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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Health Authority

AGENCY NAME

500 Summer Street NE
Salem, OR 97301

AGENCY ADDRESS

SIGNATURE

Director

TITLE

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

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2021-23 Legislatively Adopted Budget for OHA: Director's message

I'm pleased to present the Legislatively Adopted Budget for the Oregon Health Authority for the 2021-23 biennium. This budget reflects a health care vision we share with Governor Brown: To eliminate health inequities in Oregon, to address the critical gaps in behavioral health needs of Oregonians, and to provide Oregonians access to affordable health care no matter who they are or where they live. The Governor's budget reduces health inequities while improving health outcomes by:

- Providing significant, targeted investments to address health inequities
- Focusing on creating a simple, meaningful, and responsive behavioral health system supported by the Legislature's largest ever investment in behavioral health
- Investing in public health modernization to strengthen our public health systems especially as they respond to a once-in-a-generation pandemic
- Maintaining coverage for the 1.4 million Oregonians receiving health care coverage through the Oregon Health Plan and Cover All Kids and expanding coverage through a pilot health care coverage program for uninsured, undocumented adults
- Maintaining a sustainable rate of cost growth in Medicaid, PEBB and OEBB
- Continuing funding for the Oregon Reinsurance Program which saves Oregonians an average of 6 percentage points on their health insurance premiums in the individual market

Increase Access to Health Care

- Fund Cover All People, a pilot program to provide state-based coverage to undocumented adults, DACA recipients, legal residents, and young adults who age out of Cover All Kids, $100 million.

Advance Health Equity

- Build and sustain health equity infrastructure, $6.8 million.
- Create a Tribal Traditional Health Worker category, $400,000.
- Operate Indian Managed Care Entities, $15 million.
- Increase Medicaid funding to support tribal-based practices and strengthens pathways for further developing a tribal behavioral health workforce, $1.5 million.

Invest in the Behavioral Health System

- Increase residential treatment, services and housing for people with behavioral health needs, $130 million.
- Support certified community behavioral health clinics (CCBHCs), $121 million.
- Transformation and system alignment in the behavioral health system, $50 million.
- Open two, 24-bed patient units at Oregon State Hospital, $31 million.

- Increase community services for “Aid & Assist” patients, $21.5 million.
- Support Oregon State Hospital staffing, $20 million.
- Fund the addiction and recovery services called for in Ballot Measure 110, $303 million, and backfills the $70 million that Ballot Measure 110 had redirected from other critical behavioral health services.

Strengthen Public Health Systems

- Invest in core public health capacity for community-based organizations, local public health authorities, and tribal governments to help modernize the state’s public health system, $45 million.
- Roll out universally offered home visiting for newborns, $7.8 million.
- Initial implementation of psilocybin services established by Ballot Measure 109, $2.2 million.
- Restore funding to the Oregon WIC Program and Oregon Farm Direct Nutrition Program, which serves low-income seniors and WIC families, $1.2 million.

I appreciate Governor Brown’s and the Legislature’s focus on health equity, behavioral health, and public health, and commitment to sustaining and strengthening our health care system. In addition, I’m grateful for the many community partners, providers, local governments and others who work with us every day to make health care better and more affordable for Oregonians, tackle health inequities in Oregon, and improve the health and well-being of every Oregonian.

Patrick Allen
Director

Enrolled
House Bill 2377

Sponsored by Representative SMITH DB, Senator ROBLAN, Representative MCKEOWN; Representative LEIF, Senator HEARD (Presession filed.)

CHAPTER .....

AN ACT

Relating to state financial administration; creating new provisions; amending ORS 3.012, 21.007, 171.072, 180.095, 180.160, 291.278, 292.406, 292.411, 292.416, 292.426 and 475B.759; repealing ORS 9.577 and section 5, chapter 775, Oregon Laws 2009, and section 3, chapter 81, Oregon Laws 2018; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

TRANSFERS FOR GENERAL GOVERNMENTAL PURPOSES

SECTION 1. Notwithstanding ORS 30.282, 30.285, 278.425, 655.515 and 655.540, the amount of $10,000,000 is transferred from the Insurance Fund to the General Fund for general governmental purposes. The transfer shall be made on May 31, 2021.

SECTION 2. Notwithstanding ORS 283.076, the amount of $50,900,000 is transferred from the Oregon Department of Administrative Services Operating Fund to the General Fund for general governmental purposes. The transfer shall be made on May 31, 2021.

SECTION 3. Notwithstanding ORS 276A.209, the amount of $26,500,000 is transferred from the State Information Technology Operating Fund to the General Fund for general governmental purposes. The transfer shall be made on May 31, 2021.

SECTION 4. Notwithstanding ORS 180.095, the amount of $46,000,000 is transferred from the Department of Justice Protection and Education Revolving Account to the General Fund for general governmental purposes. The transfer shall be made on May 31, 2021.

SECTION 5. Notwithstanding ORS 741.102, the amount of $3,800,000 is transferred from the Health Insurance Exchange Fund to the General Fund for general governmental purposes. The transfer shall be made on May 31, 2021.

SECTION 6. Notwithstanding ORS 677.290, the amount of $5,000,000 is transferred from the Oregon Medical Board Account to the General Fund for general government purposes. The transfer shall be made on May 31, 2021.

SECTION 7. Notwithstanding ORS 243.167, the amount of $15,000,000 is transferred from the Public Employees' Revolving Fund to the General Fund for general governmental purposes. The transfer shall be made on May 31, 2021.

SECTION 8. Notwithstanding ORS 274.064, the amount of $3,000,000 is transferred from the Portland Harbor Cleanup Fund to the General Fund for general governmental purposes. The transfer shall be made on May 31, 2021.

MARIJUANA REVENUE DISTRIBUTION

SECTION 9. Section 3, chapter 81, Oregon Laws 2018, is repealed.

SECTION 10. ORS 475B.759, as amended by sections 1 and 2, chapter 81, Oregon Laws 2018, is amended to read:

475B.759. (1) There is established the Oregon Marijuana Account, separate and distinct from the General Fund.

(2) The account shall consist of moneys transferred to the account under ORS 475B.760.

(3)(a) The Department of Revenue shall certify quarterly the amount of moneys available in the Oregon Marijuana Account.

(b) Subject to subsection (4) of this section, the department shall transfer quarterly 20 percent of the moneys in the Oregon Marijuana Account as follows:

(A) Ten percent of the moneys in the account must be transferred to the cities of this state in the following shares:

(i) Seventy-five percent of the 10 percent must be transferred in shares that reflect the population of each city of this state that is not exempt from this paragraph pursuant to subsection (4)(a) of this section compared to the population of all cities of this state that are not exempt from this paragraph pursuant to subsection (4)(a) of this section, as determined by Portland State University under ORS 190.510 to 190.610, on the date immediately preceding the date of the transfer; and

(ii) Twenty-five percent of the 10 percent must be transferred in shares that reflect the number of licenses held pursuant to ORS 475B.070, 475B.090, 475B.100 and 475B.105 on the last business day of the calendar quarter preceding the date of the transfer for premises located in each city compared to the number of licenses held pursuant to ORS 475B.070, 475B.090, 475B.100 and 475B.105 on the last business day of that calendar quarter for all premises in this state located in cities; and

(B) Ten percent of the moneys in the account must be transferred to counties in the following shares:

(i) Fifty percent of the 10 percent must be transferred in shares that reflect the total commercially available area of all grow canopies associated with marijuana producer licenses held pursuant to ORS 475B.070 on the last business day of the calendar quarter preceding the date of the transfer for all premises located in each county compared to the total commercially available area of all grow canopies associated with marijuana producer licenses held pursuant to ORS 475B.070 on the last business day of that calendar quarter for all premises located in this state; and

(ii) Fifty percent of the 10 percent must be transferred in shares that reflect the number of licenses held pursuant to ORS 475B.090, 475B.100 and 475B.105 on the last business day of the calendar quarter preceding the date of the transfer for premises located in each county compared to the number of licenses held pursuant to ORS 475B.090, 475B.100 and 475B.105 on the last business day of that calendar quarter for all premises in this state.

(c) Eighty percent of the moneys in the Oregon Marijuana Account must be used as follows:

(A) Forty percent of the moneys in the account must be used solely for purposes for which moneys in the State School Fund established under ORS 327.008 may be used;

(B) Twenty percent of the moneys in the account must be used solely for [*purposes for which moneys in the Mental Health Alcoholism and Drug Services Account established under ORS 430.380 may be used*] **mental health treatment or for alcohol and drug abuse prevention, early intervention and treatment**;

(C) Fifteen percent of the moneys in the account must be used solely for purposes for which moneys in the State Police Account established under ORS 181A.020 may be used; and

(D) Five percent of the moneys in the account must be used solely for purposes related to alcohol and drug abuse prevention, early intervention and treatment services.

(4)(a) A city that has an ordinance prohibiting the establishment of a premises for which issuance of a license under ORS 475B.070, 475B.090, 475B.100 or 475B.105 is required is not eligible to receive transfers of moneys under subsection (3)(b)(A) of this section.

(b) A county that has an ordinance prohibiting the establishment of a premises for which issuance of a license under ORS 475B.070 is required is not eligible to receive transfers of moneys under subsection (3)(b)(B)(i) of this section.

(c) A county that has an ordinance prohibiting the establishment of a premises for which issuance of a license under ORS 475B.090, 475B.100 or 475B.105 is required is not eligible to receive transfers of moneys under subsection (3)(b)(B)(ii) of this section.

(5) In a form and manner prescribed by the Oregon Liquor Control Commission, each city and county in this state shall certify with the commission whether the city or county has an ordinance prohibiting the establishment of a premises for which issuance of a license under ORS 475B.070, 475B.090, 475B.100 or 475B.105 is required. If a city fails to comply with this subsection, the city is not eligible to receive transfers of moneys under subsection (3)(b)(A) of this section. If a county fails to comply with this subsection, the county is not eligible to receive transfers of moneys under subsection (3)(b)(B) of this section.

HOUSING AND COMMUNITY SERVICES

SECTION 11. ORS 21.007 is amended to read:

21.007. It is the intent of the Legislative Assembly that funding be provided to the following entities by appropriations each biennium to fund programs, services and activities that were funded through court fees before the 2011-2013 biennium:

(1) To the counties of this state for the purposes of funding mediation services, conciliation services and other services in domestic relations cases.

(2) To the counties of this state for the purposes of funding the operation of law libraries or of providing law library services.

(3) To Portland State University and the University of Oregon to fund the programs and expenses of the Mark O. Hatfield School of Government and the University of Oregon School of Law under ORS 36.100 to 36.238 and 183.502.

[*(4) To the Housing and Community Services Department for the purpose of funding programs that defray the cost of rent for dwelling units for very low income households.*]

[*(5)*] **(4)** To the Higher Education Coordinating Commission to fund clinical legal education programs at accredited institutions of higher education that provide civil legal services to victims of domestic violence, stalking or sexual assault.

[*(6)*] **(5)** To the State Department of Agriculture for the purpose of funding mediation programs established by the department, other than individual farm credit mediations.

[*(7)*] **(6)** To the Judicial Department for the purposes of funding the appellate settlement program established under ORS 2.560.

[*(8)*] **(7)** To the Department of Human Services for the funding of the Office of Children's Advocate.

TRUST FOR CULTURAL DEVELOPMENT ACCOUNT

SECTION 12. Section 5, chapter 775, Oregon Laws 2009, is repealed.

LEGAL AID ACCOUNT

SECTION 13. ORS 9.577 is repealed.

SECTION 14. (1) The Legal Aid Account established under ORS 9.577 is abolished on the effective date of this 2019 Act.

(2) Any moneys remaining in the account specified in subsection (1) of this section on the effective date of this 2019 Act shall be transferred, on the effective date of this 2019 Act, to the General Fund for general governmental purposes.

SECTION 15. ORS 292.406, as amended by section 19, chapter 98, Oregon Laws 2018, is amended to read:

292.406. (1)(a) The annual salary of the Chief Judge of the Court of Appeals shall be [*$147,560*] **$154,040** for the period beginning on January 1, [*2017*] **2019**, and ending on June 30, [*2018*] **2020**.

(b) On July 1, [*2018*] **2020**, the annual salary of the Chief Judge of the Court of Appeals, as adjusted under ORS 292.428, shall be increased by $5,000.

(2)(a) The annual salary of each other judge of the Court of Appeals shall be [*$144,536*] **$150,980** for the period beginning on January 1, [*2017*] **2019**, and ending on June 30, [*2018*] **2020**.

(b) On July 1, [*2018*] **2020**, the annual salary of each other judge of the Court of Appeals, as adjusted under ORS 292.428, shall be increased by $5,000.

SECTION 16. ORS 292.411, as amended by section 20, chapter 98, Oregon Laws 2018, is amended to read:

292.411. (1)(a) The annual salary of the Chief Justice of the Supreme Court shall be [*$150,572*] **$157,076** for the period beginning on January 1, [*2017*] **2019**, and ending on June 30, [*2018*] **2020**.

(b) On July 1, [*2018*] **2020**, the annual salary of the Chief Justice of the Supreme Court, as adjusted under ORS 292.428, shall be increased by $5,000.

(2)(a) The annual salary of each other judge of the Supreme Court shall be [*$147,560*] **$154,040** for the period beginning on January 1, [*2017*] **2019**, and ending on June 30, [*2018*] **2020**.

(b) On July 1, [*2018*] **2020**, the annual salary of each other judge of the Supreme Court, as adjusted under ORS 292.428, shall be increased by $5,000.

SECTION 17. ORS 292.416, as amended by section 21, chapter 98, Oregon Laws 2018, is amended to read:

292.416. (1) The annual salary of each judge of a circuit court shall be [*$135,776*] **$142,136** for the period beginning on January 1, [*2017*] **2019**, and ending on June 30, [*2018*] **2020**.

(2) On July 1, [*2018*] **2020**, the annual salary of each judge of a circuit court, as adjusted under ORS 292.428, shall be increased by $5,000.

SECTION 18. ORS 292.426, as amended by section 22, chapter 98, Oregon Laws 2018, is amended to read:

292.426. (1) The annual salary of the judge of the Oregon Tax Court shall be [*$139,652*] **$146,048** for the period beginning on January 1, [*2017*] **2019**, and ending on June 30, [*2018*] **2020**.

(2) On July 1, [*2018*] **2020**, the annual salary of the judge of the Oregon Tax Court, as adjusted under ORS 292.428, shall be increased by $5,000.

SECTION 18a. ORS 3.012, as amended by section 1, chapter 631, Oregon Laws 2017, is amended to read:

3.012. (1) The judicial districts, the counties constituting the judicial districts and the number of circuit court judges for each judicial district are as follows:

(a) The first judicial district consists of Jackson County and has [*nine*] **10** judges.

(b) The second judicial district consists of Lane County and has 15 judges.

(c) The third judicial district consists of Marion County and has [*14*] **15** judges.

(d) The fourth judicial district consists of Multnomah County and has 38 judges.

(e) The fifth judicial district consists of Clackamas County and has 11 judges.

(f) The sixth judicial district consists of the counties of Morrow and Umatilla and has five judges.

(g) The seventh judicial district consists of the counties of Gilliam, Hood River, Sherman, Wasco and Wheeler and has four judges.

(h) The eighth judicial district consists of Baker County and has one judge.

(i) The ninth judicial district consists of Malheur County and has two judges.

(j) The tenth judicial district consists of the counties of Union and Wallowa and has two judges.

(k) The eleventh judicial district consists of Deschutes County and has seven judges.

(L) The twelfth judicial district consists of Polk County and has three judges.

(m) The thirteenth judicial district consists of Klamath County and has five judges.

(n) The fourteenth judicial district consists of Josephine County and has five judges.

(o) The fifteenth judicial district consists of the counties of Coos and Curry and has six judges.

(p) The sixteenth judicial district consists of Douglas County and has five judges.

(q) The seventeenth judicial district consists of Lincoln County and has three judges.

(r) The eighteenth judicial district consists of Clatsop County and has three judges.

(s) The nineteenth judicial district consists of Columbia County and has three judges.

(t) The twentieth judicial district consists of Washington County and has 15 judges.

(u) The twenty-first judicial district consists of Benton County and has three judges.

(v) The twenty-second judicial district consists of the counties of Crook and Jefferson and has three judges.

(w) The twenty-third judicial district consists of Linn County and has five judges.

(x) The twenty-fourth judicial district consists of the counties of Grant and Harney and has one judge.

(y) The twenty-fifth judicial district consists of Yamhill County and has four judges.

(z) The twenty-sixth judicial district consists of Lake County and has one judge.

(aa) The twenty-seventh judicial district consists of Tillamook County and has two judges.

(2) The Secretary of State shall designate position numbers equal to the number of judges in each of the judicial districts established by this section. The positions shall reflect any qualifications established by ORS 3.041.

LEGISLATIVE BRANCH

SECTION 19. ORS 171.072, as amended by section 1, chapter 578, Oregon Laws 2013, and section 17, chapter 98, Oregon Laws 2018, is amended to read:

171.072. (1) A member of the Legislative Assembly shall receive for services an annual salary that equals [*the greater of:*]

[*(a)*] one step below the maximum step of Salary Range 1 in the Management Service Compensation Plan in the executive department as defined in ORS 174.112[*; or*]

[*(b) Seventeen percent of the salary of a circuit court judge*].

(2) The President of the Senate and the Speaker of the House of Representatives each shall receive for services, as additional salary, an amount equal to the salary allowed each of them as a member under subsection (1) of this section.

(3) A member of the Legislative Assembly shall receive, as an allowance for expenses not otherwise provided for, a per diem determined as provided in subsection (9) of this section for each day within the period that the Legislative Assembly is in session, to be paid with the salary provided for in subsection (1) of this section. Pursuant to procedures determined by the Legislative Administration Committee, a member may draw from an accrued allowance.

(4) A member of the Legislative Assembly shall receive, as an allowance for expenses incurred in the performance of official duties during periods when the legislature is not in session, $400 for each calendar month or part of a calendar month during those periods, to be paid monthly, and subject to approval of the President of the Senate or Speaker of the House of Representatives, mileage expenses and a per diem determined as provided in subsection (9) of this section for each day a member is engaged in the business of legislative interim and statutory committees, including advisory committees and subcommittees of advisory committees, and task forces and for each day a member serves on interstate bodies, advisory committees and other entities on which the member serves ex officio, whether or not the entity is a legislative one.

(5) In addition to the mileage and per diem expense payments provided by this section, a member of the Legislative Assembly may receive reimbursement for actual and necessary expenses, subject to approval by the President of the Senate or Speaker of the House of Representatives, for legislative business outside of the state.

(6) The President of the Senate and the Speaker of the House of Representatives may delegate to the chairpersons of interim and statutory committees and task forces the approval authority granted to the President and the Speaker by subsection (4) of this section, with respect to expenses incurred in attending any meeting of a particular committee or task force.

(7) Amounts received under subsections (3) to (5) of this section are excluded from gross income and expenditures of the amounts are excluded in computing deductions for purposes of ORS chapter 316. If there is attached to the personal income return a schedule of all ordinary and necessary business expenses paid during the tax year as a member of the Legislative Assembly, a deduction may be claimed on the return for legislative expenses paid in excess of the amounts received under subsections (3) to (5) of this section. Expenses of members of the Legislative Assembly who are reimbursed by the state for actual expenses for meals and lodging associated with state travel for the same period during which a legislator receives per diem are subject to state income tax.

(8) For periods when the Legislative Assembly is not in session, [*the Legislative Administration Committee shall provide for a telephone and*] **a member of the Legislative Assembly shall receive** an expense allowance [*for members of the Legislative Assembly*] that is in addition to the amount allowed under subsection (4) of this section. [*In determining the amount of allowance for members, the committee shall consider the geographic area of the member's district. The additional allowance shall*] **The amount allocated to a member under this subsection must be adjusted based on the geographic area of the member's district to** reflect travel expenses necessary to communicate in [*districts of varying sizes*] **the district**.

(9) The per diem allowance referred to in subsections (3) and (4) of this section shall be the amount fixed for per diem allowance that is authorized by the United States Internal Revenue Service to be excluded from gross income without itemization.

SECTION 20. ORS 291.278 is amended to read:

291.278. (1) Upon completion of the determination by the Oregon Department of Administrative Services under ORS 291.274 and 291.276, the department shall:

(a) Transfer to the Legislative Fiscal Office Operating Fund, with appropriate notice to the State Treasurer, out of moneys appropriated to each state agency, the amount of [*$4 million*] **$4,500,000**; and

(b) After deducting the amounts specified in paragraph (a) of this subsection, transfer to the General Fund, with appropriate notice to the State Treasurer, out of moneys appropriated to each state agency, the amount of governmental service expenses certified for the agency.

(2) In the case of a state agency that collects or receives moneys for fees, fines, licenses or taxes not by law made a part of the General Fund available for general governmental purposes, if moneys available to such state agency are not sufficient to permit the transfers under subsection (1) of this section, the department shall notify the state agency of the amount certified with respect to the state agency under ORS 291.274 and 291.276, less any amount transferred out of moneys appropriated to such state agency under subsection (1) of this section. Thereafter, until such balance has been paid into the General Fund, 10 percent of all moneys collected or received by the state agency for fees, fines, licenses or taxes not by law made a part of the General Fund available for general governmental purposes shall be:

(a) Transferred by the department to and made a part of the General Fund available for general governmental purposes if such moneys are paid to the State Treasurer by the state agency; or

(b) Paid to the State Treasurer by the state agency receiving such moneys at the time when they are received by the state agency if such moneys are authorized by law to be kept and disbursed other than by and through the State Treasurer, and be credited by the State Treasurer to and made a part of the General Fund available for general governmental purposes.

(3) The transfers and payments to the Legislative Fiscal Office Operating Fund and the General Fund required by this section shall be made notwithstanding any law that appropriates such moneys or any of them to any other purposes, and such portion so paid and transferred is not subject to any special uses thereby provided.

ECONOMIC DEVELOPMENT

SECTION 21. The University Innovation Research Fund is established in the State Treasury, separate and distinct from the General Fund. Interest earned by the University Innovation Research Fund must be credited to the fund. The fund consists of all moneys appropriated, allocated, deposited or transferred to the fund by the Legislative Assembly or otherwise and any donations or grants received for the purpose of the fund. Moneys in the fund are continuously appropriated to the Oregon Business Development Department to make grants to public universities listed in ORS 352.002 or grants to the Oregon Health and Science University for the purpose of matching competitive federal research grant awards.

DEPARTMENT OF JUSTICE

SECTION 22. ORS 180.160 is amended to read:

180.160. **(1)** Subject to rules prescribed by the Attorney General, in rendering assistance to the respective officers, departments, boards and commissions of state government, and other public bodies, the Department of Justice may charge such officers, agencies and public bodies (including, when appropriate, the Department of Justice itself) separately for the cost of such assistance, said cost including, but not limited to salaries of assistants and administrative and clerical salaries, investigative services, and capital outlay; and shall also charge such officers, departments, boards, commissions or public bodies for other costs incurred and disbursements made pursuant to request or authorization in connection with such assistance, and not paid directly out of moneys appropriated or otherwise available for expenditure by such officers, agencies or public bodies.

(2) The Department of Justice may not impose charges under subsection (1) of this section at rates greater than the rates established for the biennium through the legislative budgeting process in the preceding odd-numbered year regular session of the Legislative Assembly unless the department first notifies the Joint Committee on Ways and Means, the Joint Interim Committee on Ways and Means or the Emergency Board.

SECTION 23. ORS 180.095 is amended to read:

180.095. (1) The Department of Justice Protection and Education Revolving Account is created in the General Fund. All moneys in the account are continuously appropriated to the Department of Justice and may be used to pay for only the following activities:

(a) Restitution and refunds in proceedings described in paragraph (c) of this subsection;

(b) Consumer and business education relating to the laws governing antitrust, unlawful trade practices and the environment; and

(c) Personal services, travel, meals, lodging and all other costs and expenses incurred by the department in investigating, preparing, commencing and prosecuting the following actions and suits, and enforcing judgments, settlements, compromises and assurances of voluntary compliance arising out of the following actions and suits:

(A) Actions and suits under the state and federal antitrust laws;

(B) Actions and suits under ORS 336.184 and 646.605 to 646.656;

(C) Criminal prosecutions under state and federal environmental laws;

(D) Actions commenced under ORS 59.331; and

(E) Actions and suits under ORS 180.750 to 180.785.

(2) Moneys in the Department of Justice Protection and Education Revolving Account are not subject to allotment. Upon request of the Attorney General, the State Treasurer shall create subaccounts within the account for the purposes of managing moneys in the account and allocating those moneys to the activities described in subsection (1) of this section.

(3) Except as otherwise provided by law, all sums of money received by the Department of Justice under a judgment, settlement, compromise or assurance of voluntary compliance, including damages, restitution, refunds, attorney fees, costs, disbursements and other recoveries, but excluding civil penalties under ORS 646.642, in proceedings described in subsection (1)(c) of this section shall,

upon receipt, be deposited with the State Treasurer to the credit of the Department of Justice Protection and Education Revolving Account. However, if the action or suit was based on an expenditure or loss from a public body or a dedicated fund, the amount of such expenditure or loss, after deduction of attorney fees and expenses awarded to the department by the court or agreed to by the parties, if any, shall be credited to the public body or dedicated fund and the remainder thereof credited to the Department of Justice Protection and Education Revolving Account.

(4) If the Department of Justice recovers restitution or refunds in a proceeding described in subsection (1)(c) of this section, and the department cannot determine the persons to whom the restitution or refunds should be paid or the amount of the restitution or refund payable to individual claimants is de minimis, the restitution or refunds may not be deposited in the Department of Justice Protection and Education Revolving Account and shall be deposited in the General Fund.

(5) Before April 1 of each odd-numbered year, the Department of Justice shall report to the Joint Committee on Ways and Means:

(a) The department's projection of the balance in the Department of Justice Protection and Education Revolving Account at the end of the biennium in which the report is made and at the end of the following biennium;

(b) The amount of the balance held for restitution and refunds; and

(c) An estimate of the department's anticipated costs and expenses under subsection (1)(b) and (c) of this section for the biennium in which the report is made and for the following biennium.

(d) Any judgment, settlement, compromise or other recovery, the proceeds of which are used for purposes other than:

(A) For deposit into the Department of Justice Protection and Education Revolving Account; or

(B) For payment of legal costs related to the judgment, settlement, compromise or other recovery.

(6) The Joint Committee on Ways and Means, after consideration of recommendations made by the Department of Justice, shall use the information reported under subsection (5) of this section to determine an appropriate balance for the revolving account.

TRANSPORTATION

SECTION 24. Notwithstanding ORS 184.751, the Department of Transportation shall transfer the amount of $10,100,000 from the Statewide Transportation Improvement Fund established under ORS 184.751 to the Elderly and Disabled Special Transportation Fund established under ORS 391.800, to be used for the purposes of distribution to transit entities to support elderly and disabled transit services. The transfer shall be made on July 1, 2019.

CAPTIONS

SECTION 25. The unit captions used in this 2019 Act are provided only for the convenience of the reader and do not become part of the statutory law of this state or express any legislative intent in the enactment of this 2019 Act.

EMERGENCY CLAUSE

SECTION 26. This 2019 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2019 Act takes effect on its passage.

Passed by House June 30, 2019

.....
Timothy G. Sekerak, Chief Clerk of House

.....
Tina Kotek, Speaker of House

Passed by Senate June 30, 2019

.....
Peter Courtney, President of Senate

Received by Governor:

.....M.,....., 2019

Approved:

.....M.,....., 2019

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.,....., 2019

.....
Bev Clarno, Secretary of State

HB 3165 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Wagner

Joint Committee On Ways and Means

Action Date:	06/14/19
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	10 - Beyer, Frederick, Girod, Hansell, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Nays:	1 - Thomsen
Exc:	1 - Baertschiger Jr
House Vote	
Yeas:	8 - Gomberg, Holvey, McLain, Nosse, Piluso, Rayfield, Smith G, Stark
Exc:	1 - McLane
Prepared By:	Kate Nass, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Oregon Health Authority
2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[1]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 950,000	$ 950,000	100.0%
Total	$ -	$ -	$ 950,000	$ 950,000	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

[1] Includes adjustments through December 2018

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 3165 appropriates $950,000 General Fund to the Oregon Health Authority (OHA) for the 2019-21 biennium to award planning grants to 10 school districts or education service districts.

Summary of Human Services Subcommittee Action

House Bill 3165 directs OHA, in consultation with the Oregon Department of Education, to select 10 school districts or education service districts to receive planning grants for district planning and technical assistance in evaluating the need and developing a plan for school-based health services, which must include an alternative model to the school-based health center model. The alternative approach should focus on services for a specific community need, such as mental health services, school nursing services, dental services, primary care or trauma-informed services, and must involve a partnership with a coordinated care organization, a federally qualified health center, a local public health authority, or another major medical sponsor. The alternative approach must also identify a process for billing insurance, medical assistance, or another third-party payer, or identify other funding for the cost for services.

The bill appropriates $950,000 General Fund to the OHA Public Health Division for the 2019-21 biennium to fund 10 planning grants at $95,000 each.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Kate Nass (503) 378-5442

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-05 - Public Health									
Special Payments	$ 950,000	$ -	$ -	$ -	$ -	$ -	$ 950,000		
TOTAL ADJUSTMENTS	$ 950,000	$ -	$ -	$ -	$ -	$ -	$ 950,000	0	0.00
2019-21 SUBCOMMITTEE RECOMMENDATION	$ 950,000	$ -	$ -	$ -	$ -	$ -	$ 950,000	0	0.00

HB 5050 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Johnson

Joint Committee On Ways and Means

Action Date:	06/25/19
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	8 - Beyer, Boles, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Abs:	4 - Girod, Hansell, Heard, Thomsen
House Vote	
Yeas:	8 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Stark
Exc:	1 - Smith G
Prepared By:	Julie Neburka and Theresa McHugh, Legislative Fiscal Office
Reviewed By:	Paul Siebert, Legislative Fiscal Office

Emergency Board
2019-21

Department of Corrections
2017-19

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Emergency Board			
General Fund - General Purpose	-	$ 75,000,000	$ 75,000,000
General Fund - Special Purpose Appropriations			
State Agencies for state employee compensation	-	$ 200,000,000	$ 200,000,000
State Agencies for non-state worker compensation	-	$ 20,000,000	$ 20,000,000
Public Defense services and contract model		$ 20,000,000	$ 20,000,000
Grand Jury Recordation	-	$ 3,000,000	$ 3,000,000
OHA - Youth with Behavioral Health Needs		$ 5,700,000	$ 5,700,000
PDSC and DOC - Unauthorized Use of a Vehicle		$ 1,000,000	$ 1,000,000
Secretary of State - SB 861 implementation		$ 1,146,094	$ 1,146,094
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
General Fund		$ 23,939,562	$ 23,939,562
General Fund Debt Service		$ (243,315)	$ (243,315)
Lottery Funds Debt Service		$ (2,797,357)	$ (2,797,357)
Other Funds		$ 98,343,839	$ 98,343,839
Other Funds Debt Service		$ 4,975,884	$ 4,975,884
Advocacy Commissions Office			
General Fund		$ (3,910)	$ (3,910)
Employment Relations Board			
General Fund		$ (24,878)	$ (24,878)
Other Funds		$ (17,900)	$ (17,900)
Oregon Government Ethics Commission			
Other Funds		$ (31,294)	$ (31,294)
Office of the Governor			
General Fund		$ 37,976	$ 37,976
Lottery Funds		$ (30,060)	$ (30,060)
Other Funds		$ (14,162)	$ (14,162)
Oregon Liquor Control Commission			
Other Funds	-	$ (365,805)	$ (365,805)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Public Employees Retirement System,			
Other Funds		$ (99,540)	$ (99,540)
Racing Commission			
Other Funds		$ (74,492)	$ (74,492)
Department of Revenue			
General Fund		$ (1,951,713)	$ (1,951,713)
General Fund Debt Service		$ (86,500)	$ (86,500)
Other Funds		$ (625,879)	$ (625,879)
Other Funds Debt Service		$ 90,000	$ 90,000
Secretary of State			
General Fund		$ 198,280	$ 198,280
Other Funds		(731,332)	$ (731,332)
Federal Funds		$ (6,624)	$ (6,624)
State Library			
General Fund		$ (2,658)	$ (2,658)
Other Funds		$ (54,948)	$ (54,948)
Federal Funds		$ (4,478)	$ (4,478)
State Treasurer			
Other Funds		$ (786,435)	$ (786,435)
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
State Board of Accountancy			
Other Funds	-	$ (41,790)	$ (41,790)
Chiropractic Examiners Board			
Other Funds	-	$ (40,563)	$ (40,563)
Consumer and Business Services			
Other Funds		$ (1,805,550)	$ (1,805,550)
Federal Funds		$ 724,474	$ 724,474
Construction Contractors Board			
Other Funds		$ (223,798)	$ (223,798)

Budget Summary*

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Board of Dentistry			
Other Funds		$ (55,978)	$ (55,978)
Health Related Licensing Boards			
Other Funds		$ (93,931)	$ (93,931)
Bureau of Labor and Industries			
General Fund		$ (186,026)	$ (186,026)
Other Funds		$ (128,532)	$ (128,532)
Federal Funds		$ (19,597)	$ (19,597)
Licensed Professional Counselors and Therapists. Board of			
Other Funds		$ (23,995)	$ (23,995)
Licensed Social Workers, Board of			
Other Funds		$ (23,401)	$ (23,401)
Medical Board			
Other Funds		$ (105,576)	$ (105,576)
Board of Nursing			
Other Funds		$ (148,702)	$ (148,702)
Board of Pharmacy			
Other Funds	-	$ (93,745)	$ (93,745)
Oregon Board of Psychology			
Other Funds	-	$ (19,078)	$ (19,078)
Public Utility Commission			
Other Funds	-	$ (337,731)	$ (337,731)
Federal Funds	-	$ (6,195)	$ (6,195)
Real Estate Agency			
Other Funds	-	$ (87,703)	$ (87,703)
Tax Practitioners Board			
Other Funds	-	$ (12,149)	$ (12,149)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Oregon Business Development Department			
General Fund		$ 9,992,396	$ 9,992,396
General Fund Debt Service		$ 2,050,084	$ 2,050,084
Lottery Funds		$ 12,813,582	$ 12,813,582
Lottery Funds Debt Service		$ (3,691,197)	$ (3,691,197)
Other Funds		$ 204,671,736	$ 204,671,736
Other Funds Debt Service		$ 157,290	$ 157,290
Other Funds Nonlimited		$ 35,000,000	$ 35,000,000
Federal Funds		$ (6,078)	$ (6,078)
Employment Department			
Other Funds		$ (899,214)	$ (899,214)
Federal Funds		$ (665,899)	$ (665,899)
Housing and Community Services Department			
General Fund		$ (941,245)	$ (941,245)
General Fund Debt Service		$ 9,781,918	$ 9,781,918
Lottery Funds Debt Service		$ (79,455)	$ (79,455)
Other Funds		$ 62,397,519	$ 62,397,519
Other Funds Debt Service		$ 1,099	$ 1,099
Federal Funds		$ (1,035,075)	$ (1,035,075)
Department of Veterans' Affairs			
General Fund		$ (51,109)	$ (51,109)
General Fund Debt Service		$ (1,871,420)	$ (1,871,420)
Lottery Funds		$ 961,666	$ 961,666
Other Funds		$ 3,912,257	$ 3,912,257
EDUCATION PROGRAM AREA			
Department of Education			
General Fund		$ (125,070)	$ (125,070)
General Fund Debt Service		$ (1,345,537)	$ (1,345,537)
Other Funds		$ 125,770,137	$ 125,770,137
Other Funds Debt Service		$ 9,330	$ 9,330
Federal Funds		$ (324,415)	$ (324,415)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
State School Fund			
General Fund		$ 5,101,078	$ 5,101,078
Lottery Funds		$ (5,573,050)	$ (5,573,050)
Other Funds		$ 471,972	$ 471,972
Higher Education Coordinating Commission			
General Fund		$ 73,809	$ 73,809
Other Funds		$ 6,385,614	$ 6,385,614
Federal Funds		$ 65,430	$ 65,430
State Support to Community Colleges			
General Fund		$ 975,000	$ 975,000
General Fund Debt Service		$ (5,763,861)	$ (5,763,861)
Lottery Funds Debt Service		$ (242,498)	$ (242,498)
Other Funds Debt Service		$ 3,126,854	$ 3,126,854
State Support to Public Universities			
General Fund		$ 5,653,419	$ 5,653,419
General Fund Debt Service		$ (12,483,243)	$ (12,483,243)
Lottery Funds		$ 5,859,809	$ 5,859,809
Lottery Funds Debt Service		$ (774,410)	$ (774,410)
Other Funds Debt Service		$ 4,876,782	$ 4,876,782
State Support to Oregon Health Sciences University			
General Fund Debt Service		$ (48,310)	$ (48,310)
Other Funds Debt Service		$ 48,365	$ 48,365
Teacher Standards and Practices			
Other Funds		$ (87,203)	$ (87,203)
HUMAN SERVICES PROGRAM AREA			
Commission for the Blind			
General Fund		$ (103,100)	$ (103,100)
Other Funds		$ (7,232)	$ (7,232)
Federal Funds		$ (115,724)	$ (115,724)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Oregon Health Authority			
General Fund		$ 3,296,378	$ 3,296,378
General Fund Debt Service		$ (216,292)	$ (216,292)
Lottery Funds		$ (4,929)	$ (4,929)
Other Funds		$ 13,711,749	$ 13,711,749
Other Funds Debt Service		$ 216,435	$ 216,435
Federal Funds		$ 27,649,540	$ 27,649,540
Department of Human Services			
General Fund		$ 7,944,508	$ 7,944,508
General Fund Debt Service		$ 1,512,253	$ 1,512,253
Other Funds		$ 43,415,376	$ 43,415,376
Federal Funds		$ 132,642,331	$ 132,642,331
Long Term Care Ombudsman			
General Fund		$ (60,461)	$ (60,461)
Other Funds		$ (8,161)	$ (8,161)
Psychiatric Security Review Board			
General Fund		$ (30,871)	$ (30,871)
JUDICIAL BRANCH			
Judicial Department			
General Fund		$ 2,077,938	$ 2,077,938
General Fund Debt Service		$ (3,585,266)	$ (3,585,266)
Other Funds		$ 137,039,553	$ 137,039,553
Other Funds Debt Service		$ 1,300,000	$ 1,300,000
Federal Funds		$ (1,408)	$ (1,408)
Commission on Judicial Fitness and Disability			
General Fund		$ 16,000	$ 16,000
Public Defense Services Commission			
General Fund		$ 3,394,972	$ 3,394,972
Other Funds		$ 302,670	$ 302,670

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
LEGISLATIVE BRANCH			
Legislative Administration Committee			
General Fund		$ 1,330,850	$ 1,330,850
General Fund Debt Service		$ 527,814	$ 527,814
Other Funds		$ 5,167,447	$ 5,167,447
Other Funds Debt Service		$ 38,500	$ 38,500
Legislative Assembly			
General Fund		$ (235,919)	$ (235,919)
Legislative Commission on Indian Services			
General Fund		$ (7,244)	$ (7,244)
Legislative Counsel			
General Fund		$ (70,545)	$ (70,545)
Other Funds		$ (6,086)	$ (6,086)
Legislative Fiscal Office			
General Fund		$ (30,828)	$ (30,828)
Other Funds		$ (15,770)	$ (15,770)
Legislative Revenue Office			
General Fund		$ (16,951)	$ (16,951)
Legislative Policy and Research Office			
General Fund		$ (57,110)	$ (57,110)
NATURAL RESOURCES PROGRAM AREA			
State Department of Agriculture			
General Fund		$ 916,315	$ 916,315
Lottery Funds		$ (68,464)	$ (68,464)
Other Funds		$ (595,327)	$ (595,327)
Federal Funds		$ (52,494)	$ (52,494)
Columbia River Gorge Commission			
General Fund		$ 109,813	$ 109,813
State Department of Energy			
General Fund		$ 2,000,000	$ 2,000,000
Lottery Funds Debt Service		$ (5)	$ (5)
Other Funds		$ 1,576,722	$ 1,576,722
Federal Funds		$ (7,330)	$ (7,330)

Budget Summary*

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Department of Environmental Quality			
General Fund		$ 51,176	$ 51,176
General Fund Debt Service		$ 834,752	$ 834,752
Lottery Funds		$ (31,593)	$ (31,593)
Other Funds		$ 3,747,167	$ 3,747,167
Federal Funds		$ (113,604)	$ (113,604)
State Department of Fish and Wildlife			
General Fund		$ 115,083	$ 115,083
General Fund Debt Service		$ (324,470)	$ (324,470)
Lottery Funds		$ (18,626)	$ (18,626)
Other Funds		$ (672,467)	$ (672,467)
Other Funds Capital Improvement		$ (4,077)	$ (4,077)
Federal Funds		$ (1,187,333)	$ (1,187,333)
Department of Forestry			
General Fund		$ 1,340,580	$ 1,340,580
General Fund Debt Service		$ (2,470,088)	$ (2,470,088)
Lottery Funds Debt Service		$ (61,999)	$ (61,999)
Other Funds		$ (1,351,583)	$ (1,351,583)
Other Funds Debt Service		$ 151,184	$ 151,184
Federal Funds		$ (77,626)	$ (77,626)
Department of Geology and Mineral Industries			
General Fund		$ (25,615)	$ (25,615)
Other Funds		$ (29,270)	$ (29,270)
Federal Funds		$ (19,870)	$ (19,870)
Department of Land Conservation and Development			
General Fund		$ 1,794,756	$ 1,794,756
Other Funds		$ (2,132)	$ (2,132)
Federal Funds		$ (17,182)	$ (17,182)
Land Use Board of Appeals			
General Fund		$ (21,627)	$ (21,627)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Oregon Marine Board			
Other Funds		$ (92,426)	$ (92,426)
Federal Funds		$ (2,643)	$ (2,643)
Department of Parks and Recreation			
Lottery Funds		$ (416,598)	$ (416,598)
Lottery Funds Debt Service		$ (76,557)	$ (76,557)
Other Funds		$ 4,212,940	$ 4,212,940
Other Funds Debt Service		$ 33,023	$ 33,023
Federal Funds		$ (4,620)	$ (4,620)
Department of State Lands			
Lottery Funds Debt Service		$ (589,920)	$ (589,920)
Other Funds		$ 5,538,837	$ 5,538,837
Federal Funds		$ 148,732	$ 148,732
Water Resources Department			
General Fund		$ (435,713)	$ (435,713)
Lottery Funds Debt Service		$ (926,818)	$ (926,818)
Other Funds		$ 43,734,905	$ 43,734,905
Other Funds Debt Service		$ 394	$ 394
Federal Funds		$ (1,215)	$ (1,215)
Watershed Enhancement Board			
Lottery Funds		$ (22,280)	$ (22,280)
Federal Funds		$ (6,493)	$ (6,493)
PUBLIC SAFETY PROGRAM AREA			
Department of Corrections			
General Fund		$ (6,481,181)	$ (6,481,181)
General Fund Debt Service		$ 1,073,820	$ 1,073,820
Other Funds		$ 5,265,521	$ 5,265,521
Other Funds Debt Service		$ 51,378	$ 51,378
Oregon Criminal Justice Commission			
General Fund		$ 36,193	$ 36,193
Other Funds		$ 273,635	$ 273,635
Federal Funds		$ (1,216)	$ (1,216)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
District Attorneys and their Deputies			
General Fund		$ (105,735)	$ (105,735)
Department of Justice			
General Fund		$ (667,789)	$ (667,789)
General Fund Debt Service		$ 1,484,988	$ 1,484,988
Other Funds		$ (2,479,020)	$ (2,479,020)
Federal Funds		$ (716,952)	$ (716,952)
Oregon Military Department			
General Fund		$ 179,395	$ 179,395
General Fund Debt Service		$ (36,468)	$ (36,468)
Other Funds		$ (373,737)	$ (373,737)
Other Funds Debt Service		$ 33,000	$ 33,000
Federal Funds		$ (691,605)	$ (691,605)
Oregon Board of Parole and Post-Prison Supervision			
General Fund		$ (101,621)	$ (101,621)
Oregon State Police			
General Fund		$ (2,122,021)	$ (2,122,021)
Lottery Funds		$ (69,541)	$ (69,541)
Other Funds		$ (873,872)	$ (873,872)
Federal Funds		$ (23,603)	$ (23,603)
Department of Public Safety Standards and Training			
Other Funds		$ (290,693)	$ (290,693)
Federal Funds		$ 324,810	$ 324,810
Oregon Youth Authority			
General Fund		$ (1,803,255)	$ (1,803,255)
General Fund Debt Service		$ (3,008,574)	$ (3,008,574)
Other Funds		$ 772,367	$ 772,367
Other Funds Debt Service		$ 95,000	$ 95,000
Federal Funds		$ (74,149)	$ (74,149)
TRANSPORTATION PROGRAM AREA			
Department of Aviation			
Other Funds		$ (32,084)	$ (32,084)
Federal Funds		$ (826)	$ (826)

Budget Summary*

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Department of Transportation			
General Fund Debt Service		$ (8,904)	$ (8,904)
Lottery Funds Debt Service		$ (3,182,760)	$ (3,182,760)
Other Funds		$ (3,318,842)	$ (3,318,842)
Other Funds Debt Service		$ 8,904	$ 8,904
Federal Funds		$ (65,547)	$ (65,547)
2019-21 Budget Summary			
General Fund Total		$ 380,757,376	$ 380,757,376
General Fund Debt Service		$ (14,226,619)	$ (14,226,619)
Lottery Funds Total		$ 13,399,916	$ 13,399,916
Lottery Funds Debt Service		$ (12,422,976)	$ (12,422,976)
Other Funds Total		$ 749,532,835	$ 749,532,835
Other Funds Debt Service		$ 15,213,422	$ 15,213,422
Other Funds Nonlimited		$ 35,000,000	$ 35,000,000
Other Funds Capital Improvement		$ (4,077)	$ (4,077)
Federal Funds Total		$ 156,305,516	$ 156,305,516

*** Excludes Capital Construction**

	2017-19 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
2017-19 Supplemental Appropriations			
Department of Corrections			
General Fund	-	$ 3,000,000	$ 3,000,000

2019-21 Position Summary

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
Oregon Liquor Control Commission			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Secretary of State			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		1.75	1.75
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
Consumer and Business Services			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Housing and Community Services Department			
Authorized Positions		7	7
Full-time Equivalent (FTE) positions		5.67	5.67
Oregon Business Development Department			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		0.88	0.88
EDUCATION PROGRAM AREA			
Higher Education Coordinating Commission			
Authorized Positions		10	10
Full-time Equivalent (FTE) positions		9.50	9.50

2019-21 Position Summary

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
HUMAN SERVICES PROGRAM AREA			
Oregon Health Authority			
Authorized Positions		47	47
Full-time Equivalent (FTE) positions		36.18	36.18
Department of Human Services			
Authorized Positions		32	32
Full-time Equivalent (FTE) positions		29.90	29.90
JUDICIAL BRANCH			
Judicial Department			
Authorized Positions		17	17
Full-time Equivalent (FTE) positions		13.50	13.50
Public Defense Services Commission			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
NATURAL RESOURCES PROGRAM AREA			
Department of Land Conservation and Development			
Authorized Positions		7	7
Full-time Equivalent (FTE) positions		6.00	6.00
Department of Fish and Wildlife			
Authorized Positions		-	-
Full-time Equivalent (FTE) positions		(0.50)	(0.50)
Department of Environmental Quality			
Authorized Positions		(1)	(1)
Full-time Equivalent (FTE) positions		(1.00)	(1.00)
Department of Energy			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		1.25	1.25

2019-21 Position Summary

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
TRANSPORTATION PROGRAM AREA			
Department of Transportation			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		1.26	1.26

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2019 economic and revenue forecast by the Department of Administrative Services (DAS), Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in HB 2377, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

HB 5050 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations and makes other adjustments to individual agency budgets and position authority as described below.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated $75 million General Fund to the Emergency Board for general purposes.

HB 5050 makes seven special purpose appropriations to the Emergency Board, totaling $250.8 million General Fund. Agencies must make a request to the Emergency Board to access these funds. The seven special purpose appropriations are:

- $200 million General Fund for state employee compensation changes.
- $20 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.

- $5.7 million General Fund for allocation to the Oregon Health Authority to support interdisciplinary assessment teams to provide consultation, evaluation, and stabilization services to youth with behavioral health needs. This appropriation reflects one of the recommendations of the Children and Youth with Specialized Needs Workgroup and is consistent with SB 1 (2019), which provides the framework for establishing these teams.
- $20 million General Fund for allocation to the Public Defense Services Commission for activities designed to improve indigent defense caseloads and to implement an improved public defense contract model.
- $1 million General Fund for allocation to the Public Defense Services Commission and the Department of Corrections or both, for costs relating to prosecutions for the unauthorized use of a vehicle per HB 2328 (2019).
- $1,146,094 General Fund for allocation to the Secretary of State for costs relating to the implementation prepaid postage on ballot return envelopes per SB 861 (2019).
- $3 million General Fund for the implementation of grand jury recordation and SB 505 (2017).

With the beginning of the statewide roll-out of grand jury recordation, questions have arisen regarding how grand jury recordation can be delivered in the most efficient, consistent, and economical method across the state given the Legislature's funding of similar recordation services for circuit courts. To this end, the Subcommittee approved the following budget note.

Budget Note

The Judicial Department, District Attorneys, and the Association of Oregon Counties are to report to the Interim Joint Committee on Ways and Means in January of 2020 with a joint plan that provides for the most efficient, consistent, and cost effective delivery of grand jury recordation across the state, including, but not limited to, the assignment by entity of responsibility for: (a) non-attorney staff to manage recording equipment and train grand jurors on the use of recording equipment; (b) non-attorney staff to review and redact grand jury recordings; (c) production of grand jury transcripts; and (d) information technology costs for the day-to-day upkeep of the recording devices and the storage or archiving of recordings.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2020, any remaining funds become available to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of $10 million for the Department of Human Services for the Child Welfare program as the agency continues to implement its action plan to improve child safety, stabilize the workforce, and help foster families. The Department may request allocation of the reservation from the Emergency Board for efforts or initiatives not covered within the existing budget upon evidence that the additional funding will result in demonstrative improvements in Oregon's child welfare system.

A second reservation was established within the general purpose Emergency Fund of $9 million for the Oregon Health Authority for the purpose of supporting community mental health programs. The Oregon Health Authority may request allocation of the reservation from the Emergency Board if any or all of these funds are deemed necessary to maintain the 2017-19 level of on-going community mental health program services funded by the agency.

Adjustments to Approved 2019-21 Agency Budgets

STATEWIDE ADJUSTMENTS

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, Attorney General rates, Secretary of State assessments, and Parks assessments. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales, and Other Funds balances and interest earnings that can be applied to debt service. Total savings are $66.2 million General Fund, $13.7 million Lottery Funds, $34 million Other Funds, and $11 million Federal Funds.

Specific reductions include $37.1 million total funds from lower Department of Administrative Services assessments and service rates; $31.1 million total funds from PERS rate updates; $39.8 million total funds from debt service interest rate savings and refunding of outstanding bonds; $8.1 million total funds from lower Attorney General rates; and $2.6 million total funds from lower Secretary of State and Parks assessments.

Section 161 of the budget bill reflects the changes, as described above, for each agency. These adjustments are included in the table at the beginning of the budget report but are not addressed in the individual agency narratives. Additionally, new Other Funds debt service expenditure limitations for multiple agencies are established to accommodate the use of fund balances for debt repayment.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- $7,500,000 for disbursement to the United Way for census outreach and coordination activities
- $2,000,000 for disbursement to Clatsop County for the Clatsop County Jail
- $2,000,000 for disbursement to Innovation Law Lab for Immigration Defense
- $1,500,000 for disbursement to Josephine County for rural fire protection district start-up costs once the district is created
- $1,000,000 for disbursement to City of Salem for the Gerry Frank/Salem Rotary Amphitheater
- $1,000,000 for disbursement to Umatilla-Morrow Head Start for an Early Learning Center
- $1,000,000 for disbursement to Umatilla County for surface water pumping costs of groundwater rights holders in Critical Groundwater areas
- $700,000 for disbursement to Central Linn School District for the 6th-8th grade Cobra Academy
- $500,000 for disbursement to Siuslaw Regional Aquatics Center for renovations of the Mapleton Pool
- $500,000 for disbursement to Tucker Maxon School for capital improvements
- $500,000 for disbursement to Association of Oregon Counties for urban growth boundary planning grants to Eastern Oregon Counties
- $500,000 for disbursement to Oregon Thoroughbred Owners and Breeders Association for safety improvements at race tracks holding race meets and education for thoroughbred owners and breeders
- $500,000 for disbursement to Lutheran Community Services Northwest for drug abuse programs
- $500,000 for disbursement to Special Olympics Oregon for sports training and athletic competition
- $485,000 for disbursement to Clackamas County for Clackamas Women's Services
- $452,930 for disbursement to Douglas Timber Operators for a Rogue River Sediment Study
- $400,000 for disbursement to Historic Portland Public Market Foundation for the James Beard Public Market
- $300,000 for disbursement to City of Independence for a Mid-Willamette Valley Trolley
- $300,000 for disbursement to Ecumenical Ministries of Oregon for its runaway homeless youth program
- $250,000 for disbursement to Liberty House of Salem for childhood abuse assessment and support services
- $175,000 for disbursement to Harney County School District #1J to drill a potable water well
- $100,000 for disbursement to Save the Salem Peace Mosaic to protect the River of Peace mosaic
- $30,000 for disbursement to Klamath County to acquire, install, and maintain stream gauges in the Klamath Basin

The Subcommittee added $61,331,872 Other Funds expenditure limitation for one-time costs of special payments associated with the disbursement of proceeds from 2019-21 Lottery Bond sales; projects are detailed below and approved in HB 5030. Cost of issuance for these projects totals $1,247,463. There is no debt service allocated in the 2019-21 biennium, as the bonds will not be sold until the spring of 2021. Debt service payments on all the projects described below are estimated to be $10,581,755 Lottery Funds for the 2021-23 biennium and $105,334,738 over the life of the bonds.

- $15,000,000 Other Funds for disbursement to Eugene Family YMCA Facility
- $10,000,000 Other Funds for disbursement to City of Roseburg - Southern Oregon Medical Workforce Center

- $5,000,000 Other Funds for disbursement to Oregon Coast Aquarium
- $5,000,000 Other Funds for disbursement to YMCA of Columbia-Willamette to purchase the Beaverton Hoop YMCA
- $4,100,000 Other Funds for disbursement to Jefferson County - Health and Wellness Center
- $3,500,000 Other Funds for disbursement to Parrott Creek Child & Family Services - Building Renovation
- $2,500,000 Other Funds for disbursement to Center for Hope and Safety - Hope Plaza
- $2,500,000 Other Funds for disbursement to Wallowa Valley Center for Wellness
- $2,400,000 Other Funds for disbursement to Port of Cascade Locks - Business Park Expansion
- $2,331,872 Other Funds for disbursement to Multnomah County School District #7 - Reynolds High School Health Center
- $2,000,000 Other Funds for disbursement to City of Gresham - Gradin Community Sports Park
- $2,000,000 Other Funds for disbursement to Curry Health District - Brookings Emergency Room
- $2,000,000 Other Funds for disbursement to Hacienda Community Development Corporation - Las Adelitas Housing Project
- $1,600,000 Other Funds for disbursement to Umatilla County Jail - Expansion/Mental Health Facility
- $1,400,000 Other Funds for disbursement to Port of Morrow - Early Learning Center Expansion

The Subcommittee approved an increase of $27,405,993 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds issued in previous biennia that have yet to be fully disbursed to grantees.

The Subcommittee added $10,325,925 Other Funds expenditure limitation for one-time special payments associated with the disbursement of proceeds from Article XI-Q general obligation bond sales; projects are detailed below and approved in HB 5005. Cost of issuance for these projects totals $199,075. There is no debt service allocated in the 2019-21 biennium, as the bonds will not be sold until the spring of 2021. Total debt service on the projects described below is estimated at $2,257,480 General Fund for the 2021-23 biennium and $15,834,095 General Fund over the life of the bonds.

- $5,325,925 Other Funds for disbursement to the Oregon State Fair for facilities capital improvements
- $3,000,000 Other Funds for disbursement to the Oregon State Fair for improvements to and repairs of the Horse Barn
- $2,000,000 Other Funds for disbursement to the Oregon State Fair for improvements to and repairs of the Poultry Barn

The Subcommittee approved $4,527,721 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in HB 5005 that will be issued before the end of the biennium to support DAS projects, and an Other Funds expenditure limitation increase of $800,000 was included for the cost of issuance of the bonds.

One-time General Fund increases to on-going operating subsidies for the Oregon Historical Society ($1,250,000) and Oregon Public Broadcasting ($500,000) were also approved.

The Subcommittee approved a technical adjustment for the Public Records Advocate Office which increased Personal Services by $113,406 and reduced Services and Supplies in the Department of Administrative Services Chief Operating Office not related to the Public Records Advocate Office by a like amount, for a net zero change. Two limited duration full-time positions (2.00 FTE) were approved (an Operations & Policy Analyst 4 and a State Procurement Analyst) to backfill DAS employees who will be working with the Public Employee Retirement System (PERS) on information technology solutions needed to implement SB 1049, which made significant changes to public employees' retirement. The cost of the DAS positions dedicated full-time to the PERS project to implement SB 1049 will be paid by PERS.

Office of the Governor

A General Fund appropriation of $250,000 was approved for the Office of the Governor to provide administrative support for the Council on Wildfire Response established by executive order number 19-01. The Council was created to review Oregon's current model for wildfire prevention, preparedness, and response and provide recommendations to strengthen, improve, or replace the existing model. The recommendations of the council will be presented to the Governor no later than September 30, 2019.

Oregon Liquor Control Commission

Other Funds expenditure limitation in the amount of $233,400 is included for the Oregon Liquor Control Commission to support a permanent, full-time internal auditor position (1.00 FTE). The position will help to evaluate and improve internal processes with the goal of increasing productivity and minimizing risk throughout the agency's various divisions.

Secretary of State

To address the costs of implementing HB 2983 relating to campaign finance, the Subcommittee appropriated $336,696 General Fund to the Secretary of State's Elections Division and authorized the establishment of two new limited duration Compliance Specialist 2 positions (1.75 FTE). These positions will be used to manually accept, review, and maintain lists of filings; answer questions; conduct investigations; oversee civil penalties and case hearings; and fulfill public records requests. Over time, some of these manual processes will be able to be moved online reducing personal services costs, but potentially incurring one-time information technology expenditures. The agency can report back to the Legislature during the 2020 legislative session on progress in implementing HB 2983.

CONSUMER AND BUSINESS SERVICES

Department of Consumer and Business Services

An increase in Other Funds expenditure limitation of $262,610 and the authorization to establish a permanent full-time position (1.00 FTE) in the Division of Financial Regulation, working on the Senior Health Insurance Benefit program, was approved by the Subcommittee. The position is being restored from a reduction taken in the agency's 2019 budget bill.

The Subcommittee approved an increase in the Federal Funds expenditure limitation to the Department of Consumer and Business Services of $780,000 to allow the agency to expend federal grant funds awarded but not fully expended during the 2017-19 biennium from the Centers for Medicare and Medicaid Services for the planning and implementing of certain insurance market reforms under Title 27 of the Public Health Service Act.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee approved a one-time General Fund appropriation of $10,000,000 for the Oregon Business Development Department (OBDD) to deposit in the University Innovation Research Fund (UIRF) established in HB 2377. Other Funds limitation of $10,000,000 was also established to accommodate distribution of monies from the UIRF. The UIRF will support grants to public universities and the Oregon Health and Science University to match competitive federal research awards, increasing the competitiveness of Oregon universities for federal research funds, leveraging federal grants that require matching funds, and supporting innovation and research capacity. Grants will be targeted in priority industries, such as advanced manufacturing, high technology, outdoor gear and apparel, health care innovation, food and beverage, and forestry and wood products.

Lottery Funds expenditure limitation for the Strategic Reserve Fund (SRF) was increased by $2,000,000, bringing total ongoing Lottery Funds support for SRF to $8,978,100, not including limitation of $3,718,693 that was provided to expend the program's estimated beginning balance of committed project awards. The Subcommittee also increased Lottery Funds expenditure limitation by $5,000,000 for the Oregon Manufacturing and Innovation Center (OMIC) operating and research expenses, bringing total Lottery Funds support for OMIC operations in the Department's budget to $8,736,800.

The Subcommittee approved increasing Lottery Funds by $175,350 and Other Funds by $30,944 in the Operations Division to establish an Internal Auditor 3 position (0.88 FTE). The approved amount includes $194,794 for personal services and $11,500 for associated services and supplies expenditures.

The Subcommittee approved one-time Lottery Funds expenditure limitation of $3,600,001 in the Infrastructure Division for the following projects and programs:

- $500,000 for City of Sandy - Wastewater System Planning and Permitting
- $500,000 for Columbia Corridor Drainage Districts Joint Contracting Authority - Levee Ready Columbia
- $1,600,000 for Port of Port Orford - Port of Port Orford Cannery Redevelopment
- $1,000,000 for City of Astoria - Warehouse Site Cleanup and Redevelopment
- $1 for Tide Gates and Culverts Repair and Replacement Program

A lottery allocation of $6,000,000 for the Tide Gates and Culverts Program is included in HB 5029. The Legislature or Emergency Board will increase the Lottery Funds expenditure limitation for the program after the Department presents a request that includes a proposal, developed in coordination with the Oregon Watershed Enhancement Board, for distributing grants and loans for the repair and replacement of tide gate and culvert infrastructure. The proposal should address eligible recipients, matching fund requirements, maximum awards for planning and construction grants and loans, criteria for prioritizing project requests, and necessary coordination with state, local, and federal agencies, as well as surrounding landowners or other entities, required for project implementation.

The Subcommittee approved one-time Lottery Funds expenditure limitation of $2,125,000 for the Arts Commission to distribute the following grants:

- $375,000 for Cottage Theatre - ACT III Theatre Expansion
- $250,000 for High Desert Museum - By Hand Through Memory Exhibit Renovation and Art of the American West Gallery
- $1,000,000 for Liberty Theatre - Stage House and Facilities Improvements
- $500,000 for Oregon Nikkei Endowment - Oregon Nikkei Legacy Center Renovations

Other Funds expenditure limitation was increased by $191,380,000 for distribution of general obligation and lottery bond proceeds authorized in HB 5005 and HB 5030 for the following projects and programs:

- $100,000,000 for Seismic Rehabilitation Grant Program - Schools
- $20,000,000 for Seismic Rehabilitation Grant Program - Emergency Services Facilities
- $15,000,000 for Levee Grant Program
- $15,000,000 for Port of Coos Bay - Channel Deepening Project
- $1,880,000 for City of Mill City - Storm Drainage System Improvements
- $20,000,000 for City of Salem - Drinking Water System Improvements
- $7,000,000 for City of Sweet Home - Wastewater Treatment Plant Rehabilitation

- $7,800,000 for Confederated Tribes of the Warm Springs Reservation - Warm Springs Wastewater Treatment Plant, Water Meter, and Water Distribution System Improvements
- $1,700,000 for City of Hood River - Waterfront Stormwater Line Replacement
- $1,500,000 for Beaverton Arts Foundation - Patricia Reser Center for the Arts
- $1,500,000 for Lincoln City Cultural Center - Cultural Plaza and Exterior Grounds

The Subcommittee also increased Nonlimited Other Funds expenditures by $35,000,000 for distribution of lottery bond proceeds authorized for the Special Public Works Fund ($30 million) and the Brownfields Redevelopment Fund ($5 million).

Other Funds expenditure limitation was increased by a total of $3,338,294 for costs of issuing the general obligation and lottery revenue bonds authorized for the above projects. Bond proceeds are used to finance these costs.

The Subcommittee also established Other Funds debt service expenditure limitation of $157,290 to allow the agency to apply excess proceeds and interest earnings to debt service payments in the 2019-21 biennium. An associated decrease in General Fund and Lottery Funds debt service is included in the statewide debt service adjustments table.

Finally, General Fund debt service was increased by $4,535,118 for payments in the 2019-21 biennium on general obligation bonds authorized for the Seismic Rehabilitation Grant Program. The additional debt service supports issuing $50.6 million of seismic rehabilitation bonds for schools and $10.1 million of seismic rehabilitation bonds for emergency services facilities in spring 2020. The remaining seismic rehabilitation bonds, and all lottery revenue bonds authorized for projects and programs in this budget, are scheduled to be sold in spring 2021, with related debt service payments beginning in the 2021-23 biennium.

Housing and Community Services Department

The Subcommittee approved adjustments for the Housing and Community Services Department totaling $70.1 million total funds. These changes provide for administrative expenses, capital construction investments to create new affordable housing for low income and chronically homeless Oregonians, programs funded by lottery bond proceeds, and expenditure limitation related to the passage of HB 2032. A permanent procurement manager and additional months for a limited research manager (both PEM E) positions will ensure accountability and data-driven decisions related to additional housing investments for the 2019-21 biennium. Expenditure limitation totaling $376,763 Other Funds and 1.50 FTE in position authority are included for this purpose.

Cost of issuance amounting to $730,000 Other Funds will allow for $50 million in Article XI-Q Bonds to finance the construction of an estimated 500 units of permanent supportive housing. The target population for the new permanent supportive housing units will be chronically homeless individuals, including the following: formerly incarcerated people reentering the community, people with a severe and persistent mental illness or substance use disorder, and chronically homeless veterans. Expenditure limitation for administration of rental assistance payments is

included for the estimated 200 units of permanent supportive housing that are anticipated to be available to residents by the last six months of the 2019-21 biennium. Rental assistance payments are financed by a transfer of funding from the Oregon Health Authority in the amount of $2,932,331 Other Funds. These funds also provide for 2 positions (1.17 FTE). Of the total amount budgeted, $200,000 is for one-time costs related to procurement and enhancement of a data system to track and deliver rental assistance payments. Staffing costs totaling $232,331 consist of a Program Analyst 3 for program setup and ongoing oversight and an administrative assistant position to process rent payments and calculate subsidy amounts. The rent subsidy payments are expected to total approximately $999,996 Other Funds for the last six months of the biennium. Other Funds expenditure limitation in the amount of $1.5 million will provide a rent guarantee to project investors and management companies but is recommended to be unscheduled.

Costs associated with the issuance of $150 million in Article XI-Q Bonds for the Local Innovation and Fast Track (LIFT) housing program, which will finance the construction of an estimated 2,168 rental units for low income Oregonians, include the following: $1,550,000 Other Funds for the cost of issuance, Other Funds expenditure limitation in the amount of $462,839 and position authority for an additional loan officer (0.50 FTE), a low-income housing tax credit analyst (1.00 FTE), a Fiscal Analyst 3 position for debt management (0.50 FTE), and General Fund in the amount of $11,370,998 for debt service. Debt service supports issuing $75.8 million of bonds for the LIFT housing program in spring 2020, and early issuance of bonds for permanent supportive housing.

Other Funds expenditure limitation totaling $15,278,750 is related to Lottery bond proceeds totaling $15 million and is for project costs and cost of issuance. The bonds will seed a revolving loan fund that will finance the acquisition of housing properties. This is an effort to keep these properties affordable for residents at 60%-100% of area median income. There is also Other Fund expenditure limitation totaling $25,407,658 for costs related to Lottery bonds to finance the preservation of existing affordable housing. Proceeds totaling $25 million will be awarded to finance the preservation of 400 units of affordable housing. This can include publicly supported affordable housing, properties with federal project-based rental assistance contracts, rent subsidies, manufactured dwelling parks, and properties undergoing recapitalization.

An increase in Other Funds expenditure limitation of $5 million and decrease in Federal Funds expenditure limitation of $1 million are included for the agency's Housing Stabilization Program, which provides homeless assistance and is funded from Department of Human Services Temporary Assistance to Needy Families (TANF) funds. Other Funds expenditure limitation in the amount of $10.5 million is included for a housing pilot project pursuant to HB 2032 (2019). The project will competitively award TANF funding to be used in conjunction with local shares of Emergency Housing Assistance (EHA) and other program dollars, to extend the period that families eligible for TANF can receive housing and other assistance to keep them stably housed. Successful applicants for the housing pilot program will be expected to apply federal funds prior to utilizing other funding, to ensure that TANF program funds are fully allocated for housing assistance provided through the pilot program. A limited duration Program Analyst 3 position (0.92 FTE) will design the competitive funding award and monitor program outcomes. This funding is not intended to be included in calculations used to estimate the cost of operations in future biennia.

The Low Income Rental Housing Fund program was eliminated because it was found to be redundant to the agency's Emergency Housing Assistance Program. Costs associated with two positions -- a Research Analyst 2 and a Program Analyst 4 position -- were shifted from General Fund to Other Funds. This change reduced ongoing General Fund operating expenditures by a total of $935,504, while Other Funds expenditure limitation was increased by $440,043 to accommodate the shift in position costs.

Oregon Department of Veterans' Affairs

The Subcommittee added Lottery Funds expenditure limitation of $1,000,000 for a one-time grant to the YMCA of Marion and Polk Counties to construct veterans' affordable housing adjacent to the new YMCA facility in Salem. Other Funds expenditure limitation of $4,000,000 was established for distribution of lottery bond proceeds authorized in HB 5030 for the veterans' affordable housing project and an additional $56,603 was provided for costs of issuing the lottery revenue bonds. Bonds are scheduled to be sold in spring 2021, so no debt service payments are due in the 2019-21 biennium. Lottery Funds debt service is estimated to be $690,005 in the 2021-23 biennium.

EDUCATION

State School Fund

The Subcommittee approved increases of $5,101,078 General Fund and $471,972 Other Funds, as well as a decrease of $5,573,050 Lottery Funds for the State School Fund. This change reflects the final balance of available Lottery Funds across the entire state budget as well as the most recent forecast of Marijuana-related revenues.

Department of Education

A total of $125,000,000 Other Funds expenditure limitation was approved for the Oregon School Capital Improvement Matching program (OSCIM). The proceeds of the sale of Article XI-P general obligation bonds are used for grants to school districts which match the grants with proceeds of locally issued bonds for the construction and improvement of school district buildings and property. The Subcommittee also approved $1,090,000 Other Funds expenditure limitation for the issuance costs of the Article XI-P bonds.

Higher Education Coordinating Commission

Funding of $4,184,935 total funds was included in HB 5047, the Student Success budget bill, for the 2019-21 costs of the education-related Statewide Longitudinal Data System (SLDS). That bill provided General Fund and Other Funds expenditure limitation to the Oregon Department of Education (ODE) for transfer to the Higher Education Coordinating Commission (HECC) for the staffing, data processing, and other costs of the SLDS which will be housed within HECC. These resources (expended by HECC as Other Funds) will support eight existing positions as well as the

addition of one Research Analyst position beginning in the second year of the biennium for a total of nine positions (8.50 FTE). Prior to 2017-19, the SLDS was part of the Chief Education Office which sunsets on June 30, 2019.

A General Fund appropriation of $975,000 was approved for a one-time grant to Treasure Valley Community College for a portion of the construction costs of a new Career and Technical Center. In 2009, the Legislature approved Article XI-G bonds for the original proposal for this project which was reauthorized in 2013 when the scope of the project was changed to expand and improve an existing building. In 2017, the project was again reauthorized. Later in that year, the federal Economic Development Administration awarded the Community College a grant which is being used as a portion of the required match. This $975,000 grant will be used to make up the difference between the current cost of the project and the previously estimated amount.

The Subcommittee approved transferring the responsibilities of the Criminal Justice Policy Research Institute's Law Enforcement Contacts Policy & Data Review Committee from Portland State University to the Criminal Justice Commission, thereby consolidating both quantitative and qualitative data collection on traffic and pedestrian stops in one state agency. This action reduced the HECC budget for Public University Statewide Programs by $276,581 General Fund.

Total funding of $245,362 ($122,866 General Fund, $27,030 Other Funds, and $95,466 Federal Funds) was approved for a permanent Operations and Policy Analyst 4 position (1.00 FTE) to serve as HECC's Chief Culture, Diversity, and Inclusion Officer and will produce the Affirmative Action Plan, develop diversity and inclusion policies and trainings, analyze policies and procedures to ensure their contribution to the HECC's diversity goals, and review and make recommendations to assist HECC in implementing the Equity Lens within the education and workforce programs.

The Subcommittee approved Other Funds expenditure limitation of $2,194,431 for the costs of issuance of bonds authorized in HB 5005 (Article XI-G and XI-Q bonds) and in HB 5030 (Lottery Bonds) for public universities and community colleges. Capital construction limitation for new capital projects is provided in HB 5006 and project descriptions are included in HB 5005.

The Subcommittee approved $2,000,000 General Fund for the Oregon State University (OSU) Extension Service to build fire resilience and resistance by expanding the OSU Forestry Extension pilot fire program into a statewide effort. OSU Forestry and Natural Resources Extension and the College of Forestry will build fire resilience and resistance on lands at risk of catastrophic wildfire by forming cross-boundary partnerships and agreements, delivering landowner education and outreach, producing wildfire risk mitigation plans, assisting private landowners in developing land management plans, and implementing risk mitigation projects to reduce fuels. Regional Wildfire Extension Specialists will be added in six key regions of the state.

The Subcommittee also approved increasing General Fund support for the OSU Agricultural Experiment Station by $2,270,000 and the OSU Extension Service by $410,000 for an integrated river basin water quality and quantity program. Funding supports positions in the Agricultural Experiment Station (4.50 FTE) and Agricultural Extension Service (1.30 FTE) that will provide the expertise and capacity for systematic, coordinated regional research and education programs focused on helping to solve Oregon's growing ground and surface water management

challenges. Programs will address increasing water conservation, storage, and instream flows; integrating water and fertilizer management; and increasing irrigation efficiency.

A General Fund appropriation of $375,000 was approved for two organic agriculture faculty positions in the OSU Extension Service to support the Organic Farming Program at the OSU College of Agricultural Sciences. One position will be located at the OSU Corvallis campus to cover the mid and southern valley regions. The second position will be located at the North Willamette Research and Extension Center and will support crops, growers, and consumers in the north valley and metro regions. Funding is approved to support position costs beginning January 1, 2020, or 18 months of the 2019-21 biennium. The Subcommittee also approved a one-time General Fund appropriation of $125,000 to continue funding in the Agricultural Experiment Station for the Berry Initiative. The approved amount supports a berry research position at the OSU North Willamette Research and Extension Center.

The Subcommittee approved a one-time General Fund appropriation of $450,000 for the Oregon Institute of Technology (OIT) to support the Oregon Manufacturing Innovation Center (OMIC) Research & Development (R&D) to begin research with equipment at the Rapid Toolmaking Center for Excellence. A one-time General Fund appropriation of $300,000 was also approved for OIT system integration funds to develop additive manufacturing and prototyping training capability for students at the Klamath Falls campus.

General Fund debt service was increased by $955,149 for payments in the 2019-21 biennium on general obligation bonds authorized for distribution to OIT for the OMIC R&D Rapid Toolmaking Center for Excellence facility and research equipment. The debt service supports issuing $6.6 million of Article XI-Q bonds for the project in October 2019. The remaining general obligation bonds approved for public university and community college projects are scheduled to be sold in spring 2021, with related debt service payments beginning in the 2021-23 biennium.

Lottery Funds support for the Sports Lottery program was increased by $5,859,809, resulting in total Sports Lottery funding of $14,099,809. The approved increase is allocated to the four technical and regional public universities, bringing the 2019-21 allocation for each to $2,440,560 (or $2,440,561, due to rounding adjustments). Allocations to the remaining universities continue at the level approved in the prior two biennia. Total funding will be the distributed to the public universities in the following amounts:

- $2,440,561 for Eastern Oregon University
- $2,440,560 for Oregon Institute of Technology
- $1,030,000 for Oregon State University
- $2,277,567 for Portland State University
- $2,440,560 for Southern Oregon University
- $1,030,000 for University of Oregon
- $2,440,561 for Western Oregon University

The Subcommittee also approved a reduction of $349,000 General Fund in the Public University Statewide Programs budget for Dispute Resolution allocated to the University of Oregon's Office for Community Dispute Resolution and increased the budget for the Labor Education and Research Center at the University of Oregon by $349,000 General Fund.

HUMAN SERVICES

Oregon Health Authority

The Subcommittee approved $200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Also included is $1,000,000 General Fund for the same purpose for eligible individuals through the Women, Infants and Children Program. Both program enhancements are one-time only.

HB 5050 makes General Fund and Federal Funds adjustments related to Medicaid cost containment efforts included in the agency's 2019-21 budget bill (SB 5525). The budget bill includes savings of $6.7 million General Fund and $25 million Federal Funds to reflect a reduced annual average growth target of 3.3% for Oregon Health Plan capitation rates. Instead of this adjustment, the Subcommittee approved restoring the annual growth target to 3.4% and replacing it with a non-caseload related General Fund savings target of $10 million.

The Subcommittee approved a $6 million General Fund increase for community mental health programs to help ensure, at a minimum, these programs maintain the level of services provided in 2017-19 in light of budget adjustments made in the agency's 2019-21 budget bill based on the declining caseload forecast.

Also included is Other Funds expenditure limitation of $1.5 million, Federal Funds expenditure limitation of $1.5 million, and two limited duration positions (1.66 FTE) to support the fiscal impact of HB 2032 (2019). This bill creates a Mental and Behavioral Health Pilot Program to award grants to up to four coordinated care organizations to assess gaps in access to Medicaid behavioral health services by Temporary Assistance for Needy Family recipients. The Other Funds revenue will be realized through a transfer of funds from the Department of Human Services.

As a technical adjustment, the bill reduces the expenditure limitation in the agency's 2019-21 budget bill for Lottery Funds revenue allocated from the Administrative Services Economic Development fund by $2.5 million and establishes a separate expenditure limitation of $2.5 million for Lottery Funds revenue allocated from the Veterans' Services Fund. This adjustment is necessary to ensure the transfer of Measure 96 Lottery Funds revenue from the Veterans' Services Fund is authorized to take place to support veterans' behavioral health services, as intended in the agency's budget bill.

The Subcommittee also established Other Funds debt service expenditure limitation of $216,435 to allow the agency to apply excess proceeds and interest earnings to debt service payments in the 2019-21 biennium.

The Subcommittee established expenditure limitation of $1.5 million Other Funds, subject to available revenue, from the Community Housing Trust Account (which must be expended in accordance with section 431, chapter 595, Oregon Laws 2009) to support facility improvements to help people with mental illness. The intent of this adjustment is to help more Aid and Assistance patients receive restorative services in the community instead of at the Oregon State Hospital.

To support the ongoing effort by the Department of Human Services to develop and implement the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME) system, the Subcommittee approved $671,490 General Fund, $11,216,676 Other Funds expenditure limitation, $1,638,121 Federal Funds expenditure limitation, and 45 positions (34.52 FTE). Of these positions, 20 are limited duration.

The Subcommittee also approved $1 million General Fund for competitive grants to support sobering center planning and startup costs. Support for startup costs can include funding for operational expenses during a sobering center's first five years of operations. This funding is one-time and should be phased-out in the 2021-23 budget.

Department of Human Services

The Subcommittee approved two food-related investments in the Self Sufficiency program. The first is $1,300,000 General Fund, on a one-time basis, for the Oregon Hunger Response Fund, which sustains the 2017-19 funding level. Funding is expected to help the Oregon Food Bank, through its network of 21 regional food banks, acquire and distribute more than one hundred million pounds of food annually to approximately 1,200 food assistance sites.

The second is $1,500,000 General Fund for the Double Up Food Bucks program, also on a one-time basis, to incentivize fruit and vegetable consumption among Supplemental Nutrition Assistance Program (SNAP) recipients. Under this program, when clients use their SNAP benefit at a farmers' market, the value of that purchase is matched dollar for dollar (up to $10 per visit), allowing them to take home more healthy food while also providing a financial benefit to local farmers. Eligible products include a variety of fresh, dried, or frozen fruits and vegetables without added sugars, fats, oils, or salt. Mushrooms, cut herbs, dried beans, vegetable starts, and nuts are also allowed under the program.

In the Aging and People with Disabilities (APD) program, the Subcommittee added $2,235,831 General Fund to restore a budget reduction included in HB 5026, the primary budget bill for the Department of Human Services (DHS). These dollars, which augment federal Older Americans Acts funding, will be distributed to local Area Agencies on Aging to help pay for services including home-delivered meals, support for family caregivers, and transportation to medical appointments.

Another adjustment approved by the Subcommittee for APD is a $251,600 one-time fund shift from General Fund to Other Funds in the nursing facilities program; this change relies on a projected carryforward balance in the long-term care facility assessment. Then, the General Fund is

used, along with an increase of $167,188 in Federal Funds expenditure limitation, to pay for two (1.76 FTE) permanent full-time Operations and Policy Analyst 3 positions; these are phased-in effective October 1, 2019. One position will promote the effective use of emergency medical services by residents of licensed long term care settings and the other position will support efforts of the quality measurement council.

For the Intellectual and Developmental Disabilities (IDD) program, the Subcommittee made a budget adjustment to account for SB 274 not moving from the Joint Committee on Ways and Means to the second chamber, due to the measure having unresolvable conflicts with an already enrolled 2019 measure (SB 20). The DHS budget bill, HB 5026, contains increases of $268,514 General Fund, $267,674 Federal Funds expenditure limitation, and 3 positions (2.64 FTE) to implement SB 274; these amounts are reversed.

The Subcommittee also discussed provider rate increases approved in HB 5026, the DHS 2019-21 budget bill, and how to best ensure that information on rates for adult foster homes is included in an interim report. As a result, the Subcommittee approved the following budget note:

> **Budget Note**
> Under a budget note in the budget report for HB 5026, the Department of Human Services is directed to report, by February 1, 2020, to the Interim Joint Committee on Ways and Means on the transition to new rate models for providers in the Intellectual and Developmental Disabilities program. As part of that report, the Department shall provide a status update on the development of a new rate model for adult foster homes serving people with intellectual and developmental disabilities and note any outcomes or timelines related to union negotiations, since these rates are collectively bargained.

The Subcommittee approved funding for the final development phase, implementation, and transition to Maintenance and Operations (M&O) of an integrated eligibility system, called the Integrated Eligibility (IE) project. This effort integrates enrollment and eligibility activities for several programs at the Department of Human Services (DHS) (Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC)) into the OregonONEligibility (ONE) system used by the Oregon Health Authority (OHA).

Due to schedule changes and issues with the user acceptance testing vendor, the 2019-21 cost estimate for the project has increased over the budget development timeframe; some costs also shifted between biennia. The project's current cost estimate and approved amount for the 2019-21 biennium is $200,561,925 total funds. This budget includes state staff costs of $20.7 million, $94 million for contracted information technology services, $11.2 million for payments to OHA for its project work, and $5.8 million for debt service. Other elements addressed in the project plan include cost allocation, contingency, legacy system work, hosting services, disaster recovery, and security enhancements. The state staffing component consists of 33 positions (30.78 FTE) and primarily supports business analytics, system program support, and training activities; 17 of the positions (14.78 FTE) are limited duration for system rollout and short-term training needs.

The bulk of the project budget, at $139.7 million or 70% of 2019-21 costs, is supported by Federal Funds; this is due to enhanced federal funding (74% federal/26% state) approved for the Design, Development, and Implementation (DDI) phase of the work, which is expected to be closed

out by January 31, 2021. Once the system transitions to M&O in the last six months of the biennium, the federal cost share decreases. General Fund supports $16.9 million of project costs and debt service; the bulk of the state share will be covered by $43.9 million in ending balance or new proceeds from Article XI-Q bonds. In HB 5005, the Joint Committee on Ways and Means Subcommittee on Capital Construction approved $38,165,000 Article XI-Q bonds to finance $37,500,000 of project costs and $665,000 for costs of issuing the bonds.

The Joint Legislative Committee on Information Management and Technology (JLCIMT) reviewed the project on June 4, 2019, and recommended conditional approval, contingent on funding availability and subject to completion of several actions. These actions include reporting to JLCIMT during the legislative interim and the 2020 session on project status, progress, and variances to key performance metrics; and developing a mitigation plan for issues and concerns identified by the quality assurance vendor and/or the Legislative Fiscal Office. The mitigation plan is to be provided to JLCIMT no later than November 2019.

JUDICIAL BRANCH

Commission on Judicial Fitness and Disability

The Subcommittee approved an additional $16,000 for the Commission on Judicial Fitness and Disability to pay for compensation adjustments made at the end of the 2017-19 biennium and for up to 20 hours a month of administrative support. The Commission only has a half-time Executive Director and the amount of materials necessary to provide the volunteer members of the Commission adequate information on specifics of complaints requires additional support work.

Judicial Department

The Subcommittee approved $1,755,516 General Fund and nine positions (9.00 FTE) for the Oregon Judicial Department to support implementation of SB 24 (2019) and SB 973 (2019) related to supports and services for people with serious mental illness and substance addictions. In addition, two new circuit court judge positions (1.00 FTE) were added, one in Jackson County and one in Marion County, as well as six judicial services specialist positions (3.50 FTE) to be funded with $1,058,624 General Fund.

Other Funds expenditure limitation of $410,000 was approved for the cost of issuance of $28,230,000 in Article XI-Q bonds for the Oregon Judicial Department's Supreme Court Building Renovation Project. The project is to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades. Bonds will be issued in March 2021.

Additionally, funds were added to the Judicial Department's budget to continue renovating county courthouses. Specifically, $136,695,000 Other Funds is provided for project costs and the cost of issuing bonds for projects associated with the Clackamas, Lane, and Linn County Courthouses. The budget also includes $1,300,000 Other Funds expenditure limitation for debt service costs and $2,000,000 General Fund for planning costs associated with replacing the Benton County Courthouse.

Public Defense Services Commission

The Subcommittee restored one position and $305,853 Other Funds in the Public Defense Services Commission's Application Contribution Program that was reduced in the agency's 2019-21 budget bill. In addition, effective July 1, 2020, the Parent-Child Representation Program will be extended into Multnomah County with $3.5 million General Fund and one permanent full-time Deputy General Counsel position (1.00 FTE).

The Subcommittee approved the following two budget notes for the Public Defense Services Commission:

Budget Note

The Oregon Public Defense Services Commission is directed to work with stakeholders to identify data public defense contractors should be required to submit to the Office of Public Defense Services as part of its contractual agreement. It is the Legislature's intent that OPDS, in establishing reporting requirements, obtain data that to the greatest extent possible will allow the agency to determine (1) the level and quality of services provided to each defendant, and (2) improvements in case outcomes for defendants.

Budget Note

The Oregon Public Defense Services Commission shall evaluate options for delivering indigent public defense services and adopt an approach that delivers quality public defense services. In its evaluation of public defense contract options, the Commission is directed to consider the findings of the January 2019 report by the Sixth Amendment Center entitled "The Right to Counsel". As part of its new contract model, the Commission shall require contract attorneys to provide information the Commission determines is needed to demonstrate the level and quality of services provided, and the case outcomes.

LEGISLATIVE BRANCH

Funding is provided to the Legislative Administration Committee (LAC) for the Document Publishing and Management System (DPMS) project, including Other Funds expenditure limitation in the amount of $5,168,000 for the cost of issuing general obligation bonds and for actual project costs to be incurred during the 2019-21 biennium. In addition, $766,117 General Fund is provided to LAC for debt service costs associated with

the DPMS project. LAC is also charged with planning for Phase II of the Capitol Accessibility, Maintenance and Safety (CAMS) Project; $1,361,800 General Fund is appropriated for this planning effort.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved four General Fund increases, each of them one-time only, for the Department of Agriculture (ODA) totaling $1,200,000. First, $200,000 General Fund was added for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Fish and Wildlife and Oregon counties. A similar one-time appropriation is provided to the Department of Fish and Wildlife. Next, $300,000 General Fund was provided for additional funding to the Invasive Species Council, and $100,000 General Fund was added for the collection and testing of water samples from Klamath Lake to analyze for nutrients, including phosphorous, which can lead to harmful algae bloom. Finally, $600,000 General Fund was added for the replacement of lab equipment.

Columbia River Gorge Commission

The Subcommittee approved an increase of $109,813 General Fund for the Columbia River Gorge Commission to finance Oregon's share of a new Vital Sign Indicators Land Use Planner position and costs related to replacement of staff laptops and desk top computers. These expenditures were included in the State of Washington's budget for the Commission but were not included in the initial Oregon budget due to revenue uncertainties at the time of passage. With this appropriation, the agency will be able to hire the additional land use planner position since the operating costs of the Commission are to be shared equally by the two states under the Interstate Compact.

Department of Energy

The Subcommittee approved a one-time General Fund appropriation of $2 million to the Department of Energy for the solar rebate program established in HB 2618. The $2 million will be deposited into the Rooftop Solar Incentive Fund for the issuance of rebates and to pay for implementation and administration of a solar rebate program. Of the $2 million, $1.5 million is available for rebates through Special Payments, with $500,000 available for administration. The Department will hire three limited duration positions, a Program Manager 3 (0.25 FTE) and two Program Analyst 2 positions (0.50 FTE each). Additionally, the Department will utilize existing personnel to assist with program establishment, implementation, and oversight. Personal Services costs are anticipated to be $255,258, with $83,138 for services and supplies and $161,604 for indirect costs associated with administering the program.

Department of Environmental Quality

The Subcommittee approved a $250,000 one-time General Fund appropriation to provide grants to local communities for planning and implementation of smoke management plans consistent with Oregon's new smoke management rules. The Department will utilize existing staff to administer and distribute the grant funds.

A technical adjustment was approved to accurately reflect the reduction of a position eliminated in the Department's 2019-21 budget bill (HB 5017). General Fund was reduced from the Land Quality program to reflect the eliminated position; however, the position was funded across three programs, and an adjustment is made to reduce General Fund in Air Quality and Water Quality with a corresponding increase to Land Quality for a net zero impact.

The Subcommittee approved $5,065,000 Article XI-Q bonds to finance $5,000,000 of project costs and $65,000 for costs of issuing the bonds. The Environmental Data Management System (EDMS) project is to develop and implement a customized off-the-shelf software solution that will replace multiple outdated and disparate information technology systems. The EDMS project will modernize and improve business processes by providing a common platform to receive and share environmental information and support e-commerce and web-based interactions. Early estimates indicate the EDMS project will cost around $18 million to be completed. Also approved is $834,752 General Fund for the debt service associated with the bonds, which are scheduled to be sold in May 2020.

Department of Fish and Wildlife

The Subcommittee approved a $200,000 one-time General Fund appropriation for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Agriculture and Oregon counties. A similar one-time appropriation is provided to the Department of Agriculture.

The Subcommittee approved a $1,352,102 Other Funds expenditure limitation to continue operations of the Leaburg Hatchery. The Department will utilize a portion of the General Fund provided in SB 5510 for steelhead production to raise some of those fish at Leaburg instead of at the Santiam Hatchery. This will allow the Santiam Hatchery to continue to produce its current level of both steelhead and spring chinook, while Leaburg will be able to produce the summer steelhead and transport them to the Santiam waterways. To properly align the Department's budget and position need for the continued operation of Leaburg, there is a reduction of $866,091 Federal Funds limitation that was carry-forward in the budget from 2017-19, the abolishment of a full-time technician position, and the addition of a half-time senior technician position, leaving a net reduction of 0.50 FTE. Total staffing at Leaburg will be 7 positions (6.50 FTE) funded with Other Funds fishing license revenue.

Department of Forestry

A one-time General Fund appropriation of $200,000 to the Oregon Department of Forestry was approved to purchase a tract of timber land adjacent to the Santiam State Forest for inclusion in the Santiam State Forest. Purchase of the property is intended to resolve a legal dispute between the current owner and the Department of Forestry regarding access to the roughly 160-acre parcel. Access is limited due to the condition and availability of a logging road crossing existing state forest property that requires rebuilding.

A one-time General Fund appropriation of $1.7 million to the Oregon Department of Forestry was approved for activities related to slowing or stopping the spread of Phytophthora ramorum, the invasive pathogen that causes sudden oak death.

The Subcommittee approved an increase of $52,035 in the Other Funds expenditure limitation established for the Oregon Department of Forestry to accommodate the payment of bond issuance costs related to bonds issued for the replacement of a shared facility at Toledo. An increase of $121,559 General Fund and Other Funds expenditure limitation of $168,904 is included for the payment of debt service on the bonds for the project.

Department of Land Conservation and Development

The Subcommittee approved a one-time General Fund appropriation in the amount of $2,005,563 and the establishment of seven limited-duration positions (6.00 FTE) for the implementation of HB 2001 and HB 2003 by the Department of Land Conservation and Development. The funding is in addition to General Fund appropriated in HB 2001 and HB 2003 for assistance to local governments and provides for the administrative costs of the agency for implementing the provisions of the bills.

Department of Parks and Recreation

An increase in the Lottery Funds expenditure limitation of $448,769 was approved by the Subcommittee for the Oregon Parks and Recreation Department. This increase is due to updated projections of Lottery revenues as of the May 2019 revenue forecast. This increase will provide the Department with sufficient capacity to distribute the 12% of lottery revenues allocated to the Department that are dedicated to local parks.

The Subcommittee approved the establishment of an Other Funds expenditure limitation for the Parks and Recreation Department in the amount of $33,023 for debt service. Investment earnings on non-expended bond proceeds are credited to the agency as Other Funds regardless of the type of bond issuance. These earnings are then expended by the agency to offset the debt service expenditures from the fund type that would otherwise be used. The offsetting reductions to Lottery Funds expenditure limitation for debt service are included in the statewide debt service adjustments.

An increase in the Other Funds expenditure limitation of $5,106,587 for the Oregon Parks Department was approved by the Subcommittee for the expenditure of lottery bond proceeds for the Oregon Main Street Revitalization program. The funding will be used to provide competitive grants to organizations participating in the Oregon Main Street Network. The program awards grants to acquire, rehabilitate, and construct buildings on properties in designated downtown areas and facility community revitalization that leads to additional private investment, job creation or retention, expansion or establishment of viable businesses, or creating a stronger tax base. Of the total increase, $106,587 is for the costs of bond issuance.

Department of State Lands

An increase in Federal Funds expenditure limitation of $154,000 was approved for the Department of State Lands' South Slough National Estuarine Research Reserve. The National Oceanic and Atmospheric Administration awarded a federal grant to the Department to expand the reserve's maintenance compound and enhance security for the reserve's facilities.

The Subcommittee approved an Other Funds expenditure limitation increase in the amount of $6 million for the Department of State Lands from the Portland Harbor Cleanup Fund. The agency will use the increased limitation to transfer $6 million from the fund to a trust account established by the state and the city of Portland under a settlement agreement for remedial design with the U.S. Environmental Protection Agency (EPA). The amount transferred will be matched by the city of Portland. Monies in the trust will be transferred to the EPA on an as-needed basis to fund the activities under the agreement.

Water Resources Department

The Subcommittee approved the establishment of an Other Funds expenditure limitation for the Water Resources Department in the amount of $394 for debt service. Investment earnings on non-expended bond proceeds are credited to the agency as Other Funds regardless of the type of bond issuance. These earnings are then expended by the agency to offset the debt service expenditures from the fund type that would be used otherwise. The offsetting reductions to Lottery Funds expenditure limitation for debt service are included in the statewide debt service adjustments.

The Subcommittee approved a total increase of $25,521,689 in Other Funds expenditure limitation established for the Water Resources Department for the purpose of making grants, loans, and paying the cost of bond issuance from lottery bond proceeds deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. Of the amount of additional limitation provided for the expenditure of net bond proceeds allocated to the fund, $15,000,000 is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water

management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. The budget includes $521,689 for the payment of bond issuance costs. The remaining $10 million expenditure limitation is for bond proceeds allocated to the fund for the Deschutes Basin Board of Control Piping Project. The funding will be combined with additional state, local, and federal funds to allow the Board of Control to pipe currently open canals for a total project cost of $99.38 million.

The Subcommittee approved a total increase of $18,327,563 in the Other Funds expenditure limitation established for the Water Resources Department for the purpose of making grants, loans, and paying the cost of bond issuance from lottery bond proceeds deposited into the Water Supply Fund established by section 10, chapter 906, Oregon Laws 2009. Of the total increase, $327,563 is for the estimated cost of bond issuance. The budget includes $14 million for a grant to the Wallowa Lake Irrigation District for the rehabilitation of the Wallowa Lake Dam. The remaining $4 million is for a grant to the City of Newport for planning, environmental permitting, and design costs to replace the Big Creek Dams.

PUBLIC SAFETY

Department of Corrections

The Subcommittee approved a General Fund appropriation of $1,650,000 to the Department of Corrections for its Corrections Information System Tool Upgrade project.

The agency's General Fund appropriation for debt service was increased by $1,579,588 for debt service to be paid in 2019-21 on $47,835,000 in Article XI-Q bonds for the Department of Corrections' deferred maintenance program, wireless communications system, and camera system. Projects will be undertaken for facility improvements including building envelope, electrical systems, water systems, roofs, HVAC, fire systems and infrastructure improvements; to acquire and install wireless communications systems at 10 correctional facilities for mobile radio communications; and to acquire and install upgraded camera systems at 10 correctional facilities and place additional cameras in strategic locations to improve monitoring of activity. Debt service for bonds issued in 2019-21 is estimated to be $12,463,107 General Fund in 2021-23.

The Subcommittee approved an increase in Other Funds expenditure limitation of $724,932 for cost of issuance of $47,835,000 in Article XI-Q bonds for the Department of Corrections' deferred maintenance program. Bonds will be issued in May 2020 and in March 2021.

An Other Funds expenditure limitation for debt service of $51,378 was established for the Department of Corrections in order to allow the agency to apply interest earned on bond proceeds to debt service on bonds.

The Subcommittee approved an Other Funds expenditure limitation increase of $4,585,442 for the Community Corrections program to allocate funding to counties from the Criminal Fines Account for the purpose of planning, operating, and maintaining county juvenile and adult corrections programs and facilities and drug and alcohol programs. The Subcommittee approved the following budget note:

Budget Note:
The Department of Corrections shall require county recipients of Criminal Fines Account disbursements to report annually on the programs and services funded with this allocation and on the number of clients served.

Oregon Department of Justice

The Subcommittee appropriated $700,000 General Fund to support the Oregon Crime Victims Law Center, as a one-time increase. This will increase General Fund support for the Law Center from the Department of Justice (DOJ) from $342,081 to $1,042,081. This increase may supplant the need for DOJ to provide the Law Center with a state grant funded from punitive damage awards. In addition, the Law Center may continue to apply for, and possibly be awarded, federal Victim of Crime Act grant funding, as was the case during the 2017-19 biennium.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation of $348,000 for cost of issuance of $22,275,000 in Article XI-Q bonds for Aviation Facility Emergency Enhancement projects in Salem and Pendleton, three Armory Service Life Extension projects at the Owen Summers and Anderson Readiness Center facilities in Salem and at the Jackson Armory in Portland, and construction of exhibit space at the Oregon Military Museum at Camp Withycombe. Bonds are planned to be issued in May 2020, and in March 2021.

The agency's General Fund appropriation for debt service was increased by $533,528 for debt service on $22,275,000 in Article XI-Q bonds estimated to be paid in 2019-21. Debt service for these bonds is estimated to be $4,367,339 General Fund in 2021-23.

For a risk abatement study of the Critical Energy Infrastructure Hub located in Portland, the Subcommittee approved a one-time General Fund appropriation of $300,000. The Office of Emergency Management will collaborate with the Department of Environmental Quality and the Department of Energy to commission a study that will evaluate the impacts of a catastrophic failure of fuel storage facilities located at the Critical Energy Infrastructure Hub following a Cascadia subduction zone earthquake.

Criminal Justice Commission

The Subcommittee approved adding Other Funds expenditure limitation of $275,086 to the Criminal Justice Commission's 2019-21 budget to allow the agency to spend a grant award from the Laura and John Arnold Foundation. Oregon is one of five states chosen to participate in the

National Criminal Justice Reform Project and will use the grant funds to gather and establish baseline data on Oregon's pretrial detention system and pretrial jail population.

The Subcommittee approved transferring the responsibilities of the Criminal Justice Policy Research Institute's Law Enforcement Contacts Policy & Data Review Committee responsibilities from Portland State University to the Criminal Justice Commission, thereby consolidating both quantitative and qualitative data collection on traffic and pedestrian stops in one state agency. This action adds $78,242 General Fund to the Criminal Justice Commission's 2019-21 budget and makes permanent an existing limited-duration Administrative Specialist 2 position.

To address the growth of the Criminal Justice Commission due to the programs, responsibilities, and positions added to the agency's budget through other legislation passed in 2019, an existing Program Analyst 4 is reclassified to a Principal Executive Manager F position, to ensure adequate managerial oversight of the grant programs operated by the Commission. This reclassification has no budget impact in 2019-21.

Department of Public Safety Standards and Training

To accommodate a purchase not anticipated to be received by June 30, 2019, the Subcommittee approved increasing the Department of Public Safety Standards and Training's 2019-21 Federal Funds expenditure limitation by $325,955 in order to carry forward a grant received from the Federal Emergency Management Agency's Assistance to Firefighters grant program in 2018 for the purchase of a new fire truck. This is a one-time increase in expenditure limitation for the 2019-21 biennium.

Oregon Youth Authority

The Subcommittee approved an increase in Other Funds expenditure limitation of $774,709 for cost of issuance of $34,430,000 in Article XI-Q bonds to complete the remodel of seven living unit cottages at the MacLaren Youth Correctional Facility and dormitory spaces at the Rogue Valley Youth Correctional Facility; remodel three medical and dental clinics; renovate the control rooms at the Oak Creek, Rogue Valley, and Eastern Oregon youth correctional facilities; and undertake deferred maintenance projects in 2019-21. Bonds are planned to be issued in October 2019, May 2020, and in March 2021.

The agency's General Fund appropriation for debt service was increased by $914,307 for debt service to be paid on $34,430,000 in Article XI-Q bonds in 2019-21. Debt service for these bonds is estimated to be $6,245,948 General Fund in 2021-23.

Other Funds expenditure limitation for debt service of $95,000 was established for the Oregon Youth Authority in order to allow the agency to apply interest earned on bond proceeds to debt service on bonds.

TRANSPORTATION

Department of Transportation

The Subcommittee increased the Department of Transportation's (ODOT) Other Funds expenditure limitation, on a one time basis, by $5,149,463 for ODOT project costs and cost of issuing lottery bonds. This amount consists of $42,876 for the Sherwood Pedestrian Connectors Project and $5,106,587 for the Coos Bay Rail Line and Bridge Replacement Project.

Additional one-time Other Funds expenditure limitation of $1,000,000 was approved for the Neskowin Emergency Egress Project in Tillamook County. The source of funds for this project is the Transportation Operating Fund. The Transportation Operating Fund was also used to provide one-time Other Funds expenditure limitation of $650,000 to support the upgrade and recapitalization of 44 electric vehicle charging station locations known as the West Coast Electric Highway.

The Subcommittee approved the addition of three limited duration Transportation Service Representative 1 positions (1.26 FTE) and $221,442 Other Funds expenditure limitation to implement HB 2015 (2019).

Two budget notes were approved, as follows:

Budget Note

The Department of Transportation shall study the I-5 Boone Bridge Project and provide an estimate of the cost to complete the project. The Department shall report back to the Joint Committee on Ways and Means and the Joint Committee on Transportation no later than February 1, 2021.

Budget Note

The Department of Transportation, in coordination with the City of Sherwood, shall report to the Joint Committee on Ways and Means on the results of the City of Sherwood's Pedestrian Connector Project implementation and related feasibility study and submit a funding request for the balance of project costs in February 2020.

Adjustments to 2017-19 Budgets

Department of Corrections

The Subcommittee approved a net-zero rebalance of $650,000 between General Fund appropriations and appropriated an additional $3,000,000 General Fund, on a one-time basis only, to the Department of Corrections to address the remainder of a known 2017-19 budget shortfall of $20.2 million and additional unanticipated expenditures totaling $23.5 million. Unanticipated expenditures included emergency repairs to facilities, spending on medication for Hepatitis C and for contract medical staff in prisons, computer replacements and necessary software upgrades, and to backfill a federal grant. The agency has mitigated its budget shortfall through management actions such as a hiring freeze on management positions, limiting spending on staff training, reducing inmate alcohol and drug treatment costs, and limiting inmate clothing orders through the end of the biennium, as well as by using Other Funds revenue where available.

SB 669 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Monnes Anderson

Joint Committee On Ways and Means

Action Date:	06/18/19
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	10 - Beyer, Frederick, Girod, Hansell, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Nays:	1 - Thomsen
Exc:	1 - Baertschiger Jr
House Vote	
Yeas:	9 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Smith G, Stark
Prepared By:	Kate Nass, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2019-21

Department of Human Services
2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[(1)]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
Oregon Health Authority					
General Fund	$ -	$ -	$ 399,587	$ 399,587	100.0%
Total	$ -	$ -	$ 399,587	$ 399,587	100.0%
Department of Human Services					
General Fund	$ -	$ -	$ 125,000	$ 125,000	100.0%
Federal Funds	$ -	$ -	$ 125,000	$ 125,000	100.0%
Total	$ -	$ -	$ 250,000	$ 250,000	100.0%

(1) Includes adjustments through December 2018

* Excludes Capital Construction expenditures

Position Summary

Oregon Health Authority

Authorized Positions	0	0	4	4
Full-time Equivalent (FTE) positions	0.00	0.00	1.64	1.64

Summary of Revenue Changes

Senate Bill 669 appropriates $399,587 General Fund to the Oregon Health Authority (OHA) to establish training requirements for individuals who provide in-home care services and to conduct increased on-site inspections of licensed in-home care agencies. The bill also appropriates $125,000 General Fund and increases Federal Funds expenditure limitation by $125,000 to the Department of Human Services (DHS) to develop recommendations to assess and monitor home care services. In total, Senate Bill 669 appropriates $524,587 General Fund between the two agencies for the 2019-21 biennium.

Summary of Capital Construction Subcommittee Action

Senate Bill 669 directs the Oregon Health Authority to establish by rule training requirements that must be met before an individual may provide in-home care services. The training standards must require a minimum number of hours of orientation and assessment of competency before a home care worker or personal support worker is permitted to provide home care services to a client. The minimum number of hours may be greater for home care workers who will be providing enhanced care and services, such as medication management. The bill also changes

the time between on-site inspections conducted by OHA of licensed in-home care agencies from three years to two years and authorizes OHA to impose a civil penalty and deny, suspend, or revoke the license of any in-home care agency for failure to comply with training requirements and employment or wage laws.

The bill requires DHS to develop recommendations for methods to assess and monitor home care services provided by home care workers. The recommendations may include electronic monitoring and on-site assessment and monitoring of home care workers providing care in their clients' homes. DHS must report its recommendation to the Legislature by February 1, 2021.

Oregon Health Authority
Senate Bill 669 appropriates $399,587 General Fund to the Oregon Health Authority and establishes four positions (1.64 FTE) for the 2019-21 biennium. The funding supports one Operations and Policy Analyst 3, two Client Care Surveyors, and one Administrative Specialist 1 to support the need of increased on-site inspections of licensed in-home care agencies, as well as increased costs for Department of Justice consultation and representation related to additional enforcement issues.

Department of Human Services
Senate Bill 669 appropriates $125,000 General Fund and increases Federal Funds expenditure limitation by $125,000 to the Department of Human Services to cover costs of contracting with an external vendor to develop recommendations for methods to assess and monitor home care services, which may include electronic monitoring and on-site assessments, as required by the bill.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority and Department of Human Services
Kate Nass - 503-378-5442

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE RECOMMENDATION									
Oregon Health Authority									
SCR 030-05 - Public Health Programs									
Personal Services	$ 283,366	$ -	$ -	$ -	$ -	$ -	$ 283,366	4	1.64
Services and Supplies	$ 116,221	$ -	$ -	$ -	$ -	$ -	$ 116,221		
Department of Human Services									
SCR 060-08 - Aging and People with Disabilities									
Services and Supplies	$ 125,000	$ -	$ -	$ -	$ 125,000	$ -	$ 250,000		
TOTAL ADJUSTMENTS	$ 524,587	$ -	$ -	$ -	$ 125,000	$ -	$ 649,587	4	1.64
SUBCOMMITTEE RECOMMENDATION	$ 524,587	$ -	$ -	$ -	$ 125,000	$ -	$ 649,587	4	1.64

SB 770 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Manning Jr, Sen. Dembrow

Joint Committee On Ways and Means

Action Date:	06/18/19
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
Senate Vote	
Yeas:	7 - Beyer, Frederick, Heard, Johnson, Manning Jr, Roblan, Wagner
Nays:	3 - Girod, Hansell, Thomsen
Exc:	2 - Baertschiger Jr, Steiner Hayward
House Vote	
Yeas:	6 - Gomberg, Holvey, McLain, Nosse, Piluso, Rayfield
Nays:	3 - McLane, Smith G, Stark
Prepared By:	Kate Nass, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Oregon Health Authority
2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[1]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 1,174,816	$ 1,174,816	100.0%
Total	$ -	$ -	$ 1,174,816	$ 1,174,816	100.0%

Position Summary

Authorized Positions	0	0	3	3
Full-time Equivalent (FTE) positions	0.00	0.00	2.37	2.37

[1] Includes adjustments through December 2018

* Excludes Capital Construction expenditures

Summary of Revenue Changes

SB 770 appropriates $1,174,816 General Fund to the Oregon Health Authority (OHA) for the 2019-21 biennium to support the Task Force on Universal Health Care, as well as to develop a plan for a Medicaid Buy-In program to provide an affordable health care option to all Oregon residents.

Summary of Capital Construction Subcommittee Action

SB 770 establishes a 20-member Task Force on Universal Health Care, charged with recommending the design of the Health Care for All Oregon Plan. The program will be administered by the Health Care for All Oregon Board. This plan would be publicly funded, equitable, affordable and comprehensive, and of high-quality care to all Oregon residents. Members of the task force must be appointed by May 31, 2020. The task force must submit to the 2021 Legislative Assembly a report of its findings and recommendations for the design of the Health Care for All Oregon Plan, and the Health Care for All Oregon Board. The bill will sunset on January 2, 2022.

The 20 member task force will be assigned as follows:

- The Senate will assign two voting members;
- The House will assign two voting members;
- The Governor will assign 13 voting members;

- The Oregon Health Authority will assign one non-voting member;
- The Department of Consumer and Business Services will assign one non-voting member; and
- The Oregon Association of Counties will assign one non-voting member.

The bill also directs OHA to develop a plan for a Medicaid Buy-In program or public option to provide an affordable health care option to all Oregon residents.

The bill appropriates $1,174,816 General Fund to the OHA Health Policy & Analytics Division and establishes three full-time limited duration positions (2.37 FTE) to assist the task force with data and research to formulate findings and recommendations for the design of the Health Care for All Oregon Plan. OHA will be charged with the following:

- Reviewing the work from existing health care professional boards and commissions.
- Investigating other states' attempts at providing universal coverage and using single payer health care financing systems.
- Applying for public and private grants from nonprofit organizations for the costs of research.
- Formulating a list of federal and state laws, rules, state contracts or agreements, court actions or decisions that may facilitate, constrain, or prevent implementation of the plan, and an explanation of how the federal or state laws, rules, state contracts or agreements, court actions, or decisions may facilitate or constrain or prevent implementation.
- Developing cost estimates for the Health Care for All Oregon Plan.
- Drafting the report of task force findings and recommendations for the design of the Health Care for All Oregon Plan.

Costs associated with the three positions listed below are estimated to be $574,816 General Fund; $474,480 Personal Services, and $100,336 Services and Supplies. Specifically, these positions are to conduct research, compile data, and produce reports within the timeframe required by the bill. OHA will hire the following three full-time positions for the 2019-21 biennium:

- One Operations and Policy Analyst 4 position to coordinate the work and internal OHA project management, policy research, and analysis.
- One Research Analyst 3 to conduct specific research needed to facilitate findings and task force recommendations.
- One Operations and Policy Analyst 3 position to produce and conduct complex research of data contained exclusively within OHA's data systems.

In addition to the costs for the three positions, the following expenses are included in the General Fund appropriation for OHA:

- $200,000 General Fund, Services and Supplies (Professional Services) to cover consulting fees for subject matter experts to ensure regulatory and legal expertise and financial model design is available to OHA to support the task force; and
- $400,000 General Fund, Services and Supplies (Professional Services) to cover consultant costs for legal and regulatory analysis, as well as modeling of financial and actuarial variables associated with developing a plan for the Medicaid By-In program.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Kate Nass-503-378-5442

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE RECOMMENDATION									
Oregon Health Authority									
SCR 443-030-02 Health Policy & Analytics									
Personal Services	$ 474,480	$ -	$ -	$ -	$ -	$ -	$ 474,480	3	2.37
Services and Supplies	$ 700,336	$ -	$ -	$ -	$ -	$ -	$ 700,336		
TOTAL ADJUSTMENTS	$ 1,174,816	$ -	$ -	$ -	$ -	$ -	$ 1,174,816	3	2.37
SUBCOMMITTEE RECOMMENDATION	$ 1,174,816	$ -	$ -	$ -	$ -	$ -	$ 1,174,816	3	2.37

SB 889 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Nosse

Joint Committee On Ways and Means

Action Date:	06/07/19
Action:	Do Pass the A-Eng bill.
House Vote	
Yeas:	9 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Smith G, Stark
Senate Vote	
Yeas:	10 - Beyer, Frederick, Girod, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Thomsen, Wagner
Exc:	1 - Hansell
Prepared By:	Breanna McGehee, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[1]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 993,797	$ 993,797	100.0%
Total	$ -	$ -	$ 993,797	$ 993,797	100.0%

Position Summary

Authorized Positions	0	0	6	6
Full-time Equivalent (FTE) positions	0.00	0.00	2.75	2.75

[1] Includes adjustments through December 2018

* Excludes Capital Construction expenditures

Summary of Revenue Changes

Senate Bill 889 appropriates $993,797 General Fund to the Oregon Health Authority (OHA) for the 2019-21 biennium to establish the Health Care Cost Growth Benchmark program.

Summary of Human Services Subcommittee Action

Senate Bill 889 requires the Oregon Health Authority, in collaboration with the Department of Consumer and Business Services, to establish the Health Care Cost Growth Benchmark program. The bill also creates the Health Care Cost Growth Benchmark Implementation Committee under the direction of the Oregon Health Policy Board.

The program will establish a health care cost growth benchmark for increases in total health care expenditures and will review and modify the benchmark on an annual basis. The committee will design an implementation plan for the benchmark program and is required to report its recommendations to the Oregon Health Policy Board for approval by September 15, 2020, and also report the recommendations to the Legislature. The report must include a legislative concept regarding performance improvement action plans or other enforcement actions when a provider or payer fails to remain at or below the health care cost growth benchmark.

The bill appropriates $993,797 General Fund in the 2019-21 biennium, which will provide funding for six positions (2.75 FTE) and the associated Services and Supplies costs. The positions include a Principal Executive Manager F, a Project Manager 3, an Operations and Policy Analyst 4, a Health Economist 4, a Research Analyst 4, and a Research Analyst 3.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Breanna McGehee 971-301-0189

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-02 - Health Policy and Analytics									
Personal Services	$ 602,475	$ -	$ -	$ -	$ -	$ -	$ 602,475	6	2.75
Services and Supplies	$ 391,322	$ -	$ -	$ -	$ -	$ -	$ 391,322		
TOTAL ADJUSTMENTS	$ 993,797	$ -	$ -	$ -	$ -	$ -	$ 993,797	6	2.75
2019-21 SUBCOMMITTEE RECOMMENDATION *	$ 993,797	$ -	$ -	$ -	$ -	$ -	$ 993,797	6	2.75

SB 5525 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Beyer

Joint Committee On Ways and Means

Action Date:	06/20/19
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	7 - Beyer, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Abs:	5 - Baertschiger Jr, Girod, Hansell, Heard, Thomsen
House Vote	
Yeas:	9 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Smith G, Stark
Prepared By:	Kate Nass, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[(1)]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
General Fund	$ 2,094,889,468	$ 3,112,286,432	$ 2,648,086,322	$ 553,196,854	26.4%
General Fund Capital Improvements	$ 725,501	$ 753,070	$ 753,070	$ 27,569	3.8%
General Fund Debt Service	$ 67,255,298	$ 63,938,630	$ 63,938,630	$ (3,316,668)	(4.9%)
Lottery Funds	$ 12,498,909	$ 13,035,809	$ 17,098,000	$ 4,599,091	36.8%
Other Funds Limited	$ 7,792,733,560	$ 6,872,228,041	$ 7,630,773,179	$ (161,960,381)	(2.1%)
Other Funds Capital Improvements	$ 768,620	$ 753,070	$ 753,070	$ (15,550)	(2.0%)
Other Funds Debt Service	$ 1,371,293	$ -	$ -	$ (1,371,293)	(100.0%)
Other Funds Nonlimited	$ 40,000,000	$ 40,000,000	$ 40,000,000	$ -	0.0%
Federal Funds Limited	$ 11,714,407,633	$ 11,608,886,871	$ 12,635,381,436	$ 920,973,803	7.9%
Federal Funds Nonlimited	$ 102,729,051	$ 102,729,051	$ 102,729,051	$ -	0.0%
Federal Funds Debt Service Nonlimited	$ 3,728,175	$ 3,467,210	$ 3,467,210	$ (260,965)	(7.0%)
Total	$ 21,831,107,508	$ 21,818,078,184	$ 23,142,979,968	$ 1,311,872,460	6.0%

Position Summary

Authorized Positions	4,200	4,121	4,230	30.00
Full-time Equivalent (FTE) positions	4,281.80	4,096.47	4,200.07	(81.73)

(1) Includes adjustments through June 2019

* Excludes Capital Construction expenditures

Summary of Revenue Changes

The Oregon Health Authority (OHA) is funded with a mix of General Fund, Lottery Funds, Other Funds, and Federal Funds revenues. Most of the General Fund is used as match to receive Federal Funds, particularly for the state's Medicaid programs. Lottery Funds finance gambling addiction prevention and treatment services. In addition to Medicaid, Federal Funds support a variety of grant programs across the agency. Other Funds revenue comes from various sources, including Medicaid provider assessments, tobacco taxes, Tobacco Master Settlement Agreement funding, recreational marijuana taxes, beer and wine taxes, licensing fees, grants, estate collections, health care premiums, third party recoveries, pharmaceutical rebates, and charges for services.

House Bill 2010 (2019) made changes to Medicaid provider assessments, which support the Oregon Health Plan. Specifically, House Bill 2010 extends the sunset for the provider assessments; increases the assessment paid by commercial insurers, Public Employee Benefit Board plans and coordinated care organizations (CCOs) from 1.5 percent to 2.0 percent of premiums and expands the assessment to stop-loss insurance; and continues the current six percent assessment rate paid by diagnostic related group (DRG) hospitals; however, the six percent assessment is

under the fully reimbursable hospital assessment structure. OHP continues to be supported by Other Funds from an assessment for Type A and Type B rural hospitals and a separate intergovernmental transfer funding program with the Oregon Health & Science University (OHSU). In total, the OHA budget assumes a combined $2.5 billion from Medicaid provider assessments and the OHSU funding program.

The budget includes a total of $364 million in tobacco tax revenue, which is used to support OHP, community mental health programs, and tobacco prevention and education programs, as well as a total of $98.4 million of the Tobacco Master Settlement Agreement (TMSA) resources. The 2019-21 budget uses $64.9 million in forecasted recreational marijuana tax revenue to save a like amount of General Fund in behavioral health programs.

The recommended budget includes increased Other Funds revenues from revised Drinking Water Services fees (as included in Senate Bill 27 (2019)), increased Food, Pool, and Lodging fees (as included in Senate Bill 27 (2019)), and the establishment of a waiver application fee through the administrative rules process for the Toxic Free Kids program.

The 2017-19 budget for the Oregon State Hospital (OSH) recognized additional Other Funds revenue of $40.5 million related to the certification by the federal Centers for Medicare and Medicaid Services (CMS) of additional hospital-licensed beds. The certification allows OSH to bill insurance plans for patients covered under Medicare, Medicaid, and third-party (commercial) insurance. However, the hospital was unable to increase Other Funds revenues as much as projected due various administrative challenges as the hospital increased billings. The 2019-21 budget assumes OHA will improve billing practices as recognized in the previous biennium and identify other solutions, as necessary, to mitigate the Other Funds revenue challenges.

Finally, the budget reflects the collection of an estimated $3.9 billion by the Public Employees Benefit Board and the Oregon Educators Benefit Board from state agencies and educational entities to pay premiums and provide health insurance for members.

Summary of Human Services Subcommittee Action

The Oregon Health Authority (OHA) was created in the 2009 Legislative Session to bring most health-related programs into a single agency to maximize its purchasing power and contain rising health care costs statewide. OHA is overseen by the Oregon Health Policy Board. OHA's mission is to help all people and communities achieve optimum physical, mental, and social well-being through partnerships, prevention, and access to quality, affordable health care. OHA has adopted the triple aim of improving health, increasing quality, and lowering costs of care to achieve its mission. Programs provide medical coverage to low-income individuals and families and to public employees; offer treatment services to persons with mental illness, alcohol or drug addictions; provide support for Oregonians with disabilities; and regulate the state's public health system.

The Subcommittee recommended a budget for the Oregon Health Authority of $2,712,778,022 General Fund, $17,098,000 Lottery Funds, $7,631,526,249 Other Funds expenditure limitation, $12,635,381,436 Federal Funds expenditure limitation, $40,000,000 Other Funds

Nonlimited, and $106,196,261 Federal Funds Nonlimited for a total funds budget of $23,142,979,968 and 4,230 positions (4,200.07 FTE). The budget represents an increase of 25.4 percent General Fund and a total funds increase of 6.0 percent, compared to the 2017-19 Legislatively Approved Budget as of June 2019.

In general, health care costs for the Public Employees' Benefits Board (PEBB) and Oregon Educators Benefits Board (OEBB) continue to be capped at an increase of 3.4 percent per person per year during the 2019-21 biennium, with the exception of the 2.0 percent insurer assessment for PEBB. The budget maintains the existing level of health care benefits in OHP; however, OHP inflationary increases are slightly reduced based on OHA's on-going work to contain health care costs. Subsequent to the Subcommittee's recommendation, an alternative non-caseload savings adjustment will be made in the end of session bill to restore the growth target to the traditional 3.4% while still recognizing the agency's commitment to achieve efficiencies. The recommended budget makes significant investments in mental health and public health programs, and maintains both the Salem and Junction City campuses of the Oregon State Hospital at current capacity. The budget also includes administrative reductions, uses various Other Funds revenues to replace General Fund and incorporates savings that result from program changes.

The Subcommittee incorporated the agency's repricing ("reshoot") adjustments for caseload, federal match rates, and other changes since the current service level budget was developed. Also included are Emergency Board actions taken in the 2017-19 biennium that have an impact on the agency's 2019-21 budget. The changes made by the Subcommittee are described for each program area in more detail below.

Health Systems Division

The Health Systems Division (HSD) is a statewide system of integrated physical, behavioral, and oral health care supporting the triple aim of better health, better care, and lower costs by increasing access to preventative, coordinated care for Oregon's medical assistance program members and behavioral health consumers. The HSD budget is comprised of the following budget units: 1) Medicaid; 2) Non-Medicaid; and 3) Program Support and Administration. HSD Medicaid delivers health services to over one million people, primarily through OHP, which includes Medicaid, the Children's Health Insurance Program (CHIP), and Oregon's Cover All Kids medical coverage. The Non-Medicaid unit includes funds for community mental health and addictions programs for low-income people who do not qualify for Medicaid or to provide services to OHP members not covered by Medicaid. These programs provide a system of comprehensive health services to qualifying low-income Oregonians and their families to improve their health status and promote independence. The Program Support and Administration unit provides the support needed to ensure HSD as the administrative, operational, and information technology resources necessary to fulfill the Division's mission.

In developing HSD's budget, a predominate challenge was the growth in the level of state funds needed to sustain OHP absent any changes to program revenue or reductions in health care services or provider rates. The OHP General Fund budget for current service level represented a net $922 million, or 90 percent, increase from the 2017-19 Legislatively Approved Budget. The increase was primarily a result of decreased federal Medicaid match rates (mostly due to the step down in the match rate for the Affordable Care Act caseload), the statutory sunset of provider assessment Other Funds revenue, as well as Other Funds revenues not keeping pace with inflation costs.

The Subcommittee recommended a total funds budget of $17,246,346,999, including $1,824,601,029 General Fund, $16,824,779 Lottery Funds, $3,255,806,476 Other Funds expenditure limitation, $12,149,114,715 Federal Funds expenditure limitation, and 331 positions (320.13 FTE). The total funds budget is a 6.7 percent increase from the 2017-19 Legislatively Approved Budget as of June 2019. The General Fund budget is an increase of $509.3 million since the 2017-19 biennium, or 38.7 percent. The General Fund recommended budget is 21.3 percent, or $493.3 million, less than the current service level budget for the 2019-21 biennium. In summary, the table below outlines the recommended General Fund adjustments from the Division's 2019-21 current service level:

Recommended General Fund Adjustments from CSL	**General Fund Change** *$ in millions*
Provider Assessments / OHSU IGT	($553.9)
Other Funds Revenue (tobacco; marijuana taxes)	($16.6)
Behavioral Health Investments	$38.9
Provider Rate Increases (Behavioral Health)	$10.0
Caseload - Oregon Health Plan / Non-Medicaid	$33.7
Housing, Targeted Addictions / Health Investments	$8.0
Other Net Adjustments	($13.4)
General Fund Change from CSL	($493.3)

The Subcommittee recommended several packages related to HSD's revenue, program investments, savings, and other budget adjustments. This includes the following packages:

Package 070, Revenue Shortfalls. This package reduces Other Funds expenditure limitation by a total of $8.8 million from estimated changes in the availability of Tobacco Master Settlement Agreement funding, a reduction in the forecast for Tobacco Tax, and the Other Funds revenue not keeping up with inflation costs.

Package 095, December 2018 Emergency Board. This package funds actions by the December 2018 Emergency Board, which impact the 2019-21 biennial budget. This package includes increased Other Funds expenditure limitation for the OHSU Graduate Medical Education Program and a corresponding increase in Federal Funds expenditure limitation, technical adjustments, and the transfer of positions across agency divisions. Overall, this package increases General Fund by $2.7 million, increases Other Funds expenditure limitation by $7.4 million, and increases Federal Funds expenditure limitation by $33.1 million.

The Subcommittee approved several other packages, of which two invest in HSD's IT systems:

Package 202, Medicaid Modularity. The Centers for Medicare and Medicaid Services (CMS) is requiring all states to plan for and implement modular technology solutions supporting Medicaid. This package adds $2.2 million total funds, of which $0.5 million is General Fund, to define Oregon's Medicaid Service Delivery strategic plan, assess other state's modularization approaches, identify options for modular solutions, and begin procurement activities to secure modular solutions components and services to comply with the CMS requirements.

Package 413, Behavioral Health Funding Shortfall. This package invests $9.1 million General Fund to backfill declining Tobacco Tax and Tobacco Master Settlement Agreement funding to continue community mental health and substance abuse disorder services at their current service level.

Package 414, Behavioral Health IT System Project. This package adds $1.5 million General Fund to support the initial stage of OHA's non-Medicaid behavioral health IT system replacement project. The intent of this project is to have a reporting system for behavioral health services which, among other things, will increase the agency's ability to gather data from providers, improve collaboration between agency programs and providers, improve caseload forecasting, and bring the agency current on required state and federal reporting. The agency shall work with the Legislative Fiscal Office (LFO) as well as the Office of the State Chief Information Officer (OSCIO) and the Chief Financial Office at the Department of Administrative Services (DAS) to show readiness to proceed with this project. DAS is requested to unschedule this funding, pending recommendations to proceed from LFO and DAS.

Package 416, CCO 2.0. As OHA continues to advance Oregon's coordinated care model with a new procurement of CCOs, also known as "CCO 2.0," the Subcommittee recommended Package 416, CCO 2.0. This package adds $0.6 million General Fund, increases Other Funds expenditure limitation by $0.1 million, decreased Federal Funds expenditure limitation by $0.1 million and establishes nine positions (6.10 FTE). The package supports the establishment of a reinsurance program for CCOs, as authorized in House Bill 2267 (2019), and staff to support the increased focus included in CCO 2.0. With the new procurement of CCOs, the Subcommittee approved the following Budget Note around the CCO enrollment process:

> **Budget Note:**
> For the enrollment period for the 2020 plan year, the Oregon Health Authority's first priority in assigning members shall be maintaining, to the greatest extent practical, ongoing primary care and behavioral health relationships. After assignment, the agency shall ensure members retain the right to choose a different coordinated care organization, if more than one is available in their area. The agency shall report to interim health care committees on their transition plans before the end of 2019.

The recommended budget includes a number of budget adjustments in Package 801, LFO Analyst Adjustments.

Given the decreases in federal match rates, expiring provider assessments, and other revenue issues impacting OHP, the recommended budget includes increased Other Funds revenues to offset General Fund. First, the Legislature adopted House Bill 2010, which reinstates the insurer assessment at 2.0 percent and broadens it to include stop-loss insurance premiums. The recommended budget includes General Fund savings of $281 million as a result. Second, the budget reflects an increase in the DRG hospital assessment to six percent and an increase in the rural A/B hospital assessment to 5.5 percent, both according to the fully reimbursable assessment model. These increases, which can be done administratively by OHA within certain parameters defined by federal and state law, are based on a January 1, 2020 implementation date. The change to the DRG assessment is estimated to save $98 million General Fund and the change to the rural A/B assessment is estimated to save $33 million General Fund. Lastly, the budget recognizes General Fund savings from multiple budget adjustments related to the OHSU intergovernmental transfer (IGT). This includes an increase to the IGT contribution provided by OHSU, which offsets General Fund costs by $25 million; and a total of $116 million in savings is also achieved through updated IGT revenue estimates in accordance with program growth and through the use of on-going IGT revenue initially considered to be contingency revenue prior to the program's full biennial roll-out.

The recommended budget includes adjustments consistent with forecasted caseload changes. For Medicaid, the Spring 2019 forecast is higher by a net 18,480 compared to the Fall 2018 forecast, which was used to develop the current service level budget. Most caseload categories are forecasted to decrease or not significantly change in comparison to the Fall 2018 forecast. Notably, the Children's Medicaid caseload is expected to decrease by over 5,000. To an extent, this decrease corresponds to a forecasted increase of over 1,200 for the Children's Health Insurance Program caseload, which has a higher income eligibility threshold. In contrast to these and the forecasted changes for other caseloads, the ACA and Parent/Caretaker Relative caseloads are forecasted to increase by approximately 12,300 and 12,600, respectively. The cost of the increase in the ACA caseload is largely supported by Federal Funds given the higher federal match for this population. However, the Parent/Caretaker Relative caseload receives the traditional Medicaid match and requires a much larger amount of state funds. The overall impact of the Spring 2019 forecast for Medicaid is a General Fund cost of $54.9 million and a Federal Funds increase of $231.7 million. The recommended budget also includes a decrease in General Fund of $2.8 million with a reduced level of enrollment in the Cover All Kids program compared to forecasted growth. To help address this reduced enrollment, the Subcommittee recommended an investment in the Community Outreach Program within OHA's Central Services Division.

For non-Medicaid community mental health programs, there are two caseloads that are part of the forecast process in terms of adjustments made to the budget: 1) individuals who have committed a crime and are determined to be guilty except for insanity (GEI); and 2) individuals who have been found by a court to be a danger to themselves or others or unable to provide for their own basic needs due to a mental illness and are civilly committed. Changes in the GEI and civil commitment caseloads impact the level of General Fund provided to county-based community mental health programs. The Spring 2019 forecast results in a slight increase in the GEI caseload, but a decrease in the civil commitment caseload. The result of these caseload changes is a decrease of $18.5 million General Fund. When combined with a $3.1 million General Fund increase at CSL based on the Fall 2018 forecast, the net budget impact for community mental health caseload changes is a decrease of $15.4

million General Fund. Although this budget change is intended to follow the caseload forecast and not impact services, the size of this decrease has raised concerns regarding the potential impact on the community mental health system. As a result, the Subcommittee approved the following Budget Note:

Budget Note:
The Oregon Health Authority, in consultation with the Chief Financial Office of the Department of Administrative Services, the Legislative Fiscal Office, and community mental health programs, shall make recommendations to the 2020 Legislative Assembly about how to update behavioral health caseload forecast methodologies, processes and related funding formulas. At a minimum, the agency shall consider if the price per case accurately captures the cost of community based behavioral health treatment and how caseload methodologies and use of funding incentivizes regionally and nationally recognized best practices, and outcome oriented strategies, to create a more effective system to meet the behavioral health needs of individuals in the community and prevent higher levels of care when appropriate. The agency shall present recommendations to the Legislature by December 1, 2019.

A number of Other Funds revenue adjustments have resulted in less need for General Fund in the budget. This includes a $7.6 million carryover of the remaining unallocated hospital assessment revenues, $6.2 million in increased Tobacco Master Settlement Agreement revenues, $14.2 million from increased marijuana tax revenues, and $2.5 million in carryover Lottery Funds for veteran's behavioral health services. On the other side, the recommended budget includes two increases to the General Fund as a result of decreased Federal or Other Funds revenues. This includes $4.5 million from decreased Tobacco Tax forecasted revenues and $2.7 million from a further decrease in the federal Medicaid match rate.

The recommended budget includes several changes to programs that generate General Fund savings. In order to meet budgetary targets in the 2017-19 biennium, OHA reduced the CCO Quality Incentive Pool for one year—the 2019 quality pool paid to CCOs in 2020. The budget includes a General Fund reduction of $6.7 million to account for the 2019-21 budget impact of that reduction. The Subcommittee's recommendation also decreased the budgeted annual expenditure growth cap to 3.3 percent for savings of $6.7 million General Fund based on OHA's effort to contain costs through the CCO 2.0 initiative. As mentioned above, an alternative non-caseload related savings target was identified subsequent to the Subcommittee's recommendation and will be included in the end of session bill to restore the budgeted expenditure growth cap to 3.4 percent. The Subcommittee approved the following Budget Note related to how the agency will meet the expenditure growth benchmark, with the percentage being updated to 3.4 percent to be consistent with the revised growth target:

Budget Note:
The Oregon Health Authority shall report to the Joint Interim Committee on Ways and Means by February 1, 2020 regarding coordinated care organization capitation rates developed by the agency for the 2020 plan year. At a minimum, the report shall include a comparison of the 2020 rates to the 2019 rates and demonstrate the steps the

agency has taken to achieve its annual 3.4 percent per member growth target. The agency shall report on the extent to which, if any, the Quality Incentive Pool or any other portion of the agency's budget has been used to support capitation payments. By January 1, 2021, the agency shall report the same information to the Joint Interim Committee on Ways and Means or the Emergency Board, but do so for plan year 2021 in comparison to plan years 2020 and 2019.

The Subcommittee recommended $4.5 million General Fund to provide partial biennium support for individuals living in permanent supportive housing units. Part of this funding will remain in HSD to provide wrap-around supports for people experiencing chronic homelessness, with the remainder transferred to Oregon Housing and Community Services (OHCS) to provide rental assistance. This investment corresponds to the planned construction of 500 new permanent supportive housing units, which are not expected to be completed until the last six months of the 2019-21 biennium. Given the delayed timing with the construction of the new units, the Department of Administrative Services is requested to unschedule all of this funding except for the portion transferred to OHCS. Additionally, the recommended budget includes $2.5 million General Fund for Project Nurture, supporting pregnant women and new mothers who struggle with addiction, and $1.0 million General Fund for Project ECHO to increase accessibility to providers. The recommended budget also includes $13.0 million General Fund and $36.3 million Federal Funds expenditure limitation for Behavioral Health providers. One of the goals of this investment is to increase fee-for-service substance use disorder rates by a net 20 percent for both Medicaid and non-Medicaid services. The investment may also increase non-residential mental health rates according to the availability of funds.

Other budget adjustments include an increase of $3.6 million General Fund for payments owed to the federal government for prescription drugs paid under Medicare Part D; an increase of $4.3 million General Fund to continue residential services for clients who do not meet the federal eligibility requirements, however, were previously incorrectly found eligible and have been receiving services; and an increase of $0.1 million General Fund for the Alcohol and Drug Policy Commission. The recommended budget also includes a decrease of $4.5 million to reverse the one-time investment for transitioning OHP clients eligible for both Medicaid and Medicare from fee-for-service coverage to opting-in to CCO enrollment and also includes a decrease of $3.6 million General Fund to reverse the phase-in of increased coverage for Hepatitis C treatment.

As part of Package 802, $50 million General Fund behavioral health package, the HSD budget recommendation includes $31.3 million to support investments related to recommendations from the Children and Youth with Specialized Needs workgroup, as well as other targeted behavioral health investments. This includes:

- $1.0 million General Fund and two positions (1.50 FTE) for the System of Care Advisory Council,
- $6.6 million General Fund and $13.1 million Federal Funds expenditure limitation for Intensive In-Home Behavioral Health Services,
- $3.1 million General Fund for crisis and transition services,
- $7.6 million General Fund for community based services for Aid and Assist clients to alleviate the caseload pressure on the Oregon State Hospital,

- $3.0 million General Fund and $8.4 million Federal Funds expenditure limitation for Behavioral Health provider rates (included in the dollar amounts cited above for increasing provider rates), and
- $10 million General Fund for school-based mental health consultation and treatment services and suicide prevention.

Health Policy and Analytics

Health Policy and Analytics (HPA) includes offices providing policy support, technical assistance, and access to health information statistics and tools to all organizations and providers participating in Oregon's health system transformation, including programs within OHA. Together these offices provide services focused on achieving the triple aim of better health, better care, and lower costs. Programs included within HPA include the Office of Health Policy, Office of Health Analytics, the Office of Clinical Improvement Services, Office of Health Information Technology, and Office of Health Information Technology. HPA is supported by General Fund matched with federal Medicaid dollars. The office also receives Federal Funds through the CMS Adult Medicaid Quality grant, the Health Resources and Services Administration Primary Care grant, and Health Information Technology Electronic Health Records funds.

The Subcommittee recommended a total funds budget of $192,247,320, which includes $46,863,282 General Fund, $24,912 Lottery Funds, $31,047,462 Other Funds expenditure limitation, $114,311,664 Federal Funds expenditure limitation, and 154 positions (144.84 FTE). The recommended total funds budget is 0.2 percent lower than the 2017-19 Legislatively Approved Budget as of June 2019. The recommended budget includes the following packages:

Package 095, December 2018 Rebalance. This package adds $9.8 million Other Funds to reflect revenue provided by the Oregon Health Science University (OHSU) as part of the Healthy Oregon Workforce Training Opportunity Grant program and a reduction of $13.8 million to account for the suspension of the Common Credentialing Program. This package also incorporates technical adjustments and transfers made during the December 2018 meeting of the Emergency Board. The package results in an overall General Fund decrease of $3.5 million, Other Funds expenditure limitation decrease of $4.1 million, Federal Funds expenditure limitation decrease of $1.3 million and a decrease of 13 positions (12.50 FTE).

Package 411, Mental Health Clinical Advisory Group. This package increases General Fund by $396,907 and includes federal Medicaid matching funds to support the Mental Health Clinical Advisory Group, which was re-established by Senate Bill 138 (2019). This adjustment also includes two positions to support the ongoing work of the group.

Package 416, CCO 2.0. This package adds $2.2 million total funds, of which $1.3 million is General Fund, to support OHA's on-going work to advance Oregon's coordinated care model, also known as "CCO 2.0," to support eight new positions (6.28 FTE). These positions will be responsible for helping develop and implement value-based payment models, address social determinants of health and equity, and improve cost containment and financial accountability across the system. This adjustment also includes $150,000 General Fund to process and analyze

emergency department discharge abstract records, as authorized in Senate Bill 23 (2019). Additional positions and adjustments related to CCO 2.0 are recommended as part of the Health Systems Division budget.

Package 801, LFO Analyst Adjustments. OHA received funding in 2017-19 to support providers connecting to health information exchange entities. The Subcommittee recommended one-time support of $0.4 million General Fund, which represents the amount of unspent funds from the 2017-19 biennium, to finish this work in 2019-21. These dollars will leverage federal Medicaid funding at a 90 percent match rate.

Package 802, $50M Behavioral Health Investment. As part of the $50 million General Fund behavioral health investment, this package makes a number of investments in the state's behavioral health system across multiple state programs. For HPA, this package includes an increase of $0.3 million General Fund and related federal matching dollars to support two positions responsible for identifying, monitoring, and regulating behavioral health homes, as authorized in Senate Bill 23 (2019).

Public Employees' Benefit Board

The Public Employees' Benefit Board (PEBB) designs, contracts for and administers health plans, group insurance policies, and flexible spending accounts for state employees and their dependents, representing over 130,000 Oregonians. PEBB is entirely funded with Other Funds through premiums collected for all insured individuals. Premiums are collected from agencies, universities, and self-pay members to directly cover the costs of the plans. Although PEBB's budget is reflected entirely as Other Funds, the agency receives its revenue from public employee health care premium payments, of which nearly 45 percent is paid with General Fund.

The Subcommittee recommended an Other Funds budget of $2,116,635,989 and 20 positions (19.50 FTE). The budget represents a 3.4 percent funding increase over the 2017-19 Legislatively Approved Budget. The budget continues to hold PEBB's base program expenditure growth at 3.4 percent per employee per year, with the exception of the 2.0 percent premium assessment included in House Bill 2010 (2019). The Subcommittee recommended the following packages:

Package 421 – OEBB/PEBB Benefit Management System. This package increases Other Funds expenditure limitation by $0.9 million and establishes two positions (2.00 FTE) to support the planning stage of a project to replace the benefit management systems used by PEBB and the Oregon Educators Benefit Board (OEBB) with an integrated system. The agency shall work with the Legislative Fiscal Office (LFO) as well as the Office of the State Chief Information Officer (OSCIO) and the Chief Financial Office at the Department of Administrative Services (DAS) to show progress in planning for this project. DAS is requested to unschedule this funding and reschedule funding as progress is made on this project. A similar adjustment is recommended in the OEBB budget.

Package 801 – LFO Adjustments. This package, in total, increases Other Funds expenditure limitation by $17.0 million and eliminates one position (1.00 FTE), which provides expenditure limitation for the continuation of the insurer assessment at two percent, in accordance with House Bill 2010 (2019). The limitation associated with the two percent assessment is $17.2 million Other Funds. The package also makes

technical adjustments resulting in a decrease of $0.2 million Other Funds expenditure limitation through the transfer of one position (1.00 FTE) to the Office of Information Services.

Oregon Educators Benefit Board

The Oregon Educators Benefit Board (OEBB) administers medical, dental, vision, and other benefits for Oregon's school districts, community colleges, and education service districts. Cities, counties, and special districts are also eligible to join the OEBB benefits program. OEBB designs and maintains a full range of benefit plans for eligible and participating entities to offer their employees and early retirees. OEBB is entirely funded with Other Funds revenue from premium payments, which OEBB then expends to purchase insurance plans.

The Subcommittee approved a budget of $1,740,199,515 Other Funds expenditure limitation and 20 positions (20.00 FTE). The budget represents a 1.8 percent increase compared to the 2017-19 Legislatively Approved Budget. As with PEBB, the 2019-21 budget continues to hold OEBB core program expenditure growth at 3.4 percent per employee per year. As pharmaceutical costs continue to put pressure on both OEBB and PEBB costs, the Subcommittee recommended the following Budget Note:

> **Budget Note:**
> The Public Employees' Benefit Board and Oregon Educators Benefit Board shall pursue additional pharmacy cost savings tools that provide members individualized information on their costs paired with quality and plan cost information to help encourage consumerism and save the boards' employers money on their prescription costs.

The recommended budget includes the following packages:

Package 421, OEBB/PEBB Benefit Management System. The package increases Other Funds expenditure limitation by $0.9 million and establishes two positions (2.00 FTE) to support the planning stage of a project to replace the benefit management systems used by OEBB and the Public Employees' Benefit Board (PEBB). The agency shall work with the Legislative Fiscal Office (LFO), as well as the Office of the State Chief Information Officer (OSCIO) and the Chief Financial Office at the Department of Administrative Services (DAS) to show progress in planning for this project. DAS is requested to unschedule this funding and reschedule funding as progress is made on this project. A similar adjustment is recommended in the PEBB budget.

Package 801, LFO Analyst Adjustments. This package decreases Other Funds expenditure limitation by $0.2 million, which reflects the transfer of one position (1.00 FTE) to the Office of Information Services.

Public Health

Public Health administers a variety of programs addressing behavioral and social drivers of health by working to ensure physical and social environments promote health and make it easier for people to make healthy choices. Public Health programs can complement investments in

health care programs by focusing on prevention and have the potential to reduce the need for costly health care services. Oregon's public health system includes federal, state, counties and local agencies, private organizations and other partners. Public Health operates some programs directly and funds and coordinates other programs through local health departments across the state.

The Subcommittee recommended a budget for Public Health of $730,159,914 total funds, which includes $92,315,337 General Fund, $218,382,068 Other Funds expenditure limitation, $40,000,000 Other Funds Nonlimited, $276,733,458 Federal Funds expenditure limitation, $102,729,051 Federal Funds Nonlimited, and 763 positions (753.89 FTE). The budget represents a total funds increase of 11.8 percent and a General Fund increase of 41.3 percent compared to the 2017-19 Legislatively Approved Budget as of June 2019. The change in General Fund is largely due to increased support for Public Health Modernization, new funding for a voluntary universal home visiting program, and the backfill of declining medical marijuana revenue. The recommended budget includes the following packages:

Package 081, September 2018 Eboard Actions. This package reflects the 2019-21 biennium effect of actions taken at the September 2018 meeting of the Emergency Board, increasing General Fund by $0.2 million and establishing one position (1.00 FTE) for the Drinking Water Services program.

Package 095, December 2018 Rebalance. This package reflects the 2019-21 biennium effect of actions taken at the December 2018 meeting of the Emergency Board. The package increases General Fund by $0.7 million, increases Other Funds expenditure limitation by $17.6 million, increases Federal Funds expenditure limitation by $11.8 million and adds nine positions (9.50 FTE). The increase in General Fund and Other and Federal Funds expenditure limitation is for various grants received by the agency, returning the Wallowa County Public Health program to OHA, adjusting limitation for the Immunization project, truing up positions within the program, and other transfers and technical adjustments.

Package 401, Universal Home Visiting. This package increases General Fund by $2.9 million, increases Federal Funds expenditure limitation by $1.8 million and establishes four positions (3.00 FTE) to implement a new voluntary universal nurse home visiting program for families with newborns. In order for coverage of these services to be available for all Oregon families, Senate Bill 526 (2019) requires health benefit plans offered in Oregon to reimburse the cost of the newborn home visiting services without any cost-sharing. For those who do not have health care through the commercial market, OHA is seeking a Medicaid State Plan Amendment for these services to be available to families who receive health care through the Oregon Health Plan. The Public Health Division will design the program consistent with the Family Connects home visiting model and implement it over a three-biennia period.

Package 405, Public Health Modernization. This package increases General Fund by $10.0 million, increases Federal Funds expenditure limitation by $0.3 million and establishes six positions (5.28 FTE) to advance Public Health Modernization activities. The additional investment will increase communicable disease prevention and response activities, support efforts to improve health equity, increase emergency response planning, and help develop tribal modernization plans, among other key modernization priorities.

Package 417, State Support for Local Public Health. This package reduces Other Funds expenditure limitation by $5.5 million and increases General Fund by the same amount. The General Fund is being used to backfill declining medical marijuana revenue that is used to support local public health authorities. In the past, this revenue had been used to replace General Fund in several core public health programs, including support for local public health authorities, Drinking Water Services, Emergency Medical Services, and others. Laws passed during the 2015, 2016 and 2017 Legislative Sessions related to recreational marijuana have significantly reduced medical marijuana program revenue. In 2017-19, the Legislature approved $12.1 million General Fund to mitigate this issue across multiple Public Health programs, leaving state support for local public health authorities as the last non-medical marijuana program to still have a budget dependent on this revenue stream.

Package 418, Drinking Water Services Fees. This package increases Other Funds expenditure limitation by $1.9 million and establishes five positions (5.00 FTE) related to revised Drinking Water Services fees in Senate Bill 27 (2019).

Package 419, Food, Pool, & Lodging fees. This package increases Other Funds expenditure limitation by $0.1 million related to increased food, pool, and lodging fees in Senate Bill 28 (2019).

Package 420, Toxic Fee Kids Program. This package increases Other Funds expenditure limitation by $0.1 million through the establishment of a waiver application fee through the administrative rules process for the Toxic Free Kids program.

Package 801, LFO Analyst Adjustments. This package decreases General Fund by $0.2 million, increases Other Funds expenditure limitation by $12.0 million and reduces the program by one position (1.00 FTE). The package includes technical adjustments, vacancy savings of $0.2 million General Fund and recognizes a decrease of $266,426 in tobacco tax revenue available for tobacco prevention and cessation programs based on the May 2019 revenue forecast. The package also trues up the limitation for CARE Assist and adjusts limitation for the Oregon Medical Marijuana Program.

Oregon State Hospital

The Oregon State Hospital (OSH) is an integral part of the statewide behavioral health system by providing psychiatric care for adults from all 36 counties at OSH's Salem and Junction City campuses. The hospital's primary goal is to help people recover from their mental illness and return to life in their communities. The hospital has gone through significant programmatic changes in the past several years, underscored by the closure of the Blue Mountain Recovery Center in Pendleton and the Portland campus. The two remaining campuses have the capacity to serve up to 766 individuals, with 592 beds in Salem and 174 beds in Junction City.

During the 2017-19 biennium, the hospital initiated an effort to increase insurance reimbursements, primarily in Medicare. This effort, however, has not realized the level of reimbursement revenues originally anticipated. The OSH 2017-19 legislatively approved budget included an additional $40.5 million Other Funds with a reduction of General Fund of $30 million. Due to significant delays and challenges in implementing the needed billing infrastructure and staffing set-backs, reimbursements have fallen short. The recommended budget continues to rely on

increased revenues from reimbursements for the 2019-21 biennium, due to the hospital's ongoing work to assess and resolve these challenges. In the interim, the agency shall continue to monitor revenue collections for the hospital, and report to LFO and DAS CFO on progress. The agency shall also include updates on revenues collected and present other solutions, as needed, to address the revenue shortfall in each 2019-21 Budget Rebalance Report submitted to the Legislature.

The budget approved by the Subcommittee is $608,572,863 total funds, which includes $499,314,517 General Fund, $70,328,792 Other Funds expenditure limitation, $38,929,554 Federal Funds expenditure limitation, 2,284 positions (2,283.82 FTE). The recommended total funds budget is 4.9 percent higher than the 2017-19 Legislatively Approved Budget. The General Fund budget decreased 1.9 percent as the hospital addresses the challenges relating to generate increasing amounts of Other Funds revenue through Medicare billing. The recommended budget includes the following packages:

Package 095, December 2018 Rebalance. This package reflects the 2019-21 biennium effect of actions taken at the December 2018 meeting of the Emergency Board; which made program transfers between OHA divisions and also reclassified positions with a net zero impact to the hospital.

Package 801, LFO Analyst Adjustments. This package includes three adjustments related to current costs in the hospital for an overall increase of $4.5 million General Fund. This includes a General Fund increase of $1.0 million to support ligature removal, facility alterations, and other environmental changes to reduce the risk of patient injury and suicide. This investment is consistent with conforming to heightened safety requirements by the Centers for Medicare and Medicaid and The Joint Commission. The package also includes an increase of $1.6 million General Fund for hepatitis C treatment and $1.9 million General Fund to pay for contractual nursing staff shift differential costs.

Central Services, Shared Services, and State Assessments and Enterprise-wide Costs

Core administrative functions for OHA are divided into Central Services, Shared Services, and State Assessments and Enterprise-Wide Costs (SAEC). Central Services proved the leadership and business support for the agency's mission, such as the director's office, external relations, agency operations, fiscal division, and the Office of Equity and Inclusion. Shared Services supports certain business functions for both OHA and the Department of Human Services regardless of where each function is housed. OHA Shared Services contains the Office of Information Services and the Information Security and Privacy Office. SAEC is the budget structure for payments to Department of Administrative Services (DAS) and third parties for goods and services that serve the whole agency, such as facility rents, state data center charges, DAS risk assessment, DAS government services charges, unemployment assessments, mass transit taxes, computer replacement, and debt service. SAEC is funded based on cost allocation statistics, which determine the distribution of expenditures to OHA and DHS Shared Services and the revenue distribution by General Fund, Other Funds limited and Federal Funds limited.

The Subcommittee's recommended budget for these administrative functions is $508,817,368 total funds, which includes $249,683,857 General Fund, $248,309 Lottery Funds, $199,125,947 Other Funds expenditure limitation, $56,292,045 Federal Funds expenditure limitation, $3,467,210

Federal Funds Nonlimited, and 658 positions (657.89 FTE). The budget represents a total funds increase of 5.1 percent and General Fund increase of 9.5 percent compared to the 2017-19 Legislatively Approved Budget as of June 2019. The recommended budget includes the following packages:

Package 070, Revenue Shortfalls. This package reduces Other Funds expenditure limitation by $2.7 million and reduces Federal Funds expenditure limitation by $2.4 million to align expenditure limitation with the level of revenue available and needed to support SAEC costs.

Package 095, December 2018 Rebalance. This package reflects the 2019-21 biennium effect of actions taken at the December 2018 meeting of the Emergency Board. The package increases General Fund by $0.5 million, increases Other Funds expenditure limitation by $27,164, increases Federal Funds expenditure limitation by $0.2 million and adds five positions (5.00 FTE). A key component in this package is the expansion of the Ombudsman Program.

Package 208, Centralized Abuse Management System. This package adds $0.4 million in Other Funds expenditure limitation to support the ongoing maintenance and additional enhancements of the DHS Centralized Abuse Management System. This is the OHA portion of this package for the Shared Services Office of Information Services, the funding for the package is included in the DHS 2019-21 budget.

Package 801, LFO Analyst Adjustments. This package adds $5.8 million General Fund, increases Other Funds expenditure limitation by $0.7 million, increases Federal Fund expenditure limitation by $4.2 million and adds 33 positions (33.78 FTE). The recommendation reduces budgeted inflation by $1.2 million General Fund as a cost-savings measure; trues-up position counts (no dollar impact); and adjusts Other Funds expenditure limitation to reflect the Shared Services component of the Centralized Abuse Management System. The Community Partner Outreach Program was transferred from OHA to the Department of Human Services (DHS) as part of the transfer of Medicaid eligibility services in 2017-19. Based on the subsequent determination by DHS and OHA that this program was not sufficiently related to Medicaid eligibility determinations, the program has been returned to OHA. This includes the transfer of $5.0 million General Fund and 21 positions from DHS to OHA. In addition to the return of this program to OHA, the budget adds one-time support of $2.4 million General Fund to increase outreach for the Cover All Kids program.

Package 803, Comprehensive CW Info System. This package increases Other Funds expenditure limitation by $2.8 million and establishes nine positions (9.00 FTE). This package adjusts Other Funds expenditure limitation to reflect the Shared Services component of the Child Welfare Information Systems Project, which is funded in the DHS budget.

Summary of Maximum Supervisory Ratio

The Subcommittee reviewed the agency's proposed Maximum Supervisory Ratio of 1:8.36.

Summary of Performance Measure Action

See attached "Legislatively Approved 2019-2021 Key Performance Measures."

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Kate Nass - 503-378-5442

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2017-19 Legislatively Approved Budget at June 2019 *	$ 2,162,870,267	$ 12,498,909	$ 7,794,873,473	$ 40,000,000	$ 11,714,407,633	$ 106,457,226	$ 21,831,107,508	4,200	4,281.80
2019-21 Current Service Level (CSL)*	$ 3,176,978,132	$ 13,035,809	$ 6,872,981,111	$ 40,000,000	$ 11,608,886,871	$ 106,196,261	$ 21,818,078,184	4,121	4,096.47
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-01 - Health Systems Division									
Package 070: Revenue Shortfall									
Tobacco Tax Forecast	$ -	$ -	$ (1,100,000)	$ -	$ -	$ -	$ (1,100,000)		
Tobacco Master Settlement Agreement	$ -	$ -	$ (1,719,767)	$ -	$ -	$ -	$ (1,719,767)		
Insufficient Other Funds revenue to cover CSL	$ -	$ -	$ (5,971,180)	$ -	$ -	$ -	$ (5,971,180)		
Package 095: Dec-18 Rebalance									
Technical Adjustments/Transfers	$ 2,725,987	$ -	$ 7,362,657	$ -	$ 33,124,161	$ -	$ 43,212,805	15	14.50
Package 202: Medicaid Modularity									
Planning for Modular Technology Solutions	$ 547,409	$ -	$ -	$ -	$ 1,677,969	$ -	$ 2,225,378	3	3.00
Package 413: Behavioral Health Funding Shortfall									
Backfill declining Tobacco Tax/Tobacco Settlement Rev.	$ 9,132,500	$ -	$ -	$ -	$ -	$ -	$ 9,132,500		
Package 414: Behavioral Health IT System Project									
Planning for non-Medicaid BH IT system replacement	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ 1,500,000	2	1.76
Package 416: CCO 2.0									
Staffing and Reinsurance Program (SB 2267)	$ 585,286	$ -	$ 70,828	$ -	$ (106,409)	$ -	$ 549,705	9	6.10
Package 801: LFO Analyst Adjustments									
Insurer assessment - increase to 2%	$ (281,000,000)	$ -	$ 326,000,000	$ -	$ 134,000,000	$ -	$ 179,000,000		
DRG hospital assessment adjustment	$ (98,000,000)	$ -	$ 135,000,000	$ -	$ 97,000,000	$ -	$ 134,000,000		
OHSU Inter-governmental transfer adjustments	$ (141,000,000)	$ -	$ 165,667,000	$ -	$ 70,819,000	$ -	$ 95,486,000		
Rural A/B hospital assessment	$ (33,000,000)	$ -	$ 46,000,000	$ -	$ 33,000,000	$ -	$ 46,000,000		
Hospital Assessment carryover and DSH	$ (7,576,561)	$ -	$ 30,000,000	$ -	$ 36,476,561	$ -	$ 58,900,000		
CCO Quality Incentive Pool	$ (6,700,000)	$ -	$ -	$ -	$ (25,000,000)	$ -	$ (31,700,000)		
Rural hospital initiative carryover	$ -	$ -	$ 1,737,628	$ -	$ -	$ -	$ 1,737,628		
Dual eligibles - reverse one-time 2017-19 investment	$ (4,500,693)	$ -	$ -	$ -	$ (9,468,099)	$ -	$ (13,968,792)		
Reverse phase-in of hepatitis C 2017-19 funding	$ (3,564,000)	$ -	$ -	$ -	$ (30,584,343)	$ -	$ (34,148,343)		
Hold CCO inflation to 3.3%	$ (6,700,000)	$ -	$ -	$ -	$ (25,000,000)	$ -	$ (31,700,000)		
Medicaid caseload forecast - Spring 2019	$ 54,900,179	$ -	$ -	$ -	$ 231,677,131	$ -	$ 286,577,310		
Non-Medicaid caseload forecast - Spring 2019	$ (18,459,935)	$ -	$ -	$ -	$ -	$ -	$ (18,459,935)		
Cover All Kids caseload forecast - Spring 2019	$ (2,775,965)	$ -	$ -	$ -	$ -	$ -	$ (2,775,965)		
Rental Assistance - permanent supportive housing	$ 4,500,000	$ -	$ -	$ -	$ -	$ -	$ 4,500,000		
Project Nurture	$ 2,500,000	$ -	$ -	$ -	$ -	$ -	$ 2,500,000		
Project ECHO	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000		
1915i eligibility changes for residential services	$ 4,333,459	$ -	$ -	$ -	$ 1,484,454	$ -	$ 5,817,913		
Part D Clawback and Federal Funds limitation	$ 3,539,207	$ -	$ -	$ -	$ 406,046,264	$ -	$ 409,585,471		
FMAP match rate change	$ 2,652,000	$ -	$ 93,000	$ -	$ (2,745,000)	$ -	$ -		
Marijuana tax revenue adjustment	$ (14,236,000)	$ -	$ 14,236,000	$ -	$ -	$ -	$ -		
Tobacco tax forecast Medicaid - May 2019	$ 4,058,000	$ -	$ (4,058,000)	$ -	$ -	$ -	$ -		
Tobacco tax forecast non-Medicaid- May 2019	$ 484,000	$ -	$ (484,000)	$ -	$ -	$ -	$ -		
Tobacco Master Settlement revenue	$ (6,200,000)		$ 6,200,000	$ -	$ -	$ -	$ -		
Correction of CSL tobacco tax adjustment	$ (679,979)	$ -	$ -	$ -	$ -	$ -	$ (679,979)		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Use Lottery Funds for veterans' behavioral health	$ (2,500,000)	$ 2,500,000	$ -	$ -	$ -	$ -	$ -		
Alcohol and Drug Policy Commission	$ 93,590	$ -	$ -	$ -	$ -	$ -	$ 93,590	(1)	0.00
Vacancy savings	$ (356,166)	$ -	$ -	$ -	$ -	$ -	$ (356,166)		
Lottery forecast - May 2019	$ -	$ 1,562,191	$ -	$ -	$ -	$ -	$ 1,562,191		
Primary & Behavioral Health Care grant	$ -	$ -	$ -	$ -	$ 4,500,000	$ -	$ 4,500,000		
Supplemental State Opioid Response grant	$ -	$ -	$ -	$ -	$ 4,109,241	$ -	$ 4,109,241		
Other Funds limitation true-up	$ -	$ -	$ (2,418,160)	$ -	$ -	$ -	$ (2,418,160)		
Technical adjustments and transfers	$ 189,276	$ -	$ 27,660	$ -	$ (75,475)	$ -	$ 141,461		
Position true-up	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1	1.00
BH provider rates	$ 10,000,000	$ -	$ -	$ -	$ 27,900,000	$ -	$ 37,900,000		
Package 802: $50M Behavioral Health Investment									
System of Care Advisory Council	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	2	1.50
Intensive In-Home Behavioral Health Services	$ 6,575,316	$ -	$ -	$ -	$ 13,064,484	$ -	$ 19,639,800		
Crisis and transition services	$ 3,070,000	$ -	$ -	$ -		$ -	$ 3,070,000		
Aid and Assist Community Investments	$ 7,612,914	$ -	$ -	$ -	$ -	$ -	$ 7,612,914		
BH provider rates	$ 3,000,000	$ -	$ -	$ -	$ 8,400,000	$ -	$ 11,400,000		
School-Based Mental Health/Suicide Prevention	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ 10,000,000	3	2.64
SCR 030-02 - Health Policy and Analytics									
Package 095: Dec-18 Rebalance									
Health Care Provider Incentive Fund	$ -	$ -	$ 9,757,200	$ -	$ -	$ -	$ 9,757,200		
Oral Health Grant	$ -	$ -	$ -	$ -	$ 799,975	$ -	$ 799,975	2	2.00
Oregon Common Credentialing Program	$ -	$ -	$ (13,814,870)	$ -	$ -	$ -	$ (13,814,870)		
Technical adjustments and transfers	$ (3,472,428)	$ -	$ (81,723)	$ -	$ (2,115,101)	$ -	$ (5,669,252)	(15)	(14.50)
Package 411: Mental Health Clinical Advisory Group									
Staffing support for Advisory Group - SB 138	$ 396,907	$ -	$ -	$ -	$ 321,637	$ -	$ 718,544	2	2.00
Package 416: CCO 2.0									
Staffing for CCO 2.0 and SB 23	$ 1,260,863	$ -	$ -	$ -	$ 907,822	$ -	$ 2,168,685	8	6.28
Package 801: LFO Analyst Adjustment									
Health Information Exchange onboarding (One-time)	$ 420,000	$ -	$ -	$ -	$ -	$ -	$ 420,000		
Vacancy savings	$ (194,349)	$ -	$ -	$ -	$ -	$ -	$ (194,349)		
Package 802: $50M Behavioral Health Investment									
Behavioral Health Homes	$ 325,054	$ -	$ -	$ -	$ 235,446	$ -	$ 560,500	2	1.76
SCR 030-03 - PEBB									
Package 421: OEBB/PEBB Benefit Magement System									
Planning to replace OEBB/PEBB Benefit Mgmt System	$ -	$ -	$ 908,395	$ -	$ -	$ -	$ 908,395	2	2.00
Package 801: LFO Analyst Adjustments									
2% insurer assessment	$ -	$ -	$ 17,210,000	$ -	$ -	$ -	$ 17,210,000		
Technical adjustments and transfers	$ -	$ -	$ (253,865)	$ -	$ -	$ -	$ (253,865)	(1)	(1.00)

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 030-04 - OEBB									
Package 421: OEBB/PEBB Benefit Magement System									
Planning to replace OEBB/PEBB Benefit Mgmt System	$ -	$ -	$ 897,707	$ -	$ -	$ -	$ 897,707	2	2.00
Package 801: LFO Analyst Adjustment									
Technical adjustments and transfers	$ -	$ -	$ (225,062)	$ -	$ -	$ -	$ (225,062)	(1)	(1.00)
SCR 030-05 - Public Health									
Package 081: September-18 Eboard Action									
Drinking Water Program	$ 245,621	$ -	$ -	$ -	$ -	$ -	$ 245,621	1	1.00
Package 095: Dec-18 Rebalance									
WIC information system grant	$ -	$ -	$ -	$ -	$ 960,879	$ -	$ 960,879		
Opioid response grant	$ -	$ -	$ -	$ -	$ 382,464	$ -	$ 382,464		
HITECH Meaningful Use grant	$ -	$ -	$ -	$ -	$ 9,531,620	$ -	$ 9,531,620		
Return Wallowa county PH status to OHA	$ 134,663	$ -	$ -	$ -	$ -	$ -	$ 134,663		
Immunization program limitation adjustment	$ -	$ -	$ 10,367,177	$ -	$ -	$ -	$ 10,367,177		
Limitation and position true-ups	$ -	$ -	$ 7,205,693	$ -	$ 321,530	$ -	$ 7,527,223	8	8.50
Technical adjustments and transfers	$ 521,349	$ -	$ 64,952	$ -	$ 575,646	$ -	$ 1,161,947	1	1.00
Package 401: Universal Home Visiting									
Home Visiting - SB 526 and Medicaid State Plan Amendments	$ 2,856,925	$ -	$ -	$ -	$ 1,834,405	$ -	$ 4,691,330	4	3.00
Package 405: Public Health Modernization									
Advance PH Modernization activities	$ 10,000,000	$ -	$ -	$ -	$ 343,287	$ -	$ 10,343,287	6	5.28
Package 417: State Support for Local Public Health Entities									
Backfill declining medical marijuana revenues	$ 5,480,601	$ -	$ (5,480,601)	$ -	$ -	$ -	$ -		
Package 418: Drinking Water Services fees									
Revised Drinking Water Services fees per SB 27	$ -	$ -	$ 1,853,297	$ -	$ -	$ -	$ 1,853,297	5	5.00
Package 419: Food, Pool, & Lodging fees									
Increased food, pool and lodging fees per SB 28	$ -	$ -	$ 64,450	$ -	$ -	$ -	$ 64,450		
Package 420: Toxic Free Kids program									
Waiver application fee for Toxic Free Kids program	$ -	$ -	$ 111,511	$ -	$ -	$ -	$ 111,511		
Package 801: LFO Analyst Adjustments									
CARE Assist true-up	$ -	$ -	$ 11,606,406	$ -	$ -	$ -	$ 11,606,406		
OMMP limitation adjustment	$ -	$ -	$ 878,280	$ -	$ -	$ -	$ 878,280		
Vacancy savings	$ (216,586)	$ -	$ -	$ -	$ -	$ -	$ (216,586)		
Tobacco tax - May 2019 forecast	$ -	$ -	$ (266,426)	$ -	$ -	$ -	$ (266,426)		
Technical adjustments and transfers	$ -	$ -	$ (240,884)	$ -	$ -	$ -	$ (240,884)	(1)	(1.00)
SCR 030-06 - Oregon State Hospital									
Package 095: Dec-18 Rebalance									
Technical adjustments and transfers	$ 459,634	$ -	$ (11,871)	$ -	$ 137,240	$ -	$ 585,003	1	1.00
Package 801: LFO Analyst Adjustment									
Suicide prevention / ligature removal	$ 967,310	$ -	$ -	$ -	$ -	$ -	$ 967,310		
Nursing staff shift differentials	$ 1,942,248	$ -	$ -	$ -	$ -	$ -	$ 1,942,248		
Hepatitis C treatment	$ 1,631,971	$ -	$ -	$ -	$ -	$ -	$ 1,631,971		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SCRs 010-040, 010-045, 010-050 - Central Svcs, Shared Svcs, SAEC									
Package 070: Revenue Shortfall									
Insufficient Other Funds revenue to cover CSL	$ -	$ -	$ (2,651,235)	$ -	$ (2,434,183)	$ -	$ (5,085,418)		
Package 095: Dec-18 Rebalance									
Technical adjustments and transfers	$ 515,458	$ -	$ 27,164	$ -	$ 185,022	$ -	$ 727,644	5	5.00
Package 208: Centralized Abuse Management System									
Operations and Maint of System - Funded in DHS Budget	$ -	$ -	$ 446,578	$ -	$ -	$ -	$ 446,578	2	2.00
Package 801: LFO Analyst Adjustments									
Vacancy savings	$ (232,899)	$ -	$ -	$ -	$ -	$ -	$ (232,899)	0	0.00
Community Partner Outreach - ONE-TIME	$ 2,360,000	$ -	$ -	$ -	$ -	$ -	$ 2,360,000		
Community Partner Outreach - transfer from DHS	$ 4,963,716	$ -	$ 187,096	$ -	$ 4,553,236	$ -	$ 9,704,048	21	21.00
Position and FTE true-up	$ -	$ -	$ -	$ -	$ -	$ -	$ -	4	4.78
Inflation reduction	$ (1,244,974)	$ -	$ (175,368)	$ -	$ (500,895)	$ -	$ (1,921,237)	0	0.00
Technical adjustments and transfers	$ (71,018)	$ -	$ 700,311	$ -	$ 154,596	$ -	$ 783,889	8	8.00
Package 803: Comprehensive CW Info System									
CW Info System - Funded in DHS Budget	$ -	$ -	$ 2,817,160	$ -	$ -	$ -	$ 2,817,160	9	9.00
TOTAL ADJUSTMENTS	$ (464,200,110)	$ 4,062,191	$ 758,545,138	$ -	$ 1,026,494,565	$ -	$ 1,324,901,784	109	103.60
SUBCOMMITTEE RECOMMENDATION *	$ 2,712,778,022	$ 17,098,000	$ 7,631,526,249	$ 40,000,000	$ 12,635,381,436	$ 106,196,261	$ 23,142,979,968	4,230	4,200.07
% Change from 2017-19 Leg Approved Budget	25.4%	36.8%	(2.1%)	0.0%	7.9%	(0.2%)	6.0%	0.7%	(1.9%)
% Change from 2019-21 Current Service Level	(14.6%)	31.2%	11.0%	0.0%	8.8%	0.0%	6.1%	2.6%	2.5%

*Excludes Capital Construction Expenditures

Legislatively Approved 2019 - 2021 Key Performance Measures

Published: 6/20/2019 2:30:44 PM

Agency: Oregon Health Authority

Mission Statement:

Helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality, affordable health care.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
1. INITIATION OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.		Approved	36.50%	40.20%	40.20%
2. ENGAGEMENT OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received two or more services within 30 days of initiation visit.		Approved	11.30%	11%	11%
3. FOLLOW-UP AFTER HOSPITALIZATION FOR MENTAL ILLNESS - Percentage of enrollees 6 years of age and older who were hospitalized for treatment of mental health disorders and who were seen on an outpatient basis or were in intermediate treatment within seven days of discharge.		Approved	84.70%	72%	72%
4. MENTAL, PHYSICAL, AND DENTAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY - Percentage of children in DHS custody who receive a mental, physical, and dental health assessment within 60 days of the state notifying CCOs that the children were placed into custody with DHS (foster care).		Approved	82.80%	90%	90%
5. FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (INITIATION) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed		Approved	64%	54%	54%
6. FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (CONTINUATION AND MAINTENANCE) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed		Approved	75.40%	65%	65%
7. 30 DAY ILLICIT DRUG USE AMONG 6TH GRADERS - Percentage of 6th graders who have used illicit drugs in the past 30 days.		Approved	1.80%	1.30%	1.30%
8. 30 DAY ALCOHOL USE AMONG 6TH GRADERS - Percentage of 6th graders who have used alcohol in the past 30 days.		Approved	4.50%	3.50%	3.50%
9. 30 DAY ILLICIT DRUG USE AMONG 8TH GRADERS - Percentage of 8th graders who have used illicit drugs in the past 30 days.		Approved	8.20%	6%	6%
10. 30 DAY ALCOHOL USE AMONG 8TH GRADERS - Percentage of 8th graders who have used alcohol in the past 30 days.		Approved	15.40%	13%	13%
11. 30 DAY ILLICIT DRUG USE AMONG 11TH GRADERS - Percentage of 11th graders who have used illicit drugs in the past 30 days.		Approved	20.40%	16.50%	16.50%
12. 30 DAY ALCOHOL USE AMONG 11TH GRADERS - Percentage of 11th graders who have used alcohol in the past 30 days.		Approved	29%	26%	26%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
13. PRENATAL CARE (POPULATION) - Percentage of women who initiated prenatal care in the first 3 months of pregnancy.		Approved	79.90%	91%	91%
14. PRENATAL CARE (MEDICAID) - Percentage of women who initiated prenatal care within 42 days of enrollment.		Approved	90.60%	91%	91%
15. PATIENT CENTERED PRIMARY CARE HOME (PCPCH) ENROLLMENT - Number of members enrolled in patient-centered primary care homes by tier.		Approved	70.10%	100%	100%
16. PQI 01: Diabetes Short-Term Complication Admission Rate		Approved	205.30	138	138
17. PQI 05: COPD or Asthma in Older Adults Admission Rate		Approved	516.80	404	404
18. PQI 08: Congestive Heart Failure Admission Rate		Approved	293.40	230	230
19. PQI 15: Asthma in Younger Adults Admission Rate		Approved	43	47.50	47.50
19. ACCESS TO CARE - Percentage of members who responded "always" or "usually" too getting care quickly (composite for adult and child).		Approved	84.20%	88%	88%
20. MEMBER EXPERIENCE OF CARE - Composite measurement: how well doctors communicate; health plan information and customer service (Medicaid population).		Approved	84.20%	90%	90%
21. MEMBER HEALTH STATUS - Percentage of CAHPS survey respondents with a positive self-reported rating of overall health (excellent, very good, or good).		Approved	68.90%	68.90%	68.90%
22. RATE OF TOBACCO USE (POPULATION) - Rate of tobacco use among adults.		Approved	20.45%	15%	15%
23. RATE OF TOBACCO USE (MEDICAID) - Percentage of CCO enrollees who currently smoke cigarettes or use tobacco every day or some days.		Approved	27.80%	25%	25%
24. RATE OF OBESITY (POPULATION) - Percentage of adults who are obese among Oregonians.		Approved	29%	27%	27%
25. EFFECTIVE CONTRACEPTIVE USE (POPULATION) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.		Approved	67.70%	70%	70%
26. EFFECTIVE CONTRACEPTIVE USE (MEDICAID) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.		Approved	45.70%	58.20%	58.20%
27. FLU SHOTS (POPULATION) - Percentage of adults ages 50-64 who receive a flu vaccine.		Approved	51%	70%	70%
28. CHILD IMMUNIZATION RATES (POPULATION) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).		Approved	66%	80%	80%
29. CHILD IMMUNIZATION RATES (MEDICAID) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).		Approved	73.20%	82%	82%
30. PLAN ALL CAUSE READMISSIONS - Percentage of acute inpatient stays that were followed by an acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission for members 18 years and older.		Approved	9.40%	10.50%	10.50%
31. ELIGIBILITY PROCESSING TIME - Median number of days processing time from date of request to eligibility determination.		Approved	1	31	31
32. OHP MEMBERS IN CCOs - Percent of Oregon Health Plan members enrolled in Coordinated Care Organizations.		Approved	85%	88%	88%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
33. CUSTOMER SERVICE - Percentage of OHA customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Overall	Approved	86%	95%	95%
	Accuracy		86%	95%	95%
	Availability of Information		77%	95%	95%
	Expertise		87%	95%	95%
	Helpfulness		90%	95%	95%
	Timeliness		86%	95%	95%

LFO Recommendation:

Approve KPMs as proposed. Approve targets for 2020 and 2021 as proposed. The Metrics and Scoring Committee sets the official targets for a number of these measures. Any changes to the targets should be reported to LFO when available.

SubCommittee Action:

The Human Services Subcommittee approved the Key Performance Measures and targets.

SB 5544 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Beyer

Joint Committee On Ways and Means

Action Date:	05/24/19
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	10 - Beyer, Girod, Hansell, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Thomsen, Wagner
Exc:	2 - Frederick, Winters
House Vote	
Yeas:	7 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield
Exc:	2 - Smith G, Stark
Prepared By:	Kate Nass, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary*

	2017-19 Legislatively Approved Budget[1]	2017-19 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
			$ Change	% Change
General Fund	$ 2,098,540,571	$ 2,094,889,468	$ (3,651,103)	-0.2%
General Fund Capital Improvements	$ 725,501	$ 725,501	$ -	0.0%
General Fund Debt Service	$ 67,255,298	$ 67,255,298	$ -	0.0%
Lottery Funds	$ 12,498,909	$ 12,498,909	$ -	0.0%
Other Funds Limited	$ 7,782,576,795	$ 7,792,733,560	$ 10,156,765	0.1%
Other Funds Capital Improvements	$ 768,620	$ 768,620	$ -	0.0%
Other Funds Debt Service	$ 1,371,293	$ 1,371,293	$ -	0.0%
Other Funds Nonlimited	$ 40,000,000	$ 40,000,000	$ -	0.0%
Federal Funds Limited	$ 11,588,998,140	$ 11,714,407,633	$ 125,409,493	1.1%
Federal Funds Nonlimited	$ 106,457,226	$ 106,457,226	$ -	0.0%
Total	$ 21,699,192,353	$ 21,831,107,508	$ 131,915,155	0.6%

Position Summary

Authorized Positions	4,200	4,200	0
Full-time Equivalent (FTE) positions	4,281.80	4,281.80	0.00

[1] Includes adjustments through April 2019

* Excludes Capital Construction expenditures

Summary of Revenue Changes

Senate Bill 5544 rebalances the Oregon Health Authority's (OHA) 2017-19 biennial budget. OHA programs are funded with a mix of General Fund, Lottery Funds, Other Funds, and Federal Funds. In December of 2018, the Emergency Board recommended $11.9 million General Fund be unscheduled from the agency's budget. The approved rebalance results in a net increased need of General fund and re-schedules $8.2 million General Fund, primarily to cover costs in the Oregon State Hospital as the hospital has not realized projected Other Funds revenues for the biennium. The rebalance also reduces General Fund by $3.7 million.

In addition to the General Fund changes, the approved rebalance includes net increases to the agency's Other Funds and Federal Funds revenues by $10.2 million and $125.4 million, respectively. In particular, federal Medicaid revenues are increasing for the Oregon Health Plan

with increases in the Affordable Care Act (ACA) caseload and increased costs within the program. The rebalance adjusts Other Funds revenue; which includes decreased forecasted Tobacco Tax revenues, decreased projected Medicare revenue collections within the Oregon State Hospital, and increased CARE Assist program prescription drug insurance claims revenues.

Summary of Human Services Subcommittee Action

The Human Services Subcommittee approved a budget rebalance that supports Oregon Health Authority (OHA) programs and operations for the remainder of the 2017-19 biennium. The rebalance reflects program cost increases and savings, revenue changes, and technical adjustments needed to ensure OHA's budget remains in balance. Based on recommendations at the December 2018 meeting of the Emergency Board, $11,879,295 General Fund remains unscheduled in OHA's 2017-19 budget. The approved rebalance reduces General Fund by $3,651,103 and requests the Department of Administrative Services reschedule $8,228,192 General Fund. Additionally, the rebalance increases expenditure limitation for Other Funds by $10,156,765 and for Federal Funds by $125,409,493.

Health Systems Division

The rebalance approved by the Subcommittee includes several cost and saving adjustments within the Health Systems Division (HSD), resulting a net a General Fund decrease of $7.1 million, Other Funds increase of $11.7 million, and Federal Funds increase of $122.9 million.

The rebalance includes forecasted increases in Medicaid caseloads, an increase in Other Funds revenues that offset the need for General Fund, administrative savings, and updates to program costs in the division. The updated Spring 2019 caseload forecast results in a net increase of 2,766 individuals compared to the Fall 2018 forecast. The increase in caseload is primarily driven by the Affordable Care Act (ACA) and Parent/Caretaker Relative caseloads. The cost of the increase in the ACA caseload is largely Federal Funds given the higher federal match for this population. However, the Parent/Caretaker Relative caseload receives the traditional Medicaid match thus requiring additional state funding. The financial impact of the caseload changes in the Spring 2019 forecast results in a cost increase of $5.0 million General Fund and $25.9 million Federal Funds. Additionally, the March 2019 revenue forecast for tobacco tax dedicated to the Oregon Health Plan and non-Medicaid mental health services is expected to decrease by $2.9 million; and in order to maintain existing level of services, the rebalance increases General Fund by $2.9 million. These increased General Fund costs are offset by a $6.5 million General Fund savings from updated cash flow projections for Other Funds revenues, lower than expected increase of Medicare Part B premiums, and lower "clawback" payments owed to the federal government for prescription drugs paid under Medicare Part D.

Also included in the rebalance for HSD are a number of program costs and savings for the 2017-19 biennium.

- In 2017, the Medicaid State Plan for home and community-based services was updated to manage individuals with chronic mental illness separately from other individuals who qualify for these services. With this change, 44 clients were identified who do not meet the federal eligibility requirements, however, had been enrolled and receiving services. This approved rebalance includes an increase in General

Fund of $4.0 million as the state must repay the federal government for Medicaid match provided and provides funding to continue to support these vulnerable clients.

- Based on a review of Medicaid payments made to coordinated care organizations (CCOs) from 2014 through 2018, clients who were dually eligible for both Medicaid and Medicare were incorrectly determined to be eligible for only Medicaid. This resulted in OHA over-claiming federal match and paying higher capitation rates than should have been paid. The rebalance includes $5.0 million General Fund and $9.9 million Other Funds from previously carried over tobacco tax revenue to reimburse the federal government for the over-claimed match.
- As part of the Medicaid waiver renewal in 2017, Oregon Health Plan clients eligible for both Medicaid and Medicare are transitioning from being enrolled in fee-for-service coverage and opting-in to CCO enrollment to enrolling in a CCO and opting-out for fee-for-service coverage. Due to one-time transitional overlap in CCO and fee-for-service payments, the legislature approved a one-time investment of $4.3 million General Fund in the division's 2017-19 budget; however due to a delay in the implementation, most of the population was not enrolled resulting in a decreased need of $3.1 million General Fund for 2017-19.
- The 2017-19 budget included $2.5 million in tobacco tax revenue for veterans' behavioral health services, however OHA anticipates using only $0.5 million. Since the agency's 2019-21 current service level budget continues the $2.5 for these services, the rebalance uses the $2.0 million unspent tobacco tax revenue for other non-Medicaid mental health services, resulting in a General Fund savings.
- The rebalance includes $13.8 million General Fund savings from administrative actions within HSD. This includes $4.8 million in Personal Services savings from vacant positions across the division, $6.7 million from increased Other Funds revenue through global settlements paid primarily by large drug manufacturers, and $2.3 million from procurement delays in the Program Integrity Unit.
- Hospital assessment revenue approved in the 2015-17 biennial budget, and carried over into the 2017-19 budget, supports the Rural Hospital Initiative Program. The funding will not be fully expended and the rebalance reduces Other Funds expenditure limitation by $1.7 million with the agency's request to carryover the $1.7 million balance to 2019-21 budget.
- The rebalance increases Federal Funds expenditure limitation by $0.5 million based on OHA's receipt of the Promoting Integration of Primary and Behavioral Health Care federal grant.

Oregon State Hospital

The approved rebalance for the Oregon State Hospital (OSH) reflects General Fund costs of $17.9 million, a decrease in Other Funds expenditure limitation of $14.1 million, and an increase in Federal Funds expenditure limitation of $2.6 million.

During the 2017-19 biennium, the hospital initiated an effort to increase insurance reimbursements, primarily in Medicare, however has not realized the level of reimbursement revenues anticipated. The OSH 2017-19 legislatively approved budget included an additional $40 million Other Funds with a reduction of General Fund of $30 million. Due to significant delays in implementing the needed billing infrastructure and

staffing set-backs, reimbursements have fallen short. The December 2018 Emergency Board increased General Fund for the hospital by $15 million based on projections in late 2018. The rebalance backfills the additional revenue shortfall with General Fund which is partially offset by increased federal revenues. The approved rebalance increases General Fund by $11.5 million, decreases Other Funds by $14.1 million, and increases Federal Funds by $2.6 million.

In addition to the revenue shortfall at the hospital, staffing costs continue to increase due to increased patient acuity and corresponding enhanced staff-to-patient ratios, as well as a high volume of daily call-outs and long-term absences. The rebalance increases General Fund by $5.6 million to cover the increased staffing costs. The rebalance also includes $0.8 million General Fund for suicide prevention and ligature removal costs to ensure patient safety and maintain compliance with federal standards. Lastly, the rebalance includes a technical adjustment transferring $1.5 million General Fund from the OSH to HSD. This funding was recommended by the Emergency Board at the December 2018 meeting to invest in community programs aimed at reducing the number of Aid and Assist patients sent to the hospital; however the funding is being managed by the HSD.

Health Policy and Analytics

The rebalance approved by the sub-committee for the Health Policy and Analytics division recognizes $1.1 million in General Fund savings. This includes $0.5 million in Personal Services savings due to staffing vacancies and hiring delays. Another $0.4 million results from the underspending on Health Information Exchange activities. The remaining $0.2 million savings is from the close-out of the Common Credentialing project. This project was intended to streamline the credentialing processes for health care practitioners; however the project was suspended in July 2018 due to significant challenges with implementing a cost-effective program beneficial to stakeholders.

Public Health

The approved rebalance increases Other Funds expenditure limitation for the Public Health division by $12.5 million. Of this amount, $11.6 million is due to increased spending in the CARE Assist Program, which helps people living with HIV or AIDS pay for medical care. The program implemented the End HIV Oregon project in 2017-19, which increased expenditures for contracts and medical supplies and services. The Other Funds revenue is available from prescription drug insurance claims. The remaining $0.9 million is related to the Oregon Medical Marijuana Program to account for the cannabis tracking fee collected in the division and transferred to the Oregon Liquor Control Commission.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Kate Nass - (503) 378-5442

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from LAB)									
Central and Shared Services	$ -	$ -	$ -	$ -	$ -	$ -	$ -		
State Assessments and Enterprise-wide Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -		
Health Systems Division	$ (19,016,465)	$ -	$ 11,736,735	$ -	$ 122,858,933	$ -	$ 115,579,203		
Health Policy and Analytics	$ (1,060,000)	$ -	$ -	$ -	$ -	$ -	$ (1,060,000)		
Public Health Division	$ -	$ -	$ 12,484,686	$ -	$ -	$ -	$ 12,484,686		
Oregon State Hospital	$ 16,425,362	$ -	$ (14,064,656)	$ -	$ 2,550,560	$ -	$ 4,911,266		
TOTAL ADJUSTMENTS	$ (3,651,103)	$ -	$ 10,156,765	$ -	$ 125,409,493	$ -	$ 131,915,155		
SUBCOMMITTEE RECOMMENDATION *	$ (3,651,103)	$ -	$ 10,156,765	$ -	$ 125,409,493	$ -	$ 131,915,155		

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

March 9, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting on March 9, 2020, took the following actions:

Housing and Community Services Department
Established a General Fund appropriation by allocating $2,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Housing and Community Services Department for development of new affordable housing units for Umatilla County flood victims, including residents of the Umatilla Indian reservation.

Housing and Community Services Department
Established a General Fund appropriation by allocating $1,500,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Housing and Community Services Department for the provision of rapid rehousing, including rental assistance, to victims of February 2020 flooding in Umatilla County, including residents of the Umatilla Indian reservation.

Housing and Community Services Department
Established a General Fund appropriation by allocating $4,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Housing and Community Services Department to replace housing and infrastructure damaged or lost in Umatilla County or on the Umatilla Indian reservation, due to flooding in February, 2020, with the understanding that the Department of Administrative Services (DAS) will unschedule the amount of the allocation until a plan is presented and approved by the Legislative Fiscal Office and the DAS Chief Financial Office.

Oregon Business Development Department
Established a General Fund appropriation by allocating $1,800,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Business Development Department, for infrastructure, for deposit in the Special Public Works Fund established under ORS 285B.455, for reimbursement of loans made from the Special Public Works Fund to the City of Pendleton for levee repairs.

Oregon Business Development Department
Established a General Fund appropriation by allocating $1,500,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Business Development Department, for business, innovation and trade, for the Strategic Reserve Fund for support of business clean-up and restoration expenses necessitated by flooding in Eastern Oregon that are not reimbursed by insurance.

Department of Administrative Services
Established a General Fund appropriation by allocating $500,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Administrative Services for a grant to the Blue Mountain Foundation for flood recovery activities.

Department of Administrative Services
Established a General Fund appropriation by allocating $350,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Administrative Services for a grant to the City of Milton-Freewater for flood recovery activities.

Oregon Health Authority
Established a General Fund appropriation by allocating $5,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Health Authority, and increased the Federal Funds expenditure limitation established for the Authority by section 4(1), chapter 695, Oregon Laws 2019, Health Systems, Health Policy and Analytics, and Public Health, by $20,000,000, to support coronavirus emergency response activities, with the understanding the Department of Administrative Services (DAS) will unschedule $4,000,000 of the Emergency Fund allocation and $10,000,000 of the Federal Funds expenditure limitation until a plan is presented and approved by the Legislative Fiscal Office and the DAS Chief Financial Office.

Military Department
Established a General Fund appropriation by allocating $2,700,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Military Department for the Office of Emergency Management for an all-hazard emergency preparedness and response program.

Department of Environmental Quality
Established a General Fund appropriation by allocating $5,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Environmental Quality, to be used for rulemaking and other actions with the goal of reducing greenhouse gas emissions across all emissions sources, including point sources, natural gas emissions and transportation fuels.

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

April 23, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on April 23, 2020, took the following actions:

1. Housing and Community Services Department
Established a General Fund appropriation by allocating $12,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019 to the Housing and Community Services Department for rental assistance payments and safe shelter alternatives for Oregonians who have been impacted by income loss due to COVID-19, or who are especially vulnerable to infection or health problems associated with the virus because of inadequate housing or shelter.

2. Oregon Business Development Department
Established a General Fund appropriation by allocating $5,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Business Development Department, for business, innovation and trade, to provide financial assistance to small businesses affected by economic conditions associated with the COVID-19 pandemic that have not received federal emergency assistance under the federal CARES Act or any subsequent federal act that provides emergency pandemic funding, with the understanding that the Department will dedicate an additional $5,000,000 of Lottery Funds and Other Funds monies in the Business, Innovation and Trade Division to this same purpose.

3. Department of Justice
Allocated $2,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of Justice by section 1(4), chapter 692, Oregon Laws 2019, Crime Victim and Survivor Services, for emergency housing for victims of domestic and sexual violence due to increasing needs resulting from the effects of the COVID-19 pandemic.

4. Department of Administrative Services
Established a General Fund appropriation by allocating $10,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Administrative Services for a grant to the Oregon Community Foundation to oversee a culturally-specific community based grant program to make payments to

workers who are ineligible for wage replacement payments from traditional unemployment insurance programs.

5. Bureau of Labor and Industries

Established a General Fund appropriation by allocating $119,778 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Bureau of Labor and Industries, and approved the establishment of one permanent Human Resource Analyst 3 position (0.54 FTE) to provide human resource services to the agency.

6. Department of Human Services

Established a General Fund appropriation by allocating $3,350,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Human Services to provide COVID-19 proactive testing and specialized training for long term care workers.

8. Department of Administrative Services

Established a Federal Funds expenditure limitation of $300,000,000 for the Department of Administrative Services for funding made available to states through the Coronavirus Relief Fund, with the understanding that $275,000,000 of the Federal Funds expenditure limitation increase will be unscheduled pending the identification of specific eligible response activity costs.

9. Department of Forestry

Allocated $4,000,000 from the special purpose appropriation made to the Emergency Board by section 5(1)(a), chapter 664, Oregon Laws 2019, to supplement the appropriation made to the Department of Forestry by section 1(2), chapter 664, Oregon Laws 2019, Fire protection, for severity resources costs for the 2019 fire season and in anticipation of 2020 fire season costs; allocated $2,000,000 from the special purpose appropriation made to the Emergency Board by section 5(1)(c), chapter 664, Oregon Laws 2019, to supplement the appropriation made to the Department of Forestry by section 1(2), chapter 664, Oregon Laws 2019, Fire protection, for supplemental fire personnel costs and other costs associated with the preparation for the 2020 fire season; and increased the Other Funds expenditure limitation established for the Department of Forestry by section 2(2), chapter 664, Oregon Laws 2019, Fire protection, by $23,587,897 for costs associated with the 2019 fire season.

10. Department of Human Services
Oregon Health Authority

Allocated $19,429,026 from the special purpose appropriation made to the Emergency Board by section 3(1), chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of Human Services by section 1(4), chapter 668, Oregon Laws 2019, Aging and people with disabilities and intellectual and developmental disabilities programs; increased the Federal Funds expenditure limitation established for the Department of Human Services by section 3(4), chapter 668, Oregon Laws 2019, Aging and people with disabilities and intellectual and developmental disabilities programs, by $38,216,424; allocated $570,974 from the special purpose appropriation made to the Emergency Board by section 3(1), chapter 644, Oregon Laws 2019, to

supplement the appropriation made to the Oregon Health Authority by section 1 (1), chapter 695, Oregon Laws 2019, Health Systems, Health Policy and Analytics, and Public Health; increased the Federal Funds expenditure limitation established for the Oregon Health Authority by section 4 (1), chapter 695, Oregon Laws 2019, Health Systems, Health Policy and Analytics, and Public Health, by $880,298; for non-state employee collective bargaining costs.

11. Public Defense Services Commission

Allocated $868,415 from the special purpose appropriation made to the Emergency Board by section 4(1), chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Public Defense Services Commission by section 1(2), chapter 303, Oregon Laws 2019, Professional services, to increase rates for services provided for indigent public defense cases by contract investigators and interpreters; allocated $1,589,702 from the special purpose appropriation made to the Emergency Board by section 4(1), chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Public Defense Services Commission by section 1(3), chapter 303, Oregon Laws 2019, Contract and Business Services Division, and authorized the establishment of 9 permanent positions (5.67 FTE) to improve oversight of public defense services and the processing of provider claims for payment; allocated $1,267,848 from the special purpose appropriation made to the Emergency Board by section 4(1), chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Public Defense Services Commission by section 1(3), chapter 303, Oregon Laws 2019, Contract and Business Services Division, for a contract with the Oregon Judicial Department for information technology services; and allocated $150,000 from the special purpose appropriation made to the Emergency Board by section 4(1), chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Public Defense Services Commission by section 1(3), chapter 303, Oregon Laws 2019, Contract and Business Services Division, for training juvenile dependency attorneys participating in the Parent Child Representation Program.

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

May 15, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on May 15, 2020, took the following actions:

1. Legislative Fiscal Office

Acknowledged receipt of a report outlining the agreement made by the Governor, the President of the Senate, and the Speaker of the House on a high-level distribution of the state's portion of the Coronavirus Relief Fund from the CARES Act into the three priority categories of State Expenses, Local Government and Tribes, and Reserves.

2. Department of Administrative Services

Increased the Federal Funds expenditure limitation for the Department of Administrative Services established at the April 23, 2020 meeting of the Emergency Board by $215,000,000 from funding made available to states through the Coronavirus Relief Fund, with the understanding that $100,000,000 of the Federal Funds expenditure limitation increase will be unscheduled pending identification of specific COVID-19 response activity costs eligible for reimbursement to local governments and tribes in Oregon, outside of the boundaries of Multnomah and Washington counties. The Department of Administrative Services shall include information on these reimbursable expenses in the monthly report due to the Legislative Fiscal Office on expenditures of all funds from the Coronavirus Relief Fund through February 2021.

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

June 5, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on June 5, 2020, took the following actions:

1. Housing and Community Services Department
Established an Other Funds expenditure limitation of $55,000,000 for the Housing and Community Services Department, for funding rent assistance payments and associated administrative expenses on behalf of tenants at or below 80% of area median income, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Housing and Community Services Department; established an Other Funds expenditure limitation of $20,000,000 for operating support to affordable rental housing properties with long-term affordability covenants with the Housing and Community Services Department, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Housing and Community Services Department; and authorized the establishment of 2 positions (1.00 FTE) in the Housing and Community Services Department to administer loan agreements associated with operational assistance to those affordable housing properties.

2. Department of Administrative Services
Increased the Federal Funds expenditure limitation for the Department of Administrative Services established at the April 23, 2020 meeting of the Emergency Board by $10,000,000 from funding made available to states through the Coronavirus Relief Fund for a grant to the Oregon Community Foundation to support a culturally-specific community-based grant program making payments to workers who are ineligible for wage replacement payments from traditional unemployment insurance programs.

3. Department of Justice
Established an Other Funds expenditure limitation of $4,000,000 for the Department of Justice, Crime Victim and Survivor Services Division, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Department of Justice for victims of domestic and sexual violence due to increasing needs resulting from the effects of the COVID-19 pandemic.

4. Department of Human Services

Established an Other Funds expenditure limitation of $1,000,000 for the Department of Human Services, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Department of Human Services for maintaining 211info services during the COVID-19 pandemic.

5. Housing and Community Services Department

Established an Other Funds expenditure limitation of $15,000,000 for the Housing and Community Services Department, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Housing and Community Services Department for energy assistance payments to Oregonians with incomes adversely impacted by circumstances due to the COVID-19 pandemic.

6. Public Utility Commission

Established an Other Funds expenditure limitation of $3,500,000 for the Public Utility Commission, Residential Services Protection Fund, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Public Utility Commission to provide a greater discount on telephone and broadband services for eligible low-income households needing assistance due to the COVID-19 pandemic.

7. Oregon Health Authority

Established an Other Funds expenditure limitation of $25,630,000 for the Oregon Health Authority, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Health Authority for behavioral health services for individuals disproportionately impacted by the COVID-19 pandemic.

10. Oregon Business Development Department

Established an Other Funds expenditure limitation of $3,000,000 for the Oregon Business Development Department, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Business Development Department, for business, innovation and trade, for a grant program to provide technical assistance to minority- and woman-owned businesses affected by the COVID-19 pandemic.

11. Oregon Business Development Department

Established an Other Funds expenditure limitation of $50,000,000 for the Oregon Business Development Department, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Business Development Department, for business, innovation and trade, for a grant program for stabilizing rural Type A and Type B Hospital operations.

12. Oregon Business Development Department

Established an Other Funds expenditure limitation of $10,000,000 for the Oregon Business Development Department, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Business Development Department, for business, innovation and trade, to provide personal protective equipment for small businesses.

13. Department of Education

Established an Other Funds expenditure limitation of $30,000,000 for the Oregon Department of Education, Early Learning Division, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Department of Education for assistance in meeting the increased costs of child care providers and costs of reopening child care providers that have closed, with the understanding that the Department of Administrative services will unschedule $11,500,000 of the amount for initiatives further developed by the Early Learning Division.

14. Oregon Business Development Department

Established an Other Funds expenditure limitation of $20,000,000 for the Oregon Business Development Department, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Business Development Department, for business, innovation and trade, for a grant program for the Rural Broadband Capacity Program.

15. Department of Administrative Services
Oregon Watershed Enhancement Board
Oregon Health Authority

Increased the Federal Funds expenditure limitation for the Department of Administrative Services established at the April 23, 2020 meeting of the Emergency Board by $30,000,000 from funding made available to states through the Coronavirus Relief Fund, with the understanding that $10,000,000 of this amount will be used for a grant to the Oregon Community Foundation for a Worker Relief Quarantine Fund to assist recovering agricultural workers, $1,000,000 will be used to distribute state-purchased personal protective equipment directly to agricultural workers, and the remaining $19,000,000 will be used to distribute funding to other state agencies for agricultural worker protection activities; established a $16,000,000 Other Funds expenditure limitation for the Oregon Watershed Enhancement Board, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Watershed Enhancement Board and authorized the establishment of seven limited-duration positions (1.75 FTE) for the administration of grant funds for the reimbursement of agricultural producers' costs for agricultural worker housing, field sanitation, and transportation associated with COVID-19 response activities; and established a $3,000,000 Other Funds expenditure limitation for the Oregon Health Authority, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Health Authority for community outreach activities related to the COVID-19 pandemic response.

16. Department of Administrative Services

Increased the Federal Funds expenditure limitation for the Department of Administrative Services established at the April 23, 2020 meeting of the Emergency Board by $237,130,000 from funding made available to states through the Coronavirus Relief Fund for the costs of eligible programs and services related to the COVID-19 pandemic response.

17. Department of Geology and Mineral Industries

Allocated $2,864,393 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of Geology and Mineral Industries by section 1, chapter 690, Oregon Laws 2019; increased the Other Funds expenditure limitation established for the Department of Geology and Mineral Industries by section 2(1), chapter 690, Oregon Laws 2019, Geologic survey, by $1,305,154; increased the Other Funds expenditure limitation established for the Department of Geology and Mineral Industries by section 2(2), chapter 690, Oregon Laws 2019, Mined land reclamation, by $2,261,038; increased the Federal Funds expenditure limitation established for the Department of Geology and Mineral Industries by section 3, chapter 690, Oregon Laws 2019 by $2,892,574; and authorized the establishment of a permanent manager position (0.50 FTE) to support the Geologic Survey program and authorized an increase in the position full-time equivalents by 19.21 FTE for funding the second year of operations in the 2019-21 biennium.

18. Racing Commission

Increased the Other Funds expenditure limitation established for the Racing Commission by section 1, chapter 28, Oregon Laws 2019 by $2,374,056, and authorized an increase in the position full-time equivalents by 4.25 FTE, to provide sufficient budgetary authority for the remainder of the 2019-21 biennium.

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

July 14, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on July 14, 2020, took the following actions:

1. Oregon Business Development Department
Department of Administrative Services

Increased the Federal Funds expenditure limitation for the Department of Administrative Services initially established at the April 23, 2020 meeting of the Emergency Board by $25,600,000, from funding made available to states through the Coronavirus Relief Fund for various COVID 19 response activities, programs, and services; including by $23,100,000 for transfer to the Oregon Business Development Department and by $2,500,000 for payment to the Pacific States Marine Fisheries Commission. Established an Other Funds expenditure limitation of $23,100,000 for the Oregon Business Development Department for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Business Development Department for business, innovation and trade, and authorized the establishment of five limited-duration positions (1.05 FTE), for providing financial assistance to small businesses affected by economic conditions associated with the COVID 19 pandemic and for administration of agency programs financed by the Coronavirus Relief Fund.

2. Oregon Business Development Department
Department of Administrative Services

Increased the Federal Funds expenditure limitation for the Department of Administrative Services initially established at the April 23, 2020 meeting of the Emergency Board by $50,000,000, from funding made available to states through the Coronavirus Relief Fund for various COVID 19 response activities, programs, and services; including by $25,984,872 for transfer to the Oregon Business Development Department and by $24,015,128 for payments to arts organizations, cultural and community venues, and community colleges. Established an Other Funds expenditure limitation of $25,984,872 for the Oregon Business Development Department for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Business Development Department for business, innovation and trade, for providing financial assistance to arts organizations and cultural and community venues that have canceled or postponed public programming because of economic conditions and executive orders associated with the COVID-19 pandemic.

3. Department of Administrative Services

Increased the Federal Funds expenditure limitation established for the Department of Administrative Services at the April 23, 2020 meeting of the Emergency Board by $62,000,000 from funding made available to states through the Coronavirus Relief Fund for a grant to The Contingent, an organization with pre-existing state contract relationships, in partnership with the Black United Fund, to be used for Black relief and resiliency.

4. Department of Consumer and Business Services
Department of Administrative Services

Increased the Federal Funds expenditure limitation for the Department of Administrative Services established at the April 23, 2020 meeting of the Emergency Board by $30,000,000 from funding made available to states through the Coronavirus Relief Fund and established a $30,000,000 Other Funds expenditure limitation for the Department of Consumer and Business Services, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Department of Consumer and Business Services to establish a Quarantine Time Loss program providing financial assistance for sick leave to certain workers that were not extended sick leave benefits under the Families First Coronavirus Relief Act.

5. Department of Administrative Services

Increased the Federal Funds expenditure limitation established for the Department of Administrative Services at the April 23, 2020 meeting of the Emergency Board by $35,000,000 from funding made available to states through the Coronavirus Relief Fund for payments of emergency relief funds in the amount of $500 on a one-time basis for any Oregon worker who has been impacted by job-related income loss because of the COVID-19 pandemic.

6. Secretary of State

Increased the Federal Funds expenditure limitation established for the Secretary of State by section 3, chapter 672, Oregon Laws 2019, by $2,500,000, for election security enhancements in county election offices and to install and operate intrusion detection technology in each of the 36 counties.

7. Oregon Business Development Department

Established a General Fund appropriation by allocating $3,580,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Business Development Department, for infrastructure, for improvements to the Warm Springs Indian Reservation water and wastewater systems.

HB 5221 BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Girod

Joint Committee On The Second Special Session of 2020

Action Date:	08/10/20
Action:	Do pass.
Senate Vote	
Yeas:	5 - Findley, Girod, Johnson, President Courtney, Steiner Hayward
House Vote	
Yeas:	5 - Drazan, Holvey, Rayfield, Smith G, Speaker Kotek
Prepared By:	Amanda Beitel and Julie Neburka, Legislative Fiscal Office
Reviewed By:	Ken Rocco, Legislative Fiscal Office

Various Agencies – Lottery Allocations
2019-21

Department of Public Safety Standards and Training – Criminal Fine Account Allocation
2019-21

Summary of Revenue Changes

The Oregon State Lottery collects revenues from traditional, sports betting, and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net revenues or proceeds) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services (DAS) distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific legislative allocations.

The DAS Office of Economic Analysis June 2020 revenue forecast of 2019-21 biennium lottery resources is $338,642,516 (or 22.1%) below the level assumed in the 2019-21 legislatively adopted budget. The closure of restaurants, bars, and taverns on March 17, 2020 in response to the COVID-19 pandemic and subsequent inactivation of video lottery terminals significantly impacted lottery revenues. Total lottery revenues projected for the 2019-21 biennium decreased $345,967,071 (or 23.7%) from the close-of-session forecast, while other lottery resources in the EDF increased $7,324,554 due to actual reversions and interest earnings. The legislatively approved budget allocations, plus the allocations specified in the Oregon Constitution, total $1,172,271,805, compared to the $1,192,271,805 of total lottery resources projected for the biennium in the June 2020 revenue forecast. This results in a forecasted 2019-21 biennium EDF ending balance of $20,000,000, equal to the ending balance in projected in the 2019 session, and approximately 1.7% of forecasted distributions and allocations.

Summary of Joint Committee on the Second Special Session of 2020 Action

Lottery Revenue Allocation

The Oregon Constitution specifies that the Education Stability Fund receives 18% of net lottery proceeds, the Parks and Natural Resources Fund receives 15% of net lottery proceeds, and the Veterans' Services Fund receives 1.5% of net lottery proceeds. The amounts transferred to these three Funds change in direct proportion to revenue changes. Based on the June 2020 forecast of lottery revenues, the constitutionally dedicated distributions decreased by the following amounts (or 23.7%) over the levels anticipated in the 2019-21 legislatively adopted budget:

- Education Stability Fund - $62,274,072
- Parks and Natural Resources Fund - $51,895,061
- Veterans' Services Fund - $5,189,506

Lottery transfers established by the Oregon Constitution do not require an allocation by the Legislature; therefore, HB 5221 does not include provisions relating to them.

Program Allocation Changes

HB 5221 adjusts 10 existing allocations of lottery revenues from the Administrative Services Economic Development Fund (EDF). Allocations from the EDF for the 2019-21 biennium are collectively decreased $219,283,877 and include:

- Existing allocations to the Oregon Business Development Department are decreased by a total of $13,531,482, including:
    - The allocation for Operations is decreased by $555,548 for personal services reductions achieved through vacancy savings.
    - The allocation for Business, Innovation, and Trade is decreased by $7,950,934, including $7,700,934 for reductions to Oregon InC, Oregon Metals Initiative, Oregon Manufacturing Innovation Center, Small Business Innovation Research Grants, and Export Promotion programs, as well as a reduced Lottery Funds support for Regional Development Officer positions. A $250,000 reduction is also included to remove the amount allocated for Lottery Funds expenditure limitation included in HB 2020 (2019), which did not pass or become part of the 2019-21 legislatively adopted budget.
    - The allocation for Infrastructure is decreased by $1,600,000 to eliminate the grant for the Port of Port Orford Cannery Redevelopment Project.
    - The allocation for the Infrastructure Tide Gates and Culverts Program is decreased by $3,000,000.
    - The allocation to the Office of Film and Video is decreased by $106,250.
    - The allocation for Arts and Cultural Trust is decreased by $318,750 for reductions in arts project grants.
- The allocation to the State School Fund is decreased by $199,679,327.
- The allocation established to the Problem Gambling Treatment Fund is decreased by $14,472 for reductions in services and supplies expenditures.
- The allocation to the Outdoor School Education Fund is decreased by $2,265,292.
- The allocation for payment of debt service on lottery revenue bonds is decreased by $3,793,304 to reflect available Other Funds resources generated through excess bond proceeds, reserve funds, and interest earnings that can be applied to debt service. Lottery Funds debt service is decreased and Other Funds debt service is increased in SB 5723 for payments on outstanding lottery revenue bonds

issued for the Department of Administrative Services, Housing and Community Services Department, Oregon Business Development Department, Water Resources Department, and Oregon Department of Transportation.

- During the 2019 session, the Legislature dedicated an amount equal to the net proceeds of sports betting games to the Public Employees Retirement System (PERS) Employer Incentive Fund (EIF) to provide a 25% match on qualifying employer lump-sum payments to the EIF (SB 1049). However, the statutory dedication of sports betting net proceeds is repealed in HB 4304 and no allocation to the PERS EIF is established in this bill. To-date, transfers of lottery revenues have not included any net proceeds from sports betting games and no amounts have been allocated to the EIF.

HB 5221 also adjusts three existing allocations of lottery revenues from the Veterans Services' Fund (VSF). Allocations from the VSF for the 2019-21 biennium are collectively decreased $1,772,340 and include:

- The allocation to the Department of Veterans' Affairs for the Veterans' Services Program is decreased by $1,390,147 for vacancy savings, decreased services and supplies expenditures, reduced Veterans' Services and Campus Veteran Resource Center Grants, and a reduction in uncommitted Tribal Veteran Offices funding.

- The allocation to the Department of Veterans' Affairs for County Veteran Service Officers is decreased by $358,325.

- The allocation to the Department of Veterans' Affairs for National Service Organizations is decreased by $23,868.

Criminal Fine Account Allocation

HB 5221 decreases one allocation from the Criminal Fine Account (CFA) by $2,181,660 reducing total CFA allocations for the 2019-21 biennium to $74,637,420. Since unallocated CFA revenue is transferred to the General Fund, a decrease in CFA allocations increases 2019-21 General Fund revenue by the same amount. Additionally, total CFA revenue forecasted for the 2019-21 biennium is $21,067,743 (or 16.4%) less than the 2019 close-of-session forecast. The combined impact of the decreased CFA allocation and decrease in forecasted revenue results in a projected CFA transfer to the General Fund of $32,861,029.

The following CFA allocation is decreased:

- The allocation to the Department of Public Safety Standards and Training for Operations is decreased by $2,181,660.

Summary Tables

The first three tables summarize Lottery Funds cash flows and allocations in the 2019-21 legislatively approved budget. The figures in these tables are not restricted solely to the impacts of HB 5221, but also include the impacts of changes in the lottery revenue forecast since the close of the 2019 session. The fourth table summarizes Criminal Fine Account allocations in the 2019-21 legislatively approved budget.

LOTTERY FUNDS CASH FLOW SUMMARY

		2017-19 Legislatively Approved Budget	2019-21 Legislatively Adopted Budget[1]	2019-21 Legislatively Approved Budget[2]	Adjustments
ECONOMIC DEVELOPMENT FUND					
RESOURCES					
Beginning Balance	3	$ 49,016,803	$ 65,339,501	$ 70,924,069	$ 5,584,568
Lottery Funds Reversions under ORS 461.559		4,174,452	3,730,702	5,470,688	1,739,986
REVENUES					
Transfers from Lottery					
Net Proceeds		1,408,416,655	1,459,844,118	1,113,877,047	(345,967,071)
Administrative Actions		47,813,925	-	-	-
Other Revenues					
Interest Earnings		2,000,000	2,000,000	2,000,000	-
Other		-	-		
Total Revenue		1,458,230,580	1,461,844,118	1,115,877,047	(345,967,071)
TOTAL RESOURCES		**$ 1,511,421,835**	**$ 1,530,914,321**	**$ 1,192,271,805**	**$ (338,642,516)**
DISTRIBUTIONS / ALLOCATIONS					
Distribution to Education Stability Fund		(262,121,504)	(262,771,941)	(200,497,869)	62,274,072
Distribution to Parks and Natural Resources Fund		(218,434,587)	(218,976,618)	(167,081,557)	51,895,061
Distribution for Veterans' Services Fund		(21,843,459)	(21,897,662)	(16,708,156)	5,189,506
Distribution for Outdoor School Education Fund		(24,000,000)	(45,305,847)	(43,040,555)	2,265,292
Distribution of Video Revenues to Counties		(41,285,992)	(50,231,366)	(50,231,366)	-
Distribution for Public University Sports Programs		(8,240,000)	(14,099,809)	(14,099,809)	-
Distribution for Gambling Addiction		(12,498,909)	(14,593,071)	(14,578,599)	14,472
Distribution for County Fairs		(3,828,000)	(3,828,000)	(3,828,000)	-
Allocation to State School Fund		(535,719,907)	(530,146,857)	(330,467,530)	199,679,327
Debt Service Allocations		(246,357,867)	(263,661,510)	(259,868,206)	3,793,304
Other Agency Allocations		(71,752,109)	(85,401,640)	(71,870,158)	13,531,482
TOTAL DISTRIBUTIONS / ALLOCATIONS		**$ (1,446,082,334)**	**$ (1,510,914,321)**	**$ (1,172,271,805)**	**$ 338,642,516**
ENDING BALANCE		**$ 65,339,501**	**$ 20,000,000**	**$ 20,000,000**	**$ (0)**
EDUCATION STABILITY FUND					
(not including the Oregon Growth Account balances)	4				
RESOURCES					
Beginning Balance		$ 383,759,084	$ 619,668,197	$ 619,668,197	$ -
Revenues					
Transfer from the Economic Development Fund	5	235,909,354	236,494,747	180,448,082	(56,046,665)
Interest Earnings		22,366,297	40,012,241	17,412,188	(22,600,053)
Oregon Growth Account Earnings Distributions		5,184,729	-	22,820,336	22,820,336
Total Revenue		$ 263,460,380	$ 276,506,988	$ 220,680,606	$ (55,826,382)
TOTAL RESOURCES		**$ 647,219,464**	**$ 896,175,185**	**$ 840,348,803**	**(55,826,382)**
DISTRIBUTIONS					
Oregon Opportunity Grant Program		(26,904,035)	(39,340,946)	(39,561,229)	(220,283)
Debt Service Allocations to Department of Education		(646,991)	(671,295)	(671,295)	-
Education Stability Fund Withdrawal		-	-	(400,000,000)	(400,000,000)
Treasury Account Fees		(241)			
TOTAL DISTRIBUTIONS		**$ (27,551,267)**	**$ (40,012,241)**	**$ (440,232,524)**	**$ (400,220,283)**
ENDING BALANCE		**$ 619,668,197**	**$ 856,162,944**	**$ 400,116,279**	**$ (456,046,665)**

1. The 2019-21 Legislatively Adopted Budget is based on the May 2019 forecast of 2019-21 resources with the adjustments shown for lottery reversions and administrative actions.
2. The 2019-21 Legislatively Approved Budget is based on the June 2020 forecast of 2019-21 lottery resources.
3. The 2019-21 legislatively approved beginning balance has been adjusted to reflect actual EDF balance at July 1, 2019.
4. Oregon Growth Account distributions and transfers to the Oregon Education Fund and Oregon Opportunity Grant Program are included.
5. Only includes transfers to the main Education Stability Fund account, and not the 10% transferred to the Oregon Growth Account.

2019-21 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES

	New Lottery Funds Allocation	Beginning Lottery Balance	Interest and Other Earnings	2019-21 LAB Expenditure Limitation	Ending Lottery Balance
ECONOMIC DEVELOPMENT FUND					
DEBT SERVICE COMMITMENTS					
Higher Education Coordinating Commission					
Outstanding bonds	$ 44,727,472	$ 294,965	$ -	$ 45,022,437	$ -
Business Development Department					
Outstanding bonds	45,522,921	241,700	-	45,764,621	-
Housing and Community Services Department				-	-
Outstanding bonds	21,675,934	76,300	-	21,752,234	-
Department of Transportation					
Outstanding bonds	114,136,725	534,636	-	114,671,361	-
Department of Administrative Services					
Outstanding bonds	18,426,190	70,789	-	18,496,979	-
State Forestry Department					
Outstanding Bonds	2,530,271	13,180	-	2,543,451	-
Department of Energy					
Outstanding Bonds	3,006,469	16,896	-	3,023,365	-
State Parks and Recreation Department					
Outstanding Bonds	2,292,182	5,361	-	2,297,543	-
Water Resources Department					
Outstanding Bonds	7,550,042	13,152	-	7,563,194	-
OTHER ALLOCATIONS					
Higher Education Coordinating Commission					
Collegiate Athletics	14,099,809	-	-	14,099,809	-
Outdoor Schools	43,040,555	-	-	43,040,555	-
Oregon Health Authority					
Gambling Addiction Treatment	14,578,599	826,000	-	15,404,599	-
Department of Education					
State School Fund	330,467,530	-	-	330,467,530	-
Department of Administrative Services					
Distribution to County Fairs	3,828,000	-	-	3,828,000	-
Office of the Governor					
Regional Solutions	3,932,736	-	-	3,932,736	-
Business Development Department					
Operations	8,218,278	-	-	8,218,278	-
Business, Innovation, and Trade	50,014,240	3,838,718	-	53,852,958	-
Infrastructure	3,751,472	-	-	3,751,472	-
Infrastructure - Tide Gates and Culverts Program	3,000,000	-	-	3,000,000	-
Film and Video	1,147,182	-	-	1,147,182	-
Arts and Cultural Trust	1,806,250	-	-	1,806,250	-
TOTAL ECONOMIC DEVELOPMENT FUND	**$ 737,752,857**	**$ 5,931,697**	**$ -**	**$ 743,684,554**	**$ -**
EDUCATION STABILITY FUND / OREGON EDUCATION FUND					
Higher Education Coordinating Commission					
Opportunity Grants	$ 39,561,229	$ 8,801,414	$ -	$ 40,000,000	$ 8,362,643
Department of Education					
Education Bonds Outstanding	671,295	21,575	-	692,870	-
State School Fund	400,000,000	-	-	400,000,000	-
TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND	**$ 440,232,524**	**$ 8,822,989**	**$ -**	**$ 440,692,870**	**$ 8,362,643**

VETERANS' SERVICES FUND

	2017-19 Legislatively Approved	2019-21 Legislatively Adopted[1]	2019-21 Legislatively Approved[2]	Adjustments
RESOURCES / REVENUES				
VSF Beginning Balance[3]	$ -	$ 5,040,932	$ 5,040,932	$ -
Lottery Funds Reversions under ORS 406.141	-	-	1,189,487	1,189,487
Lottery Revenue	21,843,459	21,897,662	16,708,156	(5,189,506)
Interest Earnings	97,822	-	100,000	100,000
TOTAL RESOURCES	**$ 21,941,281**	**$ 26,938,594**	**$ 23,038,575**	**$ (3,900,019)**
				$ -
ALLOCATIONS				
Department of Veterans' Affairs				
Veterans' Services Program	$ (8,378,042)	$ (11,915,984)	$ (10,525,837)	$ 1,390,147
County Veteran Service Officers	(6,904,151)	(7,166,509)	(6,808,184)	358,325
National Service Organizations	(118,156)	(477,354)	(453,486)	23,868
Veterans' Affordable Housing	-	(1,000,000)	(1,000,000)	-
Total ODVA Allocations	$ (15,400,349)	$ (20,559,847)	$ (18,787,507)	$ 1,772,340
Bureau of Labor and Industries				
Reintegration Program (HB 2202, 2019)	-	(250,000)	(250,000)	-
Criminal Justice Commission				
Veterans' Specialty Courts	-	(555,000)	(555,000)	-
Housing and Community Services				
Housing Assistance to Veterans	(1,500,000)	-	-	-
Oregon Health Authority				
Veterans' Behavioral Health	-	(2,500,000)	(2,500,000)	-
TOTAL ALLOCATIONS	**$ (16,900,349)**	**$ (23,864,847)**	**$ (22,092,507)**	**$ 1,772,340**
VSF ENDING BALANCE	**$ 5,040,932**	**$ 3,073,747**	**$ 946,068**	**$ (2,127,679)**

1. The 2019-21 Legislatively Adopted Budget is based on the May 2019 forecast of 2019-21 lottery resources.

2. The 2019 -21 Legislatively Approved Budget is based on the June 2020 forecast of 2019-21 lottery resources with the adjustments shown for lottery reversion

3. 2019-21 VSF beginning balance has been updated to reflect interest accrued in the 2017-19 biennium.

CRIMINAL FINE ACCOUNT ALLOCATIONS

	2017-19 Legislatively Approved Budget	2019-21 Legislatively Adopted Budget	2019-21 Legislatively Approved Budget	Percent Change
Criminal Fine Account Revenues	**$ 143,975,636**	**$ 128,566,192**	**$ 107,498,449**	**-16.4%**
Criminal Fine Account Allocations:				
Department of Public Safety Standards and Training				
Operations	$ 36,316,251	$ 31,999,031	$ 29,817,371	-6.8%
Public Safety Memorial Fund	200,030	$ 279,495	279,495	0.0%
Subtotal:	$ 36,516,281	$ 32,278,526	$ 30,096,866	-6.8%
Department of Justice				
Child Abuse Multidisciplinary Intervention (CAMI)	$ 10,679,854	$ 9,824,565	$ 9,824,565	0.0%
Regional Assessment Centers	815,961	$ 846,968	$ 846,968	0.0%
Criminal Injuries Compensation Account (CICA)	9,095,393	$ 8,755,862	$ 8,755,862	0.0%
Child Abuse Medical Assessments	690,667	$ 716,912	$ 716,912	0.0%
Subtotal:	$ 21,281,875	$ 20,144,307	$ 20,144,307	0.0%
Department of Human Services				
Domestic Violence Fund	$ 2,239,608	$ 2,224,675	$ 2,224,675	0.0%
Sexual Assault Victims Fund	518,399	$ 533,332	533,332	0.0%
Subtotal:	$ 2,758,007	$ 2,758,007	$ 2,758,007	0.0%
Oregon Health Authority				
Emergency Medical Services & Trauma Services	$ 331,824	$ 331,824	$ 331,824	0.0%
Alcohol & Drug Abuse Prevention	42,884	$ 42,884	42,884	0.0%
Law Enforcement Medical Liability Account (LEMLA)	1,354,360	$ 1,300,000	1,300,000	0.0%
Intoxicated Driver Program	4,323,000	$ 4,323,000	4,323,000	0.0%
Subtotal:	$ 6,052,068	$ 5,997,708	$ 5,997,708	0.0%
Oregon Judicial Department				
State court security and emergency preparedness	$ 3,615,658	$ 3,784,490	$ 3,784,490	0.0%
County court facilities security	2,824,208	$ 2,931,528	$ 2,931,528	0.0%
Capital improvements for courthouses and other state court facilities	-	$ -	$ -	0.0%
State Court Technology Fund	3,110,000	$ 3,887,500	$ 3,887,500	0.0%
Subtotal:	$ 9,549,866	$ 10,603,518	$ 10,603,518	0.0%
Oregon State Police				
Driving Under the Influence Enforcement	$ 351,572	$ 351,572	$ 351,572	0.0%
Department of Corrections				
County correction programs and facilities, and alcohol and drug programs	$ 4,257,421	$ 4,585,442	$ 4,585,442	0.0%
Department of Revenue				
Administrative Expenses	$ -	$ 100,000	$ 100,000	0.0%
Total Allocations:	**$ 80,767,090**	**$ 76,819,080**	**$ 74,637,420**	**-2.8%**
Transfer to the General Fund:	**$ 63,208,546**	**$ 51,747,112**	**$ 32,861,029**	**-36.5%**

SB 5723 BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Rayfield

Joint Committee On The Second Special Session of 2020

Action Date:	08/10/20
Action:	Do Pass.
House Vote	
Yeas:	4 - Holvey, Rayfield, Smith G, Speaker Kotek
Nays:	1 - Drazan
Senate Vote	
Yeas:	3 - Johnson, President Courtney, Steiner Hayward
Nays:	2 - Findley, Girod
Prepared By:	Julie Neburka, Legislative Fiscal Office
Reviewed By:	Ken Rocco and Theresa McHugh, Legislative Fiscal Office

Emergency Board
2019-21

Various Agencies
2019-21

This summary has not been adopted or officially endorsed by action of the committee.

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Emergency Board				
General Fund - General Purpose	$ 10,287,672	$ 210,287,672	$ 200,000,000	1944.1%
General Fund - Special Purpose Appropriations				
Public Defense services and contract model	$ 16,124,035	$ -	$ (16,124,035)	-100.0%
Public Defense services - financial management system	$ 2,000,000	$ -	$ (2,000,000)	-100.0%
ODFW Oregon Conservation & Recreation Fund	$ 1,000,000	$ -	$ (1,000,000)	-100.0%
DHS - Non-Medicaid In-Home Services	$ 4,000,000	$ -	$ (4,000,000)	-100.0%
OJD/DAs - Grand Jury Recordation	$ 3,000,000	$ -	$ (3,000,000)	-100.0%
OHA - Youth with Behavioral Health Needs	$ 5,700,000	$ -	$ (5,700,000)	-100.0%
PDSC/DOC - Unauthorized Use of a Vehicle	$ 1,000,000	$ -	$ (1,000,000)	-100.0%
DOJ - Child Advocacy Center	$ -	$ 1,000,000	$ 1,000,000	100.0%
DHS/OHA - caseload changes	$ -	$ 100,000,000	$ 100,000,000	100.0%
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
General Fund	$ 35,067,780	$ 37,887,780	$ 2,820,000	8.0%
General Fund Debt Service	$ 6,799,405	$ 6,468,285	$ (331,120)	-4.9%
Lottery Funds Debt Service	$ 17,457,806	$ 17,169,452	$ (288,354)	-1.7%
Other Funds	$ 689,663,131	$ 653,090,076	$ (36,573,055)	-5.3%
Other Funds Debt Service	$ 444,720,744	$ 442,427,859	$ (2,292,885)	-0.5%
Federal Funds	$ 1,238,930,000	$ 1,260,780,000	$ 21,850,000	1.8%
Advocacy Commissions Office				
General Fund	$ 756,596	$ 679,492	$ (77,104)	-10.2%
Employment Relations Board				
General Fund	$ 2,956,273	$ 2,728,544	$ (227,729)	-7.7%
Other Funds	$ 2,404,621	$ 2,632,350	$ 227,729	9.5%
Oregon Government Ethics Commission				
Other Funds	$ 2,903,298	$ 2,964,690	$ 61,392	2.1%
Office of the Governor				
General Fund	$ 16,666,702	$ 15,854,375	$ (812,327)	-4.9%
Other Funds	$ 3,910,275	$ 4,072,275	$ 162,000	4.1%

Budget Summary*	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Oregon Liquor Control Commission				
Other Funds	$ 247,046,671	$ 245,276,671	$ (1,770,000)	-0.7%
Public Employees Retirement System				
General Fund	$ 100,000,000	$ 64,751,802	$ (35,248,198)	-35.2%
Other Funds	$ 263,256,648	$ 205,968,978	$ (57,287,670)	-21.8%
Department of Revenue				
General Fund	$ 198,123,562	$ 185,800,758	$ (12,322,804)	-6.2%
General Fund Debt Service	$ 14,980,120	$ 14,287,394	$ (692,726)	-4.6%
Other Funds	$ 124,767,595	$ 137,495,585	$ 12,727,990	10.2%
Other Funds Debt Service	$ 1,327,830	$ 2,018,471	$ 690,641	52.0%
Secretary of State				
General Fund	$ 14,158,129	$ 13,847,047	$ (311,082)	-2.2%
Other Funds	$ 63,888,057	$ 62,414,142	$ (1,473,915)	-2.3%
State Library				
General Fund	$ 4,200,159	$ 3,990,749	$ (209,410)	-5.0%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
State Board of Accountancy				
Other Funds	$ 2,788,351	$ 2,816,452	$ 28,101	1.0%
Consumer and Business Services				
General Fund	$ 1,299,319	$ 1,299,319	$ -	0.0%
Other Funds	$ 397,014,796	$ 385,605,662	$ (11,409,134)	-2.9%
Federal Funds	$ 100,670,278	$ 112,960,680	$ 12,290,402	12.2%
Construction Contractors Board				
Other Funds	$ 15,038,579	$ 15,813,579	$ 775,000	5.2%
Health Related Licensing Boards				
Occupational Therapy Licensing Board				
Other Funds	$ 619,842	$ 612,708	$ (7,134)	-1.2%
Board of Medical Imaging				
Other Funds	$ 1,175,429	$ 1,176,838	$ 1,409	0.1%

Budget Summary*	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Health Related Licensing Boards				
State Board of Examiners for Speech-Language Pathology and Audiology				
Other Funds	$ 979,115	$ 953,588	$ (25,527)	-2.6%
Oregon State Veterinary Medical Examining Board				
Other Funds	$ 1,203,614	$ 1,220,264	$ 16,650	1.4%
Bureau of Labor and Industries				
General Fund	$ 15,013,956	$ 13,967,090	$ (1,046,866)	-7.0%
Lottery Funds	$ 250,000	$ 250,000	$ -	0.0%
Other Funds	$ 13,953,296	$ 14,041,111	$ 87,815	0.6%
Federal Funds	$ 1,335,294	$ 1,335,294	$ -	0.0%
Licensed Social Workers, Board of				
Other Funds	$ 1,804,612	$ 1,992,619	$ 188,007	10.4%
Mental Health Regulatory Agency				
Licensed Professional Counselors and Therapists				
Other Funds	$ 2,384,631	$ 2,755,667	$ 371,036	15.6%
Board of Psychology				
Other Funds	$ 1,556,707	$ 1,479,057	$ (77,650)	-5.0%
Board of Pharmacy				
Other Funds	$ 8,761,878	$ 8,736,104	$ (25,774)	-0.3%
Real Estate Agency				
Other Funds	$ 8,499,070	$ 9,398,485	$ 899,415	10.6%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
General Fund	$ 29,235,718	$ 30,077,482	$ 841,764	2.9%
General Fund Debt Service	$ 56,176,824	$ 54,475,254	$ (1,701,570)	-3.0%
Lottery Funds	$ 79,057,623	$ 71,776,140	$ (7,281,483)	-9.2%
Lottery Funds Debt Service	$ 48,307,543	$ 45,764,621	$ (2,542,922)	-5.3%
Other Funds	$ 687,245,691	$ 672,193,326	$ (15,052,365)	-2.2%
Other Funds Debt Service	$ 157,290	$ 2,735,716	$ 2,578,426	1639.3%
Federal Funds	$ 43,094,384	$ 72,472,652	$ 29,378,268	68.2%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Employment Department				
General Fund	$ 15,688,586	$ 9,508,586	$ (6,180,000)	-39.4%
Other Funds	$ 192,385,467	$ 192,822,907	$ 437,440	0.2%
Federal Funds	$ 154,315,171	$ 242,772,407	$ 88,457,236	57.3%
Housing and Community Services Department				
General Fund	$ 97,398,648	$ 87,398,648	$ (10,000,000)	-10.3%
General Fund Debt Service	$ 28,569,838	$ 23,043,308	$ (5,526,530)	-19.3%
Lottery Funds Debt Service	$ 21,789,335	$ 21,752,234	$ (37,101)	-0.2%
Other Funds	$ 644,280,175	$ 654,071,299	$ 9,791,124	1.5%
Other Funds Debt Service	$ 1,100	$ 38,202	$ 37,102	3372.9%
Federal Funds	$ 126,659,025	$ 200,315,609	$ 73,656,584	58.2%
Department of Veterans' Affairs				
General Fund	$ 7,974,857	$ 7,337,003	$ (637,854)	-8.0%
General Fund Debt Service	$ 378,020	$ 358,174	$ (19,846)	-5.2%
Lottery Funds	$ 20,559,847	$ 19,001,367	$ (1,558,480)	-7.6%
Other Funds Debt Service	$ -	$ 20,000	$ 20,000	100.0%
Federal Funds	$ 1,525,000	$ 3,231,284	$ 1,706,284	111.9%
EDUCATION PROGRAM AREA				
Department of Education				
General Fund	$ 868,141,654	$ 833,479,221	$ (34,662,433)	-4.0%
General Fund Debt Service	$ 31,133,753	$ 31,114,252	$ (19,501)	-0.1%
Other Funds	$ 1,547,497,678	$ 1,213,919,141	$ (333,578,537)	-21.6%
Other Funds Debt Service	$ 9,331	$ 28,846	$ 19,515	209.1%
Federal Funds	$ 1,109,446,757	$ 1,248,756,548	$ 139,309,791	12.6%
State School Fund				
General Fund	$ 7,718,687,417	$ 7,568,496,644	$ (150,190,773)	-1.9%
Lottery Funds	$ 530,146,857	$ 730,467,530	$ 200,320,673	37.8%
Other Funds	$ 751,165,726	$ 701,035,826	$ (50,129,900)	-6.7%
Higher Education Coordinating Commission				
General Fund	$ 39,587,633	$ 32,114,364	$ (7,473,269)	-18.9%
Other Funds	$ 37,337,696	$ 49,748,567	$ 12,410,871	33.2%
Federal Funds	$ 127,560,060	$ 127,706,496	$ 146,436	0.1%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
State Support for Community Colleges				
General Fund Debt Service	$ 28,954,449	$ 27,380,472	$ (1,573,977)	-5.4%
Other Funds Debt Service	$ 3,126,855	$ 3,841,028	$ 714,173	22.8%
Other Funds	$ 24,905,810	$ 24,928,593	$ 22,783	0.1%
State Support for Public Universities				
General Fund	$ 1,039,577,708	$ 1,035,662,968	$ (3,914,740)	-0.4%
General Fund Debt Service	$ 177,386,107	$ 167,311,672	$ (10,074,435)	-5.7%
Lottery Funds	$ 93,150,451	$ 59,405,656	$ (2,265,292)	-36.2%
Other Funds Debt Service	$ 4,876,783	$ 13,087,784	$ 8,211,001	168.4%
Other Funds Debt Service Nonlimited	$ 224,257,728	$ 208,210,681	$ (16,047,047)	-7.2%
Other Funds Nonlimited	$ 412,573	$ 467,573	$ 55,000	13.3%
Oregon Health Sciences University				
General Fund	$ 79,161,533	$ 78,823,491	$ (338,042)	-0.4%
General Fund Debt Service	$ 23,816,150	$ 23,815,730	$ (420)	0.0%
Other Funds Debt Service	$ 30,919,866	$ 30,920,287	$ 421	0.0%
Other Funds Debt Service Nonlimited	$ 7,298,890	$ 6,234,016	$ (1,064,874)	-14.6%
Oregon Opportunity Grant Program				
General Fund	$ 109,510,413	$ 99,510,413	$ (10,000,000)	-9.1%
Other Funds	$ 14,669,415	$ 24,669,415	$ 10,000,000	68.2%
HUMAN SERVICES PROGRAM AREA				
Commission for the Blind				
General Fund	$ 6,634,036	$ 6,218,539	$ (415,497)	-6.3%
Other Funds	$ 1,560,451	$ 2,060,451	$ 500,000	32.0%
Federal Funds	$ 15,955,857	$ 18,508,300	$ 2,552,443	16.0%
Oregon Health Authority				
General Fund	$ 2,661,224,944	$ 2,515,495,703	$ (145,729,241)	-5.5%
General Fund Debt Service	$ 63,722,338	$ 60,024,589	$ (3,697,749)	-5.8%
Lottery Funds	$ 17,093,071	$ 17,904,599	$ 811,528	4.7%
Other Funds	$ 7,813,067,998	$ 7,955,577,038	$ 142,509,040	1.8%
Other Funds Debt Service	$ 216,435	$ 224,985	$ 8,550	4.0%
Federal Funds	$ 12,683,911,274	$ 13,960,060,406	$ 1,276,149,132	10.1%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Department of Human Services				
General Fund	$ 3,855,390,892	$ 3,645,091,815	$ (210,299,077)	-5.5%
General Fund Debt Service	$ 22,657,623	$ 21,294,053	$ (1,363,570)	-6.0%
Other Funds	$ 704,801,492	$ 703,907,975	$ (893,517)	-0.1%
Federal Funds	$ 6,133,004,273	$ 6,304,724,533	$ 171,720,260	2.8%
Federal Funds Nonlimited	$ 1,939,345,331	$ 2,489,345,331	$ 550,000,000	28.4%
Long Term Care Ombudsman				
General Fund	$ 7,728,112	$ 7,287,294	$ (440,818)	-5.7%
Other Funds	$ 845,016	$ 1,066,016	$ 221,000	26.2%
Psychiatric Security Review Board				
General Fund	$ 3,198,150	$ 3,098,150	$ (100,000)	-3.1%
JUDICIAL BRANCH				
Judicial Department				
General Fund	$ 494,874,779	$ 483,774,779	$ (11,100,000)	-2.2%
General Fund Debt Service	$ 27,383,694	$ 19,273,095	$ (8,110,599)	100.0%
Other Funds	$ 216,514,418	$ 114,329,418	$ (102,185,000)	-47.2%
Other Funds Debt Service	$ 1,300,000	$ 9,432,005	$ 8,132,005	100.0%
Public Defense Services Commission				
General Fund	$ 347,092,015	$ 340,895,203	$ (6,196,812)	-1.8%
Other Funds	$ 4,039,068	$ 13,039,068	$ 9,000,000	222.8%
LEGISLATIVE BRANCH				
Legislative Administration Committee				
General Fund	$ 47,814,546	$ 46,064,546	$ (1,750,000)	-3.7%
General Fund Debt Service	$ 11,274,124	$ 16,037,140	$ 4,763,016	42.2%
Other Funds	$ 6,959,630	$ 8,469,630	$ 1,510,000	21.7%
Other Funds Debt Service	$ 4,867,000	$ 65,560	$ (4,801,440)	-98.7%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
NATURAL RESOURCES PROGRAM AREA				
State Department of Agriculture				
General Fund	$ 26,229,015	$ 23,706,541	$ (2,522,474)	-9.6%
Other Funds	$ 74,372,889	$ 75,764,818	$ 1,391,929	1.9%
Federal Funds	$ 17,472,153	$ 17,547,153	$ 75,000	0.4%
State Department of Energy				
General Fund	$ 6,334,048	$ 6,274,048	$ (60,000)	-0.9%
Other Funds	$ 32,812,879	$ 32,794,871	$ (18,008)	-0.1%
Federal Funds	$ 2,196,096	$ 3,271,354	$ 1,075,258	49.0%
Department of Environmental Quality				
General Fund	$ 52,252,278	$ 47,936,894	$ (4,315,384)	-8.3%
General Fund Debt Service	$ 6,524,882	$ 6,368,955	$ (155,927)	-2.4%
Other Funds	$ 222,204,270	$ 222,528,559	$ 324,289	0.1%
State Department of Fish and Wildlife				
General Fund	$ 35,094,508	$ 31,224,445	$ (3,870,063)	-11.0%
Other Funds	$ 203,027,596	$ 202,805,869	$ (221,727)	-0.1%
Federal Funds	$ 144,438,993	$ 144,857,087	$ 418,094	0.3%
Department of Forestry				
General Fund	$ 80,958,987	$ 87,263,555	$ 6,304,568	7.8%
General Fund Debt Service	$ 16,489,822	$ 16,418,449	$ (71,373)	-0.4%
Other Funds	$ 283,057,822	$ 280,119,697	$ (2,938,125)	-1.0%
Other Funds Debt Service	$ 668,774	$ 603,234	$ (65,540)	-9.8%
Federal Funds	$ 35,483,276	$ 35,425,432	$ (57,844)	-0.2%
Department of Land Conservation and Development				
General Fund	$ 20,231,675	$ 17,333,363	$ (2,898,312)	-14.3%
Land Use Board of Appeals				
General Fund	$ 2,061,858	$ 2,121,838	$ 59,980	2.9%
Department of Parks and Recreation				
Federal Funds	$ 16,685,823	$ 17,350,823	$ 665,000	4.0%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Department of State Lands				
Other Funds	$ 54,079,207	$ 54,324,791	$ 245,584	0.5%
Federal Funds	$ 2,295,209	$ 2,983,495	$ 688,286	30.0%
Water Resources Department				
General Fund	$ 36,722,794	$ 33,210,095	$ (3,512,699)	-9.6%
Lottery Funds Debt Service	$ 7,566,502	$ 7,563,194	$ (3,308)	0.0%
Other Funds	$ 99,150,699	$ 99,702,961	$ 552,262	0.6%
Other Funds Debt Service	$ 394	$ 3,703	$ 3,309	839.8%
Federal Funds	$ 875,519	$ 1,136,003	$ 260,484	29.8%
PUBLIC SAFETY PROGRAM AREA				
Department of Corrections				
General Fund	$ 1,736,776,566	$ 1,759,924,168	$ 23,147,602	1.3%
General Fund Debt Service	$ 117,154,410	$ 112,948,840	$ (4,205,570)	-3.6%
Other Funds	$ 95,275,997	$ 95,979,042	$ 703,045	0.7%
Other Funds Debt Service	$ 51,378	$ 66,358	$ 14,980	29.2%
Oregon Criminal Justice Commission				
General Fund	$ 79,843,528	$ 79,175,528	$ (668,000)	-0.8%
Federal Funds	$ 5,337,957	$ 12,149,340	$ 6,811,383	127.6%
District Attorneys and their Deputies				
General Fund	$ 12,839,916	$ 13,339,916	$ 500,000	3.9%
Department of Justice				
General Fund	$ 101,138,750	$ 96,108,238	$ (5,030,512)	-5.0%
Other Funds	$ 355,837,618	$ 359,947,494	$ 4,109,876	1.2%
Federal Funds	$ 186,995,478	$ 212,643,937	$ 25,648,459	13.7%
Oregon Military Department				
General Fund	$ 24,629,666	$ 22,665,897	$ (1,963,769)	-8.0%
General Fund Debt Service	$ 11,603,502	$ 11,317,429	$ (286,073)	-2.5%
Other Funds	$ 133,945,223	$ 134,445,223	$ 500,000	0.4%
Other Funds Debt Service	$ 133,050	$ 290,916	$ 157,866	118.7%
Federal Funds	$ 318,358,977	$ 316,713,291	$ (1,645,686)	-0.5%
Oregon Board of Parole and Post Prison Supervision				
General Fund	$ 8,680,101	$ 8,353,511	$ (326,590)	-3.8%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Oregon State Police				
General Fund	$ 318,475,460	$ 255,184,365	$ (63,291,095)	-19.9%
Other Funds	$ 164,937,371	$ 220,896,207	$ 55,958,836	33.9%
Federal Funds	$ 12,616,262	$ 13,721,105	$ 1,104,843	8.8%
Department of Public Safety Standards and Training				
General Fund Debt Service	$ 9,665,010	$ 9,357,609	$ (307,401)	-3.2%
Other Funds	$ 48,102,591	$ 48,125,319	$ 22,728	0.0%
Federal Funds	$ 7,689,376	$ 8,118,463	$ 429,087	5.6%
Oregon Youth Authority				
General Fund	$ 318,708,435	$ 308,294,951	$ (10,413,484)	-3.3%
General Fund Debt Service	$ 12,017,766	$ 11,153,998	$ (863,768)	-7.2%
Other Funds	$ 14,458,422	$ 14,439,875	$ (18,547)	-0.1%
Other Funds Debt Service	$ 95,000	$ 408,100	$ 313,100	329.6%
Federal Funds	$ 40,643,083	$ 36,319,995	$ (4,323,088)	-10.6%
TRANSPORTATION PROGRAM AREA				
Department of Aviation				
Other Funds	$ 20,035,792	$ 20,055,725	$ 19,933	0.1%
Department of Transportation				
General Fund Debt Service	$ 25,306,026	$ 25,176,339	$ (129,687)	-0.5%
Lottery Funds	$ -	$ 500,000	$ 500,000	100.0%
Lottery Funds Debt Service	$ 115,592,980	$ 114,671,361	$ (921,619)	-0.8%
Other Funds	$ 3,841,994,260	$ 3,845,761,059	$ 3,766,799	0.1%
Other Funds Debt Service	$ 384,447,137	$ 385,369,037	$ 921,900	0.2%
Federal Funds	$ 113,670,758	$ 160,370,758	$ 46,700,000	41.1%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
2019-21 Budget Summary				
General Fund Total	$ 20,721,253,409	$ 20,274,546,830	$ (446,706,579)	-2.2%
General Fund Debt Service Total	$ 691,993,863	$ 657,625,037	$ (34,368,826)	-5.0%
Lottery Funds Total	$ 740,257,849	$ 899,305,292	$ 190,526,946	21.5%
Lottery Funds Debt Service Total	$ 210,714,166	$ 206,920,862	$ (3,793,304)	-1.8%
Other Funds Total	$ 20,144,188,583	$ 19,800,053,081	$ (344,135,502)	-1.7%
Other Funds Nonlimited Total	$ 412,573	$ 467,573	$ 55,000	13.3%
Other Funds Debt Service Total	$ 876,918,967	$ 891,582,091	$ 14,663,124	1.7%
Other Funds Nonlimited Debt Service Total	$ 231,556,618	$ 214,444,697	$ (17,111,921)	-7.4%
Federal Funds Total	$ 22,641,166,333	$ 24,536,232,445	$ 1,895,066,112	8.4%
Federal Funds Nonlimited Total	$ 6,133,004,273	$ 6,304,724,533	$ 550,000,000	2.8%

* Excludes Capital Construction

Position Summary

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			Change	% Change
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
Authorized Positions	916.00	928	12	1.3%
Full-time Equivalent (FTE) positions	906.95	910.27	3.32	0.4%
Department of Revenue				
Authorized Positions	1,057	1,085	28	2.6%
Full-time Equivalent (FTE) positions	983.39	1,011.85	28.46	2.9%
State Treasurer				
Authorized Positions	166	169	3	1.8%
Full-time Equivalent (FTE) positions	164.47	165.01	0.54	0.3%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
Bureau of Labor and Industries				
Authorized Positions	113	110	(3)	-2.7%
Full-time Equivalent (FTE) positions	109.80	108.54	(1.26)	-1.1%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
Authorized Positions	145	144	(1)	-0.7%
Full-time Equivalent (FTE) positions	139.68	138.68	(1.00)	-0.7%
Employment Department				
Authorized Positions	1,389	2,142	753	54.2%
Full-time Equivalent (FTE) positions	1,323.58	1,755.91	432.33	32.7%
Housing and Community Services				
Authorized Positions	224	226	2	0.9%
Full-time Equivalent (FTE) positions	216.71	216.57	(0.14)	-0.1%

Position Summary

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			Change	% Change
EDUCATION PROGRAM AREA				
Department of Education				
Authorized Positions	693	687	(6)	-0.9%
Full-time Equivalent (FTE) positions	653.30	648.80	(4.50)	-0.7%
Higher Education Coordinating Commission				
Authorized Positions	148	144	(4)	-2.7%
Full-time Equivalent (FTE) positions	137.37	134.91	(2.46)	-1.8%
HUMAN SERVICES PROGRAM AREA				
Oregon Health Authority				
Authorized Positions	4,290	4,381	91	2.1%
Full-time Equivalent (FTE) positions	4,243.01	4,316.87	73.86	1.7%
Department of Human Services				
Authorized Positions	9,445	9,432	(13)	-0.1%
Full-time Equivalent (FTE) positions	9,324.60	9,330.24	5.64	0.1%
NATURAL RESOURCES PROGRAM AREA				
State Department of Agriculture				
Authorized Positions	512	514	2	0.4%
Full-time Equivalent (FTE) positions	384.52	385.36	0.84	0.2%
Department of Fish and Wildlife				
Authorized Positions	-	(1)	(1)	#DIV/0!
Full-time Equivalent (FTE) positions	-	(1.25)	(1.25)	#DIV/0!
Department of Forestry				
Authorized Positions	1,153	1,153	-	0.0%
Full-time Equivalent (FTE) positions	848.99	844.56	(4.43)	-0.5%

Position Summary

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			Change	% Change
Department of Land Conservation and Development				
Authorized Positions	64	112	(3)	-2.6%
Full-time Equivalent (FTE) positions	62.09	109.46	(3.54)	-3.1%
Department of State Lands				
Authorized Positions	115	115	-	0.0%
Full-time Equivalent (FTE) positions	113.00	112.63	(0.37)	-0.3%
Water Resources Department				
Authorized Positions	177	178	1	0.6%
Full-time Equivalent (FTE) positions	171.79	172.67	0.88	0.5%
PUBLIC SAFETY PROGRAM AREA				
Department of Justice				
Authorized Positions	1,453	1,456	3	0.2%
Full-time Equivalent (FTE) positions	1,420.13	1,423.23	3.10	0.2%

Summary of Revenue Changes

The General Fund appropriations made in SB 5723 are within resources available as projected in the June 2020 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis.

Summary of Committee/Committee Action

Statewide Adjustments

STATEWIDE ADJUSTMENTS

Statewide adjustments in multiple agencies are based on reductions to debt service realized through refunding of outstanding general obligation bonds and certificates of participation, interest rate savings on bond sales, as well as Other Fund balances generated through excess bond proceeds, reserve funds, and interest earnings that can be applied to debt service. A technical adjustment to the Legislative Administration Committee's apportionment of General Fund and Other Funds debt service is also included. Net debt service savings total $34.6 million General Fund and $3.8 million Lottery Funds. New Other Funds expenditure limitation for the Oregon Department of Veterans' Affairs ($20,000) is established to accommodate the use of fund balances for debt payments, while existing Other Funds expenditure limitations for a number of other agencies are collectively increased by $14.6 million. Nonlimited Other Funds debt service limitation for HECC is also decreased by $17.1 million for debt service savings generated from the refunding of outstanding Article XI-F (1) bonds issued for the benefit of the public universities and the Oregon Health and Science University.

Sections 70 and 354 of the budget bill reflect the changes, as described above, for each agency. These adjustments are generally not addressed in the agency narratives, although they are included in the table at the beginning of the budget report. Other technical adjustments of $3.3 million total funds included in Section 354 are described in the agency narratives below.

Emergency Board

Emergency Board

As part of the 2019-21 biennium statewide rebalance plan, SB 5723 adjusts the Emergency Fund and other special purpose appropriations made to the Emergency Board during the 2019 session as follows:

- Eliminated the $5.7 million special purpose appropriation made to the Emergency Board for the Oregon Health Authority to support interdisciplinary assessment teams for the provision of consultation, evaluation, and stabilization services to youth with specialized needs.
- Eliminated the $3.0 million special purpose appropriation made to the Emergency Board for agency costs associated with grand jury recordation.
- Established a new $1.0 million special purpose appropriation for the Department of Justice and Child Advocacy Center to address a potential increase in caseloads or funding shortfalls associated with the COVID-19 pandemic.
- Eliminated the $16.1 million special purpose appropriation made to the Emergency Board that was established in HB 5050 (2019). This is the remaining balance of a $20.0 million appropriation that was available for allocation to the Public Defense Services Commission for caseload activities, including activities designed to improve public defense caseloads. In its April meeting, the Emergency Board approved $3.9 million for staff and information technology services to improve oversight of indigent defense contracts as well as to provide a rate increase for related investigator and interpreter services.
- Eliminated the $2.0 million special purpose appropriation made to the Emergency Board in SB 5532 (2019) for use by the Public Defense Services Commission to acquire a new financial management system. Based on the current project timeline, the funds will not be needed in the current biennium.
- Eliminated the $1.0 million special purpose appropriation made to the Emergency Board in HB 5050 (2019) for use by the Oregon Department of Corrections and the Public Defense Services Commission to cover costs associated with Chapter 530, Oregon Laws 2019, relating to unauthorized use of vehicles as the costs are not likely to materialize in the current biennium.
- Eliminated the $1.0 million special purpose appropriation made to the Emergency Board in HB 2829 (2019). This appropriation had been made available for allocation to the Department of Fish and Wildlife for the Oregon Conservation and Recreation Fund, contingent on the Department depositing an equal amount of money into the Fund from non-State or Federal sources prior to the sunset of the Fund on June 30, 2021.
- Eliminated the $4.0 million special purpose appropriation made to the Emergency Board for the Department of Human Services (Child Welfare) to help increase capacity for non-Medicaid in-home services under the federal Family First Prevention Services Act. A larger and more flexible special purpose appropriation was established to help address agency budget issues over the next few months.
- Established a new special purpose appropriation in the amount of $100.0 million for the Oregon Health Authority and/or the Department of Human Services for caseload costs or other budget problems that the agencies are unable to mitigate during the remainder of the

biennium. Known potential challenges include changes to caseloads based on future forecasts; COVID-19 impacts on programs or costs; the agencies' ability to manage personal services expenditures; volatility in usage-based costs or charges for services; assessment of federal program penalties or repayments; federal law, rule, or funding changes; and potential legal costs.

- Appropriated $200.0 million General Fund to the Emergency Fund for needs of the state as a result of the COVID-19 pandemic, potential costs related to wildfires, and the uncertainty of the current economy.

Two reservations established in the Emergency Fund during the 2019 session (one for the Department of Human Services in the amount of $10.0 million for the child welfare program action plan and one for the Oregon Health Authority in the amount of $9.0 million for community mental health program support) were eliminated in SB 5723. Since a new special purpose appropriation was established to address potential budget needs specifically for these two agencies, the reservations can be removed to help support flexibility within the general purpose Emergency Fund and future statewide allocations that may be needed to keep the budget aligned with resources.

In most cases, if remaining special purpose appropriations are not allocated by the Emergency Board before December 1, 2020, any remaining balances become available to the Emergency Board for general purposes or are available to the 2021 Legislature for other purposes.

Adjustments to 2019-21 Agency Budgets

ADMINISTRATION

Department of Administrative Services

The Committee approved General Fund and a number of Other Fund expenditure limitation changes for the Department of Administrative Services (DAS).

In the Chief Operating Office, the Committee approved a one-time $320,975 Other Funds reduction associated with vacancy savings and reductions to services and supplies and capital outlay, as well as a permanent reduction of $464,852 Other Funds and the abolishment of two vacant positions (2.00 FTE).

A one-time Other Funds expenditure reduction of $60,000 due to vacancy savings and reductions to services and supplies and capital outlay was approved in the Chief Financial Office. Similarly, a one-time Other Funds expenditure limitation reduction of $577,355 from vacancy and administrative savings was realized in the Chief Human Resource Office.

In the Office of the State Chief Information Officer, the Committee approved a one-time $6.4 million Other Funds expenditure limitation reduction for Policy and a one-time $8.2 million Other Funds expenditure limitation reduction for the State Data Center due to vacancy savings and reductions to services and supplies and capital outlay. Other Funds expenditure limitation of $8.8 million was removed from the State Data Center program and added to the Policy program to cover unanticipated expenditures related to supporting an enterprise class redesign and implementation of security solutions for the state's computer network in response to a series of network disruptions that occurred last year.

The Committee increased Other Funds expenditure limitation in Enterprise Asset Management by $2.3 million on a one-time basis for infrastructure improvements at the Mill Creek Corporate Center. DAS has an agreement with the City of Salem to provide infrastructure and roads at the Mill Creek Corporate Center to serve parcels as they are developed. These improvements are paid for with proceeds from land sales at the Center and with City of Salem resources. The Committee also increased Other Funds expenditure limitation by $2.5 million for infrastructure improvements required as part of the subdivision and development of the former Oregon State Hospital North Campus property. An additional one-time Other Funds reduction of $5.2 million reflects vacancy and administrative savings.

The Committee also approved an increase of $53,660 Other Funds expenditure limitation in Enterprise Goods and Services for an Accounting Technician 3 (0.38 FTE) due to the transfer of the Department of Revenue's (DOR) payroll function to the Department of Administrative Services - Shared Client Services. DOR undertook this transfer administratively, effective January 1, 2020. An additional one-time Other Funds expenditure limitation reduction of $2.7 million reflects vacancy and administrative savings.

The Committee approved a one-time $2.3 million Other Funds expenditure limitation reduction due to vacancy savings and reductions to services and supplies and capital outlay in the Business Services program.

In the Information Technology program, the Committee increased Other Funds expenditure limitation by $788,835 and approved the establishment of one Information Systems Specialist 8 position (0.38 FTE) in DAS Information Technology for the Workday Payroll and Time Tracking application. Other Funds expenditure limitation was increased by $4.9 million and 12 limited duration positions (4.56 FTE) were established, all at step 2 of the relevant classifications, for the Workday Payroll and Time Tracking application. Approved positions include two Operations and Policy Analyst 4 positions, seven Operations and Policy Analyst 3 positions, two Operations and Policy Analyst 2 positions, and one Information Systems Specialist 8 position.

The Committee removed $10,325,925 Other Funds expenditure limitation for one-time special payments associated with the disbursement of proceeds from Article XI-Q general obligation bond sales for projects that improve facilities at the Oregon State Fair. The proceeds from the sale of Article XI-Q general obligation bonds for these projects will instead be given six-year capital construction expenditure limitation in SB 5722.

In addition, $2,042,875 Other Funds expenditure limitation for one-time special payments associated with the disbursement of proceeds from lottery bonds for the Curry Health District for a Brookings Emergency Room was removed. Instead, the Committee approved a $2.0 million General Fund appropriation for project costs.

The Committee removed Other Funds expenditure limitation for one-time special payments associated with the disbursement of proceeds from Lottery bond sales as follows: for Hacienda CDC - Las Adelitas Housing Project - ($2,042,875); for Port of Morrow - Early Learning Center Expansion - ($1,439,188); for Wallowa Valley Center for Wellness - ($2,548,087); and for the YMCA of Columbia-Willamette - Beaverton Hoop YMCA - ($2,558,500).

The Committee approved $21.85 million of Federal Funds expenditure limitation for the Coronavirus Relief Fund. This supplemental limitation relates to exchanging General Fund that was allocated by the Emergency Board to various agencies for COVID-19 related activities that have been deemed eligible for federal reimbursement under the federal CARES Act. The General Fund allocations were made under emergency circumstances and prior to the state's receipt of federal CARE Act/ Coronavirus Relief Fund funding.

Special payments to the following projects were reduced as follows:

- Klamath County - Acquire, install, and maintain Stream Gauges ($30,000)
- Historic Portland Public Market Foundation - James Beard Public Market ($400,000)
- Lutheran Community Services Northwest for drug abuse programs ($500,000)

The Committee approved $1.5 million General Fund for the Wallowa Valley Center for Wellness and Winding Waters Medical Clinic to build an integrated health services facility in Enterprise, as well as $250,000 General Fund for a contract with an independent economist to examine wildfire protection costs and funding in Oregon.

Oregon Advocacy Commissions

The Committee approved one-time reductions to the Oregon Advocacy Commissions Office budget of $77,104 General Fund. This reduction reflects vacancy savings of $66,311 accrued due to a position budgeted as full-time being filled only part-time, and $10,793 in other administrative savings.

Employment Relations Board

The Committee approved a fund shift to move $227,729 General Fund to Other Funds, the source of which is $157,993 of excess miscellaneous revenue and $69,736 of excess state agency assessment revenue.

Office of the Governor

A one-time reduction of $812,327 General Fund from the Office of the Governor reflects vacancy and other administrative savings, and the use of Other Funds rather than General Fund for one position.

Oregon Liquor Control Commission

Other Funds expenditure limitation of $1.77 million was eliminated from the budget of the Oregon Liquor Control Commission (OLCC), reflecting vacancy savings and an assumed hiring freeze as of July 2020. Administrative action directed by budget note in the 2019 session to update the amount of credit card fees paid by the Commission for liquor-related items will also net one-time agency savings of $1.4 million. These reductions in OLCC expenses are estimated to return an additional $1.8 million in revenue to the General Fund.

Public Employees Retirement System

The Committee approved a one-time $35.3 million General Fund reduction and a corresponding one-time $35.3 million Other Funds expenditure limitation reduction related to state matching funds for the Employer Incentive Fund. Of the original $100 million General Fund appropriation, the remaining $64.7 either has been used for matching employer contributions or will be used to match employer contributions through July 31, 2020.

A one-time $11.5 million Other Funds expenditure limitation reduction to the School District Unfunded Liability Fund was approved, and a $1 Other Funds expenditure limitation reduction was approved for the Financial and Administrative Services Division for the Employer Resolution Program/Employer Incentive Fund.

The Committee approved the upward reclassification of an existing (vacant) permanent, full-time Operations and Policy Analyst 3 position (salary range 30) to a permanent, full-time Principal Executive Manager F position (salary range 35X). This reclassification will move an Actuarial Services Coordinator position to an Associate Actuary position to manage the Actuarial Services Unit, with direction that the position be hired as a certified Associate Actuary.

Other Funds expenditure limitation for the Core System Retirement Application was reduced by $10.5 million, which includes $10 million for Information Technology Applications and $500,000 for a Contingency Reserve. Recent status reporting by PERS (July 2020) revealed that the permanent solution for the redirect project will extend into the 2021-23 and the 2023-25 biennia.

The Committee approved the following budget note.

> **BUDGET NOTE:** The Public Employees Retirement System (PERS) is directed to report to the Joint Committee on Information Management and Technology during the legislative session in 2021 on the implementation of SB 1049 (2019). The Department of Administrative Services (DAS) and the DAS Office of the State Chief Information Officer (OSCIO) are to continue to provide oversight of

the PERS SB 1049 (2019) implementation project. The project shall continue to adhere to the Stage Gate process. OSCIO and the DAS Chief Financial Officer, in their oversight roles, are to report separately to the Joint Committee on Information Management and Technology prior to the legislative session in 2021 on the implementation of SB 1049 (2019). The agencies' reports to the Legislature shall include:

- Update on project scope, schedule, budget, and total cost of ownership;
- Identification of costs associated with one-time solutions versus permanent solutions;
- Current project risks, likely impacts, and mitigation strategies;
- Explanation of the delay related to implementing member redirect and associated costs and actuarial impact(s);
- Independent quality assurance reporting on the project;
- Impact of SB 1049 (2019) information technology project on routine agency operations;
- Any exceptions from administrative rules, policies or procedures, or statutes granted to PERS by the Department of Administrative Services;
- Whether SB 1049 (2019) is meeting financial objectives;
- Any investments made by the agency during the biennium for technical debt; and
- Other information that helps inform the Legislature on the status of the project or issues that have arisen as the result of the project.

Department of Revenue

A number of General Fund and Other Fund expenditure limitation changes were approved for the Department of Revenue (DOR). One-time budgetary reductions reflecting vacancies and other administrative reductions in various Department programs are as follows:

- In the Administrative Division, $2.3 million General Fund and $600,907 Other Funds expenditure limitation
- In the Property Tax Division, $886,888 General Fund
- In the Personal Income Tax and Compliance Division, $4.2 million General Fund and $97,524 Other Funds expenditure limitation
- In the Business Division, $688,383 General Fund and $353,662 Other Funds expenditure limitation
- In the Information Technology Services Division, $335,369 General Fund and $56,832 Other Funds expenditure limitation

To provide supplemental resources for administration of the Corporate Activities Tax (CAT), the Committee approved an increase in Other Funds expenditure limitation of $11.5 million and authorized the establishment of 28 positions (28.46 FTE) for the Corporate Division. The Committee also approved a one-time $1 General Fund reduction and fund shift of $2,789,361 General Fund to Other Funds (corporate activities tax).

To provide resources for administration of the Corporate Activities Tax (CAT), the Committee increased Other Funds expenditure limitation for the Core Systems Replacement project by $2.3 million to modify DOR's integrated system (GENTAX) for the new tax. The Committee also approved a one-time $1,165,000 General Fund reduction in services and supplies due to contract savings.

Secretary of State

The Committee reduced total General Fund appropriations to the Secretary of State by $311,082 (or 2.2%) and reduced Other Funds expenditures by $1,768,198 (or 2.8%). The $1,768,198 Other Funds not spent as a result of these reductions are transferred to the General Fund in HB 4304 to help rebalance the state General Fund budget. These Other Funds consist of assessment revenues paid by other state agencies to the Audits and Archives Divisions, plus corporate registration fee revenue paid to the Corporation Division.

The General Fund reductions include a $61,378 (or 1.8%) reduction to the Administrative Services Division and a $249,704 (or 2.3%) reduction to the Elections Division. The reductions are one-time in nature. The agency will manage the funding reductions by holding three current vacancies for the remainder of the biennium and by holding a fourth vacancy (the Executive Assistant to the Secretary) through the remainder of 2020. The current vacancies to be held for the entire biennium include one Information Specialist 8 in the Administrative Services Division and two Compliance Specialist 2 positions in Elections. Elections Division reductions include an additional $39,000 of services and supplies cuts in the Oregon Motor Voter program and division-wide.

The Other Funds reductions include: a) $583,292 (or 3.0%) to the Administrative Services Division, b) $768,365 (or 3.3%) to the Audits Division, c) $153,504 (or 1.8%) to the Archives Division, and d) $263,037 (or 2.2%) to the Corporation Division. The reductions are one-time in nature. The agency will manage the funding reductions by holding two current vacancies in the Information Services Division, four current vacancies in the Audits Division, and one current vacancy each in the Archives and Corporation Divisions for the remainder of the biennium. Another three vacant Executive Office positions, including the Deputy Secretary of State, a Public Affairs Specialist 3, and the Executive Assistant to the Secretary, will be held through the remainder of 2020. Additionally, services and supplies expenditures in the Audits and Corporation Divisions were reduced by a combined $180,372, and two management positions in the Corporation Division will be underfilled with Program Analyst 1's.

The Other Funds reductions were partially offset by a technical adjustment approved to increase the Secretary of State's total Other Funds expenditure limitation by $294,283. This amount reflects adjustments necessary due to the miscalculation of facility rent amounts during 2019-21 budget development and affects the agency's Administrative Services Division ($66,963 Other Funds), Archives Division ($162,430 Other Funds), and Corporation Division ($64,890 Other Funds) budgets. Including the impact of this technical adjustment, the net Other Funds expenditure limitation reduction for the Secretary of State totals $1,473,915 (or 2.3%).

Oregon State Library

A one-time reduction of $209,410 General Fund from the Oregon State Library reflects vacancy, rent, and other administrative savings. The reduction is not anticipated to affect programs or services.

Oregon State Treasurer

To transition accounting and budget services from the Department of Administrative Services to Treasury, the Committee approved the establishment of three permanent positions (0.54 FTE) and the reclassification of one position, funded internally through the agency's shared services cost allocation. The positions being established are: one permanent full-time Principal Executive Manager D (salary range 31X) to manage the program transitioning to Treasury at 0.25 FTE (phases-in 1/1/2021), one permanent full-time Fiscal Analyst 1 position (salary range 23) at 0.25 FTE (phases-in 1/1/2021), and one permanent part-time Accounting Technician 3 position (salary range 19) at 0.04 FTE (phases-in 6/1/2021) to perform the functions transitioned from DAS Shared Client Services. The Committee also approved the reclassification of a permanent, full-time Accountant 1 (salary range 21) to an Accountant 4 (salary range 30) to effectively distribute the complex accounting work performed by each position classification in the new unit. No additional expenditure limitation is required for the 2019-21 biennium as the agency is able to absorb the cost within its current budget.

Also approved were the following position reclassifications: a Principal Executive Manager D (salary range 31X) to General Counsel (salary range 51); a Principal Executive Manager H (salary range 40X) to Principal Executive Manager I (salary range 42X); a Principal Executive Manager D (salary range 31X) to an Operations and Policy Analyst 4 (salary range 32); a Principal Executive Manager D (salary range 31X) to an Operations and Policy Analyst 4 (salary range 32); and an Investment Officer 3 (salary range 48) down to Investment Officer 1 (salary range 43). The General Counsel and Investment Officer positions are moved between the Investment Management and the Investment Compliance budget structures. The estimated net cost of the reclassifications, after considering the downward reclassification, is $76,136 Other Funds; however no additional expenditure limitation is being requested for the 2019-21 biennium as the agency is able to absorb the cost within its current budget. The 2021-23 estimated cost is $121,817 Other Funds.

Additionally, the Committee approved a net-zero technical adjustment to reapportion State Government Service Charges and Facilities Rent and Taxes between various divisions within the agency.

CONSUMER AND BUSINESS SERVICES

Board of Accountancy

The Committee approved technical adjustments related to the Department of Justice flat rate billing model, increasing Other Funds expenditure limitation by $28,101 for the Board of Accountancy.

Department of Business and Consumer Services

The Committee approved an increase in Federal Funds expenditure limitation of $445,176 for the Department of Consumer and Business Services (DCBS) to accommodate a no-cost extension of time for the expenditure of a federal grant received from the U.S. Department of Health and Human Services. The September 2016 award of the Health Insurance Enforcement and Consumer Protections Grant of $1,245,919 had an original performance period that ended October 30, 2018. The Department applied for and has been granted two extensions of the performance period. The additional limitation will allow the Department to expend the remaining grant funds.

Increases in Other Funds expenditure limitation for the Workers' Compensation Division, the Central Services Division, and the Division of Financial Regulation totaling $436,902 were approved to allow the agency to complete position changes and reclassifications. These changes resulted in no new positions or change in the FTE of positions authorized.

In addition to technical adjustments discussed elsewhere in this report, technical adjustments approved by the Committee included a $11,845,226 shift of expenditure limitation from Other Funds to Federal Funds to allow the agency to expend additional federal grant funding awarded under a section 1332 state innovation waiver supporting the Oregon Reinsurance Program. The Committee also approved the conversion of a limited duration position that was established in conjunction with the Oregon Reinsurance Program to a permanent, full-time (1.00 FTE) position.

Health-Related Licensing Boards

The Committee included technical adjustments to the following Health-Related Licensing Boards to reflect technical adjustments related to the Department of Justice flat rate billing model: Occupational Therapy Licensing Board reduce Other Funds expenditure limitation by $7,134; Board of Medical Imaging increase Other Funds expenditure limitation by $1,409; Board of Examiners for Speech-Language Pathology and Audiology reduce Other Funds expenditure limitation by $25,527; and Oregon Veterinary Medical Examiners Board increase Other Funds expenditure limitation by $16,650.

Construction Contractors Board

A technical adjustment was approved to increase Other Funds expenditure limitation by $775,000 to reflect the agency's changed accounting methodology for testing fees that are paid to an external contractor.

Bureau of Labor and Industries

General Fund reductions totaling $1,046,866 were approved to help balance the statewide budget. Reductions reflect vacancy savings, management furloughs, services and supplies reductions, fund-shifting portions of two positions in the Wage and Hour Division from General

Fund support to the Wage Security Fund, and the elimination of an office specialist and two apprenticeship representatives (3 positions/1.26 FTE) from the Apprenticeship and Training Division.

Board of Licensed Social Workers

The Committee approved a one-time Other Funds expenditure limitation increase of $203,661 to cover expenses incurred by the Board of Licensed Social Workers for an administratively created limited duration Investigator 2 position through the 2019-21 biennium. This position will help the Board clear a backlog of compliance cases and improve the Key Performance Measure for compliance case closure within 180 days of receipt.

Mental Health Regulatory Agency

The Committee approved a one-time increase of $314,793 Other Funds expenditure limitation for the Oregon Board of Licensed Professional Counselors and Therapists and a one-time decrease of $158,430 Other Funds expenditure limitation for the Oregon Board of Psychology to reflect an increase in facilities rent, establishment a Licensing Manager (LD PEM-C, MMS) position, reclassification of an existing Licensing Manager/Policy Advisor Position (OPA-3, MMS) to Policy Advisor (OPA-3, MMN), and cost reallocation between the Oregon Board of Licensed Professional Counselors and Therapists and the Oregon Board of Psychology. The Committee also included technical adjustments related to the Department of Justice flat rate billing model, increasing Other Funds expenditure limitation by $56,243 for the Board of Board of Licensed Professional Counselors and Therapists, and by $80,780 for the Board of Psychology.

Board of Pharmacy

The Committee approved technical adjustments related to the Department of Justice flat rate billing model, decreasing Other Funds expenditure limitation by $25,774 for the Board of Pharmacy.

Real Estate Agency

Other Funds expenditure limitation of $899,415 is included for the Real Estate agency to satisfy accounting specifications related to payment of fees by applicants for licensure.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Committee reduced total General Fund appropriations to the Oregon Business Development Department (OBDD) by $859,806 (or 1%), reduced Lottery Funds expenditures by $9,824,405 (or 7.7%), reduced Other Funds expenditures by $12,473,939 (or 1.8%), and increased Federal Funds expenditures by $29,378,268 (or 68.2%). The Committee also eliminated one position (1.00 FTE) in the agency budget.

The net General Fund reduction masks several significant changes to the Department's budget. Excluding debt service expenditures, the General Fund for ongoing agency programs and operations was reduced by $10,378,236 (or 35.5%). These reductions include:

- University Innovation Research Fund - This newly-established program was reduced by $7,400,000 (or 74%). No additional program awards will be available for the remainder of the 2019-21 biennium.
- Emergency Small Business Assistance Grants - This program, which provides financial assistance to businesses impacted by the COVID-19 pandemic, was reduced by $2,200,000 (44% of its General Fund and 6.8% of its total funding). This reduction is not projected to have any impact on grants to businesses as program utilization is not expected to exceed the amount of the remaining funds.
- Arts Commission Grants - Arts Commission grant funding was reduced by $332,938, a 33% reduction in second-year grant support.
- Solar Incentivization Program - A $292,298 (or 8.5%) reduction is expected to have no impact as these funds were not expected to be utilized.
- Special Public Works Fund (SPWF) - Although the SPWF does not typically receive General Fund support, the Emergency Board allocated $1,800,000 in the current budget to offset the cost of a SPWF loan to the City of Pendleton for levee repairs. The Committee reduced this reimbursement by $153,000 (or 8.5%). This reduction does not affect funding to the City of Pendleton but does reduce the SPWF balance.

Excluding debt service expenditures, the Lottery Funds provided for ongoing agency programs and operations was reduced by $13,281,482 (or 15.6%). These figures reflect adjustments to lottery fund allocations to the Department. The reductions include:

- Tide Gates and Culverts Program - This newly-established program was reduced by $3,000,000 (or 50%). Although the Lottery Funds expenditure limit for the program was increased from $1 to $3.0 million following a report on proposed program operations, this increase does not allow expenditure of the full $6 million allocated for the program in the 2019 session. The $6 million Lottery Funds allocation was reduced by $3.0 million in HB 5221, the special session measure modifying lottery allocations.
- Oregon Innovation Council Commercialization Fund - This newly-established program was reduced by $2,500,000 (or 50%).
- Port of Port Orford - Funding for the Port's Cannery Redevelopment Project was reduced by $1,600,000, eliminating all support in the current biennium. The Port does not yet have the estimated $14.4 million of matching funds needed to complete the project, but the project can be brought back for consideration once matching funds are available.
- High-Impact Opportunity Projects (HIOPs) - This Oregon Innovation Council program, which supports the growth of target industry sectors in Oregon, was reduced by $1.5 million (or 50%).
- Oregon Metals Initiative - Funding was reduced by $981,710 (or 53%), eliminating second-year support.
- Oregon Innovation Council Signature Research Centers - Funding was reduced by $553,290 (or by 7.9% to each of the three Signature Research Centers: ONAMI, OTRADI, and VertueLab).
- Oregon Manufacturing Innovation Center - Funding was reduced by $400,000 (or 4.6%).
- Export Promotion Grants - Funding was reduced by $400,000 (or 14.3%). This eliminates additional export promotion (Oregon Trade Promotion Program) grants for the remainder of the 2019-21 biennium.
- Support for four Arts Division project grants - to the Cottage Theatre, High Desert Museum, Liberty Theatre, and the Nikkei Endowment - were each reduced by 15%, for a total reduction of $318,750.
- Small Business Innovation Research (SBIR)/Small Business Technology Transfer Research (STTR) Support - Funding was reduced by $260,000 (or 11.6%) for grants, matching grants, and sponsorships.
- Oregon Film and Video Office - Funding was reduced by $106,250 (or 8.5%).
- Business, Innovation and Trade Division Operations - Funding was reduced by $1,105,934 (or 9.3%). The agency will manage the reduction by holding three unfilled positions vacant for the remainder of the biennium; temporarily moving to fund 70% of personal services costs for Regional Development Officers with Other Funds; savings in the Business Retention Program; and eliminating Lottery Funds not allocated to any specific program in the budget.
- Operations Division - Funding was reduced by $555,548 (or 6.3%), and one vacant Public Affairs Specialist 1 position was abolished. The agency will manage the reduction by abolishing the position and holding the currently vacant Director and Executive Assistant to the Director positions vacant until September 2020.

All General Fund and Lottery Funds reductions, except for $309,703 of Lottery Funds reductions associated with the abolition of the Public Affairs Specialist 1 position, are one-time in nature.

The Committee also redirected the use of lottery revenue bond proceeds provided in the 2015-17 biennium to the Regional Infrastructure Fund. This Fund supports legislatively approved Regional Solutions Program projects. One of the projects approved for the North Coast Region is not going forward, and the $100,000 designated for it remains in the Regional Infrastructure Fund. The Committee adopted the following budget note approving the use of those funds for an alternative project, as requested by the North Coast Regional Solutions Advisory Committee.

> **BUDGET NOTE:** The Committee approved the re-designation of the use of $100,000 of lottery revenue bond proceeds approved in the 2015-17 biennium budget for the Regional Solutions Program. The funds were initially approved for dike and levee repairs in the North Coast Region, but that project will not be going forward. The Committee approved transferring these funds instead for upgrading a water line and an associated infrastructure project, as recommended by the North Coast Regional Solutions Advisory Committee.

The Committee increased General Fund appropriations by $11,220,000 to support grants for two capital projects, including $7,000,000 General Fund for distribution to the City of Sweet Home for rehabilitating the Sweet Home Wastewater Treatment Plant, and $4,220,000 for distribution to the Confederated Tribes of the Warm Springs Reservation of Oregon for improvements to the Warm Springs Wastewater Treatment Plant, installation of water meters, and improvements to the water distribution system. The Legislature originally funded these projects with lottery bonds in the 2019 session, but based on projected lottery revenues, the lottery bond sale is not expected to be completed in spring 2021 as originally scheduled. The Other Funds expenditure limitation in the budget for lottery bond proceeds was reduced by $15,052,365. The Emergency Board allocated a portion of the support for the Warm Springs project prior to the 2020 special session; the appropriation in this bill includes the remainder needed to fully fund that project.

A significant portion of the agency's General Fund and Lottery Funds expenditures are provided to pay debt service on outstanding General Obligation and lottery revenue bonds, respectively. General Fund for debt service was reduced by $1,701,570, Lottery Funds for debt service was reduced by $2,542,922, and Other Funds for debt service was increased by $2,578,426, to reflect revisions to debt service costs resulting from the Treasury refinancing bonds at lower than anticipated interest rates, and by substituting available Other Funds balances for General Fund and Lottery Funds.

The Committee increased the agency's Federal Funds expenditure limitations to accommodate expenditures of federal monies distributed to the agency by provisions of the federal CARES Act. The increases include $18,378,268 for supplemental funding for the Community Development Block Grant (CDBG) program, and an $11.0 million increase for a grant from the Economic Development Administration (EDA).

- The CDBG funds will support administration of three grant programs that will distribute approximately $7.4 million for Small Business/Microenterprise assistance, $5.5 million for personal protective equipment (PPE) for small businesses, and $5.5 million for emergency residential rental assistance.
- The EDA funds will primarily capitalize the Entrepreneurial Development Loan Fund (EDLF) program, a program that makes loans available to small businesses and entrepreneurs working to establish a small business that have difficulty qualifying for loans from other

lenders. In order to promote utilization of this program during the COVID-19 pandemic, the Committee temporarily increased the maximum EDLF loan amount and expanded program eligibility to larger businesses in HB 4304.

Employment Department

Federal Funds expenditure limitation was increased by $1,140,563 to allow the Oregon Employment Department (OED) to enter into a contract with Rogue Workforce Partnership to provide Workforce Investment Opportunity Act case management and training services from June 1, 2020 through June 2021, in partnership with the Higher Education Coordinating Commission's Office of Workforce Investments. Six positions (3.25 FTE) are associated with this effort.

The Committee approved establishment of $26.3 million Federal Funds expenditure limitation and 218 positions (112.68 FTE) specific to costs associated with the Pandemic Unemployment Assistance Program established by the federal Coronavirus Aid, Relief, and Economic Security (CARES) Act, which provides for administrative costs and benefits to self-employed, independent contractors and gig workers who have not traditionally been eligible to receive unemployment benefits. Additionally, Federal Funds expenditure limitation was increased by $61.0 million and 525 limited duration positions were approved (314.73 FTE) for administration of unemployment insurance benefits for other eligible claimants. Benefit payments associated with administrative expenditures are Nonlimited. Four positions (1.67 FTE) were established and Other Funds expenditure limitation of $437,440 was approved for the Office of Administrative Hearings to address associated increases in caseload.

A total of $6,180,000 General Fund was reduced from the services and supplies budget in the Oregon Paid Family Medical Leave Insurance Program (OPFMLI). Of the total, $1.2 million is attributable to projected savings in procurement services, $580,000 results from the actual versus budgeted costs of an actuarial study, and $4.4 million is attributed to costs for the OPFMLI Program IT solution and associated quality assurance review. OED is currently investigating possible economies of scale for the OPFMLI and Modernization IT projects, and actual procurement costs cannot be determined at this time.

Housing and Community Services Department

The Committee approved $270,022 Other Funds expenditure limitation to ensure that the Department meets additional requirements imposed by the federal Housing and Urban Development Department (HUD) for project-based management occupancy reviews. These reviews are performed on a fee-for-service basis to ensure compliance with HUD program specifications. Two additional positions (1.00 FTE) are also authorized to carry out the required reviews.

Other Funds expenditure limitation was increased by $7.5 million to correspond to a General Fund appropriation made by the Emergency Board on March 9, 2020 for housing-related flood relief in Umatilla County. The expenditure limitation will allow the Department to spend appropriated funds for projects that have been approved but not completed by June 30, 2021.

The Department received additional funding in several grant programs through the Coronavirus Aid, Relief and Economic Security (CARES) Act. The Committee approved increases in Federal Funds expenditure limitation for the following federal grant programs:

- For the Community Services Block Grant, Federal Funds expenditure limitation was increased by $7,972,444.
- For the Low Income Home Energy Assistance Program, Federal Funds expenditure limitation was increased by $9,513,504.
- For the Emergency Solutions Grant Program, Federal Funds expenditure limitation was increased by $56.2 million. The Emergency Solutions Grant Program assists low-income individuals and families to quickly regain stability in permanent housing after experiencing a housing crisis or homelessness. Section 41 of HB 4304 allows the Department to allocate these funds through competitive grants, direct allocations, or through existing Community Action Agency partnerships.

The Department has not begun substantial work, program design, or issued notice of funds availability for the Greater Oregon Housing Accelerator, for which $5 million in one-time General Fund was included in the agency's 2019-21 budget. One position associated with the Greater Oregon Housing Accelerator program is eliminated from the agency's budget. Further, of the uncommitted $5 million, the Department will use $3.0 million for operating assistance for those affordable housing properties that have long term affordability covenants with HCSD and are impacted by lapses in rent due to the COVID-19 pandemic. The remaining $2 million is to be distributed by the Department to the Hacienda Community Development Corporation for the Las Adelitas housing project.

The Committee approved $2.0 million General Fund on a one-time basis to supplement the Individual Development Account (IDA) program. The Department will distribute these funds to the current contract administrator to augment proceeds from tax credit sales that are used for administration and matching funds for IDA program participants.

Approval of an additional $50.0 million in Article XI-Q Bonds for the Local Innovation and Fast Track Housing Program (LIFT) requires Other Funds expenditure limitation of $315,000 for cost of issuance for the bonds, and $71,102 for two Loan Specialist 3 positions (0.26 FTE) and administrative supplies to administer the funds.

The $12.0 million General Fund that was appropriated to the Department at the April 23, 2020 meeting of the Emergency Board was disappropriated, and $12.0 million in Other Funds expenditure limitation was established to appropriately and consistently account for funding received and expended pursuant to provisions of the Coronavirus Relief Fund. The funds are associated with providing rental assistance and safe shelter alternatives for Oregonians who have been impacted by income loss, unemployment, or underemployment due to COVID-19, or who are especially vulnerable to infection or health problems associated with the virus because of inadequate shelter or housing.

Other Funds expenditure limitation was decreased by $10,365,000 and one position was eliminated (0.40 FTE) to reflect the elimination of the TANF Housing Pilot Program in section 37 of HB 4304. This program was intended to transfer $10.5 million of funding that supports the Temporary Assistance for Needy Families program from the Department of Human Services (DHS) to HCSD for rental assistance; pursuant to the

budget rebalance, these funds are being retained by DHS for the TANF program. The reduction amount includes an offset related to administrative costs for program setup that have already been incurred by HCSD.

Oregon Department of Veterans' Affairs

The Committee approved a $594,847 General Fund reduction to the Oregon Department of Veterans' Affairs (ODVA) Veterans' Services Program and a $43,007 General Fund reduction to the Aging Veteran Services Program. General Fund reductions within the Veterans' Services Program include accrued vacancy savings ($311,714), decreases in services and supplies expenditures ($123,466), and personnel savings achieved by leaving two support positions vacant for the remainder of the biennium ($159,667). Aging Veteran Services General Fund reductions include accrued vacancy savings ($8,750) and decreases in services and supplies expenditures ($34,257).

The Committee approved decreasing Lottery Funds expenditure limitation for the ODVA Veterans' Services Program by $1,315,022. Lottery Funds reductions within the Veterans' Services Program include accrued vacancy savings ($100,829) and decreases in services and supplies expenditures ($132,000), as well as:

- Veterans' Services Grants funding that has not been awarded is reduced by $500,000.
- Campus Veteran Resource Center Grants are reduced by $100,000.
- Funding that is not committed or anticipated to be disbursed to Tribal Veteran Offices is reduced by $100,000.
- County Veteran Service Officers pass-through funding is decreased by $358,325 (or 5% of Lottery Funds support).
- National Service Organizations pass-through funding is decreased by $23,868 (or 5% of Lottery Funds support).

A decrease of $457,318 in Lottery Funds expenditure limitation was approved for the ODVA Aging Veteran Services Program. Lottery Funds reductions within Aging Veteran Services include accrued vacancy savings ($12,318), decreases in services and supplies expenditures ($45,000), and delaying implementation of the conservatorship system replacement project to the 2021-23 biennium ($400,000). General Fund and Lottery Funds reductions to ODVA programs and services are approved on a one-time basis.

The Committee also approved a one-time $213,860 increase in Lottery Funds expenditure limitation to allow ODVA to spend the balance of committed Lottery Funds carried forward from the 2017-19 biennium. ORS 406.141 requires that any allocation of Measure 96 Lottery Funds that remains unspent and uncommitted at the end of the biennium be reverted to the Veterans' Services Fund. ODVA had a 2017-19 ending balance of $1,384,576 Lottery Funds, of which $213,860 is committed to a contract related to replacing the conservatorship system and will be spent during the 2019-21 biennium. The remaining $1,170,716 has been reverted to the Veterans' Services Fund.

Federal Funds expenditure limitation of $1,706,284 was approved for CARES Act Provider Relief Fund payments from the U.S. Department of Health and Human Services for the Oregon Veterans' Homes to prevent, prepare for, and respond to the coronavirus. ODVA received a general

distribution from the allocation for Medicare providers ($843,784) and a targeted distribution from the allocation for Skilled Nursing Facilities ($862,500) that will be used to reimburse health care related expenses and lost revenues attributable to the coronavirus.

EDUCATION

Department of Education

To generate General Fund savings from the agency's staffing and other operations, the following actions were approved by the Committee:

- The funding for $300,000 in specific staffing and related costs is shifted from General Fund to Federal Funds utilizing CARES Act funds for costs related to the COVID 19 pandemic.
- For the remainder of the biennium, $2.4 million in administrative staffing and other costs in Operations will be shifted effective May 1, 2020 from General Fund to Other Funds using the resources available under the approved federal indirect rate.
- Services and supplies line items are reduced by a total of $708,020 General Fund across K-12, Early Learning and Youth Development operations affecting travel, employee training, office expenses, and Information Technology services.
- The overall cost of K-12 assessments and the Kindergarten Readiness Assessment is reduced by $600,584 General Fund, in part due to the suspension of assessments due to the COVID 19 pandemic.
- Seven positions will be held vacant until the end of the biennium, saving $823,522 General Fund. These positions include an Assistant Superintendent, two Executive Support Specialists, two Program Analysts, an Education Program Specialist, and a Project Manager.
- Vacancy savings will generate almost $1.5 million General Fund across K-12, Early Learning, and Youth Development operations representing existing vacant positions and estimated savings from future delayed hiring.
- Selected spending on contracts will be reduced by 7.5%, saving an estimated $1.5 million General Fund. This will affect contracts relating to research, assessment, technical assistance to districts, and evaluation of programs and functions.

The agency has received almost $139.0 million in federal funding for distribution this biennium to schools, child care providers, and other entities due to the COVID 19 pandemic, mostly as part of the federal CARES Act. Federal Funds expenditure limitation was increased by $875,207 in the Operations budget area in the event that the agency requires additional staffing resources to administer and process the distribution of this additional federal funding.

Vacancy savings of $762,980 General Fund were approved for the Oregon School for the Deaf. These savings have already been realized and are generally due to issues with delayed hiring because of COVID 19. Funding of $308,132 is also shifted for five positions from General Fund to various Other Funds sources for food service and other Oregon School for the Deaf campus workers. Both actions are one-time in nature.

A reduction of $3.0 million General Fund was approved from the appropriation to the High School Graduation and College and Career Readiness Fund established by Ballot Measure 98. This amount represents what was not spent during the 2017-19 biennium and carried forward into the

current biennium for both the Grant-in Aid program ($2.5 million) and for staff and other costs in the Operations part of the budget ($510,703). The total amount originally designated for the grants for 2019-21 is not reduced. Also approved was an agency identified $3.3 million in available Other Fund resources to offset the need for General Fund for the Long-Term Care and Treatment program and the Hospital program. These Other Fund resources are generally from the distributions from the State School Fund for the current and previous biennia that were not spent.

General Fund reductions of almost $9.9 million were approved to several K-12 grant-in-aid programs.

- Funding is reduced to the Career and Technical Education (CTE) Revitalization grant program ($595,659) and the Physical Education grant program ($120,107) to account for grant funds allocated for the first year of the biennium that were not spent. These are one-time reductions.
- Second year funding ($173,316) was eliminated for two reading grant programs -- the Start Making a Reader Today and Reachout to Read programs. These are permanent reductions.
- Second year funding was also eliminated for the Regional Promise grants ($1.6 million), Accelerated College Credit Instructor program ($135,929), and For the Inspiration and Recognition of Science and Technology (FIRST) program ($242,191). The overall budget plan assumed fully funding the High School Success (Ballot Measure 98) grants, and these programs' overall purposes overlap those of the High School Success grants. Individual districts can use the High School Success grant resources for these programs if they so choose. The reductions to these programs are assumed to be permanent.
- Second year funding for the Supporting Accelerated Learning Opportunities program ($1.4 million) and the Chronic Absenteeism grants ($3.2 million) is also eliminated. They share the same relation to the High School Success grant as described above, but the reductions to these two programs are one-time in nature.
- Funding for the Science, Technology, Engineering, and Math (STEM)/CTE Regional Network grants, STEM/CTE Career Pathway Fund, STEM/CTE Innovation grants, and the Student Leadership Centers is reduced by a total of $1.6 million as a permanent reduction. This represents a reduction of 8.6% of the total biennial General Fund appropriation for these programs.
- The funding for vision screening is reduced by $800,000, but over $400,000 remains from the amount allocated for the first year of the biennium. This is a one-time reduction.

The Committee approved a reduction to the Farm-to-School General Fund appropriation of $4.9 million. This action reduces the competitive procurement program by $2.9 million, the amount currently allocated to that grant program, which would have made available resources for those school districts and other program sponsors who have spent their entire initial allocation through the non-competitive procurement program. Another $962,124 is reduced from the non-competitive procurement program which represents the estimated amount of allocation to sponsors that are anticipated not to participate in the program. Finally, the agency is directed to reduce another $1.0 million from the remaining overall Farm-to-School program based on where it determines the reduction will have the least impact on the program. A $250,000 reduction is made in the Department of Agriculture's related producer infrastructure program.

Over $3.2 million General Fund was reduced from three early learning programs. First, the Child Care Focus Networks were suspended for the biennium saving $915,861 General Fund. This is a one-time reduction. Funding for Early Learning Hubs is permanently reduced by $1.3 million General Fund (or 8.5%) of total biennial funding for the program. A one-time reduction of $1.0 million is approved for the Healthy Families program representing a 4% reduction in total General Fund resources for the biennium.

Reductions totaling $129,453 were approved for two Youth Development Division grant-in-aid programs. The funding for the second year of the biennium for the Community Schools program is eliminated, saving $51,603 General Fund. Gang Prevention funding was reduced by $77,850 General Fund (or 10%) of the biennial appropriation for the program. Both of these are permanent reductions.

The $235,857 General Fund appropriation for the Task Force on Access to Quality Affordable Child Care in HB 2346 (2019) was reduced by $20,048. This task force is to study and make recommendations on how to expand access to high-quality subsidized child care for families that currently are not eligible for subsidized child care but who still cannot afford or access care.

Several changes were made to the allocations of the Fund for Student Success. Changes are primarily driven by the latest revenue forecast for the Corporate Activities Tax (CAT), with the estimated CAT revenues being $410 million less than the estimate used to develop the overall Student Success budget. The largest and most significant of these changes was the decrease in funding for the Student Investment Grants. These are grants that must be used for a range of services and programs including mental and physical health, increased learning time, increased student achievement, and reduced class size. Originally budgeted for $472 million for the second year of the 2019-21 biennium, the amount available for these grants was reduced to $150 million. For this upcoming school year, school districts are instructed to prioritize social and emotional health services to address the mental health needs of students affected by the pandemic and the challenges many students currently face. Other changes to the allocation of Student Success resources include:

- $8.0 million reduction to the Student Success grants that were to be made available to a limited number of districts with significant student achievement challenges. The Oregon Department of Education was concerned they could not effectively use all of the $12.0 million that had been originally allocated for this purpose.
- $4.0 million reduction to the grants to the Educational Service Districts (ESDs) of the $24.0 million allocated for technical assistance to school districts.

The agency slowed its planned Student Success-related hiring in part because of the slowing economy during early 2020. Contracts and development costs also were delayed or awarded in smaller amounts. As a result, savings of $1.1 million General Fund from the K-12 set of programs and another $260,467 General Fund from the early learning programs were realized. These amounts are reduced from the overall $5.5 million General Fund appropriation in HB 5047 (2019). Further savings in Fund for Student Success resources are realized because of the slowed hiring, the reduction in the Student Investment grants, and other factors. In addition, eleven positions (7.06 FTE) are eliminated from the 61 positions originally authorized for the K-12 programs and administrative functions funded with Fund for Student Success resources. Overall, $6.5

million is reduced from the programs and functions funded from the Statewide Education Initiatives Account and $606,456 from the programs funded from the Early Learning Account of the Fund for Student Success.

The Committee approved $6.9 million Other Funds expenditure limitation for four child care or early learning related projects funded from the Early Learning account of the Fund for Student Success. This is a one-time action for this biennium only. To provide the resources for these projects, a reduction of $6.9 million was made from the $12.5 million designated for professional development of early learning workers. The four projects are:

- Port of Morrow Early Learning Expansion for $1.4 million for construction of additional educational space for Head Start.
- YMCA of Columbia-Willamette for $2.5 million for the Beaverton Hoop YMCA for a Child Development Center.
- Rogue Valley Children's Discovery Museum for $2.0 million for the renovation of an existing build for early learning classrooms, interactive family engagement activities, and community early childhood program space.
- Wallowa Valley Center for Wellness for $1.0 million for the early learning portion of a joint project with Winding Waters Medical Clinic to provide comprehensive primary and mental health services to Wallowa County.

The Committee also approved transferring $370,767 Other Funds expenditure limitation in the Early Learning Account of the Fund for Student Success from the amount budgeted for professional development for early learning professionals to the Operations budget to pay for three positions. The Student Success Act (HB 3427, 2019) originally provided $12.5 million Other Funds expenditure limitation for professional development for early learning educators, and required the Early Learning Division to consult with stakeholders, create a professional development plan, and report to the Legislature by January 15, 2020 on that proposal. The original plan proposed spending these resources for a variety of purposes including recruitment related efforts, scholarships, apprenticeships, and retention efforts. Since there is a reduction from the $12.5 million originally allocated for this purpose in this bill, the Division will have to complete a revised plan. Two positions (0.84 FTE) are authorized for the Early Learning Division (an Operations and Policy Analyst 4 and a Program Analyst 2) to provide the technical, coordination, and administrative responsibilities for the proposal. Of the $370,767 Other Funds expenditure limitation for staff and other capacity, $109,782 will be transferred to the Higher Education Coordinating Commission (HECC) for a position to develop and implement the scholarship components of the plan.

A transfer of $276,729 Other Funds expenditure limitation was approved in the Statewide Education Initiatives Account of the Fund for Student Success, from the budgeted amount for professional development and training for educators to the Operations budget. The transferred funds will pay for two positions (0.84 FTE) to develop and implement a proposal to diversify the K-12 educator workforce. The Student Success Act (HB 3427, 2019) required the Educator Advancement Council (EAC) and the Oregon Department of Education (ODE) to develop a plan to spend $15.0 million Other Funds to diversify the educator workforce and reduce the systemic barriers that have limited diversification in the past. In January, the Interim Joint Committee on Ways and Means recommended instructing the Department of Administrative Services to unschedule the remaining $14,650,414 Other Funds until ODE and the EAC report back to the Emergency Board with more specific details on their plan. Since there has not been an opportunity for the agency to report back, the Committee recommends $10,150,414 be unscheduled, which

provides resources through September to start to implement the plan. The agency can return to the Emergency Board in September to provide more detail on the plan and request the rescheduling of the remaining amount. The Committee also approved transferring $216,820 Other Funds expenditure limitation from the Statewide Education Initiatives Account of the Fund for Student Success from the K-12 Grant-in-Aid budget to the Operations budget to pay for one position (0.88 FTE) to administer the grants to each school district and to provide technical assistance grants for the Early Warning System authorized in HB 3427.

Additional Federal and Other Funds expenditure limitation was approved for Federal Funds received through the CARES Act and other sources. For the K-12 Grant-in-Aid budget area, a total of $121.8 million Federal Funds expenditure limitation was added related to the Elementary and Secondary Emergency Relief Fund (ESSER) and the Governor's Emergency Education Relief Fund (GEER). Of the total, $85.5 million of the ESSER funding will be distributed to school districts based on a formula tied to the number of Title 1 students. The remaining $6.5 million in ESSER funds will be granted to districts and other entities that have been especially adversely affected by the COVID-19 pandemic. GEER funding is split into three major areas with $19.9 million for grants to school districts and others for K-12, a transfer of $10.0 million to HECC for post-secondary institutions, and $2.5 million for early learning, split between child care facilities, relief nurseries, and a transfer to the Department of Human Services. Other early learning Federal Funds expenditure limitation is for CARES Act funding specifically designated for child care ($8.6 million) and an increase in the amount of federal Child Care Development Fund resources received by the state ($5.8 million). Also approved was $1.6 million Other Funds expenditure limitation for Coronavirus Relief Fund resources transferred from the Department of Administrative Services.

State School Fund

The Committee approved a decrease of $150,190,773 General Fund, a decrease of $199,679,327 Lottery Funds, and an increase of $100 Other Funds for the State School Fund. There is also a decrease in the amount of funding transferred from the Fund for Student Success of $50,130,000. Combined with a transfer to the General Fund of $400 million Lottery Funds from the Education Stability Fund, these actions maintain the $9.0 billion State School Fund for 2019-21. The Education Stability Fund transfer is authorized HB 4303. These changes reflect the most recent revenue forecast and the final balance of available funding sources across the state budget.

Higher Education Coordinating Commission

A number of actions were approved to reduce General Fund spending for the Higher Education Coordinating Commission (HECC). Funding for four positions is shifted from General Fund to Other Funds -- two positions in Research and two positions in the Workforce unit. A decrease of $142,659 General Fund is approved with a corresponding increase in Federal Funds expenditure limitation. Reductions in selected services and supplies categories are made for a savings of $584,648 General Fund including communications contracts, computer support, and contracts relating to the National Career Readiness Credential testing. Also included in this reduction are savings in lease costs, as the space leased in Eugene for the Office of Student Assistance and Completion is reduced.

Five positions (3.09 FTE) are eliminated to generate $645,962 of General Fund savings. The Operations Director (0.83 FTE) for the agency is eliminated, saving $159,848 General Fund; the Deputy Executive Director will assume the responsibilities of this eliminated position. Two part-

time positions are eliminated -- an Information Technology position (0.13 FTE) and a procurement position (0.50 FTE) established in 2019 but not filled. A full-time workforce position (0.75 FTE) is eliminated as well as a Training and Development position (0.88 FTE) which was established in 2019. Finally, a research position will be held vacant for the remainder of the 2019-21 biennium; this position will be necessary in the future for data analysis and data system maintenance.

The Committee approved an increase of $3,541 Other Funds expenditure limitation and an increase of $3,777 Federal Funds expenditure limitation to reclassify an Internal Auditor 2 to an Internal Auditor 3 in the agency's internal audit program. This reclassification also increased General Fund costs that will be absorbed by the agency during the current biennium. Additionally, $109,782 Other Funds expenditure limitation and a Program Analyst 2 position (0.63 FTE) was approved to develop and implement a scholarship program for early learning educators. Funding for this position will be transferred from the Oregon Department of Education.

A total of $10.0 million Other Funds is available to offset an equal amount of General Fund for the Oregon Opportunity Grant program (OOG). The additional revenues are the result of the sale of tax credits authorized for the OOG program. Over $12.0 million of tax credits were sold earlier in the biennium but were not accounted for in the program's budget. Not all of the available funding is used to offset General Fund in order for a reserve to be available later in the biennium. The OOG program also depends on the interest earnings from the Education Stability Fund, but those earnings have not kept pace with the original estimate for 2019-21. This leaves the OOG program funded at the same level as the legislatively adopted budget, but with a different funding mix.

The Committee approved a $3.6 million reduction to the Oregon Promise program which provides financial assistance primarily to community college students who have recently graduated from high school. The agency will need to restrict eligibility to the program to meet the overall program budget. The restriction will be based on a family's Earned Family Contribution (EFC) which is a measure used on the federal Free Application for Federal Student Aid (FAFSA) and is based partially on income. The EFC based limitation will be set depending on the number of applicants for the 2020-21 school year. The Committee approved a decrease of $2.5 million General Fund in the National Guard Tuition Assistance program. A total of $3.7 million General Fund was appropriated for this program for 2019-21, but the agency estimates that only $1.2 million will be required this biennium to meet the demand for this program.

Other Funds expenditure limitation of $10.0 million was established for the Governor's Education Emergency Relief (GEER) fund. This fund was established as part of the federal CARES Act. Approximately $32.5 million in GEER funds are first received by the Oregon Department of Education to be spent for early learning, K-12 education, and post-secondary education. This $10.0 million Other Funds expenditure limitation is transferred to the Commission for distribution to Oregon's post-secondary institutions.

The Committee approved a $238,042 (or 5%) decrease in General Fund support for the Oregon Health and Science University (OHSU) Office of Rural Health (ORH) and Area Health Education Centers (AHEC). A $100,000 General Fund decrease to the one-time investment in the Oregon Child Integrated Dataset (OCID) was also approved. Based on the total projected costs to complete OCID activities in the 2019-21 biennium, the reduction is not anticipated to significantly impact the project outcomes.

The Committee approved a decrease in the Oregon State University (OSU) Statewide Public Service Programs of $3,590,258 General Fund, which represents a 2.5% decrease in state support for the Agricultural Experiment Station ($1,904,597), OSU Extension Service ($1,400,060), and Forest Research Laboratory ($285,601). Decreased funding is not anticipated to result in the elimination of any specific programs but will result in reduced program services and may include personnel reductions, elimination of support services, and reallocation of limited resources to maintain program effectiveness. Lottery Funds support for the Outdoor School Program was decreased by $2,265,292 (or 5%), which results in total funding of $43,040,555 for the Outdoor School program in the 2019-21 biennium.

General Fund for Public University State Programs is decreased by $824,482, which represents a 5.0% reduction in support for the following programs:

- TallWood Design Institute - $187,716
- Oregon Solutions - $124,659
- PacWave Energy Test Site - $80,000
- OSU Fermentation Science - $68,452
- Signature Research Centers - $57,462
- Labor Education Research Center - $54,920
- Dispute Resolution (PSU Oregon Consensus) - $48,598
- OSU Marine Research Vessel - $34,226
- Oregon Renewable Energy Center - $26,375
- Population Research Center - $24,038
- OMIC Rapid Toolmaking Center of Excellence Research - $22,500
- Institute of Natural Resources - $22,039
- Clinical Legal Education - $19,221
- Oregon Climate Change Research Institute - $17,275
- Additive Manufacturing and Rapid Prototyping Education Lab - $15,000
- OSU Channel Maintenance Study (HB 2437, 2019) - $11,979
- Willamette Falls Locks Commission - $10,022

Reductions in General Fund support for the OHSU Rural Health Programs, OSU Statewide Public Service Programs, and ongoing Public University State Programs are approved as permanent decreases in the level of state funding.

A one-time increase of $500,000 General Fund to the Public University Statewide Programs budget was also approved for the University of Oregon (OU) to purchase a new research and teaching vessel for the Oregon Institute of Marine Biology (OIMB). OIMB's current vessel was built

in 1973 and has reached the end of its useful life. In addition to funding provided by Coos County for preliminary design, the state appropriation will be matched with institution funds and private contributions to cover the $1.3 million estimated cost of the replacement vessel.

The Committee approved increasing Other Funds expenditure limitation by $2.4 million for the costs of issuing bonds authorized in SB 5721 (Article XI-G and XI-Q bonds) for public universities. This increase is offset by a $365,000 Other Funds decrease in issuance costs for three community college capital projects (Article XI-G bonds) that are not expected to have raised matching funds required to be included in the spring 2021 bond sale. Capital construction limitation for new public university capital projects is provided in SB 5722 and project descriptions are included in SB 5721.

The Committee also approved continuation of nonlimited authority to HECC to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. HECC has approximately $55,000 in remaining bond proceeds for Southern Oregon University's Theatre Arts Building expansion and remodel project that will be disbursed during the 2019-21 biennium.

Three additional changes are included in the table at the end of the bill. First, Other Funds expenditure limitation for Operations is increased by $65,000 for the administrative costs for the Oregon Volunteers program administered by HECC. In the initial budget passed for this program, insufficient expenditure limitation was approved for this purpose. Other Funds expenditure limitation for Operations is further increased by $197,548 for additional grant-related spending. The agency received funding from the Lumina Foundation to assist in eliminating disparities in postsecondary success rates for under-represented students of color. The initial HECC budget included $475,000 in Other Funds expenditure limitation; based on spending patterns between the 2017-19 and 2019-21 biennia, an additional $197,548 Other Funds expenditure limitation is required to spend the available grant funds. Finally, additional revenues of $22,783 from the Western Oregon and Eastern Oregon Severance Tax Funds are available for distribution to community college districts through the Community Colleges Support Fund. These represent revenues from 2017-19 carried forward for distribution in 2019-21.

HUMAN SERVICES

Commission for the Blind

The Committee approved one-time increases of $52,929 General Fund, $500,000 Other Funds expenditure limitation, and $2,552,443 Federal Funds expenditure limitation for information technology services, the purchase of vending machine equipment for the Commission's Business Enterprise Program, and for the Case Management Migration Update project.

Additionally, a one-time General Fund appropriation to migrate and update the agency's case management system was reduced by $468,426 to help balance the statewide budget.

Oregon Health Authority

SB 5723 adjusts the Oregon Health Authority (OHA) budget as a result of the COVID-19 pandemic in two key ways. First, the bill reduces General Fund by $103 million across various programs to help address the state budget shortfall due to the economic downturn. Second, the bill supports increased funding for growing Oregon Health Plan (OHP) caseloads based on preliminary estimates and recognizes a temporary increase in the Medicaid match rate, the duration of which is subject to change depending on the length of the federal public health emergency declaration.

The bill also supports actions required to address multiple budget challenges faced by the agency that are unrelated to the pandemic, and makes changes related to routine OHA budget rebalances. Most of these agency-specific budget issues were discussed at the January 2020 meeting of the Joint Interim Committee on Ways and Means and were proposed during the February 2020 legislative session, but not adopted due to the Legislature's adjournment prior to final passage of the omnibus budget reconciliation bill. SB 5723 does not include new OHA investments nor does it enhance programs beyond existing levels. To help mitigate potential future caseload changes or other budget challenges identified by OHA or the Department of Human Services (DHS), a $100 million special purpose appropriation to the Emergency Board is established.

The following table provides a high-level summary of the OHA budget changes:

Oregon Health Authority	General Fund	Lottery Funds	Other Funds	Federal Funds	Total	Positions	FTE
OHP caseload growth - preliminary cost estimate	178,000,000	-	-	964,200,000	1,142,200,000	-	-
Temporary FMAP enhancement	(307,600,000)	-	-	307,600,000	-	-	-
State budget rebalance plan*	(103,030,944)	(14,472)	4,497,950	(94,747,171)	(193,294,637)	-21	-9.20
Agency-specific rebalance issues	2,903,874	826,000	166,536,182	(6,893,423)	163,372,633	54	26.71
Oregon State Hospital - current program costs	80,802,291	-	(31,029,554)	(7,586,868)	42,185,869	58	56.35
Backfill medical marijuana shortfall	1,495,538	-	(1,495,538)	-	-	-	-
March 9, 2020 Emergency Board fund shift	(4,000,000)	-	4,000,000	-	-	-	-
Direct federal revenue for pandemic response	-	-	-	113,576,594	113,576,594	-	-
Subtotal	**(151,429,241)**	**811,528**	**142,509,040**	**1,276,149,132**	**1,268,040,459**	**91**	**73.86**
Debt service adjustments	(3,697,749)		8,550		(3,689,199)	-	-
Total OHA Adjustments	**(155,126,990)**	**811,528**	**142,517,590**	**1,276,149,132**	**1,264,351,260**	**91**	**73.86**

**Includes reduction of $5.7 million special purpose appropriation to the Emergency Board for interdisciplinary assessment teams.*

The most significant reductions in terms of General Fund savings are in the Health Systems Division, which houses the budgets for non-Medicaid behavioral health programs and the Oregon Health Plan (OHP). The non-Medicaid behavioral health program savings represent a larger share of the overall General Fund reduction when compared to the Medicaid program, despite having a much smaller budget. These reductions are primarily the result of fund shifts and of leveraging currently unobligated General Fund, and do not decrease mental health or substance use disorder service levels below those currently in place.

Reductions in the Oregon State Hospital budget result in the elimination of 21 positions across several non-direct care programs and are not expected to impact the mental health treatment and services provided to patients. Most of the remaining agency reductions are from a combination of one-time vacancy savings and limiting services and supplies spending. The agency's rebalance reductions are discussed in further detail within each program summary below.

In addition to the pandemic's significant impact on state tax revenue, demands for services are growing. The OHP caseload is increasing above currently budgeted levels based on two general factors. First, individuals who are newly unemployed or who otherwise now meet OHP's income eligibility criteria are entering the caseload. Second, in March 2020, the federal government approved temporary policies that prohibit states from disenrolling members, with limited exceptions, from their Medicaid programs due to changes in eligibility status as part of requirements to qualify for a temporary 6.2 percentage increase in federal Medicaid match, or Federal Medical Assistance Percentage (FMAP). Based on

available enrollment data since the beginning of the pandemic, the pause on OHP disenrollments is having a much greater impact on OHP caseload levels than is the number of individuals who are newly eligible for OHP.

At this time, forecasting the OHP caseload is incredibly difficult given the current unknown trajectory of the pandemic, the economy, and federal policies. The timeline of the temporary FMAP increase and corresponding limitation on disenrollments is critical to forecasting the caseload. The temporary 6.2% enhanced FMAP is available until the end of the calendar quarter in which the federal public health emergency declaration expires, which is currently the fourth quarter of 2020, unless the Secretary of the U.S. Department of Health and Human Services ends it earlier or extends it. The assumptions used to develop preliminary caseload cost estimates assume the temporary FMAP increase and corresponding disenrollment restrictions will remain in place through the end of the fourth quarter of 2020, as currently scheduled. However, if the emergency declaration is extended to beyond the fourth quarter, then the state will receive at least another quarter of FMAP savings and, very likely, continued material growth in caseload levels due to the disenrollment policy. Conversely, if the emergency declaration is cancelled prior to October 1, 2020, then states will only receive three quarters of the enhanced FMAP funding.

The FMAP and caseload budget adjustments included in the bill assume the emergency declaration will expire as currently scheduled on October 24, 2020, thereby guaranteeing the enhanced FMAP through December 31, 2020. Based on current estimates for this scenario, the increased FMAP will save more General Fund than the expected caseload increases will cost. According to the preliminary data, the average biennial OHP caseload is expected to be approximately 70,000 members higher than the caseload levels currently budgeted in OHA if the emergency declaration expires as currently scheduled. The bill includes $178 million General Fund and $964.2 million Federal Funds to support these costs. The impact of the enhanced FMAP more than covers the estimated General Fund increase in caseload costs through savings of $307.6 million General Fund. The bill uses the net savings to fund shortfalls elsewhere in the budget and to help fund the special purpose appropriation available for potential DHS and OHA caseload and other cost changes.

The caseload adjustments funded in this bill could significantly change based on the associated risks, particularly with the timeline of the federal emergency declaration, duration of the pandemic, and economic changes. Adjusting the budget based on preliminary caseload estimates deviates from the standard budget process of using final spring/fall caseload forecasts published by the Office of Forecasting, Research and Analysis (OFRA). Yet because the final fall 2020 forecast is not currently available, the preliminary caseload estimates were used as a prudent step to ensure material changes in caseload levels are accounted for in the budget. OFRA will produce a final fall 2020 forecast at the end of August 2020, which may identify, at the very least, some adjustments to the preliminary estimates funded in this bill that will need to be addressed in a future agency budget rebalance.

The remaining changes address most, but not all, of the agency-specific rebalance and budget shortfall issues proposed during the February 2020 legislative session. The largest of these changes occur in the Oregon State Hospital and involve, among other things, backfilling a $38.6 million shortfall in Other Funds and Federal Funds revenues, support for increasing direct care staffing costs, paying for OHA's opening of two residential treatment cottages, and repaying overclaimed Medicaid reimbursement on a one-time basis.

The budget does not include one-time funding in the Health Systems Division previously identified to repay the federal government $50 million for overdrawn Medicaid match over a six-year period. The agency requested approval from the federal Centers for Medicare and Medicaid Services (CMS) regarding the potential to enter into a multi-year repayment plan to satisfy this obligation. CMS has communicated the potential for OHA to repay the overdrawn amounts over a three-year period, but further details have not yet been provided, such as the date in which the three-year repayment period would start. OHA is expected to continue working with CMS to mitigate the impact of this obligation in 2019-21 within existing agency resources. OHA has also identified new budget challenges not funded in this bill, which include decreasing hospital assessment revenue attributed to declines in health care utilization and increasing costs at the Oregon State Hospital. Each of these items represent important budget risks that may need to be addressed later in the biennium.

A more detailed description by program area follows.

Health Systems Division (HSD)

In the Health Systems Division (HSD), the budget includes a General Fund decrease of $209.1 million, a total funds increase of $1.0 billion, and an increase of 31 positions (13.25 FTE). The budget adjusts for three significant and interrelated cost and revenue changes related to OHP: growing caseload levels; the temporary FMAP increase; and 2020 coordinated care organization (CCO) rate adjustments. These changes are in addition to the much smaller federal match and caseload changes identified in the agency's December 2019 rebalance proposal, which are also included in this bill. As mentioned above, preliminary estimates reflect an increase in the average biennial OHP caseload of approximately 70,000 members assuming the federal disenrollment policies remain in effect through the end of the fourth quarter of 2020. The estimated total cost of supporting this caseload increase is $1.1 billion, which includes $178 million General Fund.

OHP Cost Changes Based on Temporary Federal Policies *($$ in millions)*	**General Fund**	**Federal Funds**	**Total**
Caseload Growth w/ Federal Disenrollment Policy	$178.0	$964.2	$1,142.2
FMAP - 6.2% Enhancement	($307.6)	$307.6	$0.0
2020 CCO Rate Adjustment	($20.0)	($97.6)	($117.6)
Jan. 2021 - June 2021 impact from 2020 Rate Adjustment	($9.1)	($29.3)	($38.4)
Net Budget Rebalance Impact	**($158.7)**	**$1,144.9**	**$986.2**

Much of the estimated caseload increase is anticipated to impact the Affordable Care Act (ACA) caseload, which receives a higher FMAP compared to other caseload categories. Conversely, the temporary 6.2% FMAP increase applies to costs for non-ACA caseloads, which are not

estimated to grow nearly as much as the ACA caseload; some of these caseloads also cost much more than the ACA caseload on a per member basis. This dynamic results in the estimated General Fund savings of $307.6 million from the FMAP increase being much higher than the General Fund costs from the preliminary caseload estimates.

Related to the caseload growth driven by the temporary federal policy limiting Medicaid disenrollment is the retroactive adjustment of the 2020 CCO rates, which the state's Medicaid actuary finalized in July 2020. The rate adjustment is attributed to two actuarial factors resulting from the increasing number of OHP members remaining on the caseload. First, the increased caseload results in an overall improvement in OHP member health because members who would normally disenroll, but who now remain on the caseload due to the federal policy, are healthier and help reduce average costs per OHP member. The second adjustment involves the non-medical fixed cost component of the rates. As the caseload increases, this component has decreased while maintaining the same level of fixed cost support due to economies of scale. The savings from the actuarial adjustment total $20 million General Fund and $97.6 million Federal Funds. Additionally, because the 2021 CCO rates will now be developed from a lower starting point, specifically the lower 2020 rates, than currently budgeted, savings of $9.1 million General Fund and $29.3 million Federal Funds are recognized; these savings result from the budget process being predicated on capping medical cost growth at 3.4% per year, and do not reflect decreased payments to CCOs or providers. With the adjusted 2020 rates now lower, the average annual rate of growth for both years of the biennium is now lower than the budgeted inflation rate of 3.4%.

To help rebalance the state budget, the bill includes the following General Fund reductions that are not anticipated to have a material impact on existing program service levels:

- $28.5 million already achieved from the following actions:
    - $11.9 million from the standardization of mental health residential rates, which took effect July 1, 2020 and results in a net total funds increase of $34.4 million based on leveraging additional federal Medicaid dollars;
    - One-time savings of $0.5 million related to the effective date of a portion of the behavioral health provider rate increases implemented earlier in the biennium;
    - one-time savings of $11.0 million from leveraging unallocated federal Mental Health Block Grant revenue; and
    - the 2017-19 carryover of $5.1 million Other Funds available to offset General Fund costs.
- $7.9 million in savings from using $6.0 million in unobligated General Fund in non-Medicaid behavioral health programs and shifting $1.9 million from the General Fund to available federal Mental Health Block Grant revenue.
- $3.5 million in savings already realized due to the existing delay in implementation of new intensive in-home behavioral health services for children. This reduction assumes the CCO component of this program remains on track for implementation January 1, 2021.
- $3.0 million in savings in funding for rental assistance payments and wraparound services due to the anticipated delay in the construction of new permanent supported housing units.
- $5.7 million in savings from vacancies, limiting services and supplies expenditures, and leveraging unobligated funding in the Transformation Program.

In addition to these adjustments, the bill includes $12.6 million General Fund to backfill declining tobacco tax revenue for OHP and community mental health services based on changes from the March 2019 state revenue forecast, which reflects OHA's legislatively adopted budget, to the June 2020 revenue forecast. The bill includes various other adjustments from OHA's December 2019 rebalance proposal. As part of the closeout of the 2017-19 biennium, $20.9 million in unspent hospital assessment and OHSU Quality and Access Program revenue is available to support OHP costs in 2019-21. As indicated earlier, however, revenue from hospitals is a notable risk in this budget due to declines in health care utilization, and subsequent adjustments later in the biennium may be needed. Increased expenditure limitation of $22.9 million Other Funds and $35.7 million Federal Funds supports the implementation of supplemental fee-for-service payments for public Ground Emergency Medicaid Transportation providers, consistent with HB 4030 (2016). The adjustment also includes two positions (1.50 FTE) to support program operations.

The bill supports the transfer of 29 OHP client service positions and related funding from DHS to OHA, as well as funding for the Speridian contract that provides required Medicaid tax reporting. This adjustment represents the return of a portion of the 476 positions transferred from OHA to DHS as part of an inter-agency realignment of OHP eligibility and member service functions in 2017-19. Based on continued evaluation of member service functions, the agency proposed the return of the 29 client service positions and contract funding but does not expect similar transfers in the future.

In addition to these changes, the bill increases Lottery Funds expenditure limitation by $576,000 to reflect carryover revenue from 2017-19 and includes various technical adjustments, which largely reflect transfers across programs and result in a net-zero impact on the General Fund.

Health Policy and Analytics (HPA)

The budget for the Health Policy and Analytics (HPA) program includes a General Fund decrease of $5.1 million, total funds decrease of $31.3 million, and a decrease of two positions (0.70 FTE). The net General Fund change includes one-time reductions totaling $4.8 million through the following one-time budget rebalancing actions:

- $3.1 million from various program vacancies, including one of the six authorized positions supporting the Health Care Cost Growth Benchmark Implementation Committee, shifting expenses to available non-General Fund resources, removing one-time costs, and limiting spending on various services and supplies categories. Savings in these areas have already been achieved and/or are expected to be achieved with minimal impact on program functions.
- $0.6 million out of $1.2 million appropriated in SB 770 (2019) for the Task Force on Universal Health Care. The reduction limits the amount of funding available for contractual expenditures and is generated from vacancy savings. Part of the vacancy savings has already been achieved due to delayed hiring beyond the funded start date of January 1, 2020 and assumes additional savings from holding the positions vacant through the remainder of the biennium.
- $1.1 million represents reductions for Health Information Exchange and Transformation Center program activities based on program slowdowns due to the pandemic.

The budget also removes $15 million in unused Federal Funds expenditure limitation and makes technical adjustments.

Public Health Division

Approved changes to the Public Health Division budget include a General Fund decrease of $7.3 million, total funds increase of $107.1 million, and an increase of 15 positions (8.94 FTE). The large total funds increase is the result of $110.5 million in increased Federal Funds expenditure limitation to support funds directly distributed to the agency through established agreements or funding mechanisms not subject to the legislative federal grant application approval process. The largest of these federal distributions is a combined $96.2 million in supplemental Epidemiology and Laboratory Capacity program funding, most of which the Public Health Division will use to support COVID-19 testing and contact tracing activities. The following table lists all of the federal distributions included in the overall limitation adjustment:

COVID-19 Response - Direct Federal Revenue Distributions	Federal Funds
Public Health Crisis Cooperative Agreement	$7.8
Emerging Infections Program	$2.6
Ryan White HIV/AIDS Program	$0.2
Hospital Preparedness Program	$1.8
Emerging Infections Program Cooperative Agreement	$0.2
Immunization and Vaccines for Children	$1.7
Epidemiology and Laboratory Capacity	$96.2
Rape Prevention	$0.1
Total	**$110.5**

The budget includes one-time General Fund reductions of $4.3 million, which does not impact the Public Health Division's response to the pandemic. A $1.5 million General Fund reduction reflects savings from lower-than-budgeted utilization of services provided through the Reproductive Health Equity Act (RHEA) and Contraceptive Care programs. Because RHEA utilization was lower than expected prior to the pandemic, OHA had reserved a portion of utilization savings for program outreach; however, though the contract process stalled due to the pandemic, the agency is now on track to award contracts later in the summer of 2020. Another $1.3 million General Fund savings is achieved from a variety of vacancies, fund shifts, and limiting of services and supplies expenditures; these reductions do not have a material impact on existing programs or service levels.

The budget for the new Universal Nurse Home Visiting Program is reduced by $0.6 million. A portion of this reduction is based on existing program implementation delays and the delay of some program development activities, such as certain aspects of program design and evaluation and the onboarding of new cohorts. While the early adopter communities continue moving forward with implementation, the agency has indicated the one-time budget reduction effectively aligns with slowdowns caused by the pandemic. Another $0.4 million General Fund is saved by delaying until January 1, 2022 the start of new statutory provisions adopted in SB 669 (2019) requiring OHA to accelerate the inspection cycle for in-home care agencies from once every three years to once every two years. The change in operative date of the new

inspection cycle is effectuated by HB 4304. In addition to the agency-specific reductions identified through the budget rebalancing process, the bill further reduces General Fund costs by using $4.0 million in available federal Coronavirus Relief Funds in place of a like amount of General Fund allocated by the March 9, 2020 Emergency Board for COVID-19 response activities.

The bill includes several changes previously identified as part of the agency's December 2019 rebalance proposal. A $1.5 million shift from Other Funds to General Fund represents the backfill of remaining medical marijuana revenue supporting non-medical marijuana program activities, specifically communicable disease program funding for local public health authorities. A similar adjustment was included in the 2019-21 legislatively adopted budget; however, medical marijuana revenue collections declined faster than anticipated at that time. This adjustment results in the use of all remaining medical marijuana revenue budgeted for the medical marijuana program.

Consistent with available on-going revenue identified by the agency, Other Funds and Federal Funds expenditure limitations are increased by a combined $0.8 million to fund seven positions (4.15 FTE) to support communicable and other disease prevention program activities, the state public health laboratory, and health preparedness program functions. An increase of $1.9 million Federal Funds expenditure limitation and nine positions (5.67 FTE) will support work required by three federal grants for Surveillance of Non-Fatal Suicide-Related Outcomes, Overdose Data to Action, and Rape Prevention Education. The agency received prior legislative authorization to apply for these grants.

Due to available tobacco tax revenue carried forward from 2017-19, Other Funds expenditure limitation is increased by $5.0 million to support one-time activities, including a tobacco cessation campaign, tobacco prevention work occurring at the local level, and the implementation of Executive Order 19-09 pertaining to tobacco and vaping. A separate adjustment results in a $200,000 decrease in Other Funds expenditure limitation to reflect declining tobacco tax revenue available for the Tobacco Use Reduction Account according to the June 2020 state revenue forecast.

The bill makes other technical adjustments to align expenditure limitations with available resources and support net-zero transfers across programs.

Oregon State Hospital (OSH)

Budget adjustments for the Oregon State Hospital (OSH) include a General Fund increase of $79.2 million, a total funds increase of $43.1 million, and an increase of 37 positions (47.85 FTE). The General Fund change includes reductions totaling $5.6 million, of which $3.7 million is from non-direct care vacancy savings. The remaining $1.9 million results from the elimination of 21 positions across several non-direct programs, which include Utilization Management, Hospital Systems Analysis and Management, patient incentive functions, program executive oversight, LEAN and Risk Management, facility operations, and legal services. These reductions are made with the understanding that the safety of patients and staff and patient treatment services will not be negatively impacted.

Increased General Fund backfills a $31.0 million shortfall in Other Funds revenue and $7.6 million shortfall in Federal Funds revenue. The Other Funds revenue shortfall is related to CMS certification of additional hospital-licensed beds, which enables the hospital to bill insurance plans for

qualifying patient care. Based on an estimated increase in insurance reimbursements, the 2017-19 budget assumed General Fund savings of approximately $30 million, which did not materialize due to delays and setbacks with establishing the appropriate billing infrastructure and changes in patient reimbursement eligibility. The 2019-21 budget was developed under the pretense of revenue collections improving; however, OHA no longer expects reimbursement levels to achieve any General Fund savings, including the inflationary impact recognized during the budget development process. The Federal Funds revenue shortfall relates to decreased availability of Disproportionate Share Hospital payments and changes in federal match rates.

Also included is an increase of $8.5 million General Fund and 33 positions (31.35 FTE) to address increased patient acuity and the transition of civil commitment patients to lower levels of care at the Junction City campus. These changes are based on patient transfers from the Salem Campus to make more bed space available for patients admitted under "aid and assist" court orders. The funding includes support for the agency's opening of two eight-bed treatment cottages at the Junction City campus shortly after the beginning of the 2019-21 biennium and prior to the agency requesting General Fund.

The budget includes $4.0 million General Fund and 25 positions (25.00 FTE) to support the implementation of the nurse staffing plan pursuant to the requirements of SB 469 (2015). In addition to this increase, $23.6 million General Fund was approved to support increased staffing and overtime costs, most of which is related to enhanced patient supervision commensurate with patient acuity levels. Salary and overtime costs continue to be a significant budget challenge at the hospital given the limited availability of bed space for patients who need hospital levels of care, which contributes to higher acuity patients being placed in both the Salem and Junction City campuses. OHA has indicated staffing costs, inclusive of those supported in this bill, continue to trend higher than expected and pose a risk to the State Hospital budget.

Federal Funds expenditure limitation is increased by $3.0 million to reflect the direct distribution of federal support authorized under the Coronavirus Aid, Relief, and Economic Security Act. OSH received this funding as part of the Provider Relief Fund, which helps hospitals and other health care providers offset costs or lost revenue attributed to COVID-19. Other adjustments include one-time General Fund of $8.1 million to support the repayment of overclaimed federal Medicaid match and $1.9 million General Fund for the replacement of the personal monitoring transmitter system, which helps locate staff at times of duress and is no longer supported by the manufacturer. The processes resulting in the overdrawn Medicaid match have since been identified and corrected.

Public Employees' Benefit Board (PEBB)

The Committee approved an increase of $61.9 million Other Funds expenditure limitation for the Public Employees Benefit Board (PEBB). Nearly all of this increase supports overall health benefit payments funded by member premiums based on changes in member enrollment and fluctuations between member plans, and does not represent higher than expected per-member benefit costs. A similar expenditure limitation increase was approved as part of a prior agency rebalance, but on a one-time basis. The budget also includes $1.9 million Other Funds to support information technology security and system changes. Of this amount, $1.0 million is for one-time expenses.

Oregon Educators Benefit Board (OEBB)

An increase of $63.6 million Other Funds expenditure limitation is included in the Oregon Educators Benefit Board (OEBB) budget. Similar to PEBB, most of this increase supports overall benefit payments funded by member premiums based on changes in member enrollment and fluctuations between member plans. The amount of $1.6 million also supports information technology security and system changes, nearly all of which is for one-time expenses.

Central Services

The Committee approved budget changes to Central Services, including a General Fund decrease of $1.0 million, a total funds decrease of $0.7 million, and an increase of eight positions (3.14 FTE). General Fund reductions reflect vacancy savings for positions in the Fiscal and Operations Division and External Relations. The vacancy savings are not expected to materially impact program operations or service levels.

An increase of $0.7 million General Fund and nine positions (4.14 FTE) represent the separation of certain human resources (HR) functions from the joint OHA-DHS shared services funding model. Previously, each agency relied on its own staff for certain HR functions, but other HR functions were part of the two agencies' Shared Services model, with the positions housed in DHS. This action dissolves the HR Shared Services component based on agreement among both agencies that their HR needs can be better met with dedicated staff. As a result, nine positions and related funding are transferred from DHS to OHA. Similar offsetting adjustments are included in DHS, where these positions were previously budgeted as part of the shared service budget structure.

State Assessments and Enterprise-wide Costs (SAEC) / Shared Services

Changes to the SAEC/Shared Services program include a General Fund decrease of $2.4 million, a total funds decrease of $2.3 million, and an increase of two positions (1.38 FTE). A $3.1 million General Fund reduction, and a small Lottery Funds decrease of $14,472, represent vacancy and services and supplies savings from the OHA portion of various DHS-OHA Shared Services reductions, with the largest savings identified in the Office of Information Services. The agency identified these savings as being achievable without a significant impact on program services. A $100,000 General Fund reduction is achieved by postponing the relocation of HR staff and expansion of office space in the Health Policy and Analytics Division.

A decrease of $800,000 General Fund and $900,000 total funds in SAEC removes funding that previously supported OHA's share of expenses for Human Resources services previously provided through the Shared Services model; this function is now supported in Central Services as discussed above. Small General Fund and Federal Funds adjustments are also made in SAEC as a result of the transfer of 29 OHP Member Services positions from DHS to OHA, which has offsetting adjustments in DHS and is discussed above as part of the budget adjustments in the Health Systems Division. Other changes include an increase in Lottery Funds expenditure limitation of $250,000 to reflect carryover revenue from 2017-19 and technical adjustments to properly align costs across budget structures.

Department of Human Services

Budget adjustments in SB 5723 for the Department of Human Services (DHS) primarily consist of actions needed to rebalance the agency's budget and a very limited number of items approved in response to agency requests for funding to address budget needs or issues emerging since adjournment of the 2019 legislative session. While some adjustments help cover the cost of temporary steps taken by DHS to help agency clients and providers deal with impacts of the COVID-19 pandemic, many aspects of the pandemic's effect on caseloads and associated costs will not be quantified or actionable until the next quarterly caseload forecast in the fall of 2020.

In addition to expenditure increases, the budget approved by the Committee includes $74.6 million in General Fund reductions, which equates to a 1.9% reduction in General Fund from the agency's 2019-21 legislatively approved budget level. However, the overall General Fund decrease is $211.7 million or a 5.5% drop; this amount of General Fund is removed from the budget due to a temporary increase in federal Medicaid matching funds. In March 2020, a 6.2% increase in the Federal Medical Assistance Percentage (FMAP) was authorized as part of the Families First Coronavirus Response Act. The additional funds are available to states from January 1, 2020, through the quarter in which the public health emergency period ends; a recent extension pushes the emergency period into the last quarter of 2020. Based on this four-quarter projection, DHS estimates receiving an extra $180 million Federal Funds; the approved budget plan uses these monies to free up (fund shift) the same amount of General Fund. This General Fund is then used to cover DHS budget issues, replace agency General Fund reductions that would otherwise be needed to balance the statewide budget, and support a new special purpose appropriation to help address agency caseload costs or other budget problems arising over the next few months.

At the January 2020 meeting of the Joint Interim Committee on Ways and Means, DHS presented a rebalance report tied to several dynamics affecting the agency's budget. These include program cost increases and savings, revenue changes, and technical adjustments needed to keep the budget balanced. For context, the 2019-21 legislatively adopted budget was based on the spring 2019 caseload forecast; the rebalance factors in caseload and cost changes tied to the fall 2019 forecast. The agency's rebalance calculation results in a cost of $14.4 million General Fund; this net increase amount includes transferring some positions and funding to the Oregon Health Authority (OHA). Dollar and FTE amounts associated with these transfers have been updated since January due to changes in transfer timing.

Budget projections for non-General Fund resources or programs drive rebalance decreases of $913,217 Other Funds expenditure limitation and $26.3 million Federal Funds expenditure limitation. The rebalance also includes a series of position actions (technical adjustments, transfers, position abolishment/establishment) that net out to a decrease of 38 positions (15.16 FTE). Although several months have passed since the rebalance was initially calculated, most components are still valid and warrant related budget adjustments. Some caseload-related assumptions, such as those in Self Sufficiency, are known to have been impacted by the pandemic, however, related data was not yet available to help inform the 2020 spring caseload forecast, so the next practicable opportunity for recasting and reporting on budget projections will be after the fall 2020 caseload forecast is finalized later this year. The Committee approved the agency's rebalance request, as outlined in the following table:

DHS 2019-21 - January 2020 Rebalance Highlights

General Fund Summary ONLY; Dollars in Millions

	$$	Pos	FTE
Needs/Costs			
Caseload (SSP, APD, IDD)	30.4	-	-
FMAP changes	6.9	-	-
Motor pool vehicles (CW and APD)	0.4	-	-
Subtotal Needs	37.7	-	-
Savings/Decreases			
Caseload/cost per case changes	(10.3)	-	-
Error corrections (SSP, APD)	(11.7)	-	-
OHP Eligibility - return client services to OHA	(1.1)	(29)	(10.75)
Disband/reorganize HR Shared Services and transfer positions to OHA	(0.0)	(9)	(4.14)
Tech Adjustments, Transfers, Position Abolish/Establish	(0.1)	-	(0.27)
Subtotal Savings	(23.3)	(38)	(15.16)
Net General Fund Position	**14.4**	**(38)**	**(15.16)**

In January 2020, in addition to the rebalance request, the Department submitted ten proposals totaling $131.1 million General Fund that included 492 new positions (440.15 FTE). Due to the state's current fiscal position, only a small subset of the DHS requests could be approved by the Committee; these generally support implementation of already approved state or federal legislation, high priority position needs, and collective bargaining agreements for non-state workers. In addition to items outstanding from earlier this year, funding to cover costs of some temporary actions DHS has taken in response to the COVID-19 pandemic was also provided. Other changes included in the budget are increases in Federal Funds expenditure limitation tied to additional federal dollars from various funding streams allocated to the agency due to the pandemic. The chart below shows the budgetary adjustments by primary issues or components:

Department of Human Services

2019-21 Budget Adjustments Approved in SB 5723

	General Fund	Other Funds	Federal Funds	Federal Funds Nonlimited	Total Funds	Pos	FTE
2019-21 Legislatively Approved (Through August 5, 2020)	**3,878,048,515**	**704,801,492**	**6,133,004,273**	**1,939,345,331**	**12,655,199,611**	**9,445**	**9,324.60**
Rebalance	14,434,272	(913,118)	(26,310,600)	-	(12,789,446)	(38)	(15.16)
Strengthening, Preserving and Reunifying Families (SPRF)	13,788,757	-	4,000,000	-	17,788,757	-	-
Family First Preservation Act Transition Funds	-	-	2,072,633	-	2,072,633	-	-
IV-E Pass Through to Public Defense Services	-	-	9,000,000	-	9,000,000	-	-
Behavior Rehabilitation Services (BRS) rate increase	90,198	-	1,686,218	-	1,776,416	-	-
SB 155 Third party child abuse investigations	1,836,698	1,560,402	-	-	3,397,100	17	6.46
Non-state employee collective bargaining	3,131,713	-	6,117,523	-	9,249,236	-	-
Child Welfare Executive Order recommendations	3,142,910	35,872	1,741,155	-	4,919,937	33	26.84
New positions for risk mitigation	301,559	17,606	248,742	-	567,907	7	3.50
Address COVID-19 impacts (includes add'l Federal Funds)	7,604,105	(1,968,692)	29,744,844	550,000,000	585,380,257	-	-
Enhanced FMAP fund shift	(180,000,000)	-	180,000,000	-	-	-	-
Reductions	(74,629,289)	374,413	(36,580,255)	-	(110,835,131)	(32)	(16.00)
Debt Service savings	(1,363,570)	-	-	-	(1,363,570)	-	-
Total Adjustments	**(211,662,647)**	**(893,517)**	**171,720,260**	**550,000,000**	**509,164,096**	**(13)**	**5.64**
% Change From Legislatively Approved	-5.5%	-0.1%	2.8%	28.4%	4.0%	-0.1%	0.1%

While the approved changes address many DHS budget issues, budget risks do remain. In addition to evolving COVID-19 pandemic response challenges, these include adjustments to caseloads based on future forecasts; cost per case increases due to rate or acuity changes; the agency's ability to manage personal services expenditures including non-budgeted (double filled) positions and pay equity impacts; volatility in usage-based costs or charges for services; assessment of federal program penalties; federal law, rule, or funding changes; and legal costs.

To help track the following budget report narrative, note that the DHS 2019-21 budget is built around eight budget structures, reflecting five direct program areas: Self Sufficiency Programs (SSP), Child Welfare (CW), Vocational Rehabilitation (VR), Aging and People with Disabilities (APD), and Intellectual and Developmental Disabilities (IDD); along with three support functions: Central Services, Shared Services, and State Assessments and Enterprise-wide Costs (SAEC). A more detailed description of significant budget changes by program follows.

Self Sufficiency Programs

Within the Self Sufficiency Programs (SSP), the COVID-19 pandemic is creating high demand for Supplemental Nutrition Assistance Program (SNAP) benefits; corresponding federal emergency SNAP allotments and program actions drive an increase of $550 million Federal Funds Nonlimited. Other budget adjustments approved by the Committee for SSP result in a net decrease of $23.6 million General Fund, an increase of $2.3 million Other Funds expenditure limitation, a net increase of $1.9 million Federal Funds expenditure limitation, and a net decrease of 29 positions (10.75 FTE). Embedded in these amounts is a decrease of $4.7 million total funds due to a rebalance action shifting positions from DHS to the Oregon Health Authority (OHA). In 2017-19, 476 positions were transferred from OHA to DHS as part of an interagency realignment of Oregon Health Plan (OHP) eligibility work and other related functions. Since the initial move, the agencies have returned a subset of these positions and activities back to OHA. Based on further evaluation of member service functions, the approved rebalance transfers 29 client service positions (10.75 FTE) and related funding from DHS to OHA, along with the Speridian contract supporting required Medicaid tax reporting. The agencies do not anticipate additional OHP member service transfers being requested in future rebalance or budget development actions.

As noted previously, the approved rebalance is based on the fall 2019 caseload forecast which already projected increases in both SNAP (8.5%) and the Temporary Assistance for Needy Families (TANF; 6.7%) caseloads. Due to the COVID-19 pandemic, demand for these programs has continued to grow even more, however, solid budget impact estimates are not expected to be developed until after the fall 2020 forecast. Part of the challenge is predicting how the COVID-19 economy will affect the SNAP and TANF programs, along with determining how pandemic unemployment insurance and other policy or federal rule changes will impact caseloads and/or client behavior. The “frozen” rebalance does include a caseload-related increase of just under $2.0 million General Fund ($9.4 million total funds); this is tied primarily to a 2019 summer hiring season that did not materialize, so clients did not move off of the TANF caseload at the rate they had in the past.

The approved rebalance plan includes an additional $2.0 million Other Funds expenditure limitation to align the budget with transfers of Child Care Development Fund (CCDF) resources from the Oregon Department of Education to DHS; these dollars support the Employment Related Day Care (ERDC) program. The program has also been affected by policy changes due to the pandemic and has implemented zero-copays, higher income limits, and provider payments to cover closures/absences to help keep families and providers in the program. Currently these costs are expected to be covered by ERDC General Fund freed up due to lower caseloads and some additional CCDF dollars, but that may change based on how schools reopen in the fall and other program needs evolve. Other rebalance changes affecting the SSP budget include corrections for an error in budget development; expenditure limitation adjustments for apprenticeship child care revenue and federal grant funds; and technical adjustments and transfers.

Approved budget adjustments include a total of $3.7 million General Fund covering the cost of DHS short-term actions taken to help Oregonians maintain access to services during the pandemic. These include administrative costs associated with providing emergency or other special pandemic SNAP benefits and costs tied to TANF policy changes around resource limits and sanctions. The Committee also added $3.2 million Federal Funds expenditure limitation to support The Emergency Food Assistance Program (TEFAP) which received additional federal funding under both the Families First Coronavirus Response Act and the CARES Act. This program provides commodity foods to states for distribution through local food banks or other selected agencies. Due to the pandemic, the Department also sent food banks $8.0 million General Fund in direct assistance; these expenditures will be reimbursed by CRF funding under a recent Emergency Board action.

The Committee approved the following reductions, totaling $22.4 million General Fund:

- Capture vacancy savings ($3.0 million General Fund)
- Cover SNAP program administration costs with a federal performance bonus ($3.9 million General Fund; shift to Federal Funds)
- Eliminate TANF Housing and Education and Training pilot projects that were authorized in HB 2032 (2019) (reduce General Fund by $14.0 million and replace with TANF Federal Funds from pilots)
- Reduce JOBS program support services and contracts ($1.5 million)

These are one-time reductions and should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session. The TANF pilots were temporary in nature and are already slated to be phased out in the 2021-23 current service level.

Child Welfare

The budget approved by the Committee for Child Welfare (CW) reflects the following net adjustments: a decrease of $9.3 million General Fund, a decrease of $13,723 Other Funds expenditure limitation, an increase of $20.3 million Federal Funds expenditure limitation, and an increase of 15 positions (13.29 FTE).

Approved budget adjustments include the DHS rebalance plan as presented in January 2020. The projected biennial average counts for almost all caseloads within CW decreased between the spring and fall forecasts, for an overall decline of 1.7% or 364 children; adoption assistance grew slightly. The associated funding change is a decrease of $10.4 million General Fund ($12.8 million total funds); these amounts include cost per case adjustments. Caseloads have continued to shift lower during the COVID-19 pandemic, but it is unknown whether or not this trend will be sustained or at what point and how the pandemic may fundamentally change the service array or system needs.

The program's rebalance also contains an increase of $396,107 General Fund due to a pre-pandemic update in the Federal Medical Assistance Percentage (FMAP). The 6.2% temporary enhanced FMAP is driving a $5.0 million fund shift from Federal Funds to General Fund outside of the rebalance adjustment; in addition to Medicaid eligible costs, FMAP rate increases are mirrored in other federal Child Welfare funding streams.

To provide vehicles for staff to complete travel necessary for investigations, visitation, and other needs, $343,766 General Fund ($429,708 total funds) is added to pay for 80 new vehicles; these are obtained from the Department of Administrative Services' fleet services program. The rebalance includes technical adjustments, primarily for moving $7.4 million General Fund ($9.9 million total funds) in enterprise costs (state government service charge, facilities rent, computer replacements, etc.) to State Assessments and Enterprise-wide Costs for new positions added in the 2019-21 adopted budget; this is standard post-session adjustment activity.

Changes, both increases and decreases, are also approved for Other and Federal Funds expenditure limitation to address revenue not expected during budget development, such as an increase of $587,167 Other Funds from marriage tax collection; this funding is dedicated to domestic violence services. Two limited duration positions (1.26 FTE) and Federal Funds expenditure limitation reflect an increase in federal Child Abuse Prevention and Treatment Act funds; the additional resources will help families and infants affected by substance use disorders.

For rebalance overall, caseload savings and technical adjustments reduce the CW budget by $18.2 million General Fund, which masks $16.1 million General Fund ($24.8 million total funds) approved to address program needs. The largest investment approved by the Committee, at $13.8 million General Fund, is made in the Strengthening, Preserving, and Reunifying Families (SPRF) program. Objectives of this program include keeping children safely in their homes if possible, improving permanency outcomes, and reducing the length of stay in foster care. Services include alcohol and drug treatment, counseling, housing assistance, and parent training; in 2017-19 about half of SPRF spending ($26.5 million total funds) was in the last category. When coupled with $4.0 million in Federal Funds expenditure limitation supported by federal Family First Transition Act funds and $2.0 million in remaining federal Title IV-E waiver dollars, the additional General Fund will set the 2019-21 program budget at about 80% of the prior biennium's level.

As background, since its creation in 2011 (SB 964) and, up until October 1, 2019, SPRF had been funded with a mix of federal dollars and state General Fund. The availability of federal resources, either accrued savings and/or waiver funding, was a core assumption of the enabling legislation. A waiver was needed because SPRF services have not been eligible for regular matching federal program funds. In 2018, the Family First Prevention Services Act (Family First) reformed federal child welfare financing streams, which led to the waiver funding for SPRF lapsing three months into the current biennium; the associated federal dollars were removed from the 2019-21 budget, which effectively eliminated half of the budget. Due to other priorities, the SPRF budget was also reduced by $7.0 million General Fund.

While DHS did not have a specific plan for operating SPRF at any lower level of funding, during the 2019 session the agency indicated it would strive to eliminate services that were proving less effective or not meeting desired outcomes. In addition, it appeared possible that the funds remaining could be leveraged to match federal funding anticipated to be available for foster care prevention under Family First; allowing match on certain prevention activities was another element of the federal financing reforms. However, efforts to eliminate specific contracts have not proven successful and the agency's review of SPRF services concluded that very few of them would be eligible for matching federal dollars. As a result, DHS continued to operate the program as if no reductions in federal or state funding occurred.

The approved SPRF funding level will require the agency to scale back the program over the second year of the biennium. In addition, due to the use of one-time federal resources to pay for the program this biennium, the budget for 2021-23 is expected to be set at no greater than 75% of the 2019-21 total funds budget; it may need to be budgeted even lower due to anticipated General Fund constraints. The Family First Transition Act funding used for SPRF was provided by the federal government to help states transition to Family First and help pay for former waiver-funded activities during the transition timeframe. DHS has an initial $6.1 million Federal Funds in hand; along with the $4.0 million approved for SPRF, the Committee added $2.1 million Federal Funds expenditure limitation for CW to start addressing transition needs. Also related to Family First is a $4.0 million General Fund special purpose appropriation to the Emergency Board approved in HB 5026 (2019) to help increase capacity for in-home and evidence-based services; the Committee eliminated that appropriation to help balance the statewide budget.

The next largest CW investment approved by the Committee is an increase of $2.2 million General Fund ($3.2 million total funds) and 19 positions (17.28 FTE) tied to recommendations related to Executive Order (EO) 19-03, which was issued by the Governor on April 18, 2019. The EO established an oversight board to address the crisis in Oregon's child welfare system. A core element of the EO was procurement of a crisis management team to implement program-related directives. In late April, a contract with Alvarez & Marsal Public Sector Services (A&M) was signed to carry out this work. Over the last eight months of 2019, A&M examined several areas of the agency and the CW program, ultimately providing feedback on needed improvements. Due to General Fund budget constraints, the Committee approved a scaled-down version of the request based on the number of currently filled positions for a total of 19 positions (17.28 FTE). A second swing shift for the Oregon Child Abuse Hotline, improving response times, will be added with 13 positions (13.00 FTE) and 6 positions (4.28 FTE) will shore up CW program leadership, ensure goal and strategy alignment, and support training efforts.

The Committee approved a rate increase in the behavior rehabilitation services (BRS) program, which offers behavioral intervention, counseling, and skills-training services to children and young adults in Oregon's child welfare and juvenile justice systems. Both DHS and the Oregon Youth Authority (OYA) contract with BRS providers for a range of services in various settings. The current rate setting methodology is the result of a comprehensive BRS program review that was required under a 2014 settlement agreement reached to resolve a lawsuit filed against the state by BRS providers; rates were last increased (average increase of just over 9%) on July 1, 2019.

During the 2019 legislative session it was recognized that BRS rates and funding would likely need to be revisited during the biennium due to SB 171 (2019), which requires DHS to make program changes aligning state law and practice with the federal Family First legislation. One requirement is that residential treatment programs used by DHS (or shared by DHS and OYA) must be accredited by July 1, 2020 and meet "qualified residential treatment program" (QRTP) criteria as set out in the federal law. QRTPs have to meet more service requirements than current programs, including offering 180 days of aftercare, using only evidence-based treatment models, and providing 24-hour access to nursing services. While not all of the state's current BRS providers will choose to be accredited, the agencies' plan is for the QRTP requirements to be met by all BRS providers to uniformly improve the quality of services throughout the residential treatment system.

The Committee's addition of $90,198 General Fund and $1.8 million Federal Funds expenditure limitation supports higher rates tied to the QRTP requirements; the rates took effect July 1, 2020. The full amount of General Fund required to implement the rate increase is $2.6 million,

however, the program has identified $3.5 million in General Fund savings to put toward the BRS program needs; $2.5 million is used to offset part of the BRS rate increase and the remaining $1.0 million will used to mitigate a potential BRS bed closure issue in Douglas County. The approved BRS funding package does not include requests to rebase rates on an updated Oregon Wage Index and to build a vacancy factor into the rate model that is based on half the cost of an occupied bed (using the absent day rate) and equal to 5% (eighteen days) annually. These proposed rate components were not contemplated during the 2019 session.

In recent months, due to COVID-19 pandemic costs, BRS providers also received a temporary supplemental payment that is expected to be covered by Coronavirus Relief Fund (CRF) dollars in a future budget reconciliation action. This payment was intended to help address budget challenges around increased supervision of youth not in school or losing employment, higher staffing costs to keep an adequate workforce on the job, and purchase of cleaning/protective products.

Another CRF expenditure on the horizon would cover just over $900,000 in temporary flat fee payments made to CW contractors to retain service capacity while referrals dropped during the early months of the pandemic. The budget approved by the Committee also includes $510,555 General Fund to help cover other emerging budget issues driven by COVID-19. An increase of $988,823 Federal Funds expenditure limitation was also included to utilize federal CARES Act funding received for Family Violence and Prevention Services ($440,184) and to help support child welfare services ($548,639).

Another budget adjustment approved by the Committee is an increase of $9.0 million in Federal Funds expenditure limitation to pass federal dollars through to the Public Defense Services Commission (PDSC). These additional federal dollars will reimburse payments made by PDSC to fund legal representation of certain children and/or parents and training for contract providers. Federal policy was revised to allow states to claim Title IV-E administrative costs (at a 50% match rate) for independent legal representation of children and their parents when (1) the children are candidates for Title IV-E foster care, or (2) the children are in foster care and the legal representation assists the subject children and parents to prepare for and participate in foster care legal proceedings, such as court hearings related to a child's removal from the home.

The Committee approved the following reductions, totaling $2.7 million General Fund:

- Eliminate Foster Parent Night Out for the remainder of the biennium ($168,780 General Fund)
- Use Other Funds ending balance for the domestic violence program ($443,724 General Fund; shift to Other Funds so not a true cut)
- Reduce district level training and travel expenditures ($2.1 million General Fund)

These are one-time reductions and should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session.

<u>Vocational Rehabilitation</u>

The budget approved by the Committee for Vocational Rehabilitation (VR) reflects a decrease of $80,625 Other Funds expenditure limitation, and an increase of $15.2 million Federal Funds expenditure limitation; no changes are made to General Fund, position counts, or FTE.

The fall 2019 forecast projects the 2019-21 VR caseload to be about 0.5%, or 51 clients, higher than the spring estimate. More recent program activity shows declining levels of client participation directly attributable to the pandemic. Similar to other DHS programs, VR temporarily restructured some program payments to offset revenue lost by providers due to seeing fewer clients; this action did not require any budget adjustments. The program's Committee-approved rebalance accounts for a recent award of $15.0 million in federal reallotment dollars by adding $15.0 million in Federal Funds expenditure limitation. The rebalance also includes technical adjustments and transfers.

For reductions, the Committee approved a fund shift, reducing General Fund by $2.4 million and increasing Federal Funds expenditure limitation by $2.4 million. Depending on caseload and workload demands, the program may have some challenges in avoiding activation of the Order of Selection (priority wait list) and in meeting maintenance of effort requirements over the remainder of the biennium.

Aging and People with Disabilities

Committee budget adjustments for the Aging and People with Disabilities (APD) program reflect a decrease of $99.6 million General Fund, a decrease of $2.0 million Other Funds expenditure limitation, an increase of $21.8 million Federal Funds expenditure limitation, and a net decrease of 24 positions (11.13 FTE). The large General Fund decrease is primarily due to using an additional $87 million Federal Funds projected to be received this calendar year under the temporary 6.2% enhanced FMAP change to offset General Fund. As noted earlier, a special purpose appropriation is also being established to help address potential risks around FMAP estimates, costs, and caseload assumptions.

The January 2020 rebalance adjustments approved in the budget are based on a projection that overall long term care caseloads in 2019-21 would be 2% higher than originally anticipated; this is driving a rebalance need of $12.5 million General Fund ($39.6 million total funds). Costs are partially offset by $5.2 million in reduced General Fund need; during budget development a subset of clients were double counted. In addition, while a full DHS budget status update based on the fall 2020 forecast will not be available until late fall, expenditure data from early in calendar year 2020 indicates savings in nursing facility caseloads over the first few months of the year; $5.1 million General Fund in savings is included in the budget to offset a corresponding loss of $5.3 million in nursing facility assessment (provider tax) revenue.

Early data indicate the COVID-19 pandemic appears to be slowing down entries into the long term care system as well as transfers between care settings. Some clients that might otherwise be served in a regular nursing facility or in-home have been cared for in dedicated COVID-19 beds, under a short term program paid for with CRF dollars. Restrictions on elective surgeries early in the pandemic have also likely affected care utilization. More information on consumer behavior and the pandemic's potentially more lasting effects on the long term care system may also be available prior to the next budget rebalance.

The approved rebalance plan also includes an additional $3.4 million General Fund to resolve the federal funding gap created by an FMAP adjustment that took place prior to COVID-19. A new program cost covered in the plan is $55,000 General Fund ($122,400 total funds) to provide 25 vehicles for APD staff, primarily driven by new field positions approved in the 2019-21 legislatively adopted budget. Another change is a housekeeping adjustment (decrease of $641,281 General Fund) to correct the amount of budget savings tied to the elimination of evidence-

based health contracts in the 2019-21 adopted budget. Position transfers related to systems development and support work drive a net increase of one position (1.37 FTE). Other technical adjustments primarily involve the movement of position-related costs for rent, state government service charges, and other enterprise costs to SAEC where these charges are booked; this is standard post-session clean up.

The APD budget is also affected by collective bargaining for non-state workers. The Committee approved $1.7 million General Fund and $3.2 million Federal Funds expenditure limitation to help cover wage increases for home care workers and support an adjustment to offset wages forgone as these workers start to contribute 5% of their salaries to the Oregon Saves retirement program beginning July 1, 2020. As of that date, a worker's hourly rate for standard levels of care will be $15.77 per hour. These funds augment an allocation from a $20.0 million General Fund special purpose appropriation created for non-state employee compensation that was made by the Emergency Board on April 23, 2020.

The Committee approved a portion of the agency's January 2020 position request tied to risk mitigation, adding $301,559 General Fund ($567,907 total funds) and 7 positions (3.50 FTE). The positions will support the Provider Time Capture (PTC) project, which is an information technology project redesigned after it was initially started to meet federal requirements around electronic visit verification for Medicaid personal care and in-home services provided by home care workers. The number of PTC positions approved is lower than the 13 positions (13.00 FTE) requested and are also authorized later in the biennium. The PTC project has a mandatory January 1, 2021 start date and DHS requested extra resources to ensure the program is implemented on time and to avoid a potential loss of federal funding due to non-compliance.

Along with enhanced FMAP funding, APD has received federal funding due to the COVID-19 pandemic through both the Families First Coronavirus Response Act and the CARES Act, primarily additions to existing Older Americans Act (OAA) funding streams:

- Congregate meals - $1,068,162;
- Home delivered meals - $2,136,324;
- Family caregiver support - $1,314,232;
- Nutrition services - $6,408,972;
- Supportive services - $2,670,405; and
- Ombudsman program - $267, 041.

For this last program, DHS requested only $221,000 of Federal Funds expenditure limitation as it is pass-through funding for the Long Term Care Ombudsman, which plans to reserve a portion of the dollars for next biennium. In addition, APD received funding in the amount of $750,000 from the Coronavirus Preparedness and Response Supplemental Appropriations Act for the Aging and Disability Resource Center network to help deliver services during the pandemic. The Committee approved a total of $14.6 million Federal Funds expenditure limitation to support spending these additional resources; state matching funds are not required.

Another budget change related to crisis funding from the federal government swaps $3.4 million General Fund for the same amount of CRF funding (a shift from General Fund to Other Funds). General Fund was allocated to DHS by the Emergency Board at its April 23, 2020 meeting to

help protect clients in long term care settings by helping providers pay for COVID-19 proactive testing and specialized training for workers. The use of federal CRF dollars, instead of General Fund preserves state funding for other uses or needs not allowable for CRF; these funds are governed by criteria set out under the CARES Act and federal guidance. There are other APD initiatives, such as the dedicated COVID-19 beds and temporary rate increases or other payments to help providers deal with pandemic challenges that have already been, or are expected to be, approved for funding from the CRF. These federal dollars are budgeted as Other Funds as they are passed through to agencies from the Department of Administrative Services.

The Committee approved the following reductions, totaling $20.0 million General Fund ($50.8 million total funds):

- Capture projected program savings based on current budget estimates ($12.0 million General Fund)
- Curtail anxiety and depression programs delivered by Area Agencies on Aging (AAA) and Centers for Independent Living for the remainder of the biennium ($1.4 million General Fund)
- Reduce design budget by 5% ($1.5 million General Fund)
- Reduce support for Older Americans Act program activities over the remainder of the biennium ($1.1 million General Fund)
- Reduce 2019 agency field staff enhancement package by 50% ($2.0 million General Fund/32 positions/16.00 FTE)
- Reduce 2019 AAA field staff enhancement package by 50% ($2.1 million General Fund/approximately 39 positions)

These are one-time reductions; however, they should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session. In particular, while the APD and AAA field positions will have already been built into the 2021-23 current service level due to timing, considering them for permanent reductions may help alleviate potential layoffs elsewhere in the agency since the positions should be vacant.

Intellectual and Developmental Disabilities

Budget adjustments made by the Committee for the Intellectual and Developmental Disabilities (IDD) program reflect a decrease of $76.0 million General Fund and an increase of $121.5 million Federal Funds expenditure limitation; no changes were made to positions. The large General Fund decrease is primarily due to using an additional $88.0 million Federal Funds, projected to be received this calendar year under the temporary 6.2% enhanced FMAP change, to offset General Fund. As noted earlier, a special purpose appropriation is also being established to help address potential risks around FMAP estimates, costs, and caseload assumptions.

As a reminder, rebalance adjustments are based on a frozen fall 2019 caseload forecast for program services that was 2.5% higher than the previous estimate, which is an increase of 506 clients over the 2019-21 biennium. Program caseloads had been trending fairly flat, but actuals began ticking upward soon after the spring 2019 forecast was finalized. Growth occurred primarily in the in-home support services caseloads for both children and adults. The rebalance-related budget impact is an increase of $15.9 million General Fund ($47.3 million total funds). Other approved rebalance adjustments include $3.1 million General Fund to resolve the federal funding gap created by the lower pre-pandemic FMAP, along with technical adjustments, transfers, and post-session clean up actions.

The spring 2020 caseload forecast generally continued to track with fall 2019 data, but that data does not capture any changes due to physical distancing requirements of the economic effects of a global pandemic. Associated changes in public policy, behavior, and economics due to the current crisis will be accounted for in subsequent forecasts. Similar to other programs, IDD has implemented temporary rate increases and other actions to help providers, workers, and clients during the pandemic. Providers of day and employment services have been especially hit hard by the pandemic as they were shut down to help avoid exposure to COVID-19. The Committee approved $6.4 million General Fund ($17.4 million total funds) to cover sustainability payments for these providers until at least mid-September; the federal government has also agreed to increase its match to 75% for a 3-month period. Some of the costs related to pandemic-driven actions have already been, or are expected to be, approved for funding from the CRF. These federal dollars are budgeted as Other Funds as they are passed through to agencies from the Department of Administrative Services.

The IDD budget is also affected by collective bargaining for non-state workers. The Committee approved $1.1 million General Fund and $2.2 million Federal Funds expenditure limitation to help cover wage increases for personal support care workers and an adjustment to offset wages forgone as these workers start to contribute 5% of their salaries to the Oregon Saves retirement program beginning July 1, 2020. As of that date, a worker's hourly rate for standard levels of care will be $15.77 per hour. For adult foster homes serving IDD clients, the Committee added $360,773 General Fund and $705,585 Federal Funds expenditure limitation to help pay for a 7.15% rate increase effective July 1, 2020. These funds augment an allocation from a $20.0 million General Fund special purpose appropriation created for non-state employee compensation that was made by the Emergency Board on April 23, 2020.

The Committee approved the following reductions, totaling $14.9 million General Fund ($8.6 million total funds):

- Use Federal Funds for systems operations and maintenance ($2.5 million General Fund; shift to Federal Funds)

- Reduce unneeded biennial settlement fund balance ($4.0 million General Fund)
- Eliminate funding for statewide case management system ($2.3 million General Fund)
- Reduce number of new host homes from 140 to 30 ($3.7 million General Fund)
- Eliminate housing emergency repairs for former Community Integration Program homes ($421,573 General Fund)
- Phase out Family to Family Networks over the remainder of the biennium ($417,372 General Fund)
- Eliminate temporary staffing services ($102,000 General Fund)
- Limit relief care to seven days for remainder of biennium ($1.5 million General Fund)

With the exception of Family to Family Networks, these reductions are anticipated to be one-time; however, they should all be reevaluated for ongoing or adjusted reductions during the 2021 legislative session. In particular, the first two items on the list are built into the 2021-23 current service level and are likely candidates for carrying forward. Note that $250,000 General Fund of the originally proposed reduction amount for the Family to Family Networks was added back; this change is designed to provide resources to more carefully phase the program out over the last few months of the biennium, while fully eliminating it for the 2021-23 biennium.

Regarding family supports, the Committee set aside a potential program reduction and added $59,962 General Fund to bring the budget up to $600,000 for the last half of the biennium.

Central Services

For Central Services, the Committee approved a budget increase of $1.4 million General Fund, an increase of $114,024 Other Funds expenditure limitation, and an increase of $534,905 Federal Funds expenditure limitation; positions were increased by 37 (20.60 FTE).

Approved rebalance changes for this program are driven by a reorganization of human resources (HR) functions in both DHS and OHA. When the two agencies split in 2009, each agency was allocated some HR staff, but certain activities were housed in DHS under Shared Services. Since the 2019 legislative session, the two agencies have agreed that some of the shared functions might perform better if they were allowed to focus solely on one agency's needs. After several months of discussion, it was determined that OHA would receive 9 positions, or just under one-third of the HR positions based on cost allocation statistics, and DHS would retain 23 positions (11.04 FTE). The rebalance moves the 23 positions from Shared Services to the Central Services' HR unit; along with the positions comes $1.7 million General Fund ($2.2 million total funds). The rebalance also includes position transfers related to systems development, human resources, and research efforts that net out to an increase of 2 positions (1.38 FTE).

As discussed under the Child Welfare narrative previously, an external contractor, Alvarez & Marsal Public Sector Services (A&M), examined several areas of the agency and provided feedback on needed improvements. For Central Services, the Committee approved $930,640 General Fund ($1.8 million total funds) and 14 positions (9.56 FTE); this is only a subset of the positions recommended by A&M:

- 2 positions (1.26 FTE) to handle responsibilities related to litigation and support a team dedicated to receiving and responding to an average of 500 public records requests each month;
- 9 positions (5.64 FTE) in human resources to cover recruitment workload demands; lead and direct DHS Workday implementation; align classification, compensation, and safety work with legal requirements; address the wellbeing of employees through risk management; and support leadership decision-making related to the Americans with Disabilities Act; and
- 3 positions (2.63 FTE) to create a team within the Office of Reporting, Research, Analytics, and Implementation to focus on child welfare reports, data, and a dashboard in alignment with A&M's work.

For reductions, the Committee approved a decrease of $1.2 million General Fund ($1.9 million total funds) to be achieved through reducing travel, office supplies, professional services, legal services utilization, training, holding positions vacant, and limiting overtime. These are one-time reductions; however, they should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session.

Shared Services

The budget approved by the Committee for Shared Services is a net decrease of $1.3 million Other Funds expenditure limitation and a net decrease of 12 positions (6.37 FTE). The most significant rebalance-related adjustment is a reduction of $3.2 million and 30 positions (13.80 FTE) for the human resources reorganization approved for DHS and OHA. Also included are technical adjustments, transfers, and position adjustments; the latter action repurposes three vacant positions to address workload in contracts and publication services.

For the Office of Training, Investigations, and Safety (OTIS), the Committee approved adjustments related to SB 155 (2019). That bill made DHS responsible for handling reports of third party child abuse; however, the resources for this work provided under that measure do not appear to be adequate for addressing the volume of reports anticipated. With approval of SB 1605 (2020 1st Special Session), which provided flexibility to close at screening certain types of these reports, the program can be implemented gradually and provides time for the agency to gain actual experience with these new investigations toward helping inform policy and resource needs. The Committee approved $1.6 million Other Funds expenditure limitation and 17 positions (6.46 FTE) to scale up work on these investigations; there is a related General Fund increase in SAEC.

For reductions, General Fund savings associated with holding Shared Services positions vacant and limiting other expenditures are captured in the shared services funding line within the SAEC budget. These are one-time reductions; however, they should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session.

State Assessments and Enterprise-wide Costs

The Committee approved, for State Assessments and Enterprise-wide Costs (SAEC), a net decrease of $832,493 General Fund, an increase of $94,418 Other Funds expenditure limitation, and a net decrease of $11.9 million Federal Funds expenditure limitation; no changes were made to positions or FTE as these are not budgeted within this program unit. Rebalance-related actions account for an increase embedded in these numbers: an increase of $8.2 million General Fund ($11.8 million total funds) is primarily tied to agency wide technical adjustments moving

enterprise costs (state government service charge, facilities rent, computer replacements, etc.) to SAEC for new positions added in the 2019-21 adopted budget; this is standard post-session budget adjustment activity.

New positions approved by the Committee for OTIS (Shared Services) drive an increase of $1.8 million General Fund in the shared services funding line; there is currently no federal funding source that can be used to help fund these investigative activities. A decrease of $1,363,570 General Fund tied to debt service savings is also accounted for in the updated SAEC budget.

The Committee approved the following reductions, totaling $12.3 million General Fund ($27.7 million total funds):

- Lower utilization of usage-based DAS data center services ($3.6 million General Fund)
- Reduce funding for computer life cycle replacement and repair ($2.2 million General Fund)
- Reduce telecommunications budget ($183,533 General Fund)
- Reduction tied to DHS Shared Services limiting expenditures and holding positions vacant ($2.2 million General Fund)
- Reduction tied to OHA Shared Services limiting expenditures and holding positions vacant ($2.6 million General Fund)

These are one-time reductions and should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session.

Long-Term Care Ombudsman

In April, the Long Term Care Ombudsman (LTCO) received a federal award in the amount of $267,041 from the Administration for Community Living (ACL) through the CARES Act. These funds, which do not require state matching dollars, are available for use through September 2021 for activities in response to COVID-19. Per ACL guidance, the money should be used to expand the virtual presence of Ombudsmen in facilities, as well as continue to promote the health, safety, and welfare of residents. The agency's spending plan includes outreach through a variety of channels (mail, television, internet), iPads to support face to face virtual communication, other technology needed to support remote work, personal protective equipment, and legal assistance to help address residents' rights issues. The Committee approved an increase of $221,000 Other Funds expenditure limitation; the remainder of the award is reserved for use early in the 2021-23 biennium.

Approved budget reductions include one-time actions totaling $440,818 General Fund; these consist mostly of limiting services and supplies expenditures and capturing underutilized unemployment assessment dollars. Decreases in group volunteer training and public guardianship contracts are also part of the plan: while the latter change may restrict capacity over normal caseload levels, it is not expected to have an enduring programmatic impact. Staffing levels for all programs within the Office of the Long Term Care Ombudsman are maintained, including three new deputy ombudsman positions that were approved in HB 3413 (2019).

Psychiatric Security Review Board

As part of the rebalancing of the state budget, the Psychiatric Security Review Board budget includes a General Fund reduction of $100,000. The agency will achieve this reduction by limiting spending on services and supplies and through vacancy savings.

JUDICIAL BRANCH

Oregon Judicial Department

The Committee approved one-time General Fund reductions totaling $11,100,000 to balance the state budget. This includes vacancy savings, operational savings resulting from court employee furlough days, and COVID-related restrictions, such as savings from reduced jury trials. Also included is a $900,000 General Fund reduction in funding for law libraries.

Additionally, Other Funds expenditure limitation of $2,450,000 was approved to address higher than budgeted expenses related to support of the specialty court system, the Public Defense Services Commission, and the Multnomah Legal Resources Center. This limitation increase also covers a CARES Act grant award of $142,050 that the Judicial Department received from the Criminal Justice Commission to assist with coronavirus related expenses.

A reduction of $104.6 million expenditure limitation was made to the Oregon Courthouse Capital Construction and Improvement Fund related to courthouse projects in Lane and Linn counties. These projects will not have the matching funds required to be included in a bond sale during the current biennium.

Public Defense Services Commission

Other Funds expenditure limitation of $9.0 million was approved for the Public Defense Services Commission for legal representation of parents and children involved in foster care. The adjustment reflects the availability of Title IV-E Federal Funds as reimbursement for state expenses.

The Committee approved a one-time increase of $200,000 General Fund for training public defense attorneys participating in the Parent Child Representation (PCRP) program now operational in Clatsop, Deschutes, Douglas, Malheur, and Multnomah counties.

A shift of $4.5 million General Fund to $4.5 million Other Funds was approved, to reflect the availability of federal reimbursements for state costs in foster care dependency cases. This amount rolls up to a reduction of $9.0 million General Fund in 2021-23.

One-time General Fund reductions totaling $1,896,812 reflect administrative savings taken to balance the state budget.

LEGISLATIVE BRANCH

Legislative Administration Committee

An Other Funds expenditure limitation increase of $600,000 for the Legislative Administration Committee is included for further work related to the Oregon Capitol History Gateway. This work is for the Welcome Center Space Design, Exhibit Design, Fabrication and Installation Project, and will serve as part of the visitor experience. Design concept elements include an interactive map of Oregon that provides users with information on where they can go to learn more about Oregon's history, an interactive station where visitors can plan their Capitol visit and find out more about events, and an interactive wall focusing on places visitors can go to learn about cultural groups and Oregon's tribes.

Funding is included in the amount of $266,778 General Fund for debt service costs, $1,350,000 General Fund for non-bondable project costs, and $910,000 Other Funds for the cost of issuing $68,050,000 in Article XI-Q bonds to finance further capital improvements to the State Capitol Building, including seismic upgrades to the House and Senate wings, Legislative Counsel and Legislative Fiscal Office renovations, seismic and other upgrades to the parking garage connectors, accessibility improvements to the South entrance, restoration of the Capitol grounds, and other improvements and upgrades to the building.

A one-time reduction of $3.1 million General Fund from the Legislative Administration Committee is included. The reduction is from savings from carryforward funds and is not anticipated to affect program, service, or staffing levels.

NATURAL RESOURCES

Department of Agriculture

The Committee approved an increase of $1,139,000 Other Funds expenditure limitation and authorized the establishment of two permanent, full-time positions (0.84 FTE) to address increasing workload in the Department's Hemp Program. The rapid growth of the program, especially after passage of the 2018 Federal Farm Bill that reclassified industrial hemp as a legal commercial product, has increased the workload beyond the Department's internal capacity. The two new positions will be used primarily for inspection and enforcement work around registration compliance, sampling and testing requirements, and technical assistance to growers and handlers.

A one-time reduction of $2,522,474 General Fund reflects vacancy savings, fund shifts, and other administrative reductions across different program areas. In the Administration and Support Services Program, the General Fund reduction totals $399,445 and includes vacancy savings and one-time fund shifts to Other Funds totaling $299,445. As part of the fund shift to Other Funds, $100,000 is being moved across program areas from Administration to Natural Resources to provide additional resources to the Hemp Program. The General Fund reduction to the Food Safety Policy Area totals $866,785 and includes the elimination of one-time funding that was provided in 2019 for laboratory equipment replacement ($600,000) and increased predator control funding ($200,000), along with fund shifts to the shellfish program and animal health program. Additionally, there are reductions to the funding that was provided in HB 2574 (2019) related to shellfish mariculture outreach and education ($163,049) and funding provided in SB 883 (2019) for the regulation of animal shelters ($166,414). The animal shelter program is anticipated to be funded through registration fee revenue beginning in the 2021-23 biennium.

The Department's Natural Resources Policy Area has $622,570 in General Fund reductions, including vacancy savings in the Natural Resources Program ($83,849) and the Confined Animal Feeding Operations program ($116,897) and fund shifts to Other Funds for the Insect Pest Prevention and Management program ($92,234) and a fund shift to Federal Funds for the Noxious Weed Control Program ($50,000). There is also a reduction to the General Fund provided in HB 2437 (2019) related to removal-fill of $21,339 to reflect vacancy savings. Finally, the one-time General Fund for the Oregon Invasive Species Council that was provided in 2019 has been eliminated ($280,000).

The Market Access Policy Area has reductions of $282,872 General Fund, which includes vacancy savings, reductions to trade missions, and a small fund shift to Other Funds in the Certifications program. Additionally, the funding for Farm-to-School producer infrastructure grants that had been provided through the Department of Education in HB 2579 (2019) has been reduced from $500,000 to $250,000, and the administrative costs of $50,000 associated with the program have been shifted from General Fund to Other Funds.

Department of Energy

The Committee approved an increase of $41,992 Other Funds expenditure limitation to correct a Position Information Control System (PICS) programming error for the two Northwest Power and Conservation Council positions located in the Department of Energy's budget.

Additionally, the Committee approved an increase of $1,075,258 Federal Funds expenditure limitation to use grant funds from the U.S. Department of Defense related to the siting of potential renewable energy development projects. These funds will be used to produce a Renewable Energy Siting Assessment Report and Mapping Tool that will inform energy developers, utilities, local governments, and military entities with the goal of mitigating conflicts between potential renewable energy development and the needs of military assets in training.

The Committee approved a one-time reduction of $60,000 General Fund from the administrative costs related to the Rooftop Solar Incentive program created in HB 2618 (2019). Additionally, the Department is expected to shift $60,000 of anticipated rebates from the "non-income qualified" category to the "low- and moderate-income qualified" category. Originally the program had anticipated having $750,000 available for both categories; however, with this shift, the "non-income qualified" category will be reduced to $690,000 and the "low- and moderate-income qualified" category will be increased to $810,000.

Department of Environmental Quality

A one-time reduction of $4,315,384 General Fund reflects vacancy savings, fund shifts, and other administrative reductions across the Department. For the Air Quality Division, the one-time General Fund reduction totals $2,090,834 and includes vacancy savings from the Air Contaminate Discharge Permit program ($319,840), Air Quality program laboratory positions ($477,340), the Clean Diesel program ($34,656), and the Cleaner Air Oregon program ($444,638). The Cleaner Air Oregon program also has a one-time fund shift of $100,000 from General Fund to Other Funds. Additionally, there is a $714,360 reduction to services and supplies costs across the Air Quality programs, including a $483,113 reduction from the General Fund provided by the March 2020 Emergency Board for efforts to reduce greenhouse gas emissions.

In the Water Quality Division, the total one-time General Fund reduction is $1,972,987 and includes vacancy savings from the laboratory ($60,630) and across multiple water quality programs ($1,320,194), as well as services and supplies reductions of $424,078. Additionally, there is a one-time fund shift of $168,085 from General Fund to Other Funds for existing positions to adjust work within the program. For the Land Quality division, the one-time General Fund reduction includes $111,872 to services and supplies and a fund shift of $56,204 to Other Funds for a Regional Solutions position. Finally, the Agency Management Division has an $83,487 General Fund reduction as a result of vacancy savings from the Internal Auditor position provided in the 2019 budget.

Department of Fish and Wildlife

To correct an amount that was added in error to the Department's Major Construction and Acquisition budget in SB 5510 (2019), the Committee approved a decrease of $257,448 Other Funds expenditure limitation. The Department had requested position authority related to $10.0 million in capital construction expenditure limitation from Article XI-Q bonds approved in 2017, to be used for deferred maintenance needs at their various facilities. While the position authority was provided in SB 5510, the limitation was not necessary since capital construction projects receive six-year limitation.

A one-time reduction of $3,870,063 General Fund reflects vacancy savings, fund shifts, and other administrative reductions across the Department. In the Fish Division, the General Fund reduction totals $1,569,626 and includes vacancy savings across multiple programs and a reduction in FTE from 0.75 to 0.50 of an administrative support position in the screens and passage program. The reductions in the Fish Division also include one-time fund shifts to Other Funds totaling $35,721 and Federal Funds totaling $213,744. Further, $160,000 General Fund and the limited duration position (1.00 FTE) that was provided in HB 2574 (2019) for shellfish mariculture work has been eliminated. Finally, there is a reduction of $150,669 from the Department's Emergency Hatchery Maintenance Funding.

For the Wildlife Division, the total General Fund reduction is $577,021 and includes vacancy savings and a fund shift of three positions in the Wolf Program to Federal Funds, totaling $204,350. Additional reductions include elimination of one-time General Fund for additional predator control funding that was provided in the 2019 budget ($200,000) and $17,207 in accrued vacancy savings from funding provided in HB 2437 (2019) related to removal-fill.

Finally, one-time General Fund reductions are taken from monies provided to the Department in 2019 for an anti-poaching campaign. This includes $276,094 from accrued vacancy savings and also reduces services and supplies costs related to additional Oregon State Police wildlife enforcement. All five of the wildlife enforcement positions provided in 2019 as part of this package are retained and are currently filled. Additionally, $1,296,653 from the anti-poaching campaign that was anticipated to be used for a broad media outreach campaign and to fund Department of Justice assistance to local District Attorney's with poaching prosecutions has been eliminated. The Public Affairs position within the program is retained.

Department of Forestry

A one-time increase of $10,383,896 General Fund in the Department of Forestry (ODF), Fire Protection Division was approved for the payment of emergency firefighting costs associated with the 2019 forest fire season ($9,629,300) and interest expense ($754,596).

The Committee approved a one-time increase of $700,000 General Fund for the Department to reimburse the Department of Administrative Services for the cost of contracted consulting services. The consultant was hired to review operational issues related to the processing and collection of accounts receivable at ODF, to assist the agency in its processing and collection of accounts receivables, and to make recommendations for changes to the agency and its processes to ensure the agency can adequately and efficiently account for and collect receivables and provide accurate cash-flow estimates.

Multiple General Fund reductions were approved in several divisions of the Department. Due to statutory requirements that limit the amount of funding from Other Fund sources such as landowner per-acre assessments and harvest tax proceeds to a percentage of General Fund expenditures, a reduction in General Fund in the operating divisions often results in a required, corresponding reduction in Other Funds. In some cases, the use of the General Fund is outside of the standard funding ratio and therefore does not have a corresponding Other Funds reduction.

Agency Administration General Fund reductions total $358,925 for the Federal Forest Health program. There is not a required Other Funds reduction in this program. This amount reflects vacancy savings from the delay in hiring a program lead position and a reduction of seasonal workers (0.75 FTE), reductions in federal cost-share contract payments, reduced indirect technical assistance, reduced grant funding, and savings in administrative costs.

The Agency Administration Division is predominately funded through a pro-rata charge to the other operating divisions. Those revenues are spent as Other Funds by the Agency Administration Division regardless of the original source of funds. General Fund reductions to Agency Administration cost allocations in the Fire Protection and Private Forests Divisions result in a $1,294,103 Other Funds reduction in the Agency Administration Division, including the Equipment Pool program. This reduction is shown through an increase in vacancy savings in the Division.

Approved budget reductions for the Fire Protection Division total $2,840,363 General Fund and $2,919,721 Other Funds. Specific reductions are:

- A $1,122,250 decrease in General Fund support for Agency Administration costs allocated to the Fire Protection division. There is no private landowner funding support for Agency Administration costs and, therefore, no reduction in Other Funds corresponding to this reduction. This item does not directly impact the Fire Protection Division, but, as noted above, results in increased vacancy savings in the Agency Administration Division.
- A shift of $175,000 General Fund and $100,000 Other Funds to Federal Funds because additional federal grant funding capacity has been identified.
- Increased vacancy savings of $192,422 General Fund and $316,534 Other Funds (1.08 FTE).
- Temporary position reductions and other personal services adjustments of $88,937 General Fund and $201,385 Other funds (0.50 FTE).
- Temporary delays in equipment purchases, equipment maintenance, and facility improvements, $699,420 General Fund and $1,262,626 Other Funds.
- Contracted services and other services and supplies expenditure reductions of $562,334 General Fund and $973,698 Other Funds.

An increase in Other Funds expenditure limitation of $1,948,173 was approved for the processing of payments related to the 2020 fire season.

Approved reductions for the Private Forests division total $1,385,040 General Fund, $672,474 Other Funds, and $57,844 Federal Funds. Specific reductions are:

- Vacancy savings and temporary position reductions totaling $268,187 General Fund, $122,474 Other Funds, and $57,844 Federal Funds (2.10 FTE).
- Reduction in base budget expenditures for Sudden Oak Death treatments of $70,000 General Fund.
- General expenditure reductions in program services and supplies of $375,000 General Fund and $350,000 Other Funds.
- A $671,853 decrease in General Fund support for Agency Administration Division costs allocated to the Private Forests Division. This reduction includes the elimination of $500,000 General Fund that was erroneously budgeted in the program. The remaining $171,853 reduction is shown in the Agency Administration Division as vacancy savings.

The Committee approved a $195,000 General Fund reduction to an appropriation made to the State Forests Division for the purchase of an approximately 160-acre timber tract adjacent to the Willamette National Forest Opal Creek Scenic Recreation Area and Santiam State Forest, for addition to the Santiam State Forest. It is unlikely that the purchase of the subject property will be completed this biennium and the reduction effectively eliminates the funding allocated for this purpose.

Department of Land Conservation and Development

The Committee approved a $289,301 General Fund reduction in local planning grant funding. Additional reductions to the agency's Planning Program totaling $965,643 General Fund were approved, and include:

- $170,379 in increased vacancy savings resulting in a reduction of 1.04 FTE
- $531,055 in staffing reductions that eliminate a limited-duration legislative coordinator position, reduce a database administrator position and a natural resource specialist to half-time, and eliminate a dedicated Measure 49 specialist and a communications specialist position (3 positions, 2.34 FTE)
- $214,209 in reductions to services and supplies

Two bills were passed during the 2019 legislative session dealing with local housing needs. HB 2001 dealt with planning for, and the allowance to, develop "middle" housing on lands zoned for single family residential housing. HB 2003 addressed regional housing needs. Both of the bills provided funding for technical assistance grants to local planning units and also provided operational funding to the Department. A reduction of $115,000 General Fund for the local technical grant funding provided in HB 2003 was approved. An additional $1,115,000 General Fund reduction was approved that removed the uncommitted, excess funding for local technical grants provided by HB 2001. Also eliminated was uncommitted operational funding for the implementation of both bills totaling $396,368 General Fund. This amount included a reduction in budgeted staff support of 0.16 FTE.

The committee approved a reduction of $17,000 General Fund in uncommitted funding for implementation of the provisions of HB 2574 (2019) dealing with shellfish mariculture in Oregon.

A reduction in the budgetary placeholder funding for reimbursements due to Ballot Measure 56 notices to landowner by cities or counties of $50,000 was approved by the Committee. These funds are typically included in the agency's budget as an acknowledgement of possible costs of notification reimbursements even if no costs are anticipated. The removal of these funds may require the agency to request funding from the Emergency Board should a change in law or property use require notices to be distributed.

Land Use Board of Appeals

An increase of $59,980 in the General Fund appropriation to the Land Use Board of Appeals was approved to allow the agency to migrate contracted administrative functions from their current service provider, the Department of State Lands, to the shared client services program at the Department of Administrative Services.

Department of Parks and Recreation

A Federal Funds expenditure limitation increase of $665,000 for the Department of Parks and Recreation was approved by the Committee to allow the agency to spend federal grant funds received from the National Parks Service. The funds will be used to provide sub-grants to eligible entities for the rehabilitation of historic theaters that are primarily in rural communities.

In addition to technical adjustments discussed elsewhere in this report, a technical adjustment was included for the Department to move expenditure limitation for Attorney General costs between budgetary programs with a net zero impact on the agency's overall budget.

Department of State Lands

A technical adjustment was approved to provide $86,953 of Other Funds expenditure limitation from the Submerged Lands Enhancement Fund. The expenditure limitation from the fund allows the Department to spend remaining grant funds. Grant funds are required to be used on projects that enhance state-owned submerged and submersible lands, including removal and disposal of abandoned or derelict structures, marine debris, and vessels; or activities to improve water quality, watershed enhancement, and fish and wildlife habitat. A corresponding reduction in the Other Funds expenditure limitation from the Common School Fund results in a net zero change to the agency's overall Other Funds expenditure limitation.

The Committee approved an increase in Federal Funds expenditure limitation of $478,286 for the Department to spend federal grant awards from the U.S. Environmental Protection Agency. Grant funding supports ongoing wetlands program development, funding for multipurpose state assistance, and preliminary program development for the eventual assumption of permitting authority under section 404 of the Federal Clean Water Act.

An Other Funds expenditure limitation increase of $186,592 and the establishment of a permanent, full-time natural resource specialist position (0.63 FTE) was approved for the Department to provide for enforcement activities related to abandoned and derelict vessels and camping on state owned lands and waterways.

An additional increase in Other Funds expenditure limitation of $58,992 and the elimination of an Executive Support Specialist position (1.00 FTE) was approved for the Department to reclassify nine positions, including the upward reclassification of seven managerial positions.

Technical adjustments that were approved by the Committee include a correction in the position title for a position that was authorized for the South Slough National Estuarine Research Reserve (SSNERR). The corrected position title is changed to a Training and Development Specialist 1 from a Natural Resource Specialist 1. There is no change to the amount budgeted for the position.

An increase in Federal Funds expenditure limitation of $210,000 was approved for National Oceanic and Atmospheric Administration grants awarded for land acquisition and trail improvements at the South Slough National Estuarian Research Reserve. The funding will be used to purchase a property adjacent to the reserve and to replace trail system facilities.

Water Resources Department

An increase in the Federal Funds expenditure limitation for the Water Resources Department of $260,484, and the authorization to establish a limited-duration position (0.88 FTE) was approved by the Committee to allow the expenditure of a grant award from the Federal Emergency Management Agency. The Department intends to use the federal funding, in combination with state matching funds of $140,261, for five specific tasks: a written summary of the status of high-hazard potential dams in Oregon; the completion of the comprehensive risk-of-failure assessment protocol; the application of the risk-of-failure protocol to the sixteen identified high-hazard potential dams in Oregon; the completion of formal loss estimates; and, the development of floodplain management plans for communities in dam breach inundation areas.

The Committee approved $125,000 General Fund for the Department to migrate information technology hardware and services to the state data center. The agency's current network and server resources are beyond their useful life and have resulted in service interruptions. The funding will support moving networking equipment, network operations, and database hosting. Additional work will be completed in the upcoming biennium as the project continues through the planned phases of the transition.

General Fund reductions of $2,307,924 in multiple agency divisions were approved to help balance the state General Fund budget. Accrued and anticipated vacancy savings include:

- $419,529 in the Director's Office, from delay in filling a position associated with a second groundwater basin study team, and a delay in hiring the remaining four positions in the Technical Services Division
- $723,251 in the Field Services Division
- $333,305 in the Water Rights Servicing Division and
- $831,839 in the Technical Services Division, including a delay in hiring four positions associated with a second groundwater basin study team. Although the hiring of the positions is delayed, additional funding that was provided to the agency this biennium included federal cost-share funds and funding for additional monitoring and test wells. This funding combined with existing agency resources allows the agency to move forward with expanding basin studies in spite of the hiring delay.

In addition to the delay in hiring the groundwater positions, the associated position-related services and supplies was reduced by $121,262 General Fund in the Technical Services Division.

Two grant programs in the Administrative Services Division had reductions approved by the committee. Feasibility study grants were reduced by $422,467 General Fund, eliminating the remaining General Fund for the biennium. The reduction leaves approximately $2.2 million in lottery bond proceeds available for feasibility study grant applicants. A small reduction of $49,684 General Fund to the place-based planning grant program leaves $500,000 General Fund available for the grantees to finish their planning work and for the agency to complete a planning assessment.

Reductions in unobligated funding for observation wells ($50,000 General Fund) and gaging stations ($27,186 General Fund) was approved for the Technical Services Division. The committee also approved a decrease of $106,914 General Fund in the Field Services Division for state cost-share subsidy of water measurement devices installed by water users.

A shift of funding from General Fund to Other Funds in the Field Services Division reduces General Fund expenditures by $552,262 and allows for the expenditure of Other Funds balances from fee revenues in a corresponding amount.

PUBLIC SAFETY

Department of Corrections

General Fund reductions totaling $6.4 million were approved to help balance the statewide budget. A one-time General Fund appropriation to upgrade the user interface for the agency's Corrections Information System was reduced by $140,250. One-time General Fund reductions in the Central Administration and Administrative Services programs include a $412,148 reduction to the Office of Government Efficiencies, a five percent reduction to Central Administration of $1.9 million, and a 5% reduction to the Administrative (Central) Services Division of $3.9 million.

> **BUDGET NOTE:** Oregon's declining prison population requires an assessment of the state's prison footprint. The Department of Corrections (DOC) is directed to assess the state's prison system and report its findings to the Legislature. This assessment is to include physical plant conditions, including major repairs planned, the volume and estimated cost of deferred maintenance, and operating costs for utilities; operating conditions, including staff recruitment and retention considerations, the availability of health care services for adults in custody, and transportation and logistics costs; programming provided at each facility; and any other factors the agency deems relevant to prison capacity, costs, and efficient operations.
>
> Based on this assessment, on relevant prison population factors, and incorporating best practices for corrections outcomes, the agency shall include in its report recommendations to the Legislature for re-shaping Oregon's prison footprint. The report shall include recommendations for prison closures, including the order in which institutions should close and the timeframes and resources necessary for closure. DOC shall report to the Legislature with its assessment and recommendations no later than January 1, 2021.

The Committee increased the agency's Other Funds expenditure limitation by $338,045 for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission. The funds will be passed through to counties to supplement housing resources for probationers and indigent adults in custody releasing to supervision in instances where transitional housing beds are severely limited due to COVID-19.

Due to the COVID-19 pandemic, the Oregon Health Authority and local Public Health Agencies informed the Department of Corrections that adults in custody releasing from COVID-impacted prisons cannot use public transportation at release. Coronavirus Relief Funds received by the Department of Administrative Services were approved to be passed through to the Department to provide required transportation to adults releasing from prison. Other Funds expenditure limitation was increased by $315,000 for use on such transportation expenses before the end of December 2020.

The Department identified a projected budget shortfall early in the 2019-21 biennium resulting primarily from rapidly rising health care costs in the state's prisons. Contributing to the projected budget overruns are the cost of pharmaceuticals, including treatments for Hepatitis C and for medically assisted treatment for addictions; the cost of off-site care; and ancillary costs for laboratory tests and for specialty care. To address this shortfall, the agency has undertaken administrative actions to reduce its expenses, including implementing a hiring freeze (excluding security and health care positions), delaying equipment lifecycle replacements, and laying off both management and represented positions. To address the portion of the shortfall not decreased by the above actions, the Committee approved $29.5 million General Fund on a one-time basis.

Criminal Justice Commission

The Criminal Justice Commission was awarded supplemental Edward G. Byrne Memorial Justice Assistance Grant funding through the CARES Act in May. The Committee approved additional Federal Funds expenditure limitation of $6,811,383 to allow the Commission to award Coronavirus Emergency Supplemental Funding (CESF) through an expedited grant process to seventeen counties, seven cities, and five state agencies. Details of the state agency awards are found in other sections of this report.

A one-time reduction of $668,000 General Fund from the Criminal Justice Commission reflects vacancy and other administrative savings.

District Attorneys and their Deputies

The Committee approved a $500,000 General Fund appropriation for grand jury recordation to the state agency District Attorneys and Their Deputies. The following table summarizes how these funds are to be budgeted and spent.

Expense Category	Service Provider	Service Agreement	General Fund
Statewide transcription service for district attorney offices	Private vendor(s)	Department of Justice to procure and administer statewide contract(s)	$310,000
Storage and archiving of grand jury recordings	Department of Justice	Department of Justice to provide segregated hosting, security, backup, maintenance, and customer support	$125,000
Technical assistance support, if contract vendor support is unavailable, on grand jury recording equipment	Judicial Department	Judicial Department to bill the District Attorney and Their Deputies on a quarterly basis and for a flat hourly rate for each technical support service call	$50,000
Annual training on grand jury recording equipment	Judicial Department	Judicial Department to bill the District Attorney and Their Deputies on a fiscal year basis for annual training(s) on the recording equipment	$15,000
Total			**$500,000**

The Oregon District Attorneys Association (ODAA) and the Judicial Department (OJD) are expected to enter into a memorandum of agreement for OJD to provide technical assistance related to grand jury recording equipment to local district attorney offices and counties, and for OJD to provide annual recording equipment training for local district attorney offices and county personnel.

Oregon Department of Justice

The Committee approved $435,000 Other Funds expenditure limitation, on a one-time basis, for payment of the statewide transcription service and the storage and archiving of grand jury recordings.

In the Appellate Division, the Committee approved a $28,590 General Fund reduction for outside review of draft ballot tiles, legislative referrals, and citizen initiatives voter summaries. Also approved was a reduction of $328,554 Other Funds expenditure limitation for two vacant permanent full-time Assistant Attorney General positions (0.83 FTE) associated with a General Fund reduction for the Defense of Criminal Convictions.

The Committee approved a non-budgetary action associated with HB 4304 to shift the source of funding for the Civil Enforcement Division's Environmental Crimes and Cultural Resources Unit (ECRU) from the Protection and Education Account (Other Funds) to the DOJ hourly billing model (Other Funds).

One-time budgetary savings were achieved by a reduction of $263,135 General Fund from prosecutorial support services and a one-time General Fund reduction of $196,619 in organized crime investigative assistance. Reductions in both programs reflect vacancy savings.

The Committee approved a one-time $52,106 General Fund reduction for pass-through funding for legal representation for victims of crime. The remainder of the $1,042,081 appropriation has already been distributed.

The Committee approved a one-time increase of $20,981,016 Federal Funds expenditure limitation for Victims of Crime Act (VOCA) grants, which fund services for victims of domestic violence and sexual assault programs. VOCA funds are both competitively and non-competitively granted to nonprofit and prosecutor-based victim service providers and child abuse intervention centers. This formula grant does not require the Department to provide matching funds; however, the grant does require sub-grantees to provide 20 percent matching funds. Local matching funds are partially paid by state General Fund and a Criminal Fines Account allocation passed-through by DOJ to local providers.

The Committee also approved an increase of $1,586,684 Federal Funds expenditure limitation for a number of previously approved federal grants, including Sexual Assault Victims' Emergency Medical Response, Violence Against Women Act, John R. Justice - Student Loan Repayment, Human Trafficking, and the Children's Justice Act.

The Committee approved an increase of $894,566 Other Funds expenditure limitation for the establishment of four permanent full-time positions (3.50 FTE), and a reduction of $894,566 Other Fund expenditure limitation in special payments for the Crime Victim Survivor Services Division (CVSSD). The approved amount provides for retroactive approval and position authority for the Appellate Advocacy and Human Trafficking Intervention programs since their administrative inception. Neither program has been authorized by statute or approved formally through the budget process. This action authorizes one Program Analyst 1 (1.00 FTE) and one Administrative Specialist 2 (0.50 FTE) to work with victims whose cases move into the post-conviction phase of a criminal proceeding or who are part of the jurisdiction of the Psychiatric Security Review Board, and authorizes one Program Analyst 3 (1.00 FTE) and one Operations and Policy Analyst 3 (1.00 FTE) to train law enforcement, prosecutors, and victim advocates on how to identify and develop interventions for trafficking victims. The Other Funds revenue to support these positions comes from one-time punitive damage awards and Federal as Other Funds from a Victims of Crime Act subrecipient grant. CVSSD was able to identify offsetting savings for DOJ to self-fund this request, so this reduction can be taken without any adverse impact to ongoing crime victim assistance programs at the state or local level. Additionally, the Committee recommended that DOJ seek to establish statutory authority for the Appellate Advocacy and Human Trafficking Intervention programs during the legislative session in 2021, as this may become important as the Legislature determines the 2021-23 CVSSD budget.

The Committee approved a one-time increase of $450,188 Federal Funds expenditure limitation and the establishment of two limited duration positions (0.84 FTE) for a federal grant from the U.S. Department of Justice, Office for Victims of Crime, for Improving Outcomes for Child and Youth Victims of Human Trafficking. This grant was approved, retroactively, for submission by the Joint Interim Committee on Ways and Means in September 2019. The matching funds requirement of 25% for this competitive grant will be met by the punitive damage award funding that currently funds the Human Trafficking Intervention Coordinator.

The Committee approved fund shifting a $2.0 million General Fund Emergency Board allocation for domestic and sexual violence to Other Funds in order to use Coronavirus Relief Funds received by the Department of Administrative Services and passed through to the Department of Justice.

In the General Counsel Division, the Committee approved an increase of $328,935 Other Funds expenditure limitation and authorized the establishment of one permanent full-time Senior Assistant Attorney General position (0.42 FTE) and one permanent full-time Assistant Attorney General position (0.42 FTE) in the Business Transactions Section. These positions will serve as design and construction attorneys for transportation infrastructure projects authorized in HB 2017 (2017). The revenue to support these positions will come from hourly legal service billing to the Oregon Department of Transportation.

The Committee approved a $440,668 Other Funds expenditure limitation reduction in the Trial Services Division for three vacant permanent full-time Assistant Attorney General positions (1.25 FTE) due to a General Fund reduction for the Defense of Criminal Convictions.

Also approved was a one-time $2.3 million General Fund reduction to the Defense of Criminal Conviction caseloads. The attorneys of the Appellate and Trial Divisions charge the program for their work at the same rate as they charge other state agencies for legal work.

By closing one of several Portland office locations, budgetary savings of $56,902 General Fund, $27,214 Other Funds expenditure limitation, and $163,285 Federal Funds expenditure limitation were achieved in the Division of Child Support.

The Committee approved a one-time increase of $1,160,630 Other Funds expenditure limitation and $2,252,986 Federal Funds expenditure limitation for the Child Support Enforcement Automated System (CSEAS) information technology project. The increase is related to three contract amendments for added functionality and application documentation and an information security control test at DOJ and at the Atmosera co-location data center hosting CSEAS. Other Funds expenditure limitation is supported by Article XI-Q bond proceeds from a previously approved bond sale. Federal Funds provide 66% of eligible program costs under Title IV-D of the federal Social Security Act. The Department of Administrative Services is requested to unschedule the supplemental funding pending completion of a Legislative Fiscal Office review of the status of the CSEAS project. Additionally, a one-time fund shift to reduce $181,657 General Fund and $352,628 Federal Funds expenditure limitation (for federal incentive funds) was approved, with a corresponding increase in Other Funds expenditure limitation.

The Committee approved the following technical adjustments:

- Child Enforcement Automated System information technology project - increase Other Funds expenditure limitation by $463,687 for services and supplies and increase Federal Funds expenditure limitation by $900,098 for services and supplies to account for a delay in contract vendor billings that were originally anticipated for the 2017-19 biennium; and
- Agency-wide adjustment - increase General Fund by $30,088 for services and supplies, reduce Other Funds expenditure limitation by $16,225 for services and supplies, and reduce Federal Funds expenditure limitation by $6,600 for services and supplies, to correct mis-apportioned Department of Administrative Service assessment charges.

The Committee approved the following technical adjustment for agencies participating in the Department of Justice flat charge billing model. These changes were not included as part of standard changes in the legislatively adopted budget:

Flat Charge Agencies Services and supplies - Attorney General line-item adjustment				
Agency	**Adopted Budget**	**Approved Budget**	**Change Amount**	**Percent Change**
Oregon Board of Licensed Professional Counselors and Therapists	$156,851	$213,094	$56,243	35.9%
Oregon Board of Psychology	$223,150	$303,930	$80,780	36.2%
State Board of Accountancy	$423,103	$451,204	$28,101	6.6%
Board of Licensed Social Workers	$85,925	$70,271	($15,654)	-18.2%
Government Ethics Commission	$186,758	$248,150	$61,392	32.9%
Occupational Therapy Licensing Board	$25,703	$18,569	($7,134)	-27.8%
Board of Medical Imaging	$80,830	$82,239	$1,409	1.7%
State Board of Examiners for Speech-Language Pathology and Audiology	$78,690	$53,163	($25,527)	-32.4%
Oregon State Veterinary Medical Examining Board	$75,218	$91,868	$16,650	22.1%
Board of Pharmacy	$551,381	$525,607	($25,774)	-4.7%
Department of Aviation	$85,396	$105,329	$19,933	23.3%

Oregon Military Department

The Committee approved a reduction of $100,000 General Fund from a one-time appropriation to the Oregon Military Department - Office of Emergency Management for a study of the Critical Energy Infrastructure Hub located in northwest Portland.

Additionally, $500,000 was reduced from a one-time General Fund appropriation made to the Office of Emergency Management by the Emergency Board on March 9, 2020, and was replaced with Coronavirus Relief Funds received by the Department of Administrative Services and transferred to the Oregon Military Department. The original appropriation was made for a suite of all-hazards emergency preparedness and response activities, including response to COVID-19.

A one-time reduction of $681,022 General Fund and the reduction of $681,022 in matching Federal Funds will reduce travel, training, and information technology lifecycle replacements in the Office of Emergency Management through the end of the 2019-21 biennium.

Approved budget reductions in the Military Department's Operations program total $682,747. These reductions include holding six positions vacant and shifting two positions from General Fund to Federal Funds for the remainder of the biennium, reducing services and supplies

expenses throughout Oregon's Army National Guard installations, and transferring eligible expenses from General Fund to federal funding. These actions will result in the loss of $964,664 in federal matching funds, and Federal Funds expenditure limitation is correspondingly reduced.

Board of Parole and Post-Prison Supervision

To help with balancing the state budget, the Committee approved one-time General Fund reductions totaling $326,590. Reductions include limiting services and supplies expenditures, vacancy savings, and the elimination of two Administrative Specialist positions. The Board anticipates being able to redirect workloads and does not anticipate a reduction in services.

Oregon State Police

The Committee reduced General Fund expenditures by $356,360 and Other Funds expenditure limitation by $148,840 to correct a double-budgeted expense in the Department's 2019-21 legislatively adopted budget.

Federal Funds expenditure limitation was increased by $1,104,843 in the Forensics Services program to allow expenditure of a federal DNA Capacity Enhancement and Backlog Reduction program grant from the U.S. Department of Justice. Funds will be used for equipment and personnel expenses in the agency's forensic services laboratories.

The Committee increased the agency's Other Funds expenditure limitation by $107,676 for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission. The funds will be used to purchase personal protective equipment for patrol troopers statewide.

General Fund reductions totaling $6.9 million were approved to help balance the statewide budget. One-time reductions taken in the Agency Support Division total $3,645,607 and include cancelling vehicle purchases for the remainder of the biennium for a savings of $1,807,000; deferring ammunition purchases for the remainder of the biennium for a savings of $350,000; reducing Fleet Services' overtime and personnel budgets for a savings of $398,462; holding a Project Manager 3 position vacant for the remainder of the biennium for a savings of $133,031; and reducing support for State Radio System upgrades and equipment replacements for a savings of $957,114. In the Forensics Division, delaying equipment replacements until the 2021-23 biennium saves $2,400,000 General Fund on a one-time basis. Additional one-time reductions include General Fund support of $790,090 for five trooper positions that respond to Firearm Instant Background Check denials and General Fund support of $99,038 for one Gaming Enforcement trooper position. These reductions will delay life-cycle replacements of equipment by one year, and will shift investigations of firearm background check denials to local law enforcement agencies.

Coronavirus Relief Funds received by the Department of Administrative Services were approved to be passed through to the Oregon State Police to cover the Patrol Division's payroll expenses from March 2020 through December 2020. Other Funds expenditure limitation was increased by $56 million and the Patrol Division's General Fund was reduced in the same amount on a one-time basis.

Department of Public Safety Standards and Training

The Committee increased the agency's Federal Funds expenditure limitation by $429,087 for expenditure of an Assistance to Firefighters grant from the Federal Emergency Management Agency. The agency will spend the award on mobile firefighting equipment.

For expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission, the Committee increased the agency's Other Funds expenditure limitation by $22,728. The funds will be used to purchase personal protective equipment for the Public Safety Academy.

Oregon Youth Authority

General Fund reductions totaling $11.5 million were approved to help balance the statewide budget. One-time reductions include $7.3 million General Fund from the community residential treatment program, with an associated reduction of $433,001 Other Funds and $4,225,006 Federal Funds. Based on program utilization to date this biennium, this reduction is not expected to have a significant effect on the availability of residential treatment for youth in the community. An additional $2.0 million General Fund reduction reflects a freeze on travel, hiring, and spending on discretionary services and supplies, and is not expected to affect programs and services on an ongoing basis. This General Fund reduction drives an associated Other Funds reduction of $26,921 and an associated Federal Funds reduction of $37,338. Seven positions will be held vacant for the remainder of the biennium, generating a General Fund savings of $836,816 and a Federal Funds savings of $60,744. One position is shifted from the General Fund to Other Funds, decreasing General Fund expense by $91,375 and increasing Other Funds expense by the same amount.

The Committee approved two reductions to General Fund pass-through appropriations to Multnomah County. Funding for services to gang-affected youth is reduced by $313,480 on a one-time basis. Funding for the East Multnomah Gang Enforcement Team is reduced by $1,002,067. This reduction is intended to be ongoing.

In order to implement programmatic changes to behavioral rehabilitative services (BRS) mandated by SB 171 (2019) and the federal Family First Prevention Services Act (FFPSA), the Committee approved a General Fund increase of $1,117,735.

The Committee increased the agency's Other Funds expenditure limitation by $350,000 for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission. The funds will be used to compensate behavioral rehabilitative service providers for additional measures they have taken to mitigate the threat of the COVID-19 pandemic.

TRANSPORTATION

Department of Transportation

The Committee approved an increase of $6,131,433 Other Funds expenditure limitation for the Driver and Motor Vehicle (DMV) program. Of this amount, $5,731,433 will address the implementation costs of the federal REAL ID Act. The remaining $400,000 is for outreach related to HB 2015 (2019), which eliminated the requirement to provide proof of legal residence to obtain a driver license or state identification card.

An additional increase of $2,741,953 Other Funds expenditure limitation for the DMV program addresses costs related to the COVID-19 pandemic. This includes costs for overtime and temporary help to process backlogs resulting from field office closures, as well as costs for protective equipment, enhanced janitorial services, plastic shields at customer counters, and increased security.

The Committee approved the following direction to the Department regarding transportation planning:

> **BUDGET NOTE:** The Oregon Department of Transportation is directed to work with community-based organizations and other stakeholders to ensure broad community outreach and engagement related to implementation of HB 2015 (2019). The Department is further directed to use existing resources of up to $500,000 for such outreach and to contract with one or more trusted community-based organizations with a track record of providing culturally competent and linguistically appropriate community outreach.

An increase of $42,700,000 Other Funds expenditure limitation was approved to allow the Department to spend federal CARES Act money in support of public transit systems statewide.

The Committee approved an increase of $4,000,000 Federal Funds expenditure limitation for the Motor Carrier Transportation program to spend federal formula funds in support of the enforcement of state laws governing commercial trucks.

Lottery Funds expenditure limitation in the amount of $500,000 was established for the transfer of Lottery Funds from ODVA to ODOT for administration of the Veterans Rural Transportation Grant

The Committee approved an Other Funds expenditure limitation reduction of $5.1 million to reflect a change in the source of funding for the Coos Bay Rail Line Repairs and Bridge Replacement project. The project will be financed through the Connect Oregon Fund in lieu of issuing lottery bonds to provide match for a $20.0 million BUILD Grant from the U.S. Department of Transportation that has been made to the Port of Coos Bay for the rail line improvements. The Oregon Transportation Commission, as part of its review of the project application for Connect Oregon funds, will ensure the project continues to be eligible for the federal BUILD grant.

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

August 5, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on August 5, 2020, took the following actions:

1. Department of Administrative Services
Oregon Health Authority
Increased the Federal Funds expenditure limitation for the Department of Administrative Services initially established at the April 23, 2020 meeting of the Emergency Board by $94,200,000, from funding made available to states through the Coronavirus Relief Fund for transfer to the Oregon Health Authority and established an Other Funds expenditure limitation of $94,200,000 for the Oregon Health Authority for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Health Authority for COVID-19 contact tracing, testing, education and outreach, case management, and supportive services.

2. Department of Administrative Services
Oregon Health Authority
Increased the Federal Funds expenditure limitation for the Department of Administrative Services initially established at the April 23, 2020 meeting of the Emergency Board by $45,000,000, from funding made available to states through the Coronavirus Relief Fund for transfer to the Oregon Health Authority and established an Other Funds expenditure limitation of $45,000,000 for the Oregon Health Authority for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Health Authority to address the social determinants of health contributing to the disproportionate impact the COVID-19 pandemic has had on Oregon's tribal communities and communities of color.

4. Department of Administrative Services for Department of Human Services
Established an Other Funds expenditure limitation of $8,000,000 for the Department of Human Services for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Department of Human Services for Self Sufficiency and Vocational Rehabilitation Services for increased funding for food programs during the COVID-19 pandemic and established an Other Funds expenditure limitation for the Department of Human Services of $21,767,055 for funding from the CRF received by the Department of Administrative Services and transferred to the Department of Human Services for Aging and People with Disabilities

and Intellectual/Development Disabilities for service rate increases and emergency COVID beds during the COVID-19 pandemic.

5. Department of Administrative Services

Increased the Federal Funds expenditure limitation established for the Department of Administrative Services at the April 23, 2020 meeting of the Emergency Board by $105,000,000 from funding made available to states through the Coronavirus Relief Fund to provide flexibility and rapid response capability for the Department of Administrative Services to purchase equipment, supplies, and services on behalf of state agencies in responding to the effects of the COVID-19 pandemic.

6. Department of Administrative Services

Acknowledged receipt of a report on the omission of the Craterian Theater in Medford from the list of approved independent venue grants, and replaced the previously-approved list of independent venue awards with the *Independent Venues List - August 4, 2020*, to include funding for the Craterian Theater and to adjust award amounts to maintain the previously-approved total funding level.

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

September 25, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 276.390; ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on September 25, 2020, took the following actions:

1. Secretary of State
Department of Administrative Services
Increased the Federal Funds expenditure limitation for the Department of Administrative Services initially established at the April 23, 2020 meeting of the Emergency Board by $1,643,396, and established an Other Funds expenditure limitation of $1,643,396 for the Secretary of State for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Secretary of State for the Elections Division, for providing financial assistance to county election offices and the Elections Division for costs associated with the COVID-19 pandemic, with the understanding that the Elections Division will report on the expenditures supported by these funds at the next meeting of the Emergency Board.

2. Higher Education Coordinating Commission
Allocated $300,552 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Higher Education Coordinating Commission by section 1(1), chapter 666, Oregon Laws 2019, Higher Education Coordinating Commission operations, to meet the state matching requirement for the Oregon Volunteers program and the Ameri-Corps program.

3. Higher Education Coordinating Commission
Allocated $310,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Higher Education Coordinating Commission by section 1(1), chapter 666, Oregon Laws 2019, Higher Education Coordinating Commission operations, for the stabilization of the existing and planning for the ultimate replacement of the Financial Aid Management Information System.

4. Higher Education Coordinating Commission
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Labor in the amount of $3,450,000 to expand apprenticeship opportunities.

5. Higher Education Coordinating Commission
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Labor in the amount of $25,000,000 to provide assistance and job training to persons without work due to the COVID-19 pandemic.

6. Higher Education Coordinating Commission
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Labor in the amount of $12,000,000 to provide job training in certain industries for persons without work due to the COVID-19 pandemic.

7. Higher Education Coordinating Commission
Approved, retroactively, the submission of a federal grant application to the Bureau of Land Management in the amount of $48,000 to fund a jobs program for Native youth.

8. Higher Education Coordinating Commission
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Education in the amount of $13,000,000 to provide job training for low-skilled workers without jobs due to the COVID-19 pandemic.

10. Department of Education
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Education in the amount of up to $1,000,000 to use longitudinal data to evaluate long-term learning trajectories.

11. Department of Education
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Education in the amount of up to $3,000,000 to expand access to well-rounded course demonstrations.

12. Department of Education
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Education in the amount of up to $1,000,000 to use longitudinal data to evaluate the Oregon Mentorship Program.

15. Department of Human Services
Approved, retroactively, the submission of a federal grant application to the Administration for Children, Youth, and Families in the amount of up to $450,000 over three years for the Self Sufficiency Program to implement a sexual risk avoidance education curriculum for eighth graders.

16. Department of Human Services
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Agriculture, Food and Nutrition Service in the amount of up to $77,506,142 over three years to reduce food insecurity and hunger among children in the summer months.

17. Department of Human Services

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Agriculture, Food and Nutrition Service in the amount of up to $2 million over three years to improve processes and technology within the Supplemental Nutrition Assistance Program.

18. Department of Human Services

Approved, retroactively, the submission of a federal grant application to the Administration on Children, Youth, and Families for one-time funding in the amount of up to $292,085 to support kinship navigator efforts for the Child Welfare program.

19. Department of Human Services

Increased the Other Funds expenditure limitation established for the Department of Human Services by section 2(1), chapter 668, Oregon Laws 2019, Central services and state assessments and enterprise-wide costs, by $6,256,578; increased the Other Funds expenditure limitation established for the Department of Human Services by section 2(2), chapter 668, Oregon Laws 2019, Self-sufficiency and vocational rehabilitation services, by $8,000,000; increased the Other Funds expenditure limitation established for the Department of Human Services by section 2(4), chapter 668, Oregon Laws 2019, Aging and people with disabilities and intellectual/developmental disabilities programs, by $37,453,395; and increased the Federal Funds expenditure limitation established for the Department of Human Services by section 3(2), chapter 668, Oregon Laws 2019, Self-sufficiency and vocational rehabilitation services, by $6,100,000; to align revenues with expenditures and complete transactions in support of the agency's legislatively approved programs.

20. Department of Human Services

Approved, retroactively, the submission of a federal grant application to the Administration for Community Living in the amount of up to $750,000 over a one-year period for critical relief funds to help the Aging and People with Disabilities program prepare for and respond to COVID-19.

21. Oregon Health Authority

Increased the Other Funds expenditure limitation established for the Oregon Health Authority at the August 5, 2020 meeting of the Emergency Board (Item No. 1) by $1,850,000, from funding made available to states through the Coronavirus Relief Fund; and increased the Federal Funds expenditure limitation established for the Oregon Health Authority by section 4(1), chapter 695, Oregon Laws 2019, Health Systems, Health Policy and Analytics, and Public Health by $5,550,000; to increase COVID-19 testing capacity, with instructions.

22. Oregon Health Authority

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of up to $2 million over three years to improve Oregon's ability to monitor and use controlled substance prescription data.

23. Oregon Health Authority
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Health and Human Services in the amount of up to $3.5 million over a five-year period for suicide prevention and intervention activities.

24. Oregon Health Authority
Approved, retroactively, the submission of a federal grant application to the U.S. Centers for Disease Control and Prevention in the amount of up to $1.5 million over three years to improve health outcomes related to Alzheimer's Disease.

25. Oregon Health Authority
Approved, retroactively, the submission of a federal grant application to the U.S. Centers for Disease Control and Prevention in the amount of up to $3.5 million over a five-year period for suicide prevention activities targeting youth and adults.

26. Oregon Health Authority
Approved, retroactively, the submission of a federal grant application to the U.S. Centers for Disease Control and Prevention in the amount of $525,000 over three years for firearm injury surveillance.

27. Oregon Health Authority
Approved, retroactively, the submission of a federal grant application to the Centers for Disease Control and Prevention in the amount of up to $3.2 million over five years to prevent and mitigate environmental health hazards.

28. Oregon Health Authority
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Health and Services, Substance Abuse and Mental Health Administration in the amount of up to $2 million over 16 months to support mental health and substance use disorder services during the COVID-19 pandemic.

29. Oregon Health Authority
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Health and Services in the amount of $800,000 over 16 months to help prevent suicide and suicide attempts among adults during the COVID-19 pandemic.

30. Oregon Health Authority
Approved the submission of a federal grant application to the U.S. Environmental Protection Agency in the amount of $556,000 for improvements to the drinking water system serving the Confederated Tribes of Warm Springs.

31. Department of Justice
Allocated $1,000,000 from the special purpose appropriation made to the Emergency Board by section 262, chapter 9, Oregon Laws 2020 2nd Special Session to establish a General Fund appropriation for the Department of Justice in the amount of $1,000,000, for the Crime Victims and Survivor Services Division, for distribution to Child Advocacy Centers and costs related to the COVID-19 pandemic, with direction that the Department of Justice's Advisory Council on Child Abuse Assessment is to review and

approve any future supplemental funding requests by Child Advocacy Centers based upon the specific needs of the individual Child Advocacy Centers and which are directly related to the COVID-19 pandemic.

32. Department of Justice

Authorized the transfer of $664,918 from the Other Funds expenditure limitation established for the Department of Justice by section 2(6), chapter 692, Oregon Laws 2019, General Counsel Division, to the Other Funds expenditure limitation established for the Department of Justice by section 2(7), chapter 692, Oregon Laws 2019, Trial Division, and authorized the transfer of two permanent full-time Assistant Attorney General positions (2.00 FTE) from the General Counsel Division to the Trial Division for work related to state habeas corpus cases filed due to the COVID-19 pandemic.

33. Military Department

Established a Federal Funds Capital Construction expenditure limitation of $11,300,000 for the Military Department, Capital Construction Program, to construct two barracks facilities at Camp Umatilla in Hermiston, Oregon; established a Federal Funds Capital Construction expenditure limitation of $3,700,000 for the Military Department, Capital Construction Program, to upgrade electrical systems and to install perimeter fencing at Camp Umatilla; increased the Federal Funds Capital Construction expenditure limitation established for the Military Department by the Emergency Board in December 2018, (Item No. 25), by $11,800,000 for the Regional Training Institute Re-set Project; and increased the Federal Funds Capital Construction expenditure limitation established for the Military Department by section 2(2)(c), chapter 662, Oregon Laws 2019, Umatilla Wastewater Treatment Facility and Water Supply Line, by $825,000 for the project.

35. Oregon Youth Authority

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice, Office of Juvenile Justice and Delinquency Programs in the amount of $500,000 over three years to expand restorative justice programming in its youth correctional facilities.

36. Oregon Youth Authority

Allocated $620,993 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Oregon Youth Authority by section 1(1), chapter 427, Oregon Laws 2019, Operations, and increased the Federal Funds expenditure limitation established by section 3, chapter 427, Oregon Laws 2019, by $20,065 for the Juvenile Justice Information System Modernization project.

37. Department of Public Safety Standards and Training

Increased the Federal Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 3, chapter 479, Oregon Laws 2019, by $356,261, for expenditure of a grant award from the federal Assistance to Firefighters grant program.

38. Department of Public Safety Standards and Training

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Homeland Security, U.S. Fire Administration State Fire Training Systems Program in the amount of $20,000 over a one-year period to supplement state-offered fire training programs.

39. Criminal Justice Commission

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice, Bureau of Justice Assistance in the amount of $118,543 over two years to support federal Prison Rape Elimination Act standards in Department of Corrections and Oregon Youth Authority facilities.

40. Employment Department

Approved, retroactively, the submission of a federal grant application to the Federal Emergency Management Agency in the amount of $421,392,746 for the Lost Wages Assistance grant established via Presidential Memorandum on August 8, 2020.

41. Employment Department

Increased the Federal Funds expenditure limitation established for the Employment Department by section 4, chapter 269, Oregon Laws 2019 by $31,847,232, and authorized the establishment of 322 limited-duration positions (145.79 FTE) for administration of unemployment insurance benefits and agency administrative capacity; increased the Federal Funds expenditure limitation established by section 60, chapter 9, Oregon Laws 2020 2nd Special Session by $8,125,438, and authorized the establishment of 94 limited-duration positions (40.34 FTE) for administration of the Pandemic Unemployment Assistance program; and increased Other Funds expenditure limitation established by section 1(4), chapter 269, Oregon Laws 2019, Modernization Initiative, by $1,188,752 and authorized the establishment of 16 permanent positions (4.00 FTE) for information systems, training and change management expertise associated with modernizing unemployment insurance information technology.

47. Department of State Lands

Increased the Other Funds expenditure limitation for the Department of State Lands established by section 2, chapter 454, Oregon Laws 2019, from the Portland Harbor Cleanup Fund established by ORS 274.064, by $6,247,691 for continued cleanup efforts of the Portland Harbor Superfund Site.

48. Water Resources Department

Approved, retroactively, the submission of a federal grant application to the United States Geological Survey in the amount of $125,000 to fund improvements to the Water Use Reporting Program.

50. Department of Forestry

Increased the Other Funds expenditure limitation for the Oregon Department of Forestry established by section 2(2), chapter 664, Oregon Laws 2019, Fire protection, by $75,000,000 for the processing of payments related to the 2020 fire season and for operational expenses.

51. Department of Forestry

Increased the Federal Funds expenditure limitation for the Oregon Department of Forestry established by section 4(1), chapter 664, Oregon Laws 2019, Agency administration, by $1,800,000 for cooperative work under the federal Good Neighbor Authority program.

52. Department of Agriculture

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Agriculture for the Federal-State Marketing Improvement Program in the amount of $125,000 to support the marketability of ciders.

53. Department of Agriculture

Approved, retroactively, the submission of a federal grant application to the U.S. Environmental Protection Agency Multi-Purpose Grant Program in the amount of $30,027 to fund existing pesticide program activities.

54. Department of Geology and Mineral Industries

Approved, retroactively, the submission of a federal grant application to the Federal Emergency Management Agency for the Cooperating Technical Partners Program in the amount of $702,000 to support LIDAR acquisition, geologic hazard mapping and risk assessments, and outreach activities.

55. Department of Geology and Mineral Industries

Approved, retroactively, the submission of a federal grant application to the National Oceanic and Atmospheric Administration in the amount of $492,191 for the National Tsunami Hazard Mitigation Program.

56. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the Federal Transit Administration in the amount of $600,000 to improve access to information for transit users.

57. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the Federal Railroad Administration in the amount of $4,783,782 to make rail improvements in Oregon City.

58. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the Federal Department of Transportation in the amount of up to $4,000,000 for a multi-state project to expand access to transportation for people with disabilities, older adults, and individuals of low income.

59. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the Federal Transit Administration in the amount of up to $1,734,000 for a Bus and Bus Facilities Infrastructure Discretionary grant on behalf of several rural transit providers.

60. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the Federal Highway Administration in the amount of $60,000 to collect and track data on the use of precision guidance technology on its road maintenance equipment.

62. Department of Consumer and Business Services

Authorized the transfer of $11,845,226 from the Other Funds expenditure limitation established for the Department of Consumer and Business Services by section 1(5), chapter 607, Oregon Laws 2019, Division of Financial Regulation, to the Other Funds expenditure limitation established for the Department of Consumer and Business Services by section 1(6), chapter 607, Oregon Laws 2019, Building Codes Division, to correct a technical error in the agency's budget.

63. Department of Administrative Services

Acknowledged receipt of a report on the state's certificates of participation and Article XI-Q, XI-M, and XI-N general obligation bond debt service savings as a result of refinancing.

64. Department of Administrative Services

Acknowledged receipt of a report on the state's Article XI-G general obligation bond debt service savings as a result of refinancing.

65. Department of Administrative Services

Acknowledged receipt of a report on compensation plan changes.

66. Department of Administrative Services

Acknowledged receipt of a report on uniform rent rates.

67. Oregon Liquor Control Commission

Increased the expenditure limitation established for the Oregon Liquor Control Commission by section 1(1), chapter 694, Oregon Laws 2019, by $3,531,000 for bank card fees and shipping capacity; increased the expenditure limitation established for the Oregon Liquor Control Commission by section 1(4), chapter 694, Oregon Laws 2019, by $5,800,000 for liquor agent compensation; and authorized the establishment of one permanent position (0.29 FTE) and increased expenditure limitation established for the Oregon Liquor Control Commission by section 1(2), chapter 694, Oregon Laws 2019 by $84,557 for Geographic Information Systems capabilities.

68. Legislative Fiscal Office for Housing and Community Services Department

Allocated $10,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Housing and Community Services Department, to provide funding for grants through the Wildfire Damage Housing Relief Program.

69. Legislative Fiscal Office

Acknowledged receipt of a report on modifications to the COVID-19 Emergency Business Assistance Program in the Oregon Business Development Department and approved the proposed modifications.

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

October 12, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on October 12, 2020, took the following actions:

1. Department of Education
Established a reservation of $20,000,000 in the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019 for the purpose of providing financial assistance to school districts, education service districts, and public charter schools that have sustained damage due to wildfires.

2. Oregon Health Authority
Allocated $750,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Oregon Health Authority by section 1(1), chapter 695, Oregon Laws 2019, Health Systems, Health Policy and Analytics, and Public Health, for the testing of small drinking water systems and domestic wells in areas damaged by wildfires.

3. Housing and Community Services Department
Allocated $500,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Housing and Community Services Department by section 1, chapter 642, Oregon Laws 2019 for consultant services provided under contract for advice and assistance in recovering from the loss of housing due to 2020 wildfires.

4. Higher Education Coordinating Commission
Acknowledged receipt of a report on public university financial data and measures that will be consistently provided to improve transparency and accountability.

5. Department of Education
Higher Education Coordinating Commission
Teacher Standards and Practices Commission
Acknowledged receipt of a report on a plan to provide an effective combination of programs and initiatives for the professional development of educators from kindergarten through grade 12, and instructed the Department of Administrative Services to reschedule $10,150,414 in Other Funds expenditure limitation for the Department of Education to implement the plan; and increased the Other Funds

expenditure limitation established for the Higher Education Coordinating Commission by section 6(1), chapter 666, Oregon Laws 2019, Operations, by $2,000,000 and increased the Other Funds expenditure limitation established for the Teachers Standards and Practices Commission by section 1, chapter 569, Oregon Laws 2019, by $2,500,000 for implementing the plan.

6. Oregon Business Development Department
Acknowledged receipt of a report on Oregon's three Signature Research Centers.

7. Oregon Business Development Department
Acknowledged receipt of a report on the Rural Opportunity Initiative grant program.

8. Housing and Community Services Department
Acknowledged receipt of a report on utilization of Coronavirus Relief Funds related to safe sheltering and support for farmworkers impacted by COVID-19.

9. Secretary of State
Acknowledged receipt of a report on the expenditures supported by the Coronavirus Relief Fund monies distributed to the Secretary of State for financial assistance to county election offices and the Elections Division for costs associated with the COVID-19 pandemic.

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

November 9, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on November 9, 2020, took the following actions:

1. Department of Administrative Services
Allocated $35,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation established for the Department of Administrative Services at the April 23, 2020 meeting of the Emergency Board, for a grant to the Oregon Community Foundation to support shelter through grants to local community organizations for the acquisition, retrofitting, and potential operation of suitable shelter properties throughout Oregon, with the understanding that funds will be returned to the State Treasury by June 30, 2021 if unspent, and that the Department of Administrative Services and Oregon Community Foundation will report to the Legislature with the following information: identification of applicants, including operating partners; the number and location of units to be acquired; estimated costs of rehabilitation; requested grant amounts; payments of commissions and fees; identified matching funds; a summary of estimated operations expenses and sources of operating revenue; and timelines for occupancy.

2. Oregon Health Authority
Acknowledged receipt of a report on the Oregon Health Authority's revised spending plan for COVID-19 testing capacity.

3. Department of Administrative Services
Established a $75,014,016 Other Funds expenditure limitation for the Department of Administrative Services for monies received from the Federal Emergency Management Agency to pay for COVID-19 emergency response activities, including personal protective equipment purchases.

4. Department of Administrative Services
Established a $20,000,000 Federal Funds expenditure limitation for the Department of Administrative Services from funding made available to states through the Coronavirus Relief Fund for a third grant to the Oregon Community Foundation for the culturally-

specific community-based grant program Oregon Worker Relief Fund and transferred $20,000,000 Federal Funds expenditure limitation from the expenditure limitation established by the Emergency Board at the April 23, 2020 meeting (Item #8) to the newly established Federal Funds expenditure limitation.

5. Oregon Business Development Department
Department of Administrative Services

Increased the Other Funds expenditure limitation for the Oregon Business Development Department initially established at the July 14, 2020 meeting of the Emergency Board (Item #1) for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Business Development Department for business, innovation and trade, for providing financial assistance to small businesses affected by economic conditions associated with the COVID-19 pandemic, by $20,000,000; and approved modifications in the use of funds previously provided to the Oregon Business Development Department for this program.

6. Department of Education
Department of Human Services
Department of Administrative Services

Increased the Other Funds expenditure limitation for the Department of Education, initially established at the June 5, 2020 meeting of the Emergency Board, by $43,800,000, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Department of Education to assist in meeting the increased costs of child care providers, and increased the Other Funds expenditure limitation for the Department of Human Services established by section 2(2), chapter 668, Oregon Laws 2019, Self-sufficiency and vocational rehabilitation services, by $3,000,000, for distribution to family, friend, and neighbor child care providers.

7. Department of Justice
Department of Administrative Services

Increased the Federal Funds expenditure limitation for the Department of Administrative Services initially established at the April 23, 2020 meeting of the Emergency Board by $1,000,000, from funding made available to states through the Coronavirus Relief Fund (CRF) to support the transfer of CRF to the Department of Justice for victims of domestic and sexual violence due to increasing needs resulting from the effects of the COVID-19 pandemic and increased the Other Funds expenditure limitation for the Department of Justice - Crime Victims Survivor Services Division initially established at the June 5, 2020 meeting of the Emergency Board by $1,000,000, for victims of domestic and sexual violence due to increasing needs resulting from the effects of the COVID-19 pandemic and instructed the Department of Justice to undertake prudent action to fully expend by December 30, 2020 any remaining Coronavirus Relief Fund moneys that were previously approved by the Legislature or the Emergency Board, including the reallocation of any unobligated funds between base-level, emergency housing, and mental health service categories..

8. Oregon Health Authority
Department of Human Services
Department of Administrative Services

Increased the Federal Funds expenditure limitation for the Department of Administrative Services initially established at the April 23, 2020 meeting of the Emergency Board by $2,428,502 from funding made available to states through the Coronavirus Relief Fund, for transfer to the Oregon Health Authority and the Department of Human Services; increased the Other Funds expenditure limitation for the Oregon Health Authority established at the August 5, 2020 meeting of the Emergency Board for COVID-19 contact tracing and testing (Item #1) by $2,128,502, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Health Authority for one-time COVID-19 baseline testing of long term care facility staff and residents; and increased the Other Funds expenditure limitation for the Department of Human Services established at the August 5, 2020 meeting of the Emergency Board (Item #4) for Aging and People with Disabilities and Intellectual/Development Disabilities, by $300,000, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Department of Human Services for one-time COVID-19 baseline testing of long term care facility staff and residents.

9. Department of Human Services
Department of Administrative Services

Increased the Federal Funds expenditure limitation for the Department of Administrative Services initially established at the April 23, 2020 meeting of the Emergency Board by $5,000,000 from funding made available to states through the Coronavirus Relief Fund for transfer to the Department of Human Services and increased the Other Funds expenditure limitation for the Department of Human Services established at the August 5, 2020 meeting of the Emergency Board (Item #4) for Aging and People with Disabilities and Intellectual/Development Disabilities, by $5,000,000, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Department of Human Services to reimburse long term care providers for routine COVID-19 staff testing costs.

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

December 11, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on December 11, 2020, took the following actions:

1. **Higher Education Coordinating Commission**
   Acknowledged receipt of a report from the seven public universities on cost management measures implemented during the 2020-21 academic year.

2. **Higher Education Coordinating Commission**
   Approved, retroactively, the submission of a federal grant application to the U.S. Department of Labor, in the amount of $19.5 million, to create temporary employment opportunities and provide training for dislocated workers.

3. **Oregon Health Authority**
   Acknowledged receipt of a report on the agency's 2019-21 financial status.

4. **Oregon Health Authority**
   Approved, retroactively, the submission of a grant application to the Association of Maternal and Child Health Programs, in the amount of $100,000, to improve and expand the use of telehealth services in maternal and child health programs.

5. **Oregon Health Authority**
   Approved, retroactively, the submission of a federal grant application to the U.S. Department of Health and Human Services for reimbursement of the Oregon State Hospital's health care expenses or lost revenues attributed to the COVID-19 pandemic.

6. **Department of Human Services**
   Acknowledged receipt of a report on agency costs and a future General Fund request for providing shelter, food, and wraparound services to Oregonians impacted by wildfires.

7. **Department of Human Services**
   Approved the transfer of General Fund appropriations, the increase and transfer of Other Funds expenditure limitations, the transfer of Federal Funds expenditure limitations, position transfers, and the establishment of limited duration and permanent positions; per the attached table.

8. Department of Public Safety Standards and Training

Increased the Other Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 2(1), chapter 479, Oregon Laws 2019, Operations, by $323,657 for reimbursement of expenses incurred during Wildland Fire Fighter Training for the National Guard Bureau in July 2020.

9. Department of Public Safety Standards and Training

Increased the Federal Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 3, chapter 479, Oregon Laws 2019, by $20,000 for expenditure of a State Fire Systems Training grant from the U.S. Department of Homeland Security.

10. Department of Justice

Allocated $2,660,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of Justice by section 1(5), chapter 692, Oregon Laws 2019, Defense of Criminal Convictions; increased the Other Funds expenditure limitation established for the Department of Justice by section 2(2), chapter 692, Oregon Laws 2019, Appellate Division, by $200,653 and authorized the establishment of two permanent full-time positions (0.50 FTE); and increased the Other Funds expenditure limitation established for the Department of Justice by section 2(7), chapter 692, Oregon Laws 2019, Trial Division, by $269,679 and authorized the establishment of three permanent full-time positions (0.75 FTE); for defending the state in cases in which sentenced offenders challenge their convictions or sentences.

11. Department of Justice

Allocated $65,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of Justice, Appellate Division, by section 1(2), chapter 692, Oregon Laws 2019, for the preparation of ballot titles.

12. Department of Justice

Authorized the transfer of $209,000 from the General Fund appropriation established for the Department of Justice by section 1(1), chapter 692, Oregon Laws 2019, Office of the Attorney General and Administration, to the General Fund appropriation established for the Department of Justice by section 1(3), chapter 692, Oregon Laws 2019, Criminal Justice Division, for workload increases related to Internet Crimes Against Children and election fraud.

13. Military Department

Increased the Other Funds Capital Construction expenditure limitation established for the Military Department by section 1(2)(c), chapter 747, Oregon Laws 2017, Future Readiness Center Sites, by $1,439,700 to purchase property for a readiness center to replace the Redmond Armory.

14. Military Department

Allocated $482,096 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Military Department

by section 1(4), Chapter 534, Oregon Laws 2019, Community Support, for State Active Duty expenses; allocated $24,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Military Department by section 1(1), chapter 534, Oregon Laws 2019, Administration, for interest expense; and increased the Other Funds expenditure limitation established for the Military Department by section 2(4), chapter 534, Oregon Laws 2019, Community Support, by $1,580,090 for receipt of reimbursements from the Federal Emergency Management Agency for wildfire response and COVID-19 missions.

15. Military Department

Allocated $1,353,464 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Military Department by section 1(3), Chapter 534, Oregon Laws 2019, Emergency management, to provide state matching funds for the Federal Emergency Management Agency's Other Needs Assistance program.

16. Military Department

Increased the Other Funds expenditure limitation established for the Military Department by section 2(3), chapter 534, Oregon Laws 2019, Emergency management, by $14,254,405 to accommodate an increase in Emergency Communications Tax revenues and expenditures.

17. Department of State Police

Allocated $2,998,377 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of State Police by section 1(1), chapter 568, Oregon Laws 2019, Patrol services, criminal investigations, gaming enforcement and office of the State Fire Marshal, for expenses incurred in response to catastrophic wildfires and civil protests; and allocated $238,925 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of State Police by section 1(3), chapter 568, Oregon Laws 2019, Forensic services and Chief Medical Examiner, for equipment and expenses incurred in response to catastrophic wildfires.

18. Department of State Police

Allocated $6,625,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of State Police by section 1(1), chapter 568, Oregon Laws 2019, Patrol services, criminal investigations, gaming enforcement and office of the State Fire Marshal; and increased the Other Funds expenditure limitation established for the Department of State Police by section 2(1), chapter 568, Oregon Laws 2019, Patrol services, criminal investigations, gaming enforcement and office of the State Fire Marshal, by $19,875,000 for costs incurred during the 2020 fire season, with instructions.

19. Oregon Youth Authority

Increased the Other Funds expenditure limitation established for the Oregon Youth Authority by section 2, chapter 427, Oregon Laws 2019, by $3,200,000 for reimbursement of expenses incurred due to the COVID-19 pandemic from the Federal

Emergency Management Agency and from Coronavirus Relief Funds managed by the Department of Administrative Services.

20. Oregon Business Development Department

Increased the Other Funds expenditure limitation established for the Oregon Business Development Department by section 2(4), chapter 522, Oregon Laws 2019, Arts and Cultural Trust, by $1,250,000 to allow expenditure of grant funds received for an Artist Relief Program, for grants to professional artists who have experienced financial hardship during the COVID-19 pandemic.

21. Oregon Business Development Department

Approved, retroactively, the resubmission of a federal grant application to the U.S. Economic Development Administration, in the amount of $3.52 million, to plan and implement economic recovery strategies in response to the coronavirus pandemic.

22. Department of Veterans' Affairs

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Health and Human Services for Oregon Veterans' Homes healthcare-related expenses and lost revenues attributable to COVID-19.

23. Employment Department

Acknowledged receipt of a report on assessing the risks associated with the agency's efforts to simultaneously plan and implement multiple large information technology projects.

24. Water Resources Department

Allocated $656,279 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Water Resources Department by section 1(5), chapter 535, Oregon Laws 2019, Director's office, for anticipated legal costs of the 2019-21 biennium.

25. Department of Land Conservation and Development

Approved, retroactively, the submission of a federal grant application to the National Oceanic and Atmospheric Administration, in the amount of $300,000, to advance climate adaptation and coastal community resilience.

26. Marine Board

Increased the Federal Funds expenditure limitation established for the Oregon State Marine Board by section 2(2), chapter 301, Oregon Laws 2019, Marine law enforcement, by $50,000 for the expenditure of grant funds awarded for the removal of marine debris.

27. Marine Board

Approved the submission of a federal grant application to the Federal Emergency Management Agency, in the amount of $750,000, to remove navigational hazards and obstructions in the waterways within fire zones.

28. Department of Forestry

Acknowledged receipt of a report on the 2020 fire season; acknowledged receipt of a report on losses on private lands of timber, building, fencing, livestock, and grazing land capacity; allocated $25,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of Forestry by section 1(2), chapter 664, Oregon Laws 2019, Fire protection, for 2020 fire season costs; increased the Other Funds expenditure limitation of the Department of Forestry established by section 2(2), chapter 664, Oregon Laws 2019, Fire protection, by $13,773,119 for the processing of payments related to the 2020 fire season; and, recommended that a $14,281,798 General Fund appropriation for the remaining portion of the 2020 season net emergency firefighting costs be included in an early-session rebalance bill during the 2021 session, or as available funding allows.

29. Department of Forestry

Established a General Fund appropriation by allocating $119,690 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Forestry and authorized the establishment of two limited-duration positions (0.50 FTE) for six months for the workload associated with the damaged facilities reconstruction or replacement projects due to the 2020 wildfires.

30. Department of Geology and Mineral Industries

Approved, retroactively, the submission of a federal grant application to the U.S. Geological Survey, in the amount of $151,000, for the 3D Elevation Program initiative.

31. Department of Geology and Mineral Industries

Approved, retroactively, the submission of a federal grant application to the U.S. Geological Survey, in the amount of $310,000, for the 3D Elevation Program initiative.

32. Department of Geology and Mineral Industries

Approved the submission of a federal grant application to the U.S. Geological Survey, in the amount of $174,165, for the 2021 State Geological Survey project.

33. Department of Geology and Mineral Industries

Authorized the establishment of a limited duration Natural Resource Specialist 4 position (0.16 FTE) to serve as the Chemical Process Mining Coordinator within the Mined Land Regulation and Reclamation program.

34. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the Federal Highway Administration, in the amount of $56.7 million, to restore and reconnect the Historic Columbia River Highway as a state trail.

35. Department of Transportation

Transferred $10,000,000 Other Funds expenditure limitation established for the Department of Transportation by section 2(4), chapter 614, Oregon Laws 2019, Bridge program, to the Other Funds expenditure limitation established by section 2(8), chapter 614, Oregon Laws 2019, Local Government program; and, transferred $25,000,000 Other Funds expenditure limitation established for the Department of Transportation by

section 2(4), chapter 614, Oregon Laws 2019, Bridge program to the Other Funds expenditure limitation established by section 2(6), chapter 614, Oregon Laws 2019, Modernization program.

36. Department of Transportation

Increased the Other Funds expenditure limitation established for the Department of Transportation by section 2(2), chapter 614, Oregon Laws 2019, Maintenance and emergency relief programs, by $71,649,128 for expenses related to winter storms, wildfires, and the COVID-19 pandemic.

37. Department of Transportation

Allocated $7,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation established for the Department of Transportation at the October 23, 2020 meeting of the Emergency Board, for ash and debris removal in the eight Oregon counties most impacted by the Labor Day wildfires, and established a Federal Funds expenditure limitation of $150,000,000 for Maintenance and emergency relief programs for wildfire ash and debris removal.

38. Public Utility Commission

Increased the Other Funds expenditure limitation established for the Public Utility Commission by section 1(3), chapter 185, Oregon Laws 2019, Administration, by $510,925 to upgrade the electronic filing and docketing system.

39. Department of Consumer and Business Services

Acknowledged receipt of a report on workers' compensation premium assessment rates.

40. Department of Revenue

Increased the Other Funds expenditure limitation for the Department of Revenue established by section 2 (1), chapter 612, Oregon Laws 2019, Administration, by $84,240; increased the Other Funds expenditure limitation for the Department of Revenue, established by section 2(4), chapter 612, Oregon Laws 2019, Business Division, by $634,463, and authorized the establishment of six permanent full-time positions (1.67 FTE) and one limited duration position (0.30 FTE); and increased the Other Funds expenditure limitation for the Department of Revenue, established by section 2(7), chapter 612, Oregon Laws 2019, Information Technology Services Division, by $123,527, and authorized the establishment of two limited duration positions (0.58 FTE); for the implementation of Ballot Measure 108 (2020).

41. Department of Administrative Services

Increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(7), chapter 518, Oregon Laws 2019, Enterprise Goods and Services, by $2,285,500; increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(8), chapter 518, Oregon Laws 2019, Business Services, by $1,902,000; increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(4), chapter 518, Oregon Laws 2019, Chief Human Resources Office, by $1,825,000; increased the Other Funds expenditure limitation established for the

Department of Administrative Services by section 2(14), chapter 518, Oregon Laws 2019, Oregon Department of Administrative Services information technology by $237,000; and authorized the transfer of $3,197,886 from the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(5)(c), chapter 518, Oregon Laws 2019, State Data Center - Equipment lifecycle replacement, to the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(5)(a), chapter 518, Oregon Laws 2019, State Data Center - Operations, for technical adjustments to correct actions taken during the August 2020 Second Special Session and to accommodate increased expenditures by the Chief Human Resources Office and internal information technology support.

42. Department of Administrative Services
Acknowledged receipt of a report on the CASA transition plan.

43. Department of Administrative Services
Acknowledged receipt of a report on compensation plan adjustments.

44. Department of Administrative Services
Allocated $200,000,000 from the special purpose appropriation made to the Emergency Board by section 2(1), chapter 644, Oregon Laws 2019; increased Lottery Funds expenditure limitation by $5,442,587; increased Other Funds expenditure limitation by $169,107,877; and increased Federal Funds expenditure limitation by $76,848,702 to fund state employee compensation and benefits adjustments, as well as, Pension Obligation Bond rate changes, per the attached table.

45. Department of Human Services
Approved the submission of a federal grant application to the Federal Emergency Management Agency, in the amount of up to $8 million over two years, to support wildfire disaster case management services.

46. Oregon Health Authority
Approved, retroactively, the submission of a federal grant application to the Centers for Disease Control and Prevention, in the amount of up to $3,125,000 over a five-year period, to strengthen the surveillance of birth anomalies to improve health outcomes for infants and their mothers.

47. Housing and Community Services Department
Acknowledged receipt of a report on efforts to expend Coronavirus Relief Funds by December 30, 2020.

48. Legislative Fiscal Office for Department of Human Services
Allocated $2,900,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to supplement the appropriation made to the Department of Human Services by section 1(2), chapter 668, Oregon Laws 2019, Self-sufficiency and vocational rehabilitation services, for distribution to the Oregon Food Bank for emergency food purchases.

Emergency Board – December 11, 2020			Attachment to Item #7
DEPARTMENT OF HUMAN SERVICES 2019-21			
December 2020			
Division/Appropriation Reference	**Fund Type**	**Adjustments to Legislatively Approved Budget**	**Adjustments to Position Authority**
Transfers, Allocations, and Expenditure Limitation Adjustments:			
Self-sufficiency and vocational rehabilitation services			
Ch 668 1(2), OL 2019	General	18,052,207	
Ch 668 2(2), OL 2019	Other	3,759,455	
Ch 668 3(2), OL 2019	Federal	10,963,446	
	Total	32,775,108	142 pos / 36.25 FTE*
Child welfare			
Ch 668 1(3), OL 2019	General	5,629,619	
Ch 668 2(3), OL 2019	Other	70,754	
Ch 668 3(3), OL 2019	Federal	2,690,171	
	Total	8,390,544	1 pos / 1.00 FTE
Aging and people with disabilities and intellectual/developmental disabilities programs			
Ch 668 1(4), OL 2019	General	(25,580,410)	
Ch 668 2(4), OL 2019	Other	(473,396)	
Ch 668 3(4), OL 2019	Federal	(14,828,714)	
	Total	(40,882,520)	(2) pos / (2.00) FTE
Central Services and state assessments and enterprise-wide costs			
Ch 668 1(1), OL 2019	General	1,898,584	
Ch 668 2(1), OL 2019	Other	173,972	
Ch 668 3(1), OL 2019	Federal	1,175,097	
	Total	3,247,653	(1) pos / (1.00) FTE
Shared services			
Ch 668 2(5), OL 2019	Other	188,000	2 pos / 1.25 FTE
Department Total			
	General	-	
	Other	3,718,785	
	Federal	-	
	Total	3,718,785	142 pos / 35.50 FTE
*138 positions / 34.50 FTE are limited duration			

Table 1 - Employee Compensation and Pension Obligation Bonds

Program Area	Agency Name	Appropriation Description	Chapter	Section/ Sub	General Fund	Lottery Funds	Other Funds	Federal Funds
ADMINISTRATION								
	ADVOCACY COMMISSIONS OFFICE	Operating Expenses	418	01	$28,540	$0	$0	$0
	DEPT OF ADMIN SERVICES	Chief Operating Office	518	02-01	$0	$0	$282,905	$0
	DEPT OF ADMIN SERVICES	Chief Financial Office	518	02-02	$0	$0	$658,716	$0
	DEPT OF ADMIN SERVICES	Office of the State Chief Information Officer - Policy	518	02-03	$0	$0	$1,581,031	$0
	DEPT OF ADMIN SERVICES	Chief Human Resource Office	518	02-04	$0	$0	$971,422	$0
	DEPT OF ADMIN SERVICES	OSCIO - State Data Center - Operations	518	02-05-a	$0	$0	$1,994,806	$0
	DEPT OF ADMIN SERVICES	Enterprise Asset Management	518	02-06	$0	$0	$1,750,924	$0
	DEPT OF ADMIN SERVICES	Enterprise Goods and Services	518	02-07	$0	$0	$2,688,343	$0
	DEPT OF ADMIN SERVICES	Business Services	518	02-08	$0	$0	$153,491	$0
	DEPT OF ADMIN SERVICES	DAS Information Technology	518	02-14	$0	$0	$522,862	$0
	OREGON STATE TREASURY	Administrative Expenses - Operations	673	01-01	$0	$0	$2,642,380	$0
	OREGON STATE TREASURY	Administrative Expenses - Oregon 529 Savings Network	673	01-02	$0	$0	$63,718	$0
	OREGON STATE TREASURY	Administrative Expenses - ORSB	673	01-03	$0	$0	$29,202	$0
	RACING COMMISSION	Operating Expenses	28	01	$0	$0	$56,230	$0
	PUB EMPLOYEES RETIREMENT SYSTEM	Central Administration Division	611	01-01	$0	$0	$430,966	$0
	PUB EMPLOYEES RETIREMENT SYSTEM	Financial and Administrative Services Division	611	01-02	$0	$0	$608,333	$0
	PUB EMPLOYEES RETIREMENT SYSTEM	Information Services Division	611	01-03	$0	$0	$767,741	$0
	PUB EMPLOYEES RETIREMENT SYSTEM	Operations Division	611	01-04	$0	$0	$1,651,591	$0
	PUB EMPLOYEES RETIREMENT SYSTEM	Compliance, Audit, and Risk Division	611	01-05	$0	$0	$325,514	$0
	PUB EMPLOYEES RETIREMENT SYSTEM	Core Retirement System Applications	611	04-04	$0	$0	$474,183	$0
	SECRETARY OF STATE	Administrative Services Division	672	01-01	$142,618	$0	$0	$0
	SECRETARY OF STATE	Elections Division	672	01-02	$213,537	$0	$0	$0
	SECRETARY OF STATE	Administrative Services Division	672	02-01	$0	$0	$895,628	$0
	SECRETARY OF STATE	Audits Division	672	02-03	$0	$0	$1,343,354	$0
	SECRETARY OF STATE	Archives Division	672	02-04	$0	$0	$329,968	$0
	SECRETARY OF STATE	Corporation Division	672	02-05	$0	$0	$481,436	$0
	SECRETARY OF STATE	Federal Funds - Elections Division	672	03	$0	$0	$0	$74,529
	LIQUOR CONTROL COMMISSION	Administrative expenses	694	01-01	$0	$0	$2,814,706	$0
	LIQUOR CONTROL COMMISSION	Marijuana regulation - recreational	694	01-02	$0	$0	$683,904	$0
	LIQUOR CONTROL COMMISSION	Marijuana regulation - medical	694	01-03	$0	$0	$145,875	$0
	DEPT OF REVENUE	Administration	612	01-01	$1,115,543	$0	$0	$0
	DEPT OF REVENUE	Property Tax Division	612	01-02	$725,829	$0	$0	$0
	DEPT OF REVENUE	Personal Tax and Compliance	612	01-03	$3,552,328	$0	$0	$0
	DEPT OF REVENUE	Business	612	01-04	$918,214	$0	$0	$0
	DEPT OF REVENUE	Corporate Division	612	01-05	$108,398	$0	$0	$0
	DEPT OF REVENUE	Information Technology	612	01-06	$888,577	$0	$0	$0
	DEPT OF REVENUE	Administration	612	02-01	$0	$0	$127,034	$0
	DEPT OF REVENUE	Property Tax	612	02-02	$0	$0	$197,623	$0
	DEPT OF REVENUE	Personal Tax and Compliance	612	02-03	$0	$0	$72,803	$0
	DEPT OF REVENUE	Business	612	02-04	$0	$0	$735,963	$0
	DEPT OF REVENUE	Collections	612	02-05	$0	$0	$299,666	$0
	DEPT OF REVENUE	Information Technology	612	02-07	$0	$0	$193,717	$0
	DEPT OF REVENUE	Marijuana Division	612	02-08	$0	$0	$153,850	$0
	DEPT OF REVENUE	Senior Property Tax Deferral	612	02-09	$0	$0	$58,773	$0
	EMPLOYMENT RELATIONS BOARD	Operating Expenses	39	01	$115,550	$0	$0	$0
	EMPLOYMENT RELATIONS BOARD	Assessments of agencies transferred to DAS	39	03	$0	$0	$90,992	$0
	OFFICE OF THE GOVERNOR	Operating Expenses	665	01	$600,693	$0	$0	$0
	OFFICE OF THE GOVERNOR	Regional Solutions	665	03	$0	$173,778	$0	$0
	OFFICE OF THE GOVERNOR	Operating Expenses	665	04	$0	$0	$157,595	$0
	GOVERNMENT ETHICS COMMISSION	Operating Expenses	35	01	$0	$0	$90,005	$0
	OREGON STATE LIBRARY	Operating Expenses	40	01	$90,454	$0	$0	$0
	OREGON STATE LIBRARY	Operating Expenses - Non-assessments	40	02	$0	$0	$8,407	$0
	OREGON STATE LIBRARY	Operating Expenses - Assessments	40	03	$0	$0	$209,678	$0
	OREGON STATE LIBRARY	Operating Expenses	40	04	$0	$0	$0	$64,340
	SUBTOTAL				**$8,500,281**	**$173,778**	**$26,745,335**	**$138,869**

Program Area	Agency Name	Appropriation Description	Chapter	Section/ Sub	General Fund	Lottery Funds	Other Funds	Federal Funds
CONSUMER AND BUSINESS SERVICES								
	STATE BOARD OF ACCOUNTANCY	Operating Expenses	38	01	$0	$0	$88,910	$0
	TAX PRACTITIONERS BOARD	Operating Expenses	36	01	$0	$0	$24,510	$0
	CONSTRUCTION CONTRACTOR BOARD	Operating Expenses	34	01	$0	$0	$611,096	$0
	MENTAL HEALTH REGULATORY AGENCY	Board of License Counselors and Therapists	23	01	$0	$0	$78,891	$0
	MENTAL HEALTH REGULATORY AGENCY	Board of Psychologists	23	01	$0	$0	$57,169	$0
	CHIROPRACTIC EXAMINERS BOARD	Operating Expenses	21	01	$0	$0	$50,408	$0
	LICENSED SOCIAL WORKERS BOARD	Operating Expenses	22	01	$0	$0	$52,585	$0
	OREGON BOARD OF DENTISTRY	Operating Expenses	24	01	$0	$0	$92,794	$0
	HEALTH RELATED LICENSING BOARDS	State Mortuary and Cemetery Board	25	01	$0	$0	$61,429	$0
	HEALTH RELATED LICENSING BOARDS	Board of Naturopathic Medicine	25	02	$0	$0	$41,620	$0
	HEALTH RELATED LICENSING BOARDS	Occupational Therapy Licensing Board	25	03	$0	$0	$26,744	$0
	HEALTH RELATED LICENSING BOARDS	Board of Medical Imaging	25	04	$0	$0	$33,488	$0
	HEALTH RELATED LICENSING BOARDS	State Board of Examiners for Speech-Language Pathology and Audiology	25	05	$0	$0	$33,113	$0
	HEALTH RELATED LICENSING BOARDS	Oregon State Veterinary Medical Examining Board	25	06	$0	$0	$39,800	$0
	BUREAU OF LABOR AND INDUSTRIES	Operating Expenses	633	01	$618,157	$0	$0	$0
	BUREAU OF LABOR AND INDUSTRIES	Operating Expenses	633	02	$0	$0	$353,341	$0
	BUREAU OF LABOR AND INDUSTRIES	Wage Security Fund Admin	633	03-01	$0	$0	$117,789	$0
	BUREAU OF LABOR AND INDUSTRIES	Operating Expenses	633	04	$0	$0	$0	$64,851
	BUREAU OF LABOR AND INDUSTRIES	Operating Expenses	528	02	$0	$10,230	$0	$0
	PUBLIC UTILITY COMMISSION	Utility program	185	01-01	$0	$0	$780,605	$0
	PUBLIC UTILITY COMMISSION	Residential Service Protection Fund	185	01-02	$0	$0	$65,122	$0
	PUBLIC UTILITY COMMISSION	Administration	185	01-03	$0	$0	$665,733	$0
	PUBLIC UTILITY COMMISSION	Board of Maritime Pilots	185	01-04	$0	$0	$29,317	$0
	PUBLIC UTILITY COMMISSION	Operating Expenses	185	02	$0	$0	$0	$49,560
	DEPT OF CONSUMER BUSINESS SERVICES	Workers' Compensation Board	607	01-01	$0	$0	$1,015,423	$0
	DEPT OF CONSUMER BUSINESS SERVICES	Workers' Compensation Division	607	01-02	$0	$0	$1,885,462	$0
	DEPT OF CONSUMER BUSINESS SERVICES	Oregon OSHA	607	01-03	$0	$0	$1,722,102	$0
	DEPT OF CONSUMER BUSINESS SERVICES	Central Services Division	607	01-04	$0	$0	$1,786,655	$0
	DEPT OF CONSUMER BUSINESS SERVICES	Division of Financial Regulation	607	01-05	$0	$0	$1,896,800	$0
	DEPT OF CONSUMER BUSINESS SERVICES	Building Codes Division	607	01-06	$0	$0	$2,502,112	$0
	DEPT OF CONSUMER BUSINESS SERVICES	Health Insurance Exchange - Marketplace Division	607	02-01	$0	$0	$256,835	$0
	DEPT OF CONSUMER BUSINESS SERVICES	Health Insurance Exchange - Central Services	607	02-02	$0	$0	$32,280	$0
	DEPT OF CONSUMER BUSINESS SERVICES	COFA Premium Assistance Program	607	03	$0	$0	$19,461	$0
	DEPT OF CONSUMER BUSINESS SERVICES	COFA Premium Assistance Program	607	04	$3,722	$0	$0	$0
	DEPT OF CONSUMER BUSINESS SERVICES	Oregon OSHA	607	05-01	$0	$0	$0	$640,816
	DEPT OF CONSUMER BUSINESS SERVICES	Senior Health Insurance Benefit Assistance	607	05-02	$0	$0	$0	$40,269
	DEPT OF CONSUMER BUSINESS SERVICES	Central Services Division	607	05-03	$0	$0	$0	$12,203
	DEPT OF CONSUMER BUSINESS SERVICES	Building Codes Division	607	05-04	$0	$0	$0	$9,353
	REAL ESTATE AGENCY	Operating Expenses	29	01	$0	$0	$308,126	$0
	BOARD OF NURSING	Operating Expenses	41	01	$0	$0	$606,071	$0
	OREGON MEDICAL BOARD	Operating Expenses	184	01	$0	$0	$417,489	$0
	PHARMACY, OREGON BOARD OF	Operating Expenses	27	01	$0	$0	$282,348	$0
	SUBTOTAL				**$621,879**	**$10,230**	**$16,035,628**	**$817,052**
ECONOMIC DEVELOPMENT								
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Oregon Arts Commission	522	01-01	$37,796	$0	$0	$0
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Business, Innovation and Trade	522	01-02	$11,488	$0	$0	$0
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Business, Innovation and Trade	522	02-01	$0	$0	$362,158	$0
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Infrastructure	522	02-02	$0	$0	$259,812	$0
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Operations	522	02-03	$0	$0	$129,867	$0
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Arts and Cultural Trust	522	02-04	$0	$0	$74,434	$0
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Business, Innovation and Trade	522	03-01	$0	$394,767	$0	$0
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Operations	522	03-02	$0	$304,809	$0	$0
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Infrastructure	522	03-05	$0	$67,245	$0	$0
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Business, Innovation and Trade	522	04-01	$0	$0	$0	$14,541
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Infrastructure	522	04-02	$0	$0	$0	$38,099
	OREGON BUSINESS DEVELOPMENT DEPARTMENT	Operations	522	04-03	$0	$0	$0	$11,649
	DEPT OF HOUSING/COMMUNITY SVCS	Operating Expenses	642	01	$103,673	$0	$0	$0
	DEPT OF HOUSING/COMMUNITY SVCS	Operating Expenses	642	02	$0	$0	$2,249,969	$0
	DEPT OF HOUSING/COMMUNITY SVCS	Operating Expenses	642	04	$0	$0	$0	$253,239
	DEPT OF VETERANS AFFAIRS	Services provided by the Department	570	01-01	$252,956	$0	$0	$0

Program Area	Agency Name	Appropriation Description	Chapter	Section/ Sub	General Fund	Lottery Funds	Other Funds	Federal Funds
	DEPT OF VETERANS AFFAIRS	Services provided by Department	570	02-01	$0	$271,463	$0	$0
	DEPT OF VETERANS AFFAIRS	Veteran Loans, Oregon Veterans' Homes	570	03-01	$0	$0	$552,307	$0
	DEPT OF VETERANS AFFAIRS	Services provided by Department	570	04	$0	$0	$0	$35,975
	DEPT OF EMPLOYMENT	Unemployment insurance, shared services and workforce operations, and workforce and economic research	269	01-01	$0	$0	$4,504,660	$0
	DEPT OF EMPLOYMENT	Office of Administrative Hearings	269	01-02	$0	$0	$1,185,673	$0
	DEPT OF EMPLOYMENT	Modernization Initiative	269	01-04	$0	$0	$592,743	$0
	DEPT OF EMPLOYMENT	Operating budget	269	04	$0	$0	$0	$6,882,810
	DEPT OF EMPLOYMENT	Paid Family Leave	700	59	$278,854	$0	$0	$0
	SUBTOTAL				**$684,767**	**$1,038,284**	**$9,911,623**	**$7,236,313**
EDUCATION								
	TEACHER STANDARDS/PRACTICES	Operating Expenses	569	01	$0	$0	$271,333	$0
	DEPT OF EDUCATION	Operations	609	01-01	$2,614,085	$0	$0	$0
	DEPT OF EDUCATION	Oregon School for the Deaf	609	01-02	$531,346	$0	$0	$0
	DEPT OF EDUCATION	Operations	609	06-02	$0	$0	$993,613	$0
	DEPT OF EDUCATION	Oregon School for the Deaf	609	06-03	$0	$0	$82,448	$0
	DEPT OF EDUCATION	Operations	609	08-01	$0	$0	$0	$2,639,894
	DEPT OF EDUCATION	Oregon School for the Deaf	609	08-02	$0	$0	$0	$6,587
	DEPT OF EDUCATION	Developing and implementing programs under the Student Success Act	220	01	$101,830	$0	$0	$0
	DEPT OF EDUCATION	Operations - Early Learning	220	06-02	$0	$0	$90,246	$0
	DEPT OF EDUCATION	Operations - Statewide Education Initiatives	220	08-02	$0	$0	$500,342	$0
	HIGHER EDUCATION COORD. COMM.	HECC operations	666	01-01	$807,356	$0	$0	$0
	HIGHER EDUCATION COORD. COMM.	Operations	666	06-01	$0	$0	$498,241	$0
	HIGHER EDUCATION COORD. COMM.	Operations	666	07-01	$0	$0	$0	$439,830
	SUBTOTAL				**$4,054,617**	**$0**	**$2,436,223**	**$3,086,311**
HUMAN SERVICES								
	LONG TERM CARE OMBUDSMAN	General Program and services provided to care facility residents	521	01-01	$210,864	$0	$0	$0
	LONG TERM CARE OMBUDSMAN	Public Guardian and Conservator Program	521	01-02	$60,236	$0	$0	$0
	LONG TERM CARE OMBUDSMAN	Operating Expenses	521	02	$0	$0	$25,549	$0
	COMMISSION FOR THE BLIND	Operating Expenses	519	01	$185,923	$0	$0	$0
	COMMISSION FOR THE BLIND	Operating Expenses	519	02	$0	$0	$5,942	$0
	COMMISSION FOR THE BLIND	Operating Expenses	519	03	$0	$0	$0	$454,430
	PSYCHIATRIC SECURITY REVIEW BOARD	Operating Expenses	524	01	$122,510	$0	$0	$0
	DEPT OF HUMAN SERVICES	Central services and state assessments and enterprise-wide costs	668	01-01	$5,864,644	$0	$0	$0
	DEPT OF HUMAN SERVICES	Self-sufficiency and vocational rehabilitation services	668	01-02	$11,248,719	$0	$0	$0
	DEPT OF HUMAN SERVICES	Child welfare	668	01-03	$20,969,761	$0	$0	$0
	DEPT OF HUMAN SERVICES	Aging and people with disabilities and intellectual/developmental disabilities programs	668	01-04	$9,294,923	$0	$0	$0
	DEPT OF HUMAN SERVICES	Central services and state assessments and enterprise-wide costs	668	02-01	$0	$0	$370,329	$0
	DEPT OF HUMAN SERVICES	Self-sufficiency and vocational rehabilitation services	668	02-02	$0	$0	$53,732	$0
	DEPT OF HUMAN SERVICES	Child welfare	668	02-03	$0	$0	$41,509	$0
	DEPT OF HUMAN SERVICES	Aging and people with disabilities and intellectual/developmental disabilities programs	668	02-04	$0	$0	$181,912	$0
	DEPT OF HUMAN SERVICES	Shared services	668	02-05	$0	$0	$6,535,634	$0
	DEPT OF HUMAN SERVICES	Central services and state assessments and enterprise-wide costs	668	03-01	$0	$0	$0	$5,323,586
	DEPT OF HUMAN SERVICES	Self-sufficiency and vocational rehabilitation services	668	03-02	$0	$0	$0	$12,888,544
	DEPT OF HUMAN SERVICES	Child welfare	668	03-03	$0	$0	$0	$9,716,901
	DEPT OF HUMAN SERVICES	Aging and people with disabilities and intellectual/developmental disabilities programs	668	03-04	$0	$0	$0	$13,136,889
	OREGON HEALTH AUTHORITY	Health Systems, Health Policy and Analytics, and Public Health	695	01-01	$4,004,878	$0	$0	$0
	OREGON HEALTH AUTHORITY	Oregon State Hospital	695	01-02	$22,510,174	$0	$0	$0
	OREGON HEALTH AUTHORITY	Central Services, State Assessments and Enterprise-wide Costs	695	01-03	$4,734,134	$0	$0	$0
	OREGON HEALTH AUTHORITY	Health Systems, Health Policy and Analytics, and Public Health	695	02-01	$0	$0	$3,653,564	$0
	OREGON HEALTH AUTHORITY	Oregon State Hospital	695	02-02	$0	$0	$1,278,422	$0
	OREGON HEALTH AUTHORITY	Central Services, State Assessments and Enterprise-wide Costs	695	02-03	$0	$0	$546,284	$0
	OREGON HEALTH AUTHORITY	Shared Administrative Services	695	02-04	$0	$0	$7,039,602	$0

Program Area	Agency Name	Appropriation Description	Chapter	Section/ Sub	General Fund	Lottery Funds	Other Funds	Federal Funds
	OREGON HEALTH AUTHORITY	Health Systems and Health Policy Analytics	695	03-01	$0	$78,539	$0	$0
	OREGON HEALTH AUTHORITY	Central Services, Statewide Assessments and Enterprise-wide Costs	695	03-02	$0	$16,206	$0	$0
	OREGON HEALTH AUTHORITY	Health Systems, Health Policy and Analytics, and Public Health	695	04-01	$0	$0	$0	$6,721,067
	OREGON HEALTH AUTHORITY	Oregon State Hospital	695	04-02	$0	$0	$0	$1,609,559
	OREGON HEALTH AUTHORITY	Central Services, State Assessments and Enterprise-wide Costs	695	04-03	$0	$0	$0	$1,730,299
	SUBTOTAL				**$79,206,766**	**$94,745**	**$19,732,479**	**$51,581,275**
JUDICIAL BRANCH								
	JUDICIAL FIT AND DISABILITY COM	Administration	26	01-01	$5,462	$0	$0	$0
	JUDICIAL DEPARTMENT	Judicial Compensation	691	01-01	$2,749,679	$0	$0	$0
	JUDICIAL DEPARTMENT	Operations	691	01-02	$15,670,764	$0	$0	$0
	JUDICIAL DEPARTMENT	Mandated Payments	691	01-03	$257,822	$0	$0	$0
	JUDICIAL DEPARTMENT	Operations	691	02-01	$0	$0	$907,642	$0
	JUDICIAL DEPARTMENT	Mandated Payments	691	02-02	$0	$0	$2,312	$0
	JUDICIAL DEPARTMENT	State Court Facilities and Security Account	691	02-03	$0	$0	$61,118	$0
	JUDICIAL DEPARTMENT	State Court Technology Fund	691	02-04	$0	$0	$244,910	$0
	JUDICIAL DEPARTMENT	Operations	691	03	$0	$0	$0	$18,528
	PUBLIC DEFENSE SERVICES	Appellate Division	303	01-01	$909,398	$0	$0	$0
	PUBLIC DEFENSE SERVICES	Contract and Business Services Division	303	01-03	$273,747	$0	$0	$0
	PUBLIC DEFENSE SERVICES	Contract and Business Services Division	303	02-02	$0	$0	$33,782	$0
	SUBTOTAL				**$19,866,872**	**$0**	**$1,249,764**	**$18,528**
LEGISLATIVE BRANCH								
	LEGISLATIVE ADMIN COMMITTEE	General program	693	01-01	$583,864	$0	$0	$0
	LEGISLATIVE ASSEMBLY	Biennial General Fund	693	06	$406,765	$0	$0	$0
	LEGISLATIVE ASSEMBLY	80th Leg Assembly	693	07-01	$738,242	$0	$0	$0
	LEGISLATIVE ASSEMBLY	81st Leg Assembly	693	07-02	$385,605	$0	$0	$0
	LEGISLATIVE ASSEMBLY	Legislative Equity Office	604	28	$24,359	$0	$0	$0
`	LEGISLATIVE COUNSEL COMMITTEE	Operating Expenses	693	10	$437,662	$0	$0	$0
	LEGISLATIVE COUNSEL COMMITTEE	Operating Expenses	693	11	$0	$0	$66,384	$0
	LEGISLATIVE FISCAL OFFICER	Operating Expenses	693	13-01	$251,743	$0	$0	$0
	LEGISLATIVE FISCAL OFFICER	Operating Expenses	693	13-02	$0	$0	$153,710	$0
	LEGISLATIVE REVENUE OFFICE	Operating Expenses	693	15	$69,495	$0	$0	$0
	INDIAN SERVICES COMMISSION	Operating Expenses	693	16	$21,790	$0	$0	$0
	LEGISLATIVE POLICY AND RESEARCH	Operating Expenses	693	14	$301,269	$0	$0	$0
	SUBTOTAL				**$3,220,794**	**$0**	**$220,094**	**$0**
NATURAL RESOURCES								
	MARINE BOARD	Administration and education	301	01-01	$0	$0	$227,078	$0
	MARINE BOARD	Marine Law Enforcement	301	01-02	$0	$0	$52,407	$0
	MARINE BOARD	Facilities construction, maint. and land acquisition	301	01-03	$0	$0	$94,251	$0
	MARINE BOARD	Aquatic invasive species	301	01-04	$0	$0	$18,062	$0
	MARINE BOARD	Facilities construction, maint. and land acquisition	301	02-03	$0	$0	$0	$10,024
	DEPARTMENT OF ENERGY	Operations	698	02	$0	$0	$826,902	$0
	DEPARTMENT OF ENERGY	Operations	698	04	$0	$0	$0	$76,329
	DEPT OF GEOLOGY AND INDUSTRIES	General Fund	690	01	$26,160	$0	$0	$0
	DEPT OF GEOLOGY AND INDUSTRIES	Geologic survey	690	02-01	$0	$0	$0	$0
	DEPT OF GEOLOGY AND INDUSTRIES	Mined land reclamation	690	02-02	$0	$0	$31,975	$0
	DEPT OF GEOLOGY AND INDUSTRIES	Federal funds	690	03	$0	$0	$0	$13,889
	DEPT OF PARKS AND RECREATION	Director's office	302	01-01	$0	$0	$43,575	$0
	DEPT OF PARKS AND RECREATION	Central services	302	01-02	$0	$0	$355,498	$0
	DEPT OF PARKS AND RECREATION	Park development	302	01-03	$0	$0	$21,607	$0
	DEPT OF PARKS AND RECREATION	Direct services	302	01-04	$0	$0	$2,000,032	$0
	DEPT OF PARKS AND RECREATION	Community support and grants	302	01-05	$0	$0	$72,824	$0
	DEPT OF PARKS AND RECREATION	Director's office	302	02-01	$0	$49,417	$0	$0
	DEPT OF PARKS AND RECREATION	Central services	302	02-02	$0	$361,026	$0	$0
	DEPT OF PARKS AND RECREATION	Park development	302	02-03	$0	$77,989	$0	$0
	DEPT OF PARKS AND RECREATION	Direct services	302	02-04	$0	$1,852,572	$0	$0
	DEPT OF PARKS AND RECREATION	Community support and grants	302	02-05	$0	$190,525	$0	$0
	DEPT OF PARKS AND RECREATION	Direct services	302	04-02	$0	$0	$0	$10,634
	DEPT OF PARKS AND RECREATION	Community support and grants	302	04-03	$0	$0	$0	$51,374

Program Area	Agency Name	Appropriation Description	Chapter	Section/ Sub	General Fund	Lottery Funds	Other Funds	Federal Funds
	LAND USE APPEALS BOARD	General Fund	219	01	$81,639	$0	$0	$0
	DEPT OF WATER RESOURCES	Administrative Services	535	01-01	$87,518	$0	$0	$0
	DEPT OF WATER RESOURCES	Field Services	535	01-02	$545,872	$0	$0	$0
	DEPT OF WATER RESOURCES	Technical Services	535	01-04	$380,006	$0	$0	$0
	DEPT OF WATER RESOURCES	Water Rights Adjudication	535	01-03	$142,676	$0	$0	$0
	DEPT OF WATER RESOURCES	Director's office	535	01-05	$195,392	$0	$0	$0
	DEPT OF WATER RESOURCES	Administrative Services	535	03-01	$0	$0	$40,759	$0
	DEPT OF WATER RESOURCES	Field Services	535	03-02	$0	$0	$115,791	$0
	DEPT OF WATER RESOURCES	Technical Services	535	03-04	$0	$0	$175,572	$0
	DEPT OF WATER RESOURCES	Water Rights Adjudication	535	03-03	$0	$0	$224,296	$0
	DEPT OF WATER RESOURCES	Administrative Services	535	04-01	$0	$0	$0	$2,161
	DEPT OF WATER RESOURCES	Field Services	535	04-02	$0	$0	$0	$9,847
	WATERSHED ENHANCEMENT BOARD	Operating expenses, activities & projects	696	05	$0	$322,064	$0	$0
	WATERSHED ENHANCEMENT BOARD	Operations	696	07-1	$0	$0	$0	$122,970
	DEPARTMENT OF STATE LANDS	Common School Fund programs	454	01-01	$0	$0	$1,086,112	$0
	DEPARTMENT OF STATE LANDS	Oregon Removal-Fill Mitigation Fund	454	01-02	$0	$0	$5,523	$0
	DEPARTMENT OF STATE LANDS	South Slough National Estuarine Research Reserve operations	454	01-03	$0	$0	$108,256	$0
	DEPARTMENT OF STATE LANDS	South Slough National Estuarine Research Reserve operations	454	03-01	$0	$0	$0	$81,673
	DEPT OF AGRICULTURE	Administrative and Support Services	452	01-01	$66,469	$0	$0	$0
	DEPT OF AGRICULTURE	Food Safety	452	01-02	$342,841	$0	$0	$0
	DEPT OF AGRICULTURE	Natural Resources	452	01-03	$309,162	$0	$0	$0
	DEPT OF AGRICULTURE	Market Access	452	01-04	$110,072	$0	$0	$0
	DEPT OF AGRICULTURE	Administrative and Support Services	452	02-01	$0	$0	$392,950	$0
	DEPT OF AGRICULTURE	Food Safety	452	02-02	$0	$0	$1,195,523	$0
	DEPT OF AGRICULTURE	Natural Resources	452	02-03	$0	$0	$611,234	$0
	DEPT OF AGRICULTURE	Market Access	452	02-04	$0	$0	$625,502	$0
	DEPT OF AGRICULTURE	Parks and Natural Resources Fund	452	03	$0	$298,460	$0	$0
	DEPT OF AGRICULTURE	Food Safety	452	04-02	$0	$0	$0	$10,241
	DEPT OF AGRICULTURE	Natural Resources	452	04-03	$0	$0	$0	$177,142
	DEPT OF AGRICULTURE	Market Access	452	04-04	$0	$0	$0	$62,671
	DEPT OF ENVIRONMENTAL QUALITY	Air quality	663	01-01	$490,434	$0	$0	$0
	DEPT OF ENVIRONMENTAL QUALITY	Water quality	663	01-02	$1,139,216	$0	$0	$0
	DEPT OF ENVIRONMENTAL QUALITY	Land quality	663	01-03	$36,967	$0	$0	$0
	DEPT OF ENVIRONMENTAL QUALITY	Agency management	663	01-04	$8,162	$0	$0	$0
	DEPT OF ENVIRONMENTAL QUALITY	Air quality	663	02-01	$0	$0	$1,823,480	$0
	DEPT OF ENVIRONMENTAL QUALITY	Water quality	663	02-02	$0	$0	$1,142,562	$0
	DEPT OF ENVIRONMENTAL QUALITY	Land quality	663	02-03	$0	$0	$1,916,745	$0
	DEPT OF ENVIRONMENTAL QUALITY	Agency management	663	02-04	$0	$0	$1,070,004	$0
	DEPT OF ENVIRONMENTAL QUALITY	Parks and Natural Resources Fund	663	03	$0	$256,531	$0	$0
	DEPT OF ENVIRONMENTAL QUALITY	Air quality	663	05-01	$0	$0	$0	$263,942
	DEPT OF ENVIRONMENTAL QUALITY	Water quality	663	05-02	$0	$0	$0	$344,539
	DEPT OF ENVIRONMENTAL QUALITY	Land quality	663	05-03	$0	$0	$0	$261,944
	DEPT OF ENVIRONMENTAL QUALITY	Air quality	645	23	$16,087	$0	$0	$0
	DEPT OF FISH AND WILDLIFE	Fish Division	689	01-01	$757,271	$0	$0	$0
	DEPT OF FISH AND WILDLIFE	Wildlife Division	689	01-02	$208,996	$0	$0	$0
	DEPT OF FISH AND WILDLIFE	Administrative Services Division	689	01-03	$31,366	$0	$0	$0
	DEPT OF FISH AND WILDLIFE	Fish Division	689	02-01	$0	$0	$2,598,680	$0
	DEPT OF FISH AND WILDLIFE	Wildlife Division	689	02-02	$0	$0	$1,175,791	$0
	DEPT OF FISH AND WILDLIFE	Administrative Services Division	689	02-03	$0	$0	$1,343,535	$0
	DEPT OF FISH AND WILDLIFE	Capital Improvement	689	02-04	$0	$0	$34,122	$0
	DEPT OF FISH AND WILDLIFE	Fish Division	689	03-01	$0	$311,206	$0	$0
	DEPT OF FISH AND WILDLIFE	Wildlife Division	689	03-02	$0	$47,015	$0	$0
	DEPT OF FISH AND WILDLIFE	Fish Division	689	04-01	$0	$0	$0	$3,068,864
	DEPT OF FISH AND WILDLIFE	Wildlife Division	689	04-02	$0	$0	$0	$792,409
	DEPT OF FISH AND WILDLIFE	Administrative Services Division	689	04-03	$0	$0	$0	$165,606
	DEPT OF FORESTRY	Agency administration	664	01-01	$45,677	$0	$0	$0
	DEPT OF FORESTRY	Fire protection	664	01-02	$1,310,270	$0	$0	$0
	DEPT OF FORESTRY	Private forests	664	01-03	$782,758	$0	$0	$0
	DEPT OF FORESTRY	Agency administration	664	02-01	$0	$0	$1,018,192	$0
	DEPT OF FORESTRY	Fire Protection	664	02-02	$0	$0	$2,208,719	$0
	DEPT OF FORESTRY	State forests	664	02-03	$0	$0	$2,604,608	$0

Program Area	Agency Name	Appropriation Description	Chapter	Section/ Sub	General Fund	Lottery Funds	Other Funds	Federal Funds
	DEPT OF FORESTRY	Private forests	664	02-04	$0	$0	$686,333	$0
	DEPT OF FORESTRY	Equipment pool	664	02-07	$0	$0	$310,020	$0
	DEPT OF FORESTRY	Agency administration	664	04-01	$0	$0	$0	$67,826
	DEPT OF FORESTRY	Fire protection	664	04-02	$0	$0	$0	$212,958
	DEPT OF FORESTRY	State forests	664	04-03	$0	$0	$0	$19,298
	DEPT OF FORESTRY	Private forests	664	04-04	$0	$0	$0	$183,599
	DEPT OF LAND CONSERVTN/DEVELOP	Planning program	669	01-01	$486,280	$0	$0	$0
	DEPT OF LAND CONSERVTN/DEVELOP	Planning program	669	02	$0	$0	$74,234	$0
	DEPT OF LAND CONSERVTN/DEVELOP	Planning program	669	03	$0	$0	$0	$194,393
	SUBTOTAL				**$7,601,291**	**$3,766,805**	**$26,332,754**	**$6,204,333**
PUBLIC SAFETY								
	BOARD OF PAROLE/POST PRISON	General Fund	523	01	$315,929	$0	$0	$0
	BOARD OF PAROLE/POST PRISON	Other funds	523	02	$0	$0	$0	$0
	OREGON STATE POLICE	Patrol services, criminal investigations and gaming enforcement and the Office of the State Fire Marshal	568	01-01	$5,648,495	$0	$0	$0
	OREGON STATE POLICE	Fish and wildlife enforcement	568	01-02	$0	$0	$0	$0
	OREGON STATE POLICE	Forensic services and Chief Medical Examiner	568	01-03	$0	$0	$0	$0
	OREGON STATE POLICE	Administrative services, agency support and criminal justice information services	568	01-04	$5,029,551	$0	$0	$0
	OREGON STATE POLICE	Patrol services, criminal investigations and gaming enforcement, Office of the State Fire Marshal	568	02-01	$0	$0	$500,000	$0
	OREGON STATE POLICE	Fish and wildlife enforcement	568	02-02	$0	$0	$915,667	$0
	OREGON STATE POLICE	Forensic services and Chief Medical Examiner	568	02-03	$0	$0	$1,023,174	$0
	OREGON STATE POLICE	Administrative services, agency support, criminal justice information services	568	02-04	$0	$0	$2,804,880	$0
	OREGON STATE POLICE	Patrol services and criminal investigations and the Office of the State Fire Marshal	568	03-01	$0	$0	$0	$5,545
	OREGON STATE POLICE	Fish and wildlife enforcement	568	03-02	$0	$0	$0	$32,863
	OREGON STATE POLICE	Forensic services	568	03-03	$0	$0	$0	$284
	OREGON STATE POLICE	Administrative services, agency support and criminal justice information services	568	03-04	$0	$0	$0	$10,887
	OREGON STATE POLICE	Fish and wildlife enforcement	568	04	$0	$358,745	$0	$0
	DEPT OF CORRECTIONS	Operations and health services	688	01-01	$34,290,801	$0	$0	$0
	DEPT OF CORRECTIONS	Admin, Gen Services, and HR	688	01-02	$15,710,210	$0	$0	$0
	DEPT OF CORRECTIONS	Offender management and rehabilitation	688	01-03	$1,777,515	$0	$0	$0
	DEPT OF CORRECTIONS	Community corrections	688	01-04	$992,126	$0	$0	$0
	DEPT OF CORRECTIONS	Operations and health services	688	02-01	$0	$0	$340,495	$0
	DEPT OF CORRECTIONS	Admin, Gen Services, and HR	688	02-02	$0	$0	$427,057	$0
	CRIMINAL JUSTICE COMMISSION	General Fund	520	01	$197,270	$0	$0	$0
	CRIMINAL JUSTICE COMMISSION	Other funds	520	03	$0	$0	$48,790	$0
	CRIMINAL JUSTICE COMMISSION	Federal funds	520	04	$0	$0	$0	$12,824
	DISTRICT ATTORNEYS/DEPUTIES	Department of Justice for District Attorneys	608	01	$417,498	$0	$0	$0
	DEPT OF JUSTICE	Office of the Attorney General and Administration	692	01-01	$24,782	$0	$0	$0
	DEPT OF JUSTICE	Criminal Justice Division	692	01-03	$410,163	$0	$0	$0
	DEPT OF JUSTICE	Crime Victim and Survivor Services	692	01-04	$89,215	$0	$0	$0
	DEPT OF JUSTICE	Division of Child Support	692	01-06	$1,178,888	$0	$0	$0
	DEPT OF JUSTICE	Child Support Enforcement Automated System	692	01-07	$53,462	$0	$0	$0
	DEPT OF JUSTICE	Office of the Attorney General & Administration	692	02-01	$0	$0	$1,443,803	$0
	DEPT OF JUSTICE	Appellate Division	692	02-02	$0	$0	$900,626	$0
	DEPT OF JUSTICE	Civil Enforcement Division	692	02-03	$0	$0	$3,945,568	$0
	DEPT OF JUSTICE	Criminal Justice Division	692	02-04	$0	$0	$362,956	$0
	DEPT OF JUSTICE	Crime Victim Survivor Services	692	02-05	$0	$0	$201,698	$0
	DEPT OF JUSTICE	General Counsel Division	692	02-06	$0	$0	$2,622,204	$0
	DEPT OF JUSTICE	Trial Division	692	02-07	$0	$0	$1,405,050	$0
	DEPT OF JUSTICE	Division of Child Support	692	02-08	$0	$0	$389,559	$0
	DEPT OF JUSTICE	Child Support Enforcement Automated System	692	02-09	$0	$0	$104,176	$0
	DEPT OF JUSTICE	Civil Enforcement Division	692	03-01	$0	$0	$0	$182,650
	DEPT OF JUSTICE	Criminal Justice Division	692	03-02	$0	$0	$0	$24,893
	DEPT OF JUSTICE	Crime Victim Survivor Services	692	03-03	$0	$0	$0	$146,715
	DEPT OF JUSTICE	Division of Child Support	692	03-04	$0	$0	$0	$3,161,713
	DEPT OF JUSTICE	Child Support Enforcement Automated System	692	03-05	$0	$0	$0	$310,809
	DEPT OF MILITARY	Administration	534	01-01	$160,788	$0	$0	$0
	DEPT OF MILITARY	Operations	534	01-02	$165,616	$0	$0	$0

Program Area	Agency Name	Appropriation Description	Chapter	Section/ Sub	General Fund	Lottery Funds	Other Funds	Federal Funds
	DEPT OF MILITARY	Emergency management	534	01-03	$163,972	$0	$0	$0
	DEPT OF MILITARY	Administration	534	02-01	$0	$0	$114,005	$0
	DEPT OF MILITARY	Operations	534	02-02	$0	$0	$181,387	$0
	DEPT OF MILITARY	Emergency management	534	02-03	$0	$0	$197,202	$0
	DEPT OF MILITARY	Community support	534	02-04	$0	$0	$139,526	$0
	DEPT OF MILITARY	Operations	534	03-01	$0	$0	$0	$2,618,949
	DEPT OF MILITARY	Emergency Management	534	03-02	$0	$0	$0	$199,106
	DEPT OF MILITARY	Community Support	534	03-03	$0	$0	$0	$558,800
	PUBLIC SAFETY/STDS/TRAINING	Operations	479	02-01	$0	$0	$1,664,878	$0
	PUBLIC SAFETY/STDS/TRAINING	Operations	479	03	$0	$0	$0	$15,608
	OREGON YOUTH AUTHORITY	Operations	427	01-01	$9,616,452	$0	$0	$0
	OREGON YOUTH AUTHORITY	Operations	427	02	$0	$0	$25,041	$0
	OREGON YOUTH AUTHORITY	Operations	427	03	$0	$0	$0	$334,224
	SUBTOTAL				**$76,242,733**	**$358,745**	**$19,757,742**	**$7,615,870**
TRANSPORTATION								
	AVIATION DEPARTMENT	Operations	115	01-01	$0	$0	$153,434	$0
	AVIATION DEPARTMENT	Aircraft registration	115	01-02	$0	$0	$6,256	$0
	AVIATION DEPARTMENT	Pavement maintenance	115	01-03	$0	$0	$6,102	$0
	AVIATION DEPARTMENT	Operations	115	02-01	$0	$0	$0	$8,783
	OREGON DEPT OF TRANSPORTATION	Maintenance and emergency relief program	614	02-02	$0	$0	$11,517,703	$0
	OREGON DEPT OF TRANSPORTATION	Preservation program	614	02-03	$0	$0	$1,538,296	$0
	OREGON DEPT OF TRANSPORTATION	Bridge program	614	02-04	$0	$0	$2,269,761	$0
	OREGON DEPT OF TRANSPORTATION	Operations program	614	02-05	$0	$0	$1,943,727	$0
	OREGON DEPT OF TRANSPORTATION	Modernization program	614	02-06	$0	$0	$2,583,037	$0
	OREGON DEPT OF TRANSPORTATION	Special programs	614	02-07	$0	$0	$6,788,570	$0
	OREGON DEPT OF TRANSPORTATION	Local government program	614	02-08	$0	$0	$692,917	$0
	OREGON DEPT OF TRANSPORTATION	Driver and motor vehicle services	614	02-09	$0	$0	$6,748,069	$0
	OREGON DEPT OF TRANSPORTATION	Motor carrier transportation	614	02-10	$0	$0	$2,515,877	$0
	OREGON DEPT OF TRANSPORTATION	Transportation program development	614	02-11	$0	$0	$2,795,792	$0
	OREGON DEPT OF TRANSPORTATION	Public transit	614	02-12	$0	$0	$256,557	$0
	OREGON DEPT OF TRANSPORTATION	Rail	614	02-13	$0	$0	$417,211	$0
	OREGON DEPT OF TRANSPORTATION	Transportation safety	614	02-14	$0	$0	$175,071	$0
	OREGON DEPT OF TRANSPORTATION	Central services	614	02-15	$0	$0	$6,277,856	$0
	OREGON DEPT OF TRANSPORTATION	Driver and motor vehicle services	614	03-01	$0	$0	$0	$7,767
	OREGON DEPT OF TRANSPORTATION	Transportation safety	614	03-05	$0	$0	$0	$133,601
	SUBTOTAL				**$0**	**$0**	**$46,686,235**	**$150,151**
	TOTAL				**$200,000,000**	**$5,442,587**	**$169,107,877**	**$76,848,702**

HB 2010 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Beyer

Joint Committee On Ways and Means

Action Date:	06/21/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Haylee Morse-Miller, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 650,000	$ 650,000	100.0%
Total	$ -	$ -	$ 650,000	$ 650,000	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 2010 appropriates $650,000 General Fund to carry out the work of the bill.

Summary of Human Services Subcommittee Action

House Bill 2010 directs the Oregon Health Authority (OHA), in collaboration with the Department of Consumer and Business Services (DCBS), to develop a plan to implement a public health plan that will be available to individuals and families in the individual health insurance market, and to small employers whose employees struggle with health care costs. OHA and DCBS are directed to analyze federal funding opportunities, assess the need for this plan across specific populations, and determine the effect the plan would have on the overall stability of insurance markets in Oregon. The agencies are also directed to assess how recent federal program changes could improve affordability and access to coverage, benefits of a state-based technology platform, subsidy needs, and coverage strategies under development by the Task Force on Universal Health Care. DCBS and OHA are to report to the Legislative Assembly on this work no later than January 1, 2022.

This measure also directs OHA to report to the interim committees of the Legislative Assembly related to health no later than July 1, 2022, on recommendations for a regional global budget health care delivery model pilot.

The Subcommittee recommended $650,000 General Fund be appropriated to OHA to assist with all aspects of the study to be conducted under this measure, including analysis of plan design options, reimbursement rates, federal approval, and policy issues, among other work required under this bill. The bill has a minimal fiscal impact to DCBS, as the Department will use existing staff to perform the work required by the bill.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 010-45 Central Services									
Services and Supplies	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ 650,000		
TOTAL ADJUSTMENTS	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ 650,000	0	0.00
SUBCOMMITTEE RECOMMENDATION	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ 650,000	0.00	0.00

HB 2086 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Gelser

Joint Committee On Ways and Means

Action Date:	06/21/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 10,600,000	$ 10,600,000	100.0%
Total	$ -	$ -	$ 10,600,000	$ 10,600,000	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 2086 appropriates $10,600,000 General Fund to carry out the work of the bill.

Summary of Human Services Subcommittee Action

HB 2086 amends state law regarding behavioral health services. The measure's key provisions require OHA to increase reimbursement rates for co-occurring disorder treatment, provide start-up funding for treatment programs that provide integrated co-occurring disorder treatment, establish programs ensuring access to culturally specific and responsive services, continually evaluate opportunities to reduce the burden of documentation requirements for providers seeking certificates of approval, study and report on Medicaid rates paid for behavioral health services, adopt rules requiring coordinated care organizations to provide housing navigation services and address social determinates of health, collect data from providers who offer intensive behavioral health treatment services, report on the demand and capacity of intensive behavioral health treatment for children, and support a new Behavioral Health Committee established by the Oregon Health Policy Board charged with developing quality metrics and incentives to improve behavioral health services.

HB 2086 appropriates $10.6 million General Fund to the Oregon Health Authority (OHA) for purposes of the bill. Of this amount, $10.2 million is dedicated to increase reimbursement rates for co-occurring disorder treatment and to provide start-up funding for treatment programs providing integrated co-occurring disorder treatment. The measure also appropriates $400,000 General Fund for OHA to collect data from providers who offer intensive behavioral health treatment service. In addition to the investments in this bill, additional funding for these purposes may become available in the end of session budget reconciliation bill to bring the total investment to $15.6 million General Fund. The additional funding will largely support OHA's work on the new metrics and incentive requirements. Funding in House Bill 5024, OHA's primary budget bill, aligns with this work and also supports the purposes of this bill.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 443-030-01 Health Systems Division									
Services and Supplies	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000		
Special Payments	$ 10,200,000	$ -	$ -	$ -	$ -	$ -	$ 10,200,000		
TOTAL ADJUSTMENTS	$ 10,600,000	$ -	$ -	$ -	$ -	$ -	$ 10,600,000	0	0.00
SUBCOMMITTEE RECOMMENDATION	$ 10,600,000	$ -	$ -	$ -	$ -	$ -	$ 10,600,000	0.00	0.00

HB 2359 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Frederick

Joint Committee On Ways and Means

Action Date:	06/11/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[(1)]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 670,664	$ 670,664	100.0%
Other Funds Limited	$ -	$ -	$ 66,812	$ 66,812	100.0%
Federal Funds Limited	$ -	$ -	$ 118,194	$ 118,194	100.0%
Total	$ -	$ -	$ 855,670	$ 855,670	100.0%

Position Summary

Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.50	1.50

(1) Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

Funding to support the activities of House Bill 2359 are split according to the Oregon Health Authority's (OHA) cost allocation model for the Central Services Division at approximately 80% General Fund, 7% Other Funds, and 13% Federal Funds.

Summary of Human Services Subcommittee Action

House Bill 2359 requires health care providers to work with health care interpreters (HCI) from the HCI registry administered by OHA to ensure patients are served in languages other than English. OHA must adopt rules to ensure coordinated care organizations and other health care providers work with a certified or qualified HCI when interpretation is needed for patients covered under the state's medical assistance programs, and reimbursement for these services occurs. The measure requires a study on the best model for an online platform for patients and health care providers to contract with health care interpreters and how to finance the platform, no later than July 1, 2022. OHA must provide affordable (or no cost) health care interpreter training and continuing education in accordance with standards adopted by the Oregon Council on Health Care Interpreters. OHA must maintain a record of all health care interpreters who have completed an approved training program, and establish and maintain a registry for all qualified or certified health care interpreters with a process for interpreters to update their information each biennium.

The Subcommittee recommended $670,664 General Fund, $66,812 Other Funds expenditure limitation, $118,194 Federal Funds expenditure limitation and the establishment of two permanent, full-time positions (1.50 FTE) in OHA's Office of Equity and Inclusion to carry out the

provisions of the bill. This includes one Operations and Policy Analyst 3 position and one Administrative Specialist 2 position for programmatic and operational support. Included with the positions is $68,365 total funds in position-related services and supplies. Also included is $200,952 total funds for information technology work related to the study of online platforms. This work will be undertaken by OHA's Office of Information Services (OIS) but direct charged to the Central Services Division budget; OHA may return in a rebalance with a net-zero request for position authority to manage the work at OIS. Finally, the bill adds an additional $308,000 total funds in services and supplies, including $108,000 total funds for the trainings required under the bill, $150,000 total funds on a one-time basis for a consultant with expertise in online platforms to assist with the study required by the bill, and $50,000 total funds for community outreach and engagement.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
Oregon Health Authority									
SCR 443-010-040 Central Services									
Personal Services	$ 222,683	$ -	$ 19,484	$ -	$ 36,186	$ -	$ 278,353	2	1.50
Services and Supplies	$ 447,981	$ -	$ 47,328	$ -	$ 82,008	$ -	$ 577,317		
TOTAL ADJUSTMENTS	$ 670,664	$ -	$ 66,812	$ -	$ 118,194	$ -	$ 855,670	2	1.50
SUBCOMMITTEE RECOMMENDATION *	$ 670,664	$ -	$ 66,812	$ -	$ 118,194	$ -	$ 855,670	$ 2	1.50

HB 2417 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Gelser

Joint Committee On Ways and Means

Action Date:	06/21/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	11 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor
Nays:	1 - Thomsen
House Vote	
Yeas:	7 - Bynum, Gomberg, McLain, Nosse, Rayfield, Sanchez, Sollman
Nays:	4 - Drazan, Leif, Smith G, Stark
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 15,000,000	$ 15,000,000	100.0%
Total	$ -	$ -	$ 15,000,000	$ 15,000,000	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

HB 2417 appropriates $15.0 million General Fund for the purposes of the bill.

Summary of Human Services Subcommittee Action

HB 2417 creates a statewide coordinated crisis system consistent with the framework of the National Suicide Hotline Act of 2020, which establishes 9-8-8 as the National Suicide Prevention Hotline. The crisis hotline center should be able to receive calls, texts, and chats from the 9-8-8 suicide prevention and behavioral health crisis hotline and provide intervention services and crisis care coordination. Local community mental health programs must provide crisis stabilization services to individuals contacting the 9-8-8 line and behavioral health crisis hotline by expanding the use of mobile crisis intervention teams to the extent funding is available. Crisis stabilization services provided to individuals accessing the 9-8-8 line are to be reimbursed by the Oregon Health Authority (OHA), coordinated care organizations, or commercial insurance. The 9-8-8 line must be available 24 hours a day, year-round. OHA is to report to the interim committees of the legislative assembly related to mental or behavioral health, no later than January 1, 2022, with recommendations on policies, legislative changes, and funding to implement the National Suicide Hotline Designation Act of 2020 and establish a statewide coordinated crisis services system.

HB 2417 appropriates $15.0 million General Fund to OHA, with $5.0 million to be used for the crisis hotline center and $10.0 million to distribute to counties to establish and maintain mobile crisis intervention teams. Investments in additional crisis stabilization services described in HB 2417, including crisis stabilization services and crisis stabilization centers, short-term respite services, peer respite centers, behavioral health urgent care walk-in centers, and a crisis hotline center, as well as a plan for funding the crisis hotline center long-term, may be considered by the legislature in light of the report OHA is directed to present to the legislative assembly in 2022.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 443-030-01 Health Systems Division									
Special Payments	$ 15,000,000	$ -	$ -	$ -	$ -	$ -	$ 15,000,000		
TOTAL ADJUSTMENTS	$ 15,000,000	$ -	$ -	$ -	$ -	$ -	$ 15,000,000	0	0.00
SUBCOMMITTEE RECOMMENDATION	$ 15,000,000	$ -	$ -	$ -	$ -	$ -	$ 15,000,000	0	0.00

HB 2591 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Knopp

Joint Committee On Ways and Means

Action Date:	06/16/21
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 2,555,000	$ 2,555,000	100.0%
Total	$ -	$ -	$ 2,555,000	$ 2,555,000	100.0%

Position Summary

Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.17	1.17

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 2591 includes a $2,555,000 General Fund appropriation in 2021-23 for the Oregon Health Authority to carry out the work of the bill.

Summary of Human Services Subcommittee Action

House Bill 2591 directs the Oregon Health Authority (OHA) to create three grant programs related to health care in schools, appropriates $2,555,000 General Fund and authorizes the establishment of one permanent, full-time position and one permanent part-time position for the agency to carry out this work. The bill directs OHA to spend the appropriation as follows:

- **School-based Health Center Planning - $995,000 General Fund** for planning grants to 10 school districts or education service districts to evaluate the need for school-based health centers (SBHCs) in their communities, and to develop a plan to address this need. OHA is directed to contract with a nonprofit organization to facilitate and oversee the planning process and to provide technical assistance to grantees. After the planning process is complete each grantee is to receive funding to operate a school-based health center or school nurse model.

- **Telehealth - $975,000 General Fund** for grants to three school-based health centers to operate pilot projects to expand student access to health care services through telehealth. OHA is directed to coordinate with a statewide nonprofit organization with experience supporting school-based health centers and school nurses, in order to carry out this grant program.

- **Mobile SBHCs - $285,000 General Fund** for grants for up to three school districts or education service districts to implement a mobile school-linked health center through a mobile medical van where children can receive primary care services near school grounds from

licensed or certified health care providers. These clinics are not subject to the school-based certification requirements or funding formulas for school-based health centers under ORS 413.225.

The remaining $300,000 General Fund is set aside for OHA's costs to administer the grant programs. OHA will spend the funds for one permanent full-time Program Analyst 3 position (0.88 FTE) to develop grant criteria, collaborate with stakeholders, evaluate the pilot projects, and report to the Legislative Assembly; and one permanent part-time Research Analyst 3 position (0.29 FTE) to assist with data collection, evaluation, and reporting requirements and the associated costs for services and supplies to support the positions.

In 2023-25, OHA anticipates costs of $1,572,148 General Fund. This includes continuation of the two positions listed above, as well as $1.2 million General Fund for planning grant recipients to operate a school-based health center or school nurse model in each school district or education service district as directed by this measure.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
Oregon Health Authority									
SCR 443-030-050 Public Health									
Personal Services	$ 229,277	$ -	$ -	$ -	$ -	$ -	$ 229,277	2	1.17
Services and Supplies	$ 70,723	$ -	$ -	$ -	$ -	$ -	$ 70,723		
Special Payments	$ 2,255,000	$ -	$ -	$ -	$ -	$ -	$ 2,255,000		
TOTAL ADJUSTMENTS	$ 2,555,000	$ -	$ -	$ -	$ -	$ -	$ 2,555,000	2	1.17
SUBCOMMITTEE RECOMMENDATION	$ 2,555,000	$ -	$ -	$ -	$ -	$ -	$ 2,555,000	2	1.17

HB 2842 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Lieber

Joint Committee On Ways and Means

Action Date:	06/21/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 10,000,000	$ 10,000,000	100.0%
Other Funds Limited	$ -	$ -	$ 10,000,000	$ 10,000,000	100.0%
Total	$ -	$ -	$ 20,000,000	$ 20,000,000	100.0%

Position Summary

Authorized Positions	0	0	4	4
Full-time Equivalent (FTE) positions	0.00	0.00	3.08	3.08

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

HB 2842 establishes the Healthy Homes Repair Fund in the State Treasury, separate and distinct from the General Fund. The fund is intended to fund grants to eligible entities under the Healthy Homes Program established by the bill and pay for the Oregon Health Authority's administrative costs for the program. The fund is authorized to receive application grant fees for the program, as well as to receive grants, transfers from the federal government, or repayments of program funds. HB 2842 appropriates $10 million General Fund to the Oregon Health Authority (OHA) for the purposes of the bill. These funds will be deposited into the Healthy Homes Repair Fund, from which it will be spent as Other Funds.

Summary of Human Services Subcommittee Action

HB 2842 establishes the Healthy Homes Program within OHA. The program will provide grants to repair and rehabilitate residences for low-income households and landlords with low-income tenants. Grants are to be disbursed by entities that serve certain communities or geographic areas with a focus on environmental justice and that have the capacity to administer grant funds. Grant program recipients must enter into an agreement with OHA that contains provisions, including the purpose of the grant, limitations of administrative and program delivery costs to less than 15% of grant funds, allowing for audits and reporting by the grant recipient, and repayment provisions. OHA is to establish grant criteria by rule and consult with the Governor's Policy Advisor for Economic and Business Equity for grant monies to be used for work to be performed by disadvantaged business enterprises, minority-owned businesses, women-owned businesses, or businesses owned by service-disabled veterans. OHA also may develop or contract with nonprofits or public higher education institutions to develop performance measures, as well as ways to identify and reduce health hazards in housing.

Additionally, this measure establishes the Interagency Task Force on Healthy Homes. The Task Force is to report on the Healthy Homes Program to the interim committees of the Legislative Assembly related to housing, to the Governor, and to the Environmental Justice Task Force no later than September 15, 2022. OHA is to provide staff support for the Task Force.

The Subcommittee recommended $10.0 million General Fund, $10 million Other Funds expenditure limitation, and four positions (3.08 FTE) to establish the program. Grant funds will come from a one-time deposit of $10 million General Fund into the Healthy Homes Repair Fund. After the cost of administration, OHA will have $9,150,558 available to make grants under the program. To administer the grant program, OHA will hire one permanent part-time Principal Executive Manager D to manage the program and program staff (0.44 FTE); one permanent full-time Operations and Policy Analyst 3 (0.88 FTE) to design program elements and implement the program, coordinate the Task Force, and develop policies; one permanent full-time Program Analyst 2 (0.88 FTE) to work on program procedures and communication, and contract and program administration; and, one full-time Fiscal Analyst 2 (0.88 FTE) to provide financial tracking and reporting. The cost of administering the program will include $138,993 in position-related services and supplies, $40,000 for Attorney General Fees needed for rulemaking under the program, $40,000 for a contract for meeting facilitation for the task force, and $6,950 for hosting the task and reimbursing task force members.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 443-030-05 Public Health Division									
Personal Services		$ -	$ 623,479	$ -	$ -	$ -	$ 623,479	4	3.08
Services and Supplies		$ -	$ 225,943	$ -	$ -	$ -	$ 225,943		
Special Payments (6060 Intra Agcy Gen Fund Tsfr)	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ 10,000,000		
Special Payments	$ -	$ -	$ 9,150,578	$ -	$ -	$ -	$ 9,150,578		
TOTAL ADJUSTMENTS	$ 10,000,000	$ -	$ 10,000,000	$ -	$ -	$ -	$ 20,000,000	4	3.08
SUBCOMMITTEE RECOMMENDATION *	$ 10,000,000	$ -	$ 10,000,000	$ -	$ -	$ -	$ 20,000,000	4	3.08

HB 2910 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Knopp

Joint Committee On Ways and Means

Action Date:	06/21/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	10 - Frederick, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Nays:	2 - Anderson, Girod
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[(1)]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
Other Funds Limited	$ -	$ -	$ 30,366,152	$ 30,366,152	100.0%
Federal Funds Limited	$ -	$ -	$ 45,366,152	$ 45,366,152	100.0%
Total	$ -	$ -	$ 75,732,304	$ 75,732,304	100.0%

Position Summary

Authorized Positions	0	0	3	3
Full-time Equivalent (FTE) positions	0.00	0.00	3.00	3.00

(1) Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 2910 authorizes the Oregon Health Authority (OHA) to request approval from the Centers for Medicare and Medicaid Services (CMS) to administer an assessment and reimbursement program for nonfederal or nonpublic emergency medical service (EMS) providers. OHA is directed to assess a quality assurance fee related to each provider's emergency and transportation services. The fee must be equal to 5% of the projected total gross receipts for an EMS provider for the following 12-month period, divided by the projected number of EMS transports in that period. The bill establishes the Emergency Medical Services Fund separate and distinct from the General Fund. The quality assurance fee revenue will be deposited into the new fund for grants to innovative ambulance programs, reimbursing medical assistance program expenses, including increasing EMS transport rates, and program administration. The fee revenues are projected to generate $30.4 million Other Funds revenues, which are projected to draw down $45.4 million Federal Funds revenue from Medicaid matching revenues, assuming a start date of January 1, 2022, for the reimbursement program. The cost of administering the program will be shared equally between Medicaid and the EMS provider assessment.

HB 2910 also includes changes to the fees paid by emergency medical service providers that support the regulatory responsibilities of OHA's Public Health Division. The fee changes for ambulance services with a maximum of four full-time paid positions include an increase from $75 to $190 and the license fee per ambulance will increase from $45 to $115. The fee changes for ambulance services with five or more full-time paid positions include an increase from $250 to $625 and the license fee per ambulance will increase from $80 to $200. The fee changes also eliminate a $10 replacement fee charged for ambulatory licenses. Fee revenues are expected to increase Other Funds revenue by $269,175 in 2021-23.

Summary of Human Services Subcommittee Action

HB 2910 authorizes OHA to request approval from CMS to administer an assessment and reimbursement program for nonfederal or nonpublic EMS providers. OHA is required to establish the reimbursement paid to an EMS provider for an EMS transport. The Subcommittee recommended $30.4 million in Other Funds expenditure limitation, $45.4 million Federal Funds in Federal Funds expenditure limitation, and three permanent full-time positions (3.00 FTE) to implement the provisions of the bill. OHA will hire the following three positions: one permanent, full-time Fiscal Analyst 2 to complete the review of provider cost reports, determine the amount providers are eligible to be increased, and project future trends for multiple but an unknown number of emergency service providers; one permanent, full-time Fiscal Analyst 3 to monitor, project, and report actuals for all the Ground Emergency Medical Transportation programs and monitor budgets and CMS reporting; and one permanent, full-time Operations Policy Analyst 3 to work on the request that will be submitted to CMS, work with providers to answer questions and interpret policy. Also included in the Subcommittee's recommendation were $125,380 in position-related services and supplies.

The budget also contains $30 million Other Funds Special Payments and $45 million Federal Funds Special Payments for payments to emergency medical providers under the reimbursement program. This program estimate is based on a start date of January 1, 2022 and assumes a similar pattern of claims to those of a similar program for non-profit EMS providers created in 2016. The amount of the reimbursement program is necessarily a high-level estimate given the difficulty projecting claims for a new program.

The bill does not have a fiscal impact on the Public Health Division, as increased fees for ambulance service licenses will support existing expenditures in order to address a projected revenue shortfall in the program.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 443-030-01 Health Systems Division									
Personal Services		$ -	$ 303,462	$ -	$ 303,462	$ -	$ 606,924	3	3.00
Services and Supplies		$ -	$ 62,690	$ -	$ 62,690	$ -	$ 125,380		
Special Payments	$ -	$ -	$ 30,000,000	$ -	$ 45,000,000	$ -	$ 75,000,000		
TOTAL ADJUSTMENTS	$ -	$ -	$ 30,366,152	$ -	$ 45,366,152	$ -	$ 75,732,304	3	3.00
SUBCOMMITTEE RECOMMENDATION	$ -	$ -	$ 30,366,152	$ -	$ 45,366,152	$ -	$ 75,732,304	3	3.00

HB 2949 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Lieber

Joint Committee On Ways and Means

Action Date:	06/21/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	10 - Anderson, Frederick, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor
Nays:	2 - Girod, Thomsen
House Vote	
Yeas:	8 - Bynum, Gomberg, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Nays:	3 - Drazan, Leif, Smith G
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[(1)]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
Other Funds Limited	$ -	$ -	$ 80,000,000	$ 80,000,000	100.0%
Total	$ -	$ -	$ 80,000,000	$ 80,000,000	100.0%

Position Summary

Authorized Positions	0	0	14	14
Full-time Equivalent (FTE) positions	0.00	0.00	14.00	14.00

(1) Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

HB 2949 provides a total of $80 million Other Funds expenditure limitation to the Oregon Health Authority (OHA) for two new behavioral health programs established by the measure. This expenditure limitation is supported by one-time revenue from the American Rescue Plan Act (ARPA) State Fiscal Recovery Funds received by the Oregon Department of Administrative Services (DAS) and transferred to OHA. Of the total, $60 million shall be deposited into the newly established Behavioral Health Incentive Subaccount, within the Health Care Provider Incentive Fund. Funds within this subaccount, are continuously appropriated to OHA to carry out provisions of the measure, until fully expended. An additional $20 million Other Funds expenditure limitation is provided to OHA for a new grant program incentivizing clinical experience and licensure in behavioral health fields.

Summary of Human Services Subcommittee Action

HB 2949 establishes incentive programs to increase the capacity and diversity of Oregon's behavioral health workforce. The measure provides OHA with $60 million Other Funds expenditure limitation, to provide incentives intended to increase the recruitment and retention of providers in the behavioral health care workforce. This includes providers with specified degrees or other credentials who are people of color, tribal members, or residents of rural areas who can provide culturally responsive behavioral health services. Additionally, $20 million Other Funds expenditure limitation is provided to OHA, to establish a grant program providing specified behavioral health professionals awards to provide supervised clinical experience to individuals who have the necessary education but need supervised clinical experience to obtain a license. OHA is directed to distribute $7 million to county mental health programs, $7 million to private practitioners, and $6 million as necessary to carry out the purposes of the bill including administrative and operational costs. OHA estimates the operational costs to be

$3,314,025, supporting 14 permanent positions (14.00 FTE), including personal services and associated services and supplies. Permanent positions are recommended, as establishing and fully executing the programs is likely a multi-biennia endeavor.

The Subcommittee recommended $80 million Other Funds expenditure limitation and 14 permanent positions (14.00 FTE) to support and staff the two new programs as follows:

Behavioral Health (BH) Provider Incentive Program:

- One Principal Executive Manager E position (1.00 FTE) to serve as the BH Incentive Program Manager to provide additional management oversight and support for the Primary Care Office.
- One Operations and Policy Analyst 4 position (1.00 FTE) to serve as the Equity Coordinator to liaison with OEI, Tribal Affairs, and other groups to ensure programs are operating with an equity lens and supporting evolving best practices within this work.
- Two Operations and Policy Analyst 3 positions (2.00 FTE) to serve as Workforce Pipeline Specialists to work with the Higher Education Coordinating Commission (HECC), Workforce Boards, the Oregon Education Department (OED), K-12, Area Health Education Centers (AHECs), and training schools to develop a robust pipeline from the K-12 system into training programs for a diverse student and young adult population.
- One Operations and Policy Analyst 3 position (1.00 FTE) to serve as the Student Support Coordinator to work with training programs and students to help ensure student success and completion of training.
- One Operations & Policy Analyst 3 position (1.00 FTE) to serve as the Clinical Practice Environment Coordinator to expand the number and ensure the quality of sites where clinicians of color are practicing is a supportive environment for the clinicians doing their best work.
- One Operations and Policy Analyst 3 position (1.00 FTE) to serve as the BH BIPOC Grant Program Coordinator to oversee mini-grants and incentives to support clinicians of color, and from tribal communities to be retained in areas with larger, more diverse populations.
- One Research Analyst 3 position (1.00 FTE) to serve as Data Support to provide analytic support, evaluation and consultation to the Clinical Supports Integrations, and Workforce (CSIW) Unit on the impact of the totality of effort, including mapping and reporting of data.
- Three Administrative Specialist 2 positions (3.00 FTE) to support the work defined above, including but not limited to assisting with contracts, support meetings and other administrative tasks that will support the new BH Subaccount.

Program to ensure clinical supervisory experiences for behavioral health professionals:

- One Operations and Policy Analyst 3 position (1.00 FTE) to serve as the Student Support Coordinator to work with public and private schools, training programs, and practice sites (including hospitals) to locate and provide incentives for adequate clinical supervision and oversee grant efforts to county programs and private providers.

In addition, these two programs will share an Administrative Specialist 2 position (1.00 FTE) to support the work defined above, and one Procurement and Contract Specialist 3 position (1.00 FTE) to manage the grants and contracts involving various entities.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 443-030-02 Health Policy and Analytics									
Personal Services	$ -	$ -	$ 2,730,205	$ -	$ -	$ -	$ 2,730,205	14	14.00
Services and Supplies	$ -	$ -	$ 583,820	$ -	$ -	$ -	$ 583,820		
Special payments: 6085 - Other Special Payments	$ -	$ -	$ 76,685,975	$ -	$ -	$ -	$ 76,685,975		
TOTAL ADJUSTMENTS	$ -	$ -	$ 80,000,000	$ -	$ -	$ -	$ 80,000,000	14	14.00
SUBCOMMITTEE RECOMMENDATION	$ -	$ -	$ 80,000,000	$ -	$ -	$ -	$ 80,000,000	14	14.00

HB 2980 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Lieber

Joint Committee On Ways and Means

Action Date:	06/21/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[(1)]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 6,000,000	$ 6,000,000	100.0%
Total	$ -	$ -	$ 6,000,000	$ 6,000,000	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

(1) Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

HB 2980 appropriates $6 million General Fund to carry out the purposes of the bill.

Summary of Human Services Subcommittee Action

HB 2980 establishes a new program to provide funding to four peer respite centers in the Portland metropolitan area, the southern Oregon region, the central and eastern Oregon region, and the Oregon Coast to serve individuals experiencing a behavioral health crisis. Each peer respite center shall provide up to two weeks of continuous peer respite services to six or fewer individuals. At least one of the peer respite centers must participate in a pilot project designed specifically to provide culturally responsive services to a community of color, such as Black, African American, Latino, Asian, Asian American, or Pacific Islander communities, or to the nine federally recognized tribes in this state. The bill requires the Oregon Health Authority (OHA) to prescribe, by rule, the requirements for the peer respite centers receiving funding and reporting to enable OHA to monitor and evaluate the peer respite services.

The Subcommittee recommended $6,000,000 General Fund to carry out the purposes of the bill, with $750,000 going to each center during each year of the biennium. This funding will be distributed as special payments to organizations providing peer services. OHA will administer the program using existing staff.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-01 Health Systems Division									
Special Payments	$ 6,000,000	$ -	$ -	$ -	$ -	$ -	$ 6,000,000		
TOTAL ADJUSTMENTS	$ 6,000,000	$ -	$ -	$ -	$ -	$ -	$ 6,000,000	0	0.00
SUBCOMMITTEE RECOMMENDATION	$ 6,000,000	$ -	$ -	$ -	$ -	$ -	$ 6,000,000	0	0.00

HB 3000 D BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Hansell

Joint Committee On Ways and Means

Action Date:	06/16/21
Action:	Do pass with amendments to the C-Eng bill, including amendments to resolve conflicts. (Printed D-Eng.)
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Michelle Deister and Libby Chamberlain, Legislative Fiscal Office

Oregon Liquor Control Commission
2021-23

Oregon Health Authority
2021-23

Criminal Justice Commission
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[(1)]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
Oregon Liquor Control Commission					
Other Funds Limited	$ -	$ -	$ 399,007	$ 399,007	100.0%
Oregon Health Authority					
General Fund	$ -	$ -	$ 730,917	$ 730,917	100.0%
Criminal Justice Commission					
Other Funds Limited	$ -	$ -	$ 3,000,000	$ 3,000,000	100.0%
Total	$ -	$ -	$ 4,129,924	$ 4,129,924	100.0%

Position Summary

Oregon Liquor Control Commission				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0	0	0.75	0.75
Oregon Health Authority				
Authorized Positions	0	0	3	3
Full-time Equivalent (FTE) positions	0.00	0.00	3.00	3.00

(1) Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 3000 contains a General Fund appropriation of $730,917 for carrying out the purposes of the measure within the Oregon Health Authority (OHA). Other Funds revenues for the Oregon Liquor Control Commission (OLCC) and the Oregon Department of Agriculture (ODA) come from fee revenue on licensees deposited into the Marijuana Control and Regulation Fund and the Industrial Hemp Fund, respectively. HB 3000 permits ODA to charge a civil penalty of up to $10,000 for an industrial hemp crop exceeding the statutory percentage of allowable tetrahydrocannabinol (THC) on a dry weight basis.

Other Funds revenue for the Criminal Justice Commission (CJC) come from Marijuana Tax revenues. HB 3000 increases the current Marijuana Tax distributions to CJC by $375,000 per quarter from the effective date of the law until October 1, 2023. A corresponding reduction to Marijuana Tax transfers to the Drug Treatment and Recovery Services Fund (DTRSF) within OHA will also occur. For context, the Department of Administrative Services – Office of Economic Analysis estimates Marijuana Tax revenues to the DTRSF at $249.4 million in 2021-23.

Summary of Transportation and Economic Development Subcommittee Action

HB 3000 authorizes OLCC to regulate the processing, transport, sale, and purchase of artificially derived cannabinoids. The measure directs OLCC to consult with OHA and ODA to adopt rules establishing a maximum concentration for artificially derived cannabinoids allowed in a cannabinoid product and the maximum concentration of tetrahydrocannabinol, or artificially derived cannabinoid, permitted in an industrial hemp product.

Oregon Liquor Control Commission

The Subcommittee recommended $399,007 Other Funds expenditure limitation and one permanent full-time Administrative Specialist 2 (0.75 FTE) for OLCC to develop new rules around artificially derived cannabinoids, as well as labeling and testing requirements. OLCC will incur position-related costs of $107,398 for personal services, and services and supplies of $291,609, which include:

- Services and supplies costs related to the new position;
- $100,000 for overtime costs for site inspections of industrial hemp sites;
- $84,000, for OLCC's Cannabis Tracking System fees, in 2021-23; and
- Mapping-related development costs.

Oregon Health Authority

The Subcommittee recommended $730,917 General Fund and three positions (3.00 FTE) for OHA to implement the provisions of HB 3000, related to testing cannabinoid products and implementing methods and procedures for determining whether a cannabis plant is marijuana or hemp. This will require three new Compliance Specialist 3 positions (3.00 FTE), two of which will be permanent full-time and one of which will be limited duration, as well as $125,373 in personal services related services and supplies. The Compliance Specialist 3 positions will develop and optimize the measurement of new cannabinoids, provide technical assistance to laboratories, and coordinate interagency work.

Criminal Justice Commission

The Subcommittee recommended an increase in Other Funds expenditure limitation of $3,000,000 for CJC to increase funding for the Illegal Marijuana Market Enforcement Grant, which has been used to fund staff time for local law enforcement, as well as office and administrative equipment.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Liquor Control Commission, Oregon Health Authority, Criminal Justice Commission
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
Oregon Liquor Control Commission									
SCR 004 Recreational Marijuana Program									
Personal Services	$ -	$ -	$ 107,398	$ -	$ -	$ -	$ 107,398	1	0.75
Services and Supplies	$ -	$ -	$ 291,609	$ -	$ -	$ -	$ 291,609		
Oregon Health Authority									
SCR 030-050 Public Health									
Personal Services	$ 605,544	$ -	$ -	$ -	$ -	$ -	$ 605,544	3	3.00
Services and Supplies	$ 125,373	$ -	$ -	$ -	$ -	$ -	$ 125,373		
Criminal Justice Commission									
SCR 001 Sentencing, Policy and Research									
Special Payments	$ -	$ -	$ 3,000,000	$ -	$ -	$ -	$ 3,000,000		
TOTAL ADJUSTMENTS	$ 730,917	$ -	$ 3,399,007	$ -	$ -	$ -	$ 4,129,924	4	3.75
SUBCOMMITTEE RECOMMENDATION	$ 730,917	$ -	$ 3,399,007	$ -	$ -	$ -	$ 4,129,924	4	3.75

HB 3159 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Lieber

Joint Committee On Ways and Means

Action Date:	06/21/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	7 - Frederick, Golden, Gorsek, Johnson, Lieber, Steiner Hayward, Taylor
Nays:	5 - Anderson, Girod, Hansell, Knopp, Thomsen
House Vote	
Yeas:	7 - Bynum, Gomberg, McLain, Nosse, Rayfield, Sanchez, Sollman
Nays:	4 - Drazan, Leif, Smith G, Stark
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Haylee Morse-Miller, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 9,768,195	$ 9,768,195	100.0%
Other Funds Limited	$ -	$ -	$ 5,624,767	$ 5,624,767	100.0%
Federal Funds Limited	$ -	$ -	$ 2,842,387	$ 2,842,387	100.0%
Total	$ -	$ -	$ 18,235,349	$ 18,235,349	100.0%

Position Summary

Authorized Positions	0	0	43	43
Full-time Equivalent (FTE) positions	0.00	0.00	32.25	32.25

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

HB 3159 appropriates $9.8 million General Fund to the Oregon Health Authority (OHA) for the purposes of the bill. Other Funds and Federal Funds revenues for the Central Services Division and the State Assessments and Enterprise-wide Costs divisions come via cost allocation models for those divisions. Other Funds for the Shared Services Division come from direct charges to General Fund and Federal Funds in other parts of OHA.

Summary of Human Services Subcommittee Action

HB 3159 requires coordinated care organizations, health care providers, and health insurers, to collect data on race, ethnicity, preferred spoken and written languages, disability status, sexual orientation, and gender identity from the organization's patients, clients, or members. These organizations must provide this data to OHA annually. OHA may provide incentives to entities impacted by this measure to assist with the costs of making changes to electronic health records systems to ensure this data is collected. OHA is directed to establish a system to collect the data required. OHA is also directed to develop and administer a grant program to provide funding to support data collection by community health organizations and community-based groups.

The Subcommittee recommended $9.8 million General Fund, $5.6 million Other Funds, and $2.8 million Federal Funds and 43 positions (32.25 FTE in 2021-23). These costs largely reflect the fiscal impact of standing up this project; some divisions in OHA plan to submit Policy Option Packages to request additional funding and positions once project planning is complete, which means this funding is not necessarily fully inclusive of all costs in the 2023-25 biennium. These positions will ensure that data collection, storage, and reporting requirements are met;

work with health care providers and insurers on data collection; develop communications and training for stakeholders and staff; perform compliance monitoring; and support IT components related to this measure, among other work.

Central Services

The Subcommittee recommended $9,447,798 General Fund, $142,081 Other Funds and $2,794,496 Federal Funds and 28 positions (21.00 FTE) for the Central Services Division to carry out the work of the bill. Of this amount, the Office of Equity and Inclusion (OEI) has an increase of $11,337,306 total funds in 2021-23, which supports 23 positions (17.25 FTE). The 23 positions are all permanent, full-time positions and include one Principal Executive Manager G (0.75 FTE), two Principal Executive Manager Fs (1.50 FTE), seven Operations and Policy Analyst 4s (5.25 FTE), three Operations and Policy Analyst 3s (2.25 FTE), four Program Analyst 3s (3.00 FTE), three Research Analyst 3s (2.25 FTE), one Administrative Specialist 2 (0.75 FTE), one Fiscal Analyst 2 (0.75 FTE), and one Executive Support Specialist 2 (0.75 FTE). These positions will be responsible for ensuring that data collection, storage, and reporting requirements are met, working with health care providers and insurers on data collection, working with impacted communities to ensure implementation, developing communications and training for stakeholders and staff, monitoring compliance, and providing administrative support. In addition to the 23 new positions and position-related services and supplies, OEI also anticipates costs totaling $1,280,020 total funds related to hiring outreach, development of an equity and antiracism training for staff, community partners, and stakeholders, contracting with consultants for learning collaboratives and technical assistance with data collection, and grants to community based organizations and tribes for training and technical assistance. Additionally, there are General Fund and Federal Funds expenditures of $5,482,686 total funds in 2021-23, for Shared Services Division direct charges for IT work that OHA will need to accomplish under the bill, which is expended as Other Funds (see the Shared Services section below).

The Central Services Division also includes allocations for the Health Systems Division and Health Policy and Analytics Division. This funding may be moved to those divisions, during an interim rebalance. The bill provides funding to support four new permanent, full-time positions in 2021-23 to do this work in the Health Systems Division, including one Operations and Policy Analyst 4 (0.75 FTE) to oversee strategic use of data and program planning, one Operations and Policy Analyst 4 (0.75 FTE) to work with CCOs to align the exchange of data, one Operations and Policy Analyst 3 (0.75 FTE) to work with the OHA Office of Equity and Inclusion to align Health Systems Division systems with data collection requirements, and support data collection and reporting, and one Operations and Policy Analyst 3 (0.75 FTE) to identify and mitigate risks for the Medicaid Management Information System due to changes to the agency's ONE system. The bill also provides funding for the Health Policy and Analytics Division for one permanent, full-time Operations and Policy Analyst 4 position (0.75 FTE) to support external health care providers and insurers in data collection required by the bill.

Shared Services

The Subcommittee recommended $5,482,686 in Other Funds expenditure limitation and 15 positions (11.25 FTE) for the Shared Services Division to carry out the work of the bill. The Shared Services Division will need to update, reconfigure, and create various data systems to include data related to race, ethnicity, preferred spoken and written languages, disability status, sexual orientation, and gender identity. To accomplish this work, Shared Services – Office of Information Services will hire 15 permanent, full-time positions to begin project planning,

including one Principal Executive Manager F (0.75 FTE), five Information Systems Specialist 8s (3.75 FTE), six Information Systems Specialist 7s (4.50 FTE), two Operations and Policy Analyst 4s (1.50 FTE), and one Project Manager 2 (0.75 FTE). Services and Supplies associated with the effort include $1.5 million in Professional Services for a data vendor to support project planning and business case development, $300,000 in IT Professional Services costs, and $420,000 for software licensing. The Shared Services Division notes that there will be additional costs in the 2023-25 biennium after program planning is complete, and that the agency will plan to submit a Policy Option Package as part of the 2023-25 budget development cycle to request additional positions and funding to implement this measure.

The Legislative Fiscal Office (LFO) notes that implementation of this measure includes an information technology component that will require OHA to comply with the state's IT investment oversight policies and processes. Therefore, the information technology pricing component serves as a preliminary approximation. To build out the data systems to implement this measure OHA will have to: (1) complete business requirements analysis; (2) develop a business case; (3) hire/assign or contract with qualified and experienced project management or other professional staff resources; (4) obtain, via contract, independent quality management services, (5) develop foundational project management plans to demonstrate the feasibility of the project and its scope, as well as refined cost and schedule estimates, and (6) ensure appropriate data security and privacy measures control project implementation, pursuant to protocols developed by the Office of the State Chief Information Officer and LFO within the Joint Stage Gate Review process.

Statewide Assessments and Enterprise-wide Costs

The Subcommittee recommended $320,397 in General Fund and $47,891 in Federal Funds for enterprise-wide costs associated with implementing the measure.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 010-40 Central Services									
Personal Services	$ 2,819,667	$ -	$ 3,148,853	$ -	$ 1,711,400	$ -	$ 7,679,920	43	32.25
Services and Supplies	$ 1,858,180	$ -	$ 2,475,914	$ -	$ 370,361	$ -	$ 4,704,455		
Special Payments	$ 4,769,951	$ -	$ -	$ -	$ 712,735	$ -	$ 5,482,686		
SCR 010-50 State Assessments and Enterprise-wide Costs									
Special Payments	$ 320,397	$ -	$ -	$ -	$ 47,891	$ -	$ 368,288		
TOTAL ADJUSTMENTS	$ 9,768,195	$ -	$ 5,624,767	$ -	$ 2,842,387	$ -	$ 18,235,349	43	32.25
SUBCOMMITTEE RECOMMENDATION	$ 9,768,195	$ -	$ 5,624,767	$ -	$ 2,842,387	$ -	$ 18,235,349	43	32.25

HB 3352 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Steiner Hayward

Joint Committee On Ways and Means

Action Date:	06/22/21
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	7 - Frederick, Golden, Gorsek, Johnson, Lieber, Steiner Hayward, Taylor
Nays:	4 - Anderson, Hansell, Knopp, Thomsen
Exc:	1 - Girod
House Vote	
Yeas:	7 - Bynum, Gomberg, McLain, Nosse, Rayfield, Sanchez, Sollman
Nays:	4 - Drazan, Leif, Smith G, Stark
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[(1)]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 100,000,000	$ 100,000,000	100.0%
Total	$ -	$ -	$ 100,000,000	$ 100,000,000	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

(1) Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

HB 3352 appropriates $100,000,000 General Fund to carry out the work of the bill. The Oregon Health Authority (OHA) is directed to seek federal approval or waivers of federal requirements available to maximize federal financial participation for the provision of program coverage, but implementation of the program is not contingent on federal approval.

Summary of Capital Construction Subcommittee Action

HB 3352 expands health care coverage to adults who would be eligible for Medicaid except for their immigration status, beginning July 1, 2022. The bill appropriates $100 million General Fund to OHA to implement this program, including for outreach and education. The bill authorizes OHA to restrict eligibility to certain categories or groups of adults eligible for the program, to remain within the capped funding amount if necessary. If the agency needs to restrict eligibility, decisions on which groups of adults to cover must be informed by a workgroup convened by OHA to ensure community feedback is included from a health equity perspective. Preliminary estimates from OHA assume an average monthly cost of coverage per member per month of $540, an eligible population of 55,000 and eventual program update of 80 percent of eligible individuals. Given the immigration status of the eligible population, there is considerable uncertainty around all of these figures, as well as the trajectory of program enrollment and utilization. The Legislative Fiscal Office requests the Department of Administrative Services – Chief Financial Office unschedule $90 million General Fund while OHA determines the extent to which available funds can maximize the enrollment of eligible individuals. OHA is directed to report, during the 2023 regular legislative session, on program implementation.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 443-030-01 Health Systems Division									
Special Payments	$ 100,000,000	$ -	$ -	$ -	$ -	$ -	$ 100,000,000		
TOTAL ADJUSTMENTS	$ 100,000,000	$ -	$ -	$ -	$ -	$ -	$ 100,000,000	0	0.00
SUBCOMMITTEE RECOMMENDATION	$ 100,000,000	$ -	$ -	$ -	$ -	$ -	$ 100,000,000	0	0.00

HB 5006 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Steiner Hayward, Sen. Johnson

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Julie Neburka, Legislative Fiscal Office
Reviewed By:	Laurie Byerly and Theresa McHugh, Legislative Fiscal Office

Emergency Board
2021-23

Various Agencies
2021-23

Public Defense Services Commission
2019-21

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Emergency Board			
General Fund - General Purpose		$ 50,000,000	$ 50,000,000
General Fund - Special Purpose Appropriations			
State Employee Compensation		$ 198,000,000	$ 198,000,000
Non-State Employee Compensation		$ 20,000,000	$ 20,000,000
Family Treatment Court Programs		$ 10,000,000	$ 10,000,000
Pre-trial Release (SB 48)		$ 2,500,000	$ 2,500,000
State Response to Natural Disasters		$ 150,000,000	$ 150,000,000
Transforming Justice Initiative		$ 10,000,000	$ 10,000,000
Department of Early Learning and Care		$ 5,130,265	$ 5,130,265
Dental Rates		$ 19,000,000	$ 19,000,000
OHA/DHS Caseload Costs		$ 55,000,000	$ 55,000,000
Essential Workforce Health Care Program		$ 30,000,000	$ 30,000,000
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
General Fund		$ 76,777,383	$ 76,777,383
General Fund Debt Service		$ (600,308)	$ (600,308)
Lottery Funds Debt Service		$ (4,316,625)	$ (4,316,625)
Other Funds		$ 180,076,580	$ 180,076,580
Other Funds Debt Service		$ 5,189,112	$ 5,189,112
Federal Funds		$ 2,378,604,743	$ 2,378,604,743
Advocacy Commissions Office			
General Fund		$ 212,032	$ 212,032
Employment Relations Board			
General Fund		$ (77,831)	$ (77,831)
Other Funds		$ (51,846)	$ (51,846)
Oregon Government Ethics Commission			
Other Funds		$ (92,004)	$ (92,004)
Office of the Governor			
General Fund		$ (476,684)	$ (476,684)
Lottery Funds		$ (72,430)	$ (72,430)
Other Funds		$ (92,512)	$ (92,512)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Oregon Liquor Control Commission			
Other Funds		$ 27,639,318	$ 27,639,318
Other Funds Debt Service		$ 7,547,093	$ 7,547,093
Public Employees Retirement System			
Lottery Funds		$ 16,792,238	$ 16,792,238
Other Funds		$ (3,588,447)	$ (3,588,447)
Racing Commission			
Other Funds		$ (40,195)	$ (40,195)
Department of Revenue			
General Fund		$ 22,566,168	$ 22,566,168
General Fund Debt Service		$ (116,730)	$ (116,730)
Other Funds		$ 3,758,567	$ 3,758,567
Other Funds Debt Service		$ 790,000	$ 790,000
Secretary of State			
General Fund		$ 2,283,134	$ 2,283,134
Other Funds		$ (552,483)	$ (552,483)
Federal Funds		$ (6,971)	$ (6,971)
State Library			
General Fund		$ (70,697)	$ (70,697)
Other Funds		$ (216,816)	$ (216,816)
Federal Funds		$ 2,924,165	$ 2,924,165
State Treasurer			
Other Funds		$ (621,233)	$ (621,233)
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
State Board of Accountancy			
Other Funds		$ (88,512)	$ (88,512)
Chiropractic Examiners Board			
Other Funds		$ (79,230)	$ (79,230)

Budget Summary*

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Consumer and Business Services			
General Fund		$ 10,678,004	$ 10,678,004
Other Funds		$ (16,962,773)	$ (16,962,773)
Federal Funds		$ (1,813,776)	$ (1,813,776)
Construction Contractors Board			
Other Funds		$ (186,817)	$ (186,817)
Board of Dentistry			
Other Funds		$ (23,039)	$ (23,039)
Health Related Licensing Boards			
State Mortuary and Cemetery Board			
Other Funds		$ (54,881)	$ (54,881)
Board of Naturopathic Medicine			
Other Funds		$ (31,572)	$ (31,572)
Occupational Therapy Licensing Board			
Other Funds		$ (14,198)	$ (14,198)
Board of Medical Imaging			
Other Funds		$ (30,351)	$ (30,351)
State Board of Examiners for Speech-Language Pathology and Audiology			
Other Funds		$ (26,641)	$ (26,641)
Oregon State Veterinary Medical Examining Board			
Other Funds		$ (31,762)	$ (31,762)
Bureau of Labor and Industries			
General Fund		$ 2,150,530	$ 2,150,530
Other Funds		$ (142,287)	$ (142,287)
Federal Funds		$ (14,786)	$ (14,786)
Licensed Social Workers, Board of			
Other Funds		$ (86,002)	$ (86,002)
Oregon Medical Board			
Other Funds		$ (84,573)	$ (84,573)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Mental Health Regulatory Agency			
General Fund		$ 300,000	$ 300,000
Other Funds		$ (145,731)	$ (145,731)
Board of Nursing			
Other Funds		$ (123,016)	$ (123,016)
Board of Pharmacy			
Other Funds		$ (65,797)	$ (65,797)
Public Utility Commission			
Other Funds		$ (383,286)	$ (383,286)
Real Estate Agency			
Other Funds		$ (66,208)	$ (66,208)
Board of Tax Practitioners			
Other Funds		$ (69,152)	$ (69,152)
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Oregon Business Development Department			
General Fund		$ 84,378,762	$ 84,378,762
General Fund Debt Service		$ 3,868,512	$ 3,868,512
Lottery Funds		$ 13,325,399	$ 13,325,399
Lottery Funds Debt Service		$ (3,989,798)	$ (3,989,798)
Other Funds		$ 674,834,190	$ 674,834,190
Other Funds Debt Service		$ 5,800	$ 5,800
Federal Funds		$ (1,674)	$ (1,674)
Employment Department			
General Fund		$ (3,991)	$ (3,991)
Other Funds		$ (425,511)	$ (425,511)
Federal Funds		$ (1,444,089)	$ (1,444,089)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Housing and Community Services Department			
General Fund		$ 272,205,984	$ 272,205,984
General Fund Debt Service		$ 19,081,360	$ 19,081,360
Lottery Funds Debt Service		$ (5,045,010)	$ (5,045,010)
Other Funds		$ 60,014,215	$ 60,014,215
Other Funds Debt Service		$ 33,240	$ 33,240
Other Funds Nonlimited		$ (7,709)	$ (7,709)
Federal Funds		$ (79,166)	$ (79,166)
Department of Veterans' Affairs			
General Fund		$ (80,837)	$ (80,837)
Lottery Funds		$ 123,226	$ 123,226
Lottery Funds Debt Service		$ (190,826)	$ (190,826)
Other Funds		$ 5,874,346	$ 5,874,346
EDUCATION PROGRAM AREA			
State School Fund			
General Fund		$ (27,849,006)	$ (27,849,006)
Lottery Funds		$ 219,059,876	$ 219,059,876
Other Funds		$ 8,789,130	$ 8,789,130
Department of Education			
General Fund		$ 519,250	$ 519,250
General Fund Debt Service		$ (1,290,011)	$ (1,290,011)
Other Funds		$ 143,325,528	$ 143,325,528
Other Funds Debt Service		$ 330	$ 330
Federal Funds		$ (367,455)	$ (367,455)
Higher Education Coordinating Commission			
General Fund		$ 15,011,738	$ 15,011,738
General Fund Debt Service		$ (8,497,705)	$ (8,497,705)
Lottery Funds Debt Service		$ (6,200,051)	$ (6,200,051)
Other Funds		$ 39,003,000	$ 39,003,000
Other Funds Debt Service		$ 2,470,060	$ 2,470,060
Other Funds Debt Service Nonlimited		$ (10,321,594)	$ (10,321,594)
Federal Funds		$ (59,193)	$ (59,193)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Teacher Standards and Practices Commission			
Other Funds		$ (242,855)	$ (242,855)
HUMAN SERVICES PROGRAM AREA			
Commission for the Blind			
General Fund		$ (33,596)	$ (33,596)
Other Funds		$ (11,532)	$ (11,532)
Federal Funds		$ (162,344)	$ (162,344)
Oregon Health Authority			
General Fund		$ (307,082,178)	$ (307,082,178)
General Fund Debt Service		$ 958,626	$ 958,626
Lottery Funds		$ (97)	$ (97)
Other Funds		$ 335,156,675	$ 335,156,675
Federal Funds		$ (3,708,714)	$ (3,708,714)
Department of Human Services			
General Fund		$ 65,114,746	$ 65,114,746
General Fund Debt Service		$ (1,406,985)	$ (1,406,985)
Other Funds		$ 108,991,448	$ 108,991,448
Other Funds Debt Service		$ 1,112,515	$ 1,112,515
Federal Funds		$ (8,501,838)	$ (8,501,838)
Long Term Care Ombudsman			
General Fund		$ (54,604)	$ (54,604)
Other Funds		$ (5,302)	$ (5,302)
Psychiatric Security Review Board			
General Fund		$ (53,732)	$ (53,732)
JUDICIAL BRANCH			
Judicial Department			
General Fund		$ 403,673	$ 403,673
General Fund Debt Service		$ (5,111,991)	$ (5,111,991)
Other Funds		$ 105,627,958	$ 105,627,958

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Commission on Judicial Fitness and Disability			
General Fund		$ (16,357)	$ (16,357)
Public Defense Services Commission			
General Fund		$ (190,407)	$ (190,407)
LEGISLATIVE BRANCH			
Legislative Administration Committee			
General Fund		$ (204,324)	$ (204,324)
General Fund Debt Service		$ (2,644,700)	$ (2,644,700)
Other Funds		$ 4,310,000	$ 4,310,000
Other Funds Debt Service		$ 627,060	$ 627,060
Legislative Assembly			
General Fund		$ (262,700)	$ (262,700)
Legislative Commission on Indian Services			
General Fund		$ (28,888)	$ (28,888)
Legislative Counsel			
General Fund		$ (130,806)	$ (130,806)
Legislative Fiscal Office			
General Fund		$ (7,562)	$ (7,562)
Legislative Policy and Research Office			
General Fund		$ (35,929)	$ (35,929)
Legislative Revenue Office			
General Fund		$ (5,636)	$ (5,636)
NATURAL RESOURCES PROGRAM AREA			
Columbia River Gorge Commission			
General Fund		$ (1,251)	$ (1,251)

Budget Summary*

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
State Department of Agriculture			
General Fund		$ 2,302,669	$ 2,302,669
Lottery Funds		$ (75,930)	$ (75,930)
Other Funds		$ (577,029)	$ (577,029)
Federal Funds		$ (59,359)	$ (59,359)
State Department of Energy			
General Fund		$ 20,831,296	$ 20,831,296
General Fund Debt Service		$ 3,500,000	$ 3,500,000
Other Funds		$ 9,978,775	$ 9,978,775
Federal Funds		$ (561)	$ (561)
Department of Environmental Quality			
General Fund		$ 4,293,013	$ 4,293,013
General Fund Debt Service		$ 395,030	$ 395,030
Lottery Funds		$ (6,402)	$ (6,402)
Other Funds		$ 16,887,363	$ 16,887,363
Federal Funds		$ (294,828)	$ (294,828)
State Department of Fish and Wildlife			
General Fund		$ 1,288,101	$ 1,288,101
General Fund Debt Service		$ 446,579	$ 446,579
Lottery Funds		$ (88)	$ (88)
Other Funds		$ 3,414,021	$ 3,414,021
Federal Funds		$ (1,964)	$ (1,964)
Department of Forestry			
General Fund		$ 5,468,079	$ 5,468,079
General Fund Debt Service		$ 363,596	$ 363,596
Other Funds		$ (1,242,680)	$ (1,242,680)
Other Funds Debt Service		$ 404,124	$ 404,124
Other Funds Capital Improvements		$ 4,820,772	$ 4,820,772
Federal Funds		$ (76,252)	$ (76,252)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Department of Geology and Mineral Industries			
General Fund		$ 352,558	$ 352,558
Other Funds		$ (180,158)	$ (180,158)
Federal Funds		$ (155,246)	$ (155,246)
Department of Land Conservation and Development			
General Fund		$ 3,341,733	$ 3,341,733
Other Funds		$ (2,493)	$ (2,493)
Federal Funds		$ (48,580)	$ (48,580)
Land Use Board of Appeals			
General Fund		$ 70,325	$ 70,325
Oregon Marine Board			
Other Funds		$ (90,157)	$ (90,157)
Department of Parks and Recreation			
General Fund		$ 316,480	$ 316,480
General Fund Debt Service		$ 2,232,560	$ 2,232,560
Lottery Funds		$ (1,056,882)	$ (1,056,882)
Lottery Funds Debt Service		$ (449,808)	$ (449,808)
Other Funds		$ 9,854,807	$ 9,854,807
Department of State Lands			
Other Funds		$ 278,542	$ 278,542
Water Resources Department			
General Fund		$ 4,708,023	$ 4,708,023
Lottery Funds Debt Service		$ (3,970,980)	$ (3,970,980)
Other Funds		$ 92,085,895	$ 92,085,895
Watershed Enhancement Board			
General Fund		$ 20,420,000	$ 20,420,000
Lottery Funds		$ (81,602)	$ (81,602)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
PUBLIC SAFETY PROGRAM AREA			
Oregon Criminal Justice Commission			
General Fund		$ 15,260,442	$ 15,260,442
Other Funds		$ 9,999,469	$ 9,999,469
Federal Funds		$ (133)	$ (133)
Department of Corrections			
General Fund		$ (850,587,024)	$ (850,587,024)
General Fund Debt Service		$ 9,041,899	$ 9,041,899
Other Funds		$ 871,784,778	$ 871,784,778
Other Funds Debt Service		$ 700,870	$ 700,870
District Attorneys and their Deputies			
General Fund		$ (223,358)	$ (223,358)
Department of Justice			
General Fund		$ 14,032,460	$ 14,032,460
Other Funds		$ (1,703,572)	$ (1,703,572)
Federal Funds		$ (887,121)	$ (887,121)
Oregon Military Department			
General Fund		$ 25,697,037	$ 25,697,037
General Fund Debt Service		$ 1,881,079	$ 1,881,079
Other Funds		$ 10,338,860	$ 10,338,860
Federal Funds		$ 5,993,566	$ 5,993,566
Oregon Board of Parole and Post-Prison Supervision			
General Fund		$ (133,859)	$ (133,859)
Oregon State Police			
General Fund		$ 192,065	$ 192,065
General Fund Debt Service		$ 2,674,818	$ 2,674,818
Other Funds		$ 3,255,070	$ 3,255,070
Federal Funds		$ (40,739)	$ (40,739)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Department of Public Safety Standards and Training			
Other Funds		$ 790,679	$ 790,679
Federal Funds		$ (2,797)	$ (2,797)
Oregon Youth Authority			
General Fund		$ (99,885,993)	$ (99,885,993)
General Fund Debt Service		$ (326,464)	$ (326,464)
Other Funds		$ 114,476,380	$ 114,476,380
Other Funds Debt Service		$ 1,137,980	$ 1,137,980
Federal Funds		$ (129,816)	$ (129,816)
TRANSPORTATION PROGRAM AREA			
Department of Aviation			
Other Funds		$ 4,571,958	$ 4,571,958
Department of Transportation			
General Fund		$ 3,250,000	$ 3,250,000
General Fund Debt Service		$ (547)	$ (547)
Lottery Funds		$ 650,000	$ 650,000
Lottery Funds Debt Service		$ (3,210,960)	$ (3,210,960)
Other Funds		$ 119,733,929	$ 119,733,929
Other Funds Debt Service		$ 550	$ 550
Federal Funds		$ (73,077)	$ (73,077)
2021-23 Budget Summary			
General Fund Total	$ -	$ (63,441,300)	$ (63,441,300)
General Fund Debt Service Total	$ -	$ 24,448,618	$ 24,448,618
Lottery Funds Total	$ -	$ 248,657,308	$ 248,657,308
Lottery Funds Debt Service Total	$ -	$ (27,374,058)	$ (27,374,058)
Other Funds Total	$ -	$ 2,936,418,828	$ 2,936,418,828
Other Funds Debt Service Total	$ -	$ 20,018,734	$ 20,018,734
Other Funds Debt Service Nonlimited Total		$ (10,321,594)	$ (10,321,594)
Other Funds Capital Improvements	$ -	$ 4,820,772	$ 4,820,772
Other Funds Nonlimited	$ -	$ (7,709)	$ (7,709)
Federal Funds Total	$ -	$ 2,369,591,995	$ 2,369,591,995

Budget Summary*

	2019-21 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Public Defense Services Commission			
Other Funds		$ 92,721	$ 92,721

Position Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
Authorized Positions		6	6
Full-time Equivalent (FTE) positions		6.00	6.00
Oregon Advocacy Commissions			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Oregon State Library			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Department of Revenue			
Authorized Positions		12	12
Full-time Equivalent (FTE) positions		7.76	7.76
Secretary of State			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
Consumer and Business Services			
Authorized Positions		(20)	(20)
Full-time Equivalent (FTE) positions		(21.00)	(21.00)
Bureau of Labor and Industries			
Authorized Positions		8	8.00
Full-time Equivalent (FTE) positions		8.00	8.00

Position Summary	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Oregon Business Development Department			
Authorized Positions		15	15
Full-time Equivalent (FTE) positions		15.00	15.00
Employment Department			
Authorized Positions		10	10
Full-time Equivalent (FTE) positions		5.00	5.00
Housing and Community Services			
Authorized Positions		15	15
Full-time Equivalent (FTE) positions		13.77	13.77
EDUCATION PROGRAM AREA			
Department of Education			
Authorized Positions		14	14
Full-time Equivalent (FTE) positions		12.92	12.92
HUMAN SERVICES PROGRAM AREA			
Oregon Health Authority			
Authorized Positions		23	23
Full-time Equivalent (FTE) positions		21.84	21.84
Department of Human Services			
Authorized Positions		9	9
Full-time Equivalent (FTE) positions		7.50	7.50
JUDICIAL BRANCH			
Judicial Department			
Authorized Positions		16	16
Full-time Equivalent (FTE) positions		13.08	13.08

Position Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
NATURAL RESOURCES PROGRAM AREA			
State Department of Agriculture			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		2.92	2.92
Department of Energy			
Authorized Positions		6	6
Full-time Equivalent (FTE) positions		5.50	5.50
Department of Environmental Quality			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
Department of Fish and Wildlife			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00
Department of Forestry			
Authorized Positions		6	6
Full-time Equivalent (FTE) positions		5.25	5.25
Department of Land Conservation and Development			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
Department of Parks and Recreation			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		0.88	0.88
Water Resources Department			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00

Position Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Watershed Enhancement Board			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00
PUBLIC SAFETY PROGRAM AREA			
Department of Justice			
Authorized Positions		8	8
Full-time Equivalent (FTE) positions		7.01	7.01
Department of Corrections			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Criminal Justice Commission			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
TRANSPORTATION PROGRAM AREA			
Department of Transportation			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		0.50	0.50

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2021 economic and revenue forecast by the Department of Administrative Services (DAS), Office of Economic Analysis, plus other actions to adjust state agency expenditures. Federal Funds revenues include American Rescue Plan Act (ARPA) Coronavirus State Fiscal Recovery and Capital Projects Funds allocations of $2.6 billion and $155.2 million, respectively, as well as other direct ongoing federal funding streams and allocations for specific purposes, some of which are also related to the effects of the pandemic.

Summary of Capital Construction Subcommittee Action

HB 5006 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations and makes other adjustments to agency budgets and position authority as described in the subsequent narrative.

Emergency Board

The Emergency Board allocates General Fund from the Emergency Fund, along with providing Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated $50 million General Fund to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of $650,000 for the Secretary of State for potential voter's pamphlet costs in excess of funding provided in the agency's adopted budget. The Secretary of State may request allocation of the reservation from the Emergency Board if the actual costs of producing the voter's pamphlet are in excess of funding provided in the agency's 2021-23 legislatively adopted budget.

HB 5006 makes ten special purpose appropriations for the Emergency Board, totaling $499.6 million General Fund. Agencies must make a request to the Emergency Board to access these funds. The ten special purpose appropriations are:

- $198 million General Fund for state employee compensation changes.
- $20 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.
- $2.5 million General Fund for allocation to the Oregon Judicial Department for the implementation of pretrial release modifications authorized under SB 48 (2021).
- $150 million General Fund for allocation for the state's natural disaster prevention, preparedness, response, and recovery activities.

- $10 million General Fund for allocation to the Criminal Justice Commission to support a Transforming Justice Initiative to advance promising practices for reshaping Oregon's public safety system.
- $5,130,265 General Fund for allocation to the Department of Education and the proposed Department of Early Learning and Care for the establishment of a new agency.
- $19 million General Fund for allocation to the Oregon Health Authority for dental rates for medical assistance programs.
- $55 million for allocation to the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate.
- $30 million General Fund for allocation to the Oregon Health Authority for the Oregon Essential Workforce Health Care Program established by SB 800 (2021).
- $10 million General Fund for allocation to state agencies for family treatment court programs.

Regarding family treatment courts, while related legislation was not passed during the 2021 legislative session, the Legislature would still like to see the development of a statewide coordinated program. In addition to approving the special purpose appropriation, the Subcommittee recommended the following budget note:

BUDGET NOTE

On or before February 1, 2022, the Oregon Judicial Department, Public Defense Services Commission, Department of Justice, Department of Human Services, Criminal Justice Commission, and the Housing and Community Services Department are requested to report jointly to the Legislature on the criteria and need for the establishment of a statewide Family Treatment Court program, and possible alternative programs to achieve the objectives of a Family Treatment Court Program. The report is to be submitted to the House and Senate Committees on Judiciary and the Joint Committee on Ways and Means.

The report is to include the following:

(1) A proposed statewide, integrated structure and organizational principles for a Family Treatment Court program based on national best practices adapted for Oregon, including:
   a. a delineation of the eligibility and exclusion criteria indicating which families can be served safely and effectively in the Family Treatment Court ensuring equity and inclusion;
   b. a proposed method to encourage voluntary participation by families balanced with necessary monitoring of participant progress and compliance with the program; and
   c. the array of services, treatment, programs, and providers necessary to address the complex challenges affecting families. Such services might include but are not limited to interdisciplinary legal representation teams, and behavioral and mental health, substance abuse, domestic violence, housing, parenting, educational, and medical services.

(2) A least-cost implementation model based on existing legislative funding for:
   a. Family Treatment programs in circuit courts;
   b. Child advocacy legal representation provided by the Department of Justice to the Department of Human Services;
   c. Public defense for both juvenile representation as well as the Parent Child Representation Program;
   d. The provision of services to families in child welfare cases by the Department of Human Services;
   e. Behavioral, mental health, and substance use disorder treatment; and
   f. Transitional and permanent housing services.

(3) Identification of three least-cost implementation counties that could serve as pilot locations for a Family Treatment Court Program, including a cost estimate for the aforementioned types of services in the pilot counties.

(4) An evidence-based method for monitoring progress and outcomes, and an evaluation of the program.

Receipt of the report is a precondition for the release of the special purpose appropriation established by HB 5006 for the expansion of Family Treatment Courts.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2022, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2021-23 Agency Budgets

STATEWIDE ADJUSTMENTS

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services and Attorney General rates. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales, refundings, unissued lottery bonds, and Other Funds balances and interest earnings that can be applied to debt service. Total savings are $98.2 million General Fund, $47.4 million Lottery Funds, $43.4 million Other Funds, and $18.5 million Federal Funds.

Specific reductions include $115.8 million total funds from lower Department of Administrative Services' assessments and service rates; $14.2 million total funds from lower Attorney General rates; and $77.5 million total funds from debt service interest rate savings and refunding of outstanding bonds.

Section 299 of the budget bill reflects the changes, as described above, for each agency. These adjustments are included in the table at the beginning of the budget report but are not addressed in the individual agency narratives. Additionally, new Other Funds debt service expenditure limitations for multiple agencies are established to accommodate the use of fund balances for debt repayment.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved $2,779,673 General Fund to supplement the funding for the Court Appointed Special Advocate (CASA) Volunteer Program, and $250,000 General Fund for the Department of Administrative Services to contract with a nongovernmental statewide coordinating entity to oversee the CASA Volunteer Program and its services. A one-time $1.5 million General Fund increase to the on-going operating subsidy for the Oregon Historical Society was also approved.

The Subcommittee approved $7,884,472 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505(2021) that will be issued before the end of the biennium to support DAS projects, and an Other Funds expenditure limitation increase of $1.8 million was included for the cost of issuance of the bonds. The Subcommittee also approved $4,615,761 in additional Lottery Funds Debt Service to support repayment of lottery bonds that will be issued before the end of the biennium.

The Subcommittee also approved, on a one-time basis, $3,765,271 General Fund and 6 positions (6.00 FTE) for a study to determine if inequities exist in public procurement and contracting that adversely affect businesses owned by minority, women, and/or service disabled veterans by looking at state contract data. A disparity study provides a factual, data-driven foundation that state enterprises can use to help improve procurement processes to achieve fair and equitable outcomes. The six limited duration positions being added are at the PEM-E level as the project manager, an Operations and Policy Analyst 4, an Operations and Policy Analyst 2, and three Research Analyst 4s.

The Subcommittee approved an increase of $6,394,311 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds issued in previous biennia that have yet to be fully disbursed to grantees.

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services to make grants for the following purposes:

- $2,500,000 for disbursement to Fair Housing Council of Oregon for a collaborative housing partnership
- $1,000,000 for disbursement to Oregon Law Center for legal help related to housing issues
- $1,500,000 for disbursement to Mid-Columbia Community Action Center for a navigation center
- $500,000 for disbursement to Special Olympics Oregon for sports training and athletic competition

- $250,000 for disbursement to Friends of Tryon Creek State Park for park improvements
- $2,302,052 for disbursement to Multnomah County School District #7 for the Reynolds High School Health Center
- $1,785,000 for disbursement to Umatilla County Jail for the Expansion/Mental Health Facility
- $280,000 for disbursement to City of Spray for an EMS Complex
- $630,000 for disbursement to Illinois Valley Wellness Resources for the Illinois Valley Shelter and Resource Center
- $250,000 for disbursement to Council on Aging of Central Oregon for the Central Oregon Senior Services Center Renovation
- $1,885,178 for disbursement to City of Depoe Bay for Restoration of Pilings and Docks
- $1,000,000 for disbursement to City of John Day for the Ne Kam Wah Chung Interpretive Center
- $1,546,000 for disbursement to Harney County for Communication Upgrades
- $650,000 for disbursement to Grant County for Public Safety Network
- $200,000 for disbursement to Project DOVE for Transitional Units Updates
- $1,900,000 for disbursement to Sheridan School District for CTEC West
- $500,000 for disbursement to High Desert Rangeland Fire Protection Association for Lake County Wildland Fire Needs
- $150,000 for disbursement to Bowman Museum for an Exhibits Center
- $600,000 for disbursement to Creating Housing Coalition for Hub City Village
- $400,000 for disbursement to Vietnam War Memorial Fund for a Vietnam War Memorial on the Oregon State Capitol Grounds
- $750,000 for disbursement to City of Mosier for the Mosier Center
- $520,000 for disbursement to Oregon Humane Society for the New Road Ahead Animal Crimes Forensic Center
- $1,800,000 for disbursement to McKenzie Valley Wellness for McKenzie Valley Health Clinic Replacement
- $1,600,000 for disbursement to Bend-Redmond Habitat for Humanity for the Quince Town Home Project
- $500,000 for disbursement to City of Turner for Ball Brothers Seismic Upgrade
- $700,000 for disbursement to The Trust for Public Land for the Butte Falls Community Forest Project
- $1,400,000 for disbursement to Blue River Community Library for the Rebuild Project
- $903,520 for disbursement to McKenzie Fire & Rescue for a Disaster Relief Logistics Center
- $200,000 for disbursement to United Way of Jackson County for Affordable Home Ownership
- $1,400,000 for disbursement to Community Counseling Solutions for the Boardman Regional PRTS/Sub Acute Children's Facility
- $1,800,000 for disbursement to City of Umatilla for a Minority Entrepreneurial Development & Business Center
- $385,000 for disbursement to Molalla Rural Fire Protection District for Wildland Fire Protection
- $2,100,000 for distribution to the Upper McKenzie Rural Fire Protection District for facility and equipment replacement
- $800,000 for disbursement to the City of Salem for a Turnkey Project
- $816,000 for disbursement to the City of Salem Police Body Cameras

- $1,000,000 for disbursement to the City of Salem for a voucher program
- $10,500,000 for disbursement to the City of Salem for shelters
- $5,000,000 for disbursement to Multnomah County for the Arbor Lodge Shelter and Village
- $5,928,184 for disbursement to Cherriots to offset expiring tax credits
- $718,079 for disbursement to Yamhill County Transportation to offset expiring tax credits
- $288,451 for disbursement to Columbia County Rider Transportation to offset expiring tax credits
- $44,975 for disbursement to Lebanon Transportation to offset expiring tax credits
- $2,000,000 for disbursement to the Jackson County Fire District for firefighter apprentices
- $2,000,000 for disbursement to the Clackamas Fire District for firefighter apprentices
- $2,000,000 for disbursement to the Eugene Springfield Fire Department for firefighter apprentices
- $2,000,000 for disbursement to the Innovation Law Lab for Immigration Defense
- $1,500,000 for disbursement to the Northwest Health Foundation II for public safety reform activities

The Subcommittee added $173,499,294 Other Funds expenditure limitation for one-time costs of special payments associated with the disbursement of proceeds from 2021-23 Lottery Bond sales; projects are detailed below and approved in SB 5534 (2021). Cost of issuance for these Lottery Bonds totals $2,913,324. A total of $4,615,761 Lottery Funds Debt Service was provided to support repayment of lottery bond proceeds approved in SB 5534 that will be issued before the end of the biennium. Debt service payments on all the projects described below are estimated to be $29,350,840 Lottery Funds for the 2023-25 biennium, the first full biennium of repayments, and $292,995,727 over the life of the bonds. The approved projects and amounts are:

- $7,500,000 Other Funds for disbursement to the Center for Hope and Safety for the Hope Plaza
- $2,000,000 Other Funds for disbursement to City of Gresham for the Gradin Community Sports Park
- $15,000,000 Other Funds for disbursement to Eugene Family YMCA Facility
- $5,400,000 Other Funds for disbursement to Jefferson County - Jefferson County Health and Wellness Center
- $5,000,000 Other Funds for disbursement to Oregon Coast Aquarium
- $3,500,000 Other Funds for disbursement to Parrott Creek Child & Family Services for building renovation
- $2,400,000 Other Funds for disbursement to Port of Cascade Locks - Business Park Expansion
- $12,000,000 Other Funds for disbursement to Klamath County for Klamath Crimson Rose
- $4,000,000 Other Funds for disbursement to the Latino Network for La Plaza Esperanza
- $6,921,150 Other Funds for disbursement to Willamette ESD for the Willamette Career Academy
- $5,000,000 Other Funds for disbursement to City of Eugene for Downtown Riverfront Park Development
- $15,000,000 Other Funds for disbursement to Woodburn Community Center

- $3,000,000 Other Funds for disbursement to Rogue River School District for the Rogue River Wimer Wellness Center
- $4,000,000 Other Funds for disbursement to East Lincoln County Fire and Rescue for the Eddyville Fire Hall
- $3,000,000 Other Funds for disbursement to Greater Toledo Aquatic and Community Center
- $10,000,000 Other Funds for disbursement to Multnomah County for Behavioral Health Resource Center
- $5,000,000 Other Funds for disbursement to City of North Plains for a Public Works/Emergency Operations Center
- $2,000,000 Other Funds for disbursement to City of John Day for the Central Grant County Aquatics Center
- $6,250,000 Other Funds for disbursement to Family Justice Center of Washington County for Family Peace Center
- $5,000,000 Other Funds for disbursement to Corvallis Homeless Shelter Coalition for Project Turnkey Corvallis (PSH Housing Project)
- $4,500,000 Other Funds for disbursement to Wasco County for the Columbia Gorge Resolution Center
- $4,000,000 Other Funds for disbursement to Port of Portland for PDX Seismically Resilient Runway Engineering Design
- $7,250,000 Other Funds for disbursement to Willamette Falls Locks and Canal
- $13,600,000 Other Funds for disbursement to City of Phoenix for a Public Safety Building
- $4,578,144 Other Funds for disbursement to Mid-Willamette Family YMCA for Multi-Purpose Sports Field Complex
- $2,800,000 Other Funds for disbursement to Serendipity Center for Believe In Me Campus Expansion
- $5,000,000 Other Funds for disbursement to OMSI District for New Water Avenue
- $2,500,000 Other Funds for disbursement to City of Lincoln City for the D River Welcome Center
- $4,300,000 Other Funds for disbursement to Port of Morrow for a Workforce Center
- $3,000,000 Other Funds for disbursement to City of Redmond for a Public Safety/Mental Health Triage Center

The Subcommittee approved $65,476,928 Federal Funds expenditure limitation for monies from the CARES Act Coronavirus Relief Fund. Of the total, $16,303,591 is provided for carry-forward of monies provided for COVID-19 vaccination incentives, including monies provided for County Vaccination Incentive grants. The remaining $49,173,337 of the total expenditure limitation increase represents the Coronavirus Relief Fund monies projected to be either uncommitted or unspent at the end of the 2019-21 biennium. This $49,173,337 will be transferred to the Department of Corrections for expenditures and activities to respond to the COVID-19 public health emergency. Oregon received a total of almost $1.39 billion in state support from the CARES Act Coronavirus Relief Fund during the 2019-21 biennium.

The Subcommittee also approved $120 million Federal Funds expenditure limitation for monies from the American Rescue Plan Act (ARPA) Capital Projects Funds for the purpose of transferring to the Oregon Business Development Department for deposit in the Broadband Fund. The Oregon Business Development Department will use this funding for grants to increase broadband internet availability across the state.

Federal Funds expenditure limitation of $3 million was added for monies from the ARPA State Fiscal Recovery Fund for a grant to the Pendleton Round Up Foundation to partner with Blue Mountain Community College on the second phase of the Facility for Agricultural Resource Management project. This regional training center will allow Blue Mountain Community College to expand its agriculture programs, create

regional workforce training opportunities, and bolster the local economy through workshop, Career-Technical Education, and event opportunities utilizing the connections of its community partners.

The Subcommittee also approved $1,950,127,815 Federal Funds expenditure limitation for monies from the ARPA State Fiscal Recovery Fund for the purpose of expenditures and activities to respond to the COVID-19 public health emergency and its economic impact, including replacing state revenues lost as a result of the COVID-19 public health emergency.

Department of Administrative Services - American Rescue Plan Act (ARPA)

As part of HB Bill 5006, $240 million in federal ARPA funds were approved for the Department of Administrative Services (DAS) to distribute to each Senate and House district in the amounts of $4 million per Senate district and $2 million per House district, for projects identified in the following table, as long as the identified use is ARPA eligible. Should an item in the table be determined to be ineligible for ARPA funding, DAS will notify the Legislative Fiscal Office which will work with legislative leadership and the Senator or Representative of the affected district to ensure the funds are spent on ARPA eligible items.

District	Member	Project	Amount	Recipient
S-1	Heard	Southwestern Oregon Emergency Recovery, Revitalization, and Preparedness Project	1,940,000	Douglas County
		City of Powers Sewer/Drainage and lateral line repairs and upgrades	60,000	City of Powers
		Bandon Marina Redevelopment	1,500,000	Port of Bandon
		Rogue River-Siskiyou Regional Wildfire & Emergency Services Training Center	500,000	Curry County
S-2	Robinson	Grants Pass Pregnancy Care Center Expansion	4,000,000	Pregnancy Care Center of Grants Pass
S-3	Golden	Coordinated Care Facility Replacement	1,400,000	Family Nurturing Center
		Equity in Learning Facilities	1,300,000	Armadillo Technical Institute
		Houseless relocation from Bear Creek Greenway to urban campground property	1,000,000	City of Medford
		Habitat for Humanity ReStore	300,000	Habitat for Humanity- Rogue Valley
S-4	Prozanski	Lane County Investments	2,255,000	Lane County Organizations
		Western Lane County Fire Response	375,000	Lane County Fire Authority
		Douglas County Investments	1,370,000	Douglas County Organizations
S-5	Anderson	Lincoln City Cultural Center Plaza	900,000	Lincoln City Cultural Center
		Waldport Water Tank Seismic Retrofit & Recoating	600,000	City of Waldport
		Depoe Bay Restoration of Pilings and Docks	500,000	City of Depoe Bay
		Purchase of former Coos Bay GP Site	2,000,000	Oregon International Port of Coos Bay
S-6	Beyer	Lane County Emergency Shelter	2,250,000	Lane County
		Linn County Public Safety Improvements	1,000,000	Linn County
		Lane County Investments	750,000	Lane County
S-7	Manning Jr.	Lane County Latinx & Immigrant Family Wellness Hub - Building Project	1,000,000	Centro Latino Americano
		Junction City Earmarked Projects	820,000	Junction City
		Eugene Earmarked Projects	574,839	Eugene Police Department, St. Mark CME
		Lane County Investments	1,605,161	Lane County
S-8	Gelser	Millersburg Rail Quiet Zone	700,000	Linn County
		Benton County -Wildfire Safety, First Responder, Food initiatives	1,150,000	Benton County
		Education Success for Students impacted by COVID-19	1,400,000	Linn County Lincoln ESD
		Nonviolent Crisis Intervention Training for Children's Residential Facilities staff	750,000	Oregon Department of Human Services

District	Member	Project	Amount	Recipient
S-9	Girod	Stayton Police Department -IT/Security Upgrades	100,000	Stayton Police Department
		Idanha-Detroit Fire Station	2,400,000	Idanha-Detroit Rural Fire Protection District
		Pedestrian Crosswalk Sweet Home - 22nd and Hwy 20	500,000	City of Sweet Home
		Expansion of Rural Broadband Services	1,000,000	Drakes Crossing Rural Fire Protection District
S-10	Patterson	Monmouth-Independence Trolley	1,000,000	City of Monmouth
		Small Business Support Monmouth/Independence Chamber	200,000	Monmouth/Independence Chamber of Commerce
		Non-Congregate Sheltering for Chronically Homeless in Salem	750,000	Mid-Willamette Valley Community Action Agency
		United Way	2,050,000	United Way
S-11	Courtney	YMCA Child Care	4,000,000	Salem YMCA
S-12	Boquist	Polk County Rural Broadband Enhancement Assistance	1,680,000	Polk County
		Yamhill County Rural Broadband Assistance	2,320,000	Yamhill County
S-13	Thatcher	SD13 Strong – Business & Community Recovery Coalition	3,335,000	Wilsonville Chamber in conjunction with 3 others (Chehalem Valley, Keizer, Sherwood)
		Sherwood/Wilsonville Broadband Infrastructure Expansion	665,000	City of Sherwood, an Oregon municipal corporation
S-14	Lieber	Beaverton YMCA Childhood Development Center	1,000,000	Beaverton YMCA
		Beaverton Homeless Shelter/Mental Health Court	2,244,000	City of Beaverton
		HomePlate Youth Services Drop-in Center	456,000	HomePlate Youth Services
		Forth Electric School Bus Pilot	300,000	Forth Mobility
S-15	Riley	North Plains Jessie May Community Park and Pedestrian Pathway Improvements	1,000,000	City of North Plains
		Hillsboro School District Electric Bus project	1,000,000	Hillsboro School District
		Habitat for Humanity	1,700,000	Habitat for Humanity
		Forest Grove senior center	300,000	Forest Grove Senior and Community Center
S-16	Johnson	Louisiana Avenue North/South Connection	400,000	City of Vernonia
		Scappoose Water & Wastewater Infrastructure	3,600,000	City of Scappoose

District	Member	Project	Amount	Recipient
S-17	Steiner Hayward	Oregon Jewish Museum & Center for Holocaust Education	400,000	Oregon Jewish Museum & Center for Holocaust Education
		Washington County Investments	2,155,000	PCC Rock Creek, Habitat for Humanity - Denney Gardens, Pat Reser Center for the Arts, and Tualatin Hills Parks and Rec. Dept.
		Reach Out and Read Program	195,000	Reach Out and Read
		Central City Respite Center & Recuperative Care	1,250,000	Central City Concern
S-18	Burdick	Downtown/Old Town Respite Center	1,000,000	Central City Concern
		Hopewell House	250,000	Friends of Hopewell House
		Just Compassion of East Washington County	2,000,000	Just Compassion of East Washington County
		Red Electric Trail Project	750,000	City of Portland Parks and Recreation
S-19	Wagner	South Metro Racial Justice and Equity Grant Program	600,000	MRG Foundation
		Hillsdale to Lake Oswego Trail	600,000	SW Trails, Portland Bureau of Transportation, Oregon Parks and Recreation Department
		Lake Oswego/ SW Portland Land for Affordable Housing	2,000,000	Habitat for Humanity Portland/Metro East
		SATF & OCADSV Violence Prevention Education Programs	800,000	Oregon Sexual Assault TF and the Oregon Coalition Against Domestic and Sexual Violence
S-20	Kennemer	Clackamas County Fairgrounds Livestock Barn and RV Park / Emergency Housing Center	3,040,800	Clackamas County Fair Improvement Foundation
		Business Recovery Centers of Clackamas County	700,000	Oregon City and Canby Area Chambers of Commerce and Business Recovery Centers
		Estacada Rural Fire District #69 - Wildland Fire and Emergency Medical Response Equip.	134,200	Estacada Rural Fire District
		Canby Fire District COVID Response Supplies	125,000	Canby Fire District
S-21	Taylor	Bowman Brea Park & Scott Park	1,250,000	City of Milwaukie
		Abandoned and Derelict Boats	1,000,000	Oregon State Marine Board
		Domestic Violence Support	500,000	Raphael House
		DVSA Housing Navigator	1,250,000	Department of Justice

District	Member	Project	Amount	Recipient
S-22	Frederick	NAYA/PCC Development, Head Start	1,500,000	Home Forward
		Airway Science for Kids Center for STEAM and CTE	1,000,000	Airway Science
		Modernize OJD electronic access to records	1,000,000	Oregon Judicial Department
		Kitchen and Culinary Academy Project	500,000	Portland Opportunities Industrialization
S-23	Dembrow	Multnomah County	2,320,000	Multnomah County
		PCC Cascade Campus Fire Science Program	330,000	Portland Community College
		Rahab's Sisters: Women's Center and Housing	350,000	Rahab's Sisters
		AYCO Dream	1,000,000	African Youth and Community Organization
S-24	Jama	Business Recovery Center's Technical Assistance, Support Services, and Grant Program	350,000	North Clackamas County Chamber of Commerce
		Rosewood Equitable Neighborhood Development	350,000	The Rosewood Initiative
		Sunflower Village	600,000	Hacienda Community Development Corp., Inc
		Economic Recovery, Affordable Housing Development and Community Resiliency Plan	2,700,000	MRG Foundation
S-25	Gorsek	East County Youth Support Project	2,220,000	Multnomah County
		Gresham Barlow District's School Based Health Center	500,000	Gresham Barlow School District
		Affordable Rents to College Students	280,000	College Housing Northwest
		IRetractable pool cover for MHCC pool and creation of Multicultural Diversity and Equity Center at MHCC	1,000,000	Mt. Hood Community College
S-26	Thomsen	Hood River County Fair Enhancement	538,100	Hood River County Fair
		Commercial Hangar at Ken Jernstedt Airfield /Anchor Way Multi-modal Street and Transit Improvement	500,000	Port of Hood River
		Business Recovery Center Enhancement	1,661,900	North Clackamas Chamber of Commerce
		Cascade Locks Business and Tourism Boost	1,300,000	Port of Cascade Locks
S-27	Knopp	Midtown Bicycle and Pedestrian Crossing	2,000,000	City of Bend
		Little Kits Early Learning	1,000,000	OSU-Cascades
		New well #9 City of Redmond	1,000,000	City of Redmond

District	Member	Project	Amount	Recipient
S-28	Linthicum	Crook County Infrastructure and Economic	1,500,000	Crook County Board of Commissioners
		Jackson County Infrastructure and Economic Dev.	300,000	Jackson County Board of Commissioners
		Klamath County Infrastructure & Economic	1,500,000	Klamath County Board of Commissioners
		Lake County Infrastructure and Economic	700,000	Lake County Board of County Commissioners
S-29	Hansell	East Umatilla Fire and Rescue, New Fire Station	3,900,000	East Umatilla Fire and Rescue (District)
		Wheat Research at the Columbia Basin Agricultural Research Center	100,000	Columbia Basin Agricultural Research Center of OSU's Agricultural Experiment Station
S-30	Findley	Vale Wastewater Treatment Facility	1,000,000	City of Vale
		John Day Wastewater Treatment Plant	1,500,000	City of John Day
		Jefferson Cty. Housing-Disadvantaged Community	750,000	The Jefferson County Faith Based Network
		Madras Industrial Grant Space	750,000	Jefferson County/City of Madras
H-1	Smith, DB	Lincoln School of Early Learning	100,000	Coquille School District
		Bandon Marina Redevelopment	1,300,000	Port of Bandon
		Central Curry Early Learning Center	250,000	Central Curry School District 1
		SAFTE - SW Achieves Fire Training Excellence, Charleston Trade School, OR Coast STEM Hub Career Connected Learning	350,000	SW Oregon Community College
H-2	Leif	Educational Technology for House Dist. 2 Schools	2,000,000	Douglas Education Service District (ESD)
H-3	Morgan	Rural Josephine County Library Building Projects	1,200,000	Josephine Community Library Foundation
		Josephine County Support Grants Project	600,000	Illinois Valley Community Development Organization (IVCDO)
		School WasteWater Treatment Facility	200,000	Three Rivers School District
H-4	Stark	Eagle Point Economic Revitalization Project	500,000	City of Eagle Point
		Southern Oregon Strong Business Success Grants	1,000,000	The Chamber of Medford & Jackson County
		City of Central Point - Urban Renewal/Economic Dev.	500,000	City of Central Point
H-5	Marsh	Talent Maker City Permanent Location	1,800,000	Talent Maker City (nonprofit)
		Applegate Valley Internet Accessibility	100,000	A Greater Applegate (nonprofit)
		Green Springs Fire Protection Engines	100,000	Greensprings Rural Fire District

District	Member	Project	Amount	Recipient
H-6	Wallan	MURA Liberty Park Sidewalk Construction	250,000	City of Medford
		Sidewalk Infill - Various near schools	1,000,000	City of Medford
		South Stage Road Overcrossing Phase 2	700,000	City of Medford
		United Way of Jackson County	50,000	United Way of Jackson County
H-7	Hayden	Special Districts Support Funds	800,000	Oregon Special Districts Association
		Lane County Support Funds	600,000	Lane County
		Douglas County Support Funds	400,000	Douglas County
		Umpqua Community College scholarships/support for students qualified for assistance in CDL training	200,000	Umpqua Community College
H-8	Holvey	Western Lane Emergency Response and Preparedness	375,000	Lane Fire Authority
		McKenzie River Finn Rock Restoration Project	325,000	Eugene Water and Electric Board (EWEB)
		Lane County Investments	1,300,000	Lane County
H-9	Wright	Port Purchase of former Coos Bay GP Site	2,000,000	Oregon International Port of Coos Bay
H-10	Gomberg	Lincoln City Cultural Center Plaza	900,000	Lincoln City Cultural Center
		Waldport Water Tank Seismic Retrofit & Recoating	600,000	City of Waldport
		Depoe Bay Restoration of Pilings and Docks	500,000	City of Depoe Bay
H-11	Wilde	Linn County Food Support - Sharing Hands	85,000	Sharing Hands, Inc.
		Creswell Broadband	80,000	City of Creswell
		Lane Community College Career & Technical Education	500,000	Lane Community College
		Lane County Investments	1,335,000	Lane County
H-12	Lively	Broadband Micro-Carrier Hotel Fiber Expansion	750,000	City of Springfield
		Springfield Essential Infrastructure Project	185,000	City of Springfield
		Long-Term Affordable Housing in Springfield	620,000	City of Springfield
		Manufactured Home Park Preservation	445,000	City of Springfield
H-13	Nathanson	Eugene Community Broadband Plan	150,000	City of Eugene
		Nonprofit Organization Support - Lane County	278,000	Lane County Dept. of Health & Human
		Looking Glass Homeless Youth Facility	310,000	Looking Glass Community Services
		Lane County Investments	1,262,000	Lane County

District	Member	Project	Amount	Recipient
H-14	Fahey	Nelson Place Townhomes	600,000	DevNW
		Public Health Equity and Resilience Grants Program	225,000	Lane County
		Lane County Investments	1,175,000	Lane County
H-15	Boshart Davis	Mid-Willamette Family YMCA	1,548,000	YMCA
		BGCA Capital Projects and Improvements	327,000	Albany Boys & Girls Club
		Waverly Satellite Site	125,000	Albany Boys & Girls Club
H-16	Rayfield	Benton County Crisis Respite Center	1,250,000	Benton County
		Affordable Housing Land Acquisitions	750,000	Linn-Benton Housing Authority
H-17	Cate	Santiam Canyon Wildfire Recovery and Public Safety	900,000	Marion County
		Community Improvements	235,000	City of Scio
		Cheadle Lake Trail System Expansion	325,000	City of Lebanon
		Linn County Public Safety Improvements	540,000	Linn County
H-18	Lewis	City of Silverton Police/City Hall Construction Project	500,000	City of Silverton
		City of Mt Angel Marquam SS Trunk Line Project	500,000	City of Mt Angel
		Molalla Forest Road Bike/Ped Path Project	500,000	City of Molalla
		Aurora City Well Project	500,000	City of Aurora
H-19	Moore-Green	City of Aumsville, Tower Well Project	300,000	City of Aumsville
		City of Turner, Burkland Pool	300,000	City of Turner
		Willamette Career Academy	150,000	Willamette Career Academy
		United Way of the Mid-Willamette Valley	1,250,000	United Way of the Mid-Willamette Valley
H-20	Evans	Mid-Willamette Valley Trolley	2,000,000	City of Monmouth
H-21	Clem	Salem Community Investment Fund	2,000,000	Marion County (Economic Development)
H-22	Alonso Leon	Legion Park Athletic Complex	1,004,300	City of Woodburn
		Salem Free Clinics - free clinic funding	172,000	Salem Free Clinics, 501(c)3
		Fire engine	323,700	Chemeketa Comm. Col. Brooks Training
		Community media and health care	500,000	Alianza Poder
H-23	Currently Unrepresented	8” Loop along Goucher Street	1,200,000	City of Amity
		Replace Existing 8” Transmission Pipeline	800,000	City of Amity

District	Member	Project	Amount	Recipient
H-24	Noble	CARES NW and the Family Justice Center	400,000	CARES NW
		A Family Place Child Abuse Prevention	250,000	A Family Place Relief Nursery Yamhill County
		Juliette's House Enhanced Services	600,000	Juliette's House Child Intervention Center
		Small Business Grant Program	750,000	City of McMinnville
H-25	Post	St. Paul Water System	696,000	City of St. Paul
		Butteville Landing	54,000	Friends of Historic Butteville Board
		City of Newberg	400,000	City of Newberg
		City of Keizer	850,000	City of Keizer
H-26	Neron	Just Compassion of East Washington County (Grayber-	500,000	Just Compassion of East Washington County
		Human Services Investments	400,000	Department of Administrative Services
		Municipal Grants- Broadband & Business Stabilization	1,000,000	City of Sherwood
		Public Health Outreach Van	100,000	Clackamas County Public Health
H-27	Schouten	Patricia Reser Center for the Arts	1,200,000	Beaverton Arts Foundation
		Beaverton YMCA Childhood Development Center	800,000	Beaverton YMCA
H-28	Campos	HomePlate Youth Services Drop-in Center	643,000	HomePlate Youth Services
		Beaverton Homeless Shelter	500,000	City of Beaverton
		Washington County Park Restroom Improvements	801,000	Washington County
		Children's Library at the Aloha Community Library	56,000	Aloha Community Library
H-29	McLain	Food Security for economically vulnerable immigrant families: Food access/infrastructure - Covid-19	160,000	Adelante Mujeres
		Centro Cultural Food Services Building	660,000	Centro Cultural
		Forest Grove Foundation Housing for Homeless	680,000	Forest Grove Foundation
		Bienestar Plaza Los Amigos	500,000	Bienestar, Inc.
H-30	Sollman	North Plains Jessie Mays Community Park and Pedestrian Pathway Improvements	800,000	City of North Plains
		Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	500,000	Asian Pacific American Network of Oregon (APANO)
		Family Promise Washington County House	500,000	Family Promise of Washington County
		Hillsboro Schools Foundation Bilingual Career Kits	200,000	Hillsboro Schools Foundation

District	Member	Project	Amount	Recipient
H-31	Witt	Fox Creek Culvert	100,000	City of Rainier
		Skyline Community Hall Retrofits	155,000	Skyline Grange #894
		Sauvie Island Fire District Improvements	930,000	Sauvie Island Fire District 30
		River Access Near NW 107th Ave/Community Center Earthquake Retrofit	815,000	Linnton Neighborhood Association
H-32	Weber	Anderson Creek Raw Water Transmission Main	400,000	City of Nehalem
		Well and Wastewater Treatment resiliency	820,000	City of Bay City
		Cannon Beach Resiliency Project	360,000	City of Cannon Beach
		Astoria Public Library Renovation	420,000	City of Astoria
H-33	Dexter	Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	450,000	APANO
		Beaverton Health Clinic & Support for Innovative Startups and Emerging Nonprofits	650,000	City of Beaverton
		Central City Concern Clinical Respite Center	700,000	Central City Concern
		Washington County Park Restroom Improvements	200,000	Washington County
H-34	Helm	Oregon Outdoor Recreation Stimulus	1,000,000	Oregon Department of Fish & Wildlife, Oregon Conservation and Recreation Fund
		Support for Innovative Startups and Emerging	200,000	City of Beaverton
		HomePlate Youth Services Drop-in Center	401,000	HomePlate Youth Services
		Washington County Park Restroom Improvements	399,000	Washington County
H-35	Grayber	Just Compassion of East Washington County	1,500,000	Just Compassion of East Washington County
		Broadway Rose Improvements	350,000	Broadway Rose Theatre Company
		Southwest Corridor Community Investment Trust Model Feasibility Study and Implementation	150,000	Southwest Corridor Equity Coalition
H-36	Reynolds	Street Roots Center	1,400,000	Street Roots
		Food Pantry - Emergency Food processing/distribution	100,000	Neighborhood House
		Open for Fall, Open for All	400,000	Portland State University
		Central City Concern Peer Respite Center	100,000	Central City Concern

District	Member	Project	Amount	Recipient
H-37	Prusak	Washington County Economic and Transit Support	500,000	Washington County
		Packed with Pride & Afterschool Homework & Social Support club	500,000	The Foundation for Tigard Tualatin Schools
		Tualatin Together	500,000	Tualatin Together
		West Linn and Lake Oswego Small Business Support	500,000	West Linn Small Business Recovery Center
H-38	Salinas	Hillsdale to Lake Oswego Trail	300,000	SW Trails, Portland Bureau of Transportation, Oregon Parks and Recreation Department
		Lake Oswego/ SW Portland Land for Affordable Housing	1,000,000	Habitat for Humanity Portland/Metro East
		South Metro Racial Justice and Equity Grant Program	400,000	MRG Foundation
		Partnership for Community Health Care and Education	300,000	Clackamas Volunteers in Medicine
H-39	Drazan	Wildland Fire & Emergency Medical Response	146,700	Estacada Rural Fire District #69
		Clackamas County Fairgrounds Livestock Barn Project	1,750,000	Clackamas Cty. Fair Improvement Foundation
		Canby Fire District COVID response supplies	103,300	Canby Fire District
H-40	Meek	Parrott Creek Child & Family Services	600,000	Parrott Creek Child & Family Services
		Gladstone and Oak Lodge Community Library	500,000	Clackamas County
		Partnership for Community Health Care and	300,000	Clackamas Volunteers in Medicine
		Business Recovery Centers of Clackamas County	600,000	Oregon City Chamber of Commerce and Business Recovery Center
H-41	Power	City of Milwaukie Neighborhood Park Development	1,000,000	City of Milwaukie
		Oak Grove Community Project	750,000	Clackamas County
		Sellwood Community House Capital Improvements	250,000	Sellwood Community House
H-42	Nosse	Regional Black Economic Prosperity Planning and Dashboard Development Process	100,000	National Association of Minority Contractors - Oregon
		Central City Concern Clinical Respite Center	950,000	Central City Concern
		Street Roots Center	950,000	Street Roots
H-43	Sanchez	Albina Head Start classrooms	300,000	Home Forward
		NAYA Family Center/Home Forward 42nd and Killingsworth Project	1,700,000	NAYA Family Center

District	Member	Project	Amount	Recipient
H-44	Kotek	Center for Black Excellence	250,000	Albina Vision Trust
		NAYA Capital Improvements	1,250,000	Native American Youth and Family Center (NAYA)
		Co-Located Early Childhood Classroom Space at N. Maryland Affordable Housing Development	500,000	Neighborhood House
H-45	Smith Warner	Central City Concern's Recuperative Care Program	800,000	Central City Concern
		NAYA Home Forward Workforce & Early Childhood Education Center	600,000	NAYA
		Mainspring	100,000	Mainspring
		Street Roots Renovation	500,000	Street Roots
H-46	Pham	APANO Property Acquisition Fund	1,600,000	APANO
		82nd Avenue Transportation Justice Advocacy Grants	225,000	Oregon Walks
		Community Safety Infrastructure Investments	100,000	Coalition of Communities of Color
		East Portland Community Placemaking Projects	75,000	City Repair Project
H-47	Valderrama	Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	350,000	APANO
		East Portland Community Prosperity Project: Small Business Development	500,000	Unite Oregon
		Rosewood Equitable Neighborhood Development	1,150,000	The Rosewood Initiative
H-48	Reardon	Leach Botanical Garden Historical Building Improvement	1,550,000	Leach Garden Friends
		Zenger Farms Capital Improvements	150,000	Friends of Zenger Farms
		MHCC Pool and Multi-Cultural Center	300,000	Mt. Hood Community College
H-49	Hudson	East County Food Pantry	10,000	East County Food Pantry
		Troutdale Terrace Food Assistance	6,000	Oregon Food Bank
		Aldercrest Apartments renovation	1,200,000	Human Solutions of Oregon
		Habitat for Humanity land purchase	784,000	Habitat for Humanity
H-50	Ruiz	Gresham-Barlow School Based Health Center Development	1,000,000	Gresham Barlow School District - Multnomah County School District
		City of Gresham Funding Project	700,000	City of Gresham
		MHCC Pool and Multi-Cultural Center	100,000	Mt. Hood Community College
		Youth Voice, Youth Vote: Youth Participatory	200,000	Participatory Budgeting Oregon

District	Member	Project	Amount	Recipient
H-51	Bynum	Friends of Baseball	100,000	Friends of Baseball
		Building United Futures Complex	800,000	The Black United Fund of Oregon
		Paramount Apartments	1,000,000	Albina Vision Trust
		Black Economic Prosperity Project/Regional Black Economic Prosperity Planning and Dashboard Development Process	100,000	National Association of Minority Contractors - Oregon
H-52	Williams	MHCC Pool and Multi-Cultural Center	1,000,000	Mt. Hood Community College
		Columbia Gorge Community College Child Care Center, Ag-Tech-Ed Study, and ECE Spanish GED Program	1,000,000	Columbia Gorge Community College
H-53	Zika	City of Redmond - Neighborhood Revitalization	1,000,000	City of Redmond
		REACH & Redmond Early Learning Center	200,000	REACH & Redmond Early Learning Center
		NeighborImpact	800,000	NeighborImpact
H-54	Kropf	City of Bend Low-Barrier Shelter	2,000,000	City of Bend
H-55	Breese-Iverson	Prineville N. Peters/N. Main Intersection Update	900,000	City of Prineville
		Lake County Rural Fire Protection	500,000	Lake County
		La Pine Highway 97 East Pedestrian Improvements	375,000	City of La Pine
		HD 55 Main Street Grants	225,000	Crook County Chamber of Commerce (HD 55)
H-56	Reschke	Klamath County Economic Development Association	1,000,000	Klamath County Economic Dev. Association
		South Central Oregon Economic Development District	1,000,000	S. Central Oregon Economic Dev. District
H-57	Smith, G	District 57 Community Development Fund	2,000,000	Port of Morrow
H-58	Levy	Union County Business Assistance Grant Program	500,000	Union County
		East Umatilla Fire and Rescue, New Fire Station	1,000,000	East Umatilla Fire and Rescue (District)
		Wallowa County Fairgrounds Project	500,000	Wallowa Cty. for the Wallowa County Fair
H-59	Bonham	Columbia Gorge Community College Child Care Center/ Family Child Care Program Renovation	1,000,000	Columbia Gorge Community College
		Smith Rock State Park Infrastructure Improvements & Terrebonne Road Interchange	1,000,000	Deschutes County

District	Member	Project	Amount	Recipient
H-60	Owens	Harney County Fairgrounds	1,000,000	Harney County
		Malheur County Fair Barn Replacement	455,000	Malheur County
		Unity Water Tower Replacement	500,000	Baker County
		Sumpter Valley Railroad upgrades	45,000	Sumpter Valley Railroad Restoration, Inc

Oregon Advocacy Commissions Office

The Subcommittee approved an appropriation of $228,372 General Fund for the Oregon Advocacy Commissions Office to hire one permanent, full-time Public Affairs Specialist 2 to engage with constituent communities.

Oregon Liquor Control Commission

To finance construction of a new liquor distribution center and headquarters facility, the Subcommittee approved the cost of bond issuance and 2021-23 debt service for the Oregon Liquor Control Commission (OLCC) as follows:

- For purchase of land and warehouse construction, $632,735 Other Funds expenditure limitation for cost of issuance and $3.4 million Other Funds expenditure limitation for debt service.
- For information technology systems for licensing, enforcement, and distribution center sales and inventory management, $390,000 Other Funds expenditure limitation for cost of issuance, and $3.2 million Other Funds expenditure limitation for debt service.
- For an order fulfillment and conveyor system, $175,000 Other Funds expenditure limitation for cost of issuance and $896,730 Other Funds expenditure limitation for debt service.

The cost of the new facilities is estimated to total $89.5 million. Bond authorization is provided in SB 5505 for the acquisition of property and construction of a new liquor distribution center and headquarters facility ($52.5 million); a new distribution center sales and inventory management information technology system ($27 million); and a conveyor and order fulfillment system for the new facility ($10 million). Expenditure limitation for the land and construction and the conveyor system is included in SB 5506, the Capital Construction bill.

OLCC has been working with the Capitol Projects Advisory Board and the Department of Administrative Services on due diligence related to facility replacement and property acquisition. A market evaluation is scheduled to occur in the autumn of 2021, final site selection is projected to occur in April of 2022, and construction is anticipated to be completed in 2024.

The Subcommittee provided the following instruction to OLCC:

BUDGET NOTE

Prior to disposition of its existing properties adjacent to McLoughlin Boulevard in Milwaukie, the Oregon Liquor Control Commission is directed to report to the Joint Committee on Ways and Means on plans for the sale and disposition of its existing distribution center, office headquarters, and Milport Road warehouse. The report shall include information on the zoning of the properties, submitted offers, real estate fees and commissions paid to contractors and real estate professionals engaged, conditions of sale, and listing price of the properties. In addition, the OLCC shall report on the new warehouse and headquarters location, purchase price, construction and relocation schedule; its interim operations plan including new leases and estimated costs; an overview of measures the agency will take to minimize disruption to licensees, contract liquor agents, and other stakeholders; and a summary of efforts to secure financial systems and data during the transition.

Public Employees Retirement System

The Subcommittee approved $16,792,238 Lottery Funds expenditure limitation for the Employer Incentive Fund to be used for a 25% state match program for employer side accounts, which are pre-paid employer contributions held in trust for the payment of employer contributions.

Department of Revenue

A General Fund appropriation of $292,002 was approved for the Department of Revenue to support one full-time Operations and Policy Analyst 4 position (1.00 FTE) in the Administration Division. The position will lead initiatives to improve the efficiency and effectiveness in the management of resources, lead analyses of systems and processes, and work with agency management to develop business cases and policy option packages.

A one-time General Fund appropriation of $23.2 million was approved for the Department to make grants to counties for the reimbursement of lost tax revenue related to the 2020 wildfires. Distribution of these funds will be limited to counties included in Executive Order 20-60 that were impacted by the 2020 wildfires and that can demonstrate losses due to the September 2020 wildfires in property tax years beginning on or after July 1, 2020. For 2020-21, the following estimated amounts of lost tax revenues will be provided to the following counties:

- Lincoln: $208,178
- Marion: $715,634
- Clackamas: $116,831
- Lane: $579,208
- Linn: $72,226
- Douglas: $65,060
- Jackson: $2,829,073
- Klamath: $228,162

Prior to disbursement of funds by the Department, each county must apply by December 1, 2021, and annually thereafter. Applications must include a copy of a county ordinance or resolution authorizing the request and a sworn statement that the amount represents estimated revenue lost in that property tax year due to the September 2020 wildfires. The Department will review applications and distribute funds as requested by December 31st and each year thereafter. The Department is authorized to establish rules for the purposes of these distributions.

Other Funds expenditure limitation was increased by $4,245,000 for expenditure of Article XI-Q Bond proceeds on the Electronic Valuation Information System (ELVIS) project authorized in SB 5506. The objective of this project is to modernize the various outdated appraisal systems and associated manual processes used by the valuation section. One Information Systems Specialist 7 (0.88 FTE) and one Information Systems Specialist 8 (0.88 FTE) are provided to support the system. The Department's General Fund appropriation for debt service and related costs was increased by $672,270 for debt service for the 2021-23 biennium. Debt service is estimated to be $1,349,060 for the 2023-25 biennium.

To address the Department's cost of implementing SB 139 relating to taxation, $161,387 General Fund was approved for one permanent, part-time Tax Auditor 2 position (0.50 FTE) to answer questions from businesses and personal income taxpayers and assist with written objections related to the tax rate changes.

To address the Department's cost of implementing SB 727 relating to taxation, $438,569 General Fund was approved for three positions (2.00 FTE). One permanent, full-time Tax Auditor 2 (1.00 FTE) was approved to assist with the implementation of the Business Alternative Income Tax (BAIT) and to answer technical questions. One permanent, part-time Data Entry Operator (0.50) was approved to key additional schedules and fields on paper returns into Quick Modules for processing into GenTax. One permanent, part-time Operations and Policy Analyst 3 (0.50 FTE) was approved for GenTax testing and business entity analysis.

To address the Department's cost of implementing HB 2433 relating to taxation, $397,011 General Fund was approved for five positions (2.50 FTE). One permanent Administrative Specialist 2 position (0.50 FTE) was approved to provide clerical support, and four permanent seasonal Public Service Representative 3 positions (2.00 FTE) were approved to process Individual Taxpayer Identification Number filers.

Secretary of State

The Subcommittee approved a total of $2,474,287 General Fund and one limited duration Program Analyst 4 position (1.00 FTE) for the Elections Division. Of the total, $2 million was added for grants to counties to address county elections offices equipment and technology needs. This includes, but is not limited to, updating voting machines, purchasing new processing equipment (ballot sorters, tabulator upgrades, postmark scanners, keyed locks, and equipment for implemented upgrades), video surveillance upgrades, ballot drop boxes, and software needed for implementation of risk limiting audits. In addition, $120,000 General Fund was added for GIS interface updates needed to implement a redistricting plan. The limited duration position is supported with $354,287 General Fund and will assist with distributing resources to counties and addressing local county clerk redistricting needs.

Oregon State Library

An increase in Federal Funds expenditure limitation of $2,924,165 was approved for the State Library for the expenditure of American Rescue Plan Act (ARPA) funds for five focal project areas. These areas include connectivity; digital equity and inclusion; equity, diversity, inclusion, and antiracism; needs arising from the pandemic; and workforce development. These focal areas apply to the State Library's direct spending as well as subgrants provided to museums, tribes, and other entities. One Administrative Specialist position (1.00 FTE), supported with Federal Funds, is provided to help with the disbursement of ARPA funds.

Oregon State Treasury

Nonlimited authority for the Trust Property programs was modified to include charges for investment-related transactions.

CONSUMER AND BUSINESS SERVICES

Bureau of Labor and Industries

A General Fund appropriation of $2,310,459 was approved for the agency's role in the Fair Housing Enforcement Statewide Investment collaborative partnership between the Fair Housing Council of Oregon (FHCO), the Bureau of Labor and Industries (BOLI), the Department of Justice (DOJ), and other housing partners. This funding supports one Program Manager (1.00 FTE); Six Civil Rights Investigators (6.00 FTE) to support housing discrimination investigation in four priority regions; and one Training and Development Specialist (1.00 FTE) to provide statewide fair housing education and outreach.

Consumer and Business Services

The Subcommittee approved the transfer of the Senior Health Insurance Benefits Assistance (SHIBA) program from the Department of Consumer and Business Services (DCBS) to the Department of Human Services (DHS). The intent of this transfer is to consolidate all the SHIBA funding and programs in DHS since that agency already has two of the three SHIBA-related federal grants. This transfer requires a $1,813,619 Federal Funds expenditure limitation reduction to DCBS' budget and a reduction of two Program Analyst 2 positions (2.00 FTE) and two Public Service Representative 4 positions (2.00 FTE).

A technical adjustment was approved to accurately reflect the number of positions needed to support the new behavioral health treatment oversight requirements established in HB 3046 (2021). This adjustment adds one position to the three that are already approved.

A General Fund appropriation of $10,678,004 was approved as part of the Wildfire Recovery Initiative. This funding is for a new grant program to incentivize residential and commercial fire hardening for rebuilding and repairing dwellings and other structures that were destroyed or

damaged in the 2020 wildfires. Administration for the new grant program is capped at $678,004. One Principal Executive Manager E (1.00 FTE) is also approved for the program.

The Subcommittee approved the transfer of the Compact of Free Association (COFA) Premium Assistance Program and health insurance exchange from the DCBS to the Oregon Health Authority (OHA) as described in SB 65 (2021). This transfer requires DCBS to reduce its Other Funds expenditure limitation by $14,870,281 and eliminate 18 positions (18.00 FTE).

Mental Health Regulatory Agency

The Mental Health Regulatory Agency provides administrative and regulatory oversight to two licensing boards that oversee mental health professions in the state, the Board of Psychology and the Board of Licensed Professional Counselors and Therapists. Due to legislative interest in gaining a better understanding of licensee demographics and increasing diversity of the mental health workforce, the Subcommittee approved $300,000 General Fund and the following budget note:

BUDGET NOTE

The Mental Health Regulatory Agency shall engage a third party consultant to study the demographics of those individuals licensed by the boards and devise a plan to increase licensee diversity, including an examination of the boards' application processes, investigation of complaints and allegations related to application disclosures, and the boards' consideration of applicant character and fitness. A written report on the study and plan must be provided to the appropriate legislative policy committee(s) no later than December 31, 2022. The agency must also present this information to a subcommittee of the Joint Committee on Ways and Means during the 2023 legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

Anticipating the issuance of general obligation bonds for the seismic rehabilitation program at the Oregon Business Development Department (OBDD), the Subcommittee approved expenditure limitation of $160 million Other Funds for program grants: $110 million for public school buildings and $50 million for emergency services facilities. An increase in Other Funds expenditure limitation of $2 million was approved for paying the cost of bond issuance.

The Subcommittee approved an increase of $6,371,670 in the Department's General Fund appropriation for the payment of debt service on bonds issued for the seismic rehabilitation program.

A General Fund appropriation of $4 million was approved for the Business Innovation and Trade Division to provide grants to local governments to aid in the short and long-term efforts to recover from the 2020 wildfire season. The total amount of funding represents the reestablishment of funding that was provided for this purpose by the Emergency Board in January 2020 but was unspent at the end of the 2019-21 biennium, plus an additional $2 million due to anticipated program need. The funding is available for a variety of activities that include, but are not limited to, human resources, land use planning, infrastructure planning, FEMA recovery applications, building permit application processing, financial and administrative program support, and translation services.

The Subcommittee approved $80,000 General Fund for the Infrastructure Division to distribute as a grant to Crawford Electric Company to reimburse the company for the cost of temporary power poles that the State of Oregon used immediately following the 2020 wildfires.

A total of $4,238,074 General Fund was approved for the Department's Infrastructure Division to make grants to specific local governments for financial assistance for their building and planning departments' staffing needs. The individual recipients are:

- Lane County $755,319
- Linn County $275,000
- Lincoln County $190,000
- Douglas County $375,000
- Marion County $975,000
- Jackson County $710,000
- City of Talent $280,000
- City of Phoenix $677,755

The Subcommittee approved an appropriation of $772,000 General Fund for making grants to the following entities for staffing and operational needs associated with the 2020 wildfire season:

- City of Gates $251,000
- City of Detroit $521,000

An allocation of $275,722,721 American Rescue Plan Act State Fiscal Recovery Funds (Other Funds) was approved for the Department to make grants to local governments in the following amounts, for the critical drinking water, storm water, and sanitary sewer projects identified below:

- $2,923,500 for the City of Mill City storm drainage improvements

- $2,694,953 for Hood River waterfront stormwater line
- $2,640,125 for the City of Elgin wastewater collection system
- $14,700,000 for the City of Sandy wastewater treatment plant
- $50,000,000 for Marion County North Santiam septic to sewer project
- $3,000,000 for the City of Turner water pipe project
- $100,000 for the City of Vale wastewater treatment facility headworks improvements
- $2,790,000 for the City of Astoria 16th St distribution waterline replacement
- $2,930,000 for the City of Astoria Pipeline Road waterline resilience
- $10,000,000 for the City of Clatskanie - waste water treatment plant
- $5,260,000 for the Lyons-Mehama Water District tank and pipeline project
- $2,425,798 for the Port of Toledo sanitary sewer extension to Hwy 20
- $974,850 for the City of Waldport water tank project
- $2,000,000 for the Arch Cape Domestic Water Supply District Arch Cape Forest project
- $4,860,000 for the City of Astoria wastewater treatment plant headworks improvement project
- $5,530,000 for the City of Echo water system improvements
- $1,500,000 for the City of Echo wastewater system improvements
- $10,545,543 for the City of Aurora wastewater treatment plant facility
- $4,284,203 for the City of Aurora water storage tank and pump station
- $3,200,000 for the Crane Union School District 1J Crane community water and sewer system
- $250,000 for the City of Arlington Columbia River municipal pump station
- $65,000 for the City of Arlington wastewater facilities plan
- $12,000,000 for the City of Tillamook water transmission line replacement
- $1,140,000 for the Mapleton Water District water infrastructure projects
- $14,628,685 for the City of Lakeside wastewater treatment plant replacement
- $10,000,000 for the City of Scappoose water infrastructure projects
- $2,500,000 for the City of Aumsville water system improvements
- $12,000,000 for the City of Philomath water treatment plant and reservoir construction
- $900,000 for the Wasco County Soil and Water Conservation District Mosier Million #2 well replacement project
- $835,000 for the Crescent Sanitary District wastewater collection system
- $5,800,000 for the City of Carlton wastewater treatment plant
- $15,500,000 for Lane County McKenzie River Valley drinking water and wastewater system replacements

- $1,800,000 for the Panther Creek Water District water reservoir replacement
- $15,000,000 for Lincoln County Panther Creek septic and stormwater systems
- $3,000,000 for the City of Detroit drinking water system
- $3,000,000 for the City of Ashland for Talent, Ashland, and Phoenix intertie improvements
- $500,000 for Lincoln County well repair
- $25,000 for the City of Gates water meter replacement
- $5,000,000 for the City of Phoenix Charlotte Ann Water District disbanding transition costs
- $3,000,000 for the City of Powers sewer collection system and sewer plant
- $1,570,064 for the City of Roseburg stormwater system improvements
- $200,000 for Cave Junction water distribution center
- $2,500,000 for the City of Mosier wastewater treatment plan update
- $3,000,000 for the City of Nyssa water system expansion
- $2,700,000 for the City of Medford SW Medford water and sewer infrastructure
- $950,000 for the City of Redmond Skyline Village affordable housing sewer
- $10,500,000 for the City of Corvallis Rock Creek transmission main
- $15,000,000 for the Lakeview water treatment facility

The Subcommittee approved an increase of $15 million Other Funds expenditure limitation for the Infrastructure Division to provide grants for levee projects from the net proceeds of Lottery Bonds authorized to be issued and deposited in the fund during the upcoming biennium.

Additionally, the Subcommittee approved adjustments to the agency's Nonlimited Other Funds budgeted expenditures that produced a net increase of $90 million. Increases were made for net Lottery bond proceeds of $50 million to be deposited in the Special Public Works Fund from authorized bond issues in the upcoming 2021-23 biennium. Another $50 million General Fund was appropriated for deposit in the Special Public Works Fund, and $10 million of net proceeds of Lottery Bonds was approved for deposit in the Brownfields Redevelopment Fund. These increases are offset by a reduction of $20 million Nonlimited Other Funds that had been provided in the agency's budget bill (HB 5023) in error.

The $50 million General Fund deposited in the Special Public Works Fund provides loans and grants for publicly owned facilities that support economic and community development in Oregon. Funds are available to public entities for planning, designing, purchasing, improving, and constructing publicly-owned facilities.

An increase of $20 million Other Funds expenditure limitation was approved for the Infrastructure Division to grant funding to the City of Salem for a drinking water system project. The expenditure is supported by bond proceeds.

Other Funds expenditure limitation was increased by $50 million for the Business Innovation and Trade Division to provide grants to local independent movie theaters and entities in Oregon's live events industry to support their recovery from business closures due to the pandemic. Approximately $5 million is intended for distribution to small and community movie theaters. Remaining funds are to be distributed to support the live events industry, including live event operators, music, cultural and community venues, and other entities supporting live events. Grants made to organizations for subsequent distribution to individual entities are eligible for administrative costs related to the distribution of funding. All qualifying entities are required to self-certify as to the need being directly related to the COVID-19 pandemic.

The Subcommittee approved $25 million General Fund to support flexible grants to public and/or private entities for projects targeted at facilitating private investment in Oregon, with a focus on leading or emerging business sectors. The funding is intended to complement efforts under other OBDD programs or funds. Examples of potential uses include public infrastructure such as rail, road, docks, terminal, or airport improvements; power infrastructure; natural resources/wetland mitigation; and other projects enabling investment and long-term public return and benefit. Private sector projects might involve areas such as manufacturing, emerging energy, environmental, supply chain, and feedstock development.

The Department will need to set up the program and create rules prior to awarding grants. If statutory language or further legislative direction is needed to implement the program, OBDD will work with the Legislature to obtain these; depending on requirements, this may mean program initiation may be delayed until the latter half of the biennium.

The Subcommittee approved increases in Other Funds expenditure limitation totaling $9,149,378 for the Department's Arts and Cultural Trust to distribute grants funded by the issuance of Lottery Bonds for cultural facilities as follows:

- $750,000 for the Maxville Heritage Interpretive Center - Preservation of Maxville Townsite
- $2,000,000 for the Artists Repertory Theatre
- $600,000 for the Josephy Center for Arts and Culture
- $295,000 for the Eastern Oregon Regional Theatre - Baker Orpheum Theatre Restoration
- $1,250,000 for the Chehalem Cultural Center - Performing Arts Wing
- $750,000 for the Siletz Tribal Arts and Heritage Society
- $1,600,000 for the Jon G. Shedd Institute for the Arts
- $600,000 for the Little Theatre on the Bay - Liberty Theatre Expansion
- $304,378 for the Columbia River Maritime Museum - Lightship Columbia Preservation
- $1,000,000 for the Portland Art Museum - Rothko Pavilion

The Subcommittee approved an increase in expenditure limitation of $10 million Other Funds for the Infrastructure Division to make grants for county fair capital improvements.

Increases in Other Funds expenditure limitation of $1,254,312 for the Infrastructure Division and $361,350 for the Arts and Cultural Trust were approved by the Subcommittee for payment of costs associated with the issuance of Lottery Bonds. Also approved was an increase of $6,905,674 Lottery Funds expenditure limitation for the Infrastructure Division to pay debt service on Lottery Bonds.

Other Funds expenditure limitation of $120 million was established for the Department for expenditure of American Rescue Plan Act (ARPA) Capital Projects Funds received by the Oregon Department of Administrative Services and transferred to the Department for deposit in the Broadband Fund. Monies in the fund are available to be used to provide grants or loans through the Oregon Broadband Office and for the administrative costs of the office. Eligible uses of the grants and loans include projects for the planning and development of broadband service infrastructure.

The Subcommittee approved budget adjustments to allow the Department to expand staffing capacity. These adjustments include: Lottery Fund expenditure limitation increases of $1,387,837 for the Operations Division and $480,743 for the Business Innovation and Trade Division. General Fund is increased by $85,845 for the Business Innovation and Trade Division and $219,660 for the Infrastructure Division. Other Funds expenditure limitation is increased by $272,00 for the Operations Division, $461,286 for the Business Innovation and Trade Division, and $219,660 for the Infrastructure Division. For the Operations Division, the establishment of 8 positions (8.00 FTE) are authorized including a human resources analyst, an accounting technician, two procurement and contract specialists, two information technology specialists, and two public affairs specialists. For the Business Innovation and Trade Division, the establishment of 5 positions (5.00 FTE) are authorized that include three regional project managers, a loan specialist, and a program analyst. The Subcommittee also authorized the establishment of a federal grant manager position (1.00 FTE) and an operations and policy analyst (1.00 FTE) in the Infrastructure program.

The Subcommittee approved an increase in Lottery Funds expenditure limitation for the Film and Video Office of $112,500 for program enhancements. The Film and Video office will use $60,000 of the funding for workforce development and paid placement programs; $22,000 for regional festival and event sponsorship support; $3,500 for travel and accommodation costs; $23,000 for special events, a residency program, and regional office support; and $4,000 for business recruitment.

Increased Lottery Fund expenditure limitation of $1.6 million was approved for the Infrastructure Division to provide a grant to the Port of Port Orford for the Seafood Hub Redevelopment Project. The project centers on the creation of a seawater system that would allow the Port to provide sustainable operational support to the fishing fleet, facilities for on-site marine research, and ocean-related recreational opportunities. Additional funding to support the total project cost of $7,657,020 includes $5,275,020 from the U.S. Economic Development Administration and $800,000 in local funds.

Interest earnings on general obligation bond proceeds produced $5,800 that is available to offset General Fund for debt service. The subcommittee approved the establishment of an Other Funds expenditure limitation of $5,800 for the use of these interest earnings on debt repayment.

The Subcommittee approved an increase of $500,000 Other Funds expenditure limitation for the Business Innovation and Trade Division to make grants from the Oregon Rural Capacity Fund established in HB 2345 (2021). The fund is for making grants to Economic Development Districts to assist rural jurisdictions in learning about, applying for, and managing grants and other funding opportunities that can be used to support workforce, infrastructure, economic development, and community development.

Expenditure limitation of $10 million Other Funds was approved for the Business Innovation and Trade Division to make grants from the Disadvantaged and Emerging Small Business Loan Fund established in HB 2266 (2021), in conjunction with the establishment of a direct loan program for making loans to eligible business that have been certified by the Certification Office for Business Inclusion and Diversity and have been referred to the department by a technical assistance provider.

The Subcommittee approved an increase in expenditure limitation of $10 million Lottery Funds for the Business Innovation and Trade Division to provide a grant to Oregon21, LLC for the direct costs of the World Track and Field Championship.

Employment Department

Other Funds expenditure limitation is increased by $872,278 to accommodate administrative expenses of the Employment Department related to carrying out the provisions of SB 172 (2021) which limits the window in which non-fraudulent overpayments can be recovered from a claimant to five years and creates the ability for certain overpayments to be waived. Notification procedures and changes to automated systems require support for 10 limited duration Revenue Agent 1 positions (5.00 FTE) in the 2021-23 biennium associated with this work. Personal services costs are $647,578 and services and supplies costs are $180,000.

Housing and Community Services Department

The Subcommittee approved $30 million General Fund on a one-time basis for the Housing and Community Services Department (HCSD) to compensate landlords for 100% of missed rental payments for applications submitted to the Landlord Compensation Fund for rent owed between April 1, 2020 and the date of the landlord's application through June 30, 2021, subject to availability of funds. These funds can also be used to complete compensation payments for applications approved prior to passage of SB 278. Any amount remaining unallocated upon closure of the application portal and disbursement of funds is not intended to be carried forward into future biennia.

An additional $5 million General Fund is appropriated to the Department on a one-time basis for a grant to Home Forward to make distributions to landlords who delayed termination notices or eviction proceedings pursuant to section 9 of SB 278 (2021). Landlords can apply for this compensation if they can demonstrate that they waited at least 60 days to receive rent payments from a tenant who was denied rental assistance. Home Forward is responsible for primary program design, with HCSD providing application verification information. Up to 10% of the appropriation can be used by Home Forward for administrative costs or those of its subcontractors; separate accounting and reporting mechanisms are to be maintained for this program.

A one-time General Fund appropriation of $2 million was approved for the Department to make a grant to SquareOne Villages for a shared equity affordable homeownership pilot project. Upon awarding the grant, the Oregon Housing Stability Council may request information from SquareOne Villages regarding description of the project, number of units, characteristics of housing built and populations served, other financing partners, and evaluation of outcomes.

Proceeds from the sale of $410 million in Article XI-Q bonds will be used by the Department to develop affordable housing units and supportive housing units for Oregonians who have experienced chronic homelessness. The LIFT program produces approximately 750 units of affordable housing for every $100 million in funding. Of the total amount of bond proceeds, $60 million is intended to fund applications submitted in the 2019-21 biennium that would have been successful candidates for project funding but for the fact that available funding was insufficient to meet demand. An estimated $50 million in bond proceeds will be directed toward construction of approximately 350 units of housing with supportive services for very low-income Oregonians who require tenancy services and rental assistance to remain stably housed. General Fund of $1.6 million is included for supportive services and rental assistance payments associated with those units, based on the timing of bond issuance and units ready for occupancy in the 2021-23 biennium. Supportive services and rental assistance on these units is anticipated to cost $15.5 million General Fund in the 2023-25 biennium; coupled with service and rent assistance for units constructed with bonds authorized in 2019-21 biennium, the total "service dollars" costs are expected to reach $28.7 million in 2023-25. Expenditure limitation for cost of bond issuance in 2021-23 was approved in the amount of $3,490,000 Other Funds, General Fund debt service was increased by $21.4 million, and administrative costs to develop the units total $2,037,700 Other Funds expenditure limitation. Eleven positions (10.25 FTE) are needed for accounting, compliance, underwriting, and reporting.

To capitalize revolving loans that can be used by developers of low-income housing to purchase land or naturally-occurring affordable housing, the Subcommittee approved $30 million General Fund on a one-time basis. The Department will use this revolving loan fund to support the

long-term affordable rental housing needs of Oregonians who have been historically rent-burdened or underrepresented in home ownership. A portion of these loan funds are intended to be awarded to applicants who have demonstrated experience or expertise in serving these communities.

To preserve an estimated 1,600 units of existing affordable housing, the Subcommittee approved $100 million General Fund. This funding can be used for publicly supported affordable housing, properties with federal project-based rental assistance contracts, rent subsidies, manufactured dwelling parks, and properties undergoing recapitalization.

The Subcommittee approved $3 million General Fund on a one-time basis to provide a grant to a not for profit organization to develop or improve infrastructure for a manufactured dwelling park in Springfield Oregon. The Department will require the organization receiving the grant to provide a report to the agency that includes information on accounting and the use of grant money, identification of other funding to support the project, and resources provided to park residents.

General Fund of $225,953 was approved for the Department to study and make legislative recommendations on the incorporation of a Regional Housing Needs Analysis into state and local planning programs. The funds will support a position (1.00 FTE) to conduct stakeholder outreach and engagement and data improvement, with the goal of developing a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

BUDGET NOTE

The Housing and Community Services Department is directed to work with the Department of Land Conservation and Development to provide an initial legislative report no later than February 1, 2022 and a final legislative report no later than December 31, 2022 on efforts to develop a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

The Subcommittee approved Other Funds expenditure limitation of $4.5 million for rental assistance payments associated with a long-term rental assistance program established in HB 2163 (2021). The program is for rental assistance payments to individuals age 25 and younger who are or have recently been homeless, in substitute care, incarcerated, or in a facility for mental health or dependency treatment. One Operations and Policy Analyst position (1.00 FTE) is authorized to develop and manage the program. General Fund to support the program was included in HB 2163 on a one-time basis.

For wildfire recovery efforts, the Subcommittee approved $100.4 million General Fund for construction, rebuilding, and financing initiatives for wildfire survivors. Two positions (1.76 FTE) were authorized to support these initiatives. Other Funds expenditure limitation of $50.8 million (including $780,071 for cost of bond issuance) will allow the Department to acquire land for rebuilding efforts, as well as to provide interim housing for those displaced by wildfires. Debt service on these bonds is $2.2 million Lottery Funds for the 2021-23 biennium.

Department of Veterans' Affairs

Other Funds expenditure limitation of $6,113,208 was established for distribution of Lottery bond proceeds for the veterans' affordable housing project, including $113,208 for bond issuance costs. Lottery Funds debt service of $499,184 was established for the 2021-23 biennium and is estimated to be $993,687 in the 2023-25 biennium.

The Subcommittee approved $175,000 Lottery Funds expenditure limitation on a one-time basis for the Veteran Educational Bridge Grant Program. These grants are designed to provide some support to student veterans that find themselves unable to complete their academic programs on time due to the unavailability of a required class.

EDUCATION

State School Fund

The Subcommittee approved a reduction of $27,849,006 General Fund, an increase of $219,059,876 Lottery Funds, and an increase of $8,789,130 Other Funds from the Fund for Student Success for the State School Fund. This change reflects the final balance of use of available Lottery Funds across the entire state budget as well as the most recent forecast of the Fund for Student Success related revenues. This assumes no transfer of Education Stability Fund resources to the State School Fund and brings the total funds State School Fund amount to $9.3 billion.

Oregon Department of Education

The Subcommittee approved $125 million Other Funds expenditure limitation for the Oregon School Capital Improvement Matching program (OSCIM). The proceeds of the sale of Article XI-P general obligation bonds authorized in SB 5505 are used for grants to school districts which match the grant with proceeds of locally issued bonds for the construction and improvement of school district buildings and property.

The Subcommittee approved $17.5 million Other Funds expenditure limitation for Lottery Bond proceeds authorized in SB 5534 for deposit into the Connecting Oregon School Fund (COSF) for expanding Internet connectivity in schools and maximizing the use of available federal resources. The agency will use COSF to provide state grants to districts that are successful in applying for federal E-rate funding from the Universal Service Administrative Company (USAC) for special construction projects. These projects will provide new or improved existing internet connectivity for schools in which the federal E-Rate funding would typically provide between 60-80% of project costs. ODE will provide state grants for up to 10% of project costs which will leverage an additional matching federal contribution, which may enable sufficient funding to pay for the entire cost of the project. Projects in which federal and state resources do not fully fund a project will be the responsibility of the district to provide through other resources. State funding will be allocated through a formula that prioritizes schools based on income levels; rural and remote areas of the state; and the current type of internet connectivity and download speeds. ODE estimates these funds will leverage up to an additional $70.8 million in resources for 40 to 60 projects that focus on improving both schools and district-wide area network connectivity.

Three capital projects were approved for the Oregon School for the Deaf to be financed with Article XI-Q bonds. There is a total of $666,308 General Fund designated for debt service on these bonds during 2021-23. The projects are for remodeling restrooms to bring them to ADA standards, fire alarm system replacement, and upgrades of windows.

A total of $1,459,142 Other Funds expenditure limitation was approved for the cost of issuance of general obligation (SB 5505) and Lottery bonds (SB 5534). These include the costs for bonds issued for the Oregon School Capital Improvement Matching program (Article XI-P bonds), projects for the Oregon School for the Deaf (Article XI-Q bonds) and for Broadband Connecting Oregon Schools grants (Lottery bonds). An Other Funds debt service expenditure limitation was established for $330 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding general obligation bonds.

A one-time $500,000 General Fund appropriation was approved for a study of the impacts of State School Fund spending and to determine if this spending pattern results in disparities between students who are black, indigenous or people of color (BIPOC) and those who are not BIPOC students. The Oregon Department of Education will award a contract to an experienced researcher who has done research on exploring and modeling education finance policy and practice including research on the effects of fiscal policies and implications on resources at the school and classroom levels. The researcher awarded the contract should have completed at least one multi-year study of weighted student funding. The Department is to provide support and data for the researcher(s). The Department should also appoint an advisory committee with representatives from various educational advocacy and community groups with experience working with historically underserved students. This committee is to review variations in school level spending across multiple types of expenditures across 25 school districts, and to review the proportion of diverse teachers and students. The Department is to submit a report with the results and findings of the study and advisory committee by December 15, 2022.

Funding and Other Funds expenditure limitation was approved for the provisions of HB 3073 (2021), which establishes the new Department of Early Learning and Care (DELC), eliminates the existing Early Learning Division of the Oregon Department of Education, transfers the Employment Related Day Care (ERDC) program to the new DELC effective July 1, 2023, and makes policy and eligibility changes to the ERDC program. In this bill, there is $3.5 million General Fund appropriated to the Oregon Department of Education for 14 positions (12.92 FTE) hired before March 1, 2020 necessary to establish the new agency and develop its payment systems, accounting structures, Information Technology systems, employee hiring processes, and other activities. The funding for these positions is for the full 2021-23 biennium. A special purpose appropriation to the Emergency Board of $5.1 million General Fund is included for the costs of staff hired after March 1, 2020 and other costs of the new agency. Finally, an Other Funds expenditure limitation increase of $95 million is provided to the Department of Human Services for ERDC costs including a new co-pay policy. These Other Funds for the ERDC program are resources transferred from the Early Learning Division/DELC and include American Rescue Plan Act funding specifically for early learning and child care related spending.

SB 5513 (2021), the budget bill for the Oregon Department of Education, includes $9 million General Fund for preschool program spending during the 2021 Summer months. This funding is part of the $250 million Summer Learning initiative passed in HB 5042 earlier in the 2021 legislative session. The budget report for HB 5042 included specific allocations of $6 million for the Preschool Promise, Oregon Prekindergarten,

and Early Learning Equity Fund programs. Based on the applications for this funding, the Early Learning Division has determined that the allocations in the HB 5024 budget report will result in not all of the funding for the Oregon Prekindergarten and the Early Learning Equity Fund being spent and insufficient funding for the Preschool Promise program to meet the volume of applications. Given this situation, the Subcommittee instructed the Early Learning Division to adjust the allocations among the three programs to maximize the amount of funding awarded to providers.

Higher Education Coordinating Commission

After the passage of SB 5528 (2021), the budget bill for the Higher Education Coordinating Commission (HECC), it was discovered that the appropriations for Public University Statewide Programs and Statewide Public Services programs were mistakenly switched in the amendment. This measure includes a $103,420,570 General Fund decrease in the Public University Statewide Programs appropriation (section 1(8) of SB 5528) and a corresponding increase in the appropriation for the Statewide Public Services (section 1(9) of SB 5528) to correct the error.

Other Funds expenditure limitation of $5 million was approved for the Financial Management Information System, or FAMIS, project which is financed with the proceeds from the sale of Article XI-Q Bonds. The FAMIS project will replace out-of-date existing systems supporting the student financial aid programs of the Commission. Better student access to assistance, security issues, and the need for a more web-based system are just a few of the factors driving the need for this project. The project has approval for an early bond sale requiring debt service for 2021-23; the Subcommittee approved $867,805 General Fund to pay that expense.

An additional bond financed project received approval for an early bond sale requiring debt service for 2021-23. This is the Oregon Manufacturing Innovation Center's Research and Development Center for Additive Manufacturing Innovation Phase II project. This project requires $773,239 General Fund for debt service in 2021-23.

The Subcommittee approved Other Funds expenditure limitation of $7,003,106 for the cost of issuance for bonds authorized in SB 5505 (Article XI-G, XI-Q, XI-F bonds) and in SB 5534 (Lottery Bonds) for public universities, community colleges, and for HECC. Other Funds expenditure limitation of $530,575 was approved for debt service on general obligation bonds issued on behalf of community colleges. These Other Fund resources will offset General Fund in the same amount for payment of the debt service. Nonlimited Other Funds debt service is reduced by $10.3 million for savings generated from the refunding of Article XI-F bonds issued for the benefit of public universities and the Oregon Health and Science University.

The Subcommittee approved $5 million General Fund for distribution to five programs or organizations that assist college-going individuals or those considering post-secondary education. Each of these programs will receive $1 million in one-time funding:

- ASPIRE, which is a mentoring based program, will use the funds to expand the number of ASPIRE sites across the state and increase the size of the participation grants to expand their college and career preparation resources, transition activities, career training resources, and staff/volunteer training.
- College Possible is a program designed to reduce barriers to students in accessing post-secondary education, especially students from underserved backgrounds. This $1 million grant will assist the organization to serve the 1,150 students currently in the program and will increase the number of students served by 25%. Several school districts have expressed interest in partnering with College Possible for programming and this will increase the ability to meet those requests.
- The Oregon TRIO Association (TRIO) promotes educational equity, access, and opportunity for underrepresented students. This funding will be used for three initiatives: (1) a study abroad/exchange scholarship program for low-income students; (2) a "Last Mile" scholarship fund targeted to post-secondary students who are at risk of having to drop out in their last year before graduation; and (3) to provide grant-writing training to organizations to increase the number of TRIO programs in targeted areas.
- Advancement via Individual Determination (AVID) is a program to prepare middle and high school students for success in four-year post-secondary institutions. Funding will be used for professional development for over 400 educators to assist their students, and to expand the AVID College Readiness System to an additional two to three rural school districts.
- Build EXITO, the National Institutes of Health's Building Infrastructure leading to Diversity (BUILD) initiative in Oregon, is an undergraduate research training program for students. This funding will increase the organization's recruitment efforts with partner community colleges in the metro area, provide sophomore research preparation for 400 students, and recruit professional research mentors at the Oregon Health & Science University and Portland State University.

SB 551 (2021) appropriated $12.9 million General Fund for the costs of providing health care insurance for part-time faculty at community colleges and public universities. The General Fund appropriation was for deposit in the Part-Time Faculty Insurance Fund created in the measure. After review of SB 551, it was determined that Other Funds expenditure limitation was required to actually spend money out of this new fund; the Subcommittee approved an Other Funds expenditure limitation increase of $12.9 million for HECC for this purpose.

SB 762 (2021) appropriated $10 million General Fund to provide resources for the Oregon Conservation Corps program. The program is established to reduce the risk of wildfires, assist in the creation of fire-adapted communities, and engage youth and young adults in workforce training. The General Fund appropriation was to the Oregon Conservation Corps Fund created in SB 762. After review of that bill, it was determined that Other Funds expenditure limitation is required to spend money out of this new fund. The Subcommittee approved an Other Funds expenditure limitation increase of $10 million for the Higher Education Coordinating Commission for this purpose.

The Commission recently changed the Student Success and Completion funding model which is used to distribute the Public University Support Fund to the state's seven public universities. One outcome of that change was to remove two programs at Oregon State University (OSU) from the formula, the Veterinary Diagnostic Laboratory and the Facilities Maintenance resources for facilities at OSU that are used by the Experiment Station, the Extension Service, and the Forest Research Laboratory. When this action was taken, the amounts used in the 2021-23 budget were

not adjusted for inflation. The Subcommittee recognized this need and increased the Public University Statewide Program budget by $162,753 General Fund for the Veterinary Diagnostic Laboratory and the appropriation for Statewide Public Services by $236,922 General Fund for the OSU facilities maintenance.

Two projects were approved for funding from the American Rescue Plan Act State Fiscal Recovery Funds. These funds will be transferred from the Department of Administrative Services to the agency to be spent as Other Funds and be distributed to the appropriate institution. The two projects are:

- A one-time grant of $3.5 million to Southern Oregon University (SOU) to demolish Cascades Hall, a former dormitory that is currently being used primarily for storage and flex space. The Cascades Hall building is estimated to have a deferred maintenance backlog totaling $12 million and demolition is more cost effective than renovation. SOU anticipates the removal of the facility will result in operations and maintenance savings due to the reduction in utility costs.
- A one-time grant of $636,812 for Umpqua Community College (UCC) for land movement reparation for a large and dangerous slide and sink hole. Since UCC's property insurance does not cover land movement, the reparation would have left a large deficit in the college's finances. UCC will start the project as soon as funds become available.

The Subcommittee approved a number of projects that are part of the Public University Statewide Programs budget unit. These projects are:

- A total of $5.5 million General Fund for a one-time distribution to Oregon Institute of Technology (OIT) for the Center of Excellence in Applied Computing and for expanding health-related clinical and laboratory facilities. OIT will use $3 million to establish the new Center of Excellence and support the hardware, software, and related resources for the Center. Students will be trained in the new Center through targeted certificate and degree programming. The remaining $2.5 million is for rural health initiatives starting in Southern Oregon. Programming will be in the areas of dental hygiene, applied behavior analysis, applied psychology, and the new doctoral program in physical therapy. Funds will be used for clinical and laboratory facilities.
- One-time funding of $1 million General Fund is approved for distribution to Portland State University (PSU) for the Center for Women's Leadership. This funding is to support the New Leadership Oregon Program and will be used for student scholarships and activities to formalize a sustainable and expanded long-term future for the Center.
- In the 2019-21 budget for Public University Statewide Programs, the funding for the Dispute Resolution program was reduced. A $349,000 General Fund increase will restore this reduction, bringing the total funding for the Dispute Resolution program to $2,921,696 General Fund.
- One-time funding of $427,083 General Fund was approved for distribution to Oregon State University (OSU) for a study to: (a) identify practical techniques for painting wind energy facilities that are scientifically shown to increase the visibility of the facilities to birds and prevent avian deaths; (b) evaluate the suitability of the techniques identified for use at wind energy facilities in the state; and (c)

evaluate the feasibility of implementing the techniques in a manner that complies with any applicable requirements of the Federal Aviation Administration. OSU should consult with the Oregon Department of Energy in undertaking this study. The study must also discuss the potential effects that the practical techniques identified may have on wildlife in this state other than birds. OSU shall report the study's findings to the interim committees of the Legislative Assembly related to agriculture and natural resources.

The Subcommittee approved projects that are part of the Statewide Public Services budget unit. These projects are:

- A one-time grant of $150,000 General Fund for the Berry Research Initiative program located at the North Willamette Regional Extension Center. This program does research on cost-effective agricultural planting, growing, and harvesting. The funding will enable the program to assist strawberry growers with focus on invigorating the fresh-market industry for sustainability-minded growers. The funding will also enable four students to be mentored and contribute to research projects under the program.
- General Fund in the amount of $2,680,000 for a one-time distribution to Oregon State University Wine Research Institute to increase its capacity to test more wine grapes, fruits, and other agricultural products that have been subject to smoke from wildfires. This testing provides growers with information on how severely their grapes or fruits have been impacted by wildfire smoke and whether they should be harvested and processed into wine. A portion of these funds will be used to enable research on wildfire smoke damage on agricultural products, and a portion will be used to remodel space for an analytical smoke research laboratory and for testing equipment, laboratory technicians, and support staff.

HUMAN SERVICES

Oregon Health Authority

The Subcommittee approved a General Fund appropriation of $145,714 for the Oregon Health Authority (OHA) for one-time costs associated with pharmacist training and related activities by the Oregon State University College of Pharmacy. These costs result from the university's implementation of chapter 95, Oregon Laws 2019, which authorizes pharmacists to prescribe and dispense emergency "bridge" refills of insulin and related devices.

The budget includes $300,000 General Fund and one position (1.00 FTE) for OHA to study behavioral health services provided by other state agencies. The subcommittee approved the following instruction related to this investment.

> **BUDGET NOTE**
> The Oregon Health Authority (OHA) shall study the behavioral health structures for services provided through state agencies and whether the structure adequately meets the current needs of the state as identified by the Alcohol and Drug Policy Commission strategic plan and the State Health Improvement Plan. OHA shall analyze the cost required to meet projected unmet needs, current revenue sources, and additional revenue options, including, but not limited to, taxes related to alcohol, income, and telecommunications. OHA shall report its findings to an interim committee of the Legislative Assembly related to behavioral health no later than February 1, 2022.

The budget includes $958,626 General Fund and $117,250 Other Funds expenditure limitation for debt service and cost of issuance of general obligation bonds for capital projects approved for the Oregon State Hospital (OSH). The approved projects include a new well water treatment facility and replacement of automated dispensing cabinets for prescription drugs. For cash-funded capital projects at OSH, the budget includes $2.3 million, which is available from the federal American Rescue Plan Act, for deferred maintenance in Salem and Pendleton and equipment replacement in Salem and Junction City.

The budget includes the following adjustments to support OHA's cost of implementing policy bills passed late in the legislative session:

- $14.9 million Other Funds expenditure limitation and 18 positions (18.00 FTE) for the transfer of the Health Insurance Marketplace from the Department of Consumer and Business Services to OHA (SB 65);
- $5 million General Fund for developing behavioral health quality incentive metrics and other behavioral health system improvements (HB 2086);
- $20.3 million Other Funds expenditure limitation for the Behavioral Health Housing Incentive Fund (HB 2316); and
- $780,457 General Fund and four positions (2.84 FTE) for the review of health care mergers, acquisitions, and affiliation transactions (HB 2362).

The Subcommittee approved a budget-neutral reduction of $300 million General fund and an increase in Other Funds expenditure limitation in the same amount in order to use federal American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Oregon Health Authority for maintaining health-related services at the Oregon State Hospital.

Department of Human Services

The Subcommittee approved an increase in Federal Funds expenditure limitation of $1.8 million for the Department of Human Services (DHS) and authorized four positions (4.00 FTE) to administer the Senior Health insurance Benefits Assistance Program (SHIBA), which is being transferred to DHS from the Department of Consumer and Business Services.

For administering shelter and feeding services for wildfire survivors, the Subcommittee approved $76,488,018 General Fund on a one-time basis and authorized nine limited-duration positions (7.50 FTE). Of this amount, $75 million is for programmatic expenditures and $1,488,018 supports the limited-duration positions.

The Subcommittee approved a total of $5.8 million General Fund for nutrition and anti-hunger programs, including $4 million for Double-up Food Bucks, $150,000 for the Oregon Hunger Task Force, and $1.7 million for the Oregon Hunger Response Fund. Additionally, $14 million Other Funds expenditure limitation was approved to allow the agency to use one-time federal American Rescue Plan Act State Fiscal Recovery funds received by the Department of Administrative Services and transferred to DHS for emergency food supply stabilization.

This measure includes an increase of $99,503 Other Funds expenditure limitation for the DHS Aging and People with Disabilities program to allow the Department to hire one new permanent, full-time Administrative Specialist 3 position (0.50 FTE) to assist with the Senior Emergency Medical Services Innovation Program established by HB 2397 (2021). Position costs are funded through the DHS Quality Care Fund.

SB 5529, the primary 2021-23 budget bill for the Department of Human Services, includes a total of $131 million total funds ($44.3 million General Fund) for implementation of new rate models for Intellectual and Developmental Disabilities services. Effective July 1, 2021, a portion of the funds will be used to provide an across-the-board 3.2% rate increase. Effective July 1, 2022, the balance of the funds will be used to implement the new rate models at 80% of cost. The intent of the following budget note is to direct DHS to fully fund the new rate models at 100% of cost, which has an estimated additional 2021-23 cost of $55.3 million total funds ($28.5 million General Fund).

BUDGET NOTE

The Department of Human Services' Office of Developmental Disabilities Services (ODDS) is directed to fully fund the new rate models that go into effect on July 1, 2022. As this action is intended to strengthen and enhance Home and Community Based Services, the ODDS shall use funds made available through the temporary 10% FMAP increase to cover the 2021-23 costs required for implementation, unless the U.S. Centers for Medicare and Medicaid Services determines this to be an ineligible use of those funds, in which case the Department is directed to submit a request to the Emergency Board for the

required funding. It is the Legislature's intent to fully fund provider rates for adult and children's group home services, day support services, employment services, attendant care, supported living, and non-medical transportation.

SB 749 (2021) appropriated $467,993 General Fund, along with $253,709 Federal Funds expenditure limitation and $10,660 Other Funds expenditure limitation, to the DHS for the implementation of a new program to register providers of residential care referrals (referral agents). Because of how the agency accounts for shared services, funding authorization should also include a corresponding Other Funds expenditure limitation in DHS Shared Services. After review of SB 749, it was determined that this Other Funds expenditure limitation was inadvertently omitted from SB 749. The Subcommittee approved an Other Funds expenditure limitation increase of $628,913 for DHS to correct this omission.

Other Funds expenditure limitation of $95 million was approved for Employment-Related Day Care (ERDC) costs, including a new co-pay policy. The source of Other Funds for the ERDC program is funding transferred from the Department of Education's Early Learning Division and includes American Rescue Plan Act funds specifically for early learning and child care related spending.

JUDICIAL BRANCH

Oregon Judicial Department

The Subcommittee approved $721,500 General Fund for two new statutory circuit court judgeships (1.50 FTE) in the eleventh Judicial District and Deschutes County, for a total of nine circuit court judges for the district. The judgeships are statutorily-established in HB 3011 (2021). The judgeships would begin on January 1, 2022. County government will assume facility (courtroom and office space) and associated costs for the judgeships and staff. Additionally, the Subcommittee approved $867,280 General Fund for six permanent full-time positions, including one Judicial Assistant, one Courtroom Clerk, and one back-office Clerk for each newly established judgeship (5.00 FTE). Judicial staff would begin on November 1, 2021.

The Subcommittee approved $1.2 million General Fund on a one-time basis and authorized eight limited duration positions (6.58 FTE) for the expungement of criminal records for marijuana infractions.

For the non-bondable costs of capital construction projects, the Subcommittee approved, on a one-time basis:

- $5 million Other Funds expenditure limitation for the Supreme Court Building. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.
- $250,000 of Other Funds expenditure limitation for the cost of issuing general obligation bonds for the Supreme Court Building Renovation. The revenue source is from the bond proceeds.

- $3.5 million Other Funds expenditure limitation for planning and costs associated with replacement of the Curry County Courthouse. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.
- $169,827 Other Funds expenditure limitation for planning and costs associated with replacement of the Crook County Courthouse. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.

The Subcommittee approved the following Other Funds expenditure limitations for the Oregon Courthouse Capital Construction and Improvement Fund and both state and local matching funds, with the difference between the state and local match related to the cost of bond issuance that is paid as part of the state match:

Courthouse Project	State Match	Local Match	Total
Benton County	$20,730,000	$20,383,129	$41,113,129
Linn County	$16,110,000	$15,900,000	$32,010,000
Crook County	$11,885,000	$11,700,000	$23,585,000
Clackamas	$1	$1	$2

The revenue to support state matching funds is General Obligation bonds (Article XI-G) authorized in SB 5505 (2021). The timing of the issuance of the bonds will occur late in the 2021-23 biennium and, therefore, there is no associated General Fund debt service related to the issuance for the 2021-23 biennium.

The Subcommittee provided the following instruction to the Judicial Department about the Clackamas County Courthouse project.

BUDGET NOTE

The Oregon Judicial Department (OJD), in coordination with Clackamas County, is requested to submit a report to the Joint Committee on Ways and Means, prior to the legislative session in 2022, on the design, build, finance, operation, and maintenance public-private partnership (P3) agreement(s) for the Clackamas County Courthouse, as well as the funding agreement between OJD and Clackamas County, related to constitutional and statutory requirements for state support and local matching funds for the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). The report is to include, but not be limited to:

- the legal sufficiency of the Clackamas County public-private partnership agreement(s), from the state's perspective, pertaining to funding agreement requirements;
- estimated total cost of ownership to construct, occupy, and maintain the Clackamas County Courthouse;
- affirmation of county ownership of the Clackamas County Courthouse building and property;
- a final master funding agreement; and

- a long-term flow-of-funds for state and local matching deposits into, and withdrawals from, the OCCCIF.

The report may also include recommendations for statutory changes related to public-private partnership agreement(s) and the OCCCIF. The submission of this report is a prerequisite for the consideration of supplemental Other Funds expenditure limitation for the Clackamas County Courthouse project.

LEGISLATIVE BRANCH

Legislative Administration Committee

Funding is provided to the Legislative Administration Committee (LAC) for the Document Publishing and Management System (DPMS) project, including Other Funds expenditure limitation in the amount of $4,310,000 for the cost of issuing general obligation bonds and for project costs. In addition, $663,587 General Fund is provided to LAC for debt service on bonds issued during the 2021-23 biennium for the DPMS project.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved several General Fund increases for the Department of Agriculture (ODA), totaling $2,501,685. First, $200,000 General Fund was added for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Fish and Wildlife and Oregon counties. This funding is provided on a one-time basis. Next, $450,000 of one-time General Fund was provided for additional funding for the Department's Noxious Weed Control Program. Additionally, $468,311 General Fund and the establishment of two permanent full-time positions (2.00 FTE) was approved for the Native Plant Conservation Program. The two Natural Resources Specialist positions will function as a Lead Botanist and a Conservation Biologist for the program and will allow for more focus on the administrative needs of the program and the development of State projects.

Finally, the Subcommittee approved two General Fund increases as part of a statewide investment in water-related priorities. First, $883,374 General Fund and a permanent full-time Natural Resource Specialist 3 (0.92 FTE) was added to support water quality work in small watersheds. Part of this work includes land condition assessments for compliance with agricultural water quality rules. Of the amount provided, $650,000 will be used to contract with local partners, like Soil and Water Conservation Districts or watershed councils, to provide technical support to local landowners. Secondly, $500,000 of one-time General Fund was approved to continue work related to the State's groundwater management areas (GWMA). The Department will use $250,000 of this amount to contract with a facilitator to coordinate a task force around the Lower Umatilla Basin GWMA with state agencies and local partners. The other $250,000 of one-time funds will be used to complement existing research the Department is doing related to fertilizers and nitrate levels that are impacting groundwater.

Department of Energy

The Subcommittee approved funding for two new grant programs to be operated by the Department of Energy in 2021-23. First, a one-time General Fund appropriation of $10 million was provided for the solar rebate program established in HB 2618 (2019). The $10 million will be deposited into the Rooftop Solar Incentive Fund for the issuance of rebates and to pay for implementation and administration of the solar rebate program. Of the $10 million, almost $9.2 million is available for rebates through Special Payments with $803,822 estimated for administration. The Department will hire three limited duration positions, a half-time Program Manager 3 and two Office Specialist 2 positions (2.50 FTE). Personal Services costs are anticipated to be $364,182, with $439,640 for services and supplies that include IT upgrade and indirect costs. This program was previously provided $2 million of one-time General Fund in 2019-21.

Second, the Subcommittee approved $10,831,296 General Fund for the Department to establish a new grant program designed to incentivize residential and commercial energy efficiency for 2020 wildfire survivors who are rebuilding and repairing dwellings and other structures that were destroyed or damaged in the 2020 wildfires. Of the total, $10 million is provided for grants and $831,296 General Fund is for administration of the program. The Department will hire three full-time limited duration positions, an Accounting Tech 3 and two Program Analysts, along with utilizing existing personnel to assist with program establishment, implementation and oversight.

The Subcommittee approved $247,974 Other Funds expenditure limitation for the Department to conduct the study on small scale renewable energy projects that is outlined in HB 2021 (2021). The position authority for this study, an Economist 4, was provided in the budget report for HB 2021, however the Other Funds limitation provided in that measure is solely related to the Community Renewable Energy Project grant program established in the bill. The Economist position tasked with doing this study should not be paid from administrative grant funds but with Other Funds from the Department's Energy Supplier Assessment revenue.

The Subcommittee approved $3.5 million for General Fund debt service to cover bond payments due in April 2022 and 2023 for the Small-Scale Energy Loan Program (SELP) Fund. This debt service is due to losses sustained from loans dating back to 2007. The total projected overall cash flow shortfall in the SELP Fund is currently around $5 million but is dynamic and may be reduced further based on revenue received.

Department of Environmental Quality

The Subcommittee approved several General Fund appropriations totaling $4,339,481 to the Department of Environmental Quality (DEQ). First, as part of an overall statewide investment in water-related priorities, $350,000 General Fund was provided to begin initial scoping and design of a database framework of water and infrastructure data. While this is provided as a one-time appropriation, this is likely to become a significant information technology project, which will need to be reviewed by the Legislative Fiscal Office and the State Chief Information Office as part of the Stage Gate process. DEQ will need to develop a funding request for further development of this database framework.

Also included is $420,099 General Fund to backfill the costs of positions within DEQ's Section 401 Hydropower Program. This program, named after Section 401 of the federal Clean Water Act, issues certifications for hydroelectric projects as part of a licensing process in conjunction with the Water Resources Department for hydroelectric water rights. Fee revenue for this program was insufficient to maintain operations, so a fee increase had been proposed in HB 2143 (2021). However, the increase to the annual fees in that measure were amended to not take effect until the 2023-25 biennium, resulting in a revenue shortfall for DEQ. This one-time General Fund has been provided in order to maintain operations through the 2021-23 biennium until the fee increase becomes effective.

Additionally, $569,382 General Fund was approved on a one-time basis to cover the administrative costs of a new financial assistance program that will provide funding to public agencies or qualified institutions for the repair, replacement, upgrade, or evaluation of residential or other on-site septic systems. The Department will hire two full-time limited duration positions, a Program Analyst 2 (1.00 FTE) and a Natural Resource Specialist 4 (1.00 FTE), to provide funding coordination, oversight, outreach, and assistance to local entities. DEQ will need to determine the most efficient and effective method of distribution for this financial assistance program, intended to assist wildfire impacted communities, including the possibility of providing low-interest loans, forgivable loans, or, potentially, grants. The funding for this financial assistance program will come from the Department of Administrative Services through a revenue transfer of federal American Rescue Plan Act State Fiscal Recovery Fund monies. The Subcommittee approved $15 million of Other Funds expenditure limitation for this program. Because federal ARPA funding can be spent through 2026, it is anticipated that DEQ will need to request General Fund and position authority to continue administering the program for the 2023-25 biennium and beyond if necessary.

Finally, $3 million of one-time General Fund was provided for DEQ's cost share with the Federal Emergency Management Agency for the hazardous waste and structural debris clean up related to the 2020 wildfires.

The Subcommittee approved $4.3 million Other Funds expenditure limitation to expend a portion of the proceeds from $10 million in Article XI-H general obligation bonds requested in SB 5505 (2021). The bond proceeds will replenish the Orphan Site Account which is used to fund investigations and cleanup at sites where parties who are responsible for the pollution are unknown, unable or unwilling to perform cleanup-related work. The Orphan Site Account is also used to meet Oregon's obligations at federally funded Superfund sites. Oregon must contribute 10% of the Environmental Protection Agency's cleanup costs and pay 100% of long-term maintenance costs at federally funded Superfund sites. DEQ typically spends the proceeds over two consecutive biennia before making another request for additional Orphan Site bonds. Of the

limitation provided, $300,000 is for costs of issuing the bonds. Also approved is $395,030 General Fund for the debt service associated with the bonds, which are scheduled to be sold in May 2022 and March 2023.

Finally, the Subcommittee approved the reduction of $300,000 Other Funds intended for the cost of bond issuance that was mistakenly included in SB 5516 (2021), the Department's budget bill, under the Debt Service section. The limitation for the cost of issuance is appropriately included above, along with the $4 million in bond proceeds, within the Land Quality program where it will be expended.

Department of Fish and Wildlife

The Subcommittee approved several General Fund appropriations for the Department of Fish and Wildlife totaling $1,776,635. First, one-time General Fund of $545,000 was provided for deposit into the Conservation and Recreation Fund established by HB 2829 (2019) in order to match expected donations, from sources other than a government entity that are received into the fund in the 2019-21 biennium. This estimate is based on anticipated donations expected to be received by June 30, 2021. If the amount of donations falls short of this appropriation, the difference can be applied to the General Fund that is being set aside by the Emergency Board through HB 2171 (2021) to match, up to $1 million, donations received in 2021-23. A corresponding increase in Other Funds expenditure limitation of $1,090,000 was also approved to allow the Department to spend the monies that have been deposited into the fund. Next, $200,000 General Fund was approved for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Agriculture and Oregon counties. This appropriation is considered one-time only, with a similar one-time appropriation provided to the Department of Agriculture.

Additionally, the Subcommittee approved $585,056 General Fund and position authority for three permanent full-time Natural Resource Specialist 2 positions (3.00 FTE) for the Western Oregon Streams Restoration program. The positions and funding will restore the program's capacity to provide technical support for the implementation of habitat restoration projects in western Oregon. The program was reduced in 2017 due to General Fund shortfalls. Included in the total is $80,970 in services and supplies. Finally, $446,579 General Fund was added on a one-time basis for the payment of debt service associated with Article XI-Q General Obligation bonds to finance $5 million of capital improvement projects on non-hatchery related facilities. The Subcommittee also approved $105,000 Other Funds expenditure limitation for the cost of issuance related to the bonds. The $5 million Other Funds expenditure limitation is provided in the Capital Construction bill (SB 5506). Finally, the Subcommittee approved $5 million of Other Funds expenditure limitation in order to expend federal American Rescue Plan Act Coronavirus State Fiscal Recovery Fund monies, that will be received by the Department of Administrative Services and transferred to the Department for funding of fish screens and fish passage projects.

Oregon Department of Forestry

General Obligation bonds that are authorized to be issued in the 2021-23 biennium are anticipated to produce $4,820,722 in net proceeds to address maintenance needs of facilities owned by the Department of Forestry. This amount represents 2% of the replacement value of these facilities. The Subcommittee approved an increase of $4,820,722 Other Funds Capital Improvement expenditure limitation for the Capital Improvement program for the expenditure of the bond proceeds. An increase in the Other Funds expenditure limitation for the Agency Administration program of $64,229 was approved for the cost of bond issuance. For the Debt Service program, the General Fund appropriation is increased by $260,395 and Other Funds expenditure limitation is increased by $255,807 for the payment of debt service related to the bonds.

The Subcommittee approved the establishment of a $5 million General Fund appropriation to the Department's Private Forests Division to provide grants to plant nurseries to develop tree seedling capacity in order to increase the supply of tree seedlings for replanting needs due to the 2020 wildfire season.

Also approved was an increase of $49,196 Other Funds expenditure limitation for the Department's Agency Administration Division, to pay issuance costs for bonds that will be issued to replace the agency's facility in Toledo, Oregon. General Fund for the Debt Service program was increased by $105,260 and Other Funds expenditure limitation is increased by $146,257 for debt service.

To support rangeland protection associations, the Subcommittee approved $666,937 General Fund in the Fire Protection Division and authorized the establishment of three positions (2.25 FTE). Senate Bill 590 (2021) expands the definition of rangelands to include those lands that are used primarily for cultivating crops. Including these lands will allow for additional associations to be formed, providing access to assistance programs from the State Forester with organizing, training, acquisition of equipment, and insurance obligations.

The Subcommittee approved increases of $686,300 General Fund and $457,530 Other Funds expenditure limitation, and authorized establishment of three permanent full-time positions (3.00 FTE) for the Department's Private Forests Division. The three positions, a riparian and aquatic monitoring specialist, a forest roads specialist, and a geotechnical specialist, will support the administration of the Forest Practices Act and provide technical assistance to forest landowners to ensure sound forest management and ecological protection.

Department of Geology and Mineral Industries

The Subcommittee approved $328,710 General Fund for the Department of Geology and Mineral Industries to align the budget and actual expenditures with the appropriate source of funding for payment of State Government Service Charges. The Department's budget had assumed that these charges would be paid with a mix of General Fund, Other Funds, and Federal Funds. However, the Other Funds and Federal Funds that the Department receives are related to specific projects or grants and, therefore, are not eligible to be used for payment of these central-service charges. With the additional General Fund, there is a corresponding reduction to Other Funds expenditure limitation of $173,464 and to Federal Funds expenditure limitation of $155,246.

Department of Land Conservation and Development

The Subcommittee approved $2,205,418 General Fund on a one-time basis and authorized one permanent position (1.00 FTE) for the Department of Land Conservation and Development (DLCD) to provide assistance and grants to local governments for planning and capacity-building related to the assessment of housing need, increasing housing supply and choice (particularly middle housing), including studies of infrastructure constraints, and support of local housing coordinators.

Additionally, the Subcommittee approved $1,306,912 General Fund on a one-time basis for DLCD to study and make legislative recommendations, in consultation with the Housing and Community Services Department, on the incorporation of a Regional Housing Needs Analysis (RHNA) into state and local planning programs. The Subcommittee authorized one limited duration position to support this work. The approved funding includes $1,146,100 for studies and stakeholder outreach to examine the following areas: (1) data needed, including but not limited to race/ethnicity, to improve estimations of housing need; (2) definition of "regions" in the state; (3) how a RHNA can be used to address equity, discrimination, and segregation in housing supply; (4) incorporation of a RHNA into the projection of local housing need as well as those actions and policies adopted to address housing shortages; and (5) any other issues appropriate to the implementation of the RHNA.

BUDGET NOTE

The Department of Land Conservation and Development, in consultation with Oregon Housing and Community Services, shall provide an initial legislative report no later than February 1, 2022 and a final legislative report no later than December 31, 2022 on efforts to develop a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

Land Use Board of Appeals

The Subcommittee approved a one-time General Fund appropriation of $50,000 for the Agency to begin the business systems analysis, requirements gathering, and business case development work needed to develop and implement an electronic filing and case management system.

Oregon Parks and Recreation Department

For the Oregon Main Street Program, the Subcommittee approved $10,214,553 Other Funds expenditure limitation in the Department's Community Support and Grants program. The Division will spend $10 million in net proceeds from Lottery bonds on the program and $214,553 on cost of bond issuance. Lottery Funds expenditure limitation is increased by $414,812 for the payment of debt service.

The Subcommittee approved an increase of $750,000 Other Funds expenditure limitation in the Department's Central Services Division, for the cost of bond issuance of General Obligation bonds for State Parks capital improvement and renewal projects. The bonds will be used to finance

improvements to facilities in multiple Oregon state parks. The projects include improvements or replacements to facilities and related infrastructure such as buildings, water systems, septic and sewer systems, electrical systems, restroom and shower facilities, as well as modernizing and expanding campgrounds. The Subcommittee also established a $2,232,560 General Fund appropriation for payment of debt service associated with the bonds.

General Fund of $316,480 and the authorization of one limited-duration Operations and Policy Analyst position (0.88 FTE) for the Department's Director's Office was approved by the Subcommittee. The funding supports the position and provides for contracted consulting services to enable the agency to establish statewide standards for the design of recreation projects as directed by House Bill 2171 (2021). A portion of the funding supports travel and other expenses of the Outdoor Recreation Advisory Committee.

Department of State Lands

The Subcommittee approved $1.1 million Other Funds expenditure limitation for the Department of State Lands to make grants from the Oregon Ocean Science Trust Fund established by ORS 196.567. This grant program provides competitive grants in consultation with the Oregon Coordinating Council on Ocean Acidification and Hypoxia as described in House Bill 3114 (2021).

Oregon Watershed Enhancement Board

The Subcommittee approved a total of $19,750,000 General Fund for three grant categories to address wildfire recovery and restoration activities in affected areas of the state on a one-time basis. An additional $670,000 General Fund and three limited duration positions (3.00 FTE) was provided to the agency to pay the operational and administrative costs of overseeing the grants. The three positions are an Operations and Policy Analyst 4, Natural Resource Specialist 4, and an Accountant 1. The three grant categories are detailed below.

- $10 million General Fund was approved for OWEB to make grants for riparian and upland restoration, protection of water quality. Grants in this category will focus on restoring riparian and upland areas via broadly applied restoration approaches such as replanting. OWEB will leverage its granting infrastructure to develop a focused restoration grant offering, with an emphasis on upland and riparian plantings and associated treatments, during the 2021-23 biennium for areas impacted by the 2020 wildfires. These grants will support work by eligible local partners to restore riparian and upland areas in locations that will pose substantial threats to water quality due to post-fire erosion if not restored. The grant-making process will prioritize areas where water quality impacts could negatively affect drinking water supplies and/or important aquatic habitat. Process steps will include project solicitation using a tailored grant application, evaluation by an interagency team of experts, grant award, project implementation, and post-project reporting about outputs and outcomes related to the project's success at addressing post-fire natural resources concerns and community benefits associated with the project.

- $5 million General Fund was authorized for OWEB to make grants for floodplain restoration and reconnection. Grants in this category will focus on more complex projects that restore and reconnect rivers to floodplain areas, re-establishing hydrologic and ecological functions in ways that help reduce post-fire impacts. OWEB would leverage its granting infrastructure to develop a focused restoration grant offering, with a focus on restoring and reconnecting floodplain areas, during the 2021-23 biennium for areas impacted by the 2020 wildfires.
- $4 million General Fund was approved for OWEB to pass-through to the Eugene Water and Electric Board (EWEB) for restoration and targeted acquisition of high-priority McKenzie riparian/floodplain properties. This funding will support work by EWEB, in coordination with its local partners, to restore and/or acquire riparian and floodplain areas to reduce risks from post-fire impacts.

Water Resources Department

The subcommittee approved a $250,000 General Fund appropriation to the Water Resources Department (WRD) for distribution as a grant to the Nesika Beach Ophir Water District. The District currently serves approximately 560 connections which includes mostly residential homes and some businesses. The funds will be used to extend a water pipeline to a new firehouse near Ophir.

The Subcommittee approved an increase of $40,598,860 in Other Funds expenditure limitation established in the Department's Technical Services Division to make grants and loans and to pay the cost of bond issuance of Lottery Bonds. Bond proceeds will be deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. Of the total, $30 million Other Funds expenditure limitation is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. Other Funds expenditure limitation in the amount of $10 million is for bond proceeds allocated to the fund for the Deschutes Basin Board of Control Piping Project. The funding will be combined with additional state, local, and federal funds to allow the Board of Control to pipe currently open canals. The remaining $521,689 is for the payment of bond issuance costs.

Additionally, an increase of $28,443,481 Other Funds expenditure limitation was established for the Department's Technical Services Division to make grants and loans and to pay the cost of bond issuance of Lottery Bonds. Bond proceeds will be deposited into the Water Supply Fund established by section 10, chapter 906, Oregon Laws 2009. Of the total increase, $443,481 is for the cost of bond issuance and $14 million is for a grant to the Wallowa Lake Irrigation District for the rehabilitation of the Wallowa Lake Dam. The remaining $14 million is for a grant to the City

of Newport for remediation of the Big Creek Dams, including design, environmental permitting, and construction of a seismically sound replacement dam.

The Subcommittee approved an increase of $3,514,230 Lottery Funds expenditure limitation for the Department to pay debt service on Lottery bonds anticipated to be issued during the 2021-23 biennium.

The Subcommittee approved $500,000 General Fund on a one-time basis for the Department's Technical Services Division to make grants for the qualifying costs of planning studies performed to evaluate the feasibility of developing water conservation, reuse, or storage projects as described in chapter 13, Oregon Laws 2008.

The Subcommittee approved $500,000 General Fund on a one-time basis for distribution as a grant to Umatilla County for the purpose of implementing agreements of the Columbia River - Umatilla Solutions Task Force. The Task Force objectives include the identification of options to increase the utilization of Columbia River water for in-stream and out-of-stream uses in the Umatilla Basin without negatively impacting instream flow need for fish species, that are technically, economically, legally, and politically feasible and that provide both economic and environmental benefits that support other water-related planning efforts.

The Subcommittee approved $500,000 General Fund on a one-time basis to engage Oregon Consensus to convene a process to develop a framework and path for state-supported water planning and management at the water region/basin level. Funds will provide facilitation support and may include funding for regional convenings and for other entities and organizations to participate in the process as appropriate.

BUDGET NOTE

Oregon Water Resources Department is directed to use provided funding to contract with Oregon Consensus to convene a workgroup comprised of a balanced membership including, but not limited to, conservation groups, agricultural water users, municipal water users, environmental justice organizations, tribal interests, and state agencies including Water Resources Department and the Oregon Department of Fish and Wildlife to consider regional water management opportunities that build on the 100 Year Water Vision and further the goals of the Integrated Water Resources Strategy.

The General Fund appropriation made to the Director's Office is increased on a one-time basis by $200,000 to support the establishment of a limited-duration position (1.00 FTE) and associated costs for the coordination and administration of Oregon Consensus work with regional water planning and associated convenings. An additional $450,000 General Fund was approved on a one-time basis and one limited-duration position (1.00 FTE) was authorized to provide facilitation, document development, and staff support for the 2022 update of the Integrated Water Resource Strategy. Finally, $350,000 General Fund was approved on a one-time basis to allow the agency to contract with a third party for a business case assessment that examines the economic value that the use of water provides in Oregon, the impacts of not investing in Oregon's natural and built water infrastructure, and the associated need for continued infrastructure investments. The intended audience for the report

would include elected officials, local and state government, and the general public. The report should show the impact of investment, or underinvestment, in water and its impact on economies.

The Subcommittee approved $200,000 General Fund to support current participating entities in the Place-Based Planning program. These include the Harney County Watershed Council in the Malheur Lake Basin, Union County in the Upper Grande Ronde Sub-Basin, Gilliam Soil and Water Conservation District in the Lower John Day Sub-Basin, and the Seal Rock Water District in the Mid-Coast Basin. Place-based planning is voluntary, locally led, and tailored to specific water resource needs and challenges of the location in which planning efforts take place. Participating communities are required to build a collaborative and inclusive process; gather information to understand water resources and identify knowledge gaps; examine current and future water needs for people, place, and nature; identify and prioritize strategic, integrated solutions to address water needs; and develop a place-based integrated water resources plan. Funding is provided for the 2021-2023 biennium only.

Other Funds expenditure limitation is increased by $500,000 to allow the Department to make expenditures from the Domestic Well Remediation Fund established by HB 3092 (2021). The funding will be used to enter into contracts, intergovernmental agreements, or other arrangements with public or private entities to collaboratively award grants for costs or services related to replacing, repairing, or deepening domestic personal use wells affected by declining ground water levels resulting from overallocation of ground water within the Greater Harney Valley Groundwater Area of Concern.

The Water Resources Department currently has a significant backlog in the processing of contested cases related to water rights decisions. To address this issue, the Subcommittee approved a one-time increase of $2.2 million General Fund and authorized one limited-duration position (1.00 FTE) to facilitate the referral and completion of administrative hearings or other procedures to alleviate the backlog.

Several activities were approved for funding from American Rescue Plan Act State Fiscal Recovery Fund funds received by the Department of Administrative Services and transferred to WRD. Other Funds expenditure limitation for the department is established or increased for the expenditure of these funds as follows:

- $6 million for a grant to Umatilla County for the Ordnance Project. The Ordnance Project is the third and final regional Columbia River Project of those initially proposed in 2015. This project provides water supplies to industrial, domestic, and food production uses in the central project region. The other 2 projects (East Project and West Project) were completed in 2020. The Ordnance project includes enough water to restore 20,000 acres of farmland and stabilize and restore the Ordnance Alluvial and Ordnance Basalt Critical Groundwater Area aquifers to ensure drought and climate change resiliency in the mid-Columbia region of Oregon.
- $1 million to expand support and development of place-based planning efforts of communities for specific water resource needs and challenges of the location in which planning efforts take place to build a collaborative and inclusive process; gather information to

understand water resources and identify knowledge gaps; examine current and future water needs for people, place, and nature; identify and prioritize strategic, integrated solutions to address water needs; and develop a place-based integrated water resources plan.

- $2 million for deposit into the newly created Water Well Abandonment, Repair and Replacement Fund established by House Bill 2145 (2021). The fund is used to support a program at the Department to provide financial assistance to permanently abandon, repair, and replace water wells used for household purposes when deficiencies in well construction might result in water waste, cause contamination, or provide a detriment to public health or safety. In conjunction with this, an Other Funds limitation of $2.1 million is provided to the agency for the expenditure of monies deposited in the fund from the American Rescue Plan Act and other sources.
- $500,000 to create a program to work with local governments to find and assist with funding to meet fish passage requirements for dam upgrade projects.
- $3 million for the Department to support fee-based programs during the 2021-23 biennium and to provide facilitation for stakeholder engagement as the Department works with stakeholders to develop more sustainable, long-term funding mechanisms to support these programs.
- $4 million for the Department to contract for professional engineering services to perform flood methodology and inundation assessments for dams and engineering analyses on dams.
- $3 million for the Department to support surface water and ground water data collection field equipment utilized to inform water management and planning that includes, but is not limited to, upgrades to gaging stations, adding observation wells in priority basins and updating aging hydrographic equipment.

To make expenditures from the Domestic Well Remediation Fund established by HB 3092 (2021), $500,000 Other Funds expenditure limitation was approved. This fund is used to reimburse owners of domestic water wells in the Greater Harney Valley Groundwater Area of Concern for certain costs of replacing, repairing, or deepening domestic water wells affected by declining ground water levels.

PUBLIC SAFETY

Department of Corrections

The Subcommittee approved an increase in Other Funds expenditure limitation of $1,034,567 for the cost of issuance of $88,205,000 in Article XI-Q bonds for the Department of Corrections' deferred maintenance program, for the electronic health records system, and for off-net telephone infrastructure. Bonds will be issued in October 2021 and in May 2022. New debt service totaling $10,386,522 General Fund and $700,870 Other Funds expenditure limitation was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved two-year Other Funds expenditure limitation for $13,400,000 of Article XI-Q bond proceeds to implement an electronic health records system for the Department of Corrections. To support the implementation of a voice over internet protocol (VoIP)

telephone system in ten of the agency's prisons, the Subcommittee approved $262,227 Other Funds expenditure limitation and one position (1.00 FTE). The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project.

The Subcommittee approved the expenditure of $8,658,704 Other Funds from the American Rescue Plan Act (ARPA) State Fiscal Recovery Funds to implement or complete the following projects in the 2021-23 biennium:

- Modernize and expand the adult in custody (AIC) computing platform, $1,262,204
- Purchase new vehicles and equipment in Distribution Services, $1,325,000
- Purchase body scanners for opioid detection, $1,071,500
- For the non-bondable costs of the electronic health records project, $5,000,000

A technical adjustment was approved in the Department's Operations and Health Services programs to increase Other Funds expenditure limitation by $49,173,337 and reduce General Fund in the same amount. This adjustment allows the Department of Corrections to offset COVID-19 pandemic-related expenses incurred during the first six months of the 2021-23 biennium using federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding received by the Department of Administrative Services and transferred to the Department of Corrections. Quarterly allotment plans may need adjustment during the 2021-23 biennium depending on receipt of federal reimbursement from FEMA. Additionally, a net-zero technical adjustment was approved to correct a reference to ARPA in sections 216-217 of the bill.

The Subcommittee approved a budget-neutral reduction of $800,000,000 General Fund and an increase in Other Funds expenditure limitation in the same amount in order to use American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and passed through to the Department of Corrections for maintaining public safety services.

To provide funding to county-operated parole and probation programs that will lose fee revenues upon passage of SB 620 (2021), the Subcommittee approved the appropriation of $10 million General Fund to the Department's Community Corrections program for distribution to counties. This funding will be allocated to counties based on the grant-in-aid formula currently in place for the 2021-23 biennium.

The following budget note providing direction to the Department of Corrections was approved.

BUDGET NOTE

The Department of Corrections is directed to return to the Public Safety Subcommittee of the Joint Committee on Ways and Means during the 2022 legislative session with a written report on the Office of the Inspector General (OIG). This report is to provide a broad overview of the OIG's role and responsibilities within the Department, and detail the missions, activities, and outcomes achieved in each of the OIG's operating programs: the Special Investigations Unit, the Security Threat Management Unit, the Central Intelligence Unit, the Hearings Unit, the Special Programs Unit, and the Research Unit. Additionally, the Department is directed to revise its Key Performance Measures #4 and #7 to include statistics on the number of complaints brought by adults in custody against DOC staff, the outcomes of those complaints, and any disciplinary actions required. The revised Key Performance Measures are to be developed and established for consideration by the Public Safety Subcommittee during the 2023 legislative session.

Criminal Justice Commission

The Subcommittee approved $650,000 General Fund for the Family Preservation Project operating at the Coffee Creek Correctional Facility. The Criminal Justice Commission will administer payments for this program, which is provided by the YWCA of Greater Portland. The Subcommittee provided the following direction to the Commission.

BUDGET NOTE

The Family Preservation Project strengthens family ties by providing services and supports to incarcerated parents and their minor children. The program operates at the Coffee Creek Correctional Facility in Wilsonville and is provided by the YWCA of Greater Portland. The Criminal Justice Commission (CJC) is directed to work with the Department of Corrections (DOC) and the YWCA of Greater Portland to track the program's outcomes for incarcerated adults and their minor children, its effect on successful parent re-entry into society upon release from prison, its effect on reducing recidivism, and any other pro-social program outcomes as determined by DOC, CJC, and the YWCA of Greater Portland. CJC shall report to the Legislature on Family Preservation Program outcomes at least annually during a legislative session.

SB 973 (2019) created the Improving Peoples' Access to Community-based Treatment, Supports and Services (IMPACTS) Account for making grants to counties and federally-recognized Indian tribes for community supports and services for individuals with mental health or substance abuse disorders leading to their involvement with the criminal justice system. The Subcommittee approved $10 million General Fund on a one-time basis to recapitalize the account and provided the Criminal Justice Commission with $10 million of Other Funds expenditure limitation for making grant awards.

To continue the legal services pilot program established by HB 2631 (2019) operating at the Coffee Creek Correctional Facility through its sunset date of December 2021, the Subcommittee approved $500,000 General Fund on a one-time basis. The Criminal Justice Commission will administer payments for this program, which is operated by the Oregon Justice Resource Center.

The Subcommittee approved $4 million General Fund on a one time basis, provided an additional $228,395 General Fund on an ongoing basis, and established one permanent, ongoing position (1.00 FTE) for the Criminal Justice Commission (CJC) to establish a new restorative justice grant program. The goal for this program is to develop new restorative justice services and to strengthen existing non-profit organizations that are leaders in restorative justice practices.

Department of Justice

The Subcommittee approved $6 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division and for Child Abuse Intervention Centers, which conduct forensic interviews, medical examinations, treatment, mental health treatment, and referral and/or coordination of other related services. The Department of Justice's Advisory Council on Child Abuse Assessment is to review and approve supplemental funding requests by Child Abuse Intervention Centers based upon the specific needs of each individual Center. Additionally, the Subcommittee approved $5 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division to assist victims of domestic violence and sexual assault with housing needs.

For bias crimes response by the Civil Rights Unit, the Subcommittee approved $2 million General Fund and authorized six permanent full-time positions (5.25 FTE). The package includes $995,269 of associated services and supplies.

The Subcommittee approved $1.7 million General Fund in services and supplies for the Defense of Criminal Convictions for forecasted caseload changes. The Department of Administrative Services is requested to unschedule the entire amount pending the agency providing the Legislative Fiscal Office with a completed methodology for forecasting and budgeting the Defense of Criminal Convictions caseload.

The Subcommittee approved $1.3 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division to provide supplemental pass-through support to the Oregon Crime Victims Law Center.

To support the Fair Housing Enforcement initiative, the Subcommittee approved $447,784 Other Funds expenditure limitation and authorized one position (0.88 FTE) in the General Counsel Division. The revenue source is from legal service billings to the Bureau of Labor and Industries.

The Subcommittee approved $214,439 General Fund for the Criminal Justice Division to backfill the loss of a federal grant from the U.S. Office of Juvenile Justice and Delinquency Prevention for the Internet Crimes Against Children program. The funding will allow for the continued investigation and prosecution of internet crimes against children.

Finally, the Subcommittee approved $218,003 General Fund and authorized one permanent full-time Program Analyst 2 position (0.88 FTE) for the Crime Victims and Survivor Services Division to establish an Appellate Advocate position. This position will assist victims of crime with the appellate process and, in particular, the *Ramos v. Louisiana* decision on non-unanimous jury trials.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation totaling $484,160 for the cost of issuance of $25,475,000 in Article XI-Q bonds for the Oregon Military Department. Bond proceeds in the amount of $10 million will re-capitalize the State Preparedness and Incident Response Equipment (SPIRE) grant program. Bond proceeds in the amount of $14,990,840 will fund armory service life extension projects in Ashland and Corvallis, and construction of a new readiness center in Washington County. Bonds will be issued in May 2022 and in March 2023. New debt service totaling $2,151,329 General Fund was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved Other Funds expenditure limitation of $10 million for the State Preparedness and Incident Response Equipment (SPIRE) grant program. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for re-capitalizing the grant fund.

For deferred maintenance projects at the Military Department's 37 armories, the Subcommittee approved $6,720,919 General Fund and provided $6,720,919 Federal Funds expenditure limitation for expenditure of federal matching dollars. Projects include boiler, roof, and HVAC repairs and replacements; fire protection alarm panel, ventilation system, and door control repairs and replacements; and maintenance of parking lots, siding, windows, and sewer systems.

BUDGET NOTE

The Oregon Military Department is directed to report to the Joint Committee on Ways and Means on its ten-year capital construction plan prior to the February 2022 legislative session. The report shall describe the process by which the annual Installation Status Report required by the U.S. Army is prepared, its relationship to the ten-year capital plan, the permissible uses of Federal Military Construction Funds and the process for securing use of those funds, and the factors that inform the prioritization of recommended armory service life extension projects. This report should also include analysis and recommendations for inclusion of labor standards related to work performed by women, minority individuals, and veterans and apprenticeship utilization in construction contracts.

To provide matching funds for the Federal Emergency Management Agency's (FEMA) Hazard Mitigation Program, the Subcommittee approved $20 million General Fund on a one-time basis for the Office of Emergency Management.

Oregon State Police

The Subcommittee approved Other Funds expenditure limitation of $1,429,311 for the cost of issuance of $111,635,000 in Article XI-Q bonds for three major Oregon State Police constructions projects: expansion of the Central Point Office, construction of a new forensic laboratory and

medical examiner's office, and a Patrol area command office in Springfield. Bonds will be issued in October 2021, May 2022, and March 2023. New debt service totaling $2,674,818 General Fund was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved the expenditure of $2,739,772 Other Funds from the American Rescue Plan Act (ARPA) to implement or complete the following Oregon State Police projects in the 2021-23 biennium:

- For the non-bondable costs of the Central Point Office expansion, the Springfield Forensic Lab and Medical Examiner office construction project, and the Springfield Patrol Area Command construction project, $1,051,296
- For capital renewal and deferred maintenance at the Ontario and Albany Patrol Offices, $580,476
- For safety improvements at various Patrol offices statewide, $1,108,000.

A net-zero technical adjustment was approved to correct a reference to ARPA in sections 218-223 of the bill.

To complete the Law Enforcement Data System modernization project (LEDS 20/20), the Subcommittee approved $2,789,991 General Fund to add the agency's Sex Offender Registry database to the LEDS system.

To enable the Drakes Crossing Rural Fire Protection District (RFPD) to draw down federal funding from FEMA, the Subcommittee provided $5,000 General Fund to the Office of the State Fire Marshal on a one-time basis. This funding will be passed through to the Drakes Crossing RFPD for its FEMA matching payment.

Department of Public Safety Standards and Training

The Subcommittee approved the expenditure of $1,201,239 Other Funds from the American Rescue Plan Act (ARPA) for deferred maintenance projects at the Department of Public Safety Standards and Training's Public Safety Campus.

Oregon Youth Authority

The Subcommittee approved an increase in Other Funds expenditure limitation of $1,271,961 for the cost of issuance of $68,725,000 in Article XI-Q bonds for the Oregon Youth Authority. Bond proceeds will support continued renovation of living spaces and other facilities at the MacLaren, Rogue Valley, Tillamook, and Oak Creek youth correctional facilities, and will fund the Juvenile Justice Information System modernization project. Bonds will be issued in October 2021, May 2022, and March of 2023. New debt service totaling $4,482,262 General Fund was approved for the Department's planned 2021-23 bond issues.

To support the Juvenile Justice Information System (JJIS) modernization project, the Subcommittee approved $7,756,531 Other Funds expenditure limitation. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project.

The Subcommittee approved the expenditure of $5,448,068 Other Funds from the American Rescue Plan Act (ARPA) to implement or complete the following Oregon Youth Authority projects in the 2021-23 biennium:

- For the non-bondable costs of the Juvenile Justice Information System modernization project, $1,600,000.
- For replacement of the emergency generator at the MacLaren youth correctional facility, $1,750,000.
- For removal and replacement of the parole and probation office building on the campus of the Oak Creek youth correctional facility, $1,609,780.
- For the non-bondable costs of capital improvement projects at various OYA facilities statewide, $488,288.

The Subcommittee approved $574,510 General Fund on a one-time basis for the Oregon Youth Authority to supplement the payments to behavior rehabilitation service providers that provide sex offense treatment using Sex Offense Treatment Board (SOTB) certified providers. This funding is a stop-gap measure and will only be available during the 2021-23 biennium until Medicaid coverage for this service is established.

To reimburse counties for the cost of performing expunctions of juvenile records as required by SB 575 (2021), the Subcommittee approved $1,841,868 General Fund. This amount is an estimate based on a statewide average cost of $208.95 per expunction for an estimated 8,815 expunctions to be performed in the 2021-23 biennium. The ongoing costs related to expunction of juvenile records should be re-evaluated during current service level budget development for the 2023-25 biennium as data on the performance of this new requirement is made available.

The Subcommittee approved $801,378 General Fund for the Oregon Youth Authority to pay the cost of care for youth that was formerly paid for with juvenile justice system fees.

The Subcommittee approved a reduction of $100 million General fund and an increase in Other Funds expenditure limitation in the same amount in order to use American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and passed through to the Oregon Youth Authority for maintaining public safety services.

TRANSPORTATION

Department of Aviation

House Bill 2434 increases the aircraft fuel tax (AvGas tax) from 9 cents to 11 cents a gallon and increases the aircraft fuel tax for aircraft operated by turbine engines (jet fuel tax) from 1 cent to 3 cents per gallon. The increases fund the Department of Aviation's Aviation System Action Fund which funds two aviation infrastructure investment programs. The Critical Oregon Airport Relief (COAR) program receives 75% of these funds and the State-Owned Airport Reserve (SOAR) program receives 25%. The Subcommittee approved an increase in Other Funds expenditure limitation of $4,603,625 for the Department to spend the increased revenue.

Department of Transportation

The Oregon Department of Transportation (ODOT) administers grants on behalf of the Oregon Department of Veterans' Affairs (ODVA) related to transportation services for veterans, primarily related to their health care appointments. The amount approved in ODVA's 2021-23 budget for this purpose and transferred to ODOT is $650,000 Lottery Funds. This is in addition to $300,000 in funding that was carried forward from authorized amounts for the 2019-21 biennium.

General Fund of $2 million is appropriated to ODOT on a one-time basis for graffiti and litter removal along state highways and interstates. The funding will be used in Region 1 (the Portland metro area), allowing ODOT to expand an existing contract and solicit additional service providers to remove graffiti on sound walls and traffic signs, as well as remove accumulated roadside litter and trash.

Additionally, $1.25 million General Fund was approved on a one-time basis for ODOT to support cultural resource assessments in areas where the agency is conducting wildfire-related tree and debris removal. The funding enables ODOT to coordinate with tribes, the State Historic Preservation Office, and others on surveys and assessments of cultural resources in the fire damaged areas.

Other Funds expenditure limitation is increased by $4,057,570 million to spend $4 million of Lottery bond proceeds on construction of a pedestrian bridge in the City of Sherwood, and $57,570 on the cost of bond issuance. Lottery Funds expenditure limitation was increased by $328,752 for debt service.

Improvements to the Fanno Creek Trail by Tualatin Hills Park and Recreation District will be supported by Lottery bond proceeds totaling $2 million Other Funds; cost of issuance related to the project is $145,358 Other Funds. These bonds will not be issued until the spring of 2023, so no debt service is associated with the project in this biennium.

The Subcommittee approved $298,451 Other Funds expenditure limitation for operational expenses of the State Towing Board established by SB 300 (2021). Two permanent positions are approved for this purpose, including an Operations and Policy Analyst 2 (0.50 FTE) and a Compliance Specialist 2 (0.50 FTE); both of these positions will be budgeted for a full 24 months in the 2023-25 biennium. The Towing Board will be

supported by fee revenue, and the Department may need to return to the Joint Committee on Ways and Means or the Emergency Board for additional expenditure limitation related to implementation of SB 300.

The Department of Administrative Services will transfer $124,349,960 of federal American Rescue Plan Act funds to ODOT to augment highway fund revenues negatively impacted by the COVID-19 pandemic. The funds are designated for the following projects:

- $80 million for safety improvements to Oregon 213/82nd Avenue
- $32 million for Phase II costs related to the Newberg Dundee Bypass (OR-219 section)
- $5 million for the Hood River-White Salmon Interstate Bridge
- $3,349,960 for rehabilitation of the Lake County Railroad
- $4 million for the Clackamas County Sunrise Gateway Corridor Community Visioning Concept

Adjustments to 2019-21 Budgets

Public Defense Services Commission

For the 2019-21 biennium, the Subcommittee approved $92,721 Other Funds expenditure limitation for services and supplies for public defense costs due to the impact of the COVID-19 pandemic. The revenue source is from the Coronavirus Relief Fund received by the Oregon Department of Administrative Services and transferred to the Public Defense Service Commission.

HB 5024 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Lieber

Joint Committee On Ways and Means

Action Date:	06/21/21
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	10 - Anderson, Frederick, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor
Nays:	2 - Girod, Thomsen
House Vote	
Yeas:	9 - Bynum, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman
Nays:	2 - Drazan, Stark
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Tom MacDonald, Legislative Fiscal Office

Oregon Health Authority
2021-23

Emergency Board
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
Oregon Health Authority					
General Fund	$ 2,578,141,819	$ 3,519,995,084	$ 3,568,443,573	$ 990,301,754	38.4%
General Fund Capital Improvements	$ 753,070	$ 785,452	$ 785,452	$ 32,382	4.3%
General Fund Debt Service	$ 60,024,589	$ 59,443,640	$ 59,443,640	$ (580,949)	(1.0%)
Lottery Funds	$ 17,999,344	$ 17,338,086	$ 18,642,083	$ 642,739	3.6%
Other Funds Limited	$ 8,012,542,177	$ 8,169,330,876	$ 9,088,571,658	$ 1,076,029,481	13.4%
Other Funds Capital Improvements	$ 753,070	$ 785,452	$ 785,452	$ 32,382	4.3%
Other Funds Debt Service Limited	$ 224,985	$ -	$ -	$ (224,985)	(100.0%)
Other Funds Nonlimited	$ 42,805,127	$ 40,000,000	$ 40,000,000	$ (2,805,127)	(6.6%)
Other Funds Debt Service Nonlimited	$ 232,064,776	$ -	$ -	$ (232,064,776)	(100.0%)
Federal Funds Limited	$ 14,091,471,331	$ 14,614,326,326	$ 16,900,316,449	$ 2,808,845,118	19.9%
Federal Funds Nonlimited	$ 102,729,051	$ 102,729,051	$ 102,729,051	$ -	0.0%
Federal Funds Debt Service Nonlimited	$ 3,467,210	$ -	$ -	$ -	0.0%
Totals:	$ 25,142,976,549	$ 26,524,733,967	$ 29,779,717,358	$ 4,636,740,809	18.4%
Emergency Board					
General Fund	$ -	$ -	$ 69,000,000	$ 69,000,000	100.0%
Totals:	$ -	$ -	$ 69,000,000	$ 69,000,000	100.0%

Position Summary

Oregon Health Authority				
Authorized Positions	4,381	4,277	4,658	277
Full-time Equivalent (FTE) positions	4,316.87	4,263.81	4,625.63	308.76

[1] Includes adjustments through June 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

The Oregon Health Authority (OHA) is funded with a mix of General Fund, Lottery Funds, Other Funds, and Federal Funds revenues. Most of the General Fund in OHA's budget is used as a match for the state's Medicaid programs and to provide Non-Medicaid behavioral health services. Lottery Funds finance gambling addiction prevention and treatment services, as well as behavioral health services for veterans. Other Funds revenue comes from various sources, including Medicaid provider assessments, tobacco taxes, Tobacco Master Settlement Agreement funding, recreational marijuana taxes, beer and wine taxes, licensing fees, grants, estate collections, health care premiums, third party recoveries, pharmaceutical rebates, and charges for services. In addition to Medicaid, Federal Funds support a variety of grant programs across the Department.

Ballot measures significantly increased Other Funds revenues available to OHA in 2021-23. Ballot Measure 108 increased the Cigarette, Vaping, and Tobacco Product taxes, bringing in an additional net $414.0 million for Medicaid (of which $102 million was carried over from 2019-21) and an additional $49.6 million for tobacco cessation and prevention (of which $10 million was carried over from 2019-21). Ballot Measure 110 decriminalized most drug offenses and diverted marijuana tax revenues from their prior statutory purposes, including amounts currently dedicated to fund behavioral health and addiction and substance use treatment by OHA, to begin a new service model to connect substance users with treatment and recovery services. The measure resulted in an additional $302.2 million for the new behavioral health resource networks in 2021-23 (of which $52.8 million was carried over from 2019-21). The measure resulted in a $70.2 million loss in Other Funds to OHA's existing behavioral health services, which was backfilled with General Fund.

Additional Other Funds revenue changes include an increase in the Type A and B rural hospital provider assessment from 5.5% to 6.0%, generating $23.0 million Other Funds and saving $16.8 million General Fund and an increase in the forecast for Insurer taxes by $82.0 million, leading to General Fund savings of $74.0 million.

OHA's 2021-23 budget includes an additional $240.0 million Federal Funds revenue associated with an enhanced federal match rate (FMAP) associated with the US Department of Health and Human Service's COVID-19 public health emergency declaration. Based on guidance from the federal government, the 2021-23 budget assumes an additional 6.2% rate per quarter will be in place through March of 2022, generating approximately $80 million per quarter in General Fund savings for the Medicaid program. While Oregon's federal reimbursement Medicaid rate is temporarily enhanced, due to the COVID-19 public health emergency, the baseline reimbursement rate declined slightly due to the final step down in the statutory rate for the Affordable Care Act population and Oregon's strong relative economic performance compared to the nation as a whole.

OHA's 2021-23 budget relies on significant new federal grant revenues related to legislation passed in response to the COVID-19 pandemic. This includes investments of $65 million in American Rescue Plan Act State Fiscal Relief Funds in behavioral health system investments for regional development and innovation, $32.4 million in enhanced Mental Health Block Grant and Substance Abuse Block Grant funding, $33.9 million in Centers for Disease Prevention and Control (CDC) grants for enhancing health equity in the state's COVID-19 response, and $56.8 million for a

CDC Epidemiology and Lab Capacity grant to pay for ongoing COVID-19 pandemic response for contact tracing, testing, laboratory work, and data reporting.

In addition to grant revenues, OHA's 2021-23 budget relies on revenue from legislation that increases fees, including HB 2072 for home health agency fees, HB 2074 for prescription drug monitoring program fees, and HB 2075 for radiation protection services fees.

Finally, the budget reflects the collection of an estimated $4.2 billion by the Public Employees Benefit Board and the Oregon Educators Benefit Board from state agencies and educational entities to pay premiums and provide health insurance for members.

Summary of Human Services Subcommittee Action

The Oregon Health Authority (OHA) was created in the 2009 Legislative Session to bring most health-related programs into a single agency, maximize its purchasing power, and contain rising health care costs statewide. OHA is overseen by the Oregon Health Policy Board. OHA's mission is to help all people and communities achieve optimum physical, mental, and social well-being through partnerships, prevention, and access to quality, affordable health care. OHA works to achieve its triple-aim goals of improved health, higher quality care, and lower cost through its role administering publicly funded health benefits and through contracts for services with insurers, coordinated care organizations (CCOs), medical providers, local governments, Tribes, and community based organizations.

In total, OHA administered health benefits for approximately 1.3 million Oregonians in 2019-21. OHA also administers the state's public health system, work which touches the lives of every Oregonian. The Public Health Division coordinates with local public health authorities to monitor and respond to public health emergencies and disease outbreaks, regulates businesses causing environmental health hazards, and supports population-level initiatives around maternal and child health, reproductive health, and food security, among other programs.

The Subcommittee recommended a budget for OHA of $3,628,672,665 General Fund, $18,642,083 Lottery Funds, $9,089,357,110 Other Funds expenditure limitation, $16,900,316,449 Federal Funds expenditure limitation, $40,000,000 Other Funds Nonlimited, and $102,729,051 Federal Funds Nonlimited for a total funds budget of $29,779,717,358 and 4,658 positions (4,625.63 FTE). The budget represents an increase of 47.1% General Fund and a total funds increase of 16.2%, compared to the 2019-21 legislatively approved budget as of June 2021, reflecting OHA's growing medical assistance caseload, as well as investments in promoting health equity, providing behavioral health services, and modernizing Oregon's public health system. OHA recently adopted a 10-year goal to eliminate health disparities in Oregon by 2031-33, and this budget makes investments towards meeting that goal. The budget funds the significant OHP caseload increase without reducing benefits, member eligibility or payments to providers. The budget uses various Other Funds revenues to replace General Fund and incorporates savings resulting from program changes.

The Subcommittee incorporated the agency's repricing ("reshoot") adjustments for caseload, federal match rates, revenues, and other changes since the current service level budget was developed. Also included are the Emergency Board actions taken in the 2019-21 biennium, impacting the agency's 2021-23 budget. The changes made by the Subcommittee are described for each program area in more detail below.

The Subcommittee also recommended a total appropriation of $69,000,000 General Fund to the Emergency Board for two separate special purpose appropriations; $49,000,000 to be allocated to OHA for behavior health system transformation and realignment activities and $20,000,000 to be allocated to OHA for maintaining appropriate staffing levels at the Oregon State Hospital.

Health Systems Division

The Health Systems Division (HSD) is a statewide system of integrated physical, behavioral, and oral health care supporting the triple aim of better health, better care, and lower costs by increasing access to preventative, coordinated care for Oregon's medical assistance program members and behavioral health consumers. The HSD budget is comprised of the following budget units: 1) Medicaid; 2) Non-Medicaid; and 3) Program Support and Administration. HSD Medicaid delivers health services to over one million people, primarily through OHP, which includes Medicaid, the Children's Health Insurance Program, and Oregon's Cover All Kids medical coverage. The Non-Medicaid unit includes funds for community mental health and addictions programs for low-income people who do not qualify for Medicaid or to provide services to OHP members not covered by Medicaid. These programs provide a system of comprehensive health services to qualifying low-income Oregonians and their families to improve their health status and promote independence. The Program Support and Administration unit provides the support needed to ensure HSD has the administrative, operational, and information technology resources necessary to fulfill the Division's mission.

The Subcommittee recommended a total funds budget of $23,155,433,934, including $2,461,495,239 General Fund, $18,096,643 Lottery Funds, $4,314,696,862 Other Funds expenditure limitation, $16,361,145,190 Federal Funds expenditure limitation, and 430 positions (417.75 FTE). The total funds budget is a 23.2% increase from the 2019-21 legislatively approved budget, as of June 2021, largely the result of growth in OHA's medical assistance caseload. The General Fund budget is an increase of $999,639,415 since the 2019-21 biennium, or 68.4%. In summary, the table below outlines the recommended General Fund adjustments from the Division's 2021-23 current service level:

Recommended General Fund Adjustments from CSL	General Fund Change
Measure 108 Cigarette Tax Revenues	($414.0)
Enhanced Federal FMAP	($240.0)
Other Revenue Adjustments, Net	($11.7)
Caseload Increase	$462.7
Behavioral Health Investments	$131.6
Other Investments	$62.1

Technical / All Other Changes	($38.1)
General Fund Change from CSL	**($68.8)**
$ in millions	

The Subcommittee recommended the following packages:

Package 081 – April 2020 Emergency Board. This package increases General Fund by $1,199,536 and $1,847,109 Federal Funds expenditure limitation as the rollup in 2021-23 of reimbursement increases for Mental Health Adult Foster Homes bargained during the 2019-21 biennium.

Package 087 – August 2020 Special Session Rollup. This package decreases total funds by $90,321,493 and increases 32 positions (31.05 FTE) to recognize the decisions of the August 2020 special session. The largest impact is a reduction of $42.1 million General Fund and $114.3 million Federal Funds to recognize the impact of the reduction in OHA's 2020 and 2021 CCO rates in OHA's 2021-23 budget. The package also includes an increase of $22.5 million Other Funds expenditure limitation, $33.7 million Federal Funds expenditure limitation, and two positions (2.00 FTE) for the inclusion of reimbursement for ground emergency medical transportation providers within Medicaid. The package also includes $2.5 million Federal Funds expenditure limitation for a Substance Abuse and Mental Health Services Administration grant; $7.6 million total funds and 30 positions (29.05 FTE) for the transfer of the member services unit from the Department of Human Services to OHA; and a reduction of $233,993 total funds to recognize the transfer of positions and funding to other divisions within OHA.

Package 095 – December 2020 Rebalance. This package reduces total funds expenditures by $265,359 and adds one position (1.00 FTE). This includes the transfer of postage and handling to the State Assessments and Enterprise-wide Costs (SAEC) budget, funds a position for the Opioid grant, transfers funding in from the Public Health Division, related to joint work on reproductive health, and does technical cleanup actions, which net to zero program-wide.

Package 206 – Integrated Eligibility. This package increases $165,738 General Fund and $497,214 Federal Fund expenditure limitation for the Health Systems Division to support the Integrated Eligibility system.

Package 403 – Indian Managed Care. This package increases $1,441,980 General Fund and $13,517,450 Federal Funds expenditure limitation to support the creation of Indian Managed Care Entities, which will provide care coordination services to American Indian and Alaska Natives enrolled in the Oregon Health Plan.

Package 406 – CAWEM Outpatient Dialysis Coverage. This package increases $1,143,012 General Fund and $1,757,251 Federal Fund expenditure limitation to cover the cost of dialysis and the cost of antirejection medication for individuals who have received a kidney transplant under the Citizen / Alien Waived Emergency Medical coverage. These services are currently only covered on an emergency basis for this population.

Package 407 – Fee-for-Service Capacity. This package increases $12,057,223 General Fund and $20,137,313 million Federal Funds and nine positions (6.75 FTE) to hire additional staff to improve care coordination for fee for service members to reimburse behavioral rehabilitation service providers for in-home services, to add transition services to the 1915i State Plan, and to change the payment model for interpreter services in which OHP pays the interpreters directly. The package also increases fee for service rates for Applied Behavior Analysis, which includes $3.3 million General Fund and $6.5 million Federal Funds, and for Enteral / Parenteral Nutrition, which includes $1.2 million General Fund and $1.8 million Federal Funds.

Package 412 – Contract Capacity. This package increases $237,898 General Fund, $10,476 Other Funds expenditure limitation, $248,382 Federal Funds expenditure limitation, and two positions (1.50 FTE) to increase the Health System Division's capacity to issue and amend contracts, partly in response to investments in community based services in HSD's budget.

Package 414 – Behavioral Health Information System. This package includes $2,320,585 General Fund and $5,407,953 Federal Funds expenditure limitation to continue modernization work on the Compass portfolio of projects, started during the 2019-21 biennium. The Compass projects will improve behavioral health data available to OHA and include projects to establish a behavioral health data warehouse, a longitudinal assessment tool, and replacement costs for a behavioral health reporting system. This includes funding for staff at OHA's Office of Information Services to directly charge the program for their work in implementing these new systems.

Package 419 – CCO 2.0 Quality Assurance. This package includes $870,172 General Fund, $1,152,584 Federal Funds expenditure limitation, and four positions (4.00 FTE) to improve OHA's ability to meet its oversight and quality assurance responsibilities that came with the implementation of the CCO 2.0 model, during the 2019-21 biennium. This investment is in addition to nine new positions related to CCO 2.0, approved in the 2019 legislative session.

The Subcommittee approved the following budget note:

> **Budget Note**
> The Oregon Health Authority shall report to the Legislature on its plans for the next round of coordinated care organization contracting. The report shall include: 1) anticipated milestones and deadline dates; 2) an outline of how the process will provide public transparency and communication; and 3) the anticipated resources the agency will need to perform the next round of CCO contracting. The report shall be delivered to the Joint Committee on Ways and Means by January 1, 2023.

Package 431 – Substance Use Disorder Waiver. This package includes $19,298,207 General Fund, $110,217,871 Federal Fund expenditure limitation, and one position (1.00 FTE) to increase provider rates for substance use disorder residential treatment providers to increase the number of Oregonians served by these providers and expand recovery support services to include pre- and post-treatment. The Federal Funds

revenues come from a recently approved SUD 1115 demonstration waiver, which requires an external evaluation to determine whether it was effective in expanding treatment of substance use disorders.

Package 801 - LFO Analyst Adjustments. The package reduces General Fund by $199,829,451, adds $1,303,997 Lottery Funds, $462,101,449 Other Funds expenditure limitation, $1,986,577,309 Federal Funds expenditure limitation, and three positions (2.50) to enhance services provided by the HSD, update revenues for the latest revenue forecasts, update caseloads for the latest caseload forecast, and makes other adjustments. The package includes the following adjustments for revenue forecasts and policy changes that affect OHA's federal Medicaid reimbursement:

- **Ballot Measure 108 Revenues:** $424,959,000 Other Funds expenditure limitation increase and a like reduction of General Fund to update the Cigarette and Tobacco Product Tax forecasts to reflect the passage of Ballot Measure 108, in November 2020. This includes $102 million Other Funds in one-time Cigarette and Tobacco Product Tax revenues, which is carried forward from 2019-21. The tax changes increased the tax on a pack of cigarettes by $2 per pack of 20, taxed little cigars like cigarettes, increased the tax cap on cigars from $0.50 to $1.00, established a floor tax on the purchase of cigarette tax stamps, and made vaping products subject to the Tobacco Product Tax, with proceeds going to support OHP and behavioral health.

- $11,039,000 General Fund increase and a like reduction in Other Funds expenditure limitation for the impact of Ballot Measure 108 on the pre-existing statutory recipients under the old tax due to the expected decline in the number of packs sold.

- **Enhanced COVID-19 FMAP:** $240,000,000 Federal Fund expenditure limitation increase and a like reduction in General Fund to reflect the anticipated extension of the COVID-19 public health emergency until January 2022 in alignment with guidance from the US Department of Health and Human Services. Congress passed an enhanced 6.2% Medicaid match rate and 4.34% Children's Health Insurance Program match rate for each quarter that the COVID-19 public health emergency declaration is in place, providing an additional $80 million per quarter, during the state of emergency.

- **Base FMAP Reduction:** $19,873,874 General Fund increase, $542,949 Other Funds expenditure limitation increase, and $20,416,826 Federal Funds expenditure limitation reduction to reflect anticipated reductions in Oregon's non-enhanced federal Medicaid match rate. Oregon's rate is expected to decline, due to improvements in the state's relatively strong economic performance compared with other states nationally, leading to reduced federal participation in Medicaid.

- **Insurer Tax Forecast:** $82 million Other Funds expenditure limitation increase, $74 million General Fund decrease, and $24 million Federal Funds expenditure limitation increase to reflect an anticipated increase in CCO tax revenues, due to increases in the CCO's caseload, as well as increased transfers from the Health Systems Fund insurance tax revenues.

- **Marijuana Tax Backfill:** $70,208,000 Other Funds expenditure limitation decrease and a like General Fund increase to backfill community mental health service funding reduced by the passage of Ballot Measure 110 (2020), which decriminalized possession of most drugs and reprioritized Marijuana Tax revenues to create a new service model to connect substance users with treatment and recovery services. The increase in Other Funds revenues related to Ballot Measure 110, is reflected in Package 802, Behavioral Health System Investments.

- **Type A / B Hospital Tax Rate Increase:** $23 million Other Funds expenditure limitation increase, $16,790,000 General Fund decrease, and a $16,790,000 Federal Funds increase, due to the increase in the provider tax rate on Type A and B rural hospitals from 5.5% to 6.0%.

- **Tobacco Master Settlement Agreement:** $12,846,500 Other Fund expenditure limitation increase and a $12,846,500 General Fund decrease to reflect an increase in the transfer from the Tobacco Master Settlement Agreement account.

- **Lottery Forecast:** $1,303,997 Lottery Funds increase to reflect the May 2021 Lottery forecast.

The package also includes $462,678,040 General Fund and $1,722,538,403 Federal Funds expenditure limitation to reflect the Spring 2021 Medicaid caseload forecast. There are two main factors driving the growth in caseload costs over the prior caseload forecast. First, due to the extension of the COVID-19 public health emergency and as a condition of receiving the enhanced federal match rate, OHA has stopped most activity to re-determine whether clients on the caseload remain eligible for the Oregon Health Plan. As a result, OHA's caseload has grown by approximately 15,000 cases per month, since the beginning of the pandemic. This growth is projected to taper off but the caseload is not projected to peak until July 2022. OHA estimates it will take up to six months to complete redeterminations after the public health emergency ends. The conversion of data from OHA's legacy system to the new ONE / Integrated Eligibility system also affected OHA's caseload in 2021-23, after it was found that data conversions and the application of the new system's eligibility rules have led to the transfer of clients across eligibility groups. This affects the pricing of the caseload forecast because, while the transfers have not resulted in additional cases, more clients transferring from less expensive eligibility to more expensive eligibility groups, resulting in a net fiscal impact from the transfers. Significant risks to the forecast include the assumption about the length of the public health emergency, how long it takes to revert the changes to the ONE / Integrated Eligibility System at the end of the public health emergency, the rate at which new Medicaid members continue to enroll, and the trajectory of the economic and employment recovery from the recession.

The package includes the following program enhancements:

- **Reproductive Health Rate:** $6,679,460 General Fund to increase reimbursement rates for reproductive health,

- **Neonatal Rate:** $750,000 General Fund and $1,174,000 Federal Funds expenditure limitation to increase neonatal and pediatric intensive care provide reimbursement rates, which are targeted at the following reimbursement codes: 99468, 99469, 99471, 99472, 99475, 99476, 99477, 99478, 99479, and 99480,
- **System of Care Advisory Council:** $4,918,175 General Fund and three positions (2.50 FTE) to increase the System of Care Advisory Council's ability to make grants of $200,000 per grantee and to provide staffing for the council,
- **Mobile Crisis Response:** $6,500,000 General Fund for mobile response and stabilization to expand a service for children and adolescents experiencing behavioral health crises in order to reduce more costly interventions involving the medical system, criminal justice system or child welfare system,
- **Interdisciplinary Assessment Teams:** $5,700,000 General Fund Interdisciplinary Assessment Teams recommended as part of the System of Care work in 2019, and
- **SAMHSA Grants:** $491,729 Federal Funds expenditure limitation to reflect the award of a Substance Abuse and Mental Health Services Administration (SAMHSA) grant for outreach and intervention with youth and young adults at clinical high risk of psychosis and $2,000,000 Federal Funds expenditure limitation to reflect the award of a SAMHSA grant targeted to youth and young adults in Douglas and Lane counties for the Oregon Healthy Transitions project.

Additionally, the package reduces $1 million General Fund to recognize the transition of individuals on 1915i plans out of residential care. The package also reduces $18,580,500 General Fund to reflect the transfer of the OHA's rental support and wraparound service budget to the Oregon Housing and Community Services (HCSD) department. The rental support budget was previously passed through OHA's budget to HCSD.

Package 802 – Behavioral Health System Investments. This package adds $131,569,665 General Fund, $367,195,327 Other Funds expenditure limitation, $132,550,359 Federal Funds expenditure limitation and 42 positions (41.00 FTE) for the following significant investments in Oregon's community-based behavioral health and substance abuse treatment systems:

- **Regional Development and Innovation:** The budget includes $65 million in one-time funds available under the American Rescue Plan Act and $65 million General Fund for capital, start-up, and operational costs related to increasing statewide capacity of licensed residential facilities and housing serving people with behavioral health conditions. The Subcommittee approved this investment with the understanding the Department of Administrative Services (DAS) will unschedule all but $7 million until projects are identified and OHA demonstrates in a report to the Joint Ways and Means Subcommittee on Human Services by March 1, 2022 the additional residential and housing capacity that will be created. The Subcommittee also included the following instruction:

Budget Note

The Oregon Health Authority (OHA) shall award up to $5 million to community mental health programs, tribes, Regional Health Equity Coalitions, and other community grantees by September 1, 2021 for identifying community needs, assessing the feasibility and sustainability of potential projects, and other planning activities necessary to increase residential facility and housing capacity with a focus on reducing health inequities. OHA, in consultation with Oregon Housing and Community Services and OHA's advisory councils, including, but not limited to, the Oversight and Accountability Council, the Oregon Consumer Advisory Council and the System of Care Advisory Council, shall issue a Request for Proposals by December 31, 2021 and a recommendation for how to invest available funds for increasing culturally and linguistically appropriate residential treatment and housing capacity to the legislature by March 1, 2022.

- **Transformation and System Alignment:** $1 million General Fund and two positions (2.00 FTE) for contract planning efforts to transform Oregon's behavioral health system. In addition to the $1 million General Fund for OHA for this effort, HB 5024 creates a $49 million Special Purpose Appropriation to the Emergency Board to be allocated to OHA to transform Oregon's behavioral health system into one that aligns outcomes, roles, responsibilities, risk and incentives. To further address this issue, the Legislative Policy and Research Office will convene a workgroup to address health inequities. The workgroup will make recommendations to equitably distribute non-Medicaid funding for behavioral health services to align contract provisions with the goals of preventing hospitalizations, criminalization and homelessness, while also eliminating health inequities. The Subcommittee approved the following budget note:

  Budget Note

  The Oregon Health Authority (OHA) shall contract with a third-party evaluator to evaluate current behavioral health programs with respect to budget, staffing, data and metrics analysis and tracking, and contracts. The evaluator shall submit a roadmap to increasing financial transparency, accountability and ongoing reporting on Oregon's behavioral health needs and outcomes. As part of this work, County Financial Assistance Agreements should align with coordinated care organization contracts by addressing roles and responsibilities, and ensuring Oregon is maximizing federal funding. The contract shall also recommend risk alignment addressing liability concerns, administrative support, and oversight required of community mental health programs in monitoring treatment services, safety and compliance, and abuse and neglect investigations, as well as overseeing corrective plans, site reviews, crisis services, civil commitment process, and discharge transitions. OHA may request funding to operationalize these recommendations.

- **Ballot Measure 110 Implementation:** $302,193,109 Other Funds expenditure limitation and 12 positions (12.00 FTE) for expenditures from the Drug Treatment and Recovery Services Fund. Funding will be used to continue a call center to address people seeking substance use disorder treatment, to establish behavioral health resource networks statewide in order to provide a full array of substance use disorder treatment services and to provide grants to community-based services such as peer support organizations, housing providers,

and other wraparound services. This amount includes $52.8 million in one-time carry-over funds estimated to be remaining from the 2019-21 biennium, as well as $7.8 million in one-time funds from settlements with opioid manufacturers deposited into the fund.

- **Certified Community Behavioral Health Centers:** $24,873,949 General Fund, $96,520,781 Federal Funds expenditure limitation and six positions (5.00 FTE) to continue Oregon's CCBHC demonstration project to improve quality and access to behavioral health services. CCBHCs receive enhanced Medicaid reimbursements for providing a defined array of comprehensive services for adults and children with complex behavioral health needs. Oregon's CCBHC model has been funded through reimbursement agreements. This funding continues an investment made in the 2019-21 biennium by the January 2021 Emergency Board; prior to that CCBHCs were funded using a reimbursement agreement with county mental health programs after projected savings to operate the program failed to materialize. Enhanced federal funding for the program was recently extended in December 2020 by a federal COVID-19 relief package. The Subcommittee approved the following budget note related to CCBHCs:

  Budget Note

  The Oregon Health Authority (OHA) shall administer the certified community behavioral health clinic (CCBHC) demonstration program and evaluate whether CCBHCs: 1) increase access to behavioral health treatment for residents of this state; 2) provide integrated physical and behavioral health care; 3) offer services that result in improved health outcomes, lower overall health care costs and improved overall community health; and 4) reduce the cost of care for coordinated care organization members. No later than February 1, 2023, OHA shall report its findings to the interim committees and subcommittees of the Legislative Assembly related to health and mental health and to the interim subcommittee of the Joint Committee on Ways and Means with authority over human services agencies' budgets.

- **Aid and Assist – Community Services:** $18,652,326 General Fund and $2,336,352 Federal Funds expenditure limitation for counties to provide community-based restoration services for individuals unable to aid and assist in their own defense at trial (Aid and Assist patients). This funding continues a $2.25 million General Fund investment made by the legislature during 2019-21. The goal of funding community-based restoration services is to serve individuals at the least restrictive, lowest level of care wherever possible in order to avoid more costly care in more restrictive settings such as the Oregon State Hospital. The Subcommittee approved the following budget note related to community-based Aid and Assist services:

  Budget Note

  The Oregon Health Authority shall report to the Department of Administrative Services Chief Financial Office and Legislative Fiscal Office on February 1, 2022 and February 1, 2023 on the number of aid and assist clients served at the Oregon State Hospital and through community restoration, amount of funding awarded to communities and providers, and actual expenditures by community mental health program or direct contracts from the funding available in the agency's budget for community

restoration services, case rate payments, and housing and wraparound services. The reported dollar amounts shall be detailed according to specific service. For amounts expended or obligated on housing and rental assistance, the report shall identify the number of individuals placed in housing as a result of the investments.

- **Aid and Assist - Evaluation Services:** $500,000 General Fund for OHA to contract with Program Design and Evaluation Services to conduct a root-cause analysis of the increase in the Aid and Assist population in Oregon to help guide program design and potential additional policy changes or investments to address the crisis.

- **Intensive Services Unit:** $1,818,390 General Fund, $2,218 Other Funds expenditure limitation, $297,787 Federal Funds expenditure limitation and 10 positions (10.00 FTE) to provide oversight and coordination of community-based services of individuals under Aid and Assist orders from a court. This continues an investment the legislature made in the 2019-21 biennium to address the Aid and Assist crisis.

- **Psychiatric Residential Treatment Services Capacity:** $7.5 million General Fund to add an additional 47 new PRTS beds in 2021-23 to address a capacity shortage in this service. The beds would serve approximately 200 children with complex behavioral health needs per year with an average length of stay of 10-12 weeks.

- **Young Adults in Transition:** $9.2 million General Fund to add four 5-bed Residential Treatment Homes and one 10-bed Secure Residential Treatment Facility to serve Oregon's young adult population (17 to 25) transitioning between the children's system of care and the adult system of care. The funding will also expand provider reimbursement for these services.

- **Tribal-Based Practices:** $500,000 General Fund and $1 million Federal Funds expenditure limitation to reimburse the newly created Tribal Traditional Health Worker providers for tribal-based behavioral health practices

- **Mental Health Block Grants:** $32,395,439 Federal Funds expenditure limitation to account for increases in federal Mental Health Block Grant and the Substance Abuse Prevention and Treatment Block Grant revenues passed as part of the American Rescue Plan Act.

- **OHA Operations:** $2.5 million General Fund and 12 positions (12.00 FTE) to provide staffing and contractual support for the Health Systems Division to support the behavioral health investments made in this package.

Health Policy and Analytics

Health Policy and Analytics (HPA) includes offices providing policy support, technical assistance, and access to health information statistics and tools to all organizations and providers participating in Oregon's health system transformation, including programs within OHA. Together these

offices provide services focused on achieving the triple aim of better health, better care, and lower costs. Programs included within HPA include the Office of Health Policy, Office of Health Analytics, the Office of Clinical Improvement Services, and Office of Health Information Technology. HPA is supported by General Fund matched with federal Medicaid dollars. The office also receives Federal Funds through the Integrated Care for Kids grant, the Health Resources and Services Administration Primary Care grant, and Health Information Technology Electronic Health Records funds.

The Subcommittee recommended a total funds budget of $133,394,918, which includes $54,081,664 General Fund, $25,983 Lottery Funds, $32,555,860 Other Funds expenditure limitation, $46,731,411 Federal Funds expenditure limitation, and 156 positions (153.98 FTE). The recommended total funds budget is 17.1% lower than the 2019-21 legislatively approved budget as of June 2021, largely as the result of the anticipated expiration of enhanced Medicaid match received through a federal grant for health information technology, in September 2021. The recommended budget includes the following packages:

Package 070 – Revenue Shortfall. This package reduces Federal Funds by $18,276,922 and nine positions (9.00 FTE) to recognize a decline in the federal match rate for healthcare information technology projects from 90-10 to either 75-25 or 50-50. This decline will eliminate state support for the Oregon Provider Directory and the Clinical Quality Metrics Registry and for Medicaid PreManage, which notifies health plans, CCOs, and providers of client emergency department and inpatient hospital usage.

Package 095 – December 2020 Rebalance. This package reduces total funds expenditures by $1,828 to account for the centralization of postage and handling charges within the State Assessment and Enterprise-wide Costs budget.

Package 424 – Health IT – Backfill Federal Match Decrease. This package adds $2,047,367 General Fund, $2,643,726 Federal Funds expenditure limitation and six positions (6.00 FTE) to backfill a Federal Funds shortfall and maintain state support for Medicaid Pre-Manage, which notifies health plans, CCOs, and providers of client emergency department and inpatient hospital usage.

Package 801 – LFO Analyst Adjustments. This package adds $70,000 Other Funds expenditure limitation to enhanced funding for the Oregon Prescription Drug Program contract based on higher projected fee revenues that are rebated to the program when members use their discount card. The package also increases FTE on an existing position by 0.17 FTE related to the division's federal grants.

Public Employees' Benefit Board

The Public Employees' Benefit Board (PEBB) designs, contracts for and administers health plans, group insurance policies, and flexible spending accounts for state employees and their dependents, representing approximately 140,000 Oregonians. PEBB is entirely funded with Other Funds through premiums collected for all insured individuals. Premiums are collected from agencies, universities, and self-pay members to directly cover the costs of the plans. Although PEBB's budget is reflected entirely as Other Funds, the agency receives its revenue from public employee health care premium payments; the state's share of these payments is approximately 46% General Fund.

The Subcommittee recommended an Other Funds budget of $2,311,395,282 and 20 positions (19.50 FTE). The budget represents a 6.1% funding increase over the 2019-21 legislatively approved budget. The Subcommittee recommended the following packages:

Package 095 – December 2020 Rebalance. This package reduces Other Funds expenditure limitation by $5,930 to account for the centralization of postage and handling charges within the State Assessment and Enterprise-wide Costs budget.

Package 426 – Benefit Management System. This package adds $4,173,923 Other Funds expenditure limitation to continue work on replacing PEBB and OEBB's benefit management systems with a single system, which began during the 2019-21 biennium. The subcommittee approved this increase with the understanding DAS will unschedule all of it until the agency demonstrates to the DAS Chief Financial Office and Legislative Fiscal Office the readiness of the project to proceed into its next stage.

Oregon Educators Benefit Board

The Oregon Educators Benefit Board (OEBB) administers medical, dental, vision, and other benefits for Oregon's school districts, community colleges, and education service districts for more than 150,000 employees, retirees and their families. Cities, counties, and special districts are also eligible to join the OEBB benefits program. OEBB designs and maintains a full range of benefit plans for eligible and participating entities to offer their employees and early retirees. OEBB is entirely funded with Other Funds revenue from premium payments, which OEBB then expends to purchase insurance plans.

The Subcommittee recommended a budget of $1,874,912,819 Other Funds expenditure limitation and 20 positions (20.00 FTE). The budget represents a 3.9% increase compared to the 2019-21 legislatively approved budget. The recommended budget includes the following packages:

Package 095 – December 2020 Rebalance. This package reduces Other Funds expenditure limitation by $5,929 to account for the centralization of postage and handling charges within the State Assessment and Enterprise-wide Costs budget.

Package 426 – Benefit Management System. This package adds $4,009,635 Other Funds expenditure limitation to continue work on replacing PEBB and OEBB's benefit management systems with a single system, work which began during the 2019-21 biennium. The subcommittee approved this increase with the understanding DAS will unschedule all of it until the agency demonstrates to the DAS Chief Financial Office and Legislative Fiscal Office the readiness of the project to proceed into its next stage.

Public Health

The Public Health Division administers statewide programs that protect the public health by working to prevent the leading causes of death, disease and injury. Public Health's programs complement OHA's health care programs by focusing on prevention and helping reduce the need for more costly services. Oregon's public health system includes federal, state, county and local agencies, private organizations, and numerous

other partners. Public Health operates some programs directly, and funds and coordinates other programs through local public health authorities across the state.

The Subcommittee recommended a budget for Public Health of $970,582,802 total funds, which includes $155,917,852 General Fund, $277,366,127 Other Funds expenditure limitation, $40,000,000 Other Funds Nonlimited, $394,569,772 Federal Funds expenditure limitation, $102,729,051 Federal Funds Nonlimited, and 850 positions (834.86 FTE). The budget represents a total funds decrease of 16.6% (largely the result of expiring grants related to the COVID-19 public health emergency) and a General Fund increase of 66.8% compared to the 2019-21 legislatively approved budget, as of June 2021. The change in General Fund is largely due to increased support for Public Health Modernization and additional funding for a voluntary universal home visiting program. The recommended budget includes the following packages:

Package 070 – Revenue Shortfalls. This package decreases Other Funds expenditure limitation by $5,208,300, to recognize revenue shortfalls in Cigarette and Tobacco Product Taxes, as well as shortfalls in the following fee programs: ambulance licenses, radiation protection service fees, ORELAP fees, Health Licensing Office – respiratory therapists and polysomnographic technologists fees, Prescription Drug Monitoring Program licensing fees, Health Licensing Office - Board of Cosmetology fees, and home health agencies licensing fees.

Package 087 – August 2020 Special Session Rollup. This package increases total fund expenditures by $60,408,847 and 15 positions (15.00). The package reduces Other Funds expenditure limitation by $1,495,538 and increases General Fund by a like amount to recognize the shortfall in the Oregon Medical Marijuana Program revenues used in prior biennia to support other areas of Public Health's budget, $3,308,559 in total funds and 14 positions (14.00 FTE) to establish positions related to federal grants and to recognize increased fee revenue received in Public Health, and $56,812,879 Federal Funds limitation for federal grants to increase Public Health's capacity to respond to the COVID-19 public health emergency through additional testing, contact tracing, laboratory work, and data reporting. The package reduces total funds expenditure limitation by $287,409 and adds one position related to fully funded positions transferring to Public Health from Multnomah County and a position transferring from Public Health to the Shared Services division.

Package 095 – December 2020 Rebalance. This package increases total funds by $1,699,429 and two positions (2.00 FTE). This includes $1.2 million Federal Funds limitation and one position (1.00 FTE) for a SAMHSA Zero Suicide grant, $0.9 million Federal Funds and one position (1.00 FTE) for a CDC grant to strengthen environmental health capacity, $0.3 million Federal Funds for a grant to do firearm surveillance, a reduction of $0.1 million total funds for the transfer of postage and handling to the State Assessment and Enterprise-wide Charges budget, a reduction of $232,286 Federal Funds related to an expiring grant funding the Domestic Well program, and a reduction of $312,889 General Fund which is transferred to the Health Systems Division for joint work on reproductive health.

Package 417 – Public Health Modernization. This package adds $45.0 million General Fund, reduces $0.5 million Other Funds expenditure limitation, reduces $0.8 million Federal Funds expenditure limitation, and adds 24 positions (24.00 FTE). This investment will improve the state's

core public health capacity to deal with emerging public health challenges and address health inequities. The legislature invested $5 million General Fund in 2017, and $10 million in 2019 in this multi-biennia effort to modernize Oregon's public health system.

Package 418 – Universally Offered Home Visiting. This package adds $4,607,350 General Fund, $3,196,819 Federal Funds expenditure limitation and four positions (3.50 FTE), to continue the rollout of the Universally Offered Home Visiting program established by Senate Bill 526 (2019), making this service available to an additional 2-4 communities during the 2021-23 biennium. Planning for this program has been ongoing in the 2019-21 biennium, although service rollout was delayed due to the COVID-19 pandemic.

Package 448 – Radiation Protection Fees. This package adds $1,408,249 Other Funds expenditure limitation and three positions (2.25 FTE) to maintain current operations and to address a backlog of inspections. Radiation Protection Services protects Oregonians from unnecessary exposure to radiation. The package supports increases in most fees the program charges between 33%-60%. This program's fees are in statute; the Subcommittee recommended HB 2075 to enact this change.

Package 451 – Home Health Agency Fees. This package adds $51,265 Other Funds expenditure limitation to continue operating the Home Health Agency licensing program at its current level and to repay funds it is borrowing internally to continue operations. The program licenses home health agencies to protect the public. The package supports increases in the fees the agency charges by 250%, increasing a renewal license from $850 per year to $2,125 per year. This program's fees are in statute; the Subcommittee recommended HB 2072 to enact this change.

Package 453 – Prescription Drug Monitoring Program License Fees. This package adds $657,936 Other Funds expenditure limitation to continue operating the Prescription Drug Monitoring Licensing program at its current level of funding. The program licenses healthcare providers, pharmacists and their staff to ensure the appropriate use of prescription drugs. The package supports the increase in the main licensing fee from $25 to $35 per year. This program's fees are in statute; the Subcommittee recommended HB 2074 to enact this change.

Package 801 – LFO Analyst Adjustments. The package adds $5,708,769 General Fund, $49,594,000 Other Funds expenditure limitation, $35,263,085 Federal Funds expenditure limitation, and 44 positions (33.27) to enhance Public Health's programs, recognize increased federal grant revenues, and update revenues for the latest revenue forecasts.

The package includes the following program enhancements:

- **Nurse Staffing:** $1,383,589 General Fund and 6 positions (3.75 FTE) to provide additional staffing for Public Health to support the ongoing implementation of Oregon's nurse staffing law.
- **Ballot Measure 109 Implementation:** $2,217,107 General Fund and 14 positions (5.52 FTE) for Ballot Measure 109 (2020) implementation. The measure legalized the medicinal use of psilocybin and requires OHA to establish a regulatory program which will

eventually be funded with a tax on the drug. This package includes General Fund to support the implementation of the measure but does not include the Other Funds expenditure limitation associated with the tax given the number of unknowns about the potential size of the market, the timing of implementation and the need for regulatory oversight. OHA should return to the February 2022 session with more information to request funding to continue implementation of the program.

- **Drinking Water Testing:** $375,000 General Fund for drinking water testing in wildfire-affected areas. This funding, first approved by the October 2020 Emergency Board in the wake of devastating wildfires, included $600,000 for testing domestic wells and $150,000 for testing small water systems. Domestic well funding was not fully spent in the 2019-21 biennium due to delays in debris cleanup. The package provides $150,000 General Fund for domestic wells to maintain the funding originally awarded in 2019-21. The package appropriates an additional $225,000 for testing of small water systems, including an additional 850 samples and follow up on the original samples due to the contamination of service lines.
- **Spinal Muscular Atrophy:** $440,770 General Fund and one position (1.00 FTE) for testing newborns for spinal muscular atrophy.
- **Senior / WIC Nutrition:** $1,200,000 General Fund and one position (1.00 FTE) for Senior / WIC nutrition enhancements.
- **Position Increases:** $92,303 General Fund and four positions (4.00 FTE) for administrative and finance positions needed in Public Health, including a Finance Manager, a Local-Tribal Public Health Manager, an Office Manager, and a policy lead in the Office of the Public Health Director. The remainder of these positions is funded with Federal Funds; the division is assumed to have sufficient Federal Funds expenditure limitation to pay for these positions.

The package includes $45,594,000 Other Funds expenditure limitation for the May 2021 Cigarette and Tobacco Product Tax forecasts, which reflect the passage of Ballot Measure 108 (2020). The measure increased funding tobacco prevention and cessation activities in Public Health. The updated funding includes the carryforward of a $10 million Other Funds beginning balance which was unspent in 2019-21, as well as an increase in ongoing funding, due to the passage of the measure.

The package also includes $35,263,085 Federal Funds expenditure limitation to reflect several grants received by Public Health since the development of its budget, including the following:

- **CDC Health Equity:** $33,925,082 from the Centers for Disease Prevention and Control (CDC) for a non-competitive grant to advance health equity in Oregon's COVID-19 response. OHA will use the grant funds to establish 17 health equity positions to ensure Public Health is able to attract and retain a diverse workforce, provide training and technical assistance in order to expand culturally responsive contact tracing, wraparound services and recovery supports, and provide technical assistance and training for Local Public Health Authorities on the implementation of local Health Equity plans to support the communities most affected by COVID-19. The grant

includes funding for community-based organizations (CBOs) and tribes of $14.1 million and $10.7 million based on amounts allocated for similar purposes through the CARES Act of 2020. The CBOs and tribes will provide culturally and linguistically responsive contact tracing, wraparound services and recovery supports through community based organizations and tribes. Funding will also go to facilitate community leadership opportunities, develop an IT application to collect COVID-19 testing data including data on race, ethnicity, language and disability (REALD), and engage with community partners to address social and structural determinants of health. OHA expects to use future grants from the American Rescue Plan Act passed through the CDC to maintain funding for these services and positions during the 2021-23 biennium.

- **Other Grants:** $1,183,003 and 1 position (1.00 FTE) for a grant from the Substance Abuse and Mental Health Services Administration for implementing a suicide prevention strategy, as well as a $155,000 for a grant from the CDC for strengthening environmental public health capacity.

Oregon State Hospital

The Oregon State Hospital (OSH) provides psychiatric care for adults from all 36 counties at OSH's Salem and Junction City campuses. The hospital's primary goal is to help people recover from their mental illness and return to life in their communities. OSH's two primary campuses are budgeted at current service level to serve up to 704 individuals, with 588 beds in Salem, 100 beds in Junction City, and 16 beds at a Secure Residential Treatment Facility operated by OSH in Pendleton. OSH's role is to provide services and treatment to individuals in a way to prepare them to return to the community as soon as they are ready. Services include 24-hour on-site nursing, psychiatric and other credentialed professional staff, treatment planning, pharmacy, laboratory, food, and nutritional services, and vocational and educational services.

The vast majority of OSH is funded with General Fund. Other Funds revenue come from Medicare, Medicaid, third-party insurance, and the operation of a café and other enterprise-type activities. Reimbursements from insurance are limited; many patients are uninsured at the time of their admission to OSH, and Aid and Assist patients are less likely to be insured than other groups. In addition, federal law precludes institutions of mental disease, like OSH, from billing Medicaid for most services provided, and Medicare has a lifetime limit of 180 days per patient for inpatient psychiatric treatment. Federal Funds come from Disproportionate Share Hospital payments, which are capped at approximately $5.0 million times Oregon's traditional FMAP rate per quarter.

The budget recommended by the Subcommittee is $725,679,620 total funds, which includes $658,138,400 General Fund, $39,148,279 Other Funds expenditure limitation, $28,392,941 Federal Funds expenditure limitation, and 2,425 positions (2,424.82 FTE). The recommended total funds budget is 5.8% higher than the 2019-21 Legislatively Approved Budget as of June 2021. The General Fund budget increased 8% over the 2019-21 legislatively approved budget. The recommended budget includes the following packages:

Package 087 – August 2020 Special Session Roll-up. This package increases total funds by $27,626,812, and reduces 16 positions to account for a number of program changes. The package increases General Fund by $25,013,844 to account for higher than budgeted expenditures for staffing

overtime, temporary and contract employees that are needed as a result of the increase in high-acuity patients who require additional staff to manage and increased staff call-outs. The package increases General Fund by $8,344,215 and five positions (5.00 FTE) to recognize OHA's decision to open two cottages (the Rivers Run program) at Junction City, in July of 2019, to create the capacity in other parts of the hospital needed to manage patients unable to aid and assist in their own defense at trial and to establish a team within OSH to improve the care of Aid and Assist patients. The package reduces total funds by $5,731,247 and 21 positions (21.00 FTE) to recognize reductions to OSH's utilization management department, hospital systems analysis and management program, LEAN and risk management program, facility operations, and legal services, as well as the elimination of the REACH patient incentive program and one program executive team.

Package 095 – December 2020 Rebalance. This package adds $1,782,893 General Fund to recognize the transfer of the budget for electronic health records backups from the State Assessment and Enterprise-wide Cost budget to OSH's budget for a net-zero adjustment agency-wide.

Package 416 – Position Conversions. This package establishes 22 permanent, full-time positions (22.00 FTE) to transition staff who are currently contracted to full-time OSH staff; this package is funded by a like reduction in contracted dollars resulting in a net zero change to expenditures.

Package 801 – LFO Analyst Adjustments. This package reduces General Fund by $6,607,551 to recognize savings from closing the Rivers Run program at the OSH. The 16-bed Rivers Run Residential Treatment Facility opened in July 2019 to provide capacity to treat Aid and Assist patients. The hospital used the additional 16 beds to transition civilly committed patients into a lower level of care, freeing up bed space for Aid and Assist patients on the Salem campus for patients who needed a hospital level of care. Due to an ongoing decline in the population of patients who are civilly committed at the state hospital there are no longer enough patients to keep the program open. In April 2021, the Oregon State Hospital discharged its last four patients from Rivers Run into the community and closed the facility, leading to the savings in the 2021-23 budget. The 5-member team established to improve care for Aid and Assist patients established in Package 087 remain part of OSH's 2021-23 budget.

Package 802 – Open two Junction City units. This package adds $30,992,454 General Fund and 110 positions (110.00 FTE) to open the 48 remaining hospital level of care beds at the Oregon State Hospital – Junction City campus which were unbudgeted at current service level. The opening of these additional units will enable the Salem campus to make more bed space available to admit additional Aid and Assist patients, which the state is required to serve within seven days of a court determining them unable to aid and assist in their own defense at trial. The COVID-19 pandemic has slowed admissions to OSH due to the need to quarantine patients on admission, and has limited options for discharge due to closures of community-based services. As of June of 2021 OSH is at 94.6% capacity and has a total of 64 patients waiting for admission in a community setting. The funding for opening the units was approved with the understanding DAS will unschedule funding for one of the units until the hospital has hired the needed staff and is ready to open the first one.

In addition to establishing the 2021-23 for OHA, House Bill 5024 creates a $20 million Special Purpose Appropriation to the Emergency Board, to be allocated to the Oregon Health Authority for maintaining appropriate staffing levels at the Oregon State Hospital pending work with staff and other stakeholders to establish a sustainable plan per the budget note approved by the Subcommittee:

> **Budget Note**
> The Oregon Health Authority (OHA) shall consult with relevant stakeholders to resolve staffing shortfalls at the Oregon State Hospital. The relevant stakeholders OHA shall consult with include, but are not limited to, managerial and direct care staff employed by the Oregon State Hospital; community mental health programs; and hospital and other health care providers. No later than November 1, 2021, OHA shall submit a financially and programmatically sustainable plan to the Emergency Board or Interim Joint Committee on Ways and Means that provides solutions for maintaining appropriate daily staffing levels to ensure the safety of both patients and staff.

Central Services, Shared Services, and State Assessments and Enterprise-wide Costs

Core administrative functions for OHA are divided into Central Services, Shared Services, and State Assessments and Enterprise-Wide Costs (SAEC). Central Services provides leadership and business support for the agency's mission, including the director's office, external relations, agency operations, the fiscal division, and the Office of Equity and Inclusion. The Shared Services program crosses both OHA and the Oregon Department of Human Services, supporting the business functions of both departments under a joint governance agreement. OHA Shared Services contains the Office of Information Services and the Information Security and Privacy Office. SAEC is the budget structure for payments to Department of Administrative Services (DAS) and third parties for goods and services that serve the whole agency, such as rent, state data center charges, DAS risk assessment, DAS government services charges, unemployment assessments, mass transit taxes, computer replacement, and debt service. SAEC is funded based on cost allocation models which determine the distribution of expenditures for OHA and DHS Shared Services and the revenue distribution by fund type.

The Subcommittee's recommended budget for these administrative functions is $608,317,983 total funds, which includes $299,039,510 General Fund, $519,457 Lottery Funds, $239,281,881 Other Funds expenditure limitation, $69,477,135 Federal Funds expenditure limitation, and 757 positions (754.72 FTE). The budget represents a total funds decrease of 27% (largely the result of one-time expenses related to debt refinancing) and General Fund increase of 15.8 % compared to the 2019-21 legislatively approved budget, as of June 2021. The recommended budget includes the following packages:

Package 087 – August 2020 Special Session Roll-up. This package increases total funds expenditures by $1,500,454 and 10 positions (10.00 FTE) to recognize the disbanding of shared human resources and the transfer of human resources staff from the Department of Human Services to the Oregon Health Authority, as well as the transfer of a position from Central Services to the Health Systems Division, as approved by the legislature in the August 2020 special session. The package also recognizes a transfer of a position from Public Health and from the Department of Human Services – Child Welfare division to OHA Shared Services, as approved in the August 2020 special session. The package adjusts for the transfer of positions in SAEC shared funding.

Package 095 – December 2020 Rebalance. This package reduces total funds expenditures by $823,360, to account for the centralization of postage and handling charges with the State Assessment and Enterprise-wide costs budget and through the transfer of electronic health record backup charges to the Oregon State Hospital budget to reflect OSH as the sole user of this service.

Package 099 – Microsoft 365 Consolidation. This package reduces General Fund by $2,007,874, Other Funds expenditure limitation by $504,835, and Federal Funds expenditure limitation by $513,457, to account for the consolidation of Microsoft 365 within the Office of the State Information Officer at the E5 level of service. This cost is built into the State Government Service Charge for every agency as a cost increase for the 2021-23 biennium. This package makes a corresponding reduction to the agency base budget in an amount equivalent to what agencies should be paying in the 2019-21 biennium for Microsoft 365 at the E3 level of service.

Package 206 – Integrated Eligibility. This package adds $11,654,231 total funds and 39 positions (39.00 FTE) to support ongoing work to maintain and enhance the Integrated Eligibility system after the system has gone live. This request is in addition to 25 permanent positions in OHA shared services that the legislature established in the 2019 legislative session to support the implementation of the system.

Package 207 – Provider Time Capture. This package adds $901,075 total funds and three positions (3.00 FTE) for OHA's Office of Information Services to provide maintenance and support for the Provider Time Capture system that ODHS is planning to operationalize in the 2021-23 biennium.

Package 402 – Health Equity Implementation. This package adds $5,825,829 General Fund, $509,764 Other Funds expenditure limitation, $946,685 Federal Funds expenditure limitation and 17 positions (15.08 FTE) to expand OHA's Office of Equity and Inclusion to help the agency meet its 10-year goal of eliminating health inequities in Oregon by 2031-33. The request also reclassifies three positions upwards, including the division manager from a Principle Executive Manager G to a Principle Executive Manager H, and reclassify the managers of the Health Equity and Diversity, Inclusion, Training and Civil Rights sections from PEM Es to PEM Fs.

Package 404 – Tribal Traditional Health Worker. This package adds $384,855 total funds and one position (0.75 FTE) for a position to assist with the creation of a sixth Traditional Health Worker category for Indian Health Care Providers. This allows for the creation of training and certification processes for the individuals, which allows them to receive Medicaid reimbursement for tribal based practices and other culturally specific services.

Package 414 – Behavioral Health IT System. This package adds $1,669,288 Other Funds expenditure limitation and six positions (6.00 FTE) to continue modernization work on the Compass portfolio of projects, started during the 2019-21 biennium, which will improve behavioral health data available to OHA. This includes projects to establish a behavioral health data warehouse, a longitudinal assessment tool, and replacement costs for a behavioral health reporting system.

Package 801 – LFO Analyst Adjustments. This package adds $1,098,286 General Fund, $25,834 Other Funds expenditure limitation, $288,584 Federal Funds expenditure limitation, and six positions (6.00 FTE) to account for a series of adjustments in OHA's Central Services division. This includes the creation of one permanent full-time Operations and Policy Analyst 4 for the OHA budget team to focus on revenue reporting, monitoring and cash flow forecasting. This position is needed due to the growth over time and increasing complexity of OHA's Other Funds revenues, which play an increasingly important role in the services OHA provides. The package also includes the creation of two permanent, full-time Fiscal Analyst 3 positions in OHA's budget team, one to focus on budgeting and financial reporting related to the new behavioral health resource networks created by Ballot Measure 110 (2020) and SB 755 (2021), and one to focus on budgeting and financial reporting related to legislative investments in other community-based behavioral health services. Finally, the package includes three permanent full-time positions to assist OHA clients with navigating the healthcare system and utilizing their benefits.

The Subcommittee approved the following budget note:

> **Budget Note**
> The Oregon Health Authority shall work with the Department of Administrative Services Chief Financial Office and Legislative Fiscal Office to establish a more detailed agency appropriation structure for its primary biennial budget bill. At a minimum, this structure shall detail the amount of funding budgeted for Medicaid, non-Medicaid behavioral health, the Public Health Division, Health Policy and Analytics Division, Oregon State Hospital, the Public Employees' Benefit Board, Oregon Educators Benefit Board, and central administrative functions. This new budget structure shall be recommended and prepared prior to the 2023 legislative session.

Summary of Performance Measure Action

See attached "Legislatively Approved 2021-2023 Key Performance Measures."

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority and Emergency Board
Patrick Health - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2019-21 Legislatively Approved Budget at Jan. 2021*	$ 2,638,919,478	$ 17,999,344	$ 8,013,520,232	$ 274,869,903	$ 14,091,471,331	$ 106,196,261	$ 25,142,976,549	4,381	4,316.87
2021-23 Current Service Level (CSL)*	$ 3,580,224,176	$ 17,338,086	$ 8,170,116,328	$ 40,000,000	$ 14,614,326,326	$ 102,729,051	$ 26,524,733,967	4,277	4,263.81
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
Oregon Health Authority									
SCR 030-01 Health Systems Division									
Package 081: April 2020 Emergency Board	$ 1,199,536	$ -	$ -	$ -	$ 1,847,109	$ -	$ 3,046,645	0	0.00
Package 087: August 2020 Special Session Rollup	$ (39,195,814)	$ (260,750)	$ 22,502,189	$ -	$ (73,367,118)	$ -	$ (90,321,493)	32	31.05
Package 095: December 2020 Rebalance	$ (105,890)	$ -	$ -	$ -	$ (159,469)	$ -	$ (265,359)	1	1.00
Package 206: Integrated Eligibility	$ 165,738	$ -	$ -	$ -	$ 497,214	$ -	$ 662,952	0	0.00
Package 403: Indian Managed Care	$ 1,441,980	$ -	$ -	$ -	$ 13,517,450	$ -	$ 14,959,430	0	0.00
Package 405: CAWEM Outpatient Dialysis Coverage	$ 1,143,012	$ -	$ -	$ -	$ 1,757,251	$ -	$ 2,900,263	0	0.00
Package 407: Fee-for-Service Capacity	$ 12,057,223	$ -	$ -	$ -	$ 20,137,313	$ -	$ 32,194,536	9	6.75
Package 412: Contract Capacity	$ 237,898	$ -	$ 10,476	$ -	$ 248,382	$ -	$ 496,756	2	1.50
Package 414: Behavioral Health Information System	$ 2,320,585	$ -	$ -	$ -	$ 5,407,953	$ -	$ 7,728,538	0	0.00
Package 419: CCO 2.0 Quality Assurance	$ 870,172	$ -	$ -	$ -	$ 1,152,584	$ -	$ 2,022,756	4	4.00
Package 431: Substance Use Disorder Waiver	$ 19,298,207	$ -	$ -	$ -	$ 110,217,871	$ -	$ 129,516,078	1	1.00
Package 801: LFO Analyst Adjustments									
OHP Caseload - Spring 2021 Forecast	$ 462,678,040	$ -	$ -	$ -	$ 1,722,538,403	$ -	$ 2,185,216,443	0	0.00
110	$ 70,208,000	$ -	$ (70,208,000)	$ -	$ -	$ -	$ -	0	0.00
Insurer Assessment Revenue	$ (74,000,000)	$ -	$ 82,000,000	$ -	$ 24,000,000	$ -	$ 32,000,000	0	0.00
Rural A/B hospital assessment from 5.5% to 6.0%	$ (16,790,000)	$ -	$ 23,000,000	$ -	$ 16,790,000	$ -	$ 23,000,000	0	0.00
1915i residential services caseload	$ (1,000,000)	$ -	$ -	$ -	$ -	$ -	$ (1,000,000)	0	0.00
Reproductive health reimbursement	$ 6,679,460	$ -	$ -	$ -	$ -	$ -	$ 6,679,460	0	0.00
Neonatal reimbursement rates	$ 750,000	$ -	$ -	$ -	$ 1,174,000	$ -	$ 1,924,000	0	0.00
Transfer to OHCS: rental and wraparound for permanent supportive housing	$ (18,580,500)	$ -	$ -	$ -	$ -	$ -	$ (18,580,500)	0	0.00
Tobacco Tax - Adjust to May 2021 forecast for OHP	$ (424,959,000)	$ -	$ 424,959,000	$ -	$ -	$ -	$ -	0	0.00
Tobacco Tax - Adjustment to May 2021 forecast for Mental Health	$ 11,039,000	$ -	$ (11,039,000)	$ -	$ -	$ -	$ -	0	0.00
Tobacco Master Settlement revenue	$ (12,846,500)	$ -	$ 12,846,500	$ -	$ -	$ -	$ -	0	0.00
Enhanced FMAP savings	$ (240,000,000)	$ -	$ -	$ -	$ 240,000,000	$ -	$ -	0	0.00
Base FMAP Change	$ 19,873,874	$ -	$ 542,949	$ -	$ (20,416,823)	$ -	$ -	0	0.00
Lottery Funds - Adjust to May 2021 forecast	$ -	$ 1,303,997	$ -	$ -	$ -	$ -	$ 1,303,997	0	0.00
Federal Grant limitation	$ -	$ -	$ -	$ -	$ 2,491,729	$ -	$ 2,491,729	0	0.00
(2019)	$ 4,918,175	$ -	$ -	$ -	$ -	$ -	$ 4,918,175	3	2.50
Mobile Response and Stabilization - SB 1 (2019)	$ 6,500,000	$ -	$ -	$ -	$ -	$ -	$ 6,500,000	0	0.00
Interdisciplinary Assessment Teams - SB 1 (2019)	$ 5,700,000	$ -	$ -	$ -	$ -	$ -	$ 5,700,000	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 802: Behavioral Health System Investments									
Regional Development and Innovation	$ 65,000,000	$ -	$ 65,000,000	$ -	$ -	$ -	130,000,000	0	0.00
Transformation and System Alignment	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	1,000,000	2	2.00
OHA Operations	$ 2,500,000	$ -	$ -	$ -	$ -	$ -	2,500,000	12	12.00
Certified Community Behavioral Health Clinics	$ 24,873,949	$ -	$ -	$ -	$ 96,520,781	$ -	121,394,730	6	5.00
Aid and Assist - Community Services	$ 18,652,326	$ -	$ -	$ -	$ 2,336,352	$ -	20,988,678	0	0.00
Aid and Assist - Evaluation Services	$ 500,000	$ -	$ -	$ -	$ -	$ -	500,000	0	0.00
Intensive Services Unit	$ 1,818,390	$ -	$ 2,218	$ -	$ 297,787	$ -	2,118,395	10	10.00
Psychiatric Residential Treatment Service capacity	$ 7,525,000	$ -	$ -	$ -	$ -	$ -	7,525,000	0	0.00
Young Adults in Transition	$ 9,200,000	$ -	$ -	$ -	$ -	$ -	9,200,000	0	0.00
Tribal Based Practices	$ 500,000	$ -	$ -	$ -	$ 1,000,000	$ -	1,500,000	0	0.00
Drug Treatment and Recovery Services	$ -	$ -	$ 302,193,109	$ -	$ -	$ -	302,193,109	12	12.00
Mental Health / Substance Abuse Block Grantts	$ -	$ -	$ -	$ -	$ 32,395,439	$ -	32,395,439	0	0.00
SCR 030-02 Health Policy and Analytics									
Package 070: Revenue Shortfall	$ -	$ -	$ -	$ -	$ (18,276,922)	$ -	(18,276,922)	(9)	(9.00)
Package 095: December 2020 Rebalance	$ (914)	$ -	$ -	$ -	$ (914)	$ -	(1,828)	0	0.00
Package 424: Health IT - Backfill Federal Match decrease	$ 2,047,367	$ -	$ -	$ -	$ 2,643,726	$ -	4,691,093	6	6.00
Package 801: LFO Analyst Adjustments									
Prescription Drug Monitoring Program contract	$ -	$ -	$ 70,000	$ -	$ -	$ -	70,000	0	0.00
Federal Grants	$ -	$ -	$ -	$ -	$ -	$ -	-	0	0.17
SCR 030-03 Public Employees' Benefit Board									
Package 095: December 2020 Rebalance	$ -	$ -	$ (5,930)	$ -	$ -	$ -	(5,930)	0	0.00
Package 426: Benefit Management System	$ -	$ -	$ 4,173,293	$ -	$ -	$ -	4,173,293	0	0.00
SCR 030-04 Oregon Educators Benefit Board									
Package 095: December 2020 Rebalance	$ -	$ -	$ (5,929)	$ -	$ -	$ -	(5,929)	0	0.00
Package 426: Benefit Management System	$ -	$ -	$ 4,009,635	$ -	$ -	$ -	4,009,635	0	0.00
SCR 030-05 Public Health									
Package 070: Revenue Shortfalls	$ -	$ -	$ (5,208,300)	$ -	$ -	$ -	(5,208,300)	0	0.00
Package 087: August 2020 Special Session Roll-up	$ 1,257,426	$ -	$ (724,935)	$ -	$ 59,876,356	$ -	60,408,847	15	15.00
Package 095: December 2020 Rebalance	$ (386,617)	$ -	$ 30,466	$ -	$ 2,055,580	$ -	1,699,429	2	2.00
Package 417: Public Health Modernization	$ 45,000,000	$ -	$ (465,178)	$ -	$ (752,016)	$ -	43,782,806	24	24.00
Package 418: Universally Offered Home Visiting	$ 4,607,350	$ -	$ -	$ -	$ 3,196,819	$ -	7,804,169	4	3.50
Package 448: Radiation Protection Fees	$ -	$ -	$ 1,408,249	$ -	$ -	$ -	1,408,249	3	2.25
Package 451: Home Health Agency Fees	$ -	$ -	$ 51,265	$ -	$ -	$ -	51,265	0	0.00
Package 453: Prescription Drug Monitoring Program License Fees	$ -	$ -	$ 657,936	$ -	$ -	$ -	657,936	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 801: LFO Analyst Adjustments									
Support nurse staffing law	$ 1,383,589	$ -	$ -	$ -	$ -	$ -	$ 1,383,589	6	3.75
Ballot Measure 109 Implementation (psilocybin)	$ 2,217,107	$ -	$ -	$ -	$ -	$ -	$ 2,217,107	14	5.52
Drinking Water Testing for Wildfire-affected areas	$ 375,000	$ -	$ -	$ -	$ -	$ -	$ 375,000	0	0.00
Newborn testing for spinal muscular atrophy	$ 440,770	$ -	$ -	$ -	$ -	$ -	$ 440,770	1	1.00
CDC Health Equity Grant	$ -	$ -	$ -	$ -	$ 33,925,082	$ -	$ 33,925,082	17	17.00
Senior / WIC Nutrition	$ 1,200,000	$ -	$ -	$ -	$ -	$ -	$ 1,200,000	1	1.00
Tobacco Tax - May 2021 Forecast update	$ -	$ -	$ 49,594,000	$ -	$ -	$ -	$ 49,594,000	0	0.00
Position increases	$ 92,303	$ -	$ -	$ -	$ -	$ -	$ 92,303	4	4.00
Federal grant adjustments	$ -	$ -	$ -	$ -	$ 1,338,003	$ -	$ 1,338,003	1	1.00
SCR 030-06 Oregon State Hospital									
Package 087: August 2020 Special Session Roll-up	$ 28,229,021	$ -	$ (141,401)	$ -	$ (460,808)	$ -	$ 27,626,812	(16)	(16.00)
Package 095: December 2020 Rebalance	$ 1,782,893	$ -	$ -	$ -	$ -	$ -	$ 1,782,893	0	0.00
Package 416: Position Conversions	$ -	$ -	$ -	$ -	$ -	$ -	$ -	22	22.00
Package 801: LFO Analyst Adjustments									
City	$ (6,607,551)	$ -	$ -	$ -	$ -	$ -	$ (6,607,551)	0	0.00
Package 802: Open two Junction City units	$ 30,992,454	$ -	$ -	$ -	$ -	$ -	$ 30,992,454	110	110.00
SCR 010-040, 010-045, 010-050 Central Svcs, Shared Svcs, SAEC									
Package 087: August 2020 Special Session Roll-up	$ 306,605	$ 260,750	$ 324,184	$ -	$ 608,915	$ -	$ 1,500,454	10	10.00
Package 095: December 2020 Rebalance	$ (1,297,139)	$ -	$ 41,355	$ -	$ 432,424	$ -	$ (823,360)	0	0.00
Package 099: Microsoft 365 Consolidation	$ (2,007,874)	$ -	$ (504,835)	$ -	$ (513,457)	$ -	$ (3,026,166)	0	0.00
Package 206: Integrated Eligibility	$ 352,609	$ -	$ 11,072,142	$ -	$ 229,480	$ -	$ 11,654,231	39	39.00
Package 207: Provider Time Capture	$ 58,615	$ -	$ 824,214	$ -	$ 18,246	$ -	$ 901,075	3	3.00
Package 402: Health Equity Implementation	$ 5,825,829	$ -	$ 509,764	$ -	$ 946,685	$ -	$ 7,282,278	17	15.08
Package 404: Tribal Traditional Health Worker	$ 308,499	$ -	$ 26,224	$ -	$ 50,132	$ -	$ 384,855	1	0.75
Package 414: Behavioral Health IT System	$ -	$ -	$ 1,669,288	$ -	$ -	$ -	$ 1,669,288	6	6.00
Package 801: LFO Analyst Adjustments									
Behavioral Health Finance / Budget Positions	$ 285,187	$ -	$ 4,305	$ -	$ 248,604	$ -	$ 538,096	2	2.00
Medicaid Revenue Position	$ 246,042	$ -	$ 21,529	$ -	$ 39,980	$ -	$ 307,551	1	1.00
Health Care Navigators	$ 567,057	$ -	$ -	$ -	$ -	$ -	$ 567,057	3	3.00
Emergency Board									
Package 801: LFO Analyst Adjustments									
Oregon State Hospital Staffing SPA	$ 20,000,000	$ -	$ -	$ -	$ -	$ -	$ 20,000,000	0	0.00
Package 802: Behavioral Health System Investments									
Transformation and Alignment SPA	$ 49,000,000	$ -	$ -	$ -	$ -	$ -	$ 49,000,000	0	0.00
TOTAL ADJUSTMENTS	$ 117,448,489	$ 1,303,997	$ 919,240,782	$ -	$ 2,285,990,123	$ -	$ 3,323,983,391	381	361.82
SUBCOMMITTEE RECOMMENDATION *	$ 3,697,672,665	$ 18,642,083	$ 9,089,357,110	$ 40,000,000	$ 16,900,316,449	$ 102,729,051	$ 29,848,717,358	4,658	4,625.63
% Change from 2019-21 Leg Approved Budget	40.1%	3.6%	13.4%	(85.4%)	19.9%	(3.3%)	18.7%	6.3%	7.2%
% Change from 2021-23 Current Service Level	3.3%	7.5%	11.3%	0.0%	15.6%	0.0%	12.5%	8.9%	8.5%

*Excludes Capital Construction Expenditures

Legislatively Approved 2021 - 2023 Key Performance Measures

Published: 6/21/2021 11:40:24 AM

Agency: Oregon Health Authority

Mission Statement:

Helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality, affordable health care.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
1. INITIATION OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.		Approved	37.80%	40.20%	40.20%
2. ENGAGEMENT OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received two or more services within 30 days of initiation visit.		Approved	12.10%	11%	11%
3. FOLLOW-UP AFTER HOSPITALIZATION FOR MENTAL ILLNESS - Percentage of enrollees 6 years of age and older who were hospitalized for treatment of mental health disorders and who were seen on an outpatient basis or were in intermediate treatment within seven days of discharge.		Approved	75.10%	72%	72%
4. MENTAL, PHYSICAL, AND DENTAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY - Percentage of children in DHS custody who receive a mental, physical, and dental health assessment within 60 days of the state notifying CCOs that the children were placed into custody with DHS (foster care).		Approved	87.80%	90%	90%
5. FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (INITIATION) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed		Approved	64%	54%	54%
6. FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (CONTINUATION AND MAINTENANCE) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed		Approved	73.60%	65%	65%
8. 30 DAY ALCOHOL USE AMONG 6TH GRADERS - Percentage of 6th graders who have used alcohol in the past 30 days.		Approved	0%	3.50%	3.50%
9. 30 DAY ILLICIT DRUG USE AMONG 8TH GRADERS - Percentage of 8th graders who have used illicit drugs in the past 30 days.		Approved	0%	6%	6%
10. 30 DAY ALCOHOL USE AMONG 8TH GRADERS - Percentage of 8th graders who have used alcohol in the past 30 days.		Approved	0%	13%	13%
11. 30 DAY ILLICIT DRUG USE AMONG 11TH GRADERS - Percentage of 11th graders who have used illicit drugs in the past 30 days.		Approved	0%	16.50%	16.50%
12. 30 DAY ALCOHOL USE AMONG 11TH GRADERS - Percentage of 11th graders who have used alcohol in the past 30 days.		Approved	0%	26%	26%
13. PRENATAL CARE (POPULATION) - Percentage of women who initiated prenatal care in the first 3 months of pregnancy.		Approved	81.60%	91%	91%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
14. PRENATAL CARE (MEDICAID) - Percentage of women who initiated prenatal care within 42 days of enrollment.		Approved	80.60%	91%	91%
15. PATIENT CENTERED PRIMARY CARE HOME (PCPCH) ENROLLMENT - Number of members enrolled in patient-centered primary care homes by tier.		Approved	79%	68%	68%
16. PQI 01: Diabetes Short-Term Complication Admission Rate		Approved	212.90	138	138
17. PQI 05: COPD or Asthma in Older Adults Admission Rate		Approved	439.30	404	404
18. PQI 08: Congestive Heart Failure Admission Rate		Approved	395.90	230	230
19. PQI 15: Asthma in Younger Adults Admission Rate		Approved	42.40	47.50	47.50
20. ACCESS TO CARE - Percentage of members who responded "always" or "usually" too getting care quickly.	a) Adults	Approved	81.70%	88%	88%
	b) Children		89.10%	88%	88%
21. MEMBER EXPERIENCE OF CARE - Composite measurement: how well doctors communicate; health plan information and customer service (Medicaid population).	a) Adult	Approved	88.80%	90%	90%
	b) Children		89.40%	90%	90%
22. MEMBER HEALTH STATUS - Percentage of CAHPS survey respondents with a positive self-reported rating of overall health (excellent, very good, or good).	a) Adult	Approved	66.10%	68.90%	68.90%
	b) Children		95.20%	68.90%	68.90%
23. RATE OF TOBACCO USE (POPULATION) - Rate of tobacco use among adults.		Approved	19.65%	15%	15%
24. RATE OF TOBACCO USE (MEDICAID) - Percentage of CCO enrollees who currently smoke cigarettes or use tobacco every day or some days.		Approved	29.80%	25%	25%
25. RATE OF OBESITY (POPULATION) - Percentage of adults who are obese among Oregonians.		Approved	29.50%	27%	27%
26. EFFECTIVE CONTRACEPTIVE USE (POPULATION) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.		Approved	68.10%	70%	70%
27. EFFECTIVE CONTRACEPTIVE USE (MEDICAID) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.		Approved	52.30%	58.20%	58.20%
28. FLU SHOTS (POPULATION) - Percentage of adults ages 50-64 who receive a flu vaccine.		Approved	53.10%	70%	70%
29. CHILD IMMUNIZATION RATES (POPULATION) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).		Approved	71.20%	80%	80%
30. CHILD IMMUNIZATION RATES (MEDICAID) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).		Approved	75.50%	82%	82%
31. PLAN ALL CAUSE READMISSIONS - Percentage of acute inpatient stays that were followed by an acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission for members 18 years and older.		Approved	10.50%	10.50%	10.50%
32. ELIGIBILITY PROCESSING TIME - Median number of days processing time from date of request to eligibility determination.		Approved	2	31	31
33. OHP MEMBERS IN CCOs - Percent of Oregon Health Plan members enrolled in Coordinated Care Organizations.		Approved	88%	88%	88%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
34. CUSTOMER SERVICE - Percentage of OHA customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Overall	Approved	86%	95%	95%
	Accuracy		86%	95%	95%
	Availability of Information		82%	95%	95%
	Expertise		86%	95%	95%
	Helpfulness		86%	95%	95%
	Timeliness		86%	95%	95%
7. 30 DAY ILLICIT DRUG USE AMONG 6TH GRADERS - Percentage of 6th graders who have used illicit drugs in the past 30 days.		Legislatively Deleted	1.80%	1.30%	

LFO Recommendation:

Approve Key Performance Measures and targets for 2022 and 2023 as proposed.

Direct the Oregon Health Authority to conduct a review of existing measures, data, and targets and report back to the Legislature by 2022 with proposed changes. The proposed changes shall include the addition of new measures and targets addressing health equity.

SubCommittee Action:

Approve the Legislative Fiscal Office recommendation.

HB 5042 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Rayfield

Joint Committee On Ways and Means

Action Date:	03/19/21
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Senate Vote	
Yeas:	10 - Anderson, Frederick, Girod, Golden, Gorsek, Johnson, Knopp, Lieber, Steiner Hayward, Taylor
Nays:	1 - Thomsen
Exc:	1 - Hansell
Prepared By:	Julie Neburka, Legislative Fiscal Office
Reviewed By:	Theresa McHugh, Laurie Byerly, Amanda Beitel, Legislative Fiscal Office

Various Agencies
2019-21

Budget Summary*

	2019-21 Legislatively Approved Budget	2021 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Emergency Board				
General Fund - General Purpose	$ 88,458,571	$ -	$ (88,458,571)	-100.0%
General Fund - Special Purpose Appropriations				
Secretary of State - SB 861 Implementation	$ 1,146,094	$ -	$ (1,146,094)	-100.0%
ODF - Fire Protection Expenses	$ 2,000,000	$ -	$ (2,000,000)	-100.0%
Various - COVID-19 Public Health Emergency	$ 208,867,888	$ -	$ (208,867,888)	-100.0%
Various - Wildfire Recovery & Prevention	$ 7,072,256	$ -	$ (7,072,256)	-100.0%
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
General Fund	$ 189,019,780	$ 212,673,561	$ 23,653,781	12.5%
Other Funds	$ 697,732,495	$ 761,121,565	$ 63,389,070	9.1%
Oregon Liquor Control Commission				
Other Funds	$ 258,548,499	$ 262,994,195	$ 4,445,696	1.7%
Department of Revenue				
General Fund	$ 193,109,647	$ 193,001,249	$ (108,398)	-0.1%
Other Funds	$ 140,177,244	$ 140,285,642	$ 108,398	0.1%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
Consumer and Business Services				
Other Funds	$ 396,722,792	$ 401,722,792	$ 5,000,000	1.3%
Real Estate Agency				
Other Funds	$ 9,706,611	$ 10,336,185	$ 629,574	6.5%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
Other Funds	$ 694,269,597	$ 695,769,597	$ 1,500,000	0.2%
Federal Funds	$ 72,536,941	$ 80,899,888	$ 8,362,947	11.5%

Budget Summary*

	2019-21 Legislatively Approved Budget	2021 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Employment Department				
Other Funds	$ 199,742,735	$ 229,742,735	$ 30,000,000	15.0%
Federal Funds	$ 289,627,887	$ 259,627,887	$ (30,000,000)	-10.4%
Housing and Community Services Department				
Federal Funds	$ 316,568,848	$ 317,095,799	$ 526,951	0.2%
Department of Veterans' Affairs				
Federal Funds	$ 3,267,259	$ 4,227,341	$ 960,082	29.4%
EDUCATION PROGRAM AREA				
Department of Education				
General Fund	$ 857,416,440	$ 1,097,913,300	$ 240,496,860	28.0%
Other Funds	$ 1,266,825,515	$ 1,333,337,752	$ 66,512,237	5.3%
Federal Funds	$ 1,598,229,442	$ 1,629,758,433	$ 31,528,991	2.0%
Higher Education Coordinating Commission				
General Fund	$ 38,064,384	$ 43,044,384	$ 4,980,000	13.1%
State Support for Community Colleges				
General Fund	$ 682,473,923	$ 683,015,956	$ 542,033	0.1%
HUMAN SERVICES PROGRAM AREA				
Oregon Health Authority				
General Fund	$ 2,578,141,819	$ 2,583,367,815	$ 5,225,996	0.2%
Other Funds	$ 8,012,542,177	$ 8,627,991,761	$ 615,449,584	7.7%
Federal Funds	$ 14,091,471,331	$ 13,966,815,920	$ (124,655,411)	-0.9%
Department of Human Services				
General Fund	$ 3,718,265,808	$ 3,721,165,808	$ 2,900,000	0.1%
Other Funds	$ 839,002,062	$ 909,689,899	$ 70,687,837	8.4%
Federal Funds	$ 6,401,990,453	$ 6,478,009,025	$ 76,018,572	1.2%
Long Term Care Ombudsman				
Other Funds	$ 1,111,464	$ 1,117,464	$ 6,000	0.5%

Budget Summary*

	2019-21 Legislatively Approved Budget	2021 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
JUDICIAL BRANCH				
Public Defense Services Commission				
General Fund	$ 342,078,348	$ 349,617,570	$ 7,539,222	2.2%
NATURAL RESOURCES PROGRAM AREA				
State Department of Energy				
General Fund Debt Service	$ 4,334,048	$ -	$ (4,334,048)	-100.0%
Department of Environmental Quality				
General Fund	$ 50,110,873	$ 50,205,208	$ 94,335	0.2%
Department of Forestry				
General Fund	$ 146,388,076	$ 147,888,076	$ 1,500,000	1.0%
Other Funds	$ 375,087,994	$ 389,281,557	$ 14,193,563	3.8%
Department of Land Conservation and Development				
General Fund	$ 17,819,643	$ 17,919,643	$ 100,000	0.0%
Other Funds	$ 1,535,051	$ 1,685,952	$ 150,901	0.0%
Department of State Lands				
Other Funds	$ 61,261,239	$ 61,461,239	$ 200,000	0.3%
Federal Funds	$ 3,065,168	$ 2,865,168	$ (200,000)	-6.5%
PUBLIC SAFETY PROGRAM AREA				
Department of Corrections				
Other Funds	$ 70,594,699	$ 91,594,699	$ 21,000,000	29.7%
District Attorneys and their Deputies				
General Fund	$ 13,757,414	$ 14,332,414	$ 575,000	4.2%
Department of Justice				
General Fund	$ 101,589,748	$ 102,139,748	$ 550,000	0.5%

Budget Summary*

	2019-21 Legislatively Approved Budget	2021 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Oregon Military Department				
General Fund	$ 26,479,602	$ 27,318,666	$ 839,064	3.2%
Other Funds	$ 128,984,838	$ 132,361,364	$ 3,376,526	2.6%
Federal Funds	$ 558,102,466	$ 1,163,402,466	$ 605,300,000	108.5%
Oregon State Police				
General Fund	$ 286,303,088	$ 287,803,088	$ 1,500,000	0.5%
Department of Public Safety Standards and Training				
Other Funds	$ 50,897,418	$ 52,400,938	$ 1,503,520	3.0%
2019-21 Budget Summary				
General Fund Total	$ 9,548,563,402	$ 9,531,406,486	$ (17,156,916)	-0.2%
General Fund Debt Service Total	$ 4,334,048	$ -	$ (4,334,048)	-100.0%
Other Funds Total	$ 13,204,742,430	$ 14,102,895,336	$ 898,152,906	6.8%
Federal Funds Total	$ 23,334,859,795	$ 23,902,701,927	$ 567,842,132	2.4%

* Excludes Capital Construction

Position Summary

	2019-21 Legislatively Approved Budget	2021 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			Change	% Change
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Housing and Community Services				
Authorized Positions	229	252	23	10.0%
Full-time Equivalent (FTE) positions	217.07	220.06	2.99	1.4%
EDUCATION PROGRAM AREA				
Department of Education				
Authorized Positions	695	697	2	0.3%
Full-time Equivalent (FTE) positions	650.48	650.90	0.42	0.1%
HUMAN SERVICES PROGRAM AREA				
Oregon Health Authority				
Authorized Positions	4,381	4,401	20	0.5%
Full-time Equivalent (FTE) positions	4,316.87	4,320.22	3.35	0.1%
NATURAL RESOURCES PROGRAM AREA				
Department of Environmental Quality				
Authorized Positions	789	791	2	0.3%
Full-time Equivalent (FTE) positions	765.49	765.66	0.17	0.0%

Summary of Revenue Changes

The General Fund appropriations made in HB 5042 are within resources available as projected in the March 2021 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis.

Summary of Capital Construction Subcommittee Action

The Subcommittee approved a series of actions in this omnibus budget reconciliation bill (HB 5042) needed to rebalance spending authority, address technical adjustments, modify appropriations, and adjust expenditure limitations in some 2019-21 agency budgets.

Emergency Board

HB 5042 disappropriates $307,544,809 General Fund from the Emergency Board. This represents the balances of general purpose and special purpose appropriations in the Emergency Fund for the 2019-21 biennium. The largest of these is $208.9 million left unspent from the $400 million special purpose appropriation for the state's response to the COVID-19 pandemic public health emergency approved in December 2020 as part of SB 5731 (2020 Third Special Session).

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved an increase in Other Funds expenditure limitation of $54,465,305 to accept funds from the Federal Emergency Management Agency (FEMA) to reimburse the Department of Administrative Services (DAS) for emergency response efforts and activities related to both the COVID-19 pandemic ($53,925,305) and the 2020 wildfire season in Oregon ($540,000). An additional $8,923,765 Other Funds expenditure limitation increase was approved for expenditure of Coronavirus Relief Funds to reimburse the Department for its costs associated with appropriate response efforts related to addressing the COVID-19 pandemic.

The Subcommittee recommended seven one-time General Fund appropriations to DAS totaling $20,000,000 to award grants to specified nonprofit organizations and local governments to establish and/or operate navigation centers to assist individuals and families with access to health services, permanent housing, and public benefits. The grants are to be awarded as follows:

- $1,500,000 to the City of McMinnville for a navigation center;
- $1,500,000 to the City of Roseburg for a navigation center;
- $2,000,000 to Bybee Lakes Hope Center for a navigation center;

- $2,500,000 to the City of Bend for a navigation center;
- $2,500,000 to the City of Medford for a navigation center;
- $5,000,000 to the City of Salem for a navigation center; and
- $5,000,000 to Lane County for a navigation center within the City of Eugene.

The Subcommittee also approved one-time General Fund appropriations to DAS to award grants to local governments and other local entities impacted by the 2020 Labor Day wildfires. Funding is provided to mitigate financial hardships; replace fire trucks; redevelop and reopen parks; pay permitting expenses; relocate critical infrastructure; repair water and septic systems; cover professional services such as engineering, legal and planning; provide manufactured housing navigation services; and reimburse public safety costs. These wildfire grants are to be awarded as follows:

- $98,495 to the City of Gates;
- $200,000 to the Jackson County Housing Authority;
- $210,000 to the City of Talent;
- $220,000 to the City of Estacada;
- $250,000 to the City of Phoenix;
- $272,329 to the City of Detroit;
- $350,000 to the Idanha-Detroit Rural Fire Protection District;
- $426,957 to Marion County;
- $450,000 to Douglas County;
- $451,000 to Lane County; and
- $725,000 to Lincoln County.

Oregon Liquor Control Commission

Based on sales trends, the Oregon Liquor Control Commission (OLCC) expects to receive $52 million more than previously forecast for sales of distilled spirits in the 2019-21 biennium. This projected increase drives higher costs for commissions on sales paid to liquor store and distillery agents and for fees related to the use of bank cards in OLCC stores. Additional Other Funds expenditure limitation for OLCC totaling $4.4 million Other Funds was approved by the Subcommittee, as follows: $1,531,400 for payment of bank card fees; $2,255,296 for store agents' compensation; and $659,000 for distillery agents' compensation.

Department of Revenue

The Subcommittee approved a technical adjustment (fund shift) disappropriating $108,398 General Fund approved by the Emergency Board in December 2021 (Item #44) for the Department of Revenue's Corporate Division and increasing the Division's Other Funds expenditure limitation by $108,398, supported by the Corporate Activities Tax.

CONSUMER AND BUSINESS SERVICES

Department of Consumer and Business Services

The Subcommittee approved an increase of $5 million Other Funds expenditure limitation for the Quarantine Time Loss program, funded with Coronavirus Relief Funds (CRF) received by the Department of Administrative Services and transferred to the Department of Consumer and Business Services. This program provides direct financial assistance for sick leave to certain workers who were not extended sick leave benefits under the Families First Coronavirus Relief Act. This action will add to the $30 million CRF funds provided by the Emergency Board in July 2020, bringing total funding for the program to $35 million.

Real Estate Agency

The Subcommittee increased Other Funds expenditure limitation for the Real Estate Agency by $629,574 to cover costs due to a higher number of examination retakes than anticipated. The additional revenue is from examination fees.

ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA

Housing and Community Services Department

The Housing and Community Services Department (HCSD) has received supplemental federal awards for rental assistance, energy assistance, the Community Services Block Grant, and homeless assistance programs. These supplemental funds are intended to address economic hardships stemming from the coronavirus pandemic. The Subcommittee approved the addition of three limited duration and ten permanent positions (1.69 FTE), and $526,951 Federal Funds expenditure limitation to administer these federal awards in the 2019-21 biennium. The 2021-23 costs associated with these positions are estimated at $2,592,636 and will be supported by administrative allowances from federal funds. The 2021-23 budget for HCSD will need to include expenditure limitation and ongoing position authority for the ten continuing positions.

To administer distributions to landlords for unpaid rent as described in HB 4401 (2020 Third Special Session), the Subcommittee approved the addition of ten limited duration positions (1.30 FTE) at a cost of $546,135 in the 2019-21 biennium. A portion of the $150 million General Fund for these landlord distributions approved in SB 5731 (2020 Third Special Session) supports the cost of the new positions, so no additional funding is required in the 2019-21 biennium. HCSD anticipates that six of the positions will need to be continued for a period of one month in

the 2021-23 biennium to close out any outstanding information and customer service requests, while four compliance specialist positions will be needed for between 2 and 18 months into 2021-23 to close out audit and accounting responsibilities associated with the program.

Oregon Employment Department

The Subcommittee approved a shift of $30 million Federal Funds expenditure limitation to Other Funds expenditure limitation in order to allow the Oregon Employment Department (OED) to pay the administrative expenses of unemployment insurance programs funded by the Coronavirus Aid, Relief, and Economic Security (CARES) Act and subsequent relief packages. These administrative expenses were originally budgeted to be reimbursed at 100% through the U.S. Department of Labor. Subsequently, it was learned that federal funds are not available to support 100% of this expense. OED will use Special Administrative funds, derived from payments of penalties and interest on delinquent employer taxes, to cover these costs.

Oregon Business Development Department

An increase in Federal Funds expenditure limitation of $7,923,907 for the Oregon Business Development Department (OBDD) was approved to accommodate the third-round of Community Development Block Grant funding made available through the federal CARES Act. The funding will be distributed as grants to support three assistance programs:

- Grants and technical assistance to small business and micro-enterprise entities, designed to prevent job loss, particularly for jobs held by low and moderate-income persons;
- Special community economic development, local program support to assist low- and middle-income families, and public services related to the COVID-19 pandemic; and
- Emergency rental assistance.

Up to 7% of the total funding is available to the agency for program administration.

To accommodate operational changes in the Department due to the coronavirus pandemic, the Subcommittee approved an increase of $1.5 million in Other Funds expenditure limitation, supported by Coronavirus Relief Funds transferred to OBDD from the Department of Administrative Services.

A federal grant award was made to OBDD by the U.S. Economic Development Administration for the creation of an economic recovery plan and business adaptation strategies to assist Oregon businesses disrupted by COVID-19. The Subcommittee approved an increase of $439,040 Federal Funds expenditure limitation to accommodate the grant award.

The Subcommittee approved the rebalance between and establishment of new Other Funds expenditure limitations for OBDD's legislatively approved 2019-21 budget in order to implement in the agency's accounting system the intent of actions taken by the Emergency Board in January 2021. The changes include:

- A reduction of $15.2 million Other Funds expenditure limitation for operational grants to rural type A and type B hospitals;
- An increase of $2 million Other Funds expenditure limitation for technical assistance for underrepresented businesses;
- An increase of $4 million Other Funds expenditure limitation for business personal protective equipment; and
- The establishment of $9.2 million Other Funds expenditure limitation for commercial rent relief.

Funding for these actions is from Coronavirus Relief Funds transferred to OBDD by the Department of Administrative Services.

Oregon Department of Veterans Affairs

Federal Funds expenditure limitation was increased by $849,918 for CARES Act Provider Relief Fund payments from the U.S. Department of Health and Human Services for the Oregon Veterans' Homes program to prevent, prepare for, and respond to the coronavirus pandemic. The Oregon Department of Veterans Affairs (ODVA) received a targeted distribution of $799,918 from the allocation for Skilled Nursing Facilities that will be used to reimburse health care related expenses and lost revenues attributable to the coronavirus pandemic. ODVA may also receive up to an additional $50,000 in targeted incentive distribution payments prior to June 30, 2021.

Federal Funds expenditure limitation was increased by $110,164 for the State Approving Agency (SAA) program, which is contracted through the U.S. Department of Veterans Affairs. ODVA was designated as Oregon's SAA beginning October 1, 2019. SAAs are responsible for the review, evaluation, approval, and oversight of schools and training facilities to ensure state and federal quality criteria are met for veterans using their G.I. Bill funds.

EDUCATION

Department of Education

The Consolidated Response and Relief Supplemental Act passed in late December 2020 provided another $41.8 million in federal Governors' Emergency Education Relief (GEER) funds for Oregon. The federal legislation requires that $27.6 million of this amount be used for the Emergency Assistance for Non-Public Schools (EANS) provisions of the Act. The assistance must be for secular, neutral, and non-ideological services and assistance including Personal Protective Equipment, COVID-19 testing, education technology, and internet connectivity. These funds cannot be used for vouchers, grants, education savings accounts, or scholarships. Those students who have been most impacted by the pandemic and low income students are to be prioritized. Two limited duration positions (0.42 FTE) were approved to develop the framework for

the assistance and to oversee its implementation. Federal Funds expenditure limitation of $4,109,313 for 2019-21 assistance costs and $117,872 for the positions and other related costs were also approved.

The Consolidated Response and Relief Supplemental Act also included an estimated $103.8 million in additional Child Care Development Block Grant (CCDBG) resources to assist providers and to support other eligible uses allowed under the Block Grant related to COVID-19. The Oregon Department of Education's Early Learning Division requested, and the Subcommittee approved, $22 million in Federal Funds expenditure limitation to use a portion of the additional CCDBG resources. The first $10 million provides grants and technical assistance to child care providers to continue to operate and maintain their licenses. Another $10 million is for grants and technical assistance to those licensed providers who are committed to reopen by September 2021. Finally, $2 million in Federal Funds expenditure limitation was approved to continue the Employment Related Day Care (ERDC) program's zero-copay policy through June 30, 2021. The zero-copay policy, including this three month extension, will generate the need for approximately $9.3 million Federal Funds expenditure limitation in 2021-23 for re-certification costs for the ERDC program.

For the Supporting Accelerated Learning Opportunities program, the Subcommittee approved $172,246 General Fund. This program assists students, especially students with lower incomes, with the cost of tests for the Advance Placement (AP) and International Baccalaureate (IB) programs.

The Subcommittee approved a plan to spend $250 million General Fund and $21.2 million Federal Funds on one-time initiatives to provide academic learning and enrichment for school-aged students and preschoolers during the summer of 2021. Spending will occur in both 2019-21 and 2021-23, with $240.3 million General Fund appropriated to a new Summer Learning Program Account in 2019-21.

Grant funding totaling $195.6 million General Fund and $10 million Federal Funds will be made available to participating school districts for academic summer school to support high school students facing academic credit loss, summer enrichment programs, and wrap-around child care, as follows:

- Summer Academic Support grants are available for programs that enable high school students to make up academic credits lost during the last two school years. A total of $71.9 million General Fund is available to provide 75% of the costs of such programs; participating districts provide the other 25% of the cost of eligible programs. Each district's maximum allocation of funds for this grant will be based on a participation rate of 50% of the district's high school students.

- Summer Enrichment/Academic Program grants are directed to kindergarten through eighth grade students for extracurricular classes and activities, ranging from advanced academic instruction to non-academic enrichment activities, including social-emotional and mental health services. A total of $93.7 million General Fund is available for the state's share (75%) of the program, with participating school districts providing 25% of the cost of eligible programs. Each district's maximum allocation of funds for this grant will be based on the methodology used for the school revenue formula, with average daily membership weighted for poverty at 1.0 instead of 0.25. Almost

70,000 students could be served through these programs, based on a cost of $1,800 per child and including the increased cost of COVID-19 related precautions.

- Wrap-around Child Care grants are directed to low-income kindergarten through fifth grade students who participate in the Summer Enrichment/Academic Program above. A total of $30 million General Fund and $10 million in federal Child Care Development Block Grant (CCDBG) funds is available for part-time child care services provided directly by the district or in partnership with experienced child care providers in the community. These grants would not require a district match. It is estimated that this amount of funding would serve over 25,000 children with wrap-around child care.

The grants to school districts described above will be administered from the new Summer Learning Program Account established in SB 846 (2021) and are anticipated to be spent during the summer of 2021, which spans two biennia. The entire amount of General Fund for these three grants ($195.6 million) will be appropriated to the Account in 2019-21. Other Funds expenditure limitation for the Oregon Department of Education (ODE) is increased by $66.5 million to account for spending from the Summer Learning Program Account that is anticipated to occur during the remaining months of the 2019-21 biennium. Other Funds expenditure limitation for spending on summer learning grant programs occurring after June 30th will be included in the agency's budget bill for 2021-23. Any unspent funds remaining in the Summer Learning Account on January 1, 2022 will be returned to the General Fund.

Additionally, the Subcommittee approved a plan to spend $12 million General Fund and $11.2 million Federal Funds on one-time increases in funding for existing preschool and other early learning programs during the summer of 2021. As with the grant programs described above, a portion of the total amount ($3 million General Fund and $5.3 million Federal Funds expenditure limitation) is approved in HB 5042 for the remainder of the 2019-21 biennium, with spending anticipated after June 30th to be included in the agency's budget bill for 2021-23. The plan for summer preschool and early learning support is described below.

- An estimated additional 2,900 children will be served during the summer by expansion of the Preschool Promise program ($3.6 million General Fund), Oregon Prekindergarten program ($2 million General Fund), and the Early Childhood Equity Fund ($2.4 million General Fund). A total of $2 million is appropriated for these programs in 2019-21 with the remainder to be included in the agency's 2021-23 budget bill.

- Another $4 million General Fund ($1 million for 2019-21) will be directed to the Kindergarten Readiness Partnership and Innovation Program contracts with Early Learning Hubs for expanded kindergarten transition programming during the summer.

- New federal CCDBG funding of $8.2 million from the Coronavirus Response and Relief Supplemental Appropriations Act will be transferred to the Employment Related Day Care (ERDC) program administered by the Department of Human Services (DHS). Federal Funds in the amount of $7.9 million will expand services, increase the number of providers, and enhance programs serving children with

disabilities, and $300,000 Federal funds will support associated administrative costs. The Subcommittee approved $2.8 million Federal Funds expenditure limitation for 2019-21, with the remaining amount to be included in the agency's 2021-23 budget bill. Additionally, the Early Learning Division will make available $3 million in CCDBG funding in 2019-21 and 2021-23 for Emergency Child Care grants to the new ERDC providers to cover increased costs due to COVID-19.

A one-time grant of $41.2 million General Fund was approved for the Oregon Community Foundation (OCF). The first $40 million is for Summer Activities Grants to public and non-profit community organizations such as YMCAs and Boys and Girls Clubs for indoor and outdoor activities for school-aged children that encourage engagement and participation with peers. An estimated 20,000 children could participate in grant-funded programs. Another $1.2 million General Fund was approved for Parent Child Support Grants to provide multi-week parent-child summer programming to bolster social emotional development and healthy attachment in families with children under the age of five. Priority would be given to children with disabilities and their families, those that have experienced trauma, or those who are at risk of child welfare system involvement. An estimated 600 children and their families could be served through these grant-funded programs. Any funds granted to OCF remaining unspent on November 1, 2021 would be returned to the General Fund.

The Subcommittee approved $500,386 General Fund for 2019-21 for agency staff and operational costs to develop and administer the new school-based grants, the grant to the Oregon Community Foundation, expanded early learning programs, and for contracts with regional organizations to recruit families for the early learning programs and to recruit ERDC providers. Administrative costs total $825,772 General Fund over the two biennia. Administrative responsibilities include developing guidelines and rules, formalizing funding models and application processes, providing technical assistance to school districts and community-based organizations, and grant administration and oversight. The early learning related contracts total $350,000 over the two biennia. The remaining $675,386 necessary for 2021-23 will be included in the agency's 2021-23 budget bill.

Budget Note: The Oregon Department of Education will report to the Education Subcommittee of the Joint Committee on Ways and Means by May 15, 2021 on the development of the Summer Learning and Child Care program and the anticipated participation by school districts and other entities in the program. The Department will also report to the appropriate legislative committee by November 1, 2021 on the program and its outcomes.

The Department of Administrative Services is requested to unschedule all appropriations and related expenditure limitations except for the $41.2 million General Fund designated for the Oregon Community Foundation and the $500,386 General Fund for agency operations costs. The unscheduled appropriations and expenditure limitations could be rescheduled after the report required above by May 15, 2021 is presented.

Higher Education Coordinating Commission

The Subcommittee approved $5 million General Fund to balance the Higher Education Coordinating Commission's (HECC) Operations budget between fund types. When the 2019-21 budget was developed, the agency lacked a federally-approved indirect cost allocation plan, and overly

generous assumptions were made about the amount of Other and Federal Funds that could be used to pay for many of HECC's staff and operational costs. The indirect cost allocation plan was not approved until the Fall of 2020, and the rate that was approved was much lower than what had been assumed during the development of the budget. Other factors contributing to the agency's shortfall include less Other Funds revenue than expected, reductions made during the August 2020 special session, and an unfunded strategic capital development plan.

Early in 2021, the Department of Corrections (DOC) changed its contractual relationship with the community colleges that provide adult basic education (ABE) to adults in custody in DOC facilities. In addition to revising its requirements for ABE services, DOC ended its independent contractual relationships with individual community colleges and established a single interagency agreement with HECC for ABE services. All participating community colleges, except for Blue Mountain Community College (BMCC), saw little change in their costs. Because of the nature of the staffing and services provided by BMCC, there was a significant reduction in the amount received for its services. The Subcommittee approved $542,033 General Fund on a one-time basis to assist BMCC for the remainder of the 2019-21 biennium to adjust to the new requirements.

HUMAN SERVICES

Department of Human Services

Budget adjustments approved by the Subcommittee for the Department of Human Services (DHS) primarily help the agency address costs associated with providing shelter, food, and wraparound services to Oregonians impacted by wildfires. These augment budget changes approved by the Emergency Board on January 8, 2021 (Item #10) and are associated with a report on wildfire costs DHS made to the Emergency Board on December 11, 2020 (Item #6). As discussed in that report, under the state's Emergency Operations Plan guiding disaster response, DHS is the lead agency responsible for mass care, which includes congregate sheltering, feeding, distribution of emergency supplies, reunification of family members, emergency assistance, temporary housing, and other disaster assistance programs. Since the Labor Day 2020 wildfires, DHS has worked with various partners, including the Federal Emergency Management Agency (FEMA), community-based organizations, local governments, and the American Red Cross, to help perform these functions.

Approved budget changes include repurposing $70.3 million General Fund to help cover wildfire-related costs estimated to be as much as $180.1 million total funds over the last nine months of the biennium; along with funding allocated by the Emergency Board in January 2021, a total of $93.2 million General Fund is available for these costs. The funds are moved to and budgeted within the Central Services program to isolate the expenditures for tracking and reporting ease. As a reminder, the agency's budget does not typically have any emergency support function expenditures built into it; these are extraordinary costs falling outside of normal agency operations, programs, or caseloads. The agency will continue to provide information on actual costs and will provide updated information on FEMA financial participation during the 2021 session. An increase of $68.7 million Other Funds expenditure limitation is also built in to cover FEMA reimbursements.

The General Fund comes from a shift between fund types (from General Fund to Federal Funds) in other programs. In March 2020, a 6.2% increase in the Federal Medical Assistance Percentage (FMAP) was authorized as part of the Families First Coronavirus Response Act. The FMAP is primarily used for Medicaid services provided under the Aging and People with Disabilities (APD) and Intellectual and Developmental Disabilities (IDD) programs, but also drives some federal match for Child Welfare. The higher FMAP rate is expected to be available through the end of 2021, which means approximately $50.2 million in additional federal funding is expected to be received by DHS in a calendar quarter, which can free up General Fund to help address budget issues. Funding for calendar year 2020 and the first quarter of 2021 was built into state or agency budgets previously. The current action taps the funding projected to be received in the second quarter of 2021.

In addition to wildfire-related budget adjustments, a Federal Funds expenditure limitation increase of $25.8 million supports rate increases for APD and IDD providers approved by the Emergency Board in January 2021. While the General Fund portion was covered in that earlier action, the associated federal matching funds were not included. The approved budget plan also assumes DHS will continue to reimburse long term care providers for COVID-19 testing costs; this is estimated to cost $3.5 million General Fund through the end of the biennium. While vaccine efforts are underway and COVID-19 cases are declining, regular testing is mandatory for all staff in licensed nursing, assisted living, and residential care facilities. Actual costs will be accounted for in the agency's next 2019-21 rebalance action.

In addition, the Subcommittee approved an Other Funds expenditure limitation increase of $2 million to extend zero copays in the employment-related day care program through the end of the current biennium. The zero-copay policy was adopted to provide additional assistance to low income families negatively impacted by the COVID-19 economy and is funded by a transfer from the Oregon Department of Education. The Self Sufficiency program also received $2.9 million General Fund for distribution to the Oregon Food Bank for emergency food purchases.

Oregon Health Authority

HB 5042 appropriates $5.2 million General Fund, adjusts expenditure limitations, and establishes 20 positions (3.35 FTE) to rebalance the Oregon Health Authority's (OHA's) 2019-21 budget; repay the federal government for overclaimed Medicaid match; make targeted investments to support the state's "aid and assist" behavioral health caseload; and begin implementation of Ballot Measures 109 and 110, which were adopted during the November 2020 general election. The following table provides a high-level summary of the changes.

Oregon Health Authority	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds	Positions	FTE
1. Rebalance							
a) Fall 2020 Medicaid caseload forecast	(32,859,700)	-	-	(96,041,178)	(128,900,878)	-	-
b) Insurer premium assessment revenue	(21,708,716)	-	28,206,953	20,425,970	26,924,207	-	-
c) Tobacco tax forecast - community mental health	3,021,000	-	(3,021,000)	-	-	-	-
d) Treasury loan	1,500,000	-	500,000,000	-	501,500,000	-	-
e) Expenditure limitation / position adjustments	-	-	63,631	(49,088,034)	(49,024,403)	5	1.00
f) FEMA Reimbursement	-	-	70,000,000	-	70,000,000	-	-
2. Federal Medicaid repayment	50,000,000	-	-	-	50,000,000	-	-
3. Aid and Assist Investments	5,214,510	-	-	47,831	5,262,341	5	0.65
4. Ballot Measure 109 (psilocybin services)	58,902	-	-	-	58,902	1	0.17
5. Ballot Measure 110 (drug addiction and recovery)	-	-	20,200,000	-	20,200,000	9	1.53
Total Changes	**5,225,996**	**-**	**615,449,584**	**(124,655,411)**	**496,020,169**	**20**	**3.35**

Health Systems Division

Most of the recommended budget rebalance adjustments are in the Health Systems Division (HSD) and were identified in a report submitted to the December 11, 2020 meeting of the Emergency Board. Savings of $32.9 million General Fund and $96 million Federal Funds are included to recognize changes in forecasted Medicaid caseloads. These changes represent the difference between the fall 2020 caseload forecast and the budget adjustments based on preliminary caseload estimates during the August 2020 special session, which was the last time OHA's budget was adjusted for caseload changes. OHA's overall Medicaid caseload has continued to grow since the start of the pandemic, but by less than the amount funded in the agency's legislatively approved budget. Another caseload adjustment will be necessary later in the 2019-21 biennium upon completion of the spring 2021 caseload forecast.

A savings of $21.7 million General Fund is also available, based on an increase in insurer assessment revenue used to support the Oregon Health Plan. Nearly all of this amount is attributable to the assessment paid by coordinated care organizations due to increased caseloads. This change also results in expenditure limitation increases of $28.2 million Other Funds to recognize the increased assessment revenue and $20.4 million Federal Funds for the related Medicaid match.

The March 2021 state revenue forecast shows that cigarette tax revenue dedicated for community mental health services is forecasted to be $3 million lower than the current budgeted amount, which is based on the June 2020 revenue forecast. To maintain mental health service levels, $3 million General Fund is included to backfill the decreased tax revenue. The Subcommittee made no budget adjustments related to the net

additional revenue dedicated for medical assistance programs (primarily the Oregon Health Plan) and tobacco use reduction programs pursuant to the tobacco tax increases now in effect due to the passage of Ballot Measure 108. If the net additional revenue collected for these programs in 2019-21 continues to not be included in OHA's 2019-21 budget, the unexpended amounts will be available in 2021-23 on a one-time basis.

During the last six months of each biennium, OHA typically borrows from the Oregon State Treasury to mitigate Oregon Health Plan cash imbalances that occur due to the timing of Other Funds revenue collections, such as hospital assessments. The amounts borrowed are then repaid once the Other Funds revenues are collected. For 2019-21, OHA's rebalance recognizes a $500 million Other Funds increase in HSD to support repayment of this short-term borrowing and $1.5 million General Fund in Central Services for interest costs.

The Subcommittee authorized the establishment of two limited-duration positions (0.17 FTE) in HSD to support the certified community behavioral health clinic (CCBHC) service model. In January 2021, the Emergency Board allocated General Fund to maintain CCBHC services through the remainder of the biennium; however, OHA's existing staffing resources have been challenged to manage and oversee the program. Given the few remaining months in the biennium, OHA will support the minimal cost of the two positions with existing HSD administrative resources. If the CCBHC service model is funded in 2021-23, OHA will request funding and permanent position authority to support these staffing costs on an on-going basis. Federal Funds expenditure limitation of $71,505 and one limited-duration position (0.33 FTE) are also included in HSD for OHA's renewal of a non-competitive federal State Opioid Response grant. OHA previously received approval to apply for this grant, which supports increased access to medication-assisted treatment for opioid use disorder.

The Subcommittee approved one-time funding of $50 million General Fund for OHA to repay the federal government for Medicaid match incorrectly claimed from July 2013 through June 2019 for payments to substance use disorder treatment facilities. This obligation was identified during the January 2020 meeting of the Joint Interim Committee on Ways and Means. The Centers for Medicare and Medicaid Services (CMS) has rejected requests by OHA to forgive or reduce the amount owed. Federal Funds expenditure limitation is reduced by $50 million as a corresponding budget rebalancing adjustment.

The budget includes $5.2 million General Fund in HSD to build community capacity for individuals under "aid and assist" court orders. This funding supports the following:

- $0.2 million and five positions (0.65 FTE) to establish the Intensive Services Unit for oversight of community services for adults who enter the behavioral health system through court actions and $0.5 million for contractual expenses to evaluate the root cause of recent trends in the number of these individuals.
- $2.25 million for community restoration services for aid and assist clients placed in community settings.
- $2.3 million for one-time costs to expand the number of treatment beds in community settings. Of this amount, $1 million is immediately available to establish an estimated 24 community beds. The remaining $1.3 million is prioritized to further expand community capacity with the understanding the Department of Administrative Services (DAS) will unschedule this amount until a spending plan is approved by the DAS Chief Financial Office and the Legislative Fiscal Office.

Because the budget for the next biennium is still being developed, the funding levels for community restoration services ($2.25 million) and community residential capacity ($2.3 million) are approved without having a predetermined impact on the level of funding available in 2021-23. OHA is responsible for ensuring these investments are managed within this parameter. Also, the Subcommittee included the following instructions:

> **BUDGET NOTE**: The Oregon Health Authority shall report to the DAS Chief Financial Office and Legislative Fiscal Office by June 30, 2021 on the number of aid and assist clients served and funding expended or obligated in each county from the community restoration services investment supported by this measure. The reported dollar amounts shall be detailed according to specific service, such as legal skills training, case coordination, community consultations, local data collection, county administrative expenses, housing and rental assistance, wraparound services, and any other service. For amounts expended or obligated on housing and rental assistance, the report shall identify the number of individuals placed in housing as a result of this investment.
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> **BUDGET NOTE**: The Oregon Health Authority shall report to the DAS Chief Financial Office and Legislative Fiscal Office by June 30, 2021 regarding the residential treatment beds established through the funding approved in this measure. At a minimum, the report shall include the number of beds established and funds expended or obligated according to facility name, provider name, and location, as well as the anticipated occupancy date of the established beds and a description of the remodeling, construction, and other one-time costs necessary to establish the beds in each facility. The report shall also include an estimate of the average monthly funded community service capacity (e.g. residential beds) in 2021-23 by location and a point-in-time accounting of the community census by commitment type, planned admissions and discharges, and Oregon State Hospital census according to commitment type in comparison to the total number of funded beds, including in cottages, according to campus and treatment level.

The adoption of Ballot Measure 110 (2020) decriminalized certain drug possession offenses, created the Oversight and Accountability Council, and established the framework for new community addiction recovery centers and grants for treatment and recovery services. To fund these activities, the measure redistributes a significant portion of marijuana tax revenue dedicated to schools, the State Police, behavioral health programs, and local government.

Although the measure's operational structure will take more time to develop, a critical need currently exists to increase access to treatment and recovery services, including for individuals who will no longer be convicted of possession of controlled substances. To address this challenge while the ongoing program structure is designed, the Subcommittee approved an investment of $20.2 million in marijuana tax revenue available in the new Drug Treatment and Recovery Services Fund. Of this amount, $18.2 million supports targeted treatment and recovery services, including peer support and mentoring; screening; supportive housing and rental assistance; indigent care; detox and residential treatment; medication assisted treatment; harm reduction; supported employment; provider technical assistance; and data collection system support.

The remaining $2 million includes $1.8 million for program implementation and administration, including nine new positions (1.53 FTE) in OHA, and $200,000 for a statewide inventory of treatment and recovery services. The statewide inventory will provide the roadmap necessary for on-going investments to target the right services in the right places to maximize the success for those in treatment and recovery. The funding approved for the inventory is for OHA to distribute to the Oregon Health and Science University to complete this work by August 1, 2021. The Subcommittee approved the following budget note to establish the inventory's criteria:

> **Budget Note**: The Oregon Health and Science University shall conduct an inventory of the resources available in the state to support the prevention of, treatment and maintenance for, and recovery from substance use disorders (SUD). At a minimum, the inventory must identify the following: the number and type (inpatient, outpatient, voluntary, mandated, etc.) of SUD prevention, recovery, treatment, and maintenance supports available in the state; the capacity of supports to scale up or expand operations; the ability of supports to serve co-occurring disorders; and the available recovery supports and services designed for individuals who are at risk of relapsing and for those who experience adverse health, social, or legal consequences related to their substance use.

Additionally, to ensure the $20.2 million investment provides the needed impact as quickly as possible, the funding is approved with the understanding OHA will directly administer it, including the approval and awarding of grants and contracts for treatment and recovery services, during the 2019-21 biennium instead of through the process outlined in the ballot measure. A statutory change enabling OHA to do this in 2019-21 is included in SB 846.

Public Health Division

An increase of $990,695 in Federal Funds expenditure limitation and two positions (0.50 FTE) are included in the Public Health Division to support the awarding of Zero Suicide Initiative, Firearm Injury Surveillance, and Strengthening Environmental Health Program Capacity federal grants. Additionally, the Subcommittee reduced Federal Funds expenditure limitation by $86,603 to recognize the expiration of a federal grant supporting domestic well drinking water program activities. OHA first received this funding in 2013 for program activities broader than those required in state law. The federal funding supported portions of five different positions who enter domestic well drinking water testing data into a database, conduct hazard assessments based on the data, develop public health messaging, and engage with partners and stakeholders in outreach and education activities. The Subcommittee does not support the agency's request to backfill the federal grant with General Fund in 2019-21. The cost of the backfill over a 24-month period totals $233,000, which is being reviewed as part of OHA's 2021-23 budget proposal.

Ballot Measure 109 directs OHA to develop a program regulating the administration of psilocybin in supervised settings. The measure establishes a two-year program implementation timeline beginning January 2021. Although licensing fee revenue will eventually support the agency's costs for administering the program, General Fund is necessary to support initial implementation costs. The Subcommittee approved OHA's request for $58,902 General Fund for one position (0.17 FTE) to support startup costs in 2019-21. This position will help establish the other roles and responsibilities for future program staffing, begin planning for program licensure and compliance, and support the new Psilocybin Advisory Board. In 2021-23, OHA estimates the need for 22 total positions (13.75 FTE) supported by $2.5 million General Fund and $760,000 Other Funds, which will be from licensing fee revenue collected in the last several months of the biennium.

The Subcommittee approved $70 million in Other Funds expenditure limitation for reimbursement from the Federal Emergency Management Administration (FEMA) for COVID-19 vaccine distribution and administration costs. This amount represents a high-level estimate of anticipated reimbursement through the end of the biennium, but the longer-term costs are expected to be higher and could necessitate additional expenditure limitation later in the 2019-21 biennium if spending and reimbursement occurs faster than expected.

In addition to the adjustments described above, the Subcommittee approved a series of net-zero fund shifts and technical adjustments across programs, as well as transfers between appropriations to properly align savings approved during the August 2020 special session with appropriate budget structures in the Health Policy and Analytics Division.

Long Term Care Ombudsman

The Oregon Public Guardian and Conservator Program (OPGC) serves as a court-appointed, surrogate decision maker for adults incapable of making some or most of the decisions necessary for their basic care and safety. The OPGC has received $6,000 in donations from the Oregon Health Council. The Subcommittee approved an Other Funds expenditure limitation increase of $6,000 to allow the OPGC program to use these funds to pay for legal services to establish guardianships for vulnerable Oregonians.

LEGISLATIVE BRANCH

Legislative Assembly

The Subcommittee approved a net-zero rebalance within the Legislative Assembly budget. General Fund appropriated for the biennial offices is decreased by $1.5 million and appropriations for the 80th Legislative Assembly and 81st Legislative Assembly are increased by $100,000 and $1.4 million, respectively, for costs related to a branch-wide classification study, subsequent changes in position classifications, and pay equity remedies.

JUDICIAL BRANCH

Public Defense Services Commission

The Subcommittee approved a $7.6 million General Fund budget increase for the Public Defense Service Commission (PDSC). These resources will support the following:

- PDSC's new attorney contract model ($3.6 million);
- A forecasted caseload increase for habeas corpus cases based on Covid-19 ($1.5 million);
- Appellate Division transcription/deposition costs ($1 million);
- A deficit in Multnomah County's implementation of the Parent Child Representation Program ($623,170);
- Caseload changes anticipated from the U.S. Supreme Court ruling in *Ramos v. Louisiana* ($409,920); and
- Multnomah County Courthouse office furnishings ($353,854).

In late 2018, the Sixth Amendment Center released the findings of its review of Oregon's indigent public defense system. This review found the state's method of contracting for public defense services, a fixed fee per case model, did not meet constitutional standards. In September 2020, PDSC approved a new contracting model effective January 1, 2021. New contracts are based on the number of attorneys and support staff required to handle the projected caseload. The agency will pay a single statewide rate for each full-time equivalent attorney and each support staff (or fraction thereof), and a regionally-adjusted rate for administrative costs. There are capped limits on the number of cases an attorney can be assigned.

PDSC has not yet developed a plan to implement the Sixth Amendment Center report findings or conducted a financial analysis of the cost of adopting the report's recommendations. While the Commission directed the Office of Public Defense Services to implement the new contracting model in a budget neutral manner, the new contract model is anticipated to exceed PDSC's 2019-21 legislatively approved budget authority by $3.6 million General Fund, although the amount remains uncertain as PDSC has had difficulty quantifying the financial impact of the agency's procurement activities. Because of the importance of the new contract model to the state's public defense system, the Subcommittee approved PDSC's supplemental request for $3.6 million General Fund.

For the 2021-23 biennium, the recently-estimated contractual difference exceeds the 2021-23 current service level by over $35.1 million General Fund. This amount is likely to change as the actual cost of the new contract model becomes better known. Most of the projected deficit(s) are attributable to the Parent Child Representation Program (PCRP) contracts, with which funding for trial-level services must compete. Currently, PDSC is unable to provide a comprehensive financial report on the Professional Services Account budget, which comprises over $309 million General Fund (or 90%) of the agency's legislatively approved budget. This makes it difficult to determine a more precise estimate of the amount of funding needed for the remainder of the current biennium as well as for the 2021-23 budget. Additional adjustments may be needed as more information becomes available.

The COVID-19 pandemic has resulted in an increase in the filing of state habeas petitions. Habeas corpus is a legal remedy available under state and federal constitutions to adults in custody to challenge the conditions of their confinement due to either the failure of a jail or prison to provide adequate care for a serious medical condition or sentencing errors that keep persons incarcerated past a sentence date. Typically, an adult in custody must first exhaust all available administrative processes prior to filing a habeas corpus case in state court unless the risk of harm is so great that a court's immediate action is necessary before all administrative options have been pursued or completed. If an adult in custody prevails in a habeas corpus petition, the court will order the jail or prison to provide the needed care, if a medical case, or, in rare cases, order the release of the adult in custody.

PDSC handles both cases arising from adults in custody in the state prison system and cases associated with inmates held in local county or city jails. A state habeas corpus case is a civil rather than a criminal case and is heard in the circuit court where the correctional facility is located. The Oregon Rules of Civil Procedure require the state to file a response to the initial petition within 30 days. Circuit courts do not grant extensions for the state to file a response given an adult in custody's civil liberty interests. The Subcommittee approved PDSC's request for $1.5 million General Fund for a contract with an attorney, hourly attorneys, investigators, interpreters, medical experts, and ancillary expenses for approximately 315 adults in custody who have challenged their conditions of incarceration. PDSC typically sees fewer than 24 such cases per year.

SB 5723 (2020 Second Special Session) disappropriated $1 million General Fund in the Appellate Division to capture what appeared to be cost savings for transcriptions and depositions. Subsequently, PDSC identified miscoded expenditures and determined that a restoration of the reduction was needed to cover actual costs. The Subcommittee approved $1 million General Fund to restore the funding.

During the 2019 legislative session, the Legislature provided $3.5 million General Fund to PDSC to expand PCRP to Multnomah County. This appropriation included funding for one permanent full-time Deputy General Counsel position (1.00 FTE) unrelated to the Multnomah County PCRP expansion, leaving $3.2 million to fund the program's expansion. PDSC implemented the expansion on July 1, 2020 and reports that the cost for the expansion on a one-year annualized basis, and based on the prior contract model, totals $6.7 million General Fund. The Subcommittee approved funding of $623,170 General Fund, which represents the difference between the agency's six month contract cost estimate of $3.8 million and the original $3.2 million budget. The remainder of the unbudgeted cost of the expansion will be absorbed by the agency. PDSC estimates the 2021-23 biennial cost of the expansion at $13.5 million General Fund.

Additionally, the Subcommittee approved two technical adjustments for the PCRP. The first moved $283,715 in professional services to personal services in order to fund a previously authorized program manager position and the second moved $150,000 General Fund in training funds from the Professional Services to the Contract and Business Services Division.

The U.S. Supreme Court ruled in *Ramos v. Louisiana* that the Sixth Amendment to the U.S. Constitution (rights related to criminal prosecutions) requires that guilty verdicts for criminal jury trials be unanimous. The decision affects not only those persons currently in custody, but persons who have served their sentence and post-prison supervision but have a felony conviction from some time in the past. All those persons would

currently be able to bring a post-conviction relief case challenging their conviction. The key issue for these cases is whether the *Ramos* rule should be made retroactive, which will ultimately be decided by the Oregon Supreme Court and the U.S. Supreme Court. The Oregon Supreme Court has just recently begun issuing decisions related to *Ramos* cases. Hundreds of criminal convictions have been pending appeal before Oregon's appellate courts awaiting the *Ramos* decision and it is anticipated that thousands of cases could be filed over the next biennium seeking relief. The Subcommittee approved $490,920 General Fund to supplement an existing contract with the Criminal Justice Reform Clinic at Lewis and Clark Law School to provide legal navigation services and case review. *Ramos* related costs are expected to increase significantly in the 2021-23 biennium.

The recently-constructed Multnomah County Courthouse was opened in the fall of 2019. PDSC is a tenant in the new county courthouse and co-locates office space in the building. Housed within this office space is a "Public Defense Resource Center," which exists to provide meeting space for Portland public defenders as well as offices for state Appellate Division staff and managing trial-level attorneys. PDSC will not be assessed rental fees by Multnomah County during the 50-year lease; however, the agency has spent $353,854 General Fund on furniture, fixtures, and equipment; audio-visual equipment and information technology; network, phone, and other monthly reoccurring costs; and has hired, administratively, one limited duration Office Manager position (1.00 FTE). The Subcommittee approved $353,854 General Fund to pay for these unbudgeted expenses.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a shift in Federal Funds expenditure limitation between two programs within the Department of Agriculture. The shift totals $32,630, moving expenditure limitation from the Market Access Policy Area, where the expenditure limitation was not needed, to the Administration Policy Area, where it will be used for distribution of additional Wolf Compensation Grants.

Department of Energy

The Department of Energy's Small Scale Local Energy Loan Program (SELP) anticipated a cash flow deficit in 2019-2021 and was provided $4,334,048 General Fund in SB 5545 (2019) to cover an anticipated debt service payment due April 2021. However, reduced costs to the program, refunding of SELP bonds, and a prepayment from one of the larger SELP borrowers has allowed the Department to cover its debt payment without the need for this General Fund in 2019-21; the Subcommittee approved a corresponding budget reduction. The Department now anticipates a General Fund debt service need for the SELP program of approximately $3.5 million in 2021-23 for payments due in April 2022 and 2023.

Department of Environmental Quality

The Subcommittee approved an increase of $94,335 General Fund for the Department of Environmental Quality (DEQ) and established two permanent full-time positions (0.17 FTE) for sampling and lab testing of cyanotoxins in waterbodies. The positions include a Chemist 2 position to conduct lab testing and a Natural Resource Specialist 1 position to collect samples. These positions are expected to be filled expeditiously as cyanotoxins, caused by harmful algal bloom, typically happen between May and September and there is concern that recent destruction of foliage caused by wildfires will increase the likelihood of cyanotoxins in waterbodies. Included in the General Fund appropriation is funding for the purchase of a cyanotoxin autoanalyzer and associated services and supplies costs for the personnel and the autoanalyzer. Because the positions are permanent, but the cyanotoxin work is generally seasonal, it is assumed these positions can transition to other laboratory testing-related work at other times. The anticipated roll-up cost for the 2021-23 biennium is $675,007 General Fund. This includes the two permanent positions at $332,237, associated services and supplies of $292,770, and the purchase of a nutrient analyzer ($50,000) which will assist in determining what might be causing the cyanotoxins.

Department of Forestry

Each fire season, the Oregon Department of Forestry (ODF) pays for fire costs that are incurred by partner entities, pending federal reimbursement for a substantial portion of these costs. The final resolution of and reimbursement for fire season costs can take several years to complete. The Subcommittee approved an increased Other Funds expenditure limitation of $14,193,565 to allow the agency to process prior fire season cost settlements.

The Subcommittee approved $1.5 million General Fund for ODF to establish a grant program to provide funding to local governments to repair or replace emergency communications infrastructure. ODF does not currently have a grant program in place to distribute the funds but intends to mirror the process it used to distribute funding provided by the Emergency Board in January 2021 for federal forest restoration projects and fuel reduction projects on non-industrial private forestlands.

Department of Land Conservation and Development

The Subcommittee approved an increase of $150,901 Other Funds expenditure limitation for the Department of Land Conservation and Development for reimbursements of collaborative projects with state and national partners.

The Subcommittee also approved a one-time $100,000 General Fund increase to assist wildfire-impacted communities with land use planning and permitting.

Department of State Lands

A change in funding was approved for the Department of State Lands, South Slough National Estuarian Research Reserve due to a shortfall in anticipated federal revenues for the program. The change reduces budgeted expenditures from Federal Funds by $200,000 and provides a matching increase in Other Funds budgeted expenditures from Common School Fund revenues.

PUBLIC SAFETY

Department of Corrections

To balance the receipt of federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding, management cost saving actions taken this biennium, and the financial impacts of operational changes made during the COVID-19 pandemic, the Subcommittee approved a net-zero rebalance moving $10.6 million General Fund between four Department of Corrections appropriations.

The Subcommittee approved an increase in Other Funds expenditure limitation of $19.5 million to allow the Department of Corrections to receive and spend reimbursements from the Federal Emergency Management Agency (FEMA) related to the COVID-19 pandemic. An additional $1.5 million Other Funds expenditure limitation was approved for receipt of FEMA reimbursements related to the 2020 wildfires.

Department of Justice

The Subcommittee approved a $550,000 General Fund budget increase for the Department of Justice (DOJ) and the Defense of Criminal Convictions (DCC), with the understanding that the Department of Administrative Services will unschedule the entire amount pending the agency providing the Legislative Fiscal Office with a completed (revised) methodology for forecasting and budgeting the DCC. The program funds the cost of defending the state in cases in which sentenced offenders challenge their convictions or sentences and has a 2019-21 legislatively approved budget of $27.2 million General Fund, which increases to $27.8 million with this request.

DOJ moved mid-biennium to a new DCC forecasting model, as noted by the Emergency Board in December of 2020 (Item #10). The Emergency Board suggested that DOJ undertake a more concerted effort to re-evaluate and document how the agency forecasts and budgets the DCC caseload. This undertaking has been initiated by the agency but has yet to be completed. Of note, under the prior DCC forecast methodology, the 2019 close-of-session forecast has increased by $928,406 (or 3.5%).

District Attorneys and Their Deputies

The Subcommittee approved a supplemental $575,000 General Fund increase to the Department of Justice for payment of expenses for District Attorneys (DAs) and their Deputies. DAs are state employees, and, by statute, the state is responsible for funding their salaries. There is an estimated $554,604 General Fund deficit being projected for the 2019-21 biennium for the DA budget. Of this amount, $243,799 is attributable to a 12 month selective salary increase of 4.5% that was administratively approved by the Department of Administrative Services (DAS) and

includes associated Other Payroll Expenses (OPE); however, no provision for this selective salary increase was included in the supplemental compensation plan funding approved by the Emergency Board in December of 2020 (Item #44). The remaining request of $310,805 General Fund is attributable to the final reconciliation of personal service costs, net of $85,539 in vacancy savings, which occurs each odd numbered year session as part of the early session omnibus measure. This reconciliation accounts for any unfunded portion of salary and wages and updated cost estimates from what was originally budgeted for Other Payroll Expenses. The prior such adjustment for the 2017-19 biennium was $350,000 General Fund.

Department of Public Safety Standards and Training

To address demand for training for newly-hired police and corrections officers across the state, the Subcommittee approved $1,503,520 Other Funds expenditure limitation for the Department of Public Safety Standards and Training to add two Basic Police and one Basic Corrections class to its 2019-21 training calendar.

Department of State Police

The Subcommittee approved $1.5 million General Fund to increase the number of grant awards that can be made by the Office of the State Fire Marshal to local fire agencies through the Wildland Urban Interface Assistance Grant program. This program provides funding to support fire prevention programs and activities and community fire preparedness in communities throughout the state.

Oregon Military Department

To pay for Oregon National Guard State Active Duty expenses incurred during Oregon's 2020 wildfire season and during security missions to support the City of Portland and the Oregon State Police, the Subcommittee approved $229,608 General Fund. An additional $25,000 General Fund was approved for interest expense incurred on the Military Department's line of credit, used to cover State Active Duty payroll costs associated with these missions.

The Subcommittee also approved increases in Other Funds expenditure limitation totaling $3,376,526: $136,489 for wildfire costs billed to the Federal Emergency Management Agency (FEMA); $2,740,151 for State Active Duty costs incurred during the 2020 wildfire season and reimbursed by the Oregon Department of Forestry through an interagency agreement; and $499,886 for a State Active Duty mission to assist the Oregon Employment Department, reimbursed by the Oregon Employment Department.

To provide the required 25% state match for expenses incurred through FEMA's Other Needs Assistance Program, the Subcommittee approved $584,456 General Fund.

To enable the Office of Emergency Management to fulfill its obligation as administrator of the FEMA Public Assistance Program in Oregon, the Subcommittee approved an increase in Federal Funds expenditure limitation of $605.3 million to allow the agency to receive and pass FEMA reimbursements through to state, local, and tribal government agencies and public and private non-profit entities for costs incurred during Presidentially-declared disasters.

HB 5043 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Lieber

Joint Committee On Ways and Means

Action Date:	06/04/21
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Prepared By:	Patrick Heath and Ali Webb, Department of Administrative Services
Reviewed By:	Tom MacDonald and Gregory Jolivette, Legislative Fiscal Office

Department of Human Services
2019-21

Oregon Health Authority
2019-21

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2019-21 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Oregon Department of Human Services				
General Fund	$ 3,718,265,808	$ 3,697,274,612	$ (20,991,196)	-0.6%
General Fund Debt Service	$ 21,294,053	$ -	$ -	0.0%
Other Funds Limited	$ 839,002,062	$ 833,690,344	$ (5,311,718)	-0.6%
Federal Funds Limited	$ 6,401,990,453	$ 6,387,220,758	$ (14,769,695)	-0.2%
Federal Funds Nonlimited	$ 2,889,345,331	$ -	$ -	0.0%
Total	$ 13,869,897,707	$ 13,869,897,707	$ (41,072,609)	-1.4%
Oregon Health Authority				
General Fund	$ 2,578,141,819	$ 2,402,627,556	$ (175,514,263)	-6.8%
General Fund Cap Improve	$ 753,070	$ -	$ -	0.0%
General Fund Debt Service	$ 60,024,589	$ 58,090,324	$ (1,934,265)	-3.2%
Lottery Funds Ltd	$ 17,999,344	$ -	$ -	0.0%
Other Funds Cap Improve	$ 753,070	$ -	$ -	0.0%
Other Funds Non-Ltd	$ 42,805,127	$ -	$ -	0.0%
Other Funds Debt Svc Non-Ltd	$ 232,064,776	$ -	$ -	0.0%
Other Funds Limited	$ 8,012,542,177	$ 8,006,734,768	$ (5,807,409)	-0.1%
Other Funds Debt Svc Ltd	$ 224,985	$ -	$ -	0.0%
Federal Funds Non-Ltd	$ 102,729,051	$ -	$ -	0.0%
Federal Funds Debt Svc NL	$ 3,467,210	$ -	$ -	0.0%
Federal Funds Limited	$ 14,091,471,331	$ 14,258,792,689	$ 167,321,358	1.2%
Total	$ 25,142,976,549	$ 24,726,245,337	$ (15,934,579)	-8.9%

Position Summary

Oregon Department of Human Services				
Authorized Positions	9,574	9,574	0	0.0%
Full-time Equivalent (FTE) positions	9,365.74	9,365.74	0.00	0.0%
Oregon Health Authority				
Authorized Positions	4,381	4,380	(1.00)	0.0%
Full-time Equivalent (FTE) positions	4,316.87	4,316.62	(0.25)	0.0%

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 5043 rebalances the 2019-21 budgets for the Oregon Department of Human Services (ODHS) and the Oregon Health Authority (OHA). OHA programs are funded with a mix of General Fund, Lottery Funds, Other Funds and Federal Funds. ODHS programs are funded with a combination of General Fund, Other Funds and Federal Funds.

The approved rebalance includes increases to OHA's Federal Funds revenues, which support the Oregon Health Plan, specifically through the extension of the COVID-19 public health emergency by the federal government and the corresponding 6.2% enhanced federal match rate the state receives on Medicaid expenditures. The approved rebalance also includes changes to federal reimbursement for COVID-19 vaccine administration approved as part of the American Rescue Plan Act.

Summary of Human Services Subcommittee Action

The Human Services Subcommittee recommended a budget rebalance that supports ODHS and OHA programs and operations for the remainder of the 2019-21 biennium. The rebalance reflects program cost increases and savings, revenue changes, and technical adjustments needed to ensure ODHS' and OHA's budgets remains in balance. Across both agencies, the recommended rebalance reduces General Fund by $198,439,724, reduces Other Funds expenditure limitation by $11,119,127, and increases Federal Funds expenditure by $152,551,663.

Oregon Department of Human Services

The Human Services Subcommittee recommended rebalance for ODHS decreases General Fund by $20,991,196, decreases Other Funds expenditure limitation by $5,311,718 and decreases Federal Funds expenditure limitation by $14,769,695.

Self Sufficiency Programs

The rebalance recommended by the Subcommittee includes a savings within the Self Sufficiency Programs (SSP) of $5.2 million General Fund, $1.0 million Other Funds and $15.1 million Federal Funds due to caseload savings, primarily within the Temporary Assistance for Needy Families (TANF) caseloads.

The savings in SSP are generated by decreases in projected caseloads, which reflects the change between the Fall 2020 and the Spring 2021 caseload forecasts. The primary driver of the General Fund savings is a projected 11% decrease in the TANF UN (two-parent household) caseload, as well as a 4% decrease in the Pre-Supplemental Security Income caseload. The drivers for the Other Funds and Federal Funds savings are an 8% decrease in the TANF Basic program caseload. The TANF UN program is almost entirely funded with General Fund, while other caseloads have a mix of Other Funds and Federal Funds, in addition to General Fund.

Child Welfare

The rebalance recommended by the Subcommittee includes a savings within Child Welfare Programs of $36.5 million General Fund, $5.8 million Other Funds and $23.0 million Federal Funds due to expected caseload decreases, underutilization of residential treatment beds, and an updated cost estimate for educational supports, among others.

Caseload decreases in the Wellbeing and Permanency programs generated a savings of $5.6 million General Fund, $0.2 million Other Funds and $2.0 million Federal Funds. Within the Wellbeing caseload, the Residential Treatment and the Focused Opportunities for Children Utilizing Services (FOCUS) populations are projected to decrease by 3% and 23%, respectively, compared to the Fall 2020 caseload.

A one-time savings of approximately $6.7 million General Fund is projected due to lower expected costs for 1:1 Educational Supports for distance learning in the Residential Treatment program. The January 2021 Emergency Board appropriated $7.5 million General Fund for educational supports; however, the actual costs are expected to be significantly lower due to a correction in the projected cost estimate.

The Residential Treatment program has projected a one-time savings of $7.8 million General Fund, $5.2 million Other Funds and $16.8 million Federal Funds due to the underutilization of residential treatment beds. The number of vacant beds is currently estimated at approximately 121 beds.

The Enhanced Therapeutic Foster Care program projects a one-time savings of $2.4 million General Fund, $0.4 million Other Funds and $4.2 million Federal Funds. SB 1 (2019) provided $3.5 million General Fund ($8.5 million total funds) for the program, however the service contract associated with the funding was not finalized until late in the 2019-21 biennium. The contract will be in place for the full 2021-23 biennium.

The Wellbeing program projects one-time savings of $5.1 million General Fund due to lower actual expenditures versus budgeted expenditures in the Transportation, Independent Living Services, Other Medical, Family of Origin and Interstate Compact programs. The savings is primarily related to the Other Medical expenses category and includes medical expenses not covered by the Oregon Health Plan, but are necessary to ensure the safety of children, such as parental hair follicle testing to determine the presence of prohibited substances. Actual expenditures have been lower than budgeted expenditures due to the COVID-19 pandemic and its impacts on demand for services.

The Safety program expects one-time savings of $6.7 million General Fund due to lower actual expenditures versus budgeted expenditures in the Family Support Teams, Recovering Family Mutual Homes, In-Home Safety and Reunification Services (ISRS), and Strengthening, Preserving and Reunifying Families (SPRF) programs. The majority of savings is due to higher than expected unspent Title IV-E Waiver federal funds in the SPRF program, which offsets the General Fund. In the other programs, actual expenditures have been lower than budgeted expenditures due to the COVID-19 pandemic and its impacts on demand for services.

The Permanency program anticipates one-time savings of $2.2 million General Fund due to lower actual expenditures versus budgeted expenditures in the Contracted Adoption Services, Post Adoption and Private Adoption Services programs. Actual expenditures have been lower than budgeted expenditures due to the COVID-19 pandemic and its impacts on demand for services.

Aging and People with Disabilities

The rebalance recommended by the Subcommittee includes a savings within the Aging and People with Disabilities program of $1.9 million General Fund and $3.7 million in Federal Funds expenditure limitation to reflect caseload changes between the Fall 2020 and Spring 2021 caseload forecasts.

The Community-Based Care total caseload is projected to have a slight decrease of 0.5% on a net basis and represents the bulk of the caseload savings. The Adult Foster Care caseload is the only caseload projected to increase, by about 1%, and the most significant caseload decrease was in the Program for All-Inclusive Care for the Elderly (PACE) program at 2%. The Nursing Facilities and In-Home Care caseloads have slight percentage decreases and approximately net to zero on a dollar value basis.

Intellectual and Developmental Disabilities

The Subcommittee recommended an increase of $12.7 million General Fund and $25.0 million in Federal Funds expenditure limitation for projected increases in caseload and cost per case, as well as increased nursing services costs, in the Intellectual and Developmental Disabilities programs. The caseload impact is due to changes between the Fall 2020 and Spring 2021 caseload forecasts.

Increased costs associated with caseload changes result in an increase of $9.7 million General Fund and an increase of $19.1 million in Federal Funds expenditure limitation. The primary cost driver is related to a 2.5% increase in the Adult In-Home Supports caseload, resulting in additional costs of $6.1 million General Fund and $12.4 million Federal Funds. A secondary cost driver is a 4.6% increase in the Children's In-Home Supports caseload, which results in additional costs of $2.5 million General Fund and $5.1 million Federal Funds. Other cost increases are due to increases in the Adult In-Home Supports, Adult Supported Living Services, Day Support Activities and Employment Services caseloads. The remaining caseloads are projected to slightly decrease and result in caseload savings.

In addition to caseload changes, the rebalance plan includes cost per case changes resulting in a net increase of $1.7 million General Fund and $3.3 million Federal Funds. The cost per case for most programs has decreased; however, a significant increase is projected in the Children's In-Home Supports and Children's Intensive In-Home Supports cost per case due to people preferring to receive services from agencies, instead of Personal Support Workers, as well as overtime costs.

Additional Nursing Services costs of $1.3 million General Fund and $2.6 million Federal Funds are expected due to rate increases for Registered Nurses (RNs), Licensed Practical Nurses (LPNs) and Licensed Vocational Nurses (LVNs). In January 2020, RNs received a 3.8% rate increase and

LPNs/LVNs received a 10% rate increase. In addition, demand for RN services increased by 8.25% over the amount provided in the 2017-19 biennium and demand for LPN/LVN services decreased by 2.8% over the same time period.

Central Services, Shared Services, State Assessments and Enterprise-Wide Costs (SAEC)

The Subcommittee recommended one-time increases in General Fund of $9.9 million, an increase of Other Funds expenditure limitation of $1.5 million and an increase of Federal Funds expenditure limitation of approximately $2 million in the Central Services, Shared Services and SAEC programs for additional expenses in the 2019-21 biennium related to wildfire, computer and scanner costs.

The recommended rebalance plan includes a one-time increase of $6.8 million General Fund in the Central Services unit to support victims of the September 2020 wildfires with sheltering, feeding, wraparound and disaster case management services. The Department estimates the total wildfire costs for the 2019-21 biennium will be approximately $100 million General Fund. This estimate assumes potential federal funding from the Federal Emergency Management Agency (FEMA) will not be received in the 2019-21 biennium. The Legislature previously appropriated $93.2 million General Fund for wildfire response costs through HB 5042 (2021) and the meeting of the January 8, 2021 Emergency Board, resulting in a projected shortfall of $6.8 million General Fund.

A one-time increase of $2.2 million General Fund and an increase of $1.5 million Federal Funds expenditure limitation is recommended in the SAEC program to purchase 2,000 laptops and 1,000 docking stations to resume the Department's lifecycle replacement plan. The purchases will provide flexibility to enable staff to work remotely. The Department estimates over 5,700 desktop computers and 700 laptops are near their end of life.

The recommended rebalance also includes a one-time increase of $1.5 million Other Funds expenditure limitation in the Imaging and Records Management Services (IRMS) program within the Shared Services unit for the replacement of scanners. The scanners are nearing their end of life. This investment will allow the Department to purchase four high-production scanners, four high-end desktop scanners and two warehouse desktop scanners (10 in total). The replacement of scanners will enable the Department to better comply with record retention laws. A corresponding one-time increase of $0.9 million General Fund and an increase of $0.6 million Federal Funds expenditure limitation was recommended in the SAEC division related to the Shared Services Funding component for the scanner replacement purchases.

Oregon Health Authority

The Human Services Subcommittee recommended rebalance for OHA includes a net $177,448,528 General Fund reduction, a decrease in Other Funds expenditure limitation of $5,807,409, an increase in Federal Funds expenditure limitation of $167,321,358, and the elimination of one position (0.25 FTE) to update OHA's budget for actual expenditures through March 2021 and projected expenditures through the remainder of the 2019-21 biennium.

Health Systems Division

The Health Systems Division projects a $53,057,663 General Fund need and $237,173,245 in General Fund savings for a net of $184,115,582 in General Fund savings.

Oregon Health Plan Caseload Forecast –The Spring 2021 Caseload forecast results in additional costs of $53,057,663 General Fund and $161,497,392 Federal Funds in 2019-21. There are two main factors driving the growth in caseload costs over the prior caseload forecast. First, due to the extension of the COVID-19 public health emergency, and as a condition of receiving the enhanced federal match rate, OHA has stopped most activity to redetermine whether clients on the caseload remain eligible for the Oregon Health Plan. As a result, OHA's caseload has grown by approximately 15,000 cases per month since the beginning of the pandemic. This growth is projected to taper off but the caseload is not projected to peak until July 2022, also creating a substantial budget impact in 2021-23. OHA estimates it will take up to six months to complete redeterminations after the public health emergency ends.

A second factor affecting OHA's caseload cost in 2019-21 is the conversion of data from OHA's legacy system to the new ONE / Integrated Eligibility system. An initial round of data conversions began in Fall 2020 and transfers were complete in Spring 2020. These data conversions and the application of the new system's eligibility rules have led to the transfer of clients across eligibility groups. The main budgetary impact of these moves has been to elevate transfers from the Children's Medicaid and Affordable Care Act Adults eligibility groups to the Aged, Blind and Disabled, and Old Age Assistance eligibility groups. While the transfers have not resulted in additional cases, the cost of serving a client in the former eligibility group is generally lower than serving a client in the latter, resulting in a net fiscal impact from the transfers.

COVID-19 Enhanced Medicaid Match – Congress added an additional 6.2 percent to the Medicaid match rate and 4.34 percent to the Children's Health Insurance Program (CHIP) match rate for each quarter that the COVID-19 public health emergency declaration is in place. The enhanced match rate is currently included in the Health Systems Division budget through the end of December 2020. The federal government has announced plans to extend the public health emergency through January 2022, resulting in savings of $151,622,663 General Fund and $5,807,409 Other Funds in the 2019-21 biennium.

Medicaid Savings – OHA projects it will spend $78,982,051 General Fund and $144,317,214 Federal Funds less than budgeted in 2019-21 for the Medicaid program, as the COVID-19 pandemic has affected medical utilization and also due to changes in federal policy in the following areas:

- Fee-For-Service: OHA is projecting savings of $14.9 million General Fund and $42.6 million Federal Funds due to a decrease in the fee-for-service cost per case. The COVID-19 pandemic has led to a reduction in hospital services and also closed or limited services in some medical and dental offices. Due to the end of eligibility redeterminations, there has also been reduced churn in this part of the caseload, meaning clients on average, have lower medical needs than they otherwise would have.

- Medicare Part B premiums: OHA is projecting savings of $15.8 million General Fund and $24.6 million Federal Funds for Medicare Part B premium payments OHA makes on behalf of its partial dual eligible clients due to premium increases coming in lower than budgeted.

- Medicare Part D Clawback Payments: OHA is projecting savings of $13.3 million General Fund for Medicare Part D clawback payments that OHA pays to the federal government on behalf of its full dual eligible clients. The increases in Oregon's federal match rate, due to the COVID-19 pandemic and lower than budgeted Part D rate growth, result in savings.

- Coordinated Care Organization capitation payments: OHA is projecting savings of $35.0 million General Fund and $77.1 million Federal Funds as actual expenditures for CCO base rate payments and CCO maternity utilization are lower than budgeted.

COVID-19 Vaccine Administration Savings – The January 2021 Emergency Board allocated $3 million General Fund to the Health Systems Division to cover the costs of administering COVID-19 vaccines to populations served by OHA for the last six months of the biennium. With the passage of the American Rescue Plan Act of 2021, the federal government will pay 100 percent of the cost of vaccine administration starting April 1, 2021, leading to a projected savings of $1.5 million General Fund and $4.5 million Federal Funds.

Administrative Savings – OHA has identified $2,468,531 General Fund in one-time savings in administrative costs. These savings include Coronavirus Relief Fund money used to cover payroll costs for staff supporting the pandemic response, a delay in the Compass project due to a delay in federal approval for the work, unused budget for travel and vacancy savings.

Aid and Assist Savings – The Legislature approved House Bill 5042 (2021), which among other items, included $5.2 million General Fund for a series of investments aimed at addressing the influx of patients to the Oregon State Hospital and in the community, who are unable to aid and assist in their own defense at trial (Aid and Assist patients). Of the amounts approved, OHA projects it will not be able to spend $500,000 the Legislature approved for a contract with Program Design and Evaluation Services and $2.1 million approved to expand Secure Residential Treatment Facility capacity before the end of the 2019-21 biennium and is recognizing these items as a savings in its 2019-21 budget.

<u>Oregon State Hospital</u>
The Oregon State Hospital projects $13,228,896 in General Fund challenges and $3,071,728 in General Fund savings for a net of $10,157,168 in General Fund need.

COVID-19 Expenses – OHA is projecting a need of up to $13,228,896 General Fund to address its unreimbursed expenses from responding to COVID-19 at the Oregon State Hospital. These expenses are primarily from regular and overtime wages for COVID-19 activities, including the operation of screening stations and units to serve patients who either tested positive for having the virus or were determined to be potentially infected following a screening, as well as the need to fill behind staff taking leave due to COVID-19 exposure or to provide childcare. The hospital has also incurred additional costs for personal protective equipment and other supplies. OHA estimates COVID-19 related expenses will reach

$27.3 million in 2019-21; these amounts are offset by funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act and pending FEMA reimbursement totaling $14.1 million.

Medicaid Recoupment Savings – The OHA Office of Program Integrity completed a series of hospital payment audits based on claims processed by the Medicaid Management Information System (MMIS). The audits determined the Oregon State Hospital was overpaid by the federal government due to systemic issues within MMIS as well as the hospital's billing and documentation processes by a total of $7,061,305 for the years reviewed. Prior to the finalization of the audits the Legislature provided $8,148,865 General Fund relief for these overpayments through Senate Bill 5723 during the August Special Session, leaving a savings of $1,087,560 General Fund.

Rivers Run Program Discontinuation – The Oregon State Hospital opened the 16-bed Rivers Run Residential Treatment Facility in July 2019 to provide capacity to treat Aid and Assist patients. The hospital used the additional 16 beds to transition civilly committed patients into a lower level of care, freeing up bed space for Aid and Assist patients on the Salem campus for patients who needed a hospital level of care. As the influx of Aid and Assist patients has continued there has been a decline in the population of patients who are civilly committed at the state hospital, meaning there are no longer enough civilly committed patients to keep the program open. Due to a lack of patients, in April 2021 the Oregon State Hospital discharged its last four patients from Rivers Run into the community and closed the facility. This action results in $1,984,168 in General Fund savings during the 2019-21 biennium.

Health Policy and Analytics

OHA is projecting a one-time $1,405,849 General Fund savings due to Coronavirus Relief Fund reimbursements for staff time in Health Policy and Analytics, the suspension of the Client Quality Metrics Registry and Provider Directory programs, vacancy savings, and underspending of other services and supplies budgets.

Public Health Division

Domestic Well Testing – OHA is projecting $150,000 General Fund savings in the Domestic Well Testing program. The program received $600,000 General Fund from the October 12, 2020 meeting of the Emergency Board to test domestic wells in areas of Oregon affected by the Fall 2020 wildfires (as well as $150,000 for small water system testing). Domestic well testing has been slower than anticipated due a delay in ash and debris removal necessary before the tests are performed.

Environmental Public Health Grant – OHA is projecting a $67,753 Federal Funds savings and a reduction of one position (0.25 FTE) in the Public Health division. The program received one year funding instead of the requested five year funding from a Centers for Disease Prevention and Control grant to support environmental public health capacity; the grant will no longer be able to support a permanent position.

Debt Service

OHA is projecting $1,934,265 in General Fund savings due to a Department of Administrative Services action to refinance several series of bonds used to build the Oregon State Hospital campuses in Salem and Junction City. The $1.9 million represents an interest reserve account no longer needed due to the completion of the bonds refinancing, which was not captured through prior legislative budget adjustments.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Department of Human Services and Oregon Health Authority
Ali Webb - 503-400-4747 and Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from LAB)									
Oregon Department of Human Services									
SCR 010-40 - Central Services									
Services and Supplies	$ 6,799,794	$ -	$ -	$ -	$ -	$ -	$ 6,799,794		
SCR 010-45 - Shared Services									
Services and Supplies	$ -	$ -	$ 1,451,699	$ -	$ -	$ -	$ 1,451,699		
SCR 010-50 - State Assessments and Enterprise-wide Costs									
Services and Supplies	$ 2,190,600	$ -	$ -	$ -	$ 1,460,400	$ -	$ 3,651,000		
Other Special Payments	$ 871,019	$ -	$ -	$ -	$ 580,680	$ -	$ 1,451,699		
SCR 060-01 - Self Sufficiency Programs									
Special Payments to Individuals	$ (5,190,224)	$ -	$ (946,229)	$ -	$ (15,137,677)	$ -	$ (21,274,130)		
SCR 060-08 - Aging and People with Disabilities									
Special Payments to Individuals	$ (1,924,524)	$ -	$ -	$ -	$ (3,741,209)	$ -	$ (5,665,733)		
SCR 060-09 - Intellectual and Developmental Disabilities									
Other Special Payments	$ 12,739,470	$ -	$ -	$ -	$ 25,041,285	$ -	$ 37,780,755		
SCR 060-02 - Safety									
Special Payments to Individuals	$ (1,940,888)	$ -	$ -	$ -	$ -	$ -	$ (1,940,888)		
Special Payments to Contracted Service Providers	$ (2,044,980)	$ -	$ -	$ -	$ -	$ -	$ (2,044,980)		
Other Special Payments	$ (2,695,524)	$ -	$ -	$ -	$ -	$ -	$ (2,695,524)		
SCR 060-03 - Wellbeing									
Special Payments to Other Governmental Units	$ 72,635	$ -	$ -	$ -	$ 127,455	$ -	$ 200,090		
Special Payments to Individuals	$ (12,490,547)	$ -	$ (1,817,088)	$ -	$ (21,105,188)	$ -	$ (35,412,823)		
Special Payments to Contracted Service Providers	$ 12,149	$ -	$ -	$ -	$ -	$ -	$ 12,149		
Other Special Payments	$ (14,842,009)	$ -	$ (4,000,100)	$ -	$ (1,651,595)	$ -	$ (20,493,704)		
SCR 060-04 - Permanency									
Special Payments to Individuals	$ 20,014	$ -	$ -	$ -	$ 26,047	$ -	$ 46,061		
Other Special Payments	$ (2,568,181)	$ -	$ -	$ -	$ (369,893)	$ -	$ (2,938,074)		
Oregon Health Authority									
SCR 10-50 - Debt Service									
Debt Service	$ (1,934,265)	$ -	$ -	$ -	$ -	$ -	$ (1,934,265)		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SCR 030-01 - Health Systems Division									
Personal Services	$ (1,052,333)	$ -	$ -	$ -	$ -	$ -	$ (1,052,333)	0	0.00
Services and Supplies	$ (1,416,198)	$ -	$ -	$ -	$ -	$ -	$ (1,416,198)		
Special Payments to Counties	$ (6,525,266)	$ -	$ -	$ -	$ -	$ -	$ (6,525,266)		
Special Payments to Individuals	$ (174,550,811)		$ (5,807,409)		$ 170,990,638		$ (9,367,582)		
Special Payments to Contracted Service Providers	$ (570,974)	$ -	$ -	$ -	$ (880,298)	$ -	$ (1,451,272)		
Other Special Payments	$ -	$ -	$ (42,884)	$ -	$ -	$ -	$ (42,884)		
SCR 030-02 - Health Policy and Analytics									
Personal Services	$ (1,024,536)	$ -	$ -	$ -	$ -	$ -	$ (1,024,536)	0	0.00
Services and Supplies	$ (381,313)	$ -	$ -	$ -	$ (2,721,229)	$ -	$ (3,102,542)		
SCR 030-05 - Public Health									
Personal Services	$ -	$ -	$ -	$ -	$ (50,198)	$ -	$ (50,198)	(1)	(0.25)
Services and Supplies	$ (150,000)	$ -	$ -	$ -	$ (17,555)	$ -	$ (167,555)		
Other Special Payments	$ -	$ -	$ 42,884	$ -	$ -	$ -	$ 42,884		
SCR 030-06 - Oregon State Hospital									
Personal Services	$ 9,760,570	$ -	$ -	$ -	$ -	$ -	$ 9,760,570	0	0.00
Services and Supplies	$ 1,521,284	$ -	$ -	$ -	$ -	$ -	$ 1,521,284		
Other Special Payments	$ (1,124,686)	$ -	$ -	$ -	$ -	$ -	$ (1,124,686)		
TOTAL ADJUSTMENTS	$ (198,439,724)	$ -	$ (11,119,127)	$ -	$ 152,551,663	$ -	$ (57,007,188)	(1)	(0.25)
SUBCOMMITTEE RECOMMENDATION	$ (198,439,724)	$ -	$ (11,119,127)	$ -	$ 152,551,663	$ -	$ (57,007,188)	(1)	(0.25)

SB 5505 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Holvey

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do Pass the A-Eng bill.
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Various
2021-23

Budget Summary

None.

Summary of Capital Construction Subcommittee Action

Senate Bill 5505 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee approved bond authorizations in Senate Bill 5505 for the following purposes:

General Fund Obligations

1. The Subcommittee approved Article XI-G general obligation bond authority of $120,000,000 to fund grants to Public Universities and Community Colleges to finance six new capital projects for Public Universities, six new capital projects for Community Colleges, and five reauthorized capital projects approved during previous legislative sessions for Community Colleges. The proceeds of the bonds will be used to provide grants through grant programs administered by the Higher Education Coordinating Commission (HECC). Projects are described later in this report.

2. The Subcommittee approved Article XI-H general obligation bond authority of $10,300,000, which includes $10,000,000 in net proceeds and $300,000 for costs of issuing the bonds, for the Department of Environmental Quality (DEQ) to finance pollution control facilities or related activities. Net proceeds will replenish DEQ's Industrial Orphan Site Account, which is used to investigate and cleanup highly contaminated sites.

3. The Subcommittee approved Article XI-M general obligation bond authority of $111,300,000, which includes net proceeds of $110,000,000 and $1,300,000 for costs of issuing bonds and approved Article XI-N general obligation bond authority of $50,750,000, which includes net proceeds of $50,000,000 and $750,000 for costs of issuing bonds. The proceeds of the Article XI-M bonds will be used to provide grants for seismic rehabilitation of public education buildings, and the proceeds of the Article XI-N bonds will be used to provide grants for seismic rehabilitation of emergency services buildings through grant programs administered by the Oregon Business Development Department.

4. The Subcommittee approved Article XI-P general obligation bond authority of $126,090,000, which includes $125,000,000 in net proceeds and $1,090,000 for costs of issuing bonds, to fund matching grants to school districts for capital costs including construction, improvement, or remodel of facilities and acquisition of equipment through the Oregon School Capital Improvement Matching program administered by the Oregon Department of Education.

5. The Subcommittee approved General Fund supported Article XI-Q general obligation bond authority of $1,254,710,636 to finance the capital costs of projects for real or personal property owned or operated by the state. The projects and agencies are listed below, with the exception of HECC; projects funded by grants from the HECC to Public Universities are described later in this report.

    - Department of Revenue, Electronic Valuation Information System: approved $4,245,000 Article XI-Q bonds to finance $4,157,000 of project costs and $88,000 for costs of issuing the bonds. The project is to implement a new property tax appraisal information system to modernize and replace current disparate systems and tools that are used to manage the property valuation processes.

    - Oregon Military Department, Ashland Armory Service Life Extension: approved $5,480,000 Article XI-Q bonds to finance $5,373,235 of project costs and $106,765 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Ashland Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical, and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping, and fencing.

    - Oregon Military Department, Corvallis Armory Service Life Extension: approved $4,375,000 Article XI-Q bonds to finance $4,317,605 of project costs and $57,395 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Corvallis Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical, and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping, and fencing.

    - Oregon Military Department, Resiliency Grant Fund: approved $10,210,000 Article XI-Q bonds to finance $10,000,000 of project costs and $210,000 for costs of issuing the bonds. The bond proceeds will be used to purchase emergency preparedness equipment, which will be owned by the Oregon Military Department and distributed to local governments and other federal tax-exempt qualified recipients through the Office of Emergency Management State Preparedness and Incident Response Equipment Grant (SPIRE) program. A maximum of $2,000,000 may be spent on urban search and rescue preparedness equipment.

- Oregon Military Department, Washington County Readiness Center: approved $5,410,000 Article XI-Q bonds to finance $5,300,000 of project costs and $110,000 for costs of issuing the bonds. The project is to construct a new National Guard Readiness Center in Washington County for the training, administrative and logistical needs of the Oregon Army National Guard as a replacement for the Hillsboro Armory. The project includes construction as well as providing utility services, information systems, fire detection and alarm systems, hazardous materials abatement and disposal, roads, walks, curbs, gutters, storm drainage, parking areas, and site improvements. The bond proceeds will be used as matching funds for a federal grant.

- Oregon State Police, Central Point Office Expansion: approved $34,435,000 Article XI-Q bonds to finance $33,961,269 of project costs and $473,731 for costs of issuing the bonds. The project is to remodel and expand the Central Point Office facility to add space for the forensic lab, evidence, medical examiner and patrol functions. In addition, the project includes modernizing the existing space and adding two auxiliary buildings.

- Oregon State Police, Springfield Forensic Lab and Medical Examiner's Office: approved $62,710,000 Article XI-Q bonds to finance $61,982,733 of project costs and $727,267 for costs of issuing the bonds. The project is for the design and construction of a new forensic lab and medical examiner facility in Springfield.

- Oregon State Police, Springfield Patrol Area Command Office: approved $14,490,000 Article XI-Q bonds to finance $14,261,687 of project costs and $228,313 for costs of issuing the bonds. The project is for the design and construction of a new command office facility in Springfield, including a warehouse for storage.

- Department of Corrections, Capital Improvement and Renewal: approved $70,745,000 Article XI-Q bonds to finance $70,000,000 of project costs and $745,000 for costs of issuing the bonds. The project is to address capital improvements at multiple facilities, including replacement or improvement of roofs, HVAC, hardscaping, plumbing, electrical systems, communication and security systems, and other building elements.

- Department of Corrections, Electronic Health Records: approved $13,635,000 Article XI-Q bonds to finance $13,400,000 of project costs and $235,000 for costs of issuing the bonds. The project is to acquire and implement an information technology solution to track the health care records of adults in custody. The solution will replace paper based tracking and may be a commercial off-the-shelf system or a software as a service system. The bond proceeds will be used for costs that are eligible to be capitalized, which may include software acquisition or licensing, software configuration and interfaces, coding, hardware, installation to hardware, and testing.

- Department of Corrections, Off-Net Telephone Infrastructure: approved $3,825,000 Article XI-Q bonds to finance $3,770,433 of project costs and $54,567 for costs of issuing the bonds. The project is to design, purchase, and implement a centralized Voice over Internet Protocol (VoIP) communications system for use in multiple institutions to replace outdated legacy telephone systems.

- Oregon Youth Authority, Camp Riverbend Dorm Renovation: approved $6,975,000 Article XI-Q bonds to finance $6,867,101 of project costs and $107,899 for costs of issuing the bonds. The project involves capital improvements to renovate and expand two living units and supporting spaces at the Camp Riverbend Youth Transitional Facility, including the Riverbend building and the Hilgard building.

- Oregon Youth Authority, Capital Improvements: approved $11,060,000 Article XI-Q bonds to finance $4,152,319 of reauthorized projects costs plus $6,742,239 of new project costs and $165,442 for costs of issuing the bonds. The project involves capital improvements to permanent structures and fixtures at multiple facilities to address needs identified by the Facility Condition Assessment completed on OYA facilities.

- Oregon Youth Authority, Control Room Renovations: reauthorized $1,300,000 Article XI-Q bonds to finance $1,195,000 of project costs and $105,000 for costs of issuing the bonds. The project involves capital improvements to renovate the control rooms at the Rogue Valley, Eastern Oregon and Oak Creek Youth Correctional Facilities.

- Oregon Youth Authority, JJIS IT System Modernization: approved $7,870,000 Article XI-Q bonds to finance $7,756,531 of project costs and $113,469 for costs of issuing the bonds. The project is to modernize the Juvenile Justice Information System (JJIS) to replace the current legacy system with a web-based case management information technology solution.

- Oregon Youth Authority, MacLaren Infirmary and Pharmacy Renovation and Expansion: reauthorized $1,720,000 Article XI-Q bonds to finance $1,679,000 of project costs and $41,000 for costs of issuing the bonds. The project involves capital improvements to renovate and expand the infirmary, clinic and pharmacy at the MacLaren Youth Correctional Facility to meet operational needs.

- Oregon Youth Authority, MacLaren West Cottages Renovations: approved $20,795,000 Article XI-Q bonds to finance $12,478,547 of reauthorized project costs plus $8,000,000 of new project costs and $316,453 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel multiple living units on the west side of the campus at MacLaren Youth Correctional Facility.

- Oregon Youth Authority, Oak Creek Medical and Dental Clinic Renovations: reauthorized $710,000 Article XI-Q bonds to finance $675,385 of project costs and $34,615 for costs of issuing the bonds. The project involves capital improvements to remodel and expand the medical and dental clinic at the Oak Creek Youth Correctional Facility, including addressing needs identified by the Facility Condition Assessment completed on OYA facilities.

- Oregon Youth Authority, Rogue Valley Facility Improvements: reauthorized $7,110,000 Article XI-Q bonds to finance $6,974,243 of project costs and $135,757 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel four living units at the Rogue Valley Youth Correctional Facility.

- Oregon Youth Authority, Tillamook Dorm Renovation: approved $10,495,000 Article XI-Q bonds to finance $10,279,899 of project costs and $215,101 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel two living units and supporting spaces at the Tillamook Youth Correctional Facility.

- Oregon Youth Authority, Tillamook Medical and Dental Renovations: reauthorized $690,000 Article XI-Q bonds to finance $652,775 of project costs and $37,225 for costs of issuing the bonds. The project involves capital improvements to remodel and expand the medical and dental clinic at the Tillamook Youth Correctional Facility to meet operational needs.

- Oregon Health Authority, Oregon State Hospital Salem Well Water Treatment Facility: approved $4,555,000 Article XI-Q bonds to finance $4,492,750 of project costs and $62,250 for costs of issuing the bonds. The project is to construct a well water treatment facility and potable water storage tank to provide a backup water supply for the Oregon State Hospital in Salem to be used in the event of disruption or contamination of the city water supply.

- Oregon Health Authority, Oregon State Hospital Salem/Junction City Automated Dispensing Cabinets: approved $3,555,000 Article XI-Q bonds to finance $3,500,000 of project costs and $55,000 for costs of issuing the bonds. The project is to replace approximately 40 automated medication dispensing cabinets deployed throughout patient care areas on the Salem and Junction City campuses of the Oregon State Hospital. The project includes replacement of the computers in each cabinet.

- Higher Education Coordinating Commission, FAMIS System Replacement: approved $5,105,000 Article XI-Q bonds to finance $5,000,000 of project costs and $105,000 for costs of issuing the bonds. The project is to acquire and implement an information technology system to replace the existing Financial Aid Management Information System (FAMIS) that is used for administration of financial aid programs.

- Oregon Department of Education, Oregon School for the Deaf ADA Restrooms: approved $1,065,000 Article XI-Q bonds to finance $1,024,625 of project costs and $40,375 for costs of issuing the bonds. The project is to improve Americans with Disabilities Act (ADA) accessibility in restrooms throughout the Oregon School for the Deaf campus.

- Oregon Department of Education, Oregon School for the Deaf Fire Alarm System Replacement: approved $3,145,000 Article XI-Q bonds to finance $3,091,923 of project costs and $53,077 for costs of issuing the bonds. The project is to replace the fire alarm system throughout the Oregon School for the Deaf campus.

- Oregon Department of Education, Oregon School for the Deaf Windows Upgrade: approved $1,425,000 Article XI-Q bonds to finance $1,383,452 of project costs and $41,548 for costs of issuing the bonds. The project is to replace windows with energy efficient windows in facilities at the Oregon School for the Deaf.

- Oregon Department of Forestry, Capital Improvements: approved $2,464,209 Article XI-Q bonds to finance $2,431,809 of project costs and $32,400 for costs of issuing the bonds. The project involves making capital improvements to address deferred maintenance at various facilities.

- Oregon Department of Forestry, Toledo Facility Replacement Phase II: approved $1,136,227 Article XI-Q bonds to finance $1,115,640 of project costs and $20,587 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone.

- Oregon Parks and Recreation Department, State Parks Capital Improvement and Renewal: approved $50,750,000 Article XI-Q bonds to finance $50,000,000 of project costs and $750,000 for costs of issuing the bonds. The project is to finance the capital costs of making improvements to facilities in multiple Oregon state parks. The project includes improvements or replacements to facilities and related infrastructure such as buildings, water systems, septic and sewer systems, electrical systems, restroom and shower facilities, as well as modernizing and expanding campgrounds.

- Oregon Department of Fish and Wildlife, Capital Improvement and Renewal: approved $5,105,000 Article XI-Q bonds to finance $5,000,000 of project costs and $105,000 for costs of issuing the bonds. The project involves making capital improvements to replace buildings and address deferred maintenance at various facilities.

- Oregon Housing and Community Services, Local Innovation and Fast Track (LIFT) Housing and Permanent Supportive Housing: approved $413,490,000 Article XI-Q bonds to finance $410,000,000 of project costs and $3,490,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will

take an operational or ownership interest to provide affordable housing for Oregonians with low income and citizens in historically underserved communities and communities of color, as well as affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness. The authorization includes up to $60,000,000 to fund qualified LIFT Rental applications from the 2021 Notice of Funding Availability period that did not receive funding due to inadequate resources. This will expedite the delivery of 635 affordable homes in Tillamook, Salem, Umatilla, Lincoln City, Tigard, and Portland.

- Oregon Judicial Department, Benton County Courthouse: approved $20,730,000 Article XI-Q bonds to finance $20,383,129 of project costs and $346,871 for costs of issuing the bonds. The project is to construct a new facility to replace the Benton County Courthouse. Proceeds will be deposited in the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF) to support state matching funds for the project.

- Oregon Judicial Department, Clackamas County Courthouse: approved $95,400,000 Article XI-Q bonds to finance $94,500,000 of project costs and $900,000 for costs of issuing the bonds. The project is to construct a new facility to replace the Clackamas County Courthouse. Proceeds will be deposited in the OCCCIF to support state matching funds for the project.

- Oregon Judicial Department, Crook County Courthouse: approved $11,885,000 Article XI-Q bonds to finance $11,700,000 of project costs and $185,000 for costs of issuing the bonds. The project is to construct a new facility to replace the Crook County Courthouse. Proceeds will be deposited in the OCCCIF to support state matching funds for the project.

- Oregon Judicial Department, Linn County Courthouse: approved $16,110,000 Article XI-Q bonds to finance $15,900,000 of project costs and $210,000 for costs of issuing the bonds. The project is to construct a new facility to replace the Linn County Courthouse. Proceeds will be deposited in the OCCCIF to support state matching funds for the project.

- Oregon Judicial Department, Supreme Court Building Renovation: approved $21,950,000 Article XI-Q bonds to finance $21,700,000 of project costs and $250,000 for costs of issuing the bonds. The project is to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety upgrades.

- Legislative Administration Committee, Document Publishing and Management System: approved $4,310,000 Article XI-Q bonds to finance $4,250,000 of project costs and $60,000 for costs of issuing the bonds. The project is to develop and implement a document publishing and management software system.

Dedicated Fund Obligations

6. The Subcommittee approved a $180,000,000 authorization to the Department of Veterans' Affairs for issuance of Article XI-A general obligation bonds to finance farm and home loans to veterans.

7. The Subcommittee approved Article XI-F(1) general obligation bond authority of $114,505,000 to fund loans to Public Universities through the Higher Education Coordinating Commission to finance three capital projects. The projects are described later in this report.

8. The Subcommittee approved a $10,000,000 authorization to the Department of Environmental Quality for issuance of Article XI-H general obligation bonds to finance pollution control facilities or related activities. Bond proceeds are used as matching funds for federal Clean Water State Revolving Fund (CWSRF) capitalization grants and provide low-cost loans for the planning, design or construction of projects that prevent or mitigate water pollution.

9. The Subcommittee approved a $50,000,000 authorization to the Housing and Community Services Department for issuance of Article XI-I(2) general obligation bonds to provide financing for multi-family housing for the elderly and for disabled persons.

10. The Subcommittee approved Article XI-Q general obligation bond authority of $224,634,564 to finance all or a portion of the following projects:

    - Department of Administrative Services, Executive Building Interior and Seismic Renovation: approved $45,620,000 Article XI-Q bonds to finance $45,000,000 of project costs and $620,000 for costs of issuing the bonds. The project involves renovation of the Executive Building, including seismic updates and upgrades of the exterior envelope and the building systems including electrical, mechanical, plumbing, and fire sprinkler systems. Debt service on the bonds will be paid using agency resources (Other Funds).

    - Department of Administrative Services, Justice Building Exterior Renovations: reauthorized $3,555,000 Article XI-Q bonds to finance $3,500,000 of project costs and $55,000 for costs of issuing the bonds. The project is to renovate the building exterior, including replacement of wood window casements, and to install ten additional secondary distribution panels and feed power panels and circuit breakers. Debt service on the bonds will be paid using agency resources (Other Funds).

    - Department of Administrative Services, North Valley Complex Infrastructure Upgrades/Tenant Improvements: approved $60,820,000 Article XI-Q bonds to finance $60,000,000 of project costs and $820,000 for costs of issuing the bonds. The project is to renovate the North Valley Complex in Wilsonville and make tenant improvements and related site improvements to ready the building for use by multiple agencies. Debt service on the bonds will be paid using agency resources (Other Funds).

    - Department of Administrative Services, Portland State Office Building Improvements: reauthorized $8,730,000 Article XI-Q bonds to finance $8,600,000 of project costs and $130,000 for costs of issuing the bonds. The project is to replace the exterior windows;

replace the roof; and upgrade security, electrical and HVAC systems. Debt service on the bonds will be paid using agency resources (Other Funds).

- Department of Administrative Services, Revenue Building Electrical System Upgrades: reauthorized $7,120,000 Article XI-Q bonds to finance $7,000,000 of project costs and $120,000 for costs of issuing the bonds. The project is to upgrade the electrical and HVAC systems in the Revenue Building. Debt service on the bonds will be paid using agency resources (Other Funds).

- Department of Administrative Services, Yellow Parking Lot Paving: approved $4,055,000 Article XI-Q bonds to finance $4,000,000 of project costs and $55,000 for costs of issuing the bonds. The project involves paving the existing gravel Yellow Parking Lot in the Capitol Mall area and making necessary site improvements related to storm water, landscaping and other site improvements. The project also includes a public electric vehicle charging component. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Department of Forestry, Capital Improvements: approved $2,420,791 Article XI-Q bonds to finance $2,388,962 of project costs and $31,829 for costs of issuing the bonds. The project involves making capital improvements to address deferred maintenance at various facilities. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Department of Forestry, Toledo Facility Replacement Phase II: approved $1,578,773 Article XI-Q bonds to finance $1,550,167 of project costs and $28,606 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Liquor Control Commission, Liquor Warehouse Conveyor System: approved $10,175,000 Article XI-Q bonds to finance $10,000,000 of project costs and $175,000 for costs of issuing the bonds. The project is to acquire and install a new conveyor and order fulfillment system for use in the agency's new warehouse. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Liquor Control Commission, Liquor Warehouse Land and Building: approved $53,170,000 Article XI-Q bonds to finance $52,537,265 of project costs and $632,735 for costs of issuing the bonds. The project includes the purchase of land and the design and construction of a new warehouse and headquarters for agency operations. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Liquor Control Commission, Liquor Warehouse Management IT System: approved $27,390,000 Article XI-Q bonds to finance $27,000,000 of project costs and $390,000 for costs of issuing the bonds. The project is to acquire and implement an

information technology system to replace legacy systems for warehouse management, licensing, and enforcement. Debt service on the bonds will be paid using agency resources (Other Funds).

11. The Subcommittee approved Other Financing Agreements authority of $100,000,000 for other financing agreements, including capital leases and real estate lease-purchase or similar agreements for the purchase, construction, or improvement of real property, for the Department of Administrative Services. The payments related to financing agreements will be paid using agency resources (Other Funds).

Revenue Bonds

12. The Subcommittee approved the Housing and Community Services Department direct revenue bond authority of $500,000,000 and pass-through revenue bond authority of $1,300,000,000.

13. The Subcommittee approved the Department of Transportation direct revenue bond authority of $880,000,000 for the issuance of Highway User Tax revenue bonds.

14. The Subcommittee approved the Oregon Business Development Department direct revenue bond authority of $30,000,000 for the Oregon Infrastructure Finance Authority Bond Bank Program. Pass-through revenue bond authority of $600,000,000 for Industrial Development bonds and $2,500,000 for the Beginning and Expanding Farmer Loan Program was also approved.

15. The Subcommittee approved Department of Administrative Services, Lottery Revenue Bond limit of $492,440,000. This amount provides funding for 55 projects authorized in Senate Bill 5534. A list of Lottery Revenue Bond projects can be found in SB 5534.

16. The Subcommittee approved pass-through revenue bond authority of $1,000,000,000 for the Oregon Facilities Authority.

Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

Higher Education Coordinating Commission

HECC - Public Universities

The Subcommittee approved 10 new capital projects for public universities to finance total project costs of $445,905,100. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G and Article XI-Q general obligation bonds will be used to provide grants from HECC to the applicable public university, and the debt service on these bonds will be paid with General Fund. Each university must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. The proceeds of Article XI-F(1) bonds will be used to provide loans from HECC to the applicable public university, and the debt service on the

Article XI-F(1) bonds will be paid by HECC with Other Funds using loan repayments received from the applicable university made with university resources. The approved projects are listed below.

All Public Universities

The Subcommittee approved the following project for the seven public universities, to be allocated to each individual university by HECC:

- Capital Improvement and Renewal: approved $80,810,000 Article XI-Q bonds to finance $80,000,000 of project costs and $810,000 for costs of issuing the bonds. The capital improvement projects will address deferred maintenance, code compliance, safety issues, and Americans with Disabilities Act (ADA) accessibility improvements for campus facilities. The projects will not involve: acquisition of buildings, structures, or land; classroom or lab modernization; or improvements to auxiliary facilities, which are typically self-supporting.

Eastern Oregon University

- Inlow Hall Renovation, Phase II: approved $17,920,200 Article XI-Q general obligation bonds to finance $17,700,200 of project costs and $220,000 for costs of issuing the bonds and $600,000 Article XI-G general obligation bonds to finance $564,900 of project costs and $35,100 for costs of issuing the bonds. The project is to renovate Inlow Hall including improvements to the roofing system, building envelope, HVAC systems, and seismic updates. The project also includes the remodel of offices, attic, basement, and student support areas to optimize the use of space.

Oregon Institute of Technology

- Residence Hall: approved $55,650,000 Article XI-F(1) general obligation bonds to finance $55,000,000 of project costs and $650,000 for costs of issuing the bonds. The project is to construct a new facility for student housing with approximately 900 beds and study space on the Klamath Falls campus.

- OMIC R&D Center for Additive Manufacturing Innovation Phase II: approved $5,105,000 Article XI-Q general obligation bonds to finance $5,000,000 of project costs and $105,000 for costs of issuing the bonds. The project is to construct two new research labs within the Research and Development (R&D) facility, including a powdered metal handling vault and airlock to support the addition of laser powder bed fusion and binder jetting methods of additive manufacturing to the facility. The project also includes completion of office space, including conference rooms and collaborative space for manufacturers to work on site with OMIC R&D and partner university researchers to develop and evaluate additive related research projects.

Oregon State University

- Cascades Student Success Center: approved $8,930,000 Article XI-Q general obligation bonds to finance $8,800,000 of project costs and $130,000 for costs of issuing the bonds and $5,105,000 Article XI-G general obligation bonds to finance $5,000,000 of project costs and $105,000 for costs of issuing the bonds. The project is to construct a new Student Success Center on the Cascades Campus which will be used to provide academic and career advising, tutoring, mental health counseling, study spaces and a health wellness center.

- Cordley Hall Renovation, Phase II: approved $61,690,000 Article XI-Q general obligation bonds to finance $61,000,000 of project costs and $690,000 for costs of issuing the bonds and $25,375,000 Article XI-G general obligation bonds to finance $25,000,000 of project costs and $375,000 for costs of issuing the bonds. The project is to renovate Cordley Hall, including improvements related to accessibility, safety, seismic upgrades and mechanical and electrical system efficiency. Interior spaces will also be renovated, such as laboratories, classrooms and offices. In addition, the project includes construction of a new cooling plant building adjacent to Cordley Hall.

- Reser Stadium West Grandstands: approved $40,555,000 Article XI-F(1) general obligation bonds to finance $40,000,000 of project costs and $555,000 for costs of issuing the bonds. The project is to replace the west grandstands of the football stadium, including replacement of the grandstands and enclosed fan seating areas, restrooms, concessions, press boxes, and athletic support spaces. In addition, the project includes replacement or improvements to adjacent parking, pedestrian paths, and fire and travel lanes. This project may also include interior space for academics or a health care partner.

Portland State University

- Gateway Center Reuse and Extension: approved $45,585,000 Article XI-Q general obligation bonds to finance $45,000,000 of project costs and $585,000 for costs of issuing the bonds, and $5,105,000 Article XI-G general obligation bonds to finance $5,000,000 of project costs and $105,000 for costs of issuing the bonds, and $18,300,000 Article XI-F(1) general obligation bonds to finance $18,000,000 of project costs and $300,000 for costs of issuing the bonds. The project is to renovate the existing Art Building and construct an addition on an adjacent lot to expand space available for the School of Art and Design, the Center for Student Health and Counseling, and the Speech and Hearing Sciences program. The project includes adding laboratory spaces, as well as improving and expanding spaces for classrooms, student study and collaboration, student mentoring and advising, and exhibition spaces. In addition, the facility will be designed to include private sector commercial space.

University of Oregon

- Heritage Building Renovation: approved $53,285,000 Article XI-Q general obligation bonds to finance $52,650,000 of project costs and $635,000 for costs of issuing the bonds and $5,960,000 Article XI-G general obligation bonds to finance $5,850,000 of project costs and $110,000 for costs of issuing the bonds. The project is to renovate the Heritage Building, including classrooms, faculty offices, and the

theatrical performance hall. The renovation will update and modernize classrooms and workstations, as well as address deferred maintenance, safety issues, and building and site code violations.

Western Oregon University

- Student Success Center: approved $20,920,000 Article XI-Q general obligation bonds to finance $20,680,000 of project costs and $240,000 for costs of issuing the bonds and $695,000 Article XI-G general obligation bonds to finance $660,000 of project costs and $35,000 for costs of issuing the bonds. The project is to construct a new Student Success Center building that will house student services such as advising, tutoring, student support groups, computer labs, and smart classrooms. The new facility will be located on the site of the existing Old Education Building, which will be demolished.

HECC - Community Colleges

The Subcommittee approved six new capital projects and reauthorized five capital projects approved in prior biennia for community colleges to finance total project costs of $75,946,994. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G bonds will be used to provide grants from HECC to the applicable community college, and the debt service on the bonds will be paid with General Fund. Each community college must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. Match funds may come from a variety of sources including grants, donations, partnership contributions, local bond levies, or some combination of sources. The approved projects are listed below.

- Blue Mountain Community College – Facility for Agricultural Resource Management (FARM) Phase 2: reauthorized $6,615,000 Article XI-G bonds to finance $6,500,000 of project costs and $115,000 for costs of issuing the bonds. The project is to design and construct a new facility to support animal science programs, including veterinary assistant/technician, equine and the livestock judging and rodeo teams. The constitutionally required match for the Article XI-G bonds is expected to be provided from various sources, which may include grants, donations, or a local bond levy.

- Central Oregon Community College – Classroom Building Redmond Campus: reauthorized $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to construct a new classroom building on the campus in Redmond. The facility will include science and computer laboratories, classrooms, student study areas, and support spaces. In addition, the project will include instructional technology and technology infrastructure. The community college will provide the constitutionally required match for the Article XI-G bonds through various sources, which may include a local bond levy, capital campaign donations and/or grant proceeds.

- Chemeketa Community College – Building 7 Remodel: approved $8,125,000 in Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to remodel the Physical Education facility (Building 7), including the redesign and

remodel of learning spaces, upgrades of interior and exterior building components, and possibly targeted seismic reinforcements. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

- Clatsop Community College – Maritime Science Building: reauthorized $8,120,000 Article XI-G bonds to finance $7,996,994 of project costs and $123,006 for costs of issuing the bonds. The project includes the purchase of currently leased Marine and Environmental Research Training Station (MERTS) campus land, renovation of the existing science building, and construction of a new Maritime Science Building on the MERTS campus, which will include classrooms, labs, and expanded faculty and support space. The community college will provide the constitutionally required match for the Article XI-G bonds through various funding options, including bonds and a capital campaign.

- Klamath Community College – Childcare Resource Learning Center: approved $1,540,000 Article XI-G bonds to finance $1,500,000 of project costs and $40,000 for costs of issuing the bonds. The project is to construct a new Childcare Learning Complex for education program students to complete course lab practicums and gain workforce experience through internships. The facility will include space for meetings, offices, and classrooms as well as common areas for student access to campus resources. The community college will provide the constitutionally required match for the Article XI-G bonds through grants and/or donations.

- Linn-Benton Community College – Agricultural Center: approved $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to construct a new Agricultural Center for animal sciences instruction that will include a horse barn, arena, livestock barn, classroom building with laboratories, and related outbuildings. The facility is expected to provide fenced and managed acreage for livestock as well as covered pens and barns for animals and feed. The project also includes parking areas for instruction and college-sponsored events. The community college will provide the constitutionally required match for the Article XI-G bonds by issuing debt through a private bank placement.

- Mt. Hood Community College – Accessibility Upgrades, Dental Hygiene Lab, and Deferred Maintenance: approved $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to improve accessibility, update classrooms and labs, and modernize elevators. In addition, the project includes replacing sidewalks and parking as well as improvements to address deferred maintenance such as replacement of roofs and building envelopes. The community college will provide the constitutionally required match for the Article XI-G bonds through various possible sources which may include grants, donations, partnership contributions, a local bond levy, or some combination of sources.

- Oregon Coast Community College – Workforce Education and Resiliency Center: reauthorized $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to construct a new building to provide space for workforce development academic programs, student study areas, as well as administrative and faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds through various revenues, including a local bond levy and a capital construction campaign.

- Rouge Community College – Transportation Technology Center: approved $7,120,000 Article XI-G bonds to finance $7,000,000 of project costs and $120,000 for costs of issuing the bonds. The project is to construct a new facility on the Redwood Campus for instruction and training in the field of transportation technology. The facility will include inventory management, project storage, vehicle and equipment bays, lab preparation areas, faculty offices, student study areas, support staff offices and work areas. The project will also include purchase of instructional technology and technology infrastructure to enable connectivity to the existing technology network and expand the current capability for technology based instruction. The community college will provide the constitutionally required match for the Article XI-G bonds through a combination of funding from a capital campaign and a bond levy.

- Tillamook Bay Community College – Classroom/Office Building and Renovations: approved $8,125,000 in Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to construct a new facility that will include classrooms, offices, support space and community event space. In addition, the project includes renovations to an existing building to provide additional classrooms, study areas, and student support offices. The community college will provide the constitutionally required match for the Article XI-G bonds with a combination of donations, grants and a bond levy.

- Treasure Valley Community College – Nursing-Allied Health Professions Center: reauthorized $5,015,000 Article XI-G bonds to finance $4,950,000 of project costs and $65,000 for costs of issuing the bonds. The project is to construct a new building to serve as a Nursing-Allied Health Professions Center that will provide classrooms and lab spaces for students, as well as an office suite for nursing instructor and instructional support spaces. The new facility is expected to be built on land owned by the community college. The college will provide the constitutionally required match for the Article XI-G bonds through fundraising.

Senate Bill 5505, SECTIONS 1 - 3.

Program Designation	2019-21 Legislatively Approved	2021-23 Governor's Budget	2021-23 Committee Recommendations	Changes from Governor's Budget
GENERAL OBLIGATION BONDS				
General Fund Obligations				
Higher Education Coordinating Comm. - PU (Art. XI-G)	$ 50,605,000	$ 37,910,000	$ 42,840,000	$ 4,930,000
Higher Education Coordinating Comm. - CC (Art. XI-G)	$ 52,400,000	$ 69,040,000	$ 77,160,000	$ 8,120,000
Dept of Environmental Quality (Art. XI-H)	$ -	$ 10,300,000	$ 10,300,000	$ -
Oregon Business Development Dept. (Art. XI-M)	$ 101,240,000	$ 110,995,000	$ 111,300,000	$ 305,000
Oregon Business Development Dept. (Art. XI-N)	$ 20,270,000	$ 50,620,000	$ 50,750,000	$ 130,000
Oregon Department of Education (Art. XI-P)	$ 126,090,000	$ 138,065,000	$ 126,090,000	$ (11,975,000)
Department of Administrative Services (Art. XI-Q)	$ 788,914,223	$1,069,371,580	$ 1,254,710,636	$ 185,339,056
Dedicated Fund Obligations				
Department of Veterans' Affairs (Art. XI-A)	$ 180,000,000	$ 180,000,000	$ 180,000,000	$ -
Higher Education Coordinating Comm. (Art. XI-F(1))	$ -	$ -	$ 114,505,000	$ 114,505,000
Dept of Environmental Quality (Art. XI-H)	$ 10,000,000	$ 10,000,000	$ 10,000,000	$ -
Housing and Community Services Dept (Art. XI-I(2))	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ -
Department of Administrative Services (Art. XI-Q)	$ 50,135,777	$ 202,788,420	$ 224,634,564	$ 21,846,144
Total General Obligation Bonds	**$ 1,429,655,000**	**$1,929,090,000**	**$ 2,252,290,200**	**$ 323,200,200**
REVENUE BONDS				
Direct Revenue Bonds				
Housing and Community Services Department	$ 500,000,000	$ 500,000,000	$ 500,000,000	$ -
Department of Transportation				
Highway User Tax	$ 485,000,000	$ 880,000,000	$ 880,000,000	$ -
Oregon Business Development Department	$ 100,000,000	$ 30,000,000	$ 30,000,000	$ -
Department of Administrative Services				
Lottery Revenue Bonds	$ 247,075,000	$ 342,545,000	$ 492,440,000	$ 149,895,000
Total Direct Revenue Bonds	**$ 1,332,075,000**	**$1,752,545,000**	**$ 1,902,440,000**	**$ 149,895,000**

Pass Through Revenue Bonds				
Oregon Business Development Department				
Industrial Development Bonds	$ 600,000,000	$ 600,000,000	$ 600,000,000	$ -
Beginning and Expanding Farmer Loan Program	$ 5,000,000	$ 2,500,000	$ 2,500,000	$ -
Oregon Facilities Authority	$ 1,000,000,000	$1,000,000,000	$ 1,000,000,000	$ -
Housing and Community Services Department	$ 900,000,000	$ 900,000,000	$ 1,300,000,000	$ 400,000,000
Total Pass Through Revenue Bonds	**$ 2,505,000,000**	**$2,502,500,000**	**$ 2,902,500,000**	**$ 400,000,000**
Total Revenue Bonds	**$ 3,837,075,000**	**$4,255,045,000**	**$ 4,804,940,000**	**$ 549,895,000**

CERTIFICATES OF PARTICIPATION AND OTHER FINANCING AGREEMENTS				
Department of Administrative Services	**$ 80,000,000**	**$ 201,240,000**	**$ 100,000,000**	**$ (101,240,000)**

Senate Bill 5505, SECTION 4

Private Activity Bond Allocation for Calendar Years 2022 and 2023

	2019-21 Legislatively Approved Budget		**2021-23 Committee Recommendations**	
Allocation For:	2020 Calendar Year	2021 Calendar Year	2022 Calendar Year	2023 Calendar Year
Oregon Business Development Department, Industrial Development Bonds	$ 40,000,000	$ 40,000,000	$ 40,000,000	$ 40,000,000
Oregon Business Development Department, Beginning and Expanding Farmer Loan Program	$ 2,500,000	$ 2,500,000	$ 1,000,000	$ 1,000,000
Oregon Housing & Community Services Department	$250,000,000	$250,000,000	$250,000,000	$250,000,000
Private Activity Bond Committee	$147,524,865	$147,524,865	$151,862,385	$151,862,385
Totals	**$440,024,865**	**$440,024,865**	**$442,862,385**	**$442,862,385**

SB 428 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Hayden

Joint Committee On Ways and Means

Action Date:	06/11/21
Action:	Do Pass the A-Eng bill.
House Vote	
Yeas:	8 - Bynum, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman
Nays:	3 - Drazan, Smith G, Stark
Senate Vote	
Yeas:	10 - Anderson, Frederick, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor
Nays:	2 - Girod, Thomsen
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Oregon Health Authority
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 516,768	$ 516,768	100.0%
Total	$ -	$ -	$ 516,768	$ 516,768	100.0%

Position Summary

Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.26	1.26

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

Senate Bill 428 appropriates $516,768 General Fund to carry out the work of the bill.

Summary of Human Services Subcommittee Action

Senate Bill 428 extends the sunset on the 20-member Task Force on Universal Health Care from January 2, 2022 to January 2, 2023, and extends the due date of a statutorily required report from the 2021 legislative session to September 30, 2022. The Task Force is charged with designing the Health Care for All Oregon Plan, which is a universal health care system to be administered by the Health Care for All Oregon Board, which will be equitable, affordable, and comprehensive, and will provide high quality health care, be publicly funded, and be available to every individual residing in Oregon.

SB 428 appropriates $516,768 General Fund and authorizes the establishment of two limited duration positions (1.26 FTE) to continue the work of the task force into the 2021-23 biennium. The Oregon Health Authority plans to hire two limited duration Operations and Policy Analyst 4 positions to continue coordinating project management, policy research and analysis, including conducting and producing complex research data. In addition to the staff to support the task force, the Subcommittee recommended $150,000 for a consultant to assist with preparing the report and $61,190 in services and supplies related to the hiring of the two limited duration staff.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
Oregon Health Authority									
SCR 443-030-02 Health Policy and Analytics									
Personal Services	$ 305,578	$ -	$ -	$ -	$ -	$ -	305,578	2	1.26
Services and Supplies	$ 211,190	$ -	$ -	$ -	$ -	$ -	211,190		
TOTAL ADJUSTMENTS	$ 516,768	$ -	$ -	$ -	$ -	$ -	516,768	2	1.26
SUBCOMMITTEE RECOMMENDATION	$ 516,768	$ -	$ -	$ -	$ -	$ -	516,768	2	1.26

SB 587 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Wilde

Joint Committee On Ways and Means

Action Date:	06/16/21
Action:	Do Pass the B-Eng bill.
House Vote	
Yeas:	9 - Bynum, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	2 - Drazan, Smith G
Senate Vote	
Yeas:	10 - Anderson, Frederick, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor
Nays:	2 - Girod, Thomsen
Prepared By:	Patrick Heath, Department of Administrative Services
Reviewed By:	Zane Potter, Legislative Fiscal Office

Oregon Health Authority
2021-23

Department of Revenue
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
Department of Revenue					
Other Funds Limited	$ -	$ -	$ 1,174,046	$ 1,174,046	100.0%
Oregon Health Authority					
Other Funds Limited	$ -	$ -	$ 2,061,726	$ 2,061,726	100.0%

* Excludes Capital Construction expenditures

Position Summary

Department of Revenue				
Authorized Positions	0	0	5	5
Full-time Equivalent (FTE) positions	0.00	0.00	4.50	4.50
Oregon Health Authority				
Authorized Positions	0	0	12	12
Full-time Equivalent (FTE) positions	0.00	0.00	7.74	7.74

(1) Includes adjustments through January 2021

Summary of Revenue Changes

Senate Bill 587 will generate Other Funds revenues from fees imposed by the Oregon Department of Revenue (DOR) and the Oregon Health Authority (OHA) on approximately 4,000 cigarette, tobacco, and inhalant delivery system retailers in the state. Fees are not to exceed the cost of administration. For start-up and position expenditures beginning on October 1, 2021 through December 31, 2021, OHA will use Tobacco Use Reduction Account (TURA) Other Funds dollars of $361,241.

The bill requires OHA and DOR to enter into an interagency agreement for DOR to collect OHA's fee and transfer the fee revenue to the Oregon Health Authority Fund. Local public health authorities may also impose fees and civil penalties on these retailers to be collected and distributed

by DOR, and are restricted to the regulation of retailers of tobacco and inhalant delivery devices. Civil penalty revenue received by either Department is deposited into the General Fund.

Summary of General Government Subcommittee Action

Senate Bill 587 prohibits the retail sale of tobacco products or inhalant delivery systems in Oregon, unless the retailer is licensed by the Department of Revenue (DOR) or they hold a license with a city or local public health authority. The bill allows DOR to revoke, suspend, or refuse to issue or renew a license. The measure also authorizes DOR to establish fees, impose civil penalties, and to share licensing information with the Department of Justice (DOJ), OHA, and local public health authorities. The bill requires OHA to establish fees to regulate retailers of tobacco products and inhalant delivery systems. OHA is also required to establish a database on compliance and customer complaints, provide technical assistance to local public health authorities, and assess the effectiveness of state and local programs for regulating the retail sale of tobacco products and inhalant delivery systems. OHA is required to ensure retailers of tobacco or inhalant delivery systems are inspected at least once a year. The bill allows local public health authorities (LPHA) to establish their own more stringent regulations for these retailers. Finally, the measure authorizes LPHAs to enforce local standards for regulating the retail sale of these products and systems or enforce state standards and to establish fees, impose civil penalties, and share information. The regulatory provisions of the bill are effective January 1, 2022, and the agencies are authorized to take action to implement the provisions of the bill prior to its effective date.

Department of Revenue

The Subcommittee recommended $1,174,046 Other Funds expenditure limitation and the establishment of five positions (4.50 FTE) for DOR to establish its licensing and enforcement program. This includes two permanent, full-time Compliance Specialist 1 positions (1.50 FTE) to perform investigations and seize contraband; one permanent, full-time Program Analyst 1 position (1.00 FTE) to manage license applications and renewals; and two permanent, full-time Public Service Representative 4 positions (2.00 FTE) to handle suspended payments, assist with Revenue Online Registration and outreach, handle account maintenance, process new applications, and test new GenTax configuration of licensing and retail dealer accounts. These positions will work with existing staff to develop a communications plan to provide information to approximately 4,000 retailers of cigarette, tobacco, and inhalant delivery system products; write administrative rules; and develop and implement the licensing program.

Included in the subcommittee recommendation is $455,807 Other Funds expenditure limitation for services and supplies costs, which includes $283,800 approved on a one-time basis for information technology upgrades required by the bill; $37,201 for rent; $45,000 for Attorney General charges; $7,032 for postage; and $82,774 in services and supplies costs for personnel related expenses, as well as $36,570 Other Funds in Capital Outlay for one-time office furniture and equipment expenditures.

Oregon Health Authority

The Subcommittee recommended $2,061,726 Other Funds expenditure limitation and 12 positions (7.74 FTE) for OHA to carry out the provisions of the bill. Specifically, OHA received one permanent, part-time Principal Executive/Manager D position (0.75 FTE) to manage the regulatory program; three permanent, full-time Compliance Specialist 3 positions (2.25 FTE) to inspect retailers and ensure compliance; one permanent, full-time and one limited duration, part-time Operations and Policy Analyst 3 positions (1.38 FTE) to provide policy development, rulemaking, and outreach and communications related to the program; one permanent, full-time Operations and Policy Analyst 2 position (0.88 FTE) to provide technical assistance and training to internal staff and local public health authorities; one permanent, full-time Research Analyst 3 (0.88 FTE) to perform data analysis and assess the effectiveness of the Department's efforts; three permanent, part-time Student Office Worker positions (1.14 FTE) to assist with underage inspection activities; and one permanent, part-time Administrative Specialist 1 position (0.46 FTE) to provide administrative support to the other staff, as well as position-related services and supplies costs. Additional services and supplies expenditures include $96,000 for IT system maintenance fees, $38,000 for Attorney General charges, and $35,602 for travel costs.

The measure requires OHA to ensure state standards are administered and enforced consistently throughout the state. The measure directs OHA to: (1) establish a database or other mechanism for collecting information from local public health authorities and the general public regarding the regulation of the retail sale of tobacco products and inhalant delivery systems, including any information related to complaints about a person that makes retail sales of tobacco products or inhalant delivery systems; (2) provide technical assistance to local public health authorities regarding the regulation of the retail sale of tobacco products and inhalant delivery systems; and (3) assess the effectiveness of state and local programs for regulating the retail sale of tobacco products and inhalant delivery systems. The measure authorizes local public authorities to enforce standards for regulating the retail sale of tobacco products and inhalant delivery systems; however, in the absence of local enforcement, the work falls on OHA. The expenditure authority included in this measure assumes no local public health authorities will choose to conduct the enforcement. OHA estimates approximately 4,000 tobacco product and inhalant delivery system retailers operating in the state. OHA anticipates conducting 9,200 inspections annually, assuming a 15% retailer violation rate.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Revenue and Oregon Health Authority
Patrick Heath - 503-983-8670

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Department of Revenue									
SUBCOMMITTEE ADJUSTMENTS									
SCR 006 - Business Services									
Personal Services	$ -	$ -	$ 681,669	$ -	$ -	$ -	$ 681,669	5	4.50
Services and Supplies	$ -	$ -	$ 455,807	$ -	$ -	$ -	$ 455,807		
Capital Outlay	$ -	$ -	$ 36,570	$ -	$ -	$ -	$ 36,570		
Oregon Health Authority									
SUBCOMMITTEE ADJUSTMENTS									
SCR 030-005 - Public Health									
Personal Services	$ -	$ -	$ 1,803,924	$ -	$ -	$ -	$ 1,803,924	12	7.74
Services and Supplies	$ -	$ -	$ 257,802	$ -	$ -	$ -	$ 257,802		
TOTAL SUBCOMMITTEE ADJUSTMENTS	$ -	$ -	$ 3,235,772	$ -	$ -	$ -	$ 3,235,772	17	12.24

SB 762 C BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Marsh

Joint Special Committee On SB 762

Action Date:	06/24/21
Action:	Do Pass the C-Eng bill.
House Vote	
Yeas:	3 - Drazan, Smith Warner, Speaker Kotek
Senate Vote	
Yeas:	3 - Hansell, President Courtney, Wagner
Prepared By:	Renee Klein and Michelle Lisper, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Department of Environmental Quality
2021-23

Department of Forestry
2021-23

Department of Human Services
2021-23

Higher Education Coordinating Commission
2021-23

Office of the Governor
2021-23

Oregon Health Authority
2021-23

Department of State Police – Office of the State Fire Marshall
2021-23

Military Department – Office of Emergency Management
2021-23

SB 762 C BUDGET REPORT and MEASURE SUMMARY

Public Utility Commission
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Department of Environmental Quality				
General Fund	$ -	$ 3,322,828	$ 3,322,828	100.0%
Total	$ -	$ 3,322,828	$ 3,322,828	100.0%
Department of Forestry				
General Fund	$ -	$ 54,076,832	$ 54,076,832	100.0%
Other Funds	$ -	$ 12,982,007	$ 12,982,007	100.0%
Total	$ -	$ 67,058,839	$ 67,058,839	100.0%
Oregon Department of Human Services				
General Fund	$ -	$ 5,187,411	$ 5,187,411	100.0%
Total	$ -	$ 5,187,411	$ 5,187,411	100.0%
Higher Education Coordinating Commission				
General Fund	$ -	$ 12,781,708	$ 12,781,708	100.0%
Total	$ -	$ 12,781,708	$ 12,781,708	100.0%
Office of the Governor				
General Fund	$ -	$ 497,541	$ 497,541	100.0%
Total	$ -	$ 497,541	$ 497,541	100.0%
Oregon Health Authority				
General Fund	$ -	$ 4,768,812	$ 4,768,812	100.0%
Total	$ -	$ 4,768,812	$ 4,768,812	100.0%
Oregon State Police - Office of the State Fire Marshall				
General Fund	$ -	$ 100,506,889	$ 100,506,889	100.0%
Other Funds	$ -	$ 25,000,000	$ 25,000,000	100.0%
Total	$ -	$ 125,506,889	$ 125,506,889	100.0%
Oregon Military Department - Office of Emergency Management				
General Fund	$ -	$ 700,003	$ 700,003	100.0%
Total	$ -	$ 700,003	$ 700,003	100.0%
Public Utilities Commission				
Other Funds	$ -	$ 324,286	$ 324,286	100.0%
Total	$ -	$ 324,286	$ 324,286	100.0%

* Excludes Capital Construcion Expenditures

Position Summary

Department of Environmental Quality			
Authorized Positions	0	7	7
Full-time Equivalent (FTE) positions	0.00	5.81	5.81
Department of Forestry			
Authorized Positions	0	108	108
Full-time Equivalent (FTE) positions	0.00	80.40	80.40
Oregon Department of Human Services			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	1.00	1.00
Higher Education Coordinating Commission			
Authorized Positions	0	3	3
Full-time Equivalent (FTE) positions	0.00	3.00	3.00
Office of the Governor			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	1.00	1.00
Oregon Health Authority			
Authorized Positions	0	4	4
Full-time Equivalent (FTE) positions	0.00	3.13	3.13
Oregon State Police - Office of the State Fire Marshall			
Authorized Positions	0	56	56
Full-time Equivalent (FTE) positions	0.00	49.73	49.73
Oregon Military Department - Office of Emergency Managment			
Authorized Positions	0	2	2
Full-time Equivalent (FTE) positions	0.00	2.00	2.00
Public Utilities Commission			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	1.00	1.00

Summary of Revenue Changes

SB 762 provides $220,148,317 million total funds to nine agencies for the purposes of implementing a statewide comprehensive strategy to promote wildfire risk reduction, response and recovery. The bill provides the following funding for the 2021-23 biennium:

- Appropriates $3,322,828 General Fund to Department of Environmental Quality (DEQ) for the purpose of developing and implementing programs related to wildfire smoke.
- Appropriates $54,076,832 General Fund and $12,982,007 Other Funds expenditure limitation to the Oregon Department of Forestry (ODF) to develop a statewide map of wildfire risk, design and implement a program to reduce wildfire risk, establish a small woodland grant program, adopt rules related to prescribed fire, determine baseline levels of fire protection for areas outside forest protection districts, establish an expanded system of automated smoke detection cameras, and provide staffing support to the Wildfire Programs Advisory Council.
- Appropriates $5,187,411 General Fund to the Oregon Department of Human Services (ODHS) to act as the lead agency for clean air shelter operations.
- Appropriates $11,643,668 General Fund to the Higher Education Coordinating Commission (HECC) for establishment of the Oregon Wildfire Workforce Advisory Committee to manage the Oregon Wildfire Workforce Corps Program and associated grant program. The bill also appropriates $1,138,040 General Fund to HECC to distribute to Oregon State University for collaboration efforts with ODF on the wildfire risk map.
- Appropriates $497,541 General Fund to the Office of the Governor for a State Wildfire Program Director and to provide support to the Wildfire Programs Advisory Council.
- Appropriates $4,768,812 General Fund to the Oregon Health Authority (OHA) to implement a grant program allowing local governments to establish clean air shelters and equip public buildings with smoke filtration systems.
- Appropriates $100,506,889 General Fund to the Oregon State Police (OSP) Oregon State Fire Marshal (OSFM) to increase wildfire readiness capacity. The bill also establishes the Community Risk Reduction Fund separate from the General Fund to carry out community risk reduction and local government financial assistance, $25,000,000 of the appropriated funds are for deposit in the fund. The bill also increased Other Funds expenditure limitation by $25,000,000 for OSFM for the purpose of implementing Community Risk Reduction Grants using monies from the fund.
- Appropriates $700,003 General Fund to the Oregon Military Department (OMD) for the Office of Emergency Management (OEM) to update its statewide emergency plan to prepare and respond to wildfire emergencies.

- Increases Other Funds expenditure limitation by $324,286 for the Public Utility Commission (PUC) to convene workshops to assist public utilities develop, and operate in compliance with, a risk-based wildlife protection plan. PUC is required to establish an automatic adjustment clause or another method to allow timely recovery of the costs associated with this work.

Summary of Measure Provisions and Expenditure Adjustments

SB 762 provides statewide comprehensive strategies to promote wildfire risk reduction, response and recovery. The measure includes appropriations totaling $181,842,024 General Fund, $38,306,293 Other Funds expenditure limitation and 183 positions (147.07 FTE) to implement the provisions of the bill across various agencies.

Department of Environmental Quality

The bill requires DEQ to develop and implement three interrelated programs around wildfire smoke and its impacts to communities. The measure includes a one-time General Fund appropriation totaling $3,322,828 and establishment of seven limited duration positions (5.81 FTE) for DEQ to meet the provisions of the bill. The programs include:

- Support to local communities, in detecting, preparing for, communicating or mitigating the environmental and public health impacts of wildfire smoke. The Department will hire two limited duration Natural Resource Specialist 4's (1.66 FTE) to support state and local partners with communication and mitigation at a cost of $486,698 General Fund including services and supplies.
- Support to local communities through intergovernmental agreements, grants, contracts or cooperative agreements to develop and implement community response plans to enhance readiness and mitigation capacity for wildfire smoke. The program will receive $1,720,682 General Fund. Of the total, $1,500,000 of one-time funding will be available for grants or cooperative agreements and the Department will utilize a limited duration Program Analyst 2 position (0.83 FTE) to administer the program.
- Supporting communities across Oregon in monitoring, interpreting and communicating data related to ambient air quality conditions. For this work, DEQ will receive one time General Fund of $1,115,448 and four limited duration positions in the Natural Resource Specialist field (3.32 FTE) to build, deploy, and maintain an expanded smoke monitoring network, compile data and forecasting, and provide technical support to communities interested in setting up their own monitoring equipment. Of these costs, $230,000 is for meteorological equipment and monitoring systems and $30,000 is for IT system upgrades to support additional data.

Department of Forestry

The bill requires the Oregon Board of Forestry to establish a definition of "wildland-urban interface" by rule and to establish a criteria by which the wildland-urban interface must be identified and classified, establishing five classes of wildland-urban interface. The State Forestry Department is required to develop programs to reduce overall wildfire risk in Oregon, increase wildfire response capacity, and create a small woodland grant program. The measure provides $67,058,839 total funds and 108 positions (80.40 FTE) to meet the provisions of the bill. The

increase in staffing capacity to carry out the work required includes 62 permanent seasonal positions, 13 limited duration positions, and 33 permanent positions.

ODF is required to take on several activities related to reducing overall wildfire risk in Oregon. These activities include landscape restoration work, development and maintenance of a statewide map of wildfire risk including wildland interface fire protection information, clarification of rules for prescribed fire, and rules establishing baseline levels of wildfire protection for non-protected ODF lands. ODF is also required to provide 0.15 FTE to support to the Wildfire Programs Advisory Council. To perform the work, ODF received $21,731,188 total funds, as well as 15 positions (15.00 FTE). The increased staffing and associated services and supplies for this work will allow ODF the capacity to administer and develop the programs and associated rules, oversee any contracts and agreements, and conduct projects necessary to meet the goals of the bill.

The bill directs ODF to increase overall wildfire response capacity. For this, ODF will need to establish and maintain an expanded system of automated smoke detection cameras, which includes staffing in detection centers. In addition to this work, the Department will need to assess the current wildfire response capacity, identify gaps and needs, and increase response capacity to assist with mitigation and wildfire response efforts. The bill provides $20,827,651 total funds and 93 positions (65.40 FTE) to perform assessment work and build capacity in the Department. An additional $15,000,000 of one-time General Fund is provided for the purpose of providing rate subsidy to offset landowner assessment rates attributable to increased wildfire response capacity required, as part of the bill. Finally, an additional $4,500,000 General Fund is provided for assistance to non-governmental units for wildfire response capacity issues.

The Department is also required to establish a small woodland grant program to provide competitive grants to support small woodland owners in reducing wildfire risk, through the restoration of landscape resiliency and the reduction of hazardous fuels on the owners' small woodlands. ODF will receive $5,000,000 General Fund for this program.

Department of Human Services
The bill designates DHS as the lead state agency for clean air shelter operations. To perform this work, DHS will coordinate with OHA in setting priorities for awarding grants; consult and collaborate with OHA to align practices for voluntary evacuation and emergency sheltering operations; and provide support to local agencies that take lead roles in operating and planning clean air shelters in the local agencies' jurisdiction. The measure includes a one-time $5,187,411 General Fund appropriation and one limited duration position (1.00 FTE). This funding includes personal services and related services and supplies for one Administrative Specialist 2 position to work with existing staff to support the administration and disbursement of grant funds, as well as $5,000,000 in grant funds.

Higher Education Coordinating Commission
The bill establishes the Oregon Wildfire Workforce Corps Program to reduce the risk wildfire poses to communities and critical infrastructure, as well as the Oregon Wildfire Workforce Corps Fund for grants and administrative expenses of the program. The bill also establishes the

Oregon Wildfire Workforce Advisory Committee, within HECC, to manage the Oregon Wildfire Workforce Corps Program. The Oregon Wildfire Workforce Advisory Committee is responsible for administering a grant process that provides funding to support the work conducted by the Oregon Wildfire Workforce Corps Program. The Committee is required to consult with ODF to ensure the grant process awards funds to proposals that protect at-risk communities and infrastructure within the wildland-urban interface. The Committee is required to submit a biennial report to a committee of the legislature regarding the expenditure of moneys deposited in the Oregon Wildfire Workforce Corps Fund. The bill provides an appropriation of $11,643,668 General Fund and three positions (3.00 FTE). The funding includes $10,000,000 to be deposited into the Oregon Conservation Corps Fund, $1,000,000 to match private donations that are donated for the purposes of funding grant supported projects related to the Oregon Conservation Corps Program, as well as personal services and services and supplies costs to support program operations.

In addition to the funding for HECC to administer the program, the measure includes an additional appropriation of $1,138,040 General Fund to HECC, to be distributed to Oregon State University. This includes funding for development and maintenance of the wildfire risk map, hosting costs associated with the map, and collaboration with ODF on the development of the 20-year strategic plan for landscape restoration.

Office of the Governor

The bill requires the Office of the Governor to appoint a State Wildfire Programs Director and specifies the duties of the Director, which include overseeing implementation of requirements of the bill, coordinating and integrating activities of state agencies and other entities, and supervising staffing of the Wildfire Programs Advisory Council. The bill establishes the Wildfire Programs Advisory Council to advise and assist the Director. DCBS, DLCD, ODF, and the Office of the State Fire Marshall shall provide support to the Council and the Director; the OSU Extension Service will designate a person to staff the Council. For the Office of the Governor, the measure includes a one-time appropriation of $497,541 General Fund and one limited duration Principle Executive Manager H position (1.00 FTE), this amount also includes services and supplies costs associated with the position.

Oregon Health Authority

The bill directs OHA, in consultation with ODHS, to establish and implement a grant program that allows local governments to establish emergency clean air shelters and equip public buildings with smoke filtration systems so these buildings can serve as cleaner air spaces during poor air quality events. The bill also requires OHA to establish a program to increase the availability of smoke filtration systems among persons more vulnerable to the health effects of wildfire smoke who reside in areas susceptible to wildfire smoke and authorizes OHA to issue grants for the purchase of smoke filtration devices. OHA is required to report periodically to a committee of the legislature on the use of clean air shelters, smoke filtration systems, and the effectiveness of these programs.

The measure includes $4,768,812 one-time General Fund and four limited duration positions (3.13 FTE). This funding includes $4 million in grant funds, as well as the following positions: one Research Analyst 4 position to work directly with Medicaid information to determine the need of the individual requesting a grant and to work with additional data to determine the other conditions that qualify the grant request;

one Operations and Policy Analyst 3 position to work with other agencies outlined in the measure to write rules and policy for both the clean air shelter grant program and the smoke filtration system grants; one Fiscal Analyst 2 position to process the approved grant requests, work with the Office of Contracts and Procurement and Budget, and report on grants established under both programs; and, one Operations and Policy Analyst 3 position in the Public Health Division to evaluate public health messaging around clean air shelters, support the setting of priorities for awarding grants, analyze population and geospatial hazard data, and evaluate performance of clean air shelters from a public health emergency operations perspective.

Department of State Police – Office of the State Fire Marshal

The bill directs OSFM to establish minimum defensible space requirements for wildfire risk reduction on lands in areas identified on the comprehensive statewide map of wildfire risk as within the wildland-urban interface. The measure defines "defensible space" as a natural or human-made area in which material capable of supporting the spread of fire has been treated, cleared, or modified to slow the rate and intensity of advancing wildfire and allow space for fire suppression operations to occur. In establishing the requirements, OSFM must consult with the Oregon Fire Code Advisory Board and select standards from the framework set forth in the International Wildland-Urban Interface Code published by the International Code Council. Subject to additional local requirements, the requirements must apply statewide for all lands of the type identified in the map. OSFM must periodically reexamine the standards set forth in the International Wildland-Urban Interface Code and update the State Fire Marshal's standards to reflect current best practices.

To implement the Community Risk Reduction Program, to administer and enforce minimum defensible space standards, and to increase the office's wildfire readiness and response capacity, the bill appropriates $13,506,889 General Fund and authorized 56 positions (49.73 FTE). This funding includes services and supplies and capital outlay expenditures associated with each new position. Positions will be allocated as follows:

- 14 positions for fire response coordination, safety response capacity, fire leadership, support for the Incident Management Teams, and fire prevention strategies.
- 11 positions to implement the Fire Adapted Communities and Community Preparedness goals identified in the November 2019 Governor's Council on Wildfire Response report. These positions will prepare communities for fire by identifying, defining, and prioritizing the risk to Oregon communities and utilizes an integrated and strategic investment of resources to reduce fire occurrence and impact. Targeted efforts include improving structural resiliency to wildfire, enhancing defensible space for homes and surrounding structures, ensuring adequate access and egress in the event of wildfire events, and overall improvement of structural fire prevention efforts through community risk reduction efforts.
- 12 positions for compliance inspections required by the new wildland-urban interface defensible space standards.
- 11 positions for the Community Risk Reduction program, including three positions to administer grants from the Community Risk Reduction Fund (below).
- 3 Geographic Information System specialists for mapping related to the new defensible space requirements

- 5 management and administrative support positions

For community activities and educational programs required for the Community Risk Reduction program, the measure includes an appropriation of $7,000,000 General Fund, and appropriated $25,000,000 General Fund for deposit into the Community Risk Reduction Fund. Other Funds expenditure limitation of $25,000,000 was approved for expenditures from the Community Risk Reduction Fund. Moneys in the Fund are continuously appropriated to the OSFM to carry out community risk reduction and local government financial assistance.

The bill directs OSFM to modernize and enhance the Oregon Fire Mutual Aid System to increase the office's wildfire readiness and response capacity. The measure provides $55 million General Fund to support fire prevention and response personnel, to pre-position firefighting resources statewide, and to enter into contracts for fire prevention, suppression, coordination, and response.

Military Department – Office of Emergency Management

The bill directs OEM to update its statewide emergency plan as necessary to prepare for or respond to wildfire emergencies on an area-wide or statewide basis. OEM shall coordinate with cities, counties, adult foster homes, health care and residential facilities, and OHA to establish local or private procedures to prepare for emergencies related to wildfire. The coordinated activities may include providing training, carrying out exercises and promoting community education. OEM will receive an appropriation of $700,003 General Fund, including two permanent full-time positions (2.00 FTE). The positions include one PEM E to manage the program and an Operation and Policy Analyst 4 to coordinate the public private partnership.

Public Utility Commission

The bill directs PUC to periodically convene workshops to help public utility providers develop and share information for the identification, adoption and carrying out of best practices regarding wildfires, including, but not limited to, risk-based wildfire protection and risk-based wildfire mitigation procedures and standards. The measure requires a public utility that provides electricity to have, and operate in compliance with, a risk-based wildfire protection plan approved by PUC. In consultation with ODF and local emergency services agencies, PUC must evaluate and approve or approve with conditions a public utility's wildfire protection plan within 180 days of receiving the plan. The measure includes $324,286 Other Funds expenditure limitation and one permanent position (1.00 FTE). The funding supports one Utility and Energy Analyst 3 position, as well as related Services and Supplies costs to carry out the work required in the bill.

Department of Environmental Quality, Department of Forestry, Oregon Department of Human Services, Higher Education Coordinating Commission, Office of the Governor, Oregon Health Authority, Department of State Police, Oregon Military Department, Public Utility Commission
Renee Klein - 971-283-1841 and Michelle Lisper 971-283-6360

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Department of Environmental Quality									
SCR 001 - Air Quality									
Personal Services	$ 1,131,519	$ -	$ -	$ -	$ -	$ -	$ 1,131,519	7	5.81
Services and Supplies	$ 691,309	$ -	$ -	$ -	$ -	$ -	$ 691,309		
Special Payments	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ 1,500,000		
Department of Forestry									
SCR 008 - Agency Administration									
Personal Services	$ -	$ -	$ 1,191,605	$ -	$ -	$ -	$ 1,191,605	6	6.00
Services and Supplies	$ -	$ -	$ 275,753	$ -	$ -	$ -	$ 275,753		
SCR 010 - Fire Protection									
Personal Services	$ 3,749,727	$ -	$ 8,417,209	$ -	$ -	$ -	$ 12,166,936	88	60.40
Services and Supplies	$ 3,939,170	$ -	$ 2,152,708	$ -	$ -	$ -	$ 6,091,878		
Special Payments	$ 17,454,915	$ -	$ -	$ -	$ -	$ -	$ 17,454,915		
Capital Outlay	$ 467,423	$ -	$ 944,732	$ -	$ -	$ -	$ 1,412,155		
SCR 020 - Equipment Pool									
Personal Services	$ 414,884	$ -	$ -	$ -	$ -	$ -	$ 414,884	2	2.00
Services and Supplies	$ 60,000	$ -	$ -	$ -	$ -	$ -	$ 60,000		
SCR 040 - Federal Forest Restoration									
Personal Services	$ 2,307,897	$ -	$ -	$ -	$ -	$ -	$ 2,307,897	12	12.00
Services and Supplies	$ 23,637,731	$ -	$ -	$ -	$ -	$ -	$ 23,637,731		
Oregon Department of Human Services									
SCR 010-40 - Central Services									
Personal Services	$ 145,890	$ -	$ -	$ -	$ -	$ -	$ 145,890	1	1.00
Services and Supplies	$ 41,521	$ -	$ -	$ -	$ -	$ -	$ 41,521		
Special Payments	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ 5,000,000		
Higher Education Coordinating Commission									
SCR 206 - Workforce Investments									
Personal Services	$ 560,203	$ -	$ -	$ -	$ -	$ -	$ 560,203	3	3.00
Services and Supplies	$ 83,465	$ -	$ -	$ -	$ -	$ -	$ 83,465		
Special Payments-6060 Intra-Agency GF Transfer	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ 10,000,000		
Special Payments	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 210 - Public University State Programs									
Special Payments	$ 1,138,040	$ -	$ -	$ -	$ -	$ -	$ 1,138,040		
Office of the Governor									
SCR 001 - General Program									
Personal Services	$ 466,774	$ -	$ -	$ -	$ -	$ -	$ 466,774	1	1.00
Services and Supplies	$ 30,767	$ -	$ -	$ -	$ -	$ -	$ 30,767		
Oregon Health Authority									
SCR 030-01 Health Systems Division									
Personal Services	$ 434,821	$ -	$ -	$ -	$ -	$ -	$ 434,821	3	2.25
Services and Supplies	$ 98,637	$ -	$ -	$ -	$ -	$ -	$ 98,637		
Special Payments	$ 4,000,000	$ -	$ -	$ -	$ -	$ -	$ 4,000,000		
SCR 030-05 Public Health									
Personal Services	$ 197,238	$ -	$ -	$ -	$ -	$ -	$ 197,238	1	0.88
Services and Supplies	$ 38,116	$ -	$ -	$ -	$ -	$ -	$ 38,116		
Department of State Police									
SCR 044 - Office of the State Fire Marshall									
Personal Services	$ 11,162,139	$ -	$ -	$ -	$ -	$ -	$ 11,162,139	56	49.73
Services and Supplies	$ 1,749,750	$ -	$ -	$ -	$ -	$ -	$ 1,749,750		
Special Payments	$ 62,000,000	$ -	$ 25,000,000	$ -	$ -	$ -	$ 87,000,000		
Special Payments-6060 Intra-Agency GF Transfer	$ 25,000,000	$ -	$ -	$ -	$ -	$ -	$ 25,000,000		
Capital Outlay	$ 595,000	$ -	$ -	$ -	$ -	$ -	$ 595,000		
Oregon Military Department									
SCR 003 - Office of Emergency Management									
Personal Services	$ 579,857	$ -	$ -	$ -	$ -	$ -	$ 579,857	2	2.00
Services and Supplies	$ 120,146	$ -	$ -	$ -	$ -	$ -	$ 120,146		
Public Utility Commission									
SCR 001 - Utility Regulation									
Personal Services	$ -	$ -	$ 267,630	$ -	$ -	$ -	$ 267,630	1	1.00
Services and Supplies	$ -	$ -	$ 56,656	$ -	$ -	$ -	$ 56,656		
TOTAL SUBCOMMITTEE ADJUSTMENTS	$ 181,842,024	$ -	$ 38,306,293	$ -	$ -	$ -	$ 220,148,317	183	147.07

Oregon Health Authority: Agency Summary Narrative

Mission statement

The mission of the Oregon Health Authority (OHA) is helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality, affordable health care.

Agency priorities and initiatives

OHA's strategic goal is to eliminate health inequities in Oregon by 2030. To advance that goal, OHA is focused on accelerating the transformation of Oregon's health care system, expanding health coverage and providing easier access to care, delivering better health outcomes, improving health care quality and containing health costs for Oregon Health Plan members, and improving public health services in all Oregon communities.

OHA's budget priorities directly support safer, healthier and thriving Oregonians, with emphasis on eliminating health inequities. OHA is committed to transparency, accountability and wise use of public resources.

The Legislatively Adopted Budget reduces health inequities while improving outcomes by:

- Providing significant, targeted investments to address health inequities, including building necessary health equity infrastructure
- Focusing on creating a simple, meaningful, and responsive behavioral health system supported by the Legislature's largest ever investment in behavioral health
- Investing in public health modernization to strengthen our public health systems especially as they respond to a once-in-a-generation pandemic
- Maintaining coverage for the 1.4 million Oregonians receiving health care coverage through the Oregon Health Plan and Cover All Kids and expanding coverage for uninsured, undocumented adults
- Maintaining a sustainable rate of cost growth in Medicaid, PEBB and OEBB
- Continuing funding for the Oregon Reinsurance Program which saves Oregonians an average of 6 percentage points on their health insurance premiums in the individual market[1]

[1] The Oregon Reinsurance Program and the Compact of Free Association (COFA) premium assistance program are transferred from the Department of Consumer and Business Services to the Oregon Health Authority in Senate Bill 65 (2021).

Oregon Health Authority: Agency Summary Narrative

Program descriptions

OHA Central Services

OHA Central Services supports the OHA mission by providing leadership in key policy and business areas. This service area contains the following areas:

The Director's Office is responsible for overall leadership, policy and development, and administrative oversight for OHA. This office coordinates with the Governor's Office, the Legislature, other state and federal agencies, tribes, partners and stakeholders, local governments, advocacy and client groups, and the private sector.

The Director's Office provides leadership in achieving the agency's mission. In developing OHA's strategic plan, the agency has adopted the strategic goal of eliminating health inequities by 2030. To achieve that goal, the agency has adopted the following definition of health equity:

> Oregon will have established a health system that creates health equity when all people can reach their full health potential and well-being and are not disadvantaged by their race, ethnicity, language, disability, gender, gender identity, sexual orientation, social class, intersections among these communities or identities, or other socially determined circumstances.
>
> Achieving health equity requires the ongoing collaboration of all regions and sectors of the state, including tribal governments to address:
> - The equitable distribution or redistribution of resources and power, and
> - Recognizing, reconciling and rectifying historical and contemporary injustices.

OHA has a clear direction to innovate, improve and transform the state health care system to meet three goals noted below. However, OHA recognizes, now, more than ever, that a health equity framework rectifying structural historical and contemporary injustices and racism must be incorporated into all components of the work, committees, and action plans to move these three goals forward:

- Improve the lifelong health of all Oregonians.
- Increase the quality, reliability and availability of care for all Oregonians.

- Lower or contain the cost of care so it is affordable to everyone.

The **Agency Operations Division** provides operational support and human resources services to OHA. The division includes the following functional areas:

- Central Operations – Supports agency operations including public records requests, facility coordination, performance system management, Tribal Affairs and shared services coordination with the Oregon Department of Human Services (ODHS).
- Human Resources – Provides recruitment, classification and compensation, employee relations, labor relations, organizational development and business operational support across the agency.

The **Fiscal Division** provides leadership and oversight of financing policies and coordinates budget development and execution for OHA. The division includes three functional areas: budget, actuarial services, and program integrity.

- Budget – Developing, coordinating, executing, monitoring and managing OHA budgets within divisions and across the agency. Developing and updating the agency budget as it progresses through the statewide budget process, including Agency Request Budget, Governor's Budget, the Legislatively Adopted Budget, rebalance reports and Emergency Board actions.
- While the Office of Actuarial and Financial Analytics and Office of Program Integrity are functionally within the Fiscal Division of Central Services, they are budgeted in the Health Systems Division Program Support and Administration unit.

The **Equity and Inclusion Division** works on behalf of OHA and the broader health system in Oregon to ensure the elimination of avoidable health gaps caused by social inequities and to promote optimal health in Oregon for everyone. The work is carried out in three major work units:

- Equity and Policy
- Diversity, Inclusion, Training, Compliance & Civil Rights
- Business Support and Administration

These units develop programs and initiatives relating to health equity policy and practice using an anti-racism framework and including the social determinants of health and equity; universal access for people with disabilities, people with limited English proficiency, etc.; diversity and inclusion; non-discrimination; the development of culturally and linguistically responsive practices and services; and training among other things. The division engages community partners and uses qualitative and

quantitative data and best practice research to carry out its work. The division's policy and program initiatives address contemporary and historical injustices experienced predominantly by racially, ethnically, culturally and linguistically diverse populations, including people with disabilities so that all people can reach their greatest health potential and well-being, and participate in a more robust and inclusive health delivery system. This division has also led the adoption of an anti-racism framework for the agency including anti-racism training, statewide community engagement with diverse communities for the agency's strategic plan and the development of OHA's strategic goal to eliminate health inequities in Oregon.

The **External Relations Division** has three sub-divisions: Communications, Government Relations, and Member and Stakeholder Support which includes the Community Partner Outreach Program (CPOP), Ombuds Program, and Innovator Agents. Together, they are responsible for building strong relationships with the public, community partners, media, the Legislature, and other agencies at the state and federal levels, as well as creating a broad understanding of the many ways in which OHA contributes to the health and well-being of Oregonians.

- Communications – Provides accurate and accessible information about OHA's mission and programs, responds to requests for information from the public and media, and produces content for a wide range of agency publications, websites and other channels for keeping the public informed.
- Government Relations – Provides timely health data and analysis to the Legislature, federal partners, and local elected officials to inform evidence-based health policies and legislation. It also develops OHA legislative concepts to advance health equity, ensure access to quality health care, contain costs of health care, and improve overall health for Oregonians.
- Community Partner Outreach Program – Has built a one-of-a-kind network of Community Partner Organizations serving all Oregonians in every county in Oregon. The work CPOP and Community Partners do on behalf of OHA is essential to support health system transformation and adequately serve Oregonians to access the health care they need and address equity and health system barriers.
- Ombuds Program – Advocates for Oregon Health Plan (OHP) member access to care and quality of care provided through OHP; uses learnings from individual member issues to elevate OHP member voice through the OHA, so Medicaid programs, policies, and operations are based on member experience; and elevates identified issues for system improvement. As required by legislation, the program reports data and recommendations for improvement to the OHA Director, the Oregon Health Policy Board, and the Governor.

- Innovator Agents – Work closely with Oregon's 15 Coordinated Care Organizations (CCOs) as required by legislation and Oregon's Medicaid Waiver to coordinate between OHA, the community, and CCOs to ensure local adaptation and implementation of statewide health priorities. They understand the health needs of the region, the strengths and gaps of the health resources in the CCO and articulate these needs and gaps to OHA to ensure statewide and local coordination. They prioritize elevating OHP member voices within CCO operations and in CCO 2.0 they elevate local work with CCOs in health equity, Tribe relationships, behavioral health, and emerging statewide priorities such as the COVID-19 response.

Health Systems Division

The Health Systems Division's (HSD) mission is to build and advance a system of care to create a healthy Oregon. The HSD vision is a coordinated, responsive and integrated system of care that serves and respects the diversity, cultures and languages spoken in each Oregon population and community.

HSD advances health equity and supports the triple aim of better health, better care, and lower costs by promoting integrated services through administration of the Medicaid program and Non-Medicaid behavioral health programs to improve long-term outcomes for Oregonians. The HSD budget includes funding for health care services to over 1.4 million Oregonians on the Oregon Health Plan and non-Medicaid behavioral health services to more than 145,400 people.

The budget for the Health Systems Division is comprised of three units:

- Program Support and Administration
- Medicaid
- Non-Medicaid (Behavioral Health)

Program Support and Administration

The Health Systems Division Program Support and Administration unit provides administrative support, services and oversight for both Medicaid and Non-Medicaid programs. Program Support and Administration staff work directly with program staff, leadership, and other agency partners to support effective programs and achieve agency goals.

This unit includes critical business support staff for the Health Systems Division who execute the administrative budget; manage positions, hiring, and facilities; oversee county contracts and grants for behavioral health programs; and provide project management for major program and agency initiatives.

Program Support and Administration staff also ensure HSD's federal and legislative mandates under the Oregon State Plan and Title XIX of the Social Security Act Medical Assistance Program. The Medicaid section is made up of teams focused on:

- Physical, dental and behavioral health program development, operations policy and special projects.
- Coordination of policy development and implementation of waivers and State Plan authorities with federal Medicaid partners.
- Quality assurance and hearings.
- Provider services which includes delivery system support, provider support and enrollment, provider services training, provider clinical support, CCO contracting, and encounter data reporting and claims.

While functionally situated within the Fiscal Division of OHA Central Services, the Program Support and Administration budget also includes the Office of Actuarial and Financial Analytics (OAFA), which develops OHA's capitation rates for Medicaid managed care entities (CCOs, dental care organizations and mental health organization), and the Office of Program Integrity, which ensures that Oregon's Medicaid program follows federal Medicaid Program Integrity regulations.

Medicaid

The Medicaid budget includes state and federal funds used to deliver and pay for health care services to over 1.4 million Oregon Health Plan (OHP) members of which 43 percent are children. The OHP includes Medicaid, the Children's Health Insurance Program (CHIP), Cover All Kids, Reproductive Health Equity Act (RHEA), and other related services. Payments are made to individual health care providers as Fee-for-Service (FFS) and to the coordinated care organizations (CCOs) in the form of a global budget. CCOs serve over 90 percent of all OHP members.

In July 2012, the Centers for Medicaid and Medicare Services (CMS) approved Oregon's 1115 Medicaid Demonstration waiver that was necessary to implement CCOs and initiate health system transformation for the Oregon Health Plan. This initial waiver was for a five-year period, running from July 2012 through June 2017. Oregon's Medicaid Demonstration renewal request was approved by CMS and runs from January 12, 2017 through June 30, 2022.

The renewal continues and expands on elements of the 2012 waiver, particularly around integration of behavioral, physical and oral health care, and has included a focus on social determinants of health, population health, and health care quality. Under the agreement, Oregon will advance the coordinated care model to improve quality and outcomes and offer evidence-based benefits through the state's prioritized list of services. The agreement also includes a commitment to an ongoing sustainable rate of growth, paying for value rather than volume of services, and advancing the use of value-based payments.

In the fall of 2021, HSD and Health Policy and Analytics (HPA) staff will begin work on Oregon's 2022 waiver with the aim of improving upon the existing model and moving the state forward in achieving health equity and transforming the health system. Work will include policy research and analysis and outreach and engagement with diverse communities.

Statutory Authority
Oregon Revised Statute (ORS) 414.018 through 414.760 establish and authorize the programs administered by HSD-Medicaid.

Non-Medicaid (Behavioral Health)

Non-Medicaid Behavioral Health programs help all Oregonians achieve physical, mental and social well-being through access to mental health and addiction services and support (including housing services) for adults and children. The aim is to create a simple, meaningful, and responsive behavioral health system for every Oregonian who needs it. Ongoing supports and services improve a person's ability to be successful with their family, education, employment, and in their community. This often reduces public safety problems, negative health-related consequences and suicide risk. Timely access to behavioral health care is a critical aspect for increasing protective factors and reducing risk factors that lead to suicide.

Services and supports include those delivered by peers, such as help establishing personal relationships, obtaining employment or education, and independent living skills training such as cooking, recreation and cultural activities, and shopping and money management. They also include residential treatment services or adult foster care and supervision of people in the community who have committed crimes but were found "Guilty Except for Insanity." Services are provided in local mental health clinics, doctor offices and clinics, schools, drop-in centers and homes.

Non-Medicaid Behavioral Health programs use numerous partnerships to develop and administer a community-based continuum of care delivered in outpatient, residential, school, acute, hospital, and criminal justice and community settings. In partnership with CCOs, county governments, local community stakeholders and consumers, Behavioral Health programs provide funding and technical support for service provision to ensure investments and legislative mandates are implemented.

Statutory Authority
The statutory framework for Non-Medicaid programs administered by HSD is included in the following state and federal statutes:

- ORS 430 provides OHA the statutory framework for the development, implementation and continuous operation of the community treatment programs to serve people with addiction disorders and mental health disorders subject to the availability of funds.
- Alcohol and Drug Programs operate under the authority of Oregon Revised Statute (ORS) 430.254 through 430.426 and ORS 430.450- 430.590 and Federal PL 102-321 (1992) Sections 202 and 1926.
- Problem gambling treatment and prevention services are mandated by Oregon Revise Statute (ORS) 413.520, which directs OHA to develop and administer statewide gambling addiction programs and ensure delivery of program services.

Health Policy and Analytics

The Health Policy and Analytics division develops and implements innovative approaches to achieving health equity by lowering health care costs and achieving better health and better health care for all Oregonians, with a particular focus on communities of color, that have born the brunt of systemic racism. This is accomplished through seven offices:

- The Office of Health Policy
- The Office of Delivery Systems Innovation
- The Office of Health Analytics
- The Office of Health Information Technology
- The Public Employees Benefit Board and the Oregon Educators Benefit Board (each are budgeted separately from HPA)
- The Oregon Health Insurance Marketplace
- The Office of Business Operations

These offices provide agency-wide policy development, strategic planning, clinical leadership, statewide delivery system technology tools to support care coordination, health system transformation support, and health system performance evaluation reports. Together these offices provide services and support focused on achieving health equity through the triple aim of better health, better care, and lower costs.

The Health Policy and Analytics Division is accountable for leading the next phase of health system transformation against the backdrop of COVID-19 and justified demands for addressing systemic racism by:

- Supporting and incentivizing payments for value, moving away from paying for service volume and incentivizing care delivery that promotes better health for all communities.
- Supporting the Oregon Health Policy Board's work including its plans to operationalize OHA's health equity definition and reimagine a health care system capable of achieving health equity.
- Focusing on addressing social determinants of health in addition to the delivery of medical care.
- Driving toward universal health care coverage in Oregon through Medicaid waiver applications, initiatives to ease transitions between public and commercial coverage, extend Oregon Health Plan coverage to undocumented immigrants and design a new public option for those over-income for the Oregon Health Plan.
- Innovating and implementing integration across behavioral health, oral health, physical health and social services using health information technology.
- Implementing legislative directives to align metrics and supporting new and innovative metrics for equity and social determinants of health.
- Facilitating multi-payer alignment to stabilize critical provider services and rebuild a health care system capable of achieving health equity.

Public Employees' Benefit Board

The Public Employees' Benefit Board (PEBB) supports the goal of transforming the health care system in Oregon and fundamentally improving how care is paid for and delivered and achieving OHA's strategic goal to end health inequities in Oregon by 2030. PEBB's mission is to provide a high-quality plan of health and other benefits for state employees at a cost that is affordable to both the employees and the state. Oregon Revised Statues create an eight-member board whose members are appointed by the Governor and confirmed by the Senate. PEBB serves broadly diverse constituencies including the State of

Oregon (as an employer), employees who live and work in every county of the state, the Legislature, taxpayers, labor unions and health policy groups.

PEBB designs, contracts for and administers medical, dental, vision, life, disability, and accidental death and dismemberment plans and flexible spending accounts for PEBB members. PEBB provides coverage for 140,000 members, including active employees, retirees, spouse and domestic partner dependents, child dependents up to age 26, and adult children with disabilities over age 26. They are drawn from state agencies, universities, Lottery and semi-independent agencies, and local governments and special districts.

PEBB serves diverse populations and constituencies and provides a critical public service to Oregonians. It offers medical, dental, vision, life, disability and accidental death and dismemberment benefit plans. PEBB is a federal IRS Section 125 Cafeteria Plan benefits program that is required to offer the same benefits to all members.

Statutory Authority
The Public Employees' Benefit Board authority lies in ORS 243.061 through ORS 243.302. House Bill 2279 (2013) expands participation eligibility to include local governments and special districts.

Oregon Educators Benefit Board

The Oregon Educators Benefit Board (OEBB) provides a comprehensive selection of benefit plan options for most of Oregon's K-12 school districts, education service districts and community colleges, as well as a number of charter schools and some counties and special districts. OEBB serves more than 155,000 members (employees, early retirees, and their family members) in more than 251 publicly-funded entities throughout Oregon.

OEBB designs and maintains a full range of benefit plans for eligible publicly funded entities to offer to their employees and early retirees. Plans include medical, dental, vision, life, disability, accidental death and dismemberment, long term care, an employee assistance program, a health savings account and flexible spending accounts. Each of the 251 employer entities OEBB serves maintains a unique service area, eligibility requirements, cost sharing, and population. OEBB's plans are designed to be flexible and accommodate the needs of all employers participating in OEBB and the members enrolled in OEBB plans.

Statutory Authority
OEBB was established by Senate Bill 426 (2007). House Bill 2279 (2013) expands participation eligibility to include local governments and special districts. The OEBB Board, functions and responsibilities are authorized by ORS 243.860 to 243.886.

Public Health

The Public Health Division's (OHA-PHD) mission is to promote health and prevent the leading causes of death, disease and injury in Oregon. The OHA-PHD vision is lifelong health for all people in Oregon. OHA-PHD is central to achieving OHA's goal to end health inequities by 2030. OHA-PHD provides leadership for the 2020-24 State Health Improvement Plan (SHIP), Healthier Together Oregon. The plan development included state, local, Tribes, and community-based organizations (CBO) working together on the root causes of poor health outcomes, including systemic racism and oppression. Healthier Together Oregon's 62 strategies are encompassed in five priority areas: Institutional bias; Adversity, trauma and toxic stress; Economic drivers of health (including issues related to housing, living wage, food security and transportation); Access to equitable preventive health care; Behavioral health (including mental health and substance use).

The equity-centered, cross-sector strategies included in Healthier Together Oregon are a result of the work the public health system has done to modernize its practice. Oregon's public health system includes tribal and local public health authorities (LPHA), CBO's and OHA-PHD. The public health infrastructure developed as a result of public health modernization has been essential to Oregon's response to COVID-19. Specifically, Oregon has benefited from additional highly qualified state and local epidemiologists to track data, and quickly manage and respond to outbreaks in high-risk settings like long-term care facilities, worksites, and correctional institutions. The ongoing focus on health equity and cultural responsiveness by the public health system has allowed engagement with community members and CBOs to provide testing, culturally and linguistically responsive communications, and delivery of wraparound services to allow people to safely isolate or quarantine.

Statutory Authority
Chapters 431 and 433 of Oregon Revised Statutes set forth hundreds of code sections enabling and mandating a wide range of public health activities carried out by state public health and its county partners.

Oregon State Hospital

Oregon State Hospital (OSH) is an essential part of the statewide behavioral health system, providing the highest level of psychiatric care for adults from all 36 counties. The hospital's primary goal is to help people recover from their mental illness and return to life in the community, contributing to healthy and safe communities for all people in Oregon. Oregon State Hospital promotes public safety by treating people who are dangerous to themselves or others in a secure, therapeutic setting. The hospital works in partnership with the other divisions of OHA including the Health Systems Division (HSD), the Psychiatric Security Review Board (PSRB), regional hospitals, community mental health programs, advocacy groups and other community partners to ensure people with mental illness get the right care, at the right time, in the right place.
OSH operates two campuses with a total of 708 Oregonians, with 592 beds in Salem and 150 beds in Junction City. Fifty of the beds at the Junction City campus will open on October 1, 2021. OSH services are provided 24 hours per day, seven days a week. Commitment types include:

- **Aid and Assist** – People who come to Oregon State Hospital through a court order under Oregon law (ORS 161.370) for treatment that will help them understand the criminal charges against them and to assist in their own defense.
- **Guilty Except for Insanity** – People who come to Oregon State Hospital who have successfully pleaded Guilty Except for Insanity (GEI) for crimes related to their mental illness. These patients are under the jurisdiction of the Psychiatric Security Review Board.
- **Civil** – People who come to Oregon State Hospital through a civil commitment require 24-hour care that is not available through community programs. These patients have been found by the court to be a danger to themselves or others, or unable to provide for their own basic needs – such as health and safety – because of a mental disorder.

Oregon State Hospital’s role is to provide services and treatment to individuals that will prepare them for discharge when they no longer require hospital level of care. Services include 24-hour on-site nursing, psychiatric and other credentialed professional services, treatment planning, pharmacy, laboratory, food and nutritional services, and vocational and educational services. The hospital is accredited by the Joint Commission on the Accreditation of Health Organizations and all 24 hospital-licensed units (21 on the Salem Campus and 3 in Junction City) are certified by the Centers for Medicare & Medicaid Services (CMS). Services are provided by psychiatrists, nurses, and mental health professionals. Upon discharge, people transition to the community with improved skills to better understand and manage their symptoms, fully participate and live in their local community in a variety of community-based settings, and when able, hold a job.

Oregon's only state-operated secure residential treatment facility also reports to the superintendent of OSH. Pendleton Cottage, a 16-bed facility, is located on the grounds of the former Eastern Oregon Training Center in Pendleton. The secure mental health treatment program provides a community treatment setting for people who need a secure level of care as their first step out of the state hospital.

Statutory Authority
The following ORS references provide OSH its authority:

- ORS 161.295-400 – Determination of fitness to proceed/commitment
- ORS 179.321 – Authority to operate, control, manage and supervise OSH campuses and state-delivered residential treatment facilities
- ORS 426 – Powers, duties, and responsibilities of OHA
- ORS 443 – Residential treatment homes and facilities

OHA Shared Services

Office of Information Services (OIS) is a shared service provider for ODHS and OHA. It provides information technology (IT) systems and services for nearly 16,000 agency and partner staff at 162 local offices, Oregon State Hospital locations, and the public health laboratory. OIS provides support for more than 17,000 desktop computers and 2,600 printers. The Service Desk responds to more than 14,000 service requests each month.

OIS provides information systems and services to ODHS and OHA staff and partners statewide in support of programs that:

- Determine client eligibility.
- Provide medical, housing, food and job assistance.
- Provide addiction, mental health, and vocational and rehabilitative services.
- Protect children, seniors and people with physical and developmental disabilities.
- Process claims and benefits.
- Manage provider licensing and state hospital facilities.
- Promote and protect public health.

- Respond to and coordinate statewide disasters and health emergencies and support Health Alert Network and emergency preparedness activities.

OIS also supports partners around the state that use ODHS and OHA systems. Many of the IT systems used by ODHS, OHA and agency partners are needed 24 hours a day, seven days a week.

OIS now also provides a sub-section of services which were formerly provided by the Information Security and Privacy Office (ISPO), primarily the IT security functions, as the over-arching Security & Privacy functions moved to the Department of Administrative Services (DAS) in the 2017-19 biennium.

Environmental factors

OHA programs are directly affected by the following environmental factors and are risks to the agency's budget:

- Social determinants of health such as food security; income and employment; housing security; education access and quality; and racism, impacts of colonization, trauma and toxic stress affect community needs and outcomes.
- Economic changes, such as poverty and unemployment rates, affect Oregon Health Plan caseload growth.
- Federal policy and funding changes affect state funding needs (e.g., Medicaid match rates, Health System Transformation).
- Medical inflation and utilization affect the cost for provide health coverage to Oregon Health Plan members.
- New health challenges, which include emerging infectious diseases (like COVID-19), climate change, threats from human-caused and natural disasters, and an increase in chronic diseases. These challenges are all exacerbated by historic and contemporary health injustices and put pressure on Oregon's Public Health system, which is already stretched due to the ongoing need to respond to the pandemic.
- The adequacy and effectiveness of community behavioral health systems affect the Oregon State Hospital census.

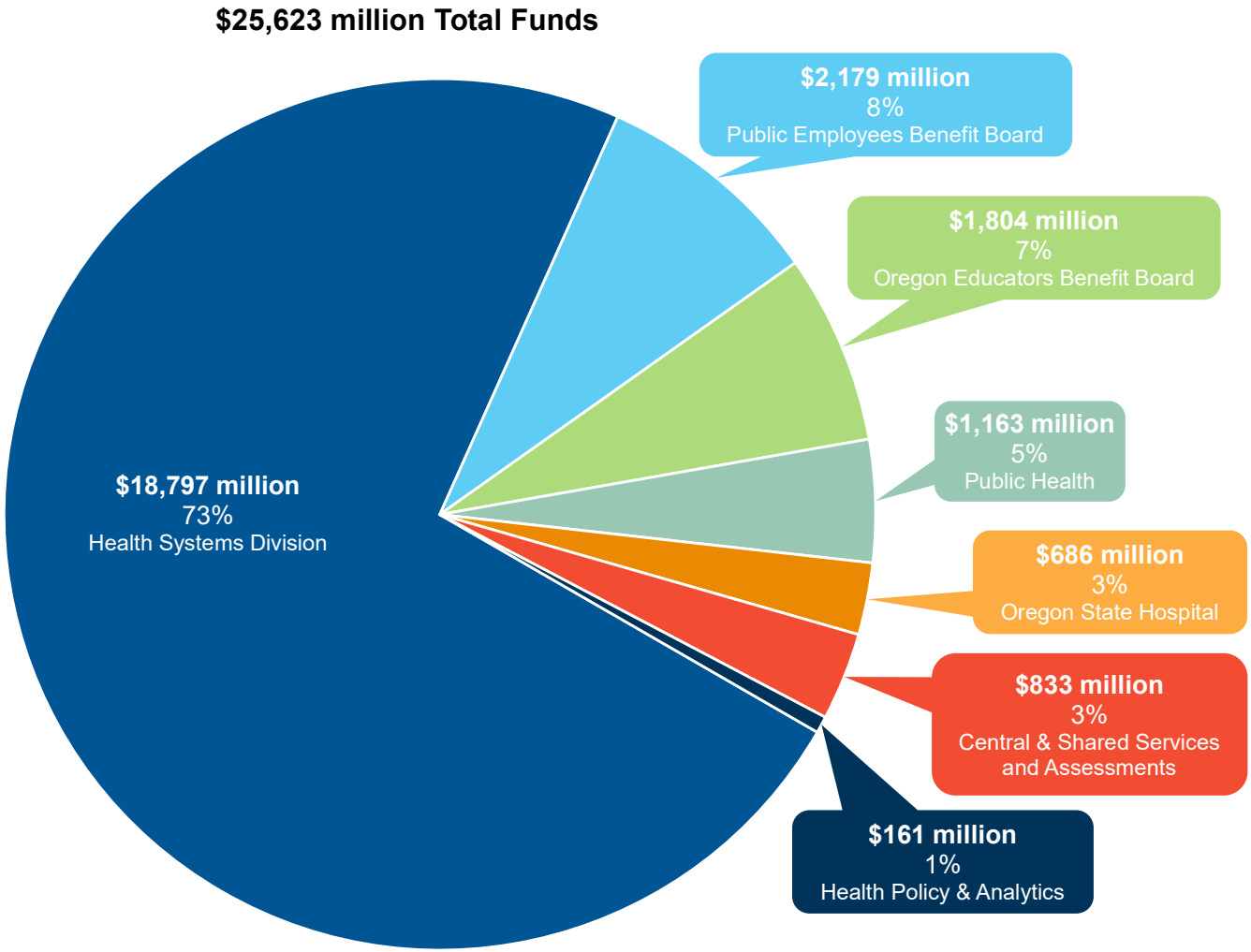
Major information technology projects/initiatives

The Legislatively Adopted Budget for OHA and ODHS includes the Integrated Eligibility project (policy package #206). The package includes permanent resources for ODHS and OHA/OIS to support the transition from the IE project to the integrated ONE program through the 2021-23 biennium and into the future biennia. The resources and funding will provide stability and continued support for the Integrated Eligibility (IE) program.

Oregon Health Authority

2019-21 Legislatively Approved Budget

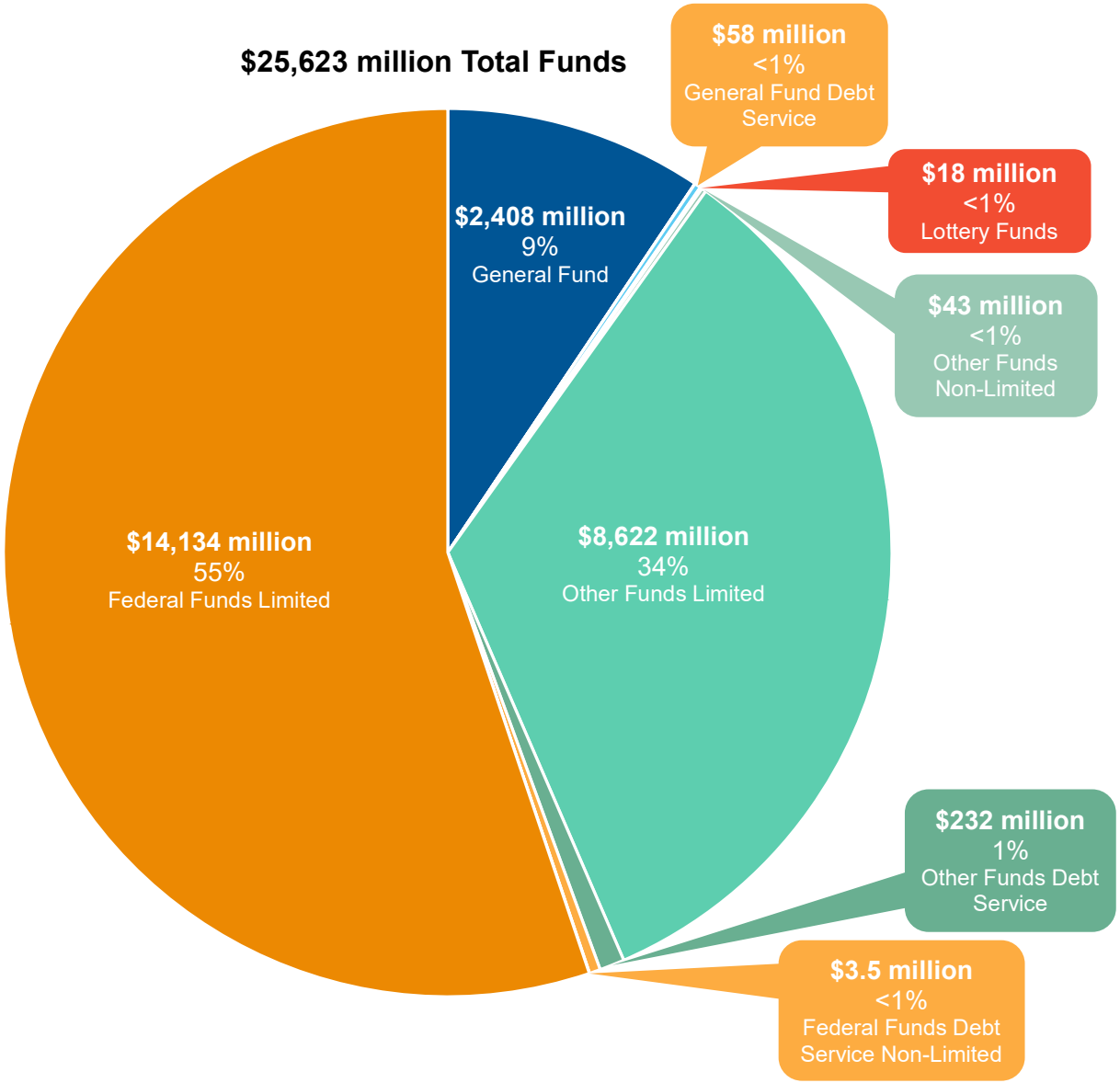
By Program



Oregon Health Authority

2019-21 Legislatively Approved Budget

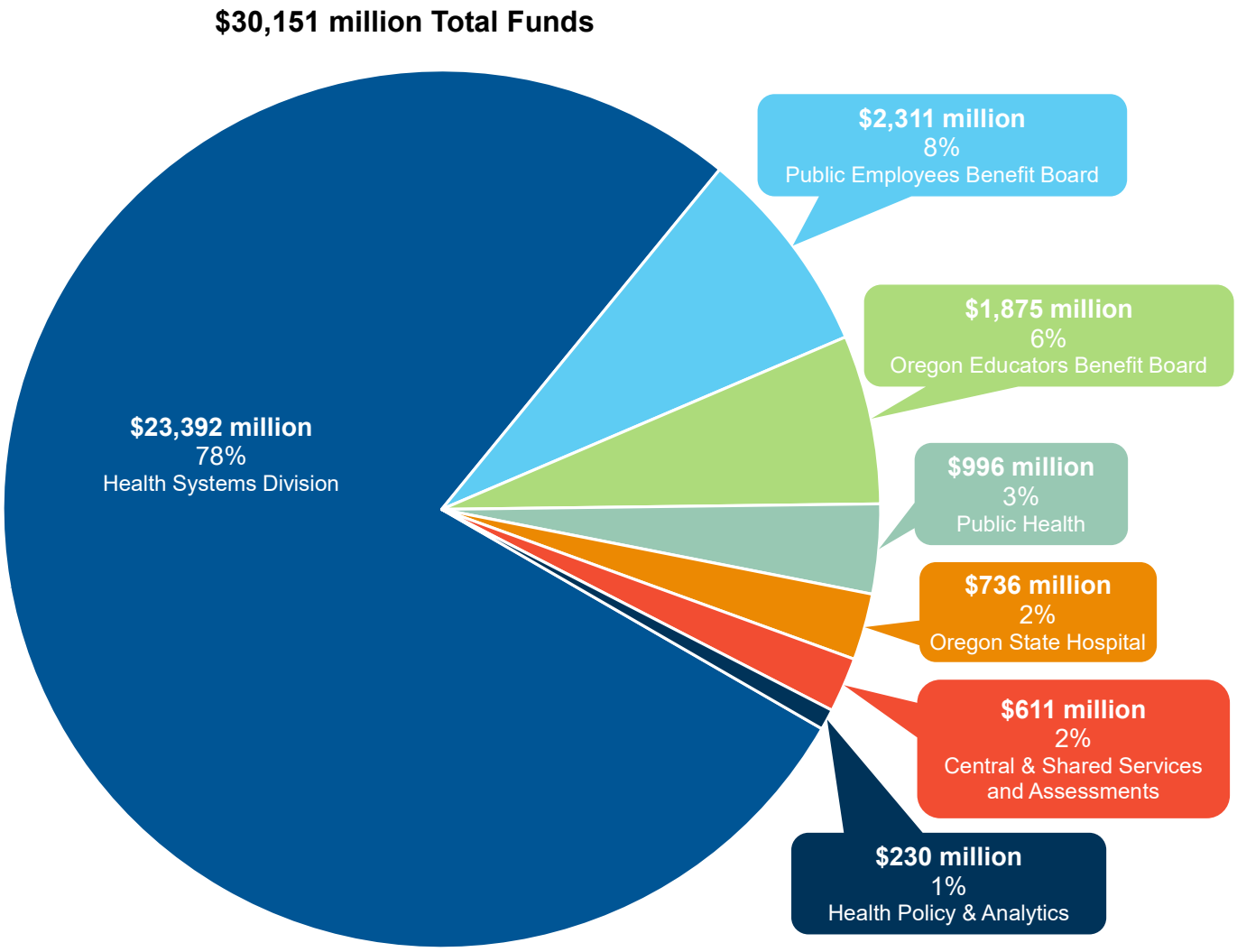
By Fund Type



Oregon Health Authority

2021-23 Legislatively Adopted Budget

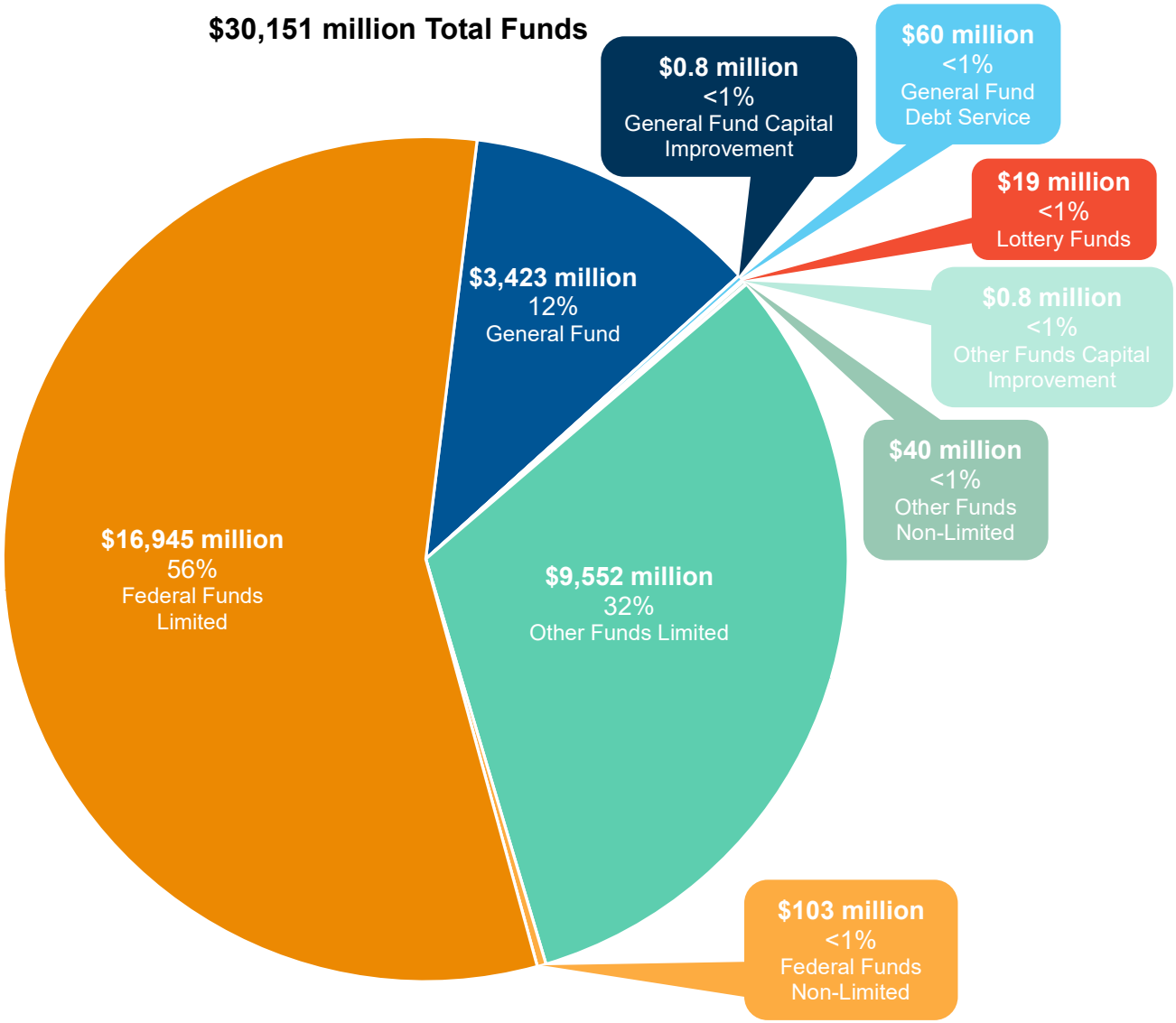
By Program



Oregon Health Authority

2021-23 Legislatively Adopted Budget

By Fund Type



Summary of 2021-23 Biennium Budget

Oregon Health Authority | **Leg. Adopted Budget**
Oregon Health Authority | **Cross Reference Number: 44300-000-00-00-00000**
2021-23 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	4,290	4,243.01	23,191,151,049	2,719,376,308	17,093,071	7,645,454,433	12,663,030,976	40,000,000	106,196,261
2019-21 Emergency Boards	-	-	246,929,902	5,000,000	-	-	20,000,000	221,929,902	-
2019-21 Leg Approved Budget	**4,290**	**4,243.01**	**23,438,080,951**	**2,724,376,308**	**17,093,071**	**7,645,454,433**	12,683,030,976	**261,929,902**	**106,196,261**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(53)	(17.86)	98,165,693	58,427,922	91,913	20,502,473	19,143,385	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(227,143,037)	(4,278,698)	-	(216,435)	-	(219,180,694)	(3,467,210)
Base Nonlimited Adjustment			(2,749,208)	-	-	-	-	(2,749,208)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**4,237**	**4,225.15**	**23,306,354,399**	**2,778,525,532**	**17,184,984**	**7,665,740,471**	12,702,174,361	**40,000,000**	**102,729,051**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	824,092	402,954	1,570	402,051	17,517	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	9,832,992	6,170,285	26,478	2,087,208	1,549,021	-	-
Subtotal	**-**	**-**	**10,657,084**	**6,573,239**	**28,048**	**2,489,259**	1,566,538	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	40	38.66	344,472,548	51,595,523	-	110,393,872	182,483,153	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(202,007,273)	(48,918,893)	-	(34,332,875)	(118,755,505)	-	-
Subtotal	**40**	**38.66**	**142,465,275**	**2,676,630**	**-**	**76,060,997**	63,727,648	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,488,620,487	136,280,287	876,815	500,387,266	851,076,119	-	-
State Gov"t & Services Charges Increase/(Decrease)			35,626,373	30,210,103	-	1,376,674	4,039,596	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**1,524,246,860**	**166,490,390**	**876,815**	**501,763,940**	855,115,715	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	1,541,010,349	279,825,961	-	18,655,307	1,242,529,081	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	346,132,424	(751,761)	(94,593,646)	(250,787,017)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**4,277**	**4,263.81**	**26,524,733,967**	**3,580,224,176**	**17,338,086**	**8,170,116,328**	14,614,326,326	**40,000,000**	**102,729,051**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**4,277**	**4,263.81**	**26,524,733,967**	**3,580,224,176**	**17,338,086**	**8,170,116,328**	14,614,326,326	**40,000,000**	**102,729,051**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(9)	(9.00)	(23,485,222)	-	-	(5,208,300)	(18,276,922)	-	-
Modified 2021-23 Current Service Level	**4,268**	**4,254.81**	**26,501,248,745**	**3,580,224,176**	**17,338,086**	**8,164,908,028**	14,596,049,404	**40,000,000**	**102,729,051**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	3,046,645	1,199,536	-	-	1,847,109	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	41	40.05	(785,380)	(9,402,762)	-	21,960,037	(13,342,655)	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**41**	**40.05**	**2,261,265**	**(8,203,226)**	**-**	**21,960,037**	(11,495,546)	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	3	3.00	2,379,916	(7,667)	-	59,962	2,327,621	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	(3,026,166)	(2,007,874)	-	(504,835)	(513,457)	-	-
801 - LFO Analyst Adjustments	53	41.94	2,335,594,311	(199,629,947)	1,303,997	511,791,283	2,022,128,978	-	-
802 - Behavioral Health System Investments	152	151.00	662,307,805	162,562,119	-	367,195,327	132,550,359	-	-
810 - Statewide Adjustments	-	-	(19,385,530)	(13,308,349)	(97)	(2,368,370)	(3,708,714)	-	-
811 - Budget Reconciliation Adjustments	23	21.84	44,709,842	(292,815,203)	-	337,525,045	-	-	-
813 - Policy Bills	89	70.13	337,706,546	161,260,356	-	128,119,457	48,326,733	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	7,992,750	-	-	7,992,750	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	39	39.00	12,317,183	518,347	-	11,072,142	726,694	-	-
207 - Provider Time Capture M&O	3	3.00	901,075	58,615	-	824,214	18,246	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	17	15.08	7,282,278	5,825,829	-	509,764	946,685	-	-
403 - Indian Managed Care Entity	-	-	14,959,430	1,441,980	-	-	13,517,450	-	-
404 - Tribal Traditional Health Worker	1	0.75	384,855	308,499	-	26,224	50,132	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	2,900,263	1,143,012	-	-	1,757,251	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	9	6.75	32,194,536	12,057,223	-	-	20,137,313	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	2	1.50	496,756	237,898	-	10,476	248,382	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	6	6.00	9,397,826	2,320,585	-	1,669,288	5,407,953	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	22	22.00	-	-	-	-	-	-	-
417 - Public Health Modernization	24	24.00	43,782,806	45,000,000	-	(465,178)	(752,016)	-	-
418 - Universally Offered Home Visiting	4	3.50	7,804,169	4,607,350	-	-	3,196,819	-	-
419 - CCO 2.0 Quality Assurance Compliance	4	4.00	2,022,756	870,172	-	-	1,152,584	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	6	6.00	4,691,093	2,047,367	-	-	2,643,726	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	8,182,928	-	-	8,182,928	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	1	1.00	129,516,078	19,298,207	-	-	110,217,871	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	3	2.25	1,408,249	-	-	1,408,249	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	51,265	-	-	51,265	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	657,936	-	-	657,936	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**461**	**422.74**	**3,647,230,956**	**(88,211,481)**	**1,303,900**	**1,373,757,927**	2,360,380,610	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**4,770**	**4,717.60**	**30,150,740,966**	**3,483,809,469**	**18,641,986**	**9,560,625,992**	16,944,934,468	**40,000,000**	**102,729,051**
Percentage Change From 2019-21 Leg Approved Budget	11.19%	11.19%	28.64%	27.88%	9.06%	25.05%	33.60%	-84.73%	-3.26%
Percentage Change From 2021-23 Current Service Level	11.53%	10.64%	13.67%	-2.69%	7.52%	17.02%	15.95%	-	-

Oregon Health Authority | **Leg. Adopted Budget**
OHA Central & Shared Services | **Cross Reference Number: 44300-010-00-00-00000**
2021-23 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	699	688.41	520,242,991	249,467,565	248,250	210,518,803	56,541,163	-	3,467,210
2019-21 Emergency Boards	-	-	221,929,902	-	-	-	-	221,929,902	-
2019-21 Leg Approved Budget	**699**	**688.41**	**742,172,893**	**249,467,565**	**248,250**	**210,518,803**	56,541,163	**221,929,902**	**3,467,210**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(24)	(13.52)	14,679,907	2,785,611	-	10,018,461	1,875,835	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(227,143,037)	(4,278,698)	-	(216,435)	-	(219,180,694)	(3,467,210)
Base Nonlimited Adjustment			(2,749,208)	-	-	-	-	(2,749,208)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**675**	**674.89**	**526,960,555**	**247,974,478**	**248,250**	**220,320,829**	58,416,998	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	846,811	399,651	-	377,981	69,179	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	2,272,498	841,660	-	1,297,574	133,264	-	-
Subtotal	**-**	**-**	**3,119,309**	**1,241,311**	**-**	**1,675,555**	202,443	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	156,067	-	-	156,067	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,444,069)	-	-	(2,444,069)	-	-	-
Subtotal	**-**	**-**	**(2,288,002)**	**-**	**-**	**(2,288,002)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	21,757,944	13,784,561	10,457	3,743,320	4,219,606	-	-
State Gov"t & Services Charges Increase/(Decrease)			35,626,373	30,210,103	-	1,376,674	4,039,596	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**57,384,317**	**43,994,664**	**10,457**	**5,119,994**	8,259,202	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	2,186,445	1,183,627	-	465,335	537,483	-	-
Subtotal: 2021-23 Current Service Level	**675**	**674.89**	**587,362,624**	**294,394,080**	**258,707**	**225,293,711**	67,416,126	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**675**	**674.89**	**587,362,624**	**294,394,080**	**258,707**	**225,293,711**	67,416,126	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**675**	**674.89**	**587,362,624**	**294,394,080**	**258,707**	**225,293,711**	67,416,126	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	10	10.00	1,500,454	306,605	260,750	324,184	608,915	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**10**	**10.00**	**1,500,454**	**306,605**	**260,750**	**324,184**	608,915	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	-	-	(823,360)	(1,297,139)	-	41,355	432,424	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	(3,026,166)	(2,007,874)	-	(504,835)	(513,457)	-	-
801 - LFO Analyst Adjustments	6	6.00	1,412,704	1,098,286	-	25,834	288,584	-	-
802 - Behavioral Health System Investments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(18,286,574)	(12,869,243)	-	(2,020,371)	(3,396,960)	-	-
811 - Budget Reconciliation Adjustments	-	-	1,075,876	958,626	-	117,250	-	-	-
813 - Policy Bills	45	33.75	19,741,019	11,088,859	-	5,691,579	2,960,581	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	39	39.00	11,654,231	352,609	-	11,072,142	229,480	-	-
207 - Provider Time Capture M&O	3	3.00	901,075	58,615	-	824,214	18,246	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	17	15.08	7,282,278	5,825,829	-	509,764	946,685	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	1	0.75	384,855	308,499	-	26,224	50,132	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	6	6.00	1,669,288	-	-	1,669,288	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	-	-	-	-	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**117**	**103.58**	**21,985,226**	**3,517,067**	**-**	**17,452,444**	1,015,715	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**802**	**788.47**	**610,848,304**	**298,217,752**	**519,457**	**243,070,339**	69,040,756	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	14.74%	14.53%	-17.69%	19.54%	109.25%	15.46%	22.11%	-100.00%	-100.00%
Percentage Change From 2021-23 Current Service Level	18.81%	16.83%	4.00%	1.30%	100.79%	7.89%	2.41%	-	-

Oregon Health Authority
OHA Central Services
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 44300-010-40-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	139	138.89	49,435,513	35,951,670	32,710	2,585,222	10,865,911	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**139**	**138.89**	**49,435,513**	**35,951,670**	**32,710**	**2,585,222**	10,865,911	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	4,823,775	2,785,611	-	162,329	1,875,835	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**139**	**138.89**	**54,259,288**	**38,737,281**	**32,710**	**2,747,551**	12,741,746	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	500,751	399,651	-	31,921	69,179	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	580,755	447,479	-	15,975	117,301	-	-
Subtotal	**-**	**-**	**1,081,506**	**847,130**	**-**	**47,896**	186,480	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	884,261	621,897	1,406	33,384	227,574	-	-
Subtotal	**-**	**-**	**884,261**	**621,897**	**1,406**	**33,384**	227,574	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**139**	**138.89**	**56,225,055**	**40,206,308**	**34,116**	**2,828,831**	13,155,800	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2021-23 Current Service Level	**139**	**138.89**	**56,225,055**	**40,206,308**	**34,116**	**2,828,831**	13,155,800	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**139**	**138.89**	**56,225,055**	**40,206,308**	**34,116**	**2,828,831**	13,155,800	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	8	8.00	2,557,336	1,614,742	-	112,472	830,122	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**8**	**8.00**	**2,557,336**	**1,614,742**	**-**	**112,472**	830,122	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	-	-	(419)	(306)	-	(29)	(84)	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	6	6.00	1,265,904	980,317	-	23,825	261,762	-	-
802 - Behavioral Health System Investments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(70,000)	(57,206)	-	(4,327)	(8,467)	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	45	33.75	19,372,731	10,768,462	-	5,691,579	2,912,690	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture M&O	-	-	-	-	-	-	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	17	15.08	6,839,520	5,471,612	-	478,774	889,134	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	1	0.75	358,999	287,814	-	24,414	46,771	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	-	-	-	-	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	-	-	-	-	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**69**	**55.58**	**27,766,735**	**17,450,693**	**-**	**6,214,236**	4,101,806	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**216**	**202.47**	**86,549,126**	**59,271,743**	**34,116**	**9,155,539**	18,087,728	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	55.40%	45.78%	75.07%	64.87%	4.30%	254.15%	66.46%	-	-
Percentage Change From 2021-23 Current Service Level	55.40%	45.78%	53.93%	47.42%	-	223.65%	37.49%	-	-

Oregon Health Authority
OHA Shared Services
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 44300-010-45-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	560	549.52	181,222,528	-	-	181,222,528	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**560**	**549.52**	**181,222,528**	**-**	**-**	**181,222,528**	-	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(24)	(13.52)	9,856,132	-	-	9,856,132	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**536**	**536.00**	**191,078,660**	**-**	**-**	**191,078,660**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	346,060	-	-	346,060	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	1,131,644	-	-	1,131,644	-	-	-
Subtotal	**-**	**-**	**1,477,704**	**-**	**-**	**1,477,704**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	156,067	-	-	156,067	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,444,069)	-	-	(2,444,069)	-	-	-
Subtotal	**-**	**-**	**(2,288,002)**	**-**	**-**	**(2,288,002)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,781,043	-	-	1,781,043	-	-	-
Subtotal	**-**	**-**	**1,781,043**	**-**	**-**	**1,781,043**	-	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**536**	**536.00**	**192,049,405**	**-**	**-**	**192,049,405**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**536**	**536.00**	**192,049,405**	**-**	**-**	**192,049,405**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**536**	**536.00**	**192,049,405**	**-**	**-**	**192,049,405**	-	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	2	2.00	430,645	-	-	430,645	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**2**	**2.00**	**430,645**	**-**	**-**	**430,645**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Behavioral Health System Investments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(39,051)	-	-	(39,051)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	39	39.00	10,960,690	-	-	10,960,690	-	-	-
207 - Provider Time Capture M&O	3	3.00	814,044	-	-	814,044	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	-	-	-	-	-	-	-	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	-	-	-	-	-	-	-	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	6	6.00	1,669,288	-	-	1,669,288	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	-	-	-	-	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**48**	**48.00**	**13,404,971**	**-**	**-**	**13,404,971**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**586**	**586.00**	**205,885,021**	**-**	**-**	**205,885,021**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	4.64%	6.64%	13.61%	-	-	13.61%	-	-	-
Percentage Change From 2021-23 Current Service Level	9.33%	9.33%	7.20%	-	-	7.20%	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	-	-	289,584,950	213,515,895	215,540	26,711,053	45,675,252	-	3,467,210
2019-21 Emergency Boards	-	-	221,929,902	-	-	-	-	221,929,902	-
2019-21 Leg Approved Budget	**-**	**-**	**511,514,852**	**213,515,895**	**215,540**	**26,711,053**	45,675,252	**221,929,902**	**3,467,210**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(227,143,037)	(4,278,698)	-	(216,435)	-	(219,180,694)	(3,467,210)
Base Nonlimited Adjustment			(2,749,208)	-	-	-	-	(2,749,208)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**281,622,607**	**209,237,197**	**215,540**	**26,494,618**	45,675,252	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	560,099	394,181	-	149,955	15,963	-	-
Subtotal	**-**	**-**	**560,099**	**394,181**	**-**	**149,955**	15,963	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	19,092,640	13,162,664	9,051	1,928,893	3,992,032	-	-
State Gov"t & Services Charges Increase/(Decrease)			35,626,373	30,210,103	-	1,376,674	4,039,596	-	-
Subtotal	**-**	**-**	**54,719,013**	**43,372,767**	**9,051**	**3,305,567**	8,031,628	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	2,186,445	1,183,627	-	465,335	537,483	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**339,088,164**	**254,187,772**	**224,591**	**30,415,475**	54,260,326	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**-**	**-**	**339,088,164**	**254,187,772**	**224,591**	**30,415,475**	54,260,326	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**-**	**-**	**339,088,164**	**254,187,772**	**224,591**	**30,415,475**	54,260,326	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	(1,487,527)	(1,308,137)	260,750	(218,933)	(221,207)	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**(1,487,527)**	**(1,308,137)**	**260,750**	**(218,933)**	(221,207)	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	-	-	(822,941)	(1,296,833)	-	41,384	432,508	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	(3,026,166)	(2,007,874)	-	(504,835)	(513,457)	-	-
801 - LFO Analyst Adjustments	-	-	146,800	117,969	-	2,009	26,822	-	-
802 - Behavioral Health System Investments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(18,177,523)	(12,812,037)	-	(1,976,993)	(3,388,493)	-	-
811 - Budget Reconciliation Adjustments	-	-	1,075,876	958,626	-	117,250	-	-	-
813 - Policy Bills	-	-	368,288	320,397	-	-	47,891	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	693,541	352,609	-	111,452	229,480	-	-
207 - Provider Time Capture M&O	-	-	87,031	58,615	-	10,170	18,246	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
402 - Health Equity Innovation & Implementation	-	-	442,758	354,217	-	30,990	57,551	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	-	-	25,856	20,685	-	1,810	3,361	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	-	-	-	-	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	-	-	-	-	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(19,186,480)**	**(13,933,626)**	**-**	**(2,166,763)**	(3,086,091)	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**-**	**-**	**318,414,157**	**238,946,009**	**485,341**	**28,029,779**	50,953,028	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-37.75%	11.91%	125.17%	4.94%	11.56%	-100.00%	-100.00%
Percentage Change From 2021-23 Current Service Level	-	-	-6.10%	-6.00%	116.10%	-7.84%	-6.10%	-	-

Oregon Health Authority
Health Systems Programs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 44300-030-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	3,591	3,554.60	22,670,908,058	2,469,908,743	16,844,821	7,434,935,630	12,606,489,813	40,000,000	102,729,051
2019-21 Emergency Boards	-	-	25,000,000	5,000,000	-	-	20,000,000	-	-
2019-21 Leg Approved Budget	**3,591**	**3,554.60**	**22,695,908,058**	**2,474,908,743**	**16,844,821**	**7,434,935,630**	12,626,489,813	**40,000,000**	**102,729,051**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(29)	(4.34)	83,485,786	55,642,311	91,913	10,484,012	17,267,550	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**3,562**	**3,550.26**	**22,779,393,844**	**2,530,551,054**	**16,936,734**	**7,445,419,642**	12,643,757,363	**40,000,000**	**102,729,051**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(22,719)	3,303	1,570	24,070	(51,662)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	7,560,494	5,328,625	26,478	789,634	1,415,757	-	-
Subtotal	**-**	**-**	**7,537,775**	**5,331,928**	**28,048**	**813,704**	1,364,095	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	40	38.66	344,316,481	51,595,523	-	110,237,805	182,483,153	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(199,563,204)	(48,918,893)	-	(31,888,806)	(118,755,505)	-	-
Subtotal	**40**	**38.66**	**144,753,277**	**2,676,630**	**-**	**78,348,999**	63,727,648	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,466,862,543	122,495,726	866,358	496,643,946	846,856,513	-	-
Subtotal	**-**	**-**	**1,466,862,543**	**122,495,726**	**866,358**	**496,643,946**	846,856,513	**-**	**-**

Oregon Health Authority
Health Systems Programs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 44300-030-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	1,541,010,349	279,825,961	-	18,655,307	1,242,529,081	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	346,132,424	(751,761)	(94,593,646)	(250,787,017)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(2,186,445)	(1,183,627)	-	(465,335)	(537,483)	-	-
Subtotal: 2021-23 Current Service Level	**3,602**	**3,588.92**	**25,937,371,343**	**3,285,830,096**	**17,079,379**	**7,944,822,617**	14,546,910,200	**40,000,000**	**102,729,051**

Oregon Health Authority
Health Systems Programs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 44300-030-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2021-23 Current Service Level	**3,602**	**3,588.92**	**25,937,371,343**	**3,285,830,096**	**17,079,379**	**7,944,822,617**	14,546,910,200	**40,000,000**	**102,729,051**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(9)	(9.00)	(23,485,222)	-	-	(5,208,300)	(18,276,922)	-	-
Modified 2021-23 Current Service Level	**3,593**	**3,579.92**	**25,913,886,121**	**3,285,830,096**	**17,079,379**	**7,939,614,317**	14,528,633,278	**40,000,000**	**102,729,051**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	3,046,645	1,199,536	-	-	1,847,109	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	31	30.05	(2,285,834)	(9,709,367)	(260,750)	21,635,853	(13,951,570)	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**31**	**30.05**	**760,811**	**(8,509,831)**	**(260,750)**	**21,635,853**	(12,104,461)	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	3	3.00	3,203,276	1,289,472	-	18,607	1,895,197	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	47	35.94	2,334,181,607	(200,728,233)	1,303,997	511,765,449	2,021,840,394	-	-
802 - Behavioral Health System Investments	152	151.00	662,307,805	162,562,119	-	367,195,327	132,550,359	-	-
810 - Statewide Adjustments	-	-	(1,098,956)	(439,106)	(97)	(347,999)	(311,754)	-	-
811 - Budget Reconciliation Adjustments	23	21.84	43,633,966	(293,773,829)	-	337,407,795	-	-	-
813 - Policy Bills	44	36.38	317,965,527	150,171,497	-	122,427,878	45,366,152	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	662,952	165,738	-	-	497,214	-	-
207 - Provider Time Capture M&O	-	-	-	-	-	-	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	-	-	-	-	-	-	-	-	-
403 - Indian Managed Care Entity	-	-	14,959,430	1,441,980	-	-	13,517,450	-	-
404 - Tribal Traditional Health Worker	-	-	-	-	-	-	-	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	2,900,263	1,143,012	-	-	1,757,251	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	9	6.75	32,194,536	12,057,223	-	-	20,137,313	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	2	1.50	496,756	237,898	-	10,476	248,382	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	7,728,538	2,320,585	-	-	5,407,953	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	22	22.00	-	-	-	-	-	-	-
417 - Public Health Modernization	24	24.00	43,782,806	45,000,000	-	(465,178)	(752,016)	-	-
418 - Universally Offered Home Visiting	4	3.50	7,804,169	4,607,350	-	-	3,196,819	-	-
419 - CCO 2.0 Quality Assurance Compliance	4	4.00	2,022,756	870,172	-	-	1,152,584	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	6	6.00	4,691,093	2,047,367	-	-	2,643,726	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	8,182,928	-	-	8,182,928	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	1	1.00	129,516,078	19,298,207		-	110,217,871	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	3	2.25	1,408,249	-	-	1,408,249	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	51,265	-	-	51,265	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	657,936	-	-	657,936	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**344**	**319.16**	**3,617,252,980**	**(91,728,548)**	**1,303,900**	**1,348,312,733**	2,359,364,895	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**3,968**	**3,929.13**	**29,531,899,912**	**3,185,591,717**	**18,122,529**	**9,309,562,903**	16,875,893,712	**40,000,000**	**102,729,051**
Percentage Change From 2019-21 Leg Approved Budget	10.50%	10.54%	30.12%	28.72%	7.59%	25.21%	33.65%	-	-
Percentage Change From 2021-23 Current Service Level	10.16%	9.48%	13.86%	-3.05%	6.11%	17.18%	16.01%	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	337	325.79	17,281,244,579	1,828,675,054	16,819,909	3,258,771,550	12,176,978,066	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**337**	**325.79**	**17,281,244,579**	**1,828,675,054**	**16,819,909**	**3,258,771,550**	12,176,978,066	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(5)	0.16	9,203,153	5,436,110	91,913	233,774	3,441,356	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**332**	**325.95**	**17,290,447,732**	**1,834,111,164**	**16,911,822**	**3,259,005,324**	12,180,419,422	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	340,242	333,906	1,570	(1,282)	6,048	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	1,063,303	533,654	26,478	7,735	495,436	-	-
Subtotal	**-**	**-**	**1,403,545**	**867,560**	**28,048**	**6,453**	501,484	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	4	3.00	277,794,035	46,285,087	-	54,188,660	177,320,288	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(111,861,971)	(41,348,557)	-	(31,757,909)	(38,755,505)	-	-
Subtotal	**4**	**3.00**	**165,932,064**	**4,936,530**	**-**	**22,430,751**	138,564,783	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,173,496,228	115,996,470	865,287	220,807,395	835,827,076	-	-
Subtotal	**-**	**-**	**1,173,496,228**	**115,996,470**	**865,287**	**220,807,395**	835,827,076	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	1,541,010,349	279,825,961	-	18,655,307	1,242,529,081	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	295,439,981	(751,761)	(58,001,627)	(236,686,593)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(1,265,741)	(855,288)	-	(16,182)	(394,271)	-	-
Subtotal: 2021-23 Current Service Level	**336**	**328.95**	**20,171,024,177**	**2,530,322,378**	**17,053,396**	**3,462,887,421**	14,160,760,982	**-**	**-**

Oregon Health Authority
Health Systems Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 44300-030-01-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2021-23 Current Service Level	**336**	**328.95**	**20,171,024,177**	**2,530,322,378**	**17,053,396**	**3,462,887,421**	14,160,760,982	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**336**	**328.95**	**20,171,024,177**	**2,530,322,378**	**17,053,396**	**3,462,887,421**	14,160,760,982	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	3,046,645	1,199,536	-	-	1,847,109	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	32	31.05	(90,321,493)	(39,195,814)	(260,750)	22,502,189	(73,367,118)	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**32**	**31.05**	**(87,274,848)**	**(37,996,278)**	**(260,750)**	**22,502,189**	(71,520,009)	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	1	1.00	(265,359)	(105,890)	-	-	(159,469)	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	3	2.50	2,250,153,304	(199,829,451)	1,303,997	462,101,449	1,986,577,309	-	-
802 - Behavioral Health System Investments	42	41.00	631,315,351	131,569,665	-	367,195,327	132,550,359	-	-
810 - Statewide Adjustments	-	-	(490,857)	(234,346)	(97)	(35,820)	(220,594)	-	-
811 - Budget Reconciliation Adjustments	1	1.00	25,553,714	5,300,000	-	20,253,714	-	-	-
813 - Policy Bills	6	5.25	211,865,762	136,133,458	-	30,366,152	45,366,152	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	662,952	165,738	-	-	497,214	-	-
207 - Provider Time Capture M&O	-	-	-	-	-	-	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	-	-	-	-	-	-	-	-	-
403 - Indian Managed Care Entity	-	-	14,959,430	1,441,980	-	-	13,517,450	-	-
404 - Tribal Traditional Health Worker	-	-	-	-	-	-	-	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	2,900,263	1,143,012	-	-	1,757,251	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	9	6.75	32,194,536	12,057,223	-	-	20,137,313	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	2	1.50	496,756	237,898	-	10,476	248,382	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	7,728,538	2,320,585	-	-	5,407,953	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	4	4.00	2,022,756	870,172	-	-	1,152,584	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	-	-	-	-	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	1	1.00	129,516,078	19,298,207		-	110,217,871	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**69**	**64.00**	**3,308,613,224**	**110,368,251**	**1,303,900**	**879,891,298**	2,317,049,775	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**437**	**424.00**	**23,392,362,553**	**2,602,694,351**	**18,096,546**	**4,365,280,908**	16,406,290,748	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	29.67%	30.15%	35.36%	42.33%	7.59%	33.95%	34.73%	-	-
Percentage Change From 2021-23 Current Service Level	30.06%	28.89%	15.97%	2.86%	6.12%	26.06%	15.86%	-	-

Oregon Health Authority
Health Policy & Analytics
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 44300-030-02-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	163	149.96	194,242,140	48,952,426	24,912	31,034,920	114,229,882	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**163**	**149.96**	**194,242,140**	**48,952,426**	**24,912**	**31,034,920**	114,229,882	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(15)	(3.81)	3,039,424	1,881,632	-	144,303	1,013,489	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**148**	**146.15**	**197,281,564**	**50,834,058**	**24,912**	**31,179,223**	115,243,371	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	235,973	257,522	-	17,434	(38,983)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	254,553	133,739	-	7,988	112,826	-	-
Subtotal	**-**	**-**	**490,526**	**391,261**	**-**	**25,422**	73,843	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	11	10.66	5,926,204	768,661	-	-	5,157,543	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(61,370,336)	(1,370,336)	-	-	(60,000,000)	-	-
Subtotal	**11**	**10.66**	**(55,444,132)**	**(601,675)**	**-**	**-**	(54,842,457)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,601,008	1,394,342	1,071	1,281,215	1,924,380	-	-
Subtotal	**-**	**-**	**4,601,008**	**1,394,342**	**1,071**	**1,281,215**	1,924,380	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(16,391)	17,225	-	-	(33,616)	-	-
Subtotal: 2021-23 Current Service Level	**159**	**156.81**	**146,912,575**	**52,035,211**	**25,983**	**32,485,860**	62,365,521	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**159**	**156.81**	**146,912,575**	**52,035,211**	**25,983**	**32,485,860**	62,365,521	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(9)	(9.00)	(18,276,922)	-	-	-	(18,276,922)	-	-
Modified 2021-23 Current Service Level	**150**	**147.81**	**128,635,653**	**52,035,211**	**25,983**	**32,485,860**	44,088,599	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	-	-	(1,828)	(914)	-	-	(914)	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	0.17	70,000	-	-	70,000	-	-	-
802 - Behavioral Health System Investments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(32,150)	(9,532)	-	(5,430)	(17,188)	-	-
811 - Budget Reconciliation Adjustments	22	20.84	15,796,452	926,171	-	14,870,281	-	-	-
813 - Policy Bills	16	15.26	80,516,768	516,768	-	80,000,000	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture M&O	-	-	-	-	-	-	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	-	-	-	-	-	-	-	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	-	-	-	-	-	-	-	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	-	-	-	-	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	6	6.00	4,691,093	2,047,367	-	-	2,643,726	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	-	-	-	-	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**44**	**42.27**	**101,040,335**	**3,479,860**	**-**	**94,934,851**	2,625,624	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**194**	**190.08**	**229,675,988**	**55,515,071**	**25,983**	**127,420,711**	46,714,223	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	19.02%	26.75%	18.24%	13.41%	4.30%	310.57%	-59.11%	-	-
Percentage Change From 2021-23 Current Service Level	22.01%	21.22%	56.34%	6.69%	-	292.23%	-25.10%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	20	19.50	2,116,601,419	-	-	2,116,601,419	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**20**	**19.50**	**2,116,601,419**	**-**	**-**	**2,116,601,419**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	491,987	-	-	491,987	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**20**	**19.50**	**2,117,093,406**	**-**	**-**	**2,117,093,406**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(3,268)	-	-	(3,268)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	34,266	-	-	34,266	-	-	-
Subtotal	**-**	**-**	**30,998**	**-**	**-**	**30,998**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	45,684,069	-	-	45,684,069	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**45,684,069**	**-**	**-**	**45,684,069**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	144,475,944	-	-	144,475,944	-	-	-
Subtotal	**-**	**-**	**144,475,944**	**-**	**-**	**144,475,944**	**-**	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(56,498)	-	-	(56,498)	-	-	-
Subtotal: 2021-23 Current Service Level	**20**	**19.50**	**2,307,227,919**	**-**	**-**	**2,307,227,919**	-	**-**	**-**

Oregon Health Authority **Leg. Adopted Budget**
Public Employees Benefit Board (PEBB) **Cross Reference Number: 44300-030-03-00-00000**
2021-23 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**20**	**19.50**	**2,307,227,919**	**-**	**-**	**2,307,227,919**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**20**	**19.50**	**2,307,227,919**	**-**	**-**	**2,307,227,919**	-	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	-	-	(5,930)	-	-	(5,930)	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Behavioral Health System Investments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(24,870)	-	-	(24,870)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture M&O	-	-	-	-	-	-	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	-	-	-	-	-	-	-	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	-	-	-	-	-	-	-	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	-	-	-	-	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	4,173,293	-	-	4,173,293	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**4,142,493**	**-**	**-**	**4,142,493**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**20**	**19.50**	**2,311,370,412**	**-**	**-**	**2,311,370,412**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	9.20%	-	-	9.20%	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	0.18%	-	-	0.18%	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	20	20.00	1,740,140,020	-	-	1,740,140,020	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**20**	**20.00**	**1,740,140,020**	**-**	**-**	**1,740,140,020**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	327,475	-	-	327,475	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**20**	**20.00**	**1,740,467,495**	**-**	**-**	**1,740,467,495**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(2,592)	-	-	(2,592)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	32,198	-	-	32,198	-	-	-
Subtotal	**-**	**-**	**29,606**	**-**	**-**	**29,606**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	10,365,076	-	-	10,365,076	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**10,365,076**	**-**	**-**	**10,365,076**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	120,103,457	-	-	120,103,457	-	-	-
Subtotal	**-**	**-**	**120,103,457**	**-**	**-**	**120,103,457**	**-**	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(56,521)	-	-	(56,521)	-	-	-
Subtotal: 2021-23 Current Service Level	**20**	**20.00**	**1,870,909,113**	**-**	**-**	**1,870,909,113**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**20**	**20.00**	**1,870,909,113**	**-**	**-**	**1,870,909,113**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**20**	**20.00**	**1,870,909,113**	**-**	**-**	**1,870,909,113**	-	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	-	-	(5,929)	-	-	(5,929)	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Behavioral Health System Investments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(65,980)	-	-	(65,980)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture M&O	-	-	-	-	-	-	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
402 - Health Equity Innovation & Implementation	-	-	-	-	-	-	-	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	-	-	-	-	-	-	-	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	-	-	-	-	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	4,009,635	-	-	4,009,635	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**3,937,726**	**-**	**-**	**3,937,726**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**20**	**20.00**	**1,874,846,839**	**-**	**-**	**1,874,846,839**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	7.74%	-	-	7.74%	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	0.21%	-	-	0.21%	-	-	-

Oregon Health Authority
Public Health Programs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 44300-030-05-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	767	755.53	731,904,528	94,764,237	-	218,058,929	276,352,311	40,000,000	102,729,051
2019-21 Emergency Boards	-	-	25,000,000	5,000,000	-	-	20,000,000	-	-
2019-21 Leg Approved Budget	**767**	**755.53**	**756,904,528**	**99,764,237**	**-**	**218,058,929**	296,352,311	**40,000,000**	**102,729,051**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(9)	(0.69)	18,524,950	2,817,762	-	6,308,116	9,399,072	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**758**	**754.84**	**775,429,478**	**102,581,999**	**-**	**224,367,045**	305,751,383	**40,000,000**	**102,729,051**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	261,818	174,154	-	55,716	31,948	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	1,188,011	203,633	-	452,222	532,156	-	-
Subtotal	**-**	**-**	**1,449,829**	**377,787**	**-**	**507,938**	564,104	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	123,910	118,588	-	-	5,322	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(26,330,897)	(6,200,000)	-	(130,897)	(20,000,000)	-	-
Subtotal	**-**	**-**	**(26,206,987)**	**(6,081,412)**	**-**	**(130,897)**	(19,994,678)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	19,531,521	3,198,114	-	7,614,672	8,718,735	-	-
Subtotal	**-**	**-**	**19,531,521**	**3,198,114**	**-**	**7,614,672**	8,718,735	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(791,294)	(345,564)	-	(336,134)	(109,596)	-	-
Subtotal: 2021-23 Current Service Level	**758**	**754.84**	**769,412,547**	**99,730,924**	**-**	**232,022,624**	294,929,948	**40,000,000**	**102,729,051**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**758**	**754.84**	**769,412,547**	**99,730,924**	**-**	**232,022,624**	294,929,948	**40,000,000**	**102,729,051**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(5,208,300)	-	-	(5,208,300)	-	-	-
Modified 2021-23 Current Service Level	**758**	**754.84**	**764,204,247**	**99,730,924**	**-**	**226,814,324**	294,929,948	**40,000,000**	**102,729,051**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	15	15.00	60,408,847	1,257,426	-	(724,935)	59,876,356	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**15**	**15.00**	**60,408,847**	**1,257,426**	**-**	**(724,935)**	59,876,356	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	2	2.00	1,699,429	(386,617)	-	30,466	2,055,580	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	44	33.27	90,565,854	5,708,769	-	49,594,000	35,263,085	-	-
802 - Behavioral Health System Investments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(281,628)	(28,630)	-	(179,088)	(73,910)	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	22	15.87	25,582,997	13,521,271	-	12,061,726	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture M&O	-	-	-	-	-	-	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	-	-	-	-	-	-	-	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	-	-	-	-	-	-	-	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	-	-	-	-	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	24	24.00	43,782,806	45,000,000	-	(465,178)	(752,016)	-	-
418 - Universally Offered Home Visiting	4	3.50	7,804,169	4,607,350	-	-	3,196,819	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	-	-	-	-	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	3	2.25	1,408,249	-	-	1,408,249	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	51,265	-	-	51,265	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	657,936	-	-	657,936	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**99**	**80.89**	**171,271,077**	**68,422,143**	**-**	**63,159,376**	39,689,558	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**872**	**850.73**	**995,884,171**	**169,410,493**	**-**	**289,248,765**	394,495,862	**40,000,000**	**102,729,051**
Percentage Change From 2019-21 Leg Approved Budget	13.69%	12.60%	31.57%	69.81%	-	32.65%	33.12%	-	-
Percentage Change From 2021-23 Current Service Level	15.04%	12.70%	29.43%	69.87%	-	24.66%	33.76%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	2,284	2,283.82	606,775,372	497,517,026	-	70,328,792	38,929,554	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**2,284**	**2,283.82**	**606,775,372**	**497,517,026**	**-**	**70,328,792**	38,929,554	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	51,898,797	45,506,807	-	2,978,357	3,413,633	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**2,284**	**2,283.82**	**658,674,169**	**543,023,833**	**-**	**73,307,149**	42,343,187	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(854,892)	(762,279)	-	(41,938)	(50,675)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	4,988,163	4,457,599	-	255,225	275,339	-	-
Subtotal	**-**	**-**	**4,133,271**	**3,695,320**	**-**	**213,287**	224,664	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	25	25.00	4,423,187	4,423,187	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**25**	**25.00**	**4,423,187**	**4,423,187**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,654,385	1,906,800	-	2,361,263	386,322	-	-
Subtotal	**-**	**-**	**4,654,385**	**1,906,800**	**-**	**2,361,263**	386,322	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	50,692,443	-	(36,592,019)	(14,100,424)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**2,309**	**2,308.82**	**671,885,012**	**603,741,583**	**-**	**39,289,680**	28,853,749	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**2,309**	**2,308.82**	**671,885,012**	**603,741,583**	**-**	**39,289,680**	28,853,749	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**2,309**	**2,308.82**	**671,885,012**	**603,741,583**	**-**	**39,289,680**	28,853,749	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	(16)	(16.00)	27,626,812	28,229,021	-	(141,401)	(460,808)	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**(16)**	**(16.00)**	**27,626,812**	**28,229,021**	**-**	**(141,401)**	(460,808)	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	-	-	1,782,893	1,782,893	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(6,607,551)	(6,607,551)	-	-	-	-	-
802 - Behavioral Health System Investments	110	110.00	30,992,454	30,992,454	-	-	-	-	-
810 - Statewide Adjustments	-	-	(203,471)	(166,598)	-	(36,811)	(62)	-	-
811 - Budget Reconciliation Adjustments	-	-	2,283,800	(300,000,000)	-	302,283,800	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture M&O	-	-	-	-	-	-	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	-	-	-	-	-	-	-	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	-	-	-	-	-	-	-	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	-	-	-	-	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	22	22.00	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	-	-	-	-	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**132**	**132.00**	**28,248,125**	**(273,998,802)**	**-**	**302,246,989**	(62)	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**2,425**	**2,424.82**	**727,759,949**	**357,971,802**	**-**	**341,395,268**	28,392,879	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	6.17%	6.17%	19.94%	-28.05%	-	385.43%	-27.07%	-	-
Percentage Change From 2021-23 Current Service Level	5.02%	5.02%	8.32%	-40.71%	-	768.92%	-1.60%	-	-

Oregon Health Authority
Capital Construction
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 44300-089-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase				-	-	-	-	-	-
Base Debt Service Adjustment				-	-	-	-	-	-
Base Nonlimited Adjustment				-	-	-	-	-	-
Capital Construction				-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
095 - DHS/OHA Reshoot	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-

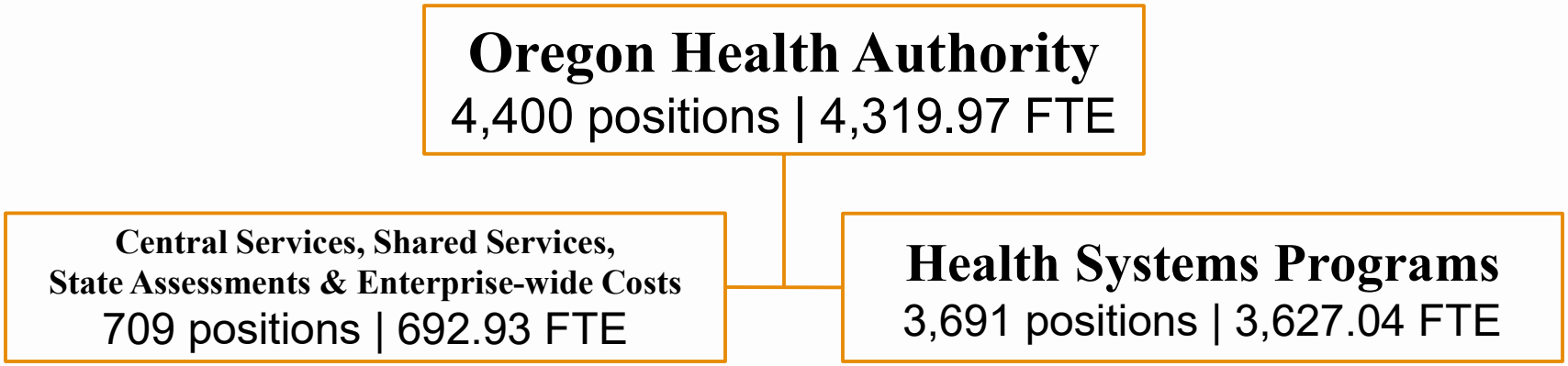
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
098 - HRLB Program Reorganization	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Behavioral Health System Investments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	7,992,750	-	-	7,992,750	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
201 - Improving Data Integrity and Compliance	-	-	-	-	-	-	-	-	-
202 - Statewide CIE	-	-	-	-	-	-	-	-	-
203 - Critical Systems	-	-	-	-	-	-	-	-	-
204 - Modernization: Financial Systems	-	-	-	-	-	-	-	-	-
205 - Modularity	-	-	-	-	-	-	-	-	-
206 - Integrated Eligibility	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture M&O	-	-	-	-	-	-	-	-	-
208 - Centralized Abuse Management O&M	-	-	-	-	-	-	-	-	-
209 - CJIS Security	-	-	-	-	-	-	-	-	-
210 - Risk Audit Remediation	-	-	-	-	-	-	-	-	-
211 - Remote Access	-	-	-	-	-	-	-	-	-
212 - Increase IT Project Capacity	-	-	-	-	-	-	-	-	-
213 - IE Modernization	-	-	-	-	-	-	-	-	-
401 - Beer, Wine and Cider Tax	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
402 - Health Equity Innovation & Implementation	-	-	-	-	-	-	-	-	-
403 - Indian Managed Care Entity	-	-	-	-	-	-	-	-	-
404 - Tribal Traditional Health Worker	-	-	-	-	-	-	-	-	-
405 - CAWEM ESRD Outpatient Dialysis Coverage	-	-	-	-	-	-	-	-	-
406 - Children's Mobile Crisis	-	-	-	-	-	-	-	-	-
407 - Operate FFS Like a CCO	-	-	-	-	-	-	-	-	-
408 - Tobacco Retail Licensure	-	-	-	-	-	-	-	-	-
409 - Comprehensive BH Services	-	-	-	-	-	-	-	-	-
410 - BH Electronic Health Record Incentives	-	-	-	-	-	-	-	-	-
411 - CMH Aid and Assist	-	-	-	-	-	-	-	-	-
412 - Capacity for Contract Development	-	-	-	-	-	-	-	-	-
413 - Person-Directed Transition Team	-	-	-	-	-	-	-	-	-
414 - Compass Modernization	-	-	-	-	-	-	-	-	-
415 - Rivers Run Conversion to SRTF	-	-	-	-	-	-	-	-	-
416 - Position Conversions	-	-	-	-	-	-	-	-	-
417 - Public Health Modernization	-	-	-	-	-	-	-	-	-
418 - Universally Offered Home Visiting	-	-	-	-	-	-	-	-	-
419 - CCO 2.0 Quality Assurance Compliance	-	-	-	-	-	-	-	-	-
420 - CCO Quality Pool Withhold	-	-	-	-	-	-	-	-	-
421 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
422 - Asset Replacement	-	-	-	-	-	-	-	-	-
423 - OSH Capital Improvement	-	-	-	-	-	-	-	-	-
424 - Health IT Programs Support	-	-	-	-	-	-	-	-	-
425 - Aligning Purchasing Power Across PEBB/OEBB	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
426 - PEBB/OEBB BMS Replacement Project	-	-	-	-	-	-	-	-	-
427 - Public Option/ Medicaid Buy-In	-	-	-	-	-	-	-	-	-
428 - State Support for Public Health	-	-	-	-	-	-	-	-	-
429 - Statewide VBP Infrastructure and Alignment	-	-	-	-	-	-	-	-	-
430 - PPE and Medical Supply for State Reserve	-	-	-	-	-	-	-	-	-
431 - SUD 1115 Waiver	-	-	-	-	-	-	-	-	-
432 - EHR Replacement	-	-	-	-	-	-	-	-	-
433 - Technology Modernization	-	-	-	-	-	-	-	-	-
434 - Secure Transport	-	-	-	-	-	-	-	-	-
435 - Dental FFS Rate Increase	-	-	-	-	-	-	-	-	-
436 - Pharmacy Omnibus	-	-	-	-	-	-	-	-	-
437 - Strengthen Purchasing Power of the Mktplace	-	-	-	-	-	-	-	-	-
438 - GEMT	-	-	-	-	-	-	-	-	-
439 - Complex Case Management Team (Acuity Team)	-	-	-	-	-	-	-	-	-
440 - Employer Health Care Responsibility	-	-	-	-	-	-	-	-	-
441 - MH Residential Services Transition to CCOs	-	-	-	-	-	-	-	-	-
442 - Auditing Standards of Care	-	-	-	-	-	-	-	-	-
443 - Beneficiary and Self-Audit	-	-	-	-	-	-	-	-	-
444 - Forensic Digital Investigator	-	-	-	-	-	-	-	-	-
445 - Expanded Capacity/ Caseload	-	-	-	-	-	-	-	-	-
446 - OHA Enterprise Risk Management	-	-	-	-	-	-	-	-	-
447 - Board of Cosmetology	-	-	-	-	-	-	-	-	-
448 - Radiation Protection Services Fee Increase	-	-	-	-	-	-	-	-	-
449 - Oregon Environ Lab Accreditation Program Fees	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
450 - Ambulance Licensing Fees	-	-	-	-	-	-	-	-	-
451 - Home Health Agencies Licensing Fees	-	-	-	-	-	-	-	-	-
452 - Resp Therapist Polysomnographic Tech Fees	-	-	-	-	-	-	-	-	-
453 - PDMP Licensing Fees	-	-	-	-	-	-	-	-	-
454 - Mergers & Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**7,992,750**	**-**	**-**	**7,992,750**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**-**	**-**	**7,992,750**	**-**	**-**	**7,992,750**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

2019-21
Legislatively Approved Budget



2021-23

Legislatively Adopted Budget

Oregon Health Authority
4,770 positions | 4,717.60 FTE

Central Services, Shared Services, State Assessments & Enterprise-wide Costs
802 positions | 788.47 FTE

Health Systems Programs
3,968 positions | 3,929.13 FTE

Oregon Health Authority

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
010-40-00-00000	**OHA Central Services**						
	General Fund	23,871,684	35,951,670	35,951,670	46,679,964	57,433,036	59,271,743
	Lottery Funds	41,560	32,710	32,710	34,116	32,710	34,116
	Other Funds	2,459,115	2,585,222	2,585,222	3,395,280	3,674,154	9,155,539
	Federal Funds	7,462,589	10,865,911	10,865,911	14,207,769	25,156,447	18,087,728
	All Funds	33,834,948	49,435,513	49,435,513	64,317,129	86,296,347	86,549,126
010-45-00-00000	**OHA Shared Services**						
	Other Funds	139,419,921	181,222,528	181,222,528	236,680,852	184,398,433	205,885,021
010-50-00-00000	**State Assessments and Enterprise-wide Costs**						
	General Fund	190,953,749	213,515,895	213,515,895	268,927,520	231,704,037	238,946,009
	Lottery Funds	190,007	215,540	215,540	224,591	485,341	485,341
	Other Funds	21,205,677	26,711,053	248,640,955	32,361,151	26,916,871	28,029,779
	Federal Funds	51,330,207	49,142,462	49,142,462	60,182,555	48,518,761	50,953,028
	All Funds	263,679,640	289,584,950	511,514,852	361,695,817	307,625,010	318,414,157
030-01-00-00000	**Health Systems Division**						
	General Fund	1,286,165,888	1,828,675,054	1,828,675,054	2,512,571,677	2,022,519,405	2,602,694,351
	Lottery Funds	12,215,236	16,819,909	16,819,909	15,375,100	16,537,297	18,096,546
	Other Funds	2,876,212,040	3,258,771,550	3,258,771,550	3,465,043,414	4,062,099,801	4,365,280,908
	Federal Funds	11,202,987,619	12,176,978,066	12,176,978,066	13,592,041,388	14,586,776,528	16,406,290,748
	All Funds	15,377,580,783	17,281,244,579	17,281,244,579	19,585,031,579	20,687,933,031	23,392,362,553

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
030-02-00-00000	**Health Policy & Analytics**						
	General Fund	41,010,814	48,952,426	48,952,426	73,906,641	83,581,998	55,515,071
	Lottery Funds	17,482	24,912	24,912	25,983	24,912	25,983
	Other Funds	15,606,736	31,034,920	31,034,920	50,458,920	48,388,914	127,420,711
	Federal Funds	79,757,137	114,229,882	114,229,882	65,908,904	44,659,821	46,714,223
	All Funds	136,392,169	194,242,140	194,242,140	190,300,448	176,655,645	229,675,988
030-03-00-00000	**Public Employees Benefit Board (PEBB)**						
	Other Funds	2,037,301,848	2,116,601,419	2,116,601,419	2,312,186,566	2,311,867,422	2,311,370,412
030-04-00-00000	**Oregon Educators Benefit Board (OEBB)**						
	Other Funds	1,651,752,350	1,740,140,020	1,740,140,020	1,875,704,102	1,875,282,273	1,874,846,839
030-05-00-00000	**Public Health Programs**						
	General Fund	60,694,453	94,764,237	99,764,237	235,864,196	132,351,942	169,410,493
	Lottery Funds	1	-	-	-	-	-
	Other Funds	204,733,810	258,058,929	258,058,929	300,846,504	313,472,339	329,248,765
	Federal Funds	289,084,256	379,081,362	399,081,362	400,087,509	445,035,455	497,224,913
	All Funds	554,512,520	731,904,528	756,904,528	936,798,209	890,859,736	995,884,171
030-06-00-00000	**Oregon State Hospital**						
	General Fund	505,058,883	497,517,026	497,517,026	665,217,702	625,758,215	357,971,802
	Other Funds	37,128,602	70,328,792	70,328,792	39,289,680	39,106,668	341,395,268
	Federal Funds	34,465,284	38,929,554	38,929,554	29,010,390	28,392,870	28,392,879

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
030-06-00-00000	**Oregon State Hospital**						
	All Funds	576,652,769	606,775,372	606,775,372	733,517,772	693,257,753	727,759,949
089-00-00-00000	**Capital Construction**						
	Other Funds	-	-	-	12,622,886	12,622,886	7,992,750
TOTAL AGENCY							
	General Fund	2,107,755,471	2,719,376,308	2,724,376,308	3,803,167,700	3,153,348,633	3,483,809,469
	Lottery Funds	12,464,286	17,093,071	17,093,071	15,659,790	17,080,260	18,641,986
	Other Funds	6,985,820,099	7,685,454,433	7,907,384,335	8,328,589,355	8,877,829,761	9,600,625,992
	Federal Funds	11,665,087,092	12,769,227,237	12,789,227,237	14,161,438,515	15,178,539,882	17,047,663,519
	All Funds	20,771,126,948	23,191,151,049	23,438,080,951	26,308,855,360	27,226,798,536	30,150,740,966

Oregon Health Authority Revenue Narrative
2021-23 Legislatively Adopted Budget

Revenue for the Oregon Health Authority (OHA) comes from multiple funding sources classified as the state General Fund, Other Funds, Lottery Funds and Federal Funds. Most General Fund revenue is used as match to receive Federal Funds, particularly for the Oregon Health Plan (OHP), Oregon's Medicaid program. General Fund is also used to fund programs not eligible for Federal Fund match. General Fund is the primary funding source for the Oregon State Hospital. In addition to Medicaid, Federal Funds support a variety of grant programs across OHA. Lottery Funds finance gambling addiction, prevention, and treatment services. Other Funds revenues come from various sources, including hospital and insurer assessments, tobacco taxes, Tobacco Master Settlement Agreement funding, retail marijuana taxes, beer and wine taxes, licensing fees, grants, estate collections, health care premiums, third-party recoveries, pharmaceutical rebates, and charges for services.

Forecast methods and assumptions

There are several methodologies used to project OHA revenues:

To estimate Federal Funds from Medicaid and Children's Health Insurance Program (CHIP), OHA uses caseload forecasts, cost per person, match rates, and state and federal policy changes. To estimate Federal Funds from block grants, OHA considers grant cycles and where they fall within the biennium and makes assumptions around prior grant averaging and the anticipated effect of federal budget changes. The historical receipt trends method is used for Other Funds sources such as collections of overpayments and fees, unless the agency has additional information including anticipated special projects that would increase revenue. Where appropriate, reports from the Office of Economic Analysis are used (Tobacco Tax and Lottery Funds, for example) and analyses from other state agencies that collect revenues for distribution to OHA, such as beer and wine tax revenues.

OHA projects revenues based on assumptions that consider:

- Essential packages that adjust the existing base budget to the 2021-23 modified current service level (MCSL) for all legislatively approved programs, where those adjustments would have an impact on revenues. Essential packages include

phasing in or out program changes, one-time costs, Department of Administrative Services inflation factors, mandated caseload changes, and any needed fund shifts.

- Applicable federal funding limits and requirements, including the availability of state funds to meet matching or maintenance of effort (MOE) requirements.
- Changes in federal policies that affect federal revenues available for OHA programs.
- Policy packages that generate new sources of revenue.
- Expected non-mandated program caseload changes.
- Any recent changes in state or federal statutes and regulations that affect the availability or timing of revenue receipts.

Fee schedules and proposed increases

OHA uses many fees as funding sources. Most of these fees are in Public Health. See Fee Listing Report for details.

OHA Public Health revenues for the 2021-23 biennium will see a variety of changes including a continuing decline in Oregon Medical Marijuana Program fee revenues, and the increase in some licensure and renewal fees.

The passage of Senate Bill 587 (2021) will generate new fee revenue from retailers of tobacco and inhalant delivery devices to support the Public Health Division in establishing a new statewide tobacco retail licensure program and enforcing tobacco sale laws. Licensing fees go into effect January 1, 2022.

House Bill 2910 (2021) allows OHA to seek approval from CMS for a supplemental payment program for privately operated ambulance service agencies. If approved, the Health Systems Division will annually assess a quality assurance fee on each emergency medical transport provided by a private ambulance service. Ambulance service agencies will be reimbursed for an emergency medical service transport by a formula prescribed in the bill.

Significant known revenue changes or risk factors

Significant federal funding changes occurred in the 2019-21 biennium in response to the COVID-19 pandemic that will continue into the 2021-23 biennium.

- OHA received funding from federal grants and the Coronavirus Aid, Relief, and Economic Security (CARES) Act. In December 2020, the Consolidated Appropriations Act of 2021 was signed into law, extending several provisions of the CARES Act into the 2021-23 biennium.
- The Legislatively Adopted Budget assumes the public health emergency will end in January 2022.
- The Legislatively Adopted Budget includes one-time revenue from the American Rescue Plan Act of 2021 (ARPA) received by the Oregon Department of Administrative Services (DAS) and transferred to OHA as Other Funds. The funds will be used:
  - For maintaining health-related services in lieu of General Fund, equipment replacement, and deferred building maintenance at the Oregon State Hospital.
  - To establish incentive programs to increase the capacity and diversity of Oregon's behavioral health workforce.
  - For regional development and innovation related to statewide capacity of licensed residential facilities and housing for people with behavioral health needs.
- Several federal grants were awarded to the Public Health Division through ARPA which include supplemental funding for epidemiology and laboratory capacity; maternal, infant and early childhood home visiting; and funding to bolster the public health workforce in response to the public health crisis.
- OHA continues to seek reimbursement from the Federal Emergency Management Agency (FEMA) for eligible COVID-19 related expenses.

The 2021-23 Legislatively Adopted Budget is impacted by three ballot measures passed by Oregon voters in November 2020:

- Measure 108 increased the state's cigarette tax by a $2.00 per pack, extended the existing wholesale tax on other tobacco products to vaping products and increased other non-cigarette tobacco taxes, effective January 2021.
- Measure 109 directs OHA to develop a program regulating the administration of psilocybin in supervised settings. The measure established a two-year program implementation timeline beginning January 2021. The agency's costs should be fully supported by licensing fee revenue once the program is implemented. Public Health will begin receiving revenue from licensing fees after January 2, 2023.
- Measure 110 as modified by Senate Bill 755 (2021) decriminalizes certain drug possession offenses. It also redistributes a significant portion of marijuana tax revenue and transfers law enforcement savings to operating new Behavioral Health Resource Networks (BHRNs) and a grants program for treatment and recovery services.

Over the past three biennia, the CHIP federal match rate has changed significantly. The CHIP match rate for the first quarter of the 2015-17 biennium was approximately 75 percent. Effective October 1, 2015, the Affordable Care Act (ACA) increased the CHIP match rate by 23 percentage points to 98 percent. For the 2017-19 biennium, the CHIP rate remained at about 97 percent. Effective October 1, 2019, the match rate increase reduced from 23 percentage points to 11.5 percentage points. Effective October 1, 2020, states no longer receive an increase.

At the Oregon State Hospital, non-General Fund revenue is derived from services billed to patient's insurance benefits and/or Medicare eligibility, when applicable. The hospital's primary source of service revenue is Medicare Part A, which provides limited days of lifetime coverage per patient, regardless of length of stay or number of admissions. A decline or increase in patients with available benefits will correlate to a decline or increase in hospital revenue.

Three notable recent or upcoming changes in federal grant funding will impact the budget in the 2021-23 biennium.

- Early in the 2019-21 biennium, OHA ended participation in the Title X grant, which provided funding in Public Health's Reproductive Health Program.
- In the 2021-23 biennium, Federal health IT funding through the Health Information Technology for Economic and Clinical Health (HITECH) Act, which provided a 90/10 match, is sunsetting for all states in 2021.
- Oregon was one of 21 sub-recipients to receive the 2014 Partnership for Success-Strategic Prevention Framework grant from the Substance Abuse and Mental Health Services Administration (SAMHSA). The five-year grant was funded in the Public Health Division and, after receiving a 9-month extension, ended on June 30, 2020.

Major funding sources

The following section identifies the major funding sources for OHA. All references to a grant "Title" are referencing the originating statute in the federal Social Security Act (SSA).

Federal Funds

On March 18, 2020, the President signed into Law H.R. 6021, the Families First Coronavirus Response Act (FFCRA) which provided a temporary increase to each state's Federal Medical Assistance Percentage (FMAP) effective January 1, 2020 and

extending through the last day of the calendar quarter in which the public health emergency terminates. The Legislatively Adopted Budget assumes the increased FMAP will last through March 31, 2022.

Medicaid (Title XIX)
Medicaid provides reimbursement to states for medical care and related services to low income and other medically needy individuals. This includes financing for:

- Health care services provided under the Oregon Health Plan.
- Private insurance premiums.
- Long-term care in institutional and community-based care settings.
- Some client care provided in state hospitals.
- Residential treatment services to adults and youth.
- Central administration of alcohol and drug programs.
- Medical and non-medical transportation for Medicaid eligible individuals.
- Family planning services for individuals not enrolled in the Oregon Health Plan.
- Uncompensated care provided by hospitals serving a high proportion of Medicaid and uninsured individuals.

State General Fund or Other Funds must be used to match federal Medicaid dollars for administration and direct service payments. For Medicaid staffing and administrative expenditures, the match rate is generally 50 percent, but the agency can claim a 75 percent match rate for administrative activities directly related to eligibility determinations and enrollment. A 75 percent match rate is also available for skilled professional medical personnel, certification of nursing facilities, and related information systems activities, including the Medicaid Management Information System (MMIS) computer system support and Preadmission Screening and Resident Review (PASRR) activities.

Since 2009, OHA's health information technology (IT) efforts have been almost exclusively funded by federal 90/10 Medicaid match, under the HITECH Act, as well as some funding from Medicaid Enterprise Systems (MES) federal (formerly MMIS) matching dollars, and state General Fund. More than half of the Office of Health Information Technology (OHIT) 2019-21 budget was federal funding through the HITECH Act to provide incentive payments to Oregon hospitals and providers under

Oregon's Medicaid EHR Incentive Program. Incentive payments are 100 percent federally funded. In 2021-23, the Medicaid EHR Incentive Program will end, with all federal incentive payments disbursed by the end of 2021.

Federal health IT funding, which provided at 90/10 match, is sunsetting for all states in 2021. OHIT's work is poised to transition to ongoing 75/25 MES federal match (with some staff transitioning to 50/50 or 39 percent federal match). Federal match rates depend on several factors, including whether the money is spent on planning, implementation, or operations.

With the projected temporary increase to the FMAP, the average federal Title XIX match rate for service payments to providers is 62.39 percent for the 2021-23 biennium, down from the 2019-21 average match rate of 65.90 percent. The 2021-23 average match rate for the ACA expansion population is 90 percent, down from the 2019-21 average match rate of 90.75 percent. The cost of services and supplies for family planning is matched at 90 percent. The Breast and Cervical Cancer Treatment program, which is an optional Medicaid program, will receive the CHIP Title XXI match rate of 73.67 percent for the 2021-23 biennium, a decrease from the 2019-21 average rate of 76.13 percent. The Title XIX match rate applies to OHP (non-ACA expansion), emergency medical care for non-citizens (CWM), and Qualified Medicare Beneficiary (QMB) caseloads.

Most of these services in Oregon are provided through Medicaid programs that require waivers of federal requirements. The Oregon Health Plan is the largest of these waiver programs under Section 1115 of the SSA, followed by six waivers operated under Section 1915(c) authority. OHA must obtain approval from the federal Centers for Medicare and Medicaid Services (CMS) to make changes to its Medicaid program whether the changes are Medicaid state plan services or waiver services. This approval process can be lengthy, sometimes affecting the timing of program changes and the receipt of federal revenues.

Effective April 8, 2021, the Centers for Medicare and Medicaid Services (CMS) approved Oregon's new Substance Use Disorder (SUD) 1115 Demonstration. It provides additional federal revenue for the Health System Division by allowing federal financial participation for SUD services provided in SUD residential settings that have been designated as Institutions for Mental Disease (IMD), which was previously paid with General Fund dollars only.

Medicaid currently funds services in all OHA program areas. The projection method used to calculate funding is expenditures based on caseload forecasts, cost per person, match rates, and state and federal policy changes.

Children's Health Insurance Program (Title XXI)

The Children's Health Insurance Program (CHIP) provides federal matching funds to the state for medical care of children through age 18 who do not have insurance but whose parents earn too much for traditional Medicaid. These services are covered through the Oregon Health Plan administered by the Health Systems Division. The average federal Title XXI match rate for the 2021-23 biennium is 73.67 percent, a decrease from the 2019-21 average enhanced rate of 84.76 percent.

The projection method used to calculate available funds are expenditures based on caseload forecasts, cost per person, match rates, and state and federal policy changes.

Temporary Assistance for Needy Families (TANF; Title IV-A)

Under the Personal Responsibility and Work Act of 1996 (PRWOA), Oregon is eligible to receive an annual Temporary Assistance for Needy Families (TANF) federal block grant. OHA uses TANF revenue to fund Non-Medicaid programs in the Health Services Division such as alcohol and drug treatment services. The Oregon Department of Human Services (ODHS) uses TANF revenues to fund cash assistance for single and two parent families, domestic violence emergency assistance, and employment and training (JOBS) services. Other agencies use TANF revenue to fund transportation, and housing assistance for homeless persons. Administrative and direct service costs can also be reimbursed using TANF revenues. Administrative costs are limited to no more than 15 percent of total TANF expenditures, with certain limited exceptions.

To qualify for this grant, states must expend a minimum of state and local revenues on TANF-related services to meet federal maintenance of effort requirements (MOE). The block grant concept also places restraints on service delivery. Federal Funds are capped, which means no federal revenue is available for increasing program costs. This limitation on revenue requires Oregon to essentially self-fund any program increases. The method used to project revenue is the grant cycle.

Center for Mental Health Services block grant (CMHS)

Federal CMHS funds are granted to states to carry out activities for providing comprehensive community mental health services. The program targets adults with serious mental illness and children with serious emotional disturbances in the Health Systems Division. Funds for children are contracted in all counties throughout the state. At least ten percent of the funding must support evidence-based programs that address the needs of individuals with early serious mental illness. The funding projection

is based on the grant cycle.

Maternal and Child Health Grant (Title V)
The Maternal and Child Health Grant (MCHG) enables states to maintain and strengthen their leadership in planning, promoting, coordinating and evaluating health care for pregnant women, mothers, infants, and children, including children with special health care needs. Grant funds also promote leadership in providing health services for mothers and children who do not have access to adequate health care. MCHG is a formula grant partially based on the state's population of children in poverty. States must expend $3 for every $4 of Federal Funds they receive.

This grant currently funds Public Health Division programs. The grant will request approximately $12.3 million Federal Funds for the 2021-23 fiscal years. Presently, 30 percent ($3.65 million) of the award is transferred to the Oregon Health Sciences University Institute on Development and Disability (IDD) as an earmark requirement for health services for children with special health care needs.

Nutrition and Health Screening (WIC) program
The Public Health Division Center for Prevention and Health Promotion receives funding through the Nutrition and Health Screening – Woman, Infants & Children (WIC) program, which is a fully federally funded program that provides individual assessment of growth and health as well as education and counseling on nutrition and physical activity. This includes promoting a healthy lifestyle and preventing chronic diseases such as obesity. The program also provides breastfeeding education and support as well as referrals to other preventive health and social services.

Public Health Federal Funds grants
The Public Health Division receives over 72 categorical Federal Funds grants targeting specific activities. The variety of programs administered by Public Health using Federal Funds include, but are not limited to: Cancer Prevention, Emerging Infections, Immunization, HIV prevention and care; Water System Revolving Fund; Beach Safety Assessment and Monitoring; Diabetes Reduction; and SAMSHA Zero Suicide and Disaster Preparedness.

Public Health projects Federal Funds grant revenues using applicable federal funding limits and requirements, including the

availability of state funds to meet matching or maintenance of effort (MOE) requirements.

Substance Abuse Prevention Treatment grant (SAPT)
The Substance Abuse Prevention and Treatment grant (SAPT) funds alcohol and drug programs and some administrative costs in the Health Systems Division. To qualify for this grant, states must expend a minimum of state and local revenues on SAPT-related services to meet the maintenance of effort requirement. States must also spend 20 percent of the grant on prevention and service levels must be maintained for specified populations, such as women and women with children. The grant funds projection is based on grant cycle methodology.

Health Policy and Analytics Federal Funds grants
Health Policy and Analytics has been awarded several federal grants. The primary grants are from the U.S. Department of Health and Human Services Health Resources and Services Administration (HRSA) that help support a variety of health reform and transformation activities across several areas of OHA. These activities include an ongoing cooperative agreement with HRSA's Primary Care Office to support state efforts to expand access to primary care by helping communities recruit providers and sustain clinical resources.

The Integrated Care for Kids demonstration model cooperative agreement provides funding to eight state and partnered local organizations to develop and implement a risk stratification process and pediatric alternative payment methodology that supports targeted and integrated care delivery across the health system and other core child services, with the goal of reducing costs, improving health outcomes, and reducing out-of-home placements. This grant from the Center of Medicare and Medicaid Innovation provides Health Policy and Analytics $1.9 million to $3 million annually for seven years, beginning January 1, 2020, for a total of up to $16 million.

Oregon State Hospital
The largest source of federal funds for the Oregon State Hospital is the Disproportionate Share Hospital entitlement, which grants federal funds to hospitals that serve a large percentage of patients that are unable to meet their expenses through any other source. This is an annual entitlement of $19.05 million that the hospital requests in quarterly distributions of $4.76 million. These payments are subject to a federal fund match at the FMAP rate, with the hospital receiving federal fund revenue

for the FMAP percentage of the $4.76 million quarterly installments. An increase or decrease in the FMAP rate will result in a corresponding decrease or increase in the matching General Fund need, although the quarterly total entitlement remains the same. Because the DSH entitlement is based upon eligible General Fund services, there is a risk that the American Rescue Plan Act funds granted to the Oregon State Hospital may decrease the amount of the entitlement that can be collected.

The state hospital also receives Medicaid revenue, primarily from the Pendleton campus. As a 16-bed secure residential treatment facility, Pendleton is not subject to the Institute for Mental Disease exclusion that limits revenue from Medicaid at the other two campuses.

Other Funds

Hospital Assessment

The hospital assessment provides funding for the Oregon Health Plan, enhanced reimbursement to hospitals, and qualified directed payments to Type A and Type B hospitals to maintain quality and access for rural hospitals. House Bill 2391 (2017) revised the structure of the hospital assessment program by establishing an assessment for Type A and Type B rural hospitals and exempting the Oregon Health and Sciences University (OHSU) from the assessment. The bill also increased the assessment rate paid by diagnostic related group (DRG) hospitals from 5.3 percent to 6.0 percent by adding a 0.7 percent true tax. This additional assessment was set to sunset June 30, 2019, prior to the start of the 2019-21 biennium; however, House Bill 2010 (2019) extended the DRG hospital assessment at 6.0 percent, but the additional 0.7 percent will no longer be a true tax. House Bill 2010 also extended both the assessment on DRG and Type A and Type B hospitals through September 30, 2025.

The assessment is imposed on both inpatient and outpatient net revenues of each hospital subject to the assessment. As required by Oregon law, the Director of OHA sets the hospital assessment rate after consulting with hospital representatives. The assessment rate is continually evaluated to determine if any adjustment to the rate is needed to meet funding targets.

The Legislatively Adopted Budget increases the Type A and Type B rural hospital tax rate from 5.5 percent to 6.0 percent.

Oregon Health and Sciences University (OHSU) Intergovernmental Transfer Program

The Legislature exempted OHSU from the hospital assessment program in House Bill 2391 (2017). In lieu of their participation in the assessment, OHA and OHSU established a separate intergovernmental transfer funding program in 2019-21 collapsing several Medicaid payments into the new program. This change generates additional Other Funds and Federal Funds revenue to support the Oregon Health Plan.

Tobacco Tax

Oregon imposes a per pack cigarette tax, a percent of the wholesale price tax on other tobacco products and cigars, and a per ounce tax on moist snuff, subject to adjustment by the Legislature and collected by the Department of Revenue. A portion of Tobacco Tax funds are used to support the Oregon Health Plan in the Health Systems Division and the Public Health Division.

The Office of Economic Analysis forecasts tobacco tax revenue using a 12-month moving average consumption level developed from the Department of Revenue's tax distribution record data. Price effects and per capita consumption effects are applied, as well as the forecast for the 21-year-old and older population.

In November 2020, voters approved Measure 108 to increase the state's cigarette tax by $2.00 per pack, extend the existing wholesale tax on other tobacco products to vaping products and increase other non-cigarette tobacco taxes effective January 1, 2021. The Legislatively Adopted Budget includes the additional revenues realized January – June 2021, which will be carried over to be spent in the 2021-23 biennium. After administration costs, 90 percent of the additional revenues will support the Oregon Health Plan and 10 percent will support tobacco use prevention and cessation programs.

Tobacco Master Settlement Agreement (TMSA)

On November 23, 1998, Oregon and 45 other states, and the four largest domestic tobacco manufacturers (referred to as the Original Participating Manufacturers or OPMs) ended a four-year legal battle over past, present, and future smoking-related claims made by the states by executing the Tobacco Master Settlement Agreement (TMSA). In exchange, the OPMs agreed to make annual payments (due each April) to the settling states in perpetuity beginning with the year 2000. Funds are deposited to the Tobacco Settlement Funds Account, administered by the Department of Administrative Services. Although not dedicated to medical assistance programs, OHA receives a portion of the settlement to fund programs in Health Systems Division and Public Health Tobacco Prevention.

Retail Marijuana Tax

Measure 110, passed by voters in November 2020 and modified by Senate Bill 755 (2021), decriminalizes certain drug possession offenses. It also redistributes a significant portion of marijuana tax revenue and transfers law enforcement savings to the Drug Treatment and Recovery Services Fund, which can be used for operating new Behavioral Health Resource Networks (BHRNs) and a grants program to expand access to treatment and recovery services. The Health Systems Division will continue to receive $18.0 million in marijuana revenue each biennium for community mental health and community substance use disorder services and $4.5 million for alcohol and drug abuse, early intervention, and treatment services. The Legislatively Adopted Budget includes $70.2 million General Fund to backfill marijuana revenue redirected by Measure 110 to maintain current funding levels for existing programs.

Insurers Assessment

House Bill 2010 (2019) increased the tax on insurer and managed care premiums from 1.5 percent to 2.0 percent and broadened the tax base by including stop-loss coverage effective January 1, 2020. A portion of these revenues help fund a reinsurance program for eligible health benefit plans, while the remaining revenue supports the Oregon Health Plan. The insurer assessment will sunset on December 31, 2026.

OHA projects the revenue from coordinated care organizations contracted to provide health coverage to Oregon Health Plan members, Oregon Educators' Benefit Board health plans, and Public Employers' Benefit Board self-insured and contracted health plans. OHA projects the revenue based on member enrollment forecasts and cost trends. The Department of Consumer and Business Services projects the revenue from the insurer assessment for commercial insurers.

Beer and Wine Taxes

Beer and wine revenue is collected by the Oregon Liquor and Cannabis Commission (OLCC) based on a set percentage of tax revenues. Revenue is used for alcohol and drug programs in the Health Systems Division. OLCC provides projections for beer and wine tax revenues.

Public Employees' Benefit Board (PEBB) Administrative Assessment and Revolving Fund

PEBB administrative expenses are paid through a 1.15 percent administrative assessment added to medical and insurance

premiums and premium equivalents. Per ORS 243.185, the assessment amount cannot exceed two percent of the monthly employer and employee contributions to benefits and is appropriated to the Public Employees' Benefit Account.

ORS 243.167 continuously appropriates to the Public Employees' Revolving Fund balances to cover expenses incurred for the administration of employee benefits. Revenues from this account are used to control costs; subsidize premiums; self-insure, and pay premiums and premium equivalents for medical, dental, and optional benefits.

Revenue estimates are based on an actuarial projection of a premium composite rate per employee per month.

Oregon Educators Benefit Board (OEBB) Administrative Assessment and Revolving Fund

OEBB has two sources of revenue authorized in statute for funding operating expenses and establishing a stabilization fund. ORS 243.880 authorizes the Oregon Educators Benefit Account to cover administration expenses. The account's revenue is generated by a 1.30 percent administrative assessment paid by members along with their premiums. The administrative assessment cannot exceed two percent of total monthly premiums. Per ORS 243.882, the balance in the account cannot exceed five percent of the monthly total of employer and employee contributions for more than 120 days.

ORS 243.884 establishes the Oregon Educators Revolving Fund to pay premiums, control expenditures, provide self-insurance and subsidize premiums. The revenue source is the monthly premium collections which are reconciled and passed through to the insurance carriers for payment of premiums. The interest earnings retained on the premium collection pass-through enable OEBB to generate a reserve fund for stabilizing premiums.

Health Care Provider Incentive Fund

ORS 676.450 establishes and continuously appropriates to the Health Care Provider Incentive Fund to fund the Health Care Provider Incentive Program for the purpose of assisting qualified health care providers who commit to serving medical assistance and Medicare enrollees in rural or medically underserved areas of this state. Contributions are also received to expand this program.

Health Licensing Office (HLO) Administrative Fees

The office collects fees for applications, examinations, issuance and renewals of licenses and registration, disciplinary actions and other administrative fees. Each board, council and program has its own fees, which are used to cover their administrative costs and HLO. The boards collect more than $9 million in fees, which continues to increase as new boards, programs or license types are added to HLO. Estimated revenues are based on projected trends in the 2021-23 biennium.

Drug Rebates

The Medicaid Drug Rebate Program includes Centers for Medicare & Medicaid Services (CMS), state Medicaid agencies, and participating drug manufacturers. It helps to offset federal and state costs of most outpatient prescription drugs dispensed to Medicaid patients. Approximately 600 drug manufacturers participate in this program. The program requires a drug manufacturer to enter, and have in effect, a national rebate agreement with the Secretary of the Department of Health and Human Services in exchange for state Medicaid coverage of most of the manufacturer's drugs. Manufacturers are then responsible for paying a rebate on those drugs. Drug rebate revenues offset General Fund support of the Oregon Health Plan in the Health Systems Division.

The Health Systems Division projects these rebates using past expenditure history and expected future trends. Rebates are collected monthly based upon rates CMS transmits to the states. Drug rebate revenue is based on the OHP drug expenditures forecast and uses the historical percentage of revenue compared to expenditures.

Fees and Premiums

The Public Health Division generates Other Funds revenue from fees for activities in such areas as licensing of facilities, including hospital and special inpatient care facilities; registration inspection and testing of X-ray equipment; and testing and certification of Emergency Medical Technicians.

Fees from Measure 109, passed by voters in November 2020, will be used to support costs in regulating the administration of psilocybin in supervised settings.

Health Policy and Analytics generates Other Funds revenue from fees. The Other Funds include a fee-supported program for the Conrad J-1 Visa Program (ORS 409.745). Other Funds revenue is also generated from fees for Healthcare Workforce Data Collection and Reporting and Health Care Data Reporting.

Health Insurance Marketplace (HIM)
The Oregon Health Insurance Marketplace is funded through a per-member-per-month (PMPM) fee charged to insurance companies for medical plans and dental plans purchased through the marketplace. This funding is used to administer the program. The Legislatively Adopted Budget transfers the Health Insurance Marketplace from Department of Consumer and Business Services to the Oregon Health Authority.

COFA Premium Assistance Program Fund
During the 2015-17 biennium, the COFA (Compact of Free Association) Fund was established in Department of Consumer and Business Services by House Bill 4071 (2016) with a transfer from the general fund to fund health care insurance premium support, out-of-pocket costs reimbursements, and administrative costs for eligible program enrollees. The Oregon Health Insurance Marketplace will utilize savings from the 19-21 biennium to continue providing health insurance subsidies and out-of-pocket costs reimbursements to current program participants. The COFA Program will be sunset after the 2021 coverage year.

Intoxicated Driver Program Fund (IDPF)
Court fines, fees and assessments related to driving under the influence of intoxicants are statutorily dedicated by ORS 813.270 to provide education, treatment, and financial assistance to intoxicated driving offenders and are deposited into the Intoxicated Driver Prevention Fund. This funding is provided to counties for intoxicated driver services, as well as contracting with Guardian Interlock to provide breathalyzer machines for IDPF clients.

Law Enforcement Medical Liability Account (LEMLA)
LEMLA is funded with Other Funds revenue from assessments added to fines and bail forfeitures paid into the courts system. The Health Systems Division makes payments from this account to medical providers for services to persons injured as a result of law enforcement efforts. A small portion of this fund is used to administer the program. Projections are based on estimates

from Department of Revenue and Department of Justice.

Community Housing Trust Account
This trust fund was established with the sale of the Dammasch hospital property (ORS 413.101). Interest from the fund is dedicated to new housing and facility maintenance to benefit people with mental illness. These funds are budgeted in the Health Systems Division.

Third-Party Liability Recoveries
The Third-Party Recovery Program recovers medical portions of the collections from insurance companies, providers, and clients, and cash assistance by filing liens on personal injury settlements when clients are involved in accidents. The state's share of the recovery becomes Other Funds revenue used in Health Systems Division to offset Medicaid expenditures.

Efforts to increase cost avoidance through provider education and an emphasis on up-front payment accuracy and coordination of benefits will impact recoveries in the coming biennium. The systematic early identification of clients with third-party insurance coverage will increase cost avoidance, reduce program expenditures and directly impact the expected amount of recovery.

Public Health Other Funds Sources
The Public Health Division has more than 126 sources of Other Funds revenue. These revenue sources include negotiated agreements to provide services, lab fees, inspection fees, certification fees, grant awards, client co-pays and other charges. The large number of revenue streams reflects the variety of programs and services administered by Public Health. These diverse programs include: Cavity Prevention, Tobacco Prevention, Juvenile Violence Prevention, Medical Marijuana Certification, Environmental Laboratory Accreditation, Coordinated School Health, Breast Cancer Screening, Radiation Control, Drinking Water Operator Certification, Health Records and Statistics, Newborn Screening, and Cross Connection, Backflow Inspection, and the Health Licensing Office, which regulates over 75,000 authorizations among 16 boards and councils, including 5,300 facilities. See Fee Listing Report for details.

The largest Other Funds revenue source supporting Public Health programs is the non-limited Women, Infants, and Children

(WIC) infant formula rebate. Public Health projects Other Funds revenue sources using historic data, contract agreements, anticipated levels of service and changes to fees.

Medicare Revenue

Medicare revenue is based on submitted claims for services rendered to Oregon State Hospital patients. Claims are submitted upon patient discharge or exhaustion of insurance benefits, whichever comes first. These revenues are contingent upon the patients having those benefits and vary based upon payor mix and applicable Medicare provisions.

Local Revenue

The Oregon State Hospital has several areas of Local Revenue that account for a small portion of other fund revenue. These include patient supported employment programs for various activities such as fabrication of wood products and bench work, as well as patient stores, campus cafeterias and coffee shops.

Lottery Funds

One percent of the state's lottery proceeds are allotted by ORS 461.549 to OHA for problem gambling treatment and prevention services in the Health Systems Division. The Oregon Constitution requires that 1.5 percent of lottery proceeds be distributed to the Veterans' Services Fund. Beginning in the 2019-21 biennium, OHA started receiving an allocation from this fund to support veterans' behavioral health services. Projections are based on amounts provided by the Department of Administrative Services Office of Economic Analysis.

Detail of Fee, License, or Assessment Revenue Increase

Proposed for Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Budget	2021-23 Legislatively Adopted	Explanation
Ambulance Service License (4 or fewer FTE) - Initial-check fee ($75)	Business owner	150	375	375	375	Recover costs related to the licensing of ambulance services-fee increase in rule
Ambulance Vehicle License (4 or fewer FTE) - Initial	Business owner	1,260	3,150	3,150	3,150	Recover costs related to the licensing of ambulance services-fee increase in rule
Ambulance Service License (4 or fewer FTE) - Annual - check fee ($75)	Business owner	7,950	19,875	19,875	19,875	Recover costs related to the licensing of ambulance services-fee increase in rule
Ambulance Service License (greater than 4 FTE) - Annual - check fee ($250)	Business owner	40,000	100,000	100,000	100,000	Recover costs related to the licensing of ambulance services-fee increase in rule
Ambulance Service License (greater than 4 FTE) - Initial - check fee ($250)	Business owner	1,000	2,500	2,500	2,500	Recover costs related to the licensing of ambulance services-fee increase in rule
Ambulance Vehicle License (4 or fewer FTE) - Annual	Business owner	9,630	24,075	24,075	24,075	Recover costs related to the licensing of ambulance services-fee increase in rule
Ambulance Vehicle License (greater than 4 FTE) - Annual	Business owner	100,160	250,400	250,400	250,400	Recover costs related to the licensing of ambulance services-fee increase in rule
Ambulance Vehicle License (greater than 4 FTE) - Initial	Business owner	5,120	12,800	12,800	12,800	Recover costs related to the licensing of ambulance services-fee increase in rule
Home Health Agency License -Initial	Business owner	3,200	8,000	8,000	8,000	Recover costs related to the licensure of home health agencies-fee increase in statue
Home Health Agency License -Renewal	Business owner	119,000	297,500	297,500	297,500	Recover costs related to the licensure of home health agencies-fee increase in statue
Home Health Agency - Change of Ownership	Business owner	500	0	0	0	Recover costs related to the licensure of home health agencies-fee increase in statue. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Cosmetology - Facility Application	Business owner	156,500	219,100	219,100	156,500	Proposed fee increase in rule
Cosmetology - NHC	Business owner	1,780	2,492	2,492	1,780	Proposed fee increase in rule
Cosmetology - Barber	Business owner	6,480	9,072	9,072	6,480	Proposed fee increase in rule
Cosmetology - Hair	Business owner	26,700	37,380	37,380	26,700	Proposed fee increase in rule
Cosmetology - Esthetics	Business owner	46,080	64,512	64,512	46,080	Proposed fee increase in rule
Cosmetology - Nail	Business owner	32,500	45,500	45,500	32,500	Proposed fee increase in rule
Cosmetology - Temporary Facility Application	Business owner	150	210	210	150	Proposed fee increase in rule
Cosmetology - Independent Contractor Application	Business owner	100,450	140,630	140,630	100,450	Proposed fee increase in rule
Application - Freelance	Business owner	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Cosmetology - Demonstration Permit Application	Business owner	25	25	25	25	Fee increase in rule
Cosmetology - Practitioner Application by Reciprocity	Business owner	7,200	7,200	7,200	7,200	Fee increase in rule

Detail of Fee, License, or Assessment Revenue Increase

Proposed for Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Budget	2021-23 Legislatively Adopted	Explanation
Cosmetology - Practitioner Application by Reciprocity - Barbering	Business owner	57,500	57,500	57,500	57,500	Fee increase in rule
Cosmetology - Practitioner Application by Reciprocity - Hair Design	Business owner	27,700	27,700	27,700	27,700	Fee increase in rule
Cosmetology - Practitioner Application by Reciprocity - Esthetics	Business owner	19,900	19,900	19,900	19,900	Fee increase in rule
Cosmetology - NHC	Business owner	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Cosmetology - Barber	Business owner	26,285	33,795	33,795	26,285	Proposed fee increase in rule
Cosmetology - Hair	Business owner	85,190	109,530	109,530	85,190	Proposed fee increase in rule
Cosmetology - Esthetics	Business owner	120,295	154,665	154,665	120,295	Proposed fee increase in rule
Cosmetology - Nail	Business owner	86,345	111,015	111,015	86,345	Proposed fee increase in rule
Cosmetology - Civil Penalty	Business owner	418,125	418,125	418,125	418,125	Proposed fee increase in rule
Cosmetology - NHC	Business owner	2,100	2,940	2,940	2,100	Proposed fee increase in rule
Cosmetology - Barber	Business owner	4,775	6,685	6,685	4,775	Proposed fee increase in rule
Cosmetology - Hair	Business owner	29,875	41,825	41,825	29,875	Proposed fee increase in rule
Cosmetology - Esthetics	Business owner	47,375	66,325	66,325	47,375	Proposed fee increase in rule
Cosmetology - Nail	Business owner	34,100	47,740	47,470	34,100	Proposed fee increase in rule
Cosmetology - Original Facility License	Business owner	172,480	241,472	241,472	172,480	Proposed fee increase in rule
Cosmetology - Original Independent Contractor Registration	Business owner	201,000	281,400	281,400	201,000	Proposed fee increase in rule
Original Freelance - 1 Year	Business owner	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Cosmetology - Original Practitioner Certificate by Reciprocity	Business owner	41,670	58,338	58,338	41,670	Proposed fee increase in rule
Cosmetology - Original Practitioner Certificate by Reciprocity- Barbering	Business owner	22,140	30,996	30,996	22,140	Proposed fee increase in rule
Cosmetology - Original Practitioner Certificate by Reciprocity- Hair Design	Business owner	10,530	14,742	14,742	10,530	Proposed fee increase in rule
Cosmetology - Original Practitioner Certificate by Reciprocity- Esthetics	Business owner	6,525	9,135	9,135	6,525	Proposed fee increase in rule
Cosmetology - Online Practitioner Renewal	Business owner	69,390	97,146	97,146	69,390	Proposed fee increase in rule
Cosmetology - Online Practitioner Renewal - Barbering	Business owner	530,100	742,140	742,140	530,100	Proposed fee increase in rule
Cosmetology - Online Practitioner Renewal - Hair Design	Business owner	401,220	561,708	561,708	401,220	Proposed fee increase in rule
Cosmetology - Online Practitioner Renewal - Esthetics	Business owner	368,100	515,340	515,340	368,100	Proposed fee increase in rule

Detail of Fee, License, or Assessment Revenue Increase

Proposed for Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Budget	2021-23 Legislatively Adopted	Explanation
Cosmetology - Facility License Renewal	Business owner	518,700	803,985	803,985	518,700	Proposed fee increase in rule
Cosmetology - Online Practitioner Renewal - Natural Hair	Business owner	1,710	2,394	2,394	1,710	Proposed fee increase in rule
Online Renewal - Independent Contractor	Business owner	618,930	962,780	962,780	618,930	Proposed fee increase in rule
Cosmetology - Renewal - Certificate of ID	Business owner	12,800	17,920	17,920	12,800	Proposed fee increase in rule
Reactivation - Independent Contractor	Business owner	318,500	445,900	445,900	318,500	Proposed fee increase in rule
Reactivation - Freelance	Business owner	9,400	13,160	13,160	9,400	Proposed fee increase in rule
Cosmetology - Replacement	Business owner	27,350	38,290	38,290	27,350	Proposed fee increase in rule
Cosmetology - Delinquency	Business owner	331,440	552,400	552,400	331,440	Proposed fee increase in rule
Cosmetology - Affidavit of Licensure	Business owner	53,400	53,400	53,400	53,400	Fee increase in rule
Cosmetology - Affidavit of Licensure	Business owner	36,900	36,900	36,900	36,900	Fee increase in rule
Cosmetology - Certificate of Identification renewal	Business owner	10,200	14,280	14,280	10,200	Proposed fee increase in rule
Cosmetology - Temporary Facility Permit	Business owner	500	700	700	500	Proposed fee increase in rule
Cosmetology - Demonstration Permit	Business owner	150	150	150	150	Fee increase in rule
Information Packets	Business owner	940	940	940	940	Fee increase in rule
Cosmetology - NSF Processing Fee	Business owner	2,675	2,675	2,675	2,675	Fee increase in rule
Cosmetology - Examinations	Business owner	226,030	290,610	290,610	226,030	Proposed fee increase in rule
Cosmetology - NHC	Business owner	900	1,260	1,260	900	Proposed fee increase in rule
Cosmetology - Barber	Business owner	64,890	90,846	90,846	64,890	Proposed fee increase in rule
Cosmetology - Hair	Business owner	410,580	574,812	574,812	410,580	Proposed fee increase in rule
Cosmetology - Esthetics	Business owner	208,350	291,690	291,690	208,350	Proposed fee increase in rule
Cosmetology - Nail	Business owner	190,260	266,364	226,364	190,260	Proposed fee increase in rule
Renewal - Facility - 1 Year	Business owner	406,230	568,722	568,722	406,230	Proposed fee increase in rule
Cosmetology - Independent Contractor Registration Renewal	Business owner	327,100	457,940	457,940	327,100	Proposed fee increase in rule
Renewal - Freelance - 1 Year	Business owner	21,100	29,540	29,540	21,100	Proposed fee increase in rule
Respiratory Therapists - Affidavit of Licensure	Business owner	13,250	13,250	13,250	13,250	Fee paid to have a verification of license sent to another state-fee increase in rule
Respiratory Therapists - Application Fee	Business owner	21,350	42,700	42,700	21,350	Fee a respiratory therapist applicant pays for an application-proposed fee increase in rule
Respiratory Therapists - Application for Temporary License	Business owner	300	600	600	300	Fee an applicant pays to qualify for temporary licensure-proposed fee increase in rule
Respiratory Therapists - Delinquency	Business owner	9,300	9,300	9,300	9,300	Fee a licensee pays for renewing a license late-fee increase in rule
Respiratory Therapists - Duplicate	Business owner	25	25	25	25	Fee paid for a duplicate authorization. See replacement fee-fee increase in rule
Respiratory Therapists - NSF Processing Fee	Business owner	25	25	25	25	Processing fee for checks returned for non sufficient funds-fee increase in rule
Respiratory Therapists - Oregon Laws and Rules Examination	Business owner	11,350	22,700	22,700	11,350	Oregon Laws and Rules Examination-proposed fee increase in rule

Detail of Fee, License, or Assessment Revenue Increase

Proposed for Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Budget	2021-23 Legislatively Adopted	Explanation
Respiratory Therapists - Original Practitioners License	Business owner	20,450	40,900	40,900	20,450	Fee a respiratory therapist pays for Original licensure-proposed fee increase in rule
Respiratory Therapists - Practitioners License ONLINE Renewal	Business owner	175,492	350,984	350,984	175,492	Fee a practitioner pays for online license renewal-proposed fee increase in rule
Respiratory Therapists - Practitioners License Renewal	Business owner	3,400	6,800	6,800	3,400	Fee a practitioner pays for license renewal-proposed fee increase in rule
Respiratory Therapists - Replacement License Including Name Change	Business owner	675	675	675	675	Fee a practitioner pays for a Replacement License Including Name Change-fee increase in rule
Respiratory Therapists - Restoration	Business owner	0	0	0	0	Fee a respiratory therapist pays to restore their license-fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Respiratory Therapists - Temporary Permit/License	Business owner	0	0	0	0	Fee a respiratory therapist pays for a temporary license-fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Respiratory Therapists - Application - Permanent Polysomnographic Technologist	Business owner	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Respiratory Therapists - Examination - Polysomnographic Technologist OR Laws & Rules	Business owner	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Respiratory Therapists - Original License - Permanent Polysomnographic Tech, 1 year	Business owner	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Information Packets	Business owner	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Examination - Respiratory Therapist OR Laws & Rules	Business owner	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Hospital, Radiologist, Chiropractic, Osteopathic, or Medical X-ray Machine	Registrant	583,395	874,069	874,069	874,069	Fee increase in statute
Dental, Academic or Veterinary X-ray Machine	Registrant	1,233,960	1,850,940	1,850,940	1,850,940	Fee increase in statute
Industrial or Podiatry X-ray Machine	Registrant	142,120	213,180	213,180	213,180	Fee increase in statute

Detail of Fee, License, or Assessment Revenue Increase

Proposed for Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Budget	2021-23 Legislatively Adopted	Explanation
Microwave Repair	Registrant	3,024	4,536	4,536	4,536	Fee increase in statute
Computerized Tomography (CT)	Registrant	70,680	148,800	148,800	148,800	Fee increase in statute
Radiation Therapy and Interventional	Registrant	28,500	100,000	100,000	100,000	Fee increase in statute
Mammography	Registrant	53,295	149,600	149,600	149,600	Fee increase in statute
RML Analytical/Leak Test	Laboratories	1,380	1,794	1,794	1,794	Fee increase in rule
RML Basic License	Service Vendors	85,400	111,020	111,020	111,020	Fee increase in rule
RML Brachytherapy	Cancer Therapy	93,670	121,754	121,754	121,754	Fee increase in rule
RML Broad Scope A	Academic	42,000	63,000	63,000	63,000	Fee increase in rule
RML Broad Scope B	Academic	5,510	7,162	7,162	7,162	Fee increase in rule
RML Broad Scope C	Academic	5,480	7,124	7,124	7,124	Fee increase in rule
RML Distribution	Industrial	6,850	8,905	8,905	8,905	Fee increase in rule
RML Fixed Gauge	Industrial	266,340	346,628	346,628	346,628	Fee increase in rule
RML HDR Brachytherapy	Cancer Therapy	102,000	153,000	153,000	153,000	Fee increase in rule
RML Imaging and Localization	Medical Imaging	104,120	135,356	135,356	135,356	Fee increase in rule
RML In Vitro Laboratory	Pathology Labs	38,220	49,728	49,728	49,728	Fee increase in rule
RML Industrial Radiography	Industrial	60,000	90,000	90,000	90,000	Fee increase in rule
RML Industrial Radiography	Industrial	6,000	9,000	9,000	9,000	Fee increase in rule
RML Instrument Calibration	Calibration Serv	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
RML Investigational New Drug	Researchers	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
RML Irradiator Self-Shielded	Researchers	2,740	3,562	3,562	3,562	Fee increase in rule
RML Manufacturing/Compound	Manufacturing	12,000	18,000	18,000	18,000	Fee increase in rule
RML Mobile Nuclear Medicine	Mobile Imaging	18,000	27,000	27,000	27,000	Fee increase in rule
RML NORM	Industrial	5,520	7,176	7,176	7,176	Fee increase in rule
RML Nuclear Pharmacy	Medical	30,000	45,000	45,000	45,000	Fee increase in rule
RML Other Measuring Device	Industrial	32,800	42,640	42,640	42,640	Fee increase in rule
RML Portable Gauge XRF	Industrial	15,180	19,734	19,734	19,734	Fee increase in rule
RML Portable Gauge	Industrial	511,520	664,976	664,976	664,976	Fee increase in rule
RML Radiopharmaceutical	Medical	78,470	102,030	102,030	102,030	Fee increase in rule
RML RAM/NOS Facility	Industrial	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
RML Research and Develop.	Researchers	8,260	10,740	10,740	10,740	Fee increase in rule
RML Sealed Sources for Diagnosis	Medical	1,380	1,794	1,794	1,794	Fee increase in rule

Detail of Fee, License, or Assessment Revenue Increase

Proposed for Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Budget	2021-23 Legislatively Adopted	Explanation
RML Source Material	Medical	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
RML Nuclear Material Sealed	Materials	2,740	3,562	3,562	3,562	Fee increase in rule
RML Nuclear Material Unsealed	Materials	6,000	9,000	9,000	9,000	Fee increase in rule
RML Teletherapy (external beam)	Medical	18,000	27,000	27,000	27,000	Fee increase in rule
RML Uptake and Dilution	Medical	20,240	26,312	26,312	26,312	Fee increase in rule
RML Xenon Gas	Medical Imaging	20,240	26,312	26,312	26,312	Fee increase in rule
RML Waste Packaging	Industrial	18,000	27,000	27,000	27,000	Fee increase in rule
RML Well Logging	Industrial	12,390	16,110	16,110	16,110	Fee increase in rule
RML Sealed Sources	Materials	2,440	3,172	3,172	3,172	Fee increase in rule
RML General In -Vitro	Academic	16,800	21,840	21,840	21,840	Fee increase in rule
RML General Material	Industrial	31,600	41,080	41,080	41,080	Fee increase in rule
RML Producing Light	Materials	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
RML General Depleted UA	Industrial	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
RML General Source Material	Researchers	8,400	10,920	10,920	10,920	Fee increase in rule
RML Gamma Isotopic Liquid	Analyses	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
RML Gamma Isotopic Solid	Analyses	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Low Level Iodine-131	Analyses	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
Tritium (H-3)	Analyses	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
PHL-ORELAP Tier 1 Out of State Lab Application Fee - Annual - Primary	Laboratories	66,000	116,750	116,750	66,000	Proposed fee increase in rule

Detail of Fee, License, or Assessment Revenue Increase

Proposed for Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Budget	2021-23 Legislatively Adopted	Explanation
PHL-ORELAP Tier 2 Out of State Lab Application Fee - Annual - Primary	Laboratories	79,200	136,660	136,660	79,200	Proposed fee increase in rule
PHL-ORELAP Tier 3 Out of State Lab Application Fee - Annual - Primary	Laboratories	372,240	238,240	238,240	372,240	Proposed fee increase in rule
PHL-ORELAP Tier 4 Out of State Lab Application Fee - Annual - Primary	Laboratories	0	271,500	271,500	0	Proposed establishing fee in rule
PHL-ORELAP Tier 5 Out of State Lab Application Fee - Annual - Primary	Laboratories	0	234,150	234,150	0	Proposed establishing fee in rule
PHL-ORELAP Basic Field of Testing Assessment Fee - Out of State - First Program	Laboratories	15,240	35,220	35,220	15,240	Proposed fee increase in rule
PHL-ORELAP Basic Field of Testing Assessment - Out of State - Each Additional Program	Laboratories	39	675	675	39	Proposed fee increase in rule
PHL-ORELAP Moderate Field of Testing Assessment - Out of State - First Program	Laboratories	112,266	162,960	162,960	112,266	Proposed fee increase in rule
PHL-ORELAP Moderate Field of Testing Assessment - Out of State - Each Additional Program	Laboratories	795	6,931	6,931	795	Proposed fee increase in rule
PHL-ORELAP Complex Field of Testing Assessment - Out of State - First Program	Laboratories	192,060	304,260	304,260	192,060	Proposed fee increase in rule
PHL-ORELAP Complex Field of Testing Assessment - Out of State - Each Additional Program	Laboratories	1,100	8,350	8,350	1,100	Proposed fee increase in rule
PHL-ORELAP Advanced Technology Field of Testing Assessment - Out of State - First Program	Laboratories	48,960	50,760	50,760	48,960	Proposed fee increase in rule
PHL-ORELAP Advanced Technology Field of Testing Assessment - Out of State - Each Add'l Prog	Laboratories	990	4,698	4,698	990	Proposed fee increase in rule
PHL-ORELAP Tier 1 Oregon Lab Application Fee - Annual	Laboratories	22,500	55,500	55,500	22,500	Proposed fee increase in rule
PHL-ORELAP Tier 2 Oregon Lab Application Fee - Annual	Laboratories	25,200	57,700	57,700	25,200	Proposed fee increase in rule
PHL-ORELAP Tier 3 Oregon Lab Application Fee - Annual	Laboratories	67,200	108,400	108,400	67,200	Proposed fee increase in rule
PHL-ORELAP Tier 4 Oregon Lab Application Fee - Annual	Laboratories	0	23,000	23,000	0	Proposed fee increase in rule
PHL-ORELAP Tier 5 Oregon Lab Application Fee - Annual	Laboratories	0	11,600	11,600	0	Proposed fee increase in rule
PHL-ORELAP Basic Field of Testing Assessment Fee - Oregon - First Program	Laboratories	5,580	16,920	16,920	5,580	Proposed fee increase in rule

Detail of Fee, License, or Assessment Revenue Increase

Proposed for Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Budget	2021-23 Legislatively Adopted	Explanation
PHL-ORELAP Basic Field of Testing Assessment - Oregon - Each Additional Program	Laboratories	20	450	450	20	Proposed fee increase in rule
PHL-ORELAP Moderate Field of Testing Assessment - Oregon - First Program	Laboratories	44,800	84,000	84,000	44,800	Proposed fee increase in rule
PHL-ORELAP Moderate Field of Testing Assessment - Oregon - Each Additional Program	Laboratories	280	3,190	3,190	280	Proposed fee increase in rule
PHL-ORELAP Complex Field of Testing Assessment - Oregon - First Program	Laboratories	25,000	51,400	51,400	25,000	Proposed fee increase in rule
PHL-ORELAP Complex Field of Testing Assessment - Oregon - Each Additional Program	Laboratories	0	0	0	0	Fee increase in rule. This fee is not expected to generate revenue for 2021-23. However we are increasing the fee to keep the amount in context with other fees.
PHL-ORELAP Advanced Technology Field of Testing Assessment - Oregon - First Program	Laboratories	50,000	72,000	72,000	50,000	Proposed fee increase in rule
PHL-ORELAP Advanced Technology Field of Testing Assessment - Oregon - Each Add'l Program	Laboratories	300	2,250	2,250	300	Proposed fee increase in rule
PHL-ORELAP Oregon On-Site Trip Fee - Tier 1	Laboratories	8,750	1,050	1,050	8,750	Proposed fee decrease in rule
PHL-ORELAP Oregon On-Site Trip Fee - Tier 2	Laboratories	7,000	1,000	1,000	7,000	Proposed fee decrease in rule
PHL-ORELAP Oregon On-Site Trip Fee - Tier 3	Laboratories	21,000	3,000	3,000	21,000	Proposed fee decrease in rule
Tobacco Retail License	Business owner		2,100,000	2,100,000	2,100,000	Establish fee and fines in rule and statute.
Prescription Drug Monitoring Program(PDMP) Licensing Fee	Healthcare providers and pharmacists	0	0	0	0	Increase PDMP component of medical boards licensing fee from $25-$35 - fee increase in statute. The revenue is received in the Board of Pharmacy not the PDMP program.

___ Agency Request ____Governor's Budget __X___Legislatively Adopted

Instructions

Column A	**Purpose**	Identify the purpose or type of fee, license or assessment. For example: day care licensing, underground storage tank permit, gasoline marketing fee.
Column B	**Who Pays**	Explain the various individuals or groups that pay the fee. For example: day care providers, owners of underground storage tanks, gasoline distributors and retailers in carbon monoxide
Column C	**2019-21 Estimated Revenue**	Estimate the revenue that will be collected in the current biennium.
Column D	**2021-23 Agency Request**	Estimate the revenue that will be collected in 2015-17 based on the increase requested in policy packages.
Column E	**2021-23 Governor's Budget**	Enter the amount approved in the Governor's Recommended Budget.
Column F	**2021-23 Legislatively Adopted**	Enter the amount approved by the legislature
Column G	**Explanation**	Describe the requested increase. Separate the increase due to volume change from an increase in the fee, license, or assessment. Identify if the increase is provided for by administrative rule or if statutory change is needed.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-000-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	56,806	-	-	-	-	-
Transfer In - Intrafund	218,533	-	-	-	-	-
Tsfr From Administrative Svcs	12,498,909	17,093,071	17,093,071	15,659,790	17,080,260	18,641,986
Transfer Out - Intrafund	(309,964)	-	-	-	-	-
Total Lottery Funds	**$12,464,284**	**$17,093,071**	**$17,093,071**	**$15,659,790**	**$17,080,260**	**$18,641,986**
Other Funds						
Other Selective Taxes	1,498,520,557	1,547,404,627	1,547,404,627	1,639,433,324	1,271,406,098	1,294,406,098
Business Lic and Fees	19,010,262	16,326,615	16,326,615	17,392,814	20,313,185	17,388,400
Non-business Lic. and Fees	22,144,092	14,334,787	14,334,787	14,203,888	15,482,107	12,297,950
Charges for Services	24,241,584	23,117,699	23,117,699	23,117,699	23,118,132	23,117,699
Admin and Service Charges	2,082,672,019	3,828,334,115	3,828,334,115	4,158,713,254	4,157,974,633	4,157,064,707
Care of State Wards	34,091,911	2,369,042	2,369,042	2,369,042	2,369,042	2,369,042
Fines and Forfeitures	1,953,165	1,140,607	1,140,607	1,140,607	1,184,515	1,140,607
Rents and Royalties	112,945	-	-	-	-	-
General Fund Obligation Bonds	-	-	-	12,622,886	12,622,886	7,992,750
Interest Income	23,774,116	4,976,604	4,976,604	4,976,604	5,082,233	4,976,604
Sales Income	8,864,388	9,797,241	9,797,241	9,797,241	9,797,241	9,797,241
Grants (Non-Fed)	17,558,599	108,333	108,333	108,333	108,333	108,333
Other Revenues	2,530,237,089	1,626,779,308	1,626,779,308	1,635,334,903	1,988,381,914	1,894,443,464
Transfer In - Intrafund	28,289,182	753,070	753,070	785,452	785,452	785,452
Transfer from Agy-Res Equity	-	-	-	18,348,495	20,592,186	-
Transfer In Other	-	13,270,230	13,270,230	44,348,456	15,348,456	13,270,230
Transfer from General Fund	-	753,070	753,070	2,301,951	2,301,951	10,785,452
Tsfr From Human Svcs, Dept of	30,135	1,500,000	1,500,000	750,000	750,000	750,000

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-000-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Tsfr From Administrative Svcs	168,685,900	98,383,900	98,383,900	100,322,500	100,322,500	560,452,800
Tsfr From Mental Health Reg Agy	22,874	26,884	26,884	30,974	30,974	30,974
Tsfr From Licensed Social Wkrs	19,272	22,000	22,000	22,000	22,000	22,000
Tsfr From Justice, Dept of	149,257	-	-	-	-	-
Tsfr From Revenue, Dept of	425,190,417	435,629,808	435,629,808	425,554,808	885,076,266	974,157,708
Tsfr From Energy, Dept of	78,000	51,771	51,771	89,000	89,000	89,000
Tsfr From Environmental Quality	123,409	395,152	395,152	995,681	995,681	995,681
Tsfr From Or Youth Authority	15,000	249,767	249,767	260,507	260,507	260,507
Tsfr From Consumer/Bus Svcs	145,164,265	-	-	153,271,458	183,271,458	500,234,585
Tsfr From Oregon Health Authority	18,280,160	-	-	-	-	-
Tsfr From Education, Dept of	1,100,869	1,273,413	1,273,413	1,328,170	1,328,170	1,328,170
Tsfr From Agriculture, Dept of	261,442	262,696	262,696	273,992	273,992	273,992
Tsfr From Transportation, Dept	83,066	-	-	-	-	-
Tsfr From Chiropractic Exam, Bd	11,458	11,600	11,600	11,600	11,600	11,600
Tsfr From Health Rel Lic Bds	72,582	73,590	73,590	75,961	37,981	75,961
Tsfr From Board of Dentistry	202,957	226,800	226,800	226,800	226,800	226,800
Tsfr From OLCC	18,436,690	19,827,438	19,827,438	20,550,363	20,550,363	20,296,910
Tsfr From Oregon Medical Board	962,967	1,022,551	1,022,551	1,059,487	1,059,487	1,059,487
Tsfr From Nursing, Bd of	465,027	577,308	577,308	607,318	607,318	607,318
Tsfr From Board of Pharmacy	396,486	416,146	416,146	443,120	443,120	443,120
Tsfr From Housing and Com Svcs	2,542,733	-	-	-	-	-
Transfer Out - Intrafund	(28,197,751)	(753,070)	(753,070)	(785,452)	(785,452)	(785,452)
Transfer to Other	(4,647,296)	-	-	-	-	-
Transfer to General Fund	-	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

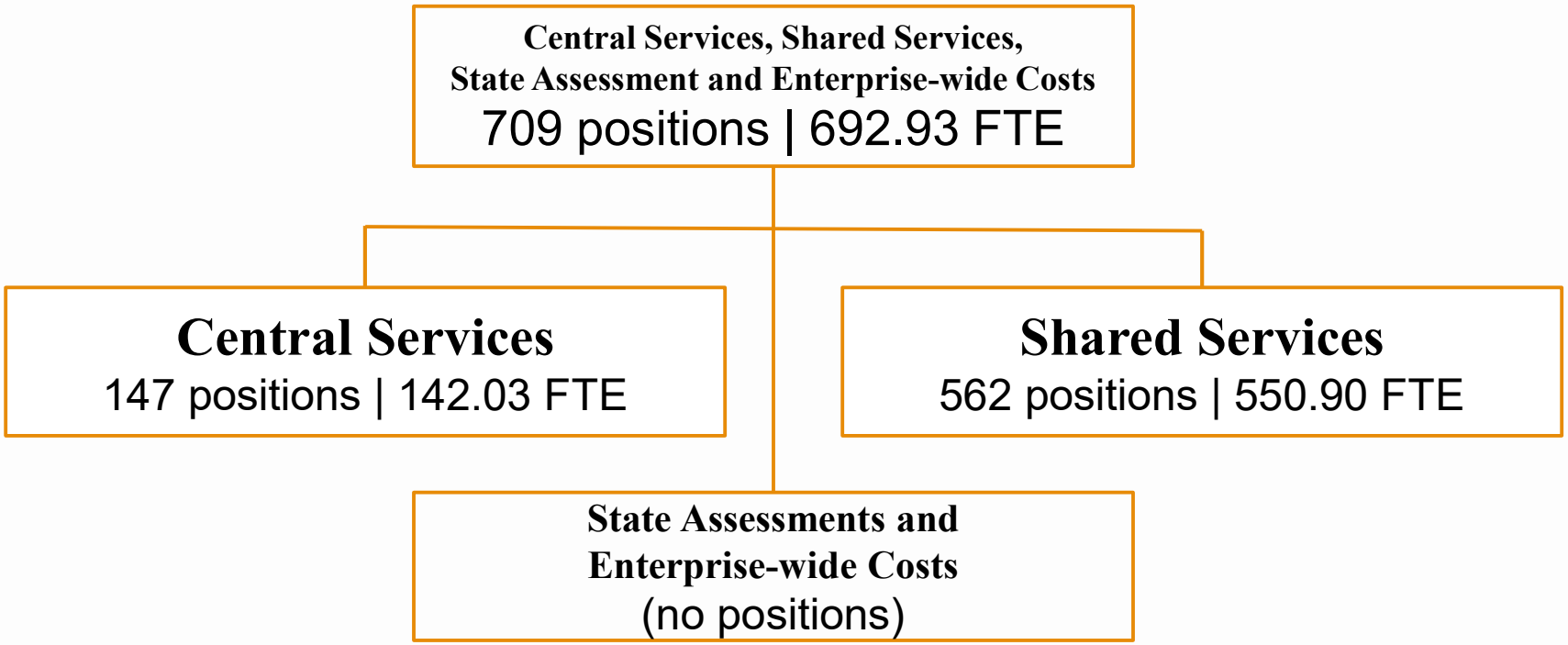
Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-000-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Transfer to Counties	(17,526,119)	-	-	-	-	-
Tsfr To Military Dept, Or	(2,000)	-	-	-	-	-
Tsfr To Consumer/Bus Svcs	(57,447,867)	-	-	-	-	-
Tsfr To OLCC	-	-	-	(528,000)	(528,000)	(528,000)
Total Other Funds	**$6,965,943,842**	**$7,633,663,102**	**$7,633,663,102**	**$8,274,555,236**	**$8,725,912,129**	**$9,509,947,190**
Federal Funds						
Federal Funds	11,611,525,817	12,682,062,080	12,702,062,080	14,077,549,530	15,094,650,897	16,963,774,534
Tsfr From OR Business Development	26,475	-	-	-	-	-
Tsfr From Environmental Quality	25,000	-	-	-	-	-
Tsfr To OR Business Development	(19,845,359)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)
Tsfr To Environmental Quality	(1,273,990)	(1,599,104)	(1,599,104)	(1,408,066)	(1,408,066)	(1,408,066)
Total Federal Funds	**$11,590,457,943**	**$12,663,030,976**	**$12,683,030,976**	**$14,058,709,464**	**$15,075,810,831**	**$16,944,934,468**
Nonlimited Other Funds						
Refunding Bonds	-	-	219,180,694	-	-	-
Other Revenues	28,363,870	40,000,000	42,749,208	40,000,000	40,000,000	40,000,000
Total Nonlimited Other Funds	**$28,363,870**	**$40,000,000**	**$261,929,902**	**$40,000,000**	**$40,000,000**	**$40,000,000**
Nonlimited Federal Funds						
Federal Funds	74,629,149	106,196,261	106,196,261	102,729,051	102,729,051	102,729,051
Total Nonlimited Federal Funds	**$74,629,149**	**$106,196,261**	**$106,196,261**	**$102,729,051**	**$102,729,051**	**$102,729,051**

2019-21

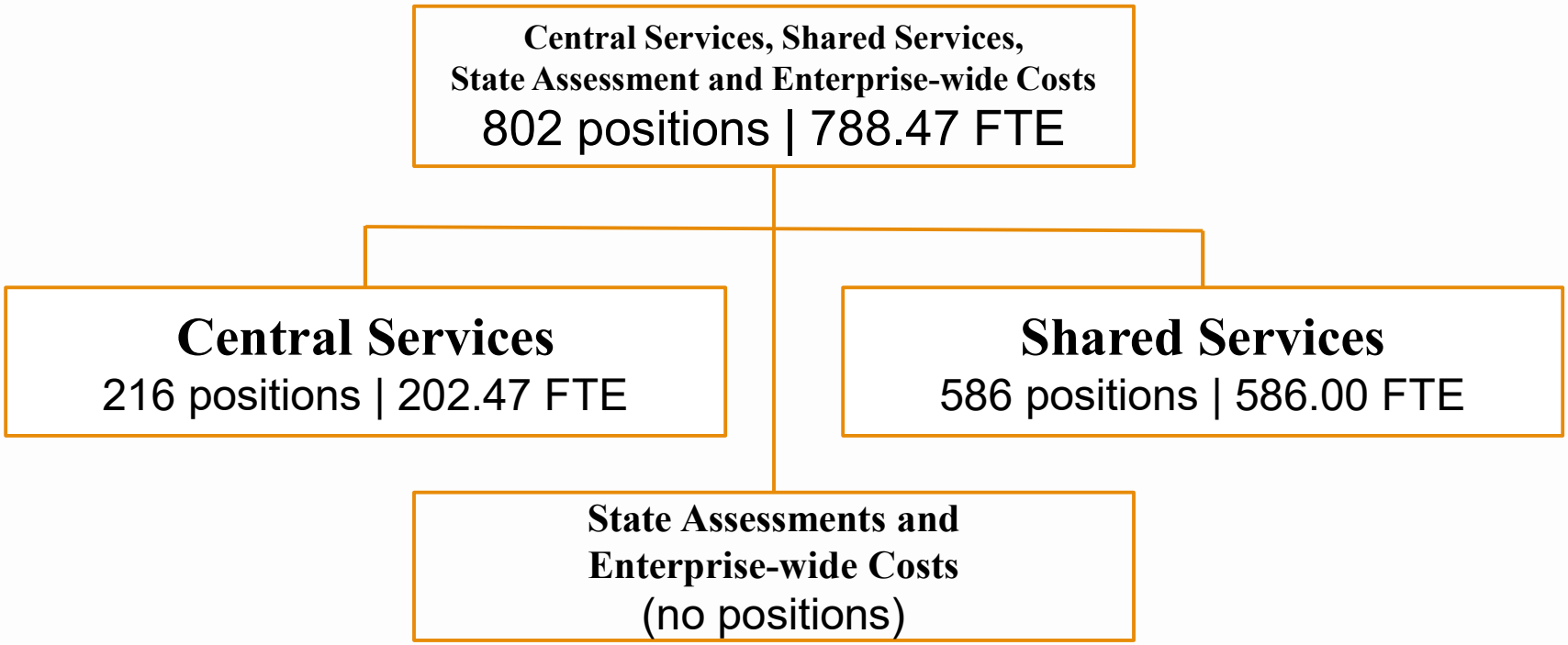
Legislatively Approved Budget



Oregon Health Authority

2021-23

Legislatively Adopted Budget

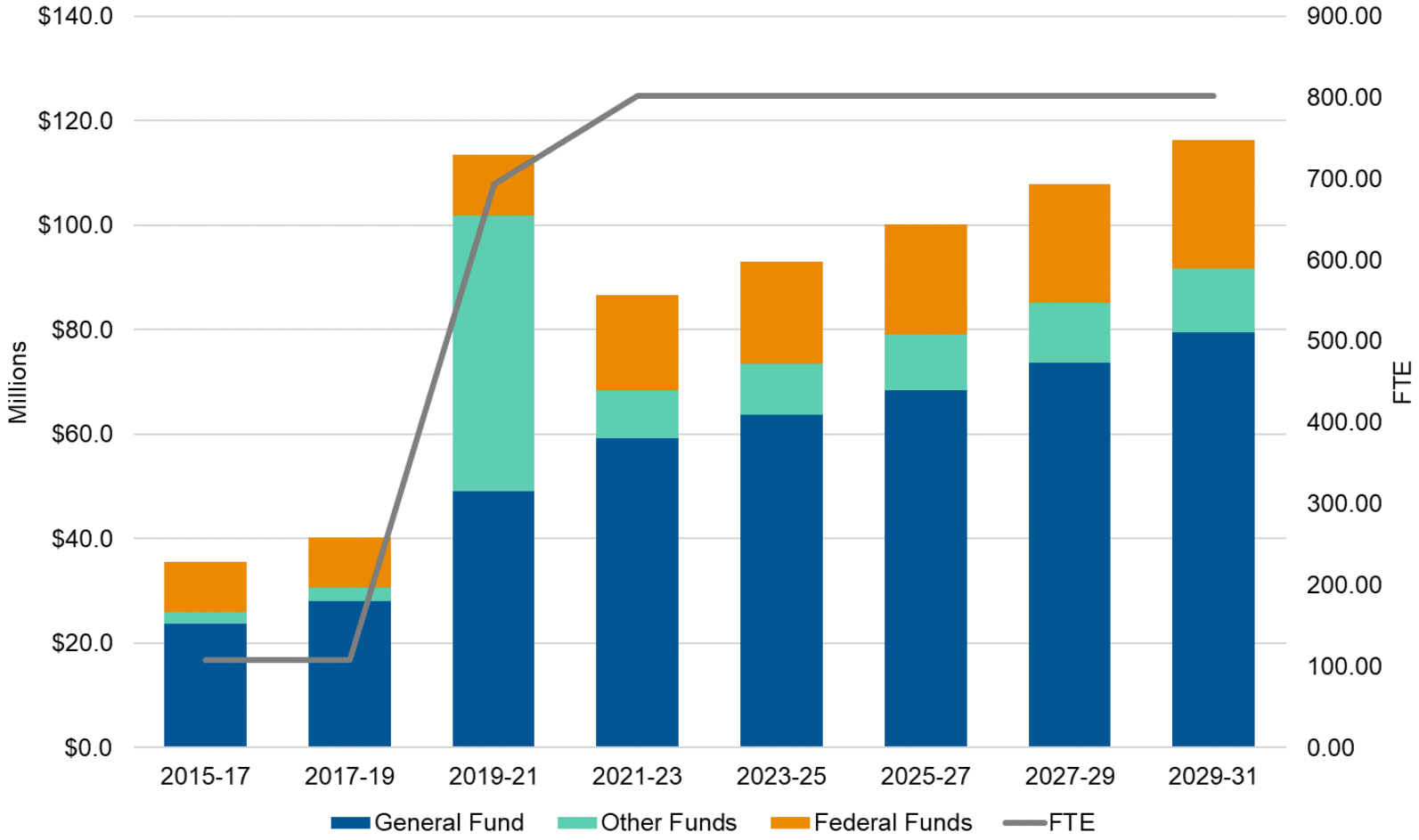


Oregon Health Authority

Oregon Health Authority: Central Services

Executive Summary

Program Contact: Janell Evans, Budget Director
503-945-5775



Executive Summary

Expenditures by fund type (in millions), positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$49.12	$52.82	$11.59	$113.53	147	142.03
Leg. Adopted 2021-23	$59.27	$9.19	$18.09	$86.55	216	202.47
Difference	$10.15	-$43.63	$6.50	-$26.99	69	60.44
Percent Change	21%	-83%	56%	-24%	47%	43%

Division overview

Central Services supports the Oregon Health Authority's (OHA) mission by providing leadership in key policy and business areas. It includes:

- Director's Office
- Fiscal Division
- Agency Operations Division
- Equity and Inclusion Division
- External Relations Division

Program descriptions

The Director's Office is responsible for overall leadership, policy and development, and administrative oversight for the Oregon Health Authority. This office coordinates with the Governor's Office, the Legislature, other state and federal agencies, tribes, partners and stakeholders, local governments, advocacy and client groups, and the private sector.

The Director's Office provides leadership in achieving the agency's mission. In developing OHA's strategic plan, the agency has adopted the strategic goal of eliminating health inequities by 2030. And, in order to achieve that goal, the agency has adopted the following definition of health equity:

Executive Summary

Oregon will have established a health system that creates health equity when all people can reach their full health potential and well-being and are not disadvantaged by their race, ethnicity, language, disability, age, gender, gender identity, sexual orientation, social class, intersections among these communities or identities, or other socially determined circumstances.

Achieving health equity requires the ongoing collaboration of all regions and sectors of the state, including tribal governments to address:

- The equitable distribution or redistribution of resources and power, and
- Recognizing, reconciling and rectifying historical and contemporary injustices.

OHA still has a clear direction to innovate, improve and transform the state health care system to meet three goals noted below. However, OHA recognizes, now, more than ever, that a health equity framework rectifying structural historical and contemporary injustices and racism must be incorporated into all components of the work, committees, and action plans to move these three goals forward:

- Improve the lifelong health of all Oregonians.
- Increase the quality, reliability and availability of care for all Oregonians.
- Lower or contain the cost of care so it is affordable to everyone.

The **Agency Operations Division** provides operational support and human resources services to the Oregon Health Authority. The division includes the following functional areas:

- Central Operations – Supports agency operations including public records requests, facility coordination, performance system management, Tribal Affairs and shared services coordination with the Oregon Department of Human Services.

Human Resources – Provides recruitment, classification and compensation, employee relations, labor relations, organizational development, and business operational support across the agency.

Executive Summary

Tribal Affairs is responsible for ensuring that the relationship between OHA and the nine federally recognized tribes of Oregon is built on trust and mutual respect. It is important that the agency understands and follows the requirements laid out in SB 770 (2001, Relating to government-to-government relations between the State of Oregon and American Indian tribes in Oregon).

Tribal Affairs supports Tribal Health Programs and the Urban Indian Health Program to successfully deliver healthcare services including physical, oral, behavioral and public health, so that the triple aim objectives of better care, better health, and lower costs are met. This includes implementing programs, policies, legislation and coordinating funding opportunities for tribes to better serve their membership. Tribal Affairs provides training for various levels of staff in the agency and outside partners to enhance knowledge and understanding of tribal issues and federal mandates. Tribal Affairs provides leadership on agency-wide efforts to improve access, service equity, and outcomes for American Indian and Alaska Native people.

The **Fiscal Division** provides leadership and oversight of financing policies and coordinates budget development and execution for the Oregon Health Authority. The division includes three functional areas: budget, actuarial services, and program integrity.

- Budget – Developing, coordinating, executing, monitoring and managing OHA budgets within divisions and across the agency. Developing and updating the agency budget as it progresses through the statewide budget process, including Agency Request Budget, Governor's Budget, the Legislatively Adopted Budget, rebalance reports and various Emergency Board actions.

While the Office of Actuarial and Financial Analytics Unit and Office of Program Integrity are functionally within the Fiscal Division of Central Services, they are budgeted in the Health Systems Division Program Support and Administration unit.

The **Equity and Inclusion Division** works on behalf of the Oregon Health Authority and the broader health system in Oregon to ensure the elimination of avoidable health gaps caused by social inequities and to promote optimal health in Oregon for everyone. The work is carried out in three major work units:

- Equity and Policy
- Diversity, Inclusion, Training, Compliance & Civil Rights
- Business Support and Administration

Executive Summary

These units develop programs and initiatives relating to health equity policy and practice using an anti-racism framework and including the social determinants of health and equity; universal access for people with disabilities, people with limited English proficiency, etc.; diversity and inclusion; non-discrimination; the development of culturally and linguistically responsive practices and services; and training among other work and initiatives. The division engages community partners and uses qualitative and quantitative data, best practice research and practice-based evidence to carry out its work. The division's policy and program initiatives address contemporary and historical injustices experienced predominantly by racially, ethnically, culturally and linguistically diverse populations, including people with disabilities so that all people can reach their greatest health potential and well-being, and participate in a more robust and inclusive health delivery system. This division has also led the adoption of an anti-racism framework for the agency including anti-racism training, statewide community engagement with diverse communities for the agency's strategic plan and the development of OHA's strategic goal to eliminate health inequities in Oregon.

The **External Relations Division** has three sub-divisions: Communications, Government Relations, and Member and Stakeholder Support which includes the Community Partner Outreach Program (CPOP), Ombuds Program, and Innovator Agents. Together, they are responsible for building strong relationships with the public, community partners, media, the Legislature, and other agencies at the state and federal levels, as well as creating a broad understanding of the many ways in which OHA contributes to the health and well-being of Oregonians.

- Communications provides accurate and accessible information about OHA's mission and programs, responds to requests for information from the public and media, and produces content for a wide range of agency publications, websites and other channels for keeping the public informed.
- Government Relations provides timely health data and analysis to the Legislature, federal partners, and local elected officials to inform evidence-based health policies and legislation. It also develops OHA legislative concepts to ensure access to quality health care, contain costs of health care, and improve overall health for Oregonians.
- The Community Partner Outreach Program has built a one-of-a-kind network of Community Partner Organizations serving all Oregonians in every county in Oregon. The work CPOP and Community Partners do on behalf of OHA is essential to support health system transformation and adequately serve Oregonians to eliminate health inequities, ensure access to quality health care, contain costs of health care, and improve overall health for Oregonians.

Executive Summary

- The Ombuds Program advocates for Oregon Health Plan (OHP) member access to care and quality of care provided through OHP; uses learnings from individual member issues to elevate OHP member voice through the OHA so Medicaid programs, policies, and operations are based on member experience; and elevates identified issues for system improvement. As required by legislation the program reports data and recommendations for improvement to the OHA Director, the Oregon Health Policy Board, and the Governor.
- The Innovator Agents work closely with Oregon's 15 Coordinated Care Organizations (CCOs) as required by legislation and Oregon's Medicaid Waiver to coordinate between OHA, the community, and CCOs to ensure local adaptation and implementation of statewide health priorities. They understand the health needs of the region, the strengths and gaps of the health resources in the CCO and articulate these needs and gaps to OHA to ensure statewide and local coordination. They prioritize elevating OHP member voice within CCO operations and in CCO 2.0 they elevate local work with CCOs in health equity, Tribe relationships, behavioral health, and emerging statewide priorities such as the COVID-19 response.

Program justification and link to long-term outcomes

OHA Central Services provide critical business support necessary to achieve the agency's mission: helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality affordable health care.

Program performance

The Agency Operations Division's **Human Resources** activities include but aren't limited to the following (average yearly metrics):

- **6,549** applications for positions, each of which HR manually grades to determine minimum qualifications
- **1,056** hires
- **286** promotions and **24** transfers
- **58** HR investigations, **39** that required corrective action
- **106** manager fact findings, **95** that required corrective action
- **89** managers trained on the *Essentials of HR Management*

Executive Summary

- **2,049** performance appraisals
- **136** classification reviews

The Office of Human Resources serves as a business partner to its customers. Through this partnership HR provides proactive, comprehensive human resource services that support the agency in achieving its mission and goals. HR works closely with internal customers on workforce initiatives and strategies at the program and agency level. It promotes a healthy workplace culture of ongoing development and feedback to ensure the workforce has the needed skills to be successful and engaged. HR is committed to assisting the agency in moving toward the vision of a healthy Oregon.

Within the **Fiscal Division**, budget staff implement and monitor the Oregon Health Authority budget of more than $20 billion Total Funds and more than $3 billion in General Fund dollars. The Health Care Finance staff provided financial oversight of coordinated care organizations, which receive over $5 billion dollars annually in gross premiums.

In 2020, the **Equity and Inclusion Division accomplished the following highlights**:

When Governor Brown declared the state of emergency in the state of Oregon due to the COVID-19 pandemic, the Equity and Inclusion Division/OEI subject matter experts were folded into the state response to ensure the response addressed the needs of Migrant and Seasonal Farmworkers (MSFW). OEI in collaboration with OHA Community Outreach Partner Program (CPOP) used their network of community-based organizations to provide initial outreach and education about COVID-19 in the MSFW population of the State. OEI and CPOP launched an outreach and education campaign to help mitigate the impact of COVID-19 in the MSFW community providing expertise to state agencies serving the population. As a result of this effort, as of December 2020, OHA reached nearly 30,000 MSFWs directly, face to face to help close equity gaps related to COVID-19 that included access to testing and wrap around services.

OEI diverted funds and provided grants to meet the urgent and immediate needs of tribes and communities of color including the MSFW related to COVID-19 with minimal reporting requirements to minimize burden on the community partners.

Executive Summary

Regional Health Equity Coalitions (RHECs), in consultation with OEI, were able to redirect their funding and mobilized for direct services related to COVID-19 and wildfire support and recovery because of their deep connections with communities of color across the state.

OEI initiated frequent, ongoing communication with Regional Health Equity Coalitions (RHECs) to better understand and respond to urgent community needs related to COVID-19 which allowed OEI as a funding partner to:

- Respond by communicating back needs to OHA.
- Allow greater flexibility on grant deliverable timelines that were developed prior to COVID-19.
- Allow portions of their OEI funding to be repurposed to meet urgent community needs (i.e. PPE, food, water, toilet paper, baby formula, rental assistance, gas, etc.).

During COVID-19, OEI's Traditional Health Worker (THW) Program continued to serve the public and the communities by continuing the certification of the workforce and maintain a steady supply of this workforce who have been critical in the fight against this deadly disease with testing, contact tracing and vaccination. In 2020, OEI received a total of 753 applications out of which 716 THWs were certified and placed on the registry.

OEI/THW Program quickly made changes to the certification process to reduce the burden on individuals and yet retaining the program integrity.

- Temporary allowance for training programs to provide trainings online
- Postponement of fingerprint requirement in person
- Reopening of Doula and update the program and certification requirement
- Approval of 5 new training for THW

OEI/THW Program also worked with the Public Health Division and provided important webinar/training on COVID-19.

Executive Summary

As the co-lead with Tribal Affairs, the THW Program developed the Tribal Traditional Health Worker Legislative Concept for 2021 Legislative Session, adding a category of worker type to the current THWs workforce.

In partnership with community partners, OHA Fiscal, External Relations, the Community Partner Outreach Program and Tribal Affairs, OEI managed the distribution of 45 million dollars of CARES Act funding to more than 200 Community-Based and Non-Profit Organizations for COVID relief, prioritizing Tribal Communities and Communities of Color. An additional 11.3 million was secured in late 2020 from the state for distribution in the 2021 calendar year.

The External Relations Division, according to average annual metrics:

- Responds to more than 1,000 media requests per year.
- Issues more than 100 news releases per year.
- Produces a wide variety of publications, including messages from the OHA director and other communications, which are opened by more than 5,000 people per month.

Enabling legislation/program authorization

The Legislature created and authorized the Oregon Health Authority under House Bill 2009 during the 2009 legislative session. All OHA program areas have accompanying federal and state legislative authority for the operations of their respective programs. See program unit summaries for specific enabling legislation.

Funding streams

OHA Central Services receives funding through a federally approved cost allocation plan. A grant allocation module aggregates costs on a monthly basis and charges those costs, as outlined in the federally approved plan, to the various state and federal funding sources.

Executive Summary

Significant program changes from 2019-21

The Legislatively Adopted Budget includes policy package #402, proposed by the Equity and Inclusion Division, and will both right-size existing staff and grow its expertise in community engagement and outreach capacity. OHA has a unique opportunity and responsibility to engage and form more effective partnerships with communities to identify, analyze, research and address policy and systemic barriers to guide effective implementation of strategic priorities. Investing in continuous and meaningful community engagement is essential to build trust and relationships with communities that experience the greatest health inequities due to structural and institutionalized oppression and racism.

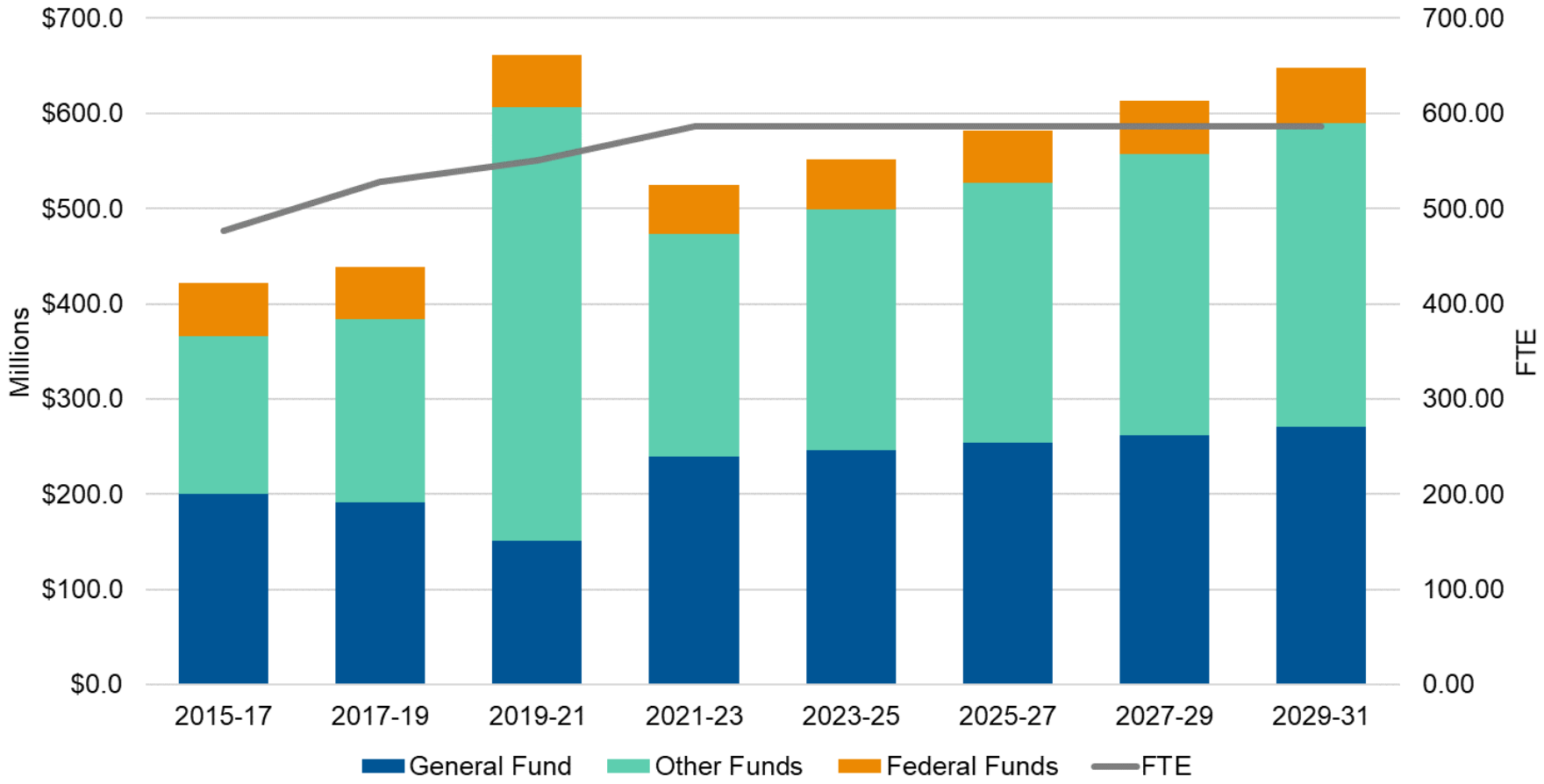
The budget also includes policy package #404, which includes funding and one position to create and administer a Tribal Traditional Health Worker program as established by House Bill 2088 (2021). Situated in the Equity and Inclusion Division, the program will include partnering closely with Tribal Affairs, Health Systems Division Tribal Liaisons and the Tribal Health Programs and support the process to develop a curriculum, organize trainings, update the THW registry, assist in the application process and provide technical assistance for certification.

Additionally, the agency supports a significant build-out of a comprehensive Race, Ethnicity, Language, Disability and Sexual Orientation and Gender Identity (REALD/SOGI) data collection standards program involving multiple OHA divisions with 23 positions stationed in Central Services/Equity and Inclusion Division.

Oregon Health Authority: Shared Services & State Assessments & Enterprise-wide Costs

Executive Summary

Program Contact: Sara Singer, DHS|OHA Shared Services Budget Administrator
503-385-7537



Executive Summary

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$209.19	$455.33	$55.24	$719.77	562	550.9
Leg. Adopted 2021-23	$238.95	$234.40	$50.95	$524.30	586	586.00
Difference	$29.75	-$220.93	-$4.29	-$195.47	24	35.1
Percent Change	14%	-49%	-8%	-27%	4%	6%

Division overview

Shared Services supports the Oregon Department of Human Services (ODHS) and Oregon Health Authority (OHA) by providing leadership in the delivery of efficient, consistent and coordinated administrative services to all programs in both departments.

OHA Shared Services contains the Office of Information Services. The Legislatively Adopted Budget of $205.88 million Total Funds continues funding for the Office of Information Services for 2021-23 at current service level, as well as policy package #206 to support post-implementation and major enhancements to the Integrated Eligibility system and policy package #207 for Provider Time Capture maintenance and operations.

OHA State Assessments and Enterprise-wide Costs (SA&EC) includes the budget for costs that affect the entire agency. The Legislatively Adopted Budget of $258.01 million Total Funds continues the SA&EC budget for 2021-23 at current service level. SAEC also received the following policy packages: #206 supporting Integrated Eligibility, #207 Provider Time Capture, #402 Health Equity Innovation & Implementation, #404 Tribal Traditional Health Worker, and cost of issuance and debt services costs for bond-financed projects at the Oregon State Hospital.

Executive Summary

State government service charges, price list

The Department of Administrative Services (DAS) charges a mandatory assessment to all state agencies (SGSC) and an estimated fee for service charge provided by the following programs and others not listed here:

- DAS – Chief Financial Office (CFO)
- DAS – E-Government Program
- DAS – Enterprise Security Office
- DAS – Chief Human Resources Office
- DAS – Office of the State's Chief Information Officer
- Secretary of State Audits Division
- State Controllers Division
- Enterprise Goods and Services (EGS) – procurement
- Oregon State Library
- Chief Operating Office
- All others

Risk Management Program, price list

Under ORS 278.405, DAS manages state government risk management and insurance programs. It has responsibility to:

- Provide insurance coverage for tort liability, state property, and workers' compensation.
- Purchase insurance policies, develop and administer self-insurance programs.
- Purchase risk management, actuarial and other required professional services.
- Provide technical services in risk management and insurance.
- Adopt rules and policies governing the administration of the state's insurance and risk management activities.

Enterprise Technology Services (ETS), price list

Enterprise Technology Services, formerly known as the State Data Center, provides and manages a common computing and network infrastructure for state agencies and local governments. ETS provides services in the following service areas:

- Mainframe
- Distributed services
- Midrange
- Disaster recovery
- Storage
- Network
- Voice

Executive Summary

Telecom, price list and usage based
The telecommunications budget is the cost per IBM headset budget and DAS financing charges for the IBM telecommunications system are budgeted here. Expenditures for work contracted to IBM for phone system adjustments is paid out of this budget as well.

Facilities
Facilities provides coordination for ODHS and OHA offices. Expenditures include:

- Rent or lease workspace for staff (includes escalations and reconciliation costs).
- Lease building maintenance management (janitorial, repair and maintenance).
- Fuels and utilities (includes rate increases).
- DAS leasing fees and building rent.
- Copier maintenance.
- Professional services for furniture movers, installers and emergency repairs.
- Attorney General cost for legal sufficiency reviews for leases, negotiations related to legal issues for facility related matters and legal opinions.
- Inventory replenishment.
- Costs of systems furniture reconfigurations, building remodels, facilities relocations and staff moves.

IT direct – internal computer replacement
Lifecycle replacement, repairs, and new computers for new positions. If the agency requests an upgrade or purchase that is not considered replacement, repair or a new computer for an existing employee, the purchase is charged to the program.

Shared Services funding
Funding is based on cost allocation statistics as applied to Shared Services office expenditures. The allocation method determines distribution of expenditures between OHA and ODHS and the revenue distribution by General Fund, Lottery Funds, Other Funds or Federal Funds.

Executive Summary

Debt service
Debt service is the obligation to repay principal and interest on funds borrowed through the sale of certificates of participation (COPs) and bonds. The state uses proceeds of COPs and bonds to build and improve its facilities. They also are used to provide staff support for related activities including project management, community development coordination and fiscal services support. Repayment periods range from 6 to 26 years depending on the nature and value of the project. The Department of Administrative Services Capital Investment Section provides schedules of debt service obligations for each sale; these are the values used to develop the budget. Occasionally, the Capital Investment Section can refinance existing debt, which can reduce or delay debt obligations.

Mass transit
Transit taxes are employer taxes used to fund a mass transit district. These are not deducted from employee pay. The transit tax is imposed directly on the employer. The tax is figured only on the amount of gross payroll for services performed within the TriMet or Lane Transit Districts. This includes traveling sales representatives and employees working from home. The Oregon Department of Revenue administers tax programs. Nearly every employer who pays wages for services performed in these districts must pay transit payroll tax. It is based on state-only (General Fund) funding.

Unemployment insurance
Benefits provide temporary financial assistance to workers unemployed through no fault of their own who meet Oregon's eligibility requirements. Invoiced and paid quarterly.

Office of Administrative Hearings
The Employment Department bills all state agencies for actual expenses incurred due to utilization of Administrative Hearings.

Program descriptions

Office of Information Services (OIS) is a shared service provider for ODHS and OHA. It provides information technology (IT) systems and services for nearly 16,000 agency and partner staff at 162 local offices, Oregon State Hospital locations, and the public health laboratory.

Executive Summary

OIS provides support for more than 17,000 desktop computers and 2,600 printers. The Service Desk responds to more than 14,000 service requests each month.

OIS provides information systems and services to ODHS and OHA staff and partners statewide in support of programs that:

- Determine client eligibility.
- Provide medical, housing, food and job assistance.
- Provide addiction, mental health, and vocational and rehabilitative services.
- Protect children, seniors and people with physical and developmental disabilities.
- Process claims and benefits.
- Manage provider licensing and state hospital facilities.
- Promote and protect public health.
- Respond to and coordinate statewide disasters and health emergencies and support Health Alert Network and emergency preparedness activities.

OIS also supports partners around the state that use ODHS and OHA systems. Many of the IT systems used by ODHS, OHA and agency partners are needed 24 hours a day, seven days a week.

OIS now also provides a sub-section of services which were formerly provided by the Information Security and Privacy Office (ISPO), primarily the IT security functions, as the over-arching Security & Privacy functions moved to DAS in the 2017-19 biennium.

Program justification and link to long-term outcomes

OHA Shared Services provides critical business supports necessary for OHA programs to achieve the agency's mission.

Its budget is structured and administered according to the following principles:

Executive Summary

Control over major costs. OHA centrally manages many major costs. Some, such as many DAS charges, are essentially fixed to the agency. Others, such as facility rents, are managed centrally to control the costs. OHA Shared Services supports both ODHS and OHA by providing leadership in the delivery of efficient, consistent and coordinated administrative services to all programs within both departments.

Customer-driven shared services. With the creation of separate agencies, ODHS and OHA agreed to maintain many administrative functions as shared services to minimize costs, avoid duplication of effort, maintain centers of excellence, and preserve standards that help the agencies work together.
ODHS and OHA govern their shared services through a board of the two agencies' operational leaders. This approach ensures that shared services are prioritized and managed to support program needs. The board and its chartered subgroups have:

- Established service-level agreements and performance measures for each service.
- Selectively implemented mandated budget cuts.
- Managed staff within the shared services to deliver services in a rational way.
- Begun implementing more integrated systems to support the performance of all our employees.

Program performance

OIS performance measures focus on customer service, system performance, responsiveness and information security. Other support areas have their own performance measures based on their systems and the services they provide.

Enabling legislation/program authorization

House Bill 2009 created the Oregon Health Authority in 2009.

Funding streams

Funding streams in support of Shared Services are billed through a federally approved cost allocation plan. The model contains a billing allocation module and a grant allocation module. The billing allocation module first allocates Shared Services costs to the two agencies. The billing module then allocates the costs to customers within each agency. The grant allocation module

Executive Summary

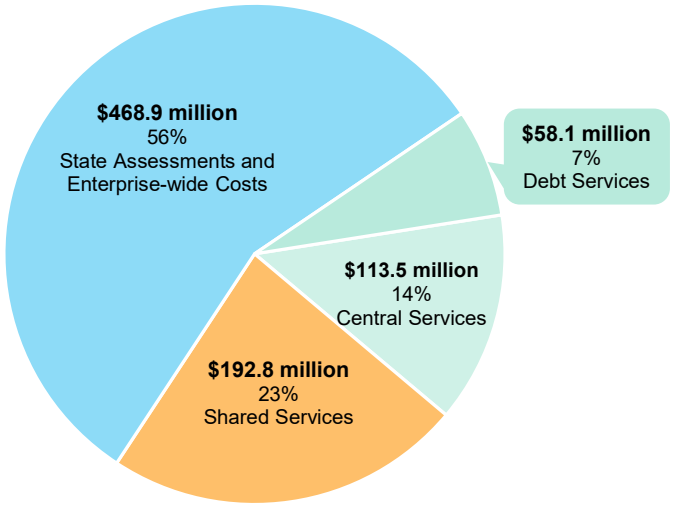
allocates those costs to their respective state and federal funding sources. Both modules allocate aggregated costs monthly as outlined in the federally approved plan.

Significant program changes from 2019-21

None.

Oregon Health Authority
2019-21 Legislatively Approved Budget

Central & Shared Services, State Assessments & Enterprise-Wide Costs by Program
$833.3 million Total Funds



Central & Shared Services, State Assessments & Enterprise-Wide Costs by Program
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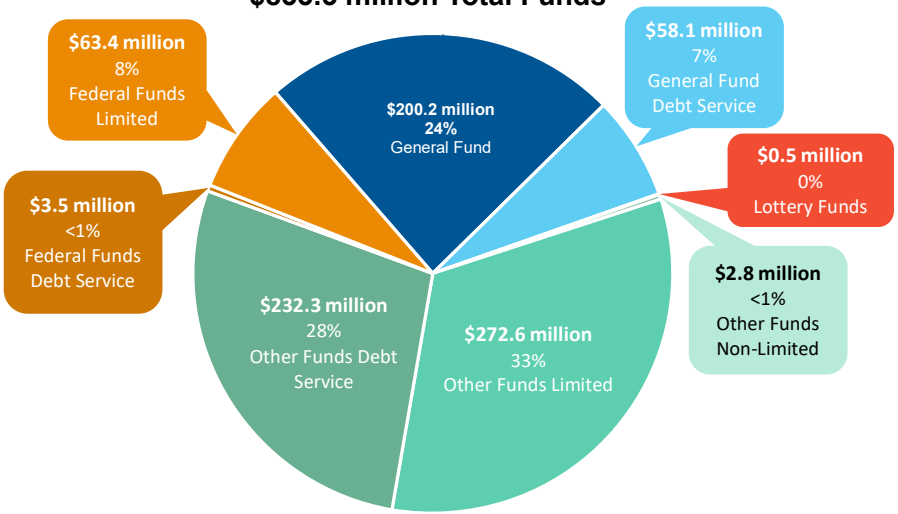
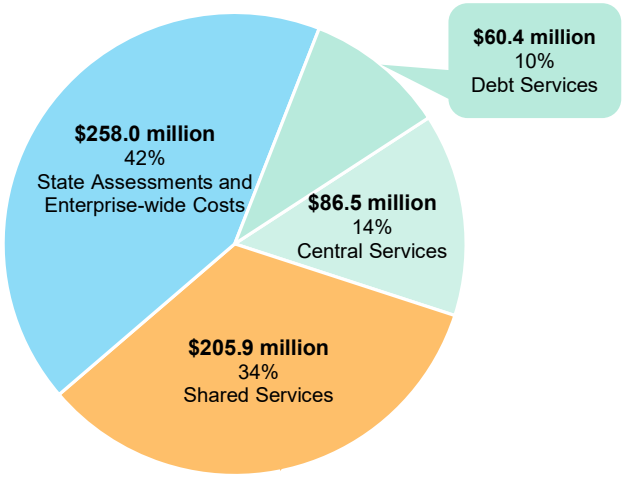
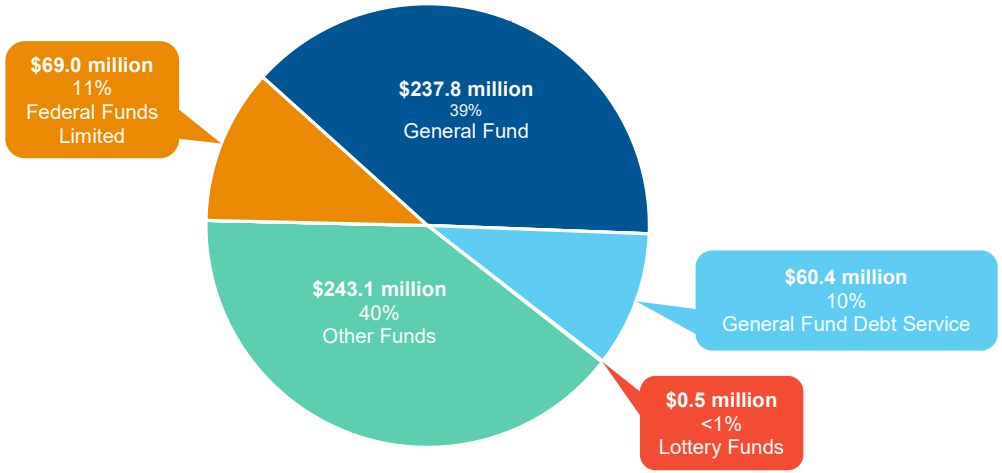


Oregon Health Authority
2021-23 Legislatively Adopted Budget

Central & Shared Services, State Assessments and Enterprise-Wide Costs by Program
$610.8 million Total Funds



Central & Shared Services, State Assessments and Enterprise-Wide Costs by Program
$610.8 million Total Funds



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,241,311	-	-	-	-	-	1,241,311
Personal Income Taxes	-	-	-	-	-	-	-
Other Revenues	-	-	1,675,555	-	-	-	1,675,555
Federal Funds	-	-	-	202,443	-	-	202,443
Total Revenues	**$1,241,311**	**-**	**$1,675,555**	**$202,443**	**-**	**-**	**$3,119,309**
Personal Services							
Temporary Appointments	26,028	-	45,347	3,907	-	-	75,282
Overtime Payments	357	-	4,007	58	-	-	4,422
Shift Differential	2,624	-	9,321	426	-	-	12,371
All Other Differential	9,874	-	44,935	30,406	-	-	85,215
Public Employees' Retire Cont	2,202	-	9,980	5,291	-	-	17,473
Pension Obligation Bond	403,419	-	1,026,102	74,551	-	-	1,504,072
Social Security Taxes	2,975	-	7,927	2,662	-	-	13,564
Unemployment Assessments	88,514	-	9,054	15,963	-	-	113,531
Mass Transit Tax	305,667	-	140,901	-	-	-	446,568
Vacancy Savings	399,651	-	377,981	69,179	-	-	846,811
Total Personal Services	**$1,241,311**	**-**	**$1,675,555**	**$202,443**	**-**	**-**	**$3,119,309**
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	1,241,311	-	1,675,555	202,443	-	-	3,119,309
Total Expenditures	**$1,241,311**	**-**	**$1,675,555**	**$202,443**	**-**	**-**	**$3,119,309**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	156,067	-	-	-	156,067
Total Revenues	**-**	**-**	**$156,067**	**-**	**-**	**-**	**$156,067**
Services & Supplies							
Instate Travel	-	-	15,582	-	-	-	15,582
Employee Training	-	-	11,546	-	-	-	11,546
Office Expenses	-	-	29,642	-	-	-	29,642
Telecommunications	-	-	9,689	-	-	-	9,689
Other Services and Supplies	-	-	2,691	-	-	-	2,691
Total Services & Supplies	**-**	**-**	**$69,150**	**-**	**-**	**-**	**$69,150**
Special Payments							
Other Special Payments	-	-	86,917	-	-	-	86,917
Total Special Payments	**-**	**-**	**$86,917**	**-**	**-**	**-**	**$86,917**
Total Expenditures							
Total Expenditures	-	-	156,067	-	-	-	156,067
Total Expenditures	**-**	**-**	**$156,067**	**-**	**-**	**-**	**$156,067**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	(2,444,069)	-	-	-	(2,444,069)
Total Revenues	**-**	**-**	**($2,444,069)**	**-**	**-**	**-**	**($2,444,069)**
Personal Services							
All Other Differential	-	-	(1,444,533)	-	-	-	(1,444,533)
Public Employees' Retire Cont	-	-	(247,449)	-	-	-	(247,449)
Social Security Taxes	-	-	(110,507)	-	-	-	(110,507)
Total Personal Services	**-**	**-**	**($1,802,489)**	**-**	**-**	**-**	**($1,802,489)**
Services & Supplies							
Instate Travel	-	-	(43,336)	-	-	-	(43,336)
Employee Training	-	-	(32,100)	-	-	-	(32,100)
Office Expenses	-	-	(82,436)	-	-	-	(82,436)
Telecommunications	-	-	(26,960)	-	-	-	(26,960)
Other Services and Supplies	-	-	(7,492)	-	-	-	(7,492)
Expendable Prop 250 - 5000	-	-	(12,380)	-	-	-	(12,380)
Total Services & Supplies	**-**	**-**	**($204,704)**	**-**	**-**	**-**	**($204,704)**
Special Payments							
Other Special Payments	-	-	(436,876)	-	-	-	(436,876)
Total Special Payments	**-**	**-**	**($436,876)**	**-**	**-**	**-**	**($436,876)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	(2,444,069)	-	-	-	(2,444,069)
Total Expenditures	**-**	**-**	**($2,444,069)**	**-**	**-**	**-**	**($2,444,069)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	35,393,703	-	-	-	-	-	35,393,703
Other Revenues	-	-	4,070,306	-	-	-	4,070,306
Federal Funds	-	-	-	5,830,585	-	-	5,830,585
Tsfr From Administrative Svcs	-	10,457	-	-	-	-	10,457
Total Revenues	**$35,393,703**	**$10,457**	**$4,070,306**	**$5,830,585**	**-**	**-**	**$45,305,051**
Services & Supplies							
Instate Travel	3,574	-	48,066	1,665	-	-	53,305
Out of State Travel	95	-	4,383	13	-	-	4,491
Employee Training	1,533	-	32,010	447	-	-	33,990
Office Expenses	32,236	-	45,230	11,287	-	-	88,753
Telecommunications	188,289	1,406	63,162	63,248	-	-	316,105
State Gov. Service Charges	30,210,103	-	1,376,674	4,039,596	-	-	35,626,373
Data Processing	432,911	-	913,402	106,764	-	-	1,453,077
Publicity and Publications	386	-	502	68	-	-	956
Professional Services	425,684	-	122,670	146,832	-	-	695,186
IT Professional Services	197	-	398,170	42,606	-	-	440,973
Attorney General	124,939	-	13,228	19,869	-	-	158,036
Employee Recruitment and Develop	20,806	-	1,821	3,382	-	-	26,009
Dues and Subscriptions	1,880	-	54,771	527	-	-	57,178
Facilities Rental and Taxes	556,119	-	192,173	316,058	-	-	1,064,350
Fuels and Utilities	8,246	-	2,724	2,760	-	-	13,730
Facilities Maintenance	9,006	-	4,532	2,293	-	-	15,831
Food and Kitchen Supplies	14	-	1	2	-	-	17
Medical Services and Supplies	5	-	-	1	-	-	6

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Care of Residents and Patients	297	-	-	-	-	-	297
Agency Program Related S and S	1,497	-	6,314	753	-	-	8,564
Intra-agency Charges	63	-	-	-	-	-	63
Other Services and Supplies	116,887	-	9,682	17,419	-	-	143,988
Expendable Prop 250 - 5000	58,772	-	32,484	40,921	-	-	132,177
IT Expendable Property	14,217	-	258,299	27,389	-	-	299,905
Total Services & Supplies	**$32,207,756**	**$1,406**	**$3,580,298**	**$4,843,900**	**-**	**-**	**$40,633,360**
Special Payments							
Dist to Non-Gov Units	5,160	-	452	839	-	-	6,451
Other Special Payments	3,180,787	9,051	489,556	985,846	-	-	4,665,240
Total Special Payments	**$3,185,947**	**$9,051**	**$490,008**	**$986,685**	**-**	**-**	**$4,671,691**
Total Expenditures							
Total Expenditures	35,393,703	10,457	4,070,306	5,830,585	-	-	45,305,051
Total Expenditures	**$35,393,703**	**$10,457**	**$4,070,306**	**$5,830,585**	**-**	**-**	**$45,305,051**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,320,295	-	-	-	-	-	1,320,295
Other Revenues	-	-	25,002	-	-	-	25,002
Federal Funds	-	-	-	183,815	-	-	183,815
Total Revenues	**$1,320,295**	**-**	**$25,002**	**$183,815**	**-**	**-**	**$1,529,112**
Services & Supplies							
Office Expenses	16,025	-	15,796	24,304	-	-	56,125
Other Services and Supplies	1,304,270	-	9,206	159,511	-	-	1,472,987
Total Services & Supplies	**$1,320,295**	**-**	**$25,002**	**$183,815**	**-**	**-**	**$1,529,112**
Total Expenditures							
Total Expenditures	1,320,295	-	25,002	183,815	-	-	1,529,112
Total Expenditures	**$1,320,295**	**-**	**$25,002**	**$183,815**	**-**	**-**	**$1,529,112**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,280,666	-	-	-	-	-	7,280,666
Other Revenues	-	-	1,024,686	-	-	-	1,024,686
Federal Funds	-	-	-	2,244,802	-	-	2,244,802
Total Revenues	**$7,280,666**	**-**	**$1,024,686**	**$2,244,802**	**-**	**-**	**$10,550,154**
Special Payments							
Other Special Payments	7,280,666	-	1,024,686	2,244,802	-	-	10,550,154
Total Special Payments	**$7,280,666**	**-**	**$1,024,686**	**$2,244,802**	**-**	**-**	**$10,550,154**
Total Expenditures							
Total Expenditures	7,280,666	-	1,024,686	2,244,802	-	-	10,550,154
Total Expenditures	**$7,280,666**	**-**	**$1,024,686**	**$2,244,802**	**-**	**-**	**$10,550,154**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,183,627	-	-	-	-	-	1,183,627
Other Revenues	-	-	465,335	-	-	-	465,335
Federal Funds	-	-	-	537,483	-	-	537,483
Total Revenues	**$1,183,627**	**-**	**$465,335**	**$537,483**	**-**	**-**	**$2,186,445**
Personal Services							
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Mass Transit Tax	35,453	-	11,976	-	-	-	47,429
Total Personal Services	**$35,453**	**-**	**$11,976**	**-**	**-**	**-**	**$47,429**
Services & Supplies							
Instate Travel	24,686	-	3,852	11,672	-	-	40,210
Out of State Travel	-	-	-	-	-	-	-
Employee Training	3,500	-	-	-	-	-	3,500
Office Expenses	(43,499)	-	(7,448)	4,396	-	-	(46,551)
Telecommunications	29,009	-	11,148	13,840	-	-	53,997
Data Processing	(29,903)	-	20,443	(11,829)	-	-	(21,289)
Publicity and Publications	(1,118)	-	(89)	(163)	-	-	(1,370)
Professional Services	519,084	-	127,676	1,061,170	-	-	1,707,930
IT Professional Services	(3,645)	-	-	(790,082)	-	-	(793,727)
Attorney General	(21)	-	(97)	(91)	-	-	(209)
Employee Recruitment and Develop	(30)	-	-	(30)	-	-	(60)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Dues and Subscriptions	(1,030)	-	3,900	-	-	-	2,870
Facilities Rental and Taxes	580,147	-	231,990	277,250	-	-	1,089,387
Fuels and Utilities	(1,304)	-	-	(675)	-	-	(1,979)
Facilities Maintenance	(2,093)	-	-	(1,033)	-	-	(3,126)
Food and Kitchen Supplies	(332)	-	(29)	(54)	-	-	(415)
Medical Services and Supplies	(131)	-	(11)	(21)	-	-	(163)
Other Care of Residents and Patients	(7,196)	-	-	-	-	-	(7,196)
Agency Program Related S and S	(831)	-	(3)	(644)	-	-	(1,478)
Intra-agency Charges	(1,518)	-	-	-	-	-	(1,518)
Other Services and Supplies	(1,719)	-	(174)	(54)	-	-	(1,947)
Expendable Prop 250 - 5000	(57,371)	-	(8,662)	(90,993)	-	-	(157,026)
IT Expendable Property	114,371	-	43,799	51,671	-	-	209,841
Total Services & Supplies	**$1,119,056**	**-**	**$426,295**	**$524,330**	**-**	**-**	**$2,069,681**
Special Payments							
Other Special Payments	29,118	-	27,064	13,153	-	-	69,335
Total Special Payments	**$29,118**	**-**	**$27,064**	**$13,153**	**-**	**-**	**$69,335**
Total Expenditures							
Total Expenditures	1,183,627	-	465,335	537,483	-	-	2,186,445
Total Expenditures	**$1,183,627**	**-**	**$465,335**	**$537,483**	**-**	**-**	**$2,186,445**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	306,605	-	-	-	-	-	306,605
Other Revenues	-	-	324,184	-	-	-	324,184
Federal Funds	-	-	-	608,915	-	-	608,915
Tsfr From Administrative Svcs	-	260,750	-	-	-	-	260,750
Total Revenues	**$306,605**	**$260,750**	**$324,184**	**$608,915**	**-**	**-**	**$1,500,454**
Personal Services							
Class/Unclass Sal. and Per Diem	779,661	-	298,145	444,970	-	-	1,522,776
Temporary Appointments	17,647	-	22,859	35,465	-	-	75,971
Empl. Rel. Bd. Assessments	288	-	128	154	-	-	570
Public Employees' Retire Cont	133,556	-	51,070	76,224	-	-	260,850
Pension Obligation Bond	61,256	-	4,402	28,827	-	-	94,485
Social Security Taxes	60,992	-	24,557	36,752	-	-	122,301
Worker's Comp. Assess. (WCD)	226	-	106	128	-	-	460
Mass Transit Tax	29,763	-	(70)	-	-	-	29,693
Flexible Benefits	191,998	-	85,682	104,640	-	-	382,320
Vacancy Savings	(31,862)	-	(2,290)	(14,994)	-	-	(49,146)
Total Personal Services	**$1,243,525**	**-**	**$484,589**	**$712,166**	**-**	**-**	**$2,440,280**
Services & Supplies							
Instate Travel	1,392	-	6,293	1,423	-	-	9,108
Employee Training	106,568	-	9,362	50,362	-	-	166,292
Office Expenses	10,546	-	12,229	8,319	-	-	31,094
Telecommunications	23,161	-	4,036	11,402	-	-	38,599

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	28,084	-	1,165,701	16,843	-	-	1,210,628
Publicity and Publications	700	-	50	329	-	-	1,079
Professional Services	280,769	-	23,938	58,010	-	-	362,717
Employee Recruitment and Develop	162	-	12	76	-	-	250
Dues and Subscriptions	84	-	6	39	-	-	129
Facilities Rental and Taxes	76,391	-	2,969	51,230	-	-	130,590
Facilities Maintenance	4,124	-	187	2,489	-	-	6,800
Food and Kitchen Supplies	(544)	-	(47)	(89)	-	-	(680)
Other Services and Supplies	8,130	-	1,390	3,442	-	-	12,962
Expendable Prop 250 - 5000	30,002	-	2,452	20,271	-	-	52,725
IT Expendable Property	16,234	-	648	10,781	-	-	27,663
Total Services & Supplies	**$585,803**	**-**	**$1,229,226**	**$234,927**	**-**	**-**	**$2,049,956**
Special Payments							
Other Special Payments	(1,522,723)	260,750	(1,389,631)	(338,178)	-	-	(2,989,782)
Total Special Payments	**($1,522,723)**	**$260,750**	**($1,389,631)**	**($338,178)**	**-**	**-**	**($2,989,782)**
Total Expenditures							
Total Expenditures	306,605	260,750	324,184	608,915	-	-	1,500,454
Total Expenditures	**$306,605**	**$260,750**	**$324,184**	**$608,915**	**-**	**-**	**$1,500,454**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							10
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**10**
Total FTE							
Total FTE							10.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**10.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,297,139)	-	-	-	-	-	(1,297,139)
Other Revenues	-	-	41,355	-	-	-	41,355
Federal Funds	-	-	-	432,424	-	-	432,424
Total Revenues	**($1,297,139)**	**-**	**$41,355**	**$432,424**	**-**	**-**	**($823,360)**
Services & Supplies							
Office Expenses	564,128	-	97,771	493,028	-	-	1,154,927
Data Processing	(1,782,893)	-	-	-	-	-	(1,782,893)
Professional Services	(306)	-	(29)	(84)	-	-	(419)
Total Services & Supplies	**($1,219,071)**	**-**	**$97,742**	**$492,944**	**-**	**-**	**($628,385)**
Special Payments							
Other Special Payments	(78,068)	-	(56,387)	(60,520)	-	-	(194,975)
Total Special Payments	**($78,068)**	**-**	**($56,387)**	**($60,520)**	**-**	**-**	**($194,975)**
Total Expenditures							
Total Expenditures	(1,297,139)	-	41,355	432,424	-	-	(823,360)
Total Expenditures	**($1,297,139)**	**-**	**$41,355**	**$432,424**	**-**	**-**	**($823,360)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 099 - Microsoft 365 Consolidation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,007,874)	-	-	-	-	-	(2,007,874)
Other Revenues	-	-	(504,835)	-	-	-	(504,835)
Federal Funds	-	-	-	(513,457)	-	-	(513,457)
Total Revenues	**($2,007,874)**	**-**	**($504,835)**	**($513,457)**	**-**	**-**	**($3,026,166)**
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	(2,007,874)	-	(504,835)	(513,457)	-	-	(3,026,166)
Total Services & Supplies	**($2,007,874)**	**-**	**($504,835)**	**($513,457)**	**-**	**-**	**($3,026,166)**
Total Expenditures							
Total Expenditures	(2,007,874)	-	(504,835)	(513,457)	-	-	(3,026,166)
Total Expenditures	**($2,007,874)**	**-**	**($504,835)**	**($513,457)**	**-**	**-**	**($3,026,166)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central & Shared Services**

Pkg: 201 - Improving Data Integrity and Compliance **Cross Reference Number: 44300-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central & Shared Services**

Pkg: 201 - Improving Data Integrity and Compliance **Cross Reference Number: 44300-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 202 - Statewide CIE

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 202 - Statewide CIE

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 203 - Critical Systems

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 203 - Critical Systems

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 204 - Modernization: Financial Systems

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 204 - Modernization: Financial Systems

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 204 - Modernization: Financial Systems

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 206 - Integrated Eligibility

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	352,609	-	-	-	-	-	352,609
Other Revenues	-	-	11,072,142	-	-	-	11,072,142
Federal Funds	-	-	-	229,480	-	-	229,480
Total Revenues	**$352,609**	**-**	**$11,072,142**	**$229,480**	**-**	**-**	**$11,654,231**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	6,089,760	-	-	-	6,089,760
Empl. Rel. Bd. Assessments	-	-	2,262	-	-	-	2,262
Public Employees' Retire Cont	-	-	1,043,174	-	-	-	1,043,174
Social Security Taxes	-	-	465,863	-	-	-	465,863
Worker's Comp. Assess. (WCD)	-	-	1,794	-	-	-	1,794
Flexible Benefits	-	-	1,491,048	-	-	-	1,491,048
Total Personal Services	**-**	**-**	**$9,093,901**	**-**	**-**	**-**	**$9,093,901**
Services & Supplies							
Instate Travel	-	-	121,524	-	-	-	121,524
Employee Training	-	-	1,365,678	-	-	-	1,365,678
Office Expenses	-	-	231,231	-	-	-	231,231
Telecommunications	8,227	-	79,918	17,968	-	-	106,113
Data Processing	69,679	-	54,348	68,039	-	-	192,066
Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	274,703	-	52,807	143,473	-	-	470,983
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	26,520	-	-	-	26,520

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 206 - Integrated Eligibility

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	21,021	-	-	-	21,021
Expendable Prop 250 - 5000	-	-	25,194	-	-	-	25,194
Total Services & Supplies	**$352,609**	**-**	**$1,978,241**	**$229,480**	**-**	**-**	**$2,560,330**
Total Expenditures							
Total Expenditures	352,609	-	11,072,142	229,480	-	-	11,654,231
Total Expenditures	**$352,609**	**-**	**$11,072,142**	**$229,480**	**-**	**-**	**$11,654,231**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							39
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**39**
Total FTE							
Total FTE							39.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**39.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 207 - Provider Time Capture M&O

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	58,615	-	-	-	-	-	58,615
Other Revenues	-	-	824,214	-	-	-	824,214
Federal Funds	-	-	-	18,246	-	-	18,246
Total Revenues	**$58,615**	**-**	**$824,214**	**$18,246**	**-**	**-**	**$901,075**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	516,408	-	-	-	516,408
Empl. Rel. Bd. Assessments	-	-	174	-	-	-	174
Public Employees' Retire Cont	-	-	88,461	-	-	-	88,461
Social Security Taxes	-	-	39,505	-	-	-	39,505
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Flexible Benefits	-	-	114,696	-	-	-	114,696
Total Personal Services	**-**	**-**	**$759,382**	**-**	**-**	**-**	**$759,382**
Services & Supplies							
Instate Travel	-	-	9,348	-	-	-	9,348
Employee Training	-	-	18,155	-	-	-	18,155
Office Expenses	-	-	17,787	-	-	-	17,787
Telecommunications	-	-	5,817	-	-	-	5,817
Food and Kitchen Supplies	58,615	-	10,170	18,246	-	-	87,031
Other Services and Supplies	-	-	1,617	-	-	-	1,617
Expendable Prop 250 - 5000	-	-	1,938	-	-	-	1,938
Total Services & Supplies	**$58,615**	**-**	**$64,832**	**$18,246**	**-**	**-**	**$141,693**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 207 - Provider Time Capture M&O

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	58,615	-	824,214	18,246	-	-	901,075
Total Expenditures	**$58,615**	**-**	**$824,214**	**$18,246**	**-**	**-**	**$901,075**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 208 - Centralized Abuse Management O&M

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 208 - Centralized Abuse Management O&M

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 209 - CJIS Security

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 210 - Risk Audit Remediation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 210 - Risk Audit Remediation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 211 - Remote Access

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 211 - Remote Access

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 212 - Increase IT Project Capacity

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 212 - Increase IT Project Capacity

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 213 - IE Modernization

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 213 - IE Modernization

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 402 - Health Equity Innovation & Implementation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,825,829	-	-	-	-	-	5,825,829
Other Revenues	-	-	509,764	-	-	-	509,764
Federal Funds	-	-	-	946,685	-	-	946,685
Total Revenues	**$5,825,829**	**-**	**$509,764**	**$946,685**	**-**	**-**	**$7,282,278**
Personal Services							
Class/Unclass Sal. and Per Diem	1,702,819	-	148,994	276,709	-	-	2,128,522
Empl. Rel. Bd. Assessments	686	-	68	120	-	-	874
Public Employees' Retire Cont	291,693	-	25,522	47,400	-	-	364,615
Social Security Taxes	130,266	-	11,400	21,171	-	-	162,837
Worker's Comp. Assess. (WCD)	549	-	51	86	-	-	686
Flexible Benefits	458,778	-	40,148	74,554	-	-	573,480
Total Personal Services	**$2,584,791**	**-**	**$226,183**	**$420,040**	**-**	**-**	**$3,231,014**
Services & Supplies							
Instate Travel	37,405	-	3,274	6,069	-	-	46,748
Employee Training	10,478	-	924	1,695	-	-	13,097
Office Expenses	71,143	-	6,223	11,571	-	-	88,937
Telecommunications	23,279	-	2,040	3,772	-	-	29,091
Professional Services	2,720,000	-	238,000	442,000	-	-	3,400,000
Food and Kitchen Supplies	363,465	-	31,789	59,064	-	-	454,318
Other Services and Supplies	6,479	-	566	1,046	-	-	8,091

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 402 - Health Equity Innovation & Implementation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	8,789	-	765	1,428	-	-	10,982
Total Services & Supplies	**$3,241,038**	**-**	**$283,581**	**$526,645**	**-**	**-**	**$4,051,264**
Total Expenditures							
Total Expenditures	5,825,829	-	509,764	946,685	-	-	7,282,278
Total Expenditures	**$5,825,829**	**-**	**$509,764**	**$946,685**	**-**	**-**	**$7,282,278**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							17
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**17**
Total FTE							
Total FTE							15.08
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**15.08**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 404 - Tribal Traditional Health Worker

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	308,499	-	-	-	-	-	308,499
Other Revenues	-	-	26,224	-	-	-	26,224
Federal Funds	-	-	-	50,132	-	-	50,132
Total Revenues	**$308,499**	**-**	**$26,224**	**$50,132**	**-**	**-**	**$384,855**
Personal Services							
Class/Unclass Sal. and Per Diem	78,624	-	6,880	12,776	-	-	98,280
All Other Differential	16,177	-	1,417	2,629	-	-	20,223
Empl. Rel. Bd. Assessments	34	-	3	6	-	-	43
Public Employees' Retire Cont	16,239	-	1,421	2,639	-	-	20,299
Social Security Taxes	7,252	-	634	1,178	-	-	9,064
Worker's Comp. Assess. (WCD)	27	-	2	4	-	-	33
Flexible Benefits	22,939	-	2,007	3,728	-	-	28,674
Total Personal Services	**$141,292**	**-**	**$12,364**	**$22,960**	**-**	**-**	**$176,616**
Services & Supplies							
Instate Travel	2,182	-	191	354	-	-	2,727
Employee Training	600	-	53	97	-	-	750
Office Expenses	4,150	-	363	675	-	-	5,188
Telecommunications	1,358	-	119	220	-	-	1,697
Professional Services	136,793	-	11,199	22,231	-	-	170,223
Food and Kitchen Supplies	21,229	-	1,857	3,450	-	-	26,536
Other Services and Supplies	378	-	33	61	-	-	472

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 404 - Tribal Traditional Health Worker

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	517	-	45	84	-	-	646
Total Services & Supplies	**$167,207**	**-**	**$13,860**	**$27,172**	**-**	**-**	**$208,239**
Total Expenditures							
Total Expenditures	308,499	-	26,224	50,132	-	-	384,855
Total Expenditures	**$308,499**	**-**	**$26,224**	**$50,132**	**-**	**-**	**$384,855**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.75**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 414 - Compass Modernization

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	1,669,288	-	-	-	1,669,288
Total Revenues	**-**	**-**	**$1,669,288**	**-**	**-**	**-**	**$1,669,288**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	944,808	-	-	-	944,808
Empl. Rel. Bd. Assessments	-	-	348	-	-	-	348
Public Employees' Retire Cont	-	-	161,845	-	-	-	161,845
Social Security Taxes	-	-	72,278	-	-	-	72,278
Worker's Comp. Assess. (WCD)	-	-	276	-	-	-	276
Flexible Benefits	-	-	229,392	-	-	-	229,392
Total Personal Services	**-**	**-**	**$1,408,947**	**-**	**-**	**-**	**$1,408,947**
Services & Supplies							
Instate Travel	-	-	18,696	-	-	-	18,696
Employee Training	-	-	187,327	-	-	-	187,327
Office Expenses	-	-	35,574	-	-	-	35,574
Telecommunications	-	-	11,634	-	-	-	11,634
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	3,234	-	-	-	3,234
Expendable Prop 250 - 5000	-	-	3,876	-	-	-	3,876
Total Services & Supplies	**-**	**-**	**$260,341**	**-**	**-**	**-**	**$260,341**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 414 - Compass Modernization

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,669,288	-	-	-	1,669,288
Total Expenditures	**-**	**-**	**$1,669,288**	**-**	**-**	**-**	**$1,669,288**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							6.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 421 - Deferred Maintenance

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 422 - Asset Replacement

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 423 - OSH Capital Improvement

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 433 - Technology Modernization

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 446 - OHA Enterprise Risk Management

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 446 - OHA Enterprise Risk Management

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,098,286	-	-	-	-	-	1,098,286
Other Revenues	-	-	25,834	-	-	-	25,834
Federal Funds	-	-	-	288,584	-	-	288,584
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**$1,098,286**	**-**	**$25,834**	**$288,584**	**-**	**-**	**$1,412,704**
Personal Services							
Class/Unclass Sal. and Per Diem	605,841	-	14,069	170,994	-	-	790,904
Temporary Appointments	1,135	-	100	184	-	-	1,419
Shift Differential	(14,672)	-	(464)	(10,342)	-	-	(25,478)
All Other Differential	16,874	-	1,477	2,668	-	-	21,019
Empl. Rel. Bd. Assessments	237	-	4	62	-	-	303
Public Employees' Retire Cont	104,158	-	2,583	27,977	-	-	134,718
Social Security Taxes	46,603	-	1,162	12,508	-	-	60,273
Unemployment Assessments	-	5,062	1,060,308	3,358	-	-	1,068,728
Worker's Comp. Assess. (WCD)	187	-	3	48	-	-	238
Mass Transit Tax	16,403	(5,062)	(1,058,913)	-	-	-	(1,047,572)
Flexible Benefits	157,134	-	3,288	40,296	-	-	200,718
Total Personal Services	**$933,900**	**-**	**$23,617**	**$247,753**	**-**	**-**	**$1,205,270**
Services & Supplies							
Instate Travel	12,806	-	268	3,285	-	-	16,359
Employee Training	3,523	-	74	903	-	-	4,500
Office Expenses	58,235	-	3,289	13,001	-	-	74,525

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	21,639	-	1,285	4,767	-	-	27,691
Data Processing	2,041,735	-	507,528	519,860	-	-	3,069,123
Professional Services	92,470	-	-	146,777	-	-	239,247
Facilities Rental and Taxes	273,231	-	22,465	54,355	-	-	350,051
Facilities Maintenance	(4,124)	-	(187)	(2,489)	-	-	(6,800)
Food and Kitchen Supplies	(433,517)	-	(42,970)	(79,158)	-	-	(555,645)
Medical Services and Supplies	-	-	-	-	-	-	-
Agency Program Related S and S	8,802	-	484	3,634	-	-	12,920
Other Services and Supplies	2,215	-	46	568	-	-	2,829
Expendable Prop 250 - 5000	124,250	-	9,705	23,578	-	-	157,533
IT Expendable Property	(29,005)	-	5,065	(134,793)	-	-	(158,733)
Total Services & Supplies	**$2,172,260**	**-**	**$507,052**	**$554,288**	**-**	**-**	**$3,233,600**
Special Payments							
Other Special Payments	(2,007,874)	-	(504,835)	(513,457)	-	-	(3,026,166)
Total Special Payments	**($2,007,874)**	**-**	**($504,835)**	**($513,457)**	**-**	**-**	**($3,026,166)**
Total Expenditures							
Total Expenditures	1,098,286	-	25,834	288,584	-	-	1,412,704
Total Expenditures	**$1,098,286**	**-**	**$25,834**	**$288,584**	**-**	**-**	**$1,412,704**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							6.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	482,140	-	169,397	178,239	-	-	829,776
Empl. Rel. Bd. Assessments	202	-	72	76	-	-	350
Public Employees' Retire Cont	82,591	-	29,017	30,534	-	-	142,142
Social Security Taxes	36,883	-	12,959	13,635	-	-	63,477
Worker's Comp. Assess. (WCD)	160	-	55	59	-	-	274
Flexible Benefits	133,048	-	47,024	49,320	-	-	229,392
Reconciliation Adjustment	(735,024)	-	(258,524)	(271,863)	-	-	(1,265,411)
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(12,869,243)	-	-	-	-	-	(12,869,243)
Other Revenues	-	-	(2,020,371)	-	-	-	(2,020,371)
Federal Funds	-	-	-	(3,396,960)	-	-	(3,396,960)
Total Revenues	**($12,869,243)**	**-**	**($2,020,371)**	**($3,396,960)**	**-**	**-**	**($18,286,574)**
Services & Supplies							
Instate Travel	-	-	(38,126)	-	-	-	(38,126)
Office Expenses	(22,590)	-	(5,378)	(9,060)	-	-	(37,028)
State Gov. Service Charges	(12,537,316)	-	(1,856,665)	(3,179,496)	-	-	(17,573,477)
Attorney General	(42,774)	-	(4,523)	(6,798)	-	-	(54,095)
Facilities Rental and Taxes	(430,885)	-	(140,054)	(243,279)	-	-	(814,218)
Other Services and Supplies	164,322	-	24,375	41,673	-	-	230,370
Total Services & Supplies	**($12,869,243)**	**-**	**($2,020,371)**	**($3,396,960)**	**-**	**-**	**($18,286,574)**
Total Expenditures							
Total Expenditures	(12,869,243)	-	(2,020,371)	(3,396,960)	-	-	(18,286,574)
Total Expenditures	**($12,869,243)**	**-**	**($2,020,371)**	**($3,396,960)**	**-**	**-**	**($18,286,574)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	958,626	-	-	-	-	-	958,626
Other Revenues	-	-	117,250	-	-	-	117,250
Total Revenues	**$958,626**	**-**	**$117,250**	**-**	**-**	**-**	**$1,075,876**
Services & Supplies							
Other Services and Supplies	-	-	117,250	-	-	-	117,250
Total Services & Supplies	**-**	**-**	**$117,250**	**-**	**-**	**-**	**$117,250**
Debt Service							
Principal - Bonds	550,175	-	-	-	-	-	550,175
Interest - Bonds	408,451	-	-	-	-	-	408,451
Total Debt Service	**$958,626**	**-**	**-**	**-**	**-**	**-**	**$958,626**
Total Expenditures							
Total Expenditures	958,626	-	117,250	-	-	-	1,075,876
Total Expenditures	**$958,626**	**-**	**$117,250**	**-**	**-**	**-**	**$1,075,876**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	11,088,859	-	-	-	-	-	11,088,859
Other Revenues	-	-	5,691,579	-	-	-	5,691,579
Federal Funds	-	-	-	2,960,581	-	-	2,960,581
Total Revenues	**$11,088,859**	**-**	**$5,691,579**	**$2,960,581**	**-**	**-**	**$19,741,019**
Personal Services							
Class/Unclass Sal. and Per Diem	1,746,350	-	2,150,423	982,553	-	-	4,879,326
Empl. Rel. Bd. Assessments	685	-	679	415	-	-	1,779
Public Employees' Retire Cont	299,146	-	368,366	168,314	-	-	835,826
Social Security Taxes	133,589	-	164,505	75,165	-	-	373,259
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	545	-	532	317	-	-	1,394
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	461,270	-	452,569	271,353	-	-	1,185,192
Reconciliation Adjustment	400,765	-	31,263	249,469	-	-	681,497
Total Personal Services	**$3,042,350**	**-**	**$3,168,337**	**$1,747,586**	**-**	**-**	**$7,958,273**
Services & Supplies							
Instate Travel	35,942	-	1,804	20,073	-	-	57,819
Employee Training	10,090	-	503	5,674	-	-	16,267
Office Expenses	86,008	-	3,421	40,825	-	-	130,254
Telecommunications	29,465	-	1,122	13,560	-	-	44,147
Data Processing	20,760	-	-	3,105	-	-	23,865
Professional Services	1,526,420	-	21,560	40,040	-	-	1,588,020

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	142,020	-	-	21,225	-	-	163,245
Food and Kitchen Supplies	1,275,712	-	2,493,935	326,870	-	-	4,096,517
Agency Program Related S and S	9,953	-	94	1,335	-	-	11,382
Other Services and Supplies	17,070	-	308	5,089	-	-	22,467
Expendable Prop 250 - 5000	84,208	-	495	16,644	-	-	101,347
IT Expendable Property	38,910	-	-	5,820	-	-	44,730
Total Services & Supplies	**$3,276,558**	**-**	**$2,523,242**	**$500,260**	**-**	**-**	**$6,300,060**
Special Payments							
Other Special Payments	4,769,951	-	-	712,735	-	-	5,482,686
Total Special Payments	**$4,769,951**	**-**	**-**	**$712,735**	**-**	**-**	**$5,482,686**
Total Expenditures							
Total Expenditures	11,088,859	-	5,691,579	2,960,581	-	-	19,741,019
Total Expenditures	**$11,088,859**	**-**	**$5,691,579**	**$2,960,581**	**-**	**-**	**$19,741,019**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							45
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**45**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							33.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**33.75**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central Services**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 44300-010-40-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	847,130	-	-	-	-	-	847,130
Personal Income Taxes	-	-	-	-	-	-	-
Other Revenues	-	-	47,896	-	-	-	47,896
Federal Funds	-	-	-	186,480	-	-	186,480
Total Revenues	**$847,130**	**-**	**$47,896**	**$186,480**	**-**	**-**	**$1,081,506**
Personal Services							
Temporary Appointments	26,028	-	2,014	3,907	-	-	31,949
Overtime Payments	357	-	31	58	-	-	446
Shift Differential	2,624	-	230	426	-	-	3,280
All Other Differential	9,874	-	5,419	30,406	-	-	45,699
Public Employees' Retire Cont	2,202	-	973	5,291	-	-	8,466
Pension Obligation Bond	403,419	-	6,719	74,551	-	-	484,689
Social Security Taxes	2,975	-	589	2,662	-	-	6,226
Vacancy Savings	399,651	-	31,921	69,179	-	-	500,751
Total Personal Services	**$847,130**	**-**	**$47,896**	**$186,480**	**-**	**-**	**$1,081,506**
Total Expenditures							
Total Expenditures	847,130	-	47,896	186,480	-	-	1,081,506
Total Expenditures	**$847,130**	**-**	**$47,896**	**$186,480**	**-**	**-**	**$1,081,506**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	621,897	-	-	-	-	-	621,897
Other Revenues	-	-	33,384	-	-	-	33,384
Federal Funds	-	-	-	227,574	-	-	227,574
Tsfr From Administrative Svcs	-	1,406	-	-	-	-	1,406
Total Revenues	**$621,897**	**$1,406**	**$33,384**	**$227,574**	**-**	**-**	**$884,261**
Services & Supplies							
Instate Travel	3,105	-	265	1,268	-	-	4,638
Out of State Travel	95	-	6	13	-	-	114
Employee Training	1,533	-	121	447	-	-	2,101
Office Expenses	20,414	-	1,763	2,140	-	-	24,317
Telecommunications	4,083	1,406	368	1,608	-	-	7,465
Data Processing	3,479	-	-	1,507	-	-	4,986
Publicity and Publications	386	-	32	68	-	-	486
Professional Services	421,462	-	17,203	143,254	-	-	581,919
IT Professional Services	197	-	-	42,606	-	-	42,803
Attorney General	124,638	-	10,453	19,624	-	-	154,715
Employee Recruitment and Develop	20,806	-	1,821	3,382	-	-	26,009
Dues and Subscriptions	1,880	-	118	527	-	-	2,525
Facilities Rental and Taxes	992	-	7	450	-	-	1,449
Fuels and Utilities	54	-	-	28	-	-	82
Facilities Maintenance	86	-	-	43	-	-	129
Food and Kitchen Supplies	14	-	1	2	-	-	17
Medical Services and Supplies	5	-	-	1	-	-	6
Other Care of Residents and Patients	297	-	-	-	-	-	297

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	1,497	-	61	753	-	-	2,311
Other Services and Supplies	3,626	-	399	1,695	-	-	5,720
Expendable Prop 250 - 5000	896	-	35	662	-	-	1,593
IT Expendable Property	7,192	-	279	6,657	-	-	14,128
Total Services & Supplies	**$616,737**	**$1,406**	**$32,932**	**$226,735**	**-**	**-**	**$877,810**
Special Payments							
Dist to Non-Gov Units	5,160	-	452	839	-	-	6,451
Total Special Payments	**$5,160**	**-**	**$452**	**$839**	**-**	**-**	**$6,451**
Total Expenditures							
Total Expenditures	621,897	1,406	33,384	227,574	-	-	884,261
Total Expenditures	**$621,897**	**$1,406**	**$33,384**	**$227,574**	**-**	**-**	**$884,261**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central Services**

Pkg: 060 - Technical Adjustments **Cross Reference Number: 44300-010-40-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	4,686	-	372	1,672	-	-	6,730
Employee Training	3,500	-	-	-	-	-	3,500
Office Expenses	(18,416)	-	(18,835)	(1,334)	-	-	(38,585)
Data Processing	(84,383)	-	-	(36,565)	-	-	(120,948)
Publicity and Publications	(1,118)	-	(89)	(163)	-	-	(1,370)
Professional Services	139,084	-	13,756	841,170	-	-	994,010
IT Professional Services	(3,645)	-	-	(790,082)	-	-	(793,727)
Attorney General	(21)	-	(97)	(91)	-	-	(209)
Employee Recruitment and Develop	(30)	-	-	(30)	-	-	(60)
Dues and Subscriptions	(1,030)	-	3,900	-	-	-	2,870
Facilities Rental and Taxes	(24,049)	-	(173)	(10,929)	-	-	(35,151)
Fuels and Utilities	(1,304)	-	-	(675)	-	-	(1,979)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Maintenance	(2,093)	-	-	(1,033)	-	-	(3,126)
Food and Kitchen Supplies	(332)	-	(29)	(54)	-	-	(415)
Medical Services and Supplies	(131)	-	(11)	(21)	-	-	(163)
Other Care of Residents and Patients	(7,196)	-	-	-	-	-	(7,196)
Agency Program Related S and S	(831)	-	(3)	(644)	-	-	(1,478)
Other Services and Supplies	(1,719)	-	(174)	(54)	-	-	(1,947)
Expendable Prop 250 - 5000	(15)	-	289	(1,167)	-	-	(893)
IT Expendable Property	(957)	-	1,094	-	-	-	137
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,614,742	-	-	-	-	-	1,614,742
Other Revenues	-	-	112,472	-	-	-	112,472
Federal Funds	-	-	-	830,122	-	-	830,122
Total Revenues	**$1,614,742**	**-**	**$112,472**	**$830,122**	**-**	**-**	**$2,557,336**
Personal Services							
Class/Unclass Sal. and Per Diem	779,661	-	35,345	444,970	-	-	1,259,976
Temporary Appointments	17,647	-	22,859	35,465	-	-	75,971
Empl. Rel. Bd. Assessments	288	-	12	154	-	-	454
Public Employees' Retire Cont	133,556	-	6,053	76,224	-	-	215,833
Pension Obligation Bond	61,256	-	4,402	28,827	-	-	94,485
Social Security Taxes	60,992	-	4,453	36,752	-	-	102,197
Worker's Comp. Assess. (WCD)	226	-	14	128	-	-	368
Flexible Benefits	191,998	-	9,218	104,640	-	-	305,856
Vacancy Savings	(31,862)	-	(2,290)	(14,994)	-	-	(49,146)
Total Personal Services	**$1,213,762**	**-**	**$80,066**	**$712,166**	**-**	**-**	**$2,005,994**
Services & Supplies							
Instate Travel	1,392	-	61	1,423	-	-	2,876
Employee Training	106,568	-	7,648	50,362	-	-	164,578
Office Expenses	1,075	-	3	1,967	-	-	3,045
Telecommunications	479	-	10	703	-	-	1,192
Data Processing	5,286	-	380	2,487	-	-	8,153
Publicity and Publications	700	-	50	329	-	-	1,079

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	280,769	-	23,938	58,010	-	-	362,717
Employee Recruitment and Develop	162	-	12	76	-	-	250
Dues and Subscriptions	84	-	6	39	-	-	129
Food and Kitchen Supplies	(544)	-	(47)	(89)	-	-	(680)
Other Services and Supplies	4,433	-	312	2,219	-	-	6,964
Expendable Prop 250 - 5000	41	-	(5)	178	-	-	214
IT Expendable Property	535	-	38	252	-	-	825
Total Services & Supplies	**$400,980**	**-**	**$32,406**	**$117,956**	**-**	**-**	**$551,342**
Total Expenditures							
Total Expenditures	1,614,742	-	112,472	830,122	-	-	2,557,336
Total Expenditures	**$1,614,742**	**-**	**$112,472**	**$830,122**	**-**	**-**	**$2,557,336**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							8
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**8**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							8.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**8.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central Services**

Pkg: 091 - Elimination of S&S Inflation **Cross Reference Number: 44300-010-40-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(306)	-	-	-	-	-	(306)
Other Revenues	-	-	(29)	-	-	-	(29)
Federal Funds	-	-	-	(84)	-	-	(84)
Total Revenues	**($306)**	**-**	**($29)**	**($84)**	**-**	**-**	**($419)**
Services & Supplies							
Professional Services	(306)	-	(29)	(84)	-	-	(419)
Total Services & Supplies	**($306)**	**-**	**($29)**	**($84)**	**-**	**-**	**($419)**
Total Expenditures							
Total Expenditures	(306)	-	(29)	(84)	-	-	(419)
Total Expenditures	**($306)**	**-**	**($29)**	**($84)**	**-**	**-**	**($419)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central Services**

Pkg: 204 - Modernization: Financial Systems **Cross Reference Number: 44300-010-40-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 204 - Modernization: Financial Systems

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 402 - Health Equity Innovation & Implementation

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,471,612	-	-	-	-	-	5,471,612
Other Revenues	-	-	478,774	-	-	-	478,774
Federal Funds	-	-	-	889,134	-	-	889,134
Total Revenues	**$5,471,612**	**-**	**$478,774**	**$889,134**	**-**	**-**	**$6,839,520**
Personal Services							
Class/Unclass Sal. and Per Diem	1,702,819	-	148,994	276,709	-	-	2,128,522
Empl. Rel. Bd. Assessments	686	-	68	120	-	-	874
Public Employees' Retire Cont	291,693	-	25,522	47,400	-	-	364,615
Social Security Taxes	130,266	-	11,400	21,171	-	-	162,837
Worker's Comp. Assess. (WCD)	549	-	51	86	-	-	686
Flexible Benefits	458,778	-	40,148	74,554	-	-	573,480
Total Personal Services	**$2,584,791**	**-**	**$226,183**	**$420,040**	**-**	**-**	**$3,231,014**
Services & Supplies							
Instate Travel	37,405	-	3,274	6,069	-	-	46,748
Employee Training	10,478	-	924	1,695	-	-	13,097
Office Expenses	71,143	-	6,223	11,571	-	-	88,937
Telecommunications	23,279	-	2,040	3,772	-	-	29,091
Professional Services	2,720,000	-	238,000	442,000	-	-	3,400,000
Food and Kitchen Supplies	9,248	-	799	1,513	-	-	11,560
Other Services and Supplies	6,479	-	566	1,046	-	-	8,091

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 402 - Health Equity Innovation & Implementation

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	8,789	-	765	1,428	-	-	10,982
Total Services & Supplies	**$2,886,821**	**-**	**$252,591**	**$469,094**	**-**	**-**	**$3,608,506**
Total Expenditures							
Total Expenditures	5,471,612	-	478,774	889,134	-	-	6,839,520
Total Expenditures	**$5,471,612**	**-**	**$478,774**	**$889,134**	**-**	**-**	**$6,839,520**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							17
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**17**
Total FTE							
Total FTE							15.08
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**15.08**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central Services**

Pkg: 404 - Tribal Traditional Health Worker **Cross Reference Number: 44300-010-40-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	287,814	-	-	-	-	-	287,814
Other Revenues	-	-	24,414	-	-	-	24,414
Federal Funds	-	-	-	46,771	-	-	46,771
Total Revenues	**$287,814**	**-**	**$24,414**	**$46,771**	**-**	**-**	**$358,999**
Personal Services							
Class/Unclass Sal. and Per Diem	78,624	-	6,880	12,776	-	-	98,280
All Other Differential	16,177	-	1,417	2,629	-	-	20,223
Empl. Rel. Bd. Assessments	34	-	3	6	-	-	43
Public Employees' Retire Cont	16,239	-	1,421	2,639	-	-	20,299
Social Security Taxes	7,252	-	634	1,178	-	-	9,064
Worker's Comp. Assess. (WCD)	27	-	2	4	-	-	33
Flexible Benefits	22,939	-	2,007	3,728	-	-	28,674
Total Personal Services	**$141,292**	**-**	**$12,364**	**$22,960**	**-**	**-**	**$176,616**
Services & Supplies							
Instate Travel	2,182	-	191	354	-	-	2,727
Employee Training	600	-	53	97	-	-	750
Office Expenses	4,150	-	363	675	-	-	5,188
Telecommunications	1,358	-	119	220	-	-	1,697
Professional Services	136,793	-	11,199	22,231	-	-	170,223
Food and Kitchen Supplies	544	-	47	89	-	-	680
Other Services and Supplies	378	-	33	61	-	-	472

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 404 - Tribal Traditional Health Worker

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	517	-	45	84	-	-	646
Total Services & Supplies	**$146,522**	**-**	**$12,050**	**$23,811**	**-**	**-**	**$182,383**
Total Expenditures							
Total Expenditures	287,814	-	24,414	46,771	-	-	358,999
Total Expenditures	**$287,814**	**-**	**$24,414**	**$46,771**	**-**	**-**	**$358,999**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.75**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central Services**

Pkg: 446 - OHA Enterprise Risk Management **Cross Reference Number: 44300-010-40-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central Services**

Pkg: 446 - OHA Enterprise Risk Management **Cross Reference Number: 44300-010-40-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	980,317	-	-	-	-	-	980,317
Other Revenues	-	-	23,825	-	-	-	23,825
Federal Funds	-	-	-	261,762	-	-	261,762
Total Revenues	**$980,317**	**-**	**$23,825**	**$261,762**	**-**	**-**	**$1,265,904**
Personal Services							
Class/Unclass Sal. and Per Diem	605,841	-	14,069	170,994	-	-	790,904
Temporary Appointments	1,135	-	100	184	-	-	1,419
Shift Differential	(14,672)	-	(464)	(10,342)	-	-	(25,478)
All Other Differential	16,874	-	1,477	2,668	-	-	21,019
Empl. Rel. Bd. Assessments	237	-	4	62	-	-	303
Public Employees' Retire Cont	104,158	-	2,583	27,977	-	-	134,718
Social Security Taxes	46,603	-	1,162	12,508	-	-	60,273
Worker's Comp. Assess. (WCD)	187	-	3	48	-	-	238
Flexible Benefits	157,134	-	3,288	40,296	-	-	200,718
Total Personal Services	**$917,497**	**-**	**$22,222**	**$244,395**	**-**	**-**	**$1,184,114**
Services & Supplies							
Instate Travel	12,806	-	268	3,285	-	-	16,359
Employee Training	3,523	-	74	903	-	-	4,500
Office Expenses	24,366	-	508	6,253	-	-	31,127
Telecommunications	7,969	-	168	2,042	-	-	10,179
Professional Services	92,470	-	-	146,777	-	-	239,247
Food and Kitchen Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	8,802	-	484	3,634	-	-	12,920
Other Services and Supplies	2,215	-	46	568	-	-	2,829
Expendable Prop 250 - 5000	3,139	-	55	682	-	-	3,876
IT Expendable Property	(92,470)	-	-	(146,777)	-	-	(239,247)
Total Services & Supplies	**$62,820**	**-**	**$1,603**	**$17,367**	**-**	**-**	**$81,790**
Total Expenditures							
Total Expenditures	980,317	-	23,825	261,762	-	-	1,265,904
Total Expenditures	**$980,317**	**-**	**$23,825**	**$261,762**	**-**	**-**	**$1,265,904**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							6.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central Services**

Pkg: 802 - Behavioral Health System Investments **Cross Reference Number: 44300-010-40-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	482,140	-	169,397	178,239	-	-	829,776
Empl. Rel. Bd. Assessments	202	-	72	76	-	-	350
Public Employees' Retire Cont	82,591	-	29,017	30,534	-	-	142,142
Social Security Taxes	36,883	-	12,959	13,635	-	-	63,477
Worker's Comp. Assess. (WCD)	160	-	55	59	-	-	274
Flexible Benefits	133,048	-	47,024	49,320	-	-	229,392
Reconciliation Adjustment	(735,024)	-	(258,524)	(271,863)	-	-	(1,265,411)
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(57,206)	-	-	-	-	-	(57,206)
Other Revenues	-	-	(4,327)	-	-	-	(4,327)
Federal Funds	-	-	-	(8,467)	-	-	(8,467)
Total Revenues	**($57,206)**	**-**	**($4,327)**	**($8,467)**	**-**	**-**	**($70,000)**
Services & Supplies							
Office Expenses	(14,535)	-	(754)	(1,753)	-	-	(17,042)
Attorney General	(42,671)	-	(3,573)	(6,714)	-	-	(52,958)
Total Services & Supplies	**($57,206)**	**-**	**($4,327)**	**($8,467)**	**-**	**-**	**($70,000)**
Total Expenditures							
Total Expenditures	(57,206)	-	(4,327)	(8,467)	-	-	(70,000)
Total Expenditures	**($57,206)**	**-**	**($4,327)**	**($8,467)**	**-**	**-**	**($70,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	10,768,462	-	-	-	-	-	10,768,462
Other Revenues	-	-	5,691,579	-	-	-	5,691,579
Federal Funds	-	-	-	2,912,690	-	-	2,912,690
Total Revenues	**$10,768,462**	**-**	**$5,691,579**	**$2,912,690**	**-**	**-**	**$19,372,731**
Personal Services							
Class/Unclass Sal. and Per Diem	1,746,350	-	89,117	982,553	-	-	2,818,020
Empl. Rel. Bd. Assessments	685	-	34	415	-	-	1,134
Public Employees' Retire Cont	299,146	-	15,266	168,314	-	-	482,726
Social Security Taxes	133,589	-	6,814	75,165	-	-	215,568
Worker's Comp. Assess. (WCD)	545	-	22	317	-	-	884
Flexible Benefits	461,270	-	22,459	271,353	-	-	755,082
Reconciliation Adjustment	400,765	-	3,034,625	249,469	-	-	3,684,859
Total Personal Services	**$3,042,350**	**-**	**$3,168,337**	**$1,747,586**	**-**	**-**	**$7,958,273**
Services & Supplies							
Instate Travel	35,942	-	1,804	20,073	-	-	57,819
Employee Training	10,090	-	503	5,674	-	-	16,267
Office Expenses	68,398	-	3,421	38,200	-	-	110,019
Telecommunications	22,355	-	1,122	12,495	-	-	35,972
Professional Services	1,526,420	-	21,560	40,040	-	-	1,588,020
Food and Kitchen Supplies	1,266,847	-	2,493,935	325,535	-	-	4,086,317
Agency Program Related S and S	9,953	-	94	1,335	-	-	11,382
Other Services and Supplies	6,213	-	308	3,473	-	-	9,994

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: OHA Central Services
Cross Reference Number: 44300-010-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	9,943	-	495	5,544	-	-	15,982
Total Services & Supplies	**$2,956,161**	**-**	**$2,523,242**	**$452,369**	**-**	**-**	**$5,931,772**
Special Payments							
Other Special Payments	4,769,951	-	-	712,735	-	-	5,482,686
Total Special Payments	**$4,769,951**	**-**	**-**	**$712,735**	**-**	**-**	**$5,482,686**
Total Expenditures							
Total Expenditures	10,768,462	-	5,691,579	2,912,690	-	-	19,372,731
Total Expenditures	**$10,768,462**	**-**	**$5,691,579**	**$2,912,690**	**-**	**-**	**$19,372,731**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							45
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**45**
Total FTE							
Total FTE							33.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**33.75**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	1,477,704	-	-	-	1,477,704
Total Revenues	**-**	**-**	**$1,477,704**	**-**	**-**	**-**	**$1,477,704**
Personal Services							
Temporary Appointments	-	-	43,333	-	-	-	43,333
Overtime Payments	-	-	3,976	-	-	-	3,976
Shift Differential	-	-	9,091	-	-	-	9,091
All Other Differential	-	-	39,516	-	-	-	39,516
Public Employees' Retire Cont	-	-	9,007	-	-	-	9,007
Pension Obligation Bond	-	-	1,019,383	-	-	-	1,019,383
Social Security Taxes	-	-	7,338	-	-	-	7,338
Vacancy Savings	-	-	346,060	-	-	-	346,060
Total Personal Services	**-**	**-**	**$1,477,704**	**-**	**-**	**-**	**$1,477,704**
Total Expenditures							
Total Expenditures	-	-	1,477,704	-	-	-	1,477,704
Total Expenditures	**-**	**-**	**$1,477,704**	**-**	**-**	**-**	**$1,477,704**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	156,067	-	-	-	156,067
Total Revenues	**-**	**-**	**$156,067**	**-**	**-**	**-**	**$156,067**
Services & Supplies							
Instate Travel	-	-	15,582	-	-	-	15,582
Employee Training	-	-	11,546	-	-	-	11,546
Office Expenses	-	-	29,642	-	-	-	29,642
Telecommunications	-	-	9,689	-	-	-	9,689
Other Services and Supplies	-	-	2,691	-	-	-	2,691
Total Services & Supplies	**-**	**-**	**$69,150**	**-**	**-**	**-**	**$69,150**
Special Payments							
Other Special Payments	-	-	86,917	-	-	-	86,917
Total Special Payments	**-**	**-**	**$86,917**	**-**	**-**	**-**	**$86,917**
Total Expenditures							
Total Expenditures	-	-	156,067	-	-	-	156,067
Total Expenditures	**-**	**-**	**$156,067**	**-**	**-**	**-**	**$156,067**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	(2,444,069)	-	-	-	(2,444,069)
Total Revenues	**-**	**-**	**($2,444,069)**	**-**	**-**	**-**	**($2,444,069)**
Personal Services							
All Other Differential	-	-	(1,444,533)	-	-	-	(1,444,533)
Public Employees' Retire Cont	-	-	(247,449)	-	-	-	(247,449)
Social Security Taxes	-	-	(110,507)	-	-	-	(110,507)
Total Personal Services	**-**	**-**	**($1,802,489)**	**-**	**-**	**-**	**($1,802,489)**
Services & Supplies							
Instate Travel	-	-	(43,336)	-	-	-	(43,336)
Employee Training	-	-	(32,100)	-	-	-	(32,100)
Office Expenses	-	-	(82,436)	-	-	-	(82,436)
Telecommunications	-	-	(26,960)	-	-	-	(26,960)
Other Services and Supplies	-	-	(7,492)	-	-	-	(7,492)
Expendable Prop 250 - 5000	-	-	(12,380)	-	-	-	(12,380)
Total Services & Supplies	**-**	**-**	**($204,704)**	**-**	**-**	**-**	**($204,704)**
Special Payments							
Other Special Payments	-	-	(436,876)	-	-	-	(436,876)
Total Special Payments	**-**	**-**	**($436,876)**	**-**	**-**	**-**	**($436,876)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	(2,444,069)	-	-	-	(2,444,069)
Total Expenditures	**-**	**-**	**($2,444,069)**	**-**	**-**	**-**	**($2,444,069)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	1,781,043	-	-	-	1,781,043
Total Revenues	**-**	**-**	**$1,781,043**	**-**	**-**	**-**	**$1,781,043**
Services & Supplies							
Instate Travel	-	-	47,682	-	-	-	47,682
Out of State Travel	-	-	4,377	-	-	-	4,377
Employee Training	-	-	31,889	-	-	-	31,889
Office Expenses	-	-	38,015	-	-	-	38,015
Telecommunications	-	-	37,462	-	-	-	37,462
Data Processing	-	-	719,238	-	-	-	719,238
Publicity and Publications	-	-	470	-	-	-	470
Professional Services	-	-	104,395	-	-	-	104,395
IT Professional Services	-	-	398,170	-	-	-	398,170
Attorney General	-	-	2,702	-	-	-	2,702
Dues and Subscriptions	-	-	54,653	-	-	-	54,653
Facilities Rental and Taxes	-	-	13,203	-	-	-	13,203
Facilities Maintenance	-	-	1,343	-	-	-	1,343
Agency Program Related S and S	-	-	6,253	-	-	-	6,253
Other Services and Supplies	-	-	7,237	-	-	-	7,237
Expendable Prop 250 - 5000	-	-	12,925	-	-	-	12,925
IT Expendable Property	-	-	256,583	-	-	-	256,583
Total Services & Supplies	**-**	**-**	**$1,736,597**	**-**	**-**	**-**	**$1,736,597**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 031 - Standard Inflation **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	44,446	-	-	-	44,446
Total Special Payments	**-**	**-**	**$44,446**	**-**	**-**	**-**	**$44,446**
Total Expenditures							
Total Expenditures	-	-	1,781,043	-	-	-	1,781,043
Total Expenditures	**-**	**-**	**$1,781,043**	**-**	**-**	**-**	**$1,781,043**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	430,645	-	-	-	430,645
Total Revenues	**-**	**-**	**$430,645**	**-**	**-**	**-**	**$430,645**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	262,800	-	-	-	262,800
Empl. Rel. Bd. Assessments	-	-	116	-	-	-	116
Public Employees' Retire Cont	-	-	45,017	-	-	-	45,017
Social Security Taxes	-	-	20,104	-	-	-	20,104
Worker's Comp. Assess. (WCD)	-	-	92	-	-	-	92
Flexible Benefits	-	-	76,464	-	-	-	76,464
Total Personal Services	**-**	**-**	**$404,593**	**-**	**-**	**-**	**$404,593**
Services & Supplies							
Instate Travel	-	-	6,232	-	-	-	6,232
Employee Training	-	-	1,714	-	-	-	1,714
Office Expenses	-	-	11,858	-	-	-	11,858
Telecommunications	-	-	3,878	-	-	-	3,878
Data Processing	-	-	1,164,995	-	-	-	1,164,995
Other Services and Supplies	-	-	1,078	-	-	-	1,078
Expendable Prop 250 - 5000	-	-	1,292	-	-	-	1,292
Total Services & Supplies	**-**	**-**	**$1,191,047**	**-**	**-**	**-**	**$1,191,047**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	(1,164,995)	-	-	-	(1,164,995)
Total Special Payments	**-**	**-**	**($1,164,995)**	**-**	**-**	**-**	**($1,164,995)**
Total Expenditures							
Total Expenditures	-	-	430,645	-	-	-	430,645
Total Expenditures	**-**	**-**	**$430,645**	**-**	**-**	**-**	**$430,645**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 091 - Elimination of S&S Inflation **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 091 - Elimination of S&S Inflation **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 201 - Improving Data Integrity and Compliance **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 201 - Improving Data Integrity and Compliance **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 202 - Statewide CIE

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 202 - Statewide CIE

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 203 - Critical Systems

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 203 - Critical Systems

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 204 - Modernization: Financial Systems

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 204 - Modernization: Financial Systems **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 206 - Integrated Eligibility

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	10,960,690	-	-	-	10,960,690
Total Revenues	**-**	**-**	**$10,960,690**	**-**	**-**	**-**	**$10,960,690**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	6,089,760	-	-	-	6,089,760
Empl. Rel. Bd. Assessments	-	-	2,262	-	-	-	2,262
Public Employees' Retire Cont	-	-	1,043,174	-	-	-	1,043,174
Social Security Taxes	-	-	465,863	-	-	-	465,863
Worker's Comp. Assess. (WCD)	-	-	1,794	-	-	-	1,794
Flexible Benefits	-	-	1,491,048	-	-	-	1,491,048
Total Personal Services	**-**	**-**	**$9,093,901**	**-**	**-**	**-**	**$9,093,901**
Services & Supplies							
Instate Travel	-	-	121,524	-	-	-	121,524
Employee Training	-	-	1,365,678	-	-	-	1,365,678
Office Expenses	-	-	231,231	-	-	-	231,231
Telecommunications	-	-	75,621	-	-	-	75,621
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	26,520	-	-	-	26,520
Other Services and Supplies	-	-	21,021	-	-	-	21,021
Expendable Prop 250 - 5000	-	-	25,194	-	-	-	25,194
Total Services & Supplies	**-**	**-**	**$1,866,789**	**-**	**-**	**-**	**$1,866,789**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 206 - Integrated Eligibility

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	10,960,690	-	-	-	10,960,690
Total Expenditures	**-**	**-**	**$10,960,690**	**-**	**-**	**-**	**$10,960,690**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							39
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**39**
Total FTE							
Total FTE							39.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**39.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 207 - Provider Time Capture M&O

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	814,044	-	-	-	814,044
Total Revenues	**-**	**-**	**$814,044**	**-**	**-**	**-**	**$814,044**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	516,408	-	-	-	516,408
Empl. Rel. Bd. Assessments	-	-	174	-	-	-	174
Public Employees' Retire Cont	-	-	88,461	-	-	-	88,461
Social Security Taxes	-	-	39,505	-	-	-	39,505
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Flexible Benefits	-	-	114,696	-	-	-	114,696
Total Personal Services	**-**	**-**	**$759,382**	**-**	**-**	**-**	**$759,382**
Services & Supplies							
Instate Travel	-	-	9,348	-	-	-	9,348
Employee Training	-	-	18,155	-	-	-	18,155
Office Expenses	-	-	17,787	-	-	-	17,787
Telecommunications	-	-	5,817	-	-	-	5,817
Other Services and Supplies	-	-	1,617	-	-	-	1,617
Expendable Prop 250 - 5000	-	-	1,938	-	-	-	1,938
Total Services & Supplies	**-**	**-**	**$54,662**	**-**	**-**	**-**	**$54,662**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 207 - Provider Time Capture M&O **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	814,044	-	-	-	814,044
Total Expenditures	**-**	**-**	**$814,044**	**-**	**-**	**-**	**$814,044**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 208 - Centralized Abuse Management O&M

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 210 - Risk Audit Remediation

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 210 - Risk Audit Remediation

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 211 - Remote Access

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 211 - Remote Access

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 212 - Increase IT Project Capacity **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 212 - Increase IT Project Capacity

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 213 - IE Modernization

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 213 - IE Modernization

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 414 - Compass Modernization

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	1,669,288	-	-	-	1,669,288
Total Revenues	**-**	**-**	**$1,669,288**	**-**	**-**	**-**	**$1,669,288**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	944,808	-	-	-	944,808
Empl. Rel. Bd. Assessments	-	-	348	-	-	-	348
Public Employees' Retire Cont	-	-	161,845	-	-	-	161,845
Social Security Taxes	-	-	72,278	-	-	-	72,278
Worker's Comp. Assess. (WCD)	-	-	276	-	-	-	276
Flexible Benefits	-	-	229,392	-	-	-	229,392
Total Personal Services	**-**	**-**	**$1,408,947**	**-**	**-**	**-**	**$1,408,947**
Services & Supplies							
Instate Travel	-	-	18,696	-	-	-	18,696
Employee Training	-	-	187,327	-	-	-	187,327
Office Expenses	-	-	35,574	-	-	-	35,574
Telecommunications	-	-	11,634	-	-	-	11,634
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	3,234	-	-	-	3,234
Expendable Prop 250 - 5000	-	-	3,876	-	-	-	3,876
Total Services & Supplies	**-**	**-**	**$260,341**	**-**	**-**	**-**	**$260,341**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 414 - Compass Modernization

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,669,288	-	-	-	1,669,288
Total Expenditures	**-**	**-**	**$1,669,288**	**-**	**-**	**-**	**$1,669,288**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							6.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Shared Services**

Pkg: 801 - LFO Analyst Adjustments **Cross Reference Number: 44300-010-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	(39,051)	-	-	-	(39,051)
Total Revenues	**-**	**-**	**($39,051)**	**-**	**-**	**-**	**($39,051)**
Services & Supplies							
Instate Travel	-	-	(38,126)	-	-	-	(38,126)
Attorney General	-	-	(925)	-	-	-	(925)
Total Services & Supplies	**-**	**-**	**($39,051)**	**-**	**-**	**-**	**($39,051)**
Total Expenditures							
Total Expenditures	-	-	(39,051)	-	-	-	(39,051)
Total Expenditures	**-**	**-**	**($39,051)**	**-**	**-**	**-**	**($39,051)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	2,061,306	-	-	-	2,061,306
Empl. Rel. Bd. Assessments	-	-	645	-	-	-	645
Public Employees' Retire Cont	-	-	353,100	-	-	-	353,100
Social Security Taxes	-	-	157,691	-	-	-	157,691
Worker's Comp. Assess. (WCD)	-	-	510	-	-	-	510
Flexible Benefits	-	-	430,110	-	-	-	430,110
Reconciliation Adjustment	-	-	(3,003,362)	-	-	-	(3,003,362)
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: OHA Shared Services
Cross Reference Number: 44300-010-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	394,181	-	-	-	-	-	394,181
Other Revenues	-	-	149,955	-	-	-	149,955
Federal Funds	-	-	-	15,963	-	-	15,963
Total Revenues	**$394,181**	**-**	**$149,955**	**$15,963**	**-**	**-**	**$560,099**
Personal Services							
Unemployment Assessments	88,514	-	9,054	15,963	-	-	113,531
Mass Transit Tax	305,667	-	140,901	-	-	-	446,568
Total Personal Services	**$394,181**	**-**	**$149,955**	**$15,963**	**-**	**-**	**$560,099**
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	394,181	-	149,955	15,963	-	-	560,099
Total Expenditures	**$394,181**	**-**	**$149,955**	**$15,963**	**-**	**-**	**$560,099**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	34,771,806	-	-	-	-	-	34,771,806
Other Revenues	-	-	2,255,879	-	-	-	2,255,879
Federal Funds	-	-	-	5,603,011	-	-	5,603,011
Tsfr From Administrative Svcs	-	9,051	-	-	-	-	9,051
Total Revenues	**$34,771,806**	**$9,051**	**$2,255,879**	**$5,603,011**	**-**	**-**	**$42,639,747**
Services & Supplies							
Instate Travel	469	-	119	397	-	-	985
Office Expenses	11,822	-	5,452	9,147	-	-	26,421
Telecommunications	184,206	-	25,332	61,640	-	-	271,178
State Gov. Service Charges	30,210,103	-	1,376,674	4,039,596	-	-	35,626,373
Data Processing	429,432	-	194,164	105,257	-	-	728,853
Professional Services	4,222	-	1,072	3,578	-	-	8,872
Attorney General	301	-	73	245	-	-	619
Facilities Rental and Taxes	555,127	-	178,963	315,608	-	-	1,049,698
Fuels and Utilities	8,192	-	2,724	2,732	-	-	13,648
Facilities Maintenance	8,920	-	3,189	2,250	-	-	14,359
Intra-agency Charges	63	-	-	-	-	-	63
Other Services and Supplies	113,261	-	2,046	15,724	-	-	131,031
Expendable Prop 250 - 5000	57,876	-	19,524	40,259	-	-	117,659
IT Expendable Property	7,025	-	1,437	20,732	-	-	29,194
Total Services & Supplies	**$31,591,019**	**-**	**$1,810,769**	**$4,617,165**	**-**	**-**	**$38,018,953**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	3,180,787	9,051	445,110	985,846	-	-	4,620,794
Total Special Payments	**$3,180,787**	**$9,051**	**$445,110**	**$985,846**	**-**	**-**	**$4,620,794**
Total Expenditures							
Total Expenditures	34,771,806	9,051	2,255,879	5,603,011	-	-	42,639,747
Total Expenditures	**$34,771,806**	**$9,051**	**$2,255,879**	**$5,603,011**	**-**	**-**	**$42,639,747**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,320,295	-	-	-	-	-	1,320,295
Other Revenues	-	-	25,002	-	-	-	25,002
Federal Funds	-	-	-	183,815	-	-	183,815
Total Revenues	**$1,320,295**	**-**	**$25,002**	**$183,815**	**-**	**-**	**$1,529,112**
Services & Supplies							
Office Expenses	16,025	-	15,796	24,304	-	-	56,125
Other Services and Supplies	1,304,270	-	9,206	159,511	-	-	1,472,987
Total Services & Supplies	**$1,320,295**	**-**	**$25,002**	**$183,815**	**-**	**-**	**$1,529,112**
Total Expenditures							
Total Expenditures	1,320,295	-	25,002	183,815	-	-	1,529,112
Total Expenditures	**$1,320,295**	**-**	**$25,002**	**$183,815**	**-**	**-**	**$1,529,112**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,280,666	-	-	-	-	-	7,280,666
Other Revenues	-	-	1,024,686	-	-	-	1,024,686
Federal Funds	-	-	-	2,244,802	-	-	2,244,802
Total Revenues	**$7,280,666**	**-**	**$1,024,686**	**$2,244,802**	**-**	**-**	**$10,550,154**
Special Payments							
Other Special Payments	7,280,666	-	1,024,686	2,244,802	-	-	10,550,154
Total Special Payments	**$7,280,666**	**-**	**$1,024,686**	**$2,244,802**	**-**	**-**	**$10,550,154**
Total Expenditures							
Total Expenditures	7,280,666	-	1,024,686	2,244,802	-	-	10,550,154
Total Expenditures	**$7,280,666**	**-**	**$1,024,686**	**$2,244,802**	**-**	**-**	**$10,550,154**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,183,627	-	-	-	-	-	1,183,627
Other Revenues	-	-	465,335	-	-	-	465,335
Federal Funds	-	-	-	537,483	-	-	537,483
Total Revenues	**$1,183,627**	**-**	**$465,335**	**$537,483**	**-**	**-**	**$2,186,445**
Personal Services							
Mass Transit Tax	35,453	-	11,976	-	-	-	47,429
Total Personal Services	**$35,453**	**-**	**$11,976**	**-**	**-**	**-**	**$47,429**
Services & Supplies							
Instate Travel	20,000	-	3,480	10,000	-	-	33,480
Out of State Travel	-	-	-	-	-	-	-
Office Expenses	(25,083)	-	11,387	5,730	-	-	(7,966)
Telecommunications	29,009	-	11,148	13,840	-	-	53,997
Data Processing	54,480	-	20,443	24,736	-	-	99,659
Professional Services	380,000	-	113,920	220,000	-	-	713,920
Facilities Rental and Taxes	604,196	-	232,163	288,179	-	-	1,124,538
Intra-agency Charges	(1,518)	-	-	-	-	-	(1,518)
Expendable Prop 250 - 5000	(57,356)	-	(8,951)	(89,826)	-	-	(156,133)
IT Expendable Property	115,328	-	42,705	51,671	-	-	209,704
Total Services & Supplies	**$1,119,056**	**-**	**$426,295**	**$524,330**	**-**	**-**	**$2,069,681**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	29,118	-	27,064	13,153	-	-	69,335
Total Special Payments	**$29,118**	**-**	**$27,064**	**$13,153**	**-**	**-**	**$69,335**
Total Expenditures							
Total Expenditures	1,183,627	-	465,335	537,483	-	-	2,186,445
Total Expenditures	**$1,183,627**	**-**	**$465,335**	**$537,483**	**-**	**-**	**$2,186,445**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,308,137)	-	-	-	-	-	(1,308,137)
Other Revenues	-	-	(218,933)	-	-	-	(218,933)
Federal Funds	-	-	-	(221,207)	-	-	(221,207)
Tsfr From Administrative Svcs	-	260,750	-	-	-	-	260,750
Total Revenues	**($1,308,137)**	**$260,750**	**($218,933)**	**($221,207)**	**-**	**-**	**($1,487,527)**
Personal Services							
Mass Transit Tax	29,763	-	(70)	-	-	-	29,693
Total Personal Services	**$29,763**	**-**	**($70)**	**-**	**-**	**-**	**$29,693**
Services & Supplies							
Office Expenses	9,471	-	368	6,352	-	-	16,191
Telecommunications	22,682	-	148	10,699	-	-	33,529
Data Processing	22,798	-	326	14,356	-	-	37,480
Facilities Rental and Taxes	76,391	-	2,969	51,230	-	-	130,590
Facilities Maintenance	4,124	-	187	2,489	-	-	6,800
Other Services and Supplies	3,697	-	-	1,223	-	-	4,920
Expendable Prop 250 - 5000	29,961	-	1,165	20,093	-	-	51,219
IT Expendable Property	15,699	-	610	10,529	-	-	26,838
Total Services & Supplies	**$184,823**	**-**	**$5,773**	**$116,971**	**-**	**-**	**$307,567**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	(1,522,723)	260,750	(224,636)	(338,178)	-	-	(1,824,787)
Total Special Payments	**($1,522,723)**	**$260,750**	**($224,636)**	**($338,178)**	**-**	**-**	**($1,824,787)**
Total Expenditures							
Total Expenditures	(1,308,137)	260,750	(218,933)	(221,207)	-	-	(1,487,527)
Total Expenditures	**($1,308,137)**	**$260,750**	**($218,933)**	**($221,207)**	**-**	**-**	**($1,487,527)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,296,833)	-	-	-	-	-	(1,296,833)
Other Revenues	-	-	41,384	-	-	-	41,384
Federal Funds	-	-	-	432,508	-	-	432,508
Total Revenues	**($1,296,833)**	**-**	**$41,384**	**$432,508**	**-**	**-**	**($822,941)**
Services & Supplies							
Office Expenses	564,128	-	97,771	493,028	-	-	1,154,927
Data Processing	(1,782,893)	-	-	-	-	-	(1,782,893)
Total Services & Supplies	**($1,218,765)**	**-**	**$97,771**	**$493,028**	**-**	**-**	**($627,966)**
Special Payments							
Other Special Payments	(78,068)	-	(56,387)	(60,520)	-	-	(194,975)
Total Special Payments	**($78,068)**	**-**	**($56,387)**	**($60,520)**	**-**	**-**	**($194,975)**
Total Expenditures							
Total Expenditures	(1,296,833)	-	41,384	432,508	-	-	(822,941)
Total Expenditures	**($1,296,833)**	**-**	**$41,384**	**$432,508**	**-**	**-**	**($822,941)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 099 - Microsoft 365 Consolidation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,007,874)	-	-	-	-	-	(2,007,874)
Other Revenues	-	-	(504,835)	-	-	-	(504,835)
Federal Funds	-	-	-	(513,457)	-	-	(513,457)
Total Revenues	**($2,007,874)**	**-**	**($504,835)**	**($513,457)**	**-**	**-**	**($3,026,166)**
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	(2,007,874)	-	(504,835)	(513,457)	-	-	(3,026,166)
Total Services & Supplies	**($2,007,874)**	**-**	**($504,835)**	**($513,457)**	**-**	**-**	**($3,026,166)**
Total Expenditures							
Total Expenditures	(2,007,874)	-	(504,835)	(513,457)	-	-	(3,026,166)
Total Expenditures	**($2,007,874)**	**-**	**($504,835)**	**($513,457)**	**-**	**-**	**($3,026,166)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 201 - Improving Data Integrity and Compliance

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 203 - Critical Systems

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Food and Kitchen Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 204 - Modernization: Financial Systems

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Mass Transit Tax	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 204 - Modernization: Financial Systems

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 206 - Integrated Eligibility

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	352,609	-	-	-	-	-	352,609
Other Revenues	-	-	111,452	-	-	-	111,452
Federal Funds	-	-	-	229,480	-	-	229,480
Total Revenues	**$352,609**	**-**	**$111,452**	**$229,480**	**-**	**-**	**$693,541**
Services & Supplies							
Telecommunications	8,227	-	4,297	17,968	-	-	30,492
Data Processing	69,679	-	54,348	68,039	-	-	192,066
Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	274,703	-	52,807	143,473	-	-	470,983
Total Services & Supplies	**$352,609**	**-**	**$111,452**	**$229,480**	**-**	**-**	**$693,541**
Total Expenditures							
Total Expenditures	352,609	-	111,452	229,480	-	-	693,541
Total Expenditures	**$352,609**	**-**	**$111,452**	**$229,480**	**-**	**-**	**$693,541**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 207 - Provider Time Capture M&O

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	58,615	-	-	-	-	-	58,615
Other Revenues	-	-	10,170	-	-	-	10,170
Federal Funds	-	-	-	18,246	-	-	18,246
Total Revenues	**$58,615**	**-**	**$10,170**	**$18,246**	**-**	**-**	**$87,031**
Services & Supplies							
Food and Kitchen Supplies	58,615	-	10,170	18,246	-	-	87,031
Total Services & Supplies	**$58,615**	**-**	**$10,170**	**$18,246**	**-**	**-**	**$87,031**
Total Expenditures							
Total Expenditures	58,615	-	10,170	18,246	-	-	87,031
Total Expenditures	**$58,615**	**-**	**$10,170**	**$18,246**	**-**	**-**	**$87,031**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 208 - Centralized Abuse Management O&M

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Food and Kitchen Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 209 - CJIS Security

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 210 - Risk Audit Remediation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Food and Kitchen Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 211 - Remote Access

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Food and Kitchen Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 212 - Increase IT Project Capacity

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Food and Kitchen Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 402 - Health Equity Innovation & Implementation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	354,217	-	-	-	-	-	354,217
Other Revenues	-	-	30,990	-	-	-	30,990
Federal Funds	-	-	-	57,551	-	-	57,551
Total Revenues	**$354,217**	**-**	**$30,990**	**$57,551**	**-**	**-**	**$442,758**
Services & Supplies							
Food and Kitchen Supplies	354,217	-	30,990	57,551	-	-	442,758
Total Services & Supplies	**$354,217**	**-**	**$30,990**	**$57,551**	**-**	**-**	**$442,758**
Total Expenditures							
Total Expenditures	354,217	-	30,990	57,551	-	-	442,758
Total Expenditures	**$354,217**	**-**	**$30,990**	**$57,551**	**-**	**-**	**$442,758**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 404 - Tribal Traditional Health Worker

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	20,685	-	-	-	-	-	20,685
Other Revenues	-	-	1,810	-	-	-	1,810
Federal Funds	-	-	-	3,361	-	-	3,361
Total Revenues	**$20,685**	**-**	**$1,810**	**$3,361**	**-**	**-**	**$25,856**
Services & Supplies							
Food and Kitchen Supplies	20,685	-	1,810	3,361	-	-	25,856
Total Services & Supplies	**$20,685**	**-**	**$1,810**	**$3,361**	**-**	**-**	**$25,856**
Total Expenditures							
Total Expenditures	20,685	-	1,810	3,361	-	-	25,856
Total Expenditures	**$20,685**	**-**	**$1,810**	**$3,361**	**-**	**-**	**$25,856**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 421 - Deferred Maintenance

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 422 - Asset Replacement

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 423 - OSH Capital Improvement

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 433 - Technology Modernization

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 446 - OHA Enterprise Risk Management

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	117,969	-	-	-	-	-	117,969
Other Revenues	-	-	2,009	-	-	-	2,009
Federal Funds	-	-	-	26,822	-	-	26,822
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**$117,969**	**-**	**$2,009**	**$26,822**	**-**	**-**	**$146,800**
Personal Services							
Unemployment Assessments	-	5,062	1,060,308	3,358	-	-	1,068,728
Mass Transit Tax	16,403	(5,062)	(1,058,913)	-	-	-	(1,047,572)
Total Personal Services	**$16,403**	**-**	**$1,395**	**$3,358**	**-**	**-**	**$21,156**
Services & Supplies							
Office Expenses	33,869	-	2,781	6,748	-	-	43,398
Telecommunications	13,670	-	1,117	2,725	-	-	17,512
Data Processing	2,041,735	-	507,528	519,860	-	-	3,069,123
Facilities Rental and Taxes	273,231	-	22,465	54,355	-	-	350,051
Facilities Maintenance	(4,124)	-	(187)	(2,489)	-	-	(6,800)
Food and Kitchen Supplies	(433,517)	-	(42,970)	(79,158)	-	-	(555,645)
Expendable Prop 250 - 5000	121,111	-	9,650	22,896	-	-	153,657
IT Expendable Property	63,465	-	5,065	11,984	-	-	80,514
Total Services & Supplies	**$2,109,440**	**-**	**$505,449**	**$536,921**	**-**	**-**	**$3,151,810**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	(2,007,874)	-	(504,835)	(513,457)	-	-	(3,026,166)
Total Special Payments	**($2,007,874)**	**-**	**($504,835)**	**($513,457)**	**-**	**-**	**($3,026,166)**
Total Expenditures							
Total Expenditures	117,969	-	2,009	26,822	-	-	146,800
Total Expenditures	**$117,969**	**-**	**$2,009**	**$26,822**	**-**	**-**	**$146,800**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(12,812,037)	-	-	-	-	-	(12,812,037)
Other Revenues	-	-	(1,976,993)	-	-	-	(1,976,993)
Federal Funds	-	-	-	(3,388,493)	-	-	(3,388,493)
Total Revenues	**($12,812,037)**	**-**	**($1,976,993)**	**($3,388,493)**	**-**	**-**	**($18,177,523)**
Services & Supplies							
Office Expenses	(8,055)	-	(4,624)	(7,307)	-	-	(19,986)
State Gov. Service Charges	(12,537,316)	-	(1,856,665)	(3,179,496)	-	-	(17,573,477)
Attorney General	(103)	-	(25)	(84)	-	-	(212)
Facilities Rental and Taxes	(430,885)	-	(140,054)	(243,279)	-	-	(814,218)
Other Services and Supplies	164,322	-	24,375	41,673	-	-	230,370
Total Services & Supplies	**($12,812,037)**	**-**	**($1,976,993)**	**($3,388,493)**	**-**	**-**	**($18,177,523)**
Total Expenditures							
Total Expenditures	(12,812,037)	-	(1,976,993)	(3,388,493)	-	-	(18,177,523)
Total Expenditures	**($12,812,037)**	**-**	**($1,976,993)**	**($3,388,493)**	**-**	**-**	**($18,177,523)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	958,626	-	-	-	-	-	958,626
Other Revenues	-	-	117,250	-	-	-	117,250
Total Revenues	**$958,626**	**-**	**$117,250**	**-**	**-**	**-**	**$1,075,876**
Services & Supplies							
Other Services and Supplies	-	-	117,250	-	-	-	117,250
Total Services & Supplies	**-**	**-**	**$117,250**	**-**	**-**	**-**	**$117,250**
Debt Service							
Principal - Bonds	550,175	-	-	-	-	-	550,175
Interest - Bonds	408,451	-	-	-	-	-	408,451
Total Debt Service	**$958,626**	**-**	**-**	**-**	**-**	**-**	**$958,626**
Total Expenditures							
Total Expenditures	958,626	-	117,250	-	-	-	1,075,876
Total Expenditures	**$958,626**	**-**	**$117,250**	**-**	**-**	**-**	**$1,075,876**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	320,397	-	-	-	-	-	320,397
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	47,891	-	-	47,891
Total Revenues	**$320,397**	**-**	**-**	**$47,891**	**-**	**-**	**$368,288**
Personal Services							
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Office Expenses	17,610	-	-	2,625	-	-	20,235
Telecommunications	7,110	-	-	1,065	-	-	8,175
Data Processing	20,760	-	-	3,105	-	-	23,865
Facilities Rental and Taxes	142,020	-	-	21,225	-	-	163,245
Food and Kitchen Supplies	8,865	-	-	1,335	-	-	10,200
Other Services and Supplies	10,857	-	-	1,616	-	-	12,473
Expendable Prop 250 - 5000	74,265	-	-	11,100	-	-	85,365
IT Expendable Property	38,910	-	-	5,820	-	-	44,730
Total Services & Supplies	**$320,397**	**-**	**-**	**$47,891**	**-**	**-**	**$368,288**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	320,397	-	-	47,891	-	-	368,288
Total Expenditures	**$320,397**	**-**	**-**	**$47,891**	**-**	**-**	**$368,288**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-010-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	29,640	-	-	-	-	-
Transfer In - Intrafund	201,927	-	-	-	-	-
Tsfr From Administrative Svcs	-	248,250	248,250	258,707	518,051	519,457
Total Lottery Funds	**$231,567**	**$248,250**	**$248,250**	**$258,707**	**$518,051**	**$519,457**
Other Funds						
Charges for Services	3,159	-	-	-	-	-
Admin and Service Charges	139,396,931	-	-	-	-	-
Interest Income	314,256	-	-	-	-	-
Grants (Non-Fed)	15,175,938	-	-	-	-	-
Other Revenues	8,408,863	210,349,479	210,349,479	272,437,283	214,989,458	243,070,339
Tsfr From OLCC	-	169,324	169,324	-	-	-
Transfer Out - Intrafund	(214,434)	-	-	-	-	-
Total Other Funds	**$163,084,713**	**$210,518,803**	**$210,518,803**	**$272,437,283**	**$214,989,458**	**$243,070,339**
Federal Funds						
Federal Funds	55,064,621	56,541,163	56,541,163	74,390,324	73,675,208	69,040,756
Total Federal Funds	**$55,064,621**	**$56,541,163**	**$56,541,163**	**$74,390,324**	**$73,675,208**	**$69,040,756**
Nonlimited Other Funds						
Refunding Bonds	-	-	219,180,694	-	-	-
Other Revenues	-	-	2,749,208	-	-	-
Total Nonlimited Other Funds	**-**	**-**	**$221,929,902**	**-**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	3,728,175	3,467,210	3,467,210	-	-	-
Total Nonlimited Federal Funds	**$3,728,175**	**$3,467,210**	**$3,467,210**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-010-40-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	8,417	-	-	-	-	-
Transfer In - Intrafund	33,143	-	-	-	-	-
Tsfr From Administrative Svcs	-	32,710	32,710	34,116	32,710	34,116
Total Lottery Funds	**$41,560**	**$32,710**	**$32,710**	**$34,116**	**$32,710**	**$34,116**
Other Funds						
Charges for Services	452	-	-	-	-	-
Grants (Non-Fed)	1,677,455	-	-	-	-	-
Other Revenues	781,208	2,585,222	2,585,222	3,395,280	3,674,154	9,155,539
Total Other Funds	**$2,459,115**	**$2,585,222**	**$2,585,222**	**$3,395,280**	**$3,674,154**	**$9,155,539**
Federal Funds						
Federal Funds	7,462,589	10,865,911	10,865,911	14,207,769	25,156,447	18,087,728
Total Federal Funds	**$7,462,589**	**$10,865,911**	**$10,865,911**	**$14,207,769**	**$25,156,447**	**$18,087,728**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-010-45-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Admin and Service Charges	139,396,931	-	-	-	-	-
Other Revenues	22,990	181,222,528	181,222,528	236,680,852	184,398,433	205,885,021
Total Other Funds	**$139,419,921**	**$181,222,528**	**$181,222,528**	**$236,680,852**	**$184,398,433**	**$205,885,021**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

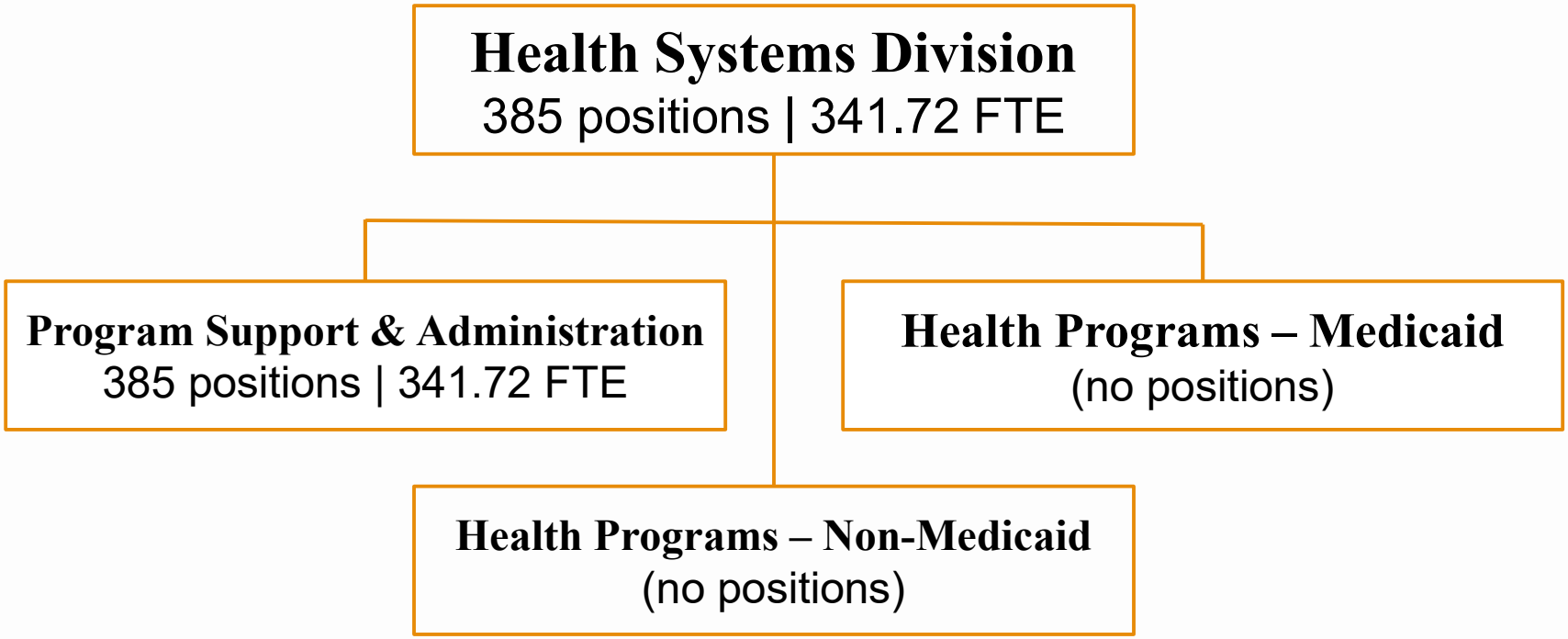
Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-010-50-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	21,223	-	-	-	-	-
Transfer In - Intrafund	168,784	-	-	-	-	-
Tsfr From Administrative Svcs	-	215,540	215,540	224,591	485,341	485,341
Total Lottery Funds	**$190,007**	**$215,540**	**$215,540**	**$224,591**	**$485,341**	**$485,341**
Other Funds						
Charges for Services	2,707	-	-	-	-	-
Interest Income	314,256	-	-	-	-	-
Grants (Non-Fed)	13,498,483	-	-	-	-	-
Other Revenues	7,604,665	26,541,729	26,541,729	32,361,151	26,916,871	28,029,779
Tsfr From OLCC	-	169,324	169,324	-	-	-
Transfer Out - Intrafund	(214,434)	-	-	-	-	-
Total Other Funds	**$21,205,677**	**$26,711,053**	**$26,711,053**	**$32,361,151**	**$26,916,871**	**$28,029,779**
Federal Funds						
Federal Funds	47,602,032	45,675,252	45,675,252	60,182,555	48,518,761	50,953,028
Total Federal Funds	**$47,602,032**	**$45,675,252**	**$45,675,252**	**$60,182,555**	**$48,518,761**	**$50,953,028**
Nonlimited Other Funds						
Refunding Bonds	-	-	219,180,694	-	-	-
Other Revenues	-	-	2,749,208	-	-	-
Total Nonlimited Other Funds	**-**	**-**	**$221,929,902**	**-**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	3,728,175	3,467,210	3,467,210	-	-	-
Total Nonlimited Federal Funds	**$3,728,175**	**$3,467,210**	**$3,467,210**	**-**	**-**	**-**

2019-21

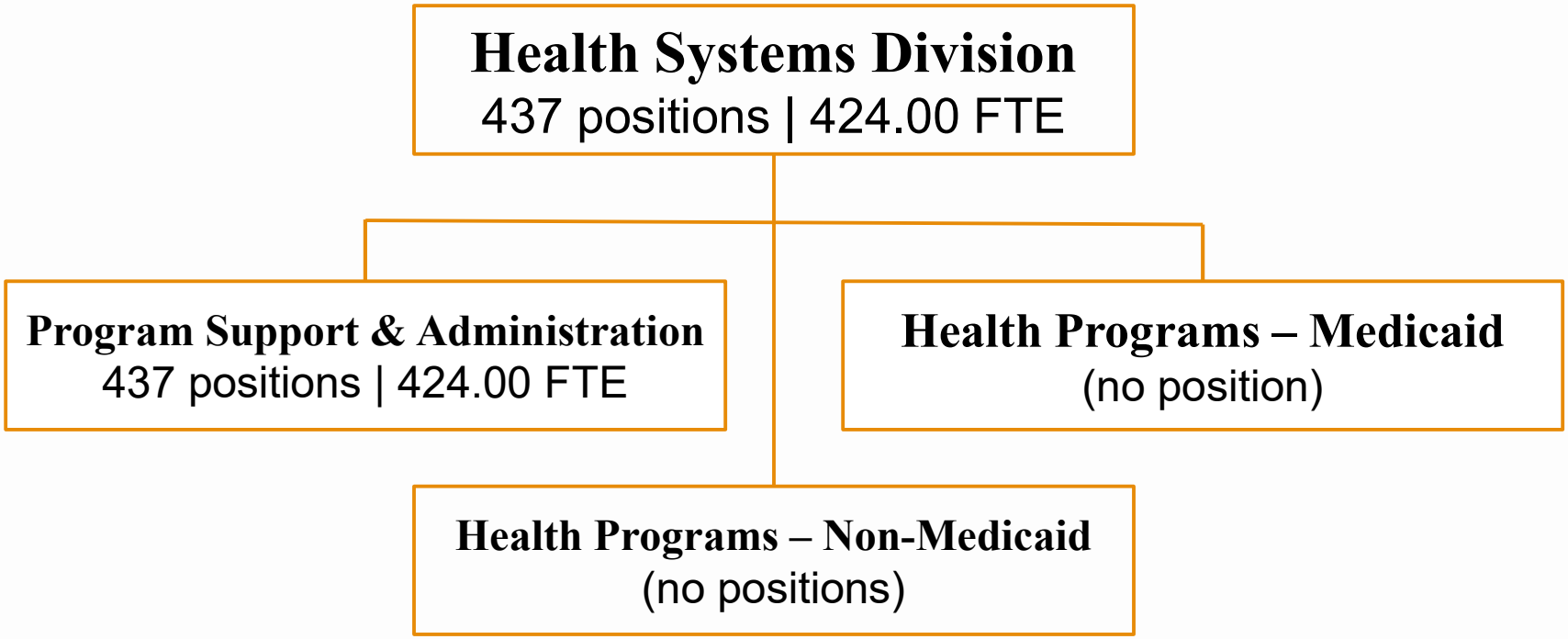
Legislatively Approved Budget



Oregon Health Authority

2021-23

Legislatively Adopted Budget

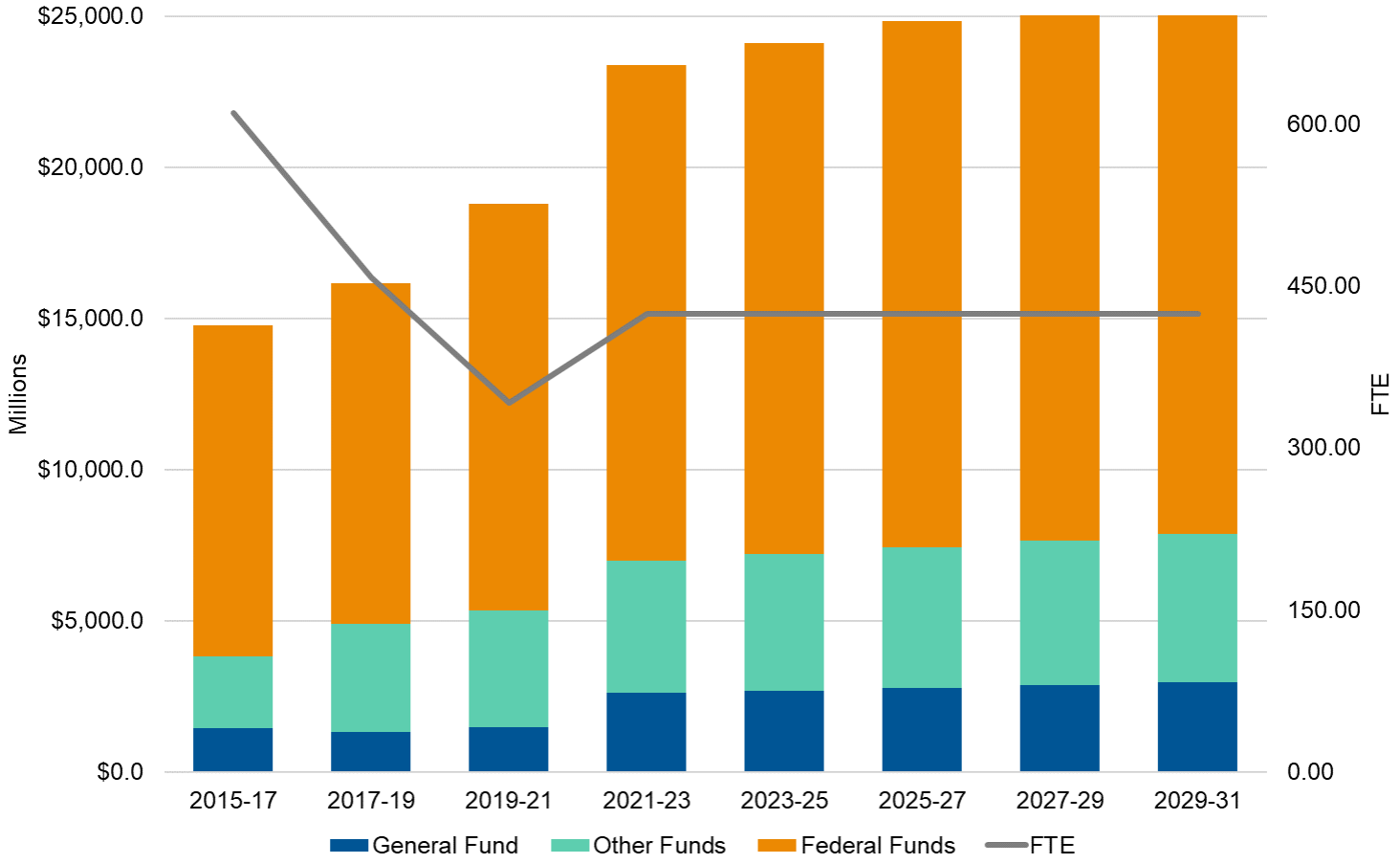


Oregon Health Authority

Oregon Health Authority: Health Systems Division

Executive Summary

Program Contact: Margie Stanton, Director
503-947-2658



Executive Summary

Division overview

A statewide system of integrated physical, behavioral, and oral health care supports the triple aim of better health, better care, and lower costs by increasing access to preventive, coordinated care for Oregon's medical assistance program members and behavioral health consumers.

Program descriptions

The Health Systems Division's mission is to build and advance a system of care to create a healthy Oregon. The HSD vision is a coordinated, responsive, and integrated system of care that serves and respects the diversity, cultures and languages spoken in each Oregon population and community.

HSD works with the federal government, local and tribal programs, and other state agencies to maintain and improve access to physical, behavioral and oral health care. HSD administers state and federal funds to deliver and pay for health care services to over 1 million people in Oregon, primarily through the OHP. Enrollment in OHP contributes to Oregon achieving one of the lowest uninsured rates in the nation.

HSD also administers community mental health and addiction programs statewide.

Services are delivered through Tribal programs, community mental health programs, individual health care provider agreements, coordinated care organizations (CCO), other managed care plans, and funding opportunities to support additional housing for individuals with severe and persistent mental illness.

HSD's major cost drivers are:

- Increased demand for community-based behavioral health services and affordable housing, in tandem with shortages in those resources.
- Workforce shortages and need to increase incentives, including pay and others.
- Rising health care costs, including the continued increase in prescription drug costs.

Executive Summary

- The cost of new and emerging technology.

Program justification and link to long-term outcomes

Funding and promoting a statewide, integrated system of care that eliminates health inequities and helps drive down (behavioral and physical) health care costs by improving outcomes through increased access to quality physical and behavioral health care. HSD incentivizes evidence-based, preventive practices through quality payments to CCOs and hospitals.

HSD works with community partners to develop and strengthen culturally and linguistically responsive services aligned with social determinants. Examples of this include the Medicaid Program's implementation of OHA's Tribal Consultation Policy to inform decision-making on behalf of the tribes and the state; the Problem Gambling Program's partnership with Asian-American and Latino advisory councils; and applying the Race, Ethnicity, Language and Disability (REAL D) data collection standards mandated by House Bill 2134 (2013) to better inform equitable service delivery.

Program performance

HSD measures behavioral health system performance through the Oregon Performance Plan, which monitors key indices such as access, utilization, quality, effectiveness and family/patient engagement. CCO metrics measure the success of the coordinated care model in increasing preventive care visits and services.

Enabling legislation/program authorization

Chapters 413, 414, 426, 427, 428 and 430 of the Oregon Revised Statutes authorize the Oregon Health Authority to administer Oregon's medical assistance and behavioral health programs. Federally funded programs, such as Medicaid, the Children's Health Insurance Program, and programs funded through federal grants, are implemented according to federal laws and requirements.

Executive Summary

Funding streams

For the 2021-23 biennium, HSD's budget comprises 52 percent Federal Funds, 36 percent General Fund, 11 percent Other Funds, and 1 percent Lottery Funds. Federal revenue sources include Medicaid and the Children's Health Insurance Program for approximately 1,300,000 OHP members, as well as various federal mental health and substance use disorder grants.

On March 18, 2020, the President signed into Law H.R. 6021, the Families First Coronavirus Response Act (FFCRA) which provided a temporary increase to each state's Federal Medical Assistance Percentage (FMAP) effective January 1, 2020 and extending through the last day of the calendar quarter in which the public health emergency terminates. The Legislatively Adopted Budget assumes the increased FMAP will last through March 31, 2022. This is accompanied by increasing enrollment in OHP, due in part to several temporary policy changes to help existing OHP members maintain coverage during the pandemic and to simplify the application process for Oregonians newly eligible for OHP.

HSD's Other Funds include a hospital tax, insurers tax, an intergovernmental transfer from Oregon Health & Sciences University, tobacco taxes, the Tobacco Master Settlement Agreement, recreational marijuana taxes, the Community Housing Trust Fund, beer and wine taxes, the Intoxicated Driver Program Fund and state lottery revenues. Despite the initial economic downturn and unemployment due to the pandemic, revenue forecasts have increased. Continued growth is forecasted and included the Legislatively Adopted Budget for 2021-23.

Significant program changes from 2019-21

In the 2021-23 biennium, HSD will further integrate health care delivery systems. HSD will be increasing its engagement with community partners to plan for and help increase access to physical, behavioral and oral health care by advancing in the following areas:

- **Medicaid Programs:** Compared with 2019-21, HSD's goals will remain the same but have even greater significance. HSD will continue progress on cost containment strategies, value-based payments, metrics associated with population health and health outcomes, automation of systems related to service delivery, and overall health system transformation through the

coordinated care model, which are imperative with the expected budget shortfalls. This includes expanding CCO responsibilities to further integrate behavioral health care; pursuing alternate payment methodologies; addressing the social determinants of health, including housing; and further integrate health care delivery systems into communities to expand the opportunities for partnership and collaboration.

- **Behavioral Health Programs:** HSD will engage with culturally diverse population and people with lived experience in the community. The information gathered through the approach is expected to drive integration within the Medicaid system is also expected between Medicaid and Non-Medicaid funded behavioral health system. OHA expects to continue updating and evolving the behavioral health system to fit within today's health care system and better integrate with Medicaid funding. This is expected to result in changes in how Non-Medicaid services are funded and accounted for through increased monitoring of outcomes.

Program Support and Administration

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$79.96	$28.03	$118.38	$226.37	385	341.72
Leg. Adopted Budget 2021-23	$126.97	$35.91	$143.93	$306.81	437	424.00
Difference	$47.01	$7.88	$25.55	$80.44	52	82.28
Percent Change	59%	28%	22%	36%	14%	24%

The Legislatively Adopted Budget of $306.8 million Total Funds continues funding for Program Support and Administration at the current level for the 2021-23 biennium and includes funding and staff to support several policy packages in both the Medicaid and Non-Medicaid Behavioral Health programs.

Activities, programs and issues in the program unit base budget

The Program Support and Administration budget includes funding for administrative support, services and oversight for the Health Systems Division (HSD), including both Medicaid and Non-Medicaid (Behavioral Health) programs. The Division is supported by Business Operations, Government and Process Improvement, the Office of Actuarial and Financial Analytics, and the Office of Program Integrity.

This budget also includes staff supporting the Oregon Health Plan, including Medicaid Programs, Provider Services, Eligibility Policy, and Quality Assurance and Hearings. For Non-Medicaid Behavioral Health, this budget includes staff for Addiction Treatment, Recovery and Prevention Services; Adult Mental Health and Housing Services; Behavioral Health Policy; Child and Family Behavioral Health Services; and Licensing and Certification. It also includes funding and staff for information systems, such as the Medicaid Management Information System (MMIS) and the Community Outcome Management and Performance Accountability Support System (COMPASS).

Program Support and Administration

Division administration and support

Business Operations

The Business Office oversees the administrative budget, program budget, position management, hiring and facilities, office management, complaints and both program and administrative invoices and settlements.

The Contracts Unit oversees county contracts and grants that fund mental health and substance use disorder programs. These include intergovernmental agreements with local mental health authorities (LMHA) and community mental health programs (CMHP), direct contracts with tribes and tribal organizations, and contracts administered by the Oregon Health Authority (OHA). Program Support and Administration works directly with staff, program, leadership, community mental health programs and other agency partners to support effective programs and successful agency outcomes.

The 2021-23 Legislatively Adopted Budget includes policy package #412, which will expand HSD's capabilities and capacity to manage increasing demands and meet crucial service levels for new contract requests, solicitations, and contract amendments.

Governance and Process Improvement

The Governance & Performance Improvement unit has several areas of work: Quality management in the form of audits, issues resolution, and complaints; Performance System; Governance & Compliance; Business Implementation and Project Management.

The Quality portion of this unit works to ensure audit findings are resolved, complaints are handled appropriately and timely, and issues on the Issues Resolution list are completed thoroughly. This team also tracks internal issues to elevate to leadership. Process documentation is integral to the scope of this work.

Program Support and Administration

The Performance System is a methodology adopted by OHA to ensure coordination of work priorities with the agency's vision. This methodology includes metrics development and coordination across the agency horizontally and vertically. This unit supports the Performance System actions for HSD, working closely with the Tier 1 team and consultants from Mass Ingenuity.

HSD's Governance & Compliance program focuses on Medicaid and Behavioral Health oversight with the intent of ensuring all state and federal regulations are met. This includes process overview, ensuring the adoption of new rules, and evaluating deliverables. The unit works closely with the Medicaid and Behavioral Health teams to ensure they complete requirements as efficiently as possible. It also supports the development of compliance programs within the different areas and will facilitate process development and brainstorming as needed.

The Project Management team focuses on the highest priority and most complex HSD projects. They utilize project management tools to facilitate operationalizing projects within HSD. The Mental Health Residential Rate Standardization project was a high-profile project that went live July 2019. In addition, this team trains and consults with HSD staff on implementing their own business initiatives. Not every project requires full project management structure so ensuring HSD staff are trained on the proper process results in the standardization and streamlining of new initiatives and changes to current initiatives. This team regularly consults with HSD staff and ensures metrics are developed to track progress.

Business Information Systems

The Business Information Systems (BIS) team includes business-related functions and expenditures for information technology to support the Health Systems Division. The team provides overall coordination, monitoring and evaluation of technology initiatives and cross-system IT activities. BIS is responsible for helping guide Enterprise-wide modernization efforts related to the Medicaid Enterprise System in a manner that strategically leverage existing systems and available funding sources. As a significant source and customer of enterprise data, BIS is also working on OHA and enterprise-wide data quality and integrity projects with ODHS and OIS including coordination of efforts with the Oregon State Data Officer to support efforts to eliminate health inequities and provide a 360 degree view of Oregonians receiving services.

Program Support and Administration

Its functions also include Medicaid Management Information System Business Support Unit (MMIS) and Community Outcome Management and Performance Accountability Support System Unit (COMPASS).

The MMIS team manages benefits, drug and pharmacy programs, enrollment, claim processing, provider portal, prior authorizations and plans of care issues, user training, MMIS security protocols, including system access agreements, third party liability functions, and payments for services delivered through the Oregon Health Plan. The MMIS also issues payments to coordinated care organizations (CCO) and individual providers.

MMIS staff coordinate system changes mandated by state and federal requirements, as well as system improvements. This work includes the design, planning, testing and implementation of enhancements. Staff work to ensure proper processing of claims and support mandated and business-critical changes and activities. To accomplish these functions, staff work with multiple state agencies and the contracted MMIS vendor, DXC, to make these changes.

For MMIS, the major cost drivers are the number of and rising cost for required MMIS system changes, and the increased number and scale of changes that have been mandated over the past 3 years. The existing system requires a variety of changes to implement any single policy or benefit change, as well as intensive work by MMIS staff and DXC. Some examples include:

- Changes to the MMIS are driven in a descending order of priority, by federal requirements, followed by state rules and legislatively mandated changes, and finally by business need. Examples include the legislatively mandated REAL D changes and conforming to federal Transformed Medicaid Statistical Information System (TMSIS) reporting guidelines.
- Transition of Care
- Drug Rebate changes mandated by the Centers for Medicare and Medicaid Services (CMS)
- COVID-19 changes in claims coding and rules, and financial configurations in MMIS

The Compass Team collects and reports data on behavioral health, substance use disorder, and problem gambling services provided to people in Oregon through approximately 400 behavioral health agencies and providers. COMPASS staff collaborate with the

Program Support and Administration

Office of Information Services, HSD Behavioral Health program staff, MMIS team members, and behavioral health providers to maintain the systems and improve data submission quality. The COMPASS team supports eight data systems that include:

- The *Measures and Outcomes Tracking System (MOTS)* is used by providers to submit client status and non-Medicaid service data for required state and federal reporting for continued funding and to report client trends and outcomes. As of December 1, 2018, MOTS tracks over 132,000 people with an active behavioral health treatment status.
- *Acute Care Reporting System (ACS)* is the system used by acute care hospitals to submit client information for civil commitment admissions and discharges to HSD.

The Compass team functions also include the ongoing portfolio of work to modernize the behavioral health data systems. This work includes leading projects, gathering and prioritizing IT system requirements that align with federal and state policies and determining short and long-term technology strategies that support OHA's goals.

The Program Support and Administration budget also includes the following analytical and oversight units supporting HSD's Medicaid and Behavioral Health programs.

Office of Actuarial and Financial Analytics
OHA's Fiscal Division of Central Services oversees the Office of Actuarial and Financial Analytics (OAFA), which develops OHA's capitation rates for the Program of All-inclusive Care for the Elderly (PACE) and supports rate development for Medicaid managed care entities (coordinated care organizations and dental care organizations). Also known as a "per member per month" payment, capitation rates are based on the cost of care and services provided to the members each organization serves.

OAFA supports OHA and CCOs through data analysis and collaboration; communication of rates-related and financial information; budgetary impact analyses for legislative and program change proposals; support for grant applications; calculating and publishing qualified directed payments to hospitals; development and implementation of cost-containment strategies;

review and analysis of fee-for-service reimbursement rates; evaluation of alternative payment methodologies; and policy development in support of Oregon's health system transformation. OAFA also collects, reviews, consolidates, and publishes CCOs' financial reports. Under CCO 2.0, OAFA is scheduled to regulate CCOs' financial solvency under NAIC standards, design and potentially establish a reinsurance program for CCOs, and implement a performance-based reward system as a component of CCO capitation rates.

Office of Program Integrity
Operationally part of the Fiscal Division of Central Services, the Office of Program Integrity (OPI) ensures Oregon's Medicaid program and its providers, either through contract or by fee-for-service, follow federal and state Medicaid service and billing regulations. OPI also oversees programs supported by state funds only. OPI detects, prevents and investigates Medicaid and non-Medicaid fraud, waste and abuse.

OPI's work is pivotal to ensuring public resources maximize the health care benefits delivered to the people of Oregon. Investment in this office enables OHA to mature and improve its programs for investigating Medicaid and non-Medicaid fraud, waste and abuse; provide better oversight of how the state's health care partners spend public resources; and comply with federal and state Medicaid regulations and requirements.

Non-Medicaid (behavioral health)

Addiction Treatment, Recovery and Prevention Services promote treatment for addictive disorders, recovery and prevention, coordinate state opioid use and misuse initiatives, houses the State Opioid Treatment Authority, and oversees the training and certification of the people who monitor Driving Under the Influence of Intoxicants (DUII) offenders, and DUII treatment programs. Effective SUD treatment results in decreased criminal activity and recidivism rates for people who complete treatment. This work includes:

- Oversight of intoxicated driver services.

- Oversight of problem gambling treatment and prevention programs in all 36 counties in Oregon through community mental health programs and by for-profit and non-profit providers. The state also has one residential treatment program for people with gambling disorders.
- Funding, development, and oversight of several initiatives to address opioid use and misuse issues, in partnership with the Public Health Division and community partners throughout the state. This includes increasing patient access to Naloxone and office-based opioid treatment options, especially in underserved, rural and frontier areas.
- Oversight of peer-delivered addiction treatment and recovery services. This is an evidence-based practice that uses trained and certified recovery mentors as part of a comprehensive recovery support team. This budget also includes sobering centers, a vital component of the safety net system for people struggling with substance use disorders.
- Oversight of outpatient, crisis, and residential treatment programs for people with substance use disorders. The goal of SUD treatment is to help people stop substance use and allow them to lead active lives in their family, workplace, and community. The current system of care in Oregon includes outpatient, intensive outpatient, and residential treatment services throughout the state. Counselors provide individualized treatment at many different program sites, including health clinics, community mental health clinics, counselors' offices, hospital clinics, and local health department offices. Many meet in the evenings and on weekends so participants can go to school or work.

Adult Mental Health Services promote the health, well-being, and safety of Oregonians over age 18 living with mental illness. The unit:

- Supports community-based crisis intervention services such as transportation, assessment, de-escalation and referral to treatment. This helps people experiencing a mental health crisis avoid needing a higher level of care their community may not offer.
- Monitors, funds and develops strategies to expedite discharge of Oregon State Hospital (OSH) residents and prevent re-hospitalization. This includes ensuring safety and stability in housing, employment and community integration. This unit works with the Psychiatric Security Review Board, OSH treatment teams and community mental health programs to ensure people are placed in the appropriate level of care and receive the treatments and services needed to live as independently as

possible. Supports the provision of evidence-based practices including Assertive Community Treatment, Supported Employment, Suicide Prevention, and Peer Delivered Services.
- Oversees the Senior Behavioral Health Investment and provides technical assistance to 24 care coordinators throughout Oregon. The coordinators help seniors and people with disabilities access care, navigate multiple systems and learn about the resources in their community.
- Funds and monitors evaluation and restoration services for people with mental illness who have been accused or convicted of a crime. For people accused of a crime, restoration services can be court-ordered to restore them to a condition in which they can assist in their defense. For those convicted of a crime, restoration services divert them from jail and into treatment. Restoration services can be provided in the community or at the Oregon State Hospital.

Behavioral Health Medicaid, Policy and Analytics provides overall policy direction for behavioral health services. This unit:
- Plans and administers federal behavioral health block grants for non-Medicaid services.
- Ensures consumers provide input into the planning and delivery of services and supports at state and local levels through the Office of Consumer Activities.
- Monitors and directs the implementation of the services to reach metrics identified in the US-DOJ Oregon Performance Plan, which seeks to improve mental health services for adults with serious and persistent mental illness.
- Develops and supports policies that foster the integration of behavioral and physical health care.
- Advances policies and supports implementation of behavioral health integration through CCOs to improve the behavioral health system.
- Assesses the needs of the behavioral health workforce and develops policies and a strategic plan to improve the quality and availability of the behavioral health workforce to ensure all Oregonians have access to behavioral health care.
- Plans, administers, develops and directs lottery dollars associated with veteran behavioral health programming.
- Provides coordination between systems serving veterans and military service members.
- Manages administrative rulemaking for Behavioral Health programs.

This unit includes the State Opioid Authority (SOTA). The SOTA is responsible for:

- Federal oversight of 19 state and federally licensed opioid treatment programs (OTPs) in Oregon, insures compliance with state and federal regulations regarding medication assisted treatment (MAT) in the OTP setting, including site visitation, technical assistance, diversion prevention, and approval of clinically appropriate requests for deviation from Federally regulated take-home medication limits.
- Training, education, and work with a variety of federal agencies to support patient care in the OTP setting and MAT throughout Oregon, including approving Substance Abuse and Mental Health Services Administration (SAMHSA) certifications for OTPs in Oregon.
- Primary ATRP and HSD point of contact for topics related to opioid use, misuse, and treatment in Oregon, including working with internal and external stakeholders on topics such as expansion of MAT in residential and primary care settings, prescription and illicit opioid overdose prevention, community awareness of opioid misuse, evidenced based treatment and education around opioid use and misuse.
- Principal investigator/subject matter expert on the State Opioid Response (SOR) and State Targeted Response (STR) grants, increasing capacity to address opioid use disorder (OUD) through enhanced treatment, prevention and recovery services.

Child and Family Behavioral Health Services use System of Care values and principles, developmental science, and trauma-informed approaches and best practices to champion effective and efficient statewide behavioral health services, supports and safety for Oregonians ages 0 to 25 and their families.

System of Care is "a spectrum of effective, community-based services and supports for children and youth with or at risk for mental health or other challenges and their families, that is organized into a coordinated network, builds meaningful partnerships with

families and youth, and addresses their cultural and linguistic needs, in order to help them to function better at home, in school, in the community, and throughout life." [1]
Serving children, youth and their families in their local communities through robust community-based interventions that can safely support youth, including assessing them for suicide risk, in their homes; and that can reinforce out of home care, including foster homes and residential-based interventions, serving those who need specialized or substitute care.

The unit does this through:

- Support for the Governor's System of Care Advisory Council created by Senate Bill 1 (2019) and tasked with forming policy for improving Oregon's System of Care.
- Funding and oversight of technical support in coordinating care for children, youth and young adults with emotional and behavioral disorders served across multiple systems such as the juvenile justice, education, child welfare, and mental health.
- Promoting peer-delivered services, where a person with lived experience provides supports and services to parents, caregivers and youth experiencing behavioral health challenges.
- Funds a statewide Parent/Caregiver/family audio and virtual help line to support positive solutions to parenting issues and connection with formal and informal resources to reduce the use of crisis services by de-escalation of tension and stress.
- Reporting, coordination and oversight to implement the 117 action items in Oregon's Youth Suicide Intervention and Prevention Plan, 2016-2020 per ORS 418.704. This includes contract management and coordination of the Big Six[2] suicide prevention programs, suicide prevention work with school districts, and evaluation efforts. The 2021-2025 Youth Suicide Intervention and Prevention Plan is scheduled to be released July 1, 2021.
- Funding, promotion and oversight of effective interventions that improve outcomes for children and their families experiencing parent-child relationship problems, behavioral problems, or Mental Health/addiction disorders to include addiction and problem gambling.

[1] Source: https://gucchd.georgetown.edu/products/Toolkit_SOC_Resource1.pdf (accessed Dec. 13, 2018).
[2] Mental Health First Aid, Sources of Strength, Question, Persuade, Refer, safeTALK, Applied Suicide Intervention Skills Training (ASIST), Connect: Postvention

  - Parent-Child Interaction Therapy (PCIT) is a preferred treatment for families with young children.
  - Collaborative Problem Solving reduces the use of seclusion and restraint in child programs and improves parent-child communication.
  - "Triple P" is an evidence-based positive parenting program utilized to prevent behavioral and emotional problems for children and youth at home, in school and in the community, creating family environments that encourage children to realize their potential.
  - Parent Management Training of Oregon (PMTO)
  - Trauma Focused Cognitive Behavioral Treatment (TFCBT)
  - Wraparound
- Investments that support early identification and community-based treatment, such as the Early Assessment Support Alliance for young adults with psychosis and the Oregon Psychiatric Access Line about Kids (OPAL-K) and the Oregon Psychiatric Access Line about Adults (OPAL-A) to provide clinical consultation to primary care physicians about their patients' behavioral health needs.
- Funding community mental health programs to bring behavioral health care to children and their families in the schools through School Based Mental Health services and supports.
- Funding of the Commercial Sexual Exploitation of Children residential program, which works with law enforcement, child welfare, Oregon Youth Authority, faith-based organizations, service providers, survivors and advocates to disrupt exploitation and provide survivors with skills and opportunities which hopefully prevent further victimization upon return to the community.
- Funding of juvenile Fitness to Proceed services for youth who have been charged with a crime and have been found to be not competent to fully participate in their court process, due to their inability to understand the nature of the court proceedings, inability to assist and cooperate with counsel, and/or ability to participate in their own defense. This program provides Restorative Services to assist youth in gaining competency in these areas.
- Funding Crisis and Acute Transition Services (CATS), a community- based alternative to psychiatric hospitalization for children and their families presenting with a mental health crisis to the emergency room. CATS providers respond to the

emergency room within 3 hours of referral and work directly with the child and family to assess the clinical and safety needs of the family. The CATS team develop a safety plan in collaboration with the child and family to enable the child to remain in their community, and provides interim mental health therapy, family support services and 24/7 crisis response to the family while connecting the child and family to community resources and supports. CATS providers provide services for up to 45 days from referral.

- Provision of Intensive In-Home Behavioral Health Treatment (IIBHT) – which is a new level of care serving children and youth up to age 17. IIBHT offers intensive mental health treatment for children and their families to children with complex mental health needs who are at risk of being placed out of their home or who are stepping down from facility-based care. IIBHT services may include individual and family therapy, family support services, skills training, psychiatric services and 24/7 crisis response.
- Engaging youth and their families in policy development, planning and oversight of youth behavioral health programs and systems through engagement with the Children's System Advisory Council and the Youth and Young Adult Engagement Advisory group.
- Provide funding and technical assistance to local communities for mental wellness, mental health promotion and prevention, and reduction of stigma for utilizing behavioral health and peer-delivered services when needed. This includes but is not limited to suicide prevention, addiction prevention, and community connections which enhance social and emotional determinants of health, provide support and prevent isolation and other types of marginalization.

The Licensing and Certification Unit regulates provider compliance with state laws related to residential and outpatient behavioral health facilities and programs. This includes licensing, certification and oversight of over 1,100 behavioral health providers, including:

- Adult Foster Homes
- Child and Adolescent Programs: Intensive Treatment Services (ITS) and Children's Emergency Safety Intervention Specialists (CESIS)
- Civil Commitment, including Training and Certifying Examiners and Investigators

- Community-Based Structured Housing
- Outpatient Programs: Mental Health, Substance Use Disorders, and Problem Gambling; Alcohol and Other Drug Screening Specialists (ADSS); suicide risk assessment, lethal means counseling and safety planning
- Residential Treatment Facilities: Mental Health Adult Residential Treatment Homes and Facilities and Secure Residential Treatment Facilities; Adolescent and Adult Substance Use Disorders and Problem Gambling programs
- Sobering Facilities

Medical Assistance Programs

Medicaid Programs staff are responsible for all aspects of maintaining and managing the more than 27 Oregon Administrative Rules divisions, over 500 rules, that govern OHP-covered health care services, eligible health care providers and participating managed care plans, including CCOs.

Staff work with provider associations, community partners, the federal Centers for Medicare and Medicaid Services, ODHS, other state agencies, and other OHA divisions to implement and promote changes to benefits or programs. Recent efforts include establishing policy and issuing guidance for COVID-19 response. This response included adding OHP coverage for COVID testing and treatment, expanding access to telehealth services, and working with providers and partners to address financial challenges. COVID response has been an all-hands-on-deck effort that came on top of the tremendous work involved with implementing new CCO 2.0 contracts and several other major initiatives. Other notable efforts include working with Oregon's tribes to develop first in the nation Indian Managed Care Entities, working with ODHS and OYA to update rates and improve operations for the Behavioral Rehabilitation Services program serving vulnerable youth, and launching the ONE eligibility system.

The Medicaid program oversees the following elements of Oregon's medical assistance program administration:

- Implementation and monitoring of the CCO contracts including the new CCO 2.0 contracts that began January 1, 2020.

Program Support and Administration

- The policies, rules and processes that govern Oregon Health Plan eligibility, covered health care services, eligible health care providers and participating managed care health plans, including CCOs.
- Contracts and agreements with CCOs, health care providers, and other vendors that approve, coordinate and/or deliver care to members.
- Changes to Oregon's Medicaid and CHIP State Plans and the Medicaid 1115 Demonstration Waiver. Combined, these documents explain how Oregon administers its federally funded medical assistance programs and the requirements for members and providers to participate in these programs.
- The state's Medicaid Management Information System (MMIS), which manages benefits, enrollment, claim processing and payments for services delivered through the Oregon Health Plan. The MMIS also issues payments to managed care entities (coordinated care organizations, dental care organizations and mental health organization), individual providers and organizational providers.
- Customer service for participating health care providers and plans to ensure they meet state and federal requirements. This includes provider enrollment, a provider services call center, clinical review staff, claim processing and reporting.
- Customer service for members.
- Contested case hearings for OHP members who disagree with a state or CCO decision to deny, reduce or end coverage of a specific health care service.
- Administrative reviews for OHP providers who disagree with a state or CCO decision to deny, reduce or end coverage of a specific health care service.

The Medicaid program also provides administrative oversight of all Medicaid-funded programs operated by the Oregon Department of Human Services, including, but not limited to Long-Term Services and Supports (LTSS) and developmentally disabled (DD).

Additionally, Medicaid staff work with CCOs, community partners, OHA's Tribal Director and the OHA Equity and Inclusion Division to develop and strengthen culturally and linguistically responsive services and applying the Race, Ethnicity, Language and Disability (REAL D) data collection standards mandated by House Bill 2134 (2013) to better inform equitable service delivery.

Other successes include system improvements, benefit expansions, value-based payments to reduce rural health costs, investments in Oregon's tribes, investments in improving FFS dental access and implementation of CCO 2.0 Request for Application (RFA) process and member transition.

With CCO 2.0, social determinants of health will be a primary focus for the Medicaid program. As part of CCO 2.0, HSD will be involved in the implementation and operationalization of social determinants of health activities as they relate to the CCO service delivery system. HSD is responsible for assuring that social determinants of health activities undertaken by the agency, and for which Medicaid funding is claimed, align with the goals and requirements set forth in the 1115 OHP Demonstration Waiver. This is a critical function to ensure ongoing compliance and continued federal Medicaid-funding.
The RFA for CCO 2.0 specifically called out the following areas:

1. **Community Engagement:** Engaging key stakeholders including OHP consumers, community-based organizations that address disparities and social determinants of health, providers within the delivery system, local public health authorities, Tribes, and other partners.
2. **Social Determinants of Health and Equity Spending, Priorities, and Partnership:** Investing in services and initiatives to address the Social Determinants of Health and Health Equity in line with community priorities through a transparent decision-making process that involves the CCO's CAC and other partners. For the first two years of Social Determinants of Health and Health Equity spending, priority for spending has been designated on housing related services and supports.

Provider Services staff provide customer service for over 99,000 health care providers. Services include but are not limited to clinical and technical review of health care claims and requests to approve payment of health care services; enrollment of participating providers; and the Provider Services customer service line for help with billing, provider enrollment, prior authorization requests and MMIS access. Provider Services staff also work with Oregon's contracted managed care entities to

ensure they submit data about the health care encounters they coordinate for OHP members, and review provider appeals of OHA and CCO coverage decisions through claim redeterminations and administrative reviews.

Member services staff assist all members. Client Services Unit (CSU) assists members in getting access to care, explaining OHP coverage and how to navigate the care OHP covers, and connects members with their CCOs as appropriate. CSU assists members with billing concerns and helps resolve any complaints. Client Enrollment Services (CES) ensures accurate and timely enrollment of members into CCOs.

Eligibility Policy staff work with Medicaid Programs and Department of Human Services staff to coordinate updates in state policies, programs and information systems when federal Medicaid and CHIP eligibility rules change. Staff inform system enhancements, such as "automated renewal" functionality in November 2017, Hospital Presumptive Eligibility in April 2018, and an upgrade to an integrated eligibility system in 2020. These enhancements have not only improved accuracy but have also allowed for faster, more automated, and more consistent determinations.

Hearings staff work with members, health care providers, CCOs and Oregon's Office of Administrative Hearings to coordinate the contested case hearing process for Oregon Health Plan members. From July 2018 through June 2019, staff processed over 1,800 hearing requests.

Quality Assurance staff work with Oregon's External Quality Review Organization (EQRO) to provide technical assistance and oversight to help CCOs demonstrate compliance with state and federal requirements.

Claims and Encounter Data Services staff work with CCOs on submitting encounter data. This includes enrolling CCO providers, identifying and correcting errors and submitting necessary backup documentation. The unit also includes staff who work on fee-for-service claims and appeals that need to be handled manually. Electronic Data Interchange is also housed within CEDSU. Those staff work with providers and clearinghouses on being set up, testing and production issues around the submission and retrieval of electronic claims, enrollment and eligibility data. Other functions in this unit are enrollment and

capitation reconciliation with the CCOs, Administrative Reviews requested by providers who disagree with claims determinations made by CCOs and running queries of DSSURS data utilized internally by other teams within HSD.

Background information

Program Support and Administration provides the following services to support administrative, behavioral health and Medicaid programs:

- Administrative support for nearly 300 permanent full-time employees.
- Oversight and support for Medicaid, non-Medicaid services and administrative budget and invoices.
- Development and support for over 270 non-Medicaid contracts and grants.
- Managing and monitoring the implementation of legislative initiatives.
- Monitoring and improving division compliance and performance.
  Development and management of capitation rates.
- Ensures Oregon's Medicaid program and its providers, either through contract or by fee-for-service, follow federal and state Medicaid service and billing regulations
- Development and maintenance of behavioral health and Medicaid data and reporting systems.

Medicaid Management Information System (MMIS)
Currently provides more than 120 annual trainings to end users and completes hundreds of system changes per year. In the next few years, the MMIS system will undergo modular changes, which will allow for future changes without replacing an entire system. Modularity is approved and encouraged by CMS and will also affect the cost of change requests and change orders.

Community Outcome Management and Performance Accountability Support System (COMPASS)
Provides more than 30 annual trainings to end users and up to three monthly reports to 250 behavioral health agencies.

Program Support and Administration

For COMPASS, the outdated computer systems require time-consuming and costly manual work-arounds to meet the data and reporting needs of OHA-HSD Behavioral Health Programs. Existing information systems do not easily integrate with providers' external systems (including electronic health records systems) or with OHA internal systems, which affects reporting frequency and accuracy. Upgrading these systems would decrease system and administrative costs for Behavioral Health Programs and their partners. COMPASS will also be migrating the CANS assessment (Child and Adolescent Needs and Strengths) from a paper-based system to an electronic system to facilitate data collection and reporting.

The 2021-23 Legislatively Adopted Budget includes funding to continue the Compass Modernization portfolio projects in policy package #414 to improve the behavioral health data available to OHA and address data integration and reporting issues.

Revenue sources and changes

The 2021-23 budget for Program Support and Administration comprises 47 Federal Funds, 41 percent General Fund, 11 percent Other Funds, and 1 percent Lottery Funds.

General Fund revenue funds administrative support, staffing, services and supplies, and the maintenance and operations of the information technology systems for the division's Medicaid and behavioral health programs.

Program Support and Administration receives Federal Funds through Medicaid administrative match, small amounts of federal block grants to meet administrative requirements, and other federal grants to fulfill the grant obligations. Medicaid provides a 50:50 match on staff and administrative expenditures that support the Medicaid program and a 75:25 match for administrative expenditures directly related to eligibility determinations and enrollment.

Other Funds include allocations from Medicaid and non-Medicaid funding sources, including:

- The Tobacco Master Settlement Agreement
- Tobacco taxes

- Marijuana taxes
- A portion of court fines, fees and assessments related to Driving Under the Influence of Intoxicants program
- Licensing revenue and small contracts for data reporting to the federal government and education about the U.S. Supreme Court's *Olmstead* decision

New laws that apply to the program unit

Please see the HSD Medicaid and Non-Medicaid Behavioral Health program unit narratives for new laws impacting this program unit.

Medicaid

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$1,133.94	$3,656.26	$13,214.69	$18,004.88	0	0.00
Leg. Adopted 2021-23	$2,009.21	$3,873.80	$16,123.31	$22,006.31	0	0.00
Difference	$875.28	$217.53	$2,908.62	$4,001.43	0	0.00
Percent Change	77%	6%	22%	22%	N/A	N/A

The Legislatively Adopted Budget of $22,006.3 million Total Funds continues funding for Oregon's medical assistance programs at the current service level for the 2021-23 biennium and includes funding for:

- Policy package #403 to establish and support Indian Managed Care Entities.
- Policy package #405 to extend outpatient dialysis, medication for kidney transplant and additional related services coverage to CWM clients.
- Policy package #407 to operate the Medicaid Fee-for- Service (FFS) delivery system like a coordinated care organization (CCO). Includes funding for FFS Interpreter Services, transition services, Behavior Rehabilitation Services home rates, Enteral/Parenteral -Intravenous rates, and Applied Behavior Analysis rates.
- Policy package #431 to implement a substance use disorder (SUD) 1115 Waiver and state plan amendment (SPA) to support an enhanced full continuum of care delivery system for individuals with SUD.
- The Cover All People program, established by House Bill 3352, which extends health coverage to adults who do not meet the citizenship and immigration status requirements for Medicaid.

Activities, programs and issues in the program unit base budget

The Medicaid budget includes state and federal funds used to deliver and pay for health care services to over 1 million Oregon Health Plan (OHP) members of which 43 percent are children. The OHP includes Medicaid, the Children's Health Insurance Program (CHIP), Cover All Kids, Reproductive Health Equity Act (RHEA), and other related services. Payments are made to

individual health care providers as Fee-for-Service (FFS) and to the coordinated care organizations (CCOs) in the form of a global budget. CCOs serve over 90 percent of all OHP members.

The Medicaid budget is based on caseload forecasts and cost estimates projected for the coming two years. Because of the budget's size, even minor changes from forecasted caseload numbers to actual caseload numbers can result significant changes from the projected budget—either shortfalls or savings. For all medical assistance program recipients, as of Spring 2021, OHA projects the 2021-23 biennial average caseload to be 1,307,732 individuals. This forecast assumes the Public Health Emergency will end in January 2022 and many of the changes to Medicaid eligibility allowed during the emergency will end.

The managed care plans capitation rates are also a significant budget driver. According to federal managed care regulations, OHA cannot set the capitation rates. Instead, each calendar year an independent actuary certifies the capitation rates and the federal government approves for actuarial soundness.

Background information

In July 2012, the Centers for Medicaid and Medicare Services (CMS) approved Oregon's 1115 Medicaid Demonstration waiver that was necessary to implement coordinated care organizations and initiate health system transformation for the Oregon Health Plan. This initial waiver was for a five-year period, running from July 2012 through June 2017. Oregon's Medicaid Demonstration renewal request was approved by CMS and runs from January 12, 2017 through June 30, 2022.

The renewal continues and expands on elements of the 2012 waiver, particularly around integration of behavioral, physical and oral health care, and has included a focus on social determinants of health, population health, and health care quality. Under the agreement, Oregon will continue to provide integrated physical, behavioral and oral health care services to OHP members through CCOs; advance the coordinated care model to improve quality and outcomes; and offer evidence-based benefits through the state's prioritized list of services. The agreement also includes a commitment to an ongoing sustainable rate of growth and adopting a payment methodology and contracting protocol for CCOs that promotes paying for value rather than volume of services and advances the use of value-based payments.

In addition to continuing the core components of Oregon's existing coordinated care model, the waiver allows Oregon additional flexibility to:

- **Promote increased investments in health related and flexible services**. The waiver provides clarity on how non-traditional services that improve health are accounted for in global budgets. CCOs will be encouraged to invest in services that improve quality and outcomes, and CCOs that reduce costs through use of these services can receive financial incentives to offset those cost reductions.
- **Promote primary care and pay for value**. Oregon will advance the use of value-based payments by CCOs. The state received authority to provide new performance incentive payments to primary care providers under the "Patient-Centered Primary Care" medical homes and "Comprehensive Primary Care Plus" initiative.
- **Advance Tribal Health Programs**. The Tribal Uncompensated Care Program (UCCP) was transitioned to become a Medicaid benefit, making the program easier to manage for tribes. Important services and protections for American Indians and Alaska Natives in Oregon were strengthened.
- **Expand access to coordinated care**. The state received authority to make enrollment into a coordinated care organization easier for Oregonians who are dually eligible for both Medicaid and Medicare. This expands coverage into high quality, cost effective, person-centered care for some of Oregon's most vulnerable population.

Access to the Oregon Health Plan coverage expanded in 2018, under Senate Bill 558 (2017), to low-income children who previously lacked health coverage. The implementation of the bill led to the transition of some CWM members into the Cover All Kids program, which is funded by General Fund, while the remaining CWM members maintained Medicaid funding. Access will further expand to adults who do not meet the citizenship and immigration status requirements for Medicaid on July 1, 2022 as authorized by House Bill 3352 (2021). Similar to the Cover All People program, adult CAWEM members will begin moving into the Cover All People program, which will be funded with General Fund and, if approved by CMS, Federal Funds for the portion of coverage currently under the CWM program.

Revenue sources and changes

The 2021-23 Medicaid budget comprises 73 percent Federal Funds, 9 percent General Fund, and 18 percent Other Funds.

The Medicaid program (OHP) receives Federal Funds for services provided to Medicaid-eligible individuals. On March 18, 2020, the President signed into Law H.R. 6021, the Families First Coronavirus Response Act (FFCRA) which provided a temporary increase to each state's Federal Medical Assistance Percentage (FMAP) effective January 1, 2020 and extending through the last day of the calendar quarter in which the public health emergency terminates. The Legislatively Adopted Budget assumes the increased FMAP will last through March 31, 2022. State General Fund or Other Funds must be used to match federal Medicaid dollars for direct service payments.

- The Medicaid Title XIX entitlement provides a 62:38 match on health care services to Medicaid members. This means for every dollar OHA spends on health care services to Medicaid members, the federal Centers for Medicare & Medicaid Services (CMS) funds 62 cents and OHA funds the rest.
- The Children's Health Insurance Program (CHIP) Title XXI entitlement provides a 74:16 match on health care services to CHIP members.
- Medicaid Title XIX provides a 90:10 match for health services for low-income adults (expansion population).

Other Funds revenues include tobacco tax revenues, hospital assessments, an intergovernmental transfer agreement with the Oregon Health & Science University (OHSU), insurers assessments, grants, third party recoveries, pharmaceutical rebates, and the Tobacco Master Settlement Agreement (TMSA).

For the 2021-23 biennium, tobacco tax revenues will increase since Oregon's voters approved legislation referred by the Legislature to the November 2020 ballot that will increase Oregon's cigarette tax by $2.00 per pack, extend the existing wholesale tax on other tobacco products to vaping products and increase other non-cigarette tobacco taxes.

Medicaid

New laws that apply to the program unit

House Bill 3352, known as Cover All People, extends health coverage to adults who do not meet the citizenship and immigration status requirements for Medicaid.

House Bill 2910 allows OHA to seek approval from CMS for a supplemental payment program for privately operated ambulance service agencies. If approved, OHA will annually assess a quality assurance fee on each emergency medical transport provided by a private ambulance service. Ambulance service agencies will be reimbursed for an emergency medical service transport by a formula prescribed in the bill.

House Bill 2508 expands coverage of, and reimbursement for, telemedicine services in Oregon. Among other things, it requires the Oregon Health Plan and commercial insurance carriers to cover and reimburse telemedicine services at the same rates as in-person services, requires health plans to ensure meaningful access to telehealth, and ensures that interpreters are reimbursed at the same rates as in-person.

Oregon Health Authority: Health Systems Division

Non-Medicaid

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$247.96	$204.59	$112.85	$565.39	0	0.00
Leg. Adopted 2021-23	$466.51	$473.67	$139.05	$1,079.24	0	0.00
Difference	$218.56	$269.08	$26.21	$513.85	0	0.00
Percent Change	88%	132%	23%	91%	N/A	N/A

The Legislatively Adopted Budget of $1,079.2 million Total Funds continues funding for Non-Medicaid Behavioral Health programs at the current service level for the 2021-23 and includes the Legislature's largest ever investment focused on behavioral health. Several initiatives, taken together, aim not merely to provide services, but to imagine and realize a comprehensive behavioral health system that best serves all people in Oregon, with active involvement of the people and communities most directly affected to address health inequities in behavioral health.

The programs and services in this budget will advance the OHA strategic goal to eliminate inequities in health outcomes, particularly for people who need behavioral health services. Further, OHA seeks to ensure behavioral health services are simple to access, responsive to people's needs, and result in meaningful outcomes for people. COVID-19 has had a profound impact on people who receive behavioral health services and how services are provided. As the pandemic continues, the need for enhanced and expanded behavioral health services and supports has continued into 2021.

In 2019, the Governor's Behavioral Health Advisory Council (GBHAC) was established. The 47-member council established by Executive Order 19-06 represented a broad range of perspectives and experiences relating to Oregon's behavioral health system. The GBHAC developed actions, and proposed policies and investments to preserve and improve services and supports

for youth and adults with serious mental illness, including those with co-occurring substance use disorders. Policy package #409 includes recommendations from the GBHAC:[1]

- Expand the young adult in transition residential system.
- Develop psychiatric residential treatment capacity.
- Develop a peer-run respite pilot to provide culturally informed, voluntary, short-term residential support in a home like setting to adults who are experiencing acute mental health or emotional distress.
- Fund tribal-based practice component of the Tribal Behavioral Health Strategic Plan.
- Implement the Alcohol and Drug Policy Commission Strategic Plan.
- Develop a payment methodology to fund integrated co-occurring disorder treatment.

Policy package #406 expands mobile crisis response for children, young adults, and their parents and caregivers.[2]

Policy package #411 increases local capacity to serve the "Aid and Assist" population to reduce long-term costs and address capacity challenges at the Oregon State Hospital.[1]

Other investments include funding for:

- Transformation and system alignment within the behavioral health system
- Regional Development and Innovation to increase statewide capacity of licenses residential facilities and housing serving people with behavioral health conditions
- Certified community behavioral health clinics
- The Oversight and Accountability Council to implement and pay for addiction and recovery services described in Ballot Measure 110
- The Behavioral Health Housing Incentive Fund

[1] Funding for policy packages #409 and #411 can be found in Behavioral Health package #802.
[2] Funding for policy package #406 can be found in package #801.

- A 9-8-8 behavioral health crisis hotline and mobile crisis intervention teams
- Increased grant resources and positions for the System of Care Advisory Council and for interdisciplinary assessment teams

Activities, programs and issues in the program unit base budget

Non-Medicaid Behavioral Health programs help all Oregonians achieve physical, mental and social well-being through access to mental health and addiction services and support for adults and children including:

- A safety net of behavioral health crisis services
- Supports and services for people who are uninsured or underinsured to improve their ability to be successful with their family, education, employment, and in their community
- Timely access to behavioral health care that is a critical aspect for increasing protective factors and reducing risk factors that lead to suicide
- Assistance with housing and other social determinants of health

The Non-Medicaid Behavioral Health service system is a community-based continuum that relies on numerous partnerships. Services are delivered in outpatient, residential, school, acute, hospital, and criminal justice and community settings. Partners include consumers and people with lived experience, Community-Based Organizations (CBOs), coordinated care organizations (CCOs), county governments, service providers, families, and local community stakeholders.

Cost drivers

Issues driving cost for behavioral health services in the current base budget include:

- Increased need for behavioral health services in response to COVID-19.
- A youth suicide rate that has been increasing since 2011.
- Stigma and bias present barriers to tribal communities and communities of color seeking or receiving behavioral health care.

- Need for more services options in people's home communities.
- The number of people entering mental health treatment through crisis services, including emergency departments and arrest.
- The number of people entering treatment who have multiple and complex physical and mental health needs.
- Behavioral health workforce shortage across all provider types.
- Access to methamphetamines and opioids, which drives social problems including overdose, death and the demand for treatment.
- Lack of safe, affordable and drug-free housing.
- Ease of access to highly addictive gambling games.

The 2021-23 continuing caseload is forecast for a biennial average of 63,836 clients, which 7.1 percent higher than the 2019-21 biennium. The caseload includes clients in forensic, aid and assist, guilty except for insanity (GEI), civil commitments, previously committed, never committed populations.

Opportunities for improvement

- Expanding access to a range of mental health services that engage people in the community with the services and supports they need, when they need them, where they need them, and at the right intensity.
- Increasing members of tribal communities and communities of color in our stakeholder and advisory groups to create an equitable behavioral health system.
- Since 2016, Oregon has experienced a shortage of beds for youth under age 18 at the intensive psychiatric residential level of care. OHA is actively working with the Oregon Department of Human Services (ODHS) on capacity, developing a short-term strategy to address needs. Additionally, OHA and ODHS are engaging CCOs, counties, stakeholders and partners in investigating mid- to long-term solutions for meeting the intensive service needs of our youth and families in the state while conceptualizing alternatives to the current model.

Background information

In 2019, over 145,400 people received mental health services and over 42,600 received substance use disorder treatment and support services. Following is a non-exhaustive list of program highlights funded through the current service level budget.

Adult Behavioral Health Services includes critical safety net services as well as intensive behavioral health services for adults with severe and persistent mental illness (SPMI)

- Mobile Crisis and Jail Diversion services in every county to assist people in getting services prior to encounters with law enforcement and to encourage treatment options instead of jail.
- Assertive Community Treatment (ACT) services for 1,200 people in their homes and communities.
- Supported Employment (SE) for 730 people.
- Older Adult Programs.
- Community services for people under the jurisdiction of the Psychiatric Security Review Board
- Care coordination.
- 114 Residential Programs serve 869 people in the community in various levels of licensed care including Residential Treatment Homes and Facilities as well as Secure Residential Treatment Homes.

Child and Family Behavioral Health Services includes critical safety net services as well as intensive behavioral health services for children and their families with serious emotional disturbances (SED).

- Early and young childhood training and interventions with parents
- School-based mental health
- Early assessment and support for young adults experiencing initial onset of behavioral health symptoms
- Long-term stabilization and treatment program for survivors of commercial sexual exploitation
- Emergency room work with children and families to reintegrate child home as quickly as possible
- Residential service for young adults to transition into adulthood

Addiction Treatment and Substance Use Disorder services and supports

Opioid Response: The SAMHSA State Opioid Response Grant provides Oregon with targeted funds to address the opioid epidemic.

Housing Services: OHA and Oregon Housing and Community Services (OHCS) are engaged in an ongoing collaborative effort to expand Permanent Supportive Housing. Rental assistance is available statewide for up to 1,254 people.

Problem Gambling Services: Lottery revenues fund problem gambling treatment and prevention services. Fifty treatment programs ensure problem gambling treatment services are offered in every county. These programs include traditional outpatient, residential, respite, home-based, and prison-based programs as well as a full-service help line. In state fiscal year 2019, 1,026 Oregonians received problem gambling treatment services, including people with gambling disorders and their family members at a cost of $1,743 per case. Of the people in outpatient services, 28 percent successfully completed treatment. Of those who completed treatment, 33 percent reported they were still abstaining from gambling six months later and 45 percent reported gambling much less.

Revenue sources and changes

The 2021-23 Non-Medicaid Behavioral Health revenues include 43 percent General Fund, 43 percent Other Funds, 13 percent Federal Funds, and 1 percent Lottery Funds.

Behavioral health programs receive Federal Funds through the following federal grants:

- The Substance Abuse and Mental Health Services Administration (SAMHSA) Substance Abuse Prevention and Treatment (SAPT) Block Grant
- The SAMHSA Community Mental Health Services Block Grant
- The SAMHSA Projects for Assistance in Transition from Homelessness formula grant
- The Department of Health & Human Services Temporary Assistance for Needy Families (TANF) Block Grant

Non-Medicaid

Other Funds revenues include:

- Statutorily dedicated funds under the Tobacco Use Reduction Account (TURA), Intoxicated Driver Prevention Fund (IDPF), Driving Under the Influence of Intoxicants (DUII) fund, Community Housing Trust Funds, and Lottery Fund.
- Tax revenue from beer, wine, tobacco and marijuana sales.
- Miscellaneous revenue from contract settlements, sponsored travel reimbursements, and the Tobacco Master Settlement Agreement (TMSA).

New laws that apply to the program unit

Increase Accountability and Quality of Behavioral Health Services (House Bill 2086) Beginning with the recommendations of Governor Brown's Behavioral Health Advisory Council, HB 2086 became an even more comprehensive behavioral health bill. The bill calls for: enhanced support for culturally-specific peer led services, including support for tribal-based practices; integrated treatment for co-occurring disorders (substance addiction and mental health disorders together); reduction of administrative burdens in behavioral health clinical documentation and reporting; an analysis of pay and equity disparities affecting the behavioral health workforce; high quality and rapid access to alcohol and drug treatment as guided by the Alcohol & Drug Policy Commission; specialized housing navigation assistance; expansion and enhancement of the child, family and adolescent behavioral health system specific to access of services at all levels of care that is driven by real-time data; and more.

Strengthen the Crisis Care System (House Bill 2417) aims to build upon and improve Oregon's statewide coordinated crisis system. It outlines the expectations for local mobile crisis intervention teams, crisis stabilization centers, and other behavioral supports. This includes a 9-8-8 phone line (like 9-1-1 for behavioral health needs) to provide crisis intervention services and crisis care coordination anywhere in this state 24 hours per day, seven days per week.

Peer Respite Services (House Bill 2980) This bill provides $6 million for peer-run organizations in the Portland metropolitan area, southern Oregon region, Oregon coast, and eastern and central Oregon region to operate peer respite centers. These peer respite services aid people with mental illness or trauma response symptoms who experience acute distress, anxiety or emotional pain that

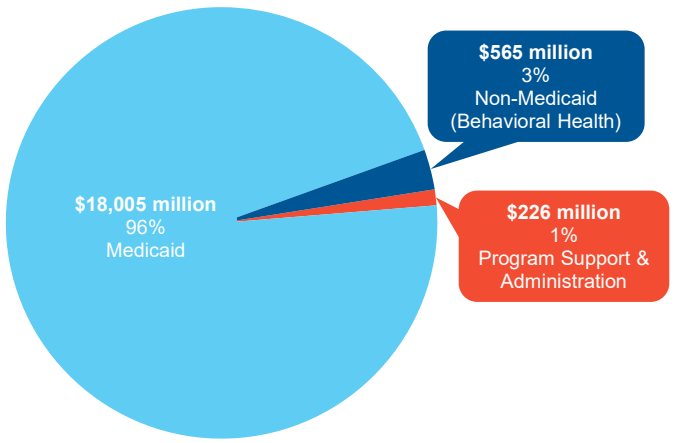
may lead to need for higher level of care. At least one of the peer respite centers must participate in a pilot project designed specifically to provide culturally responsive services to historically underrepresented communities.

System of Care Advisory Council (Senate Bill 4) The System of Care (SOC) Advisory Council is directed under Senate Bill 1 (2019) to improve the effectiveness and efficacy of child serving state agencies and the continuum of care that provides services to youth ages 0 to 25 by providing centralized and impartial forum for statewide policy development, funding strategy recommendations and planning. SB 4 gives the Council authority to award grants from funds appropriated by the Legislature; appoint an Executive Director; and requires OHA, ODHS, and the Council to submit joint biennial report on funding for system of care services and supports.

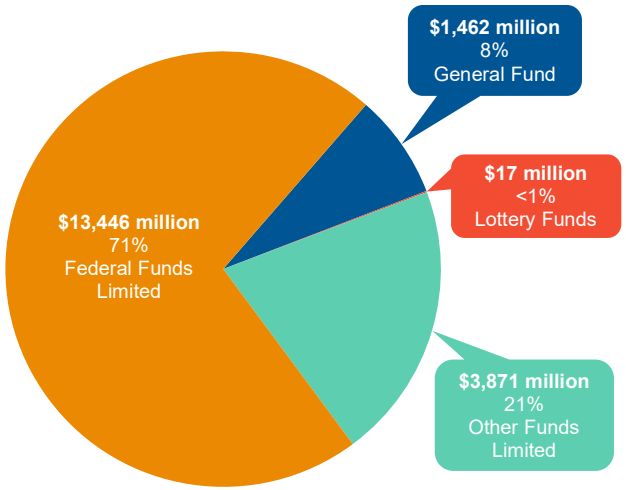
Support Drug Addiction and Recovery Services (Senate Bill 755) Last year, Oregon voters approved Ballot Measure 110, which aims to establish a more health-based, equitable and effective approach to drug addiction in Oregon by shifting the response to drug possession from criminalization to treatment and recovery. The 2021-23 Legislatively Adopted Budget includes $302 million Other Funds for addiction and recovery services, as called for in the measure, and backfills $70 million which that measure had redirected from other behavioral health services with General Fund. In addition, SB 755, which was developed cooperatively with advocates of the measure, clarified several aspects of the new law so that it can be implemented more effectively.

Oregon Health Authority
2019-21 Legislatively Approved Budget

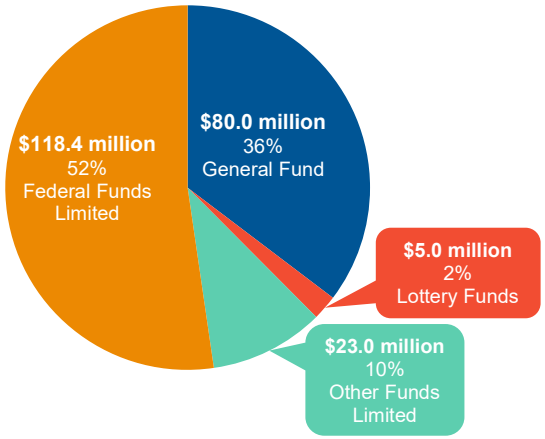
Health Systems Division by Program
$18,797 million Total Funds



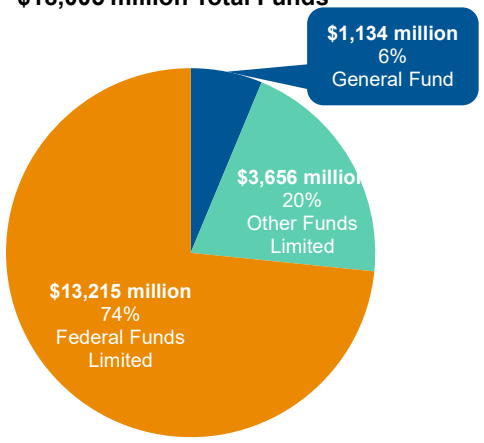
Health Systems Division by Fund Type
$18,797 million Total Funds



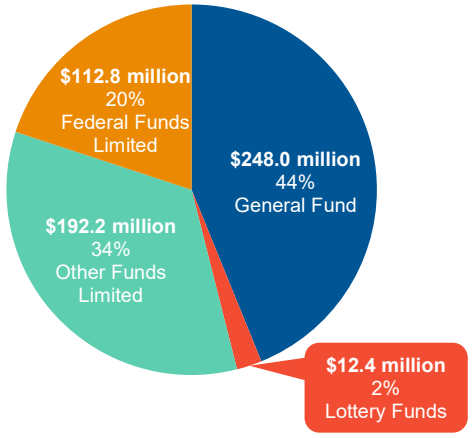
Program Support & Administration by Fund Type
$226.4 million Total Funds



Medicaid by Fund Type
$18,005 million Total Funds

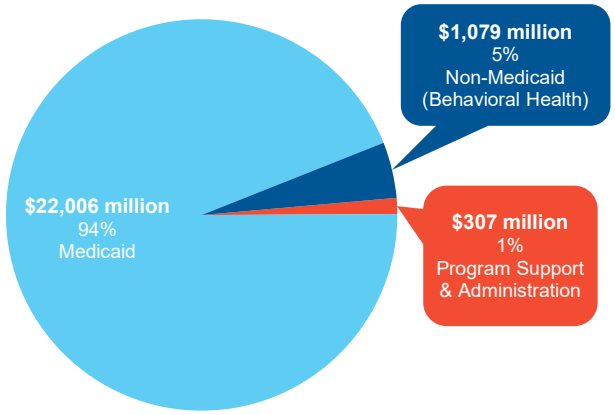


Non-Medicaid (Behavioral Health) by Fund Type
$565.4 million Total Funds

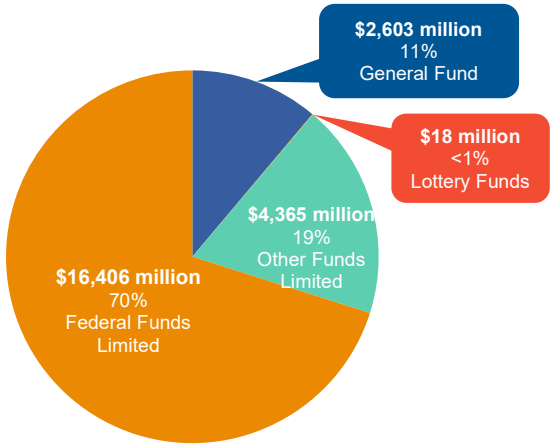


Oregon Health Authority
2021-23 Legislatively Adopted Budget

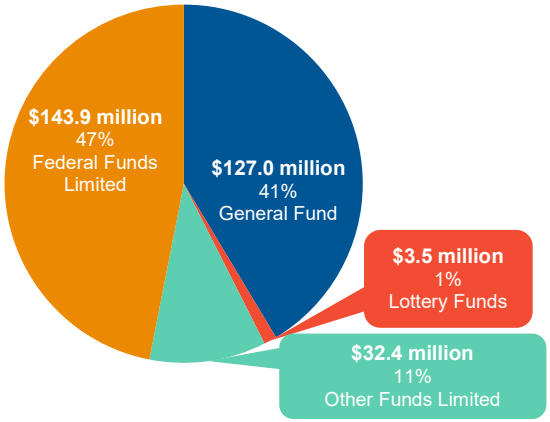
Health Systems Division by Program
$23,392 million Total Funds



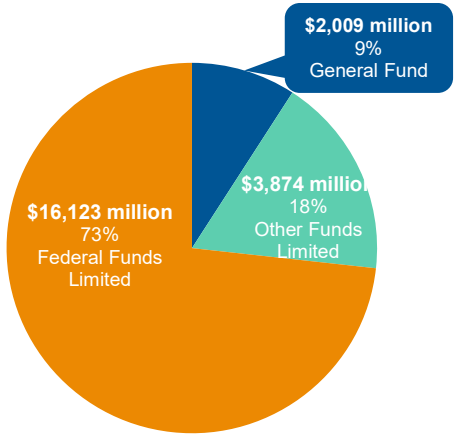
Health Systems Division by Fund Type
$23,392 million Total Funds



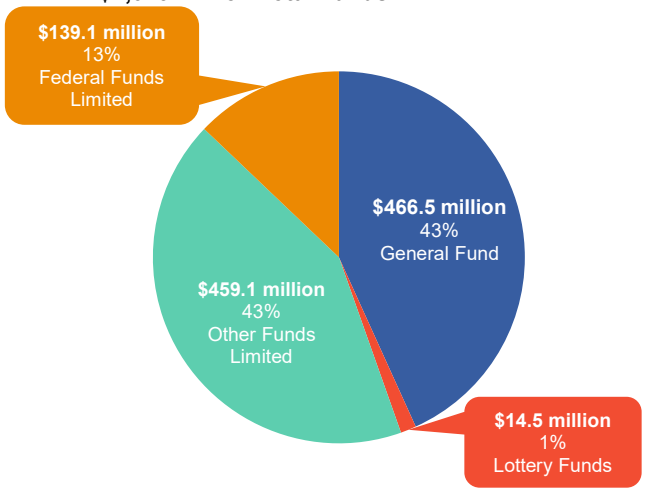
Program Support & Administration by Fund Type
$306.8 million Total Funds



Medicaid by Fund Type
$22,006 million Total Funds



Non-Medicaid (Behavioral Health) by Fund Type
$1,079 million Total Funds



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	867,560	-	-	-	-	-	867,560
Other Revenues	-	-	6,453	-	-	-	6,453
Federal Funds	-	-	-	501,484	-	-	501,484
Tsfr From Administrative Svcs	-	28,048	-	-	-	-	28,048
Total Revenues	**$867,560**	**$28,048**	**$6,453**	**$501,484**	**-**	**-**	**$1,403,545**
Personal Services							
Temporary Appointments	4,678	172	91	16,202	-	-	21,143
Overtime Payments	2,784	-	-	6,937	-	-	9,721
Shift Differential	35	-	3	230	-	-	268
All Other Differential	18,345	-	2,493	111,482	-	-	132,320
Public Employees' Retire Cont	3,625	-	428	20,325	-	-	24,378
Pension Obligation Bond	502,210	26,293	4,522	329,944	-	-	862,969
Social Security Taxes	1,977	13	198	10,316	-	-	12,504
Vacancy Savings	333,906	1,570	(1,282)	6,048	-	-	340,242
Total Personal Services	**$867,560**	**$28,048**	**$6,453**	**$501,484**	**-**	**-**	**$1,403,545**
Total Expenditures							
Total Expenditures	867,560	28,048	6,453	501,484	-	-	1,403,545
Total Expenditures	**$867,560**	**$28,048**	**$6,453**	**$501,484**	**-**	**-**	**$1,403,545**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	46,285,087	-	-	-	-	-	46,285,087
Other Selective Taxes	-	-	54,002,639	-	-	-	54,002,639
Other Revenues	-	-	186,021	-	-	-	186,021
Federal Funds	-	-	-	177,320,288	-	-	177,320,288
Total Revenues	**$46,285,087**	**-**	**$54,188,660**	**$177,320,288**	**-**	**-**	**$277,794,035**
Personal Services							
Class/Unclass Sal. and Per Diem	80,328	-	68,712	286,464	-	-	435,504
Empl. Rel. Bd. Assessments	29	-	30	117	-	-	176
Public Employees' Retire Cont	13,760	-	11,770	49,071	-	-	74,601
Social Security Taxes	6,145	-	5,256	21,914	-	-	33,315
Worker's Comp. Assess. (WCD)	23	-	24	93	-	-	140
Flexible Benefits	19,116	-	19,116	76,464	-	-	114,696
Total Personal Services	**$119,401**	**-**	**$104,908**	**$434,123**	**-**	**-**	**$658,432**
Services & Supplies							
Instate Travel	9,121	-	-	8,326	-	-	17,447
Employee Training	2,511	-	-	2,289	-	-	4,800
Office Expenses	17,350	-	-	15,120	-	-	32,470
Telecommunications	5,671	-	-	5,179	-	-	10,850
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	81,113	81,116	-	-	162,229
Facilities Rental and Taxes	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Food and Kitchen Supplies	57,967	-	-	64,679	-	-	122,646
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	1,580	-	-	1,439	-	-	3,019
Expendable Prop 250 - 5000	7,243	-	-	2,710	-	-	9,953
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**$101,443**	**-**	**$81,113**	**$180,858**	**-**	**-**	**$363,414**
Special Payments							
Dist to Individuals	31,983,743	-	54,002,639	176,705,307	-	-	262,691,689
Dist to Contract Svc Providers	7,709,264	-	-	-	-	-	7,709,264
Other Special Payments	-	-	-	-	-	-	-
Spc Pmt to Housing and Com Svcs	6,371,236	-	-	-	-	-	6,371,236
Total Special Payments	**$46,064,243**	**-**	**$54,002,639**	**$176,705,307**	**-**	**-**	**$276,772,189**
Total Expenditures							
Total Expenditures	46,285,087	-	54,188,660	177,320,288	-	-	277,794,035
Total Expenditures	**$46,285,087**	**-**	**$54,188,660**	**$177,320,288**	**-**	**-**	**$277,794,035**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(41,348,557)	-	-	-	-	-	(41,348,557)
Other Selective Taxes	-	-	(31,737,628)	-	-	-	(31,737,628)
Other Revenues	-	-	(20,281)	-	-	-	(20,281)
Federal Funds	-	-	-	(38,755,505)	-	-	(38,755,505)
Total Revenues	**($41,348,557)**	**-**	**($31,757,909)**	**($38,755,505)**	**-**	**-**	**($111,861,971)**
Personal Services							
All Other Differential	(237,012)	-	-	(580,256)	-	-	(817,268)
Public Employees' Retire Cont	(40,600)	-	-	(99,398)	-	-	(139,998)
Social Security Taxes	(18,131)	-	-	(44,390)	-	-	(62,521)
Total Personal Services	**($295,743)**	**-**	**-**	**($724,044)**	**-**	**-**	**($1,019,787)**
Services & Supplies							
Instate Travel	-	-	(932)	-	-	-	(932)
Employee Training	-	-	(256)	-	-	-	(256)
Office Expenses	-	-	(2,491)	-	-	-	(2,491)
Telecommunications	-	-	(580)	-	-	-	(580)
Data Processing	-	-	(613)	(612)	-	-	(1,225)
Facilities Maintenance	-	-	-	(5,796)	-	-	(5,796)
Agency Program Related S and S	-	-	(10,055)	-	-	-	(10,055)
Intra-agency Charges	-	-	(1,210)	(1,210)	-	-	(2,420)
Other Services and Supplies	-	-	(162)	-	-	-	(162)
Expendable Prop 250 - 5000	-	-	(2,702)	(1,731)	-	-	(4,433)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	(1,280)	(1,279)	-	-	(2,559)
Total Services & Supplies	**-**	**-**	**($20,281)**	**($10,628)**	**-**	**-**	**($30,909)**
Special Payments							
Dist to Counties	(1,875,000)	-	-	(2,020,833)	-	-	(3,895,833)
Dist to Individuals	(37,309,414)	-	(31,737,628)	(36,000,000)	-	-	(105,047,042)
Dist to Contract Svc Providers	(1,868,400)	-	-	-	-	-	(1,868,400)
Total Special Payments	**($41,052,814)**	**-**	**($31,737,628)**	**($38,020,833)**	**-**	**-**	**($110,811,275)**
Total Expenditures							
Total Expenditures	(41,348,557)	-	(31,757,909)	(38,755,505)	-	-	(111,861,971)
Total Expenditures	**($41,348,557)**	**-**	**($31,757,909)**	**($38,755,505)**	**-**	**-**	**($111,861,971)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	75,781,603	-	-	-	-	-	75,781,603
Other Revenues	-	-	138,900,233	-	-	-	138,900,233
Federal Funds	-	-	-	521,584,901	-	-	521,584,901
Tsfr From Administrative Svcs	-	694,287	-	-	-	-	694,287
Total Revenues	**$75,781,603**	**$694,287**	**$138,900,233**	**$521,584,901**	**-**	**-**	**$736,961,024**
Services & Supplies							
Instate Travel	20,211	1,626	4,649	32,457	-	-	58,943
Out of State Travel	1,879	221	2,414	6,334	-	-	10,848
Employee Training	7,091	321	2,812	13,688	-	-	23,912
Office Expenses	206,383	358	23,670	159,558	-	-	389,969
Telecommunications	6,866	169	6,323	16,573	-	-	29,931
Data Processing	11,832	408	965	79,337	-	-	92,542
Publicity and Publications	32,382	2,487	77,368	36,815	-	-	149,052
Professional Services	1,267,372	106,400	694,173	1,548,403	-	-	3,616,348
IT Professional Services	613,054	1	77,806	2,223,366	-	-	2,914,227
Attorney General	258,862	284	55,997	313,893	-	-	629,036
Employee Recruitment and Develop	259	-	23	274	-	-	556
Dues and Subscriptions	5,117	339	1,211	10,237	-	-	16,904
Facilities Rental and Taxes	9,895	-	1,596	57,758	-	-	69,249
Fuels and Utilities	2,601	-	-	135	-	-	2,736
Facilities Maintenance	245	-	-	951	-	-	1,196
Other Care of Residents and Patients	6,603	-	-	8,088	-	-	14,691
Agency Program Related S and S	11,245	219	14,839	20,752	-	-	47,055
Intra-agency Charges	14,283	-	70	38,254	-	-	52,607

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	31,576	520	1,023	36,650	-	-	69,769
Expendable Prop 250 - 5000	4,635	65	1,440	18,258	-	-	24,398
IT Expendable Property	27,061	107	1,693	105,469	-	-	134,330
Total Services & Supplies	**$2,539,452**	**$113,525**	**$968,072**	**$4,727,250**	**-**	**-**	**$8,348,299**
Capital Outlay							
Building Structures	327,355	-	64,500	-	-	-	391,855
Total Capital Outlay	**$327,355**	**-**	**$64,500**	**-**	**-**	**-**	**$391,855**
Special Payments							
Dist to Counties	9,444,695	366,680	3,623,453	1,190,764	-	-	14,625,592
Dist to Other Gov Unit	323,777	7,880	27,240	53,412	-	-	412,309
Dist to Non-Gov Units	46,773	-	-	186,313	-	-	233,086
Dist to Individuals	62,109,751	174,674	133,837,364	514,385,162	-	-	710,506,951
Dist to Contract Svc Providers	-	-	-	-	-	-	-
Other Special Payments	861,526	31,528	320,583	980,795	-	-	2,194,432
Spc Pmt to Education, Dept of	2,184	-	59,021	61,205	-	-	122,410
Spc Pmt to Housing and Com Svcs	126,090	-	-	-	-	-	126,090
Total Special Payments	**$72,914,796**	**$580,762**	**$137,867,661**	**$516,857,651**	**-**	**-**	**$728,220,870**
Total Expenditures							
Total Expenditures	75,781,603	694,287	138,900,233	521,584,901	-	-	736,961,024
Total Expenditures	**$75,781,603**	**$694,287**	**$138,900,233**	**$521,584,901**	**-**	**-**	**$736,961,024**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	22,238,927	-	-	-	-	-	22,238,927
Other Selective Taxes	-	-	30,383,984	-	-	-	30,383,984
Other Revenues	-	-	10,031,365	-	-	-	10,031,365
Federal Funds	-	-	-	168,092,864	-	-	168,092,864
Tsfr From Administrative Svcs	-	171,000	627,654	-	-	-	798,654
Tsfr From Revenue, Dept of	-	-	3,223,872	-	-	-	3,223,872
Total Revenues	**$22,238,927**	**$171,000**	**$44,266,875**	**$168,092,864**	**-**	**-**	**$234,769,666**
Special Payments							
Dist to Counties	1,672,300	93,913	825,878	646,833	-	-	3,238,924
Dist to Other Gov Unit	238,624	7,318	89,784	52,749	-	-	388,475
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Individuals	20,105,709	29,739	43,114,334	167,128,184	-	-	230,377,966
Other Special Payments	222,294	40,030	236,879	265,098	-	-	764,301
Total Special Payments	**$22,238,927**	**$171,000**	**$44,266,875**	**$168,092,864**	**-**	**-**	**$234,769,666**
Total Expenditures							
Total Expenditures	22,238,927	171,000	44,266,875	168,092,864	-	-	234,769,666
Total Expenditures	**$22,238,927**	**$171,000**	**$44,266,875**	**$168,092,864**	**-**	**-**	**$234,769,666**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	17,975,940	-	-	-	-	-	17,975,940
Other Selective Taxes	-	-	26,477,472	-	-	-	26,477,472
Other Revenues	-	-	8,900,654	-	-	-	8,900,654
Federal Funds	-	-	-	146,149,311	-	-	146,149,311
Tsfr From Administrative Svcs	-	-	492,032	-	-	-	492,032
Tsfr From Revenue, Dept of	-	-	1,770,129	-	-	-	1,770,129
Total Revenues	**$17,975,940**	**-**	**$37,640,287**	**$146,149,311**	**-**	**-**	**$201,765,538**
Services & Supplies							
IT Professional Services	73,224	-	-	385,348	-	-	458,572
Total Services & Supplies	**$73,224**	**-**	**-**	**$385,348**	**-**	**-**	**$458,572**
Special Payments							
Dist to Counties	265,836	-	17,178	20,996	-	-	304,010
Dist to Other Gov Unit	23,394	-	1,149	1,405	-	-	25,948
Dist to Individuals	17,512,953	-	37,613,780	145,731,564	-	-	200,858,297
Other Special Payments	100,533	-	8,180	9,998	-	-	118,711
Total Special Payments	**$17,902,716**	**-**	**$37,640,287**	**$145,763,963**	**-**	**-**	**$201,306,966**
Total Expenditures							
Total Expenditures	17,975,940	-	37,640,287	146,149,311	-	-	201,765,538
Total Expenditures	**$17,975,940**	**-**	**$37,640,287**	**$146,149,311**	**-**	**-**	**$201,765,538**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 040 - Mandated Caseload

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	279,825,961	-	-	-	-	-	279,825,961
Other Selective Taxes	-	-	8,387,279	-	-	-	8,387,279
Other Revenues	-	-	7,919,739	-	-	-	7,919,739
Federal Funds	-	-	-	1,242,529,081	-	-	1,242,529,081
Tsfr From Administrative Svcs	-	-	518,290	-	-	-	518,290
Tsfr From Revenue, Dept of	-	-	1,829,999	-	-	-	1,829,999
Total Revenues	**$279,825,961**	**-**	**$18,655,307**	**$1,242,529,081**	**-**	**-**	**$1,541,010,349**
Special Payments							
Dist to Counties	1,968,865	-	-	-	-	-	1,968,865
Dist to Individuals	277,857,096	-	18,655,307	1,242,529,081	-	-	1,539,041,484
Total Special Payments	**$279,825,961**	**-**	**$18,655,307**	**$1,242,529,081**	**-**	**-**	**$1,541,010,349**
Total Expenditures							
Total Expenditures	279,825,961	-	18,655,307	1,242,529,081	-	-	1,541,010,349
Total Expenditures	**$279,825,961**	**-**	**$18,655,307**	**$1,242,529,081**	**-**	**-**	**$1,541,010,349**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 050 - Fundshifts

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	295,439,981	-	-	-	-	-	295,439,981
Other Selective Taxes	-	-	157,786,409	-	-	-	157,786,409
Other Revenues	-	-	(224,678,392)	-	-	-	(224,678,392)
Federal Funds	-	-	-	(236,686,593)	-	-	(236,686,593)
Tsfr From Administrative Svcs	-	(751,761)	1,938,600	-	-	-	1,186,839
Tsfr From Revenue, Dept of	-	-	2,000,000	-	-	-	2,000,000
Total Revenues	**$295,439,981**	**($751,761)**	**($62,953,383)**	**($236,686,593)**	**-**	**-**	**($4,951,756)**
Special Payments							
Dist to Individuals	295,439,981	-	(58,001,627)	(236,686,593)	-	-	751,761
Other Special Payments	-	(751,761)	-	-	-	-	(751,761)
Total Special Payments	**$295,439,981**	**($751,761)**	**($58,001,627)**	**($236,686,593)**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	295,439,981	(751,761)	(58,001,627)	(236,686,593)	-	-	-
Total Expenditures	**$295,439,981**	**($751,761)**	**($58,001,627)**	**($236,686,593)**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	(4,951,756)	-	-	-	(4,951,756)
Total Ending Balance	**-**	**-**	**($4,951,756)**	**-**	**-**	**-**	**($4,951,756)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(855,288)	-	-	-	-	-	(855,288)
Other Revenues	-	-	(16,182)	-	-	-	(16,182)
Federal Funds	-	-	-	(394,271)	-	-	(394,271)
Total Revenues	**($855,288)**	**-**	**($16,182)**	**($394,271)**	**-**	**-**	**($1,265,741)**
Personal Services							
All Other Differential	39,430	-	-	-	-	-	39,430
Public Employees' Retire Cont	6,754	-	-	-	-	-	6,754
Social Security Taxes	3,016	-	-	-	-	-	3,016
Total Personal Services	**$49,200**	**-**	**-**	**-**	**-**	**-**	**$49,200**
Services & Supplies							
Office Expenses	(12,692)	-	(600)	(5,897)	-	-	(19,189)
Data Processing	(9,264)	-	(1,278)	(6,068)	-	-	(16,610)
Professional Services	(508,012)	-	-	(145,906)	-	-	(653,918)
Facilities Rental and Taxes	(78,780)	-	(4,836)	(47,580)	-	-	(131,196)
Food and Kitchen Supplies	(43,494)	-	-	(25,014)	-	-	(68,508)
Other Care of Residents and Patients	(127,201)	-	-	(118,581)	-	-	(245,782)
Intra-agency Charges	(8,370)	-	(428)	(2,287)	-	-	(11,085)
Expendable Prop 250 - 5000	(43,193)	-	(5,691)	(27,031)	-	-	(75,915)
IT Expendable Property	(19,350)	-	(2,669)	(12,679)	-	-	(34,698)
Total Services & Supplies	**($850,356)**	**-**	**($15,502)**	**($391,043)**	**-**	**-**	**($1,256,901)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Individuals	(49,200)	-	-	-	-	-	(49,200)
Other Special Payments	(4,932)	-	(680)	(3,228)	-	-	(8,840)
Total Special Payments	**($54,132)**	**-**	**($680)**	**($3,228)**	**-**	**-**	**($58,040)**
Total Expenditures							
Total Expenditures	(855,288)	-	(16,182)	(394,271)	-	-	(1,265,741)
Total Expenditures	**($855,288)**	**-**	**($16,182)**	**($394,271)**	**-**	**-**	**($1,265,741)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 081 - April 2020 Eboard

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,199,536	-	-	-	-	-	1,199,536
Federal Funds	-	-	-	1,847,109	-	-	1,847,109
Total Revenues	**$1,199,536**	**-**	**-**	**$1,847,109**	**-**	**-**	**$3,046,645**
Special Payments							
Dist to Counties	808,301	-	-	1,244,667	-	-	2,052,968
Dist to Other Gov Unit	71,477	-	-	110,066	-	-	181,543
Dist to Non-Gov Units	4,174	-	-	6,427	-	-	10,601
Dist to Individuals	16,338	-	-	25,157	-	-	41,495
Other Special Payments	299,246	-	-	460,792	-	-	760,038
Total Special Payments	**$1,199,536**	**-**	**-**	**$1,847,109**	**-**	**-**	**$3,046,645**
Total Expenditures							
Total Expenditures	1,199,536	-	-	1,847,109	-	-	3,046,645
Total Expenditures	**$1,199,536**	**-**	**-**	**$1,847,109**	**-**	**-**	**$3,046,645**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(39,195,814)	-	-	-	-	-	(39,195,814)
Other Selective Taxes	-	-	98,000,000	-	-	-	98,000,000
Business Lic and Fees	-	-	575,631	-	-	-	575,631
Other Revenues	-	-	(76,073,442)	-	-	-	(76,073,442)
Federal Funds	-	-	-	(73,367,118)	-	-	(73,367,118)
Tsfr From Administrative Svcs	-	(260,750)	-	-	-	-	(260,750)
Total Revenues	**($39,195,814)**	**($260,750)**	**$22,502,189**	**($73,367,118)**	**-**	**-**	**($90,321,493)**
Personal Services							
Class/Unclass Sal. and Per Diem	1,259,772	-	294,665	1,433,023	-	-	2,987,460
All Other Differential	-	-	80,000	-	-	-	80,000
Empl. Rel. Bd. Assessments	756	-	136	919	-	-	1,811
Public Employees' Retire Cont	215,800	-	64,180	245,484	-	-	525,464
Social Security Taxes	96,378	-	28,663	109,630	-	-	234,671
Worker's Comp. Assess. (WCD)	601	-	108	731	-	-	1,440
Flexible Benefits	496,430	-	89,139	602,813	-	-	1,188,382
Reconciliation Adjustment	(37,075)	-	(21,364)	(8,864)	-	-	(67,303)
Total Personal Services	**$2,032,662**	**-**	**$535,527**	**$2,383,736**	**-**	**-**	**$4,951,925**
Services & Supplies							
Instate Travel	37,845	-	12,047	48,725	-	-	98,617
Employee Training	10,411	-	1,939	13,398	-	-	25,748
Office Expenses	72,013	-	13,409	92,711	-	-	178,133
Telecommunications	23,556	-	4,385	30,315	-	-	58,256

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	675,278	-	(15,400)	2,152,316	-	-	2,812,194
Food and Kitchen Supplies	-	-	57,498	-	-	-	57,498
Other Services and Supplies	6,553	-	1,220	8,421	-	-	16,194
Expendable Prop 250 - 5000	-	-	1,292	-	-	-	1,292
IT Expendable Property	-	-	4,325	-	-	-	4,325
Total Services & Supplies	**$825,656**	**-**	**$80,715**	**$2,345,886**	**-**	**-**	**$3,252,257**
Special Payments							
Dist to Individuals	(42,054,132)	(260,750)	21,885,947	(78,096,740)	-	-	(98,525,675)
Total Special Payments	**($42,054,132)**	**($260,750)**	**$21,885,947**	**($78,096,740)**	**-**	**-**	**($98,525,675)**
Total Expenditures							
Total Expenditures	(39,195,814)	(260,750)	22,502,189	(73,367,118)	-	-	(90,321,493)
Total Expenditures	**($39,195,814)**	**($260,750)**	**$22,502,189**	**($73,367,118)**	**-**	**-**	**($90,321,493)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							32
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**32**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							31.05
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**31.05**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Dist to Other Gov Unit	-	-	-	-	-	-	-
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Individuals	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Spc Pmt to Housing and Com Svcs	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Other Care of Residents and Patients	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(105,890)	-	-	-	-	-	(105,890)
Other Selective Taxes	-	-	(466,027,226)	-	-	-	(466,027,226)
Other Revenues	-	-	466,027,226	-	-	-	466,027,226
Federal Funds	-	-	-	(159,469)	-	-	(159,469)
Total Revenues	**($105,890)**	**-**	**-**	**($159,469)**	**-**	**-**	**($265,359)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	137,424	-	-	137,424
Empl. Rel. Bd. Assessments	-	-	-	58	-	-	58
Public Employees' Retire Cont	-	-	-	23,541	-	-	23,541
Social Security Taxes	-	-	-	10,513	-	-	10,513
Worker's Comp. Assess. (WCD)	-	-	-	46	-	-	46
Flexible Benefits	-	-	-	38,232	-	-	38,232
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**$209,814**	**-**	**-**	**$209,814**
Services & Supplies							
Instate Travel	-	-	-	3,116	-	-	3,116
Employee Training	-	-	-	857	-	-	857
Office Expenses	(840,426)	-	-	(405,183)	-	-	(1,245,609)
Telecommunications	-	-	-	1,939	-	-	1,939
Professional Services	(1,262,251)	-	-	(2,856,791)	-	-	(4,119,042)
IT Professional Services	1,691,565	-	-	2,856,791	-	-	4,548,356
Food and Kitchen Supplies	-	-	-	28,803	-	-	28,803

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	539	-	-	539
Expendable Prop 250 - 5000	-	-	-	646	-	-	646
Total Services & Supplies	**($411,112)**	**-**	**-**	**($369,283)**	**-**	**-**	**($780,395)**
Special Payments							
Dist to Individuals	305,222	-	-	-	-	-	305,222
Total Special Payments	**$305,222**	**-**	**-**	**-**	**-**	**-**	**$305,222**
Total Expenditures							
Total Expenditures	(105,890)	-	-	(159,469)	-	-	(265,359)
Total Expenditures	**($105,890)**	**-**	**-**	**($159,469)**	**-**	**-**	**($265,359)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Publicity and Publications	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 201 - Improving Data Integrity and Compliance

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 201 - Improving Data Integrity and Compliance

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 205 - Modularity

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 205 - Modularity

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 206 - Integrated Eligibility

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	165,738	-	-	-	-	-	165,738
Federal Funds	-	-	-	497,214	-	-	497,214
Total Revenues	**$165,738**	**-**	**-**	**$497,214**	**-**	**-**	**$662,952**
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	165,738	-	-	497,214	-	-	662,952
Total Services & Supplies	**$165,738**	**-**	**-**	**$497,214**	**-**	**-**	**$662,952**
Total Expenditures							
Total Expenditures	165,738	-	-	497,214	-	-	662,952
Total Expenditures	**$165,738**	**-**	**-**	**$497,214**	**-**	**-**	**$662,952**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 403 - Indian Managed Care Entity

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,441,980	-	-	-	-	-	1,441,980
Federal Funds	-	-	-	13,517,450	-	-	13,517,450
Total Revenues	**$1,441,980**	**-**	**-**	**$13,517,450**	**-**	**-**	**$14,959,430**
Personal Services							
Temporary Appointments	53,918	-	-	53,918	-	-	107,836
Social Security Taxes	4,125	-	-	4,125	-	-	8,250
Total Personal Services	**$58,043**	**-**	**-**	**$58,043**	**-**	**-**	**$116,086**
Services & Supplies							
Instate Travel	1,364	-	-	1,363	-	-	2,727
Employee Training	375	-	-	375	-	-	750
Office Expenses	2,594	-	-	2,594	-	-	5,188
Telecommunications	849	-	-	848	-	-	1,697
IT Professional Services	242,967	-	-	288,900	-	-	531,867
Food and Kitchen Supplies	13,125	-	-	13,121	-	-	26,246
Other Services and Supplies	236	-	-	236	-	-	472
Expendable Prop 250 - 5000	323	-	-	323	-	-	646
Total Services & Supplies	**$261,833**	**-**	**-**	**$307,760**	**-**	**-**	**$569,593**
Special Payments							
Dist to Individuals	1,122,104	-	-	13,151,647	-	-	14,273,751
Total Special Payments	**$1,122,104**	**-**	**-**	**$13,151,647**	**-**	**-**	**$14,273,751**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 403 - Indian Managed Care Entity

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	1,441,980	-	-	13,517,450	-	-	14,959,430
Total Expenditures	**$1,441,980**	**-**	**-**	**$13,517,450**	**-**	**-**	**$14,959,430**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 405 - CAWEM ESRD Outpatient Dialysis Coverage

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,143,012	-	-	-	-	-	1,143,012
Federal Funds	-	-	-	1,757,251	-	-	1,757,251
Total Revenues	**$1,143,012**	**-**	**-**	**$1,757,251**	**-**	**-**	**$2,900,263**
Special Payments							
Dist to Individuals	1,143,012	-	-	1,757,251	-	-	2,900,263
Total Special Payments	**$1,143,012**	**-**	**-**	**$1,757,251**	**-**	**-**	**$2,900,263**
Total Expenditures							
Total Expenditures	1,143,012	-	-	1,757,251	-	-	2,900,263
Total Expenditures	**$1,143,012**	**-**	**-**	**$1,757,251**	**-**	**-**	**$2,900,263**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 406 - Children's Mobile Crisis

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 407 - Operate FFS Like a CCO

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	12,057,223	-	-	-	-	-	12,057,223
Federal Funds	-	-	-	20,137,313	-	-	20,137,313
Total Revenues	**$12,057,223**	**-**	**-**	**$20,137,313**	**-**	**-**	**$32,194,536**
Personal Services							
Class/Unclass Sal. and Per Diem	478,193	-	-	561,361	-	-	1,039,554
Empl. Rel. Bd. Assessments	180	-	-	207	-	-	387
Public Employees' Retire Cont	81,918	-	-	96,159	-	-	178,077
Social Security Taxes	36,583	-	-	42,943	-	-	79,526
Worker's Comp. Assess. (WCD)	144	-	-	162	-	-	306
Flexible Benefits	118,710	-	-	139,356	-	-	258,066
Total Personal Services	**$715,728**	**-**	**-**	**$840,188**	**-**	**-**	**$1,555,916**
Services & Supplies							
Instate Travel	9,730	-	-	11,423	-	-	21,153
Employee Training	2,664	-	-	3,123	-	-	5,787
Office Expenses	18,414	-	-	21,609	-	-	40,023
Telecommunications	10,107	-	-	11,862	-	-	21,969
Food and Kitchen Supplies	101,080	-	-	118,634	-	-	219,714
Other Services and Supplies	1,674	-	-	1,962	-	-	3,636
Expendable Prop 250 - 5000	2,673	-	-	3,141	-	-	5,814
IT Expendable Property	7,452	-	-	8,748	-	-	16,200
Total Services & Supplies	**$153,794**	**-**	**-**	**$180,502**	**-**	**-**	**$334,296**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 407 - Operate FFS Like a CCO

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Individuals	11,187,701	-	-	19,116,623	-	-	30,304,324
Total Special Payments	**$11,187,701**	**-**	**-**	**$19,116,623**	**-**	**-**	**$30,304,324**
Total Expenditures							
Total Expenditures	12,057,223	-	-	20,137,313	-	-	32,194,536
Total Expenditures	**$12,057,223**	**-**	**-**	**$20,137,313**	**-**	**-**	**$32,194,536**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							9
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**9**
Total FTE							
Total FTE							6.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.75**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 409 - Comprehensive BH Services

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 409 - Comprehensive BH Services

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Individuals	-	-	-	-	-	-	-
Dist to Contract Svc Providers	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 409 - Comprehensive BH Services

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 411 - CMH Aid and Assist

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 411 - CMH Aid and Assist

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Individuals	-	-	-	-	-	-	-
Dist to Contract Svc Providers	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 411 - CMH Aid and Assist

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 412 - Capacity for Contract Development

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	237,898	-	-	-	-	-	237,898
Other Revenues	-	-	10,476	-	-	-	10,476
Federal Funds	-	-	-	248,382	-	-	248,382
Total Revenues	**$237,898**	**-**	**$10,476**	**$248,382**	**-**	**-**	**$496,756**
Personal Services							
Class/Unclass Sal. and Per Diem	84,160	-	5,372	89,532	-	-	179,064
Empl. Rel. Bd. Assessments	40	-	2	44	-	-	86
Public Employees' Retire Cont	14,416	-	920	15,338	-	-	30,674
Social Security Taxes	6,438	-	410	6,850	-	-	13,698
Worker's Comp. Assess. (WCD)	32	-	2	34	-	-	68
Flexible Benefits	26,954	-	1,720	28,674	-	-	57,348
Total Personal Services	**$132,040**	**-**	**$8,426**	**$140,472**	**-**	**-**	**$280,938**
Services & Supplies							
Instate Travel	2,196	-	140	2,338	-	-	4,674
Employee Training	604	-	38	644	-	-	1,286
Office Expenses	4,180	-	266	4,448	-	-	8,894
Telecommunications	1,366	-	88	1,454	-	-	2,908
Professional Services	73,720	-	-	73,720	-	-	147,440
Food and Kitchen Supplies	22,804	-	1,456	24,256	-	-	48,516
Other Services and Supplies	380	-	24	404	-	-	808

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 412 - Capacity for Contract Development

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	608	-	38	646	-	-	1,292
Total Services & Supplies	**$105,858**	**-**	**$2,050**	**$107,910**	**-**	**-**	**$215,818**
Total Expenditures							
Total Expenditures	237,898	-	10,476	248,382	-	-	496,756
Total Expenditures	**$237,898**	**-**	**$10,476**	**$248,382**	**-**	**-**	**$496,756**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							1.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.50**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 414 - Compass Modernization

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,320,585	-	-	-	-	-	2,320,585
Federal Funds	-	-	-	5,407,953	-	-	5,407,953
Total Revenues	**$2,320,585**	**-**	**-**	**$5,407,953**	**-**	**-**	**$7,728,538**
Services & Supplies							
IT Professional Services	2,320,585	-	-	5,407,953	-	-	7,728,538
Total Services & Supplies	**$2,320,585**	**-**	**-**	**$5,407,953**	**-**	**-**	**$7,728,538**
Total Expenditures							
Total Expenditures	2,320,585	-	-	5,407,953	-	-	7,728,538
Total Expenditures	**$2,320,585**	**-**	**-**	**$5,407,953**	**-**	**-**	**$7,728,538**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 419 - CCO 2.0 Quality Assurance Compliance

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	870,172	-	-	-	-	-	870,172
Federal Funds	-	-	-	1,152,584	-	-	1,152,584
Total Revenues	**$870,172**	**-**	**-**	**$1,152,584**	**-**	**-**	**$2,022,756**
Personal Services							
Class/Unclass Sal. and Per Diem	252,860	-	-	296,836	-	-	549,696
Empl. Rel. Bd. Assessments	108	-	-	124	-	-	232
Public Employees' Retire Cont	43,316	-	-	50,848	-	-	94,164
Social Security Taxes	19,344	-	-	22,708	-	-	42,052
Worker's Comp. Assess. (WCD)	84	-	-	100	-	-	184
Flexible Benefits	70,348	-	-	82,580	-	-	152,928
Total Personal Services	**$386,060**	**-**	**-**	**$453,196**	**-**	**-**	**$839,256**
Services & Supplies							
Instate Travel	5,732	-	-	6,732	-	-	12,464
Employee Training	1,576	-	-	1,852	-	-	3,428
Office Expenses	10,908	-	-	12,808	-	-	23,716
Telecommunications	5,384	-	-	6,320	-	-	11,704
Professional Services	-	-	-	-	-	-	-
IT Professional Services	402,016	-	-	603,024	-	-	1,005,040
Food and Kitchen Supplies	53,004	-	-	62,204	-	-	115,208
Other Services and Supplies	992	-	-	1,164	-	-	2,156
Expendable Prop 250 - 5000	1,188	-	-	1,396	-	-	2,584

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 419 - CCO 2.0 Quality Assurance Compliance

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	3,312	-	-	3,888	-	-	7,200
Total Services & Supplies	**$484,112**	**-**	**-**	**$699,388**	**-**	**-**	**$1,183,500**
Capital Outlay							
Data Processing Software	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	870,172	-	-	1,152,584	-	-	2,022,756
Total Expenditures	**$870,172**	**-**	**-**	**$1,152,584**	**-**	**-**	**$2,022,756**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							4.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 420 - CCO Quality Pool Withhold

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 431 - SUD 1115 Waiver

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	19,298,207	-	-	-	-	-	19,298,207
Federal Funds	-	-	-	110,217,871	-	-	110,217,871
Total Revenues	**$19,298,207**	**-**	**-**	**$110,217,871**	**-**	**-**	**$129,516,078**
Personal Services							
Class/Unclass Sal. and Per Diem	68,712	-	-	68,712	-	-	137,424
Empl. Rel. Bd. Assessments	29	-	-	29	-	-	58
Public Employees' Retire Cont	11,771	-	-	11,771	-	-	23,542
Social Security Taxes	5,257	-	-	5,257	-	-	10,514
Worker's Comp. Assess. (WCD)	23	-	-	23	-	-	46
Flexible Benefits	19,116	-	-	19,116	-	-	38,232
Total Personal Services	**$104,908**	**-**	**-**	**$104,908**	**-**	**-**	**$209,816**
Services & Supplies							
Instate Travel	1,558	-	-	1,558	-	-	3,116
Out of State Travel	-	-	-	-	-	-	-
Employee Training	429	-	-	428	-	-	857
Office Expenses	2,965	-	-	2,964	-	-	5,929
Telecommunications	970	-	-	969	-	-	1,939
Food and Kitchen Supplies	14,063	-	-	14,060	-	-	28,123
Medical Services and Supplies	341	-	-	339	-	-	680
Other Services and Supplies	270	-	-	269	-	-	539

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 431 - SUD 1115 Waiver

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	323	-	-	323	-	-	646
Total Services & Supplies	**$20,919**	**-**	**-**	**$20,910**	**-**	**-**	**$41,829**
Special Payments							
Dist to Individuals	19,172,380	-	-	110,092,053	-	-	129,264,433
Dist to Contract Svc Providers	-	-	-	-	-	-	-
Total Special Payments	**$19,172,380**	**-**	**-**	**$110,092,053**	**-**	**-**	**$129,264,433**
Total Expenditures							
Total Expenditures	19,298,207	-	-	110,217,871	-	-	129,516,078
Total Expenditures	**$19,298,207**	**-**	**-**	**$110,217,871**	**-**	**-**	**$129,516,078**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 431 - SUD 1115 Waiver

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 435 - Dental FFS Rate Increase

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 438 - GEMT

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Business Lic and Fees	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 438 - GEMT

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Other Gov Unit	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 441 - MH Residential Services Transition to CCOs

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
IT Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 442 - Auditing Standards of Care

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 442 - Auditing Standards of Care

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 443 - Beneficiary and Self-Audit

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 443 - Beneficiary and Self-Audit

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 444 - Forensic Digital Investigator

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 444 - Forensic Digital Investigator

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(199,829,451)	-	-	-	-	-	(199,829,451)
Other Selective Taxes	-	-	23,000,000	-	-	-	23,000,000
Other Revenues	-	-	83,162,949	-	-	-	83,162,949
Federal Funds	-	-	-	1,986,577,309	-	-	1,986,577,309
Tsfr From Administrative Svcs	-	1,303,997	12,846,500	-	-	-	14,150,497
Tsfr From Revenue, Dept of	-	-	343,712,000	-	-	-	343,712,000
Total Revenues	**($199,829,451)**	**$1,303,997**	**$462,721,449**	**$1,986,577,309**	**-**	**-**	**$2,250,773,304**
Personal Services							
Class/Unclass Sal. and Per Diem	378,828	-	-	-	-	-	378,828
Empl. Rel. Bd. Assessments	144	-	-	-	-	-	144
Public Employees' Retire Cont	64,893	-	-	-	-	-	64,893
Social Security Taxes	28,981	-	-	-	-	-	28,981
Worker's Comp. Assess. (WCD)	114	-	-	-	-	-	114
Flexible Benefits	95,580	-	-	-	-	-	95,580
Total Personal Services	**$568,540**	**-**	**-**	**-**	**-**	**-**	**$568,540**
Services & Supplies							
Instate Travel	7,790	-	-	-	-	-	7,790
Employee Training	2,143	-	-	-	-	-	2,143
Office Expenses	14,823	-	-	-	-	-	14,823
Telecommunications	4,847	-	-	-	-	-	4,847
Professional Services	8,245,688	-	(2,785,742)	-	-	-	5,459,946
Food and Kitchen Supplies	77,693	-	-	-	-	-	77,693

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	1,347	-	-	-	-	-	1,347
Expendable Prop 250 - 5000	1,938	-	-	-	-	-	1,938
Total Services & Supplies	**$8,356,269**	**-**	**($2,785,742)**	**-**	**-**	**-**	**$5,570,527**
Special Payments							
Dist to Counties	(977,253)	-	-	-	-	-	(977,253)
Dist to Individuals	(198,367,126)	1,303,997	462,101,449	1,984,085,580	-	-	2,249,123,900
Dist to Contract Svc Providers	9,170,619	-	2,785,742	-	-	-	11,956,361
Other Special Payments	(9,150,843)	-	-	2,491,729	-	-	(6,659,114)
Spc Pmt to Housing and Com Svcs	(9,429,657)	-	-	-	-	-	(9,429,657)
Total Special Payments	**($208,754,260)**	**$1,303,997**	**$464,887,191**	**$1,986,577,309**	**-**	**-**	**$2,244,014,237**
Total Expenditures							
Total Expenditures	(199,829,451)	1,303,997	462,101,449	1,986,577,309	-	-	2,250,153,304
Total Expenditures	**($199,829,451)**	**$1,303,997**	**$462,101,449**	**$1,986,577,309**	**-**	**-**	**$2,250,153,304**
Ending Balance							
Ending Balance	-	-	620,000	-	-	-	620,000
Total Ending Balance	**-**	**-**	**$620,000**	**-**	**-**	**-**	**$620,000**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.50**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	131,569,665	-	-	-	-	-	131,569,665
Other Revenues	-	-	2,218	-	-	-	2,218
Federal Funds	-	-	-	132,550,359	-	-	132,550,359
Tsfr From Administrative Svcs	-	-	65,000,000	-	-	-	65,000,000
Tsfr From Revenue, Dept of	-	-	249,360,000	-	-	-	249,360,000
Total Revenues	**$131,569,665**	**-**	**$314,362,218**	**$132,550,359**	**-**	**-**	**$578,482,242**
Personal Services							
Class/Unclass Sal. and Per Diem	2,453,056	-	1,192,098	686,030	-	-	4,331,184
All Other Differential	(235,113)	-	(63,313)	(66,305)	-	-	(364,731)
Empl. Rel. Bd. Assessments	921	-	537	284	-	-	1,742
Public Employees' Retire Cont	379,935	-	193,361	106,163	-	-	679,459
Social Security Taxes	169,674	-	86,351	47,413	-	-	303,438
Worker's Comp. Assess. (WCD)	729	-	426	223	-	-	1,378
Flexible Benefits	606,358	-	354,411	186,191	-	-	1,146,960
Reconciliation Adjustment	1,213,452	-	672,784	489,278	-	-	2,375,514
Total Personal Services	**$4,589,012**	**-**	**$2,436,655**	**$1,449,277**	**-**	**-**	**$8,474,944**
Services & Supplies							
Instate Travel	46,390	-	23,627	12,834	-	-	82,851
Employee Training	13,187	-	6,499	3,545	-	-	23,231
Office Expenses	88,268	-	44,957	24,424	-	-	157,649
Telecommunications	28,864	-	14,703	7,986	-	-	51,553
Professional Services	953,651	-	9,150,839	(526,819)	-	-	9,577,671

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Food and Kitchen Supplies	446,401	-	223,637	127,081	-	-	797,119
Intra-agency Charges	125,827	-	179,712	185,785	-	-	491,324
Other Services and Supplies	8,024	-	4,087	2,219	-	-	14,330
Expendable Prop 250 - 5000	10,569	-	5,226	3,159	-	-	18,954
Total Services & Supplies	**$1,721,181**	**-**	**$9,653,287**	**($159,786)**	**-**	**-**	**$11,214,682**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	-	-	-	32,395,439	-	-	32,395,439
Dist to Non-Gov Units	6,221,714	-	-	-	-	-	6,221,714
Dist to Individuals	118,537,758	-	355,105,385	98,865,429	-	-	572,508,572
Dist to Contract Svc Providers	500,000	-	-	-	-	-	500,000
Total Special Payments	**$125,259,472**	**-**	**$355,105,385**	**$131,260,868**	**-**	**-**	**$611,625,725**
Total Expenditures							
Total Expenditures	131,569,665	-	367,195,327	132,550,359	-	-	631,315,351
Total Expenditures	**$131,569,665**	**-**	**$367,195,327**	**$132,550,359**	**-**	**-**	**$631,315,351**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(52,833,109)	-	-	-	(52,833,109)
Total Ending Balance	**-**	**-**	**($52,833,109)**	**-**	**-**	**-**	**($52,833,109)**
Total Positions							
Total Positions							42
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**42**
Total FTE							
Total FTE							41.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**41.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(234,346)	-	-	-	-	-	(234,346)
Other Revenues	-	-	(35,820)	-	-	-	(35,820)
Federal Funds	-	-	-	(220,594)	-	-	(220,594)
Tsfr From Administrative Svcs	-	(97)	-	-	-	-	(97)
Total Revenues	**($234,346)**	**($97)**	**($35,820)**	**($220,594)**	**-**	**-**	**($490,857)**
Services & Supplies							
Publicity and Publications	(145,719)	-	(16,648)	(113,127)	-	-	(275,494)
Attorney General	(88,627)	(97)	(19,172)	(107,467)	-	-	(215,363)
Total Services & Supplies	**($234,346)**	**($97)**	**($35,820)**	**($220,594)**	**-**	**-**	**($490,857)**
Total Expenditures							
Total Expenditures	(234,346)	(97)	(35,820)	(220,594)	-	-	(490,857)
Total Expenditures	**($234,346)**	**($97)**	**($35,820)**	**($220,594)**	**-**	**-**	**($490,857)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,300,000	-	-	-	-	-	5,300,000
Other Revenues	-	-	20,253,714	-	-	-	20,253,714
Total Revenues	**$5,300,000**	**-**	**$20,253,714**	**-**	**-**	**-**	**$25,553,714**
Personal Services							
Class/Unclass Sal. and Per Diem	137,424	-	-	-	-	-	137,424
Empl. Rel. Bd. Assessments	58	-	-	-	-	-	58
Public Employees' Retire Cont	23,541	-	-	-	-	-	23,541
Social Security Taxes	10,513	-	-	-	-	-	10,513
Worker's Comp. Assess. (WCD)	46	-	-	-	-	-	46
Flexible Benefits	38,232	-	-	-	-	-	38,232
Total Personal Services	**$209,814**	**-**	**-**	**-**	**-**	**-**	**$209,814**
Services & Supplies							
Instate Travel	3,116	-	-	-	-	-	3,116
Employee Training	857	-	-	-	-	-	857
Office Expenses	5,929	-	-	-	-	-	5,929
Telecommunications	1,939	-	-	-	-	-	1,939
Professional Services	5,048,357	-	-	-	-	-	5,048,357
Food and Kitchen Supplies	28,803	-	-	-	-	-	28,803
Other Services and Supplies	539	-	-	-	-	-	539
Expendable Prop 250 - 5000	646	-	-	-	-	-	646
Total Services & Supplies	**$5,090,186**	**-**	**-**	**-**	**-**	**-**	**$5,090,186**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	20,253,714	-	-	-	20,253,714
Total Special Payments	**-**	**-**	**$20,253,714**	**-**	**-**	**-**	**$20,253,714**
Total Expenditures							
Total Expenditures	5,300,000	-	20,253,714	-	-	-	25,553,714
Total Expenditures	**$5,300,000**	**-**	**$20,253,714**	**-**	**-**	**-**	**$25,553,714**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	136,133,458	-	-	-	-	-	136,133,458
Other Revenues	-	-	30,366,152	-	-	-	30,366,152
Federal Funds	-	-	-	45,366,152	-	-	45,366,152
Total Revenues	**$136,133,458**	**-**	**$30,366,152**	**$45,366,152**	**-**	**-**	**$211,865,762**
Personal Services							
Class/Unclass Sal. and Per Diem	506,300	-	140,997	379,921	-	-	1,027,218
All Other Differential	(89,121)	-	93,535	(20,288)	-	-	(15,874)
Empl. Rel. Bd. Assessments	198	-	64	156	-	-	418
Public Employees' Retire Cont	71,464	-	40,176	61,607	-	-	173,247
Social Security Taxes	31,914	-	17,942	27,513	-	-	77,369
Worker's Comp. Assess. (WCD)	157	-	51	125	-	-	333
Flexible Benefits	131,328	-	41,959	103,897	-	-	277,184
Reconciliation Adjustment	(217,419)	-	(31,262)	(249,469)	-	-	(498,150)
Total Personal Services	**$434,821**	**-**	**$303,462**	**$303,462**	**-**	**-**	**$1,041,745**
Services & Supplies							
Instate Travel	6,240	-	3,116	3,116	-	-	12,472
Employee Training	1,717	-	858	856	-	-	3,431
Office Expenses	11,873	-	5,930	5,928	-	-	23,731
Telecommunications	6,141	-	1,940	1,938	-	-	10,019
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	400,000	-	(2,195)	(5,808)	-	-	391,997
Food and Kitchen Supplies	65,056	-	30,936	34,566	-	-	130,558

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Intra-agency Charges	-	-	20,919	20,910	-	-	41,829
Other Services and Supplies	1,079	-	540	538	-	-	2,157
Expendable Prop 250 - 5000	1,725	-	646	646	-	-	3,017
IT Expendable Property	4,806	-	-	-	-	-	4,806
Total Services & Supplies	**$498,637**	**-**	**$62,690**	**$62,690**	**-**	**-**	**$624,017**
Special Payments							
Dist to Counties	10,000,000	-	-	-	-	-	10,000,000
Dist to Individuals	119,391,630	-	30,000,000	45,000,000	-	-	194,391,630
Dist to Contract Svc Providers	5,808,370	-	-	-	-	-	5,808,370
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**$135,200,000**	**-**	**$30,000,000**	**$45,000,000**	**-**	**-**	**$210,200,000**
Total Expenditures							
Total Expenditures	136,133,458	-	30,366,152	45,366,152	-	-	211,865,762
Total Expenditures	**$136,133,458**	**-**	**$30,366,152**	**$45,366,152**	**-**	**-**	**$211,865,762**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							5.25
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.25**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	27,166	-	-	-	-	-
Transfer In - Intrafund	16,606	-	-	-	-	-
Tsfr From Administrative Svcs	12,498,909	16,844,821	16,844,821	15,401,083	16,562,209	18,122,529
Transfer Out - Intrafund	(309,964)	-	-	-	-	-
Total Lottery Funds	**$12,232,717**	**$16,844,821**	**$16,844,821**	**$15,401,083**	**$16,562,209**	**$18,122,529**
Other Funds						
Other Selective Taxes	1,498,520,557	1,547,404,627	1,547,404,627	1,639,433,324	1,271,406,098	1,294,406,098
Business Lic and Fees	19,010,262	16,326,615	16,326,615	17,392,814	20,313,185	17,388,400
Non-business Lic. and Fees	22,144,092	14,334,787	14,334,787	14,203,888	15,482,107	12,297,950
Charges for Services	24,238,425	23,117,699	23,117,699	23,117,699	23,118,132	23,117,699
Admin and Service Charges	1,943,275,088	3,828,334,115	3,828,334,115	4,158,713,254	4,157,974,633	4,157,064,707
Care of State Wards	34,091,911	2,369,042	2,369,042	2,369,042	2,369,042	2,369,042
Fines and Forfeitures	1,953,165	1,140,607	1,140,607	1,140,607	1,184,515	1,140,607
Rents and Royalties	112,945	-	-	-	-	-
Interest Income	23,459,860	4,976,604	4,976,604	4,976,604	5,082,233	4,976,604
Sales Income	8,864,388	9,797,241	9,797,241	9,797,241	9,797,241	9,797,241
Grants (Non-Fed)	2,382,661	108,333	108,333	108,333	108,333	108,333
Other Revenues	2,521,828,226	1,416,429,829	1,416,429,829	1,362,897,620	1,773,392,456	1,651,373,125
Transfer In - Intrafund	28,289,182	753,070	753,070	785,452	785,452	785,452
Transfer from Agy-Res Equity	-	-	-	18,348,495	20,592,186	-
Transfer In Other	-	13,270,230	13,270,230	44,348,456	15,348,456	13,270,230
Transfer from General Fund	-	753,070	753,070	2,301,951	2,301,951	10,785,452
Tsfr From Human Svcs, Dept of	30,135	1,500,000	1,500,000	750,000	750,000	750,000
Tsfr From Administrative Svcs	168,685,900	98,383,900	98,383,900	100,322,500	100,322,500	560,452,800

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Tsfr From Mental Health Reg Agy	22,874	26,884	26,884	30,974	30,974	30,974
Tsfr From Licensed Social Wkrs	19,272	22,000	22,000	22,000	22,000	22,000
Tsfr From Justice, Dept of	149,257	-	-	-	-	-
Tsfr From Revenue, Dept of	425,190,417	435,629,808	435,629,808	425,554,808	885,076,266	974,157,708
Tsfr From Energy, Dept of	78,000	51,771	51,771	89,000	89,000	89,000
Tsfr From Environmental Quality	123,409	395,152	395,152	995,681	995,681	995,681
Tsfr From Or Youth Authority	15,000	249,767	249,767	260,507	260,507	260,507
Tsfr From Consumer/Bus Svcs	145,164,265	-	-	153,271,458	183,271,458	500,234,585
Tsfr From Oregon Health Authority	18,280,160	-	-	-	-	-
Tsfr From Education, Dept of	1,100,869	1,273,413	1,273,413	1,328,170	1,328,170	1,328,170
Tsfr From Agriculture, Dept of	261,442	262,696	262,696	273,992	273,992	273,992
Tsfr From Transportation, Dept	83,066	-	-	-	-	-
Tsfr From Chiropractic Exam, Bd	11,458	11,600	11,600	11,600	11,600	11,600
Tsfr From Health Rel Lic Bds	72,582	73,590	73,590	75,961	37,981	75,961
Tsfr From Board of Dentistry	202,957	226,800	226,800	226,800	226,800	226,800
Tsfr From OLCC	18,436,690	19,658,114	19,658,114	20,550,363	20,550,363	20,296,910
Tsfr From Oregon Medical Board	962,967	1,022,551	1,022,551	1,059,487	1,059,487	1,059,487
Tsfr From Nursing, Bd of	465,027	577,308	577,308	607,318	607,318	607,318
Tsfr From Board of Pharmacy	396,486	416,146	416,146	443,120	443,120	443,120
Tsfr From Housing and Com Svcs	2,542,733	-	-	-	-	-
Transfer Out - Intrafund	(27,983,317)	(753,070)	(753,070)	(785,452)	(785,452)	(785,452)
Transfer to Other	(4,647,296)	-	-	-	-	-
Transfer to General Fund	-	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	-
Transfer to Counties	(17,526,119)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Tsfr To Military Dept, Or	(2,000)	-	-	-	-	-
Tsfr To Consumer/Bus Svcs	(57,447,867)	-	-	-	-	-
Tsfr To OLCC	-	-	-	(528,000)	(528,000)	(528,000)
Total Other Funds	**$6,802,859,129**	**$7,423,144,299**	**$7,423,144,299**	**$7,989,495,067**	**$8,498,299,785**	**$9,258,884,101**
Federal Funds						
Federal Funds	11,556,461,196	12,625,520,917	12,645,520,917	14,003,159,206	15,020,975,689	16,894,733,778
Tsfr From OR Business Development	26,475	-	-	-	-	-
Tsfr From Environmental Quality	25,000	-	-	-	-	-
Tsfr To OR Business Development	(19,845,359)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)
Tsfr To Environmental Quality	(1,273,990)	(1,599,104)	(1,599,104)	(1,408,066)	(1,408,066)	(1,408,066)
Total Federal Funds	**$11,535,393,322**	**$12,606,489,813**	**$12,626,489,813**	**$13,984,319,140**	**$15,002,135,623**	**$16,875,893,712**
Nonlimited Other Funds						
Other Revenues	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
Total Nonlimited Other Funds	**$28,363,870**	**$40,000,000**	**$40,000,000**	**$40,000,000**	**$40,000,000**	**$40,000,000**
Nonlimited Federal Funds						
Federal Funds	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
Total Nonlimited Federal Funds	**$70,900,974**	**$102,729,051**	**$102,729,051**	**$102,729,051**	**$102,729,051**	**$102,729,051**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-01-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	26,289	-	-	-	-	-
Tsfr From Administrative Svcs	12,498,909	16,819,909	16,819,909	15,375,100	16,537,297	18,096,546
Transfer Out - Intrafund	(309,964)	-	-	-	-	-
Total Lottery Funds	**$12,215,234**	**$16,819,909**	**$16,819,909**	**$15,375,100**	**$16,537,297**	**$18,096,546**
Other Funds						
Other Selective Taxes	1,498,520,557	1,547,404,627	1,547,404,627	1,639,433,324	1,271,406,098	1,294,406,098
Business Lic and Fees	144,244	-	-	572,827	575,631	575,631
Non-business Lic. and Fees	30	-	-	-	-	-
Admin and Service Charges	246,247	-	-	-	-	-
Interest Income	6,590,757	15,360	15,360	15,360	15,360	15,360
Other Revenues	703,461,147	1,165,078,047	1,165,078,047	1,129,346,076	1,544,125,536	1,406,053,365
Transfer In Other	-	12,915,399	12,915,399	12,915,399	12,915,399	12,915,399
Tsfr From Human Svcs, Dept of	-	1,500,000	1,500,000	750,000	750,000	750,000
Tsfr From Administrative Svcs	168,685,900	98,383,900	98,383,900	100,322,500	100,322,500	178,169,000
Tsfr From Revenue, Dept of	424,815,709	417,737,084	417,737,084	407,662,084	826,889,433	916,677,984
Tsfr From Or Youth Authority	15,000	249,767	249,767	260,507	260,507	260,507
Tsfr From Consumer/Bus Svcs	145,164,265	-	-	153,271,458	183,271,458	485,364,304
Tsfr From Oregon Health Authority	50,000	-	-	-	-	-
Tsfr From Education, Dept of	1,077,594	1,273,413	1,273,413	1,328,170	1,328,170	1,328,170
Tsfr From OLCC	17,699,222	19,658,114	19,658,114	20,550,363	20,550,363	20,296,910
Tsfr From Housing and Com Svcs	2,400,000	-	-	-	-	-
Transfer Out - Intrafund	(17,684,646)	-	-	-	-	-
Transfer to Counties	(17,526,119)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

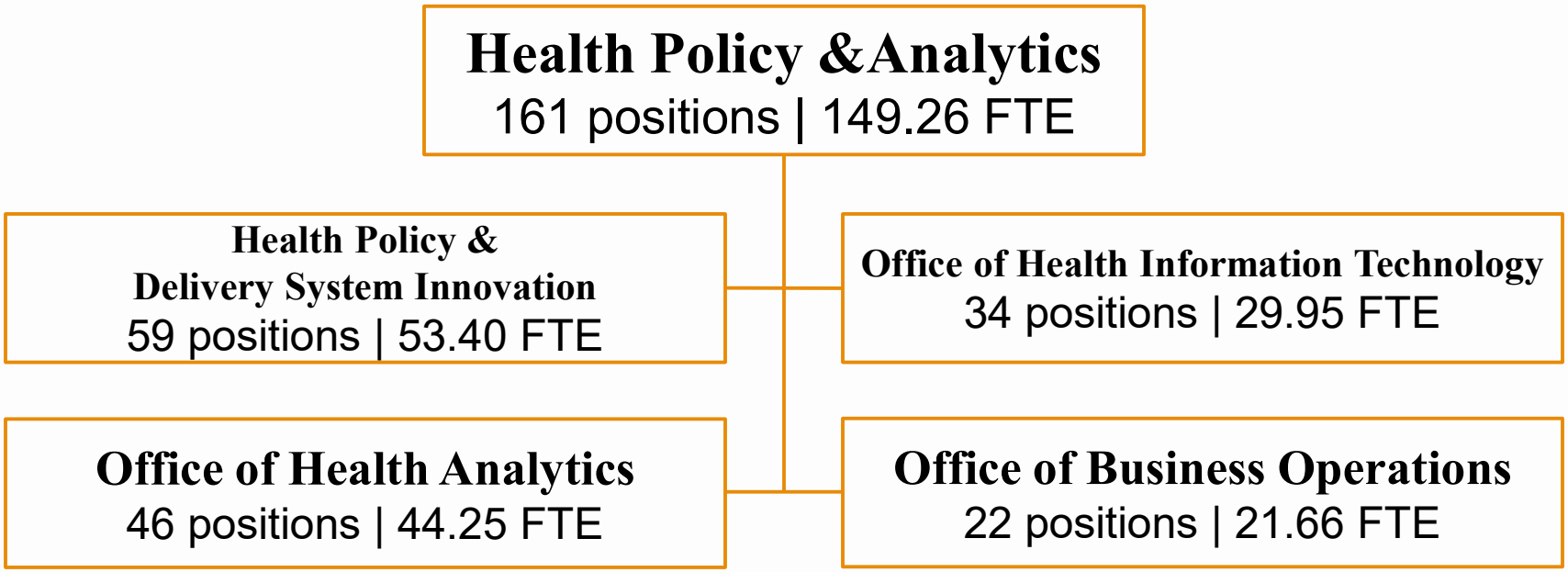
Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-01-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Tsfr To Consumer/Bus Svcs	(57,447,867)	-	-	-	-	-
Total Other Funds	**$2,876,212,040**	**$3,264,215,711**	**$3,264,215,711**	**$3,466,428,068**	**$3,962,410,455**	**$4,316,812,728**
Federal Funds						
Federal Funds	11,202,987,619	12,176,978,066	12,176,978,066	13,592,041,388	14,586,776,528	16,406,290,748
Total Federal Funds	**$11,202,987,619**	**$12,176,978,066**	**$12,176,978,066**	**$13,592,041,388**	**$14,586,776,528**	**$16,406,290,748**

2019-21

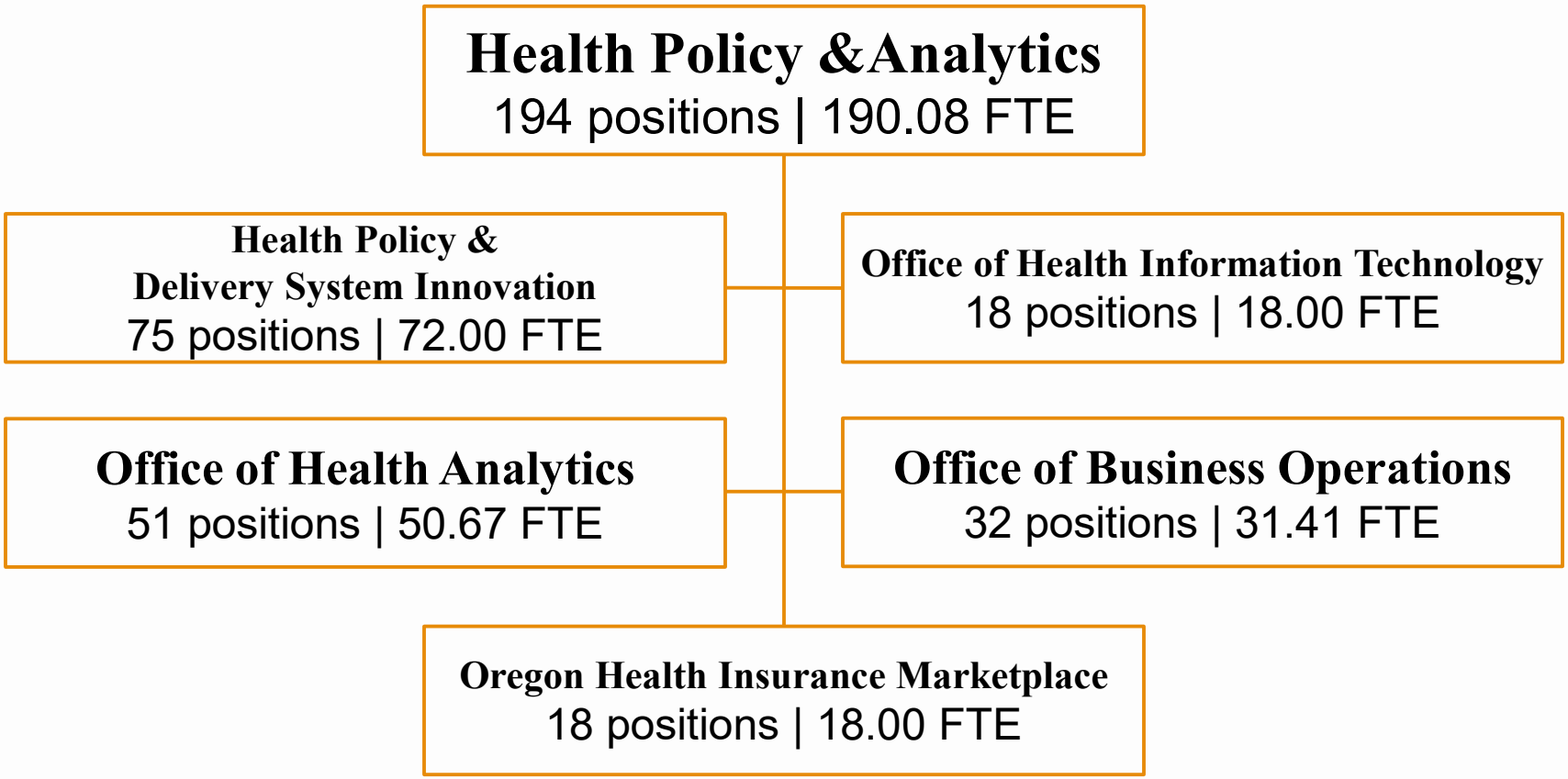
Legislatively Approved Budget



Oregon Health Authority

2021-23

Legislatively Adopted Budget

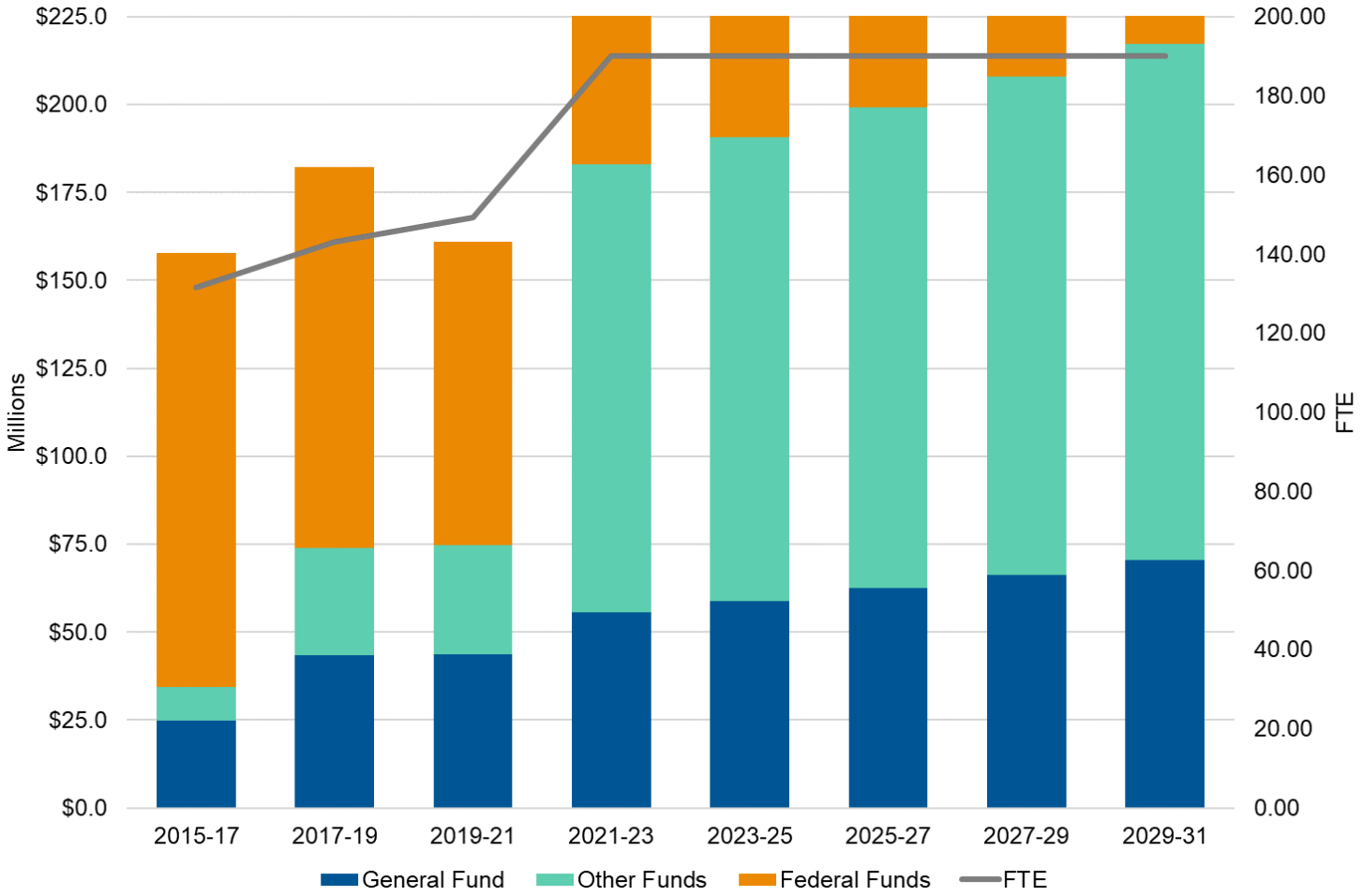


Oregon Health Authority

Oregon Health Authority: Health Policy & Analytics

Executive Summary

Program Contact: Jeremy Vandehey, Director of Health Policy & Analytics
(971) 304-8433



Executive Summary

Division overview

The Health Policy and Analytics division develops and implements innovative approaches to achieving health equity by lowering health care costs and achieving better health and better health care for all Oregonians, with a particular focus on communities of color, that have borne the brunt of systemic racism. This is accomplished through seven offices:

- The Office of Health Policy.
- The Office of Delivery Systems Innovation.
- The Office of Health Analytics.
- The Office of Health Information Technology.
- The Public Employees Benefit Board and the Oregon Educators Benefit Board (each are budgeted separately from HPA).
- The Oregon Health Insurance Marketplace.
- The Office of Business Operations.

These offices provide agency-wide policy development, strategic planning, clinical leadership, and statewide delivery system technology tools to support care coordination, health system transformation support, and health system performance evaluation reports. Together these offices provide services and support focused on achieving health equity through the triple aim of better health, better care, and lower costs.

The Health Policy and Analytics Division is accountable for leading the next phase of health system transformation against the backdrop of COVID-19 and justified demands for addressing systemic racism by:

- Supporting and incentivizing payments for value, moving away from paying for service volume and incentivizing care delivery that promotes better health for all communities.
- Supporting the Oregon Health Policy Board's work including its plans to operationalize OHA's health equity definition and reimagine a health care system capable of achieving health equity.
- Focusing on addressing social determinants of health in addition to the delivery of medical care.

Executive Summary

- Driving toward universal health care coverage in Oregon through Medicaid waiver applications, initiatives to ease transitions between public and commercial coverage, extend Oregon Health Plan coverage to undocumented immigrants and design a new public option for those over-income for the Oregon Health Plan.
- Innovating and implementing integration across behavioral health, oral health, physical health and social services using health information technology.
- Implementing legislative directives to align metrics and supporting new and innovative metrics for equity and social determinants of health.
- Facilitating multi-payer alignment to stabilize critical provider services and rebuild a health care system capable of achieving health equity.

Program descriptions

The division's **Director of Health Policy and Analytics** coordinates with the Governor's office, the Legislature, other state and federal agencies, partners and stakeholders, local governments, advocacy and client groups, and the private sector to achieve health equity, universal coverage and a stable healthcare system while remaining focused on the triple aim of better health, better care, and lower costs.

The **Office of Delivery Systems Innovation** (DSI) is designed to align and integrate clinical resources and policies to support implementation of the coordinated care model throughout OHA and all provider and payer organizations in the state. The Delivery System Innovation Office includes the Transformation Center and related quality improvement activities; the Patient Centered Primary Care Home program and Workforce initiatives of the Primary Care Office; Workforce, both housed within the Clinical Support, Integration and Workforce Unit; the Health Evidence Review Commission; and the Agency's pharmacy work.

The **Office of Health Policy** analyzes and develops policy options, facilitates stakeholder discussions, coordinates strategic and implementation planning efforts, and evaluates health services research and policy for the Governor's Office, the Legislature, the Oregon Health Policy Board (OHPB), OHA, and other participants in Oregon's health system transformation. These

Executive Summary

services help Oregon Health Authority identify opportunities, articulate program options, implement policy, and assess its progress toward achieving the triple aim. The Office of Health Policy serves three key functions:

- Research, Analysis, and Policy Development
- Coordination & Tracking
- Partnerships

The **Office of Health Analytics** collects, stores, integrates and statistically analyzes utilization, quality, and financial data. It does this in order to:

- Evaluate OHA program performance.
- Provide data to support health system and program planning and implementation.
- Analyze trends across all payers and claims data.

The **Office of Health Information Technology** is responsible for providing coordination across programs, departments, and agencies in developing policies and procedures that:

- Accelerate state and federal health reform goals through organized support for adoption, implementation and integration of health information technologies.
- Leverage health IT funding opportunities from federal agencies and the private sector to improve Oregon's health IT capacity.
- Increase collaboration and communication among state agencies and across programs for enhanced planning and shared decision making, leveraged IT purchases, and coordination of service delivery.

The **Public Employees' Benefit Board and the Oregon Educators Benefit Board** have made a priority of transforming the health care delivery system, advancing health care transformation with plans that coordinate care, and managing the cost of care. They accomplish this through offering value-added plans that provide high quality care and services, implementing measurable programs that support member health status improvement, encourage members to take responsibility for their own health outcomes, and capping annual per-member-per-month cost increases at 3.4 percent.

Executive Summary

Both boards offer core benefit plans that include medical, dental, vision and life insurance. Additional benefits include short-term and long-term disability, flexible spending accounts, commuter savings accounts and supplemental life insurance.
While operationally situated in HPA, PEBB and OEBB each have their own budgets and are not included in the HPA budget.

The **Oregon Health Insurance Marketplace** empowers Oregonians to improve their lives through local support, education, and access to affordable, high-quality health coverage by:

- Overseeing the health insurance products sold to Oregonians through HealthCare.gov.
- Providing free, local enrollment assistance to Oregonians.
- Raising awareness among consumers about health insurance options available in Oregon.
- Working with carriers, agents, community partners, and other stakeholders to get more people enrolled.
- Training and certifying community partners to be able to provide choice counseling services to Oregonians.
- Providing health insurance premium and out-of-pocket subsidies for low-income COFA residents.

The **Office of Business Operations** is responsible for all of the division's operational functions. The office partners closely with various Shared Services offices and acts as a liaison to internal and external stakeholders related to operational functions. These operational functions include:

- Program contracts management.
- Program staffing.
- Program grants management.
- Operational and project budget management.
- Facilities management.
- Program policy and rulemaking management.
- Administrative and executive support.
- Program technical support.
- Project management.
- Risk management.

Executive Summary

Program justification and link to long-term outcomes

All of the Health Policy and Analytics programs directly support the long-term outcomes of healthy people and health equity. Together, the offices help to establish the common vision, define the outcomes, measure fiscal accountability, measure the effects of investment in various health care strategies, and inform all aspects of Oregon's health care decision- and policy-making efforts. These offices recommend the policy direction, measure the results, and suggest strategies for improving all health-related outcomes. Recently, HPA has focused on monitoring and developing strategies around:

- Reducing per capita costs.
- Leveraging public purchasing power to drive value-based payments and coordinated care models
- Reducing the number of uninsured Oregonians.
- Addressing social determinants of health, including individual health-related social needs.
- Improving specific health measures tracked by the CCOs.

Program performance

These offices provide technical and subject matter expertise, analytic capacity, technical assistance, and the ability to secure funding and support of federal and national agency partners. They do not deliver program-specific services.

Enabling legislation/program authorization

Program authorization legislation and applicable federal and state mandates are listed by office in the Program Unit narratives.

Funding streams

Health Policy and Analytics is supported primarily by General Funds matched with Medicaid Administrative and Medicaid Health Information Technology Federal Funds. The match rates vary depending on the type of work being performed. The office also receives 100 percent Federal Funds from the Health Resources and Services Administration (HRSA) Primary Care Office grant, HRSA Oral Health Workforce grant, the Integrated Care for Kids (InCK) grant, and Center for Medicare & Medicaid Services (CMS) Health Information Technology Electronic Health Record funds (phases out during the 2021-23

biennium). It receives Other Funds from fees (workforce, inpatient data, ambulatory surgical data, All Payer All Claim, J1 Visa, Oregon Prescription Drug Program) and the Health Care Incentive Fund.

Significant program changes for 2021-23

House Bill 2010, Policy Package #427 – Public Option/Medicaid Buy-in: Enables OHA to further research and report on the details of health insurance reforms that could increase access to health insurance while reducing premiums paid by consumers – potentially through a public option or a "Medicaid buy-in" plan as envisioned by Senate Bill 770 (2019). Oregon's goal is to achieve a level of coverage for 98 percent of people in Oregon, likely through a variety of mechanisms. This policy package would ensure the state meets the expectations around coordination and alignment with existing efforts related to coverage and eligibility changes to avoid a fragmented system.

Senate Bill 65, Policy Package #437 – Strengthen Purchasing Power of the Marketplace: Moves the Marketplace from DCBS to OHA, creating greater opportunities for aligned policy, which would utilize all state levers to maximize opportunities for greater alignment in pursuit of the triple-aim.

House Bill 2362, Policy Package #454 – Mergers and Acquisitions Review: Expands OHA's regulatory authority to review and approve proposed mergers and acquisitions in the health care sector to ensure any significant changes result in achieving the triple aim of better care, better health, and lower costs and advancing equity.

Policy Package #426 – PEBB/OEBB Benefits Management System Replacement Project: Integrates the administration and support of the two systems, with improved user experience and customer care, into a single platform to meet the legislative direction provided under SB 1067 (2017).

Senate Bill 428: Extends the sunset on the Task Force on Universal Health Care established under Senate Bill 770 (2019) for one year and extends the deadline for the task force to submit a report of findings and recommendations for the design of the Health Care for All Oregon Plan and Health Care for All Oregon Board to September 30, 2022.

Executive Summary

Senate Bill 755: Modifies and provides for implementation of Ballot Measure 110 (2020), which aims to establish a more health-based, equitable and effective approach to drug addiction in Oregon by shifting the response to drug possession from criminalization to treatment and recovery.

House Bill 2086: Increases community services to meet the immediate needs of people who have been arrested and court-ordered for services under Oregon's "Aid and Assist" laws (ORS 161.365 & 161.370). Additional OHA staff will ensure better coordination between courts, the Oregon State Hospital (OSH) and Community Mental Health (CMH) and Substance Use Disorder (SUD) service providers for people who have intensive behavioral health service needs.

House Bill 2949: Provides incentives to increase the recruitment and retention of providers in the behavioral health care workforce with associated, bachelor's, master's, or doctoral degrees or other credentials who are people of color, tribal members or residents of rural areas who can provide culturally responsive behavioral health services.

House Bill 3159 (Data Justice Act): Requires health care providers, health insurers, and CCOs to collect from patient, client, or member data on race, ethnicity, preferred spoken and written languages, disability status, sexual orientation, and gender identity.

House Bill 3352: Renames Health Care for All Oregon Children program and expands eligibility to adults who would qualify for state medical assistance program but for their immigration status.

Office of Business Operations

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$2.39	$0.30	$2.06	$4.74	22	21.66
Leg. Adopted 2021-23	$3.25	$1.22	$2.68	$7.15	32	31.41
Difference	$0.86	$0.92	$0.62	$2.41	10	9.75
Percent Change	36%	311%	30%	51%	45%	45%

Activities, programs and issues in the program unit base budget

The Office of Business Operations develops and maintains operational processes and procedures on behalf of the Health Policy and Analytics division. It acts as liaison with other parts of OHA, including business operations offices in other divisions, Central Services, the Director's Office, and the Shared Services offices.

HPA's business operations are organized into three program units: Contracts and Project Management; Budget, Grants Management and Technology Management; and Staffing and Administrative Support.

Contracts and Project Management:

- Manages the division's portfolio of contracts.
- Administers the process of contract initiation, amendments and renewal including the use of interagency agreements and memos of understanding.
- Manages the division's operational project portfolio and provides project management assistance to the division's programs.
- Manages the division's risk management function.

Office of Business Operations

Budget, Grants Management and Technology Management:

- Leads the initial biennial budget build and projections process for the division and each of its offices.
- Provides rebalance and reshoot budget tracking for the division budget.
- Builds and maintains active operating budgets for each program area in the division.
- Builds, monitors and maintains project budgets for the division's high-level projects.
- Provides all accounts payable and receivable services for the division.
- Supports the division's technology including SharePoint, Web development, deskside support, asset management, etc.
- Provides rule making and policy writing services for the division and tracks legislation during the legislative sessions.
- Provides grant maintenance services including documentation and version control, carry-over process, operational setup and maintenance, and closeout.

Staffing and Administrative Support:

- Manages the hiring process for the human resources in the division.
- Manages HR issues related to position management concerns.
- Establishes and maintains a workforce strategy, succession plan and training plan for the division aligning with the agency diversity recruitment policy.
- Provides administrative support to the division's programs and executive support for the directors of each office.
- Provides support for all the division programs' committees.
- Manages and supports all inter-office moves.
- Maintains the division's record keeping and archiving.

Background information

The Office of Business Operations has focused on consolidating, identifying, documenting and maintaining the division's operational processes. The office is identifying meaningful metrics for each process, benchmarking the current state of the

measures for those processes and setting goals for improvement. The focus will be incremental improvements using a maturity model and pinpointing the processes deemed to be of most importance by the collective input of the division.

As the Office of Business Operations provides the foundational operating process structure, the office's workload mirrors the demands of the division's programs. As the workloads of individual programs grow the demands of the operational support structure expand as well.

Revenue sources and changes

Funding streams in support of the Office of Business Operations are allocated through a federally approved cost allocation plan. A grant allocation module aggregates costs monthly, as outlined in the federally approved plan, to its respective state and federal funding sources.

New laws that apply to the program unit

None.

Health Policy and Delivery Systems Innovation

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$29.41	$29.12	$14.92	$73.45	59	53.4
Leg. Adopted 2021-23	$34.61	$109.57	$22.09	$166.27	75	72.00
Difference	$5.21	$80.44	$7.18	$92.83	16	18.6
Percent Change	18%	276%	48%	126%	27%	35%

Activities, programs and issues in the program unit base budget

Health Policy Office

The Health Policy Office analyzes and develops policy options, facilitates stakeholder discussions, coordinates strategic and implementation planning efforts, and evaluates health services research and policy for the Governor's Office, the Legislature, the Oregon Health Policy Board (OHPB), OHA, and other participants in Oregon's health system transformation. These services help Oregon Health Authority identify opportunities, articulate program options, implement policy, and assess its progress toward achieving the triple aim. The Office of Health Policy serves three key functions:

1. Research, Analysis, and Policy Development

- Track emerging national and state health policy trends and issues, and their impacts in Oregon.
- Conduct research and analysis and develop policy.
- Provide senior-level policy advice to Health Policy and Analytics (HPA) and OHA leadership.
- Respond to priority incoming requests for research, analysis, presentations and talking points.

2. Coordination & Tracking

- Track and coordinate, when needed, policy development and implementation across HPA and OHA to ensure alignment with strategic direction.

- Coordinate and synthesize responses to proposed federal regulations and legislation, incorporating feedback from across HPA (and OHA when needed).
- Coordinate development of legislative concepts; coordinate analysis on priority legislation; and track and support implementation of legislation.
- Staff OHPB, coordinate committees of OHPB, and provide staff and policy leadership to OHPB committees to ensure committee work is connected to OHPB vision and direction.
- Help maintain consistent strategic direction and vision between OHPB, HPA, and OHA.

3. Partnerships

- Support external partnerships and engagement, including developing and giving presentations and staffing convenings of health care leaders and other partners and stakeholders.
- Develop presentations or policy documents that help HPA and OHA leaders inform the public, media, and stakeholders about health policy.
- Partner with analysts across HPA to help translate technical information into clear, concise summaries of trends and their meaning to the public and policy makers.

Additionally, the Health Policy Office houses the Oregon Integrated Care for Kids (InCK) model team, funded by the Centers for Medicare and Medicaid Innovation (CMMI). The InCK team supports activities of the demonstration model in a five county service area that aims to improve health outcomes, reduce out-of-home placements, and reduce costs associated with unnecessary ER visits and inpatient stays for children/youth age 0-21 who are eligible for Medicaid.

Office of Delivery Systems Innovation

In 2015, OHA shifted existing clinical staff, programs and resources into a new unit under the direction of the chief medical officer (CMO). The purpose of the Office of Delivery Systems Innovation was to better align medical management practices and coordinate delivery system policies across coordinated care organizations (CCOs), the fee-for-service population, other plans and payers, and all OHA departments. The goals of the CMO and the Office of Delivery System Innovation are to:

Health Policy and Delivery Systems Innovation

- Integrate clinical policies and resources to support the coordinated care model.
- Align and coordinate strategies to improve health care delivery and systems throughout OHA.
- Pursue further integration of behavioral, physical and oral health care.
- Support innovation and quality improvement within Oregon's health system transformation efforts.
- Establish and maintain effective working relationships with Oregon's providers and health care delivery system representatives.
- Coordinate quality improvement and transformation efforts across OHA, PEBB- and OEBB-contracted plans, CCOs, and other entities involved in quality improvement.

One goal of the CMO and the Office of Delivery Systems Innovation is to focus the agency's clinical and delivery system knowledge and expertise on achieving transformation, quality, and cost containment goals. The CMO directly supervises several existing positions in OHA that have historically reported through a variety of chains of command. These include the:

- Statewide dental director.
- Transformation Center director.
- Health Evidence Review Commission (HERC) director.
- Oregon Prescription Drug Program and pharmacy purchasing director.

The Transformation Center director also serves as the deputy director of the Office of Delivery Systems Innovation, and in this capacity directly supervises the following two positions:

- Quality Improvement director.
- Clinical Supports, Integration and Workforce Unit director.

The Transformation Center also coordinates with the Public Health and Health Systems divisions to align OHA's clinical and delivery system policies and program strategies. This involves working with the behavioral health director, the Medicaid

medical director, and the state health officer and epidemiologist. The Transformation Center also coordinates with the OHA Division of Equity and Inclusion to better integrate health equity strategy and practice into its work.

Background information

The CMO oversees the HERC within the Office of Delivery System Innovation. Among other responsibilities, the HERC conducts research into comparative effectiveness and benefit design to inform public and private sector transformation efforts; performs medical technology reviews; develops clinical and coverage guidelines; maintains the Oregon Health Plan's Prioritized List of Health Services; and disseminates information on the clinical- and cost-effectiveness of medical treatments and technologies.

A key strategy for the Office of Delivery System Innovation is applying HERC research to policy development, implementation, and evaluation for OHA, the CCOs, and PEBB- and OEBB-contracted plans.

The Office of Delivery System Innovation also sponsors performance improvement projects overseen by the Quality Improvement Director and houses the Transformation Center to coordinate and support health system transformation and quality improvement across Oregon's health system. The Transformation Center is a key lever in OHA's efforts to support and spread Oregon's health reform progress by sharing innovation at the system, community and practice levels. Since its inception in 2013, the Transformation Center has provided capacity-building support to over 15,000 representatives of CCOs and other payers, providers, and community partners through more than 550 individual technical assistance sessions and large convenings across the entire range of OHA key health priorities, from behavioral health to health equity. Evaluation data from the Transformation Center's capacity-building sessions and convenings since May 2017 indicate that almost 97 percent of participants planned to take action as a result of what they learned. Further, the Transformation Center shares key health care trends with our partner agencies, the Department of Human Services, the Department of Consumer and Business Services Insurance Division, the Governor's Office, and the Legislature.

Health Policy and Delivery Systems Innovation

The Office of Delivery Systems Innovation also includes the new Clinical Supports, Integration and Workforce Unit, which brings together the Patient-centered Primary Care Home Program and the Primary Care Office, and focuses on supporting high-quality care that minimizes health inequities through a robust primary care system and health workforce that meets patients' needs.

In addition, the CMO oversees the Pharmacy and Therapeutics Committee, Mental Health Clinical Advisory Group and Oregon Prescription Drug Program. The Office of Delivery System Innovation pharmacy role also includes but is not limited to evaluating and monitoring pharmacy benefits across Medicaid populations covered via CCOs and traditional fee-for-service. The office also leads development of strategies for fiscally sustainable administration of pharmacy benefits, including multi-state consortia and multi-agency collaboration.

The CMO also oversees the work of the statewide dental director, focusing on innovations for improving oral health outcomes, including dental pilot projects and oral health integration. The dental program is coordinated across the Public Health, Health Systems, and Health Policy and Analytics divisions.

Enabling Legislation

The Office of Delivery System Innovation supports the following state mandates:

- Health Evidence Review Commission (ORS 414.688-704)
- Pain Management Commission (ORS 413.570-599)
- Palliative Care and Quality of Life Interdisciplinary Advisory Council (ORS 413.270-273)
- Patient-Centered Primary Care Home Program (ORS 442.210, 414.655) and 414.655 adds CCOs under PCPCH program
- Oregon Prescription Drug Program (ORS 414.312, 414.314, 414.318, and 414.320)
- Pharmacy and Therapeutics Committee (ORS 414.351 to 414.414)
- Mental Health Clinical Advisory Committee (ORS 414.337)
- Office of the Statewide Dental Director (ORS 413.083)

Health Policy and Delivery Systems Innovation

Revenue sources and changes

Health Policy and Delivery Systems Innovation leverage Medicaid administrative match for eligible programs and activities including Medicaid-related health system transformation, the Medicaid Advisory Committee, research and evaluation, and staffing. The office receives Federal Funds from the Health Resources and Services Administration (HRSA) Primary Care grant, HRSA Oral Health Workforce grant and the Integrated Care for Kids (InCK) cooperative agreement. Other Funds include a fee-supported programs for the Conrad J-1 Visa Program (ORS 409.745) and the Health Care Provider Incentive Fund established January 2018 (House Bill 3396; ORS 676.450 and House Bill 3261), and an OHSU-funded partnership for the Healthy Oregon Workforce Training Opportunity Grant Program to administer a community-based funding program that aims to expand the supply of healthcare workforce providers in the state. OPDP generates nominal revenue from the discount card program, which is collected and purposed according to ORS 414.314 & 414.318.

New laws that apply to the program unit

Brief descriptions of new laws impacting the Health Policy and Delivery Systems Innovation program unit are captured in the HPA division executive summary. The new law that affects DSI is House Bill 2949. New laws that affect Health Policy are House Bill 2010, House Bill 2081, House Bill 2086, House Bill 2362, House Bill 3352, Senate Bill 428, and Senate Bill 800.

Office of Health Information Technology

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$1.92	$0.00	$61.98	$63.91	34	29.95
Leg. Adopted 2021-23	$4.48	$0.00	$13.72	$18.20	18	18.00
Difference	$2.56	$0.00	-$48.26	-$45.70	-16	-11.95
Percent Change	133%	-100%	-78%	-72%	-47%	-40%

The Legislatively Adopted Budget for the 2021-23 for the Office of Health Information Technology includes policy packages #424 and #070, which together provide additional General Fund to preserve a portion of the office's work, while eliminating some work and positions. Reductions in federal funding match that begin in October 2021 drove the need for additional General Fund to continue existing work. The 2021-23 LAB preserves work and positions related to the Medicaid Pre-Manage subscription, Health Information Exchange Onboarding Program (which sunsets by October 2021), and policy work including supporting the Health Information Technology Oversight Council. The LAB eliminates three positions and the Oregon Provider Directory program and the Clinical Quality Metrics Registry.

Activities, programs and issues in the program unit base budget

To be effective, Oregon's transformed health care system increasingly relies on access to patient information and the health information technology (IT) infrastructure to share and analyze data. Health IT affects nearly every aspect of coordinated care including care transitions and management; population health management; integration of physical, behavioral, and oral health; accountability, quality improvement and metrics; value-based payment methodologies; and patient engagement. Health IT tools are needed to share information, aggregate data effectively, and provide patients with tools and data.

Office of Health Information Technology

OHA's Office of Health Information Technology (OHIT) develops and supports effective health IT policies, programs and partnerships that enable improved health for all Oregonians.

- Health IT is computerized storage, retrieval and sharing of clinical health information and data. A good example is electronic health records (EHRs) used by hospitals and health care providers.
- Health information exchange (HIE) is the electronic sharing of health information among health care providers, patients, or other users of health IT systems. This can include finding (query); sharing (send) and exchanging (receive) patient information. Health information exchange may also sometimes refer to an organization that provides HIE technology services.

OHIT is working with Oregon's health care community to improve health and support health system transformation efforts by supporting policies, programs, and public/private partnerships that bring tools for securely sharing patient information across providers, health plans and individuals. These tools and programs provide critical infrastructure to make care more efficient and effective and are even more critical as Oregon faces the COVID-19 pandemic as well as focuses sharp attention on health equity.

- In particular, health IT infrastructure is needed to connect systems, increase efficiencies, fill gaps in the data and infrastructure needed to support coordination in real time across hospitals, providers, coordinated care organizations (CCOs), and health plans.
- Health IT can also connect health care stakeholders to social service providers that can help vulnerable Oregonians when they need safety net programs and other supports, such as, to manage quarantine or self-isolation safely.
- Health IT is a critical component of OHA's efforts to end health inequities across the state.

OHA is statutorily required to staff the Health IT Oversight Council (HITOC) and operate the Oregon Health IT Program, which includes health IT services and other supports needed to ensure our health system transformation efforts are successful. OHA's programs are rooted in stakeholder support and partnership, including with the Oregon Health Leadership Council (OHLC), Oregon Association of Hospitals and Health Systems (OAHHS), Oregon Medical Association (OMA), Oregon

Primary Care Association (OPCA), Office of Rural Health, Association of Community Mental Health Programs (AOCMHP), and many others.

HITOC and OHA's health IT activities include:

- **Creation of a statewide health IT vision and goals, health IT strategic and operational plans, environmental scans, and policy recommendations,** under HITOC and its workgroups and committees. HITOC reports regularly to the Oregon Health Policy Board and oversees the Oregon Health IT Program. A 2019 HITOC Data Report[1] provided comprehensive information on EHR and HIE adoption and use in Oregon and support for HITOC's upcoming work to update the 5-year Oregon Health IT Strategic Plan. HITOC charters a Behavioral Health HIT Workgroup and a Health IT/HIE Panel. HITOC's 2021 work includes updating the Strategic Plan for HIT, including identifying strategies to support social determinants of health and using health IT to support OHA's goal of eliminating health inequities by 2030.
- **Support for strong adoption of high functioning electronic health record systems since 2011**, bringing more than $209 million in federal incentives to 60 Oregon hospitals and more than 3,800 Oregon providers. In the 2019-21 biennium, more than half of OHIT's budget was Federal Funds for incentive payments under Oregon's Medicaid Electronic Health Record (EHR) Incentive Program. These funds cover 100 percent of incentives paid to Oregon providers and hospitals that adopt and use certified electronic health records in a meaningful way. The program sunsets at the end of 2021.
- **A successful public/private partnership to accelerate health IT use** – through Oregon's Health IT (HIT) Commons, jointly funded by OHA, all Oregon hospitals, major health plans and CCOs, and co-sponsored by OHA and the Oregon Health Leadership Council. HIT Commons supports critical health IT initiatives and has the ability to target efforts on shared goals and bring key stakeholders to the table, including recent work mobilizing support for COVID-19 response efforts. Current efforts HIT projects have successfully:

[1] HITOC 2019 Data Report: https://www.oregon.gov/oha/HPA/OHIT-HITOC/Documents/2019HITReport_HIEOverview_TwoWorlds_Combined.pdf

- **Connected real-time hospital data across hundreds of organizations** – Oregon's Emergency Department Information Exchange (EDie)/PreManage (aka Collective Platform) is now used by all hospitals, CCOs, major health plans, a majority of Oregon's Patient-Centered Primary Care Home clinics, over one-third of licensed behavioral health agencies, over half of Oregon's Skilled Nursing Facilities, and many others, including OHA and DHS programs. This program provides real-time alerts about hospitalizations and emergency department use so that care can be coordinated and individuals receive appropriate care and follow up. *The Legislatively Adopted Budget includes policy package #424, which provided additional General Fund needed to offset reductions in federal match rates that begin in October 2021. This package includes funding for Oregon's Medicaid PreManage Subscription.*
- **Reduced emergency department visits for high utilizers -** Broad use of EDie/PreManage across Oregon has led to some astounding results. Emergency Department visits by high utilizers decreased by 25 percent in the 90 days following the initial creation of a care guideline in EDie/PreManage. This program allows everyone working with a patient to know when they have been in the ED or hospital, and coordinate their care across their primary care, CCO, behavioral health team, and hospital.
- **Helped reduce risky prescribing of opiates** – by connecting Oregon prescribers to data on controlled substance prescriptions, through their EHR. The Prescription Drug Monitoring Program (PDMP) Integration initiative has been an important factor in sustained reduction of risky opioid prescribing patterns, including prescribing of high quantities or multiple types of controlled substances.[2] Integration of PDMP access into the prescriber's EHR removes the need to remember passwords and log into the PDMP portal. More than 20,000 prescribers at more than 150 organizations (health systems, clinics) and more than 650 pharmacies in Oregon now benefit from "one-click" access to controlled substance prescription data in Oregon's PDMP.
- **Connected health care and social services to address social determinants of health** – by working with a broad group of stakeholders to conduct an assessment of the Oregon landscape and launch planning for a statewide Oregon Community Information Exchange (CIE). CIE is a network of healthcare and human/social service

[2] HITOC 2019 Data Report, page 27
https://www.oregon.gov/oha/HPA/OHIT-HITOC/Documents/2019HITReport_HIEOverview_TwoWorlds_Combined.pdf

partners using a technology platform with functions such as a shared resource directory, "closed loop" referrals, reporting, social needs screening, and other features to electronically connect people to social services and supports that address the social determinants of health needs. Organizations such as CCOs and health plans have extended their CIEs at no cost to interested community-based organizations, local public health authorities, and Tribes to coordinate wraparound and social services support for COVID-19 isolation and quarantine.

- **Tackled administrative burden and supported Oregonians' need for accurate provider data** - Oregonians are often frustrated when they learn that the provider they want to see is no longer on their health plan, or find that important information about that provider (including cultural competency, languages spoken) is missing. The Provider Directory provided one central place for reporting and identifying erroneous or missing data, and supported CCOs, health plans, providers, state programs, and others. The Provider Directory included more than 10,000 organization records and 130,000 provider records and includes more than 18,400 HIE addresses from across more than 880 unique health care organizations (primary care, hospital, behavioral health, dentistry, FQHC, etc.). *The Legislatively Adopted Budget includes policy package #070, which reduces federal funding and removes 3 FTE due to reductions in federal match rates that begin in October 2021. This reduction will eliminate the Oregon Provider Directory program.*
- **Supported the quality and accountability for Oregon's Medicaid program** - by providing a tool, the Clinical Quality Metrics Registry, to collect quality metrics from primary care providers that cover roughly 744,000 Oregon's Medicaid members (about 75 percent). As of the end of 2020, the CQMR service had been suspended,[3] because national standards for reporting patient-level clinical quality data from electronic health records (EHRs) are in transition. During this transitional period, the CQMR cannot effectively meet its intended purpose of supporting value-based payment and reducing provider administrative burdens. Because EHR data can provide more robust insights into clinical outcomes for Medicaid members, such as metrics showing whether diabetic members are keeping their blood sugar under control, OHA remains committed to the goal of collecting robust clinical data. *The Legislatively Adopted Budget includes policy package 070, which reduces federal funding and removes 3 FTE due to reductions in federal match rates that begin in*

[3] For more information on the suspension of CQMR: https://www.oregon.gov/oha/HPA/OHIT/Documents/CQMR_Suspension_FAQs.pdf

October 2021. This reduction will eliminate the budget that preserves the CQMR program in suspension, effectively eliminating the CQMR program.

- **Connected Medicaid providers to their local community-based health information exchange**. OHA's HIE Onboarding Program leverages 90 percent federal matching funds to support the one-time costs of connecting to Reliance eHealth Collaborative's community based HIE. About half of Oregon's CCOs participate in Reliance. Federal and state funds for the program are available through June 2021. *The Legislatively Adopted Budget includes policy package #424, which provided additional General Fund needed to offset reductions in federal match rates that begin in October 2021. This package includes funding to extend the HIE Onboarding Program through the final three months of federal match (July-September) and the program will end by October 2021.*
- **Clarified complex requirements related to behavioral health information sharing** with the OHA Confidentiality Tool Kit[4] in response to a recognized need for more information around when and with whom providers can share information about their patients to facilitate care. The toolkit has sample consent form templates, FAQs, links to further information, and some examples of use cases for information sharing.

Background information

In 2009, the Legislature established HITOC and soon after, OHA established the Office of Health Information Technology to support HITOC and health IT policy work and leverage new federal funding to bring health IT infrastructure to Oregon. Major milestones include:

- 2009: Federal HITECH Act passes, creating several programs including: federal EHR incentive programs, state HIE cooperative agreements (ended in 2014), and 90/10 match for state health IT efforts to support HITECH incentive program objectives.
- 2010: **HITOC** establishes the State Health IT Strategic and Operational plans as required for federal HITECH funding.

[4] OHA Confidentiality Tool Kit: https://sharedsystems.dhsoha.state.or.us/DHSForms/Served/le8271.pdf; Cover Letter: https://www.oregon.gov/oha/HSD/AMH/docs/Tool-Kit-091820.pdf

Office of Health Information Technology

- 2011: Launch of federal EHR incentive programs (both Medicare and Medicaid programs). More than $536 million in federal Medicare and Medicaid incentive payments have been disbursed to all Oregon hospitals and nearly 8,500 Oregon providers. Included in that total, **Oregon's Medicaid EHR Incentive Program** has disbursed more than $209 million to eligible hospitals and health care providers.
- 2013: All CCOs agreed that OHA should leverage $3 million Transformation Fund (General Fund) investment to draw down 90/10 federal match and implement several statewide health IT programs/services, including: Oregon Provider Directory, Clinical Quality Metrics Registry, health information exchange including EDie/PreManage, and EHR/HIE technical assistance for Medicaid providers (through the **Oregon Medicaid Meaningful Use Technical Assistance Program (OMMUTAP)** that concluded in May 2019).
- 2014: OHA partners with the Oregon Health Leadership Council to establish the **Emergency Department Information Exchange (EDie) Utility**, a public/private partnership. The EDie Utility officially launches in 2015, with financial support by OHA, all Oregon hospitals, and all major health plans.
- 2015: OHA establishes the **Oregon Health IT Program** mandated by House Bill 2294 (2015) to connect and support community and organizational health IT efforts where they exist, fill gaps where these efforts do not exist, and ensure all providers on a care team have the means to participate in basic sharing of information needed to coordinate care.
    - Currently, the Oregon Health IT Program includes the programs described in this narrative – the Medicaid EHR Incentive Program, HIT Commons, EDie/PreManage, PDMP Integration initiative, Oregon Provider Directory, Clinical Quality Metrics Registry, HIE Onboarding Program. Past programs include OMMUTAP and CareAccord, a HIPAA-compliant Direct secure messaging service.
- 2017: HITOC updates its Strategic Plan for Health IT/HIE[5], with approval from the Oregon Health Policy Board. The updated plan includes strategies to achieve statewide health information sharing, leveraging existing regional, statewide and national HIE networks. HITOC is scheduled to update the Strategic Plan again in 2021/2022.

[5] https://www.oregon.gov/oha/HPA/OHIT-HITOC/Documents/OHA%209920%20Health%20IT%20Final.pdf

- 2018: OHA and the Oregon Health Leadership Council transition the EDie Utility to a broader public/private partnership, the **HIT Commons**, to provide long-term sustainability for statewide health IT efforts. The HIT Commons governs two initiatives:
    - **EDie/PreManage (aka Collective Platform):** EDie connects all Oregon hospitals and provides emergency rooms with critical, concise information about patients who are high utilizers of emergency department (ED) services and patients with complex care needs. PreManage, a companion service to EDie, brings real-time hospital event notifications from EDie to participating CCOs, health plans, providers, and OHA/DHS programs who subscribe to receive real-time information when their patient, member, or client has a hospital event in any hospital in Oregon or Washington.
        - All of Oregon's eligible hospitals have made their ED and inpatient data available in EDie, adding Oregon's data to the data from Washington and other states. In 2019, Oregon's Skilled Nursing Facilities (SNFs) were able to join EDie, and today over half of SNFs in Oregon participate.
        - Today, all CCOs and major health plans are subscribed to PreManage, most of whom extend this service to their key contracted physical, behavioral and oral health clinics. Today, a majority of Oregon's Patient-Centered Primary Care Home clinics, over one-third of licensed behavioral health agencies, and four of nine Tribes' tribal clinics participate, as well as all of Oregon's Dental Care Organizations.
        - OHA supports the **Medicaid PreManage program**, which supports CCOs, Tribal clinics, OHA/DHS programs and others. OHA/DHS programs also use PreManage – including Medicaid and behavioral health staff coordinating care, Oregon State Hospital teams, DHS long-term services and supports program staff including all Type B Area Agency on Aging and Aging & People with Disability District offices, and DHS Intellectual & Developmental Disability program staff and contractors. *The Legislatively Adopted Budget includes policy package #424, which provided additional General Fund needed to offset reductions in federal match rates that begin in October 2021. This package includes funding for Oregon's Medicaid PreManage Subscription.*

  - **The Oregon PDMP Integration Initiative,** launched in 2018, provides all Oregon prescribers, pharmacists and their eligible delegates electronic access to PDMP data within their workflows, to better inform prescribing of controlled substances including opioids.
- 2019-2020: **Statewide CIE**: Oregon communities are leading the way to addressing social determinants of health through CIEs, which connect CCOs, health plans, hospitals and health care providers to social services. These efforts utilize technology platforms that provide social service resource directories, closed loop referrals to social services, and data and analytics capabilities that have unprecedented ability to support vulnerable populations and help target local and statewide investments.
  - HIT Commons assessed the Oregon landscape and convened a statewide advisory group focusing on common functions and the future of CIE, in partnership with OHA and other stakeholders
  - OHA and HIT Commons continue to monitor the environment and communicate about opportunities of CIE to connect health care and culturally and linguistically specific social service agencies across Oregon's communities.
  - Organizations such as CCOs and health plans have extended their CIEs for free to interested community-based organizations, local public health authorities, and Tribes to coordinate wraparound and social services support for COVID-19 isolation and quarantine.
- 2019: CCO 2.0 Contracts include more specific health IT requirements to ensure CCO support of physical, behavioral, and oral health providers' health IT needs in four areas: EHR adoption, HIE for care coordination, hospital event notifications (e.g., through EDie/PreManage), and health IT to support value-based payments. All CCOs have OHA-approved Health IT Roadmaps and will report annually on progress metrics and Roadmap updates.
- 2019: OHA launched the **HIE Onboarding Program,** which aims to increase Medicaid providers' capability to exchange health information. This program supports the costs to onboard high-priority physical, behavioral, and oral health Medicaid providers, and their major trading partners, to Reliance eHealth Collaborative, a community-based HIE. Seven CCOs are participating in bringing this program to their clinics. *The Legislatively Adopted Budget includes policy package #424, which provided additional General Fund needed to offset reductions in federal match rates that begin in October 2021. This package includes funding to extend the HIE Onboarding Program through the final three months of federal match (July-September), at which point the program will end by October 2021.*

- 2019: OHA launched the **Oregon Provider Directory (OPD)** to centralize the collection and improve the overall quality of provider data (e.g., race and ethnicity, provider specialties, practice location, contact information, affiliations, etc.). *The Legislatively Adopted Budget includes policy package #070, which reduces federal funding and removes three positions due to reductions in federal match rates that begin in October 2021. This reduction will eliminate the Oregon Provider Directory program.*
- 2019: OHA launched the **Clinical Quality Metrics Registry (CQMR)**, which collected electronic clinical quality metrics data for Oregon's Medicaid program and also supported reporting for two federal health IT and quality programs, the Merit-based Incentive Payment System (MIPS) and the Comprehensive Primary Care Plus (CPC+) program. *The Legislatively Adopted Budget includes policy package #070, which reduces federal funding and removes three positions due to reductions in federal match rates that begin in October 2021. This reduction will eliminate the Clinical Quality Metrics Registry program.*

Revenue sources and changes

Since 2009, OHA's health IT efforts have been almost exclusively funded by federal 90/10 Medicaid match, under the HITECH Act,[6] as well as some funding from Medicaid Enterprise Systems (MES) federal (formerly MMIS) matching dollars, and state General Fund. More than half of OHIT's 2019-21 budget is federal funding through the HITECH Act to provide incentive payments to Oregon hospitals and providers under Oregon's Medicaid EHR Incentive Program. Incentive payments are 100 percent federally funded. In 2021-23, the Medicaid EHR Incentive Program will end, with all federal incentive payments disbursed by the end of 2021.

Unfortunately, federal 90/10 health IT funding is sunsetting for all states in 2021, as HITECH state funding is attached to the Medicaid EHR Incentive Program. OHA's work is poised to transition to ongoing 75/25 MES federal match (with some staff

[6] The Health Information Technology for Economic and Clinical Health (HITECH) Act, enacted as part of the American Recovery and Reinvestment Act of 2009, was signed into law on February 17, 2009, to promote the adoption and meaningful use of health information technology.

transitioning to 50/50 or 39/61 match). Federal match rates depend on several factors, including whether the money is spent on planning, implementation or operations.

The 2021-23 Legislatively Adopted Budget includes policy package #424 and policy package #070, which together offset the impact of the October 2021 sunset of the 90/10 health IT match rate. Though OHIT will be able to mitigate some of the impact of lower federal match rates by reducing scope and focusing on only the most essential work, policy package #070 reduces federal funding, removes 3 positions, eliminates the Oregon Provider Directory program and the Clinical Quality Metrics Registry. Package #424 includes General Fund to partially retain programs and staff.

Enabling legislation

In the 2009 regular session, House Bill 2009 established the HITOC, which coordinates Oregon's public and private statewide efforts in EHR adoption, health IT and HIE. Since its creation, HITOC has created strategic and operational plans for achieving statewide electronic HIE and other health IT needed to support Oregon's health system transformation objectives. In the same session, House Bill 3650, defined health care transformation in Oregon. It included significant health IT requirements, including that CCOs use health IT for care coordination. It also requires OHA ensure the appropriate use of electronic health information by CCOs to improve health and health care.

In the 2013 regular session, Senate Bill 604 required OHA establish a common credentialing database and program as well as establish fees for the sustainability of the program. The program is intended to provide a common credentialing solution to streamline the process of applying for and maintaining credentialing information for Oregon practitioners. Today practitioners must complete credentialing applications and provide supporting documentation for each credentialing organization. Senate Bill 594 (2015) updated that legislation by allowing OHA to establish the program start date by rule. In July 2018, OHA made the difficult decision to suspend the implementation of the program, after consultation with stakeholders and legislators. In 2021, the Legislature passed House Bill 2078, which removes the remaining statutory language related to this program.

Office of Health Information Technology

In 2015, Oregon passed legislation to align health IT efforts with health system transformation goals, formalize and support OHA's health IT efforts, and improve OHA's ability to advance the necessary health IT to support CCOs and the spread of the coordinated care model. House Bill 2294 (2015) updated the original HITOC components of House Bill 2009 (2009) to account for changes since 2009. It has three major components:

- Established the Oregon Health IT Program within OHA, allowing the agency to offer services beyond Medicaid to the private sector. Participation is voluntary and OHA may charge user fees for such services to cover costs and ensure sustainability.
- Provided OHA greater flexibility in working with stakeholders and partners. It allows OHA to enter into partnerships or collaboratives when other entities in Oregon are establishing statewide health IT infrastructure tools.
- Moved HITOC under the Oregon Health Policy Board to ensure statewide health IT efforts align with and support health system transformation.

New laws that apply to the program unit

HPA housekeeping legislation (House Bill 2078), passed by the 2021 Legislature, removes remaining statutory language related to the Oregon Common Credentialing Program, which ended in 2018.

Office of Health Analytics

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$9.98	$1.69	$7.23	$18.90	46	44.25
Leg. Adopted 2021-23	$13.17	$1.79	$8.22	$23.18	51	50.67
Difference	$3.19	$0.11	$0.99	$4.28	5	6.42
Percent Change	32%	6%	14%	23%	11%	15%

Activities, programs and issues in the program unit base budget

The Office of Health Analytics coordinates and produces financial, quality, and performance data about Oregon's health care system, and analyzes these data for the Oregon Health Authority (OHA) and the Oregon Health Policy Board (OHPB). The office supports OHA's and OHPB's policy and budget decisions and assesses the impact of these decisions.

The office collects and analyzes data on the performance of Oregon's health care system to support and inform sound policy development and decision making. Examples include hospital utilization, costs, financial and cost benefit data; licensed health care workforce; insurance coverage; administrative health insurance claims through the All Payer All Claims (APAC) database and the Medicaid Management Information System (MMIS); provider tax; and many others. The office also collects and analyzes OHA program performance data, including behavioral health services evaluation and Coordinated Care Organization (CCO) incentive metrics.

Office of Health Analytics

The Office of Health Analytics is organized into four complementary work units. HA staff and contractors work together to accomplish the following:

The Behavioral Health Analytics Unit collects, analyzes and reports behavioral health data to other OHA programs through:

- Analysis and reporting for the Metrics Unit.
- Analysis, reporting, interpretation and development of dashboards for the Director's Office, Tribal Affairs, the Health Services Division's Behavioral Health Office and Medicaid Assistance Programs, and the Alcohol and Drug Policy Commission.
- Cross agency data integration, analysis, interpretation and reporting for Health Services Division's Behavioral Health Office and Medicaid Assistance Programs.
- Extraction and submission of client-level treatment episode data (TEDS) for the Substance Abuse and Mental Health Services Administrations' Behavioral Health Services Information System (BHSIS).
- Data extraction and summarized analyses for external research and evaluations.

The Medicaid Analytics and Data Integration Unit collects, analyzes and reports Medicaid operations data to other OHA programs, and provides technology, system and infrastructure support for the Office of Health Analytics through:

- Analysis and reporting for the Metrics Program.
- Analysis, reporting, interpretation and development of dashboards for Health Services Division's Medicaid Assistance Programs.
- Data governance, privacy and security.
- Data request tracking and data access requests.
- Cross-agency data strategy, integration and coordination.
- Data systems and infrastructure – data warehousing, server management, data documentation and business intelligence.

Office of Health Analytics

The Quality Metrics Surveys & Evaluation Unit facilitates implementation and evaluation of the quality metrics program through:

- Evaluation of Coordinated Care Organizations' performance using the CCO incentive metrics, state quality metrics and CMS Core metrics.
- Program evaluations, including the 1115 Oregon Health Plan Medicaid demonstration waiver.
- Consumer surveys, including the Consumer Assessment of Health Providers and Systems Survey (CAHPS) of Medicaid members, the Mental Health Services Improvement Program (MHSIP) surveys for adults and children receiving mental health services, and the Oregon Health Insurance Survey (OHIS) conducted among all people living in Oregon.
- Metrics development to track the most innovative aspects of the health care transformation, including social determinants of health and health equity.

The Research and Data Unit supplies data and analytics services to state government and external partners through:

- Maintenance of Oregon's APAC database – collecting, compiling, releasing to approved users and reporting claims and administrative data.
- Collection, analysis, reporting and development of dashboards of health care workforce data from licensees of 17 health care licensing boards.
- Collection, analysis, reporting and development of dashboards of hospital inpatient, outpatient data and emergency department data; hospital financial data; and other critical hospital information.

Background information

The Office of Health Analytics provides reports and recommendations so that OHA leadership, the Governor, and the Legislature can better understand and improve the performance of OHA programs and the quality of Oregon's health system.

Health Analytics' primary roles are:

- To develop analyses, data strategies, and monitoring tools to assess the performance Oregon's health care systems.

Office of Health Analytics

- To support OHA policy development, implementation, and evaluation.

During the 2019-21 biennium, Health Analytics supported numerous high-priority policy initiatives, including:

The Community Benefit Spending Floor Program. In 2019, House Bill 3076 charged OHA with establishing minimum levels of community benefit spending for Oregon hospitals every two years. Community benefit investments include financial assistance for individual patients, Medicaid shortfalls, and, perhaps most significantly for OHA's equity goals, community-level investments in social determinants of health and health equity. House Bill 3076 contains the first statutory definition of the social determinants of health. The spending floor program seeks to encourage spending that meets community-identified needs and aligns with OHA priorities and calls on OHA to consider hospitals' alignment with CCOs' community needs assessments when setting minimum spending floors. Health Analytics will leverage the program's reporting requirements to tell the story of hospital community benefit spending in greater detail than has been previously possible.

InCK Grant. Oregon's Integrated Care for Kids (InCK) Model is a new, seven-year effort that was funded by the Center for Medicare and Medicaid Services (CMS) and the Center for Medicare and Medicaid Innovation (CMMI) in January 2020. The Oregon Health Authority is the Awardee for this funding and will lead the oversight and implementation of the Model in partnership with the Oregon Pediatric Improvement Partnership and local partners. The target population for Oregon's InCK Model includes all children and youth ages 0 to 21 enrolled in Medicaid/CHIP in the following five counties: Deschutes, Jefferson, Crook, Polk and Marion. Oregon's InCK Model builds on Coordinated Care Organization 2.0 key goals, regional partnerships and existing infrastructure with the following goals:

1. Improve health outcomes of children and youth ages 0 to 21.
2. Reduce out of home placements (e.g., foster care, juvenile justice, residential behavior health).
3. Reduce costs associated with unnecessary emergency department visits and inpatient stays.

Health Analytics helps support the InCK Model implementation by providing population-level data and analytic support for the InCK target regions; informing data sharing arrangements and infrastructure; as well as collaborating to align the Model with

state child health policy priorities, ensure engagement with child-focused state agencies, and develop a pediatric APM with CCO partners and consultants.

Sustainable Health Care Cost Growth Target. Senate Bill 889 (2019) established the Sustainable Health Care Cost Growth Target Program within the Oregon Health Authority (OHA). The cost of health care in Oregon has grown and is projected to grow faster than both the state economy and Oregonians' wages. A health care cost growth target will serve as a target for the annual per capita rate of growth of total health care spending in the state. Cost increases of health insurance companies and health care providers will be compared to the growth target each year. The program will also evaluate and annually report on cost increases and drivers of health care costs. The Office of Health Analytics is supporting this program by developing data reporting templates, analyzing existing data sets to establish a common understanding of historical health care cost trends, and supporting the program's Implementation Committee tasked with making key programmatic decisions.

REALD data repository. This work is intended to create a systematic, aggregated repository of data to help fill in gaps in race, ethnicity, spoken and written language, and disability (REALD) demographic data collected pursuant to House Bill 2134 (2013). The legislation requires REALD data to be collected by OHA and the Oregon Department of Human Services (ODHS) for any data system that collects demographics. Implementation of House Bill 2134 has been slow and uneven due to factors such as cost to modify data systems and complexity of implementing the requirements correctly. This repository is intended as a temporary solution until OHA and ODHS data collection systems can implement REALD successfully.

APAC Data Vendor Transition. In January 2021, Health Analytics will transition the state's legislatively-mandated All Payer All Claims database to a new vendor, the Human Services Research Institute (HSRI). HSRI's more robust technical infrastructure will allow for greater processing speeds for OHA's data analysts, and its transparent and user-friendly submission portal will improve the experience of APAC's mandatory data submitters. The transition to HSRI will also increase transparency by allowing data users to see how most data enhancements are done, whereas the previous vendor's proprietary model did not allow such transparency. This transition will allow APAC to provide timely and reliable data essential to assessing and controlling the cost of health care, improving quality, and promoting transparency.

Office of Health Analytics

Examples of Health Analytics' reports:

Medicaid Enrollment Reports

- October 2020 Physical health plan by age groups and CCOs[1]
- October 2020 Physical health plan by county and CCOs[2]
- October 2020 Physical health plan by eligibility groups and CCOs[3]
- October 2020 Physical health plan by gender, race/ethnicity and CCOs[4]
- October 2020 CCO, managed care and open card by county (includes non-CCO managed care)[5]
- More Medicaid Enrollment reports can be found here[6]

CCO Metrics Reports

- Medicaid Quality Performance – Current[7] and Historical[8]
- Consumer Assessment of Health Plan Survey (Medicaid Experience)[9]
- Mental Health Statistical Improvement Program Survey (MHSIP-Consumer) - Overall and by CCO[10] and Historical[11]

Oregon Health Insurance Survey (OHIS) (general population insurance)

- Tableau: Insurance Coverage[12]

[1] https://www.oregon.gov/oha/HSD/OHP/DataReportsDocs/October%202020%20Physical%20Health%20Service%20Delivery%20by%20Age%20Group.pdf
[2] https://www.oregon.gov/oha/HSD/OHP/DataReportsDocs/October%202020%20Physical%20Health%20Service%20Delivery%20by%20County.pdf
[3] https://www.oregon.gov/oha/HSD/OHP/DataReportsDocs/October%202020%20Physical%20Health%20Service%20Delivery%20by%20Eligibility%20Group.pdf
[4] https://www.oregon.gov/oha/HSD/OHP/DataReportsDocs/October%202020%20Physical%20Health%20Service%20Delivery%20by%20Gender%20and%20Race-Ethnicity.pdf
[5] https://www.oregon.gov/oha/HSD/OHP/DataReportsDocs/October%202020%20Total%20CCO-Managed%20Care%20and%20FFS%20Enrollment.pdf
[6] https://www.oregon.gov/oha/hsd/ohp/pages/reports.aspx
[7] https://www.oregon.gov/oha/HPA/ANALYTICS/CCOMetrics/2019-CCO-Performance-Report.pdf
[8] https://www.oregon.gov/oha/HPA/ANALYTICS/Pages/CCO-Metrics.aspx
[9] https://www.oregon.gov/oha/HPA/ANALYTICS/Pages/CAHPS.aspx
[10] https://www.oregon.gov/oha/HPA/ANALYTICS/Pages/Mental-Health-Statistics-Improvement-Program-Survey.aspx
[11] https://www.oregon.gov/oha/HPA/ANALYTICS/Pages/MHSIP-Survey-Archives.aspx
[12] https://visual-data.dhsoha.state.or.us/t/OHA/views/OregonHealthInsuranceCoverageRates/Overview?:iid=1&:isGuestRedirectFromVizportal=y&:embed=y

- Tableau: The Uninsured[13]
- Webpage with historical static reports[14]

Children's health complexity data
- State, County and CCO medical and social complexity scores[15]

Hospital financials (quarterly hospital financial and utilization data)
- Tableau dashboard[16] (updated quarterly)
- Tableau dashboard appendix with individual hospital data[17] (updated quarterly):
- Static report summaries of current trends and historical reports[18]

Hospital payment reports (annual report of median amounts paid by insurers for common hospital procedures)
- Tableau dashboard[19] (updated annually)
- Website with data files and historical reports[20]

Community benefits (annual report of hospital community benefit spending by category)

[13] https://visual-data.dhsoha.state.or.us/t/OHA/views/OregonUninsuranceRates/Overview?:iid=2&:isGuestRedirectFromVizportal=y&:embed=y
[14] https://www.oregon.gov/oha/HPA/ANALYTICS/Pages/OHIS-Past-Reports.aspx
[15] https://www.oregon.gov/oha/HPA/dsi-tc/Pages/Child-Health-Complexity-Data.aspx
[16] https://visual-data.dhsoha.state.or.us/t/OHA/views/Databankdashboard/Mainpage?iframeSizedToWindow=true&:embed=y&:showAppBanner=false&:display_count=no&:showVizHome=no&:origin=viz_share_link
[17] https://visual-data.dhsoha.state.or.us/t/OHA/views/DatabankAppendix/Welcome?:isGuestRedirectFromVizportal=y&:embed=y%20%E2%80%A2Static%20report%20summaries%20of%20current%20trends%20and%20historical%20reports
[18] https://www.oregon.gov/oha/HPA/ANALYTICS/Pages/Hospital-Reporting.aspx
[19] https://visual-data.dhsoha.state.or.us/t/OHA/views/OregonHospitalPaymentReport2018/Welcome?iframeSizedToWindow=true&%3Aembed=y&%3AshowAppBanner=false&%3Adisplay_count=no&%3AshowVizHome=no&%3Aorigin=viz_share_link
[20] https://www.oregon.gov/oha/HPA/ANALYTICS/Pages/Hospital-Reporting.aspx

- Tableau dashboard: [Coming soon - not yet published]
- Website with historical reports[21]

Health care workforce occupational profiles (annual report of licensed professionals; includes demographics, county-level details, hours worked per week, and other practice information)

- Tableau dashboard[22] (updated annually)
- Website with historical reports[23]

Health care workforce diversity reports

- 2020 report - coming soon
- Tableau dashboard report appendix: [Coming soon - not yet published]
- Website with historical reports[24]

Health care workforce supply reports

- 2020 report - coming soon
- Tableau dashboard report appendix: [Coming soon - not yet published]
- Website with historical reports[25]

Other reports

- Low Value Care Report[26]

[21] https://www.oregon.gov/oha/HPA/ANALYTICS/Pages/Hospital-Reporting.aspx
[22] https://visual-data.dhsoha.state.or.us/t/OHA/views/Oregonslicensedhealthcareworkforce/Overview?%3Aorigin=card_share_link&%3Aembed=y&%3AisGuestRedirectFromVizportal=y#1
[23] https://www.oregon.gov/oha/hpa/analytics/Pages/Health-Care-Workforce-Reporting.aspx
[24] https://www.oregon.gov/oha/hpa/analytics/Pages/Health-Care-Workforce-Reporting.aspx
[25] https://www.oregon.gov/oha/hpa/analytics/Pages/Health-Care-Workforce-Reporting.aspx
[26] https://www.oregon.gov/oha/ERD/Pages/ReportIdentifiesLowValueCareInOregonHealthSystem.aspx#:~:text=There%20were%20772%2C094%20services%20found,in%202016%2C%202017%20and%202018

Office of Health Analytics

- Primary Care Spending Reports - 2020 report[27] and Historical[28] reports

Revenue sources and changes

The Office of Health Analytics leverages Medicaid administrative match for eligible programs and activities, including Medicaid-related health system transformation, research and evaluation, and staffing.

Several programs within Health Analytics, including the health care workforce reporting program, hospital reporting program, APAC and TEDS BHSIS data submissions receive some other funds.

New laws that apply to the program unit

The new laws that affect the Office of Health Analytics are House Bill 2086, House Bill 2949, House Bill 2362 and Senate Bill 755.

[27] https://www.oregon.gov/oha/HPA/ANALYTICS/PCSpendingDocs/2020-Oregon-Primary-Care-Spending-Report-Legislature.pdf
[28] https://www.oregon.gov/oha/HPA/ANALYTICS/Pages/Primary-Care-Spending.aspx

Oregon Health Insurance Marketplace

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$0.00	$0.00	$0.00	$0.00	0	0
Leg. Adopted 2021-23	$0.00	$14.87	$0.00	$80.90	0	0.00
Difference	$0.00	$14.87	$0.00	$80.90	0	0
Percent Change	N/A	N/A	N/A	N/A	N/A	N/A

Activities, programs and issues in the program unit base budget

The Oregon Health Authority (OHA) administers the Oregon Health Insurance Marketplace, which helps Oregonians leverage federal subsidies and enroll in private health insurance plans that best fit their health and financial needs. The Oregon Health Insurance Marketplace became part of OHA in July 2021.

The Program Administration Unit

- Works with federal partners in ensuring eligibility and enrollment systems are available to Oregonians.
- Creates outreach and education strategies to drive enrollment.
- Engages stakeholders from diverse communities in establishing and implementing policy.
- Approves carriers and plans to be offered through the Marketplace.
- Develops rules and policies.
- Administers programs for insurance agents and community partners.
- Administers the COFA Premium Assistance Program.
- Provides data, information, and analysis to policymakers.

Oregon Health Insurance Marketplace

The Outreach Center Unit

- Conducts equity-centered outreach and education to Oregonians eligible for Marketplace coverage.
- Provides free, local enrollment assistance.
- Assists consumers who have questions about obtaining health insurance.
- Trains community partners to be certified assisters.
- Connects consumers with insurance agents and community partners for one-on-one assistance.
- Assists Oregonians with complex case resolution.

Background information

During the 2019-21 biennium, the Oregon Health Insurance Marketplace had numerous accomplishments, including:

The Marketplace

- Achieved enrollment each year with 148,280 for the 2019 plan year and 145,264 for the 2020 plan year.
- Partnered with the Division of Financial Regulation to revise the Standard Bronze Plan available through the Marketplace. The plan now requires carriers to allow patients to pay only a co-payment to see a primary care or specialty care provider for an office visit, even if the plan's $7,900 deductible ($15,800 for a family) has not been met.
- Facilitated a competitive marketplace of five medical carriers and six dental carriers that offered more than 85 plans for Oregonians to choose from on HealthCare.gov for the 2020 coverage year. Each county had at least two medical carriers and four dental carriers offering coverage.
- Deployed an effective statewide mass education campaign through radio, TV, digital, and social media when the federal government did not do any campaigns aside from sending emails to those who started an application or previously enrolled in coverage through HealthCare.gov.
- Provided outreach, education, and private plan application assistance to Oregon's nine federally recognized tribes.
- Provided outreach that contributed to 77 percent of enrollees actively re-enrolling in 2020, as compared to the average for all HealthCare.gov states of 75 percent.

Oregon Health Insurance Marketplace

- Trained more than 1,200 community partners to be certified to educate Oregonians about their coverage options or provide choice counseling during the enrollment process. Many of these community partners are trained to assist people in special situations, including survivors of domestic violence, people with seasonal income, and refugees.
- Provided grant and policy support to partner agents who brought in 13,784 enrollments during the six-week open enrollment period for the 2020 coverage year.
- Handled 14,300 calls from July 2019 to March 2020 through a state-based outreach center.
- Resolved more than 70 complex cases for the first nine months of fiscal year 2020. Complex customer support required case resolution for urgent issues when consumers believed they did not receive adequate or effective help from the HealthCare.gov call center.

COFA Premium Assistance Program

- Increased enrollment in the Compact of Free Association (COFA) Premium Assistance Program, the first in the nation to provide financial assistance for both premiums and maximum out-of-pocket costs for low-income COFA citizens residing in Oregon. The program includes conducting outreach, providing local enrollment assistance, facilitating premium payment, and reimbursing out-of-pocket costs. For 2019, the program enrolled 780 COFA citizens, allowing them to access almost $4 million in medical and health services. Enrollment for 2020 was at 875.

COVID-19

- Amplified statewide “Stay Home, Save Lives” messaging and outreach campaigns through social media.
- Launched an advertising campaign to ensure that Oregonians who lost their health insurance due to losing their jobs or a reduction in hours were aware of their health insurance options. This was critical as HealthCare.gov did not deploy any advertising and outreach campaigns.
- Developed videos in English and Spanish for the Employment Department and WorkSource Oregon to use as a resource for workers displaced due to COVID-19.

Oregon Health Insurance Marketplace

- Served as panel members from March to June 2020 in 165 Rapid Response and Trade Act online sessions for employees who lost their jobs due to COVID-19.
- Worked with community partners, insurance agents, and volunteers to ensure they had virtual means to provide choice counseling and other enrollment services. Ensured that the online help locator tool was updated and accurate as to who was available to help via virtual means.
- Retained a 95 percent average satisfaction rate for all calls received from Oregonians, while ensuring staff members were safe and healthy during the "Stay Home, Save Lives" order.

Enabling Legislation

The Oregon Health Insurance Marketplace supports the following state mandates:

- Oregon Health Insurance Exchange (ORS 741)
- Compact of Free Association (COFA) Premium Assistance Program (ORS 735)

Revenue sources and changes

Health Insurance Marketplace Fees

The Oregon Health Insurance Marketplace is funded through a per- member-per-month (PMPM) fee charged to insurance companies for medical plans and dental plans purchased through the marketplace.

Statute provides that the assessment rates be set annually by the director of DCBS after consultation with the Health Insurance Marketplace Advisory Committee and a public hearing. The PMPM rate is included in the health insurance premiums of individuals, so the PMPM rates must be determined before insurers set their premiums rates for the next calendar year. Therefore, the PMPM rate for a calendar year must be determined in the spring of the prior year.

Oregon Health Insurance Marketplace

COFA Premium Assistance Program Fund

The COFA Fund was created by House Bill 4071 (2016) to receive transfers from the general fund to fund health care insurance premium support, out-of-pocket costs reimbursements, and administrative costs for eligible program enrollees. The Oregon Health Insurance Marketplace will utilize savings from the 19-21 biennium to continue providing health insurance subsidies and out-of-pocket costs reimbursements to current program participants. The COFA Program will be sunset after the 2021 coverage year.

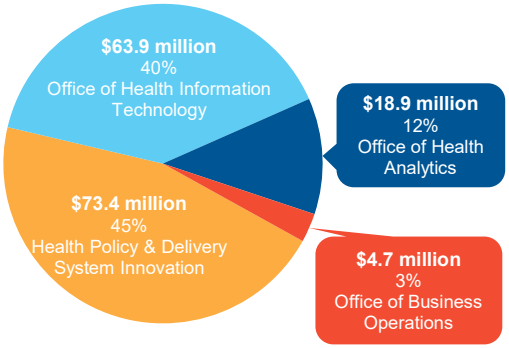
New laws that apply to the program unit

Senate Bill 65, Policy Package #437 – Strengthen Purchasing Power of the Marketplace: Moves the Marketplace from DCBS to OHA, creating greater opportunities for aligned policy, which will utilize all state levers to maximize opportunities for greater alignment in pursuit of the triple-aim.

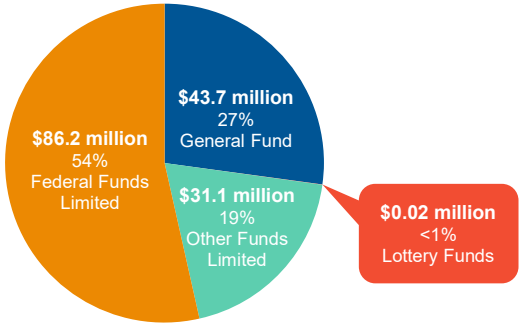
Oregon Health Authority

2019-21 Legislatively Approved Budget

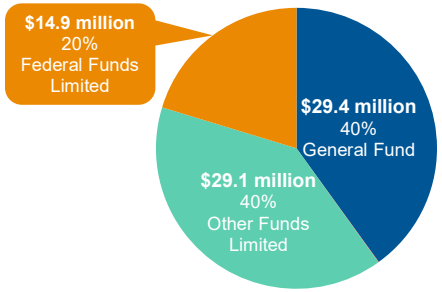
Health Policy & Analytics by Program
$161.0 million Total Funds



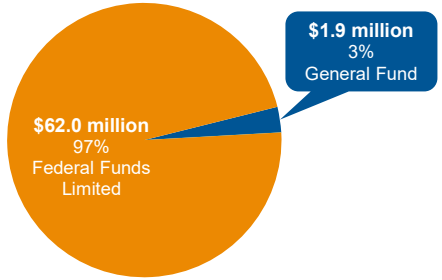
Health Policy & Analytics by Fund Type
$161.0 million Total Funds



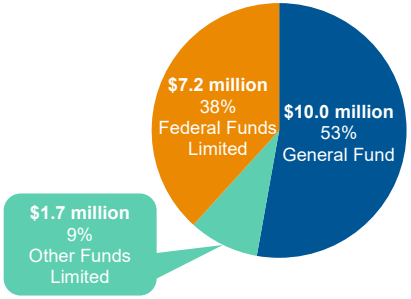
Health Policy & Delivery System Innovation by Fund Type
$73.4 million Total Funds



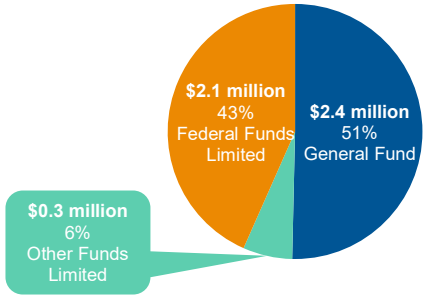
Office of Health Information Technology by Fund Type
$63.9 million Total Funds



Office of Health Analytics by Fund Type
$18.9 million Total Funds

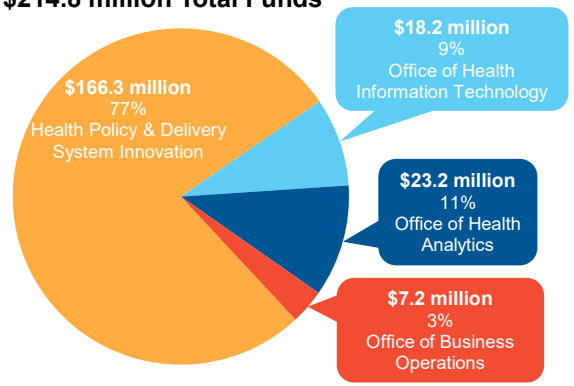


Office of Business Operations by Fund Type
$4.7 million Total Funds

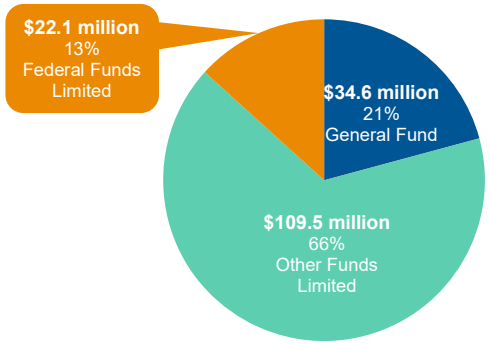


Oregon Health Authority
2021-23 Legislatively Adopted Budget

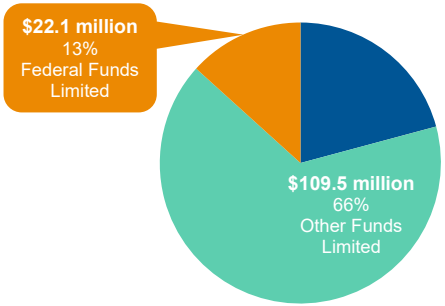
Health Policy & Analytics by Program
$214.8 million Total Funds



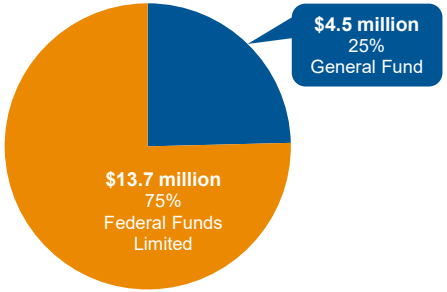
Health Policy & Analytics by Fund Type
$214.8 million Total Funds



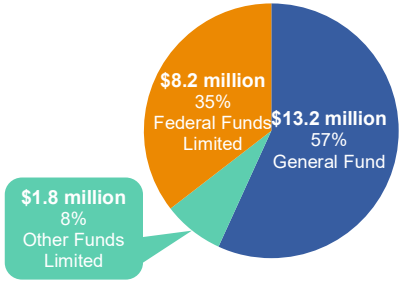
Health Policy & Delivery System Innovation by Fund Type
$166.3 million Total Funds



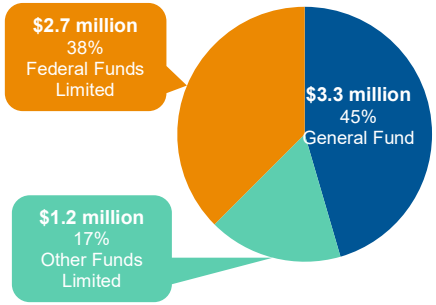
Office of Health Information Technology by Fund Type
$18.2 million Total Funds



Office of Health Analytics by Fund Type
$23.2 million Total Funds



Office of Business Operations by Fund Type
$7.2 million Total Funds



Oregon Health Insurance Marketplace by Fund Type
$14.9 million Total Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	391,261	-	-	-	-	-	391,261
Other Revenues	-	-	25,422	-	-	-	25,422
Federal Funds	-	-	-	73,843	-	-	73,843
Total Revenues	**$391,261**	**-**	**$25,422**	**$73,843**	**-**	**-**	**$490,526**
Personal Services							
Temporary Appointments	2,435	-	1,976	19,624	-	-	24,035
Overtime Payments	302	-	-	1,779	-	-	2,081
Shift Differential	-	-	-	4,336	-	-	4,336
All Other Differential	12,559	-	1,484	2,921	-	-	16,964
Public Employees' Retire Cont	2,204	-	254	1,548	-	-	4,006
Pension Obligation Bond	115,068	-	4,009	80,425	-	-	199,502
Social Security Taxes	1,171	-	265	2,193	-	-	3,629
Vacancy Savings	257,522	-	17,434	(38,983)	-	-	235,973
Total Personal Services	**$391,261**	**-**	**$25,422**	**$73,843**	**-**	**-**	**$490,526**
Total Expenditures							
Total Expenditures	391,261	-	25,422	73,843	-	-	490,526
Total Expenditures	**$391,261**	**-**	**$25,422**	**$73,843**	**-**	**-**	**$490,526**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	768,661	-	-	-	-	-	768,661
Federal Funds	-	-	-	5,157,543	-	-	5,157,543
Total Revenues	**$768,661**	**-**	**-**	**$5,157,543**	**-**	**-**	**$5,926,204**
Personal Services							
Class/Unclass Sal. and Per Diem	322,416	-	-	1,012,616	-	-	1,335,032
Temporary Appointments	-	-	-	539,516	-	-	539,516
Empl. Rel. Bd. Assessments	174	-	-	444	-	-	618
Public Employees' Retire Cont	55,230	-	-	173,461	-	-	228,691
Social Security Taxes	24,665	-	-	118,738	-	-	143,403
Worker's Comp. Assess. (WCD)	138	-	-	352	-	-	490
Flexible Benefits	114,696	-	-	293,112	-	-	407,808
Total Personal Services	**$517,319**	**-**	**-**	**$2,138,239**	**-**	**-**	**$2,655,558**
Services & Supplies							
Instate Travel	22,371	-	-	42,538	-	-	64,909
Employee Training	6,145	-	-	713	-	-	6,858
Office Expenses	42,570	-	-	16,831	-	-	59,401
Telecommunications	13,919	-	-	1,588	-	-	15,507
Professional Services	-	-	-	2,727,310	-	-	2,727,310
Agency Program Related S and S	-	-	-	13,972	-	-	13,972
Intra-agency Charges	160,529	-	-	172,921	-	-	333,450
Other Services and Supplies	3,870	-	-	43,431	-	-	47,301

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	1,938	-	-	-	-	-	1,938
Total Services & Supplies	**$251,342**	**-**	**-**	**$3,019,304**	**-**	**-**	**$3,270,646**
Total Expenditures							
Total Expenditures	768,661	-	-	5,157,543	-	-	5,926,204
Total Expenditures	**$768,661**	**-**	**-**	**$5,157,543**	**-**	**-**	**$5,926,204**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							11
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**11**
Total FTE							
Total FTE							10.66
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**10.66**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,370,336)	-	-	-	-	-	(1,370,336)
Federal Funds	-	-	-	(60,000,000)	-	-	(60,000,000)
Total Revenues	**($1,370,336)**	**-**	**-**	**($60,000,000)**	**-**	**-**	**($61,370,336)**
Services & Supplies							
Instate Travel	(7,098)	-	-	-	-	-	(7,098)
Employee Training	(1,953)	-	-	-	-	-	(1,953)
Office Expenses	(13,503)	-	-	-	-	-	(13,503)
Telecommunications	(4,416)	-	-	-	-	-	(4,416)
Professional Services	(1,270,000)	-	-	-	-	-	(1,270,000)
IT Professional Services	-	-	-	-	-	-	-
Intra-agency Charges	(70,282)	-	-	-	-	-	(70,282)
Other Services and Supplies	(1,227)	-	-	-	-	-	(1,227)
Expendable Prop 250 - 5000	(1,857)	-	-	-	-	-	(1,857)
Total Services & Supplies	**($1,370,336)**	**-**	**-**	**-**	**-**	**-**	**($1,370,336)**
Special Payments							
Other Special Payments	-	-	-	(60,000,000)	-	-	(60,000,000)
Total Special Payments	**-**	**-**	**-**	**($60,000,000)**	**-**	**-**	**($60,000,000)**
Total Expenditures							
Total Expenditures	(1,370,336)	-	-	(60,000,000)	-	-	(61,370,336)
Total Expenditures	**($1,370,336)**	**-**	**-**	**($60,000,000)**	**-**	**-**	**($61,370,336)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,394,342	-	-	-	-	-	1,394,342
Other Revenues	-	-	1,281,215	-	-	-	1,281,215
Federal Funds	-	-	-	1,924,380	-	-	1,924,380
Tsfr From Administrative Svcs	-	1,071	-	-	-	-	1,071
Total Revenues	**$1,394,342**	**$1,071**	**$1,281,215**	**$1,924,380**	**-**	**-**	**$4,601,008**
Services & Supplies							
Instate Travel	10,143	-	604	15,313	-	-	26,060
Out of State Travel	2,318	-	277	5,150	-	-	7,745
Employee Training	1,114	-	377	6,828	-	-	8,319
Office Expenses	11,403	-	1,475	23,302	-	-	36,180
Telecommunications	4,032	-	2,961	11,739	-	-	18,732
Data Processing	133	-	58	4,281	-	-	4,472
Publicity and Publications	14	-	-	1,141	-	-	1,155
Professional Services	577,458	-	74,643	1,019,647	-	-	1,671,748
IT Professional Services	4,560	-	57,784	467,859	-	-	530,203
Attorney General	801	-	12,829	887	-	-	14,517
Dues and Subscriptions	131	-	2	655	-	-	788
Facilities Rental and Taxes	391	-	-	-	-	-	391
Agency Program Related S and S	391	-	2	7,861	-	-	8,254
Intra-agency Charges	16,018	-	-	10,437	-	-	26,455
Other Services and Supplies	2,878	1,071	710	3,993	-	-	8,652
Expendable Prop 250 - 5000	1,537	-	44	7,776	-	-	9,357

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	793	-	2	5,689	-	-	6,484
Total Services & Supplies	**$634,115**	**$1,071**	**$151,768**	**$1,592,558**	**-**	**-**	**$2,379,512**
Special Payments							
Dist to Non-Gov Units	-	-	985,455	60,168	-	-	1,045,623
Other Special Payments	760,227	-	143,992	271,654	-	-	1,175,873
Total Special Payments	**$760,227**	**-**	**$1,129,447**	**$331,822**	**-**	**-**	**$2,221,496**
Total Expenditures							
Total Expenditures	1,394,342	1,071	1,281,215	1,924,380	-	-	4,601,008
Total Expenditures	**$1,394,342**	**$1,071**	**$1,281,215**	**$1,924,380**	**-**	**-**	**$4,601,008**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	17,225	-	-	-	-	-	17,225
Federal Funds	-	-	-	(33,616)	-	-	(33,616)
Total Revenues	**$17,225**	**-**	**-**	**($33,616)**	**-**	**-**	**($16,391)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Professional Services	463,006	-	-	145,906	-	-	608,912
Intra-agency Charges	(445,781)	-	-	(179,522)	-	-	(625,303)
Total Services & Supplies	**$17,225**	**-**	**-**	**($33,616)**	**-**	**-**	**($16,391)**
Total Expenditures							
Total Expenditures	17,225	-	-	(33,616)	-	-	(16,391)
Total Expenditures	**$17,225**	**-**	**-**	**($33,616)**	**-**	**-**	**($16,391)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(18,276,922)	-	-	(18,276,922)
Total Revenues	**-**	**-**	**-**	**($18,276,922)**	**-**	**-**	**($18,276,922)**
Personal Services							
Class/Unclass Sal. and Per Diem	(415,675)	-	-	(913,589)	-	-	(1,329,264)
Overtime Payments	(364)	-	-	(36,096)	-	-	(36,460)
All Other Differential	(257,584)	-	-	(24,391)	-	-	(281,975)
Empl. Rel. Bd. Assessments	(181)	-	-	(341)	-	-	(522)
Public Employees' Retire Cont	(115,393)	-	-	(166,860)	-	-	(282,253)
Social Security Taxes	(51,532)	-	-	(74,517)	-	-	(126,049)
Worker's Comp. Assess. (WCD)	(145)	-	-	(269)	-	-	(414)
Flexible Benefits	(118,901)	-	-	(225,187)	-	-	(344,088)
Reconciliation Adjustment	3	-	-	1	-	-	4
Total Personal Services	**($959,772)**	**-**	**-**	**($1,441,249)**	**-**	**-**	**($2,401,021)**
Services & Supplies							
Instate Travel	18,581	-	-	(38,917)	-	-	(20,336)
Out of State Travel	-	-	-	(57,236)	-	-	(57,236)
Employee Training	5,999	-	-	(104,611)	-	-	(98,612)
Office Expenses	41,503	-	-	(118,291)	-	-	(76,788)
Telecommunications	13,573	-	-	(66,687)	-	-	(53,114)
Data Processing	-	-	-	(97,917)	-	-	(97,917)
Publicity and Publications	-	-	-	(27,049)	-	-	(27,049)
Professional Services	(1,079,598)	-	-	(9,180,623)	-	-	(10,260,221)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	653,068	-	-	(5,649,019)	-	-	(4,995,951)
Attorney General	57,012	-	-	57,012	-	-	114,024
Dues and Subscriptions	-	-	-	(14,146)	-	-	(14,146)
Facilities Rental and Taxes	134,655	-	-	-	-	-	134,655
Agency Program Related S and S	-	-	-	(123,713)	-	-	(123,713)
Other Services and Supplies	3,773	-	-	(24,600)	-	-	(20,827)
Expendable Prop 250 - 5000	4,464	-	-	(167,203)	-	-	(162,739)
IT Expendable Property	-	-	-	(115,277)	-	-	(115,277)
Total Services & Supplies	**($146,970)**	**-**	**-**	**($15,728,277)**	**-**	**-**	**($15,875,247)**
Special Payments							
Other Special Payments	1,106,742	-	-	(1,107,396)	-	-	(654)
Total Special Payments	**$1,106,742**	**-**	**-**	**($1,107,396)**	**-**	**-**	**($654)**
Total Expenditures							
Total Expenditures	-	-	-	(18,276,922)	-	-	(18,276,922)
Total Expenditures	**-**	**-**	**-**	**($18,276,922)**	**-**	**-**	**($18,276,922)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(9)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(9)**
Total FTE							
Total FTE							(9.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(9.00)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Health Rel Lic Bds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Pension Obligation Bond	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(914)	-	-	-	-	-	(914)
Federal Funds	-	-	-	(914)	-	-	(914)
Total Revenues	**($914)**	**-**	**-**	**($914)**	**-**	**-**	**($1,828)**
Services & Supplies							
Office Expenses	(914)	-	-	(914)	-	-	(1,828)
Total Services & Supplies	**($914)**	**-**	**-**	**($914)**	**-**	**-**	**($1,828)**
Total Expenditures							
Total Expenditures	(914)	-	-	(914)	-	-	(1,828)
Total Expenditures	**($914)**	**-**	**-**	**($914)**	**-**	**-**	**($1,828)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 202 - Statewide CIE

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 202 - Statewide CIE

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 409 - Comprehensive BH Services

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 409 - Comprehensive BH Services

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Contract Svc Providers	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 410 - BH Electronic Health Record Incentives

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 410 - BH Electronic Health Record Incentives

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 411 - CMH Aid and Assist

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 411 - CMH Aid and Assist

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 424 - Health IT Programs Support

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,047,367	-	-	-	-	-	2,047,367
Federal Funds	-	-	-	2,643,726	-	-	2,643,726
Total Revenues	**$2,047,367**	**-**	**-**	**$2,643,726**	**-**	**-**	**$4,691,093**
Personal Services							
Class/Unclass Sal. and Per Diem	1,630,817	-	-	(736,337)	-	-	894,480
All Other Differential	13,700	-	-	14,307	-	-	28,007
Empl. Rel. Bd. Assessments	471	-	-	(124)	-	-	347
Public Employees' Retire Cont	281,706	-	-	(123,683)	-	-	158,023
Social Security Taxes	123,298	-	-	(52,728)	-	-	70,570
Worker's Comp. Assess. (WCD)	375	-	-	(100)	-	-	275
Flexible Benefits	313,891	-	-	(84,499)	-	-	229,392
Total Personal Services	**$2,364,258**	**-**	**-**	**($983,164)**	**-**	**-**	**$1,381,094**
Services & Supplies							
Instate Travel	12,623	-	-	12,623	-	-	25,246
Out of State Travel	27,529	-	-	27,529	-	-	55,058
Employee Training	10,241	-	-	10,241	-	-	20,482
Office Expenses	(29,102)	-	-	(29,102)	-	-	(58,204)
Telecommunications	372	-	-	372	-	-	744
Data Processing	18,946	-	-	18,946	-	-	37,892
Publicity and Publications	24	-	-	24	-	-	48
Professional Services	-	-	-	500,000	-	-	500,000
IT Professional Services	676,034	-	-	1,905,676	-	-	2,581,710

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 424 - Health IT Programs Support

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	61,915	-	-	61,915	-	-	123,830
Dues and Subscriptions	115	-	-	115	-	-	230
Facilities Rental and Taxes	(1)	-	-	-	-	-	(1)
Agency Program Related S and S	7,723	-	-	7,723	-	-	15,446
Other Services and Supplies	(2,102)	-	-	(2,102)	-	-	(4,204)
Expendable Prop 250 - 5000	(1,657)	-	-	(1,657)	-	-	(3,314)
IT Expendable Property	7,191	-	-	7,191	-	-	14,382
Total Services & Supplies	**$789,851**	**-**	**-**	**$2,519,494**	**-**	**-**	**$3,309,345**
Special Payments							
Other Special Payments	(1,106,742)	-	-	1,107,396	-	-	654
Total Special Payments	**($1,106,742)**	**-**	**-**	**$1,107,396**	**-**	**-**	**$654**
Total Expenditures							
Total Expenditures	2,047,367	-	-	2,643,726	-	-	4,691,093
Total Expenditures	**$2,047,367**	**-**	**-**	**$2,643,726**	**-**	**-**	**$4,691,093**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 424 - Health IT Programs Support

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							6.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 427 - Public Option/ Medicaid Buy-In

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 429 - Statewide VBP Infrastructure and Alignment

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 429 - Statewide VBP Infrastructure and Alignment

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 436 - Pharmacy Omnibus

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 436 - Pharmacy Omnibus

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 437 - Strengthen Purchasing Power of the Mktplace

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Transfer In - Intrafund	-	-	-	-	-	-	-
Transfer from Agy-Res Equity	-	-	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 437 - Strengthen Purchasing Power of the Mktplace

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Individuals	-	-	-	-	-	-	-
Intra-Agency Gen Fund Transfer	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 437 - Strengthen Purchasing Power of the Mktplace

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 440 - Employer Health Care Responsibility

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 440 - Employer Health Care Responsibility

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 454 - Mergers & Acquisitions

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 454 - Mergers & Acquisitions

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	70,000	-	-	-	70,000
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**$70,000**	**-**	**-**	**-**	**$70,000**
Personal Services							
Class/Unclass Sal. and Per Diem	60	-	-	65,772	-	-	65,832
All Other Differential	(60)	-	-	(60)	-	-	(120)
Empl. Rel. Bd. Assessments	-	-	-	10	-	-	10
Public Employees' Retire Cont	-	-	-	11,256	-	-	11,256
Social Security Taxes	-	-	-	5,027	-	-	5,027
Worker's Comp. Assess. (WCD)	-	-	-	8	-	-	8
Flexible Benefits	-	-	-	6,372	-	-	6,372
Total Personal Services	**-**	**-**	**-**	**$88,385**	**-**	**-**	**$88,385**
Services & Supplies							
Publicity and Publications	-	-	70,000	-	-	-	70,000
Professional Services	(94,067)	-	-	-	-	-	(94,067)
IT Professional Services	-	-	-	(88,385)	-	-	(88,385)
Intra-agency Charges	94,067	-	-	-	-	-	94,067
Total Services & Supplies	**-**	**-**	**$70,000**	**($88,385)**	**-**	**-**	**($18,385)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	70,000	-	-	-	70,000
Total Expenditures	**-**	**-**	**$70,000**	**-**	**-**	**-**	**$70,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							0.17
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.17**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	321,357	-	267,781	146,894	-	-	736,032
Empl. Rel. Bd. Assessments	117	-	121	52	-	-	290
Public Employees' Retire Cont	55,049	-	45,871	25,163	-	-	126,083
Social Security Taxes	24,584	-	20,485	11,238	-	-	56,307
Worker's Comp. Assess. (WCD)	93	-	96	41	-	-	230
Flexible Benefits	77,228	-	79,905	34,027	-	-	191,160
Reconciliation Adjustment	(478,428)	-	(414,259)	(217,415)	-	-	(1,110,102)
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(9,532)	-	-	-	-	-	(9,532)
Other Revenues	-	-	(5,430)	-	-	-	(5,430)
Federal Funds	-	-	-	(17,188)	-	-	(17,188)
Total Revenues	**($9,532)**	**-**	**($5,430)**	**($17,188)**	**-**	**-**	**($32,150)**
Services & Supplies							
Office Expenses	(9,258)	-	(1,038)	(16,884)	-	-	(27,180)
Publicity and Publications	-	-	-	-	-	-	-
Attorney General	(274)	-	(4,392)	(304)	-	-	(4,970)
Total Services & Supplies	**($9,532)**	**-**	**($5,430)**	**($17,188)**	**-**	**-**	**($32,150)**
Total Expenditures							
Total Expenditures	(9,532)	-	(5,430)	(17,188)	-	-	(32,150)
Total Expenditures	**($9,532)**	**-**	**($5,430)**	**($17,188)**	**-**	**-**	**($32,150)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	926,171	-	-	-	-	-	926,171
Tsfr From Consumer/Bus Svcs	-	-	14,870,281	-	-	-	14,870,281
Total Revenues	**$926,171**	**-**	**$14,870,281**	**-**	**-**	**-**	**$15,796,452**
Personal Services							
Class/Unclass Sal. and Per Diem	418,530	-	3,362,088	-	-	-	3,780,618
Overtime Payments	-	-	16,109	-	-	-	16,109
All Other Differential	-	-	9,670	-	-	-	9,670
Empl. Rel. Bd. Assessments	162	-	1,044	-	-	-	1,206
Public Employees' Retire Cont	71,695	-	580,342	-	-	-	652,037
Social Security Taxes	32,018	-	259,173	-	-	-	291,191
Worker's Comp. Assess. (WCD)	130	-	828	-	-	-	958
Flexible Benefits	108,324	-	688,176	-	-	-	796,500
Reconciliation Adjustment	1	-	-	-	-	-	1
Total Personal Services	**$630,860**	**-**	**$4,917,430**	**-**	**-**	**-**	**$5,548,290**
Services & Supplies							
Instate Travel	8,828	-	110,822	-	-	-	119,650
Out of State Travel	-	-	41,313	-	-	-	41,313
Employee Training	2,428	-	48,029	-	-	-	50,457
Office Expenses	16,800	-	169,322	-	-	-	186,122
Telecommunications	5,494	-	291,374	-	-	-	296,868
Data Processing	-	-	7,581	-	-	-	7,581
Publicity and Publications	-	-	2,880,303	-	-	-	2,880,303

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	145,714	-	1,753,713	-	-	-	1,899,427
IT Professional Services	-	-	2,134,885	-	-	-	2,134,885
Employee Recruitment and Develop	-	-	2,158	-	-	-	2,158
Dues and Subscriptions	-	-	16,916	-	-	-	16,916
Agency Program Related S and S	17,386	-	65	-	-	-	17,451
Intra-agency Charges	94,551	-	734,847	-	-	-	829,398
Other Services and Supplies	1,526	-	21,316	-	-	-	22,842
Expendable Prop 250 - 5000	2,584	-	9,638	-	-	-	12,222
IT Expendable Property	-	-	60,108	-	-	-	60,108
Total Services & Supplies	**$295,311**	**-**	**$8,282,390**	**-**	**-**	**-**	**$8,577,701**
Special Payments							
Dist to Non-Gov Units	-	-	1,122,691	-	-	-	1,122,691
Dist to Individuals	-	-	547,770	-	-	-	547,770
Total Special Payments	**-**	**-**	**$1,670,461**	**-**	**-**	**-**	**$1,670,461**
Total Expenditures							
Total Expenditures	926,171	-	14,870,281	-	-	-	15,796,452
Total Expenditures	**$926,171**	**-**	**$14,870,281**	**-**	**-**	**-**	**$15,796,452**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							22
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**22**
Total FTE							
Total FTE							20.84
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**20.84**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	516,768	-	-	-	-	-	516,768
Tsfr From Administrative Svcs	-	-	80,000,000	-	-	-	80,000,000
Total Revenues	**$516,768**	**-**	**$80,000,000**	**-**	**-**	**-**	**$80,516,768**
Personal Services							
Class/Unclass Sal. and Per Diem	330,384	-	1,757,064	-	-	-	2,087,448
All Other Differential	-	-	830	-	-	-	830
Empl. Rel. Bd. Assessments	115	-	812	-	-	-	927
Public Employees' Retire Cont	56,595	-	301,128	-	-	-	357,723
Social Security Taxes	25,274	-	134,479	-	-	-	159,753
Worker's Comp. Assess. (WCD)	92	-	644	-	-	-	736
Flexible Benefits	76,464	-	535,248	-	-	-	611,712
Reconciliation Adjustment	(183,346)	-	-	-	-	-	(183,346)
Total Personal Services	**$305,578**	**-**	**$2,730,205**	**-**	**-**	**-**	**$3,035,783**
Services & Supplies							
Instate Travel	3,896	-	40,508	-	-	-	44,404
Employee Training	1,072	-	11,261	-	-	-	12,333
Office Expenses	7,412	-	77,077	-	-	-	84,489
Telecommunications	2,424	-	25,207	-	-	-	27,631
Professional Services	150,000	-	-	-	-	-	150,000
Agency Program Related S and S	-	-	41,052	-	-	-	41,052
Intra-agency Charges	44,420	-	373,310	-	-	-	417,730
Other Services and Supplies	674	-	7,007	-	-	-	7,681

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	1,292	-	8,398	-	-	-	9,690
Total Services & Supplies	**$211,190**	**-**	**$583,820**	**-**	**-**	**-**	**$795,010**
Special Payments							
Dist to Individuals	-	-	76,685,975	-	-	-	76,685,975
Total Special Payments	**-**	**-**	**$76,685,975**	**-**	**-**	**-**	**$76,685,975**
Total Expenditures							
Total Expenditures	516,768	-	80,000,000	-	-	-	80,516,768
Total Expenditures	**$516,768**	**-**	**$80,000,000**	**-**	**-**	**-**	**$80,516,768**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							16
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**16**
Total FTE							
Total FTE							15.26
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**15.26**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-02-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	877	-	-	-	-	-
Transfer In - Intrafund	16,605	-	-	-	-	-
Tsfr From Administrative Svcs	-	24,912	24,912	25,983	24,912	25,983
Total Lottery Funds	**$17,482**	**$24,912**	**$24,912**	**$25,983**	**$24,912**	**$25,983**
Other Funds						
Business Lic and Fees	1,097	-	-	-	-	-
Non-business Lic. and Fees	126,000	-	-	-	-	-
Admin and Service Charges	-	770,090	770,090	-	-	-
Interest Income	483,010	-	-	-	-	-
Grants (Non-Fed)	428,497	-	-	-	-	-
Other Revenues	59,695	29,544,411	29,544,411	31,677,139	31,401,124	31,816,924
Transfer from Agy-Res Equity	-	-	-	18,348,495	20,592,186	-
Transfer from General Fund	-	-	-	1,516,499	1,516,499	-
Tsfr From Administrative Svcs	-	-	-	-	-	80,000,000
Tsfr From Mental Health Reg Agy	22,874	26,884	26,884	30,974	30,974	30,974
Tsfr From Licensed Social Wkrs	19,272	22,000	22,000	22,000	22,000	22,000
Tsfr From Consumer/Bus Svcs	-	-	-	-	-	14,870,281
Tsfr From Oregon Health Authority	18,230,160	-	-	-	-	-
Tsfr From Chiropractic Exam, Bd	11,458	11,600	11,600	11,600	11,600	11,600
Tsfr From Health Rel Lic Bds	42,508	43,312	43,312	44,707	22,354	44,707
Tsfr From Board of Dentistry	29,568	40,000	40,000	40,000	40,000	40,000
Tsfr From Oregon Medical Board	80,922	107,327	107,327	89,105	89,105	89,105
Tsfr From Nursing, Bd of	294,792	410,000	410,000	430,000	430,000	430,000
Tsfr From Board of Pharmacy	52,236	59,296	59,296	65,120	65,120	65,120

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

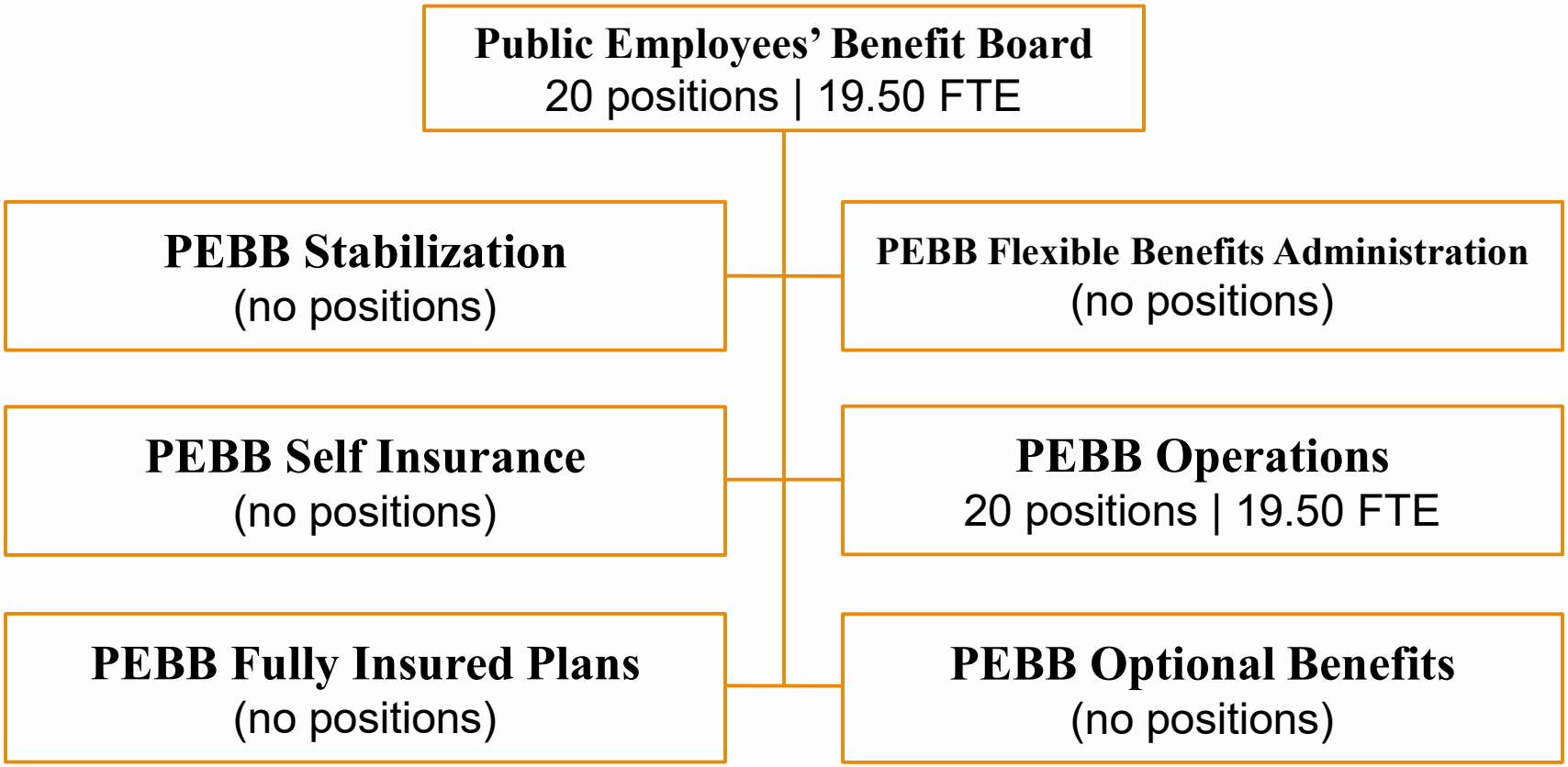
Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-02-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Transfer to Other	(4,275,353)	-	-	-	-	-
Total Other Funds	**$15,606,736**	**$31,034,920**	**$31,034,920**	**$52,275,639**	**$54,220,962**	**$127,420,711**
Federal Funds						
Federal Funds	79,757,137	114,229,882	114,229,882	65,908,904	44,659,821	46,714,223
Total Federal Funds	**$79,757,137**	**$114,229,882**	**$114,229,882**	**$65,908,904**	**$44,659,821**	**$46,714,223**

2019-21

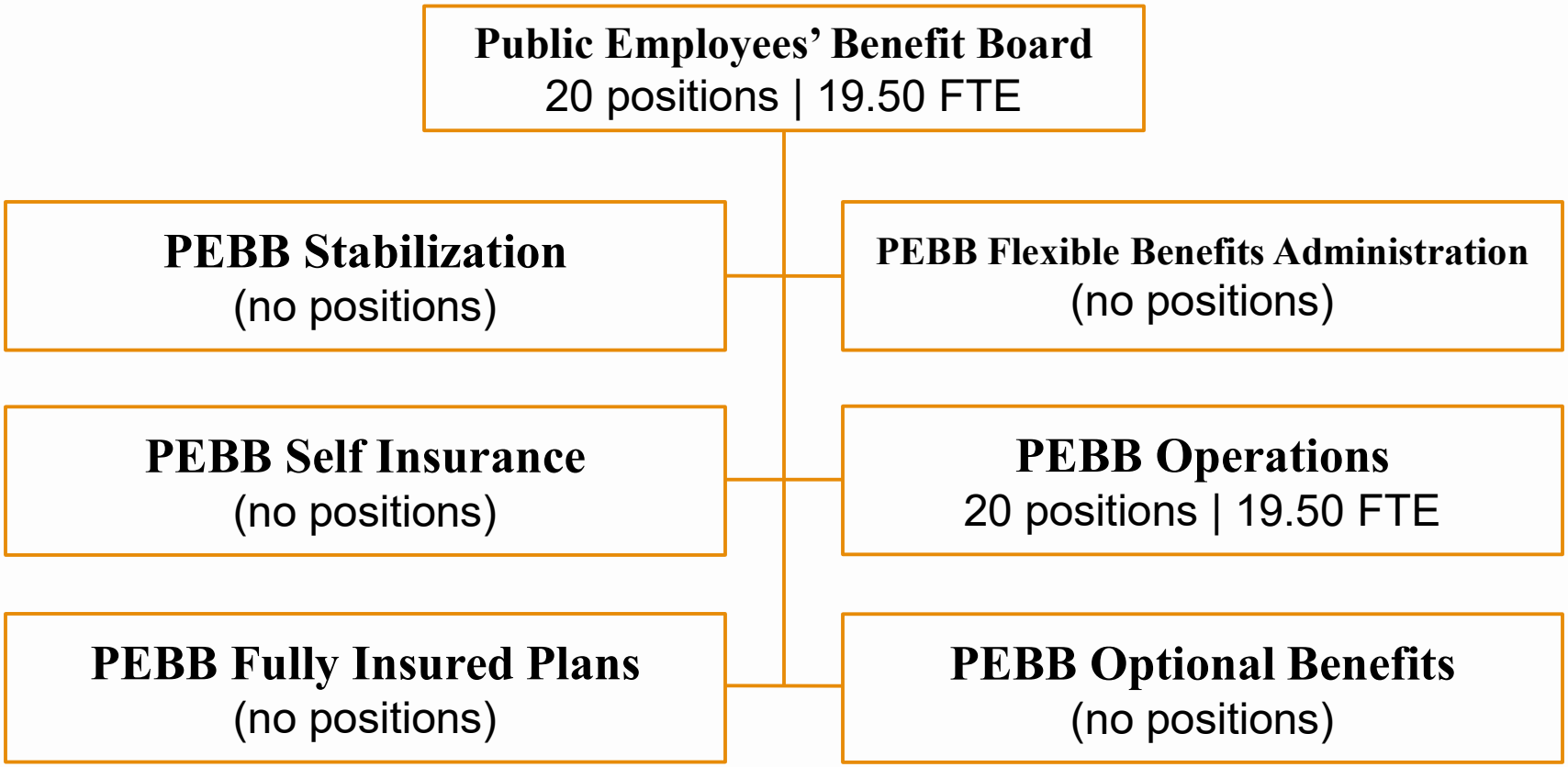
Legislatively Approved Budget



Oregon Health Authority

2021-23

Legislatively Adopted Budget

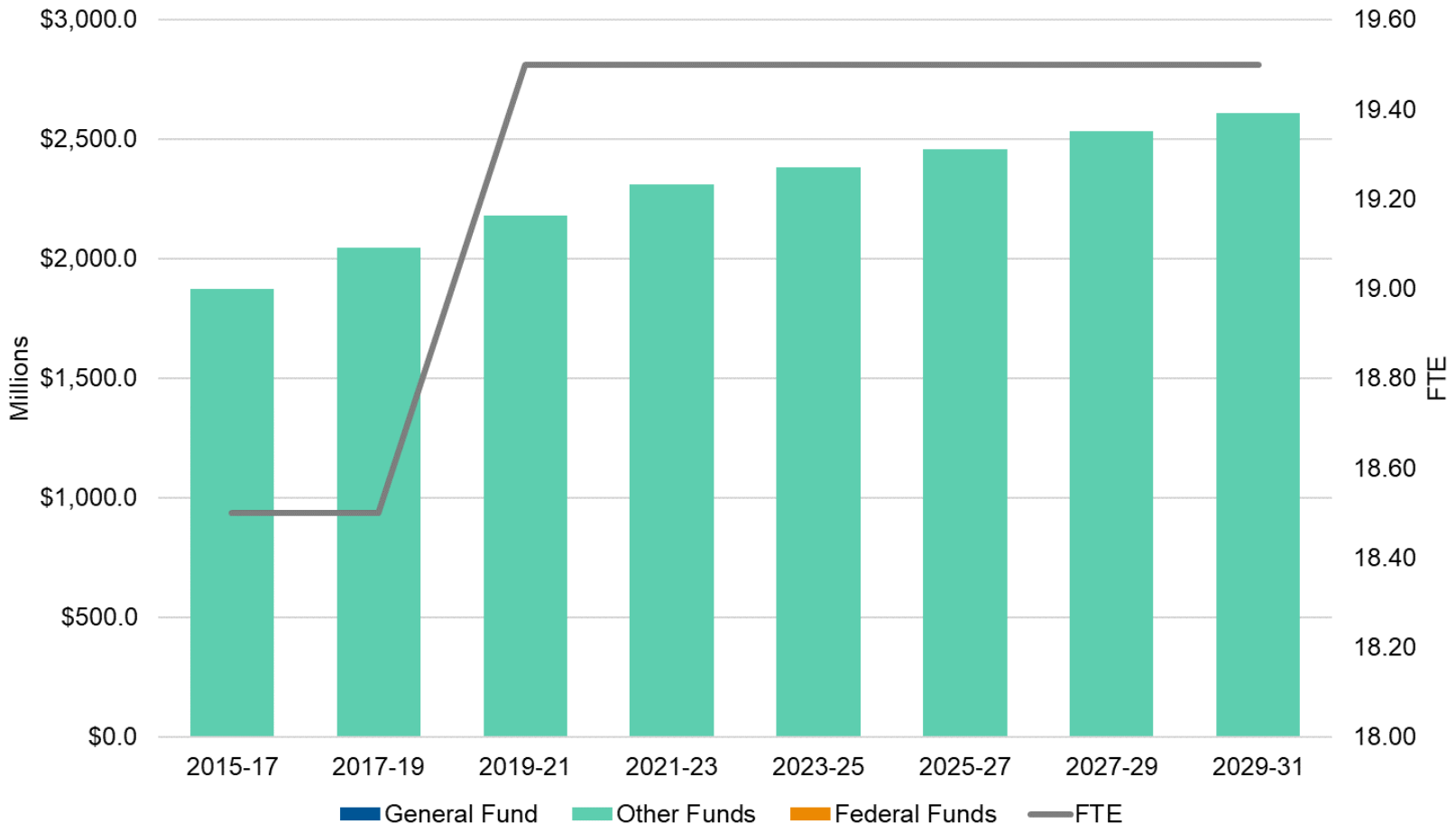


Oregon Health Authority

Oregon Health Authority: Public Employees' Benefit Board

Executive Summary

Program Contact: Ali Hassoun, Director
503-378-2798



Executive Summary

Division overview

The Public Employees' Benefit Board (PEBB) is a division of the Oregon Health Authority (OHA). PEBB supports the goals of transforming the health care system in Oregon and fundamentally improving how care is paid for and delivered. PEBB's mission is to provide high-quality health plans and other benefits for state employees at a cost that is affordable to both the employees and the state.

Program descriptions

PEBB designs, contracts for and administers medical, dental, vision, life, disability, and accidental death and dismemberment plans and flexible spending accounts for PEBB members. More than 140,000 members are enrolled in PEBB coverage. They include active employees, retirees, spouse and domestic partner dependents, child dependents up to age 26, and adult children with disabilities over age 26. They are drawn from state agencies, universities, Lottery and semi-independent agencies, and local governments and special districts.

PEBB's major cost driver is rising health care costs, which is mainly driven by unit health care cost inflation which makes controlling premium costs a major challenge. PEBB has always sought ways to manage costs through innovative plan designs and payment strategies. PEBB has incorporated "value-based" payments into plan design and aligned VBP targets with CCO goals to drive use of high-value services with aspirational goals.

Program justification and link to long-term outcomes

Transforming health care

The PEBB board has made transforming the health care delivery system a priority and advances transformation with plans that coordinate care. PEBB has partnered with its "sister program" the Oregon Educators Benefit Board (OEBB) in the shared innovation strategy referred to as "Coordinated Care Model" plans. Both boards are continuing to expand these systems of care throughout the state with a focus on integrated care and reducing health care costs and health disparities. In 2021, PEBB and OEBB formed a joint subgroup of the boards focused on ensuring Health Equity, called the "Joint Subcommittee on Health

Executive Summary

Equity". The committee consists of two board members from each board, expert consultants, and staff. The committee supports OHA's goal of eliminating health inequities in the next 10 years.

Value-based benefits

Traditional fee-for-service models provide payment for each health care visit, service, or test. Value-based payments shift focus from volume to value by rewarding providers for delivering high quality care that supports improved outcomes and slower cost growth. As shown in the table below, OEBB and PEBB health plans currently incorporate a variety of value-based payment strategies to incentivize provider quality and efficiency. Many of the general strategies used align with value-based payment approaches also used by coordinated care organizations (CCOs) serving Oregon's Medicaid population.

Many of the strategies used by PEBB & OEBB align with value-based payment approaches also used by Coordinated Care Organizations (CCOs) serving Oregon's Medicaid population

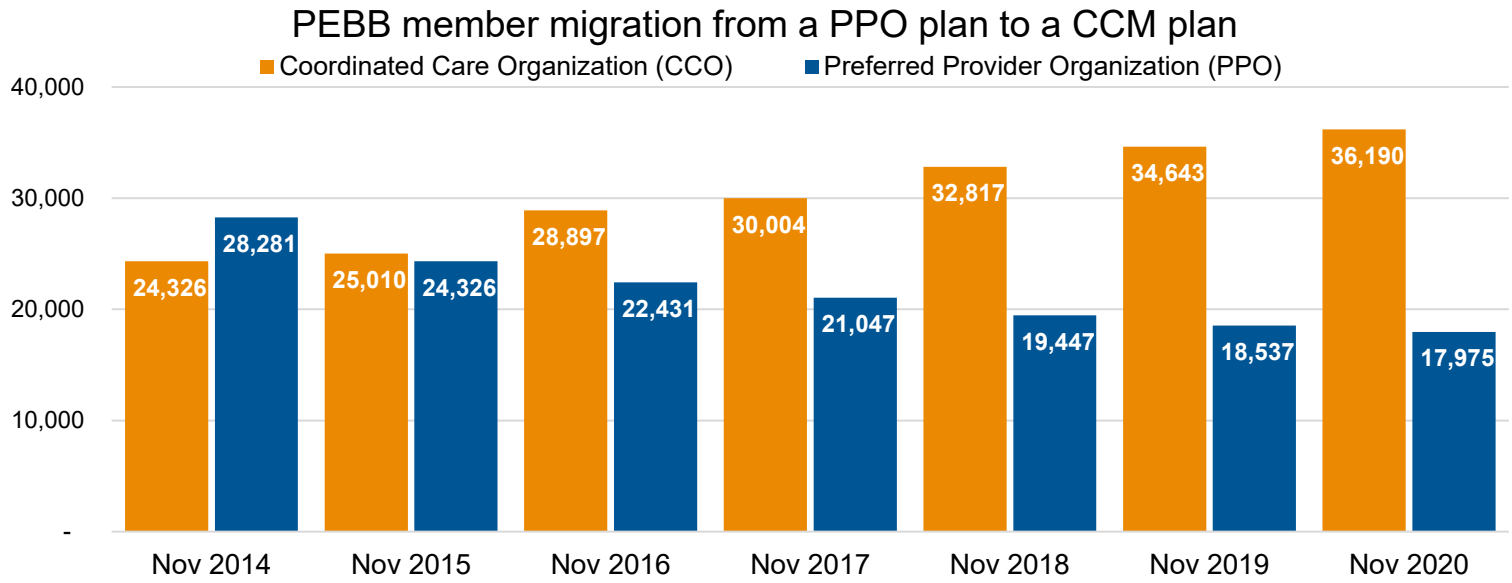
	OEBB	PEBB	CCO
Infrastructure payments	■	■	■
Pay for reporting	■	■	■
Pay for performance	■	■	■
Shared savings with upside risk	■	■	■
Shared savings upside and downside risk	■	■	■
Condition-specific population-based payment			■
Comprehensive population-based payment	■	■	■
Integrated finance and delivery system	■	■	■

PEBB and OEBB continue to work toward increasing the percentage of total health care payments that use value-based approaches and have identified future year targets that generally align with those established for CCOs. PEBB and OEBB currently have approximately 47 percent of total medical expenditures in a VBP arrangement with a goal of 70 percent by 2024, thereby matching the goals as defined in CCO 2.0.

Executive Summary

Wellness initiatives and promoting member health

PEBB supports prevention and member wellness by offering members access to no-cost wellness programs. Wellness programs help members living with chronic conditions build self-management skills; provide emotional, social and financial health services; support development of healthier behaviors; help members overcome tobacco use; and help members develop healthy eating habits and achieve weight-loss goals.



PEBB also offers members opportunities to improve their health and contain costs through participation in the Health Engagement Model (HEM) program. The HEM program allows participants the opportunity to learn more about their own personal health risks and take actions to reduce them. Participants earn financial incentives by annually completing a private health assessment on their medical plan's secure website and completing two health-related activities.

Over the past four years increasing numbers of PEBB members have moved from less-coordinated PPO medical coverage to Coordinated Care Model plans.

Executive Summary

PEBB quality measures and fees-at-risk

In the 2021-23 biennium PEBB will continue to include quality measures and performance targets in health plan contracts to support movement toward better health, better care, and lower cost. The specific quality measures selected will be based on the Statewide Aligned Quality Measures menu developed by the Health Plan Quality Metrics Committee for Coordinated Care Organizations (CCO), PEBB and OEBB plans, and the Oregon Health Insurance Marketplace.

Program performance

PEBB has met the 3.4 percent overall expenditure increase and annual premium increase "test" nearly every year since 2012 (see below). Fulfilling the growth cap has been done by executing on cost containment strategies and promoting program efficiencies. PEBB face challenges in meeting the 3.4 percent tests as a payer in the commercial market in battling trend, provider market leveraging and the timing of the annual growth cap.

Year	Composite Rate Using Prior Year's March Census	% Change	Composite Rate Using Plan Year's March Census	% Change from Prior Composite
2014	$1,333.58		$1,327.47	
2015	$1,321.53	-0.9%	$1,313.06	-1.5%
2016	$1.356.47	2.6%	$1,347.31	2.0%
2017	$1,416.93	4.5%	$1,405.13	3.6%
2018	$1,464.20	3.3%	$1,452.68	2.5%
2019	$1,513.98	3.4%	$1,495.83	2.2%
2020 (w/ Premium Tax and 2.676% funding assessment)	$1,594.86	5.3%	$1,588.17	4.9%
2021 (prior to potential funding assessment)	$1,611.97	1.1%		
2021 with PEBB Admin increase (prior to potential funding assessment)	$1,618.71	1.5%		

Executive Summary

PEBB offers members in all 36 Oregon counties choice between the statewide Preferred Provider Organization (PPO) plan and at least one regional Coordinated Care Model plan. Coordinated Care Model plan choices are available at a lower cost to both members and the state.

PEBB medical benefit design did not change significantly between 2019 and 2020. PEBB still continues to cover:

- The first four visits to primary care, with no deductible.
- The full cost of certain chronic condition and substance abuse visits, with no deductible, copayment or coinsurance.
- Nationally recommended preventive services.
- No-cost outpatient mental health services when provided in network.
- Alternative Care including massage therapy

PEBB also offers non-traditional and culturally responsive benefits and services, e.g., the use of doulas and other traditional health workers, Christian Science and Native American healers and alternative care such as acupuncture, massage, naturopathic and spinal manipulation services.

Enabling legislation/program authorization

The Public Employees' Benefit Board authority lies in ORS 243.061 through ORS 243.302.

Funding streams

Other Funds revenue pays for PEBB administration through an administrative assessment added to medical and insurance premiums and premium equivalents. By statute (ORS 243.185), PEBB can collect an amount that equals up to 2 percent of total premiums to meet administrative and operational costs.

PEBB maintains two accounts within its **Revolving Fund**.

Executive Summary

- Stabilization Account: PEBB has authority to use this account to control costs, subsidize premiums and self-insure. The primary source of Other Funds revenue is unused employer contributions for employee benefits. This account also holds proceeds generated when PEBB's life insurance carrier changed from a mutual organization to a public corporation.
- Flexible Spending Account: PEBB operates two flexible-spending-account programs and two commuter programs for employees and maintains an account for their administrative costs. The primary Other Funds revenue source for these programs is forfeitures from participants.

Significant program changes from 2019-21

Changes from the 2019-21 biennium include one policy package, #426: PEBB-OEBB Benefit Management System (BMS).

Policy package #426: BMS, will allow PEBB and OEBB to combine enrollment system, enhance and modernize members and administrator experience. Top modernization goals include:

- The ability to implement and maintain latest security best practices.
- Mobile app compatibility.
- Compatibility with commonly used browsers, operating systems and devices.
- Flexibility to accommodate business partners' and customers' needs.
- Expanded automated error checking and data validation.
- Availability of on-demand enrollment and training tools for members and administrators.
- Self-service tools and features for members and administrators.
- Automated dependent eligibility verification among and between PEBB and OEBB member groups.

Public Employees' Benefit Board

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$0.00	$2,178.72	$0.00	$2,178.72	20	19.5
Leg. Adopted 2021-23	$0.00	$2,311.37	$0.00	$2,311.37	20	19.50
Difference	$0.00	$132.65	$0.00	$132.65	0	0
Percent Change	N/A	6%	N/A	6%	0%	0%

The 2021-23 Legislatively Adopted Budget includes Total Funds, which covers current service levels and includes funding to replace the PEBB benefits management system.

Activities, programs and issues in the program unit base budget

The Public Employees' Benefit Board (PEBB) is a division of the Oregon Health Authority (OHA). PEBB supports the goal of transforming the health care system in Oregon and fundamentally improving how care is paid for and delivered and achieving OHA's strategic goal to end health inequities in Oregon by 2030. PEBB's mission is to provide high-quality health plans and other benefits for state and university employees at a cost that is affordable to both the employees and the state. Oregon Revised Statutes create an eight-member board whose members are appointed by the Governor and confirmed by the Senate. PEBB serves broadly diverse constituencies including the State of Oregon (as an employer), public universities, employees who live and work in every county of the state, the Legislature, taxpayers, labor unions and health policy groups.

PEBB designs, contracts for and administers health plans, group policies and flexible spending accounts for PEBB members. Approximately 140,000 Oregonians are enrolled as PEBB members. They include active employees, spouse and domestic partner dependents, child dependents up to age 26, and adult children with disabilities over age 26, from state agencies, universities, Lottery and semi-independent agencies, and local governments and special districts.

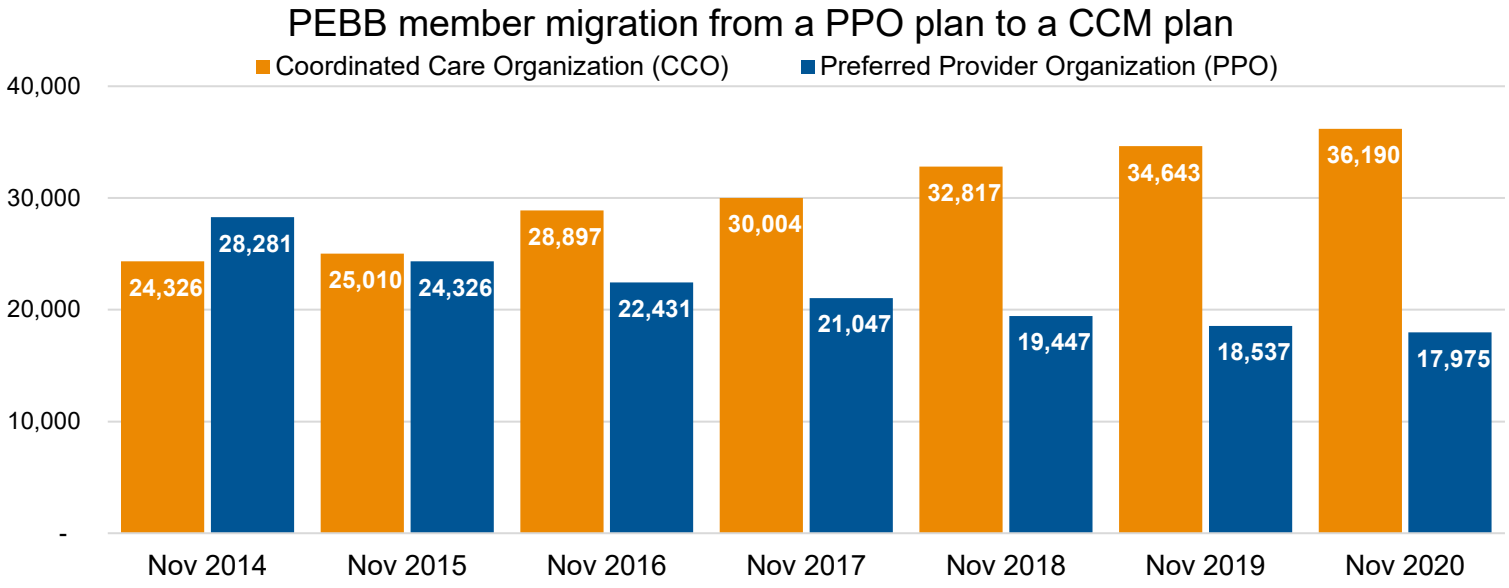
Public Employees' Benefit Board

The PEBB Board serves diverse populations and provides a critical public service to Oregonians. The board offers medical, dental, vision, life, disability and accidental death and dismemberment benefit plans. PEBB is a federal IRS Section 125 Cafeteria Plan benefits program that is required to offer the same benefits to all members.

Transforming health care

The Public Employees' Benefit Board (PEBB) is mandated to redesign the health care delivery system so public employees have access to high quality plans at a lower price, defined in Senate Bill 1067 (2017) as no more than 3.4 percent growth annually. How to stay at or under a 3.4 percent annual growth trend when the Oregon commercial insurance market trend averages 6-7 percent -- which equates to an annual savings requirement of $30 to $40 million -- is without a doubt PEBB's biggest challenge.

The PEBB Board has made transforming the health care delivery system a priority and advances this transformation with plans that coordinated care. PEBB has partnered with its "sister program" the Oregon Educators Benefit Board (OEBB) in the shared innovation strategy referred to as "Coordinated Care Model" plans. Both boards believe the coordinated care model (CCM) is essential for achieving success in managing overall costs. PEBB offers coordinated care model health plans that use patient-centered medical homes to improve quality, enhance member experience, and contain costs. Both boards are continuing to add these systems of care throughout the state with a focus on integrated care and reducing health care costs and health disparities. The boards would like to further pursue plans and providers that use creative and innovative evidence-based practices.



PEBB's implementation of coordinated care model plans focuses on:

- Promoting alternative payment methodologies such as risk sharing and global payments for obstetrics and joint replacements.
- Integrating behavioral and physical health.
- Supporting the use of medical homes.
- Improving payments for primary care.
- Putting fees at risk for meeting agreed-upon outcome metrics.
- Managing costs to a 3.4 percent annual increase.

PEBB cost containment programs

Another shared innovation strategy revolves around the use of alternative payment models (APMs) to help control premium costs. Premium costs are affected by external drivers such as member utilization; lack of care coordination; inflation in health care costs, such as high prescriptions costs; and sedentary occupations that lead to long-term risks and chronic conditions.

The traditional method of controlling premium increases is to increase cost to members through higher deductibles, higher copayment or coinsurance, or increased premium share. PEBB has always sought ways to reduce costs through innovative plan designs. Both PEBB and OEBB have incorporated "value-based" benefit attributes into plan design to encourage use of high-value services including:

- Value prescription drug formularies.
- Waived copayments for office visits related to certain chronic conditions.
- Self-management programs for weight and diabetes prevention available at no out-of-pocket cost to members.
- No-cost tobacco use cessation support.

Value-based benefits

Both OEBB and PEBB have implemented value-based benefit plans. Services that have been shown to reduce health care costs have a lower copayment or coinsurance. Members pay more for services that have less-expensive alternatives. Members are encouraged to talk to their medical providers about alternatives to these higher-cost options. Examples of these benefits include:

- No or lowered costs for visits for diabetes, coronary artery disease, asthma and chronic obstructive pulmonary disease. Regular office visits keep people with these diagnoses out of the emergency room and hospital.
- No or lowered costs for medications that help prevent or manage chronic diseases such as statins for cholesterol, asthma inhalers and depression medications.
- Additional copayment for endoscopies, sleep studies and advanced imaging technologies (CT, MRI, PET scans).
- Additional copayment for shoulder and knee arthroscopic surgery, total knee and total hip joint replacement surgery.

- PEBB and OEBB continue to work toward increasing the percentage of total health care payments that use value-based approaches and have identified future year targets that generally align with those established for Coordinated Care Organizations. PEBB and OEBB currently have approximately 47 percent of total medical expenditures in a VBP arrangement with a goal of 70 percent by 2024, thereby matching the goals as defined in CCO 2.0.

Wellness initiatives and promoting member health

PEBB supports prevention and member wellness by offering members no-cost programs through carrier contracts and direct vendor contracting.

- Better Choices Better Health helps people living with a chronic condition to live healthier lives.
- The Employee Assistance Program (EAP) provides emotional, social and financial health services.
- Healthy Team Healthy U offers members a foundation of knowledge and skills to help members live a healthier lifestyle.
- Quit For Life and other tobacco cessation resources help members overcome tobacco use.
- Weight Watchers is designed to help members achieve and maintain weight-loss goals.

Providing direct incentives to members outside of plan benefits comes with upfront costs to fund and administer. This appears as a direct cost to the program for each year the incentive is provided. Several years of claims data are needed to analyze whether the incentive has a measurable, sustained impact on participant health care claims costs. This type of analysis is possible and may show an impact on costs. However, any potential savings would not be realized until future years after the upfront costs of the incentive have been incurred.

PEBB also offers members opportunities to improve their health and contain costs through participation in the Health Engagement Model (HEM) program. The HEM allows program participants to learn more about their own personal health risks and how to reduce them. Participants earn financial incentives by annually completing a private health assessment on their carrier's secure website and completing two health-related activities.

Public Employees' Benefit Board

PEBB quality measures and fees-at-risk

In the 2021-23 biennium PEBB will continue to include quality measures and performance targets in health plan contracts to support better health, better care, and lower cost. The specific quality measures selected will be based on the Statewide Aligned Quality Measures menu developed by the Health Plan Quality Metrics Committee for CCOs, PEBB and OEBB plans, and the Oregon Health Insurance Marketplace. PEBB and OEBB contracts will include performance improvement targets on each measure and will require that health plans put at risk a portion of administrative fees or premiums paid to them, with retention of at-risk dollars contingent on the plan achieving its targets. Performance improvement targets established for each measure will consider the health plan's current performance in comparison to national benchmarks, gold standard performance rates, and organizational priorities to achieve identified rates of improvement in specific areas of health care quality.

Additional budget drivers

- Legislative cap on premium rate increases: The PEBB Board will continue to work with carriers to explore strategies to keep renewal rate increases at or below the Legislature's 3.4 percent growth cap.
- Implementing benefit mandates as required.

Joint PEBB and OEBB Innovation Workgroup

- PEBB and OEBB formed the joint Innovation Workgroup (IWG), made up of PEBB and OEBB board members and legislators to analyze cost drivers, measure access and quality, and explore joint alternative payment models that bring true value and the potential for big savings.

Policy Package 426 OEBB-PEBB Benefit Management Replacement System

The Legislatively Adopted Budget for OEBB and PEBB includes additional funding to continue with the Benefit Management System (BMS) replacement project. Staff have finished the system gathering requirements for the new combined benefits management system. Next steps are to submit a Request for Proposal (RFP) for competitive bidding by

third party entities able to fulfill the business need. This new system will allow OEBB and PEBB to modernize all its members' and administrators' user experience. Top modernization goals include:

- The ability to implement and maintain latest security best practices.
- Mobile app compatibility.
- Compatibility with commonly used browsers, operating systems and devices.
- Flexibility to accommodate business partners' and customers' needs.
- Expanded automated error checking and data validation.
- Availability of on-demand enrollment and training tools for members and administrators.
- Self-service tools and features for members and administrators.
- Automated dependent eligibility verification among and between OEBB and PEBB member groups.

Background information

House Bill 2037 (2019 Legislative Session) Long Term Care:
This bill allows PEBB to make available long-term care insurance plans at the boards' discretion rather than as a statutory requirement. This change aligns all optional plan benefits offered to employees.

House Bill 2266 (2019 Legislative Session) cost containment bill (repealed portions of Senate Bill 1067 (2017). The most significant changes for PEBB are:

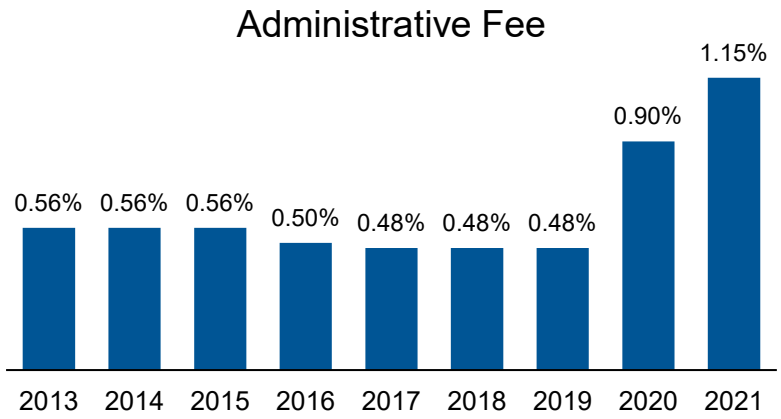
- Maintains the "opt-out" incentive for employees.
- Maintains the "double-coverage" option for employees.
- Requires PEBB impose a surcharge for employees who enroll as a subscriber on an OEBB or PEBB plan when already enrolled as a dependent on another OEBB or PEBB plan. The surcharge amount will be decided by the Board.
- PEBB will conduct dependent eligibility reviews, as opposed to a third-party administrator, with the frequency of review based on a consultant's recommendation of commercial best practice.

- Revised the in-network and out-of-network reimbursement cap for hospitals so that the cap does not apply to hospitals outside of the state.
- Requires that PEBB/OEBB report to the Legislature by December 31, 2019 on:
  - Actions, strategies and challenges for meeting the 3.4 percent growth cap.
  - Purchasing power maximization and total cost reduction strategies.
  - Previous and upcoming renewal rates.

Revenue sources and changes

Other Funds revenue pays for PEBB administration through an administrative assessment added to medical and dental insurance premiums and premium equivalents. By statute (ORS 243.185), PEBB can collect an amount that equals up to 2 percent of total premiums to meet administrative and operational costs.

The current administrative fee of 0.48% was not an adequate source of revenue to cover Operating Expenses, the Benefit Management System (BMS) requirements gathering project and the increase in system programming costs. Consultant costs have also increased in prior years driven by the passage of SB 1067 and funding the work of the joint PEBB/OEBB Innovation Work Group (IWG) and joint Health Equity Work Group.



PEBB had been funding these activities using administrative fee reserves accumulated from past years to pay these expenses.

The recent increase to the administrative assessment will allow PEBB to sustainably fund these new activities, system-related costs and other ongoing expenses.

Public Employees' Benefit Board

PEBB maintains two accounts in its **Revolving Fund**.

- Stabilization Account: PEBB has authority to use this account to control costs, subsidize premiums and self-insure. The primary source of Other Funds revenue is unused employer contributions for employee benefits. This account also holds proceeds generated when PEBB's life insurance carrier changed from a mutual organization to a public corporation.
- Flexible Spending Account: PEBB operates two flexible-spending-account programs and two commuter programs for employees and maintains an account for their administrative costs. The primary Other Funds revenue source for these programs is forfeitures from participants.

New laws that apply to the program unit

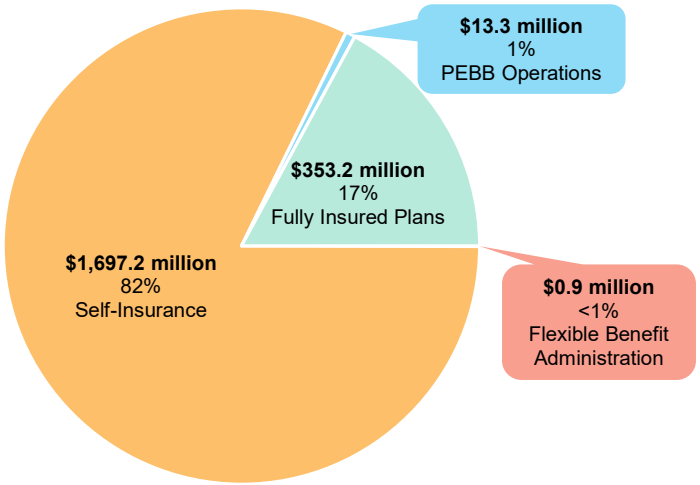
None.

Oregon Health Authority

2019-21 Legislatively Approved Budget

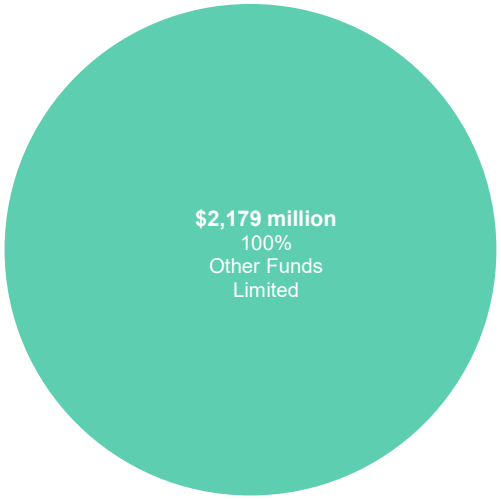
Public Employees Benefit Board by Program

$2,179 million Total Funds



Public Employees Benefit Board by Program

$2,179 million Total Funds

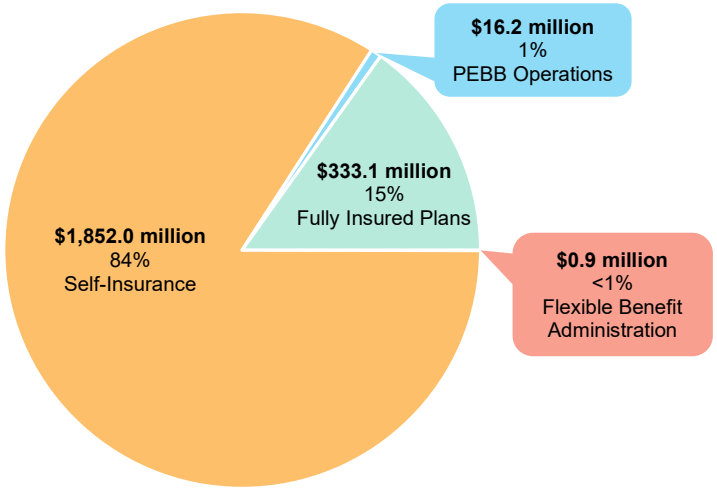


Oregon Health Authority

2021-23 Legislatively Adopted Budget

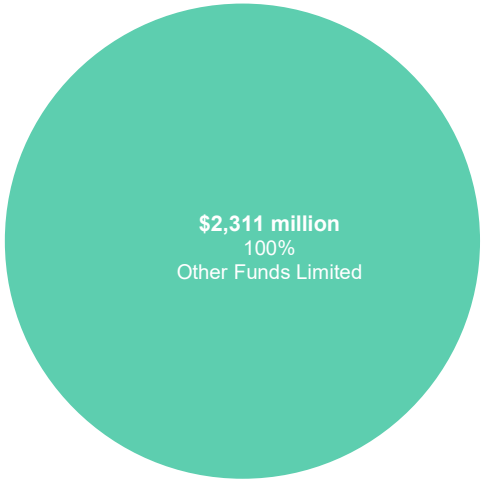
Public Employees' Benefit Board by Program

$2,311 million Total Funds



Public Employees' Benefit Board by Program

$2,311 million Total Funds



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	30,998	-	-	-	30,998
Total Revenues	**-**	**-**	**$30,998**	**-**	**-**	**-**	**$30,998**
Personal Services							
Temporary Appointments	-	-	688	-	-	-	688
All Other Differential	-	-	24	-	-	-	24
Public Employees' Retire Cont	-	-	4	-	-	-	4
Pension Obligation Bond	-	-	33,496	-	-	-	33,496
Social Security Taxes	-	-	54	-	-	-	54
Vacancy Savings	-	-	(3,268)	-	-	-	(3,268)
Total Personal Services	**-**	**-**	**$30,998**	**-**	**-**	**-**	**$30,998**
Total Expenditures							
Total Expenditures	-	-	30,998	-	-	-	30,998
Total Expenditures	**-**	**-**	**$30,998**	**-**	**-**	**-**	**$30,998**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	45,684,069	-	-	-	45,684,069
Total Revenues	**-**	**-**	**$45,684,069**	**-**	**-**	**-**	**$45,684,069**
Services & Supplies							
Agency Program Related S and S	-	-	45,289,637	-	-	-	45,289,637
Total Services & Supplies	**-**	**-**	**$45,289,637**	**-**	**-**	**-**	**$45,289,637**
Special Payments							
Other Special Payments	-	-	394,432	-	-	-	394,432
Total Special Payments	**-**	**-**	**$394,432**	**-**	**-**	**-**	**$394,432**
Total Expenditures							
Total Expenditures	-	-	45,684,069	-	-	-	45,684,069
Total Expenditures	**-**	**-**	**$45,684,069**	**-**	**-**	**-**	**$45,684,069**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	90,070,371	-	-	-	90,070,371
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**$90,070,371**	**-**	**-**	**-**	**$90,070,371**
Services & Supplies							
Instate Travel	-	-	850	-	-	-	850
Out of State Travel	-	-	209	-	-	-	209
Employee Training	-	-	882	-	-	-	882
Office Expenses	-	-	9,756	-	-	-	9,756
Telecommunications	-	-	4,379	-	-	-	4,379
Publicity and Publications	-	-	25,011	-	-	-	25,011
Professional Services	-	-	180,130	-	-	-	180,130
IT Professional Services	-	-	100,044	-	-	-	100,044
Attorney General	-	-	52,593	-	-	-	52,593
Employee Recruitment and Develop	-	-	179	-	-	-	179
Dues and Subscriptions	-	-	364	-	-	-	364
Agency Program Related S and S	-	-	88,560,755	-	-	-	88,560,755
Intra-agency Charges	-	-	1,706	-	-	-	1,706
Other Services and Supplies	-	-	392	-	-	-	392
Expendable Prop 250 - 5000	-	-	2,219	-	-	-	2,219
IT Expendable Property	-	-	27	-	-	-	27
Total Services & Supplies	**-**	**-**	**$88,939,496**	**-**	**-**	**-**	**$88,939,496**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	1,130,875	-	-	-	1,130,875
Total Special Payments	**-**	**-**	**$1,130,875**	**-**	**-**	**-**	**$1,130,875**
Total Expenditures							
Total Expenditures	-	-	90,070,371	-	-	-	90,070,371
Total Expenditures	**-**	**-**	**$90,070,371**	**-**	**-**	**-**	**$90,070,371**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	29,071,680	-	-	-	29,071,680
Total Revenues	**-**	**-**	**$29,071,680**	**-**	**-**	**-**	**$29,071,680**
Services & Supplies							
Agency Program Related S and S	-	-	28,820,678	-	-	-	28,820,678
Total Services & Supplies	**-**	**-**	**$28,820,678**	**-**	**-**	**-**	**$28,820,678**
Special Payments							
Other Special Payments	-	-	251,002	-	-	-	251,002
Total Special Payments	**-**	**-**	**$251,002**	**-**	**-**	**-**	**$251,002**
Total Expenditures							
Total Expenditures	-	-	29,071,680	-	-	-	29,071,680
Total Expenditures	**-**	**-**	**$29,071,680**	**-**	**-**	**-**	**$29,071,680**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	25,333,893	-	-	-	25,333,893
Total Revenues	**-**	**-**	**$25,333,893**	**-**	**-**	**-**	**$25,333,893**
Services & Supplies							
Agency Program Related S and S	-	-	25,115,162	-	-	-	25,115,162
Total Services & Supplies	**-**	**-**	**$25,115,162**	**-**	**-**	**-**	**$25,115,162**
Special Payments							
Other Special Payments	-	-	218,731	-	-	-	218,731
Total Special Payments	**-**	**-**	**$218,731**	**-**	**-**	**-**	**$218,731**
Total Expenditures							
Total Expenditures	-	-	25,333,893	-	-	-	25,333,893
Total Expenditures	**-**	**-**	**$25,333,893**	**-**	**-**	**-**	**$25,333,893**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	(56,498)	-	-	-	(56,498)
Total Revenues	**-**	**-**	**($56,498)**	**-**	**-**	**-**	**($56,498)**
Services & Supplies							
Agency Program Related S and S	-	-	(28,140)	-	-	-	(28,140)
Intra-agency Charges	-	-	(28,358)	-	-	-	(28,358)
Total Services & Supplies	**-**	**-**	**($56,498)**	**-**	**-**	**-**	**($56,498)**
Total Expenditures							
Total Expenditures	-	-	(56,498)	-	-	-	(56,498)
Total Expenditures	**-**	**-**	**($56,498)**	**-**	**-**	**-**	**($56,498)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	(5,930)	-	-	-	(5,930)
Total Revenues	**-**	**-**	**($5,930)**	**-**	**-**	**-**	**($5,930)**
Services & Supplies							
Publicity and Publications	-	-	(5,930)	-	-	-	(5,930)
Total Services & Supplies	**-**	**-**	**($5,930)**	**-**	**-**	**-**	**($5,930)**
Total Expenditures							
Total Expenditures	-	-	(5,930)	-	-	-	(5,930)
Total Expenditures	**-**	**-**	**($5,930)**	**-**	**-**	**-**	**($5,930)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Intra-agency Charges	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 425 - Aligning Purchasing Power Across PEBB/OEBB

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 425 - Aligning Purchasing Power Across PEBB/OEBB

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 426 - PEBB/OEBB BMS Replacement Project

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	4,173,293	-	-	-	4,173,293
Total Revenues	**-**	**-**	**$4,173,293**	**-**	**-**	**-**	**$4,173,293**
Services & Supplies							
IT Expendable Property	-	-	4,173,293	-	-	-	4,173,293
Total Services & Supplies	**-**	**-**	**$4,173,293**	**-**	**-**	**-**	**$4,173,293**
Total Expenditures							
Total Expenditures	-	-	4,173,293	-	-	-	4,173,293
Total Expenditures	**-**	**-**	**$4,173,293**	**-**	**-**	**-**	**$4,173,293**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	(3,774)	-	-	-	(3,774)
Publicity and Publications	-	-	(6,864)	-	-	-	(6,864)
Attorney General	-	-	(18,006)	-	-	-	(18,006)
Agency Program Related S and S	-	-	3,774	-	-	-	3,774
Total Services & Supplies	**-**	**-**	**($24,870)**	**-**	**-**	**-**	**($24,870)**
Total Expenditures							
Total Expenditures	-	-	(24,870)	-	-	-	(24,870)
Total Expenditures	**-**	**-**	**($24,870)**	**-**	**-**	**-**	**($24,870)**
Ending Balance							
Ending Balance	-	-	24,870	-	-	-	24,870
Total Ending Balance	**-**	**-**	**$24,870**	**-**	**-**	**-**	**$24,870**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

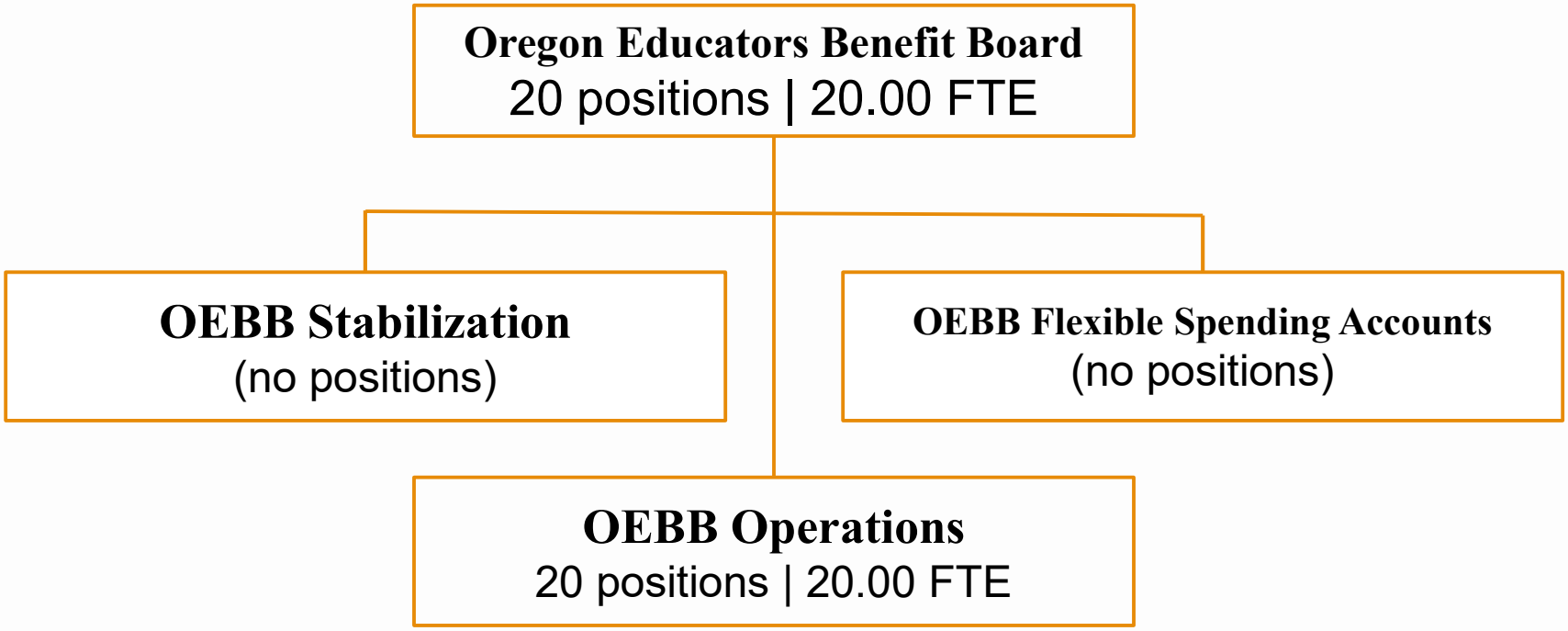
Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-03-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Admin and Service Charges	1,931,438,709	2,087,275,409	2,087,275,409	2,282,860,556	2,282,543,764	2,282,069,272
Fines and Forfeitures	1,378,985	-	-	-	-	-
Interest Income	13,851,852	4,961,244	4,961,244	4,961,244	4,961,244	4,961,244
Other Revenues	90,632,304	24,364,766	24,364,766	24,364,766	24,362,414	24,364,766
Transfer to General Fund	-	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	-
Total Other Funds	**$2,037,301,850**	**$2,101,601,419**	**$2,101,601,419**	**$2,297,186,566**	**$2,296,867,422**	**$2,311,395,282**

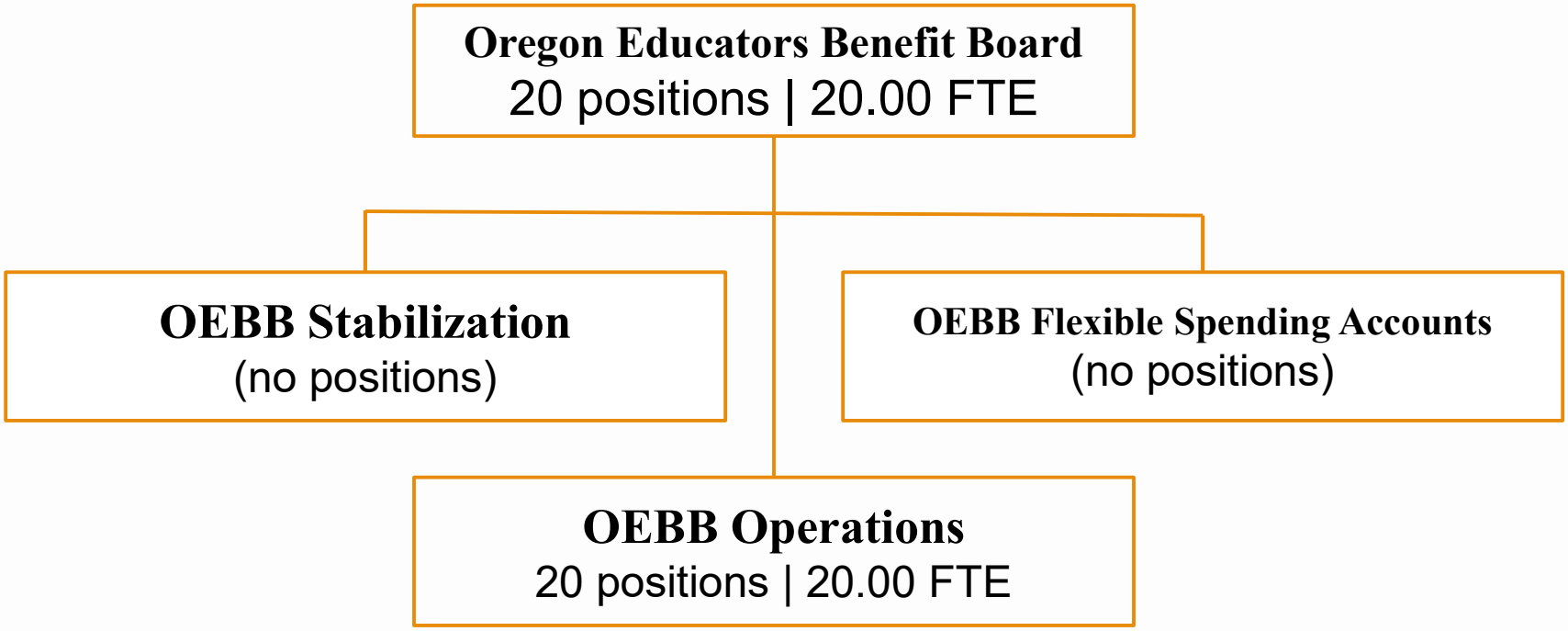
2019-21

Legislatively Approved Budget



Oregon Health Authority

2021-23
Legislatively Adopted Budget

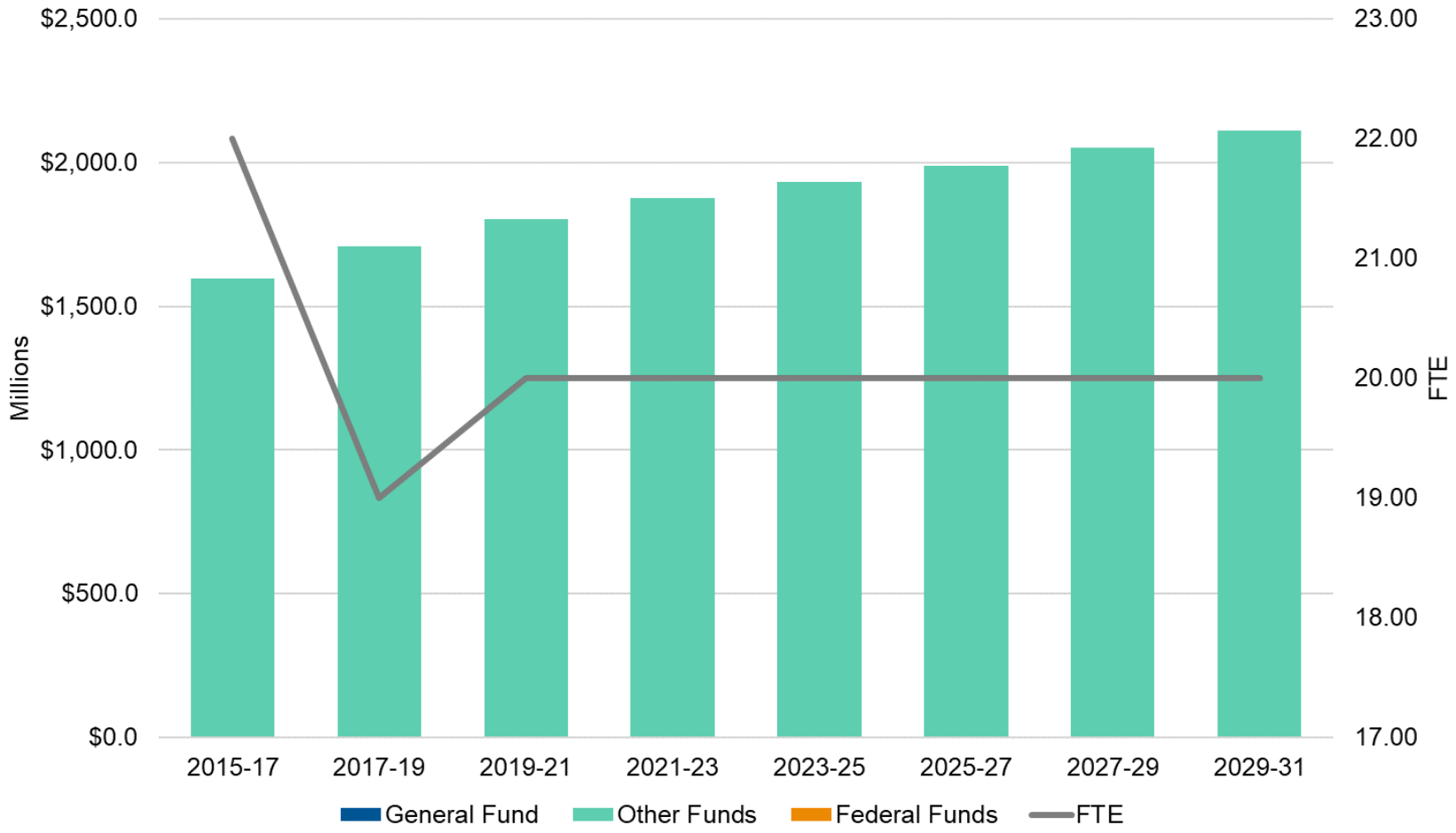


Oregon Health Authority

Oregon Health Authority: Oregon Educators Benefit Board

Executive Summary

Program Contact: Ali Hassoun, Director
503-378-2798



Executive Summary

Division overview

The Oregon Educators Benefit Board (OEBB) is a division of the Oregon Health Authority (OHA). It provides a comprehensive selection of benefit plan options for most of Oregon's K-12 school districts, education service districts and community colleges, as well as a number of charter schools and some counties and special districts. OEBB's plans are designed to be flexible and accommodate the needs of employers and members.

Program descriptions

OEBB serves more than 155,000 members (employees, early retirees, and their family members) in more than 251 publicly funded entities throughout Oregon. OEBB serves its members and entities year-round.

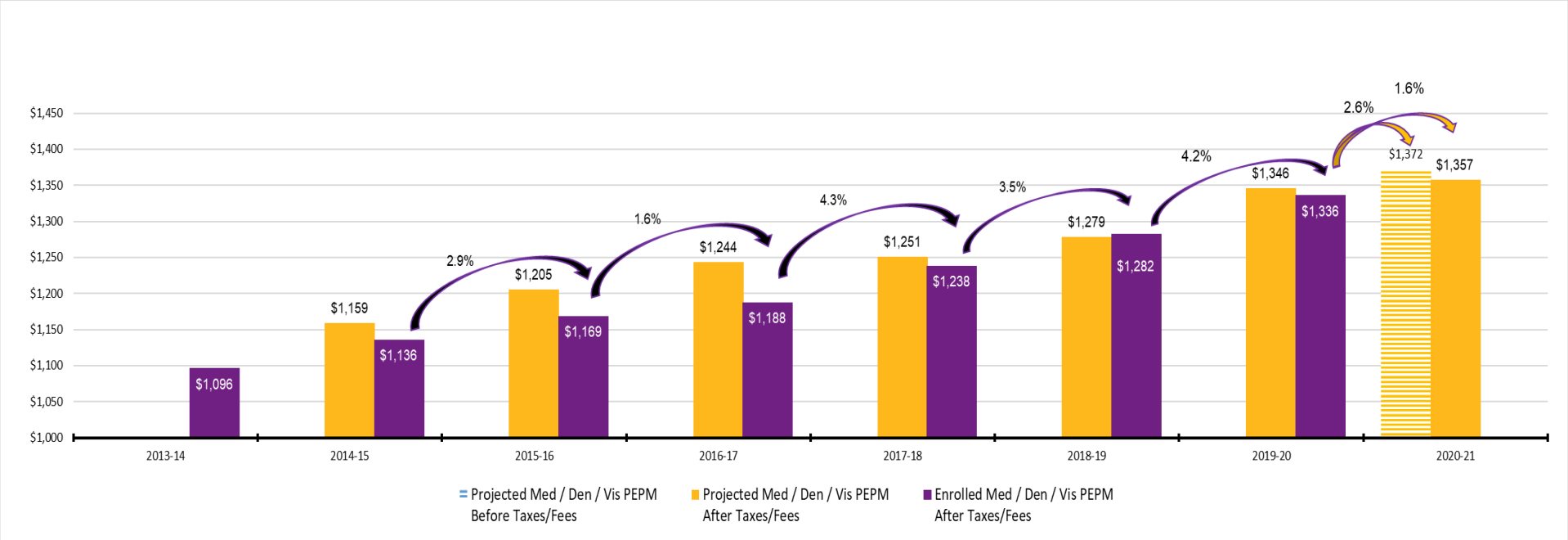
The OEBB board designs and maintains a full range of benefit plans for eligible publicly funded entities to offer to their employees and early retirees. Plans include medical, dental, vision, life, disability, accidental death and dismemberment, long term care, an employee assistance program, a health savings account and flexible spending accounts.

Rising health care costs are a primary cost driver for OEBB. OEBB has recognized and taken steps to provide incentives for appropriate care and condition management through benefit plan design with the goal of containing costs and using alternative payment models to control costs. OEBB strives to keep benefit plans affordable and stable while providing quality care to members. OEBB has managed benefit costs to well below national trend throughout its history and continues to meet a legislatively capped annual 3.4 percent increase on premiums and costs on behalf of members.

Senate Bill 1067 (2017) established the cost growth cap on OEBB's annual aggregate costs for medical, dental and vision plans combined that should not increase by more than 3.4 percent over prior year costs. This test applies to premium costs excluding the impact of increases or decreases in state or federal premium tax changes. OEBB beat the required test in 2020-21, as aggregate premiums are expected to increase by 2.65 percent before applying the change in federal premium taxes. Because the Affordable Care Act (ACA) premium tax has been discontinued, the projected total change in aggregate OEBB premium is

Executive Summary

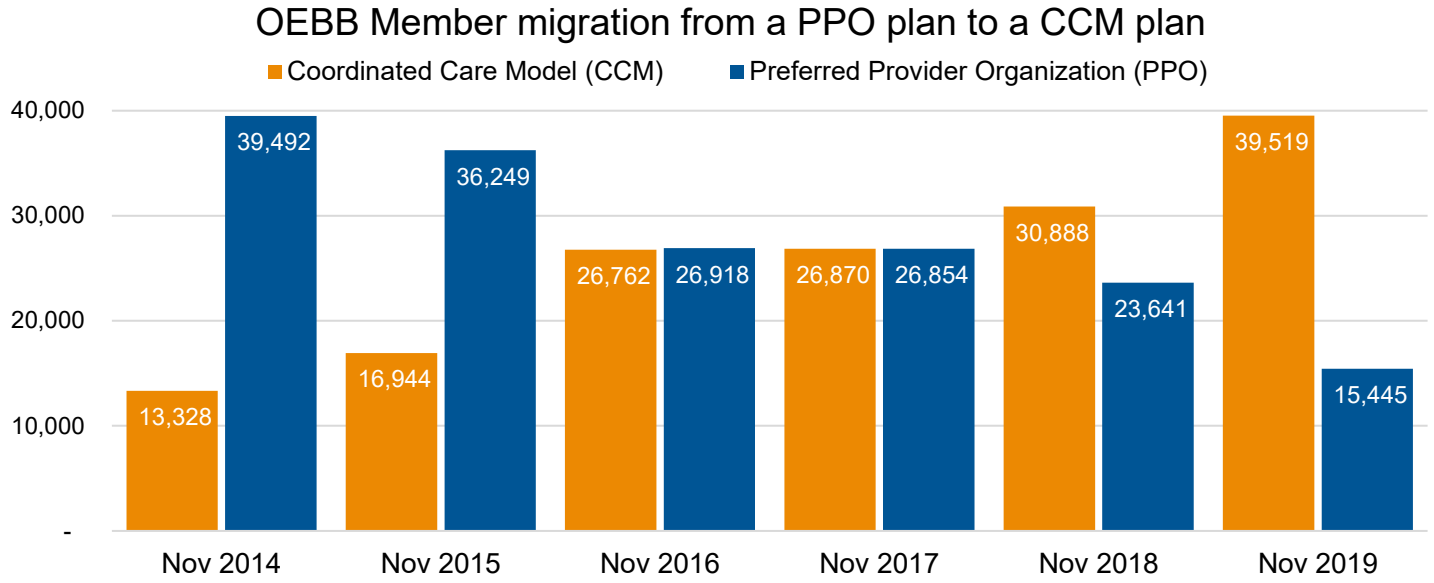
expected to be an increase of 1.58 percent. OEBB has met the legislative test for several years, even as the Commercial Market Insurance trend hovers in the 6 to 7 percent range.



Executive Summary

Program justification and link to long-term outcomes

OEBB was established to eliminate the wide-ranging disparities among health plans offered by educational entities and for responding to the rapidly rising costs of health care. A statewide pool such as OEBB creates purchasing power and avoids unstable premium swings. Streamlining administration and eliminating third-party fees and duplication of work were also large cost savers upon the formation of OEBB. Educational entities benefit from cost predictability and controlling of expenditures year-over-year.



Transforming health care

The OEBB board has made transforming the health care delivery system a priority and envisions advancing health care transformation with plans that coordinate care. OEBB has partnered with its "sister program" the Public Employees' Benefit Board (PEBB) in the shared innovation strategy referred to as the "Coordinated Care Model" (CCM). Both boards are continuing to add these systems of care throughout the state with a focus on integrated care and reducing health care costs and health disparities. In 2021, PEBB and OEBB formed a joint subgroup of the boards focused on ensuring Health Equity, called the

Executive Summary

"Joint Subcommittee on Health Equity." The committee consists of two board members from each board, expert consultants, and staff. The committee supports OHA's goal of eliminating health inequities in the next 10 years.

Success indicator: The graphic above illustrates OEBB members moving from a preferred provider organization (PPO) plan to a coordinated care model plan with a lower premium share.

OEBB quality measures and fees at risk
In the 2021-23 biennium OEBB will continue to include quality measures and performance targets in health plan contracts to support better health, better care, and lower cost. The specific quality measures selected will be based on the Statewide Aligned Quality Measures menu developed by the Health Plan Quality Metrics Committee for Coordinated Care Organizations (CCOs), PEBB and OEBB plans, and the Oregon Health Insurance Marketplace.

Wellness initiatives and promoting member health
OEBB supports prevention and member wellness by offering members access to no-cost wellness programs. Wellness programs help members in a variety of ways, including helping people with chronic conditions live healthier lives, helping prevent the onset of diabetes; providing emotional, social and financial health services; helping overcome tobacco use; and helping achieve and maintain weight loss goals.

Program performance

OEBB is incorporating key elements of the coordinated care model into all OEBB medical plans. They are particularly evident in the structure of the Moda Health PCP 360 plans, as well as the health care delivery system inherent in the Kaiser Permanente plans.

Strategies for success
The OEBB board and staff are committed to our mission and guiding principles and have developed strategies to achieve long-term results:

- Offer high-quality, affordable health plans.

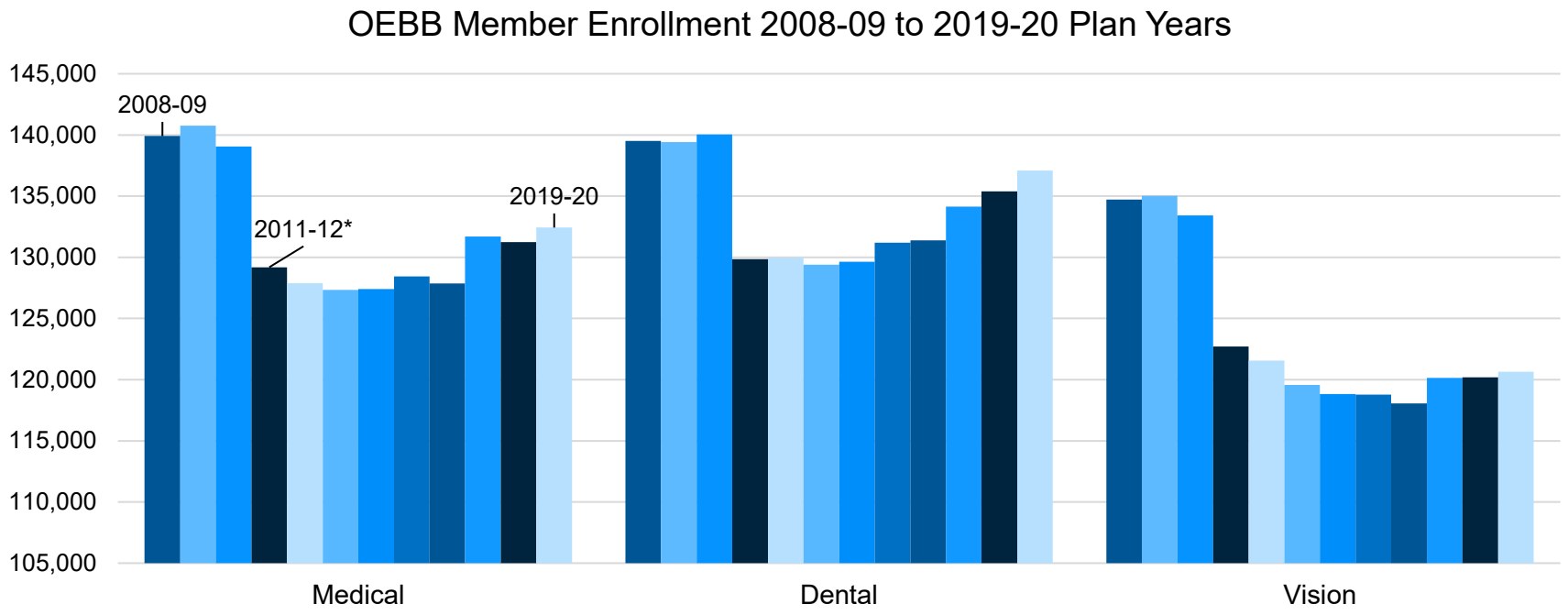
Executive Summary

- Support member wellness and population health.
- Create streamlined operations and organization effectiveness.
- Provide enhanced member outreach and communications.
- Create a financially sustainable organization.

Benefit highlights for the 2020-21 plan year

- OEBB will continue to offer the same medical, dental and vision plans through Moda, Kaiser, Willamette Dental and VSP for the 2020-21 Plan Year. All deductible levels, copayments, coinsurance levels and out-of-pocket maximums will continue.
- All medical plans will include an enhanced virtual telehealth service.
- Moda plans will see some exciting new changes with the implementation of a new member concierge service, Moda360. Moda360 provides OEBB members with specialized service navigators to provide extra assistance to get the care they need, find quality providers, resolve claims or billing issues, schedule appointments or find health care resources. Moda360 includes additional services such as expanded telemedicine, diabetes care programs and enhanced behavioral health services.
- Double Coverage Surcharge – In response to a legislative requirement, OEBB will assess a $5 monthly surcharge for each subscriber who elects to cover a dependent on their OEBB medical plan who is also covered as a subscriber under their own OEBB or Public Employees' Benefit Board (PEBB) medical plan.

Executive Summary



*drop in enrollments in plan year 2011-12 was due to a recession.

Enabling legislation/program authorization

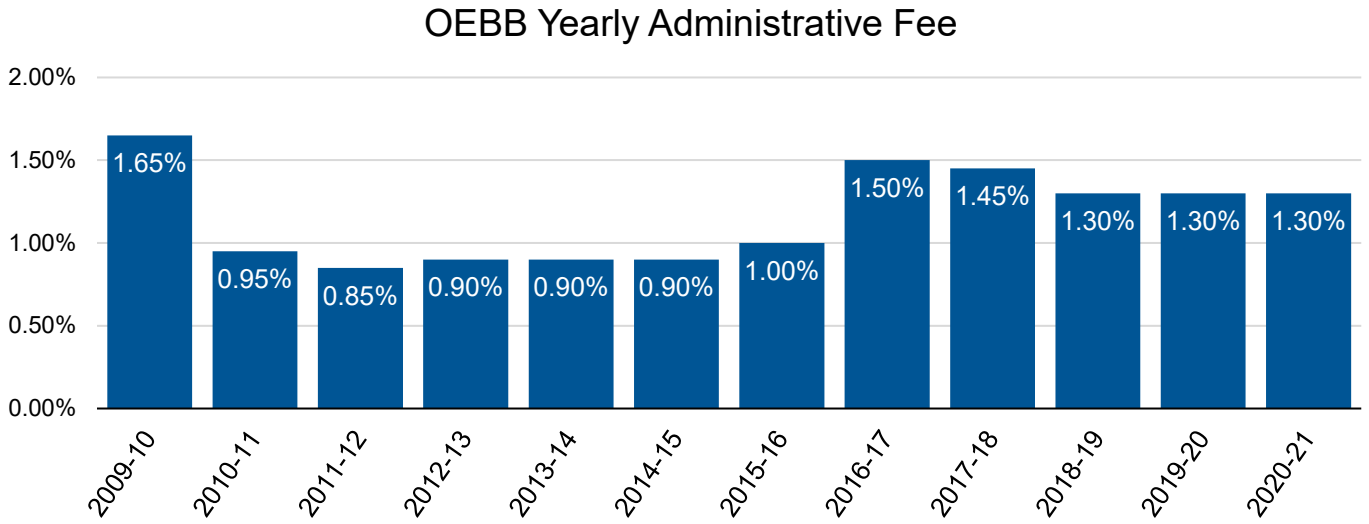
OEBB was established by Senate Bill 426 (2007). House Bill 2279 (2013) expanded participation eligibility to include local governments and special districts. The OEBB board functions and responsibilities are authorized by ORS 243.860 to 243.886.

Funding streams

OEBB is funded entirely with Other Funds. ORS 243.880 authorizes the Oregon Educators Benefit Account to cover administration expenses. The account's revenue is generated by an administrative assessment paid by members along with their premiums. The administrative assessment cannot exceed 2 percent of total monthly premiums. The administrative fee is the sole source of revenue for the OEBB benefits program.

Executive Summary

ORS 243.884 authorizes the Oregon Educators Revolving Fund to pay premiums, control expenditures, provide self-insurance and stabilize premiums.



Significant program changes from 2019-21

Changes from the 2019-21 biennium include one policy package: #426 OEBB-PEBB Benefit Management System (BMS).

Policy package #426 BMS will allow OEBB and PEBB to combine enrollment system, enhance and modernize members and administrator experience. Top modernization goals include:

- The ability to implement and maintain latest security best practices.
- Mobile app compatibility.
- Compatibility with commonly used browsers, operating systems and devices.
- Flexibility to accommodate business partners' and customers' needs.
- Expanded automated error checking and data validation.

Executive Summary

- Availability of on-demand enrollment and training tools for members and administrators.
- Self-service tools and features for members and administrators.
- Automated dependent eligibility verification among and between OEBB and PEBB member groups.

Oregon Educators Benefit Board

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$0.00	$1,803.95	$0.00	$1,803.95	20	20
Leg. Adopted 2021-23	$0.00	$1,874.85	$0.00	$1,874.85	20	20.00
Difference	$0.00	$70.90	$0.00	$70.90	0	0
Percent Change	N/A	4%	N/A	4%	0%	0%

Activities, programs and issues in the program unit base budget

The Oregon Educators Benefit Board (OEBB) was established by the 2007 Legislature. OEBB provides a comprehensive selection of benefit plan options for most of Oregon's K-12 school districts, education service districts and community colleges, as well as a number of charter schools and local governments across the state. OEBB provides benefits for approximately 155,000 individuals, including actively employed and retired subscribers and their dependents. OEBB offers a multitude of plans that resemble an "exchange." OEBB started offering medical, dental, and vision coverage in 2008 and has since added a broad range of additional benefits including life, accidental death and dismemberment (AD&D), short-term and long-term disability and long-term care insurance, as well as an employee assistance program (EAP), a health savings account (HSA), flexible spending accounts (FSAs), and commuter savings accounts. Each of the 251 employer entities OEBB serves maintains a unique service area, eligibility requirements, cost sharing with employees, and diverse populations. OEBB's plans are designed to be flexible and accommodate the needs of all employers participating in OEBB and the members enrolled in OEBB plans.

OEBB was created to eliminate the wide-ranging disparities between health plans offered by school districts and to respond to the rapidly rising costs of health care. House Bill 2279 (2013) expanded participation eligibility to include local governments and special districts. A statewide pool, such as OEBB, creates purchasing power and avoids unstable premium swings

experienced by school districts with volatile claims experience. Streamlining administration and eliminating third-party fees and duplication of work were also large cost savers upon the formation of OEBB. School districts benefit from cost predictability and controlling of expenditures year-over-year. For the 2020-21 Plan Year, 83 percent of OEBB subscribers will experience a rate change for their medical plan of 2.4 percent or lower. Twenty-five percent of OEBB subscribers will have a decrease in medical rates. In addition to OEBB's cost goals, OEBB plans emphasize coordinated care model features. Coordinated care means the member's primary care physician works with specialists, hospitals and other providers in a coordinated fashion to ensure optimal and efficient care for members. All the plan design changes implemented for the 2020-21 Plan Year focus on advancing preventive care and coordinated care principles.

Key components of the OEBB program include:

- Value-added plans that provide high-quality care and services at an affordable cost to members.
- Collaboration with districts, members, carriers and providers that ensures a focused approach on the design and delivery of benefit plans and services.
- Support of improvement in members' health status through a variety of measurable programs and services.
- Implementing measurable goals and programs that hold carriers and providers accountable for health outcomes.
- Encouraging members to take responsibility for their own health outcomes.
- Top-of-class customer service.

Transforming Health Care

The OEBB board has made transforming the health care delivery system a priority and envisions advancing health care transformation with plans that coordinate care. OEBB has partnered with its "sister program" the Public Employees' Benefit Board (PEBB) in the shared innovation strategy referred to as "Coordinated Care Model" plans. OEBB and PEBB believe the coordinated care model (CCM) is essential for achieving success in managing overall costs. For the 2020-21 plan year, OEBB further enhanced the CCM offering with "health navigators." Health navigators are personal health coaches that provide members with assistance in scheduling appointments, billing questions, claims and appeals, care programs and prior authorizations allowing members to better coordinate their health care. Both boards continue to add these systems of care

throughout the state with a focus on integrated care and reducing health care costs and eliminating health disparities. The boards would like to further pursue plans and providers that use creative and innovative evidence-based practices, specifically in the area of social determinants of health.

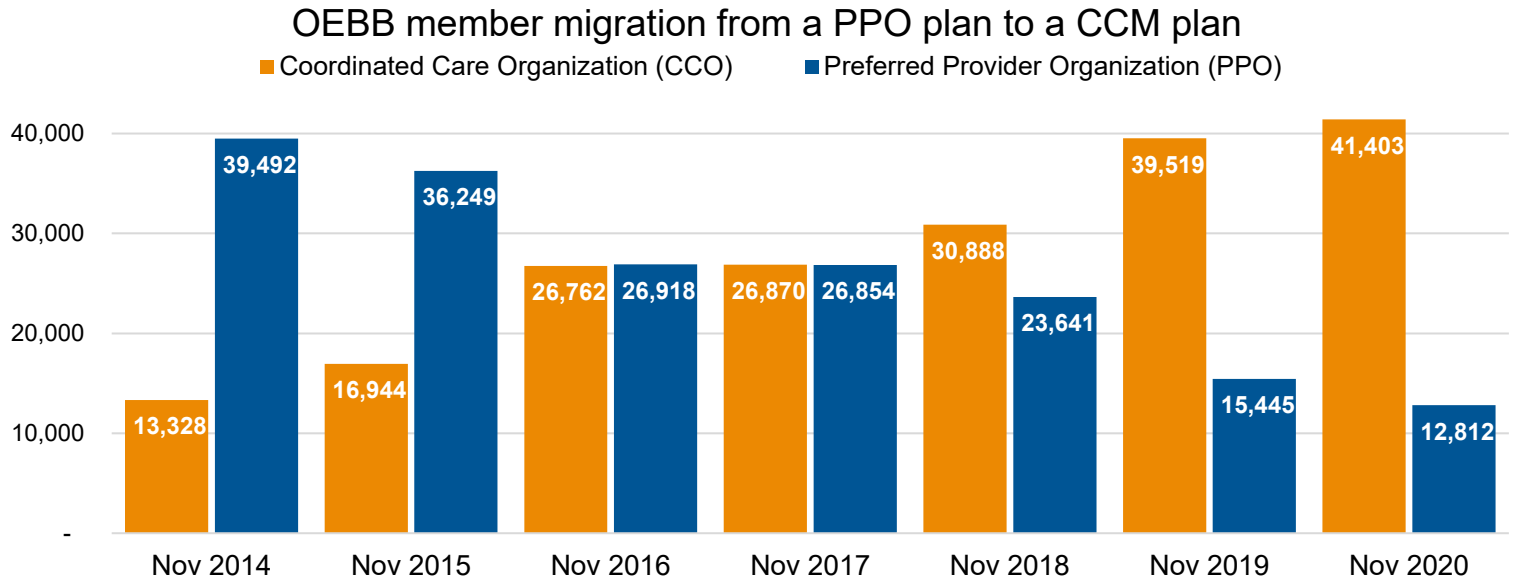
As the board evaluates plan offerings in an annual contract renewal with plans, it focuses on maintaining sustainable, affordable, equitable and high-quality benefit plan options across the entire state. Strategies include:

- Engage employers at regular intervals to ensure the affordability definition remains relevant to all participating entities.
- Monitor and audit utilization and plan performance to ensure high quality benefits.
- Incorporate criteria specific to legislative cost requirements (3.4 percent renewal increase cap) into carrier contracts.
- Require proposers to outline their plans and specific steps they will take to promote these criteria in medical offices and care locations around the state.
- Incentivize coordinate care plans and improve access to culturally specific services across the state.
- Integrate coordinated, patient-centered care – physical, mental and dental.
- Demonstrate improved health outcomes.
- Embrace alternative payment models.

OEBB also actively engages in OHA committees, including:

- Primary Care Payment Reform Collaborative.
- Health Plan Quality Metrics Committee to support adoption of aligned quality incentives.
- Pharmacy Cost Collaborative.

The board is dedicated to moving away from a “fee-for-service” model and incentivizes members to enroll in a Coordinated care model plan. The following graphic illustrates OEBB members moving from a preferred provider organization (PPO) plan to a coordinated care model (CCM) plan with a lower premium share.



OEBB cost containment programs

OEBB has recognized and taken steps to provide incentives for appropriate care and management of chronic conditions through benefit plan design with the goal of containing costs:

- Members have no copayment, coinsurance, or deductible for office visits associated with management of certain chronic conditions (asthma, diabetes, cardiovascular disease and congestive heart failure).
- Value pharmacy benefit provides medications used to manage common chronic conditions with no copayment.
- Condition management and prevention programs offered at no out-of-pocket cost to members under OEBB and PEBB medical plans, including evidence-based programs for members living with a chronic condition and prevention programs that specifically target members at risk of developing diabetes.
- Additional copays were included to discourage the use of certain procedures and treatments that had less-invasive options that were equally effective.

OEBB has also used alternative payment models to control cost including:

- Reference pricing for joint replacement and gastric bypass services.
- Shared risk payment models for its Moda PCP 360 medical plans.

OEBB quality measures and fees at risk

In the 2021-23 biennium OEBB will continue to include quality measures and performance targets in health plan contracts to support better health, better care, and lower cost. The specific quality measures selected will be based on the Statewide Aligned Quality Measures menu developed by the Health Plan Quality Metrics Committee for Coordinated Care Organizations (CCO), PEBB and OEBB plans, and the Oregon Health Insurance Marketplace. PEBB and OEBB contracts will include performance improvement targets on each measure and will require health plans put at risk a portion of administrative fees or premiums paid to them, with retention of at-risk dollars contingent on the plan achieving its targets. Performance improvement targets for each measure will consider the health plan's current performance in comparison to national benchmarks, gold standard performance rates, and organizational priorities to achieve identified rates of improvement in specific areas of health care quality.

Wellness initiatives and promoting member health

OEBB supports prevention and member wellness by offering members no-cost programs:

- Better Choices Better Health helps people living with a chronic condition to live healthier lives.
- The Employee Assistance Program (EAP) provides emotional, social and financial health services.
- Healthy Team Healthy U offers members a foundation of knowledge and skills to help them live a healthier lifestyle.
- Tobacco cessation resources help members overcome tobacco use.
- Weight Watchers is designed to help members achieve their weight-loss goals and maintain them.

OEBB's carriers strive to beat local trend averages – Coordinated care efforts and advanced plan management features in place with OEBB's carriers and approved by the board have resulted in favorable outcomes. OEBB medical, dental and vision plans have performed better than local plan trends of 7.9 percent, according to an annual survey of insured plan trends conducted by

Willis Towers Watson. This good performance, as well as the reduction in insurance taxes, has resulted in favorable rate changes for OEBB plans for the 2020-21 Plan Year.

Policy Package 426 OEBB-PEBB Benefit Management Replacement System
The Legislatively Adopted Budget for OEBB and PEBB includes additional funding to continue with the Benefit Management System (BMS) replacement project. Staff in have finished the system gathering requirements for the new combines benefits management system. Next steps are to submit a Request for Proposal (RFP) for competitive bidding by third party entities able to fulfill the business need. This new system would allow OEBB and PEBB to modernize all its members' and administrators' user experience. Top modernization goals include:

- The ability to implement and maintain latest security best practices.
- Mobile app compatibility.
- Compatibility with commonly used browsers, operating systems and devices.
- Flexibility to accommodate business partners' and customers' needs.
- Expanded automated error checking and data validation.
- Availability of on-demand enrollment and training tools for members and administrators.
- Self-service tools and features for members and administrators.
- Automated dependent eligibility verification among and between OEBB and PEBB member groups.

Background information

House Bill 2037 (2019 Legislative Session) Long Term Care:
This bill allows the OEBB board to make available long-term care insurance plans at the boards' discretion rather than as a statutory requirement. This change aligns all optional plan benefits offered to employees.

House Bill 2266 (2019 Legislative Session) cost containment bill (repealed portions of Senate Bill 1067 (2017). The most significant changes for OEBB are:

Oregon Educators Benefit Board

- Maintains the "opt-out" incentive for employees
- Maintains the "double-coverage" option for employees
- Requires OEBB implement a surcharge for employees who enroll as a subscriber on a PEBB or OEBB plan when already enrolled as a dependent on another PEBB or OEBB plan. The surcharge was determined by the Board to be $5 per month.
- Maintains the dependent eligibility review be complete in OEBB with frequency based on the consultant's recommendation.
- Revises the cap for reimbursement for both in-network and out-of-network hospitals so that it does not apply to hospitals outside of the state.
- Requires that PEBB/OEBB report to the Legislature by 12/31/2019 on:
    - Actions, strategies and challenges for meeting the 3.4% growth cap
    - Purchasing power maximization and total cost reduction strategies
    - Previous and upcoming renewal rates

Revenue sources and changes

Oregon Revised Statute (ORS) 243.880 established the Oregon Educators Benefit Account to cover administration expenses. The account's revenue is generated through an administrative fee included in premiums for OEBB medical, dental and vision benefits, which is considered Other Funds revenue. By statute, the administrative fee cannot exceed 2 percent of total monthly premiums. ORS 243.882 prohibits the balance in the account from exceeding 5 percent of the monthly total of employer and employee contributions for more than 120 days.

ORS 243.884 established the Oregon Educators Revolving Fund to pay premiums, control expenditures, provide self-insurance and subsidize premiums.

Oregon Educators Benefit Board

New laws that apply to the program unit

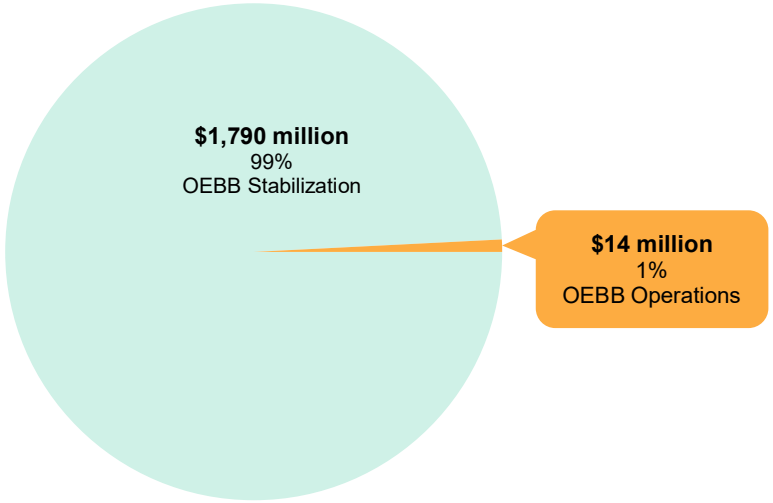
None.

Oregon Health Authority

2019-21 Legislatively Approved Budget

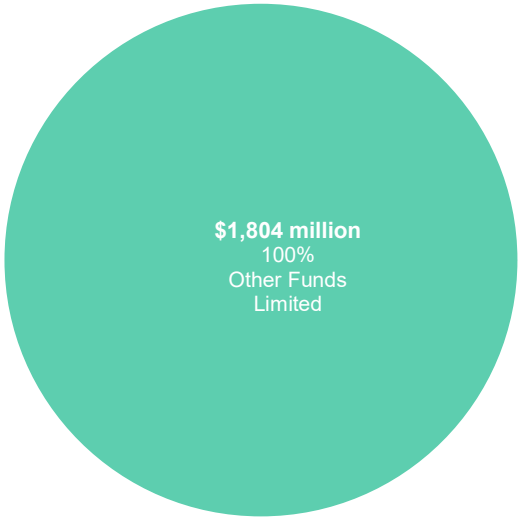
Oregon Educators Benefit Board by Program

$1,804 million Total Funds



Oregon Educators Benefit Board by Program

$1,804 million Total Funds

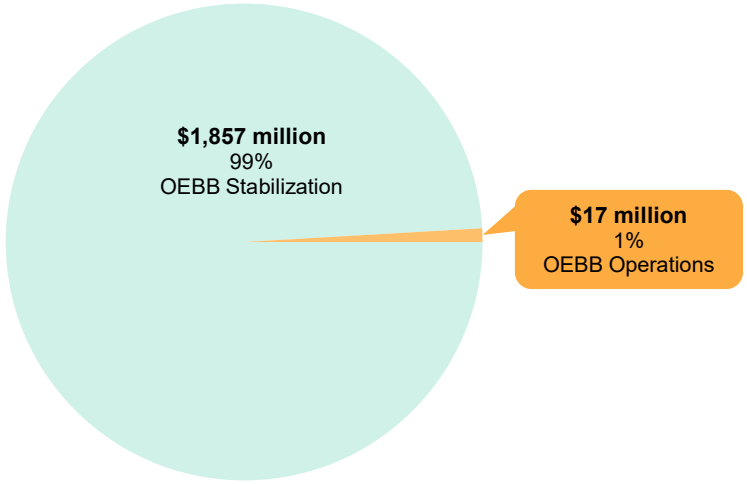


Oregon Health Authority

2021-23 Legislatively Adopted Budget

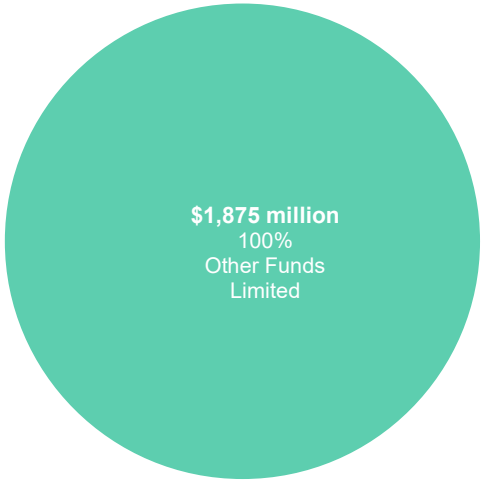
Oregon Educators Benefit Board by Program

$1,875 million Total Funds



Oregon Educators Benefit Board by Program

$1,875 million Total Funds



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	29,606	-	-	-	29,606
Total Revenues	**-**	**-**	**$29,606**	**-**	**-**	**-**	**$29,606**
Personal Services							
Temporary Appointments	-	-	1,706	-	-	-	1,706
All Other Differential	-	-	4,061	-	-	-	4,061
Public Employees' Retire Cont	-	-	696	-	-	-	696
Pension Obligation Bond	-	-	25,294	-	-	-	25,294
Social Security Taxes	-	-	441	-	-	-	441
Vacancy Savings	-	-	(2,592)	-	-	-	(2,592)
Total Personal Services	**-**	**-**	**$29,606**	**-**	**-**	**-**	**$29,606**
Total Expenditures							
Total Expenditures	-	-	29,606	-	-	-	29,606
Total Expenditures	**-**	**-**	**$29,606**	**-**	**-**	**-**	**$29,606**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	10,365,076	-	-	-	10,365,076
Total Revenues	**-**	**-**	**$10,365,076**	**-**	**-**	**-**	**$10,365,076**
Special Payments							
Other Special Payments	-	-	10,365,076	-	-	-	10,365,076
Total Special Payments	**-**	**-**	**$10,365,076**	**-**	**-**	**-**	**$10,365,076**
Total Expenditures							
Total Expenditures	-	-	10,365,076	-	-	-	10,365,076
Total Expenditures	**-**	**-**	**$10,365,076**	**-**	**-**	**-**	**$10,365,076**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	74,842,627	-	-	-	74,842,627
Total Revenues	**-**	**-**	**$74,842,627**	**-**	**-**	**-**	**$74,842,627**
Services & Supplies							
Instate Travel	-	-	3,436	-	-	-	3,436
Employee Training	-	-	1,066	-	-	-	1,066
Office Expenses	-	-	6,807	-	-	-	6,807
Telecommunications	-	-	4,985	-	-	-	4,985
Publicity and Publications	-	-	20,310	-	-	-	20,310
Professional Services	-	-	168,012	-	-	-	168,012
IT Professional Services	-	-	167,805	-	-	-	167,805
Attorney General	-	-	178,724	-	-	-	178,724
Employee Recruitment and Develop	-	-	423	-	-	-	423
Dues and Subscriptions	-	-	144	-	-	-	144
Agency Program Related S and S	-	-	2,670	-	-	-	2,670
Intra-agency Charges	-	-	1,700	-	-	-	1,700
Other Services and Supplies	-	-	1,026	-	-	-	1,026
Expendable Prop 250 - 5000	-	-	1,777	-	-	-	1,777
IT Expendable Property	-	-	700	-	-	-	700
Total Services & Supplies	**-**	**-**	**$559,585**	**-**	**-**	**-**	**$559,585**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	74,283,042	-	-	-	74,283,042
Total Special Payments	**-**	**-**	**$74,283,042**	**-**	**-**	**-**	**$74,283,042**
Total Expenditures							
Total Expenditures	-	-	74,842,627	-	-	-	74,842,627
Total Expenditures	**-**	**-**	**$74,842,627**	**-**	**-**	**-**	**$74,842,627**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	24,185,176	-	-	-	24,185,176
Total Revenues	**-**	**-**	**$24,185,176**	**-**	**-**	**-**	**$24,185,176**
Special Payments							
Other Special Payments	-	-	24,185,176	-	-	-	24,185,176
Total Special Payments	**-**	**-**	**$24,185,176**	**-**	**-**	**-**	**$24,185,176**
Total Expenditures							
Total Expenditures	-	-	24,185,176	-	-	-	24,185,176
Total Expenditures	**-**	**-**	**$24,185,176**	**-**	**-**	**-**	**$24,185,176**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	21,075,654	-	-	-	21,075,654
Total Revenues	**-**	**-**	**$21,075,654**	**-**	**-**	**-**	**$21,075,654**
Special Payments							
Other Special Payments	-	-	21,075,654	-	-	-	21,075,654
Total Special Payments	**-**	**-**	**$21,075,654**	**-**	**-**	**-**	**$21,075,654**
Total Expenditures							
Total Expenditures	-	-	21,075,654	-	-	-	21,075,654
Total Expenditures	**-**	**-**	**$21,075,654**	**-**	**-**	**-**	**$21,075,654**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	(56,521)	-	-	-	(56,521)
Total Revenues	**-**	**-**	**($56,521)**	**-**	**-**	**-**	**($56,521)**
Services & Supplies							
Agency Program Related S and S	-	-	(28,306)	-	-	-	(28,306)
Intra-agency Charges	-	-	(28,215)	-	-	-	(28,215)
Total Services & Supplies	**-**	**-**	**($56,521)**	**-**	**-**	**-**	**($56,521)**
Total Expenditures							
Total Expenditures	-	-	(56,521)	-	-	-	(56,521)
Total Expenditures	**-**	**-**	**($56,521)**	**-**	**-**	**-**	**($56,521)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority | **Cross Reference Name: Oregon Educators Benefit Board (OEBB)**

Pkg: 091 - Elimination of S&S Inflation | **Cross Reference Number: 44300-030-04-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 094 - Revenue Solutions

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Publicity and Publications	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	(5,929)	-	-	-	(5,929)
Total Revenues	**-**	**-**	**($5,929)**	**-**	**-**	**-**	**($5,929)**
Services & Supplies							
Publicity and Publications	-	-	(5,929)	-	-	-	(5,929)
Total Services & Supplies	**-**	**-**	**($5,929)**	**-**	**-**	**-**	**($5,929)**
Total Expenditures							
Total Expenditures	-	-	(5,929)	-	-	-	(5,929)
Total Expenditures	**-**	**-**	**($5,929)**	**-**	**-**	**-**	**($5,929)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 425 - Aligning Purchasing Power Across PEBB/OEBB

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 425 - Aligning Purchasing Power Across PEBB/OEBB

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 426 - PEBB/OEBB BMS Replacement Project

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	4,009,635	-	-	-	4,009,635
Total Revenues	**-**	**-**	**$4,009,635**	**-**	**-**	**-**	**$4,009,635**
Services & Supplies							
IT Expendable Property	-	-	4,009,635	-	-	-	4,009,635
Total Services & Supplies	**-**	**-**	**$4,009,635**	**-**	**-**	**-**	**$4,009,635**
Total Expenditures							
Total Expenditures	-	-	4,009,635	-	-	-	4,009,635
Total Expenditures	**-**	**-**	**$4,009,635**	**-**	**-**	**-**	**$4,009,635**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	(65,980)	-	-	-	(65,980)
Total Revenues	**-**	**-**	**($65,980)**	**-**	**-**	**-**	**($65,980)**
Services & Supplies							
Publicity and Publications	-	-	(4,790)	-	-	-	(4,790)
Attorney General	-	-	(61,190)	-	-	-	(61,190)
Total Services & Supplies	**-**	**-**	**($65,980)**	**-**	**-**	**-**	**($65,980)**
Total Expenditures							
Total Expenditures	-	-	(65,980)	-	-	-	(65,980)
Total Expenditures	**-**	**-**	**($65,980)**	**-**	**-**	**-**	**($65,980)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

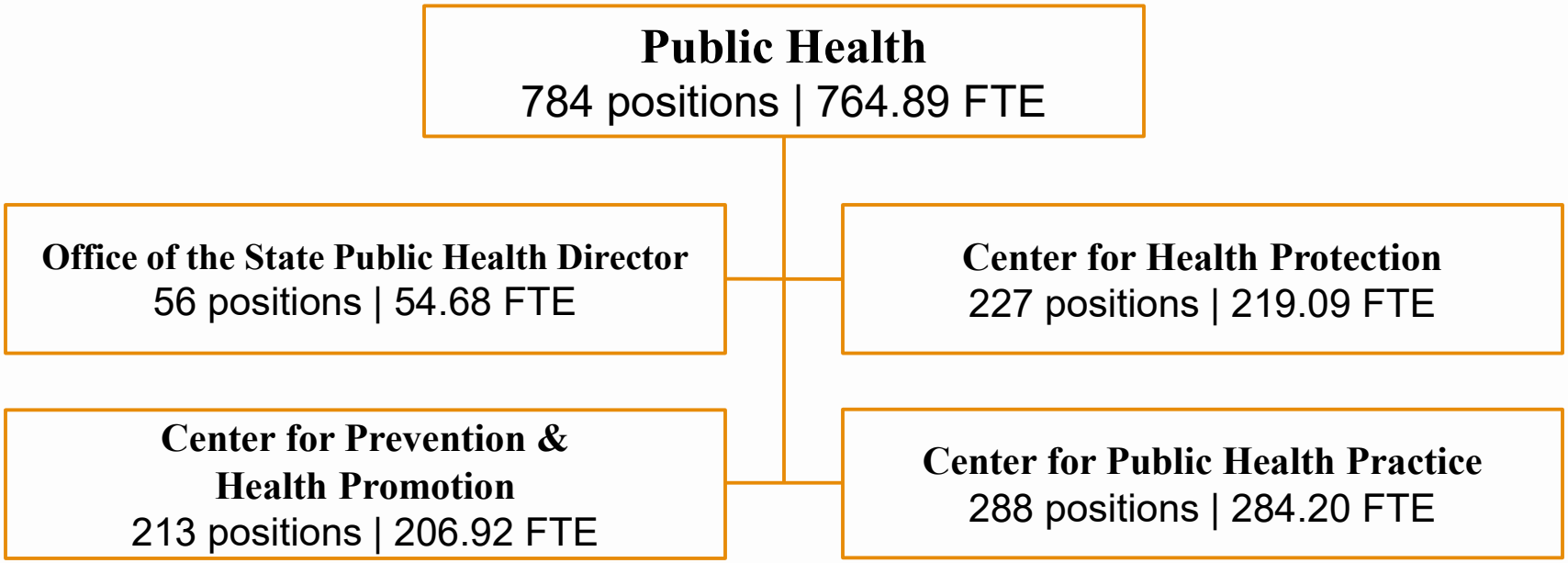
Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-04-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Charges for Services	-	122,921	122,921	122,921	122,921	122,921
Admin and Service Charges	9,993,027	1,740,017,099	1,740,017,099	1,875,581,181	1,875,159,352	1,874,723,918
Interest Income	2,443,946	-	-	-	-	-
Other Revenues	1,639,315,377	-	-	-	-	-
Total Other Funds	**$1,651,752,350**	**$1,740,140,020**	**$1,740,140,020**	**$1,875,704,102**	**$1,875,282,273**	**$1,874,846,839**

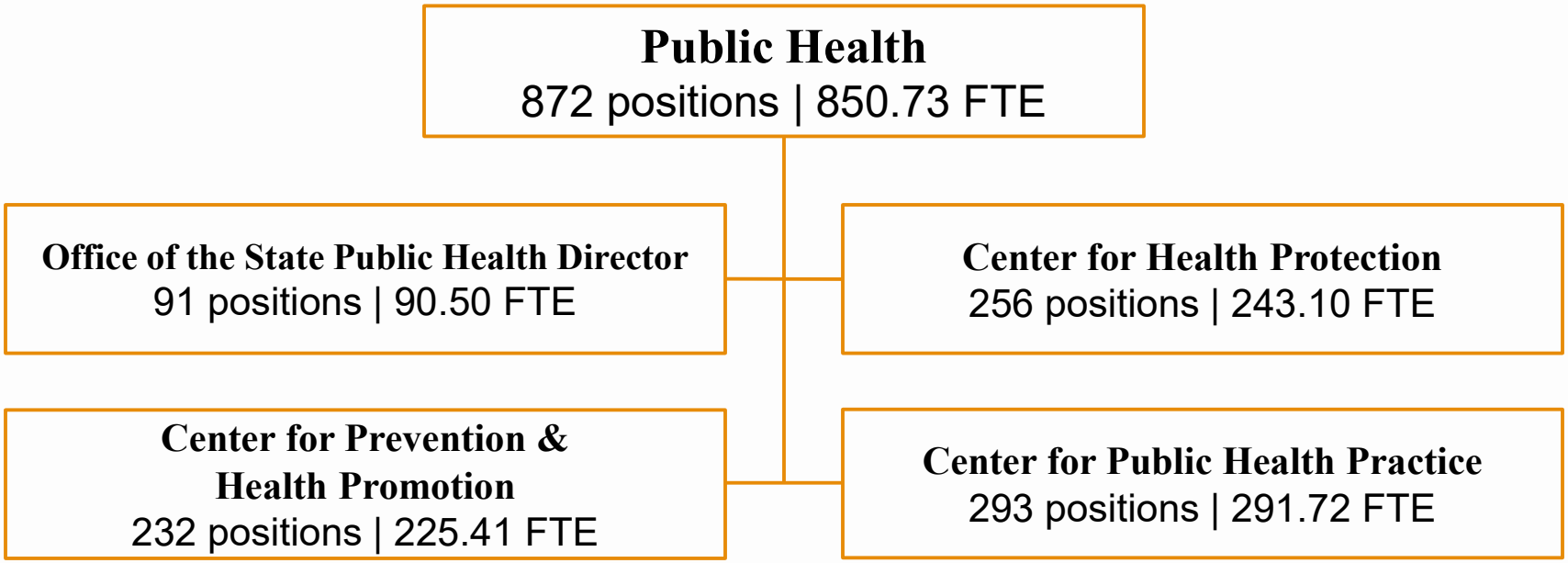
2019-21

Legislatively Approved Budget



Oregon Health Authority

2021-23
Legislatively Adopted Budget

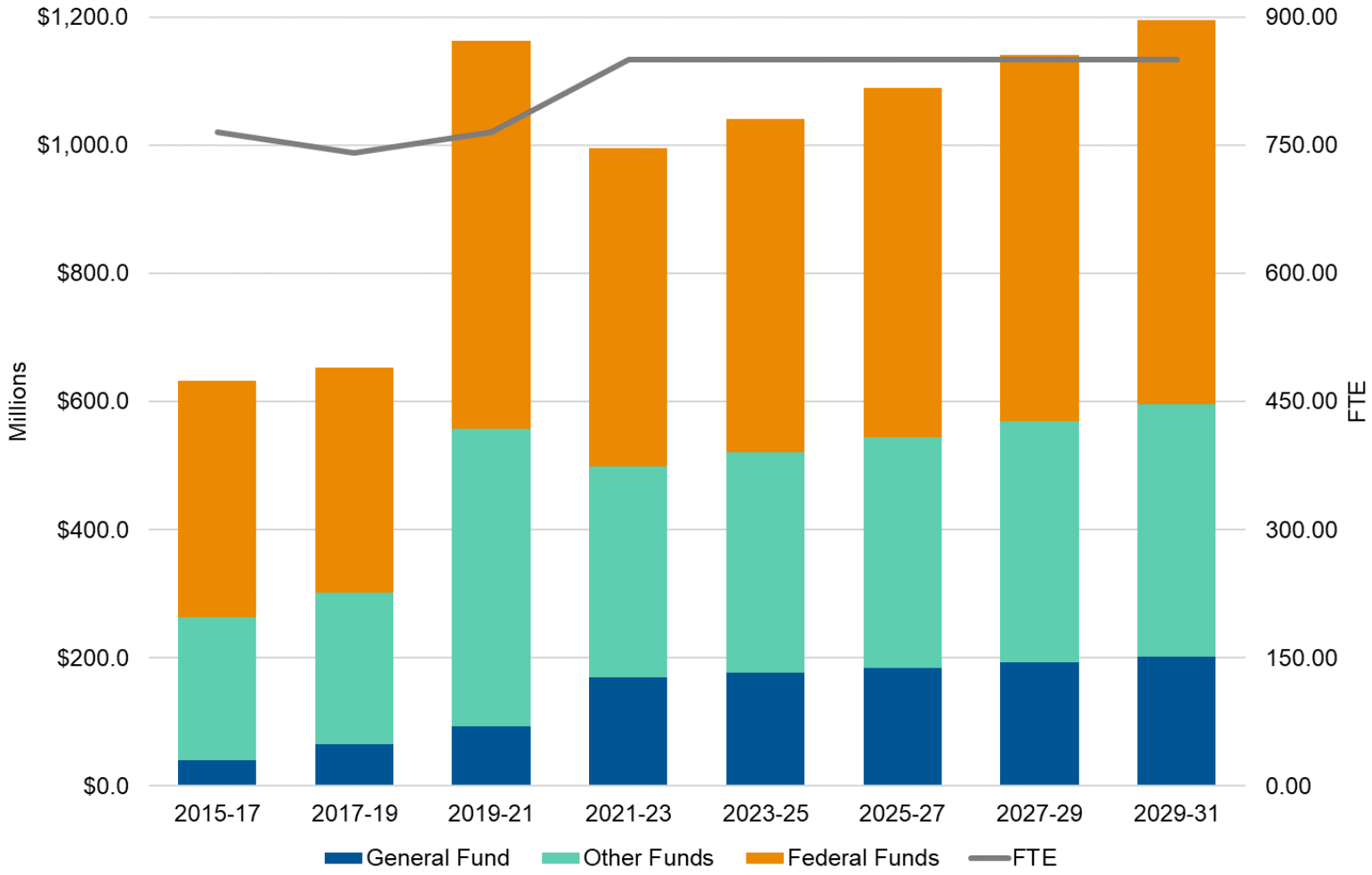


Oregon Health Authority

Oregon Health Authority: Public Health Division

Executive Summary

Program Contact: Rachael Banks, Public Health Director
971-322-8150



Executive Summary

Division overview

Public health uses equity practice, data, science, and best practice to achieve better health outcomes, improve care and lower or contain health care costs by preventing the leading causes of death, disease, and injury in Oregon.

Program descriptions

The Public Health Division (OHA-PHD) mission is to promote health and prevent the leading causes of death, disease, and injury in Oregon. The OHA-PHD vision is lifelong health for all people in Oregon. OHA-PHD is central to achieving OHA's 10-year goal to end health inequities. OHA-PHD provides leadership for the 2020-24 State Health Improvement Plan (SHIP), Healthier Together Oregon. The plan development included state, local, Tribes, and community-based organizations (CBOs) working together on the root causes of poor health outcomes, including systemic racism and oppression. Healthier Together Oregon's 62 strategies are encompassed in five priority areas: Institutional bias; Adversity, trauma, and toxic stress; Economic drivers of health (including issues related to housing, living wage, food security and transportation); Access to equitable preventive health care; Behavioral health (including mental health and substance use).

The equity-centered, cross-sector strategies included in Healthier Together Oregon are a result of the work the public health system has done to modernize its practice. Oregon's public health system includes tribal and local public health authorities (LPHA), CBO's and OHA-PHD. The public health infrastructure developed as a result of public health modernization has been essential to Oregon's response to COVID-19. Specifically, Oregon has benefited from additional highly qualified state and local epidemiologists to track data, and quickly manage and respond to outbreaks in high-risk settings like long-term care facilities, worksites, and correctional institutions. The ongoing focus on health equity and cultural responsiveness by the public health system has allowed engagement with community members and CBOs to provide testing, culturally and linguistically responsive communications, and delivery of wraparound services to allow people to safely isolate or quarantine.
The major cost drivers to Oregon's public health system are the increasing public health threats and a consistent decrease in federal funding.

Executive Summary

Program justification and link to long-term outcomes

Public health programs and interventions contribute to reductions in health care costs and improved health outcomes through the community-led initiatives designed to prevent disease and injury. OHA-PHD uses data and culturally and linguistically responsive practices to work toward the OHA goal of eliminating health inequities by 2030. OHA-PHD works with community to collect and share health data to determine priorities for funding and policy and to continuously evaluate and improve quality and effectiveness of population-based programs and interventions. In 2021-23, OHA-PHD will implement public health modernization investments that advance health equity and directly fund community-based organizations for a range of non-COVID-19 response programs. OHA-PHD is also leveraging Federal Funds to create an equity office within the Office of the State Public Health Director to lead cohesive, community-led approaches to equity across OHA-PHD's 100 program areas.

Program performance

OHA-PHD has a system of performance management and quality improvement to inform program implementation. Specifically, OHA-PHD collects and reports annually on SHIP health outcome measures, which are also reflected in the Oregon Health Authority Key Performance Measures; public health accountability measures; and OHA-PHD Strategic Plan measures.

Enabling legislation/program authorization

The Oregon Health Authority plays a central role in ensuring the health of all people in Oregon. Chapters 431 and 433 of Oregon Revised Statutes set forth hundreds of code sections enabling a wide range of public health activities carried out by state public health and its partners. Federally funded public health programs are implemented according to federal laws.

Funding streams

For the 2021-23 biennium, the Legislatively Adopted Budget for OHA-PHD comprises 17 percent General Fund, 50 percent Federal Funds and 33 percent Other Funds. Federal revenue includes entitlement grants such as Medicaid and more than 72 categorical grants. During the 2019-21 biennium, federal grants remained flat funded.

Executive Summary

As a part of COVID-19 response, OHA-PHD has received over $698 million in funding from federal grants and CARES Act funds to address both the immediate pandemic and long-term strategic planning to address pandemic and any other future outbreaks. Congress has passed the Consolidated Appropriations Act of 2021 and the American Rescue Plan Act with funding to continue public health response and recovery activities.

OHA-PHD's Other Funds revenue sources include fees for activities in such areas as newborn screening tests; licensing of facilities including hospitals; and statutorily dedicated funds from the Tobacco Use Reduction Account.

Significant program changes from 2019-21

In the 2021-23 biennium, the OHA-PHD will continue advancements in public health modernization by continuing a focus on health equity and communicable diseases while also investing in environmental health, as the historic wildfire season has called out the importance of climate adaptation and environmental emergency preparedness. COVID-19 has highlighted the critical foundational capabilities and programs necessary to achieve OHA's 10-year goal of eliminating health inequities.

To address the continuing COVID-19 pandemic, the temporary Coronavirus Response and Recovery unit (CRRU) will continue into the 2021-23 biennium. CRRU will focus on continued testing, tracing, vaccination, education, outreach, and communication to slow the spread of the disease as well as shift to assist with the statewide vaccine rollout and support needed to ensure Oregonians are aware and educated about both preventing COVID-19 and getting vaccinated.

In order to sustain the costs of service delivery in these programs, Radiation Protective Services, ambulance licensing, and the Prescription Drug Monitoring Program, OHA-PHD is implementing approved fee changes.

Additionally, OHA-PHD will implement House Bill 2842 (2021), which addresses Environmental Public Health Lead Paint Contamination Clean-up by granting OHA-PHD authority to require cleanup of homes, schools and day cares contaminated with lead paint and a division housekeeping bill, Senate Bill 64 (2021), to streamline program implementation. OHA-PHD will also be implementing critical new investments in the Healthy Homes initiative, Universally-offered Home Visiting and Tobacco Retail Licensure programs, among several other 2021 legislative priorities.

Office of the State Public Health Director

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$29.60	$207.23	$67.86	$304.69	56	54.68
Leg. Adopted 2021-23	$71.46	$7.48	$53.23	$132.18	91	90.50
Difference	$41.86	-$199.75	-$14.63	-$172.52	35	35.82
Percent Change	141%	-96%	-22%	-57%	63%	66%

The Legislatively Adopted Budget of $132.2 Total Funds continues funding for the Office of the State Public Health Director programs at the current service level for 2021-23. This budget also includes $45 million General Fund in policy packge #417 for public health modernization.

Activities, programs and issues in the program unit base budget

The Office of the State Public Health Director (OSPHD) guides the strategy, operations, scientific activities, communication, and policies of all public health programs and to ensure that Oregon's public health system is effective, efficient and aligned with the OHA goal to eliminate health inequities by 2030. This work includes cross-division coordination of health equity initiatives for the public health system, including health equity training and capacity building, community-led data collection, policy development, strategic planning and workforce diversity recruitment and retention. The office sets state and division-wide public health priorities in collaboration with state and local agencies, Tribes, and community-based organizations. Under the leadership of the OSPHD, the state public health system is organized by three centers: Center for Public Health Practice, Center for Prevention and Health Promotion, and Center for Health Protection; and the COVID-19 Response and Recovery Unit.

OSPHD provides scientific, fiscal, equity, policy and operations leadership to all public health programs and is organized into five units: Equity, Finance, Operations, Science and Epidemiology, and Policy and Partnerships.

Office of the State Public Health Director

The Equity Unit provides overall coordination and leadership for division-wide equity initiatives, including workforce development and capacity building related to antiracism, decolonization and dismantling white supremacy culture within public health practice. The Equity Unit mobilizes partners and collaborators to advance health equity and address social determinants of health among underserved populations. The unit leads community- and culturally-specific strategy for public health and coordinates community-determined public health efforts across the Public Health Division.

The Finance Unit manages the Oregon Health Authority Public Health Division (OHA-PHD) budget process, fiscal management, position management, legislation and contracts with local public health authorities, federally recognized Tribes and community-based organizations.

The Operations Unit manages OHA-PHD human resources, building operations, risk and safety, business continuity, volunteer coordination, quality improvement activities and workforce development. The Operations Unit leads division wide initiatives that improve the effectiveness of a modern and equity centered public health system. The Operations Unit facilitates optimal public health employee engagement to inform the OHA strategic plan and performance system, PHD strategic planning, workforce recruitment, retention and development, and quality improvement initiatives. The Operations Unit also provides oversite and coordination across PHD's Health Information Technology projects; and directs and implements PHD's Continuity of Operations Plan, safety procedures and practices.

The Science and Epidemiology Unit includes population health data collection and reporting, program evaluation, clinical aspects of state public health service delivery, and ethical review of public health studies involving human subjects through the OHA-PHD Institutional Review Board. The Science and Epidemiology Unit aligns public health data and collection reporting around race, ethnicity, language, and disability (REALD) data and supports community-based approaches to public health data collection by working directly with communities of color and tribal communities to collect, analyze, interpret and report disaggregated public health data that is important to community.

Office of the State Public Health Director

The Policy and Partnerships Unit leads the development and execution of strategic initiatives to improve health equity and cultural responsiveness across governmental public health practice. The unit is responsible for supporting legislative policy strategy and administrative rulemaking and executing division and statewide plans, which support OHA-PHD's nationally-accredited status, including Oregon's State Health Improvement Plan (SHIP) and the OHA-PHD Strategic Plan. The unit cultivates strategic partnerships for a cohesive statewide public health system along with local public health authorities, federally-recognized tribes, community-based organizations, coordinated care organizations and other state agencies. The unit staffs the Public Health Advisory Board, which has directed the public health system to lead with racial equity and supported the public health system's commitment to health equity.

The Policy and Partnerships Unit leads efforts to further advance health equity across the public health system by funding community-based organizations, Local Public Health Authorities (LPHA's) and Tribes, supporting community-led public health policy, and implementing the state health improvement plan, Healthier Together Oregon, which is focused on changing the harmful policies and practices that have created conditions by which communities of color, Tribal communities and communities experiencing other historical and contemporary injustices have not had the same access to health.

The work to accomplish these goals includes identifying gaps in health equity practice through equity assessments and data, collaborating with the OHA Office of Equity and Inclusion, regional health equity coalitions, and affected communities and populations regarding comprehensive health equity planning and development; finding opportunities to increase the collection READL data, examining data on the social determinants of health by race, ethnicity and language, gender identity, place, and poverty; and building PHD organizational structures, policies and supports to promote workforce diversity.

The COVID-19 pandemic has had a major impact on the public health system and the core work of the division. PHD has continued to lead throughout this event for the state using the Incident Management Team structure. Staffing is comprised of the Health, Security, Preparedness and Response section, the OSPHD staff, and many employees within Public Health and the agency (over 389 public health employees have or are assisting in the event). Throughout the COVID-19 response, every unit within OSPHD has directly supported the COVID-19 response:

Office of the State Public Health Director

- Finance has led all COVID-19 financial work to date, including contract management, time coding, tracking all expenditures, FEMA reimbursement and management of federal investments in COVID-19 response.
- Operations has activated the Public Health Division's Continuity of Operations Plan (COOP), organized staffing of the COVID-19 Incident Management Team (IMT), and led the division's transition to remote work during the pandemic.
- Science and Epidemiology has provided scientific leadership for the COVID-19 response through the State Health Officer and State Epidemiologist and through analysis of key COVID-19-related health data.
- The Policy and Partnerships Unit has provided cohesive COVID-19 response support, including administration of COVID-19 investments to local public health authorities, tribes, and established a new program consisting of community engagement staff that manage a statewide network of over 170 community-based organizations to provide culturally and linguistically responsive community engagement, contact tracing and wraparound services for people affected by COVID-19. The unit has facilitated dozens of COVID-19 related administrative rulemakings and collaborates with the Governor's Office on COVID-19 reopening policy and enforcement.

In response to the extended crisis, the agency developed a temporary COVID-19 Recovery and Response Unit (CRRU). CRRU is a joint effort between Oregon Department of Human Services (ODHS) and OHA. The goal is to successfully prevent the spread and mitigate the impacts of COVID-19 across all Oregon and tribal communities while laying the foundation for future response efforts by integrating and elevating community voices to co-create solutions, share power, and effectively guide the state's approach; centering the state's response in equity and addressing the inequities of the current system and its approach, with a concerted focus on those communities most impacted by historical and contemporary racism and oppression; providing essential and equitable supports and services across all Oregon communities and responding in a coordinated, agile way, that increases impact, maximizes resources, and reduces duplication of efforts.

The CRRU has four key functional areas: Response and Operations which includes clinical epidemiology, surveillance, intervention, investigation, and testing; Community Services Support which liaises with ODHS and OHA programs to ensure coordinated wrap around and support services; Equity and Community Engagement which centers the work of the CRRU in

equity and leverages the equity and community engagement efforts across the agencies; and Business Operations which provides the administrative backbone for the unit.

Equity drives policy recommendations and program delivery to support communities impacted by systemic racism and oppression. Inequities in health and well-being for those communities reflect systemic racism, historical injustice and the inequitable distribution of power and resources across Oregon. CRRU is founded on health and service equity to ensure that all communities have equitable access to programs and services provided by ODHS and OHA.

By increasing authentic community participation, building trust between governmental entities and community while ensuring equitable distribution or redistribution of power and resource, the CRRU will help move Oregon toward more equitable outcomes.

Background information

OSPHD works to ensure that decisions and priorities set in Oregon are data-driven, community informed, grounded in public health practice and work toward OHA's 10-year goal of eliminating health inequities. OSPHD efforts focus on population-wide policy, systems and environmental changes. This work includes extensive coordination with Oregon's local public health authorities, federally recognized Tribes and community-based organizations. State public health programs also partner with a range of state and local agencies and organizations, health care providers, insurers, coordinated care organizations, state and federal agencies and the private sector.

Strategic planning and accountability

As part of national accreditation, OSPHD is responsible to develop an annual report and ongoing support for three prerequisites: a state health assessment, a state health improvement plan, and an organizational strategic plan, developed every five years. In 2018, OSPHD published Oregon's second State Health Assessment, which includes a set of quantitative state population health indicators. State population health indicators are updated annually and serve as the backbone for OSPHD's reporting of OHA-PHD's key metrics, including key performance measures, Oregon's State Health Improvement Plan (SHIP) measures, and

public health accountability measures. OSPHD continues to implement REALD and support the use of data to identify and meaningfully address health inequities. From 2018-2020, OSPHD convened the PartnerSHIP, a multisector charged with guiding the development of the 2020-2024 SHIP. The PartnerSHIP used the State Health Assessment and feedback from communities across Oregon to identify the following five priorities for the 2020-2024 SHIP:

- Institutional bias
- Adversity, trauma and toxic stress
- Economic drivers of health (including issues related to housing, living wage, food security and transportation)
- Access to equitable preventive health care
- Behavioral health (including mental health and substance use)

Healthier Together Oregon officially launched in September 2020 through its new website, healthiertogetheroregon.org. The PartnerSHIP provides community-based leadership for the plan through 2024. OSPHD has established a cross-OHA Core Group to support implementation of Healthier Together Oregon with the OHA Office of Equity and Inclusion, External Relations, Health Policy and Analytics and Health Systems Divisions. OSPHD partners with the OHA Health Policy and Analytics Division to align implementation of community health improvement plans by local public health authorities, coordinated care organizations and nonprofit hospitals with Healthier Together Oregon so that these plans can also be used to achieve statewide health outcomes.

Public health modernization

Since 2013, OSPHD has provided leadership for Oregon's public health modernization initiative. This effort began with House Bill 2348 (2013), which established the Task Force on the Future of Public Health Services, recommendations from which were used to create House Bill 3100 (2015). Since then, OSPHD has worked to implement statutes governing public health modernization, including:

- Adopted a series of foundational capabilities and programs for governmental public health, including cultural responsiveness and health equity.

- Changed the composition and role of the Oregon Public Health Advisory Board on January 1, 2016.
- Required an assessment of how foundational capabilities and programs are provided and what resources are needed to achieve full implementation.
- Requires local public health authorities to submit plans for implementing the foundational capabilities and programs no later than December 2025.

Further refinements to the implementation of public health modernization were made with the passage of House Bill 2310 (2017). For the 2017-19 biennium, the Legislature made an initial $5 million General Fund investment in public health modernization. In the 2019-21 biennium, the Legislature added an additional $10 million General Fund investment for public health modernization. The $45 million investment in public health modernization for the 2021-23 biennium, will support significant investments in community-based organizations, local public health authorities, Tribes and OHA-PHD in order to:

- Continue to enhance regional infrastructure created during the 2019-21 biennium, including regional epidemiologist positions, data analysis and surge capacity agreements.
- Build public health system strategies for health equity and cultural responsiveness, community partnership development, assessment and epidemiology, leadership and organizational competencies, and communicable disease and environmental health interventions.
- Implement local and Tribal public health modernization plans.
- Build community-specific climate resilience for communities most impacted by wildfires, smoke and extreme heat.
- Center community in communicable disease and emergency preparedness communications and responses.
- Update public health surveillance systems to be co-designed with communities and researchers of color, incorporate new data collection methods, and provide more granular levels of data.
- Evaluate the effectiveness of the public health modernization investment, including annual collection and reporting of public health accountability measures.

Office of the State Public Health Director

Per ORS 431.123, the Public Health Advisory Board, a 17-member committee of the Oregon Health Policy Board, supports implementation of public health modernization through three subcommittees:

- The Incentives and Funding Subcommittee is charged with developing a formula for distributing state funds for local public health authorities using the criteria set forward in ORS 431.380.
- The Accountability Metrics Subcommittee manages a series of quality measures for which state and local public health authorities will be financially accountable through the implementation of public health modernization.
- The Strategic Data Plan Subcommittee develops community-based plans for improving the quality of public health surveys and implementation of REALD.

The Public Health Advisory Board also oversees Oregon's State Health Assessment, SHIP and the Preventive Health and Health Services Block Grant.

The public health infrastructure developed as a result of public health modernization has been essential to Oregon's response to COVID-19 and low case numbers relative to other states of a similar size and geography. Specifically, Oregon has benefited from additional state and local epidemiologist positions to track data to quickly manage and respond to outbreaks; the Surge Epidemiologist brought on by public health modernization has been leading outbreak investigation and COVID-19 support with the Department of Corrections and Oregon Youth Authority, a critical role for addressing COVID-19 inequities. The ongoing focus on health equity and cultural responsiveness by the public health system has allowed better engagement with community members and community-based organizations. Health equity staff that have been hired by state, local and tribal public health modernization funds have supported the COVID-19 response by applying principles of health equity and community partnership development to the work. Finally, work to prevent communicable disease transmission in high-risk settings including long-term care facilities and homeless shelters was already underway across the state before the COVID-19 pandemic hit Oregon, so those relationships have been leveraged to respond to COVID-19.

The Public Health Advisory Board has adopted a health equity policy and procedure to ensure all board decisions promote equity and do not further health inequities; this policy and procedure commits the public health system to leading with race in

its pursuit of health equity. The local public health authority funding formula includes several variables related to health equity so that future General Fund resources can be focused on communities experiencing the greatest burden of poor health outcomes.

Revenue sources and changes

The 2021-23 budget for OSPHD is composed of 54 percent General Fund, 40 percent Federal Funds (primarily through the agency's federally approved cost allocation plan), and 6 percent Other Funds.

Of the General Fund, 64 percent is pass-through funding to local health departments to support local communicable disease outbreak surveillance. The remaining General Fund is used to fund new positions to support the implementation work of modernization, data and collection, and enhancements to critical data systems at the state.

The Legislature appropriated $10 million General Fund in the 2019-21 biennium, building on a $5 million General Fund investment in the previous biennium, to support the ongoing implementation of public health modernization. Most of that new investment funds local and tribal public health authorities to carry out public health interventions in communities experiencing the greatest burden of poor health outcomes. A smaller portion will fund positions and contracts at the state level that are essential for the effective and efficient delivery of public health protections and coordination across the public health system.

In the 19-21 legislative session and a special session in August 2020, a total of $6.995 million was allocated to continue support for local communicable disease outbreak surveillance at the current service level. This General Fund reduced the Oregon Medical Marijuana Program (OMMP) obligation to support the work.

The office also receives federal funding from the Centers for Disease Control Preventive Health and Health Services Block Grant to address state-determined public health priorities.

In March 2020, OSPHD received a $5 million General Fund investment in the public health system response to COVID-19, including case investigation. A total of $4 million was allocated to local public health authorities and tribes through

amendments to existing contracts. The remainder was allocated to expenses for testing supplies and equipment at the Oregon State Public Health Laboratory. The Emergency Board subsequently replaced the $4 million of the General Fund investment with Federal Funds made available by the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

In July 2020, OSPHD received $94.2 million in additional funding through the CARES Act to support culturally and linguistically responsive community engagement and education, case investigation, contact tracing and social services and wraparound supports related to isolation and quarantine. These funds are being allocated to all local public health authorities, tribes and a statewide network of over 170 culturally-specific community-based organizations.

Policy package #417 – Public Health Modernization includes an additional $45 million investment to advance health equity and cultural responsiveness, communicable disease control, environmental health and emergency preparedness and response. These funds will support the Public Health Division, local public health authorities, tribes and community-based organizations to eliminate communicable disease-related health inequities, prevent communicable disease transmission, address health inequities that are persistent as a result of climate change, promote health resilience and environmental justice. This investment will support OSPHD in continuing the essential work of community-based organizations as a part of the public health system by providing grant funding and the OSPHD staffing needed for technical assistance and day-to-day support.

New laws that apply to the program unit

Senate Bill 64 – Public Health Housekeeping includes minor changes to statutes to correspond with program implementation.

Senate Bill 199 – Advance Directives adopts the new Advance Directive form to be used in Oregon. The new Advance Directive form and accompanying user's guide are developed and supported by the Advance Directive Adoption Committee managed within OSPHD.

Center for Protection

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$11.82	$40.54	$19.78	$72.14	227	219.09
Leg. Adopted 2021-23	$28.82	$50.90	$20.32	$100.04	256	243.10
Difference	$17.00	$10.36	$0.55	$27.90	29	24.01
Percent Change	144%	26%	3%	39%	13%	11%

The 2021-23 Legislatively Adopted Budget of $100.0 million Total Funds continues funding for some of the Center for Health Protection programs at the current service level. The budget includes fee changes through policy packages in two sections. The Radiation Protection Services (RPS) policy package #448 ensures that RPS continues conducting radiological health and safety regulatory inspections, issue licenses, and meet emergency response requirements. Policy package #450 for the Emergency Medical Services (EMS) program in Health Care Regulation and Quality Improvement Section (HCRQI) includes a fee increase to allow the program to continue to license, regulate and inspect ambulance agencies and vehicles. Policy package #451 for the Health Facility Licensing and Certification (HFLC) program in HCRQI increases fees to continue to license and regulate Home Health Agencies.[1]

Activities, programs and issues in the program unit base budget

The Center for Health Protection (CHP) protects the health of individuals and communities by establishing, implementing, and ensuring compliance with regulatory and health-based standards. CHP protects people in Oregon from environmental health hazards including those that may occur in drinking water, through exposure to radiation, and through food. The center establishes, applies, and ensures compliance with critical areas of health care. The center's seven sections partner with local public health authorities, communities affected by environmental health hazards, Tribes, private practitioners and medical

[1] Funding for policy package #451 can be found in LFO package #813.

experts. CHP works through its various programs towards achieving OHA's 10-year strategic goal to end health inequities by ensuring that communities of color, Tribal and lower-income communities are protected from environmental health risks. CHP ensures that communities experiencing health inequities have access to safe drinking water, safe and equitable access to healthcare facilities, emergency services, and to health-related services and professions.

Non-regulatory programs in CHP track, assess, and collaborate with community partners to provide outreach and education to vulnerable populations disproportionately exposed to built and natural environmental health risks, such as radon and lead exposure and the effects of climate change.

Radiation Protection Services (RPS) protects workers, patients, and the public from unnecessary and unhealthy radiation exposure. This is accomplished through on-site facility inspections, licensing of radioactive materials, and registration of X-Ray and tanning devices, environmental monitoring, and radio analytical laboratory services. This section provides Oregon's sole public resource for radiation-related incidents.

Drinking Water Services (DWS) ensures the safety of drinking water provided by all public water systems in Oregon. The program administers and enforces state and federal safe drinking water quality standards, prevents contamination of public drinking water systems by protecting drinking water sources, inspects public water systems, and provides technical assistance to public water suppliers. DWS also provides low-cost financing to communities to construct safe drinking water infrastructure, including funding assistance to underserved and economically disadvantaged communities for these projects.

Environmental Public Health (EPH) identifies, assesses and reports on threats to human health from exposure to environmental hazards. It also advises the people and communities of Oregon about potential risks where they live, work, learn and play. EPH works closely with local, state, federal and Tribal natural resource management, occupational safety, environmental and other agencies to understand risks to human health posed by changing conditions, policies and practices. EPH recognizes that communities of color, lower-income communities, and tribal communities experience disproportionate risk for environmental exposures due to long-standing policies and practices that intentionally disinvest and place environmental

health risks within these communities. To address environmental health equity, EPH prioritizes its work accordingly to address inequities in exposure to environmental health hazards.

Oregon Medical Marijuana Program (OMMP*)* administers the Oregon Medical Marijuana Act (OMMA). The OMMP oversees the medical marijuana cardholder registry for patients and regulates medical marijuana dispensaries, processing sites, growers and grow sites.

Oregon Psilocybin Services (OPS) is a new section that will implement Ballot Measure 109 (2020) and license and regulate the manufacture, transportation, delivery, sale, and purchase of psilocybin products and the provision of psilocybin services. During a two-year development process, from January 1, 2021 to December 31, 2022, OHA will work with the Oregon Psilocybin Advisory Board to establish rules and regulations for the implementation of the measure. The section will work with the board to address issues of equity in access, affordability, and the provision of psilocybin services. OHA will begin accepting applications for licenses on January 2, 2023.

Health Care Regulatory and Quality Improvement (HCRQI) ensures safe and high-quality health care through assessment, education and regulation for health facilities and providers through the Health Facility Licensing and Certification program and the Emergency Medical Services and Trauma Systems (EMS/TS) program. During the COVID-19 response, the section has provided regulatory guidance and flexibility options during the initial surge and again during the reopening. The Health Facility Licensing and Certification program licenses and certifies health care facilities, providers and suppliers in acute care and community-based programs. The EMS/TS program ensures the effectiveness and coordination of the state's emergency medical response system for illness and injury. The program encourages improvements in the emergency care of pediatric patients and regulates systems that provide emergency care to people who experience a sudden illness or traumatic injury.

Health Licensing Office (HLO) is a central licensing and regulatory office that oversees multiple health and related professions. HLO protects the health, safety and rights of Oregon consumers by ensuring that only qualified applicants are authorized to practice. HLO reviews and approves applicant qualification, conducts examinations, inspects thousands of

licensed facilities and independent contractors, responds to and investigates consumer complaints, and disciplines licensees who violate state requirements.

Center for Health Protection programs are engaged in or working toward health equity and inclusion strategies increasing cultural competency among staff and advisory board members; providing funding assistance for safe drinking water system construction projects in communities of color, Tribal and low income communities; integrating health equity as a core priority in the Environmental Public Health Modernization plan; reviewing regulatory and compliance procedures to address discrimination issues; collecting and reporting data that are disaggregated by race, ethnicity, language and disability status (REALD); and conducting health equity impact analyses on new and existing efforts.

Background information

The Center for Health Protection programs are grounded in the principles of population-based public health, providing services and regulatory oversight for all people in Oregon.

Radiation Protection Services (RPS) licenses or registers more than 14,000 sources of radiation statewide. It routinely inspects those radiation sources in more than 4,200 facilities including hospitals, dental and medical clinics, radiation oncology clinics, tanning salons, and academic and research facilities. Several RPS staff members also supported OHA's state-wide COVID response efforts by serving as contract tracers and in the agency Incident Management Team (IMT) roles.

Drinking Water Services (DWS) regulates nearly 3,400 public water systems statewide. The section certifies 1,700 public water system operators and 1,500 backflow device testers and specialists. Contracts with county health departments and the Oregon Department of Agriculture provide for local regulation of smaller public water systems served by groundwater sources. DWS regulates larger public water systems and those with treatment systems and provides technical assistance to water systems and partners. DWS provides technical expertise and best management practices related to emerging contaminants that may affect drinking water quality, including Harmful Algal Blooms and Per and polyfluoroalkyl substances (PFAS). Additionally, DWS staff participated in OHA's IMT COVID-19 response including contact tracing.

Center for Protection

Environmental Public Health (EPH) protects Oregon communities from health risks in the environment and provides scientific and technical expertise on health concerns pertaining to built and natural environments. In March 2020, the program's Food, Pool and Lodging Health and Safety Program assumed a major new workload as the source of technical expertise, rule writing and guidance development, interagency memoranda of understanding development, and liaison to local public health authority environmental health programs for implementation and enforcement of the Governor's Executive Orders related to COVID-19. EPH's Food, Pool and Lodging Health and Safety program assists local health departments to ensure safety for more than 20,000 full-service and temporary restaurants, public pools, and tourist accommodations. They regulate clandestine drug lab clean-up (2,100 cleaned up since 1990) and lead-based paint-related activities. Also included is the Toxic-Free Kids program, that regulates hazardous chemical reporting and removal by manufacturers of children's products. The 2021-23 Legislatively Adopted Budget adds new capacity to address environmental health risks in homes and schools.

EPH assessment programs evaluate areas of environmental concern to ensure impacts to human health are included in action plans for air quality, contamination from hazardous waste sites, and hazards related to climate change. The Legislatively Adopted Budget through the Public Health Modernization POP adds capacity to expand OHA's climate and health work, and assess transportation, land use and intersections between health and the built environment. Assessments and stakeholder engagement activities take into consideration that some communities face greater risks and environmental health inequities due to unjust land use policy decisions.

EPH surveillance programs monitor data on lead poisoning, radon, pesticide exposures, occupational health, domestic well safety, beach safety, harmful algae blooms and other environmental health hazards. EPH directs efforts to priority populations at disproportionate risk from environmental health hazards.

Oregon Medical Marijuana Program (OMMP) serves medical marijuana patients and their caregivers, and regulates medical growers, grow sites, dispensaries, and processing sites. OMMP works with the Oregon Cannabis Commission, an advisory body tasked with advising OHA and OLCC on the administration of medical and recreational cannabis regulations.

Center for Protection

Currently, 22,566 patients, 8,039 growers, and 6,727 grow sites are registered with OMMP.

Oregon Psilocybin Services (OPS) will license and regulate the manufacturing, transportation, delivery, sale, and purchase of psilocybin products and the provision of psilocybin services. OPS will work with the Oregon Psilocybin Advisory Board to establish rules and regulations for the implementation of Ballot Measure. The section will be organized around three major areas: Policy and Engagement, Licensing, and Compliance.

Health Care Regulatory and Quality Improvement (HCRQI*)* oversees an array of health facilities, providers, the Health Facilities Planning and Safety program, and the Certificate of Need program. The Health Facility Licensing and Certification program oversees approximately 94 ambulatory surgical centers, 14 birthing centers, 76 dialysis facilities, 616 hemodialysis technicians, 69 home health agencies, 61 hospice agencies, 66 hospitals and hospital nurse staffing programs, 178 in-home care agencies, 104 rural health clinics, and 10 other provider types.

The Health Facilities Planning and Safety unit works to ensure that facilities are safe and effective and meet nationally accepted building standards. This program reviews design and construction plans and issues project approvals for approximately 200 health facility projects annually. Within the unit the Certificate of Need program evaluates whether a proposed service or facility is needed.

Emergency Medical Services and Trauma Systems (EMS/TS) Program works with partners and nine advisory boards to monitor and improve the emergency systems of care. The program licenses 136 ambulance service agencies, 740 ambulances, approximately 11,996 Emergency Medical Services Providers (EMSPs). It certifies all EMT training courses, provides continuing education to EMSPs and on-demand educational outreach. The program also operates the Oregon Trauma Registry and the Oregon EMS Information System that are used for health care improvement and research in Oregon. The Trauma program also inspects 45 designated trauma centers.

HCRQI also serves as the pass-through entity to support the Early Discussion & Resolution program at the Oregon Patient Safety Commission and receives funds to support a contract with Oregon Health and Sciences University for administration of the Oregon Physician's Orders for Life Sustaining Treatment (POLST) Registry.

Health Licensing Office (HLO) works with 16 boards, councils and programs: Art Therapy; Athletic Trainers; Behavior Analysis; Certified Advanced Estheticians; Cosmetology; Denture Technology; Dietitians; Direct Entry Midwifery; Electrologists and Body Art Practitioners; Environmental Health Specialists; Hearing Aid Specialists; Lactation Consultant; Long Term Care Administrators; Music Therapy; Respiratory Therapy and Polysomnography; and Sexual Offense Treatment. In 2019, HLO administered 8,864 examinations, issued 9,105 licenses and registrations, renewed 46,349 licenses and registrations, conducted 6,463 inspections, investigated 362 complaints, and monitored 5,531 facilities and 41,723 licensees. In 2020 HLO staff assisted with guidance and enforcement of the Governor's Executive Orders related to the COVID-19 response and Oregon's re-opening.

Revenue sources and changes

The 2021-23 Center for Health Protection budget comprises 51 percent Other Funds, primarily in the form of fees for services, 29 percent General Fund, and 20 percent Federal Funds. Funding for each program is described below.

Radiation Protection Services (RPS) receives funding from three fee-based regulatory programs. They are the X-Ray Machine Program, Radioactive Material Licensing Program and the Tanning Device Program. All three collect fees by licensing or registering devices that produce or contain radiation sources. Gross fees total approximately $4.3 million per biennium. The 2021-23 Legislatively Adopted Budget includes biennial fee increases in RPS totaling $1.4 million for the three fee-based regulatory programs.

Drinking Water Services (DWS) receives funding from federal grants, fees and the General Fund. DWS also collects fee revenue from four sources/programs, totaling roughly $4 million per biennium: Backflow Tester/Specialist Certification, Water System Operator Certification, Water System Plan Review fees and Water System Annual Fees. Revenue from fees and the General Fund

contribute to the required state match for federal grants. DWS receives two federal grants from the Environmental Protection Agency (EPA) which constitute the largest source of program revenue: The Drinking Water Primacy grant ($3.2 million per biennium) and the Drinking Water State Revolving Fund (DWSRF) capitalization grant. The DWSRF includes support for infrastructure project financing (69 percent) and set asides for specific program functions (31 percent).

Environmental Public Health (EPH) The 2021-23 Legislatively Adopted Budget represents significant investment in environmental public health capacity to pursue state priorities related to climate and health work; interventions that promote healthy homes and schools; and land use, transportation, and energy-related drivers of health. EPH receives Federal Funds revenue from the Centers for Disease Control and Prevention (CDC) grants for Climate and Health, Environmental Public Health Tracking and Childhood Lead Poisoning Prevention. It also receives funding from the National Institute for Occupational Safety and Health for Occupational Public Health; CDC's Agency for Toxic Substances and Disease Registry grant for Environmental Health Assessment; and Environmental Protection Agency (EPA) grants for monitoring and public outreach for radon, beach monitoring, and lead-based paint programs. EPH also receives Other Funds revenues through intergovernmental agreements with other state agencies and local public health authorities to carry out various environmental public health activities.

Oregon Medical Marijuana Program (OMMP) section collects fees for issuing medical marijuana cards to qualifying patients and maintains a registry of those patients. The program also collects fees for the registration of grow sites, dispensaries and processing sites and collects a pass-through fee for entities required to use the OLCC cannabis tracking system. Program revenue continues to decline since the legalization of recreational marijuana. The section also receives $237,996 General Fund, to support the Oregon Cannabis Commission.

Oregon Psilocybin Services (OPS) received General Fund for start-up costs and staff positions for one year, July 1, 2021 to June 30, 2022, to begin implementation of Measure 109 (2020). Throughout the 2021-23 biennium, OPS will update the Legislature on progress and budget needs to meet the requirements of Measure 109. OPS will begin receiving Other Funds revenue from licensing fees after January 2, 2023.

Center for Protection

Health Care Regulation and Quality Improvement (HCRQI) section receives federal funding from the Centers for Medicare and Medicaid Services to perform health facility surveys and certification. Some regulatory work such as hospital nurse staffing and in-home care agencies and is supported with General Fund. The Health Facility Licensing and Certification program funding sources include fees for licensing and inspection of health care facilities. Emergency Medical Services and Trauma Systems (EMS/TS) program within HCRQI receives federal funding from the Health Resources & Services Administration to administer the Oregon EMS for Children program. Additionally, fees support the licensing and oversight of emergency medical services providers and ambulance services. EMS/TS also receives about $3.2 million General Fund per biennium and roughly $331,000 per biennium from the Criminal Fines and Assessment Account. HCRQI also receives $1.95 million General Fund as a pass-through to support the Oregon Patient Safety Commission's Early Discussion and Resolution program and receives funds to support a contract with Oregon Health and Sciences University for administration of the Oregon Portable Orders for Life Sustaining-Treatment (POLST) Registry.

The Health Licensing Office (HLO) collects fees for applications, examinations, issuance and renewals of licenses and registration, disciplinary actions and other administrative fees. Each board, council and program have its own fees, which are used to cover their administrative costs and HLO. They collect more than $7 million in fees, which continues to increase as new boards, programs or license types are added to HLO.

New laws that apply to the program unit

House Bill 2075 and Policy Package #448 — (RPS) Radiation Protection Fees: Revises fee authority to sustain program funding and operating costs. The bill and POP restructure the RPS X-ray registrant user-fee model, institute X-ray vendor licensing fees, and implement tanning registrant and radioactive material licensing user-fee increases. The proposed funding measures will allow the section to maintain current services, administer the new x-ray fee model database, address a growing backlog of facility inspections, and eliminate a funding deficit that would result in inadequate radiation protection and safety for all Oregonians.

Center for Protection

House Bill 2619 – (HLO) Genetic Counseling: Provides HLO authority to license and regulate genetic counselors beginning January 1, 2022.

House Bill 2072 and Policy Package #451 — (HCRQI) Home Health Agency Licensing: Increases home health agency licensure fees to support existing regulatory and complaint investigation activities and to ensure the quality of client care provided by home health agencies.

House Bill 2910 and Policy Package #450 — (HCRQI) Ambulance Licensing: Increases both licensure and renewal fees for ambulance service agencies and ambulance vehicles and increases biennial revenue by approximately $269,000.

House Bill 2077 — (EPH) Lead Paint Contamination Clean Up: Grants OHA the authority to issue a stop-work order for ongoing unsafe work and to require cleanup of homes, schools and day cares contaminated with lead paint.

House Bill 2842 — (EPH) Healthy Homes Grant Program: Establishes a Healthy Homes Program to provide financial assistance for repair, rehabilitation and health and safety upgrades to residential housing occupied by people with low incomes. The bill also establishes an Interagency Task Force on Healthy Homes to identify barriers to healthy homes and develop strategies to overcome those barriers.

Senate Bill 307 — (OMMP): Requires OHA to waive the fee for a patient registry identification card for veterans who have a US Department of Veteran Affairs disability rating of at least 50 percent and who was not discharged or released under dishonorable conditions. It is estimated this bill will reduce biennial program revenue by approximately $46,000.

Ballot Measure 109 — The Oregon Psilocybin Services Act: Directs OHA to license and regulate the manufacture, transportation, delivery, sale, and purchase of psilocybin products and the provision of psilocybin services. Directs OHA to work with the Oregon Psilocybin Advisory Board to establish rules and regulations for the implementation of Measure 109 and the use of psilocybin products and services.

Oregon Health Authority: Public Health Division

Center for Prevention and Public Health Promotion

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$39.87	$77.85	$251.39	$369.11	213	206.92
Leg. Adopted 2021-23	$51.40	$126.20	$269.39	$446.99	232	225.41
Difference	$11.53	$48.34	$18.00	$77.88	19	18.49
Percent Change	29%	62%	7%	21%	9%	9%

The 2021-23 Legislatively Adopted Budget of $447.0 million Total Funds continues funding for most of the Center for Prevention and Health Promotion programs at the current service level and expands tobacco prevention. The budget includes additional funding to expand the Tobacco Prevention and Education Program (TPEP) through Ballot Measure 108 tax revenue of $40.3 million. Two new program changes were approved, policy package #453 for a fee increase for the Perscription Drug Monitoring Program (PDMP). The fee ensures that PDMP continues as a crucial health care tool that allows prescribers to ensure they are fully informed of the prescription history of their patients when prescribing controlled substances. The budget also includes policy package #408, which includes expenditure limitation for a strong statewide licensing system for retailers who sell tobacco products and inhalant delivery systems.

Activities, programs and issues in the program unit base budget

The Center for Prevention and Health Promotion's mission is to help Oregon's communities and residents achieve and sustain lifelong health, wellness and safety through partnership, science and policy. The center's work is essential to achieving the triple aim of better health, better care and lower costs and to meeting the OHA ten-year goal of eliminating health inequities. The center promotes population and community-based strategies to increase capacity for K-12 schools to provide school health services, health education, and be a safe and supportive environment; increase stability and safety in families; increase equitable access to healthy options and preventive health services; decrease the burden of health inequities borne by communities of color and Tribal communities by addressing the social determinants of health; increase access to healthy food and increase healthy eating and physical activity for all people in Oregon; reduce overdose and risky prescribing of opioids; reduce suicide and other

intentional and unintentional injuries; reduce tobacco, alcohol and other drug use; prevent and reduce secondary impacts of COVID-19 and support recovery.

In collaboration with stakeholders, partners and Tribes, the center invests resources to prevent and address health problems and inequities statewide. Partners and stakeholders include governmental entities, including local public health authorities and community mental health programs; early child care, early learning, primary and secondary education systems; K-12 school systems including school district leaders, school boards, teachers, staff, and administrators. Health care systems and providers (including dental, mental health and primary care systems); substance use disorder treatment programs; emergency departments and hospitals; food systems and anti-hunger organizations; domestic and sexual violence agencies, community-based organizations led by and centering communities of color, Tribal communities and other populations experiencing health inequities; Oregon's nine federally-recognized tribes, urban American Indians and Alaska Natives; regional health equity coalitions; aging services; land use and transportation agencies; emergency medical service providers; academic institutions; parents, families and youth; employers; law enforcement; school health providers (i.e. school nurses, school counselors etc).

The center is engaged in addressing numerous upstream social determinants of health which affect health equity and inclusion strategies as reflected in Oregon's State Health Improvement Plan (SHIP). These are: institutional bias; adversity, trauma and toxic stress; economic drivers of health including housing and transportation; access to equitable preventive health care; and behavioral health, including substance use and mental health services.

Background information

The Center for Prevention and Health Promotion has the following five sections that work to achieve its mission:

Adolescent, Genetics and Reproductive Health (AGRH) promotes the health, well-being and quality of life for all people in Oregon through the development and use of evidence-based policies, tools, educational resources, programs and clinical preventive services to support adolescent, sexual and reproductive health across the lifespan. AGRH commits to working towards racial equity by addressing racism, acknowledging implicit bias, and shifting how we do what we do to eliminate health inequities. AGRH:

Center for Prevention and Public Health Promotion

- Encourages the adoption of evidence-based programs and practices that support positive youth development and promote authentic youth engagement.
- Collaborates with Oregon Department of Education, school districts, educational service districts, and K-12 schools to uplift health services, increase implementation of K-12 health education, survey students, and inform local and state policy development.
- Provides access to essential preventive health services through a statewide network of school-based health centers (SBHCs), reproductive health clinics, school nurses, mental health providers and ScreenWise providers regardless of gender identity, sexual orientation, race, sex, disability or immigration status.
- Reduces breast, cervical and hereditary cancer inequities by supporting equitable access to early detection and surveillance.
- Supports and ensure the provision of culturally and linguistically appropriate practices and services at the state and local levels through funding and establishment and endorsement of standards of care.
- Develops public health systems and public-private partnerships that provide high-quality guidelines-based preventive health services for adolescents, women of reproductive age and individuals at high risk from genetic conditions.
- Engages collaboratively with partner organizations and community members to inform policies, clinical services and activities that address systemic, structural, and institutional injustices and advance health equity.
- Recognizes the role of trauma and resilience in health behavior and outcomes and create prevention policy and programming that acknowledges trauma and adverse experiences while building on and enhancing developmental strengths and protective factors.
- Uses innovative approaches to respond to emerging or unique needs resulting from a changing health and policy landscape (e.g., Public Charge Rule, COVID-19).
- Funds community-specific organizations that center Black, Indigenous, and People of Color in addressing structural barriers to care borne from institutional bias, oppression, trauma and toxic stress.

Center for Prevention and Public Health Promotion

Health Promotion and Chronic Disease Prevention (HPCDP*)* works with communities and Tribes to increase the opportunities for all Oregonians, no matter where they live in the state, to eat better, move more, live tobacco-free, drink less alcohol and take charge of their own health. HPCDP does this by analyzing and monitoring the occurrence of chronic diseases and their risk factors by demographic characteristics such as gender, race, ethnicity, geography, income, disability, education, age, etc. Developing and administering programs and promoting policies to prevent chronic diseases and associated risk factors among populations disproportionately impacted by health inequities.

Chronic diseases include asthma, arthritis, cancer, diabetes, heart disease and stroke. Risk factors for chronic conditions include tobacco use, alcohol and drug misuse, physical inactivity, and poor nutrition. Examples of HPCDP's strategies to prevent and manage chronic disease include:

- Equipping Tribes, local public health authorities, and other diverse communities with the strategies, data, guidance and support they need to recognize historic and current injustices, reconcile disproportionate rates of disease and addiction, make the best decisions about sustainable policy solutions for their communities to rectify injustices and reduce tobacco use, alcohol and drug misuse, and increase access to healthy eating and physical activity.
- Funding for local public health authorities, Tribes, regional health equity coalitions and coordinated care organizations (CCOs) to redistribute resources and power to work on evidence- and community-based strategies that support health equity.

Injury and Violence Prevention (IVPP) prevents injuries and deaths due to violence, suicide, prescription and illicit drug overdoses, motor transportation related injury, child maltreatment, youth sports concussions, sexual violence, and unintentional injuries. Some strategies include:

- Providing the web-based Prescription Drug Monitoring Program, which serves more than 29,000 prescribers, pharmacists and their delegates to support safe prescribing decisions.
- Promoting opioid prescribing and tapering guidelines and working within CCOs and other health systems to use them to improve patient safety, reduce incidence of opioid use disorder, improve pain care, and reduce overdoses from prescription and illicit opioids.

- Supporting Local Public Health Authorities and Federally Recognized Tribes in preventing overdoses from prescription and illicit opioids and other drugs.
- Working with health systems, media and insurers to improve pain care and promote non-pharmacological pain care options and supporting this work with public media focusing specifically on culturally responsive messaging and resources for Native Americans/Alaska Natives and other people of color and rural Oregonians.
- Working with pharmacies, employers and community human services organizations to make naloxone rescue universally available to prevent deaths due to opioid overdose.
- Maintaining web-based data dashboards that are interactive, queriable, accessible to the public and contain information from a variety of sources on the topics of opioid and stimulant prescribing, prescription drug overdose and naloxone rescue; attempted and completed suicides; firearm-related mortality, and sexual violence prevention.
- Working with diverse communities, tribal health clinics, and health care and behavioral health care agencies to track suicide attempts and reduce suicide.
- Coordinating the State Child Fatality Review Team to identify systems level changes to reduce child fatalities.
- Evaluating implementation of statewide policies intended to: 1) reduce the burden of sexual violence among youth, 2) reduce the burden of traumatic brain injury among youth participating in sports, and 3) reduce alcohol-related motor vehicle crashes and injuries.

IVPP manages the Oregon Violent Death Reporting System and provides injury surveillance and epidemiologic study of the leading causes of injury. It also tracks trends in overdose and suicide attempts to inform COVID-19 response through policy, prevention practice, academic research, firearm injury and program and policy evaluation. Data on outcomes and performance are used to track key information on the health status of Oregonians and to inform suicide and overdose prevention programming during COVID-19; specific initiatives related to health equity during pandemic response include support for the state naloxone clearinghouse to ensure access to naloxone rescue and provision of suicide prevention mini-grants to enhance LGBTQ+ community cohesion. IVPP is committed to establishment of reciprocal relationships with community partners; the equitable distribution of resources and power; and recognizing and responding to historical and contemporary injustices.

Center for Prevention and Public Health Promotion

Maternal and Child Health (MCH) promotes health across the lifespan of individuals and families by investing in preconception, pregnancy, and early childhood health. Its programs address perinatal health (before, during and after pregnancy), infant and child health, newborn hearing screening, home visiting, oral health, and family violence prevention. Our work leads with a social justice, anti-racism lens to identify and focus on historical and current inequities that lead to poor health outcomes. Through partnerships with local public health, Tribes, other state agencies, community-based organizations and health care and early learning providers, MCH serves not only Oregon's population in general, but specific communities where inequities are greatest.

To better understand and identify changing problems and population needs, the program monitors the health of Oregon's pregnant women and families with three-year-old children through the Pregnancy Risk Assessment and Monitoring System (PRAMS) and Early Childhood Health in Oregon (ECHO) surveys; monitors the prevalence of birth anomalies through our Birth Anomalies Surveillance System (BASS) and monitors the state of oral health through the Oregon Oral Health Surveillance System. The program manages data systems for infant hearing screenings, the home visiting system and its programs, and statewide oral health, disaggregating data by race and ethnicity. For example, the Oral Health Unit has implemented the REAL D standards in its school-based program forms and data collection.

MCH houses Oregon's Title V Maternal and Child Health Services block grant programs that support promoting and improving the health and well-being of mothers, children, and their families. Oregon's Title V programs focus on well-women care, breastfeeding, child injury prevention, positive youth development/anti-bullying, establishing a medical home, transition into adulthood, reducing toxic stress and trauma, addressing social determinants of health and equity, and provision of culturally and linguistically responsive services. Title V supports activities such as:

- Assessment and monitoring of maternal, family and child health needs and disparities.
- Policy and program development.
- Workforce development.
- Program assurance through technical assistance and oversight.
- Coordination with state agencies and community partners.

- Systems development to better address the needs of Oregonians, including children and youth with special health needs.
- Statewide and community specific health promotion activities that address historic and current inequities.

MCH has established and launched Oregon's Maternal Mortality and Morbidity Review Committee. This committee examines the root causes of death of women who died during pregnancy up to 365 days post-partum and makes recommendations for system and systemic changes to prevent maternal mortality and morbidity. The Committee is comprised evenly with members from the community with culturally specific expertise and those with clinical expertise. The Committee's first report was submitted January 2021.

MCH received supplemental COVID-19 funding for the Rape Prevention and Education/Intimate Partner Violence prevention work to support virtual training and education opportunities and outreach at the community level. In addition, all Title V work will be framed around health equity and COVID-19 to ensure both are foundational to the strategies and activities.

Maternal and Child Health is also the home for Oregon's universally offered home visiting system. This system works toward ensuring every family of a newborn receives the opportunity to have 1 to 3 nurse home visits during the first few months of the newborn's life. MCH is prioritizing integration of Community Health Workers into the home visiting care team to better support families with culturally specific services. This also provides an opportunity to connect families with resources and supports around COVID-19. Senate Bill 526 requires OHA to design, implement and sustain a statewide evidence-based nurse home visiting system to families who choose to accept the service, and requires commercial health benefit plans to pay for this service. MCH has established telehealth home visiting protocols for use during the COVID-19 pandemic and are working with all payors—public and private—to reimburse for telehealth/remote home visits during emergency.

Nutrition and Health Screening (NHS) The Special Supplemental Nutrition Program for Women, Infants and Children (WIC) safeguards the health of over 138,000 low-income women, infants, and children up to age five each year who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating and referrals to health care. Oregon WIC participants use an electronic benefit transfer (EBT) system to purchase healthy foods. In addition, the Oregon Farm Direct

Nutrition Program (FDNP), which encompasses both the WIC FDNP and the Senior FDNP, provides over 60,000 WIC participants and more than 50,000 low-income seniors with FDNP checks once a year to purchase fresh, locally grown fruits, vegetables and cut herbs directly from local farmers.

WIC services are delivered through public health, Tribal health clinics and non-profit programs. They focus on maternal and child growth and health; breastfeeding education and support, including peer-to-peer breastfeeding support through the WIC Breastfeeding Peer Counseling Program; nutrition-focused counseling; promotion of a healthy lifestyle and prevention of chronic diseases including obesity; culturally and linguistically appropriate services and materials.

During the COVID pandemic, working through USDA waivers, Oregon WIC has been providing services remotely. This helps to ensure the safety of WIC participants and WIC staff while maintaining benefits of the program that support the health and wellbeing of young families across Oregon.

NHS program staff provide a variety of training to local staff who deliver WIC services, including annual civil rights training. The WIC program also influences the availability of nutritious foods in Oregon's communities by requiring large and small WIC authorized grocery stores in all areas of the state to carry a minimum stock of healthy foods including low-fat milk, whole grains, low-sugar cereals, and produce. The foods available through WIC offer a variety that is culturally appropriate for the wide range of families served. The Oregon FDNP program collaborates with farmers and farmers markets statewide to provide vouchers for fresh produce for WIC families and low-income seniors. WIC also provides critical data on the maternal and child population by race, and ethnicity and other demographics; and evaluates programs and carries out competitively funded research studies.

Revenue sources and changes

The Center for Prevention and Health Promotion revenues include 12 percent General Fund, 37 percent Federal Funds Limited, 23 percent Federal Funds Non-Limited, 19 percent Other Funds Limited, and 9 percent Other Funds Non-Limited. General Fund revenue supports the School-Based Health Centers program and adolescent health promotion, Oregon Contraceptive Care program (1115 family planning Medicaid demonstration waiver), and the Oregon Reproductive Health Equity Act (RHEA) to

provide coverage for a full range of reproductive health services, including female sterilization and abortion. General Fund also supports the Youth Suicide Prevention Program. Additionally, General Fund supports the Family Connects Oregon universally offered home-visiting program and the WIC Farm Direct Nutrition Program food vouchers.

The center receives Federal Funds through the following federal grants and programs:

- The Centers for Disease Control and Prevention grants for arthritis, cancer, diabetes, heart disease and stroke, obesity, tobacco, sodium, cancer registry.
- Core Injury and Violence Prevention, National Violent Death Reporting System, Overdose Data to Action, Emergency Department Surveillance of Nonfatal Suicide Related Outcomes.
- Promoting Adolescent Health through School-Based HIV/STD Prevention and School-Based Surveillance.
- The Substance Abuse and Mental Health Services Administration (SAMHSA) grants for Youth Suicide Prevention and Early Intervention and Substance Abuse, Prevention and Treatment.
- U.S. Department of Agriculture WIC Nutritional and Health Screening Program.
- Health Resources & Services Administration (HRSA) for Maternal & Child Health Title V and Home Visiting programs.
- The Medicaid Title XIX entitlement supporting the Oregon Contraceptive Care program (1115 family planning Medicaid demonstration waiver), which provides a 9:1 Medicaid match through the Centers for Medicare and Medicaid Services.
- Administration for Children and Families for Personal Responsibility Education Program.
- Centers for Medicare & Medicaid Services (CMS) Meaningful Use HIT/E for Emergency Medical Services (EMS) & Trauma Data Systems and integration of the Prescription Drug Monitoring Program into clinical electronic health record systems.
- Funding to support opioid overdose prevention by means of grants awarded to other programs within the Oregon Health Authority via the SAMHSA State Targeted Response grant (OHA Health Systems Division).

Non-pandemic federal grant award amounts remained flat through the 2019-21 biennium. This trend is expected to continue during the 2021-23 biennium.

COVID-19 specific funding from the CDC includes CARES act funds for suicide and adverse childhood experiences prevention through and supplemental COVID-19 funding for Rape Prevention and Education and Intimate Partner Violence prevention. ARPA funds for Maternal Child and Health support home visiting services and Women and Children vouchers for the fruit and vegetable program.

The Center's Other Funds revenues include statutorily dedicated funds under the Tobacco Use Reduction Account (TURA), and the Electronic Prescription Monitoring Fund as well as marijuana tax revenues for alcohol and other drug prevention. Cigarette tax revenues resulting from Ballot Measure 108 that are earmarked for public health prevention will improve health equity and address disproportionate rates of commercial tobacco use in specific communities. Dedicated culturally and Tribal specific prevention and nicotine addiction treatment programs will help community members quit, prevent youth from starting, reduce tobacco-related death and disease and support local community infrastructure to advance OHA's 10-year goal of eliminating health inequities.

New laws that apply to the program unit

- Senate Bill 587 and Policy Package #408 — Tobacco Retail Licensure: This bill and policy package require tobacco and inhalant delivery system retailers in Oregon to obtain a license. Retailer licensing fees and any civil money penalties for violations cover the cost of administration and enforcement of the license. This includes retailer education and yearly inspections. OHA estimates there are 4,000 tobacco product and IDS retailers operating brick and mortar locations in the state. Licensing fees would go into effect January 1, 2022. This equips OHA-PHD with new tools to educate retailers about tobacco laws and hold tobacco retailers that sell tobacco illegally to underage persons accountable. It supports OHA's goal to reduce the burden of tobacco-related disease and death across the state, especially among communities of color and Tribal communities.

House Bill 2074 and Policy Package #453 — Prescription Drug Monitoring Program Licensing Fees changed the PDMP fund type to allow comingling with other OHA funds. Increases PDMP user fees paid by each licensing board in order to maintain enough capacity for program operations and database functions. The PDMP fee impacts all licensees regardless of program registration or program use.

Center for Public Health Practice

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$12.20	$120.53	$249.41	$382.14	288	284.2
Leg. Adopted 2021-23	$17.72	$125.89	$136.23	$279.85	293	291.72
Difference	$5.53	$5.37	-$113.18	-$102.29	5	7.52
Percent Change	45%	4%	-45%	-27%	2%	3%

The 2021-23 Legislatively Adopted Budget of $279.9 million Total Funds continues funding for most of the Center for Public Health Practice programs at the current service level.

Activities, programs and issues in the program unit base budget

The Center for Public Health Practice protects the health of individuals and communities through the prevention and control of infectious diseases, provision of integrated care and treatment for persons living with HIV, issuing Oregon vital records, monitoring population health, and ensuring emergency public health services in natural and human-caused disasters. The center's programs provide many of the essential services in the state public health's Continuity of Operations Plan and have played a key role in Oregon's response to the COVID-19 pandemic. The center is committed to bringing community into the design and implementation of interventions to reduce health inequities and burden of disease, as well as the impacts of all hazard response and recovery on communities facing systemic, contemporary and historic racism, bias and oppressions. The center's work is central to Oregon's achievement of the triple aim, health system transformation and the Oregon Health Authority's 10-year strategic goal to end health inequities.

The center has six sections:

- Center for Health Statistics, also known as vital records – birth, death, marriage and divorce certificates (CHS).
- Acute and Communicable Disease Prevention (ACDP).

- Oregon State Public Health Laboratory (OSPHL).
- HIV, Sexually Transmitted Diseases and Tuberculosis Prevention (HST).
- Immunizations.
- The federally funded programs for Health Security, Preparedness and Response (HSPR).

In collaboration with stakeholders, the center invests resources to reduce the burden of disease and health inequities across the state. The center's programs work with local and Tribal governments, a wide range of community partners, health care providers, and affected communities to prevent, investigate and control infectious diseases. The center coordinates interventions to control disease outbreaks; screens all newborn infants for biochemical disorders to prevent disability or death; and collects and analyzes vital record data needed to understand and plan for health trends. As part of public health emergency preparedness, the center conducts testing for biological agents of mass destruction (e.g., anthrax, plague) and emerging public health events and diseases such as the COVID-19 pandemic.

The Center for Public Health Practice delivers core public health services necessary to maintain a healthy population and respond to and recover from disasters. Preventable disease vaccine programs ensure that children are healthy enough to attend school regularly and learn successfully. The center's communicable disease interventions for influenza and foodborne disease outbreaks (e.g., hepatitis, E. coli) allow parents to attend work and sustain a healthy economy. The center's HIV/STD and tuberculosis programs work with local partners and the community to prevent and eliminate disease transmission. The center's HSPR programs track the surge capacity of hospitals and public health agencies to respond in health emergencies (e.g., COVID-19, wildfires and earthquakes). The center's services are delivered every day throughout the year. Duty officers are on call 24/7 to provide technical support at the public health lab, for epidemiology guidance, and for assessing the initial stage of a public health incident and coordinating responders.

Center for Public Health Practice

Programs in the Center for Public Health Practice are engaged or working toward the following health equity and inclusion strategies:

- Increasing cultural competency of staff.
- Increasing workforce diversity, equity and inclusion.
- Conducting health equity impact analyses on new and existing efforts.

Additional program-specific strategies are identified in section narratives.

Background information

Center for Public Health Practice program activities are described below.

Center for Health Statistics is responsible for registering, certifying, amending, and issuing Oregon vital records, including:

- Maintaining approximately 6.5 million vital records for birth, death, marriage, divorce, fetal death.
- Registering 120,000 vital events that occur in Oregon annually.
- Issuing 122,000 certified copies of records and 30,000 amendments annually.

Vital records and statistics are part of the Assessment and Epidemiology foundational capability of Oregon's modern public health framework. Information from vital records is used to assess the health of people in Oregon and identify health inequities so that public health programs can develop programs to improve health equity.

Acute and Communicable Disease Prevention (ACDP) identifies and prevents the spread of communicable diseases that cause illness and death, including *E. coli* O157 infection, meningococcal disease, influenza, hepatitis, antibiotic-resistant bacteria, healthcare-associated infections and vector-borne diseases. ACDP collaborates with stakeholders to reduce disease transmission associated with food, water, animals, insects, human contact, and health care. The section works with Oregon's local public health, Tribal health jurisdictions, health care providers, and communities to identify diseases, collect case

information, identify risk factors, determine transmission routes, protect exposed individuals, and control disease transmission. ACDP has expanded its workload to assist with the COVID-19 pandemic, including administration of grants totaling approximately $485 million that support the COVID-19 Response and Recovery Unit, implementation of genomic surveillance, leadership for SARS-COV-2 testing strategy, and implementation of regional public health infection control capacity for congregate and healthcare settings.

Communicable disease control is a foundational program of Oregon's modern public health framework, and ACDP's work integrates all the foundational capabilities.

The Oregon State Public Health Laboratory performs 6.4 million tests on 329,750 human specimens biennially, including newborn screening of all infants born in Oregon. The lab's specimens come from 32 local health departments and 68 hospital and clinical labs in Oregon, as well as 3,000 individual medical practitioners in the region. The Laboratory Compliance section oversees certification of clinical laboratories and accredits environmental laboratories. This includes laboratories that monitor the safety of drinking water, cannabis, and the environment in Oregon. The OSPHL is also responsible for emergency laboratory response to COVID-19 and other emerging pathogens and biological and chemical threats throughout Oregon. OSPHL has been at the forefront of the state's COVID-19 testing response and has tested over 90,000 specimens to date. It has maintained PCR capacity for 300-400 specimens per day and is building capacity to perform up to 300 genetic sequences per week. The lab supports the OHA mission through the following statewide and multi-state activities:

- Medical laboratory tests for state and local health department communicable disease control programs for purposes of disease diagnosis, prevention, surveillance, and treatment.
- Tests for food, water and other environmental samples for evidence of microbial contamination.
- Providing 6.1 million tests biennially on 150,000 newborn babies for genetic disorders of body chemistry that can cause severe intellectual disability or death if undetected.
- Providing specialized reference tests that are unavailable elsewhere, especially for diseases of public health significance (e.g., anthrax, tuberculosis, *E. coli* serotyping, SARS-CoV-2 and new pathogens).

- Responding to public health emergencies including outbreaks of infectious diseases and bioterrorism.
- Regulation to ensure the quality of testing in medical, marijuana, environmental, and drug screening laboratories throughout Oregon.

The HIV, Sexually Transmitted Diseases and Tuberculosis section (HST) works collaboratively with local public health authorities, health care providers, community-based organizations to prevent the transmission of HIV, STD and TB disease and improve health outcomes. The primary program functions include prevention and communicable disease control, surveillance and monitoring.

The HST section monitors the incidence and prevalence of disease, using data to develop public health policy and interventions. The section develops rules, policy, procedure, and standards of care, and provides training, consultation and technical assistance for outreach, testing, disease investigation, outbreak response, linkage to care, and treatment. The section's client population includes individuals at risk for or diagnosed with HIV, STDs or TB. The section targets resources to populations that are disproportionately affected, such as people who inject drugs, men who have sex with men, people of color, immigrants and refugees. Services promote the elimination of HIV/STD/TB transmission and improved health outcomes and include local outreach and education, testing, condoms, lab costs, medications, case management and adherence support.

The **Immunization** section works with local public health authorities, immunization providers, Tribes, schools, childcare facilities, higher education, community-based organizations, and local coalitions to meet Oregon's vaccination needs and to reduce the incidence of vaccine-preventable disease in Oregon by:

- Supporting the state's immunization infrastructure.
- Maintaining the ALERT Immunization Information System (IIS).
- Distributing approximately $75,000,000 of vaccine annually.
- Identifying and promoting evidence-based public health practices through culturally appropriate methods.

- Collecting immunization data (available by age, gender, and race) from health care providers and making these data available to local entities to achieve complete and timely immunization of all people in Oregon.
- Maintaining the federal Vaccines For Children (VFC) program and special vaccine supply programs for people of all ages served at public access locations.
- Overseeing school immunization law.
- Maintaining readiness to distribute vaccine in outbreaks and pandemics.

During the COVID-19 pandemic, Immunizations coordinated the distribution of federally owned COVID-19 vaccines and supplies to 989 public and private vaccinating partners, delivering 4,605,268 COVID-19 vaccinations to date. These vaccinations are recorded and stored in the ALERT IIS for clinical and public health purposes.

Immunizations promotes the health of all people in Oregon by investing in activities that ensure access to vaccines for all. These efforts include the VFC program, which provides vaccine at no cost to 62 percent of Oregon's children, who might not otherwise be vaccinated due to inability to pay. It also includes partnering to ensure vaccine opportunities for underrepresented communities; the use of the ALERT IIS data to identify need across gender, race or ethnicity; supporting the Boost Oregon and Immunize Oregon coalitions.

The Health Security, Preparedness and Response (HSPR) section supports systems to prepare for and respond to all hazards that affect the health of people in Oregon. Public health emergency preparedness is a foundational capability of a modern public health framework. HSPR emphasizes cultural responsiveness through partnerships with Tribal governments, hospitals and health care systems, emergency medical services, law enforcement, fire, and local public health authorities to build community resiliency through emergency preparedness planning, training, exercises and coalition development. These partnerships include funding for health care and public health programs in local and tribal agencies, as well as support for essential public health functions related to communications, laboratory services and communicable disease control. The program works to ensure

equitable inclusion of persons with limited English proficiency and other language and access needs in planning activities. Current activities focus on the COVID-19 response, health equity planning, mass casualty planning, and all hazards response.

HSPR also manages:

- The State Emergency Registry of Volunteers in Oregon, with 6,484 registered licensed health professionals providing 56,496 hours of emergency services in the past year and a half in response to all hazard emergency response, including COVID-19, extreme weather, and wildfires.
- The AmeriCorps VISTA program, which places new public health professionals in public health and nonprofit agencies for one year of national service to build public health capacity and eliminate poverty. HSPR oversees 60 national service volunteers annually.
- Critical public health information platforms such as the Health Alert Network and Hospital Capacity System, which allow for 24/7/365 mass communication and situational awareness between public health and health care organizations with the option for hearing-impaired communication.

Revenue sources and changes

The 2021-23 Center for Public Health Practice revenues include 49 percent Federal Funds, 45 percent Other Funds, and 6 percent General Fund.

In response to the COVID-19 pandemic, the center received $638.2 million of federal funding for a broad range of response activities, including case investigation and contact tracing, laboratory testing, healthcare system infection control capacity, and vaccine distribution. These federal funds have supported the staff and contracts based within the COVID-19 Response and Recovery Unit as well as the Public Health Division.

Much of the center's funding is categorical, finite and directed toward federal priorities, which do not always align with state priorities. Given that the center's work to protect the people in Oregon is funded mostly by CDC and HRSA, staff focus must be on federally prescribed deliverables. The center's programs have responded creatively to state-directed work while continuing

to meet grant objectives. This is particularly true in the areas of communicable disease prevention and immunization, which require a base level of infrastructure to operate effectively.

The center's General Fund is used to pay for staff, supplies and equipment necessary to coordinate and deliver services to people in Oregon. The center pays counties to deliver the Vaccines for Children program, using Medicaid matching funds and leveraged by General Fund.

In the HST section, federal funding has not kept pace with the increased need for services necessary to control and ensure treatment for sexually transmitted infections and tuberculosis. Forty-eight percent of General Fund is allocated for distribution to local public health for HIV prevention, STD and TB testing, contact tracing and treatment.

The Ryan White program has other funding due to its pharmacy model. Approximately $88 million restricted Other Funds carryover balance from the 2019-21 to 2021-23 biennium is expected. The program obligates the full amount of these restricted Other Funds carryover balance to pay for medical services and medications for persons living with HIV and for projects that support Oregon's initiative to eliminate new HIV infections, End HIV Oregon. End HIV Oregon is a comprehensive plan that is aligned with the Health and Human Services Ending the HIV Epidemic: A Plan for America and is approved by the CDC and HRSA. The End HIV Oregon initiative has enhanced statewide services to include new HIV early intervention services, increased housing services, enhanced behavioral health capacity, enhanced case management and other supportive services that prevent the transmission of HIV, and improved the health outcomes of persons diagnosed with HIV.

HST's Housing Opportunities for Persons with HIV/AIDS Program received a total of $372,814 in CARES Act funding to house and provide supportive services to those most vulnerable to COVID-19 or required to quarantine. Funding was distributed to a community-based organization to provide employment services and short-term rent, utility and mortgage assistance. HST also implemented a hotel/motel program for qualifying clients.

Center for Public Health Practice

The STD program received $2.3 million from the American Rescue Plan Act. These funds will be used to support the expansion and training of a response-ready workforce of contact tracers (known as Disease Intervention Specialists) at the local level to mitigate the spread of STD, HIV, and COVID-19.

In the Immunization section, state funding supports pass-through dollars to the local public health authorities; a maintenance and support contract with Enterprise Services LLC for ALERT IIS; and staff and infrastructure support. In response to the COVID-19 pandemic, Immunizations received $1.7 million to address vaccine campaigns in the influenza season.

The ACDP section historically receives about $20 million Federal Funds per biennium from the CDC, primarily through the Emerging Infections Program (EIP) and the Epidemiology and Laboratory Capacity (ELC) grants. Along with roughly $1 million General Fund, these grants support communicable disease monitoring, outbreak investigation, interventions and evaluation activities. The program maintains Orpheus, a statewide case reporting and outbreak information system, as well as ESSENCE, a statewide syndromic surveillance system that monitors all emergency department visits (data available by race and ethnicity via a medical record or using CDC-specified designations). As of July 2021, ACDP has received approximately $485 million from the Centers for Disease Control (CDC) dedicated to COVID-19 case investigation, contact tracing, testing, and disease control across Oregon.

The ELC program received $3.3 million from the American Rescue Plan Act to be used to strengthen SARS-CoV-2 variant surveillance and increase sequencing capacity statewide through the implementation of geographically representative variant surveillance as well as strategic partnerships with academic and commercial partners statewide. Of that total, approximately $377 million remains available for planned work in the 2021-23 biennium.

The Oregon State Public Health Laboratory's revenues for the 2021-23 are approximately $30 million Total Funds. In recent biennia, increasing operating costs have outpaced revenues and OSPHL has evaluated current fee rates and structures.

Center for Public Health Practice

Communicable disease testing increases access to health care by providing testing regardless of ability to pay or insurance coverage. Primary submitters are local health departments and community clinics. OSPHL bills for as many tests as possible using the Medicaid fee-for-service fee schedule but does not recover enough revenue to fund the testing. New laboratory technology is changing the number and types of specimens sent to OSPHL, shifting the workload to OSPHL without corresponding funding to support the testing. OSPHL is also experiencing increased costs associated with maintaining laboratory information systems to support electronic data collection and transmission among local, state and federal partners.

Evaluations of additional fee structures will continue in the 2021-23 biennium.

The Center for Health Statistics' revenues include mostly Other Funds, primarily in the form of fees for services, and some Federal Funds, in the form of deliverable-based contracts for timely and accurate birth and death data. Other Funds include payments from state agencies that use vital records information. Fees from the sale of birth certificates comprise most of the fee revenue. The remaining revenue comes from sales of other types of certificates and extra fees for expedited processing and amendments.

The Health Security, Preparedness and Response section is funded through three federal grants, the Crisis Cooperative Agreement, Public Health Emergency Preparedness, and the Healthcare Preparedness Program. These funds support state and local health department preparedness staff and activities, regional health care coalitions, and grants to partners for innovative community planning and response. HSPR is receiving approximately $60.9 from CDC Cares Act and ARPA funds. $35.3 million from Cares act to build capacity for the COVID-19 response across the public health system and with healthcare and community partners and $25.6 from APRA funds to establish, expand, train, and sustain the public health workforce to support jurisdictional COVID-19 prevention, preparedness, response, and recovery initiatives, including school-based health programs.

Beginning with the 2021-23 biennium. the Health Security, Preparedness and Response section will receive General Fund to support one position related to Senate Bill 762.

Center for Public Health Practice

New laws that apply to the program unit

Senate Bill 762: Requires OHA to establish and implement a clean air shelter grant program and to establish a grant program to increase the availability of smoke filtrations systems among persons vulnerable to the health effects of smoke. OHA will periodically report to the Legislature.

Indirect Cost Rate

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$0.00	$18.00	$17.31	$35.31	0	0.00
Leg. Adopted 2021-23	$0.00	$18.77	$18.05	$36.83	0	0.00
Difference	$0.00	$0.77	$0.74	$1.52	0	0.00
Percent Change	N/A	4%	4%	4%	N/A	N/A

The 2021-23 Legislatively Adopted Budget of $36.8 million Total Funds continues to provide the limitation needed to implement and operate an indirect cost rate for the Public Health Division at the current service level.

Activities, programs and issues in the program unit base budget

As part of pursing the implementation of a division-wide indirect cost rate, Public Health has a Detail Cross-Reference Number (DCR) specific to the indirect cost rate and separate from the program Centers and Office of the State Public Health Director. This functions as budgetary structure to house needed limitation and does not contain any program areas.

The technical accounting entries required to operationalize an indirect cost rate will produce duplicative expenditure data in an internal services fund specific to tracking and reconciling indirect costs assessed to Public Health. Limitation is in Federal Funds and Other Funds to cover the duplicative costs and accommodate the necessary accounting processes. There are no additional "real" expenditures, and the duplicated costs will be excluded from statewide reporting by excluding the internal services fund.

Background information

The Public Health Division currently operates under the Oregon Health Authority's federally approved cost allocation plan for the purpose of allocating indirect costs. As Public Health has a large number of revenue streams (more than 72 categorically dedicated federal grants for the 2021-23 biennium in addition to billable contracts and fee revenues), operationalizing an indirect cost rate will

streamline the funding request process and will provide certainty across funding streams as to how each will be impacted by indirect costs. This will allow Public Health to maximize use of available funding to direct resources in the best manner to achieve positive outcomes for Oregonians and eliminate health inequities across the state.

Public Health has been working to implement a division-wide indirect cost rate, with an initial proposal submitted from the Oregon Office of Financial Services, Cost Allocation Unit to the Department of Health & Human Services, Cost Allocation Services in July of 2018. Public Health has continued work with the Cost Allocation Unit to keep the plan updated as revisions are completed and as negotiations occur with Cost Allocation Services, however, some of that work has slowed as Public Health resources have been prioritized to address the COVID-19 response.

Revenue sources and changes

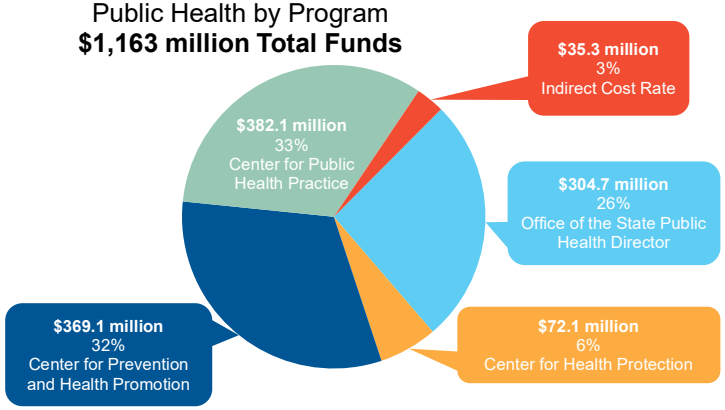
The indirect cost rate DCR limitation is 51 percent Other Funds and 49 percent Federal Funds.

New laws that apply to the program unit

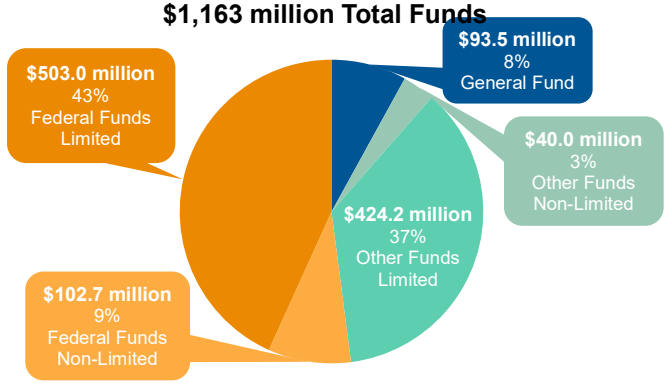
None.

Oregon Health Authority
2019-21 Legislatively Approved Budget

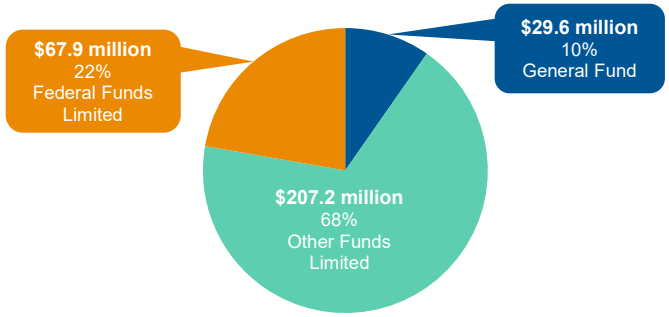
Public Health by Program
$1,163 million Total Funds



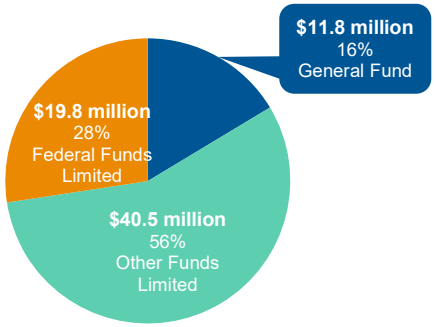
Public Health by Fund Type
$1,163 million Total Funds



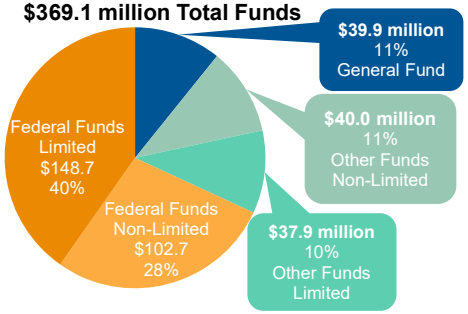
Office of the State Public Health Director by Fund Type
$304.7 million Total Funds



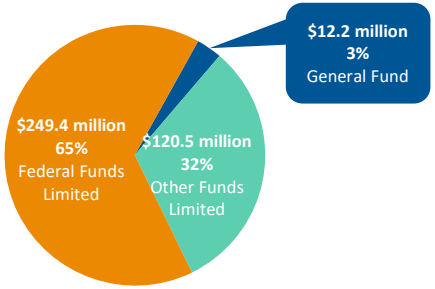
Center for Health Protection by Fund Type
$72.1 million Total Funds



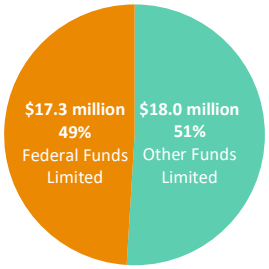
Center for Prevention and Health Promotion by Fund Type
$369.1 million Total Funds



Center for Public Health Practice by Fund Type
$382.1 million Total Funds

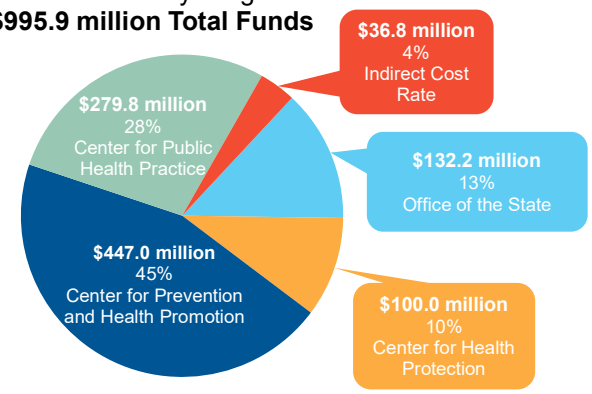


Indirect Cost Rate by Fund Type
$35.3 million Total Funds

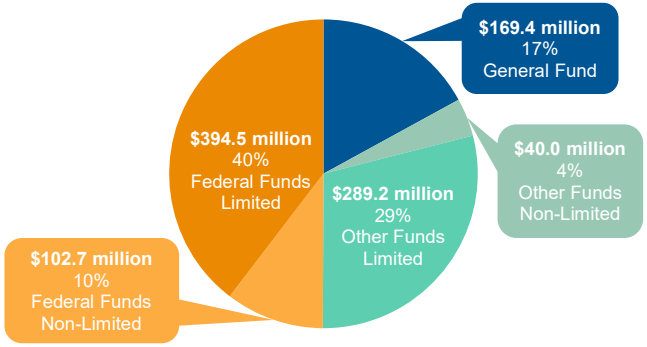


Oregon Health Authority
2021-23 Legislatively Adopted Budget

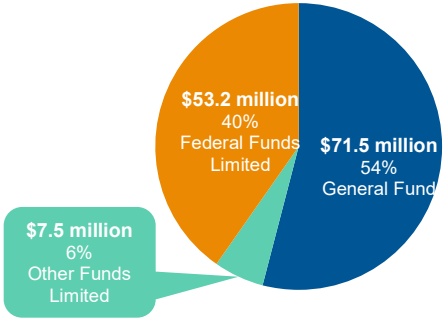
Public Health by Program
$995.9 million Total Funds



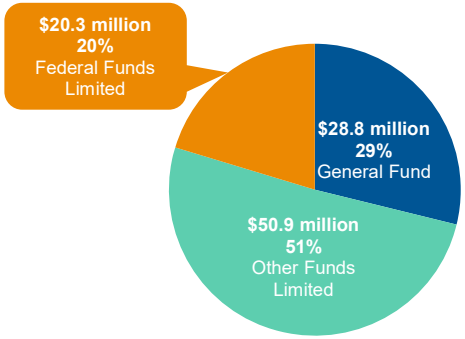
Public Health by Fund Type
$995.9 million Total Funds



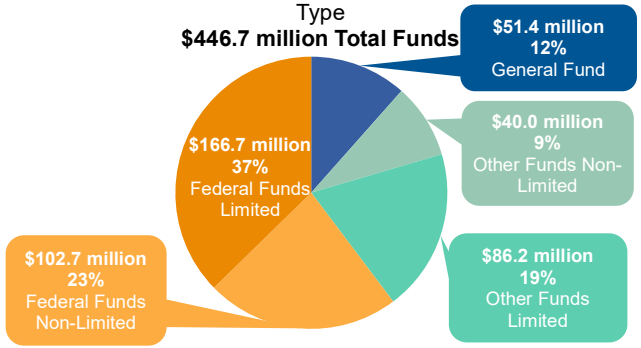
Office of the State Public Health Director by Fund Type
$132.2 million Total Funds



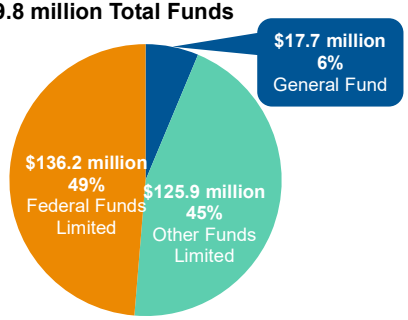
Center for Health Protection by Fund Type
$100.0 million Total Funds



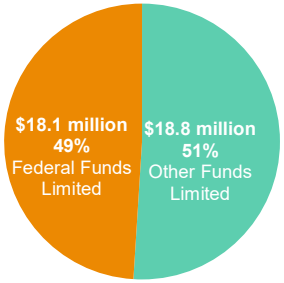
Center for Prevention & Health Promotion by Fund Type
$446.7 million Total Funds



Center for Public Health Practice by Fund Type
$279.8 million Total Funds



Indirect Cost Rate by Fund Type
$36.8 million Total Funds



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	377,787	-	-	-	-	-	377,787
Other Revenues	-	-	507,938	-	-	-	507,938
Federal Funds	-	-	-	564,104	-	-	564,104
Total Revenues	**$377,787**	**-**	**$507,938**	**$564,104**	**-**	**-**	**$1,449,829**
Personal Services							
Temporary Appointments	2,006	-	9,599	2,016	-	-	13,621
Overtime Payments	577	-	1,490	1,809	-	-	3,876
Shift Differential	2	-	24	36	-	-	62
All Other Differential	19,673	-	36,212	17,245	-	-	73,130
Public Employees' Retire Cont	3,468	-	6,463	3,271	-	-	13,202
Pension Obligation Bond	176,205	-	394,814	506,165	-	-	1,077,184
Social Security Taxes	1,702	-	3,620	1,614	-	-	6,936
Vacancy Savings	174,154	-	55,716	31,948	-	-	261,818
Total Personal Services	**$377,787**	**-**	**$507,938**	**$564,104**	**-**	**-**	**$1,449,829**
Total Expenditures							
Total Expenditures	377,787	-	507,938	564,104	-	-	1,449,829
Total Expenditures	**$377,787**	**-**	**$507,938**	**$564,104**	**-**	**-**	**$1,449,829**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	118,588	-	-	-	-	-	118,588
Federal Funds	-	-	-	5,322	-	-	5,322
Total Revenues	**$118,588**	**-**	**-**	**$5,322**	**-**	**-**	**$123,910**
Services & Supplies							
Instate Travel	12,286	-	-	564	-	-	12,850
Employee Training	3,563	-	-	156	-	-	3,719
Office Expenses	23,386	-	-	1,074	-	-	24,460
Telecommunications	7,644	-	-	350	-	-	7,994
Other Services and Supplies	71,709	-	-	3,178	-	-	74,887
Total Services & Supplies	**$118,588**	**-**	**-**	**$5,322**	**-**	**-**	**$123,910**
Total Expenditures							
Total Expenditures	118,588	-	-	5,322	-	-	123,910
Total Expenditures	**$118,588**	**-**	**-**	**$5,322**	**-**	**-**	**$123,910**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: Public Health Programs**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 44300-030-05-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(6,200,000)	-	-	-	-	-	(6,200,000)
Non-business Lic. and Fees	-	-	(130,897)	-	-	-	(130,897)
Federal Funds	-	-	-	(20,000,000)	-	-	(20,000,000)
Total Revenues	**($6,200,000)**	**-**	**($130,897)**	**($20,000,000)**	**-**	**-**	**($26,330,897)**
Services & Supplies							
Instate Travel	-	-	(8,062)	-	-	-	(8,062)
Employee Training	-	-	(2,219)	-	-	-	(2,219)
Office Expenses	(24,400)	-	(15,339)	-	-	-	(39,739)
Telecommunications	-	-	(3,960)	-	-	-	(3,960)
Publicity and Publications	(47,600)	-	-	-	-	-	(47,600)
Professional Services	(68,000)	-	-	-	-	-	(68,000)
Agency Program Related S and S	(50,000)	-	-	-	-	-	(50,000)
Other Services and Supplies	-	-	(98,222)	-	-	-	(98,222)
Expendable Prop 250 - 5000	-	-	(3,095)	-	-	-	(3,095)
Total Services & Supplies	**($190,000)**	**-**	**($130,897)**	**-**	**-**	**-**	**($320,897)**
Special Payments							
Dist to Counties	(5,000,000)	-	-	(20,000,000)	-	-	(25,000,000)
Dist to Other Gov Unit	(15,000)	-	-	-	-	-	(15,000)
Dist to Non-Gov Units	(5,000)	-	-	-	-	-	(5,000)
Dist to Individuals	(990,000)	-	-	-	-	-	(990,000)
Total Special Payments	**($6,010,000)**	**-**	**-**	**($20,000,000)**	**-**	**-**	**($26,010,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(6,200,000)	-	(130,897)	(20,000,000)	-	-	(26,330,897)
Total Expenditures	**($6,200,000)**	**-**	**($130,897)**	**($20,000,000)**	**-**	**-**	**($26,330,897)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,198,114	-	-	-	-	-	3,198,114
Other Revenues	-	-	7,614,672	-	-	-	7,614,672
Federal Funds	-	-	-	8,718,735	-	-	8,718,735
Total Revenues	**$3,198,114**	**-**	**$7,614,672**	**$8,718,735**	**-**	**-**	**$19,531,521**
Services & Supplies							
Instate Travel	11,609	-	33,379	62,737	-	-	107,725
Out of State Travel	1,971	-	7,772	24,695	-	-	34,438
Employee Training	7,029	-	10,873	34,109	-	-	52,011
Office Expenses	13,908	-	75,292	55,122	-	-	144,322
Telecommunications	5,521	-	14,510	27,157	-	-	47,188
Data Processing	7,101	-	5,606	17,382	-	-	30,089
Publicity and Publications	11,526	-	21,678	19,449	-	-	52,653
Professional Services	322,989	-	2,251,515	1,670,805	-	-	4,245,309
IT Professional Services	85,661	-	27,490	120,851	-	-	234,002
Attorney General	40,132	-	283,877	40,125	-	-	364,134
Dispute Resolution Services	-	-	435	-	-	-	435
Employee Recruitment and Develop	417	-	29	408	-	-	854
Dues and Subscriptions	2,274	-	2,752	6,295	-	-	11,321
Facilities Rental and Taxes	500	-	346	437	-	-	1,283
Fuels and Utilities	-	-	7,518	-	-	-	7,518
Facilities Maintenance	1,564	-	1,592	8,668	-	-	11,824
Food and Kitchen Supplies	23,276	-	995,850	1,101,087	-	-	2,120,213
Medical Services and Supplies	144,597	-	1,690,231	271,293	-	-	2,106,121
Other Care of Residents and Patients	803	-	134	448	-	-	1,385

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	30,547	-	630,653	310,773	-	-	971,973
Intra-agency Charges	8	-	616	19	-	-	643
Other Services and Supplies	73,604	-	84,425	28,156	-	-	186,185
Expendable Prop 250 - 5000	2,918	-	6,800	12,399	-	-	22,117
IT Expendable Property	5,396	-	13,576	21,373	-	-	40,345
Total Services & Supplies	**$793,351**	**-**	**$6,166,949**	**$3,833,788**	**-**	**-**	**$10,794,088**
Capital Outlay							
Technical Equipment	-	-	8,531	20,978	-	-	29,509
Total Capital Outlay	**-**	**-**	**$8,531**	**$20,978**	**-**	**-**	**$29,509**
Special Payments							
Dist to Counties	1,534,792	-	482,938	3,432,983	-	-	5,450,713
Dist to Other Gov Unit	146,535	-	5,835	195,059	-	-	347,429
Dist to Non-Gov Units	30,270	-	7,399	173,324	-	-	210,993
Dist to Individuals	610,485	-	670,412	896,975	-	-	2,177,872
Dist to Contract Svc Providers	77,496	-	27,944	51,002	-	-	156,442
Other Special Payments	5,185	-	244,664	96,587	-	-	346,436
Spc Pmt to Environmental Quality	-	-	-	17,019	-	-	17,019
Spc Pmt to Agriculture, Dept of	-	-	-	1,020	-	-	1,020
Total Special Payments	**$2,404,763**	**-**	**$1,439,192**	**$4,863,969**	**-**	**-**	**$8,707,924**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	3,198,114	-	7,614,672	8,718,735	-	-	19,531,521
Total Expenditures	**$3,198,114**	**-**	**$7,614,672**	**$8,718,735**	**-**	**-**	**$19,531,521**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(345,564)	-	-	-	-	-	(345,564)
Other Revenues	-	-	(336,134)	-	-	-	(336,134)
Federal Funds	-	-	-	(109,596)	-	-	(109,596)
Total Revenues	**($345,564)**	**-**	**($336,134)**	**($109,596)**	**-**	**-**	**($791,294)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Other Services and Supplies	(345,564)	-	(336,134)	(109,596)	-	-	(791,294)
Total Services & Supplies	**($345,564)**	**-**	**($336,134)**	**($109,596)**	**-**	**-**	**($791,294)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	-	-	17,049	-	-	17,049
Spc Pmt to Environmental Quality	-	-	-	(17,049)	-	-	(17,049)
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	(345,564)	-	(336,134)	(109,596)	-	-	(791,294)
Total Expenditures	**($345,564)**	**-**	**($336,134)**	**($109,596)**	**-**	**-**	**($791,294)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Non-business Lic. and Fees	-	-	(2,867,270)	-	-	-	(2,867,270)
Other Revenues	-	-	(2,341,030)	-	-	-	(2,341,030)
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**($5,208,300)**	**-**	**-**	**-**	**($5,208,300)**
Services & Supplies							
Professional Services	-	-	(1,444,936)	-	-	-	(1,444,936)
Food and Kitchen Supplies	-	-	(2,867,270)	-	-	-	(2,867,270)
Total Services & Supplies	**-**	**-**	**($4,312,206)**	**-**	**-**	**-**	**($4,312,206)**
Special Payments							
Dist to Individuals	-	-	(896,094)	-	-	-	(896,094)
Total Special Payments	**-**	**-**	**($896,094)**	**-**	**-**	**-**	**($896,094)**
Total Expenditures							
Total Expenditures	-	-	(5,208,300)	-	-	-	(5,208,300)
Total Expenditures	**-**	**-**	**($5,208,300)**	**-**	**-**	**-**	**($5,208,300)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,257,426	-	-	-	-	-	1,257,426
Other Revenues	-	-	(724,935)	-	-	-	(724,935)
Federal Funds	-	-	-	59,876,356	-	-	59,876,356
Total Revenues	**$1,257,426**	**-**	**($724,935)**	**$59,876,356**	**-**	**-**	**$60,408,847**
Personal Services							
Class/Unclass Sal. and Per Diem	(149,664)	-	424,776	1,620,720	-	-	1,895,832
All Other Differential	-	-	-	9,951,942	-	-	9,951,942
Empl. Rel. Bd. Assessments	(58)	-	174	754	-	-	870
Public Employees' Retire Cont	(25,637)	-	72,763	1,982,399	-	-	2,029,525
Social Security Taxes	(11,449)	-	32,495	885,308	-	-	906,354
Worker's Comp. Assess. (WCD)	(46)	-	138	598	-	-	690
Flexible Benefits	(38,232)	-	114,696	497,016	-	-	573,480
Reconciliation Adjustment	-	-	(1)	(8)	-	-	(9)
Total Personal Services	**($225,086)**	**-**	**$645,041**	**$14,938,729**	**-**	**-**	**$15,358,684**
Services & Supplies							
Instate Travel	(3,116)	-	9,348	114,848	-	-	121,080
Out of State Travel	-	-	-	7,840	-	-	7,840
Employee Training	(857)	-	2,571	71,220	-	-	72,934
Office Expenses	(5,929)	-	17,787	248,004	-	-	259,862
Telecommunications	(1,939)	-	5,817	80,714	-	-	84,592
Data Processing	-	-	-	303,505	-	-	303,505
Professional Services	-	-	-	12,709,159	-	-	12,709,159

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	-	162,045	-	-	162,045
Facilities Maintenance	-	-	-	59,399	-	-	59,399
Food and Kitchen Supplies	-	-	-	7,190,121	-	-	7,190,121
Medical Services and Supplies	-	-	-	6,582,796	-	-	6,582,796
Agency Program Related S and S	-	-	-	33,300	-	-	33,300
Other Services and Supplies	(539)	-	88,101	380,450	-	-	468,012
Expendable Prop 250 - 5000	(646)	-	1,938	8,398	-	-	9,690
IT Expendable Property	-	-	-	106,451	-	-	106,451
Total Services & Supplies	**($13,026)**	**-**	**$125,562**	**$28,058,250**	**-**	**-**	**$28,170,786**
Capital Outlay							
Other Capital Outlay	-	-	-	60,000	-	-	60,000
Total Capital Outlay	**-**	**-**	**-**	**$60,000**	**-**	**-**	**$60,000**
Special Payments							
Dist to Counties	1,495,538	-	(1,495,538)	16,211,763	-	-	16,211,763
Dist to Non-Gov Units	-	-	-	560,314	-	-	560,314
Other Special Payments	-	-	-	47,300	-	-	47,300
Total Special Payments	**$1,495,538**	**-**	**($1,495,538)**	**$16,819,377**	**-**	**-**	**$16,819,377**
Total Expenditures							
Total Expenditures	1,257,426	-	(724,935)	59,876,356	-	-	60,408,847
Total Expenditures	**$1,257,426**	**-**	**($724,935)**	**$59,876,356**	**-**	**-**	**$60,408,847**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							15
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**15**
Total FTE							
Total FTE							15.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**15.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
Tsfr From Health Rel Lic Bds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From OEIB	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Other Care of Residents and Patients	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(386,617)	-	-	-	-	-	(386,617)
Business Lic and Fees	-	-	(7,218)	-	-	-	(7,218)
Non-business Lic. and Fees	-	-	(4,812)	-	-	-	(4,812)
Other Revenues	-	-	42,496	-	-	-	42,496
Federal Funds	-	-	-	2,055,580	-	-	2,055,580
Total Revenues	**($386,617)**	**-**	**$30,466**	**$2,055,580**	**-**	**-**	**$1,699,429**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	274,848	-	-	274,848
Empl. Rel. Bd. Assessments	-	-	-	116	-	-	116
Public Employees' Retire Cont	-	-	-	47,082	-	-	47,082
Social Security Taxes	-	-	-	21,026	-	-	21,026
Worker's Comp. Assess. (WCD)	-	-	-	92	-	-	92
Flexible Benefits	-	-	-	76,464	-	-	76,464
Reconciliation Adjustment	-	-	59,962	(60,245)	-	-	(283)
Total Personal Services	**-**	**-**	**$59,962**	**$359,383**	**-**	**-**	**$419,345**
Services & Supplies							
Instate Travel	2,908	-	-	5,191	-	-	8,099
Out of State Travel	2,874	-	-	13,368	-	-	16,242
Employee Training	-	-	-	1,714	-	-	1,714
Office Expenses	(82,100)	-	(29,496)	(8,974)	-	-	(120,570)
Telecommunications	-	-	-	3,878	-	-	3,878
Publicity and Publications	1,000	-	-	(60)	-	-	940

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	-	808,766	-	-	808,766
Facilities Rental and Taxes	-	-	-	5,000	-	-	5,000
Agency Program Related S and S	1,590	-	-	(1,590)	-	-	-
Other Services and Supplies	-	-	-	562,612	-	-	562,612
Expendable Prop 250 - 5000	-	-	-	1,292	-	-	1,292
IT Expendable Property	-	-	-	5,000	-	-	5,000
Total Services & Supplies	**($73,728)**	**-**	**($29,496)**	**$1,396,197**	**-**	**-**	**$1,292,973**
Special Payments							
Dist to Counties	-	-	-	300,000	-	-	300,000
Dist to Individuals	(312,889)	-	-	-	-	-	(312,889)
Total Special Payments	**($312,889)**	**-**	**-**	**$300,000**	**-**	**-**	**($12,889)**
Total Expenditures							
Total Expenditures	(386,617)	-	30,466	2,055,580	-	-	1,699,429
Total Expenditures	**($386,617)**	**-**	**$30,466**	**$2,055,580**	**-**	**-**	**$1,699,429**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	1,910	-	963	5,959	-	-	8,832
Office Expenses	(1,910)	-	(963)	(5,959)	-	-	(8,832)
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 098 - HRLB Program Reorganization

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance	-	-	-	-	-	-	-
Beginning Balance Adjustment	-	-	-	-	-	-	-
Total Beginning Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Business Lic and Fees	-	-	-	-	-	-	-
Non-business Lic. and Fees	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 098 - HRLB Program Reorganization

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 098 - HRLB Program Reorganization

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 401 - Beer, Wine and Cider Tax

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Other	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 401 - Beer, Wine and Cider Tax

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 408 - Tobacco Retail Licensure

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Other	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 408 - Tobacco Retail Licensure

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 417 - Public Health Modernization

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	45,000,000	-	-	-	-	-	45,000,000
Other Revenues	-	-	(465,178)	-	-	-	(465,178)
Federal Funds	-	-	-	(752,016)	-	-	(752,016)
Total Revenues	**$45,000,000**	**-**	**($465,178)**	**($752,016)**	**-**	**-**	**$43,782,806**
Personal Services							
Class/Unclass Sal. and Per Diem	3,844,733	-	(286,968)	(443,453)	-	-	3,114,312
Empl. Rel. Bd. Assessments	1,613	-	(77)	(144)	-	-	1,392
Public Employees' Retire Cont	658,602	-	(49,158)	(75,964)	-	-	533,480
Social Security Taxes	294,118	-	(21,954)	(33,924)	-	-	238,240
Worker's Comp. Assess. (WCD)	1,279	-	(61)	(114)	-	-	1,104
Flexible Benefits	1,062,739	-	(50,695)	(94,476)	-	-	917,568
Reconciliation Adjustment	(10)	-	-	-	-	-	(10)
Total Personal Services	**$5,863,074**	**-**	**($408,913)**	**($648,075)**	**-**	**-**	**$4,806,086**
Services & Supplies							
Instate Travel	74,784	-	(4,144)	(7,697)	-	-	62,943
Out of State Travel	-	-	(1,139)	(2,118)	-	-	(3,257)
Employee Training	5,262	-	-	-	-	-	5,262
Office Expenses	7,728	-	(7,886)	(14,645)	-	-	(14,803)
Telecommunications	47,262	-	(2,579)	(4,789)	-	-	39,894
Data Processing	38,184	-	-	-	-	-	38,184
Publicity and Publications	187,094	-	-	-	-	-	187,094
Professional Services	1,864,965	-	-	-	-	-	1,864,965

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 417 - Public Health Modernization

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	237,094	-	-	-	-	-	237,094
Facilities Rental and Taxes	348,240	-	-	-	-	-	348,240
Medical Services and Supplies	-	-	-	-	-	-	-
Agency Program Related S and S	13,068	-	-	-	-	-	13,068
Other Services and Supplies	5,840	-	(39,659)	(73,095)	-	-	(106,914)
Expendable Prop 250 - 5000	6,337	-	(858)	(1,597)	-	-	3,882
IT Expendable Property	71,568	-	-	-	-	-	71,568
Total Services & Supplies	**$2,907,426**	**-**	**($56,265)**	**($103,941)**	**-**	**-**	**$2,747,220**
Capital Outlay							
Technical Equipment	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	23,157,000	-	-	-	-	-	23,157,000
Dist to Other Gov Unit	3,267,000	-	-	-	-	-	3,267,000
Dist to Non-Gov Units	9,805,500	-	-	-	-	-	9,805,500
Total Special Payments	**$36,229,500**	**-**	**-**	**-**	**-**	**-**	**$36,229,500**
Total Expenditures							
Total Expenditures	45,000,000	-	(465,178)	(752,016)	-	-	43,782,806
Total Expenditures	**$45,000,000**	**-**	**($465,178)**	**($752,016)**	**-**	**-**	**$43,782,806**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 417 - Public Health Modernization

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							24
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**24**
Total FTE							
Total FTE							24.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**24.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 418 - Universally Offered Home Visiting

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,607,350	-	-	-	-	-	4,607,350
Federal Funds	-	-	-	3,196,819	-	-	3,196,819
Total Revenues	**$4,607,350**	**-**	**-**	**$3,196,819**	**-**	**-**	**$7,804,169**
Personal Services							
Class/Unclass Sal. and Per Diem	288,384	-	-	169,008	-	-	457,392
Empl. Rel. Bd. Assessments	131	-	-	73	-	-	204
Public Employees' Retire Cont	49,401	-	-	28,952	-	-	78,353
Social Security Taxes	22,061	-	-	12,929	-	-	34,990
Worker's Comp. Assess. (WCD)	104	-	-	58	-	-	162
Flexible Benefits	86,022	-	-	47,790	-	-	133,812
Reconciliation Adjustment	(2)	-	-	(2)	-	-	(4)
Total Personal Services	**$446,101**	**-**	**-**	**$258,808**	**-**	**-**	**$704,909**
Services & Supplies							
Instate Travel	7,011	-	-	3,895	-	-	10,906
Employee Training	1,990	-	-	1,130	-	-	3,120
Office Expenses	117,391	-	-	9,658	-	-	127,049
Telecommunications	4,364	-	-	2,423	-	-	6,787
Data Processing	3,979	-	-	2,385	-	-	6,364
Professional Services	2,400,000	-	-	-	-	-	2,400,000
Agency Program Related S and S	36,011	-	-	20,058	-	-	56,069
Other Services and Supplies	1,214	-	-	673	-	-	1,887
Expendable Prop 250 - 5000	15,844	-	-	9,504	-	-	25,348

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 418 - Universally Offered Home Visiting

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	7,455	-	-	4,473	-	-	11,928
Total Services & Supplies	**$2,595,259**	**-**	**-**	**$54,199**	**-**	**-**	**$2,649,458**
Special Payments							
Dist to Counties	1,564,287	-	-	2,882,795	-	-	4,447,082
Other Special Payments	1,703	-	-	1,017	-	-	2,720
Total Special Payments	**$1,565,990**	**-**	**-**	**$2,883,812**	**-**	**-**	**$4,449,802**
Total Expenditures							
Total Expenditures	4,607,350	-	-	3,196,819	-	-	7,804,169
Total Expenditures	**$4,607,350**	**-**	**-**	**$3,196,819**	**-**	**-**	**$7,804,169**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 418 - Universally Offered Home Visiting

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							3.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.50**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 428 - State Support for Public Health

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 430 - PPE and Medical Supply for State Reserve

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 430 - PPE and Medical Supply for State Reserve

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 447 - Board of Cosmetology

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Non-business Lic. and Fees	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Food and Kitchen Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 448 - Radiation Protection Services Fee Increase

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Business Lic and Fees	-	-	493,372	-	-	-	493,372
Non-business Lic. and Fees	-	-	914,877	-	-	-	914,877
Total Revenues	**-**	**-**	**$1,408,249**	**-**	**-**	**-**	**$1,408,249**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	244,188	-	-	-	244,188
Empl. Rel. Bd. Assessments	-	-	129	-	-	-	129
Public Employees' Retire Cont	-	-	41,829	-	-	-	41,829
Social Security Taxes	-	-	18,680	-	-	-	18,680
Worker's Comp. Assess. (WCD)	-	-	102	-	-	-	102
Flexible Benefits	-	-	86,022	-	-	-	86,022
Total Personal Services	**-**	**-**	**$390,950**	**-**	**-**	**-**	**$390,950**
Services & Supplies							
Instate Travel	-	-	7,011	-	-	-	7,011
Employee Training	-	-	1,929	-	-	-	1,929
Office Expenses	-	-	13,341	-	-	-	13,341
Telecommunications	-	-	4,362	-	-	-	4,362
Food and Kitchen Supplies	-	-	914,879	-	-	-	914,879
Other Services and Supplies	-	-	73,839	-	-	-	73,839
Expendable Prop 250 - 5000	-	-	1,938	-	-	-	1,938
Total Services & Supplies	**-**	**-**	**$1,017,299**	**-**	**-**	**-**	**$1,017,299**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 448 - Radiation Protection Services Fee Increase

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,408,249	-	-	-	1,408,249
Total Expenditures	**-**	**-**	**$1,408,249**	**-**	**-**	**-**	**$1,408,249**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							2.25
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.25**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 449 - Oregon Environ Lab Accreditation Program Fees

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Medical Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 450 - Ambulance Licensing Fees

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Non-business Lic. and Fees	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Food and Kitchen Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 451 - Home Health Agencies Licensing Fees

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Non-business Lic. and Fees	-	-	51,265	-	-	-	51,265
Total Revenues	**-**	**-**	**$51,265**	**-**	**-**	**-**	**$51,265**
Services & Supplies							
Food and Kitchen Supplies	-	-	51,265	-	-	-	51,265
Total Services & Supplies	**-**	**-**	**$51,265**	**-**	**-**	**-**	**$51,265**
Total Expenditures							
Total Expenditures	-	-	51,265	-	-	-	51,265
Total Expenditures	**-**	**-**	**$51,265**	**-**	**-**	**-**	**$51,265**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 452 - Resp Therapist Polysomnographic Tech Fees

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Non-business Lic. and Fees	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Food and Kitchen Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 453 - PDMP Licensing Fees

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	657,936	-	-	-	657,936
Total Revenues	**-**	**-**	**$657,936**	**-**	**-**	**-**	**$657,936**
Services & Supplies							
Professional Services	-	-	657,936	-	-	-	657,936
Total Services & Supplies	**-**	**-**	**$657,936**	**-**	**-**	**-**	**$657,936**
Total Expenditures							
Total Expenditures	-	-	657,936	-	-	-	657,936
Total Expenditures	**-**	**-**	**$657,936**	**-**	**-**	**-**	**$657,936**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: Public Health Programs**

Pkg: 801 - LFO Analyst Adjustments **Cross Reference Number: 44300-030-05-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,708,769	-	-	-	-	-	5,708,769
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	35,263,085	-	-	35,263,085
Tsfr From Revenue, Dept of	-	-	49,594,000	-	-	-	49,594,000
Total Revenues	**$5,708,769**	**-**	**$49,594,000**	**$35,263,085**	**-**	**-**	**$90,565,854**
Personal Services							
Class/Unclass Sal. and Per Diem	1,160,017	-	55,801	3,445,702	-	-	4,661,520
All Other Differential	212,601	-	-	2,772,520	-	-	2,985,121
Empl. Rel. Bd. Assessments	486	-	21	1,282	-	-	1,789
Public Employees' Retire Cont	235,127	-	9,559	1,065,180	-	-	1,309,866
Social Security Taxes	105,004	-	4,269	475,689	-	-	584,962
Worker's Comp. Assess. (WCD)	389	-	17	1,016	-	-	1,422
Flexible Benefits	325,212	-	13,461	844,928	-	-	1,183,601
Total Personal Services	**$2,038,836**	**-**	**$83,128**	**$8,606,317**	**-**	**-**	**$10,728,281**
Services & Supplies							
Instate Travel	80,539	-	-	65,696	-	-	146,235
Out of State Travel	-	-	-	4,970	-	-	4,970
Employee Training	8,915	-	-	18,548	-	-	27,463
Office Expenses	140,320	-	-	125,003	-	-	265,323
Telecommunications	22,456	-	-	40,881	-	-	63,337
Data Processing	11,137	-	-	-	-	-	11,137
Publicity and Publications	7,373	-	-	-	-	-	7,373

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	752,162	-	21,988,860	180,464	-	-	22,921,486
IT Professional Services	50,000	-	-	-	-	-	50,000
Attorney General	613,433	-	553,577	-	-	-	1,167,010
Facilities Rental and Taxes	68,925	-	-	5,000	-	-	73,925
Food and Kitchen Supplies	516,234	-	-	-	-	-	516,234
Medical Services and Supplies	60,000	-	-	-	-	-	60,000
Other Services and Supplies	18,059	-	553,577	830,383	-	-	1,402,019
Expendable Prop 250 - 5000	52,951	-	-	13,566	-	-	66,517
IT Expendable Property	20,874	-	-	5,000	-	-	25,874
Total Services & Supplies	**$2,423,378**	**-**	**$23,096,014**	**$1,289,511**	**-**	**-**	**$26,808,903**
Special Payments							
Dist to Counties	144,735	-	26,414,858	(143,389)	-	-	26,416,204
Dist to Other Gov Unit	14,696	-	-	10,691,667	-	-	10,706,363
Dist to Non-Gov Units	4,899	-	-	14,818,979	-	-	14,823,878
Dist to Individuals	977,465	-	-	-	-	-	977,465
Other Special Payments	104,760	-	-	-	-	-	104,760
Total Special Payments	**$1,246,555**	**-**	**$26,414,858**	**$25,367,257**	**-**	**-**	**$53,028,670**
Total Expenditures							
Total Expenditures	5,708,769	-	49,594,000	35,263,085	-	-	90,565,854
Total Expenditures	**$5,708,769**	**-**	**$49,594,000**	**$35,263,085**	**-**	**-**	**$90,565,854**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							44
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**44**
Total FTE							
Total FTE							33.27
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**33.27**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(28,630)	-	-	-	-	-	(28,630)
Other Revenues	-	-	(179,088)	-	-	-	(179,088)
Federal Funds	-	-	-	(73,910)	-	-	(73,910)
Total Revenues	**($28,630)**	**-**	**($179,088)**	**($73,910)**	**-**	**-**	**($281,628)**
Services & Supplies							
Instate Travel	(1,094)	-	(6,022)	(4,424)	-	-	(11,540)
Office Expenses	(13,796)	-	(75,875)	(55,748)	-	-	(145,419)
Attorney General	(13,740)	-	(97,191)	(13,738)	-	-	(124,669)
Total Services & Supplies	**($28,630)**	**-**	**($179,088)**	**($73,910)**	**-**	**-**	**($281,628)**
Total Expenditures							
Total Expenditures	(28,630)	-	(179,088)	(73,910)	-	-	(281,628)
Total Expenditures	**($28,630)**	**-**	**($179,088)**	**($73,910)**	**-**	**-**	**($281,628)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	13,521,271	-	-	-	-	-	13,521,271
Other Revenues	-	-	1,781,735	-	-	-	1,781,735
Transfer from General Fund	-	-	10,000,000	-	-	-	10,000,000
Tsfr From Revenue, Dept of	-	-	279,991	-	-	-	279,991
Total Revenues	**$13,521,271**	**-**	**$12,061,726**	**-**	**-**	**-**	**$25,582,997**
Personal Services							
Class/Unclass Sal. and Per Diem	672,210	-	1,316,171	-	-	-	1,988,381
Overtime Payments	-	-	297,650	-	-	-	297,650
Empl. Rel. Bd. Assessments	291	-	619	-	-	-	910
Public Employees' Retire Cont	115,149	-	276,447	-	-	-	391,596
Social Security Taxes	51,425	-	123,457	-	-	-	174,882
Worker's Comp. Assess. (WCD)	231	-	492	-	-	-	723
Flexible Benefits	192,753	-	412,587	-	-	-	605,340
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**$1,032,059**	**-**	**$2,427,423**	**-**	**-**	**-**	**$3,459,482**
Services & Supplies							
Instate Travel	15,711	-	33,566	-	-	-	49,277
Employee Training	4,321	-	9,472	-	-	-	13,793
Office Expenses	39,710	-	50,996	-	-	-	90,706
Telecommunications	13,437	-	28,706	-	-	-	42,143
Data Processing	11,137	-	25,456	-	-	-	36,593
Professional Services	-	-	46,950	-	-	-	46,950

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	40,000	-	-	-	40,000
Facilities Rental and Taxes	73,154	-	124,920	-	-	-	198,074
Other Services and Supplies	11,509	-	24,575	-	-	-	36,084
Expendable Prop 250 - 5000	44,359	-	51,392	-	-	-	95,751
IT Expendable Property	20,874	-	47,712	-	-	-	68,586
Total Services & Supplies	**$234,212**	**-**	**$483,745**	**-**	**-**	**-**	**$717,957**
Special Payments							
Dist to Non-Gov Units	2,255,000	-	9,150,558	-	-	-	11,405,558
Intra-Agency Gen Fund Transfer	10,000,000	-	-	-	-	-	10,000,000
Total Special Payments	**$12,255,000**	**-**	**$9,150,558**	**-**	**-**	**-**	**$21,405,558**
Total Expenditures							
Total Expenditures	13,521,271	-	12,061,726	-	-	-	25,582,997
Total Expenditures	**$13,521,271**	**-**	**$12,061,726**	**-**	**-**	**-**	**$25,582,997**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							22
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**22**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 813 - Policy Bills

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							15.87
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**15.87**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-05-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Transfer In - Intrafund	1	-	-	-	-	-
Total Lottery Funds	**$1**	**-**	**-**	**-**	**-**	**-**
Other Funds						
Business Lic and Fees	18,844,171	16,326,615	16,326,615	16,819,987	19,737,554	16,812,769
Non-business Lic. and Fees	22,011,967	14,334,787	14,334,787	14,203,888	15,482,107	12,297,950
Charges for Services	24,238,425	22,994,778	22,994,778	22,994,778	22,995,211	22,994,778
Admin and Service Charges	1,580,565	-	-	-	-	-
Fines and Forfeitures	574,180	1,140,607	1,140,607	1,140,607	1,184,515	1,140,607
Interest Income	90,295	-	-	-	105,629	-
Sales Income	6,836,464	7,237,854	7,237,854	7,237,854	7,237,854	7,237,854
Grants (Non-Fed)	1,954,164	108,333	108,333	108,333	108,333	108,333
Other Revenues	87,890,959	133,066,829	133,066,829	144,205,357	140,382,112	156,012,000
Transfer In - Intrafund	27,563,681	-	-	-	-	-
Transfer In Other	-	354,831	354,831	31,433,057	2,433,057	354,831
Transfer from General Fund	-	-	-	-	-	10,000,000
Tsfr From Justice, Dept of	149,257	-	-	-	-	-
Tsfr From Revenue, Dept of	374,708	17,892,724	17,892,724	17,892,724	58,186,833	57,479,724
Tsfr From Energy, Dept of	78,000	51,771	51,771	89,000	89,000	89,000
Tsfr From Environmental Quality	123,409	395,152	395,152	995,681	995,681	995,681
Tsfr From Education, Dept of	23,275	-	-	-	-	-
Tsfr From Agriculture, Dept of	261,442	262,696	262,696	273,992	273,992	273,992
Tsfr From Transportation, Dept	83,066	-	-	-	-	-
Tsfr From Health Rel Lic Bds	30,074	30,278	30,278	31,254	15,627	31,254
Tsfr From Board of Dentistry	173,389	186,800	186,800	186,800	186,800	186,800

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

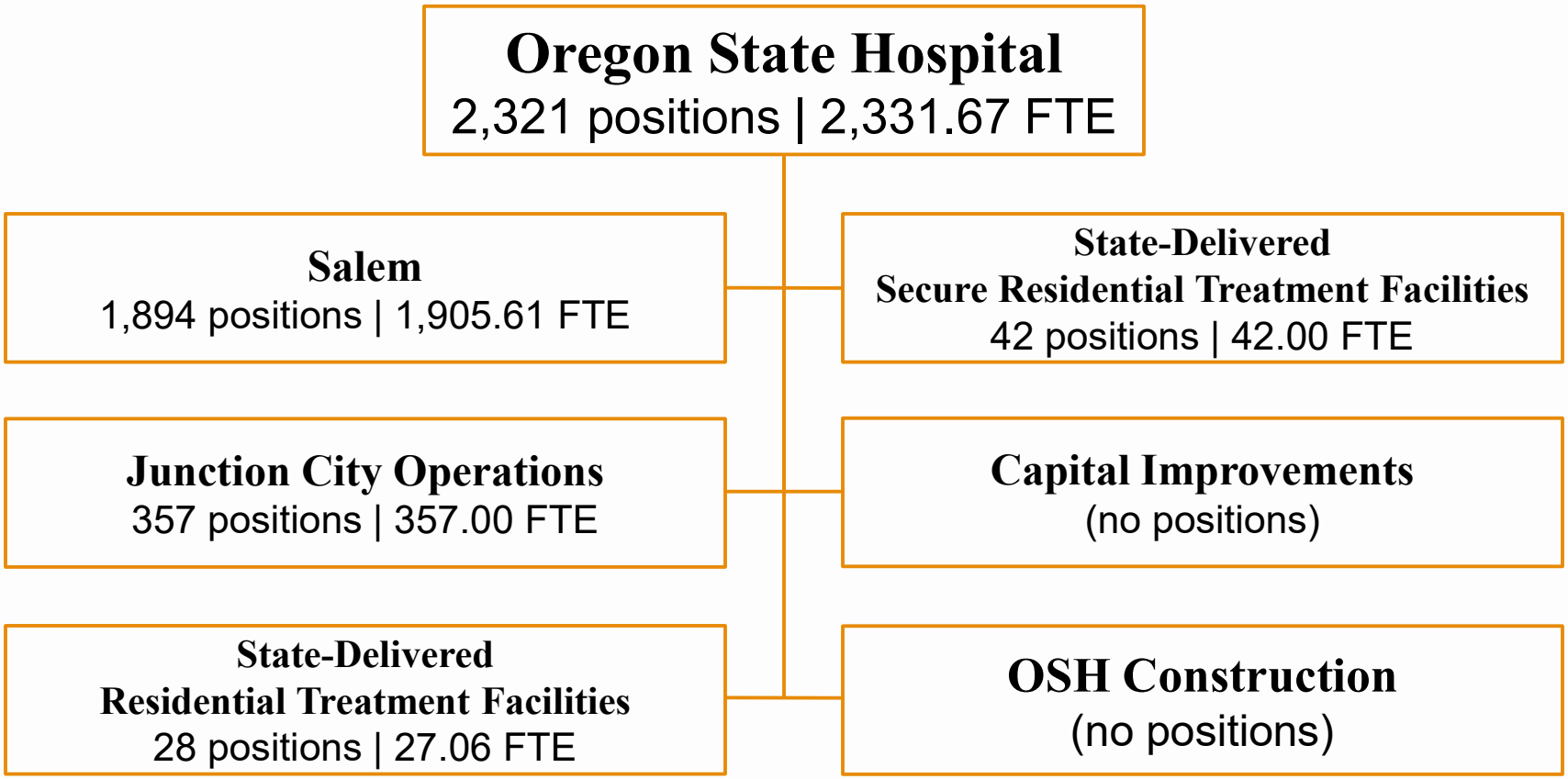
Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-05-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Tsfr From OLCC	737,468	-	-	-	-	-
Tsfr From Oregon Medical Board	882,045	915,224	915,224	970,382	970,382	970,382
Tsfr From Nursing, Bd of	170,235	167,308	167,308	177,318	177,318	177,318
Tsfr From Board of Pharmacy	344,250	356,850	356,850	378,000	378,000	378,000
Tsfr From Housing and Com Svcs	142,733	-	-	-	-	-
Transfer Out - Intrafund	(10,298,671)	-	-	-	-	-
Tsfr To Military Dept, Or	(2,000)	-	-	-	-	-
Tsfr To OLCC	-	-	-	(528,000)	(528,000)	(528,000)
Total Other Funds	**$184,857,551**	**$215,823,437**	**$215,823,437**	**$258,611,012**	**$270,412,005**	**$287,013,273**
Federal Funds						
Federal Funds	239,251,156	295,383,415	315,383,415	316,198,524	361,146,470	413,335,928
Tsfr From OR Business Development	26,475	-	-	-	-	-
Tsfr From Environmental Quality	25,000	-	-	-	-	-
Tsfr To OR Business Development	(19,845,359)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)
Tsfr To Environmental Quality	(1,273,990)	(1,599,104)	(1,599,104)	(1,408,066)	(1,408,066)	(1,408,066)
Total Federal Funds	**$218,183,282**	**$276,352,311**	**$296,352,311**	**$297,358,458**	**$342,306,404**	**$394,495,862**
Nonlimited Other Funds						
Other Revenues	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
Total Nonlimited Other Funds	**$28,363,870**	**$40,000,000**	**$40,000,000**	**$40,000,000**	**$40,000,000**	**$40,000,000**
Nonlimited Federal Funds						
Federal Funds	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
Total Nonlimited Federal Funds	**$70,900,974**	**$102,729,051**	**$102,729,051**	**$102,729,051**	**$102,729,051**	**$102,729,051**

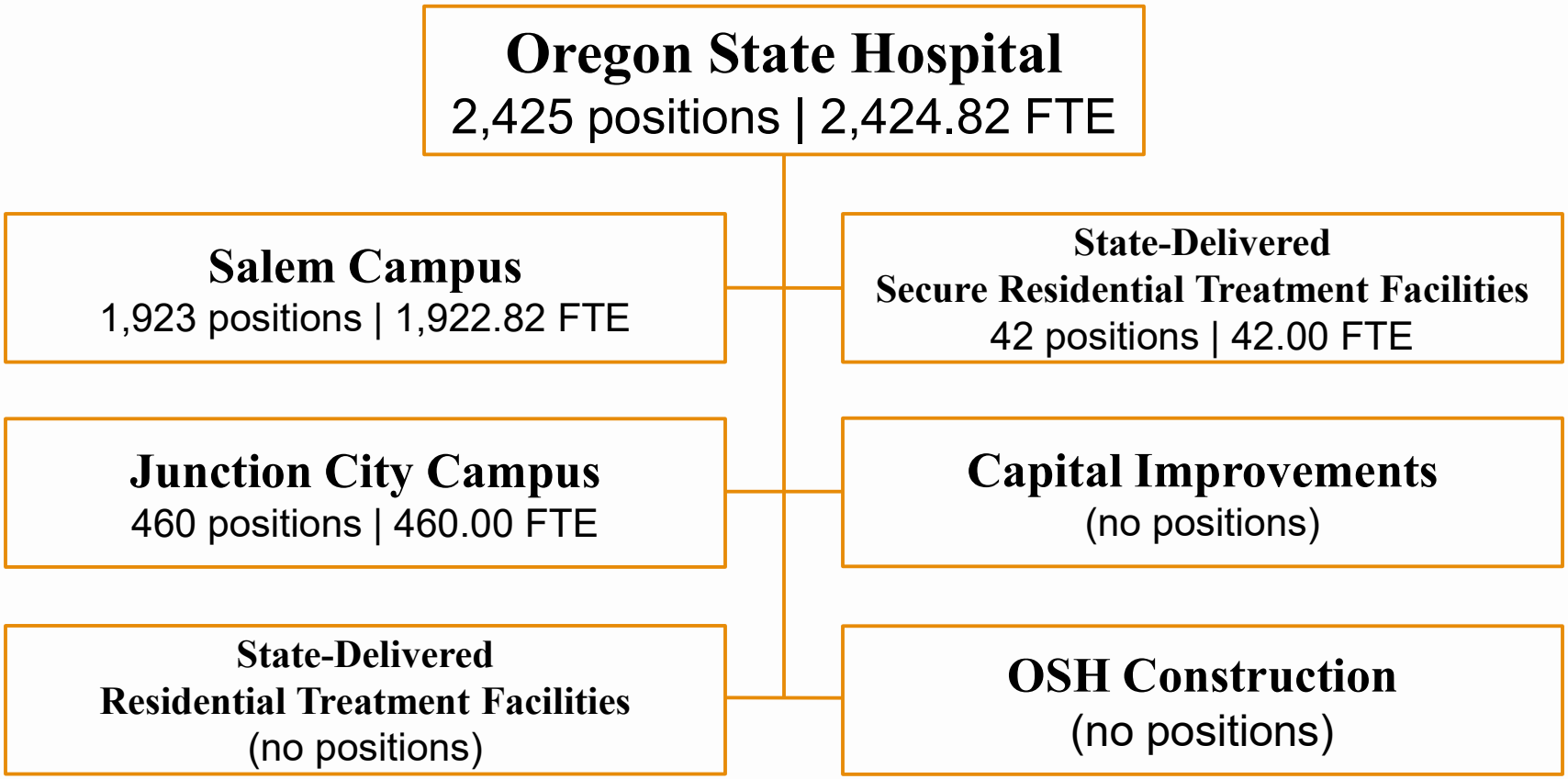
2019-21

Legislatively Approved Budget



Oregon Health Authority

2021-23
Legislatively Adopted Budget

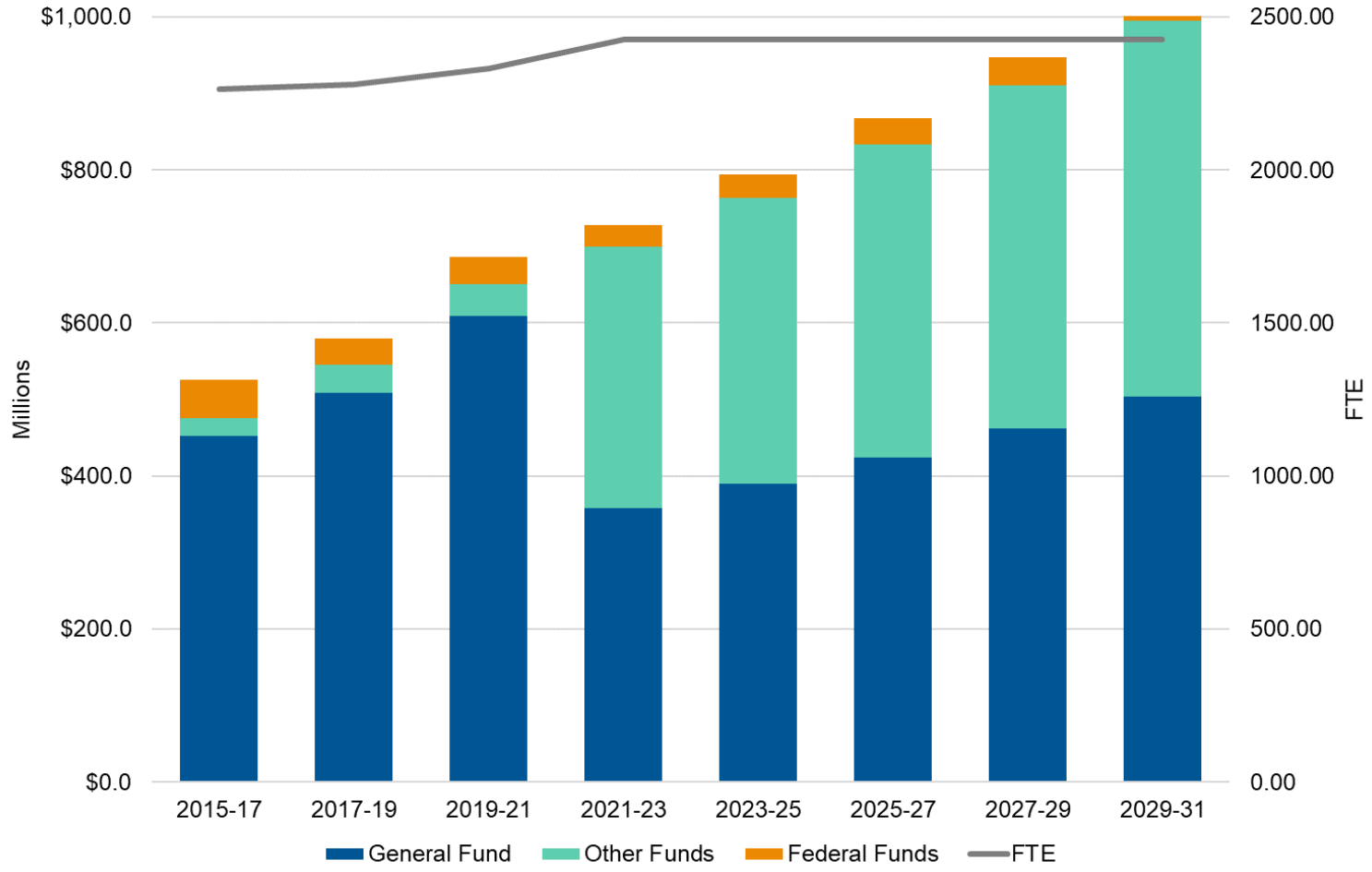


Oregon Health Authority

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Executive Summary

Program Contact: Dolly Matteucci, Superintendent
503-945-2850



OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Executive Summary

Division overview

Oregon State Hospital (OSH) is an essential part of the statewide behavioral health system, providing the highest level of psychiatric care for adults from all 36 counties. The hospital's primary goal is to help people recover from their mental illness and return to life in the community, contributing to healthy and safe communities for all people in Oregon. Oregon State Hospital promotes public safety by treating people who are dangerous to themselves or others in a secure, therapeutic setting. The hospital works in partnership with the other divisions of the Oregon Health Authority including the Health Systems Division (HSD), the Psychiatric Security Review Board (PSRB), regional hospitals, community mental health programs, advocacy groups and other community partners to ensure people with mental illness get the right care, at the right time, in the right place.

OSH operates two campuses with a total of 742 beds; 592 beds in Salem and 150 beds in Junction City. Fifty of the beds at the Junction City campus will open on October 1, 2021. OSH services are provided 24 hours per day, seven days a week. Oregon's only state-operated secure residential treatment facility also reports to the superintendent of OSH. Pendleton Cottage, a 16-bed facility, is located on the grounds of the former Eastern Oregon Training Center in Pendleton. The secure mental health treatment program provides a community treatment setting for people who need a secure level of care as their first step out of the state hospital.

Program descriptions

Oregon State Hospital's role is to provide services and treatment to individuals that will prepare them for discharge when they no longer require hospital level of care. Services include 24-hour on-site nursing, psychiatric and other credentialed professional services, treatment planning, pharmacy, laboratory, food and nutritional services, and vocational and educational services. The hospital is accredited by the Joint Commission on the Accreditation of Health Organizations and all 24 hospital-licensed units (21 on the Salem Campus and 3 in Junction City) are certified by the Centers for Medicare & Medicaid Services (CMS). Services are provided by psychiatrists, nurses, and mental health professionals. Upon discharge, people transition to the

Executive Summary

community with improved skills to better understand and manage their symptoms, fully participate and live in their local community in a variety of community-based settings, and when able, hold a job.
Services are delivered through Interdisciplinary Treatment Teams of which patients and designated family members are team members. Treatment teams collaborate with patients to develop individualized treatment care plans to identify and achieve short- and long-term goals. These goals address potential safety risks, mitigate illness and promote recovery. Treatment care plans indicate which treatments a patient needs such as individual therapy, treatment therapy groups, medications, activities of daily living (cooking, personal finance), community integration and vocational rehabilitation or paid work. Treatment teams also work with each patient to ensure their individual needs are met, including but not limited to, culture, language, religion, LGBTQ+ status, or disability. If the need cannot immediately be met within the hospital's existing resources, the team will find a contractor, such as an interpreter or faith practitioner, to deliver these services for the patient.

Personal Services costs are the main budget driver for the Oregon State Hospital. Salaries, taxes and benefits for staff comprise 86 percent of OSH's 2019-21 Legislatively Approved Budget. Of the 2,309 positions currently budgeted for the Oregon State Hospital, 76 percent are direct-care staff such as nurses, psychiatrists, psychologists, etc. Per ORS 441.154 and ORS 441.155, the staffing plan for OSH is set by the nurse staffing committee, composed of both nurse management and AFSCME-RN union members. The number of staff the hospital needs is based on the level of acuity (the severity of symptoms, direct care needs) and commitment type (civil, guilty except for insanity, aid and assist). Sufficient staffing is key to OSH's ability to provide adequate mental health care, and to remain compliant with the United States Department of Justice's (USDOJ's) guidelines for the Civil Rights of Institutionalized Persons Act, specifically those areas related to adequate nursing care, adequate protection from harm, and appropriate use of seclusion and restraint.

Program justification and link to long-term outcomes

As the only Psychiatric Hospital in Oregon, OSH is devoted to the diagnosis and treatment of people experiencing mental illness. Like any hospital, patients are admitted to OSH for an episode of care. Unlike other hospitals, OSH has most services a patient might need in one location with 24-hour on-site psychiatric and nursing care in a secure and safe environment. This establishes

Executive Summary

OSH as a key contributor to the 10-year OHA goal of creating health equity and allowing all patients to achieve full health potential and well-being. The contribution and progress of OSH along this path are measured and monitored through OSH's key goals.

OSH's key goals identify our core business, what we strive to do each day as we live our mission, vision and values. Our key goals are identified on our Fundamentals Map, including outcome measures for accountability. The OSH Fundamentals map supports the newly implemented OHA performance system.

OSH's key goals are:

- Excelling in recovery-oriented care and treatment.
- Ensuring safety in all environments.
- Improving processes and performance.
- Recruiting and engaging outstanding staff.
- Employing information technology effectively.

Program performance

OSH uses Lean methodology as the primary foundation for continuous improvement and organizational performance. Through Lean, OSH has a robust system to align and link all the services it provides with organizational goals and desired outcomes. OSH also tracks performance metrics throughout each level of the hospital using the Lean Daily Management System (LDMS) and the OSH Performance System. This framework provides a clear line of sight to ensure the work is achieving the desired outcomes.

Lean Daily Management System
LDMS is implemented in more than 90 sites throughout the hospital to provide structure for teams to make continuous improvement a part of their everyday work. Work teams track metrics on LDMS boards that are then linked to the OSH Performance System and key organizational goals. LDMS gives each work group a common system for communicating, acting and evaluating results.

Executive Summary

Performance System

The OSH Performance System focuses on the hospital's fundamental work processes and desired outcomes, while enforcing discipline around measurement and metrics. The Performance System helps the hospital generate targeted breakthrough initiatives and use problem-solving techniques to address areas where performance is poor. The OSH Fundamentals Map supports the overarching OHA Tier One Fundamentals Map.

The performance system scorecard monitors the hospital's outcome and process measures from the Fundamentals Map, which show progress toward key goals. The scorecard is a way for hospital leadership to manage data, monitor progress and identify achievements. Having this data available enables the hospital to proactively assign resources to continuous improvement teams early enough to make vital improvements that affect patient outcomes, improve safety and reduce costs.

Some examples of metrics tracked on the scorecard are:

- Incidents of aggression
- Patient and staff injuries
- Incidents and duration of seclusion and restraint
- Length of stay
- Admissions wait times
- Time between placement on the Ready-to-Transition List and discharge
- Staff turnover

OSH holds quarterly performance reviews (QPRs) every three months to check the status of our organizational health using the scorecard. QPRs create the discipline to review the status of the routine work (fundamentals) and initiatives (breakthroughs), and to drive problem solving as needed to achieve the goals of the organization.

Executive Summary

Enabling legislation/program authorization

The hospital operates under ORS 161.295-400, 179.321, ORS 426, and ORS 443. These statutes provide the authority to operate, control, manage and supervise the Oregon State Hospital campuses and state-delivered residential treatment facilities.

Funding streams

The Oregon State Hospital (OSH) budget of $736 million is typically made up primarily of General Fund revenues; however, for the 2021-23 biennium, the Legislature approved a budget-neutral reduction of $300 million General Fund and an increase of $300 million Other Funds to use federal American Rescue Plan Act State Fiscal Recovery Funds. On an ongoing basis, OSH generates Other Funds revenue through billing of services to Medicare for eligible patients. Medicaid funds make up the Federal Funds portion of the budget.

Significant program changes from 2021-23

OSH is a critical component of the behavioral health system in Oregon. At OSH, we strive to meet the needs of each patient while remaining nimble and responsive to the demands for beds and services across the three patient populations. We reconfigure internally to meet the demand for hospital level of care services across the continuum realizing the interplay of service needs across our continuum partners.

OSH Salem campus has continued to make beds available to serve individuals under Aid and Assist orders, focusing on those needing hospital level of care, and ensuring appropriate program and unit designation to address psychiatric acuity, commitment discharge needs and patient-centric care. In the fall of 2019, the OSH Junction City campus activated an additional ten hospital level of care (HLOC) beds for patients under civil commitments, which allowed for additional throughput while individuals were awaiting the availability of residential beds in the community.

The implementation of the Legislatively Adopted Budget authorizes the opening of the final two OSH units, located on the Junction City campus, increasing the available system capacity by 48 beds and allowing additional patients to be given care appropriate to their individual symptomology. The opening of these additional units will enable the Salem campus to make more bed space

Executive Summary

available to admit additional Aid and Assist patients, which the state is required to serve within seven days of a court determining them unable to aid and assist in their own defense at trial.

Finally, House Bill 5024 created a $20 million special purpose appropriation to the Emergency Board to be allocated to OHA for maintaining appropriate staffing levels at the Oregon State Hospital. A financially and programmatically sustainable plan is due to the Emergency Board by November 1, 2021.

Oregon Health Authority: Oregon State Hospital

Salem Campus

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$507.85	$34.63	$33.29	$575.77	1,894	1,905.61
Leg. Adopted 2021-23	$298.69	$261.85	$25.64	$586.18	1,923	1,922.82
Difference	-$209.15	$227.22	-$7.65	$10.41	29	17.21
Percent Change	-41%	656%	-23%	2%	2%	1%

The Legislatively Adopted Budget of $586.2 million Total Funds continues funding for the Oregon State Hospital - Salem Campus services substantially at the current service level for the 2021-23 biennium. This budget also includes funding for policy packages #421 Deferred Maintenance and #422 Asset Replacement.

Activities, programs and issues in the program unit base budget

Salem Campus detail

- Capacity: 24 units (592 beds)
- Operating: 24 units (558beds)
- Population served: aid and assist, guilty except for insanity (GEI), neuropsychiatric (high medical need), and civil commitment (includes voluntary commitments by guardian).
- Census: 502.4 (Daily average population for 2020)
- Square feet: 1.3 million

Salem Campus

Background information

Populations served

Oregon State Hospital serves adults who need intensive psychiatric treatment for severe and persistent mental illness. With 24-hour on-site nursing and psychiatric care, the hospital helps patients gain the skills they need to successfully transition back to the community.

The Salem campus serves individuals under three different commitment types:

- **Aid & Assist** – People who come to Oregon State Hospital through a court order under Oregon law (ORS 161.370) for treatment that will help them understand the criminal charges against them and to assist in their own defense.
- **Guilty Except for Insanity (GEI)** – People who come to Oregon State Hospital who have successfully pleaded Guilty Except for Insanity (GEI) for crimes related to their mental illness. These patients are under the jurisdiction of the Psychiatric Security Review Board.
- **Civil** – People who come to Oregon State Hospital through a civil commitment require 24-hour care that is not available through community programs. These patients have been found by the court to be a danger to themselves or others, or unable to provide for their own basic needs – such as health and safety – because of a mental disorder.

Treatment programs – Oregon State Hospital serves patients in the program that best meets their treatment and psychiatric acuity needs. Each program is designed to treat a specific segment of our patient population.

- **Springs** – The Springs program serves patients from all three commitment categories. These patients experience co-occurring mental and physical illnesses that often require hospital-level care for dementia or organic brain injuries. Patients each have individual treatment care plans and attend treatment mall groups every weekday. Treatment groups feature sensory and behavioral therapy, focusing on daily living skills, coping and problem-solving skills, and medication management.

Salem Campus

- **Archways** – The Archways program serves people under Aid and Assist court orders. This program helps patients stabilize, gain the ability to cooperate with attorneys, understand the charges against them, and participate in their own defense. Patients each have individual treatment care plans and attend treatment mall groups every weekday. Treatment groups primarily focus on understanding the court system and learning basic legal terminology. Other treatment groups and resources include a law library, legal assistance, symptom management, anger management, physical fitness, medication management and drug and alcohol education. During their stay, patients are periodically evaluated to determine if they are able, never able or not yet able to stand trial.

- **Harbors** – Four units of the Harbors program provide intensive care services to patients under Aid and Assist orders, and two units provide acute care psychiatric treatment across all commitment types. Patients each have individual treatment care plans and attend treatment mall groups every weekday. Treatment groups are designed to achieve psychiatric stabilization in order to transition to lower levels of psychiatric care within the hospital. Treatment groups also focus on symptoms management, medication management, legal skills acquisition, and practicing coping skills.

- **Pathways/Bridges** – Pathways/Bridges is a combined program. Pathways primarily serves the GEI population for people who have progressed in their recovery. The Pathways program also serves a limited number of the Aid and Assist population when hospital bed space is unavailable within the Archways program due to census pressure. Bridges serves people in GEI population patients who are preparing to transition back to the community. Bridges units are licensed at the secure residential treatment level of care. The goal is to help patients achieve their highest level of health, safety and independence as they prepare for discharge or conditional release to a less-restrictive community setting. Individuals work on living skills through daily treatment mall activities, classes and approved outings. They also participate in discharge planning with their treatment team members.

- **Crossroads** – Two units of the Crossroads program provide progressive care services for people who have been civilly committed or voluntarily committed by a guardian. Patients each have an individual treatment care plan and attend treatment

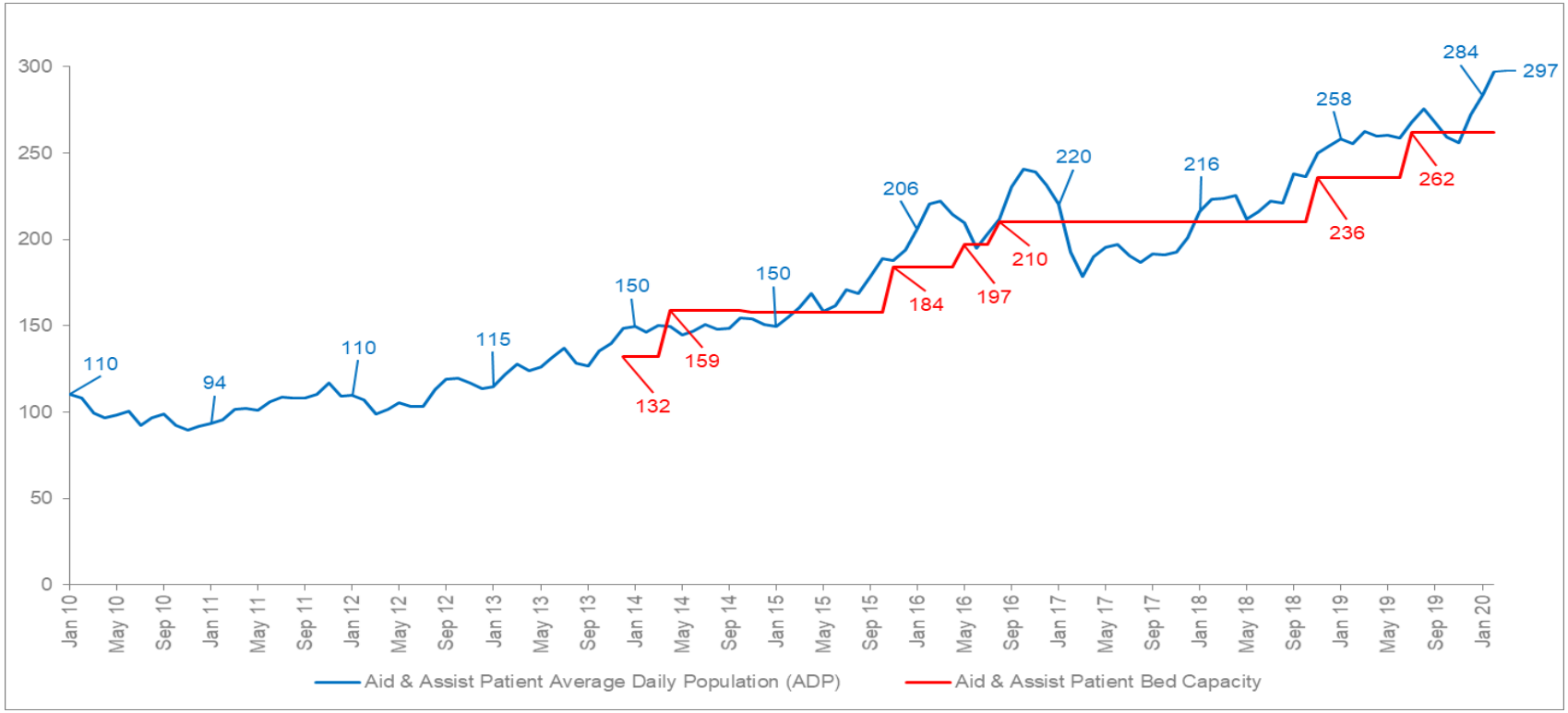
mall groups every weekday. These groups are designed to help patients learn how to manage their symptoms and medications, develop coping and recreational skills, budget and manage their money, and plan and prepare meals. Community reintegration is the focus of weekly group trips to community settings. Treatment groups also include educational support, psychotherapy and help for alcohol and drug abuse. A third unit provides progressive care services for people under Aid and Assist court orders. With continued stabilization, patients gain the ability to cooperate with attorneys, understand the charges against them, and participate in their own defense.

Increasing Aid and Assist population

The number of people sent to OSH to be restored to competency so they can assist in their own defense has grown significantly over the past several years. To serve this growing population OSH has consolidated units, converted units and opened units.

Salem Campus

In 2015, the Salem campus converted one unit from serving people who have been civilly committed to serving people under Aid and Assist orders. Then, in April 2016, the Salem campus closed two cottages and used their staff to open its last vacant unit (26 beds) to meet Aid and Assist population demands. The Aid and Assist population at OSH spiked dramatically in October 2018, forcing the hospital to convert a 26-bed civil commitment unit to an Aid and Assist unit. In July 2019, OSH again converted an additional 26-bed civil commitment to and Aid and Assist unit. These unit conversions provided hospital bed capacity to serve people under Aid and Assist orders that are waiting in jail to receive psychiatric care and competency restoration services. The unit conversions also reduced the hospital's capacity to serve people who have been civilly committed after a judge found them to be a danger to themselves or others.



Salem Campus

Key to addressing this issue is developing a robust array of community services, including crisis interventions – such as mobile crisis teams and assertive community teams – that enable law enforcement and other community partners to connect people with mental health services, rather than arrest them. Additionally, community capacity for competency restoration must expand via diversion pre-hospitalization and post-hospitalization for those who do not require hospital level of care. The Oregon Health Authority (OHA), including the Health Systems Division (HSD) and OSH, is working with community partners to strengthen and expand these services.

USDOJ/Olmstead

Since 2016, Oregon State Hospital has operated under the Oregon Performance Plan (OPP) that was developed by the Oregon Health Authority and approved by the United States Department of Justice. This plan outlined expectations and measures for ensuring people under civil commitment receive behavioral health services in a community setting when hospital level care was no longer required. The OPP reporting period ended June 2019 and OHA began transitioning to the development of the Behavioral Health Quality Performance Improvement Plan (BHQPIP) for ongoing reporting purposes, continued adherence to metrics established by the OPP, and to further the gains achieved through the OPP by establishing realistic and achievable goals. The BHQPIP is expected to be finalized in 2020-21.

Nurse Staffing

Adequate nurse staffing is fundamental for effective treatment and patient and staff safety at OSH. Per Oregon Revised Statute 441.154 and 441.155, the staffing plan for OSH is set by the Nurse Staffing Committee, composed of both nurse management and AFSCME-RN union members. On average, about 13.4 percent of the OSH direct-care staff (registered nurses, licensed practical nurses, and mental health technicians) are absent each day. This does not include planned absences such as vacation or personal business, nor does it reflect the absentee rate since the COVID-19 pandemic began. To meet the staffing plan's minimum staffing requirements, the hospital maintains a float pool of Limited Duration status staff and utilizes a system of voluntary overtime opportunities for employees to cover for other staff absences. If not enough people volunteer, the hospital must mandate staff to work overtime. However, even with overtime shifts, the hospital's staffing needs are not always met.

Salem Campus

In addition to back-filling unplanned absences, OSH nursing staffing requirements are affected by:

- Acuity – The hospital needs a greater staff-to-patient ratio to maintain a patient-centric and effective treatment in a safe environment to accommodate for the severity of illness in the patient population.
- Precautions – The hospital needs additional staff to carry out physician-ordered patient "precautions," which is when one staff is assigned to monitor and engage an individual patient who the physician has assessed as having a medical risk or risk of harming themselves or others.

Per statute, the OSH Nurse Staffing Committee established a Nurse Staffing Plan in April 2017 (revised most recently in late 2019). In addition to meeting the requirements of the law regarding the length of shifts, lunch-break coverage, mandatory overtime, etc., the staffing plan also ensures the hospital meets the standards needed to maintain Centers for Medicare & Medicaid Services (CMS) certification.

The prevalence of staff call-outs (unplanned absences) and physician-ordered patient precautions has driven staffing needs well beyond the Nurse Staffing Committee's staffing plan. Historically and currently, OSH has relied on overtime as the primary means to meet staffing needs when direct-care staff are absent and to staff patient acuity/precaution needs. Over the past three years, OSH has averaged 22,594 hours and $880,555 in monthly overtime to fill planned and unplanned direct-care staff vacancies.

However, the 2015 Secretary of State audit of OSH overtime practices pointed out that *"Excessive overtime creates safety risks because it can lead to fatigue, affecting nursing staffs' ability to deliver good patient care, making good clinical decisions, and communicating effectively. Fatigued nursing staff could make errors, take unnecessary risks, be forgetful, and be in a poor mood."*

Further, in 2016, The Joint Commission visited OSH to follow up on concerns of inadequate staffing levels. The surveyor investigated the following standard: *EP 3 §482.62(d)(2) - (B150) - (2) There must be adequate numbers of registered nurses,*

licensed practical nurses, and mental health workers to provide the nursing care necessary under each patient's active treatment program. Because the surveyor observed the high level of unplanned direct-staff absences at OSH, she found that: "*This Standard is NOT MET as evidenced by: Observed in Record Review at Oregon State Hospital (2600 Center Street, NE, Salem, OR) site for the Psychiatric Hospital deemed service. In 35 of 112 shifts reviewed, staffing was noted not to meet the organization's expected staffing matrix."*

OSH established a nurse staffing float pool composed of limited duration positions and increased its use of agency contract nursing staff to fill in staffing gaps. These strategies help ensure adequate nurse staffing to provide active treatment, a therapeutic milieu, and a safe environment. The cost for these limited duration (LD) positions and increased nurse agency staffing is not budgeted and has been a driver of shortfalls in 2017-19 and in 2019-21 as the division has only partially afforded to make up costs from its existing budget allocation. The impact of staffing cost is expected to stabilize with the funding set aside for OSH at the Emergency Board pending the development of a sustainable plan to address ongoing staffing shortfalls.

Revenue sources and changes

The Oregon State Hospital Salem Campus receives 51 percent of its funding from the General Fund. For the 2021-23 biennium, the Oregon State Hospital will receive $300 million Other Funds in American Rescue Plan Act Fiscal Recovery Funds, in lieu of General Fund. Of the $300 million, $227.8 million will be utilized at the Salem campus.

Additional Other Funds revenues consisting of service revenues generated through the billing of Medicare and third-party insurance and local revenue from the hospital café, coffee shop, and patient made wood products sales. Finally, Federal Funds from Medicaid and Disproportionate Share Hospital (DSH) payments make up the remaining 4 percent.

Salem Campus

One of the financial impacts of a shifting population at Oregon State Hospital is lower numbers of patients on Medicare being admitted. This has reduced the collection of Medicare revenue necessitating fund shift adjustments for the 2021-23 biennium. DSH payments have also declined due to regular adjustments in the Federal Medical Assistance Percentage (FMAP) rate.[1]

New laws that apply to the program unit

During the 2021 Regular Session, the Legislature passed the following legislation impacting the Salem Campus of the Oregon State Hospital.

- Senate Bill 72 provides "technical fixes" to modify circumstances in which a provider may disregard a patient's wishes and to allow OSH to include the costs of outpatient care in its cost reporting and calculation of cost of care rates.
- Senate Bill 176 clarifies that certain clinical privileges will not be grounds for excluding evidence regarding abuse in a criminal trial.
- Senate Bill 205 clarifies ambiguity about custody and definitions in ORS 426.701.
- Senate Bill 220 authorizes regulations and declarations that do not currently exist, for remote attestations to the witnessing of any writing that is required by law to be executed or acknowledged in the presence of a witness.
- Senate Bill 295 substantially reorganizes and amends the aid and assist statutes, ORS 161.365 and ORS 161.370. The definitions and roles are clarified with the intention to create more options for courts and parties to criminal cases when a defendant is found unable to aid and assist.
- Senate Bill 567 provides that it is unlawful for a health care provider to deny a medical service for a patient due to the patient's race, color, national origin, sex, sexual orientation, gender identity, age, or disability. This statute will not change OSH process or practice.

[1] The temporarily enhanced federal match rates due to the COVID-19 public health emergency do not apply to DSH payments.

Salem Campus

- House Bill 3016 increases the requirements for hospitals and hospital nurse staffing committees related to staffing during an emergency or crisis.

State-Delivered Secure Residential Treatment Facility

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$7.51	$0.23	$2.19	$9.92	42	42.00
Leg. Adopted 2021-23	$7.86	$0.63	$2.62	$11.10	42	42.00
Difference	$0.35	$0.40	$0.43	$1.18	0	0.00
Percent Change	5%	175%	20%	12%	0%	0%

The Legislatively Adopted Budget of $11.1 million Total Funds continues funding for the Oregon State Hospital (OSH) - Pendleton Cottage, a 16-bed state-delivered secure residential treatment facility, at the current service level for the 2021-23 biennium. Pendleton Cottage will also benefit from the funding from policy package #421 Deferred Maintenance.

Activities, programs and issues in the program unit base budget

Pendleton Cottage is a state-operated secure residential treatment facility in Pendleton, Oregon. With the capacity to serve up to 16 people, Pendleton Cottage provides 24-hour mental health treatment services for adults in a residential setting. In 2018, the facility averaged a 97 percent occupancy rate, with an average daily population of 15.67. The mission of Pendleton Cottage is to help people recover from their mental illness by focusing on positive life experiences, self-confidence and community integration. Pendleton Cottage is often the first step for people transitioning from the state hospital to a life in the community.

Background information

People served

Pendleton Cottage serves people who are primarily under the jurisdiction of the Psychiatric Security Review Board, and on rare occasions those who have been civilly committed. Residents no longer require hospital level of care and still need 24-hour care

and a higher level of supervision due to the status of their mental illness, safety and security concerns, and/or the severity of their offense.

Treatment philosophy

Pendleton Cottage uses the recovery model for person-centered treatment planning in which residents direct their own treatment. Together, residents and their treatment teams create an integrated service and support plan that incorporates the resident's residential service plan, treatment care plan, and the resident's self-stated dreams, desires and goals.

Residents who are under the jurisdiction of the Psychiatric Security Review Board also must meet the expectations outlined in their conditional release plan. To align with the self-directed treatment approach used at Pendleton Cottage, residents are encouraged to determine how they will meet their conditional release requirements and are offered opportunities for choice.

Pendleton Cottage services

- On-site and telemedicine psychiatric services.
- Individual therapy.
- Vocational services including on-site paid employment opportunities.
- Recreational services, both on- and off-site.
- In-house case management.
- Medication administration, monitoring and teaching.
- Nursing services for individuals who have significant medical needs, such as diabetes, chronic obstructive pulmonary disease, or physical disabilities.

Facility

Opened in 2009, Pendleton Cottage consists of two separate houses, allowing for the opportunity to serve both men and women. One house has the capacity to serve up to four women and four men, and the other house serves up to eight men. The property also includes a greenhouse and park for the residents to use.

State-Delivered Secure Residential Treatment Facility

In October 2016, Pendleton Cottage opened the Lane Activity Center, a new treatment space where residents participate in leisure and therapeutic group activities. The center enhances the facility's ability to offer active treatment and help individuals develop the skills they need to successfully move to a lower level of care.

Staffing
Pendleton Cottage has 42 staff, including the administrator, to meet the residents' complex behavioral and medical needs. The average staffing ratio is three staff to eight patients, with at least three direct-care staff and one nurse on every shift. Staff provide:

- Resident supervision.
- Therapeutic interventions.
- Medical assistance.
- Clinical work.
- Case management.
- Liaison to Psychiatric Security Review Board, including monthly progress reports.

Revenue sources and changes

Revenue sources for Pendleton Cottage include 71 percent General Fund. Other Funds revenues consisting primarily of private payment Room and Board, with additional revenues for Veteran's transportation reimbursement and meal tickets, account for 6 percent of the budget. Federal Funds revenue make up the remaining 23 percent and consist of the federal match of Medicaid claim billing. The change from per diem to fee for service billing has resulted in a minor increase in Federal Funds revenue and is represented in the 2021-23 fund shift adjustment.

New laws that apply to the program unit

None.

Oregon Health Authority: Oregon State Hospital

Junction City Campus

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$88.16	$5.45	$0.17	$93.77	357	357.00
Leg. Adopted 2021-23	$50.64	$78.13	$0.14	$128.91	460	460.00
Difference	-$37.52	$72.69	-$0.03	$35.13	103	103.00
Percent Change	-43%	1335%	-20%	37%	29%	29%

The Legislatively Adopted Budget of $128.9 million Total Funds expands funding for Oregon State Hospital (OSH) - Junction City Campus at an enhanced service level for 2021-23.

The Legislature appropriated and additional $31.0 million General Fund and authorized 110 new positions (110.00 FTE) to open the 48 remaining Secure Residential Treatment Facility (SRTF) beds at the Junction City campus which were unbudgeted at current service level. The opening of these units will make more bed space available on the Salem campus, enabling the Salem campus to admit additional Aid and Assist patients. The state is required to serve Aid and Assist patients within seven days of a court determining them unable to aid and assist in their own defense at trial. Funding for opening one of the units will initially be unscheduled by the Department of Administrative Services and will become available to OSH once the hospital has hired the needed staff and is ready to open the first one.

Activities, programs and issues in the program unit base budget

Junction City Campus Detail

- Capacity – 6 units, (150 beds)
- Operating – 6 units (144 beds) operational as of October 2021, when the first patients will be admitted to the newly authorized JC units.
- Populations served – civil commitment (includes voluntary commitments by guardian), guilty except for insanity (GEI)

Junction City Campus

- Census – 90.7 (Daily average population for 2019)
- Square feet – 220,000

Background information

Populations Served

Oregon State Hospital serves adults who need intensive, psychiatric treatment for severe and persistent mental illness. With 24-hour, on-site nursing and psychiatric care, the hospital helps patients gain the skills they need to successfully transition back to the community.

The Junction City campus serves individuals under two commitment types:

- **Guilty Except for Insanity (GEI)** – Oregon State Hospital serves patients who have successfully pleaded Guilty Except for Insanity (GEI) for crimes related to their mental illness. These patients are under the jurisdiction of the Psychiatric Security Review Board.

- **Civil** – People who come to Oregon State Hospital through a civil commitment require 24-hour care that is not available through community programs. They have been found by the court to be a danger to themselves or others, or unable to provide for their own basic needs – such as health and safety – because of a mental disorder. A subset of this population is called *Voluntary by Guardian*. Working through the court system, legal guardians may commit their wards who meet civil commitment criteria.

Treatment program

Because of its small size, the Junction City campus has only one treatment program. The Junction City campus provides varied treatment mall and group therapy offerings. The program's intent is to help patients achieve their highest level of health, safety and independence as they prepare for discharge or conditional release to a less-restrictive community setting. Individuals work on living

skills through daily treatment mall activities, classes and approved outings. Patients also participate in discharge planning with their treatment team.

Although the campus admits people from all 36 counties, an emphasis is put on serving seven southern counties – Lane, Curry, Klamath, Douglas, Jackson, Coos and Lake.

Revenue sources and changes

The Junction City campus of the Oregon State Hospital receives 12 percent of its funding from the General Fund and 60 percent Federal Funds. For the 2021-23 biennium, the Oregon State Hospital will receive $300 million Other Funds in American Rescue Plan Act Fiscal Recovery Funds, in lieu of General Fund. Of the $300 million, $72.3 million will be utilized at the Junction City campus. The remaining Other Funds revenues consist of service revenues generated through the billing of Medicare and third-party insurance as well as local revenues derived from the hospital café and coffee shop.

New laws that apply to the program unit

During the 2021 Regular Session, the Legislature passed the following legislation impacting the Junction City Campus of the Oregon State Hospital.

- Senate Bill 72 provides "technical fixes" to modify circumstances in which a provider may disregard a patient's wishes and to allow OSH to include the costs of outpatient care in its cost reporting and calculation of cost of care rates.
- Senate Bill 176 clarifies that certain clinical privileges will not be grounds for excluding evidence regarding abuse in a criminal trial.
- Senate Bill 220 authorizes regulations and declarations that do not currently exist, for remote attestations to the witnessing of any writing that is required by law to be executed or acknowledged in the presence of a witness.

Junction City Campus

- Senate Bill 567 provides that it is unlawful for a health care provider to deny a medical service for a patient due to the patient's race, color, national origin, sex, sexual orientation, gender identity, age, or disability. This statute will not change OSH process or practice.
- House Bill 3016 increases the requirements for hospitals and hospital nurse staffing committees related to staffing during an emergency or crisis.

Junction City Residential Treatment Facility

Expenditures by fund type, positions, and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$5.09	$0.00	$0.00	$5.09	28	27.06
Leg. Adopted 2021-23	$0.00	$0.00	$0.00	$0.00	0	0.00
Difference	-$5.09	$0.00	$0.00	-$5.09	-28	-27.06
Percent Change	-100%	N/A	N/A	-100%	-100%	-100%

The 16-bed Rivers Run Residential Treatment Facility opened in July 2019 to provide capacity to treat Aid and Assist patients. The hospital used the additional 16 beds to transition civilly committed patients into a lower level of care, freeing up bed space for Aid and Assist patients on the Salem campus for patients who needed a hospital level of care. Due to an ongoing decline in the population of patients who are civilly committed at the state hospital there are no longer enough patients to keep the program open. In April 2021, the Oregon State Hospital discharged its last four patients from Rivers Run into the community and closed the facility, leading to the savings in the 2021-23 budget.

Activities, programs and issues in the program unit base budget

None.

Background information

Oregon continues to experience an unanticipated increase in numbers of defendants who have been deemed unable to aid and assist in their own defense. Most of these defendants receive competency restoration services at the Oregon State Hospital. Oregon Health Authority opened this residential treatment facility (RTF) in the fall of 2019 as part of a strategy to make more hospital beds available to serve the increasing number of people under aid and assist orders being directed to Oregon State Hospital's Salem

campus. This strategy included creating space for transitioning patients under civil commitment served at the Salem Campus to Junction City to open capacity at the Salem Campus to service people under aid and assist orders.

The Rivers Run program, a 16-bed Residential Treatment Facility (RTF) consisting of two 8-bed suites, was created to provide a system for patient throughput allowing people immediate access to lower levels of care while waiting for a permanent placement in the community.

Revenue sources and changes

This program is not funded in the 2021-23 biennium.

New laws that apply to the program unit

None.

Capital Construction Projects

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$0.00	$0.00	$0.00	$0.00	0	0.00
Leg. Adopted 2021-23	$0.00	$7.99	$0.00	$7.99	0	0.00
Difference	$0.00	$7.99	$0.00	$7.99	0	0.00
Percent Change	N/A	N/A	N/A	N/A	N/A	N/A

The Legislatively Adopted Budget funds Capital Construction Projects at Oregon State Hospital at $8.0 million Total Funds to be bond financed. This budget includes funding for policy packages #422 Asset Replacement and #423 Capital Improvement.

Activities, programs and issues in the program unit base budget

The Capital Construction Project addresses two areas of concern within the Oregon State Hospital system. Improving and maintaining infrastructure is a critical need as the hospital ages.

In the 2021-23 biennium, Capital Asset Replacement funds a large lifecycle equipment replacement of medication dispensing cabinets on the Salem and Junction City campuses. This replaces critical patient care equipment that is past lifecycle and no longer supported by the manufacturer.

Capital Improvement funds the construction of a well water treatment facility and potable water storage tank to provide a backup water supply in the event of disruption or contamination of the city water supply. With this addition, the hospital's Salem campus will be fully self-contained and prepared for emergency situations.

Capital Construction Projects

Background information

Oregon State Hospital (OSH) campuses have unfunded maintenance and construction projects that could result in health and safety issues for staff and patients if not resolved. Good stewardship of the state's resources is at the forefront of the building maintenance program at OSH to proactively maintain the state's assets and ensure compliance with Joint Commission and Centers for Medicare and Medicaid Services (CMS). Maintaining critical operational continuity and providing 24-hour hospital level of care to patients needing intensive psychiatric treatment for severe and persistent mental illness is part of the mission of the Oregon Health Authority and Oregon State Hospital.

Revenue sources and changes

The Legislatively Adopted Budget for this program unit is 100 percent Other Funds for the 2021-23 biennium.

New laws that apply to the program unit

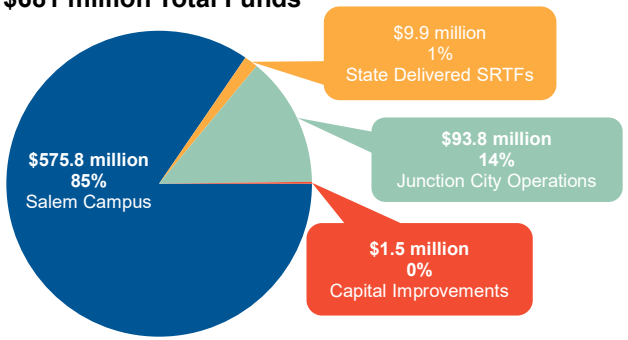
None.

Oregon Health Authority

2019-21 Legislatively Approved Budget

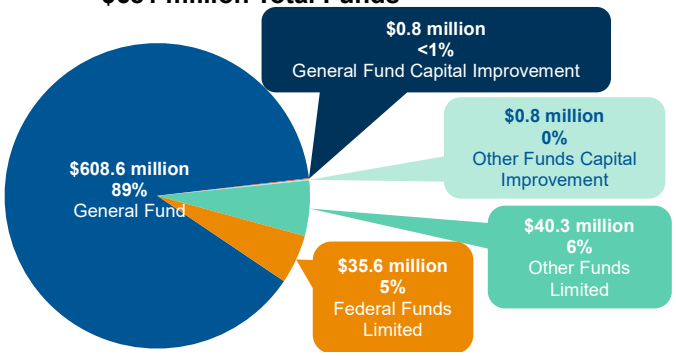
Oregon State Hospital by Program

$681 million Total Funds



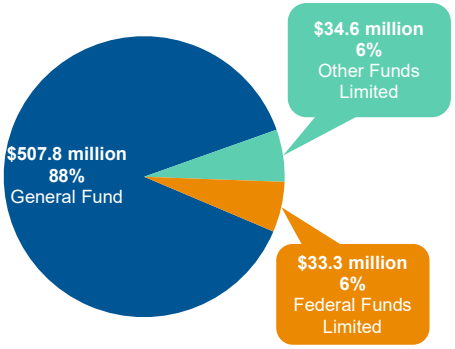
Oregon State Hospital by Fund Type

$681 million Total Funds



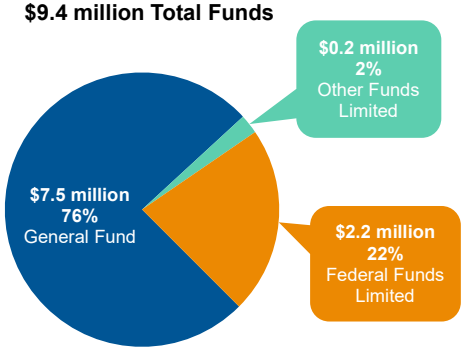
Salem Campus by Fund Type

$542.1 million Total Funds



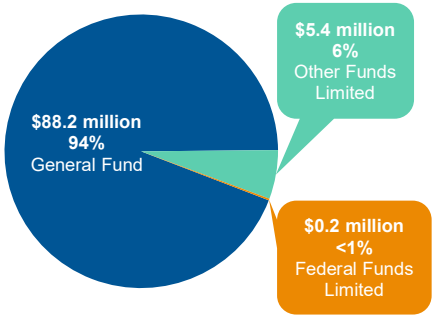
State Delivered SRTFs by Fund Type

$9.4 million Total Funds



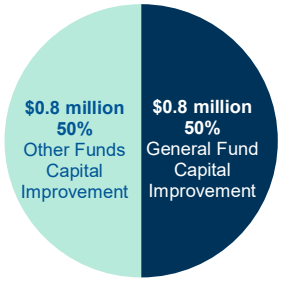
Junction City Operations by Fund Type

$89.8 million Total Funds



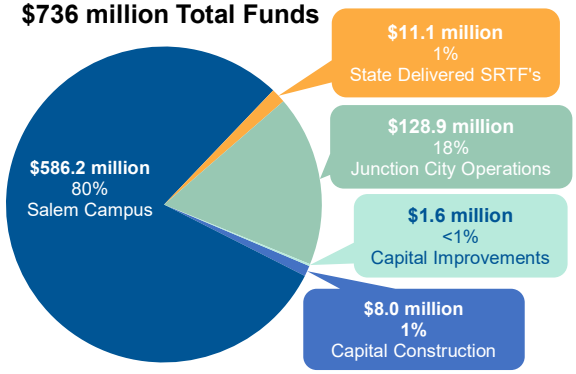
Capital Improvements by Fund Type

$1.5 million Total Funds

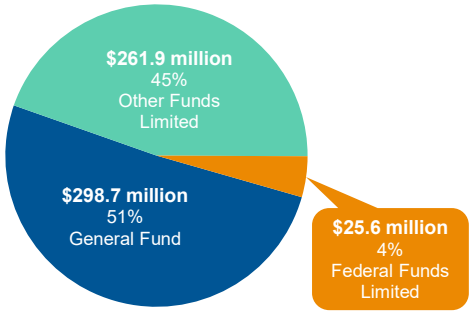


Oregon Health Authority
2021-23 Legislatively Adopted Budget

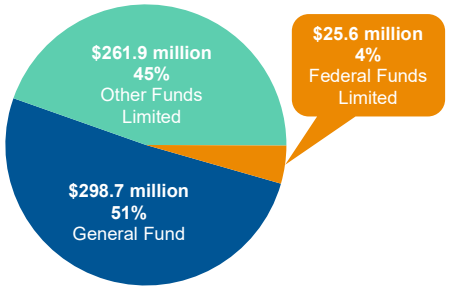
Oregon State Hospital by Program
$736 million Total Funds



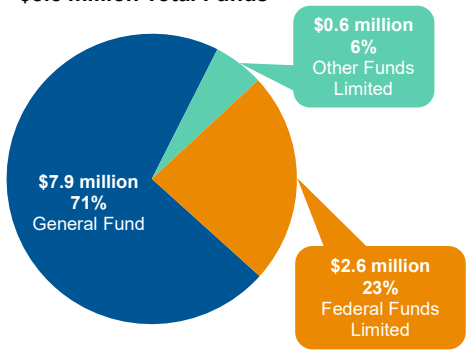
Oregon State Hospital by Fund Type
$736 million Total Funds



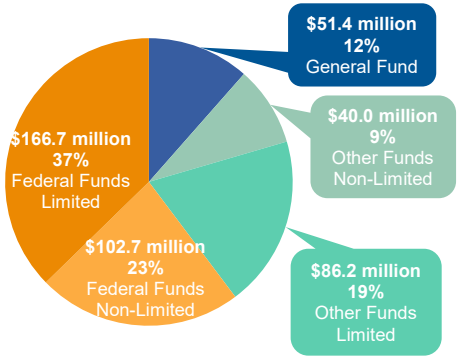
Salem Campus by Fund Type
$560.5 million Total Funds



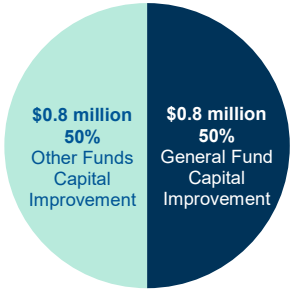
State Delivered SRTFs by Fund Type
$8.5 million Total Funds



Junction City Operations by Fund Type
$280.3 million Total Funds



Capital Improvements by Fund Type
$1.6 million Total Funds



Capital Construction by Fund Type
$8.0 million Total Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,695,320	-	-	-	-	-	3,695,320
Other Revenues	-	-	213,287	-	-	-	213,287
Federal Funds	-	-	-	224,664	-	-	224,664
Total Revenues	**$3,695,320**	**-**	**$213,287**	**$224,664**	**-**	**-**	**$4,133,271**
Personal Services							
Temporary Appointments	53,437	-	5,151	3,651	-	-	62,239
Overtime Payments	746,615	-	54,320	26,991	-	-	827,926
Shift Differential	238,549	-	13,406	4,358	-	-	256,313
All Other Differential	622,402	-	10,261	40,558	-	-	673,221
Public Employees' Retire Cont	275,378	-	13,361	12,319	-	-	301,058
Pension Obligation Bond	2,394,154	-	152,365	181,681	-	-	2,728,200
Social Security Taxes	127,064	-	6,361	5,781	-	-	139,206
Vacancy Savings	(762,279)	-	(41,938)	(50,675)	-	-	(854,892)
Total Personal Services	**$3,695,320**	**-**	**$213,287**	**$224,664**	**-**	**-**	**$4,133,271**
Total Expenditures							
Total Expenditures	3,695,320	-	213,287	224,664	-	-	4,133,271
Total Expenditures	**$3,695,320**	**-**	**$213,287**	**$224,664**	**-**	**-**	**$4,133,271**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,423,187	-	-	-	-	-	4,423,187
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**$4,423,187**	**-**	**-**	**-**	**-**	**-**	**$4,423,187**
Personal Services							
Class/Unclass Sal. and Per Diem	2,384,496	-	-	-	-	-	2,384,496
Empl. Rel. Bd. Assessments	1,450	-	-	-	-	-	1,450
Public Employees' Retire Cont	408,460	-	-	-	-	-	408,460
Social Security Taxes	182,410	-	-	-	-	-	182,410
Worker's Comp. Assess. (WCD)	1,150	-	-	-	-	-	1,150
Flexible Benefits	955,800	-	-	-	-	-	955,800
Total Personal Services	**$3,933,766**	**-**	**-**	**-**	**-**	**-**	**$3,933,766**
Services & Supplies							
Instate Travel	77,900	-	-	-	-	-	77,900
Employee Training	21,425	-	-	-	-	-	21,425
Office Expenses	148,225	-	-	-	-	-	148,225
Telecommunications	48,475	-	-	-	-	-	48,475
Medical Services and Supplies	-	-	-	-	-	-	-
Other Services and Supplies	13,475	-	-	-	-	-	13,475
Expendable Prop 250 - 5000	16,150	-	-	-	-	-	16,150
Total Services & Supplies	**$325,650**	**-**	**-**	**-**	**-**	**-**	**$325,650**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase-in

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Cities	163,771	-	-	-	-	-	163,771
Dist to Individuals	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**$163,771**	**-**	**-**	**-**	**-**	**-**	**$163,771**
Total Expenditures							
Total Expenditures	4,423,187	-	-	-	-	-	4,423,187
Total Expenditures	**$4,423,187**	**-**	**-**	**-**	**-**	**-**	**$4,423,187**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							25
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**25**
Total FTE							
Total FTE							25.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**25.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,708,064	-	-	-	-	-	1,708,064
Other Revenues	-	-	2,033,623	-	-	-	2,033,623
Federal Funds	-	-	-	329,878	-	-	329,878
Transfer In - Intrafund	-	-	32,382	-	-	-	32,382
Transfer from General Fund	-	-	32,382	-	-	-	32,382
Total Revenues	**$1,708,064**	**-**	**$2,098,387**	**$329,878**	**-**	**-**	**$4,136,329**
Transfers Out							
Transfer Out - Intrafund	-	-	(32,382)	-	-	-	(32,382)
Total Transfers Out	**-**	**-**	**($32,382)**	**-**	**-**	**-**	**($32,382)**
Services & Supplies							
Instate Travel	8,226	-	19,205	72	-	-	27,503
Out of State Travel	5,392	-	2,135	28	-	-	7,555
Employee Training	14,498	-	33,671	45	-	-	48,214
Office Expenses	39,251	-	35,152	182	-	-	74,585
Telecommunications	24,829	-	20,922	131	-	-	45,882
Data Processing	116,486	-	96,035	-	-	-	212,521
Publicity and Publications	-	-	8,748	-	-	-	8,748
Professional Services	76,056	-	386,848	69,255	-	-	532,159
IT Professional Services	50,415	-	6,073	206	-	-	56,694
Attorney General	142,225	-	54,186	571	-	-	196,982
Employee Recruitment and Develop	15,016	-	11,247	50	-	-	26,313
Dues and Subscriptions	6,398	-	439	10	-	-	6,847

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	646	-	2,947	4	-	-	3,597
Fuels and Utilities	82,241	-	67,874	15	-	-	150,130
Facilities Maintenance	107,973	-	75,929	30,713	-	-	214,615
Food and Kitchen Supplies	152,081	-	210,016	12,019	-	-	374,116
Medical Services and Supplies	600,813	-	897,279	173,037	-	-	1,671,129
Other Care of Residents and Patients	22,238	-	28,852	21,374	-	-	72,464
Agency Program Related S and S	57,082	-	49,952	7,132	-	-	114,166
Other Services and Supplies	17,266	-	12,895	5,025	-	-	35,186
Expendable Prop 250 - 5000	6,580	-	2,343	1,751	-	-	10,674
IT Expendable Property	62,122	-	647	7,864	-	-	70,633
Total Services & Supplies	**$1,607,834**	**-**	**$2,023,395**	**$329,484**	**-**	**-**	**$3,960,713**
Capital Outlay							
Household and Institutional Equip.	13,985	-	35	18	-	-	14,038
Industrial and Heavy Equipment	3,734	-	12	6	-	-	3,752
Land Improvements	2,119	-	12,567	3	-	-	14,689
Building Structures	8,761	-	19,837	44	-	-	28,642
Total Capital Outlay	**$28,599**	**-**	**$32,451**	**$71**	**-**	**-**	**$61,121**
Special Payments							
Dist to Cities	29,658	-	574	-	-	-	30,232
Dist to Individuals	8,898	-	8,430	60	-	-	17,388
Intra-Agency Gen Fund Transfer	32,382	-	-	-	-	-	32,382

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	693	-	1,155	263	-	-	2,111
Total Special Payments	**$71,631**	**-**	**$10,159**	**$323**	**-**	**-**	**$82,113**
Total Expenditures							
Total Expenditures	1,708,064	-	2,066,005	329,878	-	-	4,103,947
Total Expenditures	**$1,708,064**	**-**	**$2,066,005**	**$329,878**	**-**	**-**	**$4,103,947**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	198,736	-	-	-	-	-	198,736
Other Revenues	-	-	295,258	-	-	-	295,258
Federal Funds	-	-	-	56,444	-	-	56,444
Total Revenues	**$198,736**	**-**	**$295,258**	**$56,444**	**-**	**-**	**$550,438**
Services & Supplies							
Medical Services and Supplies	195,613	-	292,137	56,338	-	-	544,088
Total Services & Supplies	**$195,613**	**-**	**$292,137**	**$56,338**	**-**	**-**	**$544,088**
Special Payments							
Dist to Individuals	2,897	-	2,745	20	-	-	5,662
Other Special Payments	226	-	376	86	-	-	688
Total Special Payments	**$3,123**	**-**	**$3,121**	**$106**	**-**	**-**	**$6,350**
Total Expenditures							
Total Expenditures	198,736	-	295,258	56,444	-	-	550,438
Total Expenditures	**$198,736**	**-**	**$295,258**	**$56,444**	**-**	**-**	**$550,438**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 050 - Fundshifts

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	50,692,443	-	-	-	-	-	50,692,443
Other Revenues	-	-	(36,592,019)	-	-	-	(36,592,019)
Federal Funds	-	-	-	(14,100,424)	-	-	(14,100,424)
Total Revenues	**$50,692,443**	**-**	**($36,592,019)**	**($14,100,424)**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	11,815,667	-	(6,200,483)	(5,615,192)	-	-	(8)
Temporary Appointments	213,498	-	(124,938)	(84,562)	-	-	3,998
Overtime Payments	1,483,225	-	(990,875)	(492,350)	-	-	-
Shift Differential	430,865	-	(325,168)	(105,697)	-	-	-
All Other Differential	927,005	-	(187,174)	(739,831)	-	-	-
Empl. Rel. Bd. Assessments	6,313	-	(3,125)	(3,178)	-	-	10
Public Employees' Retire Cont	2,510,699	-	(1,319,642)	(1,191,056)	-	-	1
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	1,144,447	-	(593,005)	(551,098)	-	-	344
Worker's Comp. Assess. (WCD)	4,918	-	(2,380)	(2,534)	-	-	4
Flexible Benefits	4,298,903	-	(2,143,849)	(2,155,005)	-	-	49
Total Personal Services	**$22,835,540**	**-**	**($11,890,639)**	**($10,940,503)**	**-**	**-**	**$4,398**
Services & Supplies							
Instate Travel	467,584	-	(465,837)	(1,747)	-	-	-
Out of State Travel	52,490	-	(51,796)	(694)	-	-	-
Employee Training	833,686	-	(816,706)	(1,078)	-	-	15,902
Office Expenses	905,457	-	(852,632)	(4,419)	-	-	48,406

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 050 - Fundshifts

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	510,659	-	(507,474)	(3,185)	-	-	-
Data Processing	1,102,222	-	(1,059,413)	-	-	-	42,809
Publicity and Publications	212,190	-	(212,190)	-	-	-	-
Professional Services	3,451,348	-	(3,276,855)	(174,493)	-	-	-
IT Professional Services	116,446	-	(112,624)	(3,822)	-	-	-
Attorney General	336,576	-	(333,066)	(3,510)	-	-	-
Employee Recruitment and Develop	273,997	-	(272,788)	(1,209)	-	-	-
Dues and Subscriptions	10,900	-	(10,659)	(241)	-	-	-
Facilities Rental and Taxes	462,012	-	(71,483)	(108)	-	-	390,421
Fuels and Utilities	738,212	-	(737,838)	(374)	-	-	-
Facilities Maintenance	892,638	-	(827,905)	(64,733)	-	-	-
Food and Kitchen Supplies	2,305,506	-	(2,284,487)	(21,019)	-	-	-
Medical Services and Supplies	13,338,984	-	(11,078,420)	(2,260,564)	-	-	-
Other Care of Residents and Patients	1,218,264	-	(699,829)	(518,435)	-	-	-
Agency Program Related S and S	551,370	-	(534,324)	(21,444)	-	-	(4,398)
Other Services and Supplies	437,068	-	(312,793)	(121,880)	-	-	2,395
Expendable Prop 250 - 5000	252,419	-	(56,826)	(42,465)	-	-	153,128
IT Expendable Property	286,699	-	(15,707)	(190,755)	-	-	80,237
Total Services & Supplies	**$28,756,727**	**-**	**($24,591,652)**	**($3,436,175)**	**-**	**-**	**$728,900**
Capital Outlay							
Household and Institutional Equip.	1,287	-	(858)	(429)	-	-	-
Industrial and Heavy Equipment	444	-	(300)	(144)	-	-	-
Land Improvements	253	-	(171)	(82)	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 050 - Fundshifts

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	1,437	-	(367)	(1,070)	-	-	-
Total Capital Outlay	**$3,421**	**-**	**($1,696)**	**($1,725)**	**-**	**-**	**-**
Special Payments							
Dist to Cities	(719,384)	-	(13,914)	-	-	-	(733,298)
Dist to Individuals	(169,613)	-	(65,718)	235,331	-	-	-
Other Special Payments	(14,248)	-	(28,400)	42,648	-	-	-
Total Special Payments	**($903,245)**	**-**	**($108,032)**	**$277,979**	**-**	**-**	**($733,298)**
Total Expenditures							
Total Expenditures	50,692,443	-	(36,592,019)	(14,100,424)	-	-	-
Total Expenditures	**$50,692,443**	**-**	**($36,592,019)**	**($14,100,424)**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	28,229,021	-	-	-	-	-	28,229,021
Other Revenues	-	-	(141,401)	-	-	-	(141,401)
Federal Funds	-	-	-	(460,808)	-	-	(460,808)
Total Revenues	**$28,229,021**	**-**	**($141,401)**	**($460,808)**	**-**	**-**	**$27,626,812**
Personal Services							
Class/Unclass Sal. and Per Diem	167,765	-	(119,668)	(392,112)	-	-	(344,015)
Overtime Payments	10,023,179	-	-	-	-	-	10,023,179
Shift Differential	4,029,295	-	-	-	-	-	4,029,295
All Other Differential	6,865,988	-	19,556	65,858	-	-	6,951,402
Empl. Rel. Bd. Assessments	801	-	(24)	(81)	-	-	696
Public Employees' Retire Cont	3,612,051	-	(17,148)	(55,888)	-	-	3,539,015
Social Security Taxes	1,619,529	-	(7,659)	(24,960)	-	-	1,586,910
Worker's Comp. Assess. (WCD)	636	-	(21)	(63)	-	-	552
Flexible Benefits	528,783	-	(16,437)	(53,562)	-	-	458,784
Total Personal Services	**$26,848,027**	**-**	**($141,401)**	**($460,808)**	**-**	**-**	**$26,245,818**
Services & Supplies							
Instate Travel	102,828	-	-	-	-	-	102,828
Employee Training	28,641	-	-	-	-	-	28,641
Office Expenses	255,024	-	-	-	-	-	255,024
Telecommunications	63,987	-	-	-	-	-	63,987
Facilities Rental and Taxes	478,830	-	-	-	-	-	478,830
Intra-agency Charges	224,776	-	-	-	-	-	224,776

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 087 - August 2020 Special Session

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	17,787	-	-	-	-	-	17,787
Expendable Prop 250 - 5000	209,121	-	-	-	-	-	209,121
Total Services & Supplies	**$1,380,994**	**-**	**-**	**-**	**-**	**-**	**$1,380,994**
Total Expenditures							
Total Expenditures	28,229,021	-	(141,401)	(460,808)	-	-	27,626,812
Total Expenditures	**$28,229,021**	**-**	**($141,401)**	**($460,808)**	**-**	**-**	**$27,626,812**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							(16)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(16)**
Total FTE							
Total FTE							(16.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(16.00)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From OEIB	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Other Care of Residents and Patients	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: Oregon State Hospital**

Pkg: 091 - Elimination of S&S Inflation **Cross Reference Number: 44300-030-06-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From OEIB	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Other Care of Residents and Patients	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 095 - DHS/OHA Reshoot

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,782,893	-	-	-	-	-	1,782,893
Total Revenues	**$1,782,893**	**-**	**-**	**-**	**-**	**-**	**$1,782,893**
Services & Supplies							
Data Processing	1,782,893	-	-	-	-	-	1,782,893
Total Services & Supplies	**$1,782,893**	**-**	**-**	**-**	**-**	**-**	**$1,782,893**
Total Expenditures							
Total Expenditures	1,782,893	-	-	-	-	-	1,782,893
Total Expenditures	**$1,782,893**	**-**	**-**	**-**	**-**	**-**	**$1,782,893**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 413 - Person-Directed Transition Team

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 413 - Person-Directed Transition Team

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 415 - Rivers Run Conversion to SRTF

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 415 - Rivers Run Conversion to SRTF

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Medical Services and Supplies	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 416 - Position Conversions

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	11,216,256	-	-	-	-	-	11,216,256
Empl. Rel. Bd. Assessments	1,276	-	-	-	-	-	1,276
Public Employees' Retire Cont	1,921,352	-	-	-	-	-	1,921,352
Social Security Taxes	538,272	-	-	-	-	-	538,272
Worker's Comp. Assess. (WCD)	1,012	-	-	-	-	-	1,012
Flexible Benefits	841,104	-	-	-	-	-	841,104
Total Personal Services	**$14,519,272**	**-**	**-**	**-**	**-**	**-**	**$14,519,272**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Medical Services and Supplies	(14,718,106)	-	-	-	-	-	(14,718,106)
Intra-agency Charges	198,834	-	-	-	-	-	198,834
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**($14,519,272)**	**-**	**-**	**-**	**-**	**-**	**($14,519,272)**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 416 - Position Conversions

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							22
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**22**
Total FTE							
Total FTE							22.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**22.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 421 - Deferred Maintenance

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 422 - Asset Replacement

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 432 - EHR Replacement

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 432 - EHR Replacement

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 433 - Technology Modernization

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 433 - Technology Modernization

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Technical Equipment	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 434 - Secure Transport

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 439 - Complex Case Management Team (Acuity Team)

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 439 - Complex Case Management Team (Acuity Team)

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 445 - Expanded Capacity/ Caseload

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 445 - Expanded Capacity/ Caseload

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(6,607,551)	-	-	-	-	-	(6,607,551)
Total Revenues	**($6,607,551)**	**-**	**-**	**-**	**-**	**-**	**($6,607,551)**
Personal Services							
Class/Unclass Sal. and Per Diem	(3,383,304)	-	-	-	-	-	(3,383,304)
Overtime Payments	1,080	-	-	-	-	-	1,080
All Other Differential	(126,191)	-	-	-	-	-	(126,191)
Empl. Rel. Bd. Assessments	(1,624)	-	-	-	-	-	(1,624)
Public Employees' Retire Cont	(600,993)	-	-	-	-	-	(600,993)
Social Security Taxes	(255,296)	-	-	-	-	-	(255,296)
Worker's Comp. Assess. (WCD)	(1,288)	-	-	-	-	-	(1,288)
Flexible Benefits	(1,070,496)	-	-	-	-	-	(1,070,496)
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**($5,438,112)**	**-**	**-**	**-**	**-**	**-**	**($5,438,112)**
Services & Supplies							
Instate Travel	(87,248)	-	-	-	-	-	(87,248)
Out of State Travel	-	-	-	-	-	-	-
Employee Training	(24,236)	-	-	-	-	-	(24,236)
Office Expenses	(216,384)	-	-	-	-	-	(216,384)
Telecommunications	(54,292)	-	-	-	-	-	(54,292)
Facilities Rental and Taxes	(406,280)	-	-	-	-	-	(406,280)
Intra-agency Charges	(188,471)	-	-	-	-	-	(188,471)
Other Services and Supplies	(15,092)	-	-	-	-	-	(15,092)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	(177,436)	-	-	-	-	-	(177,436)
Total Services & Supplies	**($1,169,439)**	**-**	**-**	**-**	**-**	**-**	**($1,169,439)**
Total Expenditures							
Total Expenditures	(6,607,551)	-	-	-	-	-	(6,607,551)
Total Expenditures	**($6,607,551)**	**-**	**-**	**-**	**-**	**-**	**($6,607,551)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	30,992,454	-	-	-	-	-	30,992,454
Total Revenues	**$30,992,454**	**-**	**-**	**-**	**-**	**-**	**$30,992,454**
Personal Services							
Class/Unclass Sal. and Per Diem	12,684,288	-	-	-	-	-	12,684,288
Overtime Payments	1,192,738	-	-	-	-	-	1,192,738
Shift Differential	285,914	-	-	-	-	-	285,914
All Other Differential	1,275,911	-	-	-	-	-	1,275,911
Empl. Rel. Bd. Assessments	6,380	-	-	-	-	-	6,380
Public Employees' Retire Cont	2,644,692	-	-	-	-	-	2,644,692
Social Security Taxes	1,151,478	-	-	-	-	-	1,151,478
Worker's Comp. Assess. (WCD)	5,060	-	-	-	-	-	5,060
Flexible Benefits	4,205,520	-	-	-	-	-	4,205,520
Total Personal Services	**$23,451,981**	**-**	**-**	**-**	**-**	**-**	**$23,451,981**
Services & Supplies							
Instate Travel	729,106	-	-	-	-	-	729,106
Employee Training	104,800	-	-	-	-	-	104,800
Office Expenses	1,254,928	-	-	-	-	-	1,254,928
Telecommunications	304,313	-	-	-	-	-	304,313
Data Processing	285,667	-	-	-	-	-	285,667
Publicity and Publications	205,804	-	-	-	-	-	205,804
Professional Services	130,709	-	-	-	-	-	130,709
IT Professional Services	68,560	-	-	-	-	-	68,560

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Fuels and Utilities	686,168	-	-	-	-	-	686,168
Facilities Maintenance	912,658	-	-	-	-	-	912,658
Food and Kitchen Supplies	685,550	-	-	-	-	-	685,550
Medical Services and Supplies	1,089,579	-	-	-	-	-	1,089,579
Intra-agency Charges	733,754	-	-	-	-	-	733,754
Other Services and Supplies	65,668	-	-	-	-	-	65,668
Expendable Prop 250 - 5000	279,781	-	-	-	-	-	279,781
IT Expendable Property	3,428	-	-	-	-	-	3,428
Total Services & Supplies	**$7,540,473**	**-**	**-**	**-**	**-**	**-**	**$7,540,473**
Total Expenditures							
Total Expenditures	30,992,454	-	-	-	-	-	30,992,454
Total Expenditures	**$30,992,454**	**-**	**-**	**-**	**-**	**-**	**$30,992,454**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							110
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**110**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 802 - Behavioral Health System Investments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							110.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**110.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(166,598)	-	-	-	-	-	(166,598)
Other Revenues	-	-	(36,811)	-	-	-	(36,811)
Federal Funds	-	-	-	(62)	-	-	(62)
Total Revenues	**($166,598)**	**-**	**($36,811)**	**($62)**	**-**	**-**	**($203,471)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	(67,441)	-	-	-	-	-	(67,441)
Agency Program Related S and S	(99,157)	-	(36,811)	(62)	-	-	(136,030)
Total Services & Supplies	**($166,598)**	**-**	**($36,811)**	**($62)**	**-**	**-**	**($203,471)**
Total Expenditures							
Total Expenditures	(166,598)	-	(36,811)	(62)	-	-	(203,471)
Total Expenditures	**($166,598)**	**-**	**($36,811)**	**($62)**	**-**	**-**	**($203,471)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(300,000,000)	-	-	-	-	-	(300,000,000)
Other Revenues	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	302,283,800	-	-	-	302,283,800
Total Revenues	**($300,000,000)**	**-**	**$302,283,800**	**-**	**-**	**-**	**$2,283,800**
Personal Services							
Class/Unclass Sal. and Per Diem	(198,588,840)	-	198,588,840	-	-	-	-
All Other Differential	(131,448)	-	131,448	-	-	-	-
Empl. Rel. Bd. Assessments	(78,822)	-	78,822	-	-	-	-
Public Employees' Retire Cont	(34,040,777)	-	34,040,777	-	-	-	-
Social Security Taxes	(15,028,586)	-	15,028,586	-	-	-	-
Worker's Comp. Assess. (WCD)	(62,514)	-	62,514	-	-	-	-
Flexible Benefits	(51,957,288)	-	51,957,288	-	-	-	-
Total Personal Services	**($299,888,275)**	**-**	**$299,888,275**	**-**	**-**	**-**	**-**
Services & Supplies							
Medical Services and Supplies	(110,391)	-	110,391	-	-	-	-
Other Care of Residents and Patients	(1,334)	-	1,334	-	-	-	-
Total Services & Supplies	**($111,725)**	**-**	**$111,725**	**-**	**-**	**-**	**-**
Capital Outlay							
Household and Institutional Equip.	-	-	840,469	-	-	-	840,469

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	-	-	1,443,331	-	-	-	1,443,331
Total Capital Outlay	**-**	**-**	**$2,283,800**	**-**	**-**	**-**	**$2,283,800**
Total Expenditures							
Total Expenditures	(300,000,000)	-	302,283,800	-	-	-	2,283,800
Total Expenditures	**($300,000,000)**	**-**	**$302,283,800**	**-**	**-**	**-**	**$2,283,800**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-030-06-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	20,750	-	-	-	-	-
Non-business Lic. and Fees	6,095	-	-	-	-	-
Admin and Service Charges	16,540	271,517	271,517	271,517	271,517	271,517
Care of State Wards	34,091,911	2,369,042	2,369,042	2,369,042	2,369,042	2,369,042
Rents and Royalties	112,945	-	-	-	-	-
Sales Income	2,027,924	2,559,387	2,559,387	2,559,387	2,559,387	2,559,387
Other Revenues	468,744	64,375,776	64,375,776	33,304,282	33,121,270	33,126,070
Transfer In - Intrafund	725,501	753,070	753,070	785,452	785,452	785,452
Transfer from General Fund	-	753,070	753,070	785,452	785,452	785,452
Tsfr From Human Svcs, Dept of	30,135	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	302,283,800
Transfer Out - Intrafund	-	(753,070)	(753,070)	(785,452)	(785,452)	(785,452)
Transfer to Other	(371,943)	-	-	-	-	-
Total Other Funds	**$37,128,602**	**$70,328,792**	**$70,328,792**	**$39,289,680**	**$39,106,668**	**$341,395,268**
Federal Funds						
Federal Funds	34,465,284	38,929,554	38,929,554	29,010,390	28,392,870	28,392,879
Total Federal Funds	**$34,465,284**	**$38,929,554**	**$38,929,554**	**$29,010,390**	**$28,392,870**	**$28,392,879**

2021-23 Oregon Health Authority — Policy Packages (POPs) Legislatively Adopted Budget

POP #	Legislation	Lead Program Area	Title	Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds	POS	FTE
070	No	HPA	**Health IT Programs Shortfall**	Removes positions and reduces Federal Funds expenditure limitation to align with revenues available at the current service level for OHA Health IT Programs. These programs have been funded by a 90% Federal Funds match from the Health Information Technology for Economic and Clinical Health (HITECH) Act that sunsets in 2021. Due to the reduction in Federal Funds revenue, OHA will end or reduce several health IT programs and eliminate nine full-time positions. POP 424 partially offsets reductions in federal match with General Fund, including fully funding several programs that would otherwise be reduced and reinstating six full-time positions.	$ -	$ -	$ -	$ (18,276,922)	$ (18,276,922)	(9)	(9.00)
070	No	PH	**Public Health Revenue Shortfalls**	This Pkg 070 is a combination of 8 separate, fee-related Pkg 070 revenue reductions which also have POP buy-backs: Tobacco Tax (no POP buyback), Ambulance License Fees (POP 450), RPS Radioactive Material Licensing (POP 448), ORELAP (POP 449), HLO RT (POP 452), PDMP (POP 453), HLO Cosmotology (POP 447), and Home Health Agencies Licnesing (POP 451).	$ -	$ -	$ (5,208,300)	$ -	$ (5,208,300)	-	-
402	HB 2087 & SB 70	CS, SAEC	**Strategic/Structural Health Equity Innovation and Implementation**	OHA has limited capacity to complete current baseline equity and inclusion work for agency and Oregon, specifically related to health system transformation. This policy package not only addresses current structural and resource deficits but is also necessary to meet the needs of the agency to fulfill the 10-year strategic goal of eliminating health inequities in Oregon, including strategic planning development and implementation.	$ 5,825,829	$ -	$ 509,764	$ 946,685	$ 7,282,278	17	15.08
403	No	HSD	**Indian Managed Care Entity**	Establishes and supports Indian Managed Care Entities at the request of Oregon's Federally recognized Tribes, which will provide critical care coordination services to American Indian/Alaska Native enrollees in the Oregon Health Plan.	$ 1,441,980	$ -	$ -	$ 13,517,450	$ 14,959,430	-	-
404	HB 2088	CS, SAEC	**Tribal Traditional Health Worker**	Funds the creation of a sixth, separate Traditional Health Worker category for Indian Health Care Providers (IHCP) which would allow the Oregon Tribes and Urban Indian Health Program to develop a program to use in their communities. This includes developing curriculum, training staff, and certification. Once certified, IHCPs will be able to receive Medicaid reimbursement recognizing tribal based practices and other culturally specific services under this new worker type. Approval of the new provider type will occur via the State Plan Amendment process.	$ 308,499	$ -	$ 26,224	$ 50,132	$ 384,855	1	0.75
405	No	HSD	**CWM ESRD Outpatient Dialysis Coverage**	Funds the costs for dialysis, antirejection medication for kidney transplant, and additional related services and supplies to individuals eligible under Citizenship Waived Medical (CWM) coverage. Currently, individuals covered under CWM are only able to access dialysis in an emergency setting. Medical assistance coverage for other, not CWM, Medicaid eligible recipients under the Oregon Health Plan includes inpatient and outpatient dialysis settings and antirejection medication for kidney transplant, and additional related services and supplies. Funding this policy package directly aligns with OHA's strategic vision of eliminating health inequities in Oregon in the next 10 years. Conversely, without this policy package, the CWM end stage renal disease (ESRD) population would continue to experience inequity by not receiving adequate renal dialysis services. The CWM ESRD population would continue to seek treatment in the emergency room setting which is more costly than in an outpatient setting.	$ 1,143,012	$ -	$ -	$ 1,757,251	$ 2,900,263	-	-

2021-23 Oregon Health Authority — Policy Packages (POPs) Legislatively Adopted Budget

POP #	Legislation	Lead Program Area	Title	Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds	POS	FTE
407	No	HSD	**Operate Fee-For-Service Like a CCO**	Funds nine new positions to improve the Oregon Health Plan (OHP) fee-for-service (FFS) program operations and address several identified program gaps by aligning the fee-for-service delivery system with that of a coordinated care organization. The adverse effect of not funding this package is that program gaps will persist, OHP members in FFS will continue to have a health plan that is inferior to CCO plans, and important policy work, such as fee schedule and rule updates, will continue to be delayed. Avoidable problems with OHP payment to providers will continue to occur.	$ 12,057,223	$ -	$ -	$ 20,137,313	$ 32,194,536	9	6.75
408 (pkg 813)	SB 587	PH	**Tobacco Retail Licensure**	Tobacco is the leading preventable cause of death and disease in Oregon, costing the state $2.9 billion and nearly 8,000 lives every year. Moreover, the burden of tobacco use is not distributed evenly, falling heavily on Oregonians with low incomes, African Americans, Native Americans and Alaska Natives, and those who identify as LGBTQ+. This policy package would establish a strong statewide licensing system for retailers that sell tobacco products and inhalant delivery systems. It would equip OHA-PHD with new tools to educate retailers about tobacco laws, and – critically – to hold tobacco retailers that sell tobacco illegally accountable. Without statewide tobacco retail licensure, Oregon cannot robustly enforce tobacco laws such as the minimum legal sales age. A retail license could make it easier to enforce other tobacco sales laws such as tax collection compliance, counterfeit product sales, and compliance with federal laws (for example, no single cigarette sales or self-service displays of tobacco products).	$ -	$ -	$ 2,061,726	$ -	$ 2,061,726	12	7.74
409 (pkgs 802, 811, & 813)	SB 67, HB 2086, HB 2315, HB 2949, & HB 2980	HSD, HPA	**Community Behavioral Health Services**	Funding to implement strategies and recommendations from the Governor's Behavioral Health Advisory Council and the Governor's Racial Justice Council to improve the behavioral health system for adults and transition-aged youth who experience serious mental illness and co-occurring substance use disorders. Includes funds for community-based services and supports to increase access to peer-delivered services, promote culturally responsive practice, and build capacity; provider and student incentives to build Oregon's health care workforce; expanding housing services and supports to grow Oregon's supportive housing pool and help people stay housed.	$ 58,598,949	$ -	$ 100,253,714	$ 97,520,781	$ 256,373,444	21	20.00
411 (pkg 802)	HB 2086	HSD, HPA	**Community Mental Health Aid and Assist**	The number of people sentenced under "Aid and Assist" laws has doubled over the past five years. Oregon has traditionally relied on Oregon State Hospital (OSH) as the primary resource to meet the service needs of these people. Recent capacity challenges have been so great that the state fell into a period of non-compliance with the US Federal Court of Appeals ruling (Mink Order) that requires OSH to admit people committed under ORS 161.370 within 7 days of a signed judge's order. Local law enforcement, jails and emergency departments are consistently reporting stresses on their systems as well as frustration with the lack of effective service options. This policy package includes funding and positions to contract with community providers to open additional secure residential treatment facilities (SRTFs) and increase community services to meet the immediate needs of people who have been arrested and court-ordered for services under Oregon's "Aid and Assist" laws; ensure better coordination between courts, OSH and community mental health and substance use disorder service providers for people who have intensive behavioral health service needs; and a comprehensive evaluation to better understand the root causes for the increases and identify long-term strategies to improve services and outcomes.	$ 20,970,716	$ -	$ 2,218	$ 2,634,139	$ 23,607,073	10	10.00

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POP #	Legislation	Lead Program Area	Title	Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds	POS	FTE
412	No	HSD	**Expansion of Capacity for HSD Contract Development**	The Health Systems Division program and operations are an essential part of expanding and refining Medicaid and Behavioral Health programs and services throughout Oregon. HSD currently maintains oversight of 550 active contracts, processing over 180 contract action requests, such as new contracts, amendments, and solicitations, each calendar quarter. In order to better serve Oregonians, HSD must expand its capabilities and capacity in order to manage the increasing demands and meet crucial service levels for new contract requests, solicitations and contract amendments.	$ 237,898	$ -	$ 10,476	$ 248,382	$ 496,756	2	1.50
414	No	HSD, Shared	**Compass Modernization**	Continues the Compass Modernization portfolio projects approved and partially funded in the 2019-21 biennium to address data integration and reporting issues. OHA behavioral health data are currently submitted on paper or to siloed systems and cannot be integrated to create a more accurate view of health and service inequities and areas of need across Oregon. OHA is unable to provide adequate data for forecasting or mandated state and federal reporting. This leaves the agency at risk of losing state and federal funding. OHA and the Oregon Department of Human Services (ODHS) continue to fall short of the expectations of advocates by failing to meet the needs of transitioning clients, leaving the agencies at continuing risk of investigation and potential litigation for failure to meet legal requirements. This impacts the Oregonians we serve through poor coordination of care/services, leading to clients "falling through the cracks" and having to repeat levels of care. Data in the data warehouse will be used to improve the health system by increasing coordination and access to timely, appropriate and equitable health care.	$ 2,320,585	$ -	$ 1,669,288	$ 5,407,953	$ 9,397,826	6	6.00
416	No	OSH	**Position Conversions**	OSH has continuously been presented the duality of providing the appropriate levels of patient care within the restrictions of the number of personnel within the budget. To meet that patient care need, OSH has been forced to augment budgeted employees with alternative solutions - usually contracted through either direct professional services, temp agency contractors, locum/nursing agency or the Oregon Health Sciences University; but also including solutions such as limited duration or non-budgeted positions. This resource gap exists between a variety of roles and responsibilities throughout the hospital, primarily within the Psychiatry department. This policy package shifts funding for existing contracts to permanent position authority.	$ -	$ -	$ -	$ -	$ -	22	22.00
417	HB2073	PH	**Public Health Modernization**	Since 2013, Oregon has been on a path to fundamentally shift its practice to ensure essential public health protections are in place for all Oregonians through equitable, outcomes-driven and accountable services. The groundwork laid through initial investments in public health modernization have been critical to Oregon's management of the COVID-19 pandemic. However, the COVID-19 response has highlighted continued gaps in the public health system, specifically centering all work in health equity and cultural responsiveness so that health inequities will be eliminated by 2030. This policy package supports implementation of key public health programs in state, local and Tribal public health authorities and communities and creates mechanisms for increased accountability for health outcomes. Not funding this policy package risks OHA's ability to ensure basic public health protections guaranteed in statute are available to every person in Oregon, risks continuing health inequities, and challenges OHA in continuing to meet the deliverables and timelines prescribed in House Bill 3100 (2015).	$ 45,000,000	$ -	$ (465,178)	$ (752,016)	$ 43,782,806	24	24.00

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POP #	Legislation	Lead Program Area	Title	Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds	POS	FTE
418	No	PH	**Universally Offered Home Visiting**	Provides the resources required to implement and scale up the next phase of universally offered home visiting (UoHV) in Oregon. This continues the phased-in approach of implementing this program, continuing with the early adopter communities and the next cohort. This policy package allows for the program to be fully implemented as statutorily mandated, including the goal of establishing a more cohesive and comprehensive home-visiting system that is evidence-based and connects every family with a newborn in Oregon with local resources that are individualized, non-stigmatizing and meet them where they are with what they need.	$ 4,607,350	$ -	$ -	$ 3,196,819	$ 7,804,169	4	3.50
419	No	HSD	**CCO 2.0 Quality Assurance & Improving Data Collection**	The Health Systems Division lacks sufficient staff, process automation, and digitization of paper-based processes to meet the agency's oversight and quality assurance responsibilities due to the implementation of CCO 2.0 on January 1, 2020. CCO 2.0 significantly increased the volume and complexity of requirements for CCOs, which are designed to help achieve the Triple Aim of better health, better care, and lower costs while improving health equity. To meet many of these requirements, CCOs will be submitting more deliverables to OHA for evaluation, tracking and analysis than ever before. This policy package includes four additional staff to enable full implementation of CCO 2.0 requirements through the development of CCO deliverables, communication and guidance to CCOs in achieving the requirements and extensive evaluation of CCO deliverables. It also funds additional licenses and contractor time to design and build the online templates, interfaces, and supporting data infrastructure and include staff training to facilitate CCO reporting and other OHA data collection efforts. During the COVID-19 emergency it has been difficult to collect and review the required information as it is primarily paper-based and a challenge to transition to a remote work environment.	$ 870,172	$ -	$ -	$ 1,152,584	$ 2,022,756	4	4.00
421 (pkg 811)	No	OSH, SAEC	**Deferred Maintenance**	The Salem campus of OSH consists of 1.2 million square feet of buildings and interior court yards and has a Current Replacement Value (CRV) as reported to the Capital Advisory Board (CPAB) of $363,275,131. This makes the Oregon State Hospital among the highest replacement value of any single facility owned by the state. The Pendleton cottage facility has a current replacement value of $2,785,898 and is presenting considerable deferred maintenance due to the age of the campus. This funding is expected to eliminate the current critical deferred maintenance needs for the Salem and Pendleton campuses and maximize the lifespan of the state's investment and public trust.	$ -	$ -	$ 1,385,300	$ -	$ 1,385,300	-	-
422 (pkg 811, pkg 816)	No	OSH, SAEC	**Asset Replacement**	OSH Salem facility began construction in 2009, was completed in 2011 and is over 10 years old. The Junction City facility is now over 5 years old. As aging occurs, much of the expendable property and capital assets in operation have outlived or have soon expiring useful lives. Replacement of these items is necessary to provide a safe and secure environment for patients and staff, as well as maintain critical continuity of hospital operations.	$ 474,497	$ -	$ 4,453,500	$ -	$ 4,927,997	-	-
423 (pkg 811, pkg 816)	No	OSH, SAEC	**Oregon State Hospital Capital Improvement**	The OSH Salem Campus is the primary state psychiatric facility serving some of Oregon's most vulnerable populations. OSH has identified three critical capital improvement projects that would provide: A self-sustainable facility that could maintain a safe and secure environment of care throughout loss of city water and or contamination of city water such as the 2018 cyanotoxin event; expanded staff space by building a second floor within an existing area; and enhanced treatment capability by repurposing existing space.	$ 484,129	$ -	$ 4,555,000	$ -	$ 5,039,129	-	-

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POP #	Legislation	Lead Program Area	Title	Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds	POS	FTE
424	No	HPA	**Health IT Programs Support**	Health IT infrastructure is critical to support COVID response and recovery, including CCO and provider coordination and support for quarantined individuals. Due to the 90 percent federal match rate sunsetting in 2021, OHA needed additional General Fund to continue existing work. This policy package includes new General Fund to continue the HIT Commons, Medicaid PreManage, and HIE Onboarding programs and retain six current positions. These programs support critical stakeholder participation in health system transformation, including care coordination, value-based payment, and addressing social determinants of health and health equity. No new work is proposed in this policy package. Due to funding reductions, OHA will end two programs: the Oregon Provider Directory and the Clinical Quality Metrics Registry programs and eliminate three positions (see POP 070).	$ 2,047,367	$ -	$ -	$ 2,643,726	$ 4,691,093	6	6.00
426	No	PEBB/ OEBB	**Benefit Management System Replacement Project for PEBB/OEBB**	The current benefit management systems (BMS) used by the Oregon Educators Benefit Board (OEBB) and Public Employees' Benefit Board (PEBB) no longer support all current business needs since their respective introductions in 2008 and 2003. OEBB and PEBB, along with the OEBB and PEBB boards, are seeking to integrate the administration and support of the two systems, with improved user experience and customer care, into a single platform to meet the legislative direction provided under Senate Bill 1067 (2017). Not prioritizing and supporting a replacement effort for the current system will result in the continued use of end-of-lifecycle technology that is fragmented, non-standard, difficult to support, and is not scalable. Approximately 300,000 covered lives would be at risk for benefits interruption if a replacement system is not identified and procured prior to the expiration of existing vendor support in 2022.	$ -	$ -	$ 8,182,928	$ -	$ 8,182,928	-	-
427 (pkg 813)	HB 2010	HPA	**Oregon State Option & Coverage Stabilization**	Enables OHA to refine the details of health insurance reforms that would be intended to increase access to health insurance while reducing premiums paid by consumers, potentially through a public option or a "Medicaid buy-in" plan as envisioned by Senate Bill 770 (2019). In 2021, House Bill 2010 was passed and aims to develop an implementation plan as required by the bill.	$ 650,000	$ -	$ -	$ -	$ 650,000	-	-
431	No	HSD	**Substance Use Disorder 1115 Waiver State Plan Amendment**	Oregon has received a substance use disorder (SUD) 1115 Waiver and will shortly submit a state plan amendment (SPA) to the Centers for Medicare & Medicaid Services (CMS) to support an enhanced full continuum of care delivery system for individuals with SUD. When the corresponding SPA is approved, OHA will be able to utilize additional Medicaid dollars to pay for residential treatment for more Oregonians with SUD. This will provide the supports needed to prevent and treat SUD and sustain long-term recovery, including crisis intervention, outreach and education to help individuals in recovery find and keep housing. This policy package will staff the SUD waiver implementation and funds to contract for an evaluation to measure the effectiveness of the implementation process and waiver at creating desired outcomes.	$ 19,298,207	$ -	$ -	$ 110,217,871	$ 129,516,078	1	1.00
437 (pkg 811)	SB 65	HPA	**Strengthen Purchasing Power of the Marketplace**	Moves the health insurance Marketplace from the Department of Consumer and Business Services (DCBS) to OHA, creating greater opportunities for aligned policy, which will utilize all state levers to maximize opportunities for greater alignment in pursuit of the triple-aim.	$ -	$ -	$ 14,870,281	$ -	$ 14,870,281	18	18.00

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POP #	Legislation	Lead Program Area	Title	Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds	POS	FTE
206	No	Shared	**Integrated Eligibility Supporting the Post-Implementation System and Major Enhancements**	To provide stability and continued support for the Integrated Eligibility (IE) program. The Integrated Eligibility initiative is a multi-biennium effort to develop a comprehensive unified system called ONE that integrates eligibility determination for Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF) and Employment Related Day Care (ERDC) benefits. This system represents an essential lifeline to vulnerable Oregonians in need. The IE program is an umbrella under which multiple inter-dependent yet disparate bodies of work fall. The Integrated Eligibility (IE) program must meet the needs of the Oregonians in which it serves. Enhanced Federal funding will continue to be available to finance a portion of the requests outlined for enhancements. Items that are for maintenance and operations or not new development are not eligible for enhanced funding but can receive funds under the maintenance and operational federal match.	$ 518,347	$ -	$ 11,072,142	$ 726,694	$ 12,317,183	39	39.00
207	No	Shared, SAEC	**Maintenance & Operations of Provider Time Capture**	ODHS and OHA in-home care programs need a system that will increase program integrity and comply with the federal 21st Century CURES Act for Electronic Visit Verification System and the U.S. Department of Labor Fair Labor Standards Act. This would be done with a time, attendance and payment system for the program's Home Care Workers and Personal Support Workers. The drivers for this work include a need for: 1) improved timeliness and accuracy of data, 2) improved compliance with federal, state, and bargaining requirements, 3) increased efficiency and internal controls, 4) decreased duplication of efforts across agencies, 5) HCW/PSW to accurately and timely report services provided across programs, and 6) decrease dependency on outdated legacy systems. This policy package would implement ongoing maintenance and enhancements that build upon a base system implemented in the 2021-23 biennium that would result in an integrated solution that meets the 21st Century Cures Act criteria and helps protect vulnerable Oregonians.	$ 58,615	$ -	$ 824,214	$ 18,246	$ 901,075	3	3.00
445 (pkg 802)	No	OSH	**Expanded Capacity/ Caseload**	Opens the two remaining vacant treatment units on the Junction City campus, increasing OSH service capacity by 48 Secure Residential Treatment Facility beds, allowing for movement of patients between campuses to yield space on the Salem campus to better meet the demand for treatment of individuals under Aid and Assist orders.	$ 30,992,454	$ -	$ -	$ -	$ 30,992,454	110	110.00
448	HB 2075	PH	**Radiation Protection Services Fee Increase**	Ensures that Radiation Protection Services (RPS) can continue providing adequate radiation health and safety of Oregonians by creating 2021-23 financial stability and adequate biennia funding through user-fee increases. With these revenues, RPS budget solvency will be maintained, resulting in protection from radiation exposure and injury to patients, workers and the public; and maintenance of inter-agency agreements.	$ -	$ -	$ 1,408,249	$ -	$ 1,408,249	3	2.25
450	HB 2910	PH	**EMS Modernization**	The Health Care Regulation and Quality Improvement section regulates both ambulance service agencies and ambulance vehicles to ensure the quality and safety of services provided to Oregonians. Revenues generated from current fees no longer support the cost of associated regulatory work. Pursuant to ORS 682.085, the program conducts on-site licensing surveys of ambulance agencies and ambulance vehicles, and complaint investigations to ensure that ambulance agencies and ambulance vehicles provide high-quality and safe services and comply with associated state licensing regulations. This fee increase maintains the program's ability to meet its licensing and investigatory requirements which protect the quality of available emergency and nonemergency care and place patients and Emergency Medical Services (EMS) providers at risk.	$ -	$ -	$ -	$ -	$ -	-	-

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POP #	Legislation	Lead Program Area	Title	Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds	POS	FTE
451	HB 2072	PH	**Home Health Agencies Licensing Fees**	Increases home health agency licensure fees to support existing regulatory and complaint investigation activities and to ensure the quality of client care provided by home health agencies. This policy package required the passage of House Bill 2072 (2021). This fee increase allows the program to meet its statutory obligations including on-site initial and relicensure survey and complaint investigation requirements and may place persons at increased risk of unsafe or ineffective care.	$ -	$ -	$ 51,265	$ -	$ 51,265	-	-
453	HB 2074	PH	**Prescription Drug Monitoring Licensing Fees**	Increase fees paid by each health care licensee to fund the Prescription Drug Monitoring Program (PDMP). Funding is necessary to maintain sufficient capacity for program operations and database functions. The PDMP fee impacts all licensees regardless of program registration or program use.	$ -	$ -	$ 657,936	$ -	$ 657,936	-	-
454 (pkg 811)	HB 2362	HPA	**Mergers & Acquisitions**	Expands OHA's authority to review and approve mergers & acquisitions in the health care sector to ensure any significant proposed changes result in achieving the triple aim of better care, better health, and lower costs and advancing equity. As smaller providers confront financial challenges due to COVID-19, there is a risk they will be acquired by larger providers, leading to further consolidation in the provider market. Without this policy package it is likely Oregon's health care sector will become less well equipped to achieve the triple aim and advance equity.	$ 780,457	$ -	$ -	$ -	$ 780,457	4	2.84
				TOTALS	**$ 208,686,286**	**$ -**	**$ 146,320,747**	**$ 241,147,088**	**$ 596,154,121**	**307**	**294.41**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Policy & Analytics
Program:	Office of Health Information Technology
Policy package title:	Health IT Programs Shortfall
Policy package number:	070
Related legislation:	None

Summary statement:

This policy package removes positions and reduces Federal Funds expenditure limitation to align with revenues available at the current service level for the Oregon Health Authority's (OHA) Health IT Programs. These programs have been funded by a 90 percent Federal Funds match from the Health Information Technology for Economic and Clinical Health (HITECH) Act that sunsets in 2021. Due to the reduction in Federal Funds revenue, OHA will end or reduce several health IT programs and eliminate nine full-time positions. Policy package #424 partially offsets reductions in federal match with General Fund, including fully funding several programs that would otherwise be reduced and reinstating six full-time positions.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$0**	**($18,276,922)**	**($18,276,922)**	**(9)**	**(9.00)**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

This policy package is required by the Department of Administrative Services (DAS) to reduce Federal Funds expenditure limitation and positions to align the Oregon Health Authority's (OHA) budget with revenues available at the current service level. OHA's Health IT Programs have been funded by a 90 percent Federal Funds match from the Health Information Technology for Economic and Clinical Health (HITECH) Act, which sunsets in 2021. Due to the reduction in Federal Funds revenue, OHA will end or reduce several health IT programs and eliminate nine full-time positions.

2. What will this policy package buy and how and when will it be implemented?

This policy package reduces Federal Funds expenditure limitation to align with the projected Office of Health IT base budget. Health IT Programs currently operating under 90/10 HITECH match will be cut or reduced to operate within base budget with lower federal matching rates (75, 50, or 39 percent federal match depending on the work performed) for both staff and contracts.

Changes in federal match rates affects 25 positions and most Office of Health IT contracts. However, without replacement funding, OHA will eliminate or reduce the following programs and staff and use its base budget to cover remaining staff and contracts at the lower federal match rates:

- The Oregon Provider Directory (OPD) will be eliminated.
- The Clinical Quality Metrics Registry (CQMR) will be eliminated
- HIT Commons will be reduced.*
- Medicaid PreManage subscription will be reduced, shifting significant costs to CCOs.*
- HIE Onboarding program will end early (June 30, 2021 rather than September 30, 2021).*

- Resources supporting Health IT Oversight Council (HITOC) policy work including community information exchange (CIE) efforts will be reduced.*
- Nine positions will be eliminated.

** Policy package #424 includes new General Fund to continue the HIT Commons, Medicaid PreManage, and HIE Onboarding programs; staff/contracts to support HITOC and CIE work, and retain six current positions. The net effect of this POP 070 and POP 424 is that the OPD and CQMR programs and three positions have been eliminated.*

Here is further information about these programs:

- OHA launched the **Oregon Provider Directory (OPD)** in 2019 to centralize the collection and improve the overall quality of provider data (e.g., race and ethnicity, provider specialties, practice location, contact information, affiliations, etc.). Healthcare organizations, including OHA/DHS stakeholders and providers, face significant challenges and costs in managing provider directories and having a single source of truth for provider data. They can use the OPD to advance operational efficiencies, care coordination and health information exchange, and analytics, network management, and accountability efforts. As a statewide directory, the OPD includes more than 10,000 organization records and 130,000 provider records and is in process of rolling out its initial use cases. The OPD provides an interoperable, statewide infrastructure needed for unifying the collection of provider data from multiple sources, providing one place to access high quality provider data. *This policy package removes federal funding limitation and 9 positions due to reductions in federal funding match that begin in October 2021. This reduction will eliminate the Oregon Provider Directory program.*

- OHA launched the **Clinical Quality Metrics Registry (CQMR)** in 2019, which collected electronic clinical quality metrics data for Oregon's Medicaid program and also supported reporting for two federal health IT and quality programs, the Merit-based Incentive Payment System (MIPS) and the Comprehensive Primary

Care Plus (CPC+) program. The vision for the CQMR was to provide the statewide infrastructure needed to ensure quality in the Medicaid program and to support aligned reporting, administrative efficiencies, and reduced reporting burdens for providers. Because of changing federal regulations related to electronic health records, the CQMR's planned glide path to patient-level quality data is no longer viable. During this transitional period for national standards, the CQMR service has been suspended as of the end of 2020. *This policy package removes federal funding limitation and 9 positions due to reductions in federal funding match that begin in October 2021. This will eliminate the budget that preserves the CQMR program in suspension, effectively eliminating the CQMR program.*

- OHA and the Oregon Health Leadership Council launched **the HIT Commons**, a public/private partnership, to provide long-term sustainability for statewide health IT efforts. The HIT Commons governs two initiatives:
    - **EDie/PreManage (aka Collective Platform):** EDie connects all Oregon hospitals and provides emergency rooms with critical, concise information about patients who are high utilizers of emergency department (ED) services and patients with complex care needs. PreManage, a companion service to EDie, brings real-time hospital event notifications from EDie to participating CCOs, health plans, providers, and OHA/DHS programs who subscribe to receive real-time information when their patient, member, or client has a hospital event in any hospital in Oregon or Washington.
        - All of Oregon's eligible hospitals have made their ED and inpatient data available in EDie, adding Oregon's data to the data from Washington and other states. In 2019, Oregon's Skilled Nursing Facilities (SNFs) were able to join EDie, and today over half of SNFs in Oregon participate.
        - Today, all CCOs and major health plans are subscribed to PreManage, most of whom extend this service to their key contracted physical, behavioral and oral health clinics. Today, a majority of Oregon's Patient-Centered Primary Care Home clinics, over one-third of licensed behavioral health agencies, and four of nine Tribes' tribal clinics participate, as well as all of Oregon's Dental Care Organizations.

  - **The Oregon PDMP Integration Initiative,** launched in 2018, provides all Oregon prescribers, pharmacists and their eligible delegates electronic access to PDMP data within their workflows, to better inform prescribing of controlled substances including opioids.
  - *This policy package removes federal funding limitation and 9 positions due to reductions in federal funding match that begin in October 2021. This would reduce OHA's support for the HIT Commons.*

- OHA supports the **Medicaid PreManage program**, which supports CCOs, Tribal clinics, OHA/DHS programs and others. OHA/DHS programs also use PreManage – including Medicaid and behavioral health staff coordinating care, Oregon State Hospital teams, DHS long-term services and supports program staff including all Type B Area Agency on Aging and Aging & People with Disability District offices, and DHS Intellectual & Developmental Disability program staff and contractors. *This policy package removes federal funding limitation and 9 positions due to reductions in federal funding match that begin in October 2021. This would significantly reduce OHA's Medicaid PreManage subscription resulting in cost shifting to CCOs.*

- **HIE Onboarding Program with Reliance** – The LAB included new General Fund for the final three months of federal 90/10 funding to support onboarding to Reliance eHealth Collaborative, a regional health information exchange platform, for critical hospitals, primary care, behavioral and oral health clinics across several regions in Oregon. The LAB funding maximizes federal HITECH Act 90% federal match which will end on September 30, 2021. *This policy package removes federal funding limitation and 9 positions due to reductions in federal funding match that begin in October 2021. This would result in ending the HIE Onboarding Program early (June 30, 2021 rather than September 30, 2021).*

- **HIT Policy work and planning for statewide Community Information Exchanges** – 2021-24 HIT policy work includes the Health IT Oversight Council (HITOC) strategic plan update and work to support community information exchanges. Oregon communities are leading the way to addressing social determinants of health through new Community Information Exchanges, which connect CCOs, health plans,

hospitals and health care providers to social services providers. These CIE technology platforms provide social service resource directories, closed loop referrals to social services, and data and analytics capabilities that have unprecedented ability to support vulnerable populations and help target local and statewide investments. Nearly every CCO is investing in CIE in their community, often partnering with hospitals, county public health, and social services agencies. OHA's planning and support for CIE work can ensure a coordinated statewide CIE data and infrastructure. *This policy package removes federal funding limitation and 9 positions due to reductions in federal funding match that begin in October 2021. This would eliminate staff and contractor resources that support HIT policy and CIE work.*

3. How does this policy package further OHA's mission and align with its strategic plan?

This policy package is required by DAS to reduce Federal Fund expenditure limitation and to reduce positions.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

Not applicable.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Not applicable.

7. What are the long-term desired outcomes?

Not applicable.

8. What would be the adverse effects of not funding this policy package?

Not applicable.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Some of the cost associated with transitioning to lower federal match rates has been accommodated by reducing scope and focusing on only the most essential work.

Prioritization for this policy package: OHA has made difficult decisions about what work would remain with only base General Fund at lower rates of federal match. In making these decisions, OHA prioritized work required by federal, state or contract requirements, and prioritized the staff needed to support that work. Priorities include:

- Statutorily mandated work related to the Health IT Oversight Council (HITOC).
- Managing CCO 2.0 health IT contractual requirements.
- Completing and wrapping up the federal Medicaid Electronic Health Record Incentive Program.

OHA reviewed the remaining budget with the goal of retaining services under OHA's statutorily required Oregon Health IT Program. Oregon Health IT Program services each include significant contractor and vendor costs, which are eligible for 75/25 federal matching funds after 90/10 HITECH funding ends. Although all services within the Oregon HIT Program are operational, the remaining General Fund was insufficient to retain either the Oregon Provider Directory (OPD) or the Clinical Quality Metrics Registry (CQMR) programs due to

the contractor costs. Only the HIT Commons and Medicaid PreManage programs could be retained under reduced funding.

10. What alternatives were considered and what were the reasons for rejecting them?

OHA provided information to LFO, DAS and the Governor's office on the additional GF needed to sustain existing work. Ultimately, the 2021-23 budget included new General Fund to continue the HIT Commons, Medicaid PreManage, and HIE Onboarding programs; staff/contracts to support HITOC and CIE work, and retain six current positions. The net effect of this package #070 and package #424 is that the OPD and CQMR programs and three positions have been eliminated.
This policy package is required by DAS to reduce Federal Fund expenditure limitation and positions.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

OHA, ODHS, tribal clinics, local public health agencies, and other contracted organizations like CCOs and Medicaid Fee for Service care coordination entities (KEPRO and CareOregon) could have benefitted eventually from participation in the Oregon Provider Directoryprogram, however the program was in initial stages of launch when it was suspended and ultimately ended.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

OHA's health IT programs support all Oregon health care stakeholders, as well as OHA and ODHS programs. In particular, OHA has had the support of the following stakeholders for work impacted by this package:

- The Health IT Oversight Council and Oregon's Provider Directory Advisory Committee
- Health plans and CCOs, including CCO Oregon, Dental Care Organizations
- Hospitals and health systems, including OAHHS
- Oregon Health Leadership Council and its committees
- HIT Commons Governance Board and various committees
- Providers and many provider associations including OMA, OPCA, Office of Rural Health and others
- Behavioral Health agencies and associations including AOCMHP
- Social services and Community Information Exchange stakeholders including 211info
- Technology and data quality partners such as Comagine, Reliance eHealth Collaborative, OCHIN
- Oregon retail pharmacies
- Skilled Nursing Facilities

In addition to OHA stakeholders, OHA's Office of Health IT (OHIT) has coordinated with ODHS executives and programs to ensure the value of HIT Programs support ODHS.

- HIT Commons and OHIT staff provide subject matter expertise on Health IT and technical assistance to ODHS programs including Type B Area Agency on Aging, Aging and People with Disabilities, Intellectual and Developmental Disabilities, Child Welfare staff and local offices or contractors (AAA, Brokerages) related to OHA's Medicaid PreManage program. This tool enables ODHS programs to view hospital and emergency department admit and discharge data on ODHS clients, which is used for managing residential and long-term care placements, identifying quality and abuse concerns, and managing effective ODHS programs.
- HIT Commons and OHIT staff also support social determinants of health work across ODHS with Community Information Exchange planning efforts, which would ultimately support electronic referrals and resource look-up for social services statewide.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

Health IT programs, policies, governance and coordination are critical for supporting populations impacted by health inequities. Health IT plays several critical roles directly and indirectly in this area:

- HIT Commons and Medicaid PreManage programs support all CCOs, health plans and hospitals across Oregon, as well as patient-centered primary care homes, safety net clinics, tribal clinics, behavioral and oral health providers to ensure that individuals at risk of high-utilization of ED/hospitalization do not fall through the cracks of a disconnected health care system. Providers and CCOs instead have the benefit of data and tools needed to manage and coordinate care for these high-risk populations, including many that typically face disparities due to racism and other social factors.
- Oregon communities are leading the way to addressing social determinants of health through new Community Information Exchanges, which connect CCOs, health plans, hospitals and health care providers to social services. These technology platforms provide social service resource directories, closed loop referrals to social services, and data and analytics capabilities that have unprecedented ability to support vulnerable populations and help target local and statewide investments. HIT Commons work to plan and coordinate statewide Community Information Exchanges bring critical data and infrastructure to connect health care and culturally specific social service agencies across Oregon's communities.
- Data on race, ethnicity, language and disability can be sourced and shared from health IT systems, including electronic health records and via health information exchange tools.
- Population management tools supported by state health IT strategies and programs allow CCOs, health plans, and providers to assess quality of care and target resources to individuals facing the greatest need and barriers and demonstrate the impact of programs on populations including those facing inequities.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

- Health IT subject matter expertise and leadership under HITOC is critical to ensure that Oregon's health system transformation efforts are supported by the data and infrastructure needed to achieve health equity and address barriers for populations facing inequities. HITOC coordinates with the Health Equity Committee as well as OHA programs seeking to improve REALD data and leverage technology.
- The OPD could have played a role in identifying culturally appropriate care by providing statewide data on providers' race/ethnicity/language characteristics, as well as information about specialty focus areas (like expertise working with specific populations) and information about facility accommodations for physical disabilities. It could have used location information to identify where there may be gaps or capacity/access issues across the state to populations impacted by health inequities.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Not applicable

15. What assumptions affect the pricing of this policy package?

The enhanced federal match from the HITECH Act sunsets in 2021.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

The following existing positions will be eliminated:

- One (1) Executive Support Specialist 2 position
- One (1) Research Analyst 3 position
- One (1) Research Analyst 4 position
- Two (2) Operations & Policy Analyst 2 positions
- Two (2) Operations & Policy Analyst 3 positions
- One (1) Operations & Policy Analyst 4 position
- One (1) Project Manager 2 position

20. What are the start-up and one-time costs?

None.

21. What are the ongoing costs?

Not applicable. This policy package is required by DAS to reduce Federal Fund expenditure limitation and positions.

22. What are the potential savings?

Not applicable. This package is required by DAS to reduce Federal Fund expenditure limitation and positions.

23. What are the sources of funding and the funding split for each one?

The Federal Funds reduced are due to the end of the 90 percent Federal Funds match from the HITECH Act.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	($959,722)		($1,441,249)	($2,400,971)	(9)	(9.00)
Services & Supplies	($146,970)		($15,728,277)	($15,875,247)		
Capital Outlay						
Special Payments	$1,106,742		($1,107,396)	($654)		
Other						
Total	**$0**	**$0**	**($18,276,922)**	**($18,276,922)**	**(9)**	**(9.00)**

Fiscal impact by program

	HPA Office of Health Information Technology			**Total**
General Fund				**$0**
Other Funds				**($5,208,300)**
Federal Funds	($18,276,922)			**($18,276,922)**
Total Funds	($18,276,922)			**($23,485,222)**
Positions	(9)			**(9)**
FTE	(9.00)			**(9.00)**

Oregon Health Authority
2021-23 Policy Package

Division:	Central Services
Program:	Equity and Inclusion Division
Policy package title:	Strategic/Structural Health Equity Innovation and Implementation
Policy package number:	402
Related legislation:	HB 2087 Health Care Interpreter; SB 70 Regional Health Equity Coalitions

Summary statement:

The Oregon Health Authority has limited capacity to complete current baseline equity and inclusion work for agency and Oregon, specifically related to health system transformation. This policy package not only addresses current structural and resource deficits but is also necessary to meet the needs of the agency to fulfill the 10-year strategic goal of eliminating health inequities in Oregon, including strategic planning development and implementation.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$5,825,829**	**$ 509,764**	**$ 946,685**	**$7,282,278**	**17**	**15.08**

Oregon Health Authority: 2021-23 Policy Package

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

The Oregon Health Authority has systemic capacity limitations which have impeded equity and inclusion driven work related to health system transformation. Without a more robust infrastructure to address social and health inequities and achieve health equity for communities disadvantaged by historical and structural racism, OHA will not meet agency initiatives or fulfill its mission to provide better health for all. OHA will fail to reach its 10-year strategic goal of eliminating health inequities in Oregon and populations of people in Oregon will continue to suffer preventable illness, chronic illness and premature death.

The problem of working without sufficient resources and the clear mandate to achieve greater health equity in Oregon health and health care delivery is longstanding. While the need for health equity work continues to grow in scope, visibility and priority, it is ultimately confined and constricted by an ongoing lack of resources. This POP literally implements a component of OHA's recently adopted definition of health equity, by seeking to redistribute resources and power within OHA to address health inequity and deliver on the Governor's long-range goal to achieve improved health equity.

Hence, this POP addresses current structural and resource deficits within OHA and connects the agency's new and evolving initiatives for addressing the COVID-19 pandemic and furthering health care reforms with innovative community engagement strategies as developed by the Equity and Inclusion Division, Community Partner Outreach Program (CPOP) and Tribal Affairs. Additionally, the disparate impact of COVID-19 has only intensified the need for a robust and interconnected OHA resource for strategic community engagement with impacted communities in order to inform:

- The state's long-term response to the COVID-19 pandemic

- The state's strategies for addressing structural health inequities more broadly, as reflected in CCO 2.0 policy goals, the 2021 State Health Improvement Plan, and the state's 2022 1115 waiver.

2. What would this policy package buy and how and when would it be implemented?

The policy package is an investment in infrastructure within the Equity and Inclusion division, including positions, position classification realignment and programmatic funding. It would first right-size the division and positions to meet current demands and build the infrastructure needed to support the agency's fulfillment of the 10-year goal to eliminate health inequities in Oregon. This policy package addresses that infrastructure-gap through additional positions, the reclassification of current management positions and additional programmatic funds. All are necessary to enhance the current infrastructure of the Equity and Inclusion division by deepening the bench to include more people to do the work. The work under this policy package is immediately implementable because of existing structure in the OHA Equity and Inclusion division.

This POP buys critical resources needed for the Equity and Inclusion division which is responsible to lead the work necessary to operationalize the ***health equity definition*** adopted by the Oregon Health Policy Board and OHA in October 2019:

> ***Oregon will have established a health system that creates health equity when all people can reach their full health potential and well-being and are not disadvantaged by their race, ethnicity, language, disability, gender, gender identity, sexual orientation, social class, intersections among these communities or identities, or other socially determined circumstances.***
>
> ***Achieving health equity requires the ongoing collaboration of all regions and sectors of the state, including tribal governments to address: The equitable distribution or redistribution of resources and power; and recognizing, reconciling and rectifying historical and contemporary injustices.***

The principles of the health equity definition must be integrated as an essential part of OHA's strategic plan framework including but not limited to ongoing community engagement on new policies and programs in the next 1115 Waiver; CCO 2.0 implementation and 3.0 development; public health modernization; the State Health Improvement Plan implementation and COVID-19 stabilization and sustainability work to come. This undertaking requires more staff with the capacity to develop expertise in ongoing health care transformation, public health modernization and COVID response and recovery within OHA. The agency also requires further development of both innovation, as well as the expansion of existing innovative strategies and programs. This includes the development and tracking of metrics and REALD data, health equity, non-discrimination and ADA policy and practice, culturally responsive community engagement and the expansion of Regional Health Equity Coalitions and Language Access, Health Care Interpreters and Traditional Health Worker programs. This work is necessary to develop capacity and operationalization across multiple divisions of the agency and the state, and right-size that capacity to meet the 10-year goal of the agency and the Governor's goals related to health equity.

Right-size Equity and Inclusion Division:

This policy package adds the following ten positions: one Research Analyst 3, three Operations & Policy Analyst 3 positions, two Operations & Policy Analyst 4 positions, two Program Analyst 3 positions, one Program Analyst 4 position, and one Executive Support Specialist 2 position. This request does not preclude the identification of additional positions that could work as specific liaisons with or be embedded in behavioral health, communications, Human Resources training and development, and the Ombud's program.

Add New and Right-size Managerial Positions:

This policy package adds two managerial positions: a Health Equity Innovation/Implementation Manager (PEM F) and an Operations Deputy (PEM E), and reclassifies two existing management positions to PEM F and reclassification of the Equity and Inclusion Director to PEM H.

Community Engagement:

In addition to rightsizing, the policy package also buys increased expertise in community engagement and outreach capacity. Community engagement and outreach is not only communication but is a practice-based expertise related to health equity which includes outreach, engagement, development and follow-up in a continuous loop of communication. OHA has a unique opportunity and responsibility to engage and form more effective partnerships with communities to identify, analyze, research and address policy and systemic barriers to guide effective implementation of strategic priorities. Investing in continuous and meaningful community engagement is essential to build trust and relationships with communities that experience the greatest health inequities due to structural and institutionalized oppression and racism. These include communities of color, people with disabilities, LGBTQ communities, immigrants, refugees, people with limited English proficiency, Tribes, and communities at the intersection of these identities. Additionally, it is critical that OHA shift away from models where interactions with communities are transactional and largely occur when the agency needs input, information or feedback for initiative-specific purposes. This model creates long-lasting barriers and mistrust. Instead, the agency needs to develop models for continuous community engagement capable of building long-term trust and relationships with communities.

Specifically, this policy package adds one of each the following five positions: Operations & Policy Analyst 1, Operations & Policy Analyst 3, Operations & Policy Analyst 4, one Program Manager 3, one Program Analyst 3, and one Administrative Specialist 2. These positions will bring a specific expertise in equity-focused community engagement and policy development and will coordinate across the entire agency and all divisions.

3. How does this policy package further OHA's mission and align with its strategic plan?

With Health Equity as its core value, the Oregon Health Authority has embarked on a strategic planning process to identify priorities and achieve the goal of improving the health of all people in Oregon. In that context, OHA has a unique opportunity and responsibility to engage and form partnerships with communities to address policy and

systems barriers and guide effective implementation of its strategic priorities. This policy package is imperative to the development and implementation of the OHA strategic plan and the 10-year goal of eliminating health inequities in Oregon. It creates the internal programmatic, resource, operational and staffing capacity to support the development and implementation of the strategic plan and necessary community engagement. In addition, the policy package also generates staffing expertise in both the evolving content of OHA's health system transformation and COVID-19 response and recovery strategies, as well as innovative and robust community engagement initiatives as implemented by the Equity and Inclusion division in partnership with Community Partner Outreach Program. As a result, OHA will have the infrastructure to make meaningful progress toward its 10-year goal of eliminating health inequities, addressing health disparities and achieving health equity in populations and communities most impacted by health inequities. Overall, the requested resources will enable OHA to better understand the full context of population-specific health inequities and meaningfully advance health equity in Oregon.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

This policy package ensures and sustains capacity for strategic and structural health equity innovation and implementation to achieve OHA's 10-year goal of eliminating health inequities in Oregon. To that end, OHA will develop a set of measures to drive efforts to reduce health inequities. The measures will align with five-year goals currently under development to inform and align with the broader set of 10-year strategic plan measures. There are also several process and outcome measures developed as part of the OHA Performance System. For this purpose, measures used to evaluate the success of this policy package will include existing indicators, indexes, and

composite measures as well as those that will be developed to provide clear direction, spur actions and reflect progress toward achieving health equity. The measures will be broadly focused in the following areas:

- Understanding and addressing the social determinants of health and health equity including structural drivers such as systemic racism and oppression.
- Developing, implementing and investing in continuous and meaningful community engagement to build trust and relationships with communities impacted by the greatest health inequities.
- Identifying and prioritizing community needs, and ultimately developing additional innovative and sustainable solutions to achieve health equity in all communities across the state.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Yes. It is closely connected with the purpose of the OHA Performance System, which is to increase effectiveness in OHA's work to transform health and health care for the people of Oregon. The OHA Performance System is a framework that identifies and improves processes that will ultimately increase effectiveness in accomplishing the strategic goals, mission and values of the agency. Health Equity has been identified as a core value for the agency and therefore, Equity and Inclusion as a key goal has been woven throughout the outcomes and core operating and supporting processes in the OHA Performance System. This policy package will help OHA reach that desired outcome of health equity as an actively pursued value and goal across the agency and the state, including for example the expansion of the Regional Health Equity Coalition program. The Performance System, by identifying processes and measures, will help work toward that outcome and evaluate progress.

7. What are the long-term desired outcomes?

- Development and implementation of the community engagement work for the strategic plan and ongoing community engagement work for the agency.

- Development and implementation of the OHA strategic plan, including five-year goals and 10-year goal of the strategic plan.
- Expansion of Regional Health Equity Coalitions.
- Expanded capacity to support research and analysis in support of health equity programmatic and engagement needs and to connect across divisions within OHA to bridge health care reform initiatives and community engagement strategies.
- The elimination of health inequities in Oregon by 2030/31.
- Long-term savings to the overall health delivery system as health inequities are eliminated over the 10-year period.

8. What would be the adverse effects of not funding this policy package?

The problem of working without sufficient resources but the clear mandate to achieve greater health equity in Oregon health delivery is a long and historical one. While the need for this kind of work continues to grow in scope, visibility and priority, it is ultimately confined and constricted by a lack of sufficient resources. This policy package literally implements a component of OHA's recently adopted definition of health equity, by seeking to redistribute resources and power within OHA and the state to address health inequity and deliver on the Governor's long-range goal to achieve improved health equity. Therefore, without additional resources, it will be very difficult, if not impossible, to fully operationalize the fundamentals of the health equity definition within the agency and across the state. The lack of additional resources will also hinder the development of organizational and shared ownership of health equity as an actively pursued value and will ultimately prevent OHA from fully actualizing the 10-year goal to eliminate inequities in Oregon's health system.

This policy package is also significant for the communities facing inequities as communities will have opportunities to engage and share the barriers and challenges they experience. This will help the agency to better understand population-specific inequities. As a result, creative and sustainable solutions will be created to more

meaningfully address the conditions and needs that impact people's capacity to be healthy across the state. To make this meaningful with a significant equity impact, sustained, long-term efforts with dedicated fiscal investment are needed. Hence, without the additional resources through this policy package there will be a detrimental effect on OHA's ability to address health equity challenges at the community level.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Over multiple biennia, the Equity and Inclusion division has reprioritized work and has reallocated two positions to support work related to health equity innovation within health system transformation. Focus areas for these positions include development of an Oregon-grown measure of health equity for CCO incentivization and CCO 2.0 contractual deliverable guidance and related support that focuses on newly mandated CCO contractual obligations related to health equity.

In 2016 the division worked with a LEAN specialist to apply LEAN practices to the work and structure. Recommendations were applied along with results of an operational assessment in 2015, by outside consultants. In 2019, community engagement work was assessed by an external consultant. Additionally, two staff members of the division were reassigned and dedicated almost exclusively to develop, plan and coordinate the agency's Community Engagement events/sessions for the 10-year strategic plan. This has worked short-term but is not sustainable medium to long-term.

10. What alternatives were considered and what were the reasons for rejecting them?

In 2015, under previous agency administration, seven positions were eliminated. Since then the division has reprioritized work and pursued efficiencies as described above, but unfortunately continues to lack sufficient capacity to meet current needs. Staff have been working in overdrive. With OHA's adoption of the 10-year goal to

eliminate health inequities, there are no viable alternatives except to invest the additional funds described in this policy package.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

While statute changes are not inherently required to implement this policy package, programs related to Traditional Health Workers, Health Care Interpreters, Race, Ethnicity, Language and Disability data collection and Regional Health Equity Coalitions would benefit from legislation that strengthens existing standards and requirements.

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

Strengthening community engagement, Regional Health Equity Coalitions (RHECs) and Traditional Health Worker (THW) programs will enhance resources for Tribal Governments. It also Increases opportunities for local/county governments and health system, including coordinated care organizations (CCOs) to partner with RHECs and offer technical assistance and training to build capacity around health equity and the social determinants of health.

For example, a RHEC-capacity building grant to Warm Springs Confederated Tribes has successfully shown that additional RHECs run by Tribal Governments can enhance equity work with Tribes. Additionally, the ongoing collaboration between the division and Tribal Governments has resulted in the identification of a potential new THW worker category specific within the Tribes where there will also be additional benefit.

Another example is when Mid-Columbia Health Equity Advocates (MCHEA) successfully advocated to County Commissioners for a county ID card for all community members regardless of barriers related to age, housing

transportation, immigration status and cost. Having an official ID improves access to basic services and helps make law enforcement interactions less frightening.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

The Equity and Inclusion division is collaborating with the Health Policy and Analytics (HPA) division and the Oregon Health Authority Leadership Team.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

This policy package is solely focused on achieving health equity and equitable health outcomes for priority populations that are most disadvantaged by historical and contemporary racism and oppression, which are the root causes of health inequities. This policy package advances the operationalization of the agency's health equity definition and advancement toward the 10-year goal to eliminate health inequities.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): None

15. What assumptions affect the pricing of this policy package?

The assumption that health equity and the 10-year agency goal are indeed priorities for the agency and the state.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No, all aspects of the policy package fit within existing responsibilities of the agency including compliance with state and federal law, the current mission of the agency and the 10-year goal of the agency's strategic plan.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No, our work is not delivered in a caseload or service unit context.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

This policy package funds and establishes 17 permanent, full-time positions:

- Research Analyst 3, Research and Analytics
- Operations & Policy Analyst 4, Accessibility Coordinator
- Operations & Policy Analyst 3, Public Investigator
- Operations & Policy Analyst 4, Regional Health Equity Coalition Lead (based on expansion Legislation)
- Program Analyst 3, Regional Health Equity Coalition (based on expansion Legislation)
- Program Analyst 4, Traditional Health Worker program
- Program Analyst 3, Health Care Interpreter program

- Operations & Policy Analyst 3, Strategic Coaching and Technical Assistance
- Executive Support Specialist 2
- Principle Executive Manager E, Operations Deputy

Reclassed Positions:

- Two Principle Executive Manager E positions to Principle Executive Manager F positions
- One Principle Executive Manager G to Principle Executive Manager H

Community Engagement:

- Operations & Policy Analyst 3
- Operations & Policy Analyst 4
- Administrative Specialist 2
- Project Manager 3
- Program Analyst 3
- Operations & Policy Analyst 1

Since the development of this policy package in spring 2020, much has changed within the state and OHA; therefore, OEI will reevaluate position classifications and needs as OHA implements the new programs.

20. What are the start-up and one-time costs?

None.

21. What are the ongoing costs?

All costs are ongoing, as they are staffing and programmatic in nature.

22. What are the potential savings?

Savings will be long-term to the health delivery system.

23. What are the sources of funding and the funding split for each one?

Funding for personal services in OHA Central Services, including the Equity and Inclusion division, are determined by an agency-wide cost allocation methodology. The budgeted funding splits are as follows, General Fund at 80 percent, Other Funds at 7 percent and Federal Funds at 13 percent. Federal funding sources include primarily Medicaid matching funds and other federal grants.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$2,584,791	$ 226,183	$ 420,040	$3,231,014	17	15.08
Services & Supplies	$3,241,038	$283,581	$526,645	$4,051,264		
Capital Outlay						
Special Payments						
Total	**$5,825,829**	**$509,764**	**$ 946,685**	**$7,282,278**	**17**	**15.08**

Fiscal impact by program

	Central Services	SAEC			Total
General Fund	$5,471,612	$354,217			**$5,825,829**
Other Funds	$ 478,774	$30,990			**$ 509,764**
Federal Funds	$ 889,134	$57,551			**$ 946,685**
Total Funds	$6,839,520	$442,758			**$7,282,278**
Positions	17				**17**
FTE	15.08				**15.08**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Systems Division
Program:	Medicaid, Tribal Affairs
Policy package title:	Indian Managed Care Entities
Policy package number:	403
Related legislation:	None

Summary statement:

Establishes and supports Indian Managed Care Entities at the request of Oregon's Federally recognized Tribes, which will provide critical care coordination services to American Indian/Alaska Native enrollees in the Oregon Health Plan.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$1,441,980**	**$0**	**$13,517,450**	**$14,959,430**	**0**	**0.00**

Oregon Health Authority: 2021-23 Policy Package

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

In September 2018, during formal tribal consultation for the development of CCO 2.0, representatives of Oregon's nine Federally recognized tribes and urban Indian health program made a formal written request to OHA Leadership. This request was to assist in the creation of Indian Managed Care Entities (IMCEs), which will provide critical care coordination services to American Indian/Alaska Native (AI/AN) enrollees in the Oregon Health Plan. Section 1932(h) of the Social Security Act and federal regulations at 42 CFR §438.14 gives the state the authority to create Indian Health Care Entities. These IMCEs, when approved by the Centers for Medicare and Medicaid Services (CMS) via state plan amendment, will be the very first IMCEs in the nation. Other states and tribes have explored developing IMCEs but to date none have been created.

Work has continued since September 2018 in partnership with tribal health directors and staff to develop this proposal and move toward implementation. This vital priority requires a significant dedication of staff time, expertise, and agency resources across many different divisions and units. As of June 2020, four Tribes and the urban Indian health program are moving forward with establishing a total of five IMCEs, however ongoing effort, technical assistance, and resources are required to support implementation of these five IMCEs, as well as an additional four IMCEs that may move forward if these Tribes also decided to join this initiative.

The IMCEs are a non-risk-based program where Indian health care entities may provide managed care services as a Primary Care Case Management model and receive a Primary Care Case Management payment on a Per Member Per Month basis. Tribes are anticipated to receive 100 percent Federal Funds, and the urban Indian health program will be anticipated at a minimum to receive federal matching funds based on their clients' enrollment. A State Plan Amendment will be submitted. Federal matching funds is based on approval of that

SPA. This program will assist in reducing health disparities by ensuring the delivery and sustainability of coordinated, culturally responsive health care for American Indians and Alaska Natives.

2. What will this policy package buy and how and when will it be implemented?

OHA will procure technical assistance for the Tribes and urban Indian health program in designing and implementing the IMCE program in their health clinics. We are currently receiving technical assistance from two contractors – this request for continued technical assistance will continue this support through 2021-2023. Although it is not known precisely when we will receive CMS approval and have OHA implementation ready to support IMCEs, this request for assistance will ensure OHA is supporting the preparation necessary to establishing this program.

OHA will also ensure each IMCE receives their full Per Member Per Month (PMPM) payment for each AI/AN patient enrolled in the IMCE, regardless of the level of federal financial participation. It is likely that this program will be in place and making PMPM payments to IMCEs in 2021.

3. How does this policy package further OHA's mission and align with its strategic plan?

This package will further the triple aim of better health, better care, and lower costs by supporting IMCEs to deliver and coordinate, culturally responsive health care for their tribal populations served. This package will also help achieve the agency's goal of eliminating health disparities within ten years by improving the delivery and availability of health services that are limited to AI/AN OHP members, who are disproportionally fee-for-service and experience a dearth of specialty care and limited care coordination services. This initiative will help further the Governor's goal of ensuring that we fully integrate health equity, tribal, and racial justice into our focus on social determinants of health.

All IMCEs will perform, at minimum, the following six functions:

- Provision of Telephonic or Face-To-Face Case Management
- Development of Enrollee Care Plans
- Provision of Enrollee Outreach and Education Activities
- Operation of a Customer Service Call Center
- Implementation of Quality Improvement Activities Including Administering Satisfaction Surveys
- Conduct Outcome Measurement and Provide Outcome Reports to OHA

Additional services may be provided at the option of the IMCE. By allowing tribal members to receive culturally responsive care coordination services from tribes and the urban Indian health program, from a nurse practitioner or physician assistant, and arranging transportation and arranging for services on site, this will allow tribal members to access health care while remaining connected to their community. Additionally, this program will provide funding for the Tribes and urban Indian health program to hire professional level staff to assist in on-site coordination of patient care.

By further integrating health care delivery for tribal members, this will also allow for Federal reimbursement for tribal based practices, which are culturally responsive services that have demonstrated effectiveness in improving health outcomes in tribal communities.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

The technical assistance is designed to help the Tribes stand up their IMCEs, so success will be measured by the timely and successful establishment of this program. Successful delivery of the technical assistance to Tribes will result in the establishment of IMCEs that meet the Tribes' community needs. Successful technical assistance to OHA will result in the successful submission and acceptance of the State Plan Amendment by CMS to establish the program. The benefits of this program will manifest as reduced health disparities among AI/AN. By honoring this request by tribes, it reinforces the agencies commitment to our government-to-government relationship.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Yes. Within the OHA Performance System, "Health Equity" and "Partnership" have been identified as core values for the agency and "Equity and Inclusion" and "Effective Partnerships" as key goals have been woven throughout the outcomes, core operating and supporting processes in the OHA Performance System. This policy package will help OHA reach the desired outcomes of health equity and effective partnership by ensuring Oregon's AI/AN OHP members receive effective and culturally responsive health care.

Specifically, this policy package is closely tied to the "Engaging Community Stakeholders, Members and Partners" core process, which includes the following sub-processes:

- Building and maintaining relationships.
- Understanding, assessing, and responding to needs, concerns, and issues.
- Integrating inclusive and culturally responsive practice.

IMCEs also support the "Improving Clinical and Population Health" core process, which includes the following sub-processes:

- Evaluating and applying evidence of health service effectiveness, accessibility, and quality.
- Delivering coordinated, high quality and culturally responsive health services.
- Coordinating care.
- Providing technical assistance and improving quality of services and systems.

There is also a specific measure that tracks OHA's compliance with the Tribal Consultation and Urban Indian Health Confer Policy. Since this request was received during consultation it is important, we follow through to the best of our ability.

7. What are the long-term desired outcomes?

Implementing this policy package will help maintain good partnerships between the Oregon Health Authority and the nine Federally recognized Tribes. Moreover, this policy package will compensate the Tribes and urban Indian health program for providing culturally responsive care coordination services for the American Indian/Alaska Native community. Culturally responsive services coordinated by Tribes, including tribal based practices, have a demonstrated efficacy in Native communities and will help to reduce health disparities among AI/AN Oregonians. Ultimately, this will result in better health, better care, and lower costs for healthcare for Oregon's AI/AN OHP-members.

8. What would be the adverse effects of not funding this policy package?

Failure to fund this package would result in OHA continuing to move forward with honoring the Tribes' request, although without the necessary financial supports and technical assistance to ensure successful

implementation. Moreover, without additional support for Per Member Per Month payments, there will an impact on General Fund revenues that will create budget challenges because of the COVID-19 pandemic.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

OHA is moving forward with this project in partnership with the nine Federally recognized Tribes, the urban Indian health program, and our consultants and contractors. This policy package would provide financial support for this effort to ensure success.

10. What alternatives were considered and what were the reasons for rejecting them?

Not applicable. OHA Leadership accepted the Tribes' request to develop and implement this package.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

The four tribal governments and urban Indian program will be initially involved in implementing this program. The remaining five tribal governments may choose to implement later. This policy package will help maintain good relations between Oregon and the nine Federally recognized Tribes. OHA Leadership has committed resources to the implementation and success of the Tribes' proposal, and the successful implementation of this policy package will increase trust and improve the government to government relationship between the Tribes

and the state. Failure or delay in successfully implementing this package would strain these important relationships.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

No.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

This proposal will help to improve the health status and reduce health disparities among the Oregon's AI/AN communities. Compensating Tribes for care coordination of tribal members will ensure that tribal members are directed to culturally responsive and tribal-based practices, which are shown to improve health outcomes in tribal communities.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Not applicable

15. What assumptions affect the pricing of this policy package?

The assumptions used for the pricing are:

- Four Tribes and the urban Indian health program, also known as the Native American Rehabilitation Association (NARA), will participate in the implementation of the initial IMCEs.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

- The enrollment methodology for IMCEs is currently being developed by the tribes and urban Indian health program, and federal financial participation for these enrollees' care coordination services is currently unknown and will be subject to CMS input and review. This IMCE proposal is the first in the nation, and IMCE proposals have never been submitted to CMS, so there is uncertainty about the precise details of federal approval. Therefore, this pricing assumes IMCEs established by the Tribes will receive PMPM payments funded at 100 percent federal match, just as Medicaid services do. The IMCE established by the Urban Indian Health Program will receive a blended rate comprised of General Fund and Federal Funds. These assumptions cover the 2021-23 biennium.
- The total members were based on the number of Tribal FFS clients as of March 2020.
- The per member per month (PMPM) cost is $39.65. The PMPM calculation used a blend of the average salaries of a doctor, physician's assistant, nurse practitioner, and nurse midwife in Oregon to determine staffing costs of $35.75, with an assumption that one full-time IMCE staff person could coordinate the care of 500 members. The PMPM will include $3.90 for a 24-hour nursing triage line.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

OHA's Health Systems Division will be responsible for contracting with the Tribes and consultants, calculating and dispersing payments to Tribes, developing technical assistance and policy guidance and regulations, and facilitating member communication and enrollment in the IMCEs.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

System changes to MMIS to issue payments and enroll patients will need to be developed and automated, which will require additional resources. It may be necessary to create new business processes and procedures

to allow Enrollment/Eligibility staff to honor requests for enrollment in an IMCE. This may request additional funding for system changes and staff support.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

This policy package will not impact the OHP caseload but will impact services for a portion of OHP members. A portion of the estimated 12,153 AI/AN fee-for-service population will be enrolled in the IMCEs, depending on a methodology determined by the Tribes and urban Indian health program. The number of enrolled patients is likely to range from 5,000 to 10,000 AI/AN OHP members. OHP members enrolled in IMCEs will receive culturally responsive care coordination services.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

Existing HSD Medicaid staff will be responsible for the operation of this program.

20. What are the start-up and one-time costs?

The one-time costs will be $532,000 Total Funds ($243,000 General Fund). This includes consulting on how to implement an IMCE ($150,000 General Fund) and 24 months of care coordination to the Tribes and NARA until the IMCEs were up and running ($70,000 General Fund). It also includes an additional one-time cost of approximately $92,000 Total Funds to make updates to the Medicaid Management Information System that modifies the current enrollment and capitation processes for the IMCEs ($23,000 General Fund).

21. What are the ongoing costs?

The ongoing costs will be PMPM payments to IMCEs for AI/AN patients. General Fund for NARA and General Fund for a contractor to provide care coordination until the IMCEs are fully established and operational.

22. What are the potential savings?

Improvements in health outcomes and reduction in health disparities for AI/AN OHP members will result in additional health savings for OHA.

23. What are the sources of funding and the funding split for each one?

Total funds will be approximately $1.4 million General Fund and $10.7 million Federal Funds. The four federally-recognized Tribes will receive 100 percent Federal Funds. NARA's funds will be a blended rate of 72.45 percent Federal Funds and 27.55 percent General Fund. The contracting costs will be split 50-50 between General Fund and Federal Funds. The contracting costs of DXC will be split 75 percent Federal Funds and 25 percent General Fund.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$58,043	$0	$58,043	$116,086		
Services & Supplies	$261,833	$0	$307,760	$569,593		
Capital Outlay						
Special Payments	$1,122,104	$0	$13,151,647	$14,273,751		
Other						
Total	**$1,441,980**	**$0**	**$13,517,450**	**$14,959,430**	**0**	**0.00**

Commented [CC1]: Detail to be entered centrally at the end of the process.

Fiscal impact by program

	HSD Medicaid	HSD Administration & Support			Total
General Fund	$ 1,122,104	$ 319,876			**$1,441,980**
Other Funds	$0	$0			**$0**
Federal Funds	$ 13,151,647	$ 365,803			**$13,517,450**
Total Funds	$ 14,273,751	$ 685,579			**$14,959,430**
Positions	0	0			**0**
FTE	0.00	0.00			**0.00**

Commented [CC2]: Detail to be entered centrally at the end of the process.

Oregon Health Authority
2021-23 Policy Package

Division:	Central Services
Program:	Equity & Inclusion Division, Tribal Affairs
Policy package title:	Tribal Traditional Health Worker
Policy package number:	404
Related legislation:	House Bill 2088

Summary statement:

This policy package would fund the creation of a sixth, separate Traditional Health Worker category for Indian Health Care Providers (IHCP) which would allow the Oregon Tribes and Urban Indian Health Program to develop a program to use in their communities. This would include developing curriculum, training staff, and certification. Once certified, IHCPs would be able to receive Medicaid reimbursement recognizing tribal based practices and other culturally specific services under this new worker type. Approval of the new provider type would occur via the State Plan Amendment process.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$308,499**	**$26,224**	**$50,132**	**$384,855**	**1**	**0.75**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Indian Health Care Providers (IHCPs) provide critical health services to their tribal members, families and communities. Traditional Health Workers (THWs) are community members who also understand health issues and the health care system and are uniquely positioned to work with communities to identify and address the underlying causes of health problems. THWs became formally recognized as a valued element of community health through Oregon's healthcare transformation efforts. Some of the IHCPs and current tribal-based practices do not currently fit within the five existing THW categories.

2. What would this policy package buy and how and when would it be implemented?

This policy package would fund one full-time position for the Equity and Inclusion Division (OEI) to create and administer this new program, and its ongoing work. Partnering closely with Tribal Affairs, Health Systems Division Tribal Liaisons and the Tribal Health Programs, the position would support the process to develop a curriculum, organize trainings, update the THW registry, assist in the application process and provide technical assistance for certification moving forward. The position would assist in contracting with an organization to create the curriculum in partnership with Oregon Tribes and Urban Indian Health Program and funding to support tribal representatives to be trained in the new curriculum. To date, one curriculum and training specific to Family Support Specialists has been created for tribal communities by Oregon tribal representatives with support from OEI and Tribal Affairs. It was a good first step to create something that could be built upon. Now we would like to continue to honor the tribes' request and expand this important work. Additional funding to support this work would be for the 2021-23 biennium.

3. How does this policy package further OHA's mission and align with its strategic plan?

This proposal would help achieve the agency's goal of eliminating health disparities within ten years. American Indians and Alaska Natives (AI/AN) experience some of the most significant health disparities among Oregonians, a direct result of colonization, termination, and relocation. Funding this initiative would help further the Governor's goal of ensuring OHA fully integrate health equity, tribal, and racial justice into its focus on social determinants of health. This proposal would further the triple aim of better health, better care, and lower costs by ensuring the delivery of culturally responsive health care for American Indians and Alaska Natives.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

Success of this program will be measured by the increase in utilization of traditional health workers in tribal communities and the culturally relevant services they provide to assist in reducing health disparities in tribal communities.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Within the OHA Performance System, "Health Equity" has been identified as a core value for the agency and "Equity and Inclusion" as a key goal has been woven throughout the outcomes, core operating and supporting processes in the OHA Performance System. This policy package would help OHA reach the desired outcome

of health equity by ensuring Oregon's Native OHP members receive effective and culturally responsive health care.

Specifically, this policy package supports the "Engaging Community Stakeholders, Members and Partners" core process, which includes the following sub-processes:

- Understanding, assessing, and responding to needs, concerns, and issues.
- Integrating inclusive and culturally responsive practice.

Tribal Traditional Health Workers would also support the "Improving Clinical and Population Health" core process, which includes the following sub-processes:

- Delivering coordinated, high quality and culturally responsive health services.
- Coordinating care.

7. What are the long-term desired outcomes?

Long term outcomes would include increased access to culturally specific health care services along with reducing adverse health outcomes within tribal communities.

8. What would be the adverse effects of not funding this policy package?

If this package goes unfunded it would be very difficult to implement this new program as we do not currently have the staff to take on this additional work that has been requested by Oregon tribal representatives. The ongoing disproportionality and over representation of American Indian/Alaska Natives health disparities will continue.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

This concept was originally developed by an Oregon Tribal Member working in their tribal clinic. Tribal Affairs has been supporting the concept by collaborating with tribal representatives and the Equity and Inclusion Division to create the Family Preservation Training. This curriculum was written for tribal communities by tribal members as a training for Family Support Specialists in collaboration with the Oregon Family Support Network and with support from the Northwest Portland Area Indian Health Board. Although still a new program it has been utilized in several Oregon Tribal communities with success. Building on that success is one reason OHA would like to expand the idea to create a Tribal Traditional Health Worker category to address the additional ongoing issues IHCPs face with their services not fitting in the existing THW model.

10. What alternatives were considered and what were the reasons for rejecting them?

Continue utilizing the current Traditional Health Worker categories. This does not meet all the needs for Tribal Health Programs.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

Yes, House Bill 2088 (2021) would amend ORS 414.665 Section 1 to add: "(f) A tribal traditional health worker".

It would also amend ORS 414.025 to add the definition of tribal traditional health worker:

"**Tribal traditional health worker**" means an individual who meets qualification criteria adopted by the authority under ORS 414.665 (Traditional health workers utilized by coordinated care organizations) and who: (a) Has expertise or experience in tribal health;

(b) Works in a tribal or urban Indian community, either for pay or as a volunteer in association with a local health care system;
(c) To the extent practicable, shares ethnicity, language, socioeconomic status and life experiences with the residents of the community where the worker serves;
(d) Assists members of the community to improve their health, including physical, behavioral, and oral health, and increases the capacity of the community to meet the health care needs of its residents and achieve wellness;
(e) Provides health education and information that is culturally appropriate to the individuals being served;
(f) Assists community residents in receiving the care they need;
(g) May give peer counseling and guidance on health behaviors; and
(h) May provide direct services including tribal-based practices.

The LC would also amend ORS 413.600 Section 2(a) to add: "(f) tribal traditional health workers, as defined in ORS 414.025".

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

Tribal Governments would see an increase in the workforce of culturally specific health care workers and an increase in Medicaid reimbursement for these services as many of these services are currently not eligible for reimbursement.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

OHA Tribal Affairs, OHA Equity and Inclusion Division, OHA Tribal Liaisons, Oregon Tribes and the Urban Indian Health Program. Tribal Based Practices are also a strategic pillar in the Oregon Tribal Behavioral Health Strategic Plan, supported by the Alcohol and Drug Policy Commission Strategic Plan and the Governor's Behavioral Health Advisory Council.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

American Indians and Alaska Natives (AI/AN) continue to be impacted by health inequities due to historical and intergenerational trauma. Tribal Health Programs provide culturally specific health services that have demonstrated efficacy in tribal communities, which assists in achieving health equity. OHA would be honoring the government to government relationship to support Tribal Governments to create programs that best meet the needs of their people. This proposal would improve the health of American Indians and Alaska Natives and appropriately reimburse the tribes for health services they have provided to their communities for generations.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Not applicable.

15. What assumptions affect the pricing of this policy package?

The assumption that health equity and the 10-year agency goal are indeed priorities for the agency and the state.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

Yes, the Equity and Inclusion Division and OHA Tribal Affairs and Tribal Liaisons will be responsible for creating this new program. Working closely with the Tribal Health Programs to create a curriculum, organize trainings, make updates to the THW registry, assist in the application process, and provide technical assistance for certification moving forward and Medicaid reimbursement.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

This policy package would not impact the Oregon Health Plan caseload but would result in an increase in services to patients/clients served by Indian Health Care Providers.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

This proposal requests one new permanent, full-time Program Analyst 3 position for the Equity and Inclusion Division to create this new focus of the THW program.

20. What are the start-up and one-time costs?

Not applicable.

21. What are the ongoing costs?

All costs are ongoing, as they are staffing and programmatic in nature.

22. What are the potential savings?

OHA may realize long-term savings due to more cost-effective, high-quality care being delivered to OHP members.

23. What are the sources of funding and the funding split for each one?

Funding for personal services in OHA Central Services, including the Equity and Inclusion Division, are determined by an agency-wide cost allocation methodology. The budgeted funding splits are as follows, General Fund at 80 percent, Other Funds at 7 percent and Federal Funds at 13 percent. Federal funding sources include Medicaid matching funds and other federal grants.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$141,292	$12,364	$22,960	$176,616	1	0.75
Services & Supplies	$167,207	$13,860	$27,172	$208,239		
Capital Outlay						
Special Payments						
Other						
Total	**$308,499**	**$26,224**	**$50,132**	**$384,855**	**1**	**0.75**

Oregon Health Authority: 2021-23 Policy Package

	Central Services	Central Services COO/CFO	Central Services SAEC	**Total**
General Fund	$287,814	$	$20,685	**$308,499**
Other Funds	$24,414	$	$1,810	**$26,224**
Federal Funds	$46,771	$	$3,361	**$50,132**
Total Funds	$358,999	$	$25,856	**$384,855**
Positions	1	0	0	**1**
FTE	0.75	0.00	0.00	**0.75**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Systems Division
Program:	CWM
Policy package title:	CWM ESRD Dialysis Coverage
Policy package number:	405
Related legislation:	None

Summary statement:

This policy package will cover the costs for dialysis, antirejection medication for kidney transplant, and additional related services and supplies to individuals eligible under Citizen Waived Emergency Medical (CWM) coverage. Currently, individuals covered under CWM are only able to access dialysis in an emergency setting. Medical assistance coverage for other, not CWM, Medicaid eligible recipients under the Oregon Health Plan includes inpatient and outpatient dialysis settings and antirejection medication for kidney transplant, and additional related services and supplies. Funding this policy package directly aligns with OHA's strategic vision of eliminating health inequities in Oregon in the next 10 years. Conversely, without this policy package, the CWM end stage renal disease (ESRD) population would continue to experience inequity by not receiving adequate renal dialysis services. The CWM ESRD population would continue to seek treatment in the emergency room setting which is more costly than in an outpatient setting.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$1,143,012**	**$0**	**$1,757,251**	**$2,900,263**	**0**	**0.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

The Citizenship Waived Medical (CWM) population receives emergency only coverage in an emergency room setting. CWM recipients suffering with kidney disease, do not receive proper treatment to slow the progression, resulting in development of severe symptoms leading to the need for dialysis. Federal law gives state Medicaid programs latitude to define which conditions can be covered under their individual emergency Medicaid programs. Oregon has determined that dialysis can be covered under the broad definition of emergency Medicaid, through administrative rule.

2. What will this policy package buy and how and when will it be implemented?

Medical assistance coverage for Medicaid eligible recipients under the Oregon Health Plan includes inpatient and outpatient dialysis and antirejection medication for kidney transplant, and additional related services and supplies. This policy package will cover the costs to provide these medical services to individuals eligible under CWM. Currently, individuals covered under CWM are only able to access dialysis on a very limited basis when they are in crisis. This will allow provider reimbursement for:

- ESRD services for CWM members.
- Cost of surgery for installing a fistula for CWM members. This is inclusive of professional and facility costs, a week before and a week after the actual surgery to cover pre- and post-surgery care.
- Monthly dialysis cost per CWM member.
- Drug for induction of transplants and post drug maintenance for CWM client.

3. How does this policy package further OHA's mission and align with its strategic plan?

OHA's mission is ensuring all people and communities can achieve optimum physical, mental, and social well-being through partnerships, prevention, and access to quality, affordable health care. This policy change and

associated investment will be directly in line with those priorities by increasing medically necessary care to individuals covered under CWM.

The policy change and associated investment will cover outpatient renal dialysis services to a population that currently only has limited crisis services available to them. This will result in increased equity for the CWM population in accessing dialysis services and post-drug maintenance.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

OHA program policy team will work with the Health Policy and Analytics team to develop data strategies and monitoring tools to assess reimbursement performance and cost saving measurements.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

OHA performance measurer OM6 is to Reduce Health Disparities. This policy package is an important investment to achieve this outcome. A core process for the Health Systems Division, 2FOP5.5 is to identify and address social determinants of health and health gaps. We have identified a health gap for this underserved population. This policy package will fund our efforts to address it.

7. What are the long-term desired outcomes?

The long-term desired outcomes are:

- Covering outpatient renal dialysis services to a population that currently only has limited crisis services available to them, providing better access to care
- Increased equity for the CWM population
- Quality of life for the CWM ESRD population
- Decrease costs in the emergency room setting

8. What would be the adverse effects of not funding this policy package?

The CWM ESRD population would continue to experience inequity by not receiving adequate renal dialysis services. The CWM ESRD population will continue to seek treatment in the emergency room setting which is more costly than in an outpatient setting. Receiving renal dialysis services regularly allows for quality of life.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

House Bill 4114 introduced in the 2020 short session, sponsored by Representative Salinas, would have directed OHA to pursue this policy change. The bill did not make it out of its committee of origin in House Health Care.

10. What alternatives were considered and what were the reasons for rejecting them?

The alternative would be to keep the status quo; limiting dialysis coverage for the CWM population to crisis only. This option will not address the inequity for CWM population or avoidable emergency room visits.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

None are anticipated.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

An Oregon Health and Sciences University (OHSU) provider has been an outspoken advocate for this policy change and has engaged with OHA, the Governor and legislators on this matter, reaching out for status updates on this issue.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

The policy change will cover outpatient renal dialysis services to a population that currently only has limited crisis services available to them. This will result in increased equity for the CWM population in accessing dialysis services and drug maintenance.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

Staffing and fiscal impact

Implementation date(s): January 1, 2022

End date (if applicable): Ongoing

15. What assumptions affect the pricing of this policy package?

- Pharmacy costs are based on AAAC Reimbursement for Fee-for-Service Pharmacies (Actual Average Acquisition Cost) average cost.
- Average cost of immunosuppression kidney transplant drugs to prevent rejection.
- Average professional and facility costs a week before and a week after the actual surgery to cover pre and post-surgery care for those that can acquire funding for kidney transplant based on actual expenditures.
- Average cost of surgery for installing a fistula for dialysis.
- Population estimate based on United States renal data system trends in standardized ESRD incidence rate, by Hispanic ethnicity, in the U.S. population, 2000-2016 and unauthorized immigrant population estimates by state as of 2016.
- Average dialysis costs based on 2016-2019 actual expenditures.
- Assumes 40 CWM clients will utilize this service with an average utilization growth rate of 7.9% per calendar year.
- Pricing assumes an influx of clients during the first 6 months.
- Assumes one CWM client will receive a transplant each year.
- CWM emergency services are eligible to receive Title 19 federal match and this rate is applied to the pricing.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

There will need to be implementation including program policy, Business Services Unit (BSU), financial, and health analytics. Operationalizing this policy change will require a rule change, and configuring the claims adjudication system, MMIS, to allow payment for members with the CWM benefit and our financial system to draw state and federal funds appropriately. This change will also need to be communicated to members, providers and other stakeholders. Once implementation is in place there will be continued work to sustain the program, within the same units. To ensure recipients receive these services and to analyze the data from this population.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

Pricing assumes an influx of clients during the first 6 months, January 1, 2022 through June 30, 2022. This is anticipated to be minimal, fewer than 40 individuals, and allows for new enrollees accessing care.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This workload will not require new staff. It can be managed by current staff.

20. What are the start-up and one-time costs?

There are no initial start-up or one-time costs.

21. What are the ongoing costs?

Ongoing costs are fee-for-service claims to providers for:

- Pharmacy costs based on AAAC Reimbursement for Fee-for-Service Pharmacies (Actual Average Acquisition Cost) average cost.
- Immunosuppression drugs of a kidney transplant to prevent rejection.
- Professional and facility costs a week before and a week after the actual surgery to cover pre and post-surgery care for those that can acquire funding for kidney transplant.
- Cost of surgery for installing a fistula for dialysis.
- Dialysis costs.

22. What are the potential savings?

Savings are possible due to less emergency room utilization, however due to the complex utilization patterns of this population, it is not possible to quantify savings reliably.

23. What are the sources of funding and the funding split for each one?

The funding split is 39 percent General Fund and 61 percent Medicaid federal matching funds.

Oregon Health Authority: 2021-23 Policy Package

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services						
Services & Supplies						
Capital Outlay						
Special Payments	$1,143,012		$1,757,251	$2,900,263		
Other						
Total	**$1,143,012**	**$0**	**$1,757,251**	**$2,900,263**	**0**	**0.00**

Fiscal impact by program

	Health Systems Division - Medicaid				Total
General Fund	$1,143,012				**$1,143,012**
Other Funds	$0				**$0**
Federal Funds	$1,757,251				**$1,757,251**
Total Funds	$2,900,263				**$2,900,263**
Positions	0				**0**
FTE	0.00				**0.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Systems Division
Program:	Medicaid
Policy package title:	Operate FFS Like a CCO
Policy package number:	407
Related legislation:	None

Summary statement:

This policy package funds nine new positions to improve the Oregon Health Plan (OHP) fee-for-service (FFS) program operations and address several identified program gaps by aligning the fee-for-service delivery system with that of a coordinated care organization. The adverse effect of not funding this package is that program gaps will persist, OHP members in FFS will continue to have a health plan that is inferior to CCO plans, and important policy work, such as fee schedule and rule updates, will continue to be delayed. Avoidable problems with OHP payment to providers will continue to occur.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$12,057,223**	**$0**	**$20,137,313**	**$32,194,536**	**9**	**6.75**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

While the vast majority of Oregon Health Plan (OHP) members are enrolled in a coordinated care organization (CCO), which is a network of all types of health care providers who work together in their local communities, approximately 100,000 OHP members' benefits are administered by the Oregon Health Authority (OHA) through a fee-for-service (FFS) program, also known as Open Card. CCOs improve health outcomes and lower costs by focusing on prevention and helping people manage chronic conditions, like diabetes, which in turn helps reduce unnecessary emergency room visits. Though FFS members are eligible for the same OHP benefits, they do not receive the same level of coordinated care as those enrolled in CCOs. CCO enrollees benefit from CCO staff working with providers in innovative ways to improve the quality and coordination of healthcare. Due to its current level of staffing, the FFS program is unable to devote necessary staff time to working with providers on behalf of members in this way.

To assure the same level of service and care coordination provided to CCO members and better meet the needs of OHP members in FFS, the state must transform the FFS program to operate like a CCO. Due to a lack of resources, including adequate staffing, the state is not currently equipped to transform the FFS program to operate like a CCO. In its role as a FFS delivery system, OHA issues detailed guidance on tens of thousands of medical services covered by OHP. The state does this through administrative rules, by publishing guidance documents and fee schedules, creating forms, developing operations procedures for staff, answering questions, and providing technical assistance. This work will continue and expand as the FFS program transforms to operate like a CCO. Health Plans, and the state in this role, must be nimble and continually update rates and coverage details. The state's ability to meet this need is hampered by its current staffing levels as described below. As a result, providers serving OHP FFS members are often left operating with outdated inaccurate policy details. It is not uncommon for policies to be 3 to 5 years out of date. Out of date rules and policies for

FFS are problematic for the entire Medicaid system because FFS serves as the floor against which CCOs are measured. This can make it difficult for the agency to ensure that CCOs are providing high quality care for their enrollees. Additionally, there are known gaps in FFS programs impacting FFS members that the agency needs funding to solve. These challenges stem from significant changes made to the Medicaid program at the state and federal level over the last few years. These changes have made the Medicaid program much larger and more complex but have not been accompanied by increased investment and additional staffing to manage that complexity and growth. The biggest driver of increased complexity has been the Affordable Care Act expansion in 2014, which more than doubled the Medicaid population served in Oregon. The state went from serving approximately 400,000 individuals to more than 1,000,000- an increase of more than 600,000 members. With the creation of CCOs in 2012, it was assumed that most Medicaid enrollees would be served by CCOs. While that has held true, there is still a significant number of Medicaid recipients enrolled in the FFS program. The number enrolled is approximately 100,000 members making the FFS program the third largest "plan" in Oregon. Experience has shown that the FFS program will remain sizeable and will require investment and attention to ensure its members receive the same level of care coordination as CCO members.

2. What will this policy package buy and how and when will it be implemented?

The policy package includes nine additional staff and funding to address several identified program gaps.

Staff:

The nine positions include a Physician Specialist, a Manager, and an Operations and Policy Analyst 4 (OPA4) to lead the transformation work funded in this package. The physician and the manager will provide direction and oversight for the entire FFS program and focus on health equity, robust care coordination and improved access to services for the FFS populations. In operating the FFS program, OHA must frequently consider unique the medical circumstances of its members. There is more work than can be covered by existing MD and managers as OHA moves into new and transformative areas of health care. The OPA4 staff will focus on the

FFS Medicaid behavior health services to ensure they are well coordinated with non-Medicaid programs and members' needs are being met.

The other six positions are Operations and Policy Analyst 1 positions (OPA1), a Research Analyst, and a Fiscal Analyst. These positions are to perform critical program maintenance work and provide technical assistance related to coverage and billing within the FFS Medicaid programs. Investing in these additional staff will allow the current professional-level program leads to focus on health outcomes for members in their respective program areas. This will allow existing staff to work at the top of their classification and manage their program areas to best and efficiently meet the needs of the FFS members.

Program gaps:

- Increase rates for Enteral/Parenteral Nutrition and IV supplies. Providers report that rates for these supplies are too low to cover their expenses and as a result they limit the number of FFS OHP members they serve. This package addresses this problem by increasing rates to match providers' acquisition costs for these supplies.
- Fund the use of the Lifecourse model in our behavioral health programs. Lifecourse model is designed to capture an individual's experiences, social determinants of health, culture, goals, wants and needs to effectively plan services and supports needed to achieve and maintain a level of independence in their life. Lifecourse model is used in identifying these and other areas in a shared decision-making effort toward person-centered service planning. The goal is for the individual to control and own the details and decisions with regard to the direction of their life. The cost for this is in the staffing described above. It is an example of how we could use our regulatory authority to drive transformation in the FFS program. But to do so we need staff to conduct the oversight and monitoring activities.

- Add transition services and services to assist in obtaining or maintaining employment to the 1915i State Plan and adjust the criteria so additional members will be eligible for 1915i services to meet their needs. Transition services are vital for members to step down from higher levels of support toward independence. To effectively transition, individuals must maintain the skills acquired in higher levels of supports. Transition services are used to educate incoming service providers about successful services and techniques to aid maintenance. Funding will cover new services and increased utilization when more members are eligible for existing services.
- Adding in-home settings as a service location for BRS. Funding is in part included in the staffing increase above to develop and oversee a new in-home service program. This new in-home service program will be used for children returning to their biological home after receiving BRS or residential services, providing needed parent education and services for skill maintenance. Additionally, this service will function as a diversion for those children at risk of out-of-home placement due to behavioral concerns or involvement with juvenile justice. Funding will also likely be used to cover some increase in the number of clients in addition to those BRS clients served with the addition of this service location.
- Increase rates in the ABA program. Access to ABA services is below what we expect in the FFS program. Low rates are likely a factor and needs to be addressed to properly serve our members.
- Study delivery of Early Periodic Screening, Diagnosis, and Treatment (EPSDT) for FFS eligible children. EPSDT is a set of federal requirements governing Medicaid coverage for children. From the federal perspective Oregon's program is compliant however this benefit is not well understood by members and providers in Oregon. Funding for this study is included in the staffing above. The study will likely result in OAR revisions, new guidance and FAQs aimed at program improvement.
- Change the payment model for interpreter services in the FFS program. Currently interpreter services are considered a practice expense for FFS providers. This means that OHA has very little influence over the quality of these services and providers are incentivized to reduce these expenses as much as possible. This

package funds OHP to pay directly for interpreter services in the FFS program. This model is exactly how all CCOs fund these services and it gives them a powerful lever to ensure members receive quality service. OHA needs this lever for the FFS program so it can better serve its limited English-speaking members and reduce health inequities for this vulnerable population.

3. How does this policy package further OHA's mission and align with its strategic plan?

This policy package will allow FFS program staff to focus strategically on ensuring access to quality health care for the FFS population by identifying and addressing gaps. All program areas will benefit but the funding will particularly benefit behavioral health services for the FFS population.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

Many processes and program details are expected to improve with funding for this package but the most important measure will be improved health outcomes for FFS members. Improved health outcomes will be seen in improvement for FFS using the same metrics used for CCOs. Improvement on these metrics will show that OHA has successfully transformed FFS to operate like a CCO.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Yes. Improving Clinical & Population Health and Developing, Implementing, and Managing Programs are core process for HSD in OHA's Performance System. The Medicaid programs included in this policy package are among the most consequential programs managed by HSD and they are designed to improve the health of Oregonians.

7. What are the long-term desired outcomes?

The long-term desired outcome is for the FFS program's performance to keep pace with CCOs on the same metrics. Particularly metrics measuring health outcomes in the OHP population. The FFS program needs to be operated to drive toward the same outcomes we expect of our CCOs.

8. What would be the adverse effects of not funding this policy package?

HSD would continue to make tough prioritization decisions as we are today. Some important work will be delayed, and health disparities will persist unaddressed and some even unidentified. HSD would not be able to operate the FFS to the standards that we expect of our CCOs and OHP FFS members will continue to receive services through a program inferior to CCOs.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

FFS managers actively and strategically assign work and juggle priorities with the staff that we have. We use our discretionary funds to purchase reference materials, computer software, and staff training to enhance efficiency. Despite these efforts this often means doubling up program work for staff and choosing to delay important projects.

10. What alternatives were considered and what were the reasons for rejecting them?

An alternative would be to petition the Federal government to allow the state to end the FFS program and transition all OHP members into CCOs. This alternative is appropriate for approximately 90% of OHP members and OHA continues to work on increasing this percentage however federal law and other considerations, including state law, necessitate that the FFS program will continue to exist. For example, the agency must allow Native Americans the choice to have a FFS program. Individuals with dual Medicare-Medicaid eligibility also have the right to choose to be enrolled in a CCO or the FFS Program.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

Some tribal and local government agencies are providers in the FFS network. They will see improved service to their members as a result of more robust care coordination and increased access to providers

13. What other agencies, programs or stakeholders are collaborating on this policy package?

All providers in the OHP FFS network will benefit from this policy package, but none are collaborating with us on this package.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

This policy package will have a direct positive impact for populations with in the FFS membership who are impacted by health inequities because HSD will have staff that can focus on identifying and addressing these needs. Staff will rebuild the FFS program and transform services to be accountable and responsive to member's needs.

Staffing and fiscal impact

Implementation date(s): January 1, 2022

End date (if applicable): Not applicable.

15. What assumptions affect the pricing of this policy package?

E/P IV – Pricing was based on total claims less reimbursed amounts. Rates has not been adjusted for years and experienced a reduction in 2015.

Transition Services - $1,800 rate is based on similar APD Services and 173 count represents statewide behavioral health tier 2 capacity.

Interpretive Services - American Sign Language (ASL) & Non-English (N-E) projected cost per claim is $60. Services for CCO population are covered under the capitation payment. Utilization expected to be at 70 percent for the first 12 months from initial implementation and 100 percent thereafter.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

BRS Home - Community Step Down Proctor is chosen as a base rate as it consists of costs required for the home as a service location. Parent training only therefore proctors in the rates have been removed as foster parents will not be trained. Rate set at $110.98 per day with services anticipated to be 3 times per week for 8 weeks. Projected annual count of 2,700 annually.

ABA Rates – Increase procedure codes 97153 ($44) and 97155 ($52) to $55 per hour. This estimate is representative of the potential annual cost of CCO rates if the fee schedule increase is implemented. The actual CCO cost impact may differ depending on the timing of the increase as well as actual CCO experience.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

All program areas in HSD's FFS program will have new responsibilities to monitor health outcomes and member experience. The program will be rebuilt to be responsive to these identified needs by adjusting and improving.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

This policy package will fund client caseloads or services increases in two program areas.

Transition Services: Funding will cover services for 260 additional members added to the caseload and new services to assist members in obtaining/maintaining employment.

BRS: Funding will cover 2,700 additional members added to the caseload and add a new service location.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This policy package will establish nine permanent, full-time positions.

- One Physician Specialist to provide clinical direction and expertise to inform the administration of the FFS program.
- One Principle Executive Manager G position to oversees all FFS operations and focus on delivering on the promise of health care transformation for FFS members.
- One Operations and Policy Analyst 4 position for the behavioral health program. This analyst will lead the complex coordination between our team, the Non-Medicaid behavioral health team, and various teams under ODHS.
- Four Operations and Policy Analyst 1 positions to take over program maintenance tasks currently done by Operations and Policy Analyst 3-level staff; one for hospital, one for behavioral health, one for DME, and one shared for several other programs. The primary duties for these staff will be to keep rates and billing code details current and accurate in MMIS, maintain our Fee Schedules and guidance documents and receive and process documents from providers as part of our oversight and compliance activities.
- One Research Analyst 3 to conduct complex data quarries, to build tools to automate data processes, and to provide data related technical assistance to our team on topics that are highly specific to our work.
- One Fiscal Analyst 3 to lead in-house rate development the FFS team does in coordination with the Actuarial Services Unit. This is primarily for dental and behavioral health programs. It also includes select

services in many other programs in which rates are not set in reference to CMS rates and must be developed in-house.

20. What are the start-up and one-time costs?

None.

21. What are the ongoing costs?

The nine positions will be permanent and will create ongoing costs. Funding to fill program gaps in the following areas will add services to the OHP benefit, increase rates, or increase utilization of existing services. These will be on-going costs.

- Increase rates for Enteral/Parenteral Nutrition and IV supplies.
- Add transition services and services to the OHP benefit.
- Add in-home settings as a service location for BRS to allow additional utilization of this service.
- Increase rates in the ABA program.
- Change the payment model for interpreter services in the FFS program. Payment for these services will be a new and ongoing cost.

22. What are the potential savings?

No savings are anticipated.

23. What are the sources of funding and the funding split for each one?

General Fund and Federal Funds.

Oregon Health Authority: 2021-23 Policy Package

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$715,728		$840,188	$1,555,916	9	6.75
Services & Supplies	$153,794		$180,502	$334,296		
Capital Outlay						
Special Payments	$11,187,701		$19,116,623	$30,304,324		
Other						
Total	**$12,057,223**	**$0**	**$20,137,313**	**$32,194,536**	**9**	**6.75**

Fiscal impact by program

	HSD Medicaid	HSD Program Support & Administration	**Total**
General Fund	$11,187,701	$869,522	**$12,057,223**
Other Funds	$0	$0	**$0**
Federal Funds	$19,116,623	$1,020,690	**$20,137,313**
Total Funds	$30,304,324	$1,890,212	**$32,194,536**
Positions	0	9	**9**
FTE	0.00	6.75	**6.75**

Oregon Health Authority
2021-23 Policy Package

Division:	Public Health Division (PHD)
Program:	Health Promotion and Chronic Disease Prevention
Policy package title:	Tobacco Retail Licensure
Policy package number:	408
Related legislation:	Senate Bill 587 (2021)

Summary statement:

Tobacco is the leading preventable cause of death and disease in Oregon, costing the state $2.9 billion and nearly 8,000 lives every year. Moreover, the burden of tobacco use is not distributed evenly, falling heavily on Oregonians with low incomes, African Americans, Native Americans and Alaska Natives, and those who identify as LGBTQ+. This policy package would establish a strong statewide licensing system for retailers that sell tobacco products and inhalant delivery systems. It would equip OHA-PHD with new tools to educate retailers about tobacco laws, and – critically – to hold tobacco retailers that sell tobacco illegally accountable. Without statewide tobacco retail licensure, Oregon cannot robustly enforce tobacco laws such as the minimum legal sales age. A retail license makes it easier to enforce other tobacco sales laws such as tax collection compliance, counterfeit product sales, and compliance with federal laws (for example, no single cigarette sales or self-service displays of tobacco products).

Funding for this policy package is in Legislative Fiscal Office package #813.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$2,061,726**	**$0**	**$2,061,726**	**12**	**7.74**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Tobacco use remains the top preventable cause of death and disability in Oregon and costs the state $2.9 billion each year in medical costs and lost productivity. Addiction to nicotine nearly always starts in adolescence: Nine out of ten adults who smoke started smoking before turning 18. In 2019, 16 percent of Oregon tobacco retailers illegally sold a tobacco product (cigarette, e-cigarette or little cigar/cigarillos) to a person under the age of 21. The rapid increase of e-cigarette use by youth has contributed to the highest overall high school tobacco use rates since the year 2000. Currently 1 in 4 Oregon high schoolers uses e-cigarettes or other vaping products. Keeping these products out of the hands of children has the potential to prevent a generation addicted to nicotine.

In Oregon, there is no state license required to sell tobacco products or inhalant delivery systems (IDS). Without a state license, the state is missing key tools to enforce the tobacco minimum legal sales age and implement other tobacco sales laws that could prevent youth tobacco use. Regional variation in tobacco licensing exists across Oregon. As of February 2020, two counties have fully implemented tobacco licensure policies with license fees sufficient to cover administration and enforcement. In other jurisdictions, the licensing program policies and associated fees are currently insufficient to allow for implementation of the program. This results in regional inequities, where children in communities most impacted by tobacco use and industry targeting – particularly Native American and Alaska Native, Latino, and rural Oregonians – do not benefit from a basic level of protection provided by Tobacco Retail Licensure (TRL).

Without a state-wide licensure system, state and local governments do not know exactly who is selling tobacco products and IDS. The recent public health emergency E-cigarette or Vaping Associated Lung Injury (EVALI) made clear that the state was unable to fully identify and reach all tobacco retailers in Oregon for immediate education and enforcement of Executive Order 19-09. Executive Order 19-09 enacted a temporary ban on the

sale of flavored vaping products as well as other sources or additives identified in cased of vaping-related lung injury or death. This was a learning opportunity of the value of licensing for effective policy enforcement.

A strong tobacco retail license system will support enforcement of current tobacco laws and provide culturally and linguistically appropriate materials to educate retailers about how to comply with tobacco regulations. In other jurisdictions, tobacco retail license fees support retailer education materials in multiple languages, staff time to reach out to and support retailer compliance, training modules for retail staff training, regular educational and compliance visits and inspections, and other tools. For stores that receive education but still sell illegally to underage persons, a tobacco retail license can hold the store owner accountable. Currently, most enforcement action for illegal tobacco sales to minors is taken on a store clerk, which means there is little incentive for retail store owners or managers to reduce illegal sales. Retail stores that regularly sell to underaged persons are well known by youth who seek tobacco. These stores become steady sources of tobacco products for youth at risk of nicotine addiction. This complicates enforcement of underage sales inspections and other tobacco retail laws. With a license that incorporates meaningful penalties, Oregon Health Authority and Department of Revenue could suspend or revoke the privilege of selling tobacco products for those retailers that repeatedly and knowingly provide addictive nicotine products to underage persons.

2. What would this policy package buy and how and when would it be implemented?

TRL creates a mechanism to hold retail store owners accountable for selling tobacco illegally to underage persons and for breaking other tobacco laws. This policy package requires tobacco and IDS retailers in Oregon to obtain a license. Retailer licensing fees and any civil money penalties for violations cover the cost of administration and enforcement of the license. This includes retailer education and yearly inspections. OHA estimates that there are 4,000 tobacco product and IDS retailers operating brick and mortar locations in the state. The cost of an annual license is estimated to be between $250-$500 and would go into effect on January 1, 2022.

OHA estimates that administration and enforcement of the license would require 11 permanent positions (4 starting September 2021 and 7 starting January 2022) and 1 limited duration position lasting one year (starting September 2021). This estimate assumes OHA conducts enforcement across the entire state. However, the policy package allows for local jurisdictions to opt into responsibility for enforcement of the state law, and OHA expects some counties will take this option. Licensing costs and cost of administration will depend on the level of enforcement taken on by local jurisdictions. The program estimates $215,817 for initial one-time costs and $1,862,410 in ongoing costs, which would be covered by program fees.

3. How does this policy package further OHA's mission and align with its strategic plan?

Tobacco use remains the top preventable cause of death and disability in Oregon. Addiction to nicotine nearly always often starts in adolescence: nine out of ten adults who smoke started smoking before turning 18. Due to aggressive targeting by the tobacco industry, rates of youth tobacco use are highest among youth who are lower income, Native American, African American, or LGBTQ+. A tobacco retail license would have the greatest benefit for groups targeted by the tobacco industry and would benefit communities living with historic and current injustices.

This policy package supports OHA's mission by helping prevent youth tobacco addiction and helping create healthier communities throughout Oregon. It provides a foundational expectation that sales to youth will not be tolerated throughout Oregon, including areas unlikely to adopt tobacco retail policies locally. Additionally, this policy package ensures the equitable enforcement of tobacco laws by holding tobacco retailers responsible for ensuring employees have the skills and tools necessary to abide by laws, creating sustainable change in the workplace for low-wage workers.

Tobacco use costs Oregon about $2.9 billion each year in medical costs and lost productivity. Strong TRL coupled with effective enforcement can reduce youth tobacco use, saving the state significant resources; a step toward achieving the health care triple aim. In addition, tobacco retail licensing can be a foundation for state or

local retail policies that would further reduce tobacco use. This means a stronger foundation to rectify injustices and reconcile disproportionate rates of disease and addiction.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

Key indicators of success for this policy package include decreased rate of illegal tobacco sales to minors, fewer youth reporting that tobacco and e-cigarettes are easy to get in Oregon, and ultimately, lower rates of youth tobacco use. In 2019, 16 percent of Oregon tobacco retailers made an illegal tobacco sale to an underage person, and violation rates were higher for products popular with youth. One in five tobacco retailers sold e-cigarettes illegally, and one in four sold cigarillos illegally to underage persons. Rates of 11th grade e-cigarette use in Oregon increased 80 percent from 2017 to 2019, from 13 percent to 23 percent. Enforcement of a strong tobacco retail license, paired with other tobacco control interventions, are expected to decrease youth tobacco use.

Success will be measured through a combination of short-term and process measures that capture the enforcement of current tobacco laws and appropriate retailer education. Short-term indicators of effective enforcement of the tobacco retail license include rates of annual retailer inspections, retailer compliance and rate of illegal tobacco sales to minors. Process measures include count of educational materials and trainings and retailer awareness and understanding of the law. OHA can also measure the success of this policy package by measuring the number of local policies that build on statewide TRL to further decrease youth tobacco use. The Tobacco Prevention and Education Program (TPEP) funds every Local and Tribal Public Health Authority

in Oregon to decrease youth tobacco initiation and support individuals who are attempting to quit. Local TPEP programs will be able to build on a state TRL with other interventions to address tobacco retailer density, price promotions, and other interventions that can reduce youth use and improve health equity. Local initiatives and success would indicate redistribution of resources and power to communities experiencing the health effects of injustice.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Yes. The percent of Oregonians living in a jurisdiction requiring tobacco retail licensure is an OHA-PHD Public Health Accountability Metric. This policy package directly relates to this metric as passing a state tobacco retail license would provide 100 percent coverage to all communities in Oregon.

In addition, reduced adult and youth tobacco use, which are long-term desired outcomes for this policy package, are also included in multiple performance indicators for OHA-PHD. This policy package will help achieve the Public Health Accountability Metric to reduce youth and adult tobacco use, address tobacco use as a priority area from the 2015-2020 State Health Improvement Plan, and improve the OHA-PHD's Health Indicators for current cigarette smoking prevalence and cigarette packs sold per capita. Rates of tobacco use among all adults and among Medicaid recipients are OHA Key Performance Measures.

7. What are the long-term desired outcomes?

When used to enforce effective policies, licensing can reduce the number of Oregon children and young adults who become addicted to tobacco, help current tobacco users quit, and reduce health care costs for the State of Oregon. Further, decreasing tobacco-related health inequities is an example of addressing injustices related to

tobacco industry targeting and a lack of protections for populations disproportionately impacted by health inequities.

A strong retail license system creates a straightforward way to educate businesses on current law, track businesses that sell tobacco products and IDS and manage enforcement of tobacco laws, such as the minimum legal sales age of 21. Laws that prohibit sales to underage persons are important but are not enough on their own to keep kids from using tobacco and nicotine products. To prevent youth initiation of tobacco and e-cigarettes, Oregon needs a comprehensive approach that holds retailers accountable for illegal sales. A license provides an expectation of retailers statewide that illegal sales to youth will not be tolerated. This concept sets in motion an effective tool for reducing the number of Oregon children and young adults who become addicted to nicotine.

8. What would be the adverse effects of not funding this policy package?

Historically, the tobacco industry has aggressively marketed tobacco products to specific cultural and ethnic groups. This perpetuates historic and current injustices, exacerbates health inequities, and disproportionately harms communities of color, resulting in higher rates of disease and death. Additionally, rates of youth tobacco use are highest among youth who are lower income, Native American, African American, or LGBTQ+. If Oregon does not implement a state tobacco retail license, these inequities will continue. This package will help OHA achieve the 10-year strategic goal of eliminating health inequities. Implementing a state license protects all Oregonian youth, including those in rural areas not currently protected by tobacco retail policies.

Oregon is one of only eight states that does not require tobacco retailers to have a license. Without a state tobacco license, there is no official centralized list of active tobacco retailers and no system in place for effective retailer training and outreach. Without statewide tobacco retail licensure, Oregon cannot robustly enforce tobacco laws such as the minimum legal sales age. In addition, a retail license could make it easier to

enforce other tobacco sales laws such as tax collection compliance, counterfeit product sales, and compliance with federal laws (for example, no single cigarette sales or self-service displays of tobacco products).

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Related Tobacco Retailer Licensing concepts were considered by the Oregon Legislature in prior sessions, obtained support, but never fully cleared the legislative process. Most recently, Senate Bill 1577 in the 2020 legislative session gained significant momentum in response to the EVALI and youth vaping crisis. However, the bill stalled with other legislation at the end of the session.

Local momentum has also built in recent years for this policy package. OHA provides grant funding to local public health authorities to work on tobacco prevention and control policies such as TRL.

In the last five years:

a. Five counties and 12 cities have passed TRL policies for their jurisdiction.
b. As of February 2020, two counties have fully implemented their policies with license fees sufficient to cover administration and enforcement. In other jurisdictions, the licensing program policies and associated fees are currently insufficient to allow for implementation of the program.

10. What alternatives were considered and what were the reasons for rejecting them?

OHA has funded local public health authorities for evidence-based tobacco prevention policies, and many are actively pursuing TRL. Still, the pace of protection of youth and communities through adoption of local TRL policies has been slow. This local policy adoption framework results in protections for only a portion of Oregon youth, and still more youth live in communities with only limited regulation of tobacco retailers. In addition, not all local policies adequately fund enforcement. If every jurisdiction created independent local

TRL policies of varying strengths, the patchwork of policies could be complicated for retailers, community, and enforcement agencies to navigate and less protective for youth overall. This concept provides a baseline level of protection and still allows local communities to move farther based on local knowledge and experience.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

Yes. House Bill 2071 (2021) resulting from an OHA legislative concept would amend current statute to both "Tobacco Products" and "Inhalant Delivery Systems (IDS)." Both are defined in Oregon statute and therefore relevant statutes related to taxation of tobacco products, tobacco sales requirements and related issues may need to be revised (ORS 431A.178 and 431A.183; repealing ORS 431A.180).

OHA recommended basing the language for House Bill 2071 on statute language developed Senate Bill 1577B engrossed from the 2020 legislative session.

Senate Bill 587A, which was also based on SB 1577B (2020) and passed in the 2021 session, established the following:

- Creates a state-wide Tobacco Retailer License (TRL) system whereby any retailer would need to purchase a license to sell tobacco or inhalant delivery system products.
- Provides the State with the authority to penalize licensees not operating in compliance and establish a clear graduated system of accountability for retailers that sell illegally to underage persons, including license suspension and possible revocation.
- Allows local jurisdictions that had a local license as of January 1, 2021 the authority to enforce the state TRL requirements, if so desired.
- Simplifies enforcement of administrative tax laws and other state and local tobacco regulations.
- Administers TRL fees that would allow for sustainable administration and enforcement of the program by covering regular inspection and enforcement.

- Allows local communities to adopt stronger tobacco retail standards, if desired, with the exception of local prohibitions on tobacco sales in pharmacies.

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

Senate Bill 587A (2021) allows for local jurisdictions that had a tobacco retail license as of January 1, 2021 that met the new state standards to opt into responsibility for enforcement of the state law. OHA expects some counties will take this option. Tribal lands and sales are sovereign and not affected by this legislation. While five jurisdictions have adopted a local TRL, only three counties are operating fully and have license fees sufficient to enforce the policy. It is likely that cities and counties that adopt a local TRL would develop agreements with the state to determine appropriate local licensing fee and jurisdictional enforcement.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

Department of Revenue and Department of Justice have been consulted and provided feedback on the TRL policy package. Both agencies would play a collaborative role in the enforcement and administration of a statewide Tobacco Retailer License.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

Historically, the tobacco industry has aggressively marketed tobacco products to specific cultural and ethnic groups. This perpetuates inequities in tobacco-caused disease and death and disproportionately harms communities of color that have experienced and continue to experience injustices. Additionally, rates of youth

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

tobacco use are highest among youth who are lower income, Native American, African American, or LGBTQ+. If Oregon does not implement a state tobacco retail license that begins to rectify injustices through providing basic protections, these health inequities will continue. This package will help OHA achieve the 10-year strategic goal of eliminating health inequities. Implementing a state license protects all Oregonian youth, including those in rural areas not currently protected by tobacco retail policies.

Regional variation in tobacco licensing exists across Oregon. As of February 2020, two counties have fully implemented their policies with license fees sufficient to cover administration and enforcement. In other jurisdictions, the licensing program policies and associated fees are currently insufficient to allow for implementation of the program. Children in communities most impacted by highest rates of tobacco use, particularly Native American and Latino Oregonians, do not benefit from a basic level of protection through TRL.

Statewide legislation will promote equity by ensuring that all Oregon children are better protected from harmful tobacco products in the retail environment. Retail stores that sell to underaged persons are well known by youth who seek tobacco. These stores become regular sources of tobacco products for youth at risk of nicotine addiction.

Staffing and fiscal impact

Implementation date(s): September 1, 2021

End date (if applicable): Ongoing

15. What assumptions affect the pricing of this policy package?

The pricing of this policy package assumes the state would be responsible for implementing the TRL until we know more about which counties are willing or able to administer their own program. The pricing also assumes the number of tobacco retailers remains constant from past years, irrespective of economic changes, and that the youth sales age violation rate is consistent with current rates. OHA-PHD and the Department of Revenue may also find new retail locations once there is a licensing requirement, but that is not accounted for in this policy package.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

The new responsibilities for OHA would be to set up and operate a program to enforce a retailer licensing program for tobacco product and IDS sales. OHA would provide technical assistance to local public health authorities (LPHA) regarding the regulation of the retail sale of tobacco products and inhalant delivery systems.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

OHA would purchase a license and user access for licensing software with a tobacco module. The software would:

- Include a tobacco retail licensing-specific module.
- Include a list of licensed tobacco and inhalant delivery system retailers (imported and updated from the licensing program at the DOR).
- Provide for entry, tracking and reporting of data collected from annual enforcement inspections for youth purchase programs.

- Provide for entry, tracking and reporting of annual inspections of all tobacco product and IDS retailers for compliance with the licensing program's laws and rules.
- Provide for online citizen complaints regarding compliance with the licensing program's laws and rules or for when a citizen sees a retailer selling without a license.

Licensing fees and penalties collected from tobacco product and inhalant delivery system retailers for licensure would cover the cost of administration, education and enforcement of the licensing program.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

To implement this policy, the following new staff would be required:

3 Inspectors (Compliance Specialist 3) at full-time, who would: conduct licensing requirement inspections in retailers, conduct underage compliance inspection at retailers, oversee student office workers, document inspections and report results. (Hire date January 2022)

3 Student Office Workers at part-time, who would: accompany Compliance Specialists on underage compliance inspections and provide documentation and testimony, as necessary. (Hire date January 2022)

1 Program Manager (Principal Executive/Manager D) at full-time, who would: manage program staff, oversee program development and ongoing support, and manage program budget. (Hire date January 2022)

1 Training coordinator (Operations and Policy Analyst 2) at full-time, who would: support ongoing technical assistance to local public health authorities and OHA inspection staff, develop training for staff, and train staff for inspections. (Hire date September 2021)

1 Data analyst (Research Analyst 3) at full-time who would: coordinate, analyze and aggregate data collated through the database system, assess the effectiveness of state and local programs for regulating the retail sale of tobacco and IDS products, and create reports. (Hire date September 2021)

1 Policy and program coordinator (Operations and Policy Analyst 3) at full-time who would: oversee program activities, including development of inspection protocol, training and ongoing support, provide policy direction including required rulemaking, coordinate with Department of Justice, and oversee technical assistance to local public health authorities. (Hire date September 2021)

1 Operations support staff (Administrative Specialist 1) at part-time, who would: provide general support, support hiring and onboarding staff, and provide administrative duties such as mailings to retailers and web support. (Hire date September 2021)

1 Communications Specialist (Operations and Policy Analyst 3) at for a 1-year limited duration who would: develop materials for educational outreach to retailers, ensure linguistically appropriate materials and oversee media-related work such as website, print ads and earned media. (Hire date September 2021)

20. What are the start-up and one-time costs?

$0.2 million - For initial costs for setting up the program include hiring and new staff; developing processes and procedures for the program; creating intergovernmental agreements with the Department of Revenue (DOR) and LPHA for data sharing and coordination; purchase of an electronic database system; analyzing and aggregating data; and creating reports. Other initial costs are for communications related expenses including website updates, print ads, earned media, and educational outreach to retailers including mailings.

21. What are the ongoing costs?

$1.7 million - Ongoing costs to implement enforcement include annual sales to underage persons inspections and annual licensing requirement inspections. Licensing requirement inspections also include enforcement of the flavored IDS product ban. To ensure consistent administration and enforcement, OHA expects to conduct 9,200 inspections annually assuming a 15 percent retailer violation rate. Other ongoing costs are for maintenance of the database system (annual renewal), ongoing training costs and legal support from the Department of Justice (DOJ) for the imposition of civil penalties and contested case hearings. They also include communications to retailers, especially small business owners and those with limited English proficiency, who might need more support to comply with the policy.

22. What are the potential savings?

There are potential efficiencies in staff time spent on compiling and verifying retailer locations as this process would be greatly simplified through a license requirement. We anticipate this staff time would be reallocated to tobacco prevention and cessation activities.

In the longer term, there may be savings in health care costs and other tobacco-related costs to the state through reductions in tobacco use. These benefits would especially accrue to communities of color that are affected most by the lack of current protections.

23. What are the sources of funding and the funding split for each one?

OHA estimates $2.1 million Other Funds, 12 positions (7.74 FTE).

Oregon Health Authority: 2021-23 Policy Package

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services		$1,803,924		$1,803,924	12	7.74
Services & Supplies		$257,802		$257,802		
Capital Outlay		$0		$0		
Special Payments		$0		$0		
Other		$0		$0		
Total	**$0**	**$2,061,726**	**$0**	**$2,061,726**	**12**	**7.74**

Fiscal impact by program

	Center for Prevention and Health Promotion				**Total**
General Fund	$0				**$0**
Other Funds	$2,061,726				**$2,061,726**
Federal Funds	$0				**$0**
Total Funds	$2,061,726				**$2,061,726**
Positions	12				**12**
FTE	7.74				**7.874**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Systems Division
Program:	Behavioral Health
Policy package title:	Community Behavioral Health Services
Policy package number:	409
Related legislation:	Senate Bill 67 (2021), House Bill 2086 (2021), House Bill 2949 (2021)

Summary statement:

Requests funding to implement strategies and recommendations from the Governor's Behavioral Health Advisory Council and the Governor's Racial Justice Council to improve the behavioral health system for adults and transition-aged youth who experience serious mental illness and co-occurring substance use disorders.

- Funds community-based services and supports to increase access to peer delivered services, promote culturally responsive practice, and build capacity.
- Provides funds for provider and student incentives to build Oregon's health care workforce, including behavioral health providers, in underserved communities.
- Expands housing services and supports to grow Oregon's supportive housing pool and help people stay housed.

Funding for this policy package is located in Legislative Fiscal Office package #802, package #811, and package #813.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$58,598,949**	**$100,253,714**	**$97,520,781**	**$256,773,444**	**21**	**21.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Oregon's fragmented behavioral health systems inadequately address the unique needs of Oregonians with serious and complex behavioral health conditions. This has led to high rates of serious mental illness, substance use disorders and suicides, as well as inequities for many communities that must be addressed.

- People with behavioral health challenges have untreated physical health conditions, resulting in an average life expectancy for people with serious mental illness that is 20 years less than those without.
- There are insufficient community supports available to those who seek behavioral health care but do not desire or require a hospital or emergency department level of intervention.
- Some people are uncomfortable and will not seek treatment with traditional clinical facilities due to unmet cultural needs, systemic racism, or historical trauma related to health care.
- There is a statewide workforce shortage for all behavioral health provider types, including Traditional Health Workers, licensed and unlicensed providers, and prescribers.

These circumstances leave many Oregonians unwilling or unable to access care until they reach a crisis point, sometimes requiring intervention by law enforcement, crisis response teams, or hospital emergency departments.

Executive Order 19-06, issued by Governor Kate Brown on October 18, 2019, established the Behavioral Health Advisory Council to form strategies and recommendations to improve the behavioral health system for adults and transition-age youth (ages 14 to 25) who experience serious mental illness and co-occurring substance use disorders. In September 2020, the Governor established the Racial Justice Council to institutionalize racial justice into the way the State of Oregon conducts business. The ongoing work of the Behavioral Health Advisory Council was aligned with the Racial Justice Council to provide a racial equity-centered action plan for Oregon's behavioral health system. The joint recommendations include concrete

actions, policies and potential investments needed to preserve and improve services and supports in Oregon's behavioral health system.

OHA proposes this policy package to stabilize the current system and address existing issues with inequities, capacity, and consistency in services across the state. Specifically, this policy package will fund the three priority areas identified by the council:

  - Behavioral health programs and services: Expand capacity of person-centered, community-based behavioral health care in Oregon.
  - Behavioral health workforce: Make investments to develop a robust behavioral health workforce to address health inequities.
  - Housing: Make investments to expand and sustain Oregon's housing supply and provide supports to help people access housing and stay housed.

- Enhance services to transition-age youth and young adults by:
  - Expanding Residential Treatment Home and Secure Residential Treatment Facility bed capacity.
  - Addressing immediate Psychiatric Residential Treatment Services (PRTS) capacity and augment, upgrade, and maintain existing PRTS capacity on an ongoing basis.

In addition to addressing the systemic changes required to support preventive, responsive, community-based care throughout Oregon, OHA proposes this policy package to address the issues described below that contribute a significant negative impact to the behavioral health of underserved populations.

Youth and Young Adults

Young adults in transition (ages 14 to 25) are underserved across the continuum of care. They are also at a developmentally unique time in their lives with significant social, emotional, physical, and cognitive changes taking place. Due to significant differences across the state in access and service availability, many young people are at high risk of failed transition into independent adulthood. Research shows that young adults in

transition have high rates of serious mental health concerns with the lowest rates of engagement in mental health services. Furthermore, many young adults previously engaged as children (age 0-18) in the behavioral health system disengage during the transition to the adult behavioral health system. Some studies show disengagement rates as high as 80 percent.

Oregon's current behavioral health system is not sufficiently equipped to respond to the unique developmental needs of this demographic, or to provide timely treatment for youth at recommended levels of care. Oregon has seven Residential Treatment Homes (RTH) with a total of 34 beds that serve this population. Between February 2019 and February 2020, OHA received more than 125 referrals to these homes. This is far more referrals than the current residential system can support. Three Oregon counties provide intensive services to this population, and each county can only support 35 to 40 young people at any one time.

Over the past five years, Oregon has seen a decrease in mental health residential and subacute beds, including at the Psychiatric Residential Treatment Facility (PRTF) level of care[1], which serves ages 6 to 18. Oregon has three types of licensed PRTF facilities, including Psychiatric Residential Treatment Services (PRTS) facilities. In 2019, OHA and DHS performed a joint capacity study that indicated Oregon needs an additional 47 beds at the PRTS level of care to support children with intense mental health needs. Approximately 245,000 children and youth in this age group are covered by the Oregon Health Plan (OHP) at any point in time, which equates to 0.6 beds of PRTS capacity for every 1,000 children on OHP. OHP coordinated care organizations (CCOs) must cover PRTS as a required element of the CCO benefit package. This means CCOs must demonstrate that the services, or some equivalent substitute, are available for all who need it as demonstrated by federal medical criteria. Among in-state PRTS providers who contract with commercial insurance carriers and OHP CCOs, OHA estimates that 25 percent of PRTS beds are occupied by children on commercial insurance and

[1] PRTF is a federal designation of services offered at a non-hospital facility that is accredited by a national accreditation agency such as the Joint Commission on Accreditation of Healthcare Organizations (JAHCO) and the Commission on Accreditation of Rehabilitation Facilities (CARF), directed by a physician, and provides active treatment that is likely to benefit a youth. *42 CFR 441.151 through 42 CFR 441.182.*

the remaining 75 percent are occupied by children on OHP (of which roughly 20 percent are children in the child welfare system)[2].

Housing
When adults and transition age youth with serious mental illness are unhoused or reside in settings that do not provide adequate supports, they are less likely to access treatment and experience stability, and more likely to be court-involved. The effects of Oregon's affordable housing shortage are widespread, but there is a disproportionate impact on those experiencing serious mental illness, who already have other significant barriers to stability. Barriers to culturally and age-appropriate housing and residential settings also disproportionately affect adults and transition-age youth with serious mental illness. The system should adapt services to stabilize people in their chosen residential setting. The intensity of services should adjust to meet individual's needs, including support options that do not currently exist in Oregon's system.

2. What will this policy package buy and how and when will it be implemented?

Behavioral health system priorities
Component 1: Peer Respite Care
Component 2: Certified Community Behavioral Health Clinic (CCBHC Program)
Component 3: Staffing to implement the Alcohol and Drug Policy Commission (ADPC) Strategic Plan
Component 4: Increased Medicaid funding to support underserved populations
Component 5: Workforce development and retention in underserved communities
Component 6: Housing services and supports to provide stability and reduce ED and criminal justice involvement

Youth and young adult supports
Component 7: Expand Young Adult in Transition Residential System

[2] These numbers do not reflect children served in out-of-state PRTS programs.

Component 8: Develop Psychiatric Residential Treatment Services Capacity

Expanding community-based programs and services

Component 1: Peer Respite Care:
Peer-run respite centers provide culturally informed, voluntary, short-term support in a home-like setting to adults who are experiencing acute mental health or emotional distress. OHA will use $2.4 million General Fund to implement and pilot three non-clinical peer-run respite centers, including a culturally and linguistically specific program designed to provide services and supports to communities of color and/or tribal communities. These pilot centers will be operated by contracted peer run organizations and staffed by state-certified Peer Support Specialists or Peer Wellness Specialists. Using data gathered from this pilot program and model best practices, OHA will design program fidelity and evaluation standards, provide oversight and technical assistance to pilot sites, and help programs develop strategies for recruitment and retention of a culturally diverse workforce.

Component 2: Certified Community Behavioral Health Clinic (CCBHC Program):
CCBHCs provide access to a quality set of comprehensive and integrated services through a flexible and prospective payment system (PPS) like Federally Qualified Health Centers. Oregon participated in the federal CCBHC demonstration, where CCBHCs received an increase by over ten percent of federal match, but the enhanced rate was slated to end with the federal demonstration but was extended to November 2020. When the federal demonstration ended, OHA requested, but did not receive the additional General Fund needed to continue this program; however, nine counties agreed to use a portion of the mental health funding they receive from the state to continue funding their local CCBHCs.

OHA will use $31 million General Fund to establish a statewide CCBHC program, increasing access for 25,500 clients who are part of highly vulnerable populations and maximize federal resources for safety net

providers in a time of potential financial uncertainty due to COVID-19. State funds will leverage Medicaid match to:

- Resume PPS reimbursement for 12 CCBHCs.
- Further define service array and certification standards.
- Evaluate local CCBHC models to inform best practices and certification standards.

The program will certify clinics based on standards for data measurement and collection, meaningful use EHR requirement, staffing levels, quality, and ability to deliver a comprehensive set of services. These standards will:

- Further define the extent to which services will be available in certified sites.
- Potentially establish additional service requirements, including defining trauma-informed and culturally responsive practice and ensuring intensive coordinated case management for adult.
- Align with Behavioral Health Home quality tiering.

Behavioral health consumers and peer delivered service providers will be engaged in the development and delivery of all pieces of the service array, which includes the seven services required under the federal CCBHC demonstration and the nine service standards required by Oregon's program (including staff cultural competency training and language interpretation).

Component 3: Staffing to implement the Alcohol and Drug Policy Commission (ADPC) Strategic Plan: The 2020-2025 ADPC Strategic Plan identifies several priority strategies and activities to address the primary structural and other factors that have impeded Oregon's ability to prevent, treat, and help its people recover from substance misuse and SUDs. The plan's goals include:

- Implement a statewide system that ensures that substance misuse policies, practices, investments, and efforts are effective and result in healthy and thriving individuals and communities.

- Increase the impact of substance misuse prevention strategies across the lifespan.
- Increase rapid access to effective SUD treatment across the lifespan.
- Increase access to recovery supports across the lifespan.

Implementing the plan is a vital step in moving toward a full continuum of care in Oregon's behavioral health system. To do this, this policy package includes $0.3 million General Fund and position authority for an Operations and Policy Analyst 4. The position will focus on the ADPC work and support OHA efforts to align funding sources and task forces with the ADPC Strategic Plan approved by the Governor. Work will include providing funding, guidance, technical assistance, and development support to the substance use disorder continuum of care.

Component 4: Increased Medicaid funding to support underserved populations
This component includes dedicated funding for fee-for-service Medicaid reimbursement of behavioral health services to underserved populations:

- $10.2 million for integrated treatment of co-occurring disorders: Mental health and substance abuse treatment services are provided separately throughout much of the state, in many cases using separate funding streams. As a result, people must navigate both systems and may not receive adequate care. Some of these services are currently billable for people with a mental health diagnosis but not for people with substance use disorder. Others pay a lower rate for substance use disorder treatment for similar services provided by clinicians with similar credentials. To encourage an integrated care model and address financial barriers to treatment, funds will cover reimbursement at an enhanced rate for services provided to treat co-occurring MH and SUD disorders. The enhanced rate will be effective July 1, 2022, upon federal approval of amending Oregon's Medicaid State Plan to add treatment of co-occurring disorder as a covered benefit.
- $0.5 million to fund services provided by tribal-based practices and fund support for Tribal Behavioral Health Workforce.

Component 5: Workforce development and retention in underserved communities
The behavioral health workforce shortage impacts Oregon's ability to address health inequities. American Indian/Alaska Native populations have higher rates of substance use disorder, post-traumatic stress disorder, and suicide. The Black community has higher rates of anxiety and depression coupled with lack of access to appropriate and culturally responsive behavioral health care. And the number of Latinx providers of behavioral health services does not reflect the population needing service, particularly in northeast and southern Oregon.

This policy package includes funding to implement House Bill 2949 (2021 Regular Session). The bill grants OHA the authority to use $60 million Other Funds to develop and provide incentives to increase the recruitment and retention of providers in the behavioral health care workforce. This includes providers with specified degrees or other credentials who are people of color, tribal members, or residents of rural areas who can provide culturally responsive behavioral health services. Additionally, $20 million Other Funds is allocated to establishing a grant program providing behavioral health professionals awards to provide supervised clinical experience to obtain a license.

Component 6: Housing services and supports to provide stability and reduce ED and criminal justice involvement
For people with serious and persistent mental illness (SPMI), lack of stable and supportive housing has increased emergency department utilization and involvement in criminal justice systems. House Bill 2316 (2021 Regular Session) established the Behavioral Health Housing Incentive Fund for the development of community-based housing, including licensed residential treatment facilities, for people with mental illness and people with substance use disorders; and crisis intervention services, rental subsidies and other housing-related services to help keep people with mental illness and people with substance use disorders safe and healthy in their communities. This policy package includes $20.3 million Other Funds to implement the bill.

Youth and young adult supports

To increase capacity and supports for youth and young adults across Oregon's behavioral health system, OHA is requesting General Fund for the following components:

Component 7: Expand Young Adult in Transition Residential System:
OHA will use $9.2 million to:

- Provide $5.3 million in one-time startup and development funding to add four 5-bed Residential Treatment Homes (RTH) and one 10-bed Secure Residential Treatment Facility (SRTF) to serve Oregon's young adult population (ages 17.5 to 25), increasing capacity by 30 beds.
- Add $2.9 million for fee-for-service Medicaid reimbursement and $880,000 for General Fund only reimbursement of YAT residential services.

The RTHs will provide the same services and supports Oregon's current seven homes provide, including but not limited to 24-hour supervision and support; access to therapy and medication management; skill development; access to supported education and employment; recreational and social activities. Skill development will focus on:

- Self-managing emotions and mental health symptoms
- Money and household management
- Nutrition and physical health needs
- Personal hygiene, clothing care, and grooming
- Communication skills for social, health care, and community resources

The SRTF will provide the same services in a secure facility to support more acute referrals that the RTH setting cannot adequately support.

Ongoing costs to support these additional facilities will include:

- Medicaid reimbursement for monthly standardized rate service payments, and daily to weekly rehabilitation needs such as therapy, skills training, and medication management for Medicaid-eligible residents.
- Non-Medicaid reimbursement for services and supports such as Person Incidental Funds and Room and Board for those with no income, and service payments for residents not eligible for Medicaid or commercial insurance.

OHA will implement this expansion through a request for proposal process and will consider location when awarding the contract to expand accessibility to underserved or unserved areas and help young people stay closer to their support networks. OHA anticipates a 15- to 24-month implementation timeline with 6 to 12 months for the RFP and contract process, and 9 to 12 months for building construction and/or renovation. The new homes will be available for services no sooner than late 2022.

Component 8: Develop Psychiatric Residential Treatment Services Capacity:
OHA will use $7.5 million for:

- Ongoing support and capacity infrastructure to sustain a comprehensive continuum of care for children's mental health with a focus on intensive inpatient and residential programs.
- Addressing immediate PRTS capacity shortages by adding 47 new PRTS beds in the 2021-23 biennium and remaining capacity needs in future biennia. In 2021-23, OHA will use a request for proposals process to shape expectations for the new beds, and work with Oregon providers to develop smaller therapeutic settings with an average length of stay of 10 to 12 weeks. The beds will serve approximately 200 children with complex behavioral health needs per year. In future biennia, funds will be used to augment, upgrade, and maintain existing PRTS capacity to create environments that are trauma informed, support positive outcomes (e.g., reduction in restraints and seclusions), and improve the quality of treatment.

3. How does this policy package further OHA's mission and align with its strategic plan?

To further OHA's mission to ensure that all people and communities can achieve optimum physical, mental, and social well-being through partnerships, prevention, and access to quality, affordable health care, this policy package:

- Ensures all Oregon communities have capacity to upstream programs that offer community-based behavioral health care and manage crisis situations to prevent unnecessary ED or justice involvement.
- Corrects inequities in Oregon's current residential treatment capacity for children and young adults.
- Increases funding to providers in underserved populations.
- Helps to build a culturally diverse behavioral health workforce.

Each requested investment in this policy package furthers and builds on the last five years of behavioral health work group, task force, and committee recommendations, including:

- The 2015-2018 Behavioral Health Strategic Plan.
- The ADPC Strategic Plan.
- Behavioral Health Collaborative Recommendations.
- The Farley Center workforce report and recommendations.
- The Oregon Native American Behavioral Health Collaborative's[3] 2019 Tribal Behavioral Health Strategic Plan.
- The goals, principles and recommendations of the Governor's Behavioral Health Advisory Council and Racial Justice Council Health Equity Committee.

Disjointed and siloed behavioral health systems disproportionately impact communities of color, the tribes and AI/AN population, non-English speakers, people who are unhoused, persons with disabilities, and LGBTQ+

[3] The Oregon Native American Behavioral Health Collaborative includes representatives from Oregon's nine federally recognized tribes, the Native American Rehabilitation Association, the Northwest Portland Area Indian Health Board, the Oregon Health Authority and the Oregon Department of Human Services Tribal Affairs.

communities. Complex access points are exacerbated by a lack of culturally responsive services and representative providers, historical trauma related to health care, and implicit bias. To help achieve OHA's health equity goals, the programs and services in this policy package are designed to address these disparities.

- The CCBHC and peer respite models seek to provide culturally and linguistically responsive services, regardless of one's ability to pay.
- Peer respite models seek to provide culturally and linguistically responsive services, regardless of one's ability to pay.
- Peer services can help people overcome fear and stigma with traditional clinic-based services by meeting people where they are and helping them to avoid crisis.
- The Workforce Incentive Fund will incentivize the recruitment and retention of providers from communities of color and tribal communities, and those who are culturally and linguistically responsive to the communities they serve, including rural residents and people facing systemic health inequities.
- Promoting behavioral health care access through Tribal Based Practices and Traditional Health Workers (Peer Support Specialists, Peer Wellness Specialists and Youth Support Specialists) will further increase support for culturally responsive care in tribal communities (see more in question 7).

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

This package describes many items related to youth, young adults, community services and the behavioral health workforce. The items in this policy option package can be grouped into three categories:

1. Expansion of services to increase the number of persons served (capacity).

2. Providing funds for strategic plans.
3. Improving the service infrastructure.

Each of the proposed items can be measured through assessment of one or more relevant criteria:
a) Establishing well-defined milestones, deliverables and target dates in a clear implementation plan.
b) Measuring increased capacity.
c) Documented outcomes for individuals and/or improvement in the service delivery infrastructure.

The table below identifies the type of measures for each policy option item. In general milestones will be reported in the first year of funding, capacity increases in the second year and outcomes in the third.

Policy package component	**Milestones-Y1**	**Capacity-Y2**	**Outcomes-Y3**
Expand Young Adult in Transition residential system	X	X	
Develop Psychiatric Residential Treatment Services capacity	X	X	
Peer run respite pilot	X	X	X
State Certified Community Behavioral Health	X	X	X
Fund components of the Tribal Behavioral Health Strategic plan	X	X	X
Implement the ADPC strategic plan	X		
Payment methodology to fund treatment of SUD/MH	X		
Incentive fund for behavioral health workforce	X	X	X

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

The behavioral health system investments requested in this package support the following KPMs:

1. **Initiation of alcohol and other drug dependence treatment** - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.
2. **Engagement of alcohol and other drug dependence treatment -** Percentage of members with a new episode of alcohol or other drug dependence who received two or more services within 30 days of initiation visit.
3. **30-day illicit drug use among 6th graders** - Percentage of 6th graders who have used illicit drugs in the past 30 days.
4. **30-day alcohol use among 6th graders** - Percentage of 6th graders who have used alcohol in the past 30 days.
5. **30-day illicit drug use among 8th graders** - Percentage of 8th graders who have used illicit drugs in the past 30 days.
6. **30-day alcohol use among 8th graders** - Percentage of 8th graders who have used alcohol in the past 30 days.
7. **30-day illicit drug use among 11th graders** - Percentage of 11th graders who have used illicit drugs in the past 30 days.
8. **30-day alcohol use among 11th graders** - Percentage of 11th graders who have used alcohol in the past 30 days.
23. **Rate of tobacco use (population)** - Rate of tobacco use among adults.
24. **Rate of tobacco use (Medicaid)** - Percentage of CCO enrollees who currently smoke cigarettes or use tobacco every day or some days.
25.

7. What are the long-term desired outcomes?

These investments are aimed at improving behavioral health services for people in Oregon by expanding services, increasing the workforce and improving access to residential services.

For youth and young adults, the policy package aims to improve the mental, social, and emotional wellbeing of youth and young adults across Oregon by increasing youth-oriented behavioral health service capacity.

- Increased residential treatment capacity will significantly decrease the wait time for accessing needed services. Timely access to care will in turn decrease the use of higher levels of care, including acute psychiatric units and the Oregon State Hospital, as well as decrease the risk of encounters with the criminal justice system and homelessness.
- Increased PRTS capacity also ensures timely access to quality, appropriate care in Oregon, with continued family supports.
- Equitable access to the right service at the right time for the right duration.

This policy package creates lower cost, person-centered, trauma-informed, and culturally responsive alternatives to emergency room visits or hospitalization for people experiencing mental or emotional distress.

- For people who do not need a hospital level or emergency department level of support, the peer-run respite concept fills a gap in the continuum of care for adults who are not comfortable engaging services in traditional treatment settings.
- Funding, technical assistance, training, and education for meaningful and responsive tribal-based services will provide greater sustainability and integration of tribal/urban care providers in the state's behavioral health transformation efforts.
- Behavioral health workforce incentives and investments will add culturally responsive workforce capacity that reinforces access to culturally responsive behavioral health care in communities of color and tribal communities.

- Housing investments and upstream supportive services will improve stability, decrease emergency department utilization, and decrease encounters with the criminal justice system. Better access to culturally appropriate, stable, and supportive housing will increase the use of appropriate and preventive care. It will also shorten hospital stays both in community hospitals and the Oregon State Hospital by addressing the "log jam" effect that exists across the continuum of care.

8. What would be the adverse effects of not funding this policy package?

Not funding this policy package would maintain the status quo for behavioral health in Oregon.

- Young adults would continue to experience insufficient access to residential behavioral health care.
- Implementation of the Tribal Strategic Plan and the ADPC would be at risk.
- Oregon's CCBHC program would end due to lack of funding. This would result in job loss and ending services for some of our most vulnerable populations.
- The behavioral health workforce shortage would continue.
- Shortages of stable and affordable housing would remain. People experiencing homelessness, who are more likely to have underlying health conditions, would remain highly vulnerable to COVID-19 exposure and infection because shelters and congregate settings would continue to struggle with physical distancing measures.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

To support services to Youth and Young Adults, OHA activities include:

- Residential rate standardization: To make residential payments equitable across Oregon, OHA moved RTH funding to a Medicaid-funded standardized rate model. OHA has encouraged existing providers to open additional service locations, but they would need additional funds for development. OHA also

analyzed existing funds for capacity building, but funding is not currently available to establish additional capacity at this level of care.

- PRTS beds: Twenty-five beds are currently in development through Mental Health Block Grant funding. As of May 2020, seven additional beds have been added. OHA has drafted an RFP to post as funds are identified.

To help build community-based behavioral health programs and services, OHA activities include the Tribal Behavioral Health Strategic Plan, the Alcohol and Drug Policy Commission (ADPC) Strategic Plan, and a behavioral health workforce recruitment and retention plan.

CCBHC implementation: Since their inception in April 2017, Oregon CCBHCs have served a growing, highly complex patient population and provided comprehensive, community-based care. CCBHCs have made significant additions to the services and behavioral health workforce at their sites and made progress in adopting electronic health records and telehealth technology (a particularly useful program feature during COVID-19). The CCBHC demonstration program has increased federal financial participation in Oregon's behavioral health services through an enhanced federal match, which was temporarily increased with the passage of 2020 CARES Act. However, General Fund resources for the program's state Medicaid match lapsed in July 2019. The program was continued by leveraging local matching funds through February 2020. There was proposed legislation during the 2020 short session, but there was not action taken on the legislation and no state matching funds were allocated.

Tribal Behavioral Health Strategic Plan: The plan is in various stages of implementation. For example, Senate Bill 134 (2019) authorized OHA to develop uniform contracting standards that accept and consider tribal-based practice for mental health and substance use prevention, counseling and treatment as equivalent to evidence-based practices. The bill also allows for Medicaid coverage, subject to approval by the Centers for Medicare and Medicaid Services (CMS), of "tribal-based practices for mental health and substance abuse

prevention, counseling, and treatment services for members who are Native American or Alaska Native as equivalent to evidence-based practice for purposes of meeting standards of care and shall reimburse for those tribal-based practices." However, additional funding is necessary to fully implement all provisions of the bill.

Alcohol and Drug Policy Commission (ADPC) Strategic Plan: The 2019 and 2020 legislative sessions directed OHA and the ADPC to complete a statewide inventory of substance use disorder services across the continuum of care and implement a strategic plan. While the ADPC completed its strategic plan in February 2020, the work to implement the plan requires at least five to six years, and a full-time position to complete the objectives and timelines established by the Governor and the Legislature.

Behavioral Health Workforce: Oregon completed an analysis of the current behavioral health workforce and developed a recruitment and retention strategy. The analysis detailed a shortage of behavioral health workforce by all provider types throughout the state, with a maldistribution between urban and rural regions. The recruitment and retention plan focused increasing the workforce, including ensuring a diverse workforce and expanded language access, training and curriculum recommendations to ensure a qualified workforce, and strategies to retain the workforce such as loan repayment and increased wages.

Housing: OHA supports two models of Supportive/Supported Housing within Oregon's continuum of care: Project-Based Supportive Housing that embeds supports within place-based housing models, and Supported Housing, a tenant-based Housing Supports tied to Rental Assistance Dollars. These models are often not fluid or flexible enough to allow for clients to find and maintain stable housing in environments not directly linked to such programs or facilities.

10. What alternatives were considered and what were the reasons for rejecting them?

OHA has been working with partners and stakeholders to identify options for many years. This policy package was developed by looking at national standards and best practices. OHA worked closely with the Governor's

Behavioral Health Advisory Council, which considered several alternative policy and funding proposals. This package represents ideas that emerged as front runners in group deliberations.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

OHA put forward legislative concept placeholders (Senate Bill 67, House Bill 2086) for the Governor's Behavioral Health Advisory Council and treatment of co-occurring disorders.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

Tribes will benefit from the new programs, technical assistance, workforce incentives and service delivery models offered in this policy package. The peer-run respite centers, increased participation by peers in service delivery models, and the Workforce Inventive Fund each address the need for culturally responsive care in communities of color. The increased Medicaid funding for tribal health practices also supports the 2019 Tribal Behavioral Health Strategic Plan.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

The Governor's Behavioral Health Advisory Council and Racial Justice Council were instrumental in informing this policy package.

The 47-member Behavioral Health Advisory Council represents a broad range of perspectives and experiences in Oregon's behavioral health system, including CCOs, Certified Community Behavioral Health Centers, Community Mental Health Programs, state legislators, MDs, judges, sheriffs, consumers, advocates for communities of color and tribal leaders. The council also invited adult and young adult consumers to participate in and inform the development of policies.

The Racial Justice Health Equity Committee included stakeholders and community leaders across Oregon who provided recommendations on prioritizing initiatives that increase racial justice and equity. The Committee specifically recommended additional investment in behavioral health workforce diversification.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[4] or equitable health outcomes?

The Governor's Behavioral Health Advisory Council adopted OHA's Health Equity Statement as their overall vision of health equity in behavioral health and supported principles that strive for a behavioral health system that is simpler to access, more responsive to people's needs, and produces more meaningful outcomes. Furthermore, these investments attempt to support the behavioral health system given the impacts of COVID-19. Underlying health conditions, homelessness, and inconsistent access to the health system leave many with behavioral health issues particularly vulnerable to the health and health system impacts of COVID-19. What's more, social isolation and financial instability could trigger worsening symptoms or crises.

Staffing and fiscal impact

Implementation date(s): Various, see specific component

End date (if applicable): Various, see specific component

15. What assumptions affect the pricing of this policy package?

Component #1 Peer Respite Care: Assumes four peer respite centers are created, with one each in the Portland metropolitan area, the southern Oregon region, the central and eastern Oregon region, and the Oregon Coast. Each center receives $750,000 during each year of the biennium.

[4] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

Component #2 CCBHC Program: Population served and dollars spent, remain the same[5] (approximately 25,000 individuals), with the cost of clinic payments adjusted each year using the Medicare Economic Index (MEI) of 1.5 percent a year, and assuming the standard Federal Medical Assistance Percentage (FMAP) rate for 2021-23 as published March 2020.

Component #4 Increased Medicaid funding to support underserved communities: Assumed 10 percent of all 2019 OHP fee-for-service outpatient behavioral health claims were for services through Tribes and NARA, and this will remain consistent in 2021-23. For non-Medicaid services, 15 percent will be General Fund for Tribal claims and 51 percent will be General Fund for NARA claims. Claim costs assume MEI of 1.9 percent from 2020 to 2023, and a 5 percent increase in utilization of tribal-based practices from 2020 to 2023.

Component #5 Workforce development and retention in underserved communities: On June 20, 2022, the date Housing for Mental Health Fund is abolished, $400,000 will transfer from the abolished fund to the Behavioral Health Housing Incentive Fund.

Component #7 Expand Young Adults in Transition Residential System: Current YAT/RTH capacity and program staffing, with two facilities in the Portland Metro area. Adjusted 2015 construction and equipment estimates for inflation at 3.4 percent per year through 2021.

- Assumes 90 percent of clients will be Medicaid-eligible at standard Title XIX match rate.
- Assumes 10 percent of clients will be General Fund only with room and board.
- Costs are estimated at approximately $0.4 million per RTH facility.
- Includes 20 percent contingency amount for construction.

[5] Service population and costs are based on 12 months of fee-for-service (FFS) billing to OHA by the 12 participating clinics, 2017-2019 PPS wraparound payments issued during the demonstration period (April 2017-June 2019), and one CCBHC clinic, Symmetry's report of FFS dollars spent during the demonstration period.

- Assumed five 2-week periods for salaries and training to get the facilities up and running to equal 3 months.
- Includes 30 percent contingency amount for facility equipment.
- Property costs are not included because there are too many unknown variables.

Component #8 Develop PRTS:

- Assumes ongoing costs per bed of $125,000 for 47 new beds ($5.9 million) of which 25 percent will be contracted for outside of OHA or DHS services (e.g., through commercial insurers). Of the 75 percent contracted by OHA and DHS, 80 percent will be allocated to OHA and 20 percent to DHS. This will result in $3.5 million in ongoing costs for OHA.
- Assumes construction or renovation for added capacity of eight facilities serving 5 clients will cost approximately $500,000.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

Yes. Below are the components that will require new responsibilities.

- Peer-Run Respite: The package will require OHA to develop a pilot program, technical assistance and guidance, contractual agreements, and oversight and evaluation of a new program.
- CCBHC: The existing demonstration has created service standards for the CCBHC pilot sites, however, OHA will need to revisit those standards, develop new criteria and certification processes, develop metrics and outcome measures, provide technical assistance and guidance, and develop new program evaluations based on the preceding responsibilities.
- Staffing the ADPC Strategic Plan: Implementation will require new work to coordinate agency resources to implement pieces of the ADPC strategic plan.

- Workforce Incentive Fund: Implementation will require new work to develop plans for the allocation of the funding, application procedures, distribution and administration for the funding and oversight and monitoring.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

Yes. See below for service population expansions for each program where applicable:

- Peer Respite: Access will increase geographically; the caseload impact is indeterminable at this time.
- CCBHC: Increases access to approximately 25,500 people with serious and persistent mental illness (SPMI).
- Workforce Fund: The increase to the number of providers in the field is indeterminable at this time.
- Expansion of Young Adult Residential: Add 15 beds to serve young adults ages 17.5 to 25.
- Expansion of Psychiatric Residential Treatment Services: Adds 47 beds to serve youth ages 6 to18.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This policy package includes the following permanent, full-time positions to support several components of this request:

Component	Classification	Pos.	FTE
#2: CCBHC Program	Operations and Policy Analyst 4 Operations and Policy Analyst 4 Operations and Policy Analyst 3 Compliance Specialist 3 Compliance Specialist 3 Administrative Specialist 1	6	5.00
#3: ADPC Strategic Plan Staffing	Operations and Policy Analyst 4 Operations and Policy Analyst 3	1	1.00
#5: Workforce development & retention in underserved communities	Operations and Policy Analyst 3	14	14.00
Total		**21**	**20.00**

20. What are the start-up and one-time costs?

- Component #7: Young Adults in Transition Residential: Construction and initial equipment costs ($5.3 million General Fund).

21. What are the ongoing costs?

Except for the construction costs described above and the $80.0 million Other Funds from the American Rescue Plan Act for behavioral health workforce incentives, this policy package will be ongoing. For the

2021-23 biennium, ongoing costs are $53.3 million General Fund, $20.3 million Other Funds, and $97.5 million Federal Funds, totaling $171.1 million Total Funds.

22. What are the potential savings?

There are no measurable savings.

23. What are the sources of funding and the funding split for each one?

This policy package will be funded with General Fund and federal Medicaid matching funds.

Component	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
#1: Peer Respite Care	$6.0	$-	$-	$6.0	-	-
#2: CCBHC Program	$24.9	$-	$96.5	$121.4	6	5.00
#3: ADPC Strategic Plan Staffing	$0.3	$-	$-	$0.3	1	1.00
#4: Increased Medicaid funding to support underserved populations	$10.5	$-	$1.0	$11.5	-	-
#5: Workforce development & retention in underserved communities	$-	$80.0 (one-time)	$-	$80.0 (one-time)	14	14.00
#6: Housing services & supports	$-	$20.3	$-	$20.3	-	-
#7: Expand young adult in transition residential system	$9.2 ($5.3 one-time)	$-	$-	$9.2 ($5.3 one-time)	-	-
#8: Develop psychiatric residential treatment services capacity	$7.5	$-	$-	$7.5	-	-
Total (figures do not sum due to rounding)	**$58.6**	**$100.3**	**$97.5**	**$256.8**	**21**	**20.00**

Oregon Health Authority: 2021-23 Policy Package

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$611,864	$2,730,205	$402,050	$3,744,119	21	20.00
Services & Supplies	$1,063,202	$583,820	$589,654	$2,236,676		
Capital Outlay						
Special Payments	$56,923,883	$96,939,689	$96,529,077	$250,392,649		
Other						
Total	**$58,598,949**	**$100,253,714**	**$97,520,781**	**$256,773,444**	**21**	**20.00**

Fiscal impact by program

	HSD Medicaid	HSD Non-Medicaid	HSD Admin	HPA	**Total**
General Fund	$37,260,255	$19,663,628	$1,675,066	$0	**$58,598,949**
Other Funds	$0	$20,253,714	$0	$80,000,000	**$100,253,714**
Federal Funds	$96,529,077	$0	$991,704	$0	**$97,520,781**
Total Funds	**$133,789,332**	**$39,917,342**	**$3,066,770**	**$80,000,000**	**$256,773,444**
Positions	0	0	7	14	**21**
FTE	0.00	0.00	6.00	14.00	**20.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Systems Division
Program:	Behavioral Health Non-Medicaid
Policy package title:	Community Mental Health Aid and Assist
Policy package #:	411
Related legislation:	None
Summary statement:	The number of people sentenced under "Aid and Assist" laws has doubled over the past five years. Oregon has traditionally relied on Oregon State Hospital (OSH) as the primary resource to meet the service needs of these people. Recent capacity challenges have been so great that the state fell into a period of non-compliance with the US Federal Court of Appeals ruling (Mink Order) that requires OSH to admit people committed under ORS 161.370 within 7 days of a signed judge's order. Local law enforcement, jails and emergency departments are consistently reporting stresses on their systems as well as frustration with the lack of effective service options. This policy package includes funding and positions to contract with community providers to open additional secure residential treatment facilities (SRTFs) and increase community services to meet the immediate needs of people who have been arrested and court-ordered for services under Oregon's "Aid and Assist" laws; ensure better coordination between courts, OSH and community mental health and substance use disorder service providers for people who have intensive behavioral health service needs; and a comprehensive evaluation to better understand the root causes for the increases and identify long-term strategies to improve services and outcomes. *Funding for this policy package is located in Legislative Fiscal Office package #802.*

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$20,970,716**	**$2,218**	**$2,634,139**	**$23,607,073**	**10**	**10.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

This policy package will ensure the needs of people sentenced under Oregon's "Aid and Assist" laws are met (Oregon Revised Statute 161.370). At the local level, law enforcement, jails and emergency departments are consistently reporting stresses on their systems as well as frustration with the lack of effective options to serve this population. The Oregon State Hospital (OSH) has seen a doubling of Aid and Assist admissions over the past 5 years that has shown little indication of abating. The resulting OSH capacity challenges have been so great that the state fell into a period of non-compliance in the past year with the U.S. Federal Court of Appeals ruling (Mink Order) that requires OSH to admit people committed under ORS 161.370 within 7 days of a signed judge's order.

This package invests in community-based interventions that will help address the following barriers to the state's compliance:

Insufficient resources for counties to meet the growing need for services. A recent review by Oregon Health Authority (OHA) staff and Community Mental Health programs found no Oregon counties receive enough funding to support the growing need for services. This issue has been growing over the past several biennia. In 2015, OHA provided new funding to targeted counties. While funds allocated to those targeted counties successfully met the need at the time, they are now insufficient due to continued growth in county caseloads. Funding allocated to the remaining counties, unfortunately, did not meet the need at the time.

Aid and Assist is not budgeted as a mandated population. While people under aid and assist orders are considered a "mandated population" because they are under a court order to receive treatment, the mandated caseload financial formula never included them. This formula is used in determining the Continuing Service Level Budget for community mental health programs. OHA, under a 2019 budget note, has been working with

the Legislative Fiscal Office (LFO), the Department of Administrative Services (DAS) Chief Financial Office (CFO), OSH, and Community Mental Health Programs to improve forecasting and definitions when determining how to integrate budgeting for all mandated caseloads in the community mental health continuing service level budgeting process. Because this is not part of the calculation, fluctuations in the caseload are not reflected in OHA's budget development.

Lack of access to the proper level of treatment for people under aid and assist orders. In 2019, the Oregon legislature passed Senate Bill 24, which requires restorations be provided in community-based settings if hospital level of care is not needed. The bill helped reduce the rate of increased Aid and Assist admissions to OSH, but admissions continue to grow. In addition, demand for aid and assist restoration services in communities is also growing.

Capacity issues at the Oregon State Hospital. There are insufficient community resources to support people who are ready to be discharged from Oregon State Hospital. This creates backlogs and limits OSH's capacity for timely admissions of people who need hospital level of care.

Insufficient state-level support and expertise to coordinate intensive behavioral health services across courts, State Hospital and in communities. Providing additional community-focused aid and assist restoration services in Oregon represents a significant change in orientation, practice and resource allocation. OHA is not currently resourced or structured to effectively assist communities in developing needed capacity and practices.

2. What will this policy package buy and how and when will it be implemented?

Creation of an "Intensive Services Unit"– Staff in this new unit will provide robust clinical and systems support to communities for people who are clinically complex and multi-system involved. By reorganizing

existing staff and investing in the new positions, OHA will improve system accountability and outcomes for individuals and communities. The "Intensive Services Unit" will provide oversight and coordination of community-based behavioral services delivered as a result of an encounter with the judicial system through ORS Chapters 161 and 426, as well as focus on getting services to people before they are arrested. Specifically, the new unit will coordinate and improve communications with the courts, law enforcement, corrections, the state hospital, community treatment programs, and housing, to ensure people with intensive behavioral health treatment needs can access the proper levels of treatment.

Behavioral Health Community Residential Investments

This policy package will fund the development of three 16-bed facilities for a total of 48 Secure Residential Treatment Facility (SRTF) beds to ensure capacity is available where and when needed. Developing and building this capacity requires time to complete design, siting, contracting, construction activities, and staff recruitment and training at the facilities. The facilities will start serving clients approximately six months after construction is complete. Moreover, this policy package will support facility investments needed to bring existing facilities up to current requirements and start-up costs including staff recruitment and training, supplies, utilities and maintenance, as well as SRTF services and client forensic evaluations. One SRTF will be ready for clients in January 2023 and the other two SRTFs will be ready for clients in July 2023.

Development of Community Care Coordination Supports

This package will fund community support services and the development of an equitable model for allocating funding to counties to provide restoration services for each person who requires community-based services under ORS 161.370. Services include legal skills training, community case coordination, community consultations with the courts, behavioral health treatment, local data collection, and coordination of services for county's residents at OSH under ORS 161.370. OHA anticipates this capacity will be available on January 1, 2022.

Evaluation of demand drivers and capacity needs
OHA will assess the root causes behind the increases in the number of people under aid and assist orders and people found guilty except for insanity. The assessment will consider both individual drivers and systemic issues. Systemic issues could be connected to sentencing patterns, transiency, location geographically, or services provided prior to system engagement, recidivism, clinical profiles – including co-occurring substance use disorders, overlaps between the various commitment populations and other critical areas. Identifying individual and systemic drivers of increasing aid and assist orders will help the state and local communities find long-term solutions that ultimately result in better outcomes.

3. How does this policy package further OHA's mission and align with its strategic plan?

The mission of the Oregon Heath Authority is helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality affordable health care. Additionally, OHA's strategic plan aims to eliminate health inequities in Oregon. A disproportionate share of patients admitted to the Oregon State Hospital (OSH) are people of color compared to Oregon's population. This disparity exists across all service types but is especially pronounced for people under aid and assist orders: Oregon's non-white population is 15.6 percent, but more than 27 percent of people admitted under aid and assist are non-white. Further, Oregon's Black population represents 1.9 percent of Oregon's population, but is 9.4 percent of the Aid and Assist population. The staffing and evaluation components of this package will allow OHA to gain a better understanding of the underlying issues creating this inequity and to make program improvements to address those causes and ultimately eliminate the inequities.

This policy package will allow each county to develop the service continuum necessary to support transitions of people from the state hospital back to their home communities as soon as hospital level of care is no longer needed. Further, the package will improve OHA's ability to remain in compliance with the 2003 U.S. Court of Appeals decision, which requires proper and timely behavioral health services for people who have been arrested and await trial. Finally, this package will allow OHA to focus on service delivery and timing for

people who have intensive behavioral health service needs, so that fewer people will be arrested and ordered to treatment under ORS 161.370.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

None.

Quantifying results

5. How will OHA measure the success of this policy package?

OHA will measure and expect more timely discharges from the Oregon State Hospital (OSH) once individuals no longer need hospital level of care to result from improved community resources. OHA anticipates more timely discharges from OSH will lead to a cascade of positive, measurable impacts:

- More capacity at OSH and reduce the risk of failing to meet the 7-day admission requirement for people ordered to OSH under ORS 161.370.
- Less frequent limits on admissions to OSH for people who are Civilly Committed.
- Reductions in the length of time and number of people who await admission to the state hospital from local acute care facilities and other locations.
- More people receive services in the most appropriate setting as they are directed to community services sooner once they no longer require a hospital level of care.
- Specifically, more people under aid and assist orders, in each county, will receive services in the community. This will be measured through data that OHA collects from counties through OHA's MOTS system. Staff and evaluation from this package will allow OHA to monitor and ensure contract compliance regarding data completeness and accuracy.

Additionally, in the long-term, this policy package will reduce health inequities. The funding and staff from this package will focus programs and interventions to reduce arrest rates for people who have intensive behavioral health service needs. Evaluation resources from this package will allow OHA to perform special studies in conjunction with the Oregon State Police to evaluate overall arrest patterns for people with intensive behavioral health service needs.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

No.

7. What are the long-term desired outcomes?

- Equitable and adequate access to community restoration, legal skills training, and treatment services for individuals who have been ordered to treatment through ORS 161.370 who do not need hospital level of care.
- Ongoing compliance with 2003 U.S. Court of Appeals decision, which requires admission to the Oregon State Hospital within seven days of an order for competence determination identified in ORS 161.365 and ORS 161.370 to determine an individual's fitness to proceed in their own defense.
- Reductions in the rate of arrest, and concomitant reductions in ORS 161.370 court orders, for people with mental illness, particularly those with intensive service needs and persons of color. Those reductions will be the result of people having access to appropriate behavioral health services at the appropriate time.

8. What would be the adverse effects of not funding this policy package?

- People with intensive behavioral health treatment would likely continue to have unmet treatment needs that result in arrest, homelessness, and other undesired outcomes.

- People with intensive behavioral health treatment needs, who are disproportionately people of color, would continue to be served in less appropriate, and often more expensive, treatment settings.
- Continued unequitable distribution of resources available for community-based restoration and treatment services.
- Oregon may not meet the 2003 U.S. Court of Appeals Requirements of 7-day admissions to OSH for people ordered under ORS 161.370.
- Oregon may not meet 1999 U.S. Supreme Court Olmstead Requirements of placements for individuals in the least restrictive environments.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

For the 2017-19 biennium, OHA received funding for targeted communities to enhance crisis response systems and address community needs for the Aid and Assist population. The 2019-21 biennial budget included funding for OHA to open additional community resources to serve regional community needs for housing, behavioral health treatment, legal skills training to ready people for court, and to coordinate resources and needs for individuals. As a result of that package, OHA contracted with Northwest Regional Reentry Center, Lane County, Multnomah County and Coos County. All of those efforts have been helpful, but the needs are statewide and continue to exceed available resources. Additionally, Senate Bill 24 (2019) requires increased community consultation and local service provision. Oregon State Hospital has reconfigured resources to prioritize admissions for people under ORS 161.370 orders.

Beginning in summer of 2019, OHA staff have redoubled efforts to coordinate with community programs to prioritize discharges from OSH for people who no longer need hospital level of care. Clinical coordination occurs between staff of Oregon State Hospital, the HSD Office of Behavioral Health Services and community

providers. Limited community resources have frustrated efforts to provide appropriate services and housing for people to return to community settings. These efforts continue to be a top priority for the division.

10. What alternatives were considered and what were the reasons for rejecting them?

In 2003, the U.S. Court of Appeals ruled that people who are court-ordered for service to Oregon State Hospital under ORS 161.370 must be admitted within 7 days of the court order. OHA frequently struggles to meet that requirement and would be in a stronger position when more appropriate community capacity is available to expedite discharges for people who no longer need hospital level of care. The alternatives to the investments in this package include increasing capacity at OSH or violating the court order. Increased capacity at the state hospital could help, up to a point. However, it would be more expensive and may not be the most appropriate level of care. If OSH capacity is used for people who do not need hospital level of care, it limits access to hospital level of care for other people who need it. Substantial increases to state hospital capacity would not be supported by client advocates or statewide mental health programs.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

None.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

- Community Mental Health Programs will have resources to provide aid and assist services in their community for individuals who do not need a hospital level of care.
- OHA staff will remain in contact with Oregon Housing and Community Services to coordinate opportunities to enhance housing options for this group of people who are often houseless.

- The staffing that results from this package will allow OHA to better coordinate with the courts, corrections systems and law enforcement agencies to identify community-based treatment alternatives and better methods to engage with people with intensive behavioral health service needs prior to arrest.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

Oregon State Hospital, Association of Community Mental Health Programs, Community Mental Health Programs, community crisis programs, local Courts and Jails.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

Current data show health inequities for persons with intensive behavioral health needs. As mentioned above, 15.6 percent Oregon's population is non-white, but over 27 percent of people admitted under aid and assist are non-white. Further, Oregon's Black population represents 1.9 percent of Oregon's population, but is 9.4 percent of the Aid and Assist population at OSH. The staffing and evaluation funded through this package will help OHA identify root causes to this inequity and develop policies and adjust programs to eliminate this inequity.

Currently, for people who have been arrested and are determined by a court to be unable to aid and assist in their own defense, community-based restoration and treatment services are not available in every county. This policy package will provide investments so that each county will receive a base level of funding for community-based restoration and treatment services targeted for people who have been committed under ORS

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

161.370. This will create a more equitable distribution of those resources so that people who have been arrested have equitable access to restorative services and legal skills training when needed.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Ongoing

15. What assumptions affect the pricing of this policy package?

- Numbers of individuals needing restoration services in the community and needing hospital level of care, with an assumption of a 20 percent increase in services occurring in the community setting verses OSH.
- Required services needing to be provided, making up the case rate and reporting requirements.
- Median case rate includes 6.92 percent inflation.
- Four percent of clients served at SRTFs are Non-Medicaid eligible.
- All new SRTFs assumed to be in the Portland Metro area.
- One SRTF will ready for clients for the last six months of 2021-23. The other two facilities will be ready July 2023.
- The acuity of the people in the beds will also affect pricing.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

OHA will create an Intensive Service Unit to provide enhanced program development, program evaluation, subject matter expertise, technical assistance, contract development and administration, and utilization management for services provided to Oregon's mandated populations.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

None.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

This policy package will impact the Civil Commitment, Guilty Except for Insanity, Aid and Assist (both those served at OSH and in the community) caseloads. Improved management of services for individuals under aid and assist orders is expected to shift services from OSH to the community level for those who do not require a hospital level of care. This shift may stabilize, and possibly reduce, the Aid and Assist caseload served at OSH and increase the number of people under aid and assist orders served in the community. Further, as access to and coordination of care for individuals with intensive behavioral health care needs improves, OHA anticipates a reduction in the number of arrests of those individuals and therefore the number of individuals with intensive behavioral health care needs under aid and assist orders.

As Aid and Assist caseloads stabilize and/or reduce, OSH will have capacity to admit more patients under civil commitment, reducing the length of time and number of people who await admission to the state hospital from local acute care facilities and other locations.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This package includes ten new permanent, full-time positions.

20. What are the start-up and one-time costs?

The one-time costs will be for three 16-bed Secure Residential Treatment Facilities ($7.6 million General Fund) and start-up costs for the facilities ($6.0 million General Fund). The evaluation of demand drivers and capacity needs will be contracted through Program Design and Evaluation Services (PDES) for an estimated one-time cost of $0.5 million General Fund.

21. What are the ongoing costs?

The ongoing costs are OHA staff, community restoration costs, forensic costs, Oregon State Hospital case rate costs, and SRTF per diem rates for 48 clients.

22. What are the potential savings?

No savings are anticipated due to current forecast projections indicating OSH will continue to have capacity issues with the current number of beds available and the projected needs of the three mandated populations; civil commitment, guilty except for insanity and aid and assist.

23. What are the sources of funding and the funding split for each one?

A projected amount of $5.4 million Total Funds in Special Payments is attributed to Medicaid client payments, which receive federal matching funds. The federal match rate applied to these payments is a blended average of the 2021-23 biennium FMAP rates.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$1,064,411			$1,064,411	6	4.50
Services & Supplies	$206,318			$206,318		
Capital Outlay	$7,612,914			$7,612,914		
Special Payments	$10,384,888		$3,376,104	$13,760,992		
Other						
Total	**$20,970,716**	**$2,218**	**$2,634,139**	**$23,607,073**	**10**	**10.00**

Fiscal impact by program

	HSD Program Support & Administration	HSD Medicaid	HSD Non-Medicaid	Health Policy & Analytics	**Total**
General Fund	$1,079,099	$2,379,424	$15,618,378	$191,630	**$20,970,716**
Other Funds	$0	$0	$0	$0	**$2,218**
Federal Funds	$0	$3,376,104	$0	$0	**$2,634,139**
Total Funds	$1,079,009	$5,755,528	$15,618,378	$191,630	**$23,607,073**
Positions	5	0	0	1	**10**
FTE	3.75	0.00	0.00	0.75	**10.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Systems Division
Program:	Business Operations, Contracts and Procurement
Policy package title:	Expansion of Capacity for HSD Contract Development
Policy package number:	412
Related legislation:	None

Summary statement:

The Oregon Health Authority Health Systems Division program and operations are an essential part of expanding and refining Medicaid and Behavioral Health programs and services throughout Oregon. HSD currently maintains oversight of 550 active contracts, processing over 180 contract action requests, such as new contracts, amendments, and solicitations, each calendar quarter. In order to better serve Oregonians, HSD must expand its capabilities and capacity in order to manage the increasing demands and meet crucial service levels for new contract requests, solicitations and contract amendments.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$237,898**	**$10,476**	**$248,382**	**$496,756**	**2**	**1.50**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

The Contracts Unit is responsible for processing all contract action requests for the Behavioral Health section, including Adult and Residential Mental Health, Children and Family Mental Health, and Addiction Treatment, Recovery, and Prevention. These services are contracted with a variety of different entities with the highest volume of state funding going to the Local Mental Health Authorities through their Community Mental Health Programs. Medicaid and behavioral health contracts are the mission essential mechanisms for providing health services to Oregonians. At present, there are only three specialists in the Contracts Unit with the skills and qualifications to provide contracting services to the Behavioral Health teams. In addition, this team is processing an average of 35 percent of all the Oregon Health Authority's (OHA) contracting services, which is the highest volume of any division in the agency. This is 10 percent higher than the next closest division (Public Health) and 20 percent more than the three remaining divisions.

In early 2019, HSD and OHA chartered a focused effort to improve the overall contracting process. One of the key criteria was to change the terms of CFAA financial awards and other contracts from two-year to one-year terms, providing HSD the ability to better gage contractor performance and adapt and adjust language. Coinciding with this, OHA has been working to expand Behavioral Health Services in Oregon. This has increased the overall number of contracts and will significantly increase the number future amendments or actions.

HSD is working to develop the appropriate amount of contract development capacity and improve the current paper-based process into a modernized process capable of remotely supporting the business needs, contract development timelines capable of remote management for continuity of operations.

2. What will this policy package buy and how and when will it be implemented?

This policy package adds two permanent positions to the Contracts unit and support the re-licensure of the digital contract lifecycle management system (CLM). HSD will increase its capacity to complete 18 additional contract actions per month and reduce the average throughput times to meet newly set service levels for contract actions: 60 days for new contracts, 90 days for solicitations and 30 days for amendments.

3. How does this policy package further OHA's mission and align with its strategic plan?

The OHA mission to provide equitable access and availability to health care starts with purchasing for health care value. Contracts are the essential mechanism for OHA programs to help people and communities achieve optimum physical, mental, and social well-being through the provision and access to quality affordable health care. Managing contracting procurement and grants is a key process identified in the OHA Performance System. The HSD Contracts Unit is one of the largest contracting areas within OHA. The work of the unit accounts for all procurement support for the Behavioral Health and some Medicaid. This policy package will enable a more adaptive, responsive, and timely contracting process capable of meeting the agency and program needs to achieve this mission. This also ensures continuity of operations for the contracting process.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

Improved Service Levels
The current baseline to complete a contract action is 80 days for new contracts, 47 days for contract amendments and 112 days for solicitations. The combination of a streamlined process with the additional FTE completing new contract requests will enable HSD to achieve newly set service levels for contract actions: 60 days for new contracts, 90 days for solicitations and 30 days for amendments. HSD has added these metrics to the Performance System Dashboard.

Completed Contract Actions
On average there are 90 contract actions in process. HSD currently averages 34 completed actions each month. The HSD target for completed actions is greater than 50 completed actions per month.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Not directly. This policy package is tied to the OHA performance management system's "Purchasing for Health Care Value" core process, which includes measures monitor contract cure actions, active contract administration, and payments by other than CCOs tied to quality.

7. What are the long-term desired outcomes?

High performing contracts and procurement process capable of sustaining business needs, exceeding customer service expectations and mitigating agency risk.

8. What would be the adverse effects of not funding this policy package?

Delays in the contracting process adversely impact the ability to provide access to care, availability of services to Oregonians and financially constraints for our service providers.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Thorough analysis of the contracts, voice of customer exercises conducted to optimize the manual process as much as possible. These did not resolve the capacity concerns and could not mitigate the more modern needs for effective procurement.

10. What alternatives were considered and what were the reasons for rejecting them?

The Contracts unit considered adding staff via short-term, limited duration unbudgeted positions, however, the increased demand is expected to be ongoing. Procurement requires advanced skillsets and training necessitating retention of trained employees. Therefore, the lack of retention makes limited duration an unsustainable long-term solution.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

Office of Contract and Procurement and Department of Justice will need training and a license to work within the digital software solution. They will then be able to become part of the streamlining for contract development and execution through digital signatures.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

OHA Directors Office, HSD Leadership, Office of Contracts and Procurement, Department of Justice and other OHA divisions interested in the system solution.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

All HSD program services are dependent on the procurement process. This policy package will help to expedite all contract actions that support improved health equity and equitable health outcomes.

Staffing and fiscal impact

Implementation date(s): April 1, 2020

End date (if applicable): Ongoing

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

15. What assumptions affect the pricing of this policy package?

- Number of FTE as compared to the capacity requirements for contract development.
- Number of licenses necessary to support contract development.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

The current process for OC&P contract development will change with the digital solution to the use of digital envelopes for contract execution.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

Yes. Two new permanent, full-time Fiscal Analyst 2 positions.

20. What are the start-up and one-time costs?

None.

21. What are the ongoing costs?

Costs for new positions ($349,000), licensure continuation ($59,000 per year), and 4,000 digital envelopes ($29,440).

22. What are the potential savings?

Indeterminant savings resulting timeliness of contract implementation and cost of delay. Better reconciliation for settlement.

23. What are the sources of funding and the funding split for each one?

These positions will be funded through a cost allocation pool that distributes costs by General Fund, Lottery Funds, and Federal Funds.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$ 132,040	$ 8,426	$ 140,472	$ 280,938	2	1.50
Services & Supplies	$ 105,858	$ 2,050	$ 107,910	$ 215,818		
Capital Outlay						
Special Payments						
Other						
Total	**$ 237,898**	**$ 10,476**	**$ 248,382**	**$ 496,756**	**2**	**1.50**

Fiscal impact by program

	HSD Admin				Total
General Fund	$ 237,898				**$ 237,898**
Other Funds	$ 10,476				**$ 10,476**
Federal Funds	$ 248,382				**$ 248,382**
Total Funds	$ 496,756				**$ 496,756**
Positions	2				**2**
FTE	1.50				**1.50**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Systems Division, Shared Services
Program:	HSD Medicaid, Non-Medicaid, Program Support and Administration; Shared Services Office of Information Services
Policy package title:	Compass Modernization
Policy package number:	414
Related legislation:	None.
Summary statement:	This policy package continues the Compass Modernization portfolio projects approved and partially funded in the 2019-21 biennium to address data integration and reporting issues. The Oregon Health Authority (OHA) behavioral health data are currently submitted on paper or to siloed systems and cannot be integrated to create a more accurate view of health and service inequities and areas of need across Oregon. OHA is unable to provide adequate data for forecasting or mandated state and federal reporting. This leaves the agency at risk of losing state and federal funding. OHA and the Oregon Department of Human Services (ODHS) continue to fall short of the expectations of advocates by failing to meet the needs of transitioning clients, leaving the agencies at continuing risk of investigation and potential litigation for failure to meet legal requirements. This impacts the Oregonians we serve through poor coordination of care/services, leading to clients "falling through the cracks" and having to repeat levels of care. Data in the data warehouse will be used to improve the health system by increasing coordination and access to timely, appropriate and equitable health care.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$2,320,585**	**$1,669,288**	**$5,407,953**	**$9,397,826**	**6**	**6.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

This policy package continues the Compass Modernization portfolio projects approved and partially funded in the current 2019-21 biennium in policy package #404 to address data integration and reporting issues.

With Oregon's health care transformation, the introduction of coordinated care organizations (CCOs), and investments in electronic health record (EHR) systems, the current data environment does not allow for data integration to meet the need for reporting on treatment outcomes and investment efficiency. This policy package aligns with and will support the Behavioral Health Electronic Health Record Incentives policy package, also put forward by OHA for the 2021-23 biennium, by encouraging EHR implementation and electronic data submission by behavioral health providers.

Integrated data from multiple systems will be used to create a more accurate view of health and service inequities and areas of need across the state. OHA will use these data to address these issues in order to create a health system based on access to equitable services and health care. The policy package will also address and coordinate the data collection and storage necessary to meet the reporting requirements of other behavioral health-related policy packages proposed by the OHA Health Systems Division (HSD), such as the Children's System of Care and Mobile Crisis request. OHA is currently unable to conduct mandated state and federal reporting. OHA and our partners at the Oregon Department of Human Services (ODHS) continue to fall short of advocates' expectations by failing to meet the needs of transitioning clients, leaving the agency with continuing risk of additional investigation and potential litigation. OHA remains unable to adequately forecast service need or coordinate treatment for individuals entering and leaving the state hospital. *Olmstead v. LC*, a US Supreme Court ruling, requiring states to ensure persons with disabilities receive services in the most

integrated setting appropriate to their needs. Inability to appropriately forecast need for state hospital resources puts the agency at risk of being unprepared to meet the need and puts Oregonians at risk of inadequate care.

The COVID-19 pandemic has also revealed the shortcomings of our current behavioral health and substance abuse data collection processes, which are heavily manual and paper-based. These processes have prevented OHA from being able to quickly gather data from community partners and providers in several areas and have made it challenging to transition to a remote work environment.

2. What will this policy package buy and how and when will it be implemented?

The policy package will be used to match Federal Funds for purchase of a Behavioral Health Data Warehouse (BHDW) and a front-end data collection system (to replace the Measure Outcomes and Treatment Services or MOTS system) including 5 years of operations and maintenance, along with an enterprise-wide project for migrating paper-based assessments to an electronic tool (Longitudinal Enterprise Assessment Portal or LEAP). The policy package will address and coordinate the data collection and storage necessary to meet the requirements of other behavioral health-related policy packages proposed by HSD, such as the Children's System of Care and Mobile Crisis policy package. This policy package funds additional staff in HSD, staff augmentation contractors, six new Shared Services Office of Information Services (OIS) positions to support BHDW operations and maintenance, and an independent quality assurance contractor working on the projects. Implementation for the BHDW will be anticipated in March 2022, the MOTS replacement will be expected in November 2022 and the LEAP system will be available in October 2024.

3. How does this policy package further OHA's mission and align with its strategic plan?

The COMPASS modernization project supports the Governor's policy priorities and OHA strategic plan by ensuring efficient data collection, management, system integration, and data reporting on behavioral health service outcomes for Oregonians.

Improved data collection and integration of the COMPASS software applications will allow the agency to improve reporting on outcomes, expenditures and contract compliance to ensure the agency purchases high-quality and cost-effective care, as well as collaborate with providers to track the implementation and effectiveness of services, identify service gaps, predict the specific timing of service needs, and better request and allocate funding to facilitate individual's progress through the system. OHA will be able to identify and mitigate areas of health inequity by better care coordination for clients and connection with culturally appropriate providers through improved REAL-D data collection.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

For project planning, success will be measured by:

- Release of request for proposal (RFP) and selection of vendor.
- Department of Administrative Services (DAS) Office of the State Chief Information Officer (OSCIO) Stage Gate 3 endorsement.
- Execution of new contract for implementation and 5 years of maintenance and operations.

For project execution, success will be measured by:

- Transfer of data from Oregon Data Center Services (DCS) is completed with minimal disruption of service to data submitters, OHA, and data users.
- All functionality and other requirements described in contract statement of work are delivered and approved by OHA in timeframe outlined.

- All test exit criteria have been met.
- Data submitters can submit data with the new technology solution, as necessary.
- OHA has full access to data as outlined in the requirements.

For overall project phases:

- Project scope met within +/-15 percent of the approved budget and schedule.

Long term project benefits will be measured by:

- 95 percent of the time completing SAMHSA reports on time.
- 100 percent of the time completing OHA dashboards and standardized reports on time.
- 100 percent of existing manual reports will be automated or eliminated and also meeting the "Must have" requirements.
- More reliable data as measured by number of data issues identified from current MOTS quality assurance reports.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

The integrated data and ability to create reports across systems will increase the accuracy of the reporting for the behavioral health related KPMs. More behavioral health data will be available and clients will be identified across systems along with the services provided to them.

KPM #1-12:

1. Initiation of alcohol and other drug dependence treatment - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.

2. Engagement of alcohol and other drug dependence treatment - Percentage of members with a new episode of alcohol or other drug dependence who received two or more services within 30 days of initiation visit.
3. Follow-up after hospitalization for mental illness - Percentage of enrollees 6 years of age and older who were hospitalized for treatment of mental health disorders and who were seen on an outpatient basis or were in intermediate treatment within seven days of discharge.
4. Mental, physical, and dental health assessments for children in ODHS custody - Percentage of children in ODHS custody who receive a mental, physical, and dental health assessment within 60 days of the state notifying CCOs that the children were placed into custody with ODHS (foster care).
5. Follow-up care for children prescribed with ADHD medication (initiation) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed
6. Follow-up care for children prescribed with ADHD medication (continuation and maintenance) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed
7. 30-day illicit drug use among 6th graders - Percentage of 6th graders who have used illicit drugs in the past 30 days.
8. 30-day alcohol use among 6th graders - Percentage of 6th graders who have used alcohol in the past 30 days.
9. 30-day illicit drug use among 8th graders - Percentage of 8th graders who have used illicit drugs in the past 30 days.
10. 30-day alcohol use among 8th graders - Percentage of 8th graders who have used alcohol in the past 30 days.
11. 30-day illicit drug use among 11th graders - Percentage of 11th graders who have used illicit drugs in the past 30 days.

12. 30-day alcohol use among 11th graders - Percentage of 11th graders who have used alcohol in the past 30 days.

OHA Performance Measures tied to this policy package:

- OM2 Increase Partner Satisfaction: Address administrative burden and increase accurate reporting for our partners.
- OM4 Measure Improvement: Reporting over time and across systems in order to measure efficacy of solutions.
- OM6 Reduce Health Disparity: Identify areas of disparity and measure efficacy of solutions.

7. What are the long-term desired outcomes?

Modernization of the COMPASS universe of systems will create:

- Increased ability to measure and report on behavioral health outcomes.
- Increased ability to tie reporting deliverables to payment.
- Improved standardization of agency data.
- Increased ability to track outcomes by client, demographic group, or location of clients.
- Ability to meet required reporting responsibilities.
- A standardized reporting system for behavioral health services.
- Reduce the administrative burden on contracting providers and improve external reporting to community partners, CCOs and providers.
- More timely, appropriate, and cost-effective services for Oregonians.

8. What would be the adverse effects of not funding this policy package?

Failure to conduct a wide-ranging upgrade of the COMPASS systems and related business processes will result in devastating impacts to Oregon's most vulnerable populations including:

- Poor coordination of care between facilities and providers.
- Delay or failure to receive treatment or services.
- Increased length of hospital commitment.
- Potential for civil rights violations.

Without a change to the current behavioral health data systems, challenges to the state and its external partners will continue to compound in the following areas:

- Increased administrative burden for CCOs and other behavioral health providers.
- Lack of compliance with legal and federal requirements.
- Lack of IT staff resources to support outdated and ineffective data systems.
- Loss of state and federal funding.
- Loss of public trust.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Manual, paper-based workarounds have been put in place that do not collect the depth of information needed for a 360-degree patient view and the manual collection makes integration of data difficult. Limited progress has been made with existing tools to support data collection and remote work during the COVID pandemic, but the underlying software tools do not allow for easily collecting additional data in an electronic manner.

Projects within the Compass Modernization portfolio have been initiated and business requirements are being gathered to address flexible data collection, storage, and reporting solutions. RFPs for the behavioral health data warehouse and behavioral health data collection system vendors are being written. Vendor selection is expected in March 2021. The Legislature appropriated $1.5 million General Fund for the 2019-21 biennium for planning efforts for this portfolio assuming the portfolio will be implemented using 100 percent General Fund. During 2020, OHA determined this project likely qualifies for federal financial participation and has requested approval for 90/10 match from the Centers for Medicare and Medicaid Services (CMS) and we expect approval by September 2020. If the request is approved, the anticipated federal matching funds will allow the original $1.5 million to go further than anticipated and cover planning and construction of the behavioral health data warehouse and planning for the front-end data collection component. This policy package funds the continuation of the Compass portfolio projects.

10. What alternatives were considered and what were the reasons for rejecting them?

Alternative 1: Status Quo (Not Selected)
Description: Continue to use existing systems and tools to support programs.

Implementation Duration: 0 months

Total Cost: $8.4 million

- Implementation Cost: $0
- 5 Years of maintenance and operations: $8.4 million

Benefits:

- No changes needed.
- Lower cost in short term.
- Funding can be re-assigned to other behavioral health needs.

Risks:

- Unable to achieve all solution requirements.
- Continue to experience pain points:
  - Not meeting reporting needs
  - Not meeting operational needs
  - Receiving incomplete and inaccurate data
  - Complex manual data submissions
  - Missed grant funding (federal, state, foundation) opportunities because unable to provide reports and outcomes

Alternative 2: Build - Integrate Existing System (Not Selected)

Description: Gathering the business requirements and building (writing code) an interface between existing systems using OIS Resources.

Implementation Duration: 48 months

Total Cost: $17.9 million

- Implementation Cost: $ $9.1 million
- 5 years of maintenance and operations: $8.7 million

Benefits:

- Lower cost
- Lower implementation duration
- Improves the ability to provide data needed for "telling a story" or any future reporting needs.

Risks:

- Existing systems are too old to support APIs or integration and will need extensive re-work to be accomplished.
- Unable to meet all reporting requirements (data elements missing)
- Unable to support scalability for future technology needs. Existing system includes miscellaneous paper, excel, and Survey Monkey which cannot be connected in an efficient manner to enable the data to be used outside of the area it was originally obtained.

Alternative 3: Buy - RFP COTS SaaS (Selected)

Description: Utilize Request for Proposal (RFP) to procure and execute a new contract for development and implementation of a Commercial off the Shelf (COTS)/Software As A Service (SAAS) and modify using OIS resources.

Planning duration: 21 months

- *Note: Implementation duration will be determined through RFP. According to the market analysis research implementation duration provided by a vendor ranges between 12-18 months.*

Total cost: To Be Determined

- Planning cost: $2.0 million
- Implementation cost: TBD through RFP
- 5 years of maintenance and operations: TBD through RFP
- *Note: According to the market analysis research implementation cost provided by a vendor ranges between $1.0 million and $2.5 million and 5 years of maintenance and operations ranges between $2.5 million and $4.0 million.*

Benefits:

- Possibility for lower cost

- Possibility for better support
- Shorter implementation duration
- Use of most up to date technology
- Supports scalability for enterprise needs:
  - Expansion within behavioral health domain
  - Expansion within external agencies (ODHS)
  - Supporting Behavioral Health Technology Roadmap

Risks:

- Project takes an additional 6 to 12 months for RFP effort.
- Customizations increase implementation and maintenance and operations costs.
- Technology solution and changes to the system must be made by the vendor which increases costs.

Alternative 4: Build – OIS Development Build (Not Selected)
Description: Build new system using OIS resources.

Implementation duration: 54 months

Total cost: $27.4 million

- Implementation Cost: $15.3 million
- 5 years of maintenance and operations: $12.1 million

Benefits:

- Allocated resources used to support maintenance and operations and enhancements resulting in lower long-term costs.
- Address new regularity requirements faster (no amendments required).

Risks:

- High degree of customization needed which drives up cost and timeline to implement.
- Time to complete the project may increase because same resources provide operations support for these specific state software applications.
- Other higher priority project may affect the resource availability to support the project and extend project timeline.

Alternative 5: Build – Basecamp Development (Not Selected)

Description: Using external contracting resources to build (writing code) a system that will meet all your requirements to do work, run reports and track clients.

Implementation duration: 54 months

Total Cost: $29.1 million

- Implementation cost: $17.0 million
- 5 years of maintenance and operations: $12.1 million

Benefits:

- Allocated resources used to support maintenance and operations and enhancements resulting in lower long-term costs.
- Address new regularity requirements faster (no amendments required).

Risks:

- The following activities increase cost and duration:
    - High Customizations
    - Contract resource turnover
    - Contract administrative support

- Same resources used to support project and maintenance and operations, which may result in project delays.

Alternative 6: Build – Transfer Technology State (Not Selected)
Description: Acquire other state solution and have OIS customize solution.

Implementation duration: 66 months

Total Cost: $29.7 million
- Implementation cost: $17.6 million
- 5 years of maintenance and operations: $12.1 million

Benefits:
- Solution already built and in production with "lessons learned".
- Ability to share knowledge and compare reports with other state organizations.

Risks:
- Longer duration and higher cost.
- May have to customize software because of state laws, process differences.
- May require State to purchase other integrated software not currently owned.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

There will be no change to current agencies that submit behavioral health data to HSD. The expected outcome is for more streamlined processes, consistent accurate data and less duplication in the data submitted.

We are connecting with Oregon Justice Department and Oregon State Police to request access and interagency agreements in order to bring data into the behavioral health data warehouse. This may be done as a file transfer or interface.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

OHA - Oregon Health Information Technology (OHIT)
OHA - Children and Families Behavioral Health
OHA/ODHS Shared Services, Office of Information Systems (OIS)
OHA – Health Policy and Analytics
DAS – Department of Administrative Services
EIS – Enterprise Information Services
ODOJ – Oregon Department of Justice

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

The purpose of this POP is to improve and increase the data used to measure client outcomes, identify areas of improvement and contribute to the 360 view of a client. This information will include client demographic data

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

to identify underserved populations and areas in Oregon. With this information OHA and HSD can identify where changes are needed and how to build health equity throughout the state.

Staffing and fiscal impact

Implementation date(s): BHDW- July 2019, MOTS Replacement- July 2019, LEAP- July 2021

End date (if applicable): October 2024

15. What assumptions affect the pricing of this policy package?

We assume the Planning Advanced Planning Document (P-APD) will be approved by CMS and result in a 90/10 federal match for the BHDW, MOTS Replacement and LEAP projects through implementation. Maintenance and operations is assumed to meet the CMS criteria for 50/50 federal match. The cost allocation used in the P-APD will be 80 percent Medicaid, 20 percent non-Medicaid.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

Yes. OHA Health Systems Division (HSD) will need to use the connected data to improve care coordination in fee-for-service and coordinated care organization provided services. The data may also result in the need for HSD to modify policies and rules for the provision of behavioral health services.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

Yes. OIS will take on the responsibility of ongoing operations and maintenance of the data warehouse. This is new work for OIS, as there is currently no data warehouse for OHA.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

In order to effectively build, implement, and provide long-term maintenance and operations for a data warehousing solution, staffing must be appropriate to scale. The positions below will be new, as this work is new and the warehouse is new. OIS does not have capacity to manage ongoing operations and maintenance of a new data warehouse system without additional resources.

During the development phase of the project, we recommend bringing on two staff for OIS-SDD-DRM (Data Resource Management) and one for OIS-SDD-DST (Distributed Services Team). It is important to get new staff on board during the development phase so they have time with the contractor to understand processes and technologies being put into place. These will include three permanent full-time positions:

- Information Systems Specialist 7 Database Developer (DRM)
- Information Systems Specialist 6 Report Writer (DRM)
- Information Systems Specialist 6 Database Administrator (DST)

During the maintenance and operations phase, before the vendor contract is closed, three additional permanent, full-time positions will be required:

- Information Systems Specialist 8 Database Architect (DRM)
- Information Systems Specialist 7 Database Developer (DST)
- Information Systems Specialist 6 Report Writer (DST)

20. What are the start-up and one-time costs?

MOTS Replacement:

- COTS purchase: $2,500,000 + 20% contingency = $3,000,000
- Quality assurance vendor: $298,859 + 20% contingency = $358,631
- 6 months maintenance and operations: $400,000

BHDW:

- COTS Purchase: $500,000 + 20% contingency = $600,000
- Software Purchases: $50,821 + 20% contingency = $60,985
- OIS Staff (new positions) cost: $1,655,809

LEAP:

- Vendor DDI cost: $1,300,000 + 20% contingency= $1,560,000
- Maintenance and operations: $42,292

21. What are the ongoing costs?

MOTS Replacement:

- 5 years of vendor supported maintenance and operations: $2,400,000

BHDW:

- Software licenses (5 years): $50,821
- 5 years maintenance and operations supported by OIS new positions in section 19: $5,574,569

LEAP:

- Vendor maintenance and operations: $50,750
- Business & OIS staff costs: $547,662

22. What are the potential savings?

Unknown.

23. What are the sources of funding and the funding split for each one?

General Fund purchase & implementation: 10%
Federal Funds purchase & implementation: 90%

General Fund maintenance and operations: 50%
Federal Funds maintenance and operations: 50%

Both Purchase & Implementation and maintenance and operations will be cost allocated assuming expenditures are 80 percent Medicaid.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$0	$1,408,947	$0	$1,408,947	6	6.00
Services & Supplies	$2,320,585	$260,341	$5,407,953	$7,988,879		
Capital Outlay						
Special Payments						
Other						
Total	**$2,320,585**	**$1,669,288**	**$5,407,953**	**$9,397,826**	**6**	**6.00**

Fiscal impact by program

	HSD Admin	OIS			Total
General Fund	$2,320,585	$0			**$2,320,585**
Other Funds	$0	$1,669,288			**$1,669,288**
Federal Funds	$5,407,953	$0			**$5,407,953**
Total Funds	$7,728,538	$1,669,288			**$9,397,826**
Positions	0	6			**6**
FTE	0.00	6.00			**6.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Oregon State Hospital
Program:	Oregon State Hospital
Policy package title:	Position Conversions
Policy package number:	416
Related legislation:	None

Summary statement:

Oregon State Hospital (OSH) has continuously been presented the duality of providing the appropriate levels of patient care within the restrictions of the number of personnel within the budget. To meet that patient care need, OSH has been forced to augment budgeted employees with alternative solutions - usually contracted through either direct professional services, temp agency contractors, locum/nursing agency or the Oregon Health Sciences University; but also including solutions such as limited duration or non-budgeted positions. This resource gap exists between a variety of roles and responsibilities throughout the hospital, primarily within the Psychiatry department.

This policy package shifts funding for existing contracts to permanent position authority.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$0**	**$0**	**$0**	**22**	**22.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Like many state agencies, Oregon State Hospital (OSH) has needed to creatively handle the positional need relating to the fulfillment of its caseload and evolving population counts. Because of the demand on hospital bed space, simplistically, the hospital's goals are to help make patients well in as little time as possible with as little resources as possible. However, usually speed and cost can only be reduced if there is either a deterioration of quality, which OSH cannot allow in a clinical setting, or an increase in efficiency, which OSH continuously seeks to review and refine. To meet patient needs, OSH has supplemented existing FTE with a variety of contracted staffing through various procurement methods, as well as limited duration and non-budgeted positions. These positions range from support operations such as custodians, cooks and medical assistants, to patient care positions such as chaplains, psychologists and psychiatrists. Many of these market rate contracted positions are at greater expense than a comparable employee and either directly result in budget overspend or contribute to it.

2. What will this policy package buy and how and when will it be implemented?

This package includes additional position authority to correctly meet the need currently met by non-state vendors. Funds currently spent on procuring staffing through other means, such as contracted services, will be converted to Personal Services (FTE). This conversion supports better managerial oversight and flexibility in ensuring work assignments are aligned with current and future needs, without constraint by a contractual scope of work. This conversion also aligns better with BOLI guidance around professional contractor versus employee designations, and the respective labor unions.

Positions include psychiatric supervising physicians and psychiatrists.

Implementation will vary by recruitment. Since this is a funding shift from existing budget resources within Services and Supplies, the effective dates will be immediate. The bulk of the positions included, clinical professionals, are historically difficult to fill and may require more than one biennium to fully implement.

3. How does this policy package further OHA's mission and align with its strategic plan?

This package aligns with the Governor's priority of Healthy and Safe Communities, the OHA Mission of ensuring optimal health care and access and the OHA strategic plan of eliminating health inequity by providing additional invested state employees with correctly aligned management and oversight structures in an environment serving an otherwise stigmatized population.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

This package will remove the pressure to increase contract rates or maximum reimbursements (for direct care staff) that create budget gaps as salaries and benefits will be paid within the state classification system. This allows OSH to accurately gauge and enforce budgetary compliance for the converted positions.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Not directly, however loosely ties to workforce engagement and satisfaction by creating equitable status and employment and compensation packages for the same work. For patients, it aligns with improving clinical

services through a stronger base of staff continuity with less variation in schedules and length of employment typically occurring with contracted staff. This also impacts patient and staff safety by ensuring adequate staffing resources in patient care areas.

7. What are the long-term desired outcomes?

The result of this position conversion is enhanced flexibility to ensure effective care through replacing contractual scopes of work with managerial oversight and the ability to modify services to any emergent need, without enacting a procurement or amendment process. Converting positions also mitigates risk associated with BOLI requirements governing independent contractors versus direct employment.

Staffing consistency is critically important to patient care, therapeutic relationships and team approach to treatment.

8. What would be the adverse effects of not funding this policy package?

Not funding this package would result in continued overspend to fill the need associated with the duties the contractors are performing. Paying a market value rate instead of an employee rate, especially for highly skilled, in-demand professions such as psychiatry, will result in budgetary overspend in order to meet an equivalent need.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Most OSH services are part of the overall treatment plan for the patients at the hospital and cannot be reduced. In the past, OSH has attempted to meet the need through consolidation of services when possible. Differentials for things like critical need have been put into place, where a single doctor is paid an increased amount if their

workload includes more than a full caseload. While some of these solutions were able to work short term, they are not feasible in the long term. They are also expensive and far exceed the allotted budget for pay differentials.

10. What alternatives were considered and what were the reasons for rejecting them?

OSH has attempted to balance the staffing levels required to meet patient needs against budget and position authority limitations. While converting these contracts to state positions does not provide additional supports beyond what exists today, it is a more cost-effective model of providing service with enhanced performance accountability.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

There is no direct impact on other agencies, only tertiary impact related to the treatment OSH provides.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

None.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

OSH primarily serves vulnerable populations and populations without the ability to otherwise receive services.

Staffing and fiscal impact

Implementation date(s): July 2021

End date (if applicable): Not applicable

15. What assumptions affect the pricing of this policy package?

This pricing is net zero. It assumes that an equivalent amount from the Services and Supplies line items for either Professional Services or Medical Supplies and Services will be transferred to Personal Services.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

This package assumes the additional recruitment responsibilities can be met within existing resources. Shifting to positions from contracted services will result in the associated support services related to employees.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This policy package includes 22 permanent, full-time positions priced at 24 months for the 2021-23 biennium:

Psychiatry:

- Four (4) Supervising Psychiatrist positions
- Eighteen (18) Psychiatrist positions

20. What are the start-up and one-time costs?

None.

21. What are the ongoing costs?

This policy package will be a net zero in the initial biennium, because funding will be transferred from existing budgeted amounts in Services and Supplies to Personal Services. Ongoing costs, in future biennia, will include all costs associated with the established positions, including steps and cost of living adjustments (COLA) for the new employees. Because the initial funding will be derived from Services and Supplies line items that drive above standard inflation, the actual net increase will be the difference between what the current contract employees cost and the amount of the budgetary increase that would have occurred at the above standard inflation rate.

22. What are the potential savings?

This package is calculated using offsetting funding from contracted services within S&S. No savings is anticipated, as there is still potential for contracted services being utilized until all positions are converted to employees.

23. What are the sources of funding and the funding split for each one?

Though this policy package does not include additional funding, these positions will be funded entirely by General Fund.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$14,519,272			$14,519,272	22	22.00
Services & Supplies	$(14,519,272)			$(14,519,272)		
Capital Outlay						
Special Payments						
Total	**$0**	**$0**	**$0**	**$0**	**22**	**22.00**

Fiscal impact by program

	OSH				Total
General Fund	$0				**$0**
Other Funds	$0				**$0**
Federal Funds	$0				**$0**
Total Funds	$0				**$0**
Positions	22				**22**
FTE	22.00				**22.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Public Health Division
Program:	Office of the State Public Health Director
Policy package title:	Public Health Modernization
Policy package number:	417
Related legislation:	HB 2073 (2021); HB 2348 (2013); HB 3100 (2015); HB 2310 (2017); SB 253 (2019)
Summary statement:	Since 2013, Oregon has been on a path to fundamentally shift its practice to ensure essential public health protections are in place for all Oregonians through equitable, outcomes-driven and accountable services. The groundwork laid through initial investments in public health modernization have been critical to Oregon's management of the COVID-19 pandemic. However, the COVID-19 response has highlighted continued gaps in the public health system, specifically centering all work in health equity and cultural responsiveness so that health inequities will be eliminated by 2030. This policy package supports implementation of key public health programs in state, local and Tribal public health authorities and communities and creates mechanisms for increased accountability for health outcomes. Not funding this policy package risks OHA's ability to ensure basic public health protections guaranteed in statute are available to every person in Oregon, risks continuing health inequities, and challenges OHA in continuing to meet the deliverables and timelines prescribed in House Bill 3100 (2015).

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$45,000,000**	**($465,178)**	**($752,016)**	**$43,782,806**	**24**	**24.00**

Oregon Health Authority: 2021-23 Policy Package

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

The landscape for public health has changed dramatically in recent years as the way that we live, travel, work and recreate has created a series of new and increasingly complex public health issues. These are the circumstances that led to the rapid spread of COVID-19, creating an international pandemic not seen on such a scale in the last 100 years since the 1918 influenza pandemic. At the same time, the COVID-19 pandemic immediately exacerbated widespread existing health inequities borne by systemic racism and oppression. COVID-19 has disproportionately impacted communities of color, low wage workers and individuals in congregate settings like correctional facilities and long-term care facilities. The impacts of historical and contemporary injustices leading to health inequities will require years of a committed public health response and recovery that is co-created with communities. OHA's 10-year goal is to end health inequities and OHA-PHD is central to achieving that goal for Oregonians.

This policy package considers this context and builds upon previous investments in public health modernization made in the 2017-19 and 2019-21 biennia to center the public health system fully in equity. The demands on Oregon's public health system have continued to increase and will do so in the future as the secondary and tertiary impacts of COVID-19 come to the fore. These immediate health needs are encapsulated with ongoing environmental health risks such as wildfire due to climate change. These compounding health needs require a public health system that is equity-driven, community-based and nimble.

Recognizing the need for a robust public health system to support Oregon's health system transformation and achievement of the Triple Aim, in 2013 the Oregon legislature set a charge to develop a public health system for the future. In 2016, all state and local public health authorities completed a robust assessment of their capacity to implement foundational public health programs. As a part of that assessment, significant gaps were found in the state's ability to center equity and be culturally and linguistically responsive to health and

community needs, proactively measure and mitigate environmental impacts to human health, manage new communicable disease outbreaks and collect and report public health data that is needed to solve new public health problems. Furthermore, the 2016 public health modernization assessment found a $210,000,000 additional biennial need for state and local public health authorities to fully accomplish statutory responsibilities. This policy package supports implementation of the key public health priorities selected by the Oregon Public Health Advisory Board for the 2021-23 biennium, which include health equity, community partnership development, leadership, communications, assessment and epidemiology, communicable disease control, environmental health, emergency preparedness and response and policy and planning.

2. What will this policy package buy and how and when will it be implemented?

This policy package will build critical public health capacity across state, local and Tribal public health authorities and community-based organizations.

Investments in public health modernization ensure the equitable distribution or redistribution of resources and power and recognize, reconcile and rectify historical and contemporary injustices. Within the following three priorities for funding, interventions will be co-created with communities most impacted by health inequities.

1. Strengthen and expand communicable disease and environmental health emergency preparedness, and the public health system and communities' ability to respond.
2. Protect communities from acute and communicable diseases through prevention initiatives that address health inequities.
3. Protect communities from environmental health threats from climate change through public health interventions that support equitable climate adaptation.

These special payments must be an ongoing biennial investment in the public health system which is necessary to protect the health of every person in Oregon. Previous public health initiatives have demonstrated that when funds are not sustained, rates of diseases increase, and communities of color bear a disproportionate burden of those impacts. OHA anticipates that communicable diseases and environmental health threats will not be solved in the 2021-23 biennium and the public health system must remain vigilant to address these needs.

Further details about each of the special payments is as follows:

- Local public health authorities: Local public health authorities will be responsible for centering all of their local interventions on equity, including workforce diversity, partnership with community-based organizations and internal and external organizational policy changes that shift power to community. Local public health authorities will build upon previous investments in communicable disease control to provide comprehensive communicable disease surveillance, investigation, interventions and evaluation. Local public health authorities will also be responsible for assessing and mitigating environmental risks to human health, including those associated with climate change, focusing on those communities most at risk of the adverse effects of environmental health risks to their health. In order to do this work, local public health authorities must apply outcomes from the COVID-19 response to bolster local emergency preparedness and response systems, which underpin the success of communicable disease and environmental health interventions. Local public health authorities will be funded through the funding formula developed with the Public Health Advisory Board, which will be submitted to Legislative Fiscal Office per ORS 431.380. The local public health authority funding formula not only addresses all statutory requirements, but also includes demographic factors like population diversity, income and education level, language other than English spoken at home which are designed to provide more resources to more diverse counties.
- Tribal public health authorities: In accordance with OHA's Tribal Consultation and Urban Indian Program Confer Policy, OHA will fund Tribes using the methodology to which they agree for work in the following areas: health equity and cultural responsiveness, communicable disease control, environmental health and

emergency preparedness and response. Funded work for Tribes will help address areas of need based on the 2019-21 Tribal public health modernization assessment process. Funding allocation to Tribes is determined through the Tribal Consultation and Urban Indian Program Confer Policy.

- Community-based organizations: OHA will utilize an existing partnership network of community-based organizations to fund additional work across the state that advances health equity and cultural responsiveness within the public health system while centering equity in OHA and local public health authority communicable disease control, environmental health and emergency preparedness and response interventions. Community-based organizations will submit proposed budgets and work plans for the objectives included in this policy package. OHA will select community-based organizations across the state that also represent the cultural and linguistic diversity of Oregon's population.

A modern public health system is equipped with a set of skills and tools –referred to as foundational capabilities – that are the pillars for how the public health system protects people from health threats and achieves health for all.

The following seven foundational capabilities achieve the communicable disease and environmental health goals listed above and make progress toward an equitable Oregon.

- Health equity and cultural responsiveness: Ensure public health programs are co-created with communities and public health programs are culturally and linguistically competent so that we can end health inequities by 2030.
- Assessment and epidemiology: Analyze data to understand emerging trends for communicable disease and environmental health threats; make data readily available to communities and partners who rely on the information and use data to implement culturally and linguistically responsive interventions.

- Community partnership development: Leverage coordinated care organizations, government agencies and other partners to increase the impact of public health modernization work in communities.
- Emergency preparedness and response: Work with communities and partners to prepare for, respond to and recover from public health threats and emergencies, while ensuring populations most at risk are at the center of planning efforts.
- Leadership and organizational competencies: Develop the public health workforce to be better equipped to nimbly respond to new public health threats; use performance management and quality improvement to ensure public health interventions improve outcomes; spread capacity from public health modernization across public health program areas.
- Communications: Ensure timely risk communications and proactive communications that are culturally and linguistically responsive.
- Policy and planning: Engage with partners, stakeholders and communities to develop and implement policy solutions that are responsive to community needs.

At a broad level, the Public Health Division (OHA-PHD) will convene local and tribal public health authorities, community-based organizations, state agencies and representatives from other sectors to develop evidence-based plans for the prioritization and implementation of funded work to mitigate the highest risk impacts to human health across the state.

The specific work included in this policy package is as follows:

OHA-PHD will provide leadership for a community-based and equity-centered approach to public health in Oregon; manage local and Tribal public health authority contracts and grants to community-based organizations; maintain and annually report on public health accountability measures; enhance public health

and health care data exchange; collect and report population health data for the public health system and its partners; convene partners to develop and implement a framework for using data to identify leading environmental risks to human health and corresponding plans to mitigate risks; and coordinate acute and communicable disease outbreak investigations, including communicable disease testing at the Oregon State Public Health Laboratory.

This policy package includes continuing the recently formed community engagement unit within the Office of the State Public Health Director to manage community-based organization contracts and provide direct partnership and co-creation of health interventions with community. This unit will both manage funds from this policy package for community-based organizations and create the supportive structure within the Public Health Division for other public health programs to work directly with community-based organizations. This package will similarly build out staff within the Environmental Public Health and Center for Public Health Practice to lead state-level interventions and ensure a robust and cohesive public health system.

Local public health authorities will plan for and implement interventions to monitor environmental health risks within communities; convene local stakeholders to develop, exercise and implement emergency preparedness plans; co-create health-related interventions with the community; train clinic staff in culturally and linguistically responsive and evidence-based quality improvement activities; track cases of acute and communicable diseases to ensure individuals and their partners receive treatment to curb the spread of disease; and implement performance management systems to ensure the work of the local public health authority is continuously improved to drive towards population health outcomes.

Tribal public health authorities will convene local stakeholders to develop, exercise and implement emergency preparedness plans; co-create health-related interventions with the community; track cases of acute and communicable diseases and implement strategies to prevent the spread of disease; implement strategies to

improve access to meaningful Tribal public health data to inform planning and decision-making, and involve communities in the development and implementation of health-related interventions.

Community-based organizations will co-create culturally and linguistically responsive public health interventions to ensure alignment with goals to eliminate health inequities and support community resilience and recovery.

3. How does this policy package further OHA's mission and align with its strategic plan?

OHA's mission is to help people and communities achieve optimal physical, mental and social well-being through partnerships, prevention, and access to quality, affordable health care. A robust public health system that is equipped to weather new challenges is essential to OHA's mission. Indeed, ensuring the public health system is appropriately equipped to protect human health has been a leading priority for OHA since 2015.

OHA's strategic plan goal is to eliminate health inequities by 2030. This policy package will shift Oregon's public health system to be community-based and equity-centered in order to achieve OHA's ten-year goal. This policy package will create critical infrastructure within the Public Health Division and with community-based organizations that are essential to centering public health work on equitable outcomes.

This funding supports Governor Brown's priority for building a more equitable Oregon by equipping state, local and Tribal public health authorities and community-based organizations with capacity and resources to identify and respond to physical and environmental health needs in the community.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

OHA will measure the success of this POP through achievement of established public health accountability metrics, which are collected and reported annually. \

OHA will also be able to measure the success of this POP through health indicators identified, analyzed and interpreted with communities of color through community-specific data collection efforts that began with the 2019-21 legislative investment in public health modernization.

This policy package also includes resources for a robust evaluation by OHA-PHD and local and Tribal public health authorities on the successes being realized and where the public health system can improve service delivery to create greater efficiencies and accountability. For example, during the 2021-23 biennium, OHA-PHD will work with LPHA to collect information on general investments and maintenance of service levels in order to guide future matching and incentive payment initiatives.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This policy package supports several activated Tier 1 OHA performance measures, including:

- Health indicator reporting
- REAL-D implementation
- Timeliness of translations during emerging public health events
- Continuity of Operations Plans

At the Tier 2 level, this policy package supports the following activated OHA-PHD performance measures:

- Tribal representative engagement in public health advisory teams
- Representation of those affected in an advisory capacity
- Staff registered in the Health Alert Network

In this biennium, OHA-PHD will continue to align its performance measures with the work included in this policy package.

7. What are the long-term desired outcomes?

The long-term outcomes for this policy package are to eliminate health inequities by working with communities to equitably distribute or redistribute resources and power and recognizing, reconciling and rectifying historical and contemporary injustices. This work will include ongoing engagement of state, local and tribal public health leaders to co-create public health programs with communities. In the medium term, this policy package will reduce the burden of environmental and communicable disease-related health issues by focusing on the root causes of environmental health and communicable diseases. Short term, it will equip state, local, Tribal and community health agencies to apply the foundational capabilities for governmental public health in such a way that centers equity across all health issues.

8. What would be the adverse effects of not funding this policy package?

If this package is not funded, Oregon's governmental public health system would struggle to address the ongoing health and social impacts of COVID-19 on communities. Although Oregon's public health system was able to respond quickly to COVID-19, it fell short of delivering equitable outcomes for communities of color and Tribal communities. Not funding for this POP will exacerbate inequities in health outcomes and work against OHA's ten-year goal. Not funding this policy package would risk the Public Health Division's long-term relationships with communities of color and community-based organizations by failing to uphold the request for sustained funding for their critical work.

Without the support of this policy package, OHA-PHD will likely be in the ongoing position of responding to individual crises rather than being able to work with partners to prevent them in the first place. Not funding this POP leaves the public health system in a position where it will be unable to respond to multiple simultaneous public health crises.

Should this POP not be funded, Oregon can anticipate disparities in the level of public health service available at the local level, particularly as local government budgets struggle to keep up with budget shortfalls as a result of the current recession. This would mean Oregonians would lack essential public health protections based on where they live.

The current focus on gaining efficiencies and improving effectiveness in public health service delivery would subside because there would little incentive to continue working regionally and to focus on delivering outcomes for the community. Recent transitions in local public health service delivery have shown that without sufficient resources, local governments are more likely to cut, privatize or transfer public health authority to OHA-PHD than to work regionally.

Finally, OHA's ability to foster its relationship with federally recognized Tribes would be hindered by a lack of investment in tribal public health capacity.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

In the 2019-21 biennium, OHA-PHD leveraged federal grants and restructured existing positions to the extent possible to augment the programs implemented with the $15.6 million legislative investment in public health modernization. However, the impact of this investment is expected to be proportional to the size of the investment. The Oregon legislature expects the public health system to fully implement its statutory responsibilities, and the current investment will not support expansion of the work needed in health equity,

community partnership development, leadership, communications, assessment and epidemiology, communicable disease control, environmental health, emergency preparedness and response and policy and planning.

10. What alternatives were considered and what were the reasons for rejecting them?

OHA-PHD has explored whether federal funding might be available for this work. Based on the way federal public health funds are appropriated by Congress, there is not an immediate option for federal funding for the level of investment needed to implement public health modernization in Oregon. Furthermore, federal financial supports for the areas funded by this POP are likely to continue to or begin to decline as a result of the recession and prior efforts to limit public health spending. Outside of this policy package, OHA will continue to align its funding streams to further support public health modernization to the extent possible based on federal funding restrictions.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

None required.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

This policy package will primarily invest in local and Tribal public health authorities so they can carry out their public health responsibilities related to health equity, community partnership development, leadership, communications, assessment and epidemiology, communicable disease control, environmental health, emergency preparedness and response and policy and planning. This policy package will also invest for the first time in community-based organizations to co-create public health interventions grounded in equity. In

order for OHA-PHD's work funded in this policy package to be successful, OHA-PHD will collaborate with several state agencies and the sectors they support, including the Oregon Department of Corrections, Oregon Youth Authority, Department of Environmental Quality, Department of Education, Oregon Department of Agriculture, Oregon Department of Transportation, and the Oregon Department of Land Conservation and Development.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

The direction of this policy package is being guided by the Oregon Health Policy Board and the Public Health Advisory Board. Local public health authorities have been engaged through the Conference of Local Health Officials, and federally-recognized Tribes will be engaged through the Senate Bill 770 Health Cluster meeting and, if requested, formal Tribal consultation. Community-based organizations and advocacy organizations will be engaged in developing equity-driven goals for the public health system.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

In the 2016 statewide public health modernization assessment, the most significant gap across state and local public health authorities was in the system's ability to achieve health equity. Although significant work on health equity began with the initial investments in public health modernization, the COVID-19 pandemic has revealed that there must be a fundamental shift in public health practice in order to rectify grave injustices in health outcomes that have been exacerbated by the disproportionate impact of COVID-19 on communities of color.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

This package places equity at the center of a modern public health system by funding state, local and tribal public health authorities and community-based organizations to co-create public health interventions. It will provide funding to local and Tribal public health authorities through a funding formula that directs greater resources into communities of color, low income communities, rural communities and communities that speak a language other than English at home.

This policy package will specifically address inequities in outcomes related to environmental health threats and communicable diseases and fosters a resilient public health system through investment in foundational public health capabilities.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Not applicable

15. What assumptions affect the pricing of this policy package?

The key assumption is that Public Health will be better funded to address the needs of Oregonians through this policy package. The division will have additional revenue to address outbreaks, prevention, and inequities in outcomes for state and local work.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

Public Health

OHA-PHD will be responsible for overseeing all contracts and grants in this policy package in addition to implementing the state-level public health functions needed to improve health outcomes related to health equity, community partnership development, leadership, communications, assessment and epidemiology,

communicable disease control, environmental health, emergency preparedness and response and policy and planning.

Equity and Inclusion
The Equity and Inclusion Division will provide content expertise to OHA-PHD to ensure alignment and benefit of health equity work in the community and will consult on community engagement, REAL+D and health equity training initiatives.

Health Policy and Analytics
Staff in Health Policy and Analytics will provide consultation to OHA-PHD on opportunities to align public health accountability metrics with CCO incentive metrics.

Office of Information Services
The Office of Information Services will be responsible for implementing public health data system upgrades that are essential for the public health system to collect and report data to local and tribal public health authorities and other partners so it can be used for program and policy decision-making.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

This policy package includes funding and a new position for the Office of Information Services (OIS). OIS has been consulted throughout the development of this policy package.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

Yes, it is anticipated this POP will provide an additional level of public health service to all residents in the state through improvements in state, local and Tribal public health authorities.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This package includes the 24 permanent, full-time positions listed below, priced at 24 months, that will require position authority and General Fund.

Establishing the Community Engagement unit:

- One Principal Executive Manager D
- Eleven Operations and Policy Analyst 2
- Two Fiscal Analyst 2
- One Executive Support Specialist 2

In addition, positions to support the division and center work:

- Five Operations and Policy Analyst 3s
- Three Operations and Policy Analyst 4s
- One Epidemiologist 2

This package also includes General Fund for five existing positions so these staff can perform work essential to modernization that cannot be charged to a federal grant. These positions would not require position authority. The FTE amounts below represent the portion of the positions transitioning to General Fund at 24 months.

- One Principal Executive Manager D, 0.75 FTE
- One Principal Executive Manager F, 0.5 FTE
- One Natural Resources Specialist 4, 1.0 FTE
- One Public Health Educator 2, 1.0 FTE
- One Environmental Engineer 3, 1.0 FTE

20. What are the start-up and one-time costs?

New positions will need computers, phones and normal start-up costs. Epidemiologist positions will require statistical analysis software and ongoing software license renewals.

21. What are the ongoing costs?

Ongoing costs are associated with the continued operation and implementation of the work specifically:

- Personnel services for 24 new positions including a new Community Engagement Unit and five existing staff, all services and supply expenses and equipment for state priorities.
- Special payments, which fund local public health authorities, Tribes and community-based organizations for local staff dedicated to the ongoing work included in this policy package. Local public health authorities will receive $23,157,000; Tribes, $3,267,000; and community-based organizations $9,805,500, totaling $36,229,500.

22. What are the potential savings?

A robust childhood immunization program prevents direct and indirect costs from illness, hospitalizations and deaths over the course of lifetimes. For the national cohort of children born between 1994 (when the national Vaccines for Children program was established) and 2013, childhood immunizations prevented an estimated 322 million illnesses, 21 million hospitalization, and 732,000 deaths at a net savings of $295 billion in direct

costs and $1.38 trillion in societal costs.[2] Oregon's public health system ensures widespread and culturally appropriate access to childhood immunizations, a rigorous system for immunization requirements in schools, and provider engagement in quality improvement.

According to work that Lane County and PeaceHealth completed with their 2017-19 public health modernization investment, administering roughly eight pneumococcal vaccines per week could prevent 250 pneumonias; avoid 50 pneumonia-related hospitalizations; and save $500,000 in direct hospital costs. 745 vaccines were delivered over twelve months to high-risk adults prior to hospital discharge, a 3% administration rate. They showed the following improvements:

- On average, 16 people were vaccinated per week, indicating that the **clinical savings** accrued at a much higher rate than the minimum estimate.
- Of those ages 19-64 that were administered vaccination, about 70% were covered by public healthcare insurance, indicating that this intervention has been instrumental in **improving preventative care access for low-income high-risk adults**.
- The percentage of vaccinated high-risk adult patients increased by 12% (from 58% to 70%) at the participating hospital sites.

Cost of one preventable case of Tetanus in Oregon: In 2017, for the first time in 30 years, a six-year-old Oregonian who had received no immunizations cut his forehead while playing outdoors. Six days later, after a series of symptoms the last of which was breathing difficulty, his parents called 911 and the boy was air-transported to the hospital. The boy subsequently received a diagnosis of tetanus and required approximately eight weeks of inpatient care, followed by rehabilitation care, before he was back to normal activities. With a

[2] https://www.cdc.gov/mmwr/preview/mmwrhtml/mm6316a4.htm

price tag of $811,929 for inpatient costs alone, this preventable illness cost 72 times more than the average pediatric hospital stay.[3]

An investment in the prevention of disease and disability is proven to yield significant savings to Medicaid and other payers by decreasing the need for costly health care. Indeed, just a 10 percent increase in per capita public health spending in Oregon will result in:

- 15 fewer infant deaths annually
- 16 fewer diabetes deaths annually
- 202 fewer heart disease deaths annually

Looking at serious bacterial infections (SBI) related to injection drug use, the total cost of IDU-related SBIs in 2018 was $150 million. That same investment could:

- Support the recovery of 25,000 patients with opioid use disorder (OUD) with buprenorphine for one year (a year's worth of buprenorphine is about $6,000 per patient) or of 2,500 patients for 10 years.
- Support the operating costs of 150 syringe service programs (SSPs) for one year (a year's worth of SSP operating costs is about $100,000) or 15 SSPs for 10 years.

A study of SSP legalization showed that SSP prevented thousands of HIV infections over a 10-year period in Philadelphia and Baltimore:[4] Based on an investment of $250,000 in Oregon to address sexually transmitted diseases STI:

- 11 fewer cases of syphilis including congenital syphilis
- 106 fewer cases of gonorrhea

[3] Guzman-Cottrill JA, Lancioni C, Eriksson C, Cho Y, Liko J. *Notes from the Field:* Tetanus in an Unvaccinated Child — Oregon, 2017. MMWR Morb Mortal Wkly Rep 2019;68:231–232. DOI: http://dx.doi.org/10.15585/mmwr.mm6809a3.

[4] https://journals.lww.com/jaids/Fulltext/2019/12012/Using_Interrupted_Time_Series_Analysis_to_Measure.14.aspx

- 301 fewer cases of chlamydia
- An estimated decrease in direct to the healthcare system of $463,100 due to decreases in STD morbidity.

According to the Centers for Disease Control, syringe exchange programs (work many local public health authorities have and will focus on through public health modernization) was estimated in New York City to have:

- Created a one-year savings to the government of $1,300 to $3,000 per client.
- Another cost-effectiveness analysis estimated that expanding access to clean syringes through an additional annual U.S. investment of $10 million would result in:
  - 194 HIV infections averted in one year
  - A lifetime treatment cost savings of $75.8M
  - A return on investment of $7.58 for every $1 spent

23. What are the sources of funding and the funding split for each one?

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$5,863,074	($408,913)	($648,913)	$4,806,086		
Services & Supplies	$2,907,426	($56,265)	($103,941)	$2,747,220		
Capital Outlay						
Special Payments	$36,229,500			$36,229,500		
Other						
Total	**$45,000,000**	**($465,178)**	**($752,016)**	**$43,782,806**	**24**	**24.00**

Fiscal impact by program

	Office of the State Public Health Director				**Total**
General Fund	$45,000,000				**$45,000,000**
Other Funds	($465,178)				**($465,178)**
Federal Funds	($752,016)				**($752,016)**
Total Funds	($43,782,806)				**$43,782,806**
Positions	24				**24**
FTE	24.00				**24.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Public Health Division
Program:	Maternal and Child Health
Policy package title:	Universally offered Home Visiting
Policy package number:	418
Related legislation:	Senate Bill 526 (2019)

Summary statement:

The policy package proposes to continue to provide the resources required to implement and scale up the next phase of universally offered home visiting (UoHV) in Oregon. This continues the phased-in approach of implementing this program, continuing with the early adopter communities and the next cohort.

This policy package allows for the program to be fully implemented as statutorily mandated, including the goal of establishing a more cohesive and comprehensive home-visiting system that is evidence-based and connects every family with a newborn in Oregon with local resources that are individualized, non-stigmatizing and meet them where they are with what they need.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$4,607,350**	**$0**	**$3,196,819**	**$7,804,169**	**4**	**3.50**

Oregon Health Authority: 2021-23 Policy Package

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

A safe and healthy environment during childhood forms the foundation for a lifetime of physical and mental well-being and healthy relationships. There is an opportunity to achieve population impact by bringing together community partners to create a preventive system of care and by delivering a universal, short-term, postnatal nurse home visiting program. Population impact is the opportunity for health care systems, agencies and organizations to work together in order to improve the health outcomes of the communities they serve. This is achievable through universal reach, rigorous evaluation, and creating a model for sustaining funding.

Rates of maternal mortality have been on the rise in the United States and there are significant inequities by race/ethnicity. While maternal mortality rates in Oregon are typically not as high as the national average, it is likely Oregon experiences similar inequities to those experienced in other states. Washington State's Maternal Mortality Review Panel included a recommendation to expand efforts to provide early and frequent home visits to prevent pregnancy-related deaths and improve maternal health care.

This universal effort would not replace more intensive targeted home visiting programs, but identify what families need and want from local resources and provide an individualized, non-stigmatizing entry into their community's system of care. Existing home visiting programs play an integral role in preventing adverse childhood experiences (ACEs), which can harm developing brains and increase lifelong risk for many chronic diseases and other serious problems. The existing home visiting programs provide a critical preventive system of care for families; however, these programs are long-term, intensive and don't have enough funding or dissemination strategies required for population change.

In 2019, OHA partnered with the Early Learning Division (ELD) to explore the feasibility of implementing a universal home visiting program. As this work developed, both Senator Elizabeth Steiner Hayward and Governor Kate Brown joined the effort and supported achieving universally offered nurse home visiting to families of newborns in Oregon. As a result, the 2019 Legislature passed Senate Bill 526, which states the Oregon Health Authority (OHA) "shall design, implement and maintain a voluntary statewide program to provide universal newborn nurse home visiting services to all families with newborns residing in this state to support healthy child development and strengthen families. The authority shall design the universal newborn nurse home visiting program to be flexible so as to meet the needs of the communities where the program operates."

Oregon selected the Family Connects model, as it is the only evidence-based model of universal nurse home visiting that meets the criteria set in Senate Bill 526 (2019): Recognized by the Home Visiting Evidence of Effectiveness review project by the US Department of Health and Human Services (HomVEE -https://homvee.acf.hhs.gov/). A policy package to fund implementation of the Family Connects model was introduced as part of Governor Kate Brown's proposed budget and included in the 2019-21 Legislatively Adopted Budget. The initial policy package (#401) was developed and passed with the expectation that additional funding and staffing resources would be needed to plan, develop, and implement, universally offered nurse home visiting services statewide by 2026. It also addressed the critical start-up funding and staffing needs for continued support for the next phase of the project.

Phase I of the project involved a statewide solicitation of Letters of Intent (LOIs) from interested communities who desired to be considered as an early adopter community. This process resulted in the engagement of eight self-selected, early adopter communities to gain lessons learned and apply these lessons to subsequent cohorts across the project lifecycle. Originally, the first early adopter communities were slated to being service delivery July 1, 2020. Due to the Covid-19 pandemic, and local public health, and the health care delivery system being overwhelmed with response work, service delivery in this early adopters cohort will not begin until June 2021 and only in 3 of the early adopter cohort communities. The other communities are still addressing COVID-19 and immunization priorities with the preparation work required of this model prior to delivering services.

As anticipated, the early adoption phase has identified some key elements that would ensure successful scaling of implementation and rollout of universally offered nurse home visiting in Oregon for the next biennium:

- Increased state-level staffing capacity and resources.
- A state-level project coordinator.
- Increased financial support at the local level – for community preparation, service delivery, staffing capacity
- Data system alignment and enhancements at the local-level.
- Support capacity for state-level evaluation, data collection and data system alignment.
- Contracting with the home visiting model developer, Family Connects International, to provide continued technical assistance to the Early Adopters Cohort and planning and support for subsequent cohorts.
- Increased funding to local communities to put up as Federal Match - it leverages state and local investment to draw down federal support--37% non-federal investment/63% federal investment - in alignment with the recent Medicaid Targeted Case Management (TCM) reimbursement rate adjustment, effective January 2020. The current Medicaid Targeted Case Management (TCM) State Plan Amendment for Public Health Nurse Home Visiting supports the Babies First!, CaCoon and Nurse Family Partnership programs.

This policy package would provide the resources necessary to deliver these key elements for successful scaling up of the program.

2. What would this policy package buy and how and when would it be implemented?

OHA would continue with Phase 2 of implementing Senate Bill 526, passed during the 2019 state legislative session that created the Universally offered Home Visiting (UoHV) Initiative. With the bill becoming effective July 1, 2019, OHA began project planning and implementation.

The Eight Early Adopter Communities, consisting Local Public Health Authorities (LPHAs), Early Learning Hubs (EL Hubs) and Tribes as Community Leads, with support from the Oregon Health Authority, would continue to implement and

scale up the evidence-based Family Connects model, Family Connects Oregon (FCO), providing service delivery in their respective communities using the model as described below.

In collaboration with hospitals and birth attendants, Community Leads will continue to assure every parent of an eligible newborn shortly after birth is offered this service, ideally face-to-face post-delivery to engage the family in services and schedule a home visit. Participation is voluntary for families. If requested, a brief home visit will be conducted by a Public Health Nurse (PHN) in the first week of life to address time-sensitive family needs (e.g., breastfeeding, weight check, postpartum health). A comprehensive home visit will be offered at 2-3 weeks post hospital discharge. The PHN will assess the physical health status of mother and child; assess unique family risks and needs; respond to immediate family needs, such as feeding, weight gain, sleep, parenting stress, substance abuse and mental health; and connect the family with matched local community services and resources based on individually identified needs and family wishes. Service referrals may include medical and dental care, more intensive home visiting (e.g. Healthy Families Oregon, Babies First!, CaCoon, Early Head Start), WIC, TANF, childcare, parenting supports, behavioral health services and housing. Follow-up visits (0-2 total) and telephone calls as needed, are offered for further assessment, facilitating linkage to community services, and family support. A call will occur 1 month after case closure for customer satisfaction, quality assurance, and confirmation of connections to community resources.

As each community within a cohort progresses at different rate, we continue to propose a phased-in approach over the next 4-5 biennia with a new cohort beginning the community preparation and service delivery during each biennium.

Due to the impact of the COVID-19 pandemic, initial progress as envisioned for the 2019-21 biennium has slowed, putting the initiative rollout behind by at least one biennium. This policy package is based on a reset timeline that would better match current local capacity and resources resulting from the pandemic. The emergency response to the COVID-19 pandemic has delayed the implementation of the current Early Adopter UoHV/Family Connects Oregon cohort by approximately 12-18 months. Prior to the pandemic, the eight Early Adopter communities were on the verge of launching their community preparation efforts that would have poised them to start delivering services in the Summer/Fall 2020.

Training for nurses in North Carolina were scheduled, and hospital systems along with community partners were ready to map the process families would follow to receive their services. All of that stopped as the pandemic hit Oregon and health systems, local public health and community partners responded to the emergency. This has resulted in these Phase 1 activities being pushed back to later in the 19-21 biennium, no sooner than June 1, 2021.

Additionally, the following Phase 1 work has been delayed until Phase 2, to start in the 2021-23 biennium:

- Onboarding of Cohort 1, which includes community needs and implementation planning; community and stakeholder outreach and engagement; data and billing systems alignment; and local level staffing and training and
- Begin Program Evaluation (program evaluation planning will still occur in the 2019-21 biennium

This policy package will allow OHA to acquire the additional resources and support to continue with Phase 2 of the implementation of Senate Bill 526. Each element below would be implemented July 1, 2021 except where later dates are listed:

New State-Level Staff:

- One Operations and Policy Analyst 3 position, Workforce Development/Continuous Quality Improvement (CQI) Coordinator (to start July 1, 2022)
- One Project Coordinator 1 position
- One Operations and Policy Analyst 2 position, Informaticist
- One Principal Executive Manager D position

Payment for Providers of Services:

- Provide service providers with funds to use as Federal Match for the provision of Family Connects Oregon Program home visiting services to Medicaid members for the first half of the 2021-23 biennium before transitioning to become a CCO-covered service.

- Create a Home Visiting Account to reimburse providers of services to Oregonians with health plans not covered by Senate Bill 526 (i.e., self-insured) and the uninsured.

Contracts:

- Family Connects International for statewide technical assistance.
- Program evaluation.
- Community Leads for community alignment and implementation support including staffing capacity, training and certification, and data systems alignment.
- Billing Consultant to provide support for LPHA and Commercial Health Benefit Plans as they negotiate contracts for service delivery reimbursements.
- Management Consulting Firm to secure short-term additional subject matter expertise to support project development to supplement and augment identified project knowledge gaps i.e. subject matter expertise in marketing and branding; business processes development; and expertise in hospital and health care system operations.

Local Level Initiative Implementation

- Initial training
- Ongoing workforce development and trainings

3. How does this policy package further OHA's mission and align with its strategic plan?

Implementing a universal, short-term, postnatal nurse home visiting program is an upstream approach aimed to further the agency's goal of improving the lifelong health of Oregonians. Science tells us that early childhood is a time of both great promise and considerable risk. Experiences in the earliest years of life form the foundation of brain architecture. Learning, behavior, and health across the lifespan are all built on that foundation. We know today's best programs and practices can help support child development, but too many children are left behind. By supporting all families in identifying and accessing needed resources and attending to time sensitive family needs in the first month of life, we can promote positive

early childhood experiences and lay the foundation for lifelong health. Evaluation of the Family Connects Model has shown that families have:

- More connections to community resources at 6 months
- More positive parenting behaviors with their infant (e.g., hugging, reading) at 6 months
- Less clinical anxiety reported by mothers at 6 months
- Higher quality home environments (e.g., safety, books, toys, and learning materials) at 6 months

In addition, this POP aims to further the agency's goals of lowering and containing health care costs. Evaluation of the Family Connects Model has shown reduced emergency medical care (hospital overnights, emergency department and emergency doctor visits) for infants at 6 months, 12 months, and 24 months. The Family Connects Model estimates that for every dollar invested in the program, there is a $3.17 savings, primarily from reduced infant emergency medical care.

Creating a preventive system of care and delivering an evidence-based universal, short-term postnatal nurse home visiting program also offers the Oregon Health Authority the opportunity to further the mission of the Early Learning Division to support all of Oregon's young children and families to learn and thrive.

Governor's Policy Priorities
Prioritizing children and families have been and continues to be a top policy priority of the Governor. It has become even more critical given the impact of the COVID-19 pandemic on families, particularly in Oregon's Black and African American community, Latino/a/x community, American Indian/Alaskan Natives, Tribal communities and communities of color.

State Health Improvement Plan
The Family Connects Oregon intervention embeds each of the SHIP priorities. Through assessments, screenings and education, families of newborns can be connected with services and supports that address the economic drivers of health

(housing, food, transportation, etc.), access to equitable preventive health care, access to behavioral health services, and address trauma and adversity. The universal nature of the model begins to address institutional bias and health disparities.

Public Health Modernization
The FCO model is population based, offered to all families of newborns. It supports the Foundational Capabilities of health equity and responsiveness, community partnership development, policy and planning, communication and emergency preparedness and response.

OHA Strategic Plan
This policy package supports the authority's strategic plan goal is to eliminate health inequities by 2030. While the model requires services be offered to all families of newborns, it would not replace intentional efforts to address health disparities. This would provide the opportunity to implement a proportionate universal approach to ensure families receive services based on need. A proportionate universalism approach can address the burden of disease across a number of determinants of health to narrow the health inequality gap. It strategically balances targeted and universal approaches by delivering universalism with an intensity related to the level of social need.

This policy package would move this work forward by building a more complete picture of what equity and health inequities truly look like across Oregon. Maternal and Child Health (MCH) commits to working towards racial equity by addressing racism, acknowledging implicit bias, and building equity-based approaches into our state and local programming. We acknowledge that government has a role in perpetuating inequities that have intentionally harmed Oregon's communities of color, including Black, Tribal, and Indigenous communities. This has led to historical and ongoing trauma. We envision an Oregon where all families thrive, and where all women, adolescents, and children enjoy health and health care free of racial inequities.

This policy package would support the designing and funding of statewide and local strategies that address systemic and institutional racism and create a culture of accountability on issues of health equity. This initiative would be leveraged to

develop and commit resources, data and funding to increasing racial equity. We would develop meaningful partnerships with diverse stakeholders who share a commitment to equity and support communities in doing the same.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

The successful implementation of an evidence-based universal, short-term, postnatal nurse home visiting program in Oregon has the potential to impact a number of the metrics for Oregon's Coordinated Care Organizations including: Emergency Department utilization; Childhood immunization status; Cigarette smoking prevalence; Depression screening and follow up plan; Developmental screening in the first 36 months of life; Effective contraceptive use among women at risk of unintended pregnancy; Patient-Centered Primary Care Home Enrollment; and the Timeliness of Postpartum Care. The model's upstream approach to assessing the needs of families and facilitating linkage to community services will further the agency's goals of supporting behavioral health needs and addressing the social determinants of health.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This POP supports the following OHA Performance System Core Processes:

- Engaging Community, Stakeholders, Members and Partners
- Collecting, Analyzing and Sharing Data
- Developing and Managing Policy
- Improving Clinical and Population Health

7. What are the long-term desired outcomes?

Health Outcomes

Implementing a universal, short-term, postnatal nurse home visiting program is an upstream approach aimed to further the agency's goal of improving the lifelong health of Oregonians. Science tells us that early childhood is a time of both great promise and considerable risk. Experiences in the earliest years of life form the foundation of brain architecture (Harvard University, Center for the Developing Child). Learning, behavior, and health across the lifespan are all built on that foundation. We know today's best programs and practices can help support child development, but too many children are left behind. Supporting all families in identifying and accessing needed resources and attending to time sensitive family needs in the first month of life would promote positive early childhood experiences and lay the foundation for lifelong health. Evaluation of the Family Connects Model has shown families have:

- More connections to community resources at 6 months
- More positive parenting behaviors with their infant (e.g., hugging, reading) at 6 months
- Less clinical anxiety reported by mothers at 6 months
- Higher quality home environments (e.g., safety, books, toys, and learning materials) at 6 months

Research has shown the successful implementation of an evidence-based universal, short-term, postnatal nurse home visiting program for Oregon's Medicaid population would impact several the metrics for Oregon's Coordinated Care Organizations including:

- Emergency Department utilization
- Childhood immunization status
- Cigarette smoking prevalence
- Depression screening and follow up plan
- Developmental screening in the first 36 months of life
- Effective contraceptive use among women at risk of unintended pregnancy
- Patient-Centered Primary Care Home Enrollment

- Timeliness of Postpartum Care

The model's upstream approach to assessing the needs of families and facilitating linkage to community services would further the agency's goals of supporting behavioral health needs and addressing the social determinants of health.

8. What would be the adverse effects of not funding this policy package?

A lack of preventive services for families may increase numbers of children and families needing more intensive services. Existing home visiting efforts lack capacity for additional clients and are not designed achieve population impact.

Lack of funding for the UoHV Initiative funding would result in the inability to fully implement the program as statutorily mandated. Early Adopter communities would not have the funding needed to continue supporting service delivery, which is set to begin in the 19-21 biennium. New communities, set to be selected in the 21-23 biennium, would not have the required funding to support community preparation to prepare to being delivering the Family Connects home visits to their population.

This would undermine the goal of establishing a more cohesive and comprehensive home-visiting system that is evidence-based and connects every family with a newborn in Oregon with local resources that are individualized, non-stigmatizing and meet them where they are with what they need. As the program would be implemented at the local level, there would be an impact of reduced capacity to adequately serve families during the biennium when communities progress to the stage of service provision. Local Public Health would not have the funding and support to leverage federal Medicaid funding and engage commercial health plans to offer universal home visiting for all births in their respective communities. Additionally, reduced or no funding would impact the ability of the program to acquire and receive required technical assistance from the Family Connect model developer, Family Connects International, which includes community alignment, data and data system alignment, program evaluation, and service delivery.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Oregon has been working to build a home visiting system and is poised to build on existing evidence-based and evidence-informed home visiting programs. However, the initial connection, coordination and triage for families was missing. Senate Bill 526 (2019) addressed this gap by requiring all families of newborns be offered nurse home visiting services. This policy package is the second phase of designing and implementing the bill.

10. What alternatives were considered and what were the reasons for rejecting them?

Implement a universal short-term, postnatal nurse home visiting program through Oregon's Early Learning Division. LPHAs have experience delivering nurse home visiting programs and the partnerships in place to create the preventive system of care required to support families. The current state plan amendment (SPA) to support the delivery of Targeted Case Management (TCM) by Nurse Home Visiting programs would need expansion and approval by CMS to provide federal support to the delivery of this model.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

- Local Public Health Authorities, Early Learning Hubs and Tribes would be asked to implement this program which would require additional staff and new partnerships.

- The home visiting programs of the Early Learning Division would be integrated into the preventive system of care being created for families.
- Families would be referred to resources and services of the Department of Human Services including TANF and ERDC.
- Department of Consumer and Business Services (DCBS) would be required to continue partnering with OHA to support the commercial health plans' integration of UoHV into their member benefits, reimbursing of service providers, and coverage for Oregonians with plans not covered by Senate Bill 526.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

While OHA is the only state agency requesting funding to address this problem, the following agencies are collaborating on this policy package as key partners:

- Early Learning Division (ELD) has assisted with connections to Oregon's early learning system.
- Department of Consumer and Business Services (DCBS) has assisted with implementation for parents with commercial health benefit plans.
- OHA's Health Systems Division (HSD) and its CCO partners would integrate this service into their member benefits, reimbursing service providers and participating in development and maintenance of a community level system of care for families with newborns.
- OHA's Health Policy and Analytics Division (HPA) has assisted with health policy coordination.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

A universal home visiting program would remove stigma and promote health equity, because unaddressed inequities during the earliest years can lead to intensified health problems and widening social, educational, and economic gaps. The programs plans to achieve health equity through its goals to: create and strengthen community level systems of care for families of newborns; offer support to all new parents in Oregon (regardless of risk and insurance status); increase access to community services and supports; promote collaboration and coordination across Oregon's early childhood and home visiting systems; and improve health outcomes for families across the life-course.

Family Connects has been shown to increase families' connections to community resources and improve parenting behaviors, such as comforting an infant; it has also been found to improve parents' mental health, enhance the quality of home environments, reduce infants' emergency medical care, and increase parents' utilization of higher-quality child care for their children. Also, the model has shown reduced Emergency Medical Care (hospital overnights, emergency department and emergency doctor visits) for infants at 6 months, 12 months, and 24 months.

The model achieves this by addressing social determinants of health that impact health outcomes for the most vulnerable populations by reducing poverty, addressing structural racism, and increasing the access and availability of social supports as some of the outcomes.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Not applicable.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

15. What assumptions affect the pricing of this policy package?

Replication of the Family Connects Model which includes engaging all families post-delivery, 1-3 PHN visits per family to conduct assessments, screenings and referrals appropriate to family needs and a post case closure phone call. On average each family receives two visits. Per model evidence, the cost is about $1,000-$1,100 per birth in the identified community.

Per model evidence, program saturation is 80 percent of the targeted population as this is a voluntary program and not all families will choose to participate. Saturation in Oregon is estimated to be approximately 70,000 infants per biennium, both public and privately insured when the program is fully scaled up.

The phased-in approach with Early Adopter communities would continue in the 2021-23 biennium, reaching full-scale during the 2023-25 biennium. They are anticipated to serve 10,332 infants during the 2021-23 biennium. OHA plans to add one subsequent cohort of 2-4 communities during the 2021-23 biennium.

The current Medicaid Targeted Case Management (TCM) State Plan Amendment for Nurse Home Visiting would need to be expanded and approved by CMS to access support for Family Connects services for each community as it begins service provision. It would leverage state investment to draw down federal support — approximately 37 percent state and/or local funds and 63 percent federal investment. As per Medicaid requirements, new communities would need to be added to the State Plan Amendment as they begin service delivery to be able to leverage state investment to draw down federal match.

As of January 2020, the current TCM reimbursement rate is $460 per visit. This rate is inclusive of all local level costs associated with the home visit, including the actual home visit and local infrastructure support for the program.

OHA anticipates in the 2021-23 biennium Oregon's Coordinated Care Organizations (CCOs) will integrate this service into their member benefits as an in-plan covered benefit. TCM utilization would be reduced, used to reimburse services for only those newborns in the fee-for-service program.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

- Public Health Division would provide technical support, training and evaluation to support the successful implementation of the model.
- Health Systems Division's (HSD) Medicaid Program – would work with CCOs who would be expected to integrate the service as an in-plan covered benefit for their members. HSD and CCOs would then provide appropriate related supports.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

To be successful, a common data system is needed to track family contact and referral. Family Connects International's data system is built on the salesforce platform and is the system required for use by Family Connects Programs across the country. Minor support may be needed from OIS in accessing and using this platform to monitor and support the initiative.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

This universal effort would not replace more intensive targeted home visiting programs, but referrals for more intensive home visiting would be made into eligible programs, including Healthy Families Oregon, Early Head Start, Parents as Teachers, Family Spirit, Babies First! and CaCoon. Families enrolled in home visiting programs prenatally (Nurse Family Partnership, Babies First!, Early Head Start and Healthy Families Oregon) would not receive Family Connects services.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

The following full-time positions will be required to provide state-level program support and ensure the model is implemented to fidelity. Positions are permanent and priced for 24 months in 2021-23 unless otherwise noted.

- One Operations and Policy Analyst 3 position, Workforce Development/Continuous Quality Improvement (CQI) Coordinator (12 months) - This position will develop and coordinate workforce development and continuous quality improvement initiatives at the community and state levels
- One Project Coordinator 1 position, - The purpose of this position is to provide cross-agency and multi-sector coordination and project management for development, design, and implementation for the Family Connects Oregon (FCO) Program
- One Operations and Policy Analyst 2 position, Informaticist - The Informatics Specialist assures high quality data and appropriate data use and provides consultation and technical assistance in developing a training plan, training materials, and information dissemination guidelines.
- One Principal Executive Manager D position – This position will direct, coordinate, supervise and provide leadership under the direction of the MCH Section Manager in support of the MCH Section and UoHV Initiative.

20. What are the start-up and one-time costs?

Beginning Summer/Fall 2021 through the end of the 2021-23 biennium:

- Consulting ($100,000) - To procure short-term additional subject matter expertise to support project development to supplement and augment identified project knowledge gaps i.e. subject matter expertise in marketing, branding; business processes development; and healthcare knowledge and expertise in hospital and healthcare system operations.
- Consulting ($50,000) – To support LPHAs and Commercial Health Benefit Plans navigate the contracting for reimbursement of services provided to their members.

Start-up costs would fade but not immediately as funding supports would be provided to each community as they progress through the implementation process.

21. What are the ongoing costs?

All costs associated with the requested positions would be ongoing ($850,000) as well as program evaluation ($200,000), Family Connects program model licensing ($100,000), and Community alignment costs ($1,000,000) are ongoing costs.

Service delivery costs total $4.6 million, of which $1.7 million is General Fund to serve 6,000 families. These costs would also be ongoing, however when the responsibility to provide the services transfers to CCOs during the 2021-23 biennium, the budget would be transferred from Public Health to the Health Systems Division. The estimated cost is based on the current TCM rate.

22. What are the potential savings?

This policy package aims to further the agency's goals of lowering and containing health care costs. Evaluation of the Family Connects Model has shown reduced emergency medical care (hospital overnights, emergency department and emergency doctor visits) for infants at 6 months, 12 months, and 24 months.

With the demonstration of positive impacts of home visiting on life-long health, the programs have also been proven to be a cost-effective strategy for states. An investment in home visiting programs have shown to offer returns on investment ranging from $1.75 to $5.70 for every dollar spent. This benefit is acquired through savings across the life-course through reduced costs of K-12 special education and grade retention, criminal justice expenses, and child protection. Specifically, the Family Connects® home visiting model, through cost-benefit analyses, has been shown to produce a return on investment of $3.02 for every dollar spent from reduced costs for emergency medical care for ED visits and overnight hospital stays. They estimated a local average of $432 per emergency outpatient visit and $3,722 per hospital night.

23. What are the sources of funding and the funding split for each one?

The federal funding source is Medicaid. Staff would be able to utilize Medicaid Administrative Claiming (MAC) at a rate of 50 percent Federal Funds, 50 percent General Fund. For Special Payments, implementing agencies would be able to utilize

Targeted Case Management (TCM). The current rate is approximately 63 percent Federal Funds and 37 percent General Fund.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$446,101		$258,808	$704,909	4	3.50
Services & Supplies	$2,595,259		$54,199	$2,649,458		
Capital Outlay						
Special Payments	$1,565,990		$2,883,812	$4,449,802		
Total	**$4,607,350**	**$0**	**$3,196,819**	**$7,804,169**	**4**	**3.50**

Fiscal impact by program

	Center for Prevention and Health Promotion				Total
General Fund	$4,607,350				**$4,607,350**
Other Funds	$0				**$0**
Federal Funds	$3,3,196,819				**$3,196,819**
Total Funds	$7,804,169				**$7,804,169**
Positions	4				**4**
FTE	3.50				**3.50**

Oregon Health Authority
2021-23 Policy Package

Division: Oregon Health Authority
Program: Health Systems Division
Policy package title: CCO 2.0 Quality Assurance & Improving Data Collection
Policy package number: 419
Related legislation: None

Summary statement:

The Oregon Health Authority (OHA) Health Systems Division (HSD) lacks sufficient staff, process automation, and digitization of paper-based processes to meet the agency's oversight and quality assurance responsibilities due to the implementation of CCO 2.0 on January 1, 2020. CCO 2.0 significantly increased the volume and complexity of requirements for CCOs, which are designed to help achieve the Triple Aim of better health, better care, and lower costs while improving health equity. To meet many of these requirements, CCOs will be submitting more deliverables to OHA for evaluation, tracking and analysis than ever before. This policy package includes four additional staff to enable full implementation of CCO 2.0 requirements through the development of CCO deliverables, communication and guidance to CCOs in achieving the requirements and extensive evaluation of CCO deliverables. It also funds additional licenses and contractor time to design and build the online templates, interfaces, and supporting data infrastructure and include staff training to facilitate CCO reporting and other OHA data collection efforts. During the COVID-19 emergency it has been difficult to collect and review the required information as it is primarily paper-based and a challenge to transition to a remote work environment.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$870,172**	**$0**	**$1,152,584**	**$2,022,756**	**4**	**4.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

The Oregon Health Authority (OHA) Health Systems Division (HSD) lacks sufficient staff, process automation, and digitization of paper-based processes to meet the agency's oversight and quality assurance responsibilities. This under resourcing has been exacerbated due to the implementation of the second round of five-year contracts for coordinated care organizations, known as "CCO 2.0", on January 1, 2020. CCO 2.0 significantly increased the volume and complexity of requirements for CCOs, which are designed to help achieve the Triple Aim of better health, better care, and lower costs while improving health equity. To meet many of these requirements, CCOs will be submitting more deliverables to OHA for evaluation, tracking and analysis than ever before.

Currently, the four-person Quality Assurance and Compliance team does not have the capacity to fully develop the guidance for these requirements and the associated deliverables, or to evaluated submitted deliverables. Development of guidance is a key step in the quality assurance process and informs the way contract deliverables are evaluated. These evaluations help OHA measure CCO performance throughout the state and are crucial tools for ensuring positive member outcomes. As an example, the Quality Assurance and Compliance team establishes guidance for Notices of Adverse Benefit Determinations (NOABDs). These notices are issued to members who have had requested services denied, and they are used to explain the rationale for denial. The Quality Assurance and Compliance team applies evaluative criteria to these notifications ranging from notice readability, notice delivery date, to other areas of contract compliance. Evaluation of NOABDs can reveal operational practices which fail to meet compliance and result in poor member outcomes. NOABDs are reviewed to ensure they are not written using language that members may not understand. This in turn could dissuade them from exercising their right to appeal. The need for additional staffing was exacerbated by the COVID-19 emergency, as staff time was reprioritized to focus on addressing

needs arising from the emergency. As a result, OHA delayed or waived a substantial portion of deliverables in 2020. Collaborative work between CCOs and OHA in the development of the guidance and templates associated with deliverables were also put on hold.

Further challenging the efficiency of the Quality Assurance and Compliance team and staff across the Health Systems division, many of the divisions' processes are manual and paper-based. Internally, this contributes to having inaccurate data and data that is difficult to analyze and leads to an inefficient use of resources. Some of these issues are identified in repeat audit findings. Externally, members, providers and CCOs are often not able to access and submit forms online using available technology. It has been especially challenging to perform manual, paper-based processes during the COVID-19 emergency: it has been difficult to collect and review the required information and transition to a remote work environment.

2. What will this policy package buy and how and when will it be implemented?

This package funds four permanent Operations & Policy Analyst 3 positions to support quality assurance and compliance efforts associated with CCO 2.0. The additional staff will enable OHA to fully implement CCO 2.0 requirements through the development of CCO deliverables, communication and guidance to CCOs in achieving the requirements and extensive evaluation of CCO deliverables.

This policy package also funds additional licenses and contractor time to design and build the online templates, interfaces, and supporting data infrastructure and include staff training. This will support HSD ability to begin migrating paper-based processes to paperless, online processes using tools already purchased by Shared Services.

3. How does this policy package further OHA's mission and align with its strategic plan?

CCO 2.0 was developed to operationalize all four of the governor's priority areas: improving the behavioral health system, increasing value and making use of pay for performance, focusing on social determinants of health and health equity, and maintaining sustainable growth. While the work of the compliance team supports all four of these priorities, it is critical to successfully addressing improvements to the behavioral health system and focusing on social determinants of health. This team has been and will continue to work with CCOs and OHA subject matter experts in turning contractual requirements into tangible deliverables. Whether it is the development of a template, report, plan or guidance document, the compliance team is responsible for creating the quantitative and qualitative basis for assessing CCO progress toward their contractual requirements.

The online tools for data collection support the Governor's policy priorities and OHA strategic plan by ensuring efficient data collection, improving access to forms and information, assisting with system integration, and improving data reporting for Oregonians. It also supports the Governor's goals to be user-friendly, reliable, and secure as OHA modernizes its IT systems. Online tools will also allow OHA to implement data collection and reporting more quickly on the elimination of health inequities, for social determinants of health, and other areas that impact health care delivery performance.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

The federal Office of the Inspector General (OIG) conducted an audit in 2018-2019 of select OHA-contracted CCOs for 2016 and 2017. The OIG conducted the review because (a) Oregon was one of the first states to establish CCOs, (b) access to care had consistently been the highest reported grievance category, and (c) most CCOs had difficulty meeting their access to care performance measures. The preliminary findings from the audit were (1) OHA provided insufficient oversight and guidance to the CCOs and (2) CCOs provided insufficient oversight and guidance to their subcontractors. Many of the requirements included in CCO 2.0

were intended to address this issue. In order to fully implement these new requirements, more quality assurance and compliance staff are required. Additionally, manual data processing errors has been identified as an issue in past HSD audit findings.

Quantifying results

5. How will OHA measure the success of this policy package?

OHA will have an auditable process for submission and review of CCO reporting deliverables. Success will be measured in completeness of deliverables, timeliness of responses back to CCOs after initial deliverable submissions, and quality of service delivery. Another measure of success will be percentage of deliverables being submitted electronically that are able to feed data structures for analysis.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This policy package indirectly ties to many of the legislative Key Performance Measures for OHA. It directly ties to several OHA performance measures:

- Increase Partner Satisfaction
- Document Processes
- Measure Improvement
- Reduce Health Disparity
- Improve Population Health
- Improve Quality of Care
- Improve Care Experience
- Lower Health Care Cost

7. What are the long-term desired outcomes?

- Improved compliance
- More timely evaluations
- Reduced errors
- Improved data accuracy
- Improved usefulness of data
- Better data analysis and integration
- Improved partner satisfaction

8. What would be the adverse effects of not funding this policy package?

Collection of data and CCO deliverables will continue in the existing manner resulting in the same issues with data errors and limited usability of data. Without additional staffing, the processing times for the expanded CCO reporting deliverables will extend beyond what the agency has identified as a timely manner.

If OHA is unable to evaluate and deliver meaningful evaluation of contractually mandated deliverables it runs the risk of failing to comply with federal (CMS requirements and 1115 waiver) and state provisions (OAR and CCO contractual requirements). For a number of requirements, OHA must complete the evaluation process within a specified period of time. This would also be at risk without adequate staffing.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

The division had planned to use costs savings to fund four limited duration positions to try to address the expanded CCO reporting deliverables. These positions were intended to support compliance work through June

30, 2021. However, due to current budgetary concerns, these positions have not been filled and likely will not be filled.

Regarding data collection and process improvement, work is being done to map and streamline manual, paper-based processes. This effort has also been supplemented with a pilot implementation of data collection technology. However, without technology to enable online data submission the front-end of the processes will remain manual and paper-based.

Limited progress has been made with existing tools to support data collection and remote work during the COVID emergency, but the available software tools do not allow for easily collecting data in a usable electronic manner.

10. What alternatives were considered and what were the reasons for rejecting them?

1. Do nothing. HSD rejected this option as the staffing level, with the loss of the limited duration positions, would not allow for reasonable response times for CCO deliverables. This alternative would leave HSD with its existing issues of manual and paper-based processes that will continue to result in data errors and inefficient use of time.
2. Delay, Alter or Waive CCO Requirements. Although this would temporarily address the staff shortage, this would compromise the agency's ability to implement CCO 2.0 requirements.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

None.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

CCOs are collaborating on this policy package to help improve and streamline reporting processes for deliverables.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

There are a number of new CCO requirements in CCO 2.0 specifically intended to address health inequities, including the requirement that each CCO develop a Health Equity Plan. This data will also help inform Oregon policies and other responses to help achieve health equity.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Not applicable

15. What assumptions affect the pricing of this policy package?

The federal match rate for software licenses and contracting assumes CMS will approve an Advance Planning Document that will be prepared by OHA.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No. This will enable the Quality Assurance and Compliance Unit to perform existing responsibilities that were recently expanded as part of CCO 2.0.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

Currently there are four program staff available to conduct deliverable acceptance, review, evaluation and reporting on a total of 885 total deliverables. Adding the four positions will ensure CCO contractual requirements are thoroughly evaluated and meaningful responses to CCO deliverables are provided in a timely manner.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

Four permanent, full-time Operations and Policy Analyst 3 positions.

20. What are the start-up and one-time costs?

None.

21. What are the ongoing costs?

- Personnel costs including employee services, supplies, shared services and State Assessments & Enterprise-wide Costs.
- Annual software licensing fees.

22. What are the potential savings?

OHA may realize long-term savings in OHP expenditures due to comprehensive evaluations of CCO requirements resulting in more cost-effective, high-quality care being delivered to OHP members. To the extent savings occur, they will be reflected in subsequent years' CCO rates, which are based on past expenditures, and incorporated into OHA's budget as part of the capitation rates for CCO-enrolled OHP members.

OHA also anticipates that improved data collection will allow some staff to transition to higher level work, potentially avoiding the need to hire additional staff in the future.

23. What are the sources of funding and the funding split for each one?

For the software and contract costs, HSD estimates one third will be 100 percent General Fund and two-thirds will be eligible for 90 percent Federal Funds Medicaid match. The actual split between General Fund and Federal Funds will depend on the percentage of the costs that are tied to addressing functions eligible for Medicaid match.

The four positions will be funded with 45 percent General Fund and 54 percent Federal Funds Medicaid/CHIP administrative match.

Oregon Health Authority: 2021-23 Policy Package

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$386,060		$453,196	$839,256	4	4.00
Services & Supplies	$484,112		$699,388	$1,183,500		
Capital Outlay						
Special Payments						
Other						
Total	**$870,172**	**$0**	**$1,152,584**	**$2,022,756**	**4**	**4.00**

Fiscal impact by program

	HSD Program Support & Administration			Total
General Fund	$870,172			**$870,172**
Other Funds	$0			**$0**
Federal Funds	$1,152,584			**$1,152,584**
Total Funds	$2,022,756			**$2,022,756**
Positions	4			**4**
FTE	4.00			**4.00**

Oregon Health Authority
2021-23 Policy Package

Division: Oregon State Hospital
Program: Salem Campus and Pendleton Cottage (State Delivered SRTFs)
Policy package title: Deferred Maintenance
Policy package number: 421
Related legislation: None

Summary statement:

The Salem campus of the Oregon State Hospital consists of 1.2 million square feet of buildings and interior court yards and has a Current Replacement Value (CRV) as reported to the Capital Advisory Board (CPAB) of $363,275,131. This makes the Oregon State Hospital among the highest replacement value of any single facility owned by the state. The Pendleton cottage facility has a current replacement value of $2,785,898 and is presenting considerable deferred maintenance due to the age of the campus. This funding is expected to eliminate the current critical deferred maintenance needs for the Salem and Pendleton campuses and maximize the lifespan of the state's investment and public trust.

Funding for this policy package is located in Legislative Fiscal Office package #811.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$1,385,300**	**$0**	**$1,385,300**	**0**	**0.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Oregon State Hospital (OSH) campuses in Salem and Pendleton have unfunded deferred maintenance that could result in health and safety issues for staff and patients if not resolved. Good stewardship of the state's resources is at the forefront of the building maintenance program at OSH to proactively maintain the state's assets and ensure compliance with Joint Commission and Centers for Medicare and Medicaid Services (CMS). We have seen the results of years of deferring maintenance resulting in loss of accreditation and deplorable conditions in the old hospital that was eventually demolished.

Maintaining critical operational continuity and providing 24-hour hospital level of care to patients needing intensive psychiatric treatment for severe and persistent mental illness is part of the mission of the Oregon Health Authority and Oregon State Hospital. Deferring critical maintenance is not an option in a hospital facility and can result in higher costs to replace or repair systems under emergency situations, health and safety issues for patients and staff, and loss of accreditation and CMS reimbursement.

2. What will this policy package buy and how and when will it be implemented?

This package will address current large expenditure deferred maintenance in advance of equipment and infrastructure failure. Funding for deferred maintenance will ensure maintenance of the facility to the highest standard and avoid more costly future maintenance, align with regulatory compliance and stewardship of the state's assets, and result in a safe and secure treatment and work environment.

Implementation will follow the normal state of Oregon procurement processes for deferred maintenance projects with the list of projects and components identified below in the "start-up and one-time costs" section.

3. How does this policy package further OHA's mission and align with its strategic plan?

OSH strives to achieve the highest standards and outcomes in all aspects of our work. Good stewardship of the public trust and the public dollar includes maintaining the facility to the highest standards and making regulatory and infrastructure improvements to meet the needs of patients and staff. OSH serves one of the most marginalized populations, the mentally ill. Maintaining well-kept and functioning treatment environments for these individuals contributes towards OHA's mission of ensuring all people and communities can achieve optimum physical, mental, and social well-being through partnerships, prevention, and access to quality, affordable health care; and aligns with the OHA strategic plan of eliminating health inequities.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No. Prior to this policy package, the OSH Salem and Junction City campuses are the only state-owned facilities that do not have any current substantial "Deferred Maintenance" as reported annually to the Capital Projects Advisory Board (CPAB) and cited in the March 2020 Secretary of State audit. Funding for this package will ensure maintenance of the facility and avoid more costly future maintenance, while maintaining regulatory compliance and excellence in stewardship of the State's assets.

Quantifying results

5. How will OHA measure the success of this policy package?

Measurements of success include:

- Reporting to the Capital Projects Advisory Board
- Continued compliance with regulatory requirements as surveyed by the Joint Commission.
- Continued compliance with Fire/Life safety and building codes.
- Lower security risks to patients and staff

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

No.

7. What are the long-term desired outcomes?

Lower future maintenance costs, operational sustainability and continued compliance with regulatory requirements and good stewardship of state assets to provide a safe and therapeutic environment of care to some of Oregon's most vulnerable populations, as well as a safe work environment for staff.

8. What would be the adverse effects of not funding this policy package?

- Possible loss of accreditation from the Joint Commission and loss of CMS reimbursement.
- Noncompliance with state regulatory requirements.
- Inability to provide adequate treatment support infrastructure.
- Higher future maintenance costs.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

OSH uses a computerized maintenance management software system that lists every piece of equipment and assigns manufacture recommended preventative maintenance schedules. OSH is actively monitoring and performing preventative and predictive maintenance according to manufacturer's recommendations on all assets and equipment. This policy package funds large expenditure projects not in the normal operating budget.

10. What alternatives were considered and what were the reasons for rejecting them?

Where possible, operations have treated scenarios as break/fix to restore to usable state. However, this continued deferral can no longer restore some infrastructure to operationality without greater attention. One example is the sidewalks on the Pendleton campus.

Deferring critical maintenance is the current option in use, however this is not a viable option in a hospital facility and results in higher costs to replace or repair systems under emergency situations posing significant health and safety issues for patients and staff. Deterioration of the infrastructure also poses the risk of loss of accreditation and CMS funding.

11. Does this policy package require any changes to existing statute(s) or require a new statute?

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

None.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

None.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

The investment in critical maintenance helps ensure a safe, secure and therapeutic environment for treating some of Oregon's most vulnerable populations.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

Staffing and fiscal impact

Implementation date(s): January 2022

End date (if applicable): June 2025

15. What assumptions affect the pricing of this policy package?

Estimates are rough order of magnitude (ROM) and may vary slightly from actual expenses as the standard procurement processes are followed.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No.

17. Will there be new responsibilities for or an impact on Shared Services?

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No. Although infrastructure for services provided will be improved.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This package will utilize the Limited Duration Construction Project Manager 2 position included within policy package #423, if that package is also approved. Current OSH staff associated with specific trade skills will be utilized where possible.

20. What are the start-up and one-time costs?

Construction or renovation project components and approximate costs:

1. Salem backflow preventer system, $250,000
2. Pendleton concrete sidewalk replacement, $100,000
3. Pendleton building demolish, $100,000
4. Pendleton parking lot construction, $200,000
5. Salem security cameras and switches, $600,000

Total deferred maintenance construction projects: $1.39 million, which includes a percentage of a Limited Duration project manager position over 2 biennia.

21. What are the ongoing costs?

Projects within this package are self-contained. When completed, minor upkeep and maintenance may be necessary, but is not deemed significant.

22. What are the potential savings?

No budgetary savings are expected as a result of this package. However, efficiency will be gained in the overall environment of care being improved by the projects funded by this policy package.

23. What are the sources of funding and the funding split for each one?

This deferred maintenance package's funding is from the federal American Rescue Plan Act and will be expended as Other Funds.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services						
Services & Supplies						
Capital Outlay		$1,385,300		$1,385,300		
Special Payments						
Debt Service						
Total	**$0**	**$1,385,300**	**$0**	**$1,385,300**	**0**	**0.00**

Fiscal impact by unit				
	OSH Capital Construction			**Total**
General Fund				**$0**
Other Funds	$1,385,300			**$1,385,300**
Federal Funds				**$0**
Total Funds	$1,385,300			**$1,385,300**
Positions				**0**
FTE				**0.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Oregon State Hospital
Program:	Oregon State Hospital Operations
Policy package title:	Asset Replacement
Policy package number:	422
Related legislation:	None.

Summary statement:

The Oregon State Hospital (OSH) Salem facility began construction in 2009, was completed in 2011 and is over 10 years old. The Junction City facility is now over 5 years old. As aging occurs, much of the expendable property and capital assets in operation have outlived or have soon expiring useful lives. Replacement of these items is necessary to provide a safe and secure environment for patients and staff, as well as maintain critical continuity of hospital operations.

Funding for this policy package is located in Legislative Fiscal Office package #811 and package #816.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$474,497**	**$4,453,300**	**$0**	**$4,927,797**	**0**	**0.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

OSH campuses in Salem and Junction City have a considerable volume of depreciable assets at or near the end of their useful lifecycle that must be replaced to maintain critical operational continuity and provide 24-hour hospital level of care to patients needing intensive psychiatric treatment for severe and persistent mental illness.

Lifecycle replacement of equipment is part of the requirement for accreditation by the Joint Commission and for Medicare reimbursement through the Centers for Medicare and Medicaid Services. Much of the existing equipment was purchased at the time of hospital opening, while other pieces were transferred from the old facility. This equipment has experienced the wear and tear of a production environment and is requiring upkeep or replacement beyond existing budget resources.

OSH completed a very successful survey of the facility from the Joint Commission in 2017 in which OSH was recognized as one of the leading psychiatric hospitals in the nation and was encouraged to seek national recognition through the Malcolm Baldrige National Quality Award. Having gained the recognition and achieved the standard of service for that recognition, this package would help to ensure that OSH does not deteriorate patient care or the condition of the facility.

2. What would this policy package buy and how and when would it be implemented?

This package would address immediate large expenditure equipment lifecycle replacement in advance of equipment breakdown. As a one-time package, it would essentially re-start the lifespan cycle for the needed equipment. Funding for asset lifecycle replacement would ensure maintenance of the facility to the highest

standard and avoid more costly future maintenance. It will comply with regulatory requirements and stewardship of the state's assets, for a safe and secure environment with optimal treatment services.

Implementation would follow the normal state of Oregon procurement processes for depreciable asset replacement and use in-house trades staff to install most equipment.

Specific equipment requests are listed in the "one-time or start-up costs" below.

3. How does this policy package further OHA's mission and align with its strategic plan?

OSH strives to achieve the highest standards and outcomes in all aspects of our work. Good stewardship of the public trust and the public dollar includes maintaining the facility to the highest standards and making regulatory and infrastructure improvements to meet the needs of patients and staff contributing towards OHA's mission of ensuring all people and communities can achieve optimum physical, mental, and social well-being through partnerships, prevention, and access to quality, affordable health care.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

The expected lifecycle for hospital assets has been determined by the consensus of experienced representatives from the leading appraisal companies and respected hospitals and health care systems as published in the 2018 edition of *Estimated Useful Lives of Depreciable Hospital Assets* by the American Hospital Association.

Replacement of equipment is part of the expectation of accreditation by the Joint Commission and for the Centers for Medicare and Medicaid Services reimbursement.

Measurements of success would include:

- Continued compliance with regulatory requirements as surveyed by the Joint Commission.
- Continued compliance with food safety standards.
- Continued compliance with OSHA regulations.
- Continued compliance with Fire/Life safety codes.
- Lower security risks to patients and staff.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This package is indirectly related to treatment outcomes and, in many cases, directly related to environment of care. It is not directly related to KPMs.

7. What are the long-term desired outcomes?

Continued compliance with regulatory requirements and good stewardship of state assets to provide a safe and therapeutic environment of care to some of Oregon's most vulnerable populations.

8. What would be the adverse effects of not funding this policy package?

- Possible loss of accreditation from the Joint Commission and loss of CMS reimbursement.
- Noncompliance with state regulatory requirements.
- Inability to provide adequate infrastructure to support treatment.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

OSH has attempted to use budgetary resources to resolve lifecycle issues in a break/fix capacity, as budget constraints did not allow a resolution for the quantity of items in need of replacement. A preventative maintenance plan has been established to include lifecycle equipment replacement schedules projected out 25 years to predict future lifecycle funding needs.

10. What alternatives were considered and what were the reasons for rejecting them?

There are no viable alternatives to lifecycle asset replacement and preventative maintenance replacement.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

None.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

None.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

The replacement of critical depreciable assets helps ensure a safe, secure and therapeutic environment for treating some of Oregon's most vulnerable populations.

Staffing and fiscal impact

Implementation date(s): September 2021

End date (if applicable): June 2023

15. What assumptions affect the pricing of this policy package?

Standard procurement practices may impact purchasing and some implementation dates. Assets that are eligible for Bond financing are priced at par amounts (the cost of the bond with issuance).

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No new responsibilities.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

No staff positions are needed for this package. If policy package #423 for Capital Improvements is accepted, the limited duration Project Manager within that package may be utilized to assist in equipment planning and deployment within this package.

20. What are the start-up and one-time costs?

One-time costs total $4.34 million, as specified in the below list:

Salem Campus			
Asset	**Qty**	**Est. Cost**	**Total**
Court room mics and recording system		$15,000	**$15,000**
Sensory room music sound system replacement		$20,000	**$20,000**
Dental - Cavitron ultrasonic		$6,170	**$6,170**
Dental - X-Ray prosensor intra-oral, large		$5,999	**$5,999**
Dental - Autoclave (sterilizers) (2 @ $6K each)		$12,000	**$12,000**
Dental - Dental chairs	4	$18,000	**$72,000**
Worker's Comp information system replacement	1	$26,500	**$26,500**
Commercial Mower/Grounds equipment		$75,000	**$75,000**
Warehouse forklift	1	$20,000	**$20,000**
Rationale Oven Small- for satellite kitchens	2	$13,200	**$26,400**
Kitchen Grills	2	$6,500	**$13,000**

Salem Automated Dispensing Cabinets	34	$83,333	**$2,833,324**
Total Salem Campus:			**$3,125,393**
Junction City Campus			
Asset	**Qty**	**Est. Cost**	**Total**
Flat Top (Café 48")	1	$5,300	**$5,300**
Servers for Lenel access control, ONSSi camera system and PLS touch screens	1	$195,000	**$192,000**
Rational Oven	2	$45,000	**$90,000**
Steam Kettle	2	$22,000	**$44,000**
Blodget 40G Tilt Skillet	1	$24,000	**$24,000**
Turbo Chef	1	$14,000	**$14,000**
Air Curtain Merchandiser Grab N Go cooler	1	$6,100	**$6,100**
Blast Chiller	1	$40,000	**$40,000**
Deep Fryer	1	$23,000	**$23,000**
Hobart Dishwasher	1	$43,000	**$43,000**
Hustler Mower	1	$13,000	**$13,000**
Blodget Gas Oven Stack Unit (Elite)	1	$21,000	**$21,000**
DDC server & software	1	$33,000	**$33,000**
JC Automated Dispensing Cabinets	8	$83,333	**$666,664**
Total Junction City Campus:			**$1,215,064**

21. What are the ongoing costs?

Equipment replacement is a one-time expense.

22. What are the potential savings?

This package would not result in any direct savings but would prevent over-spending on emergency repairs.

23. What are the sources of funding and the funding split for each one?

The Automated Dispensing Cabinets will utilize XI-Q Bond Financing, the par amount (cost of the bond with the cost of the bond issuance) for the eligible assets is $3.6 million, with associated interest in 2021-23 of $154,000. All other equipment replacement will use funding from the federal American Rescue Plan Act, which will be expended as Other Funds.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services						
Services & Supplies		$89,142		$89,142		
Capital Outlay		$4,340,457		$4,340,457		
Special Payments						
Debt Service	$621,906			$621,906		
Total	**$474,497**	**$4,453,300**	**$0**	**$4,927,797**	**0**	**0.00**

Fiscal impact by program

	OSH Capital Construction	State Assessments and Enterprise-wide Costs	Debt Service	**Total**
General Fund	$0	$0	$474,497	**$474,497**
Other Funds	$4, 398,500	$89,142	$0	**$4,453,300**
Federal Funds	$0	$0	$0	**$0**
Total Funds	$4,398,500	$89,142	$474,497	**$4,927,797**
Positions	0	0	0	**0**
FTE	0.00	0.00	0.00	**0.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Oregon State Hospital
Program:	Salem Campus
Policy package title:	Oregon State Hospital Capital Improvement
Policy package number:	423
Related legislation:	None

Summary statement:

The Oregon State Hospital (OSH) Salem Campus is the primary state psychiatric facility serving some of Oregon's most vulnerable populations. OSH is a primarily self-sustaining facility except for water service as the hospital is completely dependent on the city water supply. This policy package funds the construction of a well water treatment facility on hospital property to be used as a back-up water supply in the case of loss of city water and/or contamination of city water such as the 2018 cyanotoxin event.

Funding for this policy package is located in Legislative Fiscal Office package #811 and package #816.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$484,129**	**$4,555,000**	**$0**	**$5,039,129**	**0**	**0.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

This policy package would provide capital improvement investment to the Oregon State Hospital (OSH) to fund high priority infrastructure projects determined critical to hospital operations. The primary issue addressed within this package is:

The ability for the hospital to sustain itself in the event of a catastrophe or other emergent situation. OSH currently has emergency generators capable of supplying power to the entire facility indefinitely and a propane backup system to provide heating and cooking fuel in the event of curtailment of natural gas. This package would include a backup water supply to provide drinking water or water for sanitation in the event of supply contamination such as the recent Cyanotoxin contamination in 2018 or disruption in the city water supply. As evidenced by the COVID-19 pandemic, we must be prepared to adapt to emergency situations that impact the health and safety of a population essentially restricted to a single confined area. The Oregon State Hospital Salem campus has the operating capacity for 558 patients, resulting in a minimum of 725 people on the campus during any one shift, with a maximum of over 1,600 staff, visitors, and/or vendors. Loss of water for an extended time at the Oregon State Hospital could result in significant medical and sanitary issues and, if sustained, could eventually result in equipment and critical technology failure.

2. What would this policy package buy and how and when would it be implemented?

This package requests funding and approval for construction of a well water treatment facility and potable water storage tanks would provide a backup water supply to the hospital in the event of disruption or contamination of the city water supply. OSH is an entirely self-contained facility except for backup water. OSH has backup generators that provide electricity for the entire facility during a power outage event and has a backup propane system for heating and cooking during the event of a loss of natural gas. OSH has one single

point of connection to city water that is fed through a 1950's era 10" steel underground pipe. This leaves the hospital vulnerable to a complete loss of domestic water and water for sanitation including flushing toilets.

Loss of water could also shut down critical systems such as cooling which would then lead to overheating server rooms that could damage or require shutting down essential technology systems and access control. OSH is requesting funding for a potable water treatment and storage facility on the Salem campus to remove these concerns.

To support the success of this project and coordinate the deferred maintenance and asset replacement projects, a limited duration (LD) Construction Project Manager 2 is requested to assist in oversight and management. This additional support is needed to ensure project management capacity is resourced at the right level for the projects in all packages. The current OSH Operations Director has over 25 years of experience in construction, construction management and state government construction contracting and will be providing direct oversight of the projects and of this position.

Implementation timelines of the items in this package would vary from project to project. Generally, the procurement process and the initiation of hiring for the LD position would determine the respective start dates.

3. How does this policy package further OHA's mission and align with its strategic plan?

OHA's mission of achieving optimum physical, mental and social well-being is at the forefront of all that OSH does. Implementation of this policy package ensures the steadiness of that mission and increased sustainability and flexibility through self-sufficiency and a safe water supply in the event of a disruption in city water for any reason.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

- Success of the installation of a backup water supply to the hospital would be measured by the safety and reliability of our water supply.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This package supports the OHA performance measures related to continuity of operations (1ASP2.7).

7. What are the long-term desired outcomes?

The primary long-term desired outcomes are that OSH has the capability to provide care during and through the course of an external emergent situation.

8. What would be the adverse effects of not funding this policy package?

Critical system shut down: OSH has one source for domestic water supplied by the City of Salem. In the event of a complete loss of city water supply, OSH would lose all ability to provide critical sanitation including flushing toilets. Loss of sanitation for any amount of time could prove to be catastrophic in a psychiatric hospital setting. Additionally, OSH provides over 2,500 meals a day to patients and loss of domestic water will have a severe impact on the ability to provide for nutritional needs of patients.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Discussion with the city has occurred to supply options for the water situation. Currently, the only existing option is one of self-sustainability. OSH has completed a preliminary engineering study, design and engineer's cost estimate to verify feasibility of using the existing well to support backup water needs for the hospital.

10. What alternatives were considered and what were the reasons for rejecting them?

OSH considered adding an additional point of connection to city water from Center Street. The City of Salem system development charges (SDCs) exceed $750,000 to connect to Center Street, OSH determined that although this option would provide some insurance for loss of water due to line breakage on 24th Street, it would not provide self-sustainability and do nothing to protect from contamination of the city water supply.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

None.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

None.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

The investment in capital improvement helps ensure a safe, secure and therapeutic environment for treating some of Oregon's most vulnerable populations and provide infrastructure improvements to ensure OSH is a self-sustaining facility that can provide necessary health and sanitation in the event of city water contamination or shutdowns due to system failures or catastrophic events such as earthquakes.

Staffing and fiscal impact

Implementation date(s): November 2021

End date (if applicable): Estimated November 2023

15. What assumptions affect the pricing of this policy package?

Estimates are rough order of magnitude (ROM) and may vary slightly from actual expenses as the standard procurement processes are followed. Pricing of the LD position is assumed to be a portion of both of the next two biennia. Bond financing par amounts (the project cost plus the cost of the bond issuance, or the cost of the bond at maturity) are used for package total.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No. Although infrastructure for services provided would be improved, which may improve the efficiency of those services.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

One full-time, limited duration Construction Project Manager 2 position (0.88 FTE for 2021-23). Current OSH staff associated with specific trades would be utilized where possible.

20. What are the start-up and one-time costs?

This package is entirely project related, one-time expense.

21. What are the ongoing costs?

The limited duration position is expected to extend into the 2023-25 biennium to encompass the scope of the projects being managed. The cost for the position is expected to total $201,675 for the 2021-23 biennium and $229,643 for the 2023-25 biennium.

Of recurring expenditures, the water storage project is expected to require $6,000 per biennium, or $250 per month, for monthly water quality testing and routine maintenance following the implementation of the project.

22. What are the potential savings?

No savings are anticipated.

23. What are the sources of funding and the funding split for each one?

XI-Q bond financing is being requested for the entirety of this package, including the position.
The water treatment project would have a par amount (cost of project plus bond issuance) of $4.55 million, with 2021-23 interest of $234,000.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services						
Services & Supplies						
Capital Outlay		$4,555,000		$4,555,000		
Special Payments						
Debt Service	$484,129			$484,129		
Total	**$484,129**	**$4,555,000**	**$0**	**$5,039,129**	**0**	**0.00**

Oregon Health Authority: 2021-23 Policy Package

Fiscal impact by program

	OSH Capital Construction	State Assessments & Enterprise-wide Costs	Debt Service	Total
General Fund	$0	$0	$484,129	**$484,129**
Other Funds	$4,555,000	$0	$0	**$4,555,000**
Federal Funds	$0	$0	$0	**$0**
Total Funds	$4,555,000	$0	$484,129	**$5,039,129**
Positions	0	0	0	**0**
FTE	0.00	0.00	0.00	**0.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Policy & Analytics
Program:	Office of Health Information Technology
Policy package title:	Health IT Programs Support
Policy package number:	424
Related legislation:	None

Summary statement:

Health IT infrastructure is critical to support COVID response and recovery, including CCO and provider coordination and support for quarantined individuals. Due to the 90 percent federal match rate sunsetting in 2021, OHA needed additional General Fund to continue existing work. This policy package includes new General Fund to continue the HIT Commons, Medicaid PreManage, and HIE Onboarding programs and retain six current positions. These programs support critical stakeholder participation in health system transformation, including care coordination, value-based payment, and addressing social determinants of health and health equity. No new work is proposed in this policy package. Due to funding reductions, OHA will end two programs: the Oregon Provider Directory and the Clinical Quality Metrics Registry programs and eliminate three positions (see policy package #070).

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$2,047,367**	**$0**	**$2,643,726**	**$4,691,093**	**6**	**6.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

The COVID-19 crisis has highlighted the critical value of health IT infrastructure – to connect systems, increase efficiencies, fill gaps in the data and infrastructure needed to support coordination in real time across hospitals, providers, CCOs, and health plans. Health IT can also connect health care stakeholders to social service providers that can help vulnerable Oregonians when they need safety net programs and other supports to quarantine or self-isolate safely.

OHA's health IT programs, designed to support stakeholders' participation in health system transformation, are helping these same stakeholders coordinate efforts and share real-time data, including supporting stakeholders' access to patient and health system data needed to respond to the COVID pandemic. OHA's programs are rooted in stakeholder support and partnership, including with the Oregon Health Leadership Council (OHLC), Oregon Association of Hospitals and Health Systems (OAHHS), Oregon Medical Association (OMA), Oregon Primary Care Association (OPCA), Office of Rural Health, Association of Community Mental Health Programs (AOCMHP), and many others.

OHA's health IT efforts have been funded since 2009 by 90/10 federal Medicaid match, under the HITECH Act,[1] which is sunsetting for all states in 2021. OHA's work is poised to transition to ongoing 75/25 Medicaid match (with some staff transitioning to 50/50 or 39/61 match). Reducing the federal match rate requires additional state funding. Some of this transition cost can be accommodated by reducing scope and focusing on only the most essential work. However, critical health IT programs and staff will be eliminated without additional GF to sustain these existing programs and the significant time and resources invested in them.

[1] The Health Information Technology for Economic and Clinical Health (HITECH) Act, enacted as part of the American Recovery and Reinvestment Act of 2009, was signed into law on February 17, 2009, to promote the adoption and meaningful use of health information technology.

Prioritization for this policy package: Without additional funding in 2021-23, OHA made difficult decisions about what work would remain with only base General Fund at lower rates of federal match. In making these decisions, OHA prioritized work required by federal, state or contract requirements, and prioritized the staff needed to support that work. Priorities include:

- Statutorily mandated work related to the Health IT Oversight Council (HITOC).
- Managing CCO 2.0 health IT contractual requirements.
- Completing and wrapping up the federal Medicaid Electronic Health Record Incentive Program.

OHA reviewed the remaining budget with the goal of retaining services under OHA's statutorily required Oregon Health IT Program. Oregon Health IT Program services each include significant contractor and vendor costs, which are eligible for 75/25 federal matching funds after 90/10 HITECH funding ends. Although all services within the Oregon HIT Program are operational, the remaining General Fund was insufficient to retain either the Oregon Provider Directory (OPD) or the Clinical Quality Metrics Registry (CQMR) programs due to the contractor costs. Only the HIT Commons, HIE Onboarding and Medicaid PreManage programs could be retained under reduced funding.

This policy package includes the General Fund needed to continue the HIT Commons, HIE Onboarding and Medicaid PreManage programs and retain six current positions. However, due to reduced funding, OHA has eliminated the OPD and CQMR programs and three positions. This blend of new funding and reduced funding has several implications:

<u>Oregon's health system and providers will continue to be supported in a time of acute need.</u>
By retaining these health IT programs and efforts, OHA continues support for care coordination and connecting across silos in our health care system. Without these health IT programs, providers, including physical, behavioral and oral health providers, rural and safety net providers, hospitals and health systems – and CCOs and health plans would have disconnected systems with duplication, cost and administrative burden, and an inability to leverage statewide data and tools that support value-based payment and address health inequities,

including social determinants of health. OHA and ODHS programs would face burden and continued siloes, disconnected from health care providers and payers. Oregonians with chronic health issues, substance abuse and mental health issues, and those facing inequities due to discrimination would lack informed, coordinated care supported by health information and effective analytics tools. As Oregon's health care system faces massive challenges in responding to COVID, including systemic shifts to telehealth, connecting data and systems to each other becomes more critical than ever.

Oregon retains some of the benefit of six years' investment in health IT programs

OHA has made significant investments in staff, contractors, and hundreds of health care stakeholders have been engaged in its health IT programs over the past 6 years and has benefitted from millions of dollars of federal matching funds.

- HIT Commons is Oregon's public-private partnership designed to accelerate and advance health IT adoption and use across the state. HIT Commons two main initiatives, Emergency Department Information Exchange (EDie) and Prescription Drug Monitoring Program (PDMP) Integration, are in use by thousands of health care providers and care coordinators across the state. HIT Commons work is jointly funded by CCOs, health plans, and hospitals – and OHA's state share has been a cornerstone and allowed for planning and development of work currently sustained through shared funding. With funding in this policy package, the state will continue to support the long-term sustainability of HIT Commons and its initiatives.
- The funding in this package for OHA's Medicaid PreManage program means OHA avoids substantial reductions for the CCO portion of the program, which would have shifted costs to CCOs. Given the economic environment it is likely that some CCOs would have been unable to cover unanticipated costs, setting back considerable gains related to statewide connectivity for CCOs, OHA and ODHS and adding duplicative costs while leaving federal match on the table.

- By funding OHA's health IT policy staff and other costs in the LAB, OHA will be able to deliver on important HIT policy work coming up in 2021-23, including the HITOC's strategic plan update and work to support community information exchanges[2].
- This package funds the final three months of state match to leverage federal 90/10 funding to support onboarding to Reliance eHealth Collaborative, a regional health information exchange platform, for critical hospitals, primary care, behavioral and oral health clinics across several regions in Oregon. The funding maximizes federal HITECH Act 90 percent federal match which will end on September 30, 2021.

OHA's ability to achieve its goal of eliminating health inequities continues to be supported by retaining some health IT programs.

HIT Commons and Medicaid PreManage programs support all CCOs, health plans and hospitals across Oregon, as well as patient-centered primary care homes, safety net clinics, tribal clinics, behavioral and oral health providers to ensure that individuals at risk of high-utilization of hospitals, including emergency departments, do not fall through the cracks of in a disconnected health care system. Providers and CCOs instead have the benefit of data and tools needed to manage and coordinate care for these high-risk populations, including many that typically face disparities due to racism and other social factors.

Oregon communities are leading the way to addressing social determinants of health through new Community Information Exchanges, which connect CCOs, health plans, hospitals and health care providers to social services. These technology platforms provide social service resource directories, closed loop referrals to social services, and data and analytics capabilities that have unprecedented ability to support vulnerable populations and help target local and statewide investments. This package funds OHA staff and contractor costs to plan and

[2] Background on Community Information Exchanges: Oregon communities are leading the way to addressing social determinants of health through new Community Information Exchanges, which connect CCOs, health plans, hospitals and health care providers to social services. These technology platforms provide social service resource directories, closed loop referrals to social services, and data and analytics capabilities that have unprecedented ability to support vulnerable populations and help target local and statewide investments.

support statewide Community Information Exchanges and bring critical data and infrastructure to connect health care and culturally specific social service agencies across Oregon's communities.

Data on race, ethnicity, language and disability can be sourced and shared from health IT systems, including electronic health records and via health information exchange tools such as Reliance eHealth Collaborative.

2. What will this policy package buy and how and when will it be implemented?

This policy package supports ongoing work that would otherwise at risk of ending when federal 90/10 HITECH funding ends. The policy package provides the additional General Fund needed for continuation of existing programs that transition to ongoing Medicaid funding at lower match rates and it reinstates current positions that would otherwise be eliminated. Transitioning to ongoing Medicaid match will impact all OHIT staff and programs (see more detail in questions 19 and 21). There is no new work proposed in this policy package.

HIT Commons - This package includes General Fund to continue OHA's support for HIT Commons. The HIT Commons' work launched in 2014 as a result of many years of effort between OHA and co-sponsor, the Oregon Health Leadership Council, as well as all hospitals, major health plans, CCOs, and other stakeholders. Reductions to this program's budget would shift costs to external partners including CCOs, hospitals, and health plans, which may reduce participation and jeopardize sustainability of this important work.

HIT Commons is a public/private partnership, co-sponsored by OHA and the Oregon Health Leadership Council. The HIT Commons accelerates and supports specific statewide health IT efforts and is jointly funded by OHA, all Oregon hospitals, all CCOs and all major health plans in Oregon. HIT Commons supports key health IT initiatives and has the ability to target efforts and bring key stakeholders to the table, including recent work mobilizing support for COVID-19 response efforts. HIT Commons was formally established in 2018, transitioning from the EDie Utility (2015-2017), and it provides governance, coordination, technical assistance and support for two programs – EDie and PDMP Integration.

The Emergency Department Information Exchange (EDie)/PreManage (aka Collective Platform)– connects all Oregon hospitals and health systems, CCOs, health plans, skilled nursing facilities, primary care and other clinics, and OHA/ODHS programs to real-time hospital admit/discharge data to coordinate and improve care and health outcomes.

- EDie allows emergency departments (EDs) in real-time to identify patients with complex care needs who frequently use the emergency room for their care. In addition, EDie provides succinct but critical information to ED physicians, such as: security alerts, care guidelines entered by the patient's CCO or primary care provider, Physician Orders for Life Saving Treatment (POLST) forms, and contact information for case managers.
- PreManage (aka the Collective Platform) is a companion software tool to EDie. PreManage brings the same real-time hospital event notifications to health plans, CCOs, primary care providers, behavioral and oral health providers, tribal clinics and OHA/ODHS programs.

EDie and PreManage connects real-time hospital data across hundreds of organizations, including:

- All hospitals with emergency departments (excepting the VA) in Oregon are live with EDie.
- All CCOs and all major health plans, all Dental Care Organizations serving Medicaid members.
- 68 percent of Oregon's Patient-Centered Primary Care Home clinics.
- 30 percent of licensed behavioral health agencies.
- Four of nine Tribes' tribal clinics.
- Half of Oregon's skilled nursing facilities.
- Many others, including OHA and ODHS programs (see Medicaid PreManage program below).

The statewide EDie/PreManage programs have been singularly effective in bringing real time data to providers and health plans/CCOs across Oregon. Broad use of this program has led to some astounding results. Emergency department visits by high utilizers decreased by 34 percent in the 90 days following the initial creation of a care guideline in EDie/PreManage. Reducing ED utilization happens because EDie/PreManage

allows everyone working with a patient to know when they have been in the ED or hospital, follow up promptly, connect individuals with better services and supports, and coordinate their care across their primary care, CCO, behavioral health team, and hospital.

COVID -19 response: OHA, in partnership with HIT Commons, has successfully leveraged the EDie/PreManage infrastructure to share COVID case and vaccine data with CCOs, Medicare Advantage and commercial health plans, and other clinical users of the platform – to coordinate and support pandemic response.

EDie/PreManage provides a statewide utility infrastructure needed for:

CCO, health plans and provider care coordination and follow up: to identify individuals with chronic or unresolved issues resulting in high ED utilization, members with mental illness accessing hospital services, and avoidable ED visits which can be reduced by patient outreach and engagement. This transparency can reduce unnecessary tests and procedures often caused by lack of transparency around patient hospital visits.

Hospital and emergency departments' need to identify:

- Patients that over utilize EDs and require more focused coordination with CCOs and follow up with the appropriate providers.
- Patients with a Physician Order for Lifesaving Treatment (POLST) form on file to ensure patient end of life preferences are honored across all settings of care.
- Patients who have had security events at other hospitals - which inform the hospital on how best to ensure safety of staff.
- Patients who have been prescribed high amounts of opioids or risky co-prescribing of controlled substances. About two-thirds of Oregon's hospitals are receiving PDMP data (see below) within their EDie alerts.

- Critical incident support in hospitals during an emergency or pandemic, e.g., knowing if a patient has a known COVID-19 diagnosis and didn't disclose at check-in due to wanting a second opinion.

Insights into disparities and progress on health equity, including supports for CCOs and their contracted providers in meeting incentive metrics specific to ED utilization and ED disparity, increasing care coordination around Medicaid members with chronic or challenging health and social issues and improving health outcomes.

- Quality reporting and dashboards which enable providers, CCOs and health plans to manage care across their population of patients or members and make informed decisions on outreach and engagement, as well as drill down capabilities for patient-level care.
- Skilled Nursing Facilities and long-term services and supports: Half of Oregon SNFs are live and are seeing outstanding results – Marquis Company has reduced its hospital readmission rate by approximately 60 percent. Housecall Providers, one of the highest-performing CMS Independence at Home sites, credits PreManage for reducing administrative burden of caring for 2,300 patients. PreManage alerts help automate the communication staff has with neighboring hospitals and, in turn, helps streamline patient follow-up and transitions of care by identifying patients recently in the ED or hospital.
- Interstate data sharing: EDie/PreManage includes hospital event data across Oregon, Washington, Alaska, parts of Idaho and California, and increasingly in other states.

Prescription Drug Monitoring Program (PDMP) Integration initiative provides all Oregon prescribers and pharmacists with electronic access to PDMP data within their workflows, to better inform prescribing of controlled substances including opioids. This program complements Oregon's Public Health PDMP program and works closely with public health PDMP leadership and staff. Oversight of this program by HIT Commons could be impacted if HIT Commons business model becomes unsustainable due to lack of state funding

contributions. *Note: Public Health supports the matching funds for the PDMP Integration costs (not included in this policy package) – which will also transition from 90/10 in 2021.*

PDMP Integration provides a statewide infrastructure which:

- Supports safer, more informed opiate prescribing: Provides access to prescribers and pharmacists to controlled substance prescription data from PDMP registries within their own electronic workflow – either integrated into their electronic health record, or in their EDie Alert or other health information exchange tool. With PDMP Integration, providers do not need to log into the PDMP web-portal, remember their password, search for their patient, decide which patient record might be relevant, and view the PDMP data if any exist. Instead, providers use one-click from within a patient's EHR chart to open the PDMP data attributed for that individual. This convenience removes the hassle and leads to more consistent use of PDMP data in prescribing decisions.
- Supports PDMP alignment with state/federal priorities: Aligns with broader state and federal effort to increase the use of PDMPs, including the 2018 Secretary of State PDMP audit recommending integrated PDMP access, and the Substance Use-Disorder Prevention that Promotes Opioid Recovery and Treatment (SUPPORT) for Patients and Communities Act, enacted on October 24, 2018 and requiring PDMPs be "Qualified" to receive future federal funding. Part of the qualification is enabling integrated access by providers to PDMP data.
- Improves patient outcomes: Supports overall goals to reduce inappropriate prescriptions, improve patient outcomes, and promote more informed prescribing practices. Better access to PDMP data, along with other changes in prescribing guidance for controlled substances, and support by provider and health plan associations (OHLC, OMA and others), has led to reductions in risky prescribing.[3]

[3] HITOC 2019 Data Report, page 27
https://www.oregon.gov/oha/HPA/OHIT-HITOC/Documents/2019HITReport_HIEOverview_TwoWorlds_Combined.pdf

- Accelerated adoption of this tool quickly across Oregon: Launched in 2019, now more than 20,000 prescribers at 158 organizations (health systems, clinics) and more than 350 pharmacies in Oregon now benefit from "one-click" access to controlled substance prescription data in Oregon's PDMP.

Medicaid PreManage Program– This package includes General Fund to continue OHA's support for the Medicaid PreManage program. Oregon's Medicaid PreManage program successfully launched in 2016 and connects Medicaid stakeholders to the EDie/PreManage (aka Collective) platform managed by the HIT Commons. EDie/PreManage deliver real-time hospital admit/discharge data to coordinate and improve care and health outcomes. Oregon's Medicaid PreManage program supports all CCOs, 13 Assertive Community Treatment Teams (for individuals with severe mental illness at risk of institutionalization), 4 Tribes' tribal clinics, Oregon State Hospital, Medicaid fee-for service care coordination through KEPRO, and all ODHS field offices and contractors related to ODHS's Aging & People with Disabilities and Intellectual/Developmental Disabilities programs. While OHA has covered the CCO portion of the PreManage subscription, all of Oregon's CCOs today cover costs to extend their Medicaid subscription down to their contracted clinics, extending this tool to hundreds of primary care, behavioral health, and oral health providers.

Reducing OHA's funding for this program would have reduced the CCO portion, requiring CCOs to take on additional costs to maintain this critical service. Given the economic environment, it is likely that some would choose not to participate, reducing the effectiveness of having a statewide system. The program is foundational to the overall EDie Utility/HIT Commons work, without which, Oregon's health care system and Medicaid stakeholders revert to disconnected, isolated systems.

Care coordination: OHA's Medicaid PreManage program assists CCOs and Medicaid providers in avoiding duplicative tests and procedures, reducing costly and avoidable hospital stays, and increasing referrals of high-risk patients to more appropriate care. It also assists in identifying potential gaps in services (e.g. mental and behavioral health) that may result in unnecessary and prolonged ED stays for individuals experiencing

behavioral health crisis. All CCOs use PreManage for health information exchange support for contracted providers, which helps them meet OHA's CCO 2.0 requirements related to health IT and care coordination.

Supporting the Oregon State Hospital (OSH): OSH's social work, admissions, benefits, and forensic evaluation teams all use PreManage to gather hospital event information and history for OSH patients.

Ensuring safety and supporting vulnerable ODHS clients: ODHS programs use PreManage to meet federal requirements, as well as reviewing medical history and utilization which supports:

- Review when a client dies to help ensure there are no concerns about inadequate healthcare
- Staying connected to and apprised of the needs of high-risk individuals with patterns of high emergency department and hospital utilization, and
- Coordinating care for vulnerable members who have a combination of factors that place them at high risk for complications due to a lack of integrated care.
- In addition, ODHS's Intellectual and Developmental Disabilities program uses PreManage to inform reproductive health care education for their clients.

Addressing social determinants of health: EDie/PreManage tools support all users across the state with a flag showing if an individual is homeless or housing insecure to ensure appropriate triage and discharge planning takes place.

HIT Policy work and Community Information Exchange – This package includes General Fund to retain OHIT staff and contracts needed for important HIT policy work coming up in 2021-23, including the Health IT Oversight Council (HITOC) strategic plan update and work to support community information exchanges.

Oregon communities are leading the way to addressing social determinants of health through new Community Information Exchanges, which connect CCOs, health plans, hospitals and health care providers to social services providers. These CIE technology platforms provide social service resource directories, closed loop

referrals to social services, and data and analytics capabilities that have unprecedented ability to support vulnerable populations and help target local and statewide investments. Nearly every CCO is investing in CIE in their community, often partnering with hospitals, county public health, and social services agencies.

OHA's planning and support for CIE work can ensure a coordinated statewide CIE data and infrastructure to:

- Address social determinants of health, health disparities, and COVID response: Connecting health care and culturally specific social service agencies through CIE can help ensure Oregon can address social determinants of health, deliver on health system transformation, and connect individuals to social services (e.g., food pantries) and other resources in response to COVID. For example, primary care providers can use CIE to refer a patient for housing, food, transportation, or other social services – which are often critically important for that individual to manage their health or chronic conditions. A closed-loop referral means the provider is notified when their patient receives social services.
- Improve statewide information on social services resources and support 211info: In partnership with the HIT Commons, the Oregon Provider Directory is poised to support a centralized, statewide resource directory of social services providers, programs, and agencies – removing the burden of constantly managing and updating individual directories and supporting statewide users like 211info.
- Better inform future investments in social services: CIEs provide analytic data on social service needs and gaps. CCOs, communities and the state can leverage coordinated data through HIT Commons' efforts to better inform financial investments and policy decisions.

HIE Onboarding Program with Reliance – This package includes General Fund for the final three months of federal 90/10 funding to support onboarding to Reliance eHealth Collaborative, a regional health information exchange platform, for critical hospitals, primary care, behavioral and oral health clinics across several regions in Oregon. The LAB funding maximizes federal HITECH Act 90 percent federal match which will end on September 30, 2021.

3. How does this policy package further OHA's mission and align with its strategic plan?

As mentioned above, Oregon's transformed health care system increasingly relies on access to patient information and the health IT infrastructure to share and analyze data. In particular, health IT strategies are called out in:

- The Oregon Health Policy Board's Action Plan for Health Refresh: 2017-2019[4], as well as the work of OHPB's committees:
  - Health IT supports all 7 key strategies in the OHPB Action Plan for Health Refresh. Health IT and health information exchange support is specifically called out as strategy 5.2 under "Enhance care coordination."
  - HIT Commons work directly supports public health objectives in responding to COVID, opioid crises, and social determinants of health.
- State Health Improvement Plan. Health IT-related strategies include:[5]
  - Improve electronic health record coordination and data sharing among providers.
  - Use electronic health records to promote delivery of preventive services.
  - Create a statewide community information exchange to facilitate referrals between health care and social services.
- OHA's Health Information Technology Oversight Council's (HITOC) Strategic Plan for 2017-2020, approved by the Oregon Health Policy Board.[6] HITOC has begun its work to update the Strategic Plan for 2021-2025. Current HITOC Goals include:
  - Oregonians have their core health information available where needed so their care team can deliver person-centered, coordinated care.

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[4] See pg. 15, Action Plan for Health Refresh: 2017-2019: https://sharedsystems.dhsoha.state.or.us/DHSForms/Served/le9963.pdf

[5] These strategies fall under "Access to equitable preventive health care - Goal 3: Implement systemic and cross-collaborative changes to clinical and community-based health related service delivery to improve quality, equity, efficiency and effectiveness of services and intervention." See https://www.oregon.gov/oha/PH/ABOUT/Documents/ship/2020-2024_SHIP_Strategies.pdf

[6] Oregon's HIT Strategic Plan (2017-2020) is found here: https://www.oregon.gov/oha/HPA/OHIT/Documents/OHA%209920%20Health%20IT%20Final.pdf

- Clinical and administrative data are efficiently collected and used to support quality improvement and population health management and incentivize improved health outcomes. Aggregated data and metrics are also used by policymakers and others to monitor performance and inform policy development.
- Individuals and their family's access, use and contribute their clinical information to understand and improve their health and collaborate with their providers.
- HITOC has identified a fourth area for its Strategic Plan update in 2021: HIT needed to support addressing social determinants of health and health equity.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

OHA measures success of our health IT programs in coordination with HITOC which has legislative responsibility for oversight of the Oregon HIT Program, and also must report on improvements in health IT adoption and use across stakeholders. To support this responsibility, OHA collects EHR and health IT adoption data and is partnering with CCOs in 2021 to increase collected data as required under CCO 2.0. OHA has previously reported to the legislature on its progress.[7] HITOC's 2019 data report shows significant advancements in the adoption and use of health IT across Oregon stakeholders.[8] Measures of success of OHA's Health IT Programs include:

[7] See OHA's Health IT 2019 Report to the Legislature - https://www.oregon.gov/oha/HPA/OHIT/Documents/2019_OfficeofHealthIT_AnnualReport.pdf
[8] HITOC 2019 Data Report, https://www.oregon.gov/oha/HPA/OHIT-HITOC/Documents/2019HITReport_HIEOverview_TwoWorlds_Combined.pdf

- Increased adoption and use of electronic health records, health information exchange, and health IT tools across hospitals, primary care, behavioral health, other physical health, and oral health providers, including safety net clinics and tribal clinics.
    - Oregon's Medicaid EHR Incentive Program has supported strong adoption of high functioning electronic health record systems, bringing more than $200m in federal incentives to 60 Oregon hospitals and more than 3,800 Oregon providers.
- Improved system connections and use of health information exchange supported by health IT infrastructure, including sharing information related to COVID management, opioid (PDMP) data, and other chronic conditions
- Improved use of social services and referrals from health care, including for 211info, supported by health IT infrastructure
- Improved health outcomes supported by value-based payment, population management, and effective use of health IT infrastructure

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Health IT Programs contribute to all OHA's key goals. Health IT programs used by OHA and ODHS staff support operational excellence, and work facilitates effective partnerships while addressing inequities, lowering costs, improve health, and provide better care.

Several of the Health IT Programs contribute indirectly to OHA's Member Health Status Key Performance Measure. The HIT Programs work directly and indirectly addresses OHA's Performance System Outcome Measures:

- 1AOM2. Increase Partner Satisfaction
- 1AOM6. Reduce Health Disparity
- 1AOM7. Improve Population Health
- 1AOM8. Improve Quality of Care

- 1AOM9. Improve Care Experience

7. What are the long-term desired outcomes?

OHA's investments in health IT programs and policy work under HITOC directly support health system transformation efforts that are expected to result in better health, better care, and lower costs.

Health Information Exchange supports better coordinated care by helping providers across different disciplines share clinical data. To coordinate care, a patient's physical, behavioral, and oral health providers must be able to share information. HIE can provide real-time access to patient information at the point of care, promoting safer and better-informed clinical decisions, especially when it is easily accessible within the clinician's workflow. HIE also supports referrals, notifications about critical health events, and access to prescription or other important clinical patient information.

- *Oregon's HIT Commons leadership and governance of these efforts has led to accelerated, coordinated adoption of EDie/PreManage and PDMP Integration.*
- *OHA's Medicaid PreManage Subscription supports the use of these tools for critical care coordinators.*
- *HIE Onboarding Program has accelerated adoption of the community/regionally-based Reliance eHealth Collaborative which provides in depth HIE services for CCOs, clinics, hospitals and other organizations in several regions of the state.*

HIT supports population health management and value-based payment (VBP). Oregon's health care transformation model is moving toward making most payments through value-based arrangements –70 percent of CCO payments by 2024. In addition to supporting care for individual patients, HIT helps:

- Providers, CCOs, and health plans share clinical data for large sets of patients, which can support analytics, population management, and value-based payment arrangements.

- Organizations gather clinical data to identify patients at risk for poor health outcomes, identify gaps in needed care, and assess the effectiveness of interventions. This data can also identify/track health disparities.
- CCOs, health plans, and primary care clinics manage value-based payment arrangements by ensuring clinical information is available. Additional health IT tools and analytics activities are needed to manage value-based payment arrangements.
- *OHA's health IT programs that support health information exchange provide an important support for population management and VBP.*

In the next five years, HIT has the potential to better support complex care coordination, including addressing social determinants of health which is essential if OHA is to reach its goal of eliminating health inequities in 10 years. To manage new VBP contracts, providers, health plans, and CCOs need to share information about care goals, plans of care, and information about risks and social factors that impact health outcomes. Connecting health care and social services sectors through health IT has the potential to support better health outcomes and help policymakers better understand social determinants of health gaps so public investments can be allocated to ensure that social services needs are being met.

- *HITOC and OHA's health IT policy team will coordinate stakeholders together to focus on Community Information Exchange and other initiatives needed to ensure Oregon can deliver on health system transformation.*

8. What would be the adverse effects of not funding this policy package?

Without additional funding in 2021-23, OHA would have to eliminate established, critical statewide health IT infrastructure. The consequences would be far-reaching.

Without these health IT programs:

- Providers, including physical, behavioral and oral health providers, rural and safety net providers, hospitals and health systems – and CCOs and health plans would have disconnected systems with duplication, cost and administrative burden, and an inability to leverage statewide data and tools that support value based payment and address health inequities, including social determinants of health. As Oregon's health care system faces massive challenges in responding to COVID, including systemic shifts to telehealth, connecting data and systems to each other becomes more critical than ever.
- Oregonians with chronic health issues, substance abuse and mental health issues, and those facing inequities due to discrimination would lack informed, coordinated care supported by health information and effective analytics tools.
- OHA and ODHS programs would face burden and continued siloes, disconnected from the health care providers and payers.

OHA has made significant investments in staff, contractors, and hundreds of health care stakeholders have been engaged in OHA's health IT programs over the past 6 years and has benefitted from millions of dollars of federal matching funds. These investments would be wasted without continuation funding. In addition, eliminating this established health IT infrastructure affects critical support for COVID response, efforts to address social determinants of health and efforts to help populations impacted by health inequities achieve health equity.

See Question 1 and Question 14 for additional consequences in relation to OHA's goal of eliminating health inequities across the state.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

- OHA completed a sustainability assessment and discussions with CMS to confirm that all ongoing health IT programs can move to 75/25 funding for contract and related staff costs. HIT Policy and HITOC work will be funded at the 50/50 rate for Medicaid-focused work, and at 39/61 for statewide policy work.
- CMS expects states to continue investments in health IT programs initiated with 90/10 HITECH funding and has outlined how program work should transition to 75/25 and 50/50 match rates.
- OHA worked closely with external stakeholders, including hospitals, health systems, health plans, CCOs, provider groups, counties, OHPB, HITOC, and others to ensure health IT programs are directionally correct and have stakeholder support for ongoing operations.

10. What alternatives were considered and what were the reasons for rejecting them?

Without new funding, OHA would have shifted costs to CCOs for its Medicaid PreManage subscription. The LAB provides new General Fund that allows OHA to avoid substantial reductions for the CCO portion of the program, which would have shifted costs to CCOs. Given the economic environment it is likely that some CCOs would have been unable to cover unanticipated costs, setting back considerable gains related to statewide connectivity for CCOs, OHA and ODHS and adding duplicative costs while leaving federal match on the table.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

OHA, ODHS, tribal clinics, local public health agencies, and other contracted organizations like CCOs and Medicaid Fee for Service care coordination entities (KEPRO and CareOregon) will receive the continued benefit of OHA's health IT programs.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

OHA has support of the following stakeholders for its health IT programs:

- Health plans and CCOs, including CCO Oregon, Dental Care Organizations
- Hospitals and health systems, including OAHHS
- Oregon Health Leadership Council and its committees
- HIT Commons Governance Board and various committees
- Providers and many provider associations including OMA, OPCA, Office of Rural Health and others
- Behavioral Health agencies and associations including AOCMHP
- Social services and Community Information Exchange stakeholders including 211info
- Technology and data quality partners such as Comagine, Reliance eHealth Collaborative, OCHIN
- Oregon retail pharmacies
- Skilled Nursing Facilities including, Marquis, Avamere and Prestige

In addition to OHA stakeholders, OHA's Office of Health IT (OHIT) has coordinated with ODHS executives and programs to ensure the value of HIT Programs support DHS.

- HIT Commons and OHIT staff provide subject matter expertise on Health IT and technical assistance to ODHS programs including Type B Area Agency on Aging, Aging and People with Disabilities, Intellectual and Developmental Disabilities, Child Welfare staff and local offices or contractors (AAA, Brokerages) related to OHA's Medicaid PreManage program. This tool enables ODHS programs to view hospital and emergency department admit and discharge data on ODHS clients, which is used for

managing residential and long-term care placements, identifying quality and abuse concerns, and managing effective ODHS programs.

- HIT Commons and OHIT staff also support social determinants of health work across ODHS with Community Information Exchange planning efforts, which will ultimately support electronic referrals and resource look-up for social services statewide.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[9] or equitable health outcomes?

Health IT programs, policies, governance and coordination are critical for supporting populations impacted by health inequities. Health IT plays several critical roles directly and indirectly in this area:

- HIT Commons and Medicaid PreManage programs support all CCOs, health plans and hospitals across Oregon, as well as patient-centered primary care homes, safety net clinics, tribal clinics, behavioral and oral health providers to ensure that individuals at risk of high-utilization of ED/hospitalization do not fall through the cracks of a disconnected health care system. Providers and CCOs instead have the benefit of data and tools needed to manage and coordinate care for these high-risk populations, including many that typically face disparities due to racism and other social factors.
- Oregon communities are leading the way to addressing social determinants of health through new Community Information Exchanges, which connect CCOs, health plans, hospitals and health care providers to social services. These technology platforms provide social service resource directories, closed loop referrals to social services, and data and analytics capabilities that have unprecedented ability to support vulnerable populations and help target local and statewide investments. OHA's work to plan and coordinate statewide Community Information Exchanges bring critical data and infrastructure to connect health care and culturally specific social service agencies across Oregon's communities.

[9] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

- Data on race, ethnicity, language and disability can be sourced and shared from health IT systems, including electronic health records and via health information exchange tools.
- Population management tools supported by state health IT strategies and programs allow CCOs, health plans, and providers to assess quality of care and target resources to individuals facing the greatest need and barriers and demonstrate the impact of programs on populations including those facing inequities.
- Health IT subject matter expertise and leadership under HITOC is critical to ensure that Oregon's health system transformation efforts are supported by the data and infrastructure needed to achieve health equity and address barriers for populations facing inequities. HITOC coordinates with the Health Equity Committee as well as OHA programs seeking to improve REALD data and leverage technology.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Ongoing

15. What assumptions affect the pricing of this policy package?

CMS approves OHA request to transition funding from HITECH 90/10 to Medicaid Enterprise Services at 75/25 match and Medicaid Administrative costs at 50/50. OHA has worked with our regional CMS point of contact to ensure eligibility of OHA staffing and contractor costs for enhanced 75/25 match. CMS has outlined how program work can be transitioned to 75/25 and 50/50 match rates for all states' continued health IT work and is very interested in continuing to support state health IT programs initiated under the HITECH funding.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No – this is for continuation of existing work.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No new responsibilities or impact on shared services, with the exception of Shared Services Facilities – increase General Fund share of rent from 90/10 to 50/50 match, requiring approximately $135,000 new General Fund in 2021-23.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This policy package includes General Fund to restore six positions, while three positions are eliminated in package #070. However, all health IT positions will need to transition to ongoing funding. All staff and positions reflected in this package are existing positions. Given OHA already has position authority on these permanent positions, this policy package includes increased General Fund support to offset the decrease in federal match rates. In total, 22 positions are impacted, of which 17 are in OHIT.

Agency	FTE	Classification	Duration	Position Type	Position Authority
OHA	1.0	PEM H	Ongoing	Permanent	Existing
OHA	3.0*	PEM F	Ongoing	Permanent	Existing
OHA	7.0	OPA4	Ongoing	Permanent	Existing
OHA	6.0*	OPA3	Ongoing	Permanent	Existing
OHA	1.0*	RA4	Ongoing	Permanent	Existing
OHA	1.0	PM2	Ongoing	Permanent	Existing
OHA	1.0	OPA2	Ongoing	Permanent	Existing
OHA	1.0	AS2	Ongoing	Permanent	Existing
OHA	1.0	ESS2	Ongoing	Permanent	Existing
Total	**22**				

*Includes underfills or positions filled at a different classification at the same level.

Since nearly all positions require shifting federal funding, it is not possible to reduce a portion of each position. To determine which positions to include in Package 070, OHA prioritized work required by federal, state or contract requirements, and prioritized the staff needed to support that work. Priorities include:

- Statutorily mandated work related to the Health IT Oversight Council (HITOC).
- Managing CCO 2.0 health IT contractual requirements.
- Completing and wrapping up the federal Medicaid Electronic Health Record Incentive Program.
- Although all services within the Oregon HIT Program are operational, the remaining base funding was insufficient to retain the OPD or the CQMR programs due to the contractor costs (despite the ability to garner 75/25 federal match). Only the HIT Commons, Medicaid PreManage, and HIE Onboarding programs could be retained under reduced funding.

20. What are the start-up and one-time costs?

Not applicable.

21. What are the ongoing costs?

All costs in this package are ongoing costs with established positions and contracts and include no new work. Costs are projected as the difference between expected costs and OHIT base budget. **Costs listed below include the full OHIT budgeted costs, however only the difference associated with transitioning from 90/10 to lower match rates is included in this policy package. Please refer to Package 070 for specifics about budget and position reductions related to reduced federal funding. This policy package restores positions and budget for ongoing work.**

OHA expects modest fund shift adjustments in 2023-25 based on potential changes to federal funding qualifications for enhanced match, and potential adjustments to underlying work, especially as HITOC updates the Oregon HIT Strategic Plan in 2021, in response to COVID and to further address health inequities.

This policy package supports staffing and contracts costs listed below, as well as approximately $135,000 General Fund for Shared Services Facilities for OHIT rent transitioning from 90/10 to 50/50 match. In addition, OHA has reduced our contract budget to reflect the change in project phase to operational programs, as well as reduced other planning, evaluation, and consultant contracts to the minimum needed for ongoing, priority work.

22. What are the potential savings?

Does not apply.

23. What are the sources of funding and the funding split for each one?

Currently funded by CMS 90/10 HITECH funds, contracts are shifting to 75/25 Medicaid Enterprise Systems (CMS) funding, and staff are shifting to 75/25, 50/50 Medicaid Administrative match or 39/61 (blended health policy Medicaid match rate) depending on the work. Note: 90/10 funding continues to be available for development, design, and implementation work, including enhancements.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$2,364,258		($983,164)	$1,381,094	6	6.00
Services & Supplies	$789,851		$2,519,494	$3,309,345		
Capital Outlay						
Special Payments	($1,106,742)		$1,107,396	$654		
Other						
Total	**$2,047,367**	**$0**	**$2,643,726**	**$4,691,093**	**6**	**6.00**

Fiscal impact by program

	HPA				Total
General Fund	$2,047,367				**$2,047,367**
Other Funds	$0				**$0**
Federal Funds	$2,643,726				**$2,643,726**
Total Funds	$4,691,093				**$4,691,093**
Positions	6				**6**
FTE	6.00				**6.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Policy and Analytics
Program:	Public Employees' Benefit Board & Oregon Educators Benefit Board
Policy package title:	Benefits Management System (OEBB-PEBB BMS) Replacement
Policy package number:	426
Related legislation:	None

Summary statement:

The current benefit management systems (BMS) used by the Oregon Educators Benefit Board (OEBB) and Public Employees' Benefit Board (PEBB) no longer support all current business needs since their respective introductions in 2008 and 2003. OEBB and PEBB, along with the OEBB and PEBB boards, are seeking to integrate the administration and support of the two systems, with improved user experience and customer care, into a single platform to meet the legislative direction provided under Senate Bill 1067 (2017). Not prioritizing and supporting a replacement effort for the current system will result in the continued use of end-of-lifecycle technology that is fragmented, non-standard, difficult to support, and is not scalable. Approximately 300,000 covered lives would be at risk for benefits interruption if a replacement system is not identified and procured prior to the expiration of existing vendor support in 2022.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$8,182,928**	**$0**	**$8,182,928**	**0**	**0.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Over the next two years, Health Policy and Analytics (HPA) expects to be responding to the enormous disruption of COVID -19 by adopting targeted policy and program changes that stabilize the health system and coverage and allow us to rebuild a more sustainable and equitable system for the longer term. One of the most important levers we have for spreading change across markets is aligning the state's operational and support processes to provide demonstrably improved services with increased efficiency and sustainable effectiveness, and a fundamental step to activate that lever is alignment across OEBB and PEBB. Replacing the antiquated and independent operating systems for benefit management in the two programs with a single, modernized and efficient system is a necessary step toward integration and alignment of benefits.

The current benefit management systems used by OEBB and PEBB (MyOEBB and pebb.benefits respectively) no longer support all current business needs since their respective introduction in 2008 and 2003. These needs include the ability of OEBB and PEBB subscribers in securely accessing and changing their personal account information; updating family member eligibility with legal documentation which may include personally identifiable information (PII) data; modernized, secured communications between subscribers and OEBB/PEBB support staff, and enhanced remote capabilities for school district/university/state hospital benefits administrators to properly manage accounts for their organizations and employees.

OEBB and PEBB, along with the OEBB and PEBB boards, are seeking to integrate the administrative and support of the two systems, with improved user experience and customer care, into a single platform to meet the legislative direction provided under Senate Bill 1067 (2017). Section 25 of the bill specifies the need for increased efficiency, reduction of duplication and merging of the two separate PEBB and OEBB oversight boards into one function as essential to driving cost reductions and driving operational improvements consistent with applicable law and administrative rule.

Both systems were built on, and still maintained with antiquated legacy technologies utilizing extensive custom code using development languages, tools and infrastructure which are well past the end of their product lifecycle. High turnover of the current support staff further increases the urgency of this project as replacement staff require increasing amounts of time to become familiar with the old architecture before reaching a level of sufficient competency to address issues.

In addition, the continued Operations and Maintenance (O & M) support of an aging, complex and highly customized system (by essentially the same vendor under different names) has led to an increased dependency on this single vendor. The current contract ends June 30, 2022.

Finally, OHA's 2015 Benefit Management System Technical Assessment Report noted that both systems are at the end of their lifecycles and continue to be supported with obsolete technologies. The report recommended implementing system upgrades in the short term and replacing the entire system as quickly as feasible to allow OEBB and PEBB to meet their statutory responsibilities.

2. What will this policy package buy and how and when will it be implemented?

This policy package is for the replacement of the antiquated MyOEBB and pebb.benefits (PDB) systems that currently require significant business resources to maintain. Processing of invoices, importing and exporting large amounts of data to/from external partners, mailing list generation, financial and accounting report generation, retroactive adjustments (to name a few), all of which will benefit greatly from automation.

At this time a full market analysis, including both state contracted technical vendors and external market providers specializing in the benefits management industry, is being completed with the results to be forwarded to the OEBB-PEBB executive steering leadership for consideration and selection of the best implementation strategy. The following solutions are being considered:

- Upgrade/enhance current OEBB/PEBB systems (including consolidation of core processes and reporting methods) by current support vendor.
- Incorporation of BMS reporting and management into the current WorkDay Human Resource Management platform.
- Outsourcing of operations and support to a third-party entity (e.g., Infrastructure as a Service (IaaS), Software as a Service (SaaS), Business Processes as a Service (BPaaS), External Service Provider / Integrator (ESP, ESI).
- Internal custom development and support of a state-funded, self-maintained software package and hardware platform (an "in-house" product).
- Development and release of a Request for Proposal (RFP) for competitive bidding by third-party entities able to fulfill business, technical and sustainability requirements of the State.
- Transfer/leverage solution already in use by another public sector organization in Oregon or another state.

The cost basis estimate for this proposal includes external service providers (including BMS integration, Operations & Maintenance services, Quality Control and Assurance oversight), and BMS product licensing. Gartner and InfoSys market analysis reports were also used to determine a median cost of BMS providers servicing states and large corporations in line with the size and demographics of our serviced population.

3. How does this policy package further OHA's mission and align with its strategic plan?

PEBB and OEBB goals are the same – provide a modernized, centralized, standardized, supportable, and scalable solution to replace both OEBB's and PEBB's benefit management systems for public employees, with the ability to accommodate the administrative and organizational changes subsequent to Senate Bill 1067 (2017), while implementing and maintaining more rigorous security best practices.

Alignment with the DHS / OHA Strategic Technology Plan (STP) Initiatives includes:

Business Automation

While the current Benefit Management System (BMS) solutions have provided significant efficiency gains, the multitude of options now available provide greater functionality and capability to further automate and streamline essential business processes, including support of dependent eligibility verification.

Dynamic Needs Supported by Seamless Technology Services

OEBB and PEBB's existing systems have been continuously enhanced to meet the needs of the member populations served, and the program staff responsible for overseeing benefits administration; replacement solutions provide for additional capabilities including modularity, agility, reusability, and incorporation of best practices in benefit administration.

Enables Connectivity Anytime, Anywhere, in Multiple Ways

The current solutions provide connection capability via multiple interfaces, but alternative solutions offer expanded capabilities to better meet member, staff, and partner needs through inclusion of mobile devices.

Trusted Source for Health & Human Service Data

The member information collected in the existing systems is organized in such a way as to allow searching and reporting capabilities, but lacks the ability to provide predictive analytics, which may be available with more modern solutions. The proper use of predictive analytics will allow for a strong improvement of customer service and support, reduce unnecessary insurance risks based on more reliable interpretation of provider data, assist in detecting possible fraud, enable better marketing and facilitation of currently available options as well as new, innovative wellness and healthcare options, all while helping strengthen accessibility to improved healthcare and meet the insurance expectations of a highly diverse population of clients and their families.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

OHA's 2015 Benefit Management System Technical Assessment Report noted that both systems are at the end of their lifecycles and continue to be supported with obsolete technologies. Vulnerabilities in security, operational support and sustainability were also highlighted in this report with a recommendation to modernize these systems as quickly as is possible.

Quantifying results

5. How will OHA measure the success of this policy package?

Success of this policy package will be validated by the following outcomes being met:

- Business process improvements and cost containment/recovery upon system implementation shall be quantitatively and measurably improved relative to their respective initial baseline measurement.
- System performance and reliability shall be measurably improved relative to their initial baseline measurement.
- Data integrity and security shall fully meet all state and federal Health Insurance Portability and Accountability Act (HIPPA), Producer Price Index (PPI) and Personally Identifiable Information (PII) security standards.
- Reports and notifications to both internal and external partners and customers shall be complete, correct, and verifiable against currently held account and personal information to ensure correctness and timeliness of distribution.
- Security access shall be verifiably controlled (by role access) and limited to the appropriate agency representatives.
- Disaster recover stand-up and on-line accessibility shall meet or exceed their currently observed level with 99.5 percent reliability and database management redundancy.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This policy package is tied to Goal 3 of the PEBB business plan approved by PEBB's previous agency – the Department of Administrative Services: Efficient and Effective Government Infrastructure. The goal is to provide appropriate oversight and cost containment processes by maintaining and modifying enterprise processes for use by staff, agencies, universities, school districts and other entities and their covered employees.

This policy package is also tied directly to one of the objectives outlined in Senate Bill 1067 (2017). Section 26 directs the executive director to combine administrative functions and operations of the Public Employees' Benefit Board and the Oregon Educators Benefit Board to the greatest extent practicable to avoid duplication of effort and to promote efficiency, to the extent the combination of functions and operations is consistent with applicable law and administrative rule.

7. What are the long-term desired outcomes?

A new combined Benefit Management System (BMS) will allow OEBB and PEBB to modernize its members' and administrators' user experience. Among the top modernization goals:

- Ability to implement and maintain latest security best practices.
- Mobile app compatibility.
- Compatibility with commonly used browsers, operating systems and devices.
- Flexibility to make changes to accommodate business partners and customers.
- Expanded automated error checking and data validation.
- Availability of on-demand enrollment, and training tools for members and administrators.
- Self-service tools and features for members and administrators.

- Automated dependent eligibility verification among, and between OEBB and PEBB member groups.

In replacing the existing systems with a modernized, centralized, sustainable, and scalable benefits management solution it is anticipated the new system will provide features including, but are not limited to:

- Role-based access for internal OEBB and PEBB access, as well as for external groups including:
  - Plan carriers
  - Members
  - Entity administrators
  - Wellness vendors
  - Other state and local government agencies
- Compliance with federal and state security and privacy requirements.
- Reporting (e.g. canned, ad hoc, and self-service for carriers, entities, school districts, and other state agencies) .
- Contact management (e.g. comments, chat, integration with phone system, member profile, appeals, dependent eligibility verification, communications tracking, help desk ticketing, etc.)
- Online Help for OEBB and PEBB staff, members, carriers, and other vendors.
- Self-service administrative capabilities (e.g. OEBB and PEBB will have the ability to manage the history of changes to qualifying events, etc.)
- Expanded automated error checking / data validation.
- Compatibility with commonly used browsers, devices, mobile applications, and operating systems.
- Ability to import data into, and export data from solution, in multiple formats.
- Financial management including invoicing to entity-customers, individual subscribers, COBRA benefits administrator, and other third parties.
- Solution allows OEBB and PEBB to reconcile back to carrier payments.
- Notifications (e.g. COBRA, reminders for those who haven’t enrolled during open enrollment, and other required notices, etc.)

- Dependent eligibility verifications among, and between OEBB and PEBB member groups.
- Integrated appeals process.
- Open Enrollment support tools:
  - Plan comparison tool integrated into solution for OEBB and PEBB to show premium amounts, plan benefits, and other items required for Open Enrollment
  - Provider searches
  - Medical home searches
  - Health assessments
  - Premium quotes
- Trainings and webinars integrated into solution for OEBB and PEBB.
- Integrated reference pricing (information based on plan for services).

8. What would be the adverse effects of not funding this policy package?

OEBB and PEBB's BMS are not meeting all current business needs, which have grown since their original implementations in 2008 and 2003 respectively. Not prioritizing and supporting a replacement effort for the current OEBB-PEBB BMS system will result in the continued use of end-of-lifecycle technology that is fragmented, non-standard, difficult to support, and is not scalable. Approximately 300,000 covered lives would be at risk for benefits interruption if a replacement system is not identified and procured prior to the expiration of existing vendor support in 2022.

Additionally, the anticipated increase of personal customer information (including PPI and potentially protected health information (PHI)) being added to the two systems poses a risk to the state in the event of a data security breach. While the current systems have been fortified against data intruders as a result of the 2015 security review, penetration tools used by system intruders have become more and more sophisticated and may outstrip the security protocols supportable by the use of antiquated technologies.

9. What actions have occurred to resolve the issue prior to requesting a policy package?

PEBB and OEBB have sought advice from technical experts within the Oregon Office of Information Services (OIS) and Oregon Office of the State Chief Information Officer /Enterprise Information Services OSCIO/EIS. OEBB and PEBB have continued to contract, with little negotiating leverage due to the antiquated technologies involved, for maintenance and operations support to maintain basic system functions. OEBB and PEBB staff must either rule out or be very selective about enhancements to the systems as new functionality adds to the custom-made complexity of each system and could introduce new security risks.

In 2015, PEBB and OEBB contracted to have an in-depth security penetration test conducted to identify and help in addressing any discovered risks and issues. Recommendations proposed by the 2015 Benefit Management System Technical Assessment Report were followed, including implementing hardware and software system upgrades to remedy issues identified in the report, and to allow OEBB and PEBB to continue meeting their statutory responsibilities until the replacement solution could be implemented.

10. What alternatives were considered and what were the reasons for rejecting them?

Status quo was considered. However, the current OEBB and PEBB benefit management systems were built on antiquated legacy technology. OEBB-PEBB recently had an independent security assessment conducted. Future security assessments and remediation would be conducted biannually but the risk of a browser-based penetration attack is increased with the older technology.

Because of the custom nature of the systems, transition time related to contractor staff turnover puts programs more at risk as it takes new staff a much longer period of time to understand the systems well enough to address identified issues. The continued contractual relationship with the same vendor from the initial build to current maintenance and operations has resulted in an increased dependency on a handful of key knowledgeable individuals employed by the contractor due to the age, customization and complexity of the

systems. Transitioning to a new vendor could be both cumbersome and costly in terms of maintenance and operations. In addition, the architecture of the systems, implemented over a decade ago, relies on server side, data base driven procedures and modernization of current systems to accommodate newer technology and program goals would be costly.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

All the benefit and payroll processes of state agencies, universities, school districts, education service districts and community colleges will be impacted: either by benefiting from a new benefit management system or adversely impacted if the benefit systems were not maintained, maintenance costs increased substantially due to the reliance on a single vendor, or if the systems became no longer viable.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

None. OEBB and PEBB are in the planning stages and have received endorsements from the boards. Other agencies, programs, and stakeholders will be involved with any implementation of a new system.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

This policy package assumes equity of benefit enrollment and management services across geographic areas and demographically diverse populations (including First Nation and Native Peoples, People of Color (POC) LGBTQAI+, Aged and Infirmed, Developmentally Challenged and others) and ensuring those services are provided equitably to all (including considerations of vision/hearing impairment, language differences and alternative presentation formats) to enable and provide accessibility, support and delivery of benefits services to all subscribed customers and their families.

Additionally, Race, Ethnicity, Language and Disability (REAL D) Standards demographic data will be provided to carriers during the enrollment process, which grants healthcare providers better information in rendering services to OEBB and PEBB members, as well as their covered dependents. Strategic planning activities undertaken by both boards and their representatives will better allow OEBB and PEBB to include all stakeholders in the planning for the replacement, including the Equity and Inclusion Division.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): _____

15. What assumptions affect the pricing of this policy package?

The cost basis estimate for this proposal includes external service providers (including BMS integration, O&M services, Quality Control and Assurance oversight), and BMS product licensing. Gartner and InfoSys market

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

analysis reports were also used to determine a median cost of BMS providers servicing states and large corporations in line with the size and demographics of our serviced population.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No new responsibilities are assumed at this time, however it is possible there will be new responsibilities in the future depending on the final solution chosen.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No new responsibilities or impact on Shared Services is anticipated unless the option to internally develop and maintain a new system is chosen. This is not likely due to the current, and anticipated, lack of technical resources which can be recruited and assigned in a timely manner to the OEBB and PEBB organization.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No changes anticipated to caseload, both services are expected to be enhanced with better communications, mobile access, security management and customer support capabilities.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This project will be implemented with current staff. The staffing level will fluctuate between 4-12 (OEBB-PEBB) and from 2-4 (OIS) depending on the phase the project is in during development and delivery.

20. What are the start-up and one-time costs?

Initial development costs including license purchases, software/hardware/security management, a contracted strategic advisor and documentation tools are estimated to be $8.2 million.

21. What are the ongoing costs?

The ongoing costs of this policy package is for increased Operations and Maintenance (O & M) of the new system. The increased O & M are estimated to be $3.2 million per year. Costs will be based on industry standards. Costs and the timing of the transition from implementation to O & M will be dependent on the alternative chosen and subsequent contract negotiations. This policy package includes one year of O & M because it is assumed a portion of the population will "go live" with the new system in July 2022.

22. What are the potential savings?

Potential savings will be better known and realized after a new solution has been selected by the steering committee. It is anticipated, at a minimum, ongoing O & M costs will be lower due to retirement of technical debt, more agile response to business requests, reduced development and testing time plus consolidation and redesign of supporting business and technical processes. Potential savings likely will not be realized until several years after implementation.

If the current O & M contractor lost key staff due to turnover or if a security vulnerability was exposed in our outdated systems, the recovery costs would be very high. Avoidance of these potential costs through system replacement could yield significant potential savings.

23. What are the sources of funding and the funding split for each one?

Funding sources are Other Funds revenue from Administrative Fees assessed on PEBB and OEBB Core Benefits. The Administrative Fee is paid by members and state agencies through an assessment added to medical and insurance premiums and premium equivalents. A greater percentage is allocated to PEBB as it is assumed the BMS will be implemented and transition to O & M for PEBB before OEBB.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services						
Services & Supplies		$8,182,928		$8,182,928		
Capital Outlay						
Special Payments						
Other						
Total	**$0**	**$8,182,928**	**$0**	**$8,182,928**	**0**	**0.00**

Fiscal impact by program

	PEBB	OEBB			Total
General Fund	$0	$0			**$0**
Other Funds	$4,173,293	$4,009,635			**$8,182,928**
Federal Funds	$0	$0			**$0**
Total Funds	$4,173,293	$4,009,635			**$8,182,928**
Positions	0	0			**0**
FTE	0.00	0.00			**0.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Policy & Analytics
Program:	Office of Health Policy
Policy package title:	Oregon State Option & Coverage Stabilization
Policy package number:	427
Related legislation:	House Bill 2010 (2021), Senate Bill 770 (2019)

Summary statement:

This policy package will enable the Oregon Health Authority (OHA) to refine the details of health insurance reforms that would be intended to increase access to health insurance while reducing premiums paid by consumers, potentially through a public option or a "Medicaid buy-in" plan as envisioned by Senate Bill 770 (2019). In 2021, House Bill 2010 was passed and aims to develop an implementation plan as required by the bill.

Funding for this policy package is located in Legislative Fiscal Office package #813.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$650,000**	**$0**	**$0**	**$650,000**	**0**	**0.00**

Oregon Health Authority: 2021-23 Policy Package

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Over the next two years, Health Policy and Analytics (HPA) expects to be responding to the enormous disruption of COVID -19 by adopting targeted policy and program changes that stabilize coverage and the health system overall and allow us to rebuild a more sustainable, equitable system for the longer term. While Oregon's uninsured rate had declined considerably as a result of the implementation of the Affordable Care Act, progress largely stalled in the years leading up to the pandemic, leaving approximately 6 percent of the state without health coverage pre-COVID-19.

COVID-19 and its aftereffects are likely to impact coverage, cost and availability in ways yet to be determined. It will be important for OHA to provide ongoing updates to the changes to coverage and reassess the options for addressing barriers to access, particularly for communities hard hit by structural and historical racism who are now bearing a disproportionate rate of infection with COVID-19. This policy package details the resources that will be needed to produce a report similar in scope to that produced for the public option report issued to comply with Senate Bill 770 (2019), with the purpose of developing an actual implementation plan

2. What will this policy package buy and how and when will it be implemented?

This policy package will enable OHA to refine the details of health insurance reforms that will be intended to increase access to health insurance while reducing premiums paid by consumers, potentially through a public option or a "Medicaid buy-in" plan as envisioned by Senate Bill 770 (2019). The term "public option" broadly refers to a health insurance plan set up or backed by a public entity (such as the state) while "Medicaid buy-in" refers more specifically to a publicly available plan that uses the Medicaid infrastructure, such as the coordinated care organizations (CCOs). This policy package includes $400,000 for consulting services to

develop the implementation plan required by the bill, as well as increased workload for current staff to manage the new work as directed in the bill. This amount is consistent with a prior report/study on this topic.

This policy package also includes $250,000 for a separate portion of the bill, which would support strategic plan development, stakeholder engagement, and the development of an evaluation rubric for the regional global budget health care delivery model pilot. OHA staff will manage a consultant contract and will also support staffing of workgroup meetings through existing staff.

3. How does this policy package further OHA's mission and align with its strategic plan?

This policy package furthers OHA's mission as is relates to expanding health insurance coverage and access to health care services for Oregonians who are currently uninsured and help address affordability issues for those who currently have coverage. Additional policy development work enabled by this policy package would also allow OHA to focus efforts to design a public option program explicitly reduce health disparities and to invest in improving health equity. Additional policy development would enable OHA to more explicitly consider the equity challenges highlighted by COVID-19 pandemic and to refine initial proposals to prioritize health equity goals and reducing health disparities.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

OHA seeks to develop health coverage policy that increases health insurance coverage rates in Oregon while also increasing affordability for Oregon residents. Without further policy development in the wake of COVID-19, Oregon residents may lose health insurance coverage or face increased insurance premiums and deductibles.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Yes, increases in coverage will impact all KPMs associated with diagnosis and treatment of illnesses and conditions, KPMs related to preventive care, and eventually those related to health status.
OHA performance measures would also be impacted, specifically outcome measures related to Outcome 1AOM7 - Improve Population Health, including quality of life, premature death, mortality from drug overdose, tobacco use and obesity.

7. What are the long-term desired outcomes?

The long-term desired outcome is to increase the percentage of Oregonians who have health insurance broadly but also to increase the ability of Oregon residents to use their insurance to obtain health care services when they are needed. Oregon's goal is to achieve a level of coverage for 98 percent of people in Oregon, likely through a variety of mechanisms. It is therefore an important foundational expectation that there would be work needed to coordinate and align any existing efforts in order to avoid a fragmented system in addition to developing an implementation plan that would support a Medicaid buy-in or public option for the state.

8. What would be the adverse effects of not funding this policy package?

Without adequate resources, OHA would not be able to invest dedicated staff time to develop forward-thinking health coverage policy that moves Oregon closer to achieving universal health insurance coverage and access to health care services. Additionally, there is significant work to be done to translate policy ideas and direction into an actionable implementation plan.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Prior to the COVID-19 crisis, OHA had been developing a report on the potential for a public option or Medicaid buy-in to increase health insurance coverage in Oregon along with access to health insurance services. In the wake of COVID-19, additional policy development is needed to address the forthcoming challenges that may not be readily apparent in the middle of the crisis.

10. What alternatives were considered and what were the reasons for rejecting them?

The COVID-19 emergency has caused OHA to re-examine policy proposals and to develop more timely policy ideas to address underlying health coverage challenges in a new, more uncertain environment.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

The goal of this policy package is to enable further analysis and development of health coverage policy that increases coverage and access to care. If this policy development is successful, local and tribal governments will benefit from having more residents with health coverage and access to health care services when they are needed.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

Staff and leadership from the Department of Consumer and Business Services (DCBS) has been working with OHA on the development of the report on a public option or Medicaid buy-in requested by Senate Bill 770. Agency staff from DCBS will continue to participate in further policy development based on their role regulating health benefit plans.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

Increasing health insurance coverage and the affordability of health insurance and health care services would be of substantial benefit to Oregon residents who do not currently have health insurance coverage. Ongoing policy development work is underway to develop a public option or Medicaid buy-in in a way that advances health equity and increases affordability to communities currently unable to afford necessary health care services.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

Staffing and fiscal impact

Implementation date(s): August 1, 2021

End date (if applicable): January 1, 2022

15. What assumptions affect the pricing of this policy package?

There is significant uncertainty related to the impact of COVID-19 on health insurance carriers, health care providers, and consumers.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

Policy development in the Office of Health Policy would be necessary to evaluate the needs of the health care system and Oregonians in the wake of the COVID crisis.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

To be determined based on policy choices.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

Policy development could be carried out by existing staff in conjunction with outside consultants or by new full-time staff, depending on whether specialized skillsets or expertise is necessary. It is likely that a lead position will be required to help support alignment and serve as a conduit with leadership, external partners, legislators and staff. Additionally, there are significant project management needs to support and align all coverage, eligibility and benefit efforts across the state with similar goals.

20. What are the start-up and one-time costs?

This policy package includes funds for dedicated staff support or consulting work to build on policy development work associated with Senate Bill 770 (prior Public Option Report) to develop plans for a public option or "Medicaid buy-in" program. These costs will support the development of an implementation plan, but not actual costs of implementation.

21. What are the ongoing costs?

None are included in this policy package; however, future policy decisions could necessitate ongoing resources.

22. What are the potential savings?

To be determined based on policy decisions.

23. What are the sources of funding and the funding split for each one?

General Fund only. There is a possibility some or all this work could receive federal Medicaid matching funds at the administrative rate of 50 percent state funds and 50 percent Federal Funds.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services						
Services & Supplies	$200,000			$200,000		
Capital Outlay						
Special Payments						
Other						
Total	**$650,000**	**$0**	**$0**	**$650,000**	**0**	**0.00**

Fiscal impact by program

	HPA Health Policy				**Total**
General Fund	$200,000				**$650,000**
Other Funds	$0				**$0**
Federal Funds	$0				**$0**
Total Funds	$200,000				**$650,000**
Positions	0				**0**
FTE	0.00				**0.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Systems Division
Program:	Behavioral Health
Policy package title:	Substance Use Disorder 1115 Waiver State Plan Amendment
Policy package number:	431
Related legislation:	None

Summary statement:

Oregon has received a substance use disorder (SUD) 1115 Waiver and will shortly submit a state plan amendment (SPA) to the Centers for Medicare & Medicaid Services (CMS) to support an enhanced full continuum of care delivery system for individuals with SUD. When the corresponding SPA is approved, the Oregon Health Authority (OHA) will be able to utilize additional Medicaid dollars to pay for residential treatment for more Oregonians with SUD. This will provide the supports needed to prevent and treat SUD and sustain long-term recovery, including crisis intervention, outreach and education to help individuals in recovery find and keep housing. This policy package will staff the SUD waiver implementation and funds to contract for an evaluation to measure the effectiveness of the implementation process and waiver at creating desired outcomes.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$19,298,207**	**$0**	**$110,217,871**	**$129,516,078**	**1**	**1.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Substance use disorder (SUD) is a chronic health condition that requires long-term comprehensive care and support. Oregon's current Medicaid SUD treatment system faces significant barriers to providing the services Oregonians need due to limitations put in place through federal regulations:

- Medicaid funds cannot be used to pay for residential treatment provided in facilities with more than 16 beds. A majority of Oregon's residential treatment facilities have more than 16 beds. Oregon pays for services in these residential treatment facilities with General Fund dollars.
- Medicaid only allows for treatment; however, an effective and comprehensive SUD system requires prevention, outreach, treatment and ongoing maintenance and support.

These limitations are restricting the number of Oregonians who can access the help they need, when they need it. The lack of comprehensive supports is creating unnecessary suffering, increasing emergency department use and hospitalizations, which further burdens the treatment system. Emergency department and hospitalizations related to SUD cost Oregon nearly $13 million in 2017 and 2018.

Often the burden of implementing equity, diversity and inclusion strategies in health systems falls on the shoulders of those who belong to historically marginalized communities. Oregon is committed to ensuring that advancing racial and health equity in the system becomes a collaboration of all regions and sectors in the state, including tribal governments. This waiver provides a unique opportunity to support health equity by increasing recovery supports and other critical services such as crisis intervention to individuals disproportionately affected by substance use within historically marginalized communities. Expanding the spectrum of covered substance use disorder services is an important part of treating the "whole person", a treatment paradigm that is compatible with culturally specific services.

COVID-19 has brought an increased strain on Oregonian's behavioral health. Underlying health conditions, homelessness, and inconsistent access to the health system leave many with behavioral health issues particularly vulnerable to the economic, health and health system impacts of COVID-19. Social isolation and financial instability could trigger worsening symptoms or crises. The needs for those using substances are anticipated to become even greater as we move through the pandemic. This waiver will ease the pressure placed on the substance use system by providing critical services to address gaps and provide long term support to those in recovery. By expanding the availability of these critical services and recovery supports, we anticipate individuals will have access to appropriate levels of care; reducing need for repeat visits to higher levels of care and increasing the support available to assist with housing security and maintain recovery.

Oregon has received a SUD 1115 Waiver and will shortly submit a state plan amendment (SPA) to the Centers for Medicare & Medicaid Services (CMS) to support an enhanced full continuum of care delivery system for people with SUD. When the corresponding SPA is approved, the Oregon Health Authority (OHA) will be able to utilize additional Medicaid dollars to pay for residential treatment for more Oregonians with SUD. If approved, this will provide the supports needed to prevent SUD and sustain long-term recovery, including crisis intervention, outreach and education to help individuals in recovery find and keep housing.

2. What will this policy package buy and how and when will it be implemented?

This policy package funds one full time staff member for the Health Systems Division to lead the implementation of the SUD waiver. The SUD 1115 Waiver Application process is currently being managed by staff borrowed from other positions. This means the work normally assigned to these staff has been temporarily put on hold and must be resumed. Demand on Medicaid and Behavioral Health staff has increased as OHA responds to the COVID-19 pandemic; staff working on the waiver do not have capacity to implement the waiver demonstration once the application is approved. Implementation of the waiver demonstration will require one full-time position to manage the varying components to the implementation, including working

across the agency internally and with external partners including coordinated care organizations (CCO), SUD treatment providers, recovery service providers and advocates, and Peer Run Organizations. If we do not receive authority for this position, we risk not fulfilling the waiver demonstration requirements, repayment of funds, and the inability to receive federal match and/or increased federal match for services provided at an institution for mental disease (IMD). This could negatively impact Oregon's ability to provide adequate services to those in need as well as continue costs associated with inability to secure Medicaid match for people treated in IMDs.

This implementation will require Medicaid rule change and updates. This includes 90 days for tribal consultation, time frames for rules advisory committee, and a 30-day public comment period.

This policy package requests funding for:

- Contracting with an external partner to provide CMS-required evaluation design and reporting requirements for the Waiver demonstration project.
- One permanent, full-time SUD 1115 Waiver Coordinator (Operations and Policy Analyst 3) within the Health Systems Division (HSD) to support the implementation and oversight of these activities. This position will serve as the program lead and will be responsible for overseeing the implementation of the SUD 1115 Waiver Demonstration SPA and implementation plan ensuring compliance with all requirements including reporting internally and externally.
- Beginning July 1, 2021 FFS and CCOs will begin rate increases on select services such as residential and methadone administration services in addition to the increase in new services to create a full continuum of care to those with substance use disorder. This is in alignment with the Mental Health Parity and Addiction Equity Act of 2008, which requires insurers and group plans to provide the same level of benefits for mental and substance use disorder treatment and services that they do for medical/surgical care. This package expands services and treatments in behavioral health to reflect the needs of the

community. Parity of services is a priority; through this policy package services such as case management, skill restoration and crisis intervention currently only available for mental health will be available for those with substance use.

3. How does this policy package further OHA's mission and align with its strategic plan?

This policy package aligns with the Governor's policy priorities and executive order declaring addiction and substance use a public health crisis in the state of Oregon. The declaration aims at raising public awareness about the challenges the state faces in dealing with SUD, along with prevention, treatment, and recovery to turn the tide on the opioid epidemic.

This policy package aligns with OHA's strategic plan though the creation of healthier environments for Medicaid members with SUDs. Building a full continuum of care promotes health equity, reduces comorbidity in health and psychopathology, and aligns with state and federal policies for public health modernization and will support the long-term recovery of Oregonians.

This policy package is supportive of OHA's commitment to eliminate health inequities in Oregon by 2030, as people of color and other minority populations are disproportionately impacted by the effects of substance misuse.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

Success will be measured by the increase in services and decrease in cost demonstrating quality improvement across the full continuum of care for those with substance use and ensuring the system has an increase in capacity for services. It will also assist with cross education, knowledge level increase and partnerships with behavioral health and Medicaid/physical health professionals related to substance use awareness and identification and referral leading to better integration of services within the behavioral health system and guaranteeing we are treating the "whole" individual with no wrong door entry into services whether through prevention, treatment or recovery supports.

Oregon has developed a draft evaluation plan to be submitted and approved by CMS. Upon approval of the demonstration and evaluation plan, an independent party will be contracted to conduct an evaluation of the demonstration to ensure the collection and analysis of the demonstration. This evaluation will be done independently and in alignment with the CMS-approved, draft evaluation design. Every effort will be made to follow the design when conducting analyses, evaluations and reporting. Some of the metrics to be measured will be: shorter duration between screening and treatment, reduced SUD readmissions to hospital at same or higher level of care and coordinated care transitions between levels of care. Intended outcomes are: Improved member quality ratings, increased treatment engagement, and decreased fatal and non-fatal overdoses.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This policy package aligns with the legislative Key Performance Measures (KPM), Initiation of Alcohol and Other Drug Dependence Treatment- which is measuring the percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis. With

the expansion of services serving those with substance disorder, it is anticipated individuals would be able to use, engage and receive services earlier supporting long-term recovery and reducing the number of new episodes of alcohol or other drug dependence.

7. What are the long-term desired outcomes?

The development of the full continuum of care for those with substance use disorder will increase access and expand needed services before, during and post treatment. Increased access enhances the current SUD benefit packages covered by CCOs. As a result of activities described in the 1115 SUD waiver and SPA, OHA anticipates:

- Reductions in the number of individuals with mental disorders and shorter life expectancies resulting from lack of SUD treatment.
- Establishment of an optional statewide SUD-specific Performance Improvement Project.
- Increased access to supports for housing and skills needed to sustain sobriety.
- Reductions in overdose and overdose deaths due to opioids.
- Reduced utilization of emergency room departments and inpatient hospital settings for SUD treatment.
- Improved access to care for outreach, initiation, treatment and recovery.
- Expanded access for those in need of long-term recovery supports.

The SUD 1115 Waiver and SPA presents a unique ability for health reform. It creates a full continuum of care where health disparities may be addressed for individuals with SUDs through enhanced services such as early intervention and recovery support services. SUD services will be delivered in a seamless and integrated manner, while meeting the Triple Aim objectives of better health, better care, and lower costs.

8. What would be the adverse effects of not funding this policy package?

Without funding for this policy package, OHA risks not fulfilling the demonstration requirements. This could affect Oregon's ability to provide adequate services to those who need them. If Oregon is unable to fulfill demonstration requirements OHA could be required to repay federal funds and/or not be able to receive federal matching funds or increased federal match for services currently funded with General Fund.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Over the last several years, OHA has been exploring opportunities to enhance and improve the state's provider delivery system for SUD treatment. The goal is to address the ongoing opioid crisis and provide a robust person-centered approach that supports long-term recovery with a full continuum of care for people with SUD. Oregon is transforming its SUD delivery system by creating a full continuum of care, improving access and utilization of high-quality treatment, increasing rates of identification and engagement in treatment, reducing recurrent visits to equal or higher levels of care including ED and inpatient admissions related to substance use, and improving the quality of care and population outcomes for individuals with SUD. Recent efforts include:

- Coverage of peer-delivered services as part of the OHP benefits package.
- Working with the nine federally recognized tribes of Oregon and the Urban Indian Health Program to identify mechanisms to help ensure tribal health care objectives are achieved while respectfully honoring Tribal Based Practices, which may be reimbursed by the Oregon Health Plan.
- Implementation of block grant funds and SAMHSA Medication Assisted Treatment-Prescription Drug and Opioid Addiction (MAT-PDOA); State Targeted Response (STR) and the State Opioid Response (SOR) grants to provide support and funding for prevention, treatment and recovery.
- Amending Oregon administrative rules and Medicaid rules to require licensed and certified providers to offer MAT services.

10. What alternatives were considered and what were the reasons for rejecting them?

The alternative is to continue to pay General Fund for these services. Currently residential services provided in an IMD for SUD are paid with state General Fund, because Oregon recognizes the necessity of these services for those with substance use disorder.

The Medicaid IMD exclusion prohibits the use of federal Medicaid financing for care provided to most patients in mental health and substance use disorder residential treatment facilities larger than 16 beds. The exclusion is one of the very few areas where Medicaid law prohibits the use of federal financial participation (FFP) for medically necessary care furnished by licensed medical professionals to enrollees based on the health care setting providing the services. The exclusion applies to all OHP beneficiaries under age 65 who are patients in an IMD, except for payments for inpatient psychiatric services provided to beneficiaries under age 21 and has long been a barrier to efforts to use Medicaid to provide nonhospital inpatient behavioral health services.

The only option available to receive FFP for services provided within an IMD is to apply for an 1115 Waiver. Receiving this waiver and the FFP would provide an opportunity to expand access to critical services that are currently limited due to the sole use of General Fund dollars to provide this service. It is required to meet certain milestones to apply for the waiver, these milestones are included within the full continuum of care.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

This policy package will improve access to substance use services for the nine-federally recognized tribes and the Urban Indian Program, OHP members and provide local community mental health programs (CMHPs) and the coordinated care organizations the resources to provide the full continuum of care to OHP members.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

Collaboration on this policy package includes but is not limited to the nine-federally recognized tribes and Urban Indian Program, consumers and those utilizing services, Medicaid providers, CCOs, peer-delivered services community, local community mental health programs (CMHPs), Oregon Council Behavioral Health (OCBH), Oregon Recovers, OHP members, Medicaid Advisory Committee (MAC), Quality and Health Outcomes Committee (QHOC), Oregon Consumer Advisory Council (OCAC), Health Policy Board, Alcohol Drug Policy Commission (ADPC), Addictions and Mental Health Planning and Advisory Council (AMPHAC)

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

Oregon is committed to ensuring advancing racial and health equity in the system becomes a collaboration of all regions and sectors in the state, including tribal governments. This waiver provides a unique opportunity to support health equity by increasing recovery supports and other critical services such as crisis intervention to people disproportionately affected by substance use within historically marginalized communities. These services will provide opportunities to fill needed gaps in services and provide access to services outside of the traditional treatment model, such as housing supports for those with substance use disorder transitioning out of

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

residential treatment or are chronically houseless, supporting especially communities of color and other historically and contemporarily marginalized communities.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Not applicable

15. What assumptions affect the pricing of this policy package?

- Fee-for-service utilization will increase 8 percent as a result of adopting the waiver. This assumption underlies the estimated cost for the fee-for-service rate increases seen in the first year of implementation.
- Necessary work can be completed by one Operations and Policy Analyst 3 position.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

HSD will be responsible for overseeing the implementation of the SUD 1115 Waiver Demonstration, which includes facilitating the steering and advisory committees, coordination across the agency and public, coordinating with the Consumer Activities in creating the Peers Delivered Services State Plan to certify peer run organizations, working on the technical assistance for CCOs, and management of statewide SUD community integration services.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

There will be an initial FFS 8 percent client caseload increase across the board to the population groups served by this policy package. After the initial caseload increase as a result of the waiver, new caseload increases are not expected. There will be some new services offered to OHP members to fulfill the full continuum of care for substance use services.

SUD Waiver Activities

Community Integration Services: providing housing support services for those who are in transition and/or chronically homeless in need of support.

IMD Match: increase access to substance use residential services by receiving federal match for IMD services.

SPA Activities

Crisis Intervention is an intensive, short-term, brief service to stabilize an individual so they can cope with and overcome crisis.

Community Integration; Skills Restoration is a range of integrated and varied life skills restoration (e.g., housing assistance, employment, health, hygiene, nutritional issues, money management) provided in a wide array of settings, including residential, community, and outpatient, for Medicaid and CHIP enrollees intended to promote improved functioning and treatment retention, to minimize the risk of relapse and to increase the community tenure for the individual.

Early Intervention Services activities are sub-clinical or pre-treatment and designed to explore and address problems or risk factors that appear to be related to substance use, and/or to assist people in recognizing the harmful consequences of unhealthy substance use.

Prevention Services activities are related to screening, education, psychoeducation, and outreach designed to assist people in discovering and addressing problems or risk factors that are related to substance use, to assist in their recognizing harmful consequences or unhealthy substance use prior to use.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This policy package includes one new permanent, full-time Operation and Policy Analyst 3 position (SUD 1115 Waiver Coordinator) within HSD to support the success of the waiver activities. This position will serve as the program lead and manager and will be responsible for overseeing the implementation of the SUD 1115 Waiver Demonstration SPA and Implementation plan and ensuring compliance with all requirements including reporting internally and externally.

20. What are the start-up and one-time costs?

A contract with OHSU to provide program evaluation ($775,000) and initial recruitment and onboarding costs of for one new position.

21. What are the ongoing costs?

Ongoing costs include the position, new SUD services in fee-for-service, increased CCO capitation rates to cover the new SUD services, rate increases for current SUD services in both FFS and CCO rates, and new community and recovery supports.

2021-23 ongoing costs in millions	General Fund	Federal Funds	Total Funds
Fee-for-service rate increases/related codes	$5.5	$16.5	$22.0
CCO rate increases/related codes	$6.5	$19.5	$26.0
Fee-for-service community & recovery supports	$3.0	$13.0	$16.0
CCO community & recovery supports	$10.0	$43.0	$53.0
Operations and Policy Analyst 3 position	$0.1	$0.1	$0.3
Total	**$25.1**	**$92.1**	**117.3**

22. What are the potential savings?

This policy package incorporates a savings of $14.0 million General Fund as a result of gaining approval for federal matching funds for services provided in IMDs, which are currently supported entirely by General Fund.

The SUD 1115 Waiver may reduce recidivism into more expensive, higher levels of care over the course of the five-year demonstration due to improved access to less costly, lower levels of treatment as well as post-treatment services and supports that promote long-term recovery. Any potential savings from shifting services from higher to lower levels of care, however, could be all or partially offset by increased access to and use of residential treatment beds.

OHA anticipates potential long-term reductions in OHP expenditures due to from declines in SUD-related emergency department admissions and hospitalizations; however, to the extent savings occur, they will be reflected in subsequent years' CCO rates, which are based on past expenditures, and incorporated into OHA's budget as part of the capitation rates for CCO-enrolled OHP members.

23. What are the sources of funding and the funding split for each one?

The sources of funding are General Fund and Medicaid matching funds. The funding split for the services provided by the new and increased codes will be 75 percent Federal Funds and 25 percent General Fund. The funding split for the requested position and the Oregon Health & Sciences University (OHSU) Evaluator Agency will be 50 percent Federal Funds and 50 percent General Fund.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$104,908		$ 104,908	$ 209,816	1	1.00
Services & Supplies	$ 20,919		$ 20,910	$ 41,829		
Capital Outlay						
Special Payments	$ 19,172,380		$ 110,092,053	$ 129,264,433		
Other						
Total	**$19,298,207**	**$0**	**$110,217,871**	**$129,516,078**	**1**	**1.00**

Fiscal impact by program

	HSD Medicaid	HSD Program Support & Administration	**Total**
General Fund	$19,172,380	$125,827	**$19,298,207**
Other Funds			
Federal Funds	$110,092,053	$125,818	**$110,217,871**
Total Funds	$129,264,433	$251,645	**$129,516,078**
Positions	0	1	**1**
FTE	0.00	1.00	**1.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Health Policy & Analytics
Program:	Health Policy
Policy package title:	Strengthen Purchasing Power of the Marketplace
Policy package number:	437
Related legislation:	Senate Bill 65 (2021)

Summary statement:

This policy package moves the health insurance Marketplace from the Department of Consumer and Business Services (DCBS) to the Oregon Health Authority (OHA), creating greater opportunities for aligned policy, which will utilize all state levers to maximize opportunities for greater alignment in pursuit of the triple-aim.

Funding for this policy package is located in Legislative Fiscal Office package #811.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$14,870,281**	**$0**	**$14,870,281**	**18**	**18.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Over the next two years, Health Policy and Analytics (HPA) expects to be responding to the enormous disruption of COVID -19 by adopting targeted policy and program changes that stabilize the health system and health insurance coverage and allow us to rebuild a more sustainable and equitable system for the long term. One of the most important levers for spreading change across markets is aligning the state's purchasing power across public purchasers.

Oregon needs to better leverage the state's health care purchasing power in order to contain costs.

- Health care coverage remains insufficient and unaffordable for many. In 2017, 8 percent of families had problems paying medical bills.
- With health insurance coverage at record highs and uncompensated care for providers at record lows, there's an opportunity for Oregon to leverage its purchasing power to contain costs for more Oregonians.
- The state has not maximized opportunities to fully align benefits and purchasing across all public programs and looks to expand the purchasing power available to the Oregon Health Insurance Marketplace (Marketplace). The Oregon Health Authority (OHA) is unable to "move the market" by utilizing all public payer levers available to support health care policy reforms because the Marketplace is apart from OHA, in the Department of Consumer and Business Services (DCBS).
- Reducing health care costs allows resources to go to wages and other critical investments.

This policy package would move the Marketplace to OHA to create greater opportunities for aligned policy that utilizes all state levers to maximize opportunities for alignment in pursuit of the Triple Aim of better health, better care, and lower costs.

2. What will this policy package buy and how and when will it be implemented?

This policy package transfers all functions and responsibilities for administering the Oregon Health Insurance Marketplace from the Department of Consumer Services (DCBS) to the Oregon Health Authority (OHA). Responsibilities include providing the following services:

- Ensuring Oregonians can access qualified health plans through the Oregon health insurance exchange.
- Reviewing health plans to determine whether they meet certification/recertification standards required for and sale through the exchange as qualified health plans.
- Determining whether a health benefit plan offered by an employer meets minimum essential coverage criteria.
- Assisting individuals to enroll in qualified health plans.
- Facilitating community-based assistance with enrollment by awarding grants to entities certified as navigators or in-person assisters and application counselors.
- Facilitating enrollment via operating a call center.
- Administering the Compact of Free Association (COFA) Premium Assistance Program.

The following permanent, full-time positions will be transferred to OHA to administer the Marketplace functions and services:

- One Principal Executive Manager G position
- One Principal Executive Manager E position
- Eight Operations & Policy Analyst 4 positions
- One Operations & Policy Analyst 3 position
- One Operations & Policy Analyst 1 position
- One Program Analyst 3 position
- Five Program Analyst 2 positions

The transfer of functions, services and staff will begin on July 1, 2021 and be ongoing.

3. How does this policy package further OHA's mission and align with its strategic plan?

Transitioning the Marketplace to OHA better aligns policy making and purchasing power for the state by increasing OHA's ability to spread improved models of care and payment reforms from public programs and PEBB/OEBB products into Marketplace plans. Improving care and reforming payment across markets is essential to managing health care costs and ensuring all Oregonians have access to affordable, quality healthcare. The policy package also aligns with the Governor's health care priority of sustaining the Oregon Model of Health Care Coverage, Quality, and Cost Management by increasing OHA's ability to "move the market" through added leverage over healthcare payers in the Marketplace. The added leverage the transition provides also assists OHA in assessing and managing cost drivers to reduce the rate of growth in health care spending. Reducing cost growth in health care services is essential to make the investments in communities and services to address social determinants of health that are critical to advancing the agency's goal of eliminating health inequity by 2030.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

Success is expected to yield no gaps in services for Marketplace stakeholders. Services include:

- Ensuring Oregonians can access qualified health plans through the Oregon health insurance exchange.
- Reviewing health plans to determine whether they meet certification/recertification standards required for and sale through the exchange as qualified health plans.
- Determining whether a health benefit plan offered by an employer provides affordable minimum essential

coverage.
- Assisting individuals to enroll in qualified health plans.
- Facilitating community-based assistance with enrollment by awarding grants to entities certified as navigators or in-person assisters and application counselors.
- Facilitating enrollment via operating a call center.
- Administering the COFA Premium Assistance Program.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Yes. The policy package is tied to all KPMs associated with health care coverage and affordable, sustainable cost of care by assisting OHA and the state in meeting the KPMs through greater leverage over the entire health care marketplace. This leverage will assist OHA in meeting any KPMs associated with transitioning quality of care.

OHA performance measures will also be impacted, especially lowering cost of care and improving quality of care. Greater leverage over the health care marketplace will assist OHA in implementing policies to improve quality of care and a sustainable cost of care across public, healthcare providers.

7. What are the long-term desired outcomes?

For Oregonians:

- An affordable, stable, predictable health system: Health care costs no longer outpace family and household incomes, freeing up resources for wage growth and important state services.
- Improved quality and population health: The health care system is working together to keep patients healthy and improve the quality of care they receive.

- Improved patient experience: All patients have timely access to high quality care. They receive the right care at the right time in a coordinated system that puts patients in the center.
- Local flexibility: Employers have access to sustainable, high-value health care with flexibility to provide unique benefit offerings.

For providers:

- Stable, predictable revenue: By moving from a system that pays for volume of care to one that pays for value, providers will have more stable, predictable revenue that grows within a sustainable rate of growth.
- Administrative streamlining and efficiency: By aligning payment models and metrics, providers can spend more time helping their patients and less time on paperwork.
- Local flexibility and accountability: The State will set broad expectations but allow local communities to innovate to best meet the goals within a sustainable budget.

8. What would be the adverse effects of not funding this policy package?

Health care policymaking is fragmented given the Marketplace's housing within DCBS. This inhibits OHA's ability to "move the market" by utilizing all public payer levers available to support health care policy reforms. The result is fractured public-payer policy implementation.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

OHA and DCBS have worked together to deliver the State's health care policy goals, including expanded coverage, aligned quality measures and payment reforms designed to improve quality and reduce costs.

However, these efforts have had limited effectiveness in "moving the market" due to the divided leverage over public payers between DCBS and OHA.

10. What alternatives were considered and what were the reasons for rejecting them?

Maintaining the current system of fragmented leverage over health care markets would limit the state's ability to "move the market" on health care policy goals and policies.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

Yes. This policy package supports Senate Bill 65 (2021) that transfers the Marketplace from DCBS to OHA.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

The added leverage over health care markets through the transfer potentially benefits state agencies and tribal and local governments through more sustainable cost and improved quality of care in the healthcare market. State agencies, tribes and local governments could see a reduction in the growth of health care costs.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

Department of Consumer and Business Services

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

Transitioning the Marketplace to OHA would better align policy making and purchasing power for the state's public-payers, leading to a more stable health care solution and potentially lower, more stable Marketplace premiums.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Ongoing

15. What assumptions affect the pricing of this policy package?

Assumes the transfer to OHA of all the moneys in the funds established under ORS 735.617 and 741.102 and any unexpended balances of amounts authorized to be expended by the Department of Consumer and Business Services, from revenues dedicated, continuously appropriated, appropriated or otherwise made available for the purpose of administering and enforcing the duties and functions are transferred to the Authority exclusively for the purpose of administering and enforcing the duties and functions of the Marketplace including the COFA Premium Assistance Program.

Assumes savings generated in the 2019-21 biennium and saved in the COFA Premium Assistance Fund are allowed by the Legislature to appropriately sunset the COFA Premium Assistance Program at the end of 2021.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

Assumes all employees of the Department of Consumer and Business Services Marketplace, including the COFA Premium Assistance Program, become employees of the Oregon Health Authority Marketplace in their same capacities, positions, classifications and steps.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

OHA will assume ownership and responsibility from DCBS for implementing and maintaining all the duties and functions associated with operating the Marketplace. All DCBS staff working on the Marketplace will be transferred to OHA to perform the current duties associated with the Marketplace.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

Assumes no new responsibilities beyond the standard impact of new positions.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

Client caseload associated with the Marketplace is assumed to be at the same level as currently served by DCBS.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

The following Marketplace permanent, full-time positions would be transitioned to OHA:

- One Principal Executive Manager G position
- One Principal Executive Manager E position

- Eight Operations & Policy Analyst 4 positions
- One Operations & Policy Analyst 3 position
- One Operations & Policy Analyst 2 position
- One Program Analyst 3 position
- Five Program Analyst 2 positions

20. What are the start-up and one-time costs?

None identified at this time.

21. What are the ongoing costs?

All positions and program costs.

22. What are the potential savings?

Any potential savings resulting from the transfer is unknown at this time.

23. What are the sources of funding and the funding split for each one?

The Oregon Health Marketplace is funded by assessments paid by insurance companies on plans purchased by Oregonians through the marketplace on HeathCare.gov, 100 percent Other Funds.

In addition, the COFA Premium Assistance Program Fund cash balance will be transferred from DCBS to OHA, 100 percent Other Funds.

Oregon Health Authority: 2021-23 Policy Package

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services		$5,104,723		$5,104,723	0	0.00
Services & Supplies		$9,899,223		$9,899,223		
Capital Outlay						
Special Payments	$ 2,616,499	$16,276,637		$1,272,691		
Other						
Total	**$0**	**$14,870,281**	**$0**	**$14,870,281**	**18**	**18.00**

Fiscal impact by program

	Health Policy & Analytics				Total
General Fund	$2,616,499				**$0**
Other Funds	$16,276,637				**$14,870,281**
Federal Funds	$0				**$0**
Total Funds	$18,893,136				**$14,870,281**
Positions	0				**18**
FTE	0.00				**18.00**

Oregon Department of Human Services and Oregon Health Authority
2021-23 Policy Package

Division:	ODHS & OHA
Program:	Integrated Eligibility (IE) / Integrated ONE
Policy package title:	IE Maintenance and Operations Post-Implementation
Policy package number:	206
Related legislation:	None

Summary statement:

This policy package includes permanent resources for ODHS and OHA/OIS to support the transition from the IE project to the integrated ONE program through the 2021-23 biennium and into the future biennia. These resources and funding will provide stability and continued support for the Integrated Eligibility (IE) program. The Integrated Eligibility initiative is a multi-biennium effort to develop a comprehensive unified system called integrated ONE that integrates eligibility determination for MAGI and Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF) and Employment Related Day Care (ERDC) benefits. The IE program represents an essential lifeline to vulnerable Oregonians in need.

It should be noted that the integrated ONE system will be implemented statewide before July of 2021. Following implementation there will be a substantial stabilization period to resolve defects and to help staff adjust to the new system. As the project transitions to Maintenance and Operations (M&O), the resource gaps must be addressed to sustain this substantial investment.

This policy package is meant to address three critical areas:

Resource Gaps and Staffing Challenges
To sustain this substantial investment, this policy package is addressing the resource gaps not recognized in the 2019-21 biennium for M&O.

Stabilization and Post-Implementation Support
This policy package includes permanent resources for ODHS and OHA/OIS to support the transition from the IE project to the integrated ONE program through the 2021-23 biennium and into future biennia.

Funding to Support M&O
M&O is key to making sure that the system support Oregonians and that ODHS/OHA can continue to receive funds under the maintenance and operational federal match.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
ODHS	$37,118,353	$0	$32,558,094	$69,676,447	24	24.00
OHA	$518,347	$11,072,142	$726,694	$12,317,183	39	39.00
Total Policy Package:	**$37,636,700**	**$11,072,142**	**$33,284,788**	**$81,993,630**	**63**	**63.00**

Purpose

1. Why does ODHS/OHA propose this policy package and what issue is ODHS/OHA trying to fix or solve?

This policy package includes permanent resources to fill resource gaps and funding for ODHS and OHA/OIS to support the transition from the IE project to the integrated ONE program through the 2021-23 biennium and into the future biennia. These resources and funding will provide stability and continued support for the Integrated Eligibility (IE) program. The Integrated Eligibility initiative is a multi-biennium effort to develop a comprehensive unified system called integrated ONE that integrates eligibility determination for Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF) and Employment Related Day Care (ERDC) benefits. The IE program is an umbrella under which multiple complex inter-dependent, yet disparate, bodies of work fall, and it represents an essential lifeline to vulnerable Oregonians in need.

Funding and position authority were received in the 2019-2021 session for some M&O activities; however, after two years and the system close to go-live, more is known as to what the required ongoing support needs are. It is important to note that M&O activities that are currently being filled by limited duration resources, rotational staff or contracted staff need to be filled by permanent staff to reduce expenses, high turnover and lost productivity.

The integrated ONE system will be implemented statewide before July of 2021. Following implementation there will be a substantial stabilization period. As a result, the following permanent resources and funding will be needed to support the IE program:

- Subject matter experts, testers, analysts, test case writers, site support, coordinators and leadership will need to continue to provide support services into the 2021-23 biennium

- Defect resolution experts and coordinators to manage the code releases in multiple environments
- Site support resources to help staff adjust to the new system
- Ongoing support of the Legacy systems relied upon by IE, such as:
- Changes made to the IE core system typically require changes to the legacy systems, which ultimately pays out benefits for Oregonians
- Test environments created to support user acceptance testing (UAT) and ongoing support and maintenance for the existing automated test suite were not included in previous funding requests
- Additional resources will be needed to ensure the environment and tools can support system changes, system enhancements and testing
- Disaster Recovery functionality for the IE core needs to remain intact and tested annually
- Duties that have been transitioned to OHA/OIS from ODHS that the IE program is dependent upon:
- Ongoing support of the ONE VEC call center, which is relied upon by the IE Program
- PMO administrative services, such as, calendar management, receiving and sending correspondence, and providing reports
- Program Office resources to manage and support a program office versus a project office. The program will need resources to manage cost, scope, schedules, risks and issues, system change requests, deliverable management, testing, site support, reporting needs, governance, administrative support, quality control, and complex communications across several domains.
- On-going M&O support will be provided by Deloitte for the core system. Funding is included in this policy package for those M&O expenses.

The IE program must meet the needs of the Oregonians in which it serves and as the project transitions to Maintenance and Operations (M&O), the resource gaps must be addressed to sustain this substantial investment.

In summary, this policy package is meant to address three critical areas:

Resource Gaps and Staffing Challenges
To sustain this substantial investment, this policy package is addressing the resource gaps not recognized in the 2019-21 biennium for M&O.

Stabilization and Post-Implementation Support
This policy package includes permanent resources for ODHS and OHA/OIS to support the transition from the IE project to the integrated ONE program through the 2021-23 biennium and into future biennia.

Funding to Support the M&O Contract
M&O is key to making sure that the system support Oregonians and that ODHS/OHA can continue to receive funds under the maintenance and operational federal match.

2. What would this policy package buy and how and when would it be implemented?

This policy package includes a total of 63 permanent FTE (ODHS-24, OIS-39) and funding for M&O for the IE program.

Permanent Positions to support the Program by filling resource gaps and to provide post-implementation support
The 2019-21 policy package provided limited duration positions and contractors to fill key positions during the design, development and implementation phase. Using limited duration and contractors for a large multi-year project, created significant staffing challenges. In general contractors are three times more expensive than permanent employees and some staffing contracts only allowed contractors to work 1,040 hours per year. Staff in limited-duration positions continue to look for permanent employment creating instability in the workforce

supporting this program. These challenges impact the business in the following ways: 1) High turnover rate 2) Loss of unique knowledge that is specific to ODHS / OHA 3) Project team members had to train new contractor's continuously 4) Additional workload is assigned to already over-loaded staff.

Investing in permanent staff for the IE Program will help the organization achieve its strategic goals by providing resources that will be invested in stabilizing a critical system that delivers critical services to Oregonians, which are required by our Federal Partners (e.g., Centers for Medicaid and Medicare, Food and Nutrition Services, etc.).

High-Level Implementation Plan:

- Prioritize needed positions and begin hiring permanent staff immediately upon approval
- Establish the IE Program Management Office and transition from a project office to a program office, based on the M&O transition plan
- Execute the M&O program support and transition plan
- Issue the approved funding to the M&O contractor that supports the core system
- Stabilize the ONE system and provide post-implementation support

3. How does this policy package further ODHS's and/or OHA's mission and align with its strategic plan?

The Integrated ONE solution will assist Oregonians achieve well-being and independence by providing timely and efficient eligibility determinations. It will allow a self-service option for Oregonians to apply through the applicant portal at times that are convenient for them, which in turn, would minimize the amount of time needed in ODHS field offices to complete the application process. The system will generate notices in seven languages and five alternate formats, helping to reduce barriers for traditionally underserved populations. Integrate ONE solution improves access to program eligibilities and program benefits to some of Oregon's

most vulnerable populations. Reducing any wrong doors and consolidating access to services, providing individuals and households with greater opportunity to access benefits and services though the venue of their choice, online, by phone or within a single office space. Integrated ONE brings the disparate IT systems together, provides previously unavailable opportunities for service delivery improvements and moves the agency closer towards a no-wrong-door approach.

Operations of the Integrated ONE solution will require complex coordination systems, data and processes at an Enterprise level across multiple key program areas and agencies. Permanent resources will assist Oregonians from start to finish in providing timely and efficient eligibility determinations for the IE Program from a field office or a virtual eligibility center. Staff resources are required to support the technology enhancements, maintain the existing 150 system interfaces and support the system. The Applicant Portal is self-service for end-users, but backend work is required to ensure availability.

Performing this level of coordination improves access to care, safety, security and stability to Oregonians and moves us closer to sustaining a no-wrong-door approach.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will ODHS/OHA measure the success of this policy package?

Success will be measured by using the following*:

- Customer Satisfaction: Through the use of surveys, the majority of Oregon citizens using the integrated ONE system will respond with a positive reply of good or excellent.
- Employee Engagement: Through the use of surveys, the majority of staff report medium or high levels of positive engagement with customers
- Accuracy: The integrated ONE programs, Non-MAGI Medicaid, SNAP, TANF, and ERDC show a 95 percent or better-quality control review rating
- Availability: The integrated ONE system has an uptime of 99.99 percent or better and any potential issues can be forecasted and addressed before they impact Oregon citizens
- Reporting: Through the use of several reporting methods that include ad hoc and federally required reporting.

* This policy package lays the foundation of the people and tools to be able to collect and analyze the data used for measuring success.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an ODHS and/or OHA performance measure? If yes, identify the performance measure(s).

This policy package aligns with and directly supports three areas of the Governor's policy:

1. "Modernize and standardize critical statewide systems"
2. "Optimize service delivery to the public and internally by modernizing agency-specific and cross-agency systems" by providing a modern, accessible system enabling clients broader access to services and quantifiable measurements around outreach and quality of services.
3. Create better health through good jobs

7. What are the long-term desired outcomes?

Continue to enhance the integrated ONE system that enables Oregonians to self-serve by accessing their benefits through a web portal. Oregonians will continue to be able to access their benefits by phone, by mail, by fax, or in person.

The new system will provide self-service to Oregonians by enabling applications through the applicant portal at times that are convenient to them. It provides a more dignified and private option to apply and minimizes wait times in ODHS field offices to complete the process. Currently, in person engagement requires staff to use three different agencies using seven different systems to determine eligibility for Oregonians.

The Integrated ONE system will improve efficiency and access to eligibility-based services for Oregonians who will no longer have to visit multiple locations and for staff who will not have to enter information into multiple systems for multiple programs. This solution will increase accuracy in our benefit determinations as program information, notification of changes, Federal and State interfaces, automation logic and a rules engine will standardize practices across multiple programs. The system also generates notices in multiple languages and formats, helping reduce barriers for traditionally underserved populations. It also gathers and stores applicants preferred race and ethnicity values allowing for culturally competent care.

8. What would be the adverse effects of not funding this policy package?

If this policy package is not funded, support for one of Oregon's largest IT investments will not be at a level required to make sure that Oregonians relying on the IE program for critical services can be met, which might directly affect eligibility and/or benefit accuracy and customer satisfaction. In addition, lack of support increases the likelihood of staff overloads, longer than expected delays in responding to issues, inability to provide federally mandated reports, lack of predictive mitigation of issues as staff will be too busy just keeping

the system running versus being able to address potential issues before they become a reality and impact Oregonians.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Funding and position authority were received in the 2019-2021 session for some M&O, ongoing project management and support activities. This is a new environment and one of the largest, most complex IT systems Oregon has ever implemented. Now, with the system close to go-live, more is known as to what the ongoing support needs will be. This policy package is the result of what has been learned and what is needed to support what will be Oregon's largest IT system going forward.

10. What alternatives were considered and what were the reasons for rejecting them?

Alternatives include:

1. Do nothing.
   This is not a viable option. With what is known today, the previous M&O support estimate will only keep the IE program at minimal levels at best, at worst, it will negatively impact both Oregonians and staff. Oregonians may suffer through delays and availability, while staff deal with negative experiences with customers and work overloads.

2. Hire Contracted or Limited Duration Resources and Continue to With Current Staff.
   This is not a viable option. Over the last five years, the two agencies have used contracted staff and limited duration resources to fill its resource gaps. This strategy is not the most effective or efficient method for IT services. Hiring contractors using the IT Professional Services contract can be up to three times more expensive than permanent employees and some staffing contracts limit contractors to 1,040 hours per year.

Staff in limited-duration positions continue to look for permanent employment creating instability in the workforce supporting the IE program. These challenges result in the following impacts:

- Contracted staff can cost up to three times more; thus, impacting Oregonians bottom line
- High turnover rate
- Additional workload is assigned to already over-loaded staff
- Permanent staff must continuously train new hires
- Loss of unique knowledge that is specific to the IE program and/or OIS
- Reduced productivity.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

No.

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

OHA and ODHS are the primary stakeholders and beneficiaries outlined in this policy package. In addition to OHA and ODHS, the following agencies are affected:

- DAS - Equipment and services at ETS are required to support this policy package
- DOJ - The IE program will need to interface with the Child Support system
- OED - The IE program will have interfaces with the Employment Department
- ODE - The IE program will interface with systems that make payments to Early Learning Division Child Care Providers.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

This is a collaborative effort between ODHS and OHA.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

This policy package, if approved, will ensure that Oregonians can continue to achieve wellbeing and independence by providing timely and efficient eligibility determinations for the IE programs that are relied upon. In addition, it continues support for the following:

- Allow Oregonians to self-service by applying through the applicant portal at times that are convenient for them, minimizing time needed in field offices to complete the process
- Generate notices in seven languages and in five alternate formats, helping to reduce barriers for traditionally underserved populations
- Gather, and store applicants preferred race and ethnicity values allowing for culturally competent care.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Ongoing effort anticipated for each biennium to ensure that both ODHS and OHA have the resources to support the IE program and Oregonians.

15. What assumptions affect the pricing of this policy package?

- Cost of professional services is assumed to be in alignment with other comparable efforts

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

- Cost of staffing is assumed to be relatively constant
- Federal funding will be available and leveraged for all ODHS & OHA efforts where available
- Resources with the necessary skills will be available

16. Will there be new responsibilities for ODHS/OHA? Specify which programs and describe their new responsibilities.

No.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

The following duties have been transitioned to OHA/OIS from ODHS that the IE program is dependent upon:
- Ongoing support of the ONE VEC call center, which is relied upon by the IE Program
- Administrative services, such as, calendar management, administrative support, receiving and sending correspondence, and/or providing reports

Additional scope was added over the last two years:
- Maintenance of Legacy test environments
- Disaster Recovery support

Additional permanent resources are needed to support the above work efforts for OHA/OIS.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

This policy package funds 63 permanent positions. The positions are new and will work collaboratively within ODHS and OIS to support M&O for the IE program.

ODHS - Funding for 24 permanent positions to provide support in various key roles:

- SSP Program Support: Funding and permanent position authority for 4 FTE (4-OPA4) to support Virtual Eligibility Center operations
- OBIS Support: This package reclasses 1-PEMD to PEME (1018540), and provides funding and permanent position authority for 19 FTE (2-OPA4 MMN, 1-OPA3, 8-OPA2, 8-OPA1) for resources to support testers and test case writers, to ensure system functionality remains synchronized and in-tact, IE program infrastructure including data dictionary management, report writing, release management, and the ONE Helpdesk
- Administrative staff: Funding and permanent position authority for 1 FTE (1-AS2)

OIS Technical - Funding for 26 permanent positions to address technical expertise gaps not requested previously. These include:

- Business Intelligence Developer: Funding and permanent position authority for 1 FTE (1-ISS8) to develop, deploy, and maintain BI interfaces for data visualization, interactive dashboards, ad hoc reporting, and data modeling
- AD / Express Route System Architect: Funding and permanent position authority for 1 FTE (1-ISS8) to support complex infrastructure that crosses multiple domains
- Database Administrator: Funding and permanent position authority for 1 FTE (1-ISS8) to provide expertise in-house for a complex and large database that consists of 1,700 tables

- Senior Privacy / Risk Coordinator: Funding and permanent position authority for 1 FTE (1-ISS8) to coordinate between the vendor and EIS CSS on applications for privacy, risk and compliance
- Test Environments / Batch scheduler support: Funding and permanent position authority for 2 FTE (1-ISS7, 1-ISS6) to provide ongoing support and maintenance of the new infrastructure created during the project to support testing and training
- JV Support: Funding and permanent position authority for 1 FTE (1-ISS7) to join the JV financial system support team
- Operations Support: Funding and permanent position authority for 3 FTE (3-ISS7) to coordinate change requests and triage activities for legacy system changes
- Legacy Mainframe Team: Funding and permanent position authority for 3 FTE (PEME, 1-ISS8 mainframe architect, 1-ISS8 Interface Architect) to support ongoing IE M&O to the legacy systems
- Compliance Specialist: Funding and permanent position authority for 1 FTE (ISS8) to manage compliance and audit activities with SOS, federal partners and oversight analysts
- Increased coverage for test environment: Funding and permanent position authority for 3 FTE (1-ISS7, 2-ISS6) to increase support of the test environment to 6pm-10pm plus 8am-8pm Saturday / Sunday
- Legacy Integrated Test Environment Manager: Funding and permanent position authority for 1 FTE (1-PEMD) to manage complex environments that crosses multiple domains
- Call Center Support: Funding and permanent position authority for 8 FTE (8-ISS4) to support the integrated call center

<u>OIS Program Office - Funding for 13 permanent positions to transition from a project office to a program office, while also supporting an ongoing administrative function and backfilling modernization positions, limited duration positions and contractors</u>:

- Program Management support is needed to backfill two positions that are on rotation: Program Management Office (PMO) Director (1-PEMF) and PMO Manager (1-PEMD)

- Senior Project Manager (1-PM3) and Project Coordinators (2-PM2) are needed to backfill staff who are on rotation or who are in Limited Duration positions that manage cost, scope, schedules, risks and issues, system change requests, deliverable management, testing, site support, reporting needs, governance, quality control, IE TEAMS site, IE SharePoint and help manage complex domains across several domains.
- Business System Analysts (3-ISS7) provide a critical function and are needed to fill a resource gap by helping gather technical requirements, deliver technical documentation and implement technical reports
- PMO Administration (4-PM1) and an Executive Assistant (1-ESS2) are needed to provide program management support that includes: administrative support, calendar management and complex communications across several domains.

20. What are the start-up and one-time costs?

N/A.

21. What are the ongoing costs?

IT Professional Services: $63.6 million
Software: $8 million
Hosting: $18 million
Hardware: $4 million
ESS Costs: $9 million (28,000 hours)

22. What are the potential savings?

N/A.

23. What are the sources of funding and the funding split for each one?

General Funds with Medicaid Match federal funds.

ODHS Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$2,479,608	$0	$2,140,888	$4,620,496	24	24.00
Services & Supplies	$34,638,745	$0	$30,417,206	$65,055,951		
Total	**$37,118,353**	**$0**	**$32,558,094**	**$69,676,447**	**24**	**24.00**

Fiscal impact by program

	ODHS Central Services	ODHS SSP	OHA HSD	OIS +ODHS & OHA SAEC (Infrastructure)	**Total**
General Fund	$27,439,637	$458,832	$165,738	$9,484,525	**$37,548,732**
Other Funds	$0	$0	$0	$11,072,142	**$11,072,142**
Federal Funds	$19,833,204	$688,252	$497,214	$12,266,118	**$54,469,196**
Total Funds	$47,360,809	$1,147,084	$662,952	$32,822,785	**$81,993,630**
Positions	20	4	0	39	**63**
FTE	20.00	4.00	0.00	39.00	**63.00**

Oregon Health Authority and Oregon Department of Human Services
2021-23 Policy Package

Division: Oregon Department of Human Services and Oregon Health Authority

Program: ODHS Aging & People with Disabilities

Policy package title: Maintenance & Operations of Provider Time Capture

Policy package #: 207

Related legislation: None

Summary statement:

The Oregon Department of Human Services and Oregon Health Authority in-home care programs need a system that will increase program integrity and comply with the federal 21st Century CURES Act for Electronic Visit Verification System and the U.S. Department of Labor Fair Labor Standards Act. This would be done with a time, attendance and payment system for the program's Home Care Workers and Personal Support Workers. The drivers for this work include a need for:

1. Improved timeliness and accuracy of data
2. Improved compliance with federal, state, and bargaining requirements
3. Increased efficiency and internal controls
4. Decreased duplication of efforts across agencies
5. HCW/PSW to accurately and timely report services provided across programs
6. Decrease dependency on outdated legacy systems

This policy package would implement ongoing maintenance and enhancements that build upon a base system implemented in the 2021-23 biennium that would result in an integrated solution that meets the 21st Century Cures Act criteria and helps protect vulnerable Oregonians.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
ODHS	**$1,814,048**	**$0**	**$1,000,000**	**$2,814,048**	**0**	**0.00**
OHA	**$58,615**	**$824,214**	**$18,246**	**$901,075**	**3**	**3.00**
Total policy package:	**$1,872,663**	**$824,214**	**$1,018,246**	**$3,715,123**	**3**	**3.00**

Purpose

1. Why does ODHS/OHA propose this policy package and what issue is ODHS/OHA trying to fix or solve?

The Department of Human Services (ODHS) and Oregon Health Authority (OHA) programs utilize Home Care Workers (HCWs) and Personal Support Workers (PSWs) to provide in-home care for patients across Oregon and must keep certain records for each HCW or PSW. The requirements apply to HCWs and PSWs who provide personal and home care assistance to older adults and people with disabilities. The Fair Labor Standards Act (FLSA) requires the records include certain identifying information about the HCW or PSW and data on hours worked. The law requires this information be accurate and attested to by both service recipients and providers.

Currently, these records are being captured through manual processes. Paper timesheets are completed by HCWs and PSWs and data is entered manually into state systems by employees at state field offices. These processes are time-intensive, have many manual steps and do not meet federal guidelines for Electronic Visit Verification (EVV) tracking.

2. What would this policy package buy and how and when would it be implemented?

This policy package would fund operations and maintenance costs for the PTC system including staffing related to shared services (OIS) as well as software, platform, and hosting licensing costs for the 2021-23 biennium.

The Legislature previously approved a limited portion of the ODHS request to support the system implementation and maintenance, but the OIS positions remain critical to the success of the project given current capacity and priority constraints.

3. How does this policy package further ODHS's and/or OHA's mission and align with its strategic plan?

ODHS and OHA programs utilize HCWs and PSWs to provide in-home care for patients across Oregon. ODHS and OHA must keep certain records for each HCW/PSW. The requirements apply to HCW/PSW's who provide personal and home care assistance to older adults and people with disabilities. The FLSA requires that the records include certain identifying information about the HCW/PSW and data about the hours worked. The law requires this information to be accurate and attested to by both service recipients and providers. Currently, these records are being captured through manual processes. Paper timesheets are completed by HCW/PSW, and data is entered manually into State systems through employees at state field offices. These processes are time-intensive, have many manual steps, and do not meet Federal guidelines for EVV tracking.

The full implementation of such a system would directly contribute to the ODHS Policy Outcome of "Improving our Human Services Systems" by addressing a long-standing gap in data collection and analysis and leading to a more efficient and effective state response to the reported problems with the Consumer Employed Provider program.

The PTC solution would also align with the framework and maturity assessment from Medicaid Information Technology Architecture (MITA), which will assist project decision makers in considering an appropriate path and metrics for success for this IT investment. The PTC project would focus on the maturity of the MITA process: Manage Invoice Payment. The capability maturity measure will move Oregon toward the "To Be" assessment level. The State is currently at Level 1 which is "The process is primarily manual". PTC will strive to move the State to level 2 which specifies "The State uses a mix of manual and automated processes to accomplish tasks".

By implementing a service across both APD and HSD, this solution will create a common time reporting process across State agencies. Implementing a single time capture and payment process among agencies will align these agencies for potential future enhancements.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

This is part of the response to the Oregon Secretary of State audit in 2019. This report was titled, "Consumer-Employer Provider Program Needs Immediate Action to Ensure In-Home Care Consumers Receive Required Care and Services" completed in February 2019 and numbered Report 2019-05.

Quantifying results

5. How will ODHS/OHA measure the success of this policy package?

ODHS has identified a series of goals and objectives we will perform initial baselines and final metrics collection and analysis to confirm our expected outcomes.

Goal #1: Comply with Federal requirements, including 21st Century Cures Act.	1.1 **Objective:** Establish use of Electronic Visit Verification (EVV) compliant recording mechanism(s).
	1.2 **Objective:** Establish electronic approval of time entries by individuals.
	1.3 **Objective:** Capture the six required data elements for Electronic Visit Verification (EVV).
Goal #2: Improve program integrity.	2.1 **Objective:** Decrease number of time entry/reporting errors.

	2.2 **Objective:** Decrease number of over/under payments.
	2.3 **Objective:** Decrease number of incidents of potential fraud.
	2.4 **Objective:** Decrease number of errors in reporting travel time.
	2.5 **Objective**: Improve reports and tracking of issues with time capture processes available for staff to leverage as part of program integrity operations/processes.
Goal #3: Decrease workload on identified impacted groups.	3.1 **Objective:** Decrease workload for Voucher Clerks (Field Offices) and Provider Relations Unit (PRU) (Central Office) in voucher issuance and reprint processes.
	3.2 **Objective:** Decrease workload for Travel Time Clerks (Central Office) and PRU staff in processing travel time.
	3.3 **Objective:** Decrease workload for field staff in time entry and correction processes (time entry corrections and over/under adjustments).
	3.4 **Objective:** Decrease workload for staff in the payment correction processes (adjustments, exceptions, and corrections). (PRU and BOTS)
	3.5 **Objective:** Decrease workload for providers in submitting time worked.

	3.6 **Objective:** Decrease workload for individuals in approving time entries.
	*3.7 **Objective:** Decrease workload for staff in collecting, updating, and issuing payroll related documentation (W-2, W-4, DD, etc.).
	*3.8 **Objective:** Decrease workload for staff in garnishment and recoupment processes.
Goal #4: Decrease processes within legacy systems functions and/or data.	4.1 **Objective:** Decrease number of functions performed by the existing state systems in the time entry, calculation, and payment processes.
	4.2 **Objective:** Decrease number of validations performed by the existing state systems in the time entry, calculation, and payment processes.
	4.3 **Objective:** Decrease number of business processes that require legacy systems.
Goal #5: Reduce costs associated with manual processes.	5.1 **Objective:** Decrease paper voucher storage costs and physical location needs.
	5.2 **Objective:** Decrease number of time entry claims that are paid solely out of the General Fund.
	5.3 **Objective:** Decrease printing and mailing costs for printed paper vouchers.
	5.4 **Objective:** Decrease Mainframe processing and storage costs.
Goal #6:	6.1 **Objective:** Decrease stakeholder barriers to adoption.

Maximize user adoption through identified, organized, and prioritized change management, communications, and trainings.	6.2 **Objective:** Increased accessibility for successful time entry and approval.
	6.3 **Objective:** Increase user satisfaction for all impacted groups.
Goal #7: Ensure system and processes are clear and understandable for identified impact groups (Individuals, Providers, and Staff)	7.1 **Objective:** Increase number of readily accessible training materials and online documentation.
	7.2 **Objective:** Decrease time for staff in describing/explaining the time entry and approval processes.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an ODHS or OHA performance measure? If yes, identify the performance measure(s).

Yes, this aligns with the 2015-17 approved Key Performance Measure below:

11 – LTC Recipients Living Outside Nursing Facilities
13 – People with Disabilities Living at Home
14 – Supported Employment

7. What are the long-term desired outcomes?

By removing workload from field administrative support of the Consumer Employed Provider program it will allow APD and HSD to shift other work to this body of workers freeing up Case Managers to spend more time on case management and more critical issues for vulnerable Oregonians.

8. What would be the adverse effects of not funding this policy package?

The Committee approved a portion of the agency's January 2020 position request to support the Provider Time Capture (PTC) project, which is an information technology project redesigned after it was initially started to meet federal requirements around electronic visit verification for Medicaid personal care and in-home services provided by home care workers. In order to support the implementation of automated interfaces in Phase 2 of the project, which was decoupled to avoid conflicts with IE, positions are being requested to assist in the implementation and maintenance of the data feeds and work involved with PTC for our Shared Services.

The PTC project has a mandatory January 1, 2021 start date and ODHS requested extra resources to ensure the program is implemented on time and to avoid a potential loss of federal funding due to non-compliance. Failure to support and successfully implement PTC will have two main areas of impact. The current Collective Bargaining Agreement (CBA) with SEIU that covers the HCWs and PSWs requires implementation by the end of calendar year 2020 for Phase 1 and the end of 2021 for Phase 2.

Additionally, Compliance with the standards required by the 21st Century CURES Act would allow the state to continue to receive federal funding match. Failure to comply will result in a reduction of this funding, along with potential penalties. The percentage of an individual reduction on FMAP for Consumer-based Care and In-Home Care expenditures begins with 0.50 percent on January 1, 2021. Subsequent six-month percentage reductions increase to 0.75 percent by 2022, 1.00 percent by 2023 and beyond.

EVV Penalty pricing In Home Supports

	In Home Projected Expenditures at 21-23 CSL (TF)	% FMAP Reduction Per schedule	Federal Fund Penalty Reduction Estimate (GF Cost)	
1/1/21-6/30/21	$ 275,898,626	0.50%	$1,379,493	19-21
7/1/21-12/31/21	$294,195,880	0.50%	$1,470,979	21-23
1/1/22-6/30/22	$295,127,270	0.75%	$2,213,455	21-23
7/1/22-12/31/22	$297,532,442	0.75%	$2,231,493	21-23
1/1/23-6/30/23	$298,207,326	1.00%	$2,982,073	21-23
21-23 General Fund Cost			$8,898,000	21-23

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Options were considered for inclusion in current process or expansion of the Legacy systems to capture this information, but it is not considered sustainable nor would it be supported by current staffing levels. Staffing for the project have been sourced from numerous sources including pulling in employees from the Field on limited duration double fill positions. Given the nature of staffing in the field this creates additional strain and does not account for the long-term operations and maintenance required.

10. What alternatives were considered and what were the reasons for rejecting them?

All the PTC alternative approaches were evaluated to determine if they have the ability to solve the business problem defined by the product requirements. The updated business case completed in July of 2019 analyzed 10 options which included a variety of in-house options, custom build, use of existing contracts or Statewide agreements, no action, or a new procurement. Ultimately, a recommendation of a Software as a Service procurement was adopted by Agency leadership based on the reasons identified below.

1. Implement a Software as a Service (SaaS) solution.
   - This option has the benefit of requiring the burden of the development and design activities and long-term operations and maintenance of code on the vendor compared to an in-house or other commercial solution. Additionally, selecting a vendor who has performed this work in other states increases Oregon's chances of capitalizing on lessons learned and efficiencies of scale based on the work already put into the system.

The recommended approach for the PTC Project is to utilize a SaaS solution for the following reasons:

- Ability for advanced configuration, integration with other applications, and possible customization
- Aligns with the direction the software industry is going

- Possibility to expand to other solutions in the future for FMAS, Case Management, Provider Management, etc.
- Fewer technical resources would be required from the State and there would be no dependency on the State Data center
- Possibility of faster implementation
- Workload reduction in the State field offices and Type A and Type B AAA offices
- Moves the Agency away from having sole responsibility for supporting an increasing number of systems
- Ability to access data for reporting
- Several vendors are now offering EVV solutions that are incorporated into their system

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

It does not require statutory changes.

12. What other state, tribal, and/or local government agencies would be affected by this policy package? How would they be affected?

Other agencies affected by this policy package include APD and HSD's Program Partners and those with a business need for payroll or service time worked data, such as:

- Area Agencies on Aging (AAAs)
- County Mental Health Programs
- The Oregon Health Authority / Health Systems Division

These agencies would experience a change in how they receive data and reports from APD/HSD. Access to data would be based on business need and enforced using a role-based security protocol.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

Oregon Home Care Commission, OHA – Office of Information Services, & Health Systems Division.

14. How does this policy package help, or potentially hinder, populations impacted by inequities or disproportionalities from achieving health, well-being and independence?

Depending on the selected vendor the need for providers or individuals to access the solution via the internet or a personal data enabled device could present barriers to some populations. Additionally, depending on the language capacities of the vendor and solution this could pose inequities for individuals and providers whose first language is not English. The Agency is working to ensure the system, training, and support are available in multiple languages to try and mitigate these concerns.

Staffing and fiscal impact

Implementation date(s): Phase 1 September 12, 2021, Phase 2 TBD, Phase 3 TBD

End date (if applicable): N/A

15. What assumptions affect the pricing of this policy package?

These are based on staffing and vendor onboarding assumptions and compliance with the planned phase deadlines.

16. Will there be new responsibilities for ODHS/OHA? Specify which programs and describe their new responsibilities.

ODHS, APD will be responsible for the creation and delivery of training for the long-term solution. OHA will have additional work to perform to establish the interfaces and make and maintain system changes to legacy

systems in order to allow appropriate service, provider, and consumer information to be exchanged. See #17 below.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

There is expected to be some maintenance, support, and coordination between developers to troubleshoot and make changes to the various interfaces and systems to support long term success. Additionally, to coordinate and manage contract administration across IT initiatives and services we are requesting a position for contract administration to be housed with OIS. We have coordinated with the Office of Information Services (OIS) to request 3.00 FTE of resources for this support.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No changes anticipated.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions would be modified and/or new staff would be needed.

There are no staffing supports funded in the ODHS-APD side of this Policy Package.

20. What are the start-up and one-time costs?

The initial project implementation estimates for phase 1 and 2 is approximately $600,000.

21. What are the ongoing costs?

On-going costs outside of staffing are licensing and support costs for the system, which is currently estimated to be $840,000 annually.

22. What are the potential savings?

The use of a mobile app to track time and, potentially, location using location services, would reduce potential fraud in time reporting. While the current amount of fraud in time reporting is difficult to quantify, data provided by the Office of Payment Accuracy and Recovery (OPAR) report a total amount of HCW debt related to potential fraud or client error was $1 million of which $676,000 has yet to be recovered over a five-year period. By using a technology-based product the state could track specific time worked and the geolocation of services provided.

Compliance with the standards required by the 21st Century CURES Act would allow the state to continue to receive federal funding match. Failure to comply will result in a reduction of this funding, along with potential penalties.

23. What are the sources of funding and the funding split for each one?

ODHS: The Federal Funds are Medicaid with CMS providing 90/10 split for the project phase of this work and ODHS is seeking 50/50 match during Operations and Maintenance. The remainder is paid via General Funds.

OHA: Other Funds via direct charge to ODHS.

ODHS Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$0	$0	$0	$0	0	0.00
Services & Supplies	$1,814,048	$0	$1,000,000	$ 2,814,048		
Total	**$1,814,048**	**$0**	**$1,000,000**	**$2,814,048**	**0**	**0.00**

Fiscal impact by program

	APD	OHA Shared	OHA SAEC		**Total**
General Fund	$1,814,048	$0	$58,615		**$1,872,663**
Other Funds	$0	$814,044	$10,170		**$824,214**
Federal Funds	$1,000,000	$0	$18,246		**$1,018,246**
Total Funds	$2,814,048	$814,044	$87,031		**$3,715,123**
Positions	0	3	0		**3**
FTE	0.00	3.00	0.00		**3.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Oregon State Hospital
Program:	Oregon State Hospital
Policy package title:	Expanded Capacity
Policy package number:	445
Related legislation:	None

Summary statement:

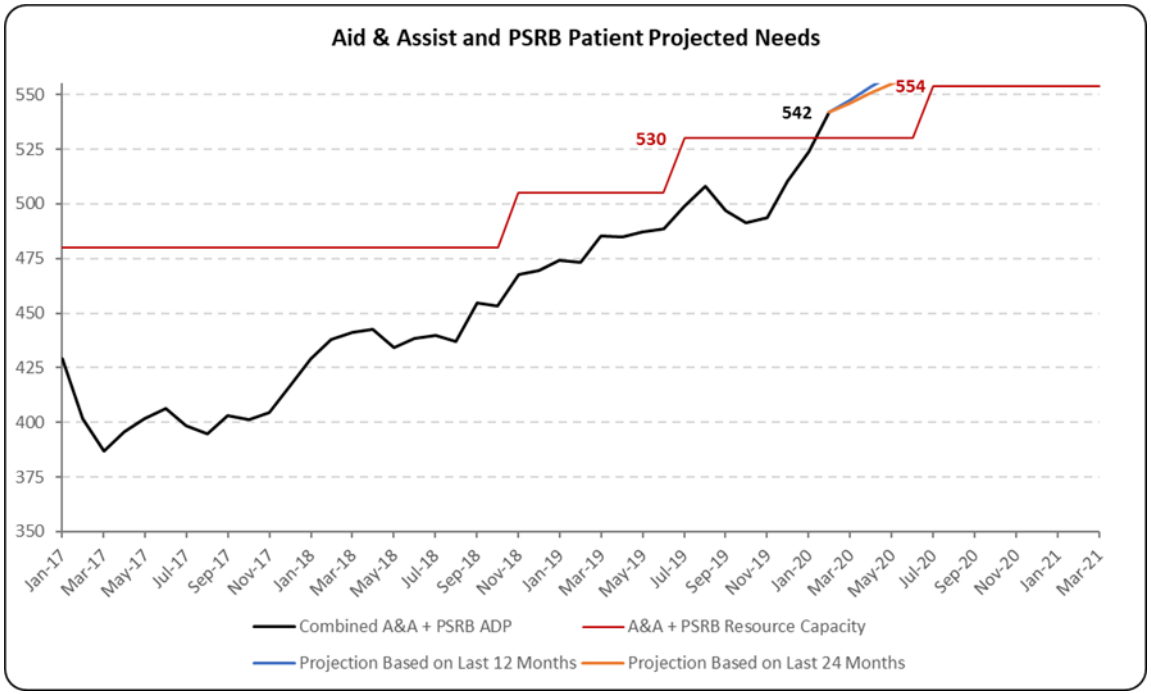
This policy package opens the two remaining vacant treatment units on the Junction City campus, increasing Oregon State Hospital service capacity by 48 Secure Residential Treatment Facility (SRTF) beds, allowing for movement of patients between campuses to yield space on the Salem campus to better meet the demand for treatment of individuals under Aid and Assist orders.

Funding for this policy package is located in Legislative Fiscal Office package #802.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$30,992,454**	**$0**	**$0**	**$30,992,454**	**110**	**110.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?



The Oregon State Hospital (OSH) is experiencing a surge in its patient population resulting in the need for increased bed and treatment capacity. Current OSH projections show an increase in admissions for Aid and Assist defendants and defendants found Guilty Except for Insanity (GEI).

Oregon State Hospital is legally mandated to admit individuals with Aid and Assist court orders within 7 days of receipt of the order. These patients are served on the Salem campus. In addition, OSH is required to admit individuals under the jurisdiction of the Psychiatric Security Review Board (PSRB), GEI patients, when the board determines they need hospital level of care, at either the Salem or Junction City campus. When the referral rate of Aid and Assist and GEI patients exceeds the available bed capacity, OSH has very few options and opening additional beds becomes necessary to mitigate legal sanctions in federal and county courts.

The OSH resource capacity for the Aid and Assist and GEI populations is 530 beds. At the 2020 legislative session, Senate Bill 5204A, which would have opened an additional unit at the Junction City campus to bring that capacity to 554 beds was recommended by the Ways and Means Capital Construction Subcommittee. Projections at that time showed that patient need at OSH would exceed that 554-bed capacity two months prior to the unit being opened, in May 2020. The legislative session ended prior to funding this recommendation and the unit did not open. In March 2020, OSH temporarily limited admissions to the state hospital in response to the coronavirus pandemic and the need to protect its vulnerable cohabitating patient population. During this time the need for state hospital beds continued to rise, resulting in people experiencing longer stays in jail and acute care hospitals. When the pandemic recedes and operations normalize, the demand for bed space at the hospital may be greater than ever because of the building backlog and timelines for treatment.

Bringing these 48 beds online maximizes OSH's ability to provide needed services within the behavioral health continuum. Additionally, it provides OSH with greater flexibility across two campuses at both the hospital and SRTF levels of care to meet the needs, across patient populations, for clinical progress and throughput.

2. What will this policy package buy and how and when will it be implemented?

This policy package does do two things: it operationalizes the last two remaining state hospital units on the Junction City campus (Forest 1 and 3) and adds 48 beds to the Oregon State Hospital system. Forest 1 and 3 would open as Secured Residential Treatment Facility (SRTF) level of care for people under the jurisdiction of the PSRB.

Operationalizing the entirety of Junction City is a statistical necessity to meet the inpatient state hospital needs of the people of Oregon. Opening two units of SRTF level of care will maximize the utilization of the hospital as a system, allowing more versatility to OSH and the response to population demands. As the Junction City campus opens units, additional staffing is required. Opening the Forest 1 will require approximately 28 unit-

specific staff and 28 clinical and support personnel. Forest 3 will require approximately 28 unit-specific staff, 26 clinical and support personnel. Some staffing support will be within the Salem campus (timekeeping, forensic evaluation, etc.) and human resources support will be located within Oregon Health Authority – Central Services.

3. How does this policy package further OHA's mission and align with its strategic plan?

The Governor prioritizes Healthy and Safe Communities, of which OSH plays a definitive role in the treatment of its patient populations and access to specialized care that cannot be found elsewhere in the state. The package also aligns with the OHA Core Values of Health Equity, Service Excellence, Partnership, and Innovation.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

This package is not being requested as a result of an Oregon Secretary of State or internal audit.

Quantifying results

5. How will OHA measure the success of this policy package?

Oregon State Hospital, Salem campus, would meet the 7-day admission requirement for people under Aid and Assist orders thereby avoiding Federal and County legal actions against the hospital and OHA.

Timely admissions for patients under GEI orders.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This policy package aligns with the OHA Performance Measures of Improving Population Health, Improving Quality of Care as well as the Process Measures of Regulating and Ensuring Compliance and Delivering Coordinated High Quality & Culturally Responsive Health Services.

7. What are the long-term desired outcomes?

This package will allow OSH to admit the number of patients the Junction City campus was designed to accommodate and operate to capacity. Opening both remaining Junction City units will allow versatility in population management between campuses, as patients requiring a SRTF level of care can be treated on units equivalent to their medical necessity, freeing up HLOC beds for higher acuity patients. This package maximizes OSH's contribution to the behavioral health continuum of care supporting the right care, in the right place, at the right time.

8. What would be the adverse effects of not funding this policy package?

Oregon State Hospital would be unable to meet its legal mandates of admitting people with Aid and Assist or GEI orders in the timeframes required. This would result in people remaining in jails and not receiving the treatment they need to begin their recovery and, additional legal actions in federal and county courts. OSH would need to restrict availability of treatment to other patient populations to meet the legal mandates.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

Oregon State Hospital has finite bed capacity to manage the surge in people referred and/or mandated to the hospital. Unit realignments and population management has occurred within the confines of treatment and

levels of care available. The continued increase in patients with Aid and Assist orders and GEI commitments has necessitated the conversion of resources for civilly committed individuals to serve the forensic population.

10. What alternatives were considered and what were the reasons for rejecting them?

Oregon State Hospital has very few alternatives to opening additional units to meet the increased demand due to legal requirements to admit individuals with Aid and Assist and GEI orders and to only discharge people under the jurisdiction of the PSRB who no longer pose a risk to themselves or others due to a mental illness.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

This policy package does not require any changes to existing statute(s) or require a new statute.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

By the nature of its business, Oregon State Hospital touches every county, tribal and state behavioral health agency; municipal and circuit courts; state and local law enforcement agencies; jails; and the PSRB to name a few. Expanding the capacity of OSH and opening the final two units on the Junction City campus will enable people to receive the care and services they need in a timely fashion.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

This policy package was developed by OSH as a direct result of increased demand for state hospital services.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

Oregon State Hospital's vision statement is, "We are a psychiatric hospital that inspires hope, promotes safety, and supports recovery for all." Often the people receiving OSH's services are some of the most marginalized members of our society. Expanding the capacity of OSH will better meet the growing demand for state hospital mental health services for the people of Oregon on their journey to wellness.

Staffing and fiscal impact

Implementation date(s): July 1, 2021

End date (if applicable): Not applicable

15. What assumptions affect the pricing of this policy package?

The pricing of this policy package is based on salary projections and services and supplies. Pricing reflected in summary is for 24 months of the 2021-23 biennium.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

There would be no new responsibilities for OHA.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

Shared Services, including OIS will be impacted by the increase in personnel. This package assumes Human Resource positions for OHA Central Services to support Oregon State Hospital. Replacement cycle computers and other standard expenses are incorporated within the position pricings.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

This package will increase capacity at the Junction City campus by 48 beds. This capacity will allow for the transfer of additional GEI and civil patients from services in Salem to services in Junction City, allowing OSH to meet the growing needs of patients under aid and assist orders in Salem.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This policy package establishes a total of 110 permanent, full-time positions. It includes 56 positions for the Forest 1 Secure Residential Treatment Facility (SRTF), of which 4 positions will be at the Salem campus for benefit coordination, forensic evaluations, and timekeeping support. It also includes 54 positions for the Forest 3 SRTF, of which 3 positions will be for compliance and human resources.

20. What are the start-up and one-time costs?

This package has start-up costs related to retrofitting both units with up to date anti-ligature hardware and furnishings such as door hardware, patient beds, modifications to patient room built in cabinets, soap and towel dispensers and other various safety improvements. These anti-ligature updates were performed on all open units of Oregon State Hospital in 2018 after a Joint Commission Survey found the existing hardware and

furnishing a safety and ligature risk. These anti-ligature improvements are estimated to cost approximately $107,886 per unit or $215,772 for both.

21. What are the ongoing costs?

Reoccurring costs to operate Forest 1 SRTF are $14.5 million.
Reoccurring costs to operate Forest 3 SRTF are $15.4 million.

22. What are the potential savings?

Patients receive service at the right time, and at the right level of care, avoiding possibility of further illness that may prolong the length of their stay at OSH.

23. What are the sources of funding and the funding split for each one?

This package would be General Fund only.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$25,087,480			$25,087,480	122	112.24
Services & Supplies	$5,922,158			$5,922,158		
Capital Outlay	$0			$0		
Special Payments	$0			$0		
Other	$0			$0		
Total	**$30,992,454**	**$0**	**$0**	**$30,992,454**	**110**	**110.00**

Oregon Health Authority: 2021-23 Policy Package

Fiscal impact by program

	OSH				Total
General Fund	$30,009,638				**$30,992,454**
Other Funds	$0				**$0.0**
Federal Funds	$0				**$0.0**
Total Funds	$30,009,638				**$30,992,454**
Positions	122				**110**
FTE	112.24				**110.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Public Health Division
Program:	Radiation Protection Services (RPS)
Policy package title:	Radiation Protection Services Fee Increase
Policy package number:	448
Related legislation:	House Bill 2075

Summary statement:

The purpose of this policy package is to ensure that Radiation Protection Services (RPS) can continue providing adequate radiation health and safety of Oregonians by creating 2021-23 financial stability and adequate biennia funding through user-fee increases.

With these revenues, RPS budget solvency will be maintained, resulting in protection from radiation exposure and injury to patients, workers and the public; and maintenance of inter-agency agreements.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$1,408,249**	**$0**	**$1,408,249**	**3**	**2.25**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

This policy package ensures that Radiation Protection Services (RPS) can continue conducting radiological health and safety regulatory inspections, issue licenses, and meet emergency response requirements by creating critical sustainable biennia funding. RPS needs the means to eliminate unfunded liabilities in order to address the below issues.

Inadequate funding has resulted in a significant service gap. Out of 3,850 X-ray and tanning bed registrant facilities in Oregon, there is an inspection backlog of 676 facilities (652 and 24 respectively) which continues to increase. This means that RPS is unable to achieve OHA foundational capabilities related to OP6, "Regulating & Ensuring Compliance" core processes and comply with Oregon Revised Statutes (ORS 453).

Current service levels allow only six of eight) cross trained RPS Radiation Health Physicist inspectors to conduct on-site facility inspections. In 2019, RPS completed 1,148 total facility inspections including 844 X-ray, 96 tanning, 102 mammography and 106 radioactive material licensing (RML) inspections. Additional inspectors are needed to address the backlog.

A lack of funding has meant that for medical registrants and licensees, RPS is not able to effectively complete timely investigations and mandate corrections of mis-administrations of radiation involving patient cancer treatments or diagnostic procedures. OHA/RPS is not be able to ensure that tanning facilities are being operated properly, including that operators have met training requirements and underaged tanning is not taking place. Furthermore, inadequate funding would mean that RPS has reduced staffing and less capacity to provide the Oregon Department of Energy with an ORS-mandated radiological emergency response team for mitigating radiological incidents.

The Radioactive Material Licensing (RML) program is also in jeopardy of breaching the agreement between the United States Nuclear Regulatory Commission (NRC) and the state of Oregon's Governor's letter of certification to comply with the provisions of Section 651(e) of the Energy Policy Act of 2005. Since 1965, Oregon has been an Agreement State (AS) through the Governor's decree. As such, RPS enforces federal regulations and Oregon's statutes and administrative rules relating to Oregon's radioactive material licensees. RPS is required to satisfy NRC performance indicators which hold the state accountable for staffing levels, regulatory practices, incident response, and investigation performance.

RPS has limited capabilities to conduct consumer complaint follow up; train local and state radiological emergency first responders-receivers; offer radioanalytical laboratory services to test agricultural products or complete environmental surveillance activities.

Originally, RPS was supported by State of Oregon, General Fund. However, several years ago, the funding mechanism changed to a user-fee model. Since 1989, RPS has implemented four Legislatively approved user-fee increases (most recently 25 percent for its X-ray and RML programs, and 50 percent for the tanning program in 2015). Unfortunately, current user-fees have not been able to keep pace with inflation and increasing program/staffing expenses. This has had a direct impact on how our agency tries to ensure radiation health and safety of Oregonians. Over the past 12 years there has been a 30 percent staff reduction (22 to 16 members).

2. What will this policy package buy and how and when will it be implemented?

This policy package will ensure RPS maintains its licensing, inspection and emergency response capabilities. These fee increaseswill provide RPS financial stability and ensure adequate radiation health and safety of Oregonians. Studies of comparable RML state and federal funding mechanisms indicate that increased fees and new revenue streams are warranted.

Effective January 1, 2022, RPS will 1) institute radioactive material licensing (RML) user-fee increases, 2) restructure the agency X-ray registrant user-fee model, 3) implement X-ray vendor licensing fees, and 4) implement tanning registrant user-fee increases.

1) Implement a 30 percent fee increase for Radioactive Material Licensees who pay less than a current $3,000 licensing fee, and a 50 percent fee increase for licensees who pay a current $3,000 or more licensing fee to recover unfunded program costs and properly reapportion the fee structure (based upon past user-fee cap inequities). The fee-change properly reapportions all licensee fees and is projected to generate $559,241 additional biennial revenue.

2) Restructure the 2021-2023 X-ray registrant fee schedule to be "tube based", rather than the existing facility machine control panel fee. This will align Oregon's fee structure with the states of Washington and California tube-based fee models. This will assure that RPS is being appropriately compensated and that Registrants are paying a registration fee based upon RPS staff's inspection time required to ensure safe machine operation and to reflect higher tube energy levels which present potential for increased patient/operator/public harm. The above fee schedule is projected to generate $1,228,198 additional biennial revenue.

3) Initiate a new annual $500 X-ray vendor licensing fee for vendors that are licensed for Sales, Services, and Consultation for Radiation Machines in order to recover unfunded staff costs associated with processing license applications, vetting vendor qualifications, and reviewing/approving training curriculums. The vendor license fee is projected to generate $60,000 additional biennial revenue.

4) Implement a 33 percent tanning registrant annual user-fee cap increase to $200 per device to recover unfunded program costs. This fee cap increase is projected to generate $135,563 additional biennial revenue.

Implementation of the above 2021-2023 RPS program funding strategies is projected to increase revenue by $1,983,002 biennially and avert a significant staff/service reduction, reverse inadequate Section funding, eliminate a deficit, and ensure financial sustainability and staffing through 2025-2027.

With increased funding and position authority during 2021-2023, RPS will establish three new positions, effective January 1, 2022, with RML inspection, licensing, emergency response and administrative functional responsibilities. This will allow RPS to be at 76 percent of Conference of Radiation Control Program Directors, Inc. recommended staffing levels (19 versus 25), which is essential to meet state and federal RML mandates relating to radiation public health and safety.

Implementation of 2021-2023 RPS program funding strategies will avert a significant staff and service reduction, reverse inadequate Section funding, and eliminate a deficit. RPS will also be able to add two Environmental Health Specialist 3s (EHS3) who will act as Radiation Health Physicists cross trained to complete RML, X-ray and tanning facility inspections and an Administrative Specialist 1 (AS1) to administer a new database for a new X-ray tube-based fee schedule. The increased revenue is projected to exceed increased staffing costs, creating a reserve/ending balance of $131,557 for 2021-2023. Because of the increased funding and elimination of an accrued deficit, the revenue versus expense projected reserve/ending balance will improve to $416,893 for the 2023-2025 biennium.

3. How does this policy package further OHA's mission and align with its strategic plan?

This policy package aligns with the Governor's policy priorities, including to "control cost growth in health care spending," and "modernize public health." It also aligns with the OHA strategic plan to promote and

protect safe, healthy and resilient environments to improve quality of life and prevent disease, and strengthen public health capacity to improve health outcomes.

The policy package helps ensure OHA/Radiation Protection Services (RPS) can offer adequate, essential staffing/services that promote the health and safety of all Oregonians. It directly impacts the triple aim of better health, better care, and lower cost for all Oregonians.

Through RML safety regulation of service providers, patients achieve better health and care. A stable RPS/ RML program also allows for public health modernization efforts. Radiation emerging technologies are evaluated and approved for use in Oregon by RML staff, and new radiation operators (practitioners) are approved to use new radiation modalities which improve patient healthcare.

As a result, progress toward achieving triple aim goals and health equity is made because financially challenged patients are afforded more opportunities to receive high-quality, high-tech health care. Health equity is also improved for rural communities in that high-quality, lower cost patient care is more readily accessible.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

OHA will measure the success of the policy package through metrics associated with the OHA performance measures and the foundational capabilities related to OP6, "Regulating & Ensuring Compliance" core processes. Specifically meeting timely Regulatory Compliant Investigations (2KOP6F) and completion of Inspections and Surveys (2KOP6G) performance metrics, including meeting Timely & Accurate Report submissions, Monitoring Contracts & Grants, Remediating Audit Findings, Licensure & Certifications, Regulatory Complaint Investigations, Inspections & Surveys, and Rule Reviews.

In addition, success regarding the RPS radioactive material licensing program will be measured by NRC, "Integrated Material Performance Evaluation Program" (IMPEP) formal audit results which include performance indicators for staffing levels, regulatory practices, incident response, and investigation performance.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This policy package allows achievement of OHA foundational capabilities related to OP6 "Regulating & Ensuring Compliance" core processes. Specifically, meeting timely Regulatory Complaint Investigations (2KOP6F) and completion of Inspections and Surveys (2KOP6G) performance metrics, including meeting Timely & Accurate Report submissions, Monitoring Contracts & Grants, Remediating Audit Findings, Licensure & Certifications, Regulatory Complaint Investigations, Inspections & Surveys, and Rule Reviews.

Additionally, this policy package is related to RPS' role with the, *"Oregon Emergency Comprehensive Plan, Emergency Support Function (ESF) #8, Public Health and Medical Services"* for radiation incidents.

7. What are the long-term desired outcomes?

The overall expected result is that OHA/RPS will have adequate revenue to support protecting Oregonians from unnecessary and harmful radiation and, at the same time, improve the health of its citizens through regulating safe and appropriate use of radioactive sources.

Additional funding gives RPS the capability to conduct timely radiation incident mitigation and consumer complaint follow up; training of local and state radiological emergency first responders/receivers; testing of agricultural products through radioanalytical laboratory services and completing environmental monitoring activities.

With adequate funding, the Radioactive Material Licensing (RML) program can maintain its good standing as a Nuclear Regulatory Commission (NRC) Agreement State (AS) member and properly enforce NRC safety regulations for Oregon radioactive material licensees. RPS will be able to satisfy NRC performance indicators which address minimal inspection and license reviewer staffing levels, standards for inspections and licensing actions, and emergency response/incident investigation minimum requirements. Even with a fee increase, there are health care system cost-savings because as an AS member, OHA/RPS licensing fees will still be significantly lower than if licensees were regulated directly by the NRC.

ORS 469.533 requires OHA/RPS to provide the Oregon Department of Energy with a 24/7 radiological emergency response team trained/equipped to mitigate radiological transportation events and provide environmental sampling assistance for potential Columbia Generating Station/Hanford Reservation radiological release events which cross into Oregon. Increased funding will more fully support operational staffing and equipment expenses to meet mandated emergency response team requirements.

The health and safety of every Oregonian is impacted by appropriate uses of radiation. Examples include Gamma Knives and other radiation therapies used to treat cancers, gauges containing radioactive materials for food manufacturing and road construction, and industrial radiography cameras to ensure building steel girder integrity.

Increased financial stability means that OHA/RPS will be able to provide timely, effective regulation and safety inspections and licensing of 400 Radioactive Material Licensing (RML) facilities that use approximately 1,500 radioactive sources, and more than 3,600 X-ray facilities that use over 12,000 machines for medical, academic, industrial, and research applications; and 316 tanning facilities that use approximately 1,299 devices. Virtually, all Oregonians benefit from radiation sources and devices and OHA/RPS programs.

8. What would be the adverse effects of not funding this policy package?

Overall, without additional funding, RPS will have to significantly reduce staff and services which will increase the potential for harmful radiation exposure and injury to patients, workers and the public. RPS will not be able to complete facility inspections of all registrants to ensure radiation devices/sources are being used safely and within manufacturer specifications, or conduct timely licensing activities, radiological environmental surveillance and emergency response services.

Current staffing will most likely reduce from 16 full-time equivalent (FTE) to 8 FTE, deteriorating to a level of nominal services (i.e., device registry only programs and no regulatory work to protect health and safety). As such, RPS and the RML program will also be in jeopardy of breaching interagency responsibilities including 1) an agreement between the United States Nuclear Regulatory Commission and the state of Oregon's Governor's letter of certification to comply with the provisions of Section 651(e) of the Energy Policy Act of 2005, 2) an ORS 469.533 mandate to have radiological emergency preparedness/response capabilities, and 3) a long-

standing FDA services contract to inspect all mammography facilities in Oregon. RPS, as the only State of Oregon radiation control agency, would be rendered ineffective to provide adequate radiation use and safety.

Based upon 2023-25 biennium revenue/expenditure projections, RPS will be in a significant deficit position ($2.2 million), unless revenues are increased. The existing legislatively approved RPS registration and licensing fee schedules place RPS in a fragile position because of its sole reliance upon user fees to meet budgetary responsibilities.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

To compensate for inadequate funding, RPS has reduced its staff. Over the past 12 years there has been a 30 percent staff reduction (22 to 16 members). RPS has also utilized LEAN principles to fully maximize its productivity and efficiency through staff reconfigurations, on-site facility inspection frequency changes, and use of new IT equipment. Via cross-training, other tanning/X-ray facility inspection staff have taken on added RML functions including performing inspections, emergency response, and environmental surveillance/radioanalytical lab responsibilities.

Based upon risk evaluation, selected facility inspection frequencies have been decreased. RPS instituted electronic field reporting for inspections, created new databases for monitoring regulatory functions and generating new radioactive material licenses, and smart phone technology has been utilized, combined with new radiation detection software, to enhance emergency response/environmental surveillance.

All options have been exhausted to maximize existing funding.

10. What alternatives were considered and what were the reasons for rejecting them?

Initially, RPS considered a policy package allowing establishment of additional service fees for hazardous material response; however, it was determined that further legal review was required to determine if RPS possesses the appropriate statutory authority. This alternative was not rejected, but the time constraints of research would threaten implementation in the next biennium.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

Yes. House Bill 2075 (2021) "RPS Fee Increases" does the following:

1) Amends ORS 453.757(1) to establish a new X-ray tube-based registration program.
2) Amends ORS 453.729(2) to increase the tanning registration cap fee.
3) Creates a new ORS for X-ray vendor licensing fee.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

RPS will maintain interagency responsibilities including 1) an agreement between the US Nuclear Regulatory Commission (NRC) and the State of Oregon, Governor's letter of certification to comply with the provisions of Section 651(e) of the Energy Policy Act of 2005, 2) the Oregon Department of Energy (ODOE), via an ORS 469.533 mandate to have radiological emergency preparedness/response capabilities, and 3) a long-standing Food and Drug Administration (FDA) RPS services contract to inspect all mammography facilities in Oregon.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

The State Radiation Advisory Committee (RAC) is a primary stakeholder group representing all Registrants and Licensees and provides guidance to RPS regarding Oregon Administrative Rule revisions and budgetary issues.

It has been very supportive of past fee changes. The RAC will be an influencer of any proposed fee structure change. They are unanimous in supporting the need for more revenue.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

The policy package will have a significant impact in sustaining RPS functions and capabilities for the benefit of all populations in the state, specifically to address health equity issues, including advancement of triple aim objectives. RPS efforts serve economically challenged patients, improve rural health accessibility to medical services, and facilitate physician extender opportunities.

Examples include:

- Working with manufacturers to approve the sale of hand-held dental X-ray devices used for dental care of indigent people and improving rural service accessibility through communities offering mobile urgent/dental care clinics.
- Ensuring that emerging technologies, like superficial radiation therapy devices, are evaluated/approved for safe use by new groups of medical practitioners (e.g., dermatologists), to increase general and rural community accessibility to skin cancer treatments.
- Facilitating an inter-agency process to evaluate/approve fluoroscopy training requirements for Advanced Practice Registered Nurses to serve as physician extenders offering pain management treatments to general and rural populations that do not have ready access to physicians.

RPS is challenged to provide timely facility inspections to rural community registrant /licensees. A significant number of the back-logged X-ray facility inspections are in rural and hard-to-reach communities. Due to the added travel time and a lack of RPS staff to complete rural facility on-site inspections, including radiation use

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

and safety education, many medical service providers do not have an opportunity to learn diagnostic and therapeutic imaging techniques which can decrease radiation exposure for their patients.

RPS also serves a select Oregon population, namely, incarcerated citizens and the correction officers who provide security by ensuring the safe use of body scanners in Oregon's correctional facilities. X-ray body scanners improve overall safety and security through detection of contraband and other destructive and dangerous devices.

Finally, this policy package addresses health equity issues in that RPS gives medical practitioners opportunities to treat economically challenged and rural community patients with new diagnostic and therapeutic radiation modalities. This is accomplished through RPS facilitating inter-organizational efforts to evaluate formal radiation education curriculums and their approval as new operator training programs.

Staffing and fiscal impact

Implementation date(s): July 1, 2021 for HB 2075 (2021) and January 1, 2022 for staffing

End date (if applicable): Ongoing

15. What assumptions affect the pricing of this policy package?

The pricing assumes the number of licensees will remain approximately the same.

16. Will there be new responsibilities for OHA?

No.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

Development of a new X-ray tube-fee schedule database. This work will be completed with existing resources, so no additional funding necessary.

18. Will there be changes to client caseloads or services provided to population groups?

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

Three new permanent full-time positions, effective January 1, 2022, including two Environmental Health Specialist 3s (EHS3) who will act as Radiation Health Physicists cross trained to complete RML, X-ray and tanning facility inspections and an Administrative Specialist 1 (AS1) to administer a new database for a new X-ray tube-based fee schedule.

20. What are the start-up and one-time costs?

No.

21. What are the ongoing costs?

The personal services and service and supplies expenditures for the three permanent positions.

22. What are the potential savings?

N/A

23. What are the sources of funding and the funding split for each one?

Other Funds limitation requested to support increased revenue from fees paid by Radiation Protection Service licensees.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services		$390,950		$390,950	3	2.25
Services & Supplies		$1,017,299		$1,017,299		
Capital Outlay						
Special Payments						
Other						
Total	**$0**	**$1,408,249**	**$0**	**$1,408,249**	**3**	**2.25**

Fiscal impact by program

	Center for Protection				Total
General Fund	$0				**$0**
Other Funds	$1,408,249				**$1,408,249**
Federal Funds	$0				**$0**
Total Funds	$1,408,249				**$1,408,249**
Positions	3				**3**
FTE	2.25				**2.25**

Oregon Health Authority
2021-23 Policy Package

Division:	Public Health Division
Program:	Health Care Regulation and Quality Improvement (HCRQI)
Policy package title:	Ambulance Licensing Fees
Policy package number:	450
Related legislation:	House Bill 2910 (2021)

Summary statement:

The Health Care Regulation and Quality Improvement section regulates both ambulance service agencies and ambulance vehicles to ensure the quality and safety of services provided to Oregonians. Revenues generated from current fees no longer support the cost of associated regulatory work. Pursuant to ORS 682.085, the program conducts on-site licensing surveys of ambulance agencies and ambulance vehicles, and complaint investigations to ensure that ambulance agencies and ambulance vehicles provide high-quality and safe services and comply with associated state licensing regulations. This fee increase maintains the program's ability to meet its licensing and investigatory requirements which protect the quality of available emergency and nonemergency care and place patients and Emergency Medical Services (EMS) providers at risk.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$269,175** (revenue only)	**$0**	**$269,175**	**0**	**0.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

The Health Care Regulation and Quality Improvement, Emergency Medical Services (EMS) and Trauma System (TS) program regulates both ambulance service agencies and ambulance vehicles to ensure the quality and safety of services provided to Oregonians. The EMS and TS program uses licensing fees to recover the direct cost of operational and administrative functions related to the regulation of ambulance service agencies and ambulance vehicles. However, revenues generated from current ambulance service and ambulance vehicle fees no longer support the cost of associated regulatory work. Fees have not increased since 1997.

There are currently 136 licensed ambulance service agencies and 740 ambulance vehicles in Oregon. Pursuant to ORS 682.085, the EMS and TS program conducts on-site licensing surveys of each ambulance service and ambulance vehicle, as well as complaint investigation inspections. These inspections and the prompt investigation of complaints ensure that Oregon's licensed ambulance service agencies and the ambulance vehicles operate to provide high-quality and safe services and comply with associated state licensing regulations.

This policy package raises both initial licensure and renewal fees for ambulance service agencies and ambulance vehicles established in ORS 682.047 (1997).

2. What will this policy package buy and how and when will it be implemented?

Funding will be used to support current service levels, permanent staff and operating costs. Current services include initial and renewal licensing activities, on-site licensing surveys, on-site complaint investigations, enforcement activities and technical support services expected by licensees and other interested parties including patients and members of the public.

The fee increases are as follows:

- Ambulance service having a maximum of four full-time paid positions – license fees for both initial and renewal:
    - Service license: from $75 to $190
    - Vehicle license: from $45 to $115
- Ambulance service having five or more full-time paid positions – license fees for both initial and renewal:
    - Service license: from $250 to $625
    - Vehicle license: from $80 to $200

3. How does this policy package further OHA's mission and align with its strategic plan?

The Oregon Health Authority's Health Care Regulation and Quality Improvement section furthers the agency's mission by providing regulatory oversight of prospective and licensed ambulance service agencies and ambulance vehicles. These activities directly improve the health and safety of all Oregonians by ensuring that ambulance service agencies and ambulance vehicles are safe and comply with current regulatory standards. This package will sustain regulatory and oversight functions at current service levels.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

The agency will measure the success of this policy package by the percentage of on-site licensing surveys completed annually that satisfy applicable OHA performance system measures.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

This policy package is not tied to a legislative Key Performance Measure nor one of the 10 Key OHA performance measures. However, it is related to OHA performance process OP6, "Regulating and Ensuring Compliance."

7. What are the long-term desired outcomes?

The fee increase will maintain a fiscally sustainable budget and will sustain regulatory and oversight functions at current service levels ensuring that ambulance service agencies and ambulance vehicles are safe for the public, patients and providers and comply with current regulatory standards.

8. What would be the adverse effects of not funding this policy package?

Failure to increase licensure fees would jeopardize the ability to meet on-site initial and complaint investigation requirements and may jeopardize the quality of available emergency and non-emergency care, as well as place patients and EMS providers at risk. It would also threaten the ability to maintain a fiscally sustainable budget, which is necessary to meet the agency's overall fiscal and operational goals.

9. What actions have occurred to resolve the issue prior to requesting a policy package?

The EMS and TS program has improved effectiveness through administrative efficiencies, the use of technology (online licensing), and process improvements when doing on-site surveys and complaint investigations**.**

10. What alternatives were considered and what were the reasons for rejecting them?

Alternatives in lieu of the fee increase, include:

- A limit on the type of regulatory requirements reviewed during initial and/or re-licensure surveys.
- Limiting the type of complaint investigations the program would investigate.
- Reducing the frequency of on-site surveys.
- Reducing the scope of complaint investigations.

Each of these alternatives may jeopardize the ability to ensure that ambulance service agencies and ambulance vehicles meet existing regulatory standards and fail to reduce overall operational costs.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

Yes. House Bill 2910 (2021) made necessary changes to ORS 682.047.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

Two Tribes will be directly impacted by this package requiring payment of increased fees. Several Oregon cities and counties have licensed ambulance services that will be impacted by this package requiring payment of increased fees.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

None.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

The fee increase described in this document will apply to all ambulance service agencies and ambulance vehicles licensed by and operating within the state and foster the state program to regulate care to vulnerable populations. By adequately surveying, licensing, and following up on complaints for all ambulance service agencies and ambulance vehicles helps to ensure that the most vulnerable populations' health and safety is protected and that they receive quality emergency and non-emergency care and transport. It also helps to ensure safe and reliable transport for rural and low-income communities.

Staffing and fiscal impact

Implementation date(s): January 1, 2022

End date (if applicable): Ongoing

15. What assumptions affect the pricing of this policy package?

The pricing of this policy package was established by projecting expenditures vs. revenues needed to support current service levels. This pricing reflects 18 months of additional fee revenue.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

There will be no new responsibilities.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

No new staff are needed nor will existing positions be modified.

20. What are the start-up and one-time costs?

No start-up costs will be incurred.

21. What are the ongoing costs?

Current personal services and supply costs will continue and are ongoing.

22. What are the potential savings?

No potential savings have been identified.

23. What are the sources of funding and the funding split for each one?

Other Funds limitation requested to support increased revenue from fees paid by ambulance licensees.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services						
Services & Supplies		$269,175		$269,175		
Capital Outlay						
Special Payments						
Other						
Total	**$0**	**$269,175**	**$0**	**$269,175**	**0**	**0.00**

Fiscal impact by program

	Center for Health Protection				Total
General Fund	$0				**$0**
Other Funds	$269,175				**$269,175**
Federal Funds	$0				**$0**
Total Funds	$269,175				**$269,175**
Positions	0				**0**
FTE	0.00				**0.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Public Health Division
Program:	Health Care Regulation and Quality Improvement (HCRQI)
Policy package title:	Home Health Agencies Licensing Fees
Policy package number:	451
Related legislation:	House Bill 2072 (2021)

Summary statement:

This policy package increases home health agency licensure fees to support existing regulatory and complaint investigation activities and to ensure the quality of client care provided by home health agencies. This policy package required the passage of House Bill 2072 (2021). This fee increase allows the program to meet its statutory obligations including on-site initial and relicensure survey and complaint investigation requirements and may place persons at increased risk of unsafe or ineffective care.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$51,265**	**$0**	**$51,265**	**0**	**0.00**

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

The Oregon Health Authority's Health Care Regulation and Quality Improvement Section is responsible for the licensure, certification and oversight of multiple non-long-term care health care facilities, including those defined in ORS chapters 442 and 443. These regulated facilities include home health agencies which the Authority is responsible for ensuring the quality of client care, complaint investigations and triennial surveys. The Authority uses licensing fees to recover the costs of these regulatory functions. Revenues generated from these licensing fees no longer support the cost of associated regulatory works. Fees have not been increased since 2009.

The Authority has 67 licensed home health agencies that serve patients across Oregon. As the number of licensees increase and the client population increases in size, the amount of work necessary to ensure safe, home-based medical nursing services and therapeutic services increases.

This policy package raises both initial and renewal licensing fees for home health agencies established in ORS 443.035 as follows:

- Initial licensing fee from $1,600 to $4,000
- Renewal licensing fee from $850 to $2,125
- Change of ownership fee from $500 to $1,250

2. What will this policy package buy and how and when will it be implemented?

Funding will be used to support current service levels, permanent staff and operating costs. Current services include onsite complaint investigations, initial licensure surveys, routine onsite relicensure surveys, and technical support services expected by licensees, clients and other interested parties including the public.

3. How does this policy package further OHA's mission and align with its strategic plan?

The Authority's Health Care Regulation and Quality Improvement Section furthers the agency's mission and strategic plan by providing regulatory oversight of prospective and currently licensed home health agencies. These activities directly improve the health and safety of all clients by ensuring that home health services are safe, equitable and comply with current regulatory standards.

Oregon home health agencies provide services to vulnerable individuals in their home. Home health services are necessary to assist individuals in order to maintain these individuals in their homes and include skilled medical nursing services and other therapeutic services that impact clients' ability to maintain and improve health in a comfortable and familiar setting.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

The agency will measure the success of this policy package by the percentage of surveys completed that satisfy applicable state performance measures.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

No.

7. What are the long-term desired outcomes?

Sustain current service levels, meet statutory and rule-based regulatory requirements, complete onsite survey work and complaint investigations appropriately, and provide accurate and timely technical guidance to licensees and other interested parties.

8. What would be the adverse effects of not funding this policy package?

Failure to increase home health licensure fees would jeopardize the program's ability to meet its statutory obligations including on-site initial and relicensure survey and complaint investigation requirements and may place vulnerable patients at increased risk of unsafe or ineffective care in their homes. It would also jeopardize the program's ability to maintain a fiscally sustainable budget, which is necessary for the program to meet the agency's overall fiscal and operational goals.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

The program has maintained the current service level, but as the number of home health agencies increases, this will be unsustainable.

10. What alternatives were considered and what were the reasons for rejecting them?

The program considered several alternatives in lieu of the fee increase, including:

- Imposing a limit on the type of regulatory requirements reviewed during required relicensure and/or initial licensure surveys.
- Imposing a limit on the type of complaint investigations that the program would agree to investigate.
- Reducing the frequency of required relicensure surveys in violation of statutory requirements.

- Reducing the frequency of complaint investigations.
- Reducing the scope of regulatory activities performed for other types of health care facilities regulated by the program.
- Increasing travel and workload requirements for existing staff.

Each of these solutions was determined to either jeopardize the program's ability to ensure that licensed Home Health Agencies meet existing regulatory standards or failed to reduce the program's overall Home Health Agency operational costs.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

Yes. Amendments will need to be made to ORS 443.035.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

None.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

The stakeholder engagement plan will be developed with government relations team. We will start with these organizations and add additional stakeholders as they arise.

- Oregon Hospice and Palliative Care Association
- Oregon Health Care Association
- Leading Age Oregon
- Oregon Rural Health Association

- OHA – Health Systems Division (for purposes of OHP home health services program)
- DHS – Home Care Commission
- Coordinated care organizations (CCO)
- Licensed HH agencies

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

There are no known racial or ethnic inequities associated with this policy package. The fee increase described in this document will apply equally to all home health agencies licensed by and operating within the state and foster the state program to regulate care to vulnerable populations.

Staffing and fiscal impact

Implementation date(s): January 1, 2022

End date (if applicable): Ongoing

15. What assumptions affect the pricing of this policy package?

The pricing of this policy package was established by projecting expenditures vs. revenues needed to support current service levels.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

No new staff are needed nor will existing positions be modified.

20. What are the start-up and one-time costs?

No start-up costs will be incurred.

21. What are the ongoing costs?

Current personal services and supply costs will continue and are ongoing.

22. What are the potential savings?

No potential savings have been identified.

23. What are the sources of funding and the funding split for each one?

Other Funds limitation request to support increased revenue from fees paid by Health Care Regulation and Quality Improvement licensees.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services						
Services & Supplies		$51,265		$51,265		
Capital Outlay						
Special Payments						
Other						
Total	**$0**	**$51,265**	**$0**	**$51,265**	**0**	**0.00**

Fiscal impact by program

	Center for Health Protection				Total
General Fund	$0				**$0**
Other Funds	$51,265				**$51,265**
Federal Funds	$0				**$0**
Total Funds	$51,265				**$51,265**
Positions	0				**0**
FTE	0.00				**0.00**

Oregon Health Authority
2021-23 Policy Package

Division:	Public Health Division
Program:	Injury and Violence Prevention, Prescription Drug Monitoring Program
Policy package title:	Prescription Drug Monitoring Licensing Fees
Policy package number:	453
Related legislation:	House Bill 2074 (2021), House Bill 3440 (2017), House Bill 4124 (2016), House Bill 2257 (2019), House Bill 4143 (2018)

Summary statement:

Increase fees paid by each health care licensee to fund the Prescription Drug Monitoring Program (PDMP). Funding is necessary to maintain sufficient capacity for program operations and database functions. The PDMP fee impacts all licensees regardless of program registration or program use.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$0**	**$657,936**	**$0**	**$657,936**	**0**	**0.00**

Oregon Health Authority: 2021-23 Policy Package

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

The Prescription Drug Monitoring Program (PDMP) is mandated by statute and is a crucial health care tool in Oregon that allows prescribers to ensure they are fully informed of the prescription history of their patients when prescribing controlled substances. The PDMP is continually customized and enhanced to align its practices with evidence best suited to addressing the evolving opioid epidemic and improve healthcare of Oregonians. As the program has grown, additional staff have been added to address requirements. These required enhancements and added staff have increased the cost of program operations. The $25 annual fee originally paid by Oregon healthcare licensees was not sufficient to sustain expenditures.

The fees for PDMP had not been raised since establishment of the program in 2009.

2. What will this policy package buy and how and when will it be implemented?

This policy package increases funding to the existing Prescription Drug Monitoring Program (PDMP) and ensure the current level of service and functionality is sustainable. This includes maintaining a fully staffed program to provide technical and user support and advanced analytics; and maintaining the high-quality Information Technology (IT) contract to provide the PDMP's primary functions. The fee increase covers the costs of operating the current program. The $25 fee paid by Oregon licensed prescribers and pharmacists as part of their licensing fees will be increased to $35 effective January 1, 2022.

3. How does this policy package further OHA's mission and align with its strategic plan?

The Oregon Public Health Division works to protect and promote lifelong health for all Oregonians and the communities where they live, work, play and learn. The opioid epidemic continues to impact the health of Oregonians and the Oregon Prescription Drug Monitoring Program (PDMP) is crucial in addressing the

overdose epidemic. The PDMP is a tool to help healthcare providers and pharmacists provide patients better care in managing their controlled substance prescriptions. It contains prescription information provided by Oregon-licensed retail pharmacies. The PDMP improves clinical decision making, patient safety, and protects against opioid abuse and diversion. The PDMP supports equity in clinical decision making by providing a neutral source of information to inform safe prescribing decisions for communities of color and Tribal communities. The PDMP is also an important tool to inform future research into racial/ethnic inequities related to prescription of opioids and other controlled substances. The PDMP is heavily used by those clinicians whose fees currently support the program; it serves nearly 31,000 individual prescribers, pharmacists, and their delegate staff. As the epidemic continues to evolve, a robust PDMP tool will need to be customized and expanded. This policy package allows us to keep the PDMP in line with legislative mandates and with emerging best practices.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

The policy package will be a success if OHA is able to fulfill the statutory requirement to provide prescribers with continuous access to the PDMP with full functionality and high-quality data.

The PDMP use metrics will be used to measure the success of this policy package by demonstrating the continued reliance and use of the PDMP by Oregon prescribers.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Yes, it is tied to an OHA Performance Measure: Improve Population Health, OP5. Improving Individual and Population Health, Top prescribers in PDMP.

7. What are the long-term desired outcomes?

The long-term desired outcome is program sustainability and consistent fulfillment of the legislative mandates to maintain the program and have it available to prescribers. The program will continue to pursue grant funding to supplement the program budget, however, this fee increase can provide a reliable, sustainable and uninterrupted funding source for daily operations that it not limited to time and project specific federal grants.

8. What would be the adverse effects of not funding this policy package?

If alternate funding is not made available, the quality of the Oregon PDMP will decrease as the number of staff is decreased and emerging evidence-based services are not implemented. This will result in decreased PDMP use by prescribers and pharmacists and less informed prescribing.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

OHA completed a budget analysis and created PDMP budget revenue and expenditure projections to allow for a streamlined spending plan to be created. OHA has and continues to look for ways to cut costs. However, with the required enhancements to the PDMP costs will continue to grow.

10. What alternatives were considered and what were the reasons for rejecting them?

OHA continues to pursue additional grants to supplement the PDMP budget, however, grant funding is not guaranteed and is not a long-term solution to the program's anticipated budget deficit.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

Yes, 431A.880 Licensing information; fees; rules.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

Not applicable.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

None.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

Information on patient race and ethnicity is not available within the PDMP due to the limitations of the national pharmacy dataset that populates the system (American Society for Automation in Pharmacy). However, data from the Oregon State Unintentional Drug Overdose Reporting System, death certificates, and national studies clearly indicate that overdose harm and deaths from prescription drugs disproportionately affect non-Hispanic

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

American Indian/Alaska Native and non-Hispanic Black populations. These inequities are a result of systemic racism, discrimination, and oppressive social structures. The Prescription Drug Monitoring Program supports equity in clinical decision making by providing a neutral source of information to inform safe prescribing decisions for communities of color and Tribal communities. It is also an important tool to inform future research into racial/ethnic inequities related to the prescription of opioids and other controlled substances. Funding provided by this policy package will support implementation of emerging best practices for use of PDMP data to identify and address racial/ethnic disparities by means of linkage with other data sources that contain REAL-D data.

Staffing and fiscal impact

Implementation date(s): January 1, 2022

End date (if applicable): Not applicable

15. What assumptions affect the pricing of this policy package?

Program operational costs will continue at current or increased level in the future, including current level of staffing and IT contract costs. All licensees are required to pay the fees as part of their renewal, and this assumes a steady number of licenses renewed yearly.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

No.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

No new position will be added. This policy allows for sustainable funding for existing positions.

20. What are the start-up and one-time costs?

There will be no start-up costs in the 2021-23 biennium.

21. What are the ongoing costs?

The ongoing costs are personnel, services and supplies to maintain the program.

22. What are the potential savings?

There will be no direct cost savings for the agency by implementing this policy.

23. What are the sources of funding and the funding split for each one?

Other Funds limitation will support increased revenue from fees paid by Oregon health care licensees.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services						
Services & Supplies		**$657,936**		**$657,936**		
Capital Outlay						
Special Payments						
Other						
Total	**$0**	**$657,936**	**$0**	**$657,936**	**0**	**0.00**

Fiscal impact by program

	Center for Prevention and Health Promotion				**Total**
General Fund	$0				**$0**
Other Funds	$657,936				**$657,936**
Federal Funds	$0				**$0**
Total Funds	$657,936				**$657,936**
Positions	0				**0**
FTE	0.00				**0.00**

Oregon Health Authority
2021-23 Policy Package

Division: Health Policy & Analytics
Program: Health Policy
Policy package title: Mergers & Acquisitions Review
Policy package number: 454
Related legislation: House Bill 2362 (2021)

Summary statement:

Expands the Oregon Health Authority's (OHA) authority to review and approve mergers & acquisitions in the health care sector to ensure any significant proposed changes result in achieving the triple aim of better care, better health, and lower costs and advancing equity. As smaller providers confront financial challenges due to COVID-19, there is a risk they will be acquired by larger providers, leading to further consolidation in the provider market. Without this policy package it is likely Oregon's health care sector will become less well equipped to achieve the triple aim and advance equity.

Funding in this policy package is located in Legislative Fiscal Office package #811.

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Policy package pricing:	**$780,457**	**$0**	**$0**	**$780,457**	**4**	**2.84**

Oregon Health Authority: 2021-23 Policy Package

Purpose

1. Why does OHA propose this policy package and what issue is OHA trying to fix or solve?

Over the next two years, Health Policy and Analytics (HPA) expects to be responding to the enormous disruption of COVID-19 by adopting targeted policy and program changes that stabilize the health system and coverage and allow us to rebuild a more sustainable and equitable system for the longer term. As smaller providers confront financial challenges, there is a risk they will be acquired by larger providers, leading to further consolidation in the provider market.

Senate Bill 1041 (2019) grants OHA the authority to review and approve mergers and acquisitions relating to coordinated care organizations (CCO) in compliance with OHA's statutory mission and the triple aim of better care, better health, and lower costs. However, COVID-19's impact is not limited to the Medicaid market, and OHA does not currently possess the authority to approve mergers and acquisitions not relating to CCOs. HPA is proposing this policy package to provide broader authority to review mergers and acquisitions so the agency can adequately assess provider consolidations that impact system-wide stabilization goals.

2. What would this policy package buy and how and when would it be implemented?

This policy package will generate Other Funds to cover costs associated with consultant review of mergers and acquisitions. This policy package provides resources for four positions to coordinate the expert services (paid for by entities proposing to merge or acquire) needed for the analysis and review of the transactions as well as to conduct quantitative and qualitative analyses pertaining to market share, cost growth, health care quality, equity, and other issues.

Four new staff will lead all work related to reviewing proposed mergers and acquisitions, including: gathering and reviewing proposed merger and acquisition materials, guiding the work of the retained vendor(s), conducting quantitative analysis pertaining to market share and cost growth, and managing vendor contract.

The Oregon Health Policy Board (OHPB) approved a framework for OHA to use when reviewing and approving mergers and acquisitions relating to CCOs. This policy package expands that review to include review of proposed mergers and acquisitions across multiple books of business in the health care sector.

The framework approved by OHPB specifies a robust public input process. The new staff will coordinate the analysis, solicit input from stakeholders and the public, and coordinate with other OHA efforts to ensure alignment and connection to OHA's broader goals such as achieving a more equitable, sustainable, and stable health care system.

3. How does this policy package further OHA's mission and align with its strategic plan?

The purpose of reviewing proposed mergers and acquisitions is to ensure any significant changes in the health care sector help the state achieve the triple aim and advance equity, both of which are core to the Governor's policy priorities and OHA's strategic plan.

As Oregon's health care system responds to and eventually recovers from the current COVID-19 crisis, we must ensure mergers and acquisitions do not further destabilize the health care system or decrease quality or value.

4. Is this policy package being requested because of an Oregon Secretary of State or internal audit? If so, provide further information.

No.

Quantifying results

5. How will OHA measure the success of this policy package?

The number of proposed mergers and acquisitions OHA reviews would function as the measurement of success. When OHA allows for a merger or acquisition to occur, the agency may impose conditions that the merging or acquiring entities must achieve, be they specific quality outcomes, equity successes, or other requirements. When OHA denies a proposed merger or acquisition from taking place, it would be on the grounds that the merger or acquisition would not advance or would reverse progress toward the triple aim or exacerbate health inequities. Therefore, the measure of success is the number of reviews the team conducts.

Additionally, one of the guiding principles of the framework approved by the Oregon Health Policy Board is that the proposed merger and acquisition review process be transparent and informed by the public and stakeholders through meaningful engagement. The increased degree of transparency in the health care system as a result of this policy package would be another measure of success.

6. Is this policy package tied to a legislative Key Performance Measure (KPM) and/or an OHA performance measure? If yes, identify the performance measure(s).

Yes. The tier 1 performance measure titled Statewide Sustainable Cost of Care (1AOM10A) is inherently connected to ensuring any future merger and acquisition in Oregon's health care sector does not unjustifiably increase the cost of health care or decrease the quality of care.

7. What are the long-term desired outcomes?

As Oregon recovers from the COVID-19 crisis, it is imperative that our health care regulatory infrastructure support and stabilize the health care system with the primary focus on how changes to the health care system affect Oregonians' access to care, quality of care, and cost of care.

Reviewing all major health care mergers and acquisitions would ensure Oregon's health care system achieves the triple aim and increases health equity.

8. What would be the adverse effects of not funding this policy package?

The Oregon Health Policy Board-approved framework for reviewing CCO-related mergers and acquisitions focuses on the triple aim, transparency, and advancing equity. By not expanding this kind of review to mergers and acquisitions in the broader health care sector, there is a risk for greater consolidation in the market, which may result in increased prices without any increases in value, quality, or equity.

Achieving the triple aim, advancing equity, and increasing transparency are important goals during normal times. COVID-19 and its impact on the health care system makes these goals crucially important. As smaller providers confront financial challenges as a result of COVID-19, there is a risk they will be acquired by larger providers, leading to further consolidation in the provider market. Without this policy package it is possible that Oregon's health care system will develop in such a way that moves away from achieving the triple aim.

How achieved

9. What actions have occurred to resolve the issue prior to requesting a policy package?

The Department of Consumer and Business Services regulates parts of the commercial health insurance market but does not evaluate proposed mergers and acquisitions based on their impact on the triple aim or equity. Granting OHA additional authority to review proposed mergers and acquisitions would allow for more comprehensive analysis.

Secondly, the Sustainable Health Care Cost Growth Target program that OHA is developing as per Senate Bill 889 (2019) will focus on cost and cost growth in the health care sector, but being able to review *proposed*

mergers and acquisitions – before they occur – would greatly increase the likelihood that prices for health care services remain sustainable.

10. What alternatives were considered and what were the reasons for rejecting them?

No alternatives were considered.

11. Does this policy package require any changes to existing statute(s) or require a new statute? If yes, identify the statute and the legislative concept.

Yes. This policy package would build off Senate Bill 1041 (2019) and required amendments to ORS 413.032, 413.037, 413.181, 414.625, 414.651 and 414.652. Changes to statute are intended grant OHA the authority to review and approve mergers and acquisitions that meet the following review criteria (modeled from Massachusetts law):

- A merger or affiliation with, or acquisition of or by, a carrier.
- A merger with or acquisition of or by a hospital or hospital system.
- Any other acquisition, merger, or affiliation (such as a Corporate Affiliation, Contracting Affiliation, or employment of Health Care Professionals) of, by, or with another Provider, Providers (such as multiple Health Care Professionals from the same Provider or Provider Organization), or Provider Organization that would result in an increase in annual Net Patient Service Revenue of the Provider or Provider Organization.
- Any Clinical Affiliation between two or more Providers or Provider Organizations.
- Any formation of a partnership, joint venture, accountable care organization, parent corporation, management services organization, or other organization created for administering contracts with

Carriers or third-party administrators or current or future contracting on behalf of one or more Providers or Provider Organizations.

Note that House Bill 2362 (2021) defines what types of transactions are subject to review, based in part on the total revenue of the proposing entities.

Changes to statute also provide OHA with the authority to charge the acquiring entity a fee to cover the cost of work associated with reviewing the transaction, similar to the mechanism provided for similar activity when undertaken by DCBS and as provided in Senate Bill 1041 (2019) for OHA with regard to CCO-related transactions. OHA would be required to report summarized findings on the impact of the merger or acquisition on the triple aim, in accordance with the framework approved by the Oregon Health Policy Board.

Additionally, the statute should grant OHA the authority to:

- Suspend a proposed transaction while conducting an analysis of the impact on the triple aim.
- Obtain otherwise confidential documents as part of the analysis.
- Coordinate with the Department of Justice so findings from OHA's analysis informs any legal action the Department of Justice may take.

12. What other state, tribal, and/or local government agencies will be affected by this policy package? How will they be affected?

OHA will partner with the Department of Consumer and Business Services and the Department of Justice to align regulatory oversight of reviewing proposed mergers and acquisitions. Local and tribal governments will not be directly affected by this policy package. All people in Oregon and all purchasers of health care will

indirectly benefit from achieving the triple aim and ensuring market consolidation does not result in cost increases.

13. What other agencies, programs or stakeholders are collaborating on this policy package?

No other agencies are collaborating on this policy package.

14. How does this policy package help, or potentially hinder, populations impacted by health inequities from achieving health equity[1] or equitable health outcomes?

Equity analysis is a core component of the merger and acquisition review framework the Oregon Health Policy Board approved. Applying this same equity analysis to the broader health insurance system will ensure all proposed mergers and acquisitions are analyzed for their impacts on equity. Moreover, this policy package operationalizes a process that will move the health system to at least consider health equity as an important element in any significant system change. This could dramatically improve health equity over the long term in Oregon and represents a paradigm shift in merger and acquisition review.

Staffing and fiscal impact

Implementation date(s): March 2022

End date (if applicable): Ongoing

15. What assumptions affect the pricing of this policy package?

The program launches March 2022.

[1] Health Equity: When all people can reach their full potential and well-being and are **not disadvantaged by their race, ethnicity, language, disability,** gender, gender identity, sexual orientation, social class, intersections among these communities or identities or other socially determined circumstances.

16. Will there be new responsibilities for OHA? Specify which programs and describe their new responsibilities.

Yes. Health Policy and Analytics will have new responsibilities for analyzing proposed mergers and acquisitions, managing the public and stakeholder input process, publishing findings from the analysis, promulgating rules pertaining to the above activities, and coordinating with other state agencies as needed.

17. Will there be new responsibilities for or an impact on Shared Services? If so, describe the impacts and indicate whether additional funding is necessary.

No impact on Shared Services other than the usual onboarding of new staff, creating new user profiles on the network and other tasks related to new staff.

18. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

Not applicable.

19. Describe the staff and positions needed to implement this policy package, including whether existing positions will be modified and/or new staff will be needed.

This policy package includes four new permanent, full-time positions:

- One Operations and Policy Analyst 4 to oversee program policies, processes, and vendor contracts
- One Operations and Policy Analyst 3 to assist with program startup and rulemaking, and the study of health care consolidation
- One Research Analyst 4 to analyze data and assist with analysis of transactions
- One Economist 3 to conduct market and cost analysis

Additional resources will be required to support the review board meetings, including venue space rental, travel costs, and other related costs.

The OHA team has onboarded a Special Assistant to the Attorney General (SAAG) to help with developing the rules for this program. The SAAG and DOJ's assistance will also be a cost to OHA.

20. What are the start-up and one-time costs?

OHA has already onboarded a vendor to assist with some of the review analysis in order to comply with the authority granted to OHA in Senate Bill 1041. No other start-up or one-time costs are expected.

21. What are the ongoing costs?

Each proposed merger and acquisition review would entail a public and stakeholder input process. As such, a small budget for space and public meeting logistics would be needed for ongoing costs. The estimate for this policy package assumes approximately six public meetings per year to fulfill this need.

22. What are the potential savings?

No expected savings would directly result from this work. However, by reviewing and potentially blocking mergers or acquisitions that would have resulted in increased costs for Oregonians and the state, there are potential long-term, indirect savings for state agency budgets, as purchasers of health care services, and for all Oregon residents paying for health care via premiums or out-of-pocket spending.

23. What are the sources of funding and the funding split for each one?

General Fund only.

Total for this policy package

	General Fund	Other Funds	Federal Funds	Total Funds	Pos.	FTE
Personal Services	$636,418			$636,418	4	2.84
Services & Supplies	$121,866			$121,866		
Capital Outlay						
Special Payments						
Other						
Total	**$780,457**	**$0**	**$0**	**$780,457**	**4**	**2.84**

Fiscal impact by program

	HPA Health Policy				Total
General Fund	$758,284				**$780,457**
Other Funds	$0				**$0**
Federal Funds	$0				**$0**
Total Funds	$758,284				**$780,457**
Positions	4				**4**
FTE	2.84				**2.84**

STATE OF OREGON

DEPARTMENT OF ADMINISTRATIVE SERVICES

DATE: August 18, 2020

TO: Karen Jamieson

FROM: Rhonda Nelson, DAS CFO, Capital Finance Analyst

SUBJECT: **2021-23 XI-Q Request for Automated Dispensing Cabinets**

The following information is intended to assist you in preparing an Agency Request Budget that incorporates funding for the Automated Dispensing Cabinets project as outlined in your request dated May 15, 2020. In preparing the following estimate, we anticipated an October 2021 XI-Q bond sale (see attached estimated debt service & COI schedule for further details).

If you decide to move forward with this project a policy package will be required. The policy package should include the project costs, issuance costs and any 2021-23 debt service. Consult with your assigned Chief Financial Office (CFO) Analyst to determine the appropriate packages.

Category	Appropriated Fund	ORBITS Compt Srce #	Amount
Project Proceeds			
Revenue	3020 OF Capital Construction	0555 (GF Bonds)	$3,500,000
Expense - Capital Outlay	3020 OF Capital Construction	5XXX (Capital)	$3,500,000
Cost of Issuance			
Revenue	3400 OF Limited	0555 (GF Bonds)	$55,000
Expense - S&S	3400 OF Limited	4650 (Other S&S)	$55,000
Debt Service: 2021-23			
Revenue	8030 GF Debt Service	0050 (GF Appropriation)	$474,497
Expense - Principal	8030 GF Debt Service	7100 (Principal-Bonds)	$320,000
Expense - Interest	8030 GF Debt Service	7150 (Interest-Bonds)	$154,497

Over the life of the financing, your agency will be responsible for on-going financing costs such as fiscal agent fees, arbitrage calculation fees and an assessment for Oregon State Treasury (OST) Debt Management Division. The non-OST financial costs are estimated at $3,000/year for each bond sale. OST financial costs can be found in the Price List under OST assessments.

Please email me at Rhonda.nelson@oregon.gov or call me at (503) 378-8927 if you need additional information.

Attachment: Estimated Debt Service & COI Schedule

cc: Patrick Heath

STATE OF OREGON

DEPARTMENT OF ADMINISTRATIVE SERVICES

DATE: August 18, 2020

TO: Karen Jamieson

FROM: Rhonda Nelson, DAS CFO, Capital Finance Analyst

SUBJECT: **2021-23 XI-Q Request for Well Water Treatment Facility**

The following information is intended to assist you in preparing an Agency Request Budget that incorporates funding for the Well Water Treatment Facility project as outlined in your request dated May 15, 2020. In preparing the following estimate, we anticipated an October 2021 XI-Q bond sale (see attached estimated debt service & COI schedule for further details).

If you decide to move forward with this project a policy package will be required. The policy package should include the project costs, issuance costs and any 2021-23 debt service. Consult with your assigned Chief Financial Office (CFO) Analyst to determine the appropriate packages.

Category	Appropriated Fund	ORBITS Compt Srce #	Amount
Project Proceeds			
Revenue	3020 OF Capital Construction	0555 (GF Bonds)	$4,492,750
Expense - Capital Outlay	3020 OF Capital Construction	5XXX (Capital)	$4,492,750
Cost of Issuance			
Revenue	3400 OF Limited	0555 (GF Bonds)	$62,250
Expense - S&S	3400 OF Limited	4650 (Other S&S)	$62,250
Debt Service: 2021-23			
Revenue	8030 GF Debt Service	0050 (GF Appropriation)	$484,129
Expense - Principal	8030 GF Debt Service	7100 (Principal-Bonds)	$250,000
Expense - Interest	8030 GF Debt Service	7150 (Interest-Bonds)	$234,129

Over the life of the financing, your agency will be responsible for on-going financing costs such as fiscal agent fees, arbitrage calculation fees and an assessment for Oregon State Treasury (OST) Debt Management Division. The non-OST financial costs are estimated at $3,000/year for each bond sale. OST financial costs can be found in the Price List under OST assessments.

Please email me at Rhonda.nelson@oregon.gov or call me at (503) 378-8927 if you need additional information.

Attachment: Estimated Debt Service & COI Schedule

cc: Patrick Heath

Oregon State Hospital Capital Construction/Acquisition

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2019-21	$0.00	$0.00	$0.00	$0.00	0	0.00
Leg. Adopted 2021-23	$0.00	$7.99	$0.00	$7.99	0	0.00
Difference	$0.00	$7.99	$0.00	$7.99	0	0.00
Percent Change	N/A	N/A	N/A	N/A	N/A	N/A

Overview

The Legislatively Adopted Budget for the Oregon State Hospital includes two capital construction/acquisition projects for the 2021-23 biennium: Well Water Treatment Facility (policy package #423) and Automated Dispensing Cabinets (policy package #422). Both projects will be financed with Article XI-Q Bonds issued October 2021.

Project costs and purpose

The costs described below are for the 2021-23 biennium. Following each project's implementation plan, all bond issuance is expected to occur during the 2021-23 biennium, with no additional financing required in future biennia. Debt service will extend into the 2029-31 biennium and will be funded with General Fund.

The **Well Water Treatment Facility** project is expected to cost $5.0 million, which includes approximately $4.5 million for project costs, $62,000 for bond issuance, and $484,000 for debt service, as estimated by the Department of Administrative Services (DAS). This will fund the construction of a well water treatment facility and potable water storage tanks to provide a backup water supply to the hospital in the event of disruption of contamination of the city water supply. OSH has one single point of connection to city water that is fed through a 1950's era 10" steel underground pipe. This leaves the hospital vulnerable to a complete loss of domestic water and water for sanitation including flushing toilets. Loss of water could also shut down critical systems such as cooling which would then lead to overheating server rooms that could damage or require shutting down essential technology systems and access control.

Oregon State Hospital Capital Construction/Acquisition

The **Automated Dispensing Cabinets** project is expected to cost $3.6 million, which includes approximately $3.5 million for project costs, $55,000 for bond issuance, and $474,000 for debt service, as estimated by DAS. Automated dispensing cabinets (ADC) are the method by which medications are dispensed at the state hospital. They are integrated with electronic health records and control access to medications at the individual patient level to ensure patients receive the correct medication, in the proper dosage, at the right time. This project will replace 41 ADCs deployed throughout patient care areas on the Salem and Junction City campuses. The computers in each cabinet use the Windows 7 operating system, which is no longer supported by Microsoft or the Office of Information Services. Replacing the ADCs will address security risks related to using equipment without product support and avoid needing to immediately hire additional pharmacists and pharmacy assistants to manually provide medication to OSH patients.

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency: 443	OHA - Oregon State Hospital	Priority (Agency #):	2	Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Automated Dispensing Cabinet replacement	$ 3,500,000		Nov 2021	Apr 2023
	2600 Center St NE, Salem, OR 97301	GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	29398 Recovery Way, Junction City, OR 97448			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
	$ -		$ 3,500,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

The automated dispensing cabinets (ADCs) are the method by which medications are dispensed at Oregon State Hospital. These devices are integrated with the electronic health record and control access to medications at the individual patient level. These devices promote patient safety by requiring a bar code scan of the medication prior to administration to ensure patients receive the correct medication, in the proper dosage, at the right time.
Oregon State Hospital currently has 41 ADCs deployed throughout patient care areas on the Salem and Junction City campuses. These devices were purchased in 2012 and are nearing the end of their 10-year service life. The ADCs each have a computer that uses the Windows 7 operating system, which is no longer supported by Microsoft or OIS. This lack of support increases risk for security as well as ongoing product support. The ADCs serve a mission critical function at OSH. Without these cabinets, OSH would be passing medication manually, requiring immediate hire of additional pharmacists and pharmacy assistants.

Project Scope and Alternatives Considered

Project scope would include procurement and roll-out of new machinery at the Salem and Junction City campuses. Because of the deemed security risk to state systems, the only viable alternative to this project is manual pharmaceutical dispensing, requiring additional Pharmacists to be available on each unit; which increases cost, time, and the risk of human error in medication distribution.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS						
			$	**% Project Cost**		**$/GSF**
1	Building Cost Estimate					
2	Site Cost Estimate (20 Ft beyond building footprint)					
3	**TOTAL DIRECT CONSTRUCTION COSTS**		$ -		$	-
INDIRECT CONSTRUCTION COSTS						
4	Owner Equipment / Furnishings / Special Systems		$ 3,500,000	100%		
5	Construction Related Permits & Fees					
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs					
7	Architectural, Engineering Consultants					
8	Other Design and PM Costs		$ -			
9	**TOTAL INDIRECT COSTS**		$ 3,500,000	$ 1	$	-
10	**OWNER'S PROJECT CONTINGENCY**	insert %				
			$	**% Project Cost**		**$/GSF**
	TOTAL PROJECT COST		$ 3,500,000	100%	$	-

Project Image/Illustration (optional)

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency: 443	OHA - Oregon State Hospital	Priority (Agency #):	3	Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Potable water treatment and storage facility	$ 4,492,750		Nov 2021	Oct 2022
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	2600 Center St NE, Salem, OR 97301			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
	$ -		$ 4,492,750	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

OSH is an entirely self-contained facility except for backup water. OSH has one single point of connection to city water that is fed through a 1950's era 10" steel underground pipe. This leaves the hospital vulnerable to a complete loss of domestic water and water for sanitation including flushing toilets. In May of 2018 the City of Salem water supply was contaminated with Cyanotoxins from an algae bloom in Detroit lake and issued a water advisory for at risk individuals.OSH took immediate steps to provide bottled water to all patients and staff since many of our patients and staff could be in the vulnerable categories and all of their medical histories are not known and we needed to ensure that there was a safe source of potable water. We also had to provide thousands of gallons of potable water for cooking patient meals. The total cost of the event to the hospital was $81,882.00.

The installation of a backup water system would also provide for sanitation in the event of a disruption of city water that could occur due to multiple reasons including contamination, waterline repairs and or replacement and an earthquake event that could leave the hospital without water for an extended period. Loss of water for sanitation in a secure facility with 620 psychiatric patients and corresponding staff 24-7 would be catastrophic.

Loss of water could also shut down critical systems such as cooling which would then lead to overheating server rooms that could damage or require shutting down critical computer systems.

Project Scope and Alternatives Considered

OSH commissioned the services of Affiliated Engineers NW, Inc in 2018 to complete a concept study, preliminary engineering and cost estimate and the study recommends a below grade water storage system in the non-historical area to the SE of the main campus supplemented by the existing well (with significant upgrades) at an estimated total construction cost of $4,380,000. A blackwater storage system was also studied but is a more expensive proposition and meets a less-likely need. The estimated construction cost for this system is $6,330,000 and is only recommended if OSH feels strongly that it meets a likely need. OSH is requesting funding for the potable water treatment and storage facility

ESTIMATED PROJECT COST

			$	% Project Cost	$/GSF
DIRECT CONSTRUCTION COSTS					
1	Building Cost Estimate		$ 4,492,750		
2	Site Cost Estimate (20 Ft beyond building footprint)				
3	**TOTAL DIRECT CONSTRUCTION COSTS**		$ 4,492,750	100%	$ -
INDIRECT CONSTRUCTION COSTS					
4	Owner Equipment / Furnishings / Special Systems				
5	Construction Related Permits & Fees				
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs				
7	Architectural, Engineering Consultants				
8	Other Design and PM Costs		$ -		
9	**TOTAL INDIRECT COSTS**		$ -	$ -	$ -
10	**OWNER'S PROJECT CONTINGENCY**	insert %			
			$	**% Project Cost**	**$/GSF**
	TOTAL PROJECT COST		$ 4,492,750	100%	$ -

Project Image/Illustration (optional)

Capital Financing Six-Year Forecast Summary 2021-23

Agency: OHA - Oregon State Hospital

Agency #: 443

Provide amounts of agency financing needs for the 2021-23 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction / Acquisition Projects				
General Fund Repayment	$ 7,992,750	$	$ 7,992,750	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	$ 7,992,750	$ -	$ 7,992,750	
Equipment/Technology Projects over $500,000				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	$ -	$ -	$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	$ 117,250	$	$ 117,250	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	$ 117,250	$ -	$ 117,250	
Total All Debt Issuance				
General Fund Repayment	$ 8,110,000	$ -	$ 8,110,000	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2021-23	$ 8,110,000	$ -	$ 8,110,000	

Capital Financing Six-Year Forecast Summary 2023-25

Agency: OHA - Oregon State Hospital

Agency #: 443

Provide amounts of agency financing needs for the 2023-25 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction / Acquisition Projects				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	$ -	$ -	$ -	
Equipment/Technology Projects over $500,000				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	$ -	$ -	$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	$ -	$ -	$ -	
Total All Debt Issuance				
General Fund Repayment	$ -	$ -	$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2023-25	$ -	$ -	$ -	

Capital Financing Six-Year Forecast Summary 2025-27

Agency: OHA - Oregon State Hospital

Agency #: 443

Provide amounts of agency financing needs for the 2025-27 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction / Acquisition Projects				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	$ -	$ -	$ -	
Equipment/Technology Projects over $500,000				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	$ -	$ -	$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	$ -	$ -	$ -	
Total All Debt Issuance				
General Fund Repayment	$ -	$ -	$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2025-27	$ -	$ -	$ -	

Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2021-23 Biennium

Agency Name: OHA - Oregon State Hospital

Proposed New Construction or Acquisition - *Complete for 5 Biennia*

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2021-23	1	Deferred Maintenance	**Salem and Pendleton construction or renovation projects to restore infrastructure**	883,816	1957		1,385,300			1,385,300
2021-23	2	Automated Dispensing Cabinets	**Replacement of medication dispensing equipment**	1,081,858	2375		3,500,000			3,500,000
2021-23	3	Water Treatment	**Potable water treatment and storage facility**	861,858	1915	-	4,492,750			4,492,750
2021-23										-
2023-25										-
2025-27										-
2027-29										-
2029-31										-

Proposed Lease Changes over 10,000 RSF - *Complete for 5 Biennia*

Biennium		Location	Description/Use	Term in Years	Total RSF[2] +/- (added or eliminated)	USF[3]	Position Count[1]	Biennial $ Rent/RSF[2]	Biennial $ O&M[4]/RSF[2] not included in base rent payment	Total Cost / Biennium
					A	B	C	D	E	(D+E)*A
2021-23										-
2023-25										-
2025-27										-
2027-29										-
2029-31										-

Planned Disposal of Owned Facility

Biennium		Facility Name	Description
21-23		Pendleton	Demolition of Building #108 ($100,000)

Definitions:

Position Count: **1** Total Legislatively Approved Budget (LAB) Position Count assigned to (home location) each building or lease as applicable.

RSF **2** Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

USF **3** Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.

O&M **4** Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial.

Facilities Maintenance

Key drivers of facility needs and measuring demand

Oregon State Hospital is subject to standards set by the Centers for Medicaid and Medicare Services (CMS) and reviewed and accredited through the Joint Commission on Accreditation of Healthcare Organizations (JCAHO). In addition to standard repair and maintenance of buildings and equipment, the hospital may be required to meet more stringent facilities requirements as determined by those governing bodies. These will be related to patient and staff safety, such as anti-ligature efforts.

The occupancy of the hospital is primarily determined by the judicial system. Periodic legislative changes impact the types and number of patients to be admitted to OSH. Depending on the changes in law, this can drive an increase or decrease to the facility demand, partially determined by the level of care required for new patient admissions and the associated adaptation of existing hospital space. Space requirements are therefore fluid. The measurement of space is done through monitoring of legislative and regulatory requirements, with associated increases or decreases to staffing dependent on shifting requirements and the needs of the patients.

Challenges over next 10 years

- Construction or renovation to ensure efficient hospital utilization and sustainability.
- Lifecycle replacement of high value equipment and assets.
- Responding to regulatory changes requiring facility improvements.
- Ensuring a 5- and 10-year equipment replacement cycle is maintained.
- Funding to develop life cycle costing, and budget for life cycles in advance of equipment breakdown.
- Ensure upgrades are made to equipment to extend life cycles.
- Above standard wear and tear of a facility partially occupied by persons not invested in long term facility care.

What is needed to meet challenges

- Receive budgetary funding adequate to meet these challenges.
- Ensure related technology resources are adequate and available.
- Update and maintain associated maintenance software.

Facilities Summary Report

2021-23 Biennium

Agency Name: **OHA/Oregon State Hospital**

Owned Facilities Over $1 million — **FY 2020 DATA**

Number of Facilities	21		
Current Replacement Value $ (CRV)	$ 501,259,117	Source: Risk	Risk or FCA
Gross Square Feet (GSF)	*927,733*		
Usable Square Feet (USF)	*675,451*	*Estimate/Actual*: *72.8*	% USF/GSF
Occupants Position Count (PC)	2425	**USF/PC**	

Owned Facilities Under $1 million

Number of Facilities	29
CRV	$ 9,995,456
GSF	64,967

Leased Facilities 0

Total Rentable SF			
Biennual Lease Cost			
Additional Costs for Lease Properties (O&M)			
Usable Square Feet (USF)		*Estimate/Actual*	% RSF/GSF
Occupants Position Count (PC)		**USF/PC**	

Definitions

CRV Current Replacement Value Reported to Risk ***or Calculated Replacment Value Reported from Facility Conditions Assessment (FCA)***

RSF Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

USF Usable Square Feet per BOMA definition. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building.
If not known, estimate precentage.

PC Legislatively Approved Budget (LAB) Position Count

O&M Total Operations and Maintenance Costs for facilities including all maintenence, utilities and janatorial.

Facilities Operations and Maintenance and Deferred Maintenance Report

2021-23 Biennium

Agency Name: OHA/Oregon State Hospital

Facilities Operations and Maintenance (O&M) Budget

	2017-19 Actual	2019-21 LAB	2021-23 Budgeted	2023-25 Projected
Personal Service (Maintenance)	$11,657,322	$12,534,656	$13,798,776	$15,190,383
Services & Supplies (Maintenance)	$5,465,104	$4,431,279	$4,621,824	$4,820,562
O&M $/GSF (Maintenance)	$17.25	$17.09	$18.56	
Personal Service (Utilties & Janitorial)	$10,374,119	$11,815,663	$13,157,608	$14,484,553
Services & Supplies (Utilties & Janitorial)	$3,697,589	$3,932,636	$4,388,780	$4,577,498
O&M $/GSF (Utilities & Janitorial)	$14.18	$15.86	$17.68	

	General Fund	Lottery Fund	Other Funds	Federal Funds
O&M Estimated Fund Split %	90%		6%	4%

Non-PICS = .00725

Short and Long Term Deferred Maintenance Plan for Facilities Value Over $1M

	Current Value (2019)	Ten Year Projection	2021-23 Budgeted	2023-25 Projected
riorities 1-3 - Currently, Potentially and Not Yet Critical	$17,326,312	$15,355,356	$8,778,202	$11,790,245
priority 4 - Seismic & Natural Hazard				
Priority 5 - Moderization	$8,120,000	$8,120,000	$2,283,800	$3,736,200
Total Priority Need	$ 25,446,312.00	$ 23,475,356.00	$ 11,062,002.00	$ 15,526,445.00
Facility Condition Index (Need/CRV)	3.389%	3.00%	1.37%	1.00%

Assets Over $1M CRV	$501,259,117

Process/Software for routine maintenance (O&M)	
Process/Software for deferred maintenance/renewal	
Process for funding facilities maintenance	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 421 - Deferred Maintenance

Cross Reference Name: Capital Construction
Cross Reference Number: 44300-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Building Structures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 422 - Asset Replacement

Cross Reference Name: Capital Construction
Cross Reference Number: 44300-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Household and Institutional Equip.	-	-	-	-	-	-	-
Industrial and Heavy Equipment	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 423 - OSH Capital Improvement

Cross Reference Name: Capital Construction
Cross Reference Number: 44300-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Industrial and Heavy Equipment	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 433 - Technology Modernization

Cross Reference Name: Capital Construction
Cross Reference Number: 44300-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Household and Institutional Equip.	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 816 - Capital Construction

Cross Reference Name: Capital Construction
Cross Reference Number: 44300-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	7,992,750	-	-	-	7,992,750
Total Revenues	**-**	**-**	**$7,992,750**	**-**	**-**	**-**	**$7,992,750**
Capital Outlay							
Household and Institutional Equip.	-	-	3,500,000	-	-	-	3,500,000
Building Structures	-	-	4,492,750	-	-	-	4,492,750
Total Capital Outlay	**-**	**-**	**$7,992,750**	**-**	**-**	**-**	**$7,992,750**
Total Expenditures							
Total Expenditures	-	-	7,992,750	-	-	-	7,992,750
Total Expenditures	**-**	**-**	**$7,992,750**	**-**	**-**	**-**	**$7,992,750**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2021-23 Biennium **Cross Reference Number: 44300-089-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
General Fund Obligation Bonds	-	-	-	12,622,886	12,622,886	7,992,750
Total Other Funds	**-**	**-**	**-**	**$12,622,886**	**$12,622,886**	**$7,992,750**

Affirmative Action Report

The Equity Advancement Plan—also referred to as the Affirmative Action Plan—is a required compliance document fulfilling part of the Oregon Health Authority's (OHA) responsibility as a federal government contractor. Governor's Executive Order 17-11 also requires OHA to complete an affirmative action plan and engage in a variety of proactive efforts to advance workforce equity and inclusion.

This report summarizes progress that OHA has made in accomplishing its equity advancement goals for the 2019-2021 biennium and outlines the agency's goals for 2021-2023.[*] Note: the below progress report is a snapshot in time. Many activities are rapidly evolving, particularly with the agency's COVID-19 response and recovery efforts.

2019-2021 progress report

Goal 1: Meet and exceed parity in all EEO job categories and subcategories.

Strategic plan

To fulfil the agency's vision of a healthy Oregon, OHA began efforts in 2019 to develop a strategic plan, starting with holding engagement sessions with communities across the state that have not been reached in the past. The agency organized engagement sessions where facilitators asked a set of key questions regarding supports and barriers to achieving better health. Responses to the questions were compiled into a report to inform the plan's goals, strategies and initiatives. In late 2019 and early 2020, OHA leaders prioritized top themes from the report, which resulted in identifying the plan's overarching goal: eliminate health inequities in Oregon by 2030. In August

[*] At the time this report was prepared for the Governor's Budget, OHA's 2021-23 Equity Advancement Plan was under review by the Governor's Office. Therefore, some of the information outlined in this document may be revised in the agency's corresponding Equity Advancement Plan, upon the Governor's Office review.

2020, the Executive Leadership Team began reengaging with the strategic plan after efforts were paused due to the agency's involvement in the COVID-19 response. In 2021, strategic planning efforts resumed, focused on expanding anti-racist education and practices across the agency.

Performance system

OHA has established a performance system process to bring more business rigor to OHA operations and drive agency focus toward OHA's goals of transforming health and health care for Oregonians. Three measures in the performance system pertain directly to the OHA workforce: 1) increase OHA workforce engagement; 2) improve workforce equity and inclusion, and 3) develop and support the OHA workforce. During the biennium, a cross-agency workgroup collaborated on developing the *Improve Workforce Equity and Inclusion* outcome.

Steward relationships with diverse communities and Tribes throughout the state

COVID-19 response

Both preceding and during the COVID-19 pandemic, OHA meaningfully engaged communities by working with trusted partners across the state to address health and equity gaps. Notable examples of the agency's community engagement activities around the COVID-19 response include:

- In 2020, the Oregon Legislature approved OHA's request to direct $45 million in federal Coronavirus Aid, Relief and Economic Security Act funds to address social determinants of health, systemic racism and other health and economic disparities. Additionally, the Public Health Division awarded $25 million in grants to approximately 170 community-based organizations across the state to provide culturally and linguistically appropriate and accessible information and services to communities at higher risk for COVID-19.
- The Safe + Strong (Unidos + Fuertes) campaign features a website, social media, radio ads, digital display ads and radio PSAs in English and Spanish.
- OHA was in ongoing communication with the 25-member Disability Emergency Management Advisory Council of Oregon.
- In early 2021, OHA launched a Vaccine Advisory Committee to co-create a vaccine sequencing plan focused on health equity to meet the needs of systemically affected populations.

OHA strategic plan

As part of the strategic planning process, OHA asked for initial input from communities historically not engaged by the agency. In 2019, OHA started by creating a plan to engage and learn from communities across the state, then partnered with stakeholders to plan community engagement events. The process began by asking communities if they wanted to provide feedback on the OHA strategic plan and, if so, how they wanted to give input. A culturally specific community-based organization or a grassroots community member led each event, which was individually customized to be culturally and linguistically appropriate. Community leaders facilitated most events by asking a short list of key questions, written in plain language and translated into multiple languages. OHA staff then analyzed all input and grouped it into themes. This process led to agency leadership identifying an overarching strategic plan goal of eliminating health inequities in Oregon by 2030.

Oregon Health Policy Board

During the biennium, Oregon Health Policy Board (OHBP) championed numerous community engagement activities. One notable highlight was in October 2019, the OBHP Health Equity Committee developed a definition of health equity that OHPB and OHA adopted.[†] Around the same time, the committee provided extensive feedback to OHA on policy development for the Coordinated care organization (CCO) 2.0 initiative and developed guidance documents for CCO health equity plans. Additionally, the committee participated in a workgroup tasked with creating a CCO health equity measure, "meaningful language access to culturally responsive health care services."

State Health Improvement Plan

The Public Health Division led the development of the 2020–2024 state health improvement plan (SHIP), which identified Oregon's health priorities with strategies to improve and measures to monitor progress. Priorities for 2020–2024 include institutional bias; adversity, trauma and toxic stress; behavioral health; access to equitable preventive health care; and economic drivers of health. PartnerSHIP, a community-based steering committee, consists of agencies serving priority populations and potential plan implementers. In 2019, subcommittees for each

[†] OHA health equity definition: https://www.oregon.gov/oha/OEI/Pages/ Health-Equity-Committee.aspx

priority formed with people from more than 68 organizations representing public health, health care, social services, education, academia, transportation, housing and the business community.

Equity and Inclusion Division

During the 2019-2021 biennium, the Equity and Inclusion Division collaborated with other OHA divisions to identify and implement equitable and culturally appropriate community engagement practices for a variety of OHA initiatives and programs. The following is a sample of community engagement accomplishments led by the division and its committees:

- The division's Community Advisory Council centers community voices in the division's work to improve health equity and to establish a more equitable relationship between the division, OHA and Oregon's diverse communities.
- Regional Health Equity Coalitions (RHECs) are autonomous, community-driven, cross-sector groups whose backbone organizations are non-governmental in nature. The RHEC model works by building on the inherent strengths of local communities to meaningfully involve them in identifying sustainable, long-term, policy, system and environmental solutions to increase health equity for communities of color, and those living at the intersection of race/ethnicity and other identities most affected by inequities. At the time of this report's publication, there were six RHECs representing 11 Oregon counties and the Confederated Tribes of Warm Springs.
- Developing Equity Leadership through Training and Action (DELTA) is a nine-month statewide leadership program that advances multi-sectoral leadership toward health equity with community leaders, policymakers, administrators and clinicians recruited from communities of color, health departments, hospitals, clinics, CCOs and a variety of other types of organizations. During the 2018-2019 DELTA cohort, individuals from 34 organizations participated in the program. In 2019-2020, a pilot cohort was hosted with a focus on behavioral health. For 2020-2021, DELTA completed its first virtual cohort.
- The Health Care Interpreter Program works directly with a council and the community to develop training standards, approve training programs, and provide support for training programs to increase the number of qualified and certified health care interpreters throughout the state. As of July 2020, 740 health care interpreters were enrolled in OHA's registry.

- The Traditional Health Worker (THW) Program promotes the roles, engagement and use of the traditional health worker workforce, which includes community health workers, peer wellness specialists, personal health navigators, peer support specialists and birth doulas. The THW Commission has 23 members, many of whom are frontline traditional health workers from throughout the state. As of September 2020, OHA certified a total of 3,300 THWs and approved 53 trainings and continuing education programs.
- HB 2011 directs 23 Oregon health-related boards to require their professional licensees to complete cultural competency continuing education. The Cultural Competence Continuing Education Committee recommends approval to OHA of cultural competence continuing education trainings for 25 types of health care professionals. As of this report's publication date, OHA had reviewed a total of 57 trainings.

Equitable hiring strategies

In 2019, OHA hosted a series of town hall presentations outlining workforce equity and inclusion priorities for the biennium. Equity and Inclusion Division staff then met with division directors to identify division-specific priorities. Equity in hiring was consistently mentioned, which led to collaboration among the Equity and Inclusion Division and hiring managers to incorporate anti-racism, equity, inclusion and accessibility practices into various recruitments. As a result of these ongoing consultations, the Equity and Inclusion Division created a toolkit and e-training on equity in hiring strategies for OHA hiring managers and interview panelists; at the time of this report's publication, both the toolkit and e-training proposal are in the final stages of development.

Goal 2. Increase recruitment, retention and promotion of a workforce that represents the changing demographics of Oregon.

Assess agency suite of mandatory trainings to address equity gaps

In April 2019, the Office of Human Resources assessed existing trainings available to staff, reviewing curriculum and making recommendations for changes to the Executive Leadership Team. Additionally, a training resource and needs assessment was completed, which identified management training, succession program/mentoring and onboarding improvement as the top three needs.

To address agency-specific training needs, OHA transitioned several staff from a joint-agency training unit previously shared with the Oregon Department of Human Services. In 2020, OHA announced the formation of the new Office of Human Resources Training and Development Unit, structured to provide the level of service that meets goals established in the strategic plan. With OHA's strategic plan goal to eliminate health inequities in Oregon by 2030, more work is planned over the 2021–2023 biennium to expand agencywide education and practices related to health equity and anti-racism.

Goal 3. Increase OHA implementation and practice of equity, diversity and cultural responsiveness in services and the workplace.

Use the training system to support and develop cultural responsiveness among all employees

As part of the strategic plan development process, OHA held a series of anti-racism trainings in 2019 with more than 100 executive leaders and managers. OHA also held related trainings with a steering committee responsible for coordinating community engagement during the design of the strategic plan. In late 2020 and early 2021, contractors who provided the trainings partnered with the Executive Leadership Team to plan expanded trainings that reach more staff throughout the agency. Incremental progress was also made to expand organizational learning about equity, diversity and inclusion. Some notable examples led by the Equity and Inclusion Division include: facilitating unconscious bias and equity in hiring trainings with internal teams; acquiring a "Structural Racism in Oregon" timeline exhibit for teams to use in training events; and sponsoring 10 agency employees to become Intercultural Development Inventory qualified administrators.

Coordinated and centralized systems to increase equity

Since 2019, more than 100 OHA executive leaders and managers have participated in anti-racism trainings. OHA plans to expand these trainings more broadly across the organization. This represents a key coordinated cultural change strategy to build internal capacity and support for the OHA strategic plan goal to eliminate health inequities in Oregon by 2030.

In 2019, OHA established a centralized accommodation budget procedure for individual managers and units to ask for funding to accommodate prospective and current employees. As a result, employees do not have to continually educate new managers on their accommodation needs.

In 2020, OHA convened two new committees, the Equity Advancement Leadership Team and the Gender Identity Policy Work Group, which demonstrate a commitment to an agencywide approach to advancing equity and inclusion in the workforce. Lastly, OHA is developing two policies to support the workforce: a flexible work solutions policy and an organizational resilience and healing policy.

Maintain and the expand the OHA employee resource group program

During the biennium, the number of OHA-recognized employee resource groups (ERGs) expanded from four to seven. The ERG program continued to expand in part because of ongoing outreach and communications activities throughout the agency. In 2020, advocacy by ERG members led to the Executive Leadership Team approving a revision to the agency's ERG policy, which increased the amount of work time available for ERG leaders to conduct ERG activities.

Goal 4. Increase ability to measure, evaluate and set benchmarks of data, documenting barriers to achieving progress on equity advancement goals.

Explore Workday functionality to support workforce equity and inclusion initiatives

OHA is in the initial stages of using Workday to provide information and data about the workforce. This information will help the Executive Leadership Team and managers understand trends with recruitment, promotions, separations, retention and other measures that support the agency's equity advancement goals.

OHA experienced significant barriers with tracking demographic diversity of prospective employees throughout the hiring process. Workday has allowed the agency to create reports on the overall applicant pool. However, it

remains unclear whether Workday has functionality to track demographics of candidates as they move through various rounds of screening, interviewing and reference checks.

As the agency's performance system measures are refined, OHA will have better information to address barriers to hiring, advancement and retention of people of color and people with disabilities.

READL demographic data collection for the workforce

READL is an effort to increase and standardize race, ethnicity, language and disability data collection across the Oregon Department of Human Services and OHA. Informed by communities most affected by inequities, READL includes a set of standardized data categories and questions that OHA and ODHS datasets must collect. In an effort to achieve OHA's READL compliance with the Workday, the Equity and Inclusion Division conducted initial groundwork to plan dissemination of a voluntary READL survey with OHA employees. This work is currently paused as a result of prioritizing workloads related to the COVID-19 response.

Goal 5. Maintain and improve communication and collaboration to achieve equity advancement goals.

Equity Advancement Leadership Team

In 2020, following an agencywide recruitment process, the OHA Director and Equity and Inclusion Division director convened the Equity Advancement Leadership Team. Comprised of staff from across OHA with lived and professional experience in advancing health equity and makes, the team makes recommendations to the agency on informing and operationalizing the OHA strategic plan, performance system and equity advancement plan.

Quality improvement of workforce equity and inclusion data

During the biennium, the Equity and Inclusion Division and Office of Human Resources continued partnership efforts to improve the quality of workforce data available for various strategic initiatives, most notably the *Improve OHA Workforce Equity and Inclusion* outcome in the OHA performance system.

Workforce demographic analysis

OHA defines parity as achieving comparable representation of non-dominant racial/ethnic groups, people with disabilities and females (binary gender) in every job category in the agency's workforce in the same proportion as they are represented in the potential labor market.

At the time of this report's publication, OHA chose to estimate parity by comparing its workforce to population demographics in and near counties where OHA employees work. For this report, these counties included: Multnomah, Clackamas, Washington, Marion, Lane, Linn, Benton, Yamhill and Polk counties (Oregon) and Clark County (Washington). In future reporting, OHA will make adjustments in how it compares its workforce to the Oregon population with the goal of centering populations most affected by health inequities.[‡]

Note: Statistical data for people with disabilities are dependent on voluntary self-identification. Because measures of the workforce representation of people with disabilities rely on voluntary self-identification, the actual number of OHA employees with disabilities remains unknown.

OHA workforce profile: June 30, 2020

Among 4,472 state government employees in OHA:

- 23.7 percent were people of color
- 73.4 percent of all OHA employees were White
- People with disabilities represented 2.6 percent of all employees; among all employees with disabilities, 69 percent were White

[‡] Data source for potential labor market: American Community Survey (ACS) Figures, 2015–2019, 5-year estimates from Public Use Microdata Sample (PUMS) data with Hispanic and Latinx adjusted as a race.

- Females (binary gender) represented 61 percent of all employees; among all female employees, 72.9 percent were White

In contrast, **among OHA's 393 supervisory managers and executive leaders**:

- 2.6 percent were people of color
- 85 percent were White
- 2.8 percent were people with disabilities, and
- 55.5 percent were female.

Among **OHA's 870 hires** (since Jan. 1, 2019):

- 26.8 percent (228) were people of color
- 59.9 percent (509) were White
- 1.1 percent (10) were people with disabilities, and
- 62.7 percent (545) were female.

Since June 30, 2018, the agency experienced:

- A 1.6 percent **increase in workforce representation of people of color**
- A 0.4 percent **decrease in the proportion of people with disabilities** in the workforce, and
- A 1 percent **decrease in the proportion of females** (binary gender) in the workforce.

OHA workforce parity estimates: June 30, 2020

OHA workforce (all employees)

Compared to the potential labor market:

- OHA is meeting or exceeding parity representation among all employees who identify as Asian, Black and African American, and female.

- OHA is below parity representation among all employees who identify as American Indian and Alaska Native, Hispanic and Latinx, Native Hawaiian and Pacific Islander, and people with disabilities.

Non-supervisory managers

Compared to the potential labor market:

- OHA is meeting or exceeding parity representation among non-supervisory managers who identify as American Indian and Alaska Native, Black and African American, and female.
- OHA is below parity representation among non-supervisory managers who identify as Asian, Hispanic and Latinx, and people with disabilities.

Supervisory managers

Compared to the potential labor market:

- OHA is meeting or exceeding parity representation among supervisory managers who identify as female.
- OHA is near parity representation among supervisory managers who identify as Black and African American.
- OHA is below parity representation among supervisory managers who identify as Asian, Hispanic and Latinx, and people with disabilities.

Hires

Compared to the potential labor market:

- OHA is meeting or exceeding parity representation among hires who identify as Asian, Black and African American, Hispanic and Latinx, Native Hawaiian and Pacific Islander and female.
- OHA is below parity representation among hires who identify as American Indian and Alaska Native and for people with disabilities.

Promotions

Compared to the potential labor market:

- OHA is meeting or exceeding parity representation in all agency promotions among employees who identify as Black and African American and as female. However, when examining promotion trends among management service employees, there are striking inequities affecting people of color.
- OHA is near parity representation in all agency promotions among employees who identify as Hispanic and Latinx.
- OHA is below parity representation in all agency promotions among employees who identify as American Indian and Alaska Native, Asian, Native Hawaiian and Pacific Islander, and people with disabilities.

Voluntary employee separations

Compared to all OHA employee separations:

- OHA has a relatively average representation among employees who identify as Black and African American in voluntary separations.
- OHA has a relatively high representation of employees who identify as American Indian and Alaska Native, Asian, Hispanic and Latinx, Native Hawaiian and Pacific Islander, people with disabilities, and female in voluntary separations.

Involuntary employee separations

Compared to all employee separations in the agency, OHA has a relatively high representation of employees who identify as Black and African American and as female in involuntary separations. Involuntary separations exclude deaths and unknown separations.

Equity advancement goals for 2021-2023

The 2021–2023 equity advancement plan reaffirms OHA's strategic plan goal: eliminate health inequities in Oregon by 2030. To achieve this goal, the agency recognizes the need to do things differently. During the 2021–2023 biennium, OHA will focus on the following equity advancement strategies:

- **Continue strategic planning efforts.** Anti-racism is a core component of the strategic plan. OHA is facilitating ongoing anti-racism education and practice with its Executive Leadership Team and the "Group of 70" who are informing and developing the strategic plan. A key focus during the 2021–2023 biennium will be to expand anti-racist education and practices more broadly across the agency. It will also be important for OHA to identify and act on workforce-focused initiatives tied to advancing the strategic plan goal.

- **Develop an equity action plan.** Informed by the Equity Advancement Leadership Team, other key stakeholders and an agencywide equity-readiness assessment, the agency will develop and implement an equity action plan. The plan will serve as a roadmap for OHA-specific priorities and initiatives to improve workforce equity and inclusion. The equity action plan will align with and operationalize the strategic plan. As part of the equity advancement plan submitted every biennium to the Governor's Office, OHA will report on priorities and progress from the equity action plan.

- **Integrate equity, inclusion, anti-racism and accessibility into existing systems and processes**. One critical example of an action the agency can take immediately is to assess external and internal agency policies for equity-related consequences and impacts.

Oregon Health Authority
AUDIT RESPONSE REPORT

1. Oregon Department of Human Services (ODHS) and Oregon Health Authority (OHA): Statewide Single Audit Including Selected Financial Accounts and Federal Awards for the Year Ended June 30, 2018, audit #2019-14 (dated March 2019)

- Recommend management ensure year-end reporting methodologies reflect a complete understanding of transaction relationships as well as proper application of amounts provided by other entities.

  The year-end task list shows the annual meetings with each unit, including the Management Reporting Unit (MRU) of the Office of Financial Services, to provide information and inquire of changes. The fiscal year 2019 year-end list, Office of Financial Services MRU, is the actual agenda for items discussed with each unit. The MRU specific items include inquiring of new program revenues and expenditures.

- Recommend management implement monitoring processes to provide assurance over the accuracy of the MMIS claims edits and audits, as well as implement processes to understand the edits and audits controls and test their effectiveness and completeness. Additionally, management should continue to work with their service provider to maintain a comprehensive inventory of current MMIS edits and audits.

  1. *Rewrote the deliverable from Gainwell, the MMIS contractor, so that testing results are easier to read and understand.*
  2. *The steps involved in creating and implementing an edit into the MMIS require the interaction of at least three managers, including Medicaid Policy and MMIS Business Support Unit manager approval and approval from the EDI/Claims manager.*

3. *Since January 2021, OHA conducts monthly meetings involving managers from Provider Services, Claims, EDI, and BSU to review any claims/EDI issues, including new edits being proposed or developed. This meeting is a checkpoint to be sure that all units impacted by claims edit and audit changes are aware of proposed and pending changes, and to create accountability before implementing a new edit or audit in MMIS.*
4. *Staff with access to MMIS Edits and Audits is 4.*
5. *Weekly audit activity reports on the four analysts who can update edits and audits in the MMIS are generated and reviewed by HSD leadership and management to monitor activity by the analyst in MMIS to determine if any incorrect actions have occurred.*
6. *MMIS contains audit tables detailing the activities of users with ability to make edits and audit changes – HSD Management monitors for suspicious activity.*
7. *The MMIS Business Support Unit is reviewing options for automated or enhanced solutions monitoring of edits.*
8. *OHA maintains system documentation in the Oregon Project Workbook site, secure for access by management, which serves as project site for MMIS and houses system documentation including details on edits.*

- Recommend management strengthen the review of contracts to ensure the correct funding sources are included and that contracts and the subsidiary system agree.

  The corrective actions that were taken during the 2017-2019 biennium were partially implemented; we updated the language for the agreement template but were not able to amend every agreement before the end of the period. The modified language was included in all of the new 2019-2021 agreements and should be considered fully Resolved as of July 1, 2020 (the agreements for 2017-2019 expired on June 30, 2020 and the new agreements were effective on July 1st).

- Recommend department management implement procedures to gain an understanding of controls over transactions processed by service organizations and follow established procedures to ensure all revenue due to the department is received.

By implementing the items below, the program can more easily monitor claims activity and follow up quickly with our Pharmacy Benefit Manager (PBM) and contract pharmacies relating to contract compliance, when necessary. We include this analysis in our bi-weekly operational meetings with the PBM and it is reviewed at our monthly 340B Oversight Committee and Financial Review meetings. We can be confident that the revenue numbers reporting on both federal grant and state fiscal year reports are reconciled to SFMA and to the PBM's external accounting system as well.

- ***Developing and updating policies and procedure documents pertaining to the collection, process and summarization and analysis of program income***

  Department management immediately implemented procedures for the receipt and reconciliation of pharmaceutical cost recoveries, known as "Program Income for Insurance Claims Reimbursements Revenue" (AOBJ 2653). Policy documents to formalize the newly refined processes are under review awaiting final approval.

- ***Creating an accounts receivable (AR) model in Excel to track amounts owed to the Program by the seven contract pharmacies for insurance claim reimbursements***

  The Program audited all program income transactions, both billing and payments, back to July 1, 2015. An excel tracking sheet was created to download and record contract pharmacy accounts receivable invoices directly from the Program's Pharmacy Benefits Manager's (PBM) database. Payment tracking is included on the accounts receivable tracking sheet to ensure reconciliation to PBM's portal as well as to OFS daily cash reports received from the state's receipting office in Salem.

  Enhancements to the tracking sheet were added to expand reporting periods for both federal and state fiscal years. This allows the Program to track amounts carried forward from year to year, as well as to generate predictives for budgeting and program income activity. This information supported requests for limitations reporting, and the Legislative Fiscal Officer to understand and learn about our program's activities. These

predictives are actively used by program management to better understand and detect changes in program income activities by the PBM, acting as fiscal intermediary, as well as contract pharmacy transactions claims activity in general.

- ***Downloading all invoiced claims into a secured portal to add to the AR model***

  Program income insurance claims reimbursement invoices are generated by the PBM's accounting system and posted to their secure portal semi-monthly. The Program downloads the information and imports these directly into the program income/accounts receivable tracking sheet in excel format on the 1st and 16th of each month. The new entries are compared to the prior download to observe all changes to the PBM Portal since the last download.

- ***Evaluating amounts due from each PBM on a biweekly basis and following up using collection procedures for any that are past due***

  Program management reviews our program income's accounts receivable position and contract pharmacies' contract performance on a monthly basis at our 340B compliance committee meeting and follows up with contractors accordingly. At our request, our PBM is also including an accounts receivable summary semi-monthly to show the outstanding (unpaid) invoices currently owed to the program.

- ***Posting payments daily into the AR mode***

  Daily, the Program posts cash receipts sent by the PBM, who directly receives contract pharmacies' insurance claim reimbursement billings payments as part of their fiscal intermediary services provided for in their contract. Each month, these cash receipts are recorded and compared to both the OFS Receipting Unit's monthly cash receipt report for both amount and AOBJ coding and then reconciled to SFMA accounting system.

- ***Evaluating, reconciling and summarizing revenue to determine budget versus actual on a weekly basis***

  Program income invoices are recorded and summarized on a biweekly basis when PBM generates contract pharmacy billings. Payments are applied to the specific invoice numbers as they are received by the Program on a daily basis. Reports are generated from the excel model and reviewed by program management and the 340 Monitoring Committee. Contract pharmacy performance is discussed, including billing and payment practices.

- Recommend management implement monitoring processes to provide assurance over the accuracy of MMIS claims edits and audits, as well as implement processes to understand the edits and audits controls and test their effectiveness and completeness. Additionally, management should continue to work with their service provider to maintain a comprehensive inventory of current MMIS edits and audits.

  1. *Rewrote the deliverable from Gainwell so that testing results are easier to read and understand.*
  2. *The steps involved in creating and implementing an edit into the MMIS require the interaction of at least three managers, including Medicaid Policy and MMIS Business Support Unit manager approval and approval from the EDI/Claims manager.*
  3. *Since January 2021, OHA conducts monthly meetings involving managers from Provider Services, Claims, EDI, and BSU to review any claims/EDI issues, including new edits being proposed or developed. This meeting is a checkpoint to be sure that all units impacted by claims edit and audit changes are aware of proposed and pending changes, and to create accountability before implementing a new edit or audit in MMIS.*
  4. *Staff with access to MMIS Edits and Audits is 4.*
  5. *Weekly audit activity reports on the four analysts who can update edits and audits in the MMIS are generated and reviewed by HSD leadership and management to monitor activity by the analyst in MMIS to determine if any incorrect actions have occurred.*

6. *MMIS contains audit tables detailing the activities of users with ability to make edits and audit changes – HSD Management monitors for suspicious activity*
7. *The MMIS Business Support Unit is reviewing options for automated or enhanced solutions monitoring of edits.*
8. *OHA maintains system documentation in the Oregon Project Workbook site, secure for access by management, which serves as project site for MMIS and houses system documentation including details on edits.*
9. *OHA reviews, on a weekly basis, the claims edits and audits in MMIS.*

- Recommend department management investigate and identify the extent to which client income was verified. Also recommend department management provide appropriate notification and training to staff to ensure that data is entered in a manner that would ensure the ONE system appropriately accesses the hub to verify income eligibility.

  The department has provided additional guidance by way of an all-staff transmittal issued in March of 2019, has updated the staff eligibility manual in April 2019, and made an update to the ONE eligibility system on April 11, 2019 to default the question about verification to trigger the Federal Data Services Hub. This update was done to ensure the Hub is pinged, regardless of the avenue in which the application is entered, when no one on the case has income. After the system update, guidance regarding the update was put in an agency-wide newsletter in May of 2019. An all-staff transmittal was sent in August 2019 and staff training was also held.

  The department added an updated guide on the "No Income Verification Section" as a link to the staff eligibility manual.

- Recommend management strengthen controls to perform timely eligibility redeterminations and verification of client income, and ensure eligible clients are appropriately enrolled in both Medicare and Medicaid. Additionally, we recommend management provide periodic training to caseworkers to reduce the risk of administrative errors. We also recommend management correct all identified issues and reimburse the federal agency for unallowable costs.

The ONE system was implemented statewide on February 1, 2021. The ONE system requires that fields and screens be completed before an eligibility worker can advance in the system. Verifications are automated via interfaces when possible and must be reviewed. In addition, the ONE system contains a robust rule engine, and checks for correct program enrollment prior to the authorization of benefits. These systematic actions will support accurate and timely eligibility determinations now and into the future.

- Recommend department and authority management strengthen controls to ensure documentation supporting a provider's eligibility determination is retained. We also recommend department management reimburse the federal agency for cost paid related to the ineligible provider.

  Questioned costs of $8,518 were adjusted through the JH system with document BTJHCQAP. The effective date of the adjustment is January 19, 2020.

  A missed data base verification has been added to the enrollment staff self-reporting spreadsheets. The state is reviewing a report to complete any missed required validations every three months.

  The automated solution is still a work in progress and will not begin to replace staff database checks until March 2020. We are also reviewing an automated missed check tool or a daily query to ensure missed checks are fixed within one business day.

- Recommend management ensure changes to the cost allocation process are included in its change log to ensure all changes are incorporated in subsequent plan submissions. Further, the department should ensure the discrepancies identified are corrected in the next plan submission.

  Going forward we are documenting all correspondence in a log with a number, brief description and to which plan year it applies. Additionally, with each update requested, the plans are being produced in their entirety where each version builds on the prior so that the most recent plan or update is always the most current and inclusive of all changes

and or updates. Regarding the Random Moment Sampling, most of those activity codes required narrative updates only to ensure the description of the calculation was accurate.

There were two activity codes that resulted in claiming differences:

Activity Code 4.A.8 – Pre-Finalized Adoption Assistance Case Management – The penetration rate used in activity code 4.A.8 is based on IV-E Foster Care. This rate should have instead been based on IV-Adoptions. The funding source charged for this activity, however, was in fact "TITLE IV-E ADOPTION ASSISTANCE". Because the Federal Funding source is correct, there is no adverse impact to reporting. Because the Foster Care penetration rate is lower (57.07%) than the Adoptions rate (86.24%), the resulting impact on claiming is that Oregon under-claimed to IV-E. Since the amount that is not funded by IV-E is charged to State Funds (GF), as such no correcting entry is necessary.

Activity Code 4.A.2 Transportation for Medical, Dental, And Mental Health Services – The penetration rate used in this activity is XIX Foster Care (XIX FC) eligible children. The rate should have instead been XIX weighted / blended (based on Foster Care and In-Home). The approximate difference in rates is 2.5% less when using a blended rate. As a result, the agency over-claimed to title XIX. Activity code 4.A.2 accounts for approximately 1.77% of Child Welfare Survey results. The overall impact to Child Welfare RMSS results is 0.043% (or a 2.5% XIX reduction in the 1.77% of survey responses in activity code 4.A.2), the Federal Fund impact and correcting entry is estimated at approximately $63,000.

The entry for 4.A.2 was made with document numbers BTCC2130 through BTCC2136. Total Federal Fund impact was $36,204. The initial estimate was based on averages versus a month-by-month calculation. This was reported on the CMS-64 FFY19Q4.

- Recommend management strengthen internal controls to ensure all costs entering the cost pools are allowed and for the correct amount. Further, the department should identify any additional mileage rate errors and correct all known issues.

The agency has a regular process to review for duplicate payments; however, the questioned payment was missed. It was corrected October 30, 2018 on document AR075480 for $2,201.

Also, the agency will be working with program staff to ensure they understand that submissions for court witness mileage reimbursements are paid a different IRS per diem rate. The agency reviewed court witness mileage reimbursements and found an additional 27 transactions paid at the inappropriate rate, resulting in $535.33 in overpayments. This amount was adjusted March 15, 2019 on BTCL1177. The questioned cost of $18.20 was also adjusted March 13, 2019, on BTCL1176.

2. Oregon's Framework for Regulating Marijuana Should Be Strengthened to Better Mitigate Diversion Risk and Improve Laboratory Testing, audit #2019-04 (dated January 2019)

- Recommend OHA enforce existing data reporting requirements for medical marijuana growers.

Enforcement of non-reporting for those using OMMOS began with the program issuing a bulletin on April 2, 2019 to all interested parties advising of the upcoming enforcement actions. Targeted warning notices were then sent on April 15, 2019 to growers who were in violation for not reporting. The warning provided them 15 days to log in and comply with reporting requirements or they could make changes to their registration and not be required to report. On June 4, 2019 the program began to issue notices of intent to impose civil penalties. The program started to enter into settlement agreements with some growers, others requested hearings, some did not reply. By June 24, 2019 the program issued final orders imposing $200 civil penalties. Those who did not respond or pay the penalty were referred to Accounts Receivable and can be referred to Department of Revenue for collection if Accounts Receivable does not receive payment. This is now an ongoing process and procedures where notices are issued regularly, civil penalties are issued, revocations issued for non-compliance, the program enters and tracks settlement agreements, and works with Department of Justice on contested case hearings and appeals.

- Recommend OHA establish inspection frequency goals and metrics and determine how many inspectors are needed to meet those goals.

  The Oregon Medical Marijuana Program (OMMP) tracked the workload of the Compliance Unit monthly, including inspection frequency, to help determine inspection goals and metrics. The document titled "2019 OMMP Compliance Unit Inspections and Enforcement Referrals" shows the progress over 2019.

  The program struggled to balance inspections of OMMP registered locations with enforcement of violations referred from the Oregon Liquor Control Commission (OLCC). OLCC was given legislative authority in 2018 to conduct inspections of certain medical marijuana facilities. OMMP has delegated inspection responsibility to OLCC for all grow sites reporting into the Cannabis Tracking System (CTS), including all sites with 3+ patients designated. The enforcement for any violation conditions observed by OLCC inspectors remains the responsibility of OMMP inspectors to pursue. Such cases are referred to OMMP.

  This case work represents a significant, time-consuming, and necessary function of the OMMP Compliance Unit, but which reduces the unit's ability to conduct grow site inspections. Efforts to conduct OMMP inspections were further complicated when the program lost two temporary compliance staff in the summer of 2019, leaving the team to just four permanent positions with no support staff compared to OLCC's staff of fifteen. Given the shortage of compliance staff, OMMP cannot adequately establish frequency of inspection goals and performing routine inspections will continue to be a challenge.

- Recommend OHA, under the guidance of the Governor's office and the Legislature, review the level of authority OMMP needs to improve its regulatory framework for security, product tracking, and bolster resources for inspections, or consider placing the medical marijuana compliance program within the existing Oregon Liquor Control Commission (OLCC) authority and control framework.

In legislative session 2020 and 2021, bills were introduced that outlined changes to the regulatory framework that would further streamline authority and enforcement over medical grow sites. Both HB 4034 in the 2020 legislative session and HB 2265 in the 2021 legislative session, moved the oversight and authority of grow sites with three or more patients to the OLCC and reduced plant counts to those registered with OMMP. Neither bill passed. Additionally, in the 2021 legislative session, HB 3013 proposed to move regulatory authority of medical dispensaries and processors from OHA to the OLCC. This bill too did not pass. OHA will continue to work with the Oregon Cannabis Commission on recommendations to the regulatory framework of medical marijuana and await direction from the Oregon legislature.

- Recommend OHA evaluate the reasons behind high inspection staff turnover and implement management strategies to reduce turnover.

  The four compliance specialists remain with the program and currently report directly to the section manager. The previous management position was turned into a limited duration position and has since ended.

  Prior to the elimination of the compliance management position, OMMP partnered with an Employee Assistance Program to provide employees an opportunity to bring forward their concerns and implemented actions to address them. Management took classes and employees have received burnout prevention classes. There has been no turnover since these changes.

- Recommend OHA perform a thorough study on the potential impacts and presence of microbiological and heavy metal contaminants in marijuana products, to make an informed decision on adding them to testing requirements, potentially in consultation with a reference lab.

  While OHA agrees with this recommendation, there are currently no resources to conduct such a study. Resources would need to be allocated for this study to occur. In the absence of dedicated resources to conduct a thorough study, OHA will reach out to other states with legalized marijuana to request their data related to testing

for specific microbiological and heavy metal contaminants. OHA can also convene a rules advisory committee to seek guidance on testing for microbiological and heavy metal contaminants in marijuana products.

- Recommend OHA in consultation with the Legislature, review options for medical marijuana testing and take action to better ensure product safety for medical marijuana patients. Potential actions could include:

    a. Implementing a public health campaign with assistance from other state agencies to educate medical growers and patients on ways to avoid, reduce, or eliminate marijuana product contamination;
    b. Requiring testing for all medical marijuana to ensure it is free of contaminants that may impact patient health.

    The Oregon Cannabis Commission is an advisory board within OHA. One of the tasks of the Commission is to recommend amendments to laws of the state pertaining to cannabis. The commission has recommended to the Legislature, the establishment of a state reference lab in order to objectively audit and investigate private laboratories and randomly test cannabis products to ensure testing accuracy, consistency, and cannabis product integrity on a regular basis. Lab testing for all medical marijuana patient transfers, including private grower to patient transfers, is cost prohibitive. Testing is required for any medical product that is sold in a registered medical marijuana dispensary or OLCC retail shop.

- Recommend OHA consider developing a reference lab focused on standards and methodology setting, additional compliance testing and random testing of marijuana products, and assessing the overall risk of marijuana product contamination.

    The need for a reference lab has been acknowledged in the report to the Oregon Cannabis Commission in May 2018 as a necessary component to ensure the safety of marijuana in the market and accuracy of cannabis testing labs. The Oregon Cannabis Commission included a recommendation to create a reference lab in the report to the interim

committees of the Legislative Assembly related to Health and Judiciary. Funds would need to be allocated for this to be implemented.

During the 2019 legislative session, the A-Engrossed version of House Bill 2098 included a State Cannabis Reference Lab, but that section was removed with the senate amendments. The bill did pass which directs OLCC to establish an advisory committee to advise OLCC, OHA, and ODA on establishing and maintaining standards for testing the potency of marijuana and marijuana items. Members of OHA will be on this advisory committee. This bill becomes operative January 1, 2020.

- Recommend OHA in consultation with OLCC perform random compliance testing, or shelf audits, to independently validate test results and assure product safety.

  The Oregon Liquor and Cannabis Commission, in consultation with OHA, is currently formulating a plan to do random audit testing. The plan is still in early development as the agency is gathering research on how other states perform this work. There is no established timeframe as to when this will be completed but the agencies will continue to discuss and collaborate to accomplish this work.

- Recommend OHA-ORELAP continue transitioning alternate matrix solvent proficiency tests in Oregon to real matrix solvent proficiency tests.

  This requirement has been fulfilled as of March 11, 2019. As part of proficiency test (PT) Provider Phenova's contract agreement with ORELAP, the provider developed additional in-matrix samples to support the OHA lab accreditation program. The PT sample for residual solvents now uses Hemp Oil as the base matrix and contains Total Butanes and Propane. Additionally, PT samples in cannabis matrix are now available for microbiology analytes and metals.

- Recommend OHA-ORELAP complete all provisional accreditation assessments to ensure that sampling procedures taken by labs are appropriate.

ORELAP completed the provisional accreditation assessments for sampling procedures on June 28, 2019. At this moment, only one laboratory out of the 21 Cannabis labs did not respond to ORELAP's call for the sampling onsite assessments and will be removed from the official ORELAP Cannabis list for this field of accreditation. ORELAP no longer offers provisional sampling accreditation.

- Recommend OHA-OIRELAP streamline the proficiency test tracking process for marijuana labs.

  ORELAP has established a summary document to keep track of labs' participation in PT studies and PT performance with Phenova PT provider. The ongoing tracking of PT performance and collaboration with Phenova have been implemented and in process since February 27, 2019.

- Recommend OHA-ORELAP review its level of authority to address lab issues related to upholding accreditation standards to determine what level is needed, and work with the Legislature to make necessary adjustments.

  This work is on-going and involves continuous improvement of the ORELAP program.

- Recommend OHA-ORELAP work with OLCC and the Legislature to ensure appropriate and sufficient staff coverage to better monitor lab practices and review test result data.

  This work is on-going and involves continuous improvement of ORELAP. We continue to work with our partners in state government to ensure appropriate resources for our program and the evolving challenges of Cannabis.

- Recommend OHA-ORELAP develop a strategy to meet established response timelines for addressing proficiency test failures and other lab accreditation deficiencies.

  The program has developed a strategy to meet timelines for addressing proficiency test failures and other lab accreditation deficiencies. In 2020, the laboratory completed a management review report outlining areas for improvement. The program has delegated Cannabis PT review to staff and tools have been created to make the review

more efficient. In the past year, there have been no documented complaints about the timelines of Cannabis PT reviews. The ORELAP manager is also engaged in making sure assessment reports are completed within the allotted 30 calendar days.

3. OHA: Integrated Eligibility Project Has Generally Followed Industry Standards to Help Ensure Data is Converted Completely and Accurately, Fiscal Year 2019, audit #2019-37 (dated October 2019)

- Recommend compare data extracts to legacy systems to ensure completeness and accuracy and document the results.

  After the audit, the Integrated Eligibility Data Conversion team reached out to the Legacy extract team to better understand steps taken to ensure the mainframe extracts correctly represented the data from the online systems.

  Each Legacy team providing an extract (FSMIS, CM, CI, OA and AJ) was interviewed and design/test artifacts were reviewed.

  In summary, the team determined the following:

  1. The Legacy teams have varying processes to manage and track extract requests - some using ticketing systems that track and manage requests, while other teams manage requests via email.

  2. In all cases, the Legacy teams were working from defined specifications, either uploaded to the ticketing system or managed via email.

  3. *In all cases, the Legacy teams confirmed the accuracy of the extract with the Legacy BA's, who confirmed against the online system.*

  4. Test evidence/confirmation was exchanged via email, and either uploaded to the ticketing system or preserved in email.

Based on this follow-up review of the process, there is now sufficient evidence that the mainframe data extracts have been adequately tested against a defined design, and accurately represent that data in the mainframe.

- Recommend management develop a staffing plan that reflects the potential volume of work that will need to be completed after data conversion along with existing eligibility processing workloads and staff availability.

  The state has developed a plan to minimize the amount of impacts created for eligibility workers by data conversion. This plan includes creation of a team to perform duties necessary to align the data within the multiple systems and automating some of the functions necessary to align the data within the multiple systems. These two strategies will decrease the impact to eligibility workers and allow for better service to Oregonians. There is a workplan that has been developed for the cases that will continue in conversion mode after go-live. This plan includes appropriate necessary time for every point of contact. This time correlates to our current recertification timelines.

- Recommend management eliminate the use of shared accounts to transmit PII and PHI.

  The Audit Team observed server administrators using a shared account to manage file transfer of sensitive data. This practice was stopped upon notification to project leadership and did not expose sensitive data outside of the system boundaries. Additionally, the server in question is being replaced and decommissioned.

- Recommend management improve monitoring of the transmission of PII and PHI.

  While the Audit Team did not assess specific security risks for the IE system, there was recognition by the Project Team that controls were needed to address Project-identified risks related to the protection of PII and PHI during UAT. A team called the Security Controls Workgroup was formed to identify and put into place controls necessary to protect this data. This workgroup was made up of security professionals from the Project Team, SI, Enterprise Security Office (ESO), Enterprise Technology Services (ETS), Office of Information Services (OIS), Public Knowledge, and oversight agency representatives. These controls included:

- *Ensuring there was no mechanism to allow offshore resources to access the UAT environment.*
- *Ensuring processes were in place to validate no PII or PHI was copied into Team Foundation. Server or other environments in which offshore personnel had access.*
- *Requiring all testers to use test ID's during testing.*
- *In the mainframe environment, specifically placing "deniers" into access scripts to ensure testers could not access production environments and, conversely, production users could not access the test environment.*
- *User profiles for testers were created to change the background color of screens such that it was easy for users to differentiate between production and test environments.*
- *Ensuring processes were in place to quickly provide testing credentials (authentication and access) to new testers.*

In addition to the above controls, security-related plans are followed and are regularly updated and reviewed by the ESO and federal partners. These plans include:

- *System Security Plan (SSP)*
- *Information Security Risk Assessment (ISRA)*
- *Privacy Impact Assessment (PIA)*
- *Plan of Action and Milestones (POAM)*

- Recommend management update existing Business Associate Agreements to include clauses required under HIPAA.

  According to a message from the Department of Justice (DOJ) dated November 14, 2019, the Business Associate Agreement (BAA) template used by OIS was found legally sufficient and is not out of compliance with federal requirements. No further action will be taken on this finding by the IE Project Team leadership.

4. DHS and OHA: Using the U.S. Treasury's Do Not Pay System for Health and Human Services Program Will Save Taxpayers Money, audit #2020-05, (dated February 2020)

- Work with U.S. Treasury to gain access to Do Not Pay's worker portal to perform on-demand searches.

  The DNP work is being performed by secure file exchange and not access to the DNP portal. This file exchange is complete and was fully tested and implemented in May of 2021.

- Work with U.S. Treasury to develop annual death matching that covers all clients and all providers in the SNAP, TANF, ERDC, and Medicaid programs. Based on research of those matches, terminate ineligible clients and provides and corrects erroneous data in information systems.

  All bodies of work are now officially in place and occurring on a regular basis for all programs. Provider Date of Death will be determined by owners of that program and will occur at least once annually. OPAR will provide the file to DNP and provide the match file back to Program for action.

- Develop internal policies and procedures for using Do Not Pay and taking the appropriate actions to close cases.

  Secure file transfer is complete and quality tested. Quality improvement work with DNP is continuing and the file. Internal processes for quality and de-duplication and internal matching are in place. Work has begun on reports. Procedures and quality steps still need to be documented officially. These are partially still in flux as the file exchange matures between OPAR and DNP.

- Send letters to all clients and providers who are identified as potentially deceased, but whose records could not be independently verified by DHS or OHA staff.

DHS and OHA staff will check all internal databases and perform internal research to verify the data that has been received by DNP. If DNP identifies someone as deceased, we are concerned that it would not be an effective approach to submit letters to clients and providers who, through the use of DNP, have been identified as deceased. We would clearly take the DNP data seriously and would do all necessary validation, but sending letters to potential surviving family members does not seem the most effective approach.

- Work with appropriate authorities to correct erroneous death reports found as a result of Do Not Pay data matching.

  Policies and procedures will be developed to address recommendations from this audit. DHS and OHA will include in those policies and procedures methods and strategies for communicating with the data source of any potentially erroneous record.

- Work with U.S. Treasury to develop annual data analytics to identify potential data quality issues in information systems serving SNAP, TANF, ERDC, and Medicaid clients and providers.

  OPAR teams, on behalf of OHA and ODHS, have established secure data exchange with DNP. OPAR management and data stewards are performing extensive data matching and cross referencing to previously known cases and DOD workload to identify new DOD cases that require action. This is/will be an ongoing body of work and conversation with DNP to fine tune the process for both DNP and OPAR.

- Work with U.S. Treasury's Do Not Pay services to develop monthly matches against required datasets for all providers. Based on research of those matches, terminate ineligible providers, and correct erroneous data in information systems.

  Provider Enrollment has partnered with CMS on a pilot screening program. A DNP file comparison is part of the pilot program. CMS is screening Medicaid providers monthly, and we are refreshing our provider list every three months. This is a greater frequency than originally planned. If or when the pilot comes to an end, we will reach out to OPAR to resume the comparison through their interface.

- After the Integrated Eligibility system is implemented, research cases that lack Social Security numbers and valid exemptions. Based on research of those cases, address any eligibility, compliance, and/or system issues.

  This recommendation will be addressed post implementation of the Integrated Eligibility System. It will be addressed per applicable federal regulation for each program utilizing the Integrated Eligibility system.

5. DHS and OHA: Statewide Single Audit Including Selected Financial Accounts and Federal Awards for the Year Ended June 30, 2019, audit #2020-14 (dated March 2020)

- Recommend management ensure year-end accrual methodologies are complete and include consideration of all relevant expenditures.

  During FY21, the SFR unit has reviewed/updated every year-end procedure, including accruals, by going through them as a team so everyone understands the process and what to review. The Office of Financial Services has also put together a group from multiple financial units to document the financial processes of each program within the sub-systems so everyone understands the impacts and needs for accruals. This document includes the financial transactions throughout each step of the process and the year-end financial process. We expect to continue this until all programs are completed. Lastly, we have created an accrual template for the program areas that provide the accrual estimates to use in order to clarify our needs.

- Recommend authority management implement procedures to monitor user access and potential unauthorized changes to the application, as well as continue to implement processes to verify the effectiveness and completeness of the claims edits and audits function.

  1. Rewrote the deliverable from Gainwell so that testing results are easier to read and understand.

2. The steps involved in creating and implementing an edit into the MMIS require the interaction of at least three managers: including Medicaid Policy and MMIS Business Support Unit manager approval, and approval from the EDI/Claims manager.

3. Since January 2021, OHA conducts monthly meetings involving managers from Provider Services, Claims, EDI, and BSU to review any claims/EDI issues, including new edits being proposed or developed. This meeting is a checkpoint to be sure that all units impacted by claims edit and audit changes are aware of proposed & pending changes, and to create accountability before implementing a new edit or audit in MMIS.

4. Staff with access to MMIS Edits & Audits is 4.

5. Weekly audit activity reports on the four analysts who can update edits and audits in the MMIS are generated and reviewed by HSD Leadership & Management to monitor activity by the analyst in MMIS to determine if any incorrect actions have occurred.

6. MMIS contains audit tables detailing the activities of users – HSD Management monitors for suspicious activity.

7. The MMIS Business Support Unit is automated or enhanced solutions monitoring of edits.

8. OHA maintains system documentation in the Oregon Project Workbook site, secure for access by management, which serves as project site for MMIS and houses system documentation including details on edits.

9. Documentation from Gainwell shows that between July 1, 2019 and June 30, 2020 that 94 of 116 identified edits were tested. Of the 116 edits, those tested had active paid status. OHA is committed to a clearer presentation of testing results.

10. OHA reviews, on a weekly basis, the claims edits & audits, in MMIS.

- Recommend authority management continue their analysis and correct all incorrect provider payments. It is also recommended that authority management ensure tables are updated timely and accurately when CMS provides updates.

A correction was made in MMIS to change the incorrect table rate and rule so that future claims will be processed at the proper rate. A total of six System Mass Adjustment Processes (SMAP's) were conducted to pay at the lower rate. The final total amount to be recovered or recouped by the state would be $348,079.

Decision was made on February 24, 2021 by Medicaid Policy not to reprocess these claims as originally pursued, but instead to let them remain because they will be corrected when they go through the settlement process.

- Recommend authority management strengthen controls to ensure documentation supporting a provider's eligibility determination is retained.

  Starting with the 2020 revalidation cycle, October 2020, the state requires new Provider Enrollment Agreements (PEAs) for all revalidating individuals and organizations. Revalidation is required every five years for all Medicaid providers. This requirement ensures all newly enrolling and revalidating organizations and individual providers will have new or updated PEA's at the time of enrollment or revalidation. Enrollment and revalidation applications without attached PEA's are no longer accepted. Providers failing to revalidate with a new PEA will be inactivated as a Medicaid provider.

  Provider validations may be missed due to the manual nature of the processes. Currently, the state is reviewing missed validation reports no less frequently than monthly to ensure missed validations are corrected at the earliest opportunity. The state continues to check all providers against OIG, SAM and Death Master databases monthly as required.

- Recommend department and authority management strengthen controls to perform timely eligibility redeterminations and verification of client income and ensure eligible clients are appropriately enrolled in both Medicare and Medicaid. Additionally, we recommend management provide periodic training to caseworkers to reduce the risk of administrative errors. We also recommend management correct all identified issues and reimburse the federal agency for unallowable costs.

The ONE system was implemented statewide on February 1, 2021. The ONE system requires that fields and screens be completed before an eligibility worker can advance in the system. Verifications are automated via interfaces when possible and must be reviewed. In addition, the ONE system contains a robust rule engine and checks for correct program enrollment prior to the authorization of benefits. These systematic actions will support accurate and timely eligibility determinations now and into the future.

Additionally, the IE system implementation includes cross policy, system, and advanced policy training to support staff, eligibility workers and case managers statewide. We believe this training will also assist in ensuring we are building and developing an informed workforce with consistent knowledge of federal and state eligibility policies.

All questioned costs have been adjusted as of December 31, 2020 for this finding.

- Recommend authority management comply with subrecipient monitoring requirements, develop and implement internal controls to ensure risk assessments are performed and documented for each subrecipient, and monitoring activities are completed and documented in conformance with risk assessment results.

  The Health Systems Division (HSD) has assigned a project manager to assist program area to develop and implement a sustainable process, documentation and grant administrator training package and creating corrective action for remediating the issue and ensuring it does not reoccur.

- Recommend authority management develop and implement controls to ensure performance progress report are complete and accurate prior to report submission.

  The Health Systems Division (HSD) has assigned a project manager to assist program area to develop and implement a sustainable process, documentation and grant administrator training package and creating corrective action for remediating the issue and ensuring it does not reoccur.

6. OHA: Chronic and Systemic Issues in Oregon's Mental Health Treatment System Leave Children and Their Families in Crisis audit #2020-32 (dated September 2020)

- Recommend develop and document a comprehensive strategic plan for the agency and Behavioral Health Division. A process to update and report plan progress to governing bodies should be created in tandem. Once established, the plan should be communicated to the public, agency staff, and governing entities.

  ***Management Response**: OHA agrees with a primary theme of this audit about the importance of aligning agency values, principles, and strategic vision with agency operations. This audit illustrates thecomplexities and gaps that have resulted from lack of a documented and well-communicated strategicplan. We agree with all of the elements of this recommendation, including the need to develop and document plans; conduct regular performance reviews against the plans; report performance to governing bodies; and to broadly communicate all aspects of planning to stakeholders including consumers, providers, staff, the public and governing bodies. Prior to the pandemic, OHA was nearing completion of a strategic plan whose conclusion was that OHA must eliminate health inequities. Our work during the COVID-19 pandemic has confirmed that direction as we have observed inequity in the rate of infection among communities of color, more acute illnesses for those who are infected, and higher rates of hospitalization.*

  ***Inequity issues:** As this audit acknowledges, COVID-19 has disrupted OHA operations since early 2020. While that is an important backdrop to some of our responses, the pandemic has also helped OHA staffand partners learn and adapt. Much of that learning, focus and adaptation will inform future strategic planning efforts.*

  In addition, the Legislature allocated $25.6 million from the Coronavirus Relief Fund to focus on culturally appropriate behavioral health services during the crisis. OHA is working with Community Based Organizations and stakeholders to better understand how to provide outreach and improve access to meaningful behavioral health services for historically underserved people. Much of our effortinvolves

engaging with stakeholders we have not previously known. These new connections will carry forward after the pandemic to inform our strategic planning.

Consumer voice: *Any strategic plans created for the behavioral health system must center consumers and be trauma informed. OHA must devote time and resources to ensure that consumers can express needs and co-create solutions. We will include people with lived experience in planning from the beginning and embed their participation in processes and procedures.*

As this audit stressed, we must take a trauma-informed approach to all of our work and planning as we create a more culturally and linguistically responsive system of behavioral health services.

Work underway: *The Behavioral Health Director was appointed in April 2019. His initial vision is included in this audit report: Behavioral health services must be simple, responsive, and meaningful.For children and families, the guiding vision is that children can be at home, in school and in their community because they receive the right services, at the right time and for the right duration.*

The behavioral health system does not exist in isolation from other public systems. Decisions made byOHA can affect other systems and, conversely, things happen in other systems that can affect the behavioral health system. We are embarking on strategic planning that is fully inclusive to help all systems function better.

After articulating our initial vision, OHA and the Behavioral Health Director have been working with stakeholder groups, the Governor, the Legislature and various workgroups and committees over thepast year to gather input and map a direction for the behavioral health system and its components.

While the audit pointed out that the myriad groups and advisors can be overwhelming, OHA receives important input from people representing diverse interests and perspectives. That input is critical to understanding the implications of the decisions being made in the behavioral health system and in setting effective strategies for system improvement.

Other planning efforts include the strategic plan developed by Oregon's Alcohol and Drug Policy Commission (ADPC). The purpose of the ADPC is to improve the effectiveness and efficiency of state and local substance use disorder prevention, treatment, and recovery services for all Oregonians. The ADPC and its state agency partners adopted a comprehensive strategic plan. The plan seeks to identifyprocesses and resources to create, track, fund and report on strategies for systems integration, innovation, and policy development; strategies to reduce Oregon's substance use disorder (SUD) rate,including preventing SUD and promoting recovery; and strategies to reduce morbidity and mortality related to SUD. This work intersects with services to children and their families and adults, as people who have SUD often have mental health issues as well.

OHA is committed to the work that is needed to synthesize the results of all these efforts into a comprehensive strategic plan for behavioral health services.

Internally, after the audit was completed, OHA reorganized the Office of Behavioral Health Services.The new structure will allow the office to better focus on strategic planning and data analytics. The structure adds a Child and Family Behavioral Health Director, an Adult Mental Health and AddictionsDirector, and a Behavioral Health Operations Director, all of whom report to the Behavioral Health Director.

` *OHA is also integrating performance management into the expected duties and work of all staff.*

Challenges: *As this audit recognizes, the financial picture changed rapidly and unexpectedly upon the arrival of COVID-19. OHA and the behavioral health system started the 2019-2021 biennium with momentum and expectations of new funding after several years of a strong Oregon economy. The Governor and the Legislature established multiple workgroups to begin addressing chronic system underfunding, much of which is called out in this audit report.*

Once the impacts of COVID-19 are fully known, we expect the funding situation to be significantly worse, and we anticipate the need to imagine a system with different financial constraints than we had

been planning. We also expect that administrative resources will be constrained and that we will have to make difficult decisions about what work our staff can support and what will be deferred.

That being the case, it is more important than ever that we plan for, implement and monitor a behavioral health system that is responsive to consumers, children and families when the services are needed and that results in the best outcomes possible.

This audit recognizes the complications faced by people who receive services in a system with multiple funders, multiple stakeholder groups and multiple levels and systems of government, all with differing objectives and requirements. These realities cannot be ignored and must be synthesized during strategic planning to ensure a system that meets the vision of being simple, responsive and meaningful.

Agency needs: *As this audit report stresses, our current data and analysis capacity is severely limited. Our Agency Requested Budget for 2021-23 includes funding to support data improvement work that is underway. If that effort is not funded, challenges will continue. Without the data improvement, we will not be able to monitor, analyze and track performance and outcomes, as the audit recommends throughout.*

Timeline: *This work is underway with a target completion date of July 1, 2022.*

- Recommend Oregon Health Authority define necessary terms, such as "health" and "mental health," and integrate those terms into all plans and contracts and propose integration into Oregon Administrative Rule and ORS in order to be institutionalized.

  Management Response: *We agree that defining key terms and integrating them into our work and guiding documents will better define the relationship between behavioral health and the broader agency goal of "better health." OHA agrees that we need to revisit our Performance Outcome system and strengthen the behavioral health linkages to the high-level goal of "Better Health."*

We will engage consumers and other stakeholders in the development of the definitions. With the vetted definitions, we will review our contractual instruments to incorporate the definitions. We will also identify OARs where these definitions need to be clarified and begin rulemaking to incorporate these changes. Finally, we will review Oregon Revised Statutes (ORS) and create legislative concepts that include these definitions as well as other needed changes identified during the strategic planningprocesses. We will engage a broad array of stakeholders and partners to integrate the definitions intothe governance and delivery systems. OHA will craft legislative concepts, rule revisions and contract changes to ensure consistency of terms and definitions used across all ORSs, OARs, procedures and contract instruments.

Inequity issues: *We must articulate the most basic element of our strategic vision for behavioral health, or the concept of mental health will remain invisible. Without that common understanding, consumers won't be able to find connections to the services they need, and stakeholders won't be ableto effectively advocate for needed changes to the system.*

Consumer voice: *Acknowledging that mental health is an integral part of health is a trauma-informed action that will support co-creation of solutions with consumers. Definitions should center on the consumers and their experiences and emphasize that each individual defines what constitutes mental well-being. Co-creating definitions will support a responsive and meaningful system.*

Work underway: *OHA staff are familiar with consolidating and synthesizing definitions. During the recent development of Oregon Health Plan coordinated care organization contracts (CCO 2.0), we focused on using consistent definitions in the CCO contracts and OARs. This process has been completed for OAR Chapter 410, and additional work is needed on Chapter 309. OHA is also aiming to provide consistent definitions in its work on County Financial Assistance Agreements.*

Challenges: *Clear definitions will provide the foundation for all of OHA's behavioral health work. Incorporating these definitions into all statutory references, Oregon Administrative Rules (OAR) and contracts will help to prevent the fragmentation that can result from decentralized administration. If*

everyone is working from the same definitions, expectations will be clearer, and accountability will be easier to institute. That said, it will be complex and time-consuming.

Agency needs: *OHA will need support and agreement from stakeholders as we develop definitions. Additionally, each governance document or protocol requires specific procedural actions that may require additional champions. Statutory change may be necessary. The support of legislative leadership will be key.*

Timeline: *Development of the definitions can begin during the next strategic planning phase. Implementing changes to governance documents will require calendaring and coordination with contracting, rulemaking, and legislative cycles. Target completion of this recommendation is December 31, 2021.*

- Recommend Oregon Health Authority Work with the Oregon Health Policy Board and Legislature to review effectiveness androle of councils, commissions, and other advisory boards. Bodies identified as not essential should be considered for dissolution or revised in function.

  Management Response: *As the audit report demonstrates, many councils, commissions and advisory boards provide guidance for the delivery of behavioral health services in Oregon. OHA and the behavioral health system have a long tradition of seeking broad-based input and advocacy.*

  Additionally, various system funders, including the federal Centers for Medicare and Medicaid Services and the Substance Abuse and Mental Health Services Administration, and the Oregon Legislature, have mandated many of the formal advisory bodies. Currently, there are at least 42 of these types of groups established to advise OHA about the behavioral health system. This is an unwieldly number of councils to support, and the important input provided by each group often gets overwhelmed and difficult to hear or extract. OHA agrees with the recommendation that the functions, overlaps and effectiveness of these advisory bodies should be evaluated and addressed.

When the Behavioral Health Director was appointed in April 2019, he quickly realized that he would be unable to devote the hours needed to actively engage with every advisory board within his purview. To prepare for the Governor's Behavioral Health Advisory Council, OHA staff began to identify all the formal and informal boards, commissions and groups advising the Behavioral Health Director. Most of that work is complete. To ensure that consumers and underserved communities are centered, the Office of Consumer Activities Director has taken lead in analyzing the information. Conversations have also been started with several of the advisory groups regarding the question raised in this recommendation.

Inequity issues: *Membership and representation on these advisory groups is often pre-defined by statute and other processes. The groups typically include medical professionals, business executives and other professional-level staff, sometimes combined with other representatives such as family members or consumers. Meetings are generally conducted in English and take place on weekdays in state office buildings. This systematically excludes the voices of unserved and underserved people. In addition, some of the same people fill roles in several groups, which creates less diverse representation. The sheer volume of advisory groups also means that the individual issues identified byany one advisory group or group member may not receive full and meaningful attention from OHA leadership.*

Consumer voice: *OHA will evaluate how each group prioritizes consumer voices and ensure that we are providing the proper, trauma-informed spaces to co-create solutions that are simple, responsive and meaningful as we consider next steps with each council.*

Work underway: *Instead of identifying groups as nonessential, the Behavioral Health Director is takinga holistic look at the groups, their makeup and their missions and how they relate to one another. He is evaluating methods to engage behavioral health stakeholders as a whole and gather information and feedback from them. The goal is to find more efficient ways to synthesize the information and make it available for multiple purposes, including strategic planning, budgeting, troubleshooting, advocacy, and service delivery system improvements. Along the way, OHA is also asking who does not currently have a seat at the table and how to engage those voices.*

Challenges: *Deciding whether to disband or disengage with an advisory body is a difficult one. Understanding the history and needs of each advisory body is critical to deciding how to make it function better or whether to incorporate it into another advisory body or disband it altogether. All these advisors have been convened for legitimate purposes, so it's imperative to understand the implications of changes to the function of those groups.*

Because of the decentralized and fragmented system that currently exists, this multitude of advisory councils is duplicated on every level. Community Mental Health Programs and CCOs and providers all have requirements for advisors at the local level. Often those requirements are prescribed by funders and the legislature. At any level of the system, when advisors convene with the primary goal of meeting a contract or funder requirement, we do not see engagement at the levels intended when those advisory boards were imagined and required.

Agency needs: *OHA needs the groups' membership and stakeholders to understand the goal of the work: to have a better coordinated slate of advisory groups whose voices are heard. We will prioritize this work with a focus on culturally responsive, consumer-centered input.*

Timeline: *This work has already begun and will continue throughout the current and next biennium. Initially, work will focus on providing a trauma-informed avenue for effective input from consumers and underserved communities and be completed by July 1, 2021.*

- Recommend using the existing stakeholder map presented to Legislature on November 18, 2019, to develop and document a process for maintaining regular stakeholder input. Once the plan for receiving input has been established, it should be communicated across the stakeholder spectrum to ensure coordination.

Management Response: *As this recommendation points out, OHA has a starting point for compiling information about the formal advisory channels in place. We are building on that list of*

stakeholder partners. We have significant work left to do to create input channels for the list of stakeholder partners – and partners who may not yet be on the list.

Inequity issues: *The November 18, 2019, stakeholder map is the compilation of formal stakeholder input channels as of that date. OHA continues to identify and implement new methods for reaching unserved and underserved populations. The COVID-19 emergency has helped OHA better understand and improve communications with key stakeholders who have been historically and systematically underserved. Developing and documenting a process for regular stakeholder input will require flexibility and adaptation as we become more skilled at hearing and centering the voices of those who need or receive service.*

Consumer voice: *OHA must create trauma-informed avenues that support consumer input to OHA and throughout the service delivery system so that we are able to co-create solutions to complex system issues.*

Work underway: *Since that initial list was created, OHA and the behavioral health system have shifted focus to the COVID-19 response. In that shift, we have developed more insight into the needs of stakeholders, including those who currently receive services, those who need service, providers of service, funders, and system managers. We have been forced to get creative about stakeholder engagement, which has introduced us to new ways to engage with the community and put us in touch with new people.*

Challenges: *Stakeholder input is critical at all levels of the system, and different groups need to be engaged with in different ways. Additionally, processes are evolving as we learn and implement trauma-informed approaches to working with various stakeholders and groups. The volume, complexity and ever-changing needs have made documenting and communicating across the spectrum challenging.*

Also, because the system is locally driven and delivered, stakeholder input from all levels of the system and at all levels of the system is critical. This creates the need for a well-functioning web of interrelated communication channels.

Agency needs: *The more we learn from each stakeholder group about the most responsive ways to engage with them, the more effective our communications will be. Communicating across the stakeholder spectrum will require attention, interest and patience from each stakeholder group.*

Timeline: *This work has begun. Anticipated completion is July 1, 2021.*

- Recommend Oregon Health Authority update outdated policies and procedures that refer to divisions that no longer exist within the agency, such as Addictions and Mental Health, and update all outdated policies, (s)procedures, and evidence-based practice guidelines.

  Management Response: *OHA agrees that imprecise information in the regulatory documents creates confusion at all levels and must be updated. OHA sees a need for a comprehensive review of definitions and consistencies across policies and procedures, contractual instruments, OARs and ORS. We have been working to align terminology across OARs, CCO contracts and County Financial Assistance Agreements. As opportunities arise, staff are poised to update other documentation for consistency.*

  Inequity issues: *Consistency in regulatory information is needed so that people can trust and understand how the various systems work and can be accessed. The system needs to be free of unwritten rules and informal processes, otherwise people who don't know how to navigate these informal channels cannot get access.*

  Consumer voice: *Updating and cleaning up regulatory documents is a basic starting point to the process of simplifying the behavioral health service system. With access to accurate and up-to-date information*

on policies, procedures, and other guidelines, service users will be better positioned to make informed decisions about their care and advocate for their own needs.

Work underway: *The Office of Behavioral Health Services was recently reorganized. In that restructure, a Behavioral Health Operations Division has been created that has assumed responsibility for this work.*

Challenges: *OHA is a large agency with multiple programs and rules supported by a biennial budget exceeding $23 billion. Statutes, rules, procedures, and contractual instruments change frequently, and the processes that support those changes often have long lead times. Keeping all governance documents aligned requires constant attention, with staff particularly focused on that alignment. OHA is working to improve internal processes to better recognize opportunities to include consistency updates across governance documents. Inconsistencies in policies and procedures and evidence-based practice guidelines make it difficult to establish transparency and accountability in a decentralized system.*

Agency needs: *Changes to statutes and rules require open, public process, so OHA would need participation from stakeholders to ensure that changes fully reflect the needs of stakeholders.*

Timeline: *This work will begin immediately, and initial work will be completed by the end of the biennium, June 30, 2021.*

- Recommend Oregon Health Authority identify data gaps that prevent the tracking of behavioral health performance measures and:

    1. Once identified, develop a plan for addressing the gaps, and communicate the plan and its results to appropriate bodies.

2. Define benchmarks for children's mental health service performance measures tied to goals and document the methodology used to track the measures with appropriate data.

Management Response: *OHA appreciates that this audit highlights the need we have for a defined set of outcomes and goals. Outcomes are best defined as part of a comprehensive strategic plan, which is currently underway. Once the strategic plan is in place. This in turn will help us better define the needs we have in data collection and administrative data sets used to collect data. But to fully achieve this and several other recommendations, we must secure funding to continue the COMPASS Modernization Project.*

Inequity issues: *We will continue to work to implement data systems that match REAL-D (race, ethnicity, language and disability) data requirements, which are comprehensive. As we work to achieve this goal, it will allow us to better understand and identify inequities and differences associated with underserved populations in Oregon.*

Consumer voice: *Historically, OHA has selected performance measures based on the availability of data from legacy systems. As noted above, this is a poor approach and will be corrected by defining and comprehensive strategic approach to services and using that to define need outcomes to measure progress. For this to be a success, we must engage with consumers and other advocates.*

Work underway: *While OHA does need to define an overall strategy to attach outcomes, we have consulted with national children's System of Care expert Liz Manley. Manley was the chief architect behind the New Jersey System of Care mentioned in this audit report. She will help us define targeted outcomes so we can begin to create meaningful outcome reports. Additionally, as a result of 2019's Senate Bill 1, OHA, Oregon Youth Authority, and Oregon's Department of Human Services are teaming up to create a children's focused data dashboard.*

OHA will incorporate this work into an overarching data collection and outcome process that is inclusive of all the populations served and integrates the work overseen by OHA in the behavioral health system.

At the foundation of our work to improve our data capabilities is the COMPASS Modernization Project. As we reported in our response to our internal audit in December 2019, the behavioral health system has long struggled with data issues. In 2014, the primary legacy system for tracking community behavioral health systems was replaced by the system now in use, Measures and Outcomes Tracking System (MOTS). Due to budget constraints, the MOTS system that was implemented was a truncated version of what was actually needed. Implementation and data quality issues have plagued the system. As a result, OHA submitted a Policy Option Package for the 2019-2021 budget to replace MOTS. The Legislature approved funding sufficient for the planning phase of the COMPASS Modernization Project. Additional phases will require coordination across all OHA and DHS data initiatives and legislative approval and funding. In the meantime, behavioral health managers have deployed various desktop tools or relied on contracted studies and data collection to assist in managing data for key components of the behavioral health system.

Behavioral health and substance use disorder data is currently underreported by providers due to the outdated, fragmented processes and systems; under-analysis and utilization of the data by the agency is due in part to underreporting and in part to system age and fragmentation. The agency cannot adequately utilize data for required reporting or for analytical purposes that would better promote the Triple Aim.

The COMPASS redesign provides OHA with an opportunity to examine and update business processes and better align to the agency's vision and the continuity of care model. Part of this business process alignment will include the standardization of data fields, validation of business data needs, an evaluation of partner needs, and an analysis of desired inputs and outputs. OHA has the chance to reduce silos and begin integrating data from Managed Care Entities (Coordinated Care Organizations or CCOs) into the behavioral health service delivery model.

The objectives of Compass modernization:

1. *A data collection system to evaluate more timely, appropriate, cost-effective services for Oregonians.*

2. *Reduce the administrative burden on providers and improve care coordination.*
3. *Streamline and update business processes for collection, analysis, and reporting of information.*
4. *Improve the standardization of behavioral health data.*
5. *Collect data to increase the agency's ability to measure and report on behavioral health outcomes.*
6. *Implement a solution that includes data elements necessary for tracking outcomes and providing data for a 360-degree view of the client.*
7. *Establish a platform that can be easily modifiable and expanded to meet evolving needs.*
8. *Provide more accurate and robust data for SAMHSA and Block Grant reporting.*
9. *Reduce use of Excel and paper surveys and improve the data collection efficiency.*
10. *Enable analysis of program approaches and resource allocation efficacy.*

In addition, the resulting system will conform to all standard Privacy and Security requirements.

In addition to work on the underlying data infrastructure, in 2018, OHA implemented the Performance System. This system is about organizational alignment across all agency divisions. The agency identified outcome measures that are quantifiable indicators of the agency's overall performance. Process measures were then created to assess the progress of the work that supports our customers and functions in the organization. Cross-functional collaboration and engagement allows teams with different functions to move toward the same goals. The performance system is data-driven, telling us how our processes are doing. Health Systems Division units are creating metrics for their work, measuring their processes to understand current conditions and setting goals for short and long-term continuous improvement. All units are creating dashboards for essential and priority work. At the quarterly performance reviews, measure owners share the current condition of their unit dashboard, process measures, improvements, and quarterly goals. The agency-

wide quarterly performance reviewsfocus on shared goals and outcomes. Strategic planning recommendations influence the measures highlighted at the agency-wide reviews.

Challenges: *OHA relies on what is currently a decentralized and fragmented system to provide quality data inputs. Providers and subcontractors have varying capabilities and challenges when it comes to synthesizing local data and feeding it into the state-level collection systems. OHA will need to simplify and focus its data-gathering efforts to allow for a comprehensive view of the system envisioned by its strategic plan while keeping the administrative burden on the providers to a minimum. This will be a difficult but important task.*

Agency needs: *To implement the data system development needed to support this recommendation, OHA and OHA/DHS Shared Services will require ongoing state and federal funding support. Additionally, OHA's data needs require staffing and prioritization within Shared Services.*

Timeline: *Work is underway and will continue for at least the following two biennia. Planning and benchmarking to be completed by June 30, 2023.*

- Recommend Oregon Health Authority develop and deliver a proposal to request additional resources for a data analyst within the Child and Family Behavioral Health Unit.

Management Response: *OHA appreciates how this audit highlights the critical need for quality data and meaningful analysis. The audit further highlights the challenges OHA faces when attempting to identify and support staff skilled in the multiple areas needed to do this work well. While this recommendation is one way to achieve the goal, OHA may need to explore alternative solutions.*

Inequity issues: *As this audit report points out, OHA's current analytic capabilities are limited. As such, we often lack information about unserved and underserved populations, systemic racism, and outcomes related to service delivery or lack of service.*

Consumer voice: *OHA must have staff who are able to engage with children and families and direct the analytical questions posed to the data systems. Those staff must also be well-versed in the underlying data that supports needed analyses and have the technology skills to be able to extract and interpret data appropriately.*

Work underway: *Regardless of whether OHA can pursue additional resources, we are determining how to integrate analytical functions into the functions of multiple positions in the Office of Behavioral Health. Recent reorganization of the office creates a specific unit with focus on Medicaid, Policy and Analytics.*

Longer term, through the COMPASS initiative, we are also looking at newer types of technology and platforms such as Behavioral Health Data Warehousing and the cloud to identify methods to get more accessibility to system data.

Challenges: *OHA and other state agencies now face significant budget challenges. Considering those constraints, it is not prudent to expect to receive funding for additional administrative staff. We will likely need to develop an alternative method to meet the goals of this recommendation.*

This audit reveals that the decentralized and fragmented system creates real challenges when it comes to understanding all the complex program and data interrelationships. These issues are further exacerbated by confidentiality and identification issues that create real barriers to data sharing.

Recruiting, training, supporting and supervising staff who have information technology skills coupled with multi-system program understanding would be difficult regardless of where staff sit in the organizational structure.

Timeline*: The work of enhancing the analytic functions within the Office of Behavioral Health Services has begun and will include submission of a proposal for an analyst position by June 30, 2021.*

- Recommend OHA leverage data analysts in the Health Policy and Analytics Division and resources in the Child and Family Behavioral Health Unit to determine the extent to which Medicaid claims data can be used to accurately identify and track the number of childrenreceiving mental health services statewide and outcomes.

  Management Response: *Even considering the data and analytical challenges described in this audit, OHA does have a wealth of information available through the Medicaid Management Information System (MMIS). OHA agrees that we can do more to extract and analyze data from the Medicaid system to make assessments about how many children are receiving services and their health outcomes. In consultation with national children System of Care experts Liz Manley and Shelia Pires, OHA staff are working on a project to determine what Medicaid claims data can be used to identify andtrack children receiving mental health services statewide and define targeted outcomes. This project work will overlap with the Senate Bill 1 data dashboard project team (DHS/OHA/OYA) and the work that is currently underway.*

  Inequity issues: *Through regular review of information about service delivery, we can begin identifying patterns in service utilization. These patterns can serve as proxies that will bring us closer to understanding inequities faced by certain children and families in Oregon.*

  Consumer voice: *As we identify service patterns and outcomes, children and families will be equipped with information to help us co-create system solutions and identify trauma indicators.*

  Challenges: *We will continue to face challenges with the massive scale of the data that is submitted through a centralized and fragmented system. All conclusions must be considered carefully as there are many nuances to the data. Developing careful understandings about how the data was extracted and for what purpose is significant to interpreting results. Also, the sheer size of MMIS, coupled with the data submission rules that must allow adequate time for service providers to submit and time for correction mean that the data system is fluid and subject to change well after the dates of service.*

Timeline: *This work is currently underway and will result in a written summary and recommendations by HPA by June 30, 2021.*

- Recommend OHA formalize agreements with DHS to help assess the ongoing needs for intensive mental health treatment services statewide and track performance measures of mental health services for children by foster care status.

  Management Response: *This audit report appropriately highlights the critical relationships between OHA and DHS in supporting the needs of children in foster care. Oregon's System of Care partners are guided by the vision that children can be at home, in school and in their community because they receive the right services, at the right time and for the right duration.*

  OHA and DHS are working together on a project that will identify and prioritize cross-system interventions to better serve children in foster care and children and families in Oregon. This project will address access, Medicaid services, eligibility, and capacity-building.

  Inequity issues: *OHA agrees with the audit report's conclusions that without behavioral health performance measures for children in foster care, we risk perpetuating programs and levels of care that are not culturally and linguistically responsive, may be of low quality and may not meet the needs of the children who receive treatment.*

  Additionally, as the audit report highlights, OHA's mechanism for tracking children's intensive service capacity has not worked as intended, and data resulting from it is incomplete. This limits our ability to see inequity in access and identify the barriers children and families are experiencing.

  Consumer voice: *In collaboration with youth and families, OHA and DHS must together support a system that meets the behavioral health service needs of children in foster care. Too many times, children and their families, especially children being served in foster care, have struggled to access*

services in a system that is difficult to navigate, non-responsive to their needs, that forces them to endure long waitlists for intensive services, and that too often results in inappropriate placements and emergency room use for behavioral health intervention. OHA and DHS must work with system users to co-create solutions to these and other challenges.

Work underway: *OHA and DHS have a combined Psychiatric Residential Treatment Services (PRTS) Capacity Building Project that will create a needs assessment and develop strategies to build and monitor this intensive level of behavioral health capacity. OHA has drafted a POP for the 2021 Legislative Session requesting funds to expand this capacity. To date OHA has developed seven new PRTS beds and continues to work with existing and new providers to increase capacity at this level of care.*

OHA and DHS have committed to:

- *Engage PRTS providers, CCOs and commercial insurance carriers to identify future state options for Oregon recognizing collective resources and knowledge.*
- *Identify start-up funds needed to help offset one-time costs for developing additional capacity.*
- *Develop programmatic and policy change recommendations that would encourage and support capacity development and operational sustainability.*
- *Track provider outcomes and ongoing system capacity needs.*
- *Review current services with an equity lens and make recommendations to ensure culturally specific service delivery is occurring.*
- *Explore funding models to ensure capacity is available when needed*
- *Coordinate with the System of Care Advisory Council with an analysis of the current continuum of care and develop long-term recommendations for the appropriate settings needed in Oregon.*

DHS and OHA are developing recommendations by December 31, 2020, for capacity, policy changes and budget to adequately build a service array for children specifically served by the child welfare system.

In addition, OHA, DHS, and the Oregon Youth Authority (OYA) are building a Children's System of Care Data Dashboard that will show the continuums of care in OYA, Child Welfare and Behavioral Health and how they overlap for children. Dashboard elements will include utilization, youth involved with multiple systems, and much more to inform policy and program development movingforward.

OHA and DHS will be working together with the System of Care Advisory Council and national experts to define performance and outcome measures to be tracked to support and monitor thechildren's continuum of care.

Rates were increased for PRTS and Subacute Service on July 1, 2019. The intent of the rate increases was to support the current provider network and potentially attract new providers to thesystem.

***Challenges:** As this audit highlights, OHA and DHS have faced many challenges in getting to this point. Some of the barriers to success include:*

- *Crises and lawsuits driving system and policy focus rather than data and outcomes;*
- *Inadequate staffing and financial resources to support and focus on this work;*
- *We have not yet identified the specific outcomes to measure;*
- *As the audit points out, the capacity tracking system has not worked as envisioned;*
- *Development of inpatient care can be expensive and takes time;*
- *Need for additional financial investment into the Children's System of Care;*
- *Lack of funding appropriated to capacity retention and expansion (especially for inpatient levelsof care;*

- *Children's service capacity development has been reactive and happening separately (Behavioral Health, Foster Care, Behavioral Rehabilitation Services);*
- *CCOs are responsible to ensure the provision of children's behavioral health services. This has led to confusion about which organizations maintain lead responsibility for capacity management and expansion, especially for statewide services such as Psychiatric Residential Treatment Services;*
- *Minimal demographic data in the MMIS system to support racial equity evaluation.*

The children's behavioral health system is decentralized and locally managed through the CCO model. While OARs give some structure to the services, the infrastructure does not support the notion of "no wrong door" for children and families needing to access care. This is especially challenging for children in foster care who are supported by case workers and system partners throughout the state, navigating 15 different continuums of care with different access points.

Agency needs: *To successfully and systematically monitor performance measures of mental health services by foster care status, OHA and ODHS would benefit from support from the Oregon Enterprise Data Analytics (OEDA) unit. The 2015 Oregon Legislature created the OEDA unit to conduct inter-agency research. The legislation encouraged the expansion of data-informed decisions throughout state government. The research analysts, economists, and information technology positions work among agencies to translate data into information; that information promotes data-informed decisions and improves outcomes for children and families. OEDA uses advanced analytics with human service organizations, health organizations, public health organizations, corrections, the courts, employment, housing, and education. The current projects include use of predictive analytics for health risk, identifying nongraduates during elementary school, differentiating Self-Sufficiency client groups to better serve the highest risk families, developing staff engagement surveys to recognize staff most likely to leave ODHS, algorithms identifying children at risk for temporary lodging and out-of-state placement, and developing data sharing agreements among agencies.*

OHA staff from the Child and Family Behavioral Health Unit will reach out to OEDA to determinewhat support may be available to help implement this audit recommendation.

Timeline: *Work is underway and will continue through 2021.*

- Recommend OHA develop and document shared guidance on the methodology that will be used to track performance measures and communicate that to all stakeholders, including CCOs and providers.

  Management response: *OHA agrees that clear communications and guidance are critical as we seek to improve transparency about the methods that support our performance measures. We will continue to move forward with the CCO Compliance Project described below and refine our measures in the OHA Performance System.*

  Inequity issues: *Shared understandings about how systems will be evaluated improve transparency and accountability. This frees us to ask probing questions about the meaning of performance results. Understanding and communicating underlying methodologies allows advocates to highlight systemic barriers and racism inherent in those methodologies. Without the option to evaluate those methods, stakeholders and decision makers may have differing interpretations of the results.*

  Consumer voice: *OHA believes that this recommended guidance will provide consumers, children and families with helpful information about how well our measures reveal whether the system is simple, responsive and meaningful. Understanding exactly what is being tracked and why, and knowing that key stakeholders have the same understanding, provides consumers and families with tools needed to ensure transparency and accountability. Also, to the extent the guidance reveals inadequate measures, consumers and families will be in a stronger position to advocate for system improvements.*

  Work underway: *OHA has been working on several initiatives that relate to this audit recommendation. We are working on what we call the CCO Compliance Project, which addresses thisrecommendation*

across all CCO requirements. We developed a standard process for submission of CCO deliverables. We have a framework to track each deliverable for each CCO based on a variety of factors, including timely submission, level of completion and an evaluation of quality. We still have work to do to refine and finalize this work, and ultimately work is needed to effectively communicate itwith stakeholders.

This audit report also alludes to the OHA Performance System that we have been building for the department. This has been a multi-phase, cross-departmental effort and is described in a previous response. We continue to refine the measures and reporting. For the programs within Health Systems Division, including Medicaid and Behavioral Health, managers meet quarterly to reviewprogress in establishing measures and evaluating performance. We still have work to do to finalize the performance measures and to communicate to stakeholders.

***Challenges:** To make a meaningful assessment of whether people are receiving services that are timely, meaningful, and responsive performance and outcomes must be measured from various vantage points. Data-sharing across agencies is often useful in helping determine the performance of our system. At the same time, some data, if used incorrectly, can be incriminating. Much of that data ismanaged by other agencies that are governed by strict data confidentiality rules. Also, there are technical challenges inherent in matching disparate data sets. Some service systems collect data for different purposes than OHA does, so matching information is structurally complicated. Oregon does not have a Master Client Index that allows us to follow the services people and families receive, and there are ethical considerations when evaluating outcomes across systems.*

The current decentralized, fragmented system means that there will be multiple areas for which performance measure guidance will need to be developed, documented and shared. OHA is currently responsible to administer multiple performance measure systems. Communicating the underlying methodologies to key stakeholders can be confusing without adequate synthesis and interpretation.

Agency needs: *To best implement this recommendation, OHA would need data-sharing agreements with other agencies, plus the underlying technical support from their staffs to extract and share information with us. Additionally, the COMPASS Modernization Project described earlier in this response is key to success with this recommendation. If that project is not funded, OHA will continue to struggle with the most basic data issues. Even if it is funded, OHA and our system partners will have a great deal of work to do to resolve deeply rooted, systemic data challenges.*

Timeline: *Work has been underway and continues to be refined by OHA staff. Anticipated completion date is Dec. 31, 2021.*

- Recommend OHA clarify expectations for reporting through a robust set of instructions, similar to the technical manual provided by Washington's Health Care Authority.

Management Response*: OHA respects that clear expectations are important. While on its face, this recommendation would seem straightforward, there are differences between how the Oregon Health Plan is structured and how Washington State's Medicaid Program operates. OHA does not believe that this recommendation can be implemented as written. However, OHA does agree that we must continue to improve and clarify our written guidance, contract language, reporting requirements, and data submission instructions throughout the system.*

The Oregon Health Plan Behavioral Health covered benefit is detailed on a prioritized list of conditions paired with effective treatments. Oregon's CCO model requires CCOs to understand the communities they serve and to tailor delivery of the benefit for the community. This model means that the fine details of rates and billing code requirements are not set statewide. Details for the state's Fee-for- Service (FFS) program are in OARs and on the published FFS fee schedule. CCOs are held to account through a capitation model (encounter claims history is factored in) and metrics. The state monitors complaints of all types and follows up. There is also an audit process that monitors patterns in services and can serve as a means of accountability and quality improvement when issues are discovered.

Operationalizing the CCO 2.0 contracts will also help clarify reporting requirements inside the framework of our more flexible system.

Inequity issues: *A statewide billing code standard would reinforce the inequitable status quo, which doesn't align with stated goals of our waiver with the federal Centers for Medicare and Medicaid. The state's current flexible model is necessary to address inequities in services unique to each community across the state. But much more work is needed in this area. The state must maintain sustained focus on identifying and eliminating differences to ensure that services as needed are available across the state. OHA must also make sure CCOs use the flexibility we give them to achieve this essential outcome.*

Consumer voice: *Consumers are one step removed from this issue, but they are impacted by it. This issue is about the details of billing between providers and payers (FFS and CCOs). Consumers' interest would not be best served by a statewide billing guide. Consumer interests are best served when the state ensures their voices influence CCO policies including billing details, the policies guiding those services, and the outcomes achieved through the services and policies.*

Work underway: *OHA revised the CCO contracts (CCO 2.0) to require much stronger oversight. OHA is building the team and defining the deliverables to operationalize these requirements. This work that will ensure OHP members receive quality well-coordinated behavioral health care. Some of the billing code detail is defined in the metrics. Additional details may be included as each CCO deliverable is defined with an initial focus on access to services across all populations.*

Challenges: *Oregon's transformation model works to reduce fragmentation at the community and CCO level. A statewide billing code standard could interfere with this work. OHA needs to continue consolidating and creating a cohesive framework associated with BH services. This will create direction for the system and reduce current fragmentation.*

Agency needs: *OHA needs sustained direction and focused resources to achieve the goals outlined.*

Timeline: *OHA's work on improved communications for providers is ongoing. This recommendation has an anticipated completion of December 31, 2021.*

- Recommend OHA develop and document a process for verifying that data submissions used to track performance measures are timely, complete, and accurate. Once documented, establish a policy for the process to hold stakeholders, including CCOs, accountable for timely, complete, and accurate data submissions and communicate the policy to all parties.

  Management Response*: OHA agrees with a primary theme of this audit about the importance of high-quality data to support decision-making. This audit recognizes a long-standing challenge within the behavioral health system, which is lack of timely, complete and accurate data. There are legitimate systemic reasons why this is the situation, and OHA continues to work on developing the ability to find cost-effective levers that result in improvements.*

  Inequity issues: *As so many of our responses have indicated, lack of timely, complete and accurate data means we struggle to identify indicators of systemic inequity and, thus, struggle to eliminate these inequities.*

  Consumer voice: *Similarly, working without reliable data makes it extremely difficult to be adequately informed to co-create trauma-informed system solutions with consumers and families.*

  Work underway: *OHA has several efforts to support behavioral health agencies' ability to collect and share client-level information, which is an important part of data quality and accountability. OHA conducted an in-depth Health Information Technology (HIT) scan focusing on behavioral health needs and convenes a Behavioral Health HIT Workgroup to recommend strategies and oversee OHA's work. In particular, OHA supports adoption of certified electronic health records through federal Promoting Interoperability incentive payments and technical assistance to providers. OHA supports health information exchange efforts that have significantly increased behavioral health providers' ability to*

coordinate care and access information about their clients' hospitalizations and use of emergency departments. These data are critical for behavioral health providers' ability to meet OHA's expectations for performance, manage their clients proactively, and improve the quality of their care.

OHA also holds CCOs accountable through the CCO quality incentive program to address disparate use of emergency department visits for their members with serious mental illness. OHA supports CCO and behavioral health agencies in this metric by providing a flag for CCO members with serious mental illness. The goal is to let CCOs and behavioral health agencies to know, in real time, when these individuals are in the emergency department, which will help inform care management and coordination efforts. Providing this simple yet critical data enables CCOs and behavioral health agencies to act quickly to address the needs of members with mental illness – and ultimately drives outcomes that positively impact CCO metric performance.

OHA is in the midst of a substantial redesign of the underlying data systems and warehouses that support performance measures. OHA is also currently working with CCOs on the CCO Compliance Project across all CCO deliverables.

***Challenges:** This issue is driven by the decentralized and fragmented system. Providers regularly struggle with data-reporting requirements. Much of that struggle is the result of conflicts between local electronic systems and OHA's complex information technology requirements. Some of it is driven by needs for various data elements to meet billing requirements versus licensing requirements versus clinical requirements. Some is driven by accounting requirements.*

***Timeline:** OHA has begun this work and will continue to make improvements in data monitoring processes. Improved technology will be an essential in making data collection, analysis and reporting feasible in ways it isn't currently. Anticipated completion of June 20, 2023, but dependent on anticipated technology enhancements.*

- Recommend OHA collaborate with System of Care stakeholders to perform a systemwide needs assessment for the children and family continuum of care, including: Wraparound, secure inpatient, residential, and intensive support.

  Management Response: *A 2017 OHA/DHA Continuum of Care Project explored recommendations to support the child serving systems. The recommendations were supported by extensive stakeholder engagement and feedback. The three selected projects included: State System of Care Infrastructure Implementation, Trauma Informed State Agencies and Intellectual and Developmental Disabilities-Mental Health (IDD/MH) Improvements and Capacity. Many objectives have been completed, including the work through Senate Bill 1 and both OHA and DHS developing Trauma Policies. This work continues.*

  In March 2019, the Child and Family Behavioral Health Unit developed a vision that will be used to launch the statewide needs assessment recommended here. Staff have reviewed and summarized previous needs assessments, audits and reports and are incorporating that work into the ongoingvision and policy direction.

  Inequity issues: *Oregon lacks a full spectrum of mental health supports that meet youth and family's needs in a culturally responsive manner across Oregon's Black, Indigenous and People of Color (BIPOC)communities. Many of Oregon's nine federally recognized tribal members remain on Open Card OHP benefit that provides them less access to providers and services, including Wraparound for children and families. This inequity impacts Latinx and immigrant communities getting access to a continuum ofcare that meets their cultural and linguistic needs. When conducting the needs assessment, it will be essential to engage with individuals from these communities to identify needs and challenges and co- create culturally responsive solutions.*

  Oregon also struggles to provide a continuum of care in rural, frontier and urban areas of the state. Mental health promotion and prevention efforts have historically been limited statewide. Higher-level

care options are mostly in urban areas, while rural and frontier communities do not have access to needed services and supports. A more specific inquiry into how social determinants of health are impacting children's behavioral health supports, and how that can be alleviated, is warranted.

Consumer voice: *To adequately and accurately conduct a needs assessment across the continuum of care, it is essential to center the voices and experiences of youth and families. This approach is especially critical when identifying the needs of historically marginalized or underserved communities, including those who are Black, Indigenous, or other people of color, and Oregon's rural and frontier communities. Meaningful consumer participation will be prioritized throughout the needs assessment process.*

Work underway: *The outcome of the work outlined above will guide the work of the Child and Family Behavioral Health Unit's five-year plan.*

In the 2019 session, funds were allocated to support the development of Intensive In-Home Behavioral Health Treatment services. These critical services help alleviate many of the concerns addressed in this audit, including bridging the gap between emergency room use and the need for intensive services that do not require a psychiatric residential treatment level of care. IIBHT offers support in the home to children/youth and their families. A framework for the implementation of these services has been created: OARs have been filed, stakeholder engagement has been sought, a series of webinars for potential providers have been conducted, funding mechanisms are established.

Much of the related work has been outlined in other responses, and in addition, OHA and DHS are working with the Governor's Children's Cabinet and participating in a subcommittee with members of the Statewide Child Welfare Oversight Board to develop and manage a workplan to ensure the integration of new service development with an efficient and comprehensive system of care for children. Also, OHA is supporting DHS's Family First Prevention Services Act by implementing new requirements for Qualified Residential Treatment Programs (QRTPs) and prevention models.

Challenges: *Child-serving systems, service providers, and families and youth recognize that Oregon lacks a fully coordinated, effective network of services to support Oregon's more than 2 million children. More than 20,000 of these children are being served by multiple systems. The Governor and Legislature have established several initiatives to address this system challenge, including the Children and Youth with Specialized Needs Workgroup (2018), the Governor's Behavioral Health Advisory Council (2019–2020) and the statewide System of Care Advisory Council (Senate Bill 1, 2019).*

National best practice for System of Care shows early intervention for children's behavioral health crises is a cornerstone of a strong, effective System of Care. Oregon's current service array does not support early intervention, nor does it adequately serve young people and families when they are in crisis or after they have stabilized. Additionally, there is a lack of cross-system collaboration, flexibility and responsiveness, which results in avoidable crises and inappropriate placements, including for children involved with child welfare. The current system lacks a clear delineation of roles, responsibilities and accountability around emerging and urgent issues for children and families experiencing intensive behavioral health needs and has neither the capacity nor a sustainable funding structure, to keep them in a family setting and in school.

The services and supports for youth that are involved in child-serving systems span a broad range dependent upon CCO and local county capacity. For youth with complex mental health needs involved in child-serving systems, CCOs provide Wraparound and Intensive Care Coordination; however, these coordination models do not provide direct access and coordination to other child-serving systems. Thus, barriers still exist for children and youth with complex needs. This often means that the system is reactive to children and families rather than proactive and responsive.

Oregon lacks sufficient community-based services and placements, and emergency rooms may be boarding youth with mental health issues who do not have access to treatment, or for some, a place to live. Families are navigating a service array that is inconsistently available, with waitlists for psychiatric residential treatment services, medication management and outpatient services. It often does not

consistently include respite, peer delivered services, or child-focused mobile crisis response and stabilization. Mobile crisis response is extremely limited in Oregon and could alleviate cross-system barriers by providing timely identification and contributing to co-created solutions in a manner similar to that accomplished by New Jersey.

Agency needs: *OHA needs:*

- *Increased opportunities for meaningful youth and family involvement and consumer co-creation.*
- *Partnership with the other child-serving agencies to complete a full system wide needs assessment to ensure impact and feedback includes school, juvenile justice, child welfare and intellectual and developmental disabilities.*
- *Continued national consultation to determine the right questions to ask our communities to get at system level structure and policy changes needed. A targeted look at racial equity across the current mental health continuum of care needs to be conducted and documented.*
- *Support from CCOs and outpatient providers statewide to ensure that prevention and proactive levels of care are represented.*
- *Collaboration and support from related advisory councils to participate in a robust needs assessment.*
- *A significant investment into data systems and development of measures/performance indicators needs to occur led by OHA but developed with extensive stakeholder input and direction.*
- *Legislative investment for OHA to be responsive to the children's continuum of care.*

Timeline: *Systemwide Assessment to be completed October 2020-October 2021.*

- Recommend OHA utilize stakeholder input to develop and determine the methodology used to assess statewide emergency department boarding, with separate reporting for children and youth boarding and frequency, and pursue measures needed for consistent implementation. The methodology should be documented and maintained by theBehavioral Health Division.

  Management Response: *OHA has long been concerned about inappropriate or excessive use of Emergency Departments (ED) for children and adults who need behavioral health services. Additionally, we recognize that it is crucial to engage people into appropriate services upon discharge from EDs. In an agreement with the U.S. Department of Justice, we have prioritized ongoing study, evaluation and improvement of this issue for adults with serious and persistent mental illness. For children, we have made and will continue to increase investments in services to help reduce overall EDutilization. We recognize that we still have work to continue to address this issue.*

  Inequity issues: *National data shows 1 in 5 young people experience diagnosable mental health conditions in any given year. In the last three years on average, 8,250 Oregonians on the Oregon Health Plan ages 0 to 25 with behavioral health diagnoses were treated in EDs. In 2018, there were over 7,600 young people in foster care, and of these young people, 60 percent experienced a disruption in their foster home that led to the need for a new foster home, placement in a shelter orgoing to an ED. An emergency department's primary role is to address physical and not behavioral health needs, and they are adult oriented. This lack of specialized expertise to respond to and successfully stabilize children and youth experiencing a behavioral health crisis often leads to an extended stay in an ED or discharge without effective safety planning. Children in foster care are overrepresented by our BIPOC communities.*

  With the increased potential for trauma response in the wake of the COVID-19 pandemic, all young people are at risk for added stress. Safety and health are a top priority during this unique time of physical distancing, and this need poses significant interruption in daily routines that impact access to support and

care. Physical distancing is also disruptive to normal growth and development, particularlyfor older children and teens who are learning about appropriate relationships and need interpersonal support. Children and teens will be disproportionately impacted for months and years to come, evenafter a vaccine is found and particularly with the prospect of future outbreaks. This will heighten existing mental health symptoms and create additional symptoms, including post-traumatic stress disorder.

These additional stressors will contribute to increased risk of abuse and neglect as people experience overwhelm and isolation. This has been previously measured and documented in areas experiencing natural disasters. Among the top concerns are Oregon's most vulnerable youth, who are at risk, or already living in a foster home.

***Consumer voice:** The development and implementation of this methodology will be informed by input from consumers, including youth and families. Consumers can provide guidance on collection and assessment of data. Consumers can also provide insight into any trends in data, give context for the information gathered and advise on actions to be taken based on the data collected.*

Oregon's current service array does not support early intervention, noted elsewhere as a national best practice, nor does it adequately serve young people and families when they are in crisis or after they have stabilized. Additionally, there is a lack of cross-system collaboration, flexibility and responsivenessthat results in avoidable crises and inappropriate placements, including for children involved with child welfare. The current system lacks a clear delineation of roles, responsibilities and accountability around emerging and urgent issues for children and families experiencing intensive behavioral health needs and has neither the capacity nor a sustainable funding structure, to keep them in a family settingand in school.

***Work underway**: OHA's 2021-23 Agency Requested Budget includes a policy option package (POP) to implement Children's Mobile Response and Stabilization Services (MRSS). MRSS is a prevention program specifically designed to support children and their families and/or caregivers before situationsturn into a*

crisis. This trauma-informed program will also provide support to children and their families in their home, their schools and in the communities.

Evidence from other states shows that MRSS services and supports dramatically increase the stability of youth residing in foster homes. Further evidence shows MRSS can successfully decrease police involvement and emergency room use, while providing treatment to youth and their families in their home and community.

Other programs OHA has implemented and expanded to support ED diversion and accessing appropriate levels of care:

- ***Crisis and Acute Transition Services (CATS)** are designed to provide a community-based alternative to emergency department "boarding" for children, youth and young adults in need of acute psychiatric treatment who are awaiting inpatient psychiatric hospitalization. The program includes and requires brief crisis services, stabilization, and transition to community- based supports and services when individuals from birth through age 18 present to emergency departments or crisis center and are at risk of admission for psychiatric or behavioral crises. Programs must serve all individuals presenting in the settings indicated above, including those with public, private, or no insurance. The CATS program has served over 1,300 youth and their families in nine counties in 2019. Approximately 78 percent of youth are discharged from the emergency department within 24 hours, and 92 percent within 48 hours.*

- ***Fidelity Wraparound** is an intensive care coordination model and a fidelity process that supports young people and their families with complex behavioral health needs who are multi- system involved. Wraparound is a voluntary process, guided by youth and their families, that connects them to the supports and services needed to improve health and wellbeing. Wraparound reduces the use of emergency rooms, higher levels of care, reduces episodes of psychiatric hospitalization, improves school attendance, and provides significant support to youth involved in child welfare and juvenile*

justice. Most counties and all regions have access to Wraparound care coordinators and peer-delivered service providers with specialized training in supporting youth and their families.

- ***Interdisciplinary Assessment centers (IATs).*** *The 2019 Legislature passed Senate Bill 1 and established a special purpose appropriation for OHA, DHS and OYA to coordinate efforts and establish regional interdisciplinary assessment centers. The teams in the centers would conduct thorough assessments and make treatment recommendations for long-term wellness. As of July 2020, IATs are in statute but the special appropriation is no longer available to finance the initiative.*

OHA's 2019-21 Legislatively Approved Budget did include funding to support the Children's System of Care data dashboard as established in Senate Bill 1. Emergency Department utilization will be incorporated with separate reporting for children and youth boarding and frequency, and the Council will pursue recommended measures needed for consistent implementation.

Challenges*: With the current wait list for residential treatment beds, we need more innovative services and resources in Oregon. These waitlists create a gap in services that causes families to wait more than 6 weeks for assessment appointments, resulting in increased likelihood of a crisis emergency department visit and worsening health of the family. Utilizing MRSS, fully implementing the 2019 investments (including IATs) and expanding other current programming (CATS, IIBHT, Wraparound) would provide supports that would prevent disruptions, interactions with emergency departments, law enforcement, foster care and higher levels of mental health care.*

Agency Needs*: Oregon's System of Care aims to improve the effectiveness of state agencies serving Oregon's children and improve the continuum of care that provides services to youth, ages 0 to 25 so that mental health care is community based, family driven, effective, and culturally and linguistically responsive. Achieving this will require changes to the current systems and the filling of gaps in the continuum of services available to children and young adults. Filling the early intervention gap with*

MRSS and the current programming would decrease demand for higher levels of service and preserve foster placements for young people involved with DHS Child Welfare.

*Coordination of services and network is critical, particularly during the pandemic. Oregon must prepareto meet this need to support children, young people and families and provide resources and support atthe right time. Adequate response to COVID-19 issues requires the creation a*nd *utilization of early intervention strategies and trauma-informed mobile response and stabilization services, and an increase in the coordination of the service network.*

***Timeline:** The work described above to reduce ED boarding for children and adults will continue over the next several years. The monitoring and reporting of ED boarding through dashboards is expected to be completed by Dec. 31, 2021.*

- Recommend OHA develop an intermediate proposal to Legislature for addressing issues with statutory language requiring the call center contract up to discontinuing OHA's portion of the contract.

***Management Response:** In 2017, the Governor signed SB 944 into law. The intentions of this bill wereto establish a call center to help children get access to the right service at the right time and so that OHA and the community would be able to track the need for different levels of care. The call center focus is on children in emergency departments and inpatient care (Subacute and PRTS). The bill also intended that we would improve our ability to understand and track system capacity in real time.*

OHA and the System of Care have learned valuable lessons, as execution of the bill did not result in the intended outcomes. OHA and the System of Care will need to reevaluate how to improve the effectiveness of the referral system and capacity management tools. While it may help to change the statute, the underlying work that needs to be done is to identify more effective methods to achieve the outcomes envisioned by the legislation.

As with other responses, the lessons and work that OHA has done through COVID-19 response may allow us to break through some of the stumbling blocks that occurred as we initially attempted to create this capacity management system for this singular level of service. Instead of abandoning the entire concept, consumers will be better served if OHA, providers and funders revisit the mechanics ofhow to make this work and commit to the goals of SB 944. Once a solution is crafted that works, OHA will review the statutes and rules and update if needed.

Inequity issues: *As the crafters of SB 944 recognized, having a service delivery system dependent on existing knowledge and relationships between providers resulted in a delivery system that would often exclude people from easily accessing needed services. This is one more instance of systemic barriers that are especially difficult for those from nondominant cultures to overcome.*

Consumer voice: *While this is a very specific recommendation related to one section of the statutes, the underlying work is germane through the entire lifespan for behavioral health services. Having an easy to access, systematized capacity management system for every level and type of behavioral health service will allow consumers, families, and referring providers to identify appropriate and timelyservice options.*

Work underway: *On June 5, 2020, the Legislative Emergency Board approved allocation of $6 million to develop an Oregon Behavioral Health Access System. Within this initiative, OHA will be utilizing nationally recognized capacity management tools and techniques to create a one-stop shopping experience for consumers who seek behavioral health services. The system will build from lessons learned in SB 944 implementation, be sophisticated and will also support connections for providers who seek real-time information about capacity so that we can streamline referrals to appropriate levels of care.*

As noted in the audit, OHA did work with the PRTS and Subacute providers in 2018-2019 to gather important data, outside of the call center, for a calendar year to specifically look at the capacity need, utilization, wait times and access barriers. OHA recognizes that this is valuable data.

Challenges: *The current design of the children's continuum of care mental health provider participation is required to have a call center to assess system needs and access. When capacity is consistently full, the ability to consider capacity management is limited. The children's system is in crisis so there is a focus on getting urgent services to children and families rather than data gathering to make more informed decisions.*

Creating a one-stop experience will be complex as providers operate under multiple governance systems and payor structures. For example, the children's behavioral health system is primarily managed through the CCO model in Oregon. CCOs contract for their provider network directly. For the inpatient levels of care there are only five providers, but CCOs are not required to contract with any or all of them. In addition, access to these levels of care can look different depending on the CCO of the member. OHA does not contract with these providers directly so although we oversee them through certification and OARs, access and management are not directly overseen.

Agency Needs: *To be successful, OHA will need to determine an effective method for providers to keep capacity reports up-to-date and current.*

Timeline: *The work to improve capacity management is underway and OHA will work to address statutory inconsistencies as timelines allow leading up to the 2021 legislative session.*

- Recommend OHA work with the newly created Senate Bill 1 System of Care Advisory Council and Legislature to better optimize the statute guiding mental health treatment services. Specifically, the collaborative effort should:
    - Expand statutes to consider CCO framework and evaluate disconnected mental health statutes for potential revision.
    - Clarify statutory roles and responsibilities of stakeholders.

- Develop alternative language for "subject to the availability of funds" in order to establish priority of mental health services.
- Define the requirement of integrated physical, mental, and oral health.
- Deliver a report on planned optimizations.

Management Response: *OHA appreciates the importance of aligning and optimizing foundational statutes that support the behavioral health system. Because this is needed for the behavioral health statutes covering the lifespan, we would suggest expanding the advisory process through which we accomplish this. In addition to utilizing the System of Care Advisory Council, which focuses primarily on children and families, we would also work through other advisory groups including, potentially, the Governor's Behavioral Health Advisory Council, the Alcohol and Drug Policy Advisory Council, the Alcohol and Drug and Mental Health Planning and Advisory Council, the Oregon Consumer Advisory Council, and many others. We would also need input from a vast array of stakeholder groups. Additionally, we would engage regularly with legislative committees on behavioral health as we proceed, to ensure we are addressing issues that constituents bring forth.*

Inequity issues: *Conflicts in statutes, as well as optional financing and poorly articulated roles and responsibilities, leave room for service gaps and lack of accountability and perpetuate long-standing systemic barriers to service, particularly for persons of color.*

Consumer voice: *Consumers, including youth and families, will be leaders in the process and will co-create the recommendations for changes needed to the behavioral health statutory framework. As OHA does the difficult work of clarifying and aligning statutes, consumers will benefit from a system that becomes more simple, responsive, and meaningful.*

Challenges: *This work will be challenging. The current system is built from the local level. Each county and region has unique operational challenges and needs flexibility to ensure the needs of consumers can*

be met. Additionally, while CCOs represent a majority of the financial investment in Oregon's behavioral health system, there remains a need for safety net capacity for services that are not covered through the Oregon Health Plan or for people who are not eligible for services. Also, many people access services through private health insurance, and it will be important to factor that into thestatutory work. For children and families, intersections with the other child-serving systems will influence how this work moves. For adults, it will be critical to factor intersections with justice systems, law enforcement, housing, disability services, older adults, veterans and other systems.

Agency Needs: *OHA will need stakeholder consensus for this to succeed.*

Timeline: *This work has started and will continue through 2023.*

- Recommend OHA collaborate with system stakeholders, such as providers and other agencies, to develop and document a comprehensive workforce retention and recruitment strategy and communicate it to all stakeholders. Reporting on strategic implementation should be delivered annually to the Oregon Health Policy Board.

  Introduction: *As referenced in the audit, the Behavioral Health Collaborative made recommendations regarding the behavioral health workforce, namely, to complete an assessment. OHA contracted with the Eugene Farley Health Policy Center to assess the current behavioral health workforce and develop a recruitment and retention plan. This work was completed in 2019 and was presented to the OregonHealth Policy Board. OHA's Behavioral Health Medicaid, Policy and Analytics unit work works closely with OHA's Primary Care Office and OHPB's Health Care Workforce Committee on all behavioral health workforce recommendations, including the Farley Center recommendations.*

  Since the publication of the Farley reports, OHA staff has conducted an analysis of Oregon-specific workforce recommendations in the past decade. These were presented to a workgroup of the

Governor's Behavioral Health Advisory Council. OHA is incorporating the council's policy recommendations into requests for the 2021 legislative session.

Inequity issues: *The behavioral health workforce in Oregon is predominantly white. BIPOC consumers are not able to receive treatment from BIPOC providers. Low wages result in individuals not entering the workforce. Some cultures don't see traditional counseling as acceptable, and this results in many people not seeking behavioral health care or being distrustful of the care they receive. Black communities experience bias from providers, which often results in misdiagnosis and poorer quality of care. This continues the cycle of mistrust and a tendency not to seek behavioral health care. Culturally competent providers have long waitlists and accept limited insurance. Lastly, systemic racism has created deep distrust.*

Consumer voice: *Consumers, including youth and families, have critical insight into this issue. Oregon must develop and retain a behavioral health workforce that is responsive to the needs of the people who rely on these services. As such, consumers will inform the development of this plan and will guide OHA in determining goals for workforce composition and training. The workforce issues, such as high turnover, results in consumers having to start over with new providers. This is not a trauma-informed system as consumers are required to retell their stories and develop a therapeutic relationship with a new provider. Our most qualified workforce tends to work in lower acuity settings, whereas our least experienced workforce is working with the most acute patients. This is a disservice to consumers as they are not able to receive care from a highly trained and senior workforce. Consumers are not able to receive treatment from providers that share their culture, language, or background. These issues result in consumers not receiving meaningful services and overall poor outcomes.*

Challenges: *As the audit itself recognizes, Oregon's turnover rates within the children's behavioral health system are within the national averages, indicating that this is not only an Oregon issue, but also a national one. Efforts to integrate behavioral health into the healthcare system are underway, but behavioral health staff is not paid in parity with physical or oral healthcare with parallel education,*

training, and certification. OHA can raise rates, work with the Transformation Center to convene learning collaboratives, and work with partners, higher education and licensing boards to implement recommendations. But until behavioral health is fully integrated and in parity with physical and oral healthcare, we will continue to face significant workforce turnover and shortages.

The audit asserts that "while OHA is aware of the turnover problem, its efforts to reduce it have been ineffective." OHA does not have staff dedicated to work on this area. OHA has a Primary Care Office that is responsible for workforce, including loan repayment and incentive programs, workforce development issues, and the Oregon Health Policy Board's Health Care Workforce Committee; however, their primary focus is physical health. The former Addictions and Mental Health Division had a behavioral health workforce unit of approximately four FTE; those positions were lost in a reorganization.

***Agency Needs:** Behavioral Health does not have staff to implement the recommendations. Adding behavioral health staff to the Primary Care Office (which oversees much of the workforce related efforts for OHA and staffs Oregon Health Policy Board's Health Care Workforce Committee) would place the staff in the right place to effectively do this work. Bringing higher education and licensing boards together with OHA and other stakeholders could require a mandate.*

***Timeline:** This work is underway and was prioritized by the Governor's Behavioral Health Advisory Council. It will continue through 2023.*

- Recommend OHA develop and deliver a public information campaign for mental health, including challenges faced by individuals in the system, as well as direct care workers, similar to campaigns delivered by the Public Health Division.

***Management response:** This audit report highlights how statutory provisions with no reliable source of funding have undermined OHA's ability to focus on mental health prevention and promotion. Also, OHA recognizes the serious challenges faced every day by the direct care staff.*

In response to COVID-19, OHA contracted with Brink Communications to develop the Safe + Strong campaign. OHA received funding from the federal CARES Act to support current work with Brink for a behavioral health specific campaign. A key feature of that campaign will address stigma. Priority populations identified include health care workers, BIPOC, and those with behavioral health concerns.

Inequity issues: *As mentioned in previous responses to the recommendations, the COVID-19 pandemic has had significant impact on and disruptions to OHA operations since early 2020. While that is an important backdrop to some of our responses, it is important to note that during the months of operating under the pandemic, OHA has realized some opportunities for system improvements. We received funding to support a broad-based public information campaign to help people understand mental health and to provide information about resources that can be helpful if they are experiencing mental health service needs.*

Brink Communications conducted research and found high health disparity scores near Salem-Keizer, the Willamette Valley and agricultural counties. BIPOC seek support from personal networks rather than behavioral health care professionals. Income level and refugee of immigration status have a largeimpact on behavioral health of BIPOC. Reducing stigma in Latinx communities may help normalize help-seeking behavior.

Consumer voice: *This work, in progress, will continue to be centered on the needs of behavioral health consumers, including those who are healthcare workers and members of high-risk or underserved populations. The first round of creative from Brink shows a simple campaign that will be transcreated into 11 languages. The campaign aims to be inclusive for gender and BIPOC. Stigma reduction and normalizing help-seeking behavior will help more people access behavioral health care. The campaign is building upon trauma-informed and supportive messages. To provide the foundation of the work, Brink and OHA staff did extensive community engagement work to speak to Community Based Organizations and other community leaders and learn about the needs of BIPOC communities. Messages and materials are being tailored from the insights gathered from that work.*

Work underway: *OHA has utilized resources from the Federal Mental Health Block Grant and funding from behavioral health investments in 2015 to contract with communities to enhance wellness practices and prevention. Since 2014, OHA has funded local Mental Health Promotion and Prevention projects. Led by community organizations, the projects aim to help everyone improve and sustain theirmental health. This means children and adults can:*

- *Achieve developmentally appropriate tasks,*
- *Maintain a positive sense of self-esteem, mastery, well-being, and social inclusion, and*
- *Strengthen their ability to cope with adversity.*

The projects promote evidence-based, community-based interventions and activities.

In 2019, OHA funded Mental Health Promotion and Prevention projects in 20 counties, serving more than 25,000 individuals and reaching thousands more through social media, websites, online learning and other outreach activities. Projects included:

- *Advocacy, stakeholder engagement and interagency collaboration: Train the Trainer, Honest OpenProud (HOP), youth groups, peer support, parent support groups, life skills, coping skills and self - regulation, harm reduction.*
- *Onsite and School-Based Services: Professional development for staff, Question Persuade Refer, Curve It Forward, Positive Behavior Interventions, Mental Health Tool Box, Applied Suicide Intervention Skills Training, Culturally Responsive Mental Health First Aid (suicide prevention), STEPS to SUCCESS (bullyingprevention), Second Step (social and emotional well-being), MindUp (social-emotional awareness to enhance psychosocial well-being), Collaborative Problem Solving, NETSMARTZ (cyberbullyingprevention), CONNECT (creating youth leaders).*
- *Summer school programs, food security, tutoring, art classes, after-school sports.*
- *Culturally appropriate refugee and immigrant resources and services.*

Related work: *Also, during the COVID-19 crisis, OHA has enhanced the availability of tools for direct care workers affected by the crisis to include psychological first aid training and a self-assessment tool called PsyStart.*

Challenges: *The Brink Communications media campaign is funded for a limited period of time. There will need to be ongoing funding to continue the campaign.*

Timeline: *Work has been underway for several years and will continue to be expanded and improved. As a result of the COVID-19 work, a targeted campaign will be completed by December 31, 2020.*

- Recommend OHA work with Trauma Informed Oregon to become a trauma-informed agency, finalize the internal trauma-informed policy, and provide related agency wide training starting at the highest leadership levels. The agency should hold contracted organizations accountable for Trauma Informed Practices.

  OHA's leadership team recommended that the policy be reviewed by the agency-wide Equity Advancement Leadership Team (EALT).

  The EALT reviewed the policy and discussed how the policy could best be moved forward in synchronization with OHA's Strategic Plan and Equity Advancement plan (formerly known as the Affirmative Action plan). The EALT recommended that the Equity and Inclusion Division be responsible for policy oversight and governance, including facilitating a workgroup in the implementation of the policy and associated work, and for any revisions necessary to align with OHA's strategic planning and anti-racism framework.

  OHA leadership agreed to the EALT recommendations, and the work has now been passed to the Equity and Inclusion Division.

  Workgroup recruitment completed in June 2021 and a new draft is anticipated August 2021.

- Recommend OHA continue to collaborate with Trauma Informed Oregon to deliver training of trauma-informed practices to direct care providers.

  Management response: *OHA supports a trauma-informed foundation to all services and supports provided for children and families. As noted in the previous response, OHA currently works extensively with Trauma Informed Oregon to shape our understanding of the impacts that trauma has on how people experience services and the importance of addressing that experience so that people can expect successful outcomes. We will continue to do so.*

  Inequity issues: *Trauma manifests in several ways. For people who identify as members of communities of color, systemic racism and microaggressions are recurring traumas that compound their experiences. Direct care providers must be educated to understand the subtle and overt ways that their service delivery can be improved and be trauma informed.*

  Consumer voice: *Consumers, including youth and families and members of communities of color, have consistently expressed the desire for behavioral health providers who are competent in delivering trauma-informed care. Consumers often won't access services because the health care environment feels unsafe. This happens when service providers or the service system is not trauma aware. As a result, existing issues manifest to point of crisis, or illness and symptoms become worse.*

  Work underway: *OHA recently invested additional funds in the Trauma Informed Oregon contract, to address technical assistance and training needs in the areas of social emotional learning, and culturally responsive practices in strength-based healing centered engagement, Trauma Informed Care (TIC), andAdverse Childhood Experiences (ACEs). This technical assistance and training will be provided for service providers serving people of color, people with physical and cognitive disabilities, LGBTQIA2S+ individuals, interested consumers, family members, young adults, and individuals across the lifespan with serious mental illness, those in recovery from mental health disorders, substance use disorders, and problem gambling issues; and to support Coordinated Care Organizations (CCOs),*

Community Mental Health Programs (CMHPs), individual providers of behavioral health services, and health professionals statewide.

Challenges: *The decentralization and fragmentation of systems can cause consumers to be retraumatized, via having to repeat their "story" (need for treatment) to various providers because thesystem is not contiguous and working well together. People drop out of services when this becomes untenable for them.*

Agency needs: *As with all that OHA does, the successful and ongoing implementation of this recommendation will require sufficient funding to support training contracts and staff focus to implement and schedule.*

Timeline: *This work is underway and will be ongoing with an initial goal of providing training to all OHA regulated providers of children's services by July 1, 2022.*

- Recommend OHA work with the Oregon Health Policy Board, System of Care Advisory Council, and Legislature to update the statutory framework to ensure agencies within the System ofCare are fully invested to support the burden costs across the system. A System of Careroadmap should be developed and documented to demonstrate process owners and related costs.

  Management response: *OHA agrees with this recommendation. To reiterate from previous responses, Oregon's System of Care partners areguided by the vision that children can be at home, in school and in their community because they receive the right services, at the right time and for the right duration. OHA agrees that a strong, interconnected statutory framework would provide transparency and clarity in describing, defining, and ensuring financial commitment to the children's System of Care.*

  Inequity issues: *Oregon's statutory direction for the children's System of Care must be fully informed and designed to break the cycle of systemic and historic racism and inequity. To make* meaningful *inroads in resolving health inequity, all stakeholders must learn to see past "business as usual"*

thinkingand invest in ideas that are trauma informed. As the audit repeatedly mentions, so many of the statutes that support behavioral health services are qualified with "subject to available funds" clauses. A complete System of Care roadmap will identify funding, with proposals for elimination of gaps and barriers to success.

Consumer voice: *Youth and family voice will be critical in the development of a System of Care roadmap and in determining policy and funding priorities. Well-written statutory framework and a System of Care roadmap will add cohesion so that individual agencies can more effectively work together toward common goals for children and families. If well written and administered, the needs of the children and families will drive service delivery and outcomes should improve.*

Work underway: *This body of work was envisioned, and the 2019 Legislature passed SB 1, which established the System of Care Advisory Council. OHA hired staff to lead this effort and the council began meeting in March 2020. OHA will collaborate with the Oregon Health Policy Board, System of Care Advisory Council, consumers and stakeholders to develop the System of Care roadmap and continue developing recommendations to update the statutory framework. This work will also include development of POPs to provide appropriate supporting financial investments and staffing.*

Challenges*: How systems are organized affects focus, alignment and effectiveness. Oregon organizes child-serving agencies along service lines with separate governance over each major service, including education, social service, justice, and medical services. Each of those organizations has evolved differently over multiple generations, and all are now uniquely structured to meet the specialized requirements tied to delivering those services. Underlying funder requirements, particularly federal partners such as Medicaid and U.S. Department of Education, also affect organizational structures and program priorities. Those structural differences are substantial and will be difficult to synthesize and simplify in the roadmap and statutory frameworks without revolutionary adaptations and compromise.*

Historically Oregon's child-serving agencies have struggled with incompatible requirements and service delivery structures that have made it difficult to work across systems. Oregon has a high rate of child welfare referrals, unacceptable suicide rates for youth ages 10-24, challenges with school completion and graduation, especially for communities of color, high numbers of black, indigenous and people of color youth being incarcerated, and high numbers of children and youth needing intensive level of services. Likely, a robust array of culturally appropriate services that is easily accessible by families could have prevented escalation to that level of need.

Agency needs: *To implement this recommendation, OHA will need full support from children and families and from all child-serving stakeholders and agencies ranging from the Governor's office to all child serving agencies, including service providers, DHS, OYA and ODE.*

Timeline: *This work has begun with OHA's convening of the System of Care Advisory Council and some preliminary POPs are being advanced through OHA's Agency Recommended Budget for 2021-2023. Full implementation of this recommendation will cross several biennia.*

- Recommend OHA develop and document internal policies and procedures for monitoring behavioral health funding to the counties through ORS 430. The agency should seek to establish a process owner for regularly reconciling and reporting on these funds.

Management response: *OHA values partnerships throughout the behavioral health system. An historic partnership is that which establishes the Community Mental Health Programs (CMHPs) through ORS 430. OHA's current formal relationship with the CMHPs is through negotiated County Financial Assistance Agreements (CFAAs). These CFAAs are the contractual mechanisms OHA uses to distribute state funds, federal grants and other funds to CMHPs. CMHPs, in return, operate community mental health programs and provide a locally developed array of behavioral health services. Funding from the CFAAs is combined with other resources including Medicaid billings, CCO contracted funding, private insurance, and other local*

resources. OHA plans to conduct an internal audit to identify methods for tightened contracts and compliance. This will help inform next steps and realistic options for ongoing reporting.

Inequity issues: *By reviewing each county's financial resources for behavioral services, OHA will be in a better position to understand fiscal incentives that may be perpetuating inequities.*

Consumer voice: *To understand financial underpinnings of the behavioral system at the local level, consumers will have information to understand and direct a system that is more responsive and accountable.*

Challenges: *Because behavioral health services are delivered in a decentralized system, and because each of the CMHPs (covering 36 counties and Warm Springs tribe) have unique administrative structures, funding sources, and business models, creating meaningful financial reports and appropriately evaluating the reports will be complex. OHA is not currently staffed to do this work well. Additionally, the CMHPs, who don't currently provide these reports to OHA, may not be staffed to produce the reports in the formats that meet a statewide evaluation need.*

Agency needs: *To implement this recommendation, OHA will need to reach agreement with CMHPs about reporting requirements and CMHPs will need to provide requested information. Additionally, OHA will need staff to review and interpret complex financial information and who can report the results of the reviews back to CMHPs for continued system improvement and feedback.*

Timeline: *Internal audit work described above will be completed by March 31, 2021. OHA will continue to negotiate reporting requirements with CMHPs as County Financial Assistance Agreements are being revised. OARS 430 changes are estimated to be completed by December 31, 2021.*

7. OHA: Efforts Have Helped Limit Some Employee Health Care Costs, but PEBB and OEBB Can Do More to Manage Costs and Optimize Benefits, audit #2020-39 (dated November 2020)

- Recommend PEBB and OEBB regularly communicate to members further educational opportunities in addition to open enrollment for members to learn how to better understand the details of their insurance coverage and how to utilize their benefits to make optimal health and cost decisions.

    1. *PEBB has been collaborating with Rise Partnership (now Uplift Oregon) to roll out training and resources for new State of Oregon employees explaining their robust benefits package.*

        - *Uplift Oregon is currently offering Uplift Your Benefits, a weekly 2-hour training that includes:*
            - *90 minutes of content on benefits, and*
            - *a 30-minute union orientation for positions represented by SEIU or AFSCME.*
            - *The training was designed with new employees in mind, but any employee is welcome to attend.*
        - *The goal is to have this as a mandatory training within the first 14 days of hire for AFSCME and SEIU represented positions.*
        - *2021 major milestones:*
            - *June 2021: DAS will send an email to all State of Oregon employees announcing Uplift Oregon and the process for enrolling in the benefits workshop, Uplift Your Benefits*
            - *July 6, 2021: Uplift will begin sending emails directly to all new employees, inviting them to register and attend the Uplift Your Benefits workshop*

- *September 2021: Agency listening session scheduled to adjust and adapt the process for Uplift Your Benefits, and Uplift offers an additional "Benefits Tune-Up" workshop in anticipation of open enrollment, available for any State employee to attend.*

2. *In partnership with Jellyvision, PEBB has expanded program offerings through "Alex Advanced." Updates include:*

    - *Promote use of chronic care/wellness programs by incorporating into the Alex tool*
    - *Continue "Smart Tips" to direct people to care resources like telemedicine, etc.*
    - *Coordinate with Uplift Oregon to support new hire training and the benefits'selection process*
    - *Host a new PEBB specific and fully customizable URL that includes:*
    - *On-demand videos related to medical plan basics, using a nurse advice line, talking to a provider using telehealth, etc.*
    - *Links to wellness pages, carriers, or whatever we want*
    - *FAQs*

3. *We are purchasing "Benefits 101" instructional videos. OEBB and PEBB will post video links prominently in a "member education" section on both websites.*

4. *OEBB and PEBB monthly newsletters will include benefit tips each month.*

5. *PEBB is partnering with Mercer to design a dedicated "on demand" resource page for new hires where they can find information on:*

    - *Benefits training opportunities*
    - *Educational Videos*

- *Enrollment resources*

- Recommend PEBB and OEBB periodically communicate to employers, members, and stakeholders about the boar's ongoing administration of benefits, cost containment efforts, and the anticipated effects on affordability and accessibility of health care coverage to stakeholders, including employers and members.

  1. Both programs have restarted PEBB Information Exchange (PIE) and Business Information Exchange (BIE) in 2021. We are expanding the board information and feedback agenda topics as described to ensure stakeholders are fully informed of board actions and have an opportunity to provide feedback if desired.

  2. In collaboration with our consultant, Mercer, PEBB has designed a monthly member newsletter, the first of which will be sent in June. Among other informational benefit-related topics, the newsletter will include a regular "Working for You" section in which we will share the highlights of board discussions, decision making, cost-containment efforts, etc.

  3. OEBB is expanding our current Wellness-focused newsletter to include all employee benefit topics. The expanded monthly email will align with PEBB and incorporate board news and highlights.

  4. Mercer is currently performing a review of the PEBB website. The Board section is being expanded to provide detailed information of the topics highlighted in the monthly newsletter. We will also expand the board focus on the OEBB website. Implementation date is December 31, 2021.

- Recommend PEBB and OEBB consistently collect, analyze, and share results of employers' and members' experiences to better inform board decisions; for example, consistently track

customer service calls to the programs, ask about benefit and claim experiences on the annual member survey, and obtain information from carriers on claims calls and appeals.

PEBB currently performs a customer-service focused survey that does not contain benefit utilization questions. PEBB will seek to align with OEBB over the next year and request the carriers collect the same information.

- Recommend PEBB and OEBB promptly enhance clarity and oversight of consultant and carrier contracts, which should include:

  a) Ensuring consultant contracts have clearly defined deliverables that are of valueand the related costs.

  Consultant Contracts: OEBB and PEBB have monthly account meetings with its consultants. The meetings include OEBB/PEBB team leads as well as the department leadership. These meetings have set agendas, which include reviewing invoices, having consultants present budget tracking information and confirming work priorities/expectations with the consultants.

  Other Contracts: We have mapped out the full annual renewal process for these contracts, which include the consultant-led public meetings and discussions, as well as the subsequent contract amendment drafting and future monitoring building in internal touchpoints during the course of this process to ensure we review proposed renewal parameters and address any performance issues we may be experiencing with the carriers. This is a challenge due to claims lag.

  Once this process has been vetted and completely approved, the Contracts team will then assign specific contract reports to the team to shore up roles and responsibilities for the touchpoint meetings discussed below.

We reviewed our consultant contracts and worked with staff to develop a more accurate description of the work we need from our consultants. This is critical for the upcoming Consultant RFP. One benefit to this process is that we more specifically defined our communication needs so that our staff will have more flexibility in working with our consultants in the future to develop communications (content and delivery methods).

Current: We expect to have the updated annual renewal process vetted and changes to the process approved soon. Once this occurs, Contracts will determine how specific contract reports will be assigned out or otherwise reviewed and addressed during the touchpoints. Touchpoints will have standing agendas and will be facilitated by the Contracts team. We will review required reporting and other deliverables as well as gather feedback from other area leads on their experiences working with carriers. This information will be shared with leadership and consultants to ensure we not only respond with appropriate contract actions but also consider asking the Board to address the performance in its renewal discussions and decisions.

Future: Program and Contracts staff are currently working with leadership and the Innovation Workgroup (IWG) to establish a comprehensive strategy for assessing contract performance that includes new performance and outcome measures with associated financial risk. This is expected to take a few years to implement, which is why staff initially focused on mapping and improving the annual renewal process. Currently, staff is working to finalize the performance measures for measurement year 2022. Staff will work on creating a standardized reporting guide for carriers to fill out and send back to staff. Dates have not been set nor has frequency of reporting has been established at this time.

b) Identifying deliverables in current contracts and monitoring and enforcing deliverables be contract compliant.

Current: We expect to have the updated annual renewal process vetted and changes to the process

approved soon. Once this occurs, Contracts will determine how specific contract reports will be assigned out or otherwise reviewed and addressed during the touchpoints. Touchpoints will have standing agendas and will be facilitated by the Contracts team. We will review required reporting and other deliverables as well as gather feedback from other area leads on their experiences working with carriers. This information will be shared with leadership and consultants to ensure we not only respond with appropriate contract actions but also consider asking the Board to address the performance in its renewal discussions and decisions.

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c) Verifying invoices for mathematical accuracy and contract compliance by staff who have the pertinent training and knowledge of contract terms.

We have brought invoice review/approval into our monthly consultant account meetings. In addition, invoices are required deliverables under the contracts so we will work with our Finance team to improve internal processes as needed.

d) Having a comprehensive program for identifying improper claim payments that is reflected in contracted services.

We built potential audit work into our respective 2021 consultant budgets to ensure the work would be within scope and accounted for if we have the resources to move an audit forward soon. We have built this work into the upcoming Consultant RFP and will be interested in seeing how different proposers feel they can support this work.

- Recommend PEBB develop a formal strategic plan that includes elements such as the appropriate amount to be maintained in reserve and steps to take when the reserve reaches higher or lower levels than targeted.

  The PEBB board maintains the Stabilization Fund (also known as "the reserve") in the state treasury. The board works with its consultant actuary each year to project an amount in the Stabilization Fund sufficient to meet both anticipated and unanticipated fluctuations in claims costs. The Board has used the fund to stabilize premiums, subsidize the employee premium share, and fund programs designed to reduce premium increases, but the board has no formal policy for how to manage funds in the event that reserves exceed the fully funded target level.

  When the PEBB Reserve exceeds the targeted fully funded reserve level, the legislature has in recent years legislated a "fund sweep" of those excess reserves that have resulted in an OMB Circular A87 Federal payback for an unallowable transfer. Over the next 12 months the PEBB board will consider developing a "Formal" reserve policy that includes direction for handling of excess funds in the reserve when they exceed the target. One item to note is that PEBB's legislatively adopted biennial budget is developed using a 3.4% annual increase. For the board to "buy-down" a higher than anticipated annual contract renewal beyond the 3.4%, it would likely need to secure additional budget limitation from the legislature in an Emergency Board rebalance request, or full legislative session. A formal reserve policy may inhibit future fund sweeps.

8. ODHS and OHA: Statewide Single Audit Including Selected Financial Accounts and Federal Awards for the Year Ended June 30, 2020, audit #2021-13 (dated April 2021)

- Recommend management ensure transaction review is adequate and includes examination of proper and complete coding, accounting periods, and supporting documentation.

  The Office of Financial Services has reviewed and updated all year-end procedures and is engaged with staff for more accurate accrual data.

- Recommend management strengthen year-end review procedures to ensure necessary system processing has occurred, and account balances are reasonable and properly classified.

  Year-end methodologies have been reviewed and we continue to engage closely with the staff providing year-end transaction details to educate on the importance of accurate estimates. The MMIS contractor has made the FMAP rate updates from 2020 at this time.

- Recommend department and authority management strengthen controls to perform timely eligibility redeterminations and provide periodic training to caseworkers to reduce the risk of administrative errors. We also recommend management implement corrections in the ONE system to address the weaknesses identified in verifying income. Management should also review the entire duration of the claim identified to determine if there are additional questioned costs from previous years. Additionally, management should reimburse the federal agency for unallowable costs.

  The Department is committed to providing timely benefits to only those individuals who are appropriately determined eligible. The Department has taken positive steps since 2016 to continuously improve and automate reporting capabilities for tracking and remediating untimely Medicaid redeterminations, including the successful implementation of the new Integrated Eligibility (IE) system, named "ONE" in February 2021. This new system provides improved client eligibility controls specifically related to timeliness of determinations, correct enrollment, automated notification of redeterminations and subsequently, actions to close eligibility if necessary, along with electronic retention of eligibility data elements such as signed

applications. With implementation of ONE and as we move the rest of the cases into ONE over the next year of redeterminations., we expect the errors associated with these areas to be reduced.

The Department has collaborated across OHA and ODHS programs to develop a combined eligibility manual that incorporates all relevant policy and process for determining eligibility for the medical benefits contained in the IE system. This allows our eligibility workers and case managers in the local offices an upgraded tool and a singular resource that allows us to work collaboratively in our efforts to better serve and be good stewards to Oregonians. We anticipate releasing this in July 2021.

In addition, new program and system training has been developed and deployed collaboratively across OHA and ODHS programs to ensure new and existing eligibility staff are trained sufficiently in the ONE system and all programs contained therein.

The department and authority are committed to providing training and guidance to staff to ensure information related to an eligibility determination, that is not captured by the ONE system, will be include in the individual's case record. The department will review and update any existing training material as needed and send a communication to staff highlighting the importance of recording any information related to the eligibility decision, that is not already captured by ONE.

- Recommend authority management strengthen controls to ensure documentation supporting aprovider's eligibility determination and revalidation is retained. Additionally, we recommend management review the automated processes to ensure databases are checked timely.

  As of June 30, 2021, the state had addressed all bullet points noted above and obtained the missing managing employee information, new disclosure statements or new enrollment agreements for all providers in the sample with one provider being inactivated who failed to respond. New enrollment agreements and provider disclosure documents for revalidating providers are now required.

Since April 2019, the State has been running monthly missed validation reports for newly enrolled or revalidated providers to ensure missed validations are completed.

- Recommend authority management continue to implement procedures to monitor potential unauthorized changes to the application, as well as continue to verify the effectiveness and completeness of the claim's edits and audits function.

  HSD has taken the following corrective action for 2020-2021:

  1. *Rewrote the deliverable from Gainwell, the MMIS contractor, so that testing results are easier to read and understand.*
  2. *OHA conducts monthly meetings involving managers from Provider Services, Claims, EDI, and BSU to review any claims/EDI issues, including new edits being proposed or developed. This meeting is a checkpoint to be sure that all units impacted by claims edit and audit changes are aware of proposed & pending changes, and to create accountability before implementing a new edit or audit in MMIS (meeting once a month since January 2021).*
  3. *Regular auditing reports reviewed on the four analyst positions who can update edits and audits in the MMIS. These reports allow HSD Leadership & Management to monitor activity by the analyst in MMIS to determine if any incorrect actions have occurred (reports are being developed weekly).*
  4. *The MMIS Business Support Unit has explored ways that the monitoring of edits can be automated. However, HSD has found this is not a viable solution to date and that manual oversight and control processes implemented before July 1, 2021 will continue.*

- Recommend authority management strengthen controls over review to ensure transactions are adequately supported and the federal financial participation rate is correctly applied. Additionally, we recommend the authority reimburse the federal agency for unallowable costs.

The agencies immediately corrected the questioned costs by charging the transaction to the correct period federal participation rate and reimbursing the federal agency. The questioned costs of $124,851 was corrected with document BTCL8375 on March 4, 2021. The questioned federal costs of $213,575 was corrected with document number BTCL8382 on March 18, 2021. The refund was reported on the Title XXI FFY 2021 Q2 report to CMS.

To ensure the appropriate program coding is used, OFS will send the Public Health program staff the appropriate program coding for inclusion on the CHIP Vaccine Value Report that is submitted quarterly to the Office of Financial Services (OFS). Adding the coding elements to the report (used as entry documentation) will help ensure the correct program codes are used on the approved request and entry.

To ensure the correct FFP rate is used on the CHIP vaccine draw entry, OFS will update the internal process document to show the methodology change to claiming funds based on the date vaccines are administered rather than based on the date the vaccines are purchased.

- Recommend authority management strengthen controls by providing periodic training to eligibility staff to reduce the risk of administrative errors. This training should ensure eligibility staff know how to verify and document income support. In addition, management should review benefits and program eligibility related to cases identified with questioned costs to ensure proper funding within CHIP and other applicable federal programs and should reimburse the federal agency for unallowable costs.

  The ODHS and OHA are committed to providing training and guidance to ensure staff know how to verify and document income support. The ODHS and OHA will review and update any existing training material and eligibility manuals and send communications to staff with this information. Additionally, the authority will work with the federal agency to reimburse for the unallowable costs.

  Related to the final bullet point OHA requested technical guidance from the Center for Medicare and Medicaid Services (CMS) on March 23, 2021. As 42 CFR 435.956(e), Oregon Administrative Rule, and

Oregon's State Verification Plan all indicate that the state will accept self-attestation for this eligibility criteria, and not require proof, either pre- or post-eligibility, unless questionable, OHA is seeking CMS' position on whether this should be an audit finding of non-compliance resulting in the return of FMAP. At the time that the individual attested that she was pregnant, it was not questionable, staff followed procedure, and appropriate regulations, rules, and the State Verification Plan were followed. If CMS deems it a valid finding, OHA will work with the CMS to reimburse for the unallowable costs.

- Recommend authority management strengthen controls over provider eligibility determinations and revalidations to ensure maintenance of updated agreements and disclosure statements in accordance with federal regulations and ensure all databases are checked timely.

  For the first item noted in this finding the validation box was missed due to staff error and as of February 2021, OHA obtained an updated disclosure statement and verified the death master file for the managing employee. The ongoing corrective action plan is already in place but was implemented after this provider was enrolled. To ensure current and future required validations are completed accurately and timely, the State pulls the missed validation report monthly seeking validations which were missed by enrollment staff. Validations which were missed are remediated. The missed validation reports have been pulled and worked monthly since April 2019 and will continue.

  For the second item noted in this finding OHA contacted both providers to obtain the missing documentation. As of March 1, 2021, OHA obtained a completed disclosure statement with required managing employee details from one of these providers. The second provider must complete the revalidation process by submitting a managing employee. This provider requested and was granted an extension. The Provider Enrollment Unit anticipates receiving information and completing revalidation by April 30, 2021. Should the provider fail to revalidate by the deadline, they will be inactivated as a Medicaid provider.

For the third item noted in this finding OHA obtained a signed provider enrollment agreement and completed disclosure statement from one of these providers as of March 1, 2021. While the second provider failed to comply and is in the process of having their Medicaid participation inactivated.

For the fourth item noted in this finding OHA obtained a completed disclosure statement for this provider as of March 1, 2021. The provider submitted the information prior to the close of the audit and prior to the March 31, 2021 revalidation deadline.

For the fifth item noted in this finding OHA obtained signed provider enrollment agreements and disclosure statements from five of the six providers as of March 1, 2021. The remaining provider failed to comply and is in the process of having their Medicaid participation inactivated. These providers are also currently going through the revalidation process and will all be required to provide updated enrollment agreement and disclosure forms.

The State is in the process of revalidating these providers but has been delayed due to the federal COVID-19 Disaster Relief 1135 waiver. The waiver allows revalidation to be delayed for providers that were due during the public health emergency. Federal guidelines state these revalidations must be completed within six months after the end of the public health emergency for compliance. To meet these requirements, OHA has begun revalidations and is on track to complete this work by August 31, 2021. The ongoing corrective action plan is already in place. Since 2019, the provider revalidation process mirrored the provider enrollment process by requiring the submission of an enrollment agreement and disclosure statements. Providers will not be enrolled or revalidated without the managing employee information, signed provider enrollment agreements or disclosure statements. All missing provider documents were received and one provider was end dated because they failed to respond by August 31, 2020.

Lastly, we have created an accrual template for the program areas that provide the accrual estimates to use in order to clarify our needs.

2019-21 Mandatory Special Report on Community Mental Health

Treasury Account Report

July 2019 to June 2021

Reporting Period: July 2019 through June 2021

Per ORS 426.506 Community Mental Health Housing Trust Account

Restricted Funds - Permanent Fund Principle		$5,726,586
Unrestricted 2017-19 Balance Forward		$1,478,806
Prepayment of Funds (this reporting Period)		$238,027
Interest Earned – Actual July 2019 through June 2021		$211,106
Awarded Funds Returned		$41,898
	Total Revenue	**$7,696,423**

Restricted Funds - Permanent Fund Principle		$5,726,586
Awarded Amounts Funded July 2019 through June 2021		$720,000
Amount Reserved for Awarded Housing Development		$985,900
Available to be Awarded – Housing Development		$70,960
Available to be Awarded – Institutional Housing		$192,977
	Total Expenditures	**$7,696,423**

Oregon Health Authority
Gender Equity Report

The Oregon Health Authority (OHA) Gender Equity Report provides progress and plans in achieving equal access to appropriate services for males and females under the age of 18. This report is required by ORS 417.270 (House Bill 3576 Equal Access to Appropriate Services for Girls and Boys).

OHA's efforts are more program specific than agency wide, due to the nature of our work as it relates to the requirements of the statute. This report focuses on the Health Systems Division (HSD), the Public Health Division (PHD) and the DHS-OHA Office of Contracts & Procurement (OC&P). This report covers updates on program activities, plans and data between **July 1, 2018** through **June 30, 2019.**

Health Systems Division

The Health Systems Division supports equal access to appropriate services and treatment for individuals of all gender identities under 18 years of age.

Easy access to mental health care in a school setting addresses barriers such as cost, transportation, and concerns surrounding confidentiality that often keep children and youth from seeking mental health services. OHA Health System Division funds school based mental health services in seventeen counties, staffed by therapists in local schools without a School Based Health Center. Therapists work with students with a variety of concerns including truancy, anxiety, and suicidality. They develop safety plans, avert crises in the school setting, and help students remain in school when possible. They also consult with teachers and other school staff to provide information and mental health awareness for student issues.

Women's Treatment Services programs provide alcohol and other drug treatment services for women that meet specific standards. These standards address assessment, provision or coordination of services specific to women, and referral to other services. Individuals whose services are funded by the Substance Abuse Prevention and Treatment (SAPT) Block Grant receive services according to the following order:

(A) Women who are pregnant and using substances intravenously;
(B) Women who are pregnant;
(C) Individuals who are using substances intravenously; and
(D) Women with dependent children.

In addition, adolescent providers deliver services that support gender-related developmental issues such as Boys' and Girls' Empowerment and Girls Empowerment and Diversity groups. These adolescent-serving providers maintain relationships and work with agencies that provide culturally specific services in order to ensure diversity awareness within the organization, as well as provide clients with a range of culturally specific options for pre-social support. Many programs implement "Seeking Safety" as a gender-specific program for individuals with trauma and substance use disorders.

Public Health Division

The Public Health Division (PHD) has several initiatives addressing youth services.

Center for Prevention & Health Promotion: Adolescent, Genetic and Reproductive Health Section

The Reproductive Health (RH) Program works with 150 clinics throughout Oregon to offer free or low-cost reproductive health services and birth control for women, men and teens who need them. The program seeks to reduce unintended pregnancy by providing access to information, services and resources necessary to ensure all pregnancies are healthy, well-timed and intended. In Fiscal Year (FY) 2019, a total of 50,852 clients were served at RH Program clinics statewide. Of these, 5,199 (10.2%) were under the age of 18. Males under the age of 18

represented less than 1% of the total clients served while females under the age of 18 represented 9.8% of the total clients served.

Limited contraceptive methods for males means fewer services are available for male clients. National standards for preventive services include more reproductive health screenings for females than for males.

The RH Program also supports clinics throughout the state in best practices and quality care through training, technical assistance, and resource development and distribution.

FY 2019 activities included:

- May 2019: the RH program held a webinar for RH coordinators state-wide on Working with Youth;

- Fall 2018: RH Coordinators meeting was convened, offering sessions on trauma-informed care, human trafficking, outreach to youth, and services for immigrants; and

- Spring 2019: RH further expanded their social media presence by adding Instagram. Using colorful graphics and clinical information in plain language supports both the RH program and RH clinics with community outreach.

The Adolescent & School Health program supports school health services through its School-Based Health Center Program and School Nurse Consultant position, and health education through the Youth Sexual Health program.

The School-Based Health Center (SBHC) Program certifies and supports SBHCs throughout Oregon. SBHCs are a unique health care model for comprehensive physical, mental and preventive health services provided to youth and adolescents either within a school or on school property. Easy access to health care in a school setting reduces barriers such as cost, transportation, and concerns surrounding confidentiality that often keep children and youth from seeking health services they need. SBHCs provide a full range of physical, mental, reproductive and

preventative health services to students regardless of their ability to pay. Each SBHC is staffed by a primary care professional who may be a doctor, nurse practitioner or physician's assistant, other medical or mental health professionals and support staff, such as a receptionist. During fiscal year 2019, SBHCs in 25 counties served 28,193 youth ages 0 to 17 representing 74% of all SBHC clients. Of those clients, 54% were female, 46% were male and fewer than 1% were transgender.

The State School Nurse Consultant provides technical assistance and professional development to nurses working in Oregon schools. The State School Nurse Consultant works to achieve gender equity by supporting school nurse services that are easily accessible to all students, and which address the needs of all genders. Notable activities in FY 2019 includes:

- Revisions to the Oregon School Nurse Manual expanded focus areas related to gender equity and gender-responsive care, with increased emphasis on Social Wellbeing, Mental, Behavioral, and Sexual Health in Oregon. In collaboration with the School Nurse Advisory Group, the State School Nurse Consultant revises and updates the Oregon School Nurse Manual, which is provided to nurses during School Nurse Orientations.

- School Nurse Orientations in 3 locations around the state reached 46 nurses whose collective school caseloads include approximately 79,000 students. State School Nurse consultant prepares and facilitates School Nurse Orientations in collaboration with the ODE School Health Specialist. These workshops emphasize recommended practices for nurses in the school setting. Workshop topics related to gender include Oregon law and ODE regulations such as Erin's Law and Adi's Act; nurse role addressing gender-specific risks and protective factors; care issues related to gender identity and sexual orientation as reported by Oregon youth; and therapeutic communication techniques for nurses to support all students.

- In collaboration with the Oregon School Nurses' Association, the State School Nurse Consultant supports professional development opportunities for school nurses, including Spring and Fall Conferences. School nurse conferences in FY 2019 reached almost 200 registered nurses, who collectively serve schools with

approximately 300,000 of Oregon's students. Professional development increases knowledge and skill in care provision, and can increase retention, ensuring nurses are well-prepared and available to serve all students.

The Youth Sexual Health Program works to achieve gender equity by:

- Supporting K-12 comprehensive sexuality education inclusive of gender and sexual orientation as a solution to multiple public health issues, including child sexual abuse prevention, suicide prevention, and sexual violence prevention. This work also supports school districts implementation of Erin's Law, the Healthy Teens Relationship Act, and Human Sexuality Education laws.
    - Led by the Oregon Department of Education alongside the Department of Human Services and local partners, the Oregon Teacher Training Institute (OTTI) was developed and launched in Medford and Astoria to further support K-5 teachers in building competence and confidence in meeting Oregon's Health Education Standards and Performance Indicators.
    - In January of 2019 we partnered with PHD's Injury and Violence Prevention Program and the Oregon Department of Education and released an interactive mapping tool connecting local level data regarding youth sexual health and comprehensive sexuality education policy implementation in local school districts.
    - With the passage of Adi's Act (SB 52) in April of 2019, the Youth Sexual Health program is supporting the Oregon Department of Education, public health programs, community-based organizations and school districts in aligning their sexuality education policy and suicide prevention efforts and mental health supports to be inclusive and affirming of young people' varied identities, particularly as it relates to gender.
- Provided training, technical assistance, and guidance to local public health authorities, non-profits, CCOs, school districts, and youth-serving agencies related to the five goals of the Oregon Youth Sexual Health Plan.

Oregon is one of the first states in the nation to adopt a comprehensive and inclusive measure of gender identity in its youth survey, Oregon Healthy Teens, to ensure every youth has their identity counted. In response to youth

comments regarding health-related topics the survey should address, in 2016 the Oregon Healthy Teens (OHT) Advisory Committee explored the feasibility of including a more expansive gender identity question in the OHT Survey. With support from Adolescent & School Health staff, the OHT Survey Workgroup partnered with universities, community organizations, and members of LGBTQ communities to select and refine indicators to best measure gender identity and gender expression among Oregon's youth.

The expanded gender question debuted in the 2017 Oregon Healthy Teens (OHT) Survey with data analysis done in 2018. The question allowed multiple response options for those who identify as neither exclusively male nor female, including a place to write or type in their identity. Multiple responses attempted to capture the fluid and diverse nature of gender identities.

The majority of 8th and 11th grade students identified as either exclusively female or male. About one in 25 8th and 11th grade students (3.9%) identified as transgender, gender nonconforming/genderqueer, gender fluid/not exclusively male or female, not sure of their gender, or indicated multiple gender identities.

The Oregon Healthy Teens Survey revealed what we already know; gender diverse youth face numerous challenges throughout Oregon and are more likely to experience a variety of health disparities and risk factors, such as:

- A disability
- Food insecurity
- Missing school because they felt unsafe
- Being threatened with a weapon at school
- Being bullied
- Experiencing depressed mood
- Having unmet mental or emotional health needs
- Contemplating suicide in the last 12 months

The Adolescent and School Health Program also analyzes Oregon Healthy Teens (OHT) survey data on positive youth development, a framework for measuring students' resilience and social connectedness. This analysis looks at OHT data to identify trends and disparities in positive youth development (PYD) by gender identity, race/ethnicity, and sexual orientation. To meet the PYD benchmark, youth must answer five out of the six items positively (excellent, very good or good, or very much true, pretty much true). Based on 2019 OHT survey data, among 11th graders:

- Significantly higher rates of male students met the PYD Benchmark (63%) compared to females (53%). Even fewer transgender and gender diverse students (33%) met the benchmark compared to their cisgender peers.
- There are significant differences on achieving the PYD Benchmark by sexual orientation. 62% of 11th graders who identify as straight achieved the benchmark, compared to 40% of youth who identify as gay or lesbian and 36% of youth who identify as bisexual.
- By race/ethnicity:

Race/ethnicity	% who met Positive Youth Development Benchmark
African American or Black	64%
American Indian or Alaska Native	47%
Asian	58%
Hispanic or Latinx	52%*
Middle Eastern/North African	71%
Native Hawaiian or Pacific Islander	59%
Two or More Races	54%
White	59%

*statistically significant compared to white ($p<.05$)

Center for Prevention and Health Promotion: Maternal and Child Health Section

The PHD Maternal and Child Health (MCH) Section works to address health issues across the lifespan of individuals and families. We believe preconception, pregnancy and early childhood experiences create and influence a path for lifelong wellness. The MCH Section represents many public health disciplines and has multiple funding streams. Funds are distributed through partnerships with local health departments, Tribes, and public and private agencies for a wide variety of clinical and supportive community-based health services.

The MCH Section conducts the following activities:

- Implemented promising practices to promote healthy relationships with on-going funds from the Centers for Disease Control and Prevention (CDC) for Rape Prevention and Education (RPE). While rape affects both genders, most often girls and women are the victims of the abuse and it is commonly used to exert power and control over women. Funds support the work of the Sexual Assault Task Force and four local sites to change social norms among youth and support healthy relationships using proven prevention strategies. New funds from CDC are used to begin addressing policy and community level approaches to prevent violence. An anti-oppression framework is used in the planning and implementation of these prevention strategies.

- Collects data on gender-based violence including Intimate Partner Violence, harassment, and rape using the Behavioral Risk Factor Surveillance System (BRFSS), Oregon Healthy Teens (OHT), and Pregnancy Risk Assessment Monitoring System (PRAMS) surveys to track prevalence and identify risk and factors. Public Health also maintains the violent death reporting system.
- Implements the Futures without Violence Project Connect model in four community college sites. This model provides intensive screening for Intimate Partner Violence and sexual coercion, referral and follow-up at four Oregon Community Colleges and is funded by the Support to Expectant and Parenting Students Grant (STEPS). While the intervention is for all female clients of reproductive age, there is an intentional focus on reaching out to students who are pregnant or parenting. The STEPS grant uses the Futures without Violence “Hanging Out or

Hooking Up" curriculum which is designed for staff in a variety of settings who want to better serve sexually active female adolescents.

- In partnership with the Adolescent and School Health Program, the Title V Block Grant collected information on the needs of LGBTQ youth, with a special focus on transgender youth, as a part of its five-year needs assessment. A mini grant was provided to OHSU, who utilized a mixed methodology approach to collect information on the health needs of the youth, through an online survey, a focus group, and phone interviews. Needs of transgender youth identified included access to medical specialty care for gender identity, mental health care, and bullying and violence prevention.

- Public Health Nurse Home Visiting programs (Babies First! and Nurse Family Partnership) aims to offer services to new parents with identified needs including pregnant and parenting people under 18 years of age.

Center for Public Health Practice: HIV/STD and TB Section

Chlamydia is the most common reportable disease in Oregon with 15.2% of cases occurring in those 18 and under. Gonorrhea is the third most common reportable disease with 5.3% of cases occurring in those 18 and under during the same period. Females represented the majority of infections in those under 18 (78.5% for chlamydia and 73.8% for gonorrhea). Left undiagnosed and untreated both infections can cause serious short- and long-term health consequences including pelvic inflammatory disease, infertility, ectopic pregnancy, and an increased risk for acquisition of HIV infection. The Oregon STD Prevention Program subsidizes gonorrhea and chlamydia screening for adolescents and young adults under 24 at safety net clinics (e.g. local county health departments, juvenile detention facilities, school-based health centers, Planned Parenthood, etc.). Individuals who are uninsured or underinsured are eligible to receive subsidized screening. During this reporting period, 25% of the 8,164 safety net tests were for individuals 18 and under. Of these approximately two thirds were in women and one third were in men.

Both the HIV and STD Prevention Programs also distribute large quantities of condoms and lubricants to each local county health department for dissemination within their communities. In several counties, these condoms are

distributed to clinics and organizations serving youth including school-based health centers, youth services programs, and community health clinics.

Center for Public Health Practice: Immunizations Section

Immunization Services include population-based services including public education, enforcement of school immunization requirements, and technical assistance for healthcare providers who provide vaccines to their client populations; as well as vaccine administration to vulnerable populations with an emphasis on ensuring access and equity in service delivery. The Immunization Program provides vaccines to over 600 clinics across Oregon, including all School-Based Health Centers, Community Health Centers, Local Public Health Authorities and Rural Health Clinics in Oregon, Oregon Youth Authority facilities, and vaccines provided by the Vaccines for Children (VFC) program to many private practitioners across the state.

The Immunization Program manages the ALERT Immunization Information System (IIS). Using data from ALERT, the program measures immunization rates among children, including measuring adolescent HPV immunization rates by gender, facilitating interventions at the local or clinic level. The IQIP (Immunization Quality Improvement for Providers) program offers providers assessments of immunization rates for two-year-olds and for adolescents, helping practices strategize simple interventions to increase their rates. It is anticipated that ALERT IIS will be set up to capture non-binary gender data in the next biennium.

Office of Contracts and Procurement

The Office of Contracts and Procurement (OC&P) is a shared service between OHA and the Department of Human Services (DHS). The office addresses gender equity within OHA Contracts, including OHA requests for proposals (RFPs) through the following processes and mechanisms:

- Program staff can request contracts or RFPs to include services to clients, with specific guidance surrounding gender specific expectations. RFP template language includes:

- The State of Oregon promotes equal opportunity for all individuals without regard to age, color, disability, marital status, national origin, race, religion or creed, sex or gender, sexual orientation, or veteran status.
- In the Pay Equity Compliance paragraph: Commencing on January 1, 2019, Contractor must comply with ORS 652.220 as amended and shall not unlawfully discriminate against any of Contractor's employees in the payment of wages or other compensation for work of comparable character on the basis of an employee's membership in a protected class. "Protected class" means a group of persons distinguished by race, color, religion, sex, sexual orientation, national origin, marital status, veteran status, disability or age. Contractor's compliance with this section constitutes a material element of this Contract/Price Agreement and a failure to comply constitutes a breach that entitles Agency to terminate this Contract/Price Agreement for cause.
- In the Nondiscrimination in Employment paragraph: As a condition of receiving the award of a Contract/Price Agreement under this RFP, Proposer must certify by their Signature on Attachment C - Proposer Information and Certification Sheet, in accordance with ORS 279A.112, that it has in place a policy and practice of preventing sexual harassment, sexual assault, and discrimination against employees who are members of a protected class. The policy and practice must include giving employees a written notice of a policy that both prohibits, and prescribes disciplinary measures for, conduct that constitutes sexual harassment, sexual assault, or unlawful discrimination.

- Training to new and existing OC&P staff is provided regarding contracts and solicitations. Information regarding Gender Specific Services provisions has been incorporated.

Limitations Regarding Data

Current mechanisms used do not always track data to capture specific percentages of funds allocated to and expended for males compared to females who are under the age of 18.

Additionally, the absence of standard data collection methods around gender identity presents a barrier to OHA consistently reporting on programs and services for youth who identify as Transgender, Non-Binary and Two Spirit.

The OHA Equity and Inclusion Division will continue to work with OHA programs serving populations referenced in the status to refine data collection and tracking to identify and report potential inequities in the allocation of services and funds.

Recommendations

It is recommended that ORS 417.270 be revised with a gender expansive framework, to ensure services and programs provided or funded by the State of Oregon promote equal access to all youth—including individuals who are Transgender, Non-Binary, Two Spirit, and other identities that are outside of the gender binary.

DHS|OHA 2021-2023 Budget Prioritization Matrix

		Enterprise - Active Projects			Enterprise - POP Projects			DHS - Active Projects		OHA - Active Projects			OHA - POP Projects	
		Enterprise Collection Mgmt System (ECMS)	Integrated Eligibility (IE)	MMIS Modularity	Critical Systems Modernization	Financial Systems Modernization	Improving Data Integrity and Compliance	Provider Time Capture (PTC)	CCWIS Modernization	BH Data Warehouse (Compass)	MOTS Replacement (Compass)	OEBB-PEBB Benefits Mgmt System (BMS)	Community Information Exchange (CIE)	OSH Tech Modernization
TOTAL PROJECT SCORE (0-100)		**64**	**100**	**93**	**75**	**66**	**93**	**97**	**93**	**97**	**97**	**82**	**84**	**91**
CRITERIA (Weight)	SCORING GUIDE	PROJECT SCORES												
Technology & Strategic Alignment (35%)	**WEIGHTED SUBTOTAL & % OF TOTAL SCORE**	17 27%	35 35%	35 38%	23 31%	23 35%	35 38%	35 36%	35 38%	35 36%	35 36%	23 28%	35 42%	29 32%
Alignment to Strategic Plans Does the Agency adhere to the Governor's Strategic Plan (*Action Plan: User Friendly, Reliable and Secure: Modernizing State Information Technology Systems and Oversight*) and the Enterprise Information Services Strategic Plan? Does the investment align with IT best practices (e.g. transparency by design, easily retrievable data, early value delivery, modular implementation, security principles, modern hosting technologies such as cloud, configuration over customization, etc.) How does this investment integrate into the agency's strategic plan?	**3 - Mastery (High)** Investment incorporates multiple elements of state technical vision, is strategically consistent with agency strategic vision and IT best practices. Proposed solution is technically consistent with State vision for User-friendly, Reliable and Secure systems. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment is inconsistent with elements of the Enterprise and/or Agency state technical vision and does not incorporate the state's technical values or consider IT best practices.	2	3	3	3	3	3	3	3	3	3	3	3	3
Diversity, Equity, Inclusion, and Accessibility Does the Agency adhere to the Governor's Office of Diversity, Equity, Inclusion/Affirmative Action mission and objectives? Does the Agency have processes in place ensuring Oregon's government develops, maintains, and embeds a diverse and inclusive culture throughout state systems, institutions, and deliverables and plan to incorporate them into this investment? Does the Agency address how the solution will meet or exceed Oregon Accessibility Standards?	**3 - Mastery (High)** Agency intentionality makes equity, inclusion and accessibility a priority in change management, customer service, leadership development, and community engagement. Investment demonstrates and incorporates diligence in employment, from hiring to retention, promotion, and succession planning. Agency plans to work with Procurement on COBID certified firms. Project substantially benefits underserved communities-including rural communities, low income communities or communities of color. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Agency does not have adequate existing processes to intentionally promote diversity, equity, inclusion or accessibility and has only nominally considered incorporating them in to this investment.	1	3	3	1	1	3	3	3	3	3	1	3	2
Business & Customer Driven Technology (25%)	**WEIGHTED SUBTOTAL & % OF TOTAL SCORE**	17 26%	25 25%	25 27%	22 29%	19 29%	25 27%	25 26%	25 27%	25 26%	25 26%	22 27%	22 26%	25 27%
Customer Centered Approach How does this technology investment take into consideration the number of users and place an emphasis on providing customer value? If the investment addresses public facing technology, is it customer-focused? If the investment is for agency use, does it improve the agency users' experience? Does the implementation plan focus on user experience/feedback?	**3 - Mastery (High)** Investment is focused on providing customer value. For public services, the customer experience is primary. Potential for use by all Oregonians. For agency investments, provides tangible benefits to agency users. Investment plan includes customer stakeholders and addresses methods to incorporate user experience/feedback. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment is being implemented in isolation from customers and end users or will not be used by many users.	2	3	3	3	2	3	3	3	3	3	3	3	3
Business Process Transformation Does this technology investment contribute to business process improvement/transformation? How does this technology investment intersect with measurable business outcomes including the return on investment, if applicable?	**3 - Mastery (High)** Business outcomes will be improved as a result of this investment. Investment implementation is being driven by business process transformation to improve service delivery. If public facing, customer interaction with business process is improved as a result of this investment. Solution will modernize processes. Specific examples of measurable business improvements are provided in the business case (i.e. cost savings, streamlined processes, improved controls, access to information). Investment is consistent with the agency's internal strategic plan and direction. **2 - Competent (Medium)** Mostly aligned with Mastery, includes measurable outcomes **1 - Adequate (Low)** Partially aligned with Mastery, does not include measurable outcomes. **0 - Insufficient (None)** Investment implementation is nominally considering business processes and their integration with technology. Investment has no relationship with an agency's business processes. Agency is thinking 'tool first' to solve business problems. Investment does not cohere with agency strategy.	3	3	3	2	3	3	3	3	3	3	2	2	3
Investment Risk Does this investment need to be implemented during this budget cycle? What is the impact of not doing this investment during this cycle? Would the agency, state, or its customer be exposed to a risk or impact if the service/product is not offered (e.g., security, safety, legal, funding source, or any other related risk)? Is an existing service at risk? Do other current services/products depend on it?	**3 - Mastery (High)** Investment addresses a currently unmet, time sensitive mandate (legislative, federal, state) or risk, and/or addresses audit findings requiring urgent action or not implementing this solution puts existing services at risk. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment provides an opportunity to improve services, but does not introduce new capability or address imminent risks.	1	3	3	3	2	3	3	3	3	3	3	3	3

DHS|OHA 2021-2023 Budget Prioritization Matrix

		Enterprise - Active Projects			Enterprise - POP Projects			DHS - Active Projects		OHA - Active Projects			OHA - POP Projects	
		Enterprise Collection Mgmt System (ECMS)	Integrated Eligibility (IE)	MMIS Modularity	Critical Systems Modernization	Financial Systems Modernization	Improving Data Integrity and Compliance	Provider Time Capture (PTC)	CCWIS Modernization	BH Data Warehouse (Compass)	MOTS Replacement (Compass)	OEBB-PEBB Benefits Mgmt System (BMS)	Community Information Exchange (CIE)	OSH Tech Modernization
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CRITERIA (Weight)	SCORING GUIDE	PROJECT SCORES												
Agency Readiness & Solution Appropriateness (40%)	**WEIGHTED SUBTOTAL & % OF TOTAL SCORE**	30 47%	40 40%	33 36%	30 40%	23 35%	33 36%	37 38%	33 36%	37 38%	37 38%	37 45%	27 32%	37 40%
Organizational Change Management How does this technology investment impact operations throughout the organization? What are the agency plans to address and mitigate risk through formal Organizational Change Management? (Organizational Change Management (OCM) is a framework for managing the effect of new business processes or systems.)	**3 - Mastery (High)** Investment demonstrates complete consideration and resources for OCM. Efforts are proportional to the size of the change taking place. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment dramatically underestimates OCM requirements for this effort, or OCM efforts inadequate to address the impact of the change in the organization.	2	3	2	2	1	2	3	2	2	2	3	1	2
Solution Scale What is the scope and size of the agency's proposed technology investment? Is this the right-sized appropriate scaled type of solution to address this problem?	**3 - Mastery (High)** Investment is appropriate size and scale for the agency's business needs. The investment addresses the agency's needs sufficiently and holistically. Criteria evaluation focuses on how this specific solution is right sized for the agency's need. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment is inappropriately sized to address agency need. Investment narrowly targets agency needs and the proposed solution does not serve all areas that would be impacted by the investment.	2	3	3	3	2	3	3	3	3	3	2	3	3
Capacity Has the Agency given consideration for adequate staffing inclusive of project resources, subject matter experts (SMEs), leadership availability and capability to effectively support this technology investment? Will this technology investment detract from the Agency's ability to deliver on its core business functions? Has the Agency addressed capacity requirements needed to effectively resource this initiative to cover core business functions?	**3 - Mastery (High)** Investment has completely considered SME availability and resource backfilling. Investment and agency normal business is adequately staffed for duration of project. Availability of resources include: project team, SMEs, other technical resources, and backfilled resources. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment has only nominally considered resource availability. Investment is not adequately staffed for duration of project.	2	3	2	2	2	2	2	2	3	3	3	2	3
Governance Processes What elements do the Agency's project governance process consist of? Project Governance standards are inclusive of executive sponsorship and steering, vendor/contract management, change control, Quality Assurance, Independent Verification & Validation (IV&V), stakeholder feedback for decision making.	**3 - Mastery (High)** Agency has existing governance processes in place or is introducing new ones to adequately oversee this investment. Processes include multiple of the following elements: engaged executive sponsorship, steering committees, vendor and contract management, change control, QA, IV&V, and stakeholder representation processes. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Agency does not have adequate existing governance processes and has only nominally considered incorporating them in to this investment.	3	3	3	2	2	3	3	3	3	3	3	2	3

Business Case for

CCWIS Modernization Program

Child Welfare,
Division, OR-Kids

Date: May 11, 2020
Version: 1.1

Authorizing Signatures

The person signing this section is attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency Agency Head or Designee	
(Name)	(Date)
Signature	
Agency Executive Sponsor	
Rebecca Jones-Gaston	(Date)
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
(Name)	(Date)
Signature	
Business Analyst or Business Case Author	
(Name)	(Date)
Signature	

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[If you want the Table of Contents to update automatically, do not edit or format the table itself while working on the document. To update the table after adding text or changing headings, right-click on the table below, then select "Update Fields" from the pop-up menu. Then choose either "Update entire table" (if you have added or removed section heads from the document) or "Update page numbers only."

To ensure that all headings appear automatically in the Table of Contents, headings in the document itself must receive the style designation Heading 1, Heading 2, etc." (To see the table of pre-set styles, choose "Format," (menu above), then "Styles and Formatting…"]

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Executive Summary

The mission of the DHS Child Welfare Department is to improve family capacity to provide safe and permanent living environments for children. It is a goal to reduce the number of children who experience foster care and to promote children's safety in their homes or other family environments. Some of the other goals of the department are:

- Help children who are unable to live safely in their homes live in settings that provide safety, stability and continuity with their families and begin the healing process.
- Secure safe, nurturing and legally permanent families for children who cannot be raised by their families.
- Expand program partnerships and increase the cultural competency of DHS staff and partners to better serve Oregon's diverse communities

The DHS Child Welfare Department has been under scrutiny in recent years for being disorganized, inconsistent, and representing a high risk for children in the system's care. An audit released by the Secretary of State's office in 2018 found that DHS and Child Welfare struggled with chronic and systemic management shortcomings, lacked sufficient placement options to meet the needs of at-risk children, and faced staffing challenges that compromised the program's ability to perform essential Child Welfare functions. In April 2019, the Governor issued Executive Order 19-03, *ESTABLISHING AN OVERSIGHT BOARD TO ADDRESS THE CRISIS IN OREGON'S CHILD WELFARE SYSTEM.* This Executive Order established a Governor's Oversight Board and crisis team to make and implement recommendations at DHS Child Welfare Department related to:

- Out-of-state foster child placements;
- Compliance with the Oregon Public Records Law;
- Implementation of laws prescribing the Critical Incident Response Team ("CIRT");
- Hiring and human resources practices generally;
- Building capacity for therapeutic and general foster care, as well as for a continuum of care in behavioral health services for foster children and youth that is accessible, trauma-informed and family and child-focused;
- Development of adequate in-home capacity for children and youth of color, youth with intellectual and developmental disabilities, and LGBTQ+ youth;
- Development of recommendations to address workforce challenges in provision of services to foster youth;
- Ensuring that accurate and timely data is available to improve operations and processes; and
- Other operational challenges.

OR-Kids is the State of Oregon's legacy child welfare information system, which was originally implemented to comply with the SACWIS (State Automated Child Welfare Information System) Federal framework. SACWIS systems were single centralized systems designed to help case workers manage their caseloads through automation and to comply with federal reporting requirements. Oregon will be transitioning OR-Kids into a new Federal framework known as CCWIS (Comprehensive Child Welfare Information System) that considers new child welfare practices and technologies. The CCWIS framework has been adopted by the Administration of Children and Families (ACF). ACF is the major federal partner of Child Welfare Services and provides a 60% funding match for all software development following the CCWIS guidelines. The gradual modernization and replacement of specific modules will not be a rapid process, likely requiring 4-5 years being completed in June 2023, based on the current and expected resource commitments and the scope of the work.

In addition to the change in recommended software design framework from our Federal partner, the Secretary of State's office completed an audit of the Child Welfare Information Systems (OR-Kids) and the enhancements needed to improve usability. Some of the findings from the audit to improve OR-Kids usability and data quality for Case Mangers and other Child Welfare staff include:

- continue to engage with program staff and other users to address usability concerns;
- implement a data governance function;
- fully identify critical data;
- improve the OR-Kids training programs; and
- to ensure processes and controls are in place to successfully transition OR-Kids to a Comprehensive Child Welfare Information System, the department should acquire a qualified program manager and maintain engagement with project oversight entities.

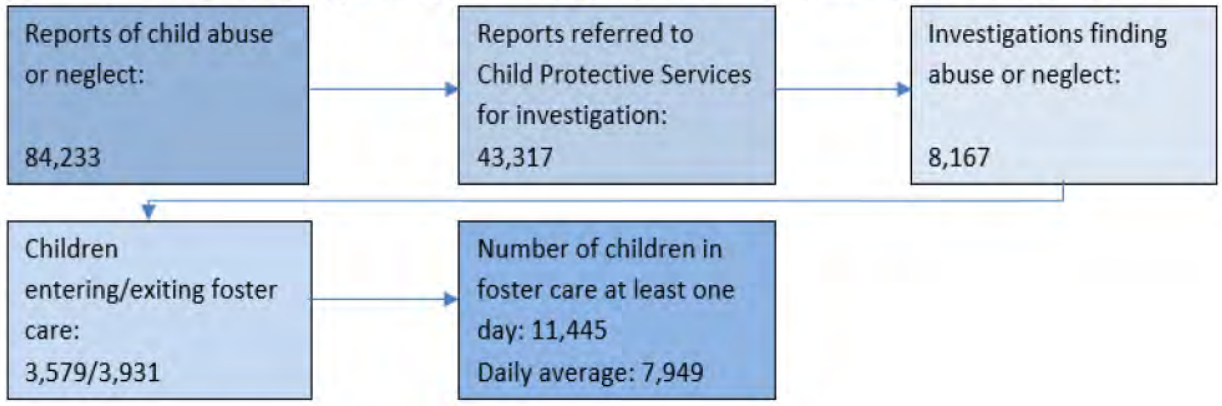
CCWIS transition and modernization will provide Oregon the opportunity to redesign the life cycle of child welfare and ultimately improve outcomes for children and families through better data interoperability, modularity, and data quality. The transition to the CCWIS framework will make OR-Kids in compliance with the guidelines of the Administration of Children and Families (ACF). ACF is a division of the Department of Health and Human Services and promotes the economic and social well-being of children, families, and communities with leadership and resources for effective delivery of human services. ACF is our federal partner and provides funding to build software that meets the CCWIS framework.

The Child Welfare Department did consider other options before embarking on this course of action. Child Welfare looked at purchasing a new OR-Kids system, but availability of commercial products was limited, the funding options available were limited, and the perceived desire for another large system implementation by the department was very low. Retaining the OR-Kids system as it was also considered. The issues identified were that it would not be CCWIS compliant, federal funds would only be available at a lower matching rate for new development and O&M, and we would not be able to meet business and reporting needs on an older technology platform. Due to these reasons it was decided that transitioning the existing OR-Kids information systems to the newer CCWIS framework provided the best option and greatest chance for success.

Current State

In the federal fiscal year ending September 30, 2018, Child Welfare served 11,445 children who spent at least one day in foster care. During that same time period, DHS received and reviewed 84,233 reports of abuse and neglect and referred 43,317 reports to Child Protective Services (CPS) workers for investigation.

Figure 1: Of the 84,233 reports, investigators in Oregon found over 8,100 instances of abuse or neglect



Source: 2018 Child Welfare Data Book

When investigators determine abuse or neglect occurred, a CPS caseworker may decide to close the investigation because the child is safe, open the case and implement an in-home safety plan, or remove the child from the home. If removed, the child enters state custody and is assigned a permanency caseworker to manage and monitor their case. After removal, the caseworker may return the child to the home with a period of monitoring, though most are placed with foster families or relatives. High-needs children and teens may be placed in more restrictive institutional settings or behavior rehabilitative programs.

A local court decides whether and for how long the child stays in state custody. Upon leaving state custody, the child may be returned to their home, become available for adoption through foster care, or enter long-term foster care or guardianship.

In addition to ensuring children are in safe and positive environments, caseworkers must also maintain voluminous documentation to satisfy state and federal requirements. The agency must comply with federal program standards, including those governing Child and Family Services; Child Support; Foster Care, Adoption Assistance and Guardian Assistance; Medicaid; Social Services Block Grant; and Emergency Assistance programs. The DHS Child Welfare program also must adhere to state laws and regulations, such as the Strengthening, Preserving and Reunifying Families law and the Interstate Compact on the Placement of Children. These laws and standards are ever-changing; for example, the Governor's recent Executive Order 19-03 established a Child Welfare Oversight Board to make and implement recommendations related to out-of-state foster child placements, building capacity for foster care, and availability of data.

DHS Child Welfare has been under scrutiny in recent years for being disorganized, inconsistent, and representing a high risk for children in the system's care. DHS and Child Welfare has struggled with chronic and systemic management shortcomings, lacked sufficient placement options to meet the needs of at-risk children, and faced staffing challenges that compromised the program's ability to perform essential Child Welfare functions. In 2018, an audit by the Secretary of State Office found that poorly planned and implemented initiatives, including the 2011 implementation of OR-Kids, undermined caseworkers' and managers' efforts to improve child safety. In addition, the ability by Child Welfare Managers to extract data for status reports and performance metrics was hampered by the convoluted software design of OR-Kids as well as the aging technology. For example, the screen size of the OR-Kids application is only two-thirds the normal size of a modern software application and the application does not have responsive design for various screen sizes and devices. Status reporting is extremely difficult because there was no data validation tools available in the older software design and critical data elements were never defined by the Program Managers. Due to the audit findings, the Governor issued Executive Order 19-03, *ESTABLISHING AN OVERSIGHT BOARD TO ADDRESS THE CRISIS IN OREGON'S CHILD WELFARE SYSTEM.*

In short, the OR-Kids information system is functional for basic case management, in that it facilitates the storage and retrieval of case information. However, it is difficult to use, which decreases caseworker efficiency and puts Child Welfare data quality at risk.

Overview and Background

Program Scope

DHS needs a robust computer system to track and manage thousands of Child Welfare cases, reports of abuse and neglect, and subsequent investigations; the agency's computer system, OR-Kids, serves this purpose. Some of the dozens of Child Welfare program functions supported by the system include provider certification, adoption work, eligibility determinations, case planning and tracking, payment processing, and federal reporting. The system's database currently contains over 400 tables containing more than 10,000 fields, which collectively contain over 600 million records, including approximately 1.8 million people associated with over 448,000 closed and 31,000 open cases.

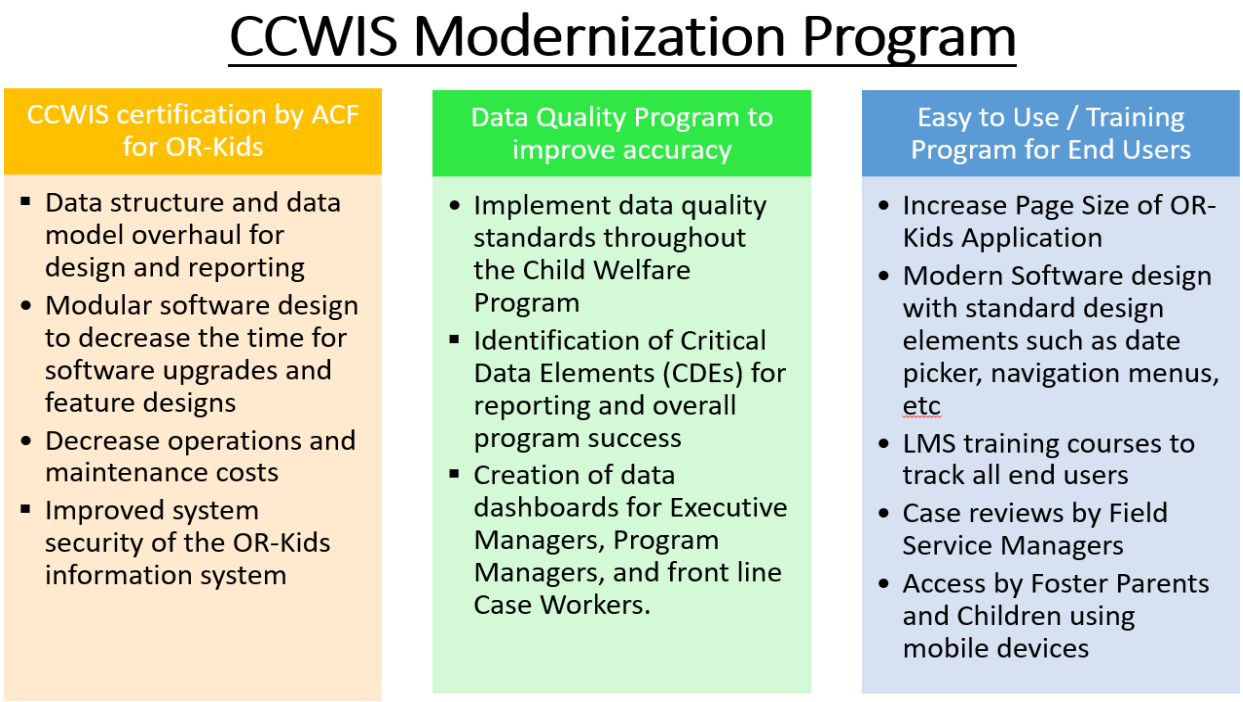
OR-Kids is the primary application for all case workers and other staff working for the Child Welfare program. With the transition to the newly recommended software design framework, OR-Kids needs to transition to a CCWIS design architecture to still be eligible for funding from ACF. This will be a multi-year effort to design OR-Kids in a more modular architecture than the current system. While there will be an opportunity to implement new features in the software, the primary concern is to transition existing features and capabilities into a CCWIS certified architecture.

The Federal Administration for Children and Families (ACF) has recently recommended a new software architecture. The new CCWIS model recommends software applications be more modular in design to allow for more flexibility of new technologies and updates/modifications to existing systems. By using the new CCWIS architecture model improvements to the OR-Kids system should lead to:

- Improved Data Quality
- Data Driven Decisions
- Reduced system overhead
- Improved User Interfaces
- Modular Components
- Public interfaces
- Reduction of Data Fixes
- Higher usability by field staff

All of these goals can be categorized into three basic areas of emphasis – data governance, user training and usability, and modern software design. OR-Kids software application should be built in such a way that the operation and maintenance cost of supporting the software is reduced, that the software use public interfaces and data standards to exchange with other information systems, and to provide high quality data trusted by all stakeholders to make data driven decisions. While these efforts may be independent efforts, they must work together to achieve a successful transition to a CCWIS compliant system.

The scope of the program is shown in the diagram below and includes the following activities:



- Data Quality Plan and implement data quality standards throughout the Child Welfare Program
- Data structure and data model overhaul for design and reporting
- Implementing a modular software design to decrease the time necessary for software upgrades and feature designs, as well as decrease operations and maintenance costs of the software application.
- Improved system security of the OR-Kids information system
- Phased replacement of OR-Kids functions with newer functionality and modular design
- Identification of Critical Data Elements (CDEs) for reporting and overall program success
- Creation of data dashboards for Executive Managers, Program Managers, and front-line Case Workers.

The program will oversee projects and work efforts to complete the transition of OR-Kids to an easy to use, fully CCWIS compliant information system. These projects will have little cross over and may not relate to each other directly, but they should work to improve the OR-Kids application. For example, one of these projects is for the Data Quality team and Executive Steering to define the Critical Data Elements (CDEs) that are used to measure success of the Child Welfare Program. Once these CDEs have been identified, then data dashboards will be built so executives and managers can review overall performance areas. A Workforce Development and Training Program Manager position were recently added to standardize business processes and to create a user training program to ensure data is entered accurately. This position will also create a standard process to implement new technology throughout the Child Welfare Department. As end users report problems where the application is too complex or difficult to record the CDEs, then the Business Analysts team can work with the end user to improve software function and design. At the same time, the software development projects such as "Family Reports" and “Foster Family Recruitment" are new modules built within OR-Kids and incorporate these features and functionality to make the new OR-Kids systems CCWIS compliant and easier for all people to use – Case Workers, Field Service Managers, Providers, Foster Families, etc.

All these projects will be approved by the Executive Steering Committee at the Program level and be coordinated throughout the Child Welfare division instead of independent data silos. The Program will provide the oversight and implementation of each of these projects coordinating each team so the new OR-Kids application is a seamless information system that captures data to be used to evaluate performance and drive policy and operational decisions.

The scope of the program does not include:

- Software maintenance releases
- System enhancements that do not support CCWIS accreditation

The following areas of scope are uncertain or have not been fully defined. More details for these projects are included in the Appendix

- Mobile solution for staff to work out of field offices while meeting clients
- Data exchange standards to facilitate sharing of structured data across multiple State systems outside of Child Welfare.
- Other projects not yet defined, that are required to achieve CCWIS accreditation.

Measurable Benefits

The CCWIS Modernization program plans will focus in the near-term on achieving CCWIS compliance, improving data structure and quality issues, and making continued enhancements for end users. Longer term, OR-Kids begins to transform into a more modern application that can meet program requirements. The team envisions a 3-year period to achieve CCWIS transition and compliance, followed by a slow process to upgrade in a modular fashion over a period of 3-4 years. Some of the benefits the program will measure are:

- Transform OR-Kids into an application about which end users consistently feel confident in completing their daily work.
- OR-Kids data is viewed as a reliable and valid basis for decision making around child safety and strategic planning for involved stakeholders.
- Business and program needs are met in weeks and months, not months and years, as OR-Kids is developed in a more modular fashion.
- Receive CCWIS accreditation and therefore still be eligible for federal matching funds for ongoing support of the OR-Kids Systems.

Identify Critical Data Elements

The Data Quality Team will work with the Child Welfare Program managers and the CCWIS Executive Steering Committee to identify a set of critical data elements to measure the success of the Child welfare program. Once these data elements are identified, a Data Dashboard showing business managers the current status of the Child Welfare system will be developed as part of the CCWIS Program. These data elements will be reviewed on an annual basis and may change as the Child Welfare requirements change over time and area of emphasis.

Training and Usability of OR-Kids Software

The Child welfare department and CCWIS program will contain training records of all Child Welfare staff and Child Welfare providers. These records will ensure that training requirements of staff members are tracked and kept current. It will also provide a training resource for new providers and provide reminders to providers when annual or new types of training are required.

Future State

The OR-Kids Business and Technical teams ("The Team") have begun to coalesce around a vision to move the application forward. Over the past 11 months, the OR-Kids Team, along with support from Oregon DHS leadership and central management, have sought to plan for the future of the application while simultaneously sharpening focus on the day to day needs of the application's 2500+ daily users. The OR-Kids staff have been successful in more deeply aligning and integrating system enhancement and planning efforts into weekly division-wide executive meetings. Going forward, a goal will be to continue to work to align improvement efforts with agency-wide goals, both internal and external, including the CFSR, APSR, and AFCARS 2.0 enhancements.

As part of a nascent agency-wide effort to focus on becoming more data-informed, and in keeping with CCWIS requirements, the Child Welfare Division has created our initial Data Quality Plan, which will inform efforts over the next biennium to address issues of validity, consistency, and timeliness with regard to critical data elements and measures important to the operation of Child Welfare and the agency's efforts to plan for the future.

Assumptions & Constraints

The project assumptions identified for this program would include the following:

- More than 60% of the program funding will be provided by ACF
- Match funding will be secured
- Establishment of a Program-level Executive Steering Committee including all Child welfare program Managers
- Establishment of a “Data Steward” program with key persons identified in each Field Service office
- Identifying and hiring the right technical resources to transition OR-Kids to modularity
- Add 9 additional positions to the Business Analyst Team
- Add 6 additional positions to the Technical Development Team

Alternatives Analysis

Options Considered:

Option	Pros	Cons
Replace OR-Kids with new CCWIS system	Not Applicable	- Commercial availability of product options is very low. - Federal match funding is not available. - Perceived low organizational appetite for another large system implementation effort.
Invest in a gradual transition of OR-Kids into a CCWIS-compliant system	- Builds on the success of a recent server modernization effort - Retains investment in the base SACWIS system - Enables leverage of the .Net investments already made in other OIS development teams - Bi-directional skill transition from Java to .Net is proven in our current staffing model	- Frequent compliance overhead, constant shifting of resources to meet new laws, regulations, and policies - The high cost of technology investment is significant to meet deadlines. - Requires dual development maintaining the current system and develop a new system simultaneously
Retain OR-Kids with no transition to CCWIS compliance	- Little compliance overhead	- Would only be able to match Federal funds at the lowest maintenance and operations level - Would not address business needs for usability, reporting and data quality. - Retains a stale technology platform.

Conclusions:

Moving into 2020, the Team intends to continue on the course of enhancing the existing the OR-Kids application in ways that are aggressively targeted at improving daily life for field end users, reducing duplicate and redundant data entry, and eliminating work-arounds that involve external tracking and systems. Simultaneously, the Team is engaged in the work of reformatting and structuring the application's data model, including bedrock Person and Case data, and starting to initiate a program to deliver the first modules, including Recruitment/Home Inquiry, Financial Processing, and a "BA" module intended to allow faster, simpler corrections to alleviate end user waits.

The 2019-20 APD outlined a number of planned initiatives to be pursued as part of initial efforts to move toward CCWIS compliance, along with long-awaited and sorely needed foundational and end-user specific enhancements.

Table 1 - Activity and Current Status

Activity	Current Status
a. CCWIS Transition Efforts are prioritized by DHS executive stakeholders	The OR-Kids modernization effort has received the strong support of Child Welfare's executive stakeholders, including the new Child Welfare Interim Director Rebecca Jones-Gaston, Child Welfare Deputy Director Jana Mclellan and DHS Director Fariborz Pakseresht. The executive team has received matching funds for

Activity	Current Status
	the 2019-21 biennium to support continued efforts toward system improvement and modularization. *A prioritized list needs to be completed by the Executive Steering Committee.*
b. Program Manager retained to lead CCWIS Transition Effort	A program manager to shepherd the many disparate parts of the CCWIS effort was completed in March 2020
c. Data Quality Plan complete and data stewardship activities underway	The Data Quality Plan was completed in January 2020 and a Data Quality Team has been established *A data stewardship program still needs to be implemented at each Field Office*
d. Role Based Dashboards for Line Managers and Staff	This effort is in process. Currently working with Data Quality Team to define Critical Data Elements and working with ORRAI to determine reporting responsibility
e. New Data Models for Person Foster Recruitment/Home Inquiry	*Expected to be completed in Q3 2020*
f. Family Report Module (Including Court Document): The Family Report represents the largest change in OR-Kids functionality around case planning and documentation since the application was implemented in 2011. A new OR-Kids Page, built in Angular JS, will allow the replacement of three existing modules (Case Plan, Child Specific Case Plan, and Court Report) and coalesce all the functions into a single workflow and document. The new function is being developed following significant staff outreach and engagement, and reflects a modern view of what stakeholders need.	This is the first module in the new CCWIS framework. The planned "Go Live" date is May 4, 2020 *Expected to be completed in Q2 2020*
g. Feasibility Study: A contracted resource will be brought in to review, assess, and provide direction around The Team's efforts to move OR-Kids towards modularity and CCWIS compliance.	Contract was awarded in March 2020. Currently, we are working with contractor to determine statement of work and start date. *Expected to be completed in Q4 2020*
h. Recruitment/Home Inquiry Module (Phase 1): A top priority for Child Welfare and the Governor, this effort will seek to improve the current workflow for staff charged with engaging and developing potential foster parents from first contact through to application and certification. i. Current OR-Kids functions do not provide a seamless view of the recruitment/ inquiry process and do not allow for all necessary data to be recorded. This enhancement will provide front-line staff with a new module/function, built in .NET, that supports their work, provides feedback on progress, nudges them to complete tasks, and supports Oregon's goal of adding and retaining new foster parents.	*Expected to be completed in Q3 2020*

Appendixes and References

1. Executive Order 19-03, ESTABLISHING AN OVERSIGHT BOARD TO ADDRESS THE CRISIS IN OREGON'S CHILD WELFARE SYSTEM
2. Secretary of State, Audit Report No. 2020-01, Oregon's Child Welfare Information System Is Adequate for Case Management, but Enhancements Are Needed to Improve Usability
3. Oregon CCWIS Data Quality Plan, Dated, 1/1/2020
4. CCWIS Final Rule Overview, Dated, June 2016
5. Annual Planning Document for the OR-Kids Application 2019-2020

EIS *IT Investment form*

Investment Name:	Child Welfare CCWIS Modernization Program	Date:	6/1/2020
Agency:	DHS	Owner / Sponsor:	Rebecca Jones-Gaston
Agency Division:	Child Welfare	Business Contact:	Lee Brown
Related Program:		IT Contact:	Mike Callaghan
Policy Option Package:		Mandate:	

Investment Type: ☐ Non-Project ☐ Project ☒ Program Initiation

Estimated Scope / Description:

Summary:

OR-Kids is the State of Oregon's legacy child welfare information system, which was originally implemented to comply with the SACWIS (State Automated Child Welfare Information System) Federal framework. SACWIS systems were single centralized systems designed to help case workers manage their caseloads through automation and to comply with federal reporting requirements. Oregon will be transitioning OR-Kids into a new Federal software framework known as CCWIS (Comprehensive Child Welfare Information System) that considers new child welfare practices and technologies. CCWIS will provide Oregon the opportunity to redesign the life cycle of child welfare and ultimately improve outcomes for children and families through better data interoperability, modularity, and data quality

OR-Kids is the primary application for all case workers and other staff working for the Child Welfare program. With the transition to the newly recommended software design framework, OR-Kids needs to transition to a CCWIS design architecture to still be eligible for funding from ACF. This will be a multi-year effort to design OR-Kids in a more modular architecture than the current system. While there will be an opportunity to implement new features in the software, the primary concern is to transition existing features and capabilities into a CCWIS certified architecture.

The Federal Administration for Children and Families (ACF) has recently recommended a new software architecture. The new CCWIS model recommends software applications be more modular in design to allow for more flexibility of new technologies and updates/modifications to existing systems. By using the new CCWIS architecture model improvements to the OR-Kids system should lead to:

- Improved Data Quality
- Data Driven Decisions
- Reduced system overhead
- Improved User Interfaces
- Modular Components
- Public interfaces
- Reduction of Data Fixes
- Higher usability by field staff

All these goals can be categorized into three basic areas of emphasis – data governance, user training and usability, and modern software design. OR-Kids software application should be built in such a way that the operation and maintenance cost of supporting the software is reduced, that the software use public interfaces and data standards to exchange with other information systems, and to provide high quality data trusted by all stakeholders to make data driven decisions. While these efforts may be independent efforts, they must work together to achieve a successful transition to a CCWIS compliant system.

Problem Definition:

An audit released by our office in 2018 found that DHS and Child Welfare struggled with chronic and systemic management shortcomings, lacked sufficient placement options to meet the needs of at-risk children, and faced staffing challenges that compromised the program's ability to perform essential Child Welfare functions. In April 2019, the Governor issued Executive Order 19-03, ESTABLISHING AN OVERSIGHT BOARD TO ADDRESS THE CRISIS IN OREGON'S CHILD WELFARE SYSTEM. This Executive Order established a Governor's Oversight Board and crisis team to make and implement recommendations at DHS Child welfare Department related to:

- Out-of-state foster child placements;
- Compliance with the Oregon Public Records Law;
- Implementation of laws prescribing the Critical Incident Response Team ("CIRT");
- Hiring and human resources practices generally;
- Building capacity for therapeutic and general foster care, as well as for a continuum of care in behavioral health services for foster children and youth that is accessible, trauma-informed and family and child-focused;
- Development of adequate in-home capacity for children and youth of color, youth with intellectual and developmental disabilities, and LGBTQ+ youth;
- Development of recommendations to address workforce challenges in provision of services to foster youth;
- Ensuring that accurate and timely data is available to improve operations and processes; and
- Other operational challenges.

Opportunity Definition:

Modernizing the OR-Kids Information System makes DHS eligible to receive Federal match funding for software development costs for the life of this program.

Alternatives:

The Child Welfare Department did consider other options before initiating this program.

- Child Welfare looked at purchasing a new OR-Kids system, but availability of commercial products was limited, the funding options available were limited, and the perceived desire for another large system implementation by the department was very low.
- Retaining the OR-Kids system as it was also considered. The issues identified were that it would not be CCWIS compliant, federal funds would only be available at a lower matching

rate for new development and O&M, and we would not be able to meet business and reporting needs on an older technology platform.

Due to these reasons it was decided that transitioning the existing OR-Kids information systems to the newer CCWIS framework provided the best option and greatest chance for success.

Program Approach:

The CCWIS Modernization Program will be managed to align with the goals of the two main stakeholders. The State of Oregon Child Welfare Department is the first stakeholder with the goal of building an easier to use information system that helps with business workflow, identification of key data elements that can be used by senior managers for program reviews, data driven policy decisions, and to meet state and federal reporting requirements. The Administration of Children and Families (ACF) is the second stakeholder with their goal being to create an information system that meets CCWIS guidelines. ACF is requiring the OR-KIDS information system to transition from a large complex system to a smaller system of inter-related modules that share data elements between them and across modules. The goals of ACF are to allow states to build systems that meet their business needs, foster innovation, to allow for data to be shared between related systems (child welfare, health courts, financial, etc.), and to reduce the overall maintenance costs to support the software and information system. Each of these stakeholders have a defined process for project prioritization, oversight and review of on-going work for the CCWIS Modernization.

ACF has key requirements and an annual planning process that combine for the overall program review. ACF required that a Technology Road Map be created showing the various projects that are part of the CCWIS modernization effort and a high-level plan of how Child welfare plans to transition from the current OR-Kids software architecture to the CCWIS software architecture. ACF also required Child Welfare to create a Data Quality Plan to identify critical data that can be measured for reports and to determine success of the new system as we build it. Lastly, ACF requires Child Welfare to submit an Annual Planning Document (APD) detailing the work that was created in the past 12 months and identifying the work that is planned to occur in the next 12 months. Any modifications that occur in between the APD submission are approved as an addendum. In addition, there are monthly conference calls to review Child Welfare progress on current projects.

Child Welfare has an ISMC that meets monthly to prioritize all IT projects within the child welfare. The CCWIS Modernization program is part of this prioritization effort and several the other projects are related to OR-Kids and/or required data integration with OR-Kids. There are 3rd party interfaces that are included in the CCWIS Modernization program that are also needed with other Child Welfare projects. The ISMC reviews the CCWIS Modernization Road map and will prioritize different modules that are required by the CCWIS Modernization as well as other projects that Child Welfare is working on. For example, Child Welfare is creating an Electronic Records Management System (ERMS) to store all active case files and archive closed case files instead of storing paper files in warehouses. The ERMS project requires a data interface with OR-Kids and the same interface is required by CCWIS Modernization. This is something that the ISMC will consider when they prioritize projects. The ISMC will also consider project funding when prioritizing projects. ACF will provide 60% project funding for any project that meets Tile-IV E requirements.

EIS *IT Investment form*

The overall CCWIS Modernization Program will be comprised of several smaller projects as each module or data interface is built. The CCWIS Program will maintain oversight at the program level with a Program Management Plan, Governance Plan, Communications Plan, etc. Each of the projects will have an ITI completed and submitted to EIS for oversight. Depending on the scope and complexity of each project will determine the level of oversight required by EIS.

Assumptions:

The program assumptions identified would include the following:

- The time required to adequately research, document, design, plan and implement the program will be available.
- The Business understands and can articulate the outcome measures they require.
- Legislative mandate changes will not significantly affect the program deliverables.
- The program will be able to deliver a system that will meet all CCWIS software framework design requirements.

Estimated Schedule: Start Date: 7/1/2019 End Date: 6/30/2024

Estimated Budget:

Implementation Cost		5 –Year Operating Cost	
Hardware:	$ 57,000	Hardware:	$ 65,000
Software:	$ 255,500	Software:	$ 25,000
Contracts/Services:	$1,752,000	Contracts/Services:	$1,000,000
Personnel:	$2,555,000	Personnel:	$ 60,000
Total:	$4,619,500	Total:	$1,150,000
Funding Source:	ACF (60%) / Gen Fund 40%)	Total Cost*:	$5,769,500
Contract NTE:			

* Total cost includes implementation plus 5 years of operating cost

Security Considerations:

The data within OR-Kids is Level 3 data. Most of the data is sensitive in nature as it deals with children throughout the State of Oregon, however in certain case files there may be HIPAA protected data or CJIS information. The CCWIS Modernization Program will follow the same security guidelines as the OR-Kids Information System.

Applicable Oversight Threshold(s): (DAS Policies 107-004-130 and 107-004-150)

- ☒ ≥$150k Total Cost*
- ☒ ≥$1m Total Cost*, Internal Development
- ☒ ≥Level 3 Information Classification
- ☐ Cloud / Hosted and High Remediation Cost
- ☐ Cloud / Hosted and System of Record
- ☐ EIS Required

Instructions:

This form should be filled out early in the governance process. The information in this form helps the agency and Enterprise Information Services (EIS) appropriately resource the investment for planning and oversight purposes.

EIS *IT Investment form*

The ITI form is predominantly an on-boarding form for Senior IT Portfolio Manager (SIPM) and Business Information Security Officer (BISO) engagement.

For Project and Program investments, the information in the ITI form may be high-level or preliminary. It is expected that agency certainty regarding details will increase over time. That certainty should be reflected in additional documentation (i.e. Project Management Plan) as the project or program progresses. This document does not need to be updated unless specifically indicated by EIS.

For Non-Projects, the information in the ITI should be more thorough as the agency will likely have greater certainty about investment details. In some cases, this ITI may be the single scope/justification related artifact required for EIS endorsement, consequently it is expected that the form provide sufficient detail for future readers to understand the justification, scope, and benefit from the proposed investment.

Field	**Definition**
Investment Name	A unique name for the IT Investment.
Agency	The name of the agency.
Agency Division	The name of the department of division of the agency requesting the investment.
Related Program	If applicable, reference any related EIS approved program (defined as a group of related projects).
Policy Option Package	If applicable, reference any related Policy Option Package (POP).
Date	The date of initial ITI submission.
Owner / Sponsor	The primary owner of the IT Investment, often the Sponsor, and approving authority.
Business Contact	The primary business contact for investment questions.
IT Contact	The primary IT contact for investment questions. Typically, an IT Manager.
Mandate	If applicable, indicate the appropriate investment mandate (Federal, Legislative, Governor, etc.). If needed, use the Estimated Scope / Description space for additional mandates or supporting information.
Non-Project	An IT investment which may include purchases, subscriptions, contracts, contract amendments, contract renewals, etc. Some activities such as development of an implementation or communication plan may be required; it is expected that these activities represent a minority of non-project investment work. Typically, this work involves a limited resource commitment (i.e. fewer than 80 hours of staff time or similar threshold established by agency governance).
Project	A “temporary endeavor undertaken to create a unique product, service, or result.” (PMBOK Guide, 6th edition, p.715) Typically, projects have project

	managers assigned, are approved by agency governance, and are officially chartered.
Program Initiation	Indicate if this ITI is an initial submission for a new Program. A Program is "defined as a group of related projects, subsidiary programs, and program activities managed in a coordinated manner to obtain benefits not available from managing them individually." (PMBOK Guide, 6th edition, p.11) Programs may include any number of project and non-project investments. Typically, individual program investments will share a program-level Business Case.
Estimated Scope / Description	Provide a brief description of the investment. This should detail, at a high level, the estimated scope of the investment and provide a brief justification for the investment. A more thorough justification should be included when a corresponding Business Case is not expected, for example when an investment is part of a program or when infrastructure/lifecycle level 1 oversight is likely.
Start Date	For Projects this represents the estimated date of Project Charter. For Non-Projects this represents the estimated date of contract signature, purchase, subscription start, etc. For Programs this represents the estimated date of Program Charter.
End Date	For Projects this represents the estimated date of Project close-out. For Non-Projects this represents the estimated date of contract signature, purchase, subscription start, etc. For Programs this represents the estimated date of Program close-out.
Hardware	The cost, either initial or 5-year operating, for estimated hardware purchases. *
Software	The cost, either initial or 5-year operating, for estimated software purchases. *
Contract/Service	The cost, either initial or 5-year operating, for estimated contracting costs. This cost should include maintenance contracts, subscriptions, development contracts, etc. *
Personnel	The cost, either initial or 5-year operating, for estimated personnel costs. *
Total	The total cost, either initial or 5-year operating, for all estimated expenses. *
Funding Source	Indicate the primary funding source for the investment.
Total Cost	The total of initial and 5-years operating cost estimates. Do not include potential revenue or savings. *

EIS *IT Investment form*

Contract NTE	For Non-Project Investments related to a contract (contract, contract amendment, contract renewal, etc.), include the Not-To-Exceed amount of the current contract and amendments.

Security Considerations	Briefly describe the following: ▪ Expected security controls required to protect state data against unauthorized access (Confidentiality, Integrity, and Availability) ▪ Any known business requirements for availability (e.g. acceptable downtime) ▪ Cloud / Hosted environment: hosted inside or outside the United States ▪ Highest level of data classification (Reference Policy 107-004-050) o Level 1 – Published: Information that is not protected from disclosure, that if disclosed will not jeopardize the privacy or security of the agency employees, clients, and partners. o Level 2 – Limited: Information that may be protected from public disclosure, but if made easily and readily available, may jeopardize the privacy or security of agency employees, clients or partners. o Level 3 – Restricted: Information intended for limited business use that may be exempt from public disclosure because, among other reasons, such disclosure will jeopardize the privacy or security of agency employees, clients, partners, or individuals who otherwise qualify for an exemption. Information may be accessed and used by internal parties only when specifically authorized to do so in the performance of their duties. External parties requesting this information for authorized agency business may be under contractual obligation of confidentiality with the agency prior to receiving it. o Level 4 – Critical: Information that is deemed extremely sensitive and Is intended for use by named individual(s) only. This information is typically exempt from public disclosure because, among other reasons, such disclosure would potentially cause major damage or injury up to and including death to the named individual(s), agency employees, clients, partners, or cause major harm to the agency. ▪ Restricted data types: o HIPAA (Protected Health Information) o CJIS (Criminal Justice Information) o IRS Publication 1075 (Federal Tax Information) o FERPA (certain education records) o PCI DSS (Payment Card Industry Data Security Standard) o SSA (Social Security Administration) o FISMA (Federal Information Security Modernization Act) o MARS-E (Minimum Acceptable Risk Standards for Exchanges) o OCIPA (Oregon Consumer Information Protection Act) o Other (identify the specific rule or standard)

EIS *IT Investment form*

≥$150k Total Cost	Investments exceeding a cost of $150,000, unless the investment is an agency-staffed application development project. **
≥$1m Total Cost, Internal Development	IT Investments exceeding a cost of $1,000,000 for agency-staffed application development projects. **
≥Level 3 Information Classification	It will store, process, or transmit data of Information Asset Classification Level 3 (Restricted; reference Policy 107-004-050) or higher, or information for which special protection standards apply by law or contract. ***
Cloud / Hosted and System of Record	It will be the authoritative source for information that is difficult, expensive, or infeasible to replace or recreate. ***
Cloud / Hosted and High Remediation Cost	A sustained interruption of the Service would have a significant impact on agency operations and/or those served by the agency. ***
EIS Required	Any IT Investments where EIS determines that oversight, review, or approvals is in the best interest of state government. **

* IT Investment is the planned or actual commitment of funds for IT-related expenditures including, but not limited to personnel, contractors associated with projects, products, services, or contracts and contract renewals and other amendments. **Cost of an IT Investment includes the cost of any services and/or supplies purchased and five years of anticipated operational costs** (e.g., licensing costs, and hardware/software maintenance).

** For more detail on oversight thresholds see DAS Policy 107-004-130

*** For more detail on Cloud and Hosted thresholds see DAS Policy 107-004-150

DHS Oregon Department of Human Services

Oregon Health Authority

DHS|OHA

Business Case

COMPASS Modernization Portfolio

VERSION LOG

Version	Description	Author	Date
1.0	Initial Draft	G. Mason	5/17/18
1.1	Edits and Review	S. Weeks, K. West	5/18/18
1.2	Revised	G. Mason, A. Bellair	5/21/18
2.0	Final Draft	S. Weeks, K. West, G. Mason	5/23/18
2.1	Edits based on discussion with DAS Oversight	D. Southmayd	3/5/19
2.2	Completed Section 4 the Alternative Analysis	D. Martushev	12/3/19
2.3	Accepted Track changes by M. Callaghan & R. Richey	D. Martushev	01/25/20
2.4	Updated to reflect Steve W. input. Removed subtitle “BH Data Warehouse and MOTS replacement” from cover page and added an alternative analysis disclaimer in section 4.6.	D. Martushev	02/10/2020

SIGN-OFF

Version	Role	Name	Comments	Date
2.3	EIS Analyst	Shelly Lofgren		1/31/2020
2.3	Process Owner	Steve Westberg		02/10/2020

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1. Business Case Summary

1.1. Executive Summary

COMPASS (Community Outcome Management and Performance Accountability Support System) is a collaborative information technology approach to the administration, planning and monitoring of Substance Use Disorder and Mental Health treatment programs. The purpose of COMPASS is to collect data from a variety of internal and external data systems and electronic health records systems and provides multi-functional reporting to support OHA, treatment providers and state and federal stakeholders. By aligning business processes and data, the system will facilitate cooperation and collaboration between stakeholders and improve reporting of, and access to contract and client encounter information in compliance with HIPAA and 42CFR regulations.

The current COMPASS software applications are running on a mixture of platforms and languages. Most are outdated and in need of upgrading or decommissioning. The underlying data storage for the applications is incomplete, insular, outdated, and expensive to maintain. The current database design contains some gaps in which referential integrity has been compromised, creating data quality issues. These data design issues have been masked by their current applications, creating a heavy reliance on these applications to provide the necessary context for the data. This makes integration and reporting from the data difficult, inaccurate, and time consuming.

Modernization of the COMPASS universe would significantly improve interoperability of OHA's data systems and could be leveraged across numerous program areas. The current lack of integration with other state data systems creates barriers and challenges for service providers to report data to OHA. In addition, OHA personnel have additional workload and must manually perform required tasks to meet agency, state, and federal reporting requirements.

The COMPASS modernization project supports the following initiatives, missions and strategic technology plans by ensuring efficient data collection, management, system integration, and data reporting on behavioral health service outcomes for Oregonians.

1. Governor's Executive Order 18-01: Building Oregon's commitment to addiction prevention, treatment, and recovery priorities, and setting deadlines for statutory requirements, and declaring a public health crisis.

2. Health and Human Services Agencies Information Resource Management 2017-2019, Governor Brown's Strategic Initiatives for Healthy, Safe Oregonians:
    a) Ensure that every Oregonian who needs alcohol and other drug treatment or mental health services can easily get it.
    b) Ensure all Oregonians have equitable and appropriate access to affordable, high quality health care.
    c) Keep communities safe through mindful law enforcement and using data and analytics to balance accountability, reformation and treatment in order to reduce recidivism and prevent future victimization.

3. OHA Mission: Helping people and communities achieve optimum physical, mental, and social well-being through partnerships, prevention and access to quality, affordable health care.

4. DHS/OHA Strategic Technology Plan:
    a) Provide Trusted Services for accurate health care outcomes data by effectively collecting, maintaining, and organizing information to enable informed decision-making and support internal and external data sharing.
    b) Enable Business Automation via workflows and business rules, reducing manual, paper-based processes while increasing effectiveness.
    c) Enable Connectivity Anytime, Anywhere, in Multiple Ways by providing self-service, role-based capabilities with remote access to information meeting the diverse needs of staff and partners.
    d) Use Dynamic Services Supporting Dynamic Needs by supporting provider modular, common services and capabilities, which promote agility, reuse, and best practices leveraging enterprise capabilities.

Improved data collection and integration of the COMPASS software applications would allow the agency to improve reporting on outcomes, expenditures and contract compliance as well as collaborate with providers to track the implementation and effectiveness of services, identify service gaps, predict the specific timing of service needs, and better request and allocate funding to facilitate individual's progress through the system.

2. Background

COMPASS is a collaborative information technology approach to the administration, planning and monitoring of Substance Use Disorder and Mental Health treatment programs. The purpose of COMPASS is to collect data from a variety of internal and external data systems and electronic health records systems and provides multi-functional reporting to support OHA, treatment providers and state and federal stakeholders. By aligning business processes and data, the system will facilitate cooperation and collaboration between stakeholders and improving reporting of, and access to contract and encounter information securely and in compliance with HIPAA and 42CFR regulations.

The Oregon Health Authority (OHA) requires complete and accurate data to meet mandatory reporting requirements at the federal and state level. The agency is required to make available information related to:

1. Substance Abuse and Mental Health Services Administration (SAMHSA) Block Grant.
2. U.S. Department of Justice (USDOJ) Performance Plan.
3. Oregon State Police reporting to the NICS database for background checks.
4. Treatment Episode Data Set (TEDS), including National Outcome Measures (NOMs)

OHA has been unable to comply with the monthly data submissions required by SAMHSA. Continued noncompliance with this requirement places millions of dollars for mental health and addictions services at risk.

The behavioral health care delivery system in Oregon has changed dramatically with the integration of new partners into a comprehensive care model. Additionally, recent legislative changes require that the agency find a solution for real time tracking of the availability of some behavioral health services. The emphasis on Coordinated Care Organization (CCO) metrics and the ability to track both quality of care and service outcomes makes the ability to gather and analyze data across systems an integral need for OHA programs.

The COMPASS constellation is comprised of many data systems used internally by OHA and externally by contracted partners. See *Appendix A – Current Business System Areas Supported* for a complete list of systems and their respective area of focus. The COMPASS applications are intended to be an essential behavioral health data collection system for the Health Systems Division (HSD). Originally designed to improve data collection for Medicaid and non-Medicaid behavioral health care provided by programs licensed by the Health Systems Division, the stand-alone systems are aging and exist on platforms that are outdated, expensive to service or modify, and difficult to acquire technical support.

A new solution is required to collect necessary data from multiple sources, consolidate data systems, interface with external systems, and integrate into the enterprise environment. Existing data systems need to be retired and a new solution implemented with the agency's long-term enterprise technology strategy.

2.1. Stakeholders

Primary stakeholders include, but are not limited to:

1. OHA, Health Systems Division
2. OHA, Health Policy & Analytics
3. OHA, Oregon State Hospital
4. OHA, Office of Information Services
5. OHA, Office of Budget and Forecasting
6. OHA, Office of Contracts and Procurement
7. Federal partners: Substance Abuse and Mental Health Services Administration (SAMHSA) and U.S. Department of Justice (USDOJ)
8. Oregon State Police
9. Electronic Health Record (EHR) and other software providers
10. Providers of behavioral health services
11. Clients receiving behavioral health services
12. Providers of substance use treatment services
13. Clients receiving substance use treatment services

2.2. Other Considerations/Drivers

The agency is at risk of losing grant funds, including the State Targeted Response grant, the Medication Assisted Treatment – Prescription Drug and Opioid grant (both dealing with opioid addiction), and not being able to forecast general fund need accurately and in a timely manner. The agency is currently behind or using complicated and time-consuming workarounds to meet mandatory federal reporting of behavioral health data for SAMHSA, both the mental health substance abuse block grants (NOMs/TEDS) and the USDOJ Oregon Performance Plan.

Recent reviews and process changes at OHA determined that COMPASS systems are not receiving and maintaining sufficient documentation to support data being provided to Oregon State Police (OSP) for the National Instant Criminal Background Check System (NICS). A scheduled audit in June 2018 by the Federal Bureau of Investigation (FBI) could result in penalties or sanctions against the agency for failing to address the flawed data systems.

3. Problem and Opportunity Definition

3.1. Problem Definition

With Oregon's Health Care Transformation, the introduction of Coordinated Care Organizations (CCOs), and investments in Electronic Health Record (EHR) systems, the current data environment does not allow for data integration to meet the need for reporting on treatment outcomes and investment efficiency. Many of the COMPASS systems were designed to measure outcomes based on a different funding model from the service element model currently in use. In addition, the system requirements and data elements were not fully defined in the original build.

In 2017, the OHA COMPASS Task Force identified issues with disjointed and siloed data from systems for HSD Contracting, Licensing and Certification, and Client Outcomes. Additional operational deficiencies were noted in the following areas of the COMPASS universe:

1. Contract deliverables are not met and/or enforced and data is not validated as accurate;
2. Subcontractors cannot be identified in collected data;
3. Provider licensing and certification is not integrated with current data systems;
4. Data systems lack defined relationship and correlation between data elements;
5. Missing data elements in collection and reporting process;
6. Difficulty assessing if contracted services are provided in compliance with contract.

OHA is unable to conduct mandated state and federal reporting. OHA and our partners at DHS continue to fall short of the expectations of advocates by failing to meet the needs of transitioning clients; this leaves the agency with continuing risk of additional investigation and potential litigation. OHA remains unable to adequately forecast service need or coordinate treatment for individuals entering and leaving the state hospital. *Olmstead v. LC*, a US Supreme Court ruling, requiring states to ensure that persons with disabilities receive services in the most integrated setting appropriate to their needs. Inability to appropriately forecast need for state

hospital resources puts the agency at risk of losing needed budget and Oregonians at risk of inadequate care.

The COMPASS data systems lag behind OHA business partners who are further down the integrated systems path. The file structure and business process are a couple of generations behind the EHR industry and has proven challenging for some partners to provide data to OHA for that reason. Separate work flows are required for COMPASS data applications as they do not compliment or integrate with normal EHR operations.

The current Health Systems Framework applications are running on ColdFusion. The underlying data storage for the COMPASS applications resides in several DB2 databases running on AIX servers, which are outdated and expensive to maintain. The current database design contains gaps in which referential integrity has been compromised, creating data quality issues. These design problems have been masked by the application, creating heavy reliance on the application to provide necessary context for the data.

The tightly-coupled relationship between the database and the application makes improvement and integration projects more difficult because it restricts the developer within the confines of both an aging toolset and a flawed data model. This data model makes integration with other systems and utilization of the data for reporting by Business Objects and other reporting engines more problematic. As new projects are undertaken using the tightly-coupled architecture in COMPASS, they will become riskier as the number of records and users increase, while the toolset falls further out of support.

Over time, the IT system-related risks will increase as the number of developers knowledgeable in older Cold Fusion/DB2 development projects dwindles, and it becomes a specialty realm for contract support. Add to this the growing number of retiring mainframe, Rbase and other legacy applications that will need to be integrated into the Health Systems Framework, and the question of available qualified in-house resources becomes critical going forward.

3.2. Opportunity Definition

Alignment with client need, the ability to track available resources, CCO reporting requirements and the analysis and tracking of behavioral health data across systems will be critical to the successful integration of behavioral health treatment into the CCO environment.

Modernization of the COMPASS universe of systems will:

1. Increase the agency's ability to measure and report on behavioral health outcomes.
2. Increase the agency's ability to tie reporting deliverables to payment.
3. Improve the standardization of data in the agency.
4. Increase the agency's ability to track outcomes by client, demographic group, or location of clients.
5. Permit the agency to meet required reporting responsibilities.
6. Develop a standardized reporting system for behavioral health services.
7. Support the provision of more timely, appropriate, cost-effective services for Oregonians.
8. Reduce the administrative burden on contracting providers.

9. Streamline and update business processes
10. Improve the standardization of data in the agency.
11. Collect data to increase the agency's ability to measure and report on behavioral health outcomes.
12. Implement a solution that includes data elements necessary for tracking outcomes and providing non-Medicaid data for a 360 view of the client.
13. Permit the agency to meet required reporting responsibilities.
14. Build a data warehouse that allows interfaces from a variety of systems to meet data quality standards, to create a 360 view of the client, and to include data necessary for accurate cross-agency reporting.

The 2017 COMPASS Task Force report provided opportunities including:

1. Replace COMPASS systems to reflect the present continuity of care model and reexamine old business processes.
2. Improve and update business processes to better align with COMPASS systems.
3. Align siloed systems to integrate CCO data into the service delivery environment.

OHA envisions a data management and processing system for behavioral health service outcomes that can hold millions of individual records, directly interface with a variety of internal and external data systems, and electronic health records systems, and provide multi-functional reporting to support state and federal requirements. Additionally, the work is expected to support improved treatment outcomes for Oregonians through the exchange, analysis and reporting of data; support improved business practices and reduced administrative burden for OHA through the ability to better analyze and forecast outcomes and need; and support improved customer service and reduced administrative burden to providers.

The project and resulting system should provide a variety of business support functions including the following:

1. Compliance with Personally Identifiable Information (PII) Privacy Act;
2. Compliance with Health Insurance Portability and Accountability Act (HIPAA);
3. Compliance with Health Information Technology for Economic and Clinical Health (HITECH) Act;
4. Reduce silos around system maintenance in OHA's OIS team;
5. Increase the agency's ability to tie contract deliverables / reporting responsibilities to payment;
6. Improve the standardization of data in the agency;
7. Increase the agency's ability to measure behavioral health outcomes for individual clients and groups;
8. Reduce the administrative workload on contracting providers and staff;
9. Create integrated and adjustable reports that meet federal reporting requirements;
10. Upgrade requirements for federal and state legislation, rules, and business needs;

11. Migrate data from or interface with multiple data collection systems including, but not limited to: Consolidated Database (CDB), Acute Care Reporting (ACR), Medicaid Management Information System (MMIS);
12. Streamline and update business processes;
13. Provide ongoing maintenance and support; and
14. Support required functionality for 5 – 10 years.

The redesign of the COMPASS constellation provides OHA with an opportunity to examine and update business process and better align to the agency's current vision and the continuity of care model. Part of this business process alignment will include the interface of provider reporting and contracting requirements, ensuring that the agency is better tracking the services it is paying for and that Oregonians are receiving the benefit of service dollars contracted through the agency. OHA has the opportunity to reduce silos and begin the process of integrating CCO's into the behavioral health service delivery model.

The COMPASS modernization project supports the following missions and strategic technology plan by ensuring efficient data collection, management, system integration, and data reporting on behavioral health service outcomes for Oregonians.

1. Governor's Executive Order 18-01: Building Oregon's commitment to addiction prevention, treatment, and recovery priorities, and setting deadlines for statutory requirements, and declaring a public health crisis.

2. Health and Human Services Agencies Information Resource Management 2017-2019, Governor Brown's Strategic Initiatives for Healthy, Safe Oregonians:
    a) Ensure that every Oregonian who needs alcohol and other drug treatment or mental health services can easily get it.
    b) Ensure all Oregonians have equitable and appropriate access to affordable, high quality health care.
    c) Keep communities safe through mindful law enforcement and using data and analytics to balance accountability, reformation and treatment in order to reduce recidivism and prevent future victimization.

3. OHA Mission: Helping people and communities achieve optimum physical, mental, and social well-being through partnerships, prevention and access to quality, affordable health care.

4. DHS/OHA Strategic Technology Plan:
    a) Provide Trusted Services for accurate health care outcomes data by effectively collecting, maintaining, and organizing information to enable informed decision-making and support internal and external data sharing.
    b) Enable Business Automation via workflows and business rules, reducing manual, paper-based processes while increasing effectiveness.

c) Enable Connectivity Anytime, Anywhere, in Multiple Ways by providing self-service, role-based capabilities with remote access to information meeting the diverse needs of staff and partners.
d) Use Dynamic Services Supporting Dynamic Needs by supporting provider modular, common services and capabilities, which promote agility, reuse, and best practices leveraging enterprise capabilities.

4. Alternatives Analysis

4.1. Assumptions

The Project assumptions identified would include the following:

1. There is more than one qualified vendor.
2. Total cost of project and 5-year maintenance and operations will be within available funding.
3. Only purchase a solution using OIS supported technology or include funding to for contracted O&M by vendor for operations and maintenance support for the selected technology support.
4. Modular solution with major components as individual modules.
5. Agile approach is preferred in order to receive functionality throughout the system development.
6. The time required to adequately research, document, design, plan and implement the projects as described will be available.
7. The Business understands and can articulate the outcome measures they require.
8. Legislative mandate changes will not significantly affect the project deliverables.

4.2. Constraints

Below is a list of known constraints:

- Internal resources have limited availability (Program Support, Program) to support implementation.
- No funding to support implementation in biennium 2019/2021

4.3. Selection Criteria and Alternatives Ranking

The core criteria that we are using to compare alternatives are:

- Time to implement (duration)
- Cost (both project costs and ongoing annual costs)
- Benefits
- Risks

4.4. Solution Requirements

OHA requires the following system functionality:

- Secure data intake, storage, and output
- Data quality and validation processes that does not let providers enter inaccurate information
- Data gathering processing functions like versioning, creating crosswalks, data dictionary, de-duplication of data submissions.
- Secure, unobstructed, and quick access to data warehouse by role-based credentials
- Multi-functional reporting ability to create accurate reports with reliable data.: scheduled and ad hoc reporting
- Cloud based solution providing the ability to support future program data collecting and behavioral health reporting needs.
- Application Programing Interface (API) for any other data systems to send the data to the BH data warehouse.
- Behavioral Health (BH) data warehouse with the ability to accept data from other data systems.
- Provide training and training material to OHA staff and Providers
- Bi-Directional interface to obtain master client unique ID
- One-way interface with the following existing internal and external data systems:
    - Electronic Health Records (EHR) systems and health information data exchanges (ex. OWITS)
    - AMHI/Choice Model – Community Mental Health
    - Avatar the Oregon State Hospital's Electronic Health Record system.
    - Justice or State Patrol for Criminal History
    - Medicaid Management Information System (MMIS)
- 5 years of on-going operations and maintenance (O&M) support

**For more detailed solution requirements see Behavioral Health Data Warehouse Project Solution requirements and MOTS Replacement solution requirements.*

4.5. Vendor Requirements

OHA seeks to obtain the services of a data vendor with the capacity and technical expertise to perform all Behavioral Health data collection, aggregation, enhancement, and quality assurance functions. This includes but is not limited to: design, development and implementation of the vendor's solution, migrating the existing data hosted at the state Data Center Services (DCS) to the new solution; secure and streamline data collection and aggregation; processing and validating data submissions; providing data access and reports to approved users; and optimizing data for mandated reports. Mandatory tasks include:

Project Planning and Implementation
The Contractor chosen by OHA will be required to provide detailed documentation to OHA including a project plan that includes standard technical documentation covering Design Development and Implementation (DDI) of the proposed solution, a comprehensive transition-in plan and an extensive Data Quality and Business Rules document that details all methodologies used to enhance and validate data submissions. As part of this task, a new Contractor must

securely transfer all data from the DCS and in doing so, retain processed historic data, but also reprocess raw historic data. Finally, the Contractor must provide expert project management and technical support across all activities throughout the contract term.

Data Management
The Contractor will be responsible for all Behavioral Health front-end data collection and aggregation. As part of this task, the contractor must implement and manage data intake processes; perform regular extract, transfer, load (ETL) processes; actively manage data collection; implement pre-load quality assurance checks; and participate in data submitter relations and engagement. After data collection, the contractor must perform data enhancement tasks like creating member, provider, and facility crosswalks; claims processing and de-duplicating; as well as other value-added components like creating benchmarks. Finally, the Contractor must warehouse the processed data and perform post-load quality assurance on the data.

Data Access and Reporting
The Contractor must provide to OHA complete access to all levels of the data warehouse in a secure, unobstructed, and efficient manner. Part of this will be to provide role-based credentials and access to a shared work area within the data environment for users to develop and save tables, cubes, program code, etc. The Contractor must also provide detailed data warehouse documentation, training, and technical support as well as furnish prescribed data sets on a quarterly basis and produce additional data extracts as needed.

Data for Public Mandated Reports
The Contractor must work closely with OHA to optimize the Behavioral Health data for creating and standardizing Mandated reports (SAMHSA) based on stakeholder feedback, content development, and ongoing operations.

4.6. Alternatives Identification

OHA has considered the following alternatives:

- Alternative 1: Status Quo
- Alternative 2: Build - Integrate Existing System
- Alternative 3: Buy - RFP COTS SaaS
- Alternative 4: Build – OIS Development Build
- Alternative 5: Build – Basecamp Development
- Alternative 6: Build – Transfer Technology State

**The Alternatives captured in this analysis is for the Behavioral Health Data Warehouse and MOTS Replacement projects. Alternative Analysis will be completed for each project under the Compass Modernization Portfolio.*

4.7. Alternatives Analysis

Alternative 1: Status Quo (Not Selected)

- Description: Continue to use existing systems and tools to support programs.
- Implementation Duration: 0 months
- Total Cost: $8,432,178
    - Implementation Cost: $0
    - 5 Years of O&M: $8,432,178
- Benefits:
    - No changes needed.
    - Lower cost in short term.
    - Funding can be re-assigned to other Behavioral health needs
- Risks:
    - Unable to achieve all solution requirements
    - Continue to experience pain points:
        - Not meeting reporting needs
        - Not meeting operational needs
        - Receiving incomplete and inaccurate data
        - Complex manual data submissions
        - Missed grant funding (Fed, State, Foundation) opportunities because unable to provide reports and outcomes

Alternative 2: Build - Integrate Existing System (Not Selected)

- Description: Gathering the business requirements and building (writing code) an interface between existing systems using OIS Resources
- Implementation Duration: 48 months
- Total Cost: $17,853,047
    - Implementation Cost: $ $9,131,386
    - 5 Years of O&M: $8,721,661
- Benefits:
    - Lower cost
    - Lower implementation duration
    - Improves the ability to provide data needed for “telling a story” or any future reporting needs.
- Risks:
    - Existing systems are too old to support APIs or integration and will need extensive re-work to be accomplished.
    - Unable to meet all reporting requirements (data elements missing)
    - Unable to support scalability for future technology needs (mis. Paper is one of the systems).

Alternative 3: Buy - RFP COTS SaaS (Selected)

- Description: Utilize Request for Proposal (RFP) to procure and execute a new contract for development and implementation of a Commercial off the Shelf (COTS)/Software As A Service (SAAS) and modify using OIS Resources
- Planning Duration: 21 months
    - *Note: Implementation duration will be determined through RFP. According to the market analysis research implementation duration provided by a vendor ranges between 12-18 months.*

- Total Cost: TBD
  - Planning Cost: $1,979,606
  - Implementation Cost: To Be Determined through RFP
  - 5 Years of Maintenance and Operations: To Be Determined through RFP
  - *Note: According to the market analysis research implementation cost provided by a vendor ranges between $1M - $2.5M and 5 years of O&M ranges between $2.5M-$4M.*
- Benefits:
  - Possibility for lower cost
  - Possibility for better support
  - Implementation duration is less
  - Use of most up to date technology
  - Supports scalability for enterprise needs:
    - Expansion within BH domain
    - Expansion within external agencies (DHS)
    - Supporting BH Technology Roadmap
- Risks:
  - Project takes an additional 6-12 months for RFP effort.
  - Customizations increase implementation & O&M costs
  - Technology solution and data is owned by the vendor and changes to the system must be made by the vendor which increases costs.

Alternative 4: Build – OIS Development Build (Not Selected)

- Description: Build new system using OIS Resources
- Implementation Duration: 54 months
- Total Cost: $27,364,225
  - Implementation Cost: $15,286,399
  - 5 Years of O&M: $12,077,826
- Benefits:
  - Allocated resources used to support O&M and enhancements resulting in lower long-term costs
  - Address new regularity requirements faster (no amendments required)
- Risks:
  - High degree of customization needed which drives up cost and timeline to implement.
  - Time to complete the project may increase because same resources provide operations support for these specific State software applications
  - Other higher priority project may affect the resource availability to support the project and extend project timeline.

Alternative 5: Build – Basecamp Development (Not Selected)

- Description: Using external contracting resources to build (writing code) a system that would meet all your requirements to do work, run reports and track clients.
- Implementation Duration: 54 months
- Total Cost: $29,101,831
  - Implementation Cost: $17,024,005

  - 5 Years of O&M: $12,077,826
- Benefits:
  - Allocated resources used to support O&M and enhancements resulting in lower long-term costs
  - Address new regularity requirements faster (no amendments required)
- Risks:
  - The following activities increase cost and duration:
    - High Customizations
    - Contract resource turnover
    - Contract administrative support
  - Same resources used to support project and O&M which may result in project delays.

Alternative 6: Build – Transfer Technology State (Not Selected)

- Description: Acquire other state solution and have OIS customize solution
- Implementation Duration: 66 months
- Total Cost: $29,703,015
  - Implementation Cost: $17,625,189
  - 5 Years of O&M: $12,077,826
- Benefits:
  - Solution already built and in production with “lessons learned”
  - Ability to share knowledge and compare reports with other state organizations
- Risks:
  - Longer duration and higher cost
  - May have to customize software because of state laws, process differences
  - May require State to purchase other integrated software not currently owned.

4.8. Cost

The below implementation cost analysis and 5 years of O&M includes a breakdown for each alternative by the following categories:

- **Program Resources** are the Behavioral Health program subject matter experts
- **Program Support Resources** are the Business Analysts working with the program subject matter experts. Resources are from the Compass Support team within Oregon Health Authority and Covendis Contractors.
- **State Resources** are the technical resources such as technical manager, project managers, project coordinator, security analyst, DAS procurement services, and OIS Business Operations.
- **Vendor Resource** is for a Quality Assurance vendor.
- **Software** for developing the technology solution (W) MSDN Visual Studio, (W) Visio x 5, (W) Password Agent, (W) Toad, (W) Beyond Compare (W) XML Tool,
- **Hardware** are servers that are currently hosted at the Data Center Services (DCS)
- **DCS Operations** is the service cost for hosting the technology solution.

Implementation Cost and Duration Summary:

COMPASS Modernization Alternatives High Level Cost and Duration Estimates Summary (50%+/-)

	Implementation								
Alternatives	**Program Resource Cost**	**Program Support Resource Cost**	**State Resources Cost** (OIS, DAS, ESO, OC&P)	**Vendor Resources Cost**	**Purchased Software Cost (Original Fee)**	**Hardware Cost**	**DCS Operations Cost**	**Total Implementation Cost**	**Implentation Duration (Months) *RFP only**
1 Status Quo	$ -	$ -	$ -			$ -	-	$ -	0
2 Integrate Existing System (Build)	$ 742,020	$ 2,035,922	$ 5,148,589	$ 570,710	$ 128,348	$ 346,522	$ 159,274	$ 9,131,386	48
*3 COTS/SaaS - Buy - (RFP)	$ 171,935	$ 611,701	$ 1,195,970	TBD	TBD	TBD	TBD	$ 1,979,606	21
4 OIS Development Build	$ 2,626,608	$ 4,303,176	$ 6,660,915	$ 978,530	$ 128,348	$ 429,547	$ 159,274	$ 15,286,399	54
5 BaseCamp Development (Build)	$ 2,047,607	$ 4,286,214	$ 8,823,376	$ 1,091,318	$ 186,669	$ 429,547	$ 159,274	$ 17,024,005	54
6 Transfer Techology from another State	$ 2,688,589	$ 5,033,274	$ 8,050,544	$ 1,135,613	$ 128,348	$ 429,547	$ 159,274	$ 17,625,189	66

*Please note alternative *3 COTS/SaaS – Buy (RFP) only includes Total Implementation cost estimates through planning.*

5 Years of Operations and Maintenance Summary:

	5 Years of Operations & Maintenance (O&M)							
Alternatives	**Program Resource Cost**	**Program Support Resource Cost**	**State Resources Cost**	**Vendor Resources Cost**	**Purchased Software Cost (Annual Fee)**	**Hardware Cost**	**DCS Operations Cost**	**5 Years Total O&M Cost**
1 Status Quo	$ 55,178	$ 3,152,958	$ 4,590,131		$ 128,348	$ 346,289	$ 159,274	$ 8,432,178
2 Integrate Existing System (Build)	$ 1,714,992	$ 409,567	$ 5,962,957		$ 128,348	$ 346,522	$ 159,274	$ 8,721,661
*3 COTS/SaaS - Buy - (RFP)	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
4 OIS Development Build	$ 1,452,553	$ 4,980,947	$ 4,927,156		$ 128,348	$ 429,547	$ 159,274	$ 12,077,826
5 BaseCamp Development (Build)	$ 1,452,553	$ 4,980,947	$ 4,927,156		$ 128,348	$ 429,547	$ 159,274	$ 12,077,826
6 Transfer Techology from another State	$ 1,452,553	$ 4,980,947	$ 4,927,156		$ 128,348	$ 429,547	$ 159,274	$ 12,077,826

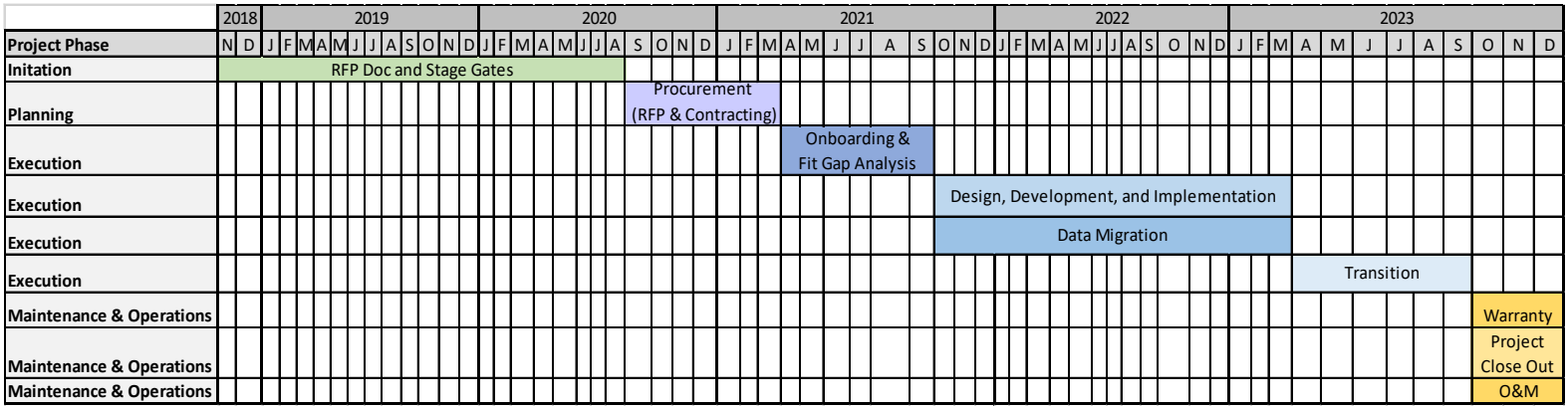
Implementation and 5 Years of Operations and Maintenance Cost Summary:

Alternatives	Total Implementation Cost	Implentation Duration (Months) *RFP only	5 Years Total O&M Cost	Grand Total
1 Status Quo	$ -	0	$ 8,432,178	$ 8,432,178
2 Integrate Existing System (Build)	$ 9,131,386	48	$ 8,721,661	$ 17,853,047
*3 COTS/SaaS - Buy - (RFP)	$ 1,979,606	21	TBD	TBD
4 OIS Development Build	$ 15,286,399	54	$ 12,077,826	$ 27,364,225
5 BaseCamp Development (Build)	$ 17,024,005	54	$ 12,077,826	$ 29,101,831
6 Transfer Techology from another State	$ 17,625,189	66	$ 12,077,826	$ 29,703,015

*Please note alternative *3 COTS/SaaS – Buy (RFP) Total Implementation only includes cost estimates through planning.*

4.1. Timeline

Below is a high-level estimate of the project schedule, and a narrative description of the key activities in each phase.



Stage/Phase	Key Tasks	Description	Timeline
Initiation	• Set up Project • Secure Planning Funds • Create current state process maps and reports • Create solution requirements • Create business case • Market research and alternatives analysis • Develop RFP and secure approvals • Secure Stage Gate endorsement	OHA is required to provide complete and accurate data to meet mandatory reporting requirements at the federal and state level. The agency is required to make available information related to Substance Abuse and Mental Health Services Administration (SAMHSA) Block Grant, U.S. Department of Justice (USDOJ) Performance Plan, Oregon State Police reporting to the NICS database for background checks OHA's main goal with this project is to choose a data vendor that ensures the best overall return on investment. OHA is developing an RFP that outlines the minimum necessary requirements and will help staff evaluate proposals.	November 2018 —August 2020
Planning	• Post RFP • Review proposals • Select vendor • Execute new contract • Finalize Budget and Schedule • Secure Implementation Funding	This phase will see the review and selection of a data vendor based on the proposals received. A new contract will be executed that outlines tasks and deliverables to be supplied to OHA.	September 2020 – March 2021
Execution	• Onboard Vendor to access Project Site • Complete Fit Gap Analysis	Starting in April 2021 the new data vendor will start delivering tasks and products outlined in the new contract.	April 2021 – September 2023

Stage/Phase	Key Tasks	Description	Timeline
	• Transition data from DCS to new data vendor • Monitor kick-off tasks and receive deliverables from new vendor • Quality test new data vendor and its processed data • Monitor transition activities and artifacts such as Finalize Implementation Plan, Transition Plan, User Manuals, Disaster Recovery Plan, Training Plan, etc.	Starting in October 2021 vendor will work with DCS to transfer historic data and processing it using data vendor's methodology. MOTS will continue to collect, load, and process current data submissions until March 2023 which will also eventually be transferred to the new data vendor. During this phase, OHA will be working with the new data vendor to ensure that historic and current data are being transitioned and processed appropriately.	
Project Close	• 90 Day Warranty Period • Lessons learned • Project closeout activities • Start O&M phase of new contract	OHA will embark on evaluation of the project and document successes, failures, and lessons learned and transition to O&M support.	October 2023 – December 2023

4.2. Funding

The project has secured $1.8 million of funding for the Compass Modernization project already; however there are still some decisions that will be made by Legislative in February 2021 short session to obtain the balance of the funds needed for biennium 2019/2021.

Funding sources include:

- General funds - $1.5M

Implementation funds for the project will be requested in a new POP for session 2021/2023.

4.3. Critical Success Factors

For Initiation, success will be measured by:

- Approval of the business case and risk assessment
- Obtain necessary program approvals
- Secure funding
- Completion of RFP
- DAS OSCIO Stage Gate 1 and 2 endorsement

For Project Planning, success will be measured by:

- Release of RFP and selection of vendor
- DAS OSCIO Stage Gate 3 endorsement
- Execution of new contract for implementation and 5 years M&O

For Project Execution, success will be measured by:

- Transfer of data from DCS is completed with minimal disruption of service to data submitters, OHA, and data users
- All functionality and other requirements described in contract Statement of Work are delivered and approved by OHA in timeframe outlined
- All test exit criteria have been met
- Data submitters are able to submit data with the new technology solution, as necessary.
- OHA has full access to data as outlined in the requirements

For Overall Project Phases:

- Project scope met, within 15% +/- approved budget and schedule.

Long term project benefits will be measured by:

- 95% of the time completing SAMHSA reports on time.
- 100% of the time completing OHA dashboards and standardized reports on time.
- 100% of existing manual reports will be automated or eliminated and also meeting the "Must have" requirements.
- More reliable data – measured by number of data issues identified from current MOTS quality assurance reports.

5. Conclusions and Recommendations

5.1. Conclusions

OHA is currently attempting to aggregate data from seven behavioral health reporting systems, including at least three legacy systems and one system designed for reporting on a different funding mechanism than the one currently in use by the agency. The disparate systems further complicate data validation. It is impossible to correlate provider licensing and contracting requirements with treatment outcomes thereby ensuring value for the payment of contracted services. The current administrative burden for providers and OHA staff creates inefficiencies and puts the agency at risk of providing inadequate services to clients and providers, risks losing providers and staff, and risks the agency's image and funding.

A comprehensive analysis of the agency's business need is required with the expectation of creating and implementing a system designed to be flexible and aligned with the enterprise technology vision. This work will create efficiencies for providers and agency program staff; free the agency from committing OIS staff to the maintenance and operations of expensive and outdated systems; allow the agency to meet state and federal requirements to maintain funding; and improve both service delivery and budget forecasting.

5.2. Recommendations

Acquire or construct a technology solution for behavioral health reporting that allows the agency to interface with multiple systems currently in place. This would include:

1. Meeting with Behavioral Health leadership to understand the future vision for behavioral health services in order to promote and align systems work with business vision.
2. Collaborating with business teams on business process improvement and documentation of processes related to contracting and reporting.
3. Collaborating with Behavioral Health teams to define required reporting data for evaluation of contract fulfillment and agency metrics around successful service recipient outcomes.
4. Collaborating with HPA and HSD teams to define reporting requirements for SAMHSA.
5. Collaborating with teams in HPA and HSD to standardize data field definition for entry into the data warehouse and aligning those with contract specifications.
6. Assessing existing “out-of-the-box” systems for suitability for agency use and making recommendations.
7. Assisting with the creation of RFP and scoring model or project plan for procurement of resources if custom build.
8. Assisting with procurement of goods or services to complete project.
9. Assisting with the development of internal and external training resources for successful launch of the new system and business processes.

5.3. Consequences of Failure to Act

Failure to conduct a wide-ranging upgrade of the COMPASS systems and related business processes will result in devastating impacts to Oregon’s most vulnerable population including:

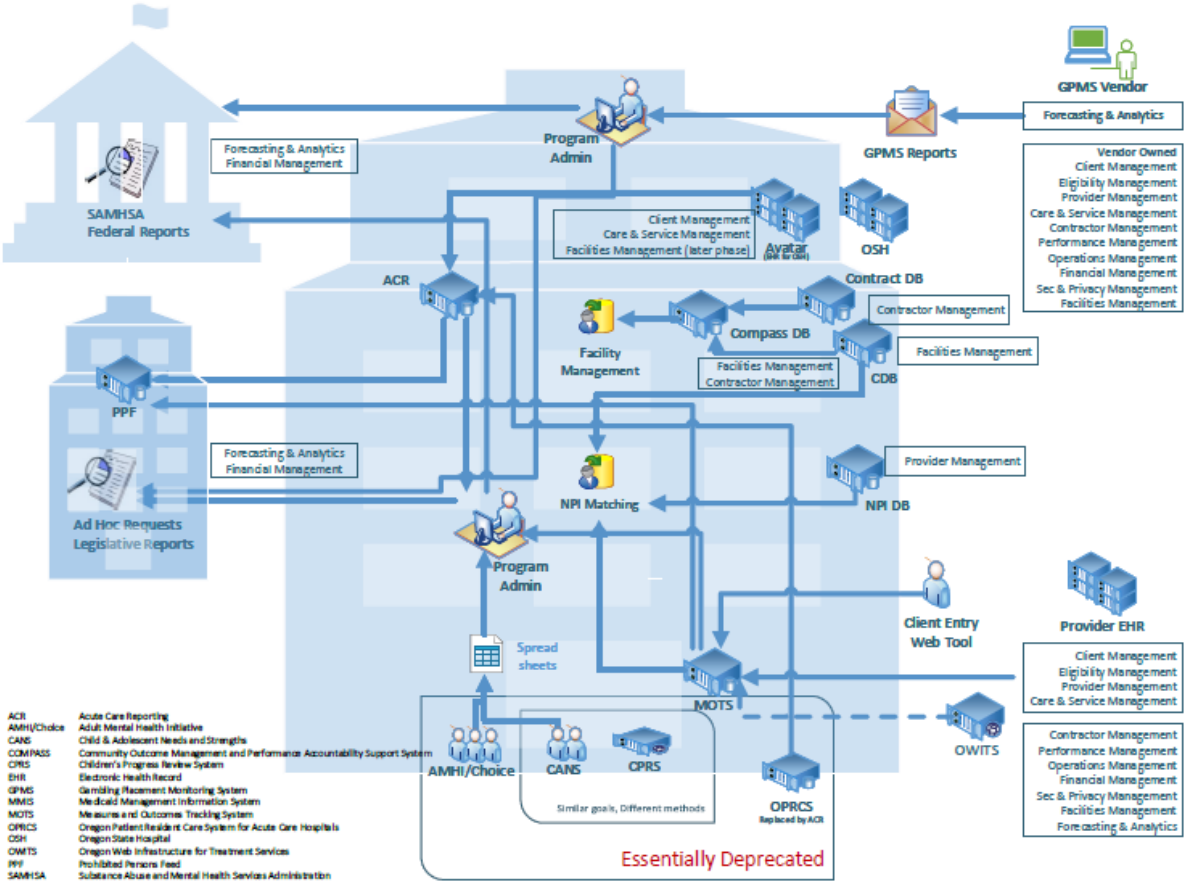
1. Poor coordination of care between facilities and providers
2. Delay or failure to receive treatment or services
3. Increased length of hospital commitment
4. Potential for civil rights violations

Without a change to the current behavioral health data systems, challenges to the State and its external partners will continue to compound in the following areas:

1. Increased administrative burden for CCO’s and other behavioral health providers
2. Lack of compliance with legal and federal requirements
3. Lack of IT staff resources to support outdated and ineffective data systems
4. Loss of state and federal funding
5. Loss of public trust

6. Appendixes and References

Appendix A – Current Business System Areas Supported



Appendix B – COMPASS Task Force Report

The 2017 COMPASS Task Force report is provided externally to this business case.

OSCIO IT Investment form

IT Investment Name:	Compass Modernization	Date:	2/27/19
Agency:	OHA	Division:	Behavioral Health
Agency Contact:	Dale Southmayd	Phone Number:	541-884-5960
Approving Business Owner:	Keely West	Phone Number:	503-945-6292
Approving Technology Mgr:		Phone Number:	

Approving Business Owner Date

Approving Technology Manager Date

Information Technology Investment Type(s):

☒ New Investment ☐ Renew/Life Cycle Replacement ☐ Other:

Information Technology Investment Description (What is being proposed and why):

Summary:

COMPASS (Community Outcome Management and Performance Accountability Support System) is a collaborative information technology approach to the administration, planning and monitoring of Substance Use Disorder and Mental Health treatment programs. The purpose of COMPASS is to provide software that directly interfaces with a variety of internal and external data systems and electronic health records systems and provides multi-functional reporting to support OHA, treatment providers and state and federal stakeholders. By aligning business processes and data, the system will facilitate cooperation and collaboration between stakeholders and improving reporting of, and access to contract and encounter information securely and in compliance with HIPAA and 42CFR regulations.

The current COMPASS applications are running on a mixture of platforms and languages. All are outdated and in need of upgrading or decommissioning. The underlying data storage for the applications is insular, outdated, and expensive to maintain. The current database design contains some gaps in which referential integrity has been compromised, creating data quality issues. These data design issues have been masked by their current applications, creating a heavy reliance on these applications to provide the necessary context for the data. This makes integration and reporting from the data difficult, inaccurate, and time consuming.

Modernization of the COMPASS universe would significantly improve interoperability of OHA's data systems and could be leveraged across numerous program areas. The current lack of integration with other state data systems creates additional workload for service providers and OHA personnel who must manually perform required tasks outside of those systems to meet agency, state, and federal reporting requirements.

The COMPASS modernization project supports the following initiatives, missions and strategic technology plans by ensuring efficient data collection, management, system integration, and data reporting on behavioral health service outcomes for Oregonians.

1. Governor's Executive Order 18-01: Building Oregon's commitment to addiction prevention, treatment, and recovery priorities, and setting deadlines for statutory requirements, and declaring a public health crisis.

2. Health and Human Services Agencies Information Resource Management 2017-2019, Governor Brown's Strategic Initiatives for Healthy, Safe Oregonians:
    a) Ensure that every Oregonian who needs alcohol and other drug treatment or mental health services can easily get it.
    b) Ensure all Oregonians have equitable and appropriate access to affordable, high quality health care.
    c) Keep communities safe through mindful law enforcement and using data and analytics to balance accountability, reformation and treatment in order to reduce recidivism and prevent future victimization.

3. OHA Mission: Helping people and communities achieve optimum physical, mental, and social well-being through partnerships, prevention and access to quality, affordable health care.

4. DHS/OHA Strategic Technology Plan:
    a) Provide Trusted Services for accurate health care outcomes data by effectively collecting, maintaining, and organizing information to enable informed decision-making and support internal and external data sharing.
    b) Enable Business Automation via workflows and business rules, reducing manual, paper-based processes while increasing effectiveness.
    c) Enable Connectivity Anytime, Anywhere, in Multiple Ways by providing self-service, role-based capabilities with remote access to information meeting the diverse needs of staff and partners.
    d) Use Dynamic Services Supporting Dynamic Needs by supporting provider modular, common services and capabilities, which promote agility, reuse, and best practices leveraging enterprise capabilities.

Improved data collection and standardization in the COMPASS systems would allow the agency to improve reporting on outcomes, expenditures and contract compliance as well as collaborate with providers to track the implementation and effectiveness of services, identify service gaps, predict the specific timing of service needs, and better request and allocate funding to facilitate individual's progress through the system.

Problem Definition:
With Oregon's Health Care Transformation, the introduction of Coordinated Care Organizations (CCOs), and investments in Electronic Health Record (EHR) systems, the current data environment does not allow for data integration to meet the need for reporting on treatment outcomes and investment efficiency. Many of the COMPASS systems were designed to measure outcomes based on a different funding model from the model currently in use. In addition, the system requirements and data elements were not fully defined in the original build.

In 2017, the OHA COMPASS Task Force identified issues with disjointed and siloed data from systems for HSD Contracting, Licensing and Certification, and Client Outcomes. Additional operational deficiencies were noted in the following areas of the COMPASS universe:

1. Contracting process, tracking, and enforcement are not integrated with data systems;
2. Subcontractors cannot be identified in collected data;
3. Provider licensing and certification is not integrated with current data systems;
4. Data systems lack defined relationship and correlation between data elements;
5. Missing data elements in collection and reporting process;
6. Difficulty assessing if contracted services are provided in compliance with contract.

The lack of integrated behavioral health treatment data exposes the State to potential federal litigation related to violation of an individual's second amendment rights. Recent reviews and process changes at OHA determined that COMPASS systems are not receiving and maintaining sufficient documentation to support data being provided to Oregon State Police (OSP) for the National Instant Criminal Background Check System (NICS). A scheduled audit in June 2018 by the Federal Bureau of Investigation (FBI) could result in penalties or sanctions against the agency for failing to address the flawed data systems.

Further, OHA is unable to conduct mandated state and federal reporting. OHA and our partners at DHS continue to fall short of the expectations of advocates by failing to meet the needs of transitioning clients; this leaves the agency with continuing risk of additional investigation and potential litigation. OHA remains unable to adequately forecast service need or coordinate treatment for individuals entering and leaving the state hospital. *Olmstead v. LC*, a US Supreme Court ruling, requiring states to ensure that persons with disabilities receive services in the most integrated setting appropriate to their needs. Inability to appropriately forecast need for state hospital resources puts the agency at risk of losing needed budget and Oregonians at risk of inadequate care.

The COMPASS data systems lag behind OHA business partners who are further down the integrated systems path. The file structure and business process is a couple of generations behind the EHR industry and has proven challenging for some partners to provide data to OHA for that reason. Separate work flows are required for COMPASS data applications as they do not compliment or integrate with normal EHR operations.

The current Health Systems Framework applications are running on ColdFusion, which is no longer supported by the vendor. The underlying data storage for the COMPASS applications resides in several DB2 databases running on AIX servers, which are outdated and expensive to maintain. The current database design contains gaps in which referential integrity has been compromised, creating data quality issues. These design problems have been masked by the application, creating heavy reliance on the application to provide necessary context for the data.

The tightly-coupled relationship between the database and the application makes improvement and integration projects more difficult because it restricts the developer within the confines of both an aging toolset and a flawed data model. This data model makes integration with other systems and utilization of the data for reporting by Business Objects and other reporting engines more problematic. As new projects are undertaken using the tightly-coupled architecture in COMPASS, they will become riskier as the number of records and users increase, while the toolset falls further out of support.

Over time, the IT system-related risks will increase as the number of developers knowledgeable in older Cold Fusion/DB2 development projects dwindles, and it becomes a specialty realm for contract support. Add to this the growing number of retiring mainframe, Rbase and other legacy applications that will need

to be integrated into the Health Systems Framework, and the question of available qualified in-house resources becomes critical going forward.

Opportunity Definition:
Alignment with client need, the ability to track available resources, CCO reporting requirements and the analysis and tracking of behavioral health data across systems will be critical to the successful integration of behavioral health treatment into the CCO environment.

Modernization of the COMPASS universe of systems will:

1. Support the provision of more timely, appropriate, cost-effective services for Oregonians.
2. Reduce the administrative burden on contracting providers.
3. Increase the agency's ability to tie reporting responsibilities to payment.
4. Improve the standardization of data in the agency.
5. Increase the agency's ability to track outcomes.
6. Permit the agency to meet required reporting responsibilities.
7. Develop a standardized reporting system for behavioral health services.
8. Eliminate the use of four to five outdated systems, reducing silos around system maintenance in OHA's OIS team.

The 2017 COMPASS Task Force report provided opportunities including:

1. Replace COMPASS systems to reflect the present continuity of care model and reexamine old business processes.
2. Improve and update business processes to better align with COMPASS systems.
3. Align siloed systems to integrate CCO data into the service delivery environment.

OHA envisions a data management and processing system for behavioral health service outcomes that can hold millions of individual records, directly interface with a variety of internal and external data systems, and electronic health records systems, and provide multi-functional reporting to support state and federal requirements. Additionally, the work is expected to support improved treatment outcomes for Oregonians through the exchange, analysis and reporting of data; support improved business practices and reduced administrative burden for OHA through the ability to better analyze and forecast outcomes and need; and support improved customer service and reduced administrative burden to providers.

The project and resulting system should provide a variety of business support functions including the following:

1. Compliance with Personally Identifiable Information (PII) Privacy Act;
2. Compliance with Health Insurance Portability and Accountability Act (HIPAA);
3. Compliance with Health Information Technology for Economic and Clinical Health (HITECH) Act;
4. Reduce silos around system maintenance in OHA's OIS team;
5. Increase the agency's ability to tie reporting responsibilities to payment;
6. Improve the standardization of data in the agency;
7. Increase the agency's ability to measure behavioral health outcomes;

8. Reduce the administrative burden on contracting providers and staff;
9. Create integrated and adjustable reports that meet federal reporting requirements;
10. Upgrade requirements for federal and state legislation, rules, and business needs;
11. Migrate data from multiple data collection systems;
12. Streamline and update business processes;
13. Provide ongoing maintenance and support; and
14. Support required functionality for 5 – 10 years.

The redesign of the COMPASS constellation provides OHA with an opportunity to examine and update business process and better align to the agency's current vision and the continuity of care model. Part of this business process alignment will include the interface of provider reporting and contracting requirements, ensuring that the agency is better tracking the services it is paying for and that Oregonians are receiving the benefit of service dollars contracted through the agency. OHA has the opportunity to reduce silos and begin the process of integrating CCO's into the behavioral health service delivery model.

Alternatives:
A complete alternatives analysis has not been conducted for this project.

Assumptions

The Project assumptions identified would include the following:

1. The time required to adequately research, document, design, plan and implement the projects described will be available.
2. The Business understands and can articulate the outcome measures they require.
3. Legislative mandate changes will not significantly affect the Project deliverables.

Solution Requirements

Solution requirements have not been fully defined at this time.

Alternatives Identification

Alternative 1: No Replacement of Existing COMPASS systems

Alternative 2a: Replace COMPASS with solution developed in house

Alternative 2b: Replace COMPASS with solution procured from third party vendor

Alternatives Analysis

No alternatives analysis completed at this time.

Cost

Initial estimates of cost for the COMPASS modernization project is between $4 and $7 million. Work is ongoing to finalize the project scope, after which we will analyze alternatives. Better cost estimates will be available at that time.

OSCIO IT Investment form

POP 414 has been submitted as part of the Governor's budget for the 2019-2021 State of Oregon Budget. The POP requested amount is $6,739,793.

		Yes	*No*
1)	Is the investment a project?	☒	☐
2)	Will the investment have a Project Manager?	☒	☐
3)	Will the investment include other agencies?	☐	☒
4)	Will the investment include Information Asset Classification Level 3 or 4 data? (see DAS Policy 107-004-050)	☒	☐
5)	Will the investment be for Cloud Services (as defined in Policy #107-004-150)	☐	☐

IT Investment Estimated Cost Summary

Hardware:	TBD	**Software:**	TBD
Services/Maintenance (projected over five years):	TBD	**Personnel (Project):**	TBD
Source of Funding:	General Fund	**Deadline for fund use:**	mm/dd/yyyy
Anticipated Start Date:	7/1/19	**Anticipated End Date:**	TBD
		TOTAL:	**TBD**

DHS Oregon Department of Human Services

Oregon Health Authority

DHS/OHA Office of Information Services Issue Brief

Enterprise Collection Management System

DHS/OHA – Shared Services: Shawn Jacobsen OFS, Nicky Jeffreys OPAR

Overview

The Office of Financial Services (OFS) is a Shared Service that provides full financial cycle accounting to the Department of Human Services (DHS) and the Oregon Health Authority (OHA). This work is accomplished through a combination of agency-supported program-specific data systems and the Oregon Statewide Financial Management Application (SFMA). OFS supports programs throughout both agencies to identify, invoice, and manage accounts owed to the agencies. Revenue generated from these activities is essential to meeting outcomes for various services and programs throughout the agency.

The Office of Payment Accuracy and Recovery (OPAR) is a Shared Service that provides recovery and collection services to both the Department of Human Services and the Oregon Health Authority. OPAR ensures program integrity by improving payment accuracy and recovering overpayments of both clients and service providers. Funds recovered by OPAR are returned to the various DHS/OHA programs, allowing these funds to be available for current and future clients.

Both OFS and OPAR are working towards a shared goal of identifying an Enterprise Collection Management solution to replace the Integrated Collection Management System (ICM) currently in use by OPAR. This new Enterprise solution would provide the integration needed for both groups to reduce redundant system updates and manual workarounds to optimize their business deliverables and workload.

OFS requests ISMC approval for a solution that will enable the Enterprise Collection Management System to be the primary source system for accounts receivable transactions generated in the new OFS Enterprise Financial system (as identified in the OFS Policy Option Package) for interfacing with SFMA.

OPAR requests ISMC approval for an Enterprise Collection Mangement System that meets regulatory needs, provides improved automation in order to lower costs, and utilizes state of the art technology to assist in settling collections.

Background

OFS: OFS invoices for agency services such as newborn screening, background checks, licensing and overpayments. The billing and account management requests are received through a variety of methods, such as Excel documents, emails, and the use of payment subsystems. Many DHS/OHA programs manage a portion of the receivables process before referring the account to OFS. These requests can be initiated for at any time during the receivables process. The receivables process is as follows:

- Identification of amount owed, notification to debtor (invoice)
- Management of account notices and repayment options
- Adjusting existing receivables
- Referral for collections to the Department of Revenue – Private Collections

Most of these requests are then entered in SFMA manually or through a macro and then invoices, if needed, are manually generated using a template in Excel. Direct payments are received through a lockbox, meaning

checks sent to bank, or credit card transaction. Transfers from other agencies, including the Department of Revenue, are also received. Posting these payments to accounts in SFMA is a manual process.
Ease of payment is challenging at best. Only two options exist to make payments: checks and credit cards. For credit cards, reaching the portal is outdated and does not retrieve current account information. Requests for account balances for those with payment plans must be created manually.

Many DHS/OHA programs extract information from program databases and send it to OFS, creating unnecessary reentry of data. For programs that require updated payment information to manage their business relationships, read-only access is granted in SFMA and account information is relayed back to the program so the account can be viewed. Otherwise, data reports are generated for the program on demand.

The financial accounting of receivables in our agencies' business environment is complicated due to the federal and state regulations, federal matching rates, and required statewide accounting practices.

OPAR: In 2013 when the FICO system contract was created, the Office of Information Services (OIS) team assisted in developing an in-house application that would support OPAR's needs.
The current FICO system is a robust application for which OPAR only requires a portion of the functionality to execute its program deliverables. The system does not effectively support OPAR business needs and some features of the system are more focused towards an agent debt collection system. FICO does not offer auditing or compliance functionality, critical components of OPAR business flow.
The support received from FICO is very limited and is not meeting OPAR business needs. The OIS Solution Development and Delivery team has had to build around the current FICO system to incorporate smaller in-house applications to meet business needs. The FICO system is used by multiple units within OPAR and causes some of these teams having to manage two different systems to complete their work. Workflow duplications within OPAR would include these systems:

- Personal Injury Liens- MMIS
- Estate Administration Unit - MMIS, DSURS
- Overpayment Writing Unit - PIPS

Future Vision and Scope

OFS: An agency receivables system should meet the needs of our business partners, allowing ease of upload and retrieval of information.

The system should enable:

- Single data entry of account information that can be used to generate invoices
- Manage account balances
- Generate reports
- Research history
- The system must allow for entry of account at any point in the receivables process
- Generate reports, documents and templates, as well as management reports either from the system or from a query tool

- Needs to meet all current OFS business rules
- System must interface with SFMA
- System must be compatible with any future agency-wide financial application
- Must meet all statewide reporting needs including counts and reason codes
- Have the flexibility for modification as data needs change
- The accounting rules for the system will be similar, if not identical, for client and provider billings (OPAR and OFS).

OPAR: In partnership with the OIS Solution Development and Delivery team, a new system could be built to meet all the business needs, incorporate all the smaller add ons that were needed due to FICO not meeting 100% of business needs.

The new solution would include these capabilities:

- Amount owed
- Payments
- Sends notices, automatic, OnDemand
- Day to day activities
- Narration – TRACS
- Maintain workload

Other Considerations/Drivers

OFS: DHS and OHA are currently preparing a Policy Option Package request for a planning effort defining the criteria to develop a cross-agency financial system and modernize the underlying technology.

In developing a receivables system, many agency business partners may be interested in interfacing with other regulatory systems to exchange data and meet their strategic objectives.

OPAR: The current contract with FICO has approximately two years remaining is identified as a two-year project. We may possibly need to amend the current contract again to extend the time, which will add additional costs.

The FICO production site is an issue for the following reasons:

- Written in Java J2EE – This is not a good fit for the team to support as they are not versed in this technology and it no longer aligns with current technology strategy of the organization.
- The system is supported in Windows using technologies that do not support Windows as their primary platform, often requiring installation of custom versions/builds into the computing environment.
- We don’t use the same technologies in other supported systems – this is a “one off” in our current environment.
- We were required to purchase and maintain a costly RedHat subscription for the last and all future upgrades.

DHS/OHA Office of Information Services Issue Brief

Enterprise Collection Management System

DHS/OHA – Shared Services: Shawn Jacobsen OFS, Nicky Jeffreys OPAR

- Additional Java licensing will be required for any future upgrades.
- We currently use less than 30% of the existing functionality.
- The Debt Manager product is geared towards private collections. It is moving further away from programming that adheres to governmental needs. Each new upgrade brings with it features that, while useful to other companies, cause additional complications to our agency.
- The older versions of software required for FICO Debt Manager creates technical debt for Shared Services necessitating expensive rework as versions are deprecated.
- The system has poor data entry edits, necessitating OIS to create compensating software outside FICO Debt Manager to help monitor data quality and integrity
- The vendor only provides full support for the current version of Debt Manager. Updates released multiple times a year, OIS staff must constantly rebuild and reinstall FICO Debt Manager in order to upgrade the system and take full advantage of our support agreements.
- Upgrade packages for FICO Debt Manager often contain incomplete, out-of-date, or missing documentation, making updates very risky and error prone.
- Upgrades for FICO Debt Manager have a high degree of complexity, since FICO Debt Manager bundles over two dozen 3rd-party software products (both commercial and open-source) that are needed to operate the system.
- FICO only provides bug fixes for previous versions of FICO Debt Manager in extraordinary circumstances.
- FICO introduced a new, vendor-owned rules engine (Blaze) into the product with our most recent upgrade replacing a previous, 3rd party rules engine. This required the agency business rules to be rewritten to the new product.
- FICO had issues providing training on the new rules engine to agency staff. The agency had to pay FICO for conversion of the rules to the new engine since training could not be provided.
- FICO has not been able to provide bug fixes or mitigations for all issues that have been discovered in FICO Debt Manager. As a result, some issues have remained open with FICO for multiple years, with currently very little expectation of resolution.
- FICO does not have a normal practice of communicating known bugs and issues to customers. When the agency discovers a bug or other issue, some of these are only communicated as previously known issues after a support ticket has been opened and potentially charged to the agency.
- The agency currently has 5 outstanding product modification requests for FICO Debt Manager that date back to 2013.

Proposed Approach, Actions and Outcomes

The proposed approach for this request is to develop a new Enterprise Collection Management System that supports an updated and integrated modular solution to address the needs of OFS and OPAR, to meet regulatory needs, and adhere to business rules. If ISMC approval is reached, this request would be reviewed for approval at the DHS Technology Council for prioritization for OIS resource assignment.

DHS/OHA Office of Information Services Issue Brief

Enterprise Collection Management System

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Estimate for Proposed Action

Estimating this project to span over a two-year timeframe, utilizing the resources below +/- 100%:

Technical Resources:

- ISS8 Architect, fully loaded – 10% Team Lead and COLA included for 24 months = $342,502 Hourly = $82.33
- ISS8 Developer, fully loaded – top step with COLA included for 24 months = $308,256 Hourly = $74.10
- ISS7 Developer, fully loaded – top step with COLA included for 24 months = $291,393 Hourly = $70.04
- ISS7 BA/Developer, fully loaded – top step with COLA included for 24 months = $291,393 Hourly = $70.04
- PM3 at 90%, fully loaded – top step with COLA included for 24 months = $267,387.00 Hourly = $71.42
- PM1 at 50%, fully loaded – step 2 with COLA included for 24 months = $91,684.00 Hourly = $44.08
- **Total = $1,592,615.00**

OPAR Business Resources:

- Revenue Agent 2 – Tester
- Operation & Policy Analyst 2/ICM SME – 85%
- Operation & Policy Analyst 2/ICM SME – 75%

Estate Administration Unit:

- Administrative Specialist 1 LW – 15%
- Compliance Specialist 2 LW – 15%
- Compliance Specialist 3 LW – 15%

Personal Injury Liens Unit:

- Compliance Specialist 2 – 15%
- Administrative Specialist 1 – 15

OFS Business Resources:
Systems

- Operations and Policy Analyst 3/Systems SME – 85%
- Accountant 2/Systems SME – 85%

Accounts Receivable

- Accountant 3/AR SME – 75%
- Accountant 2, tester
- Accountant 1, tester

Receipting

- Accountant 3/Receipting SME – 75%

DHS/OHA

ONE IE & ME Project Business Case

Department of Human Services

Oregon Health Authority

ONE Integrated Eligibility & Medicaid Eligibility Project (ONE IE & ME)

Version Log

Version	Description	Author	Date
1.0	Initial Draft	Karl Olmstead	11/24/2015
1.1	Revised based on feedback from Ed Arabas	Karl Olmstead	12/15/2015
1.2	Revised Draft preparing for Stage Gate 3 Submission Incorporated changes from Sarah's review	Karl Olmstead	7/9/2016
1.3	Updated high-level requirements language. Finished M&O strategy section	Karl Olmstead	7/10/2016
1.4	Swapped in high-level requirements language to align with final SOW; expanded risk section and revised M&O strategy per SM	Karl Olmstead	7/12/2016
1.5	Added financial table attachment; revised cost numbers and narrative elsewhere; cleaned up for submission for QC review	Karl Olmstead	7/13/2016
1.6	Final edits; labeled final draft; awaiting final financial numbers only.	Sarah Miller	7/21/2016
2.0	Version for Stage Gate 3 Submission	Karl Olmstead	7/22/2016
2.1	General updates from Wayne Haddad	Rick Schlachter	3/31/2017
2.2	Re-baseline updates	Rob Midtun	7/7/2017
2.3	Updates from PMO, IPD, and 2017 federal IAPDU submission.	Rob Midtun	8/2/2017
2.4	Updates from Management Team review	Rob Midtun	8/18/17
3.0	Updated to incorporate System Integrator Amendment #4 and Quality Assurance Amendment #3; Revalidates Stage Gate 3 Authorization	Tony Black	2/2/18

SIGN-OFF

Version	Role	Name	Comments	Date
3.0	Governance	Exec Steering Committee	Approvals via email	2/12/2018

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1 Business Case Executive Summary

1.1 Overview

The purpose of the Oregon Department of Human Services (DHS) OregONEligibility Integrated Eligibility & Medicaid Eligibility (ONE IE & ME) Project or, the "Project," is to extend the Modified Adjusted Gross Income (MAGI) Medicaid enrollment and eligibility determination functionality to include Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment-Related Day Care (ERDC). Combining these disparate systems into a single, integrated solution, will create a seamless end-to-end service offering with multiple access methods for eligible enrollees. This new system will also provide checks and balances to ensure that Oregonians who qualify for benefits receive accurate and timely payments, and to ensure that those who don't qualify for services do not receive benefits.

This business case update is intended to articulate changes in Project scope, schedule, and budget to inform the Project Team, governing bodies, stakeholders, and decision-makers of changes that deviate from prior versions of this document.

The last iteration of the Project schedule indicated completion of design, development, and implementation (DDI) on Non-MAGI Medicaid, SNAP, TANF, and ERDC in June 2019. This update describes an extension of this timeline to commence Pilot implementation in late August 2019. The Pilot implementation will be deployment of the new system to both Jackson and Josephine Counties, followed by a statewide roll-out in three waves that will be completed in late July 2020. This added duration of the Project was the combined result of extending System Integration Testing (SIT) from two months to five months, extending User Acceptance Testing from four months to six months, extending the Pilot phase from three months to five months, adding a one-month stabilization period after each of the three roll-out waves, and increasing the number of data conversion mock runs from three to five.

As many of the System Integrator (SI) Deliverables were shifted from the 17-19 biennium to the 19-21 biennium, the Project Team is estimating an ending balance for this biennium to be approximately $30 million, with a Project spend of approximately $165 million vice the budgeted $195 million. The Project Team is estimating the need for $144 million in the 19-21 biennium for data conversion, testing, and implementation, and an additional $44 million for Maintenance and Operations (M&O) and enhancements after Project close.

With the expiration of the OMB A-87 cost allocation exception in December 2018, the Team is projecting the Federal portion of this $188 million for the 19-21 biennium to be approximately $134.8 million. If approved, the State funding will consist of approximately $39.2 million in bond sales and approximately $15.6 million General Fund.

1.2 Background

In January 2015, a project was initiated to modernize MAGI Medicaid eligibility determinations and enrollment. This was called OregONEligibility, or simply the "ONE" system. This system development was approached by utilizing code similar in desired functionality from the State of Kentucky, which they call *kynect*.

In June 2015 during the ONE system Design, Development, and Implementation (DDI), House Bill (HB) 2219 was signed into law. This bill directed DHS to convene a work group with staff

from human service agencies, including: The Housing and Community Services Department, the Oregon Health Authority, the Department of Education, the Employment Department, the Office of Child Care (inside the Early Learning Division), and the Higher Education Coordinating Commission, as well as, the State Chief Information Officer and other individuals who the department deemed necessary. The work group was to study how to create a consolidated application process for residents of the state to apply for and obtain assistance in accessing food, housing, medical care, education, employment services, child care and other social services. The work group was tasked with developing and submitting a recommendation to the Legislative Assembly by September 15, 2016.

In December 2015, the ONE system was placed into production. Also in December 2015, version 1.1 of this business case was submitted to the Office of the State CIO (OSCIO) and to the Legislative Fiscal Office (LFO). It was this version of the business case that received Stage Gate 2 endorsement to continue planning to extend the functionality of the ONE system to include Non-MAGI Medicaid, SNAP, TANF, and ERDC programs. A copy of business case v1.1 is attached as Appendix D.

In August 2016, an update to this business case, version 2.0, was submitted to the OSCIO and LFO, and was used to obtain Stage Gate 3 approval to commence execution of the new ONE IE & ME Project. Again, the software development methodology was to capitalize on additional code from the State of Kentucky they had used to assimilate similar programs. Kentucky called this integrated eligibility system *benefind*, which they have shared with the State of Oregon. A copy of business case v2.0 is attached as Appendix E.

Also in August 2016, the Project Team reported back to the Legislative Assembly on HB 2219 with recommendations including the development of a single application for financial eligibility for the Department of Human Services (DHS) and Oregon Health Authority (OHA) programs. Consolidating the application process for multiple programs among two large state agencies was an incremental step in the vision towards a single application for all health and human service programs. A copy of this report is attached as Appendix F.

In late 2016 and early 2017, the pace of the Project slowed while there were leadership changes at the Director level in both DHS and OHA, and with the Independent Project Director (IPD). In March 2017, a Memorandum of Understanding (MOU) was signed by Agency Directors and by the State CIO to jointly govern the Project as the Joint Governance Board (JGB). In May 2017, the Project Team received go-forward authorization from the Executive Steering Committee (ESC) and the JGB. It was soon thereafter that negotiations commenced to update SI and QA contracts. These Amendments are now complete (pending federal approval of the QA Amendment) and the Team has re-baselined the Project's scope, schedule, and budget accordingly. These Amendments effectively pushed the Production Pilot and roll-out to September 2019, completing implementation across the State in July 2020.

1.3 Problem Definition

This Project is about serving the most vulnerable of Oregonians in their times of need. Oregon, like most of the nation, has continued to work through the cyclical nature of recessions and budgetary uncertainty. Most of the financial benefits DHS and OHA provide to Oregonians is off-cycle. When the State is in a recession and budgets are tight, DHS and OHA often require more funding to provide safety net and stabilization services for Oregonians. This balancing can place strain on any system.

Oregon is also continuing to grow both in age and in the general population served. Since 2010, Oregon has experienced a 3% per year growth rate over the national average in the population over the age of 65. Oregon's total population has grown by 1.6%. Like previous years, the majority of this growth (88%) is coming from people moving or migrating to Oregon.

DHS and OHA have seen policy shifts with the implementation of MAGI Medicaid, Cover All Kids, and other program policy changes which continue to provide opportunities for more individuals to receive services. In parallel with this population growth, the complexity of the rules and those served continues to grow. DHS and OHA serves over a million Oregonians through Medicaid, which has multiple programs with different rules about how to determine income, what sources to use, what to include, what to look at, and when to look at it. Family dynamics continue to change, with more and more multi-generational family groups and cases where parents and children can be in multiple households and geographic locations.

DHS and OHA staff currently use multiple systems for eligibility determination for Medicaid, SNAP, TANF and ERDC benefits. Eligibility data are often duplicated within multiple, disparate systems and are not easily shared between these systems. As such, eligibility determinations are not made in a standardized and timely manner and, in some cases, an individual's data needs to be manually entered in more than one system. There are currently few checks and balances across systems to ensure those who are eligible for benefits receive them and, conversely, those who are not eligible don't receive benefits. Some of the systems were designed and implemented in the 1970s and early 1980s. Many have been repeatedly modified from their original format to address the vast number of eligibility, service authorization and payment changes that have occurred over the decades following initial release. Business process improvements have been stifled because of keeping these antiquated systems operational and in compliance with policy changes.

These factors lead to issues with accuracy and access. Oregonians today must go to multiple offices to apply for the same benefits. They provide verifications to multiple sources and are often confused about who needs what, who has shared what, and what their next steps are. While Oregon has continued to remain below the national average for errors in traditional Medicaid systems and the SNAP program, there have been increasing quality control issues causing public discussions on the accuracy of Medicaid determinations. The latter has been an issue of trying to coordinate between IT systems and various agencies to solve who is providing which services and where an individual is being served, causing issues around capitation and reimbursement.

Over the last two years, DHS leadership have heard from staff, advocates, and community members the words, "I don't know". This includes families in crisis looking for services, who cannot answer a question about who they are working with. They receive letters from multiple local offices and messaging from various systems, all directing them to either call, come in, or go on-line. This leaves Oregonians confused, unsure of benefits, afraid of failing or taking the necessary steps to become more self-reliant, or to leave an abusive situation because they don't know what is available, who to talk to, or where to go for help. Staff have also complained about having to say, "I don't know." During the roll-out of MAGI Medicaid, over 1,000 Oregonians a month would come into DHS offices to ask about their MAGI benefits. Some Workers couldn't see into the ONE system, and many of them had their access to MMIS removed because they were not considered a covered entity. This created a system where

workers would have to say, “I don’t know,” and place the Oregonian on hold for long periods of time, or needing to fax information to the branch processing MAGI Medicaid.

1.4 Opportunity Definition

The ONE system is currently being used to process eligibility determinations for MAGI Medicaid. Oregon has taken the opportunity to extend ONE for eligibility determinations of additional programs by utilizing updated code from the State of Kentucky called *benefind*. Additionally, the Office of Management and Budget (OMB) circular A-87 exception to cost allocation rules was extended by CMS from December 2015 to December 2018. This provides the State of Oregon the opportunity to provide enrollment and eligibility determination services with a single, integrated system utilizing enhanced federal funding for much of the Project cost.

ONE IE & ME SYSTEM	6-Year TCO			Funding Sources		
	DDI	M&O	Total	Federal	State GF	Bonds
15-17 Actuals	33.6	0.0	33.6	28.5	0.5	4.6
17-19 Projected Actuals	164.7	0.0	164.7	148.0	2.3	14.4
19-21 Budgeted	146.0	43.6	189.6	134.8	15.6	39.2
Total Project Cost	**344.3**	**43.6**	**387.9**	**311.3**	**18.4**	**58.2**

DHS and OHA serves over 1 million Oregonians through the Medicaid program. These agencies also serve over 308,000 kids, over 81,000 Children’s Health Insurance Program (CHIP) kids, over 20,000 Foster Medical kids, over 128,000 aged, blind, or disabled Oregonians through traditional Medicaid, and an additional 420,000 adults or parent-caretaker relatives through MAGI Medicaid. On top of this is an additional 41,000 Citizen/Alien-Waved Emergency Medical (CAWEM) individuals, and over 150,000 Oregonians receiving assistance with their Medicare through a Medicare Savings Program, including Dual Eligible individuals. Each of these systems are requiring more complex logic to determine what information to accept and when. This requires worker intervention at an increasing rate.

Beyond Medicaid, there is SNAP, TANF, and ERDC which serve approximately 400,000 Oregonians. In a calendar year, DHS and OHA will serve approximately 1.6 million Oregonians, with individuals coming on and off programs, processing around 2.1 million applications each year. Over 65% of these individuals are applying for multiple programs.

Applicants must apply to multiple offices with multiple workers through various channels, and must provide the same information over and over, which is then stored in different systems that don’t interoperate well. By integrating our systems and service delivery model, Oregon has an opportunity to coordinate benefits. These benefits are currently calculated manually. Workers take information and put it into various systems. There are over 30 Legacy systems needed to complete the work related to these programs, followed by manually determining which exclusions to apply, what benefits should be associated, what the outcome is, and what notices to be sent.

While Oregon has had relatively high accuracy rates in contrast to national averages, moving into a system with automated rules provides opportunities for DHS to work on standardization and coordination to limit the risks identified.

The greatest opportunity is that DHS will be able to better serve Oregonians. Any integration of systems is difficult but with the integration of enrollment and eligibility systems, there will exist standardized processes to apply for Medicaid, SNAP, TANF, and ERDC. Oregonians will be able to apply online or in an office, provide changes and updates from their homes, and see a single coordinated output of what benefits they are eligible for. They will be able to talk to workers who will be cross-trained on programs and able to view information from a single system for most of the financial eligibility benefits individuals are applying for. DHS and OHA will have an updated platform that can conform to federal and State expectations, and allow for opportunities over the next decade to increase automation and access for Oregonians in ways that cannot be offered today. Ultimately this solves the greatest problem and provides the greatest opportunity for eliminating an answer of, “I don’t know.” A single system, a coordinated approach to eligibility, and a stable platform of care for Oregonians that is about serving them in the way they want to be served, will allow us to focus on accurate and effective customer service for some of the most vulnerable Oregonians.

1.5 Alternatives Analysis

Both business case versions 1.1 and 2.0 explored the four Alternatives identified below:

1. Implement Non-MAGI Medicaid Eligibility Determination into the ONE System
2. Implement Integrated Eligibility Determination into the ONE System
3. Acquire External Eligibility Determination Services from another State
4. Do Nothing

Alternative #1 was originally estimated to cost $80.3 million and conclude in December 2018. Additional costs would be incurred now because the *benefind* code would have to be reworked to eliminate the functionality associated with SNAP, TANF, and ERDC. There would be the loss of a significant investment already made in terms of fit-gap, design, development, and human resource to incorporate these additional programs into an integrated system.

Alternative #2 was selected in both cases and the Project Team proceeded accordingly. Given that this Project is now approximately 35% complete, with initial system design nearly complete, and with code development in progress, there is significant risk and cost associated with each option that deviates from the current course, or Alternative #2.

Alternative #3 is not a viable option as there are no service models across the nation that support Oregon acquiring services from another State.

Alternative #4 would require continued spending for Project shutdown activities and vendor contract resolution but the cost of system design and development would be stopped. This Alternative would likely prompt several federal audits that would jeopardize current program funding streams until complete. Oregon would likely be required to pay back federal funds expended to date. Overall, this is the least desirable Alternative of those identified.

1.6 Conclusions and Recommendations

Continuing with Alternative #2 DDI is the best option at this stage of the Project. It is supported by agency leadership and Project governance. Given the ONE system as a stable base to build from and the shared code from Kentucky (*benefind)*, the methodology employed has been proven successful, using the ONE System as an example. With continued availability of enhanced federal funding, timing is right to offset significant Project cost ($282.1 million federal funding of the estimated $342.1 million total Project cost). The Project Team can now also manage the Project against a solid and actionable scope, schedule, and budget. Failure to act now on this opportunity would have significant adverse effects, such as:

- Service delivery would continue in the current model, meaning the same frustration with the system from end-users and clients would persist, as well as error rates and lack of checks and balances.
- There would be a loss of federal funding and it is likely audits would be triggered.
- There would be a loss of confidence in the State's ability to execute a modernization program.
- There would be damage to the reputation of the State of Oregon.
- There may be accompanying increases in operational costs because of lost federal funding and continuing to operate antiquated systems.
- There would be a loss of the investment already made in delivering intended functionality to Oregonians.

The Project Team is highly recommending continuation of Project execution in alignment with Alternative #2. Cost detail for this Alternative can be found in the Project Budget attached as Appendix C.

2 Background

2.1 Current State of DHS Eligibility Work

Most of the systems supporting DHS eligibility determination processes were designed and built in the 1970s and early 1980s. Many of these systems have been modified repeatedly to address the vast number of eligibility, service authorization, and payment rule and policy changes that have occurred since then.

2.2 MAGI Medicaid Eligibility Operations

2.2.1 Kentucky Transfer System (*kynect*)

In 2013, Kentucky's Cabinet for Health & Family Services (CHFS) embarked on an ambitious information technology (IT) modernization program to replace a collection of legacy systems that supported Health and Human Services programs. The cabinet's goal was to modernize IT solutions to improve delivery of services and increase worker productivity while maximizing the funding opportunities available from the Affordable Care Act and CMS 90/10 funding. The modernization program, called Kentucky Connect (kynect) included implementation of a state-based Health Insurance Market Place, an eligibility and enrollment system for MAGI Medicaid applicants, and several other enterprise IT capabilities. Kentucky will realize the following outcomes as a direct result of the modernization program:

- *Streamlined Field Operations*– Increased worker productivity, simplified process steps, reduced case processing cycle times, and reduction in total administrative costs of delivering benefits.
- *Transformed Service Delivery* – Transformed service delivery, providing multiple channels of access (walk-in, online, mail, call centers, fax, mobile, imaging, etc.), and interactive processing across geographic units.
- *Program Compliance and Monitoring of Fraud and Error* – Flexibility for worker performance while maintaining strict adherence to program mandated compliance through checkpoints and controls for measurement and proactive response.

As Oregon's designated Medicaid agency, OHA recently implemented a new system for MAGI Medicaid eligibility determinations. That system is called OregONEligibility, or ONE, and is the result of the State of Kentucky sharing the *kynect* code base with the State of Oregon. Originally built by Deloitte Consulting, *kynect* operated as the MAGI Medicaid eligibility determination system of record for more than a year before OHA signed an agreement with the Kentucky Cabinet for Health & Family Services to share their code and associated documentation with the State of Oregon. Oregon then performed a Fit-Gap analysis on Kentucky's code in relation to Oregon's needs. The transferred code was modified as necessary and is now operating as a production system in Oregon's State Data Center. The ONE system will be used by OHA to make approximately 900,000 individual MAGI Medicaid eligibility determinations and redeterminations each year.

OHA accepted the *kynect* production system as meeting the bulk of its business needs and therefore made very few technical changes to the system, instead focusing on making policy and process changes to its business wherever feasible to minimize the risk with the initial system implementation in Oregon.

2.2.2 Phased Implementation

OHA implemented the ONE system in phases. First, in December 2015, it enabled the Worker Portal for use by eligibility workers to determine MAGI Medicaid eligibility for applicants who apply by mail, fax, phone, or through the Federally Facilitated Marketplace (FFM) at Healthcare.gov.

In February 2016, it implemented a customer facing Applicant Portal, initially limiting access to certain community partners that help Oregonians with MAGI Medicaid benefits and to report changes. The Applicant Portal went live to all Oregonians in December 2016. The Applicant Portal allows Oregonians and community partner assistors to enter and update income, family composition, address and other eligibility-related information, upload documents, communicate with workers assigned to their cases, and participate in re-certification activities, all without having to fill out paper forms, visit a field office, or contact a call center. Over 850,000 Oregonians are now receiving benefits through the ONE system.

2.3 *kynect* becomes *benefind*

The Kentucky state-based marketplace preferred *kynect* to have the look and feel of searching for private insurance rather than state programs, so they developed a separate applicant portal for other human service programs and called it *benefind*. The *benefind* system code was also shared with the State of Oregon as the basis for extending eligibility and enrollment determinations to include Non-MAGI Medicaid, SNAP, TANF, and ERDC. See Appendix G for functionality included in the *kynect/benefind* system. Appendix H, comparing Oregon's needs to Kentucky's *benefind* system, was used to determine if there were enough similarities between the two state's programs to justify obtaining this code as a transfer solution and performing the subsequent Fit-Gap Analysis.

2.4 Non-MAGI Medicaid Eligibility Operations

DHS and AAA staff make more than 150,000 Non-MAGI Medicaid eligibility determinations every year. DHS and OHA's Forecast for the 2017-2019 Biennium estimates the following caseloads:

- Clients of Aged, Blind, and Disabled programs (84,533 cases as of December 2017)
- Clients of the Old Age Assistance program (44,418 cases as of December 2017)
- Clients of the Qualified Medicare Beneficiaries program (27,469 cases as of December 2017)
- Medicare Part A and Medicare Part B supplemental payments (103,461 cases as of December 2017)

Roughly half of those determinations are made by DHS staff in local offices of the department's Aging and People with Disabilities (APD) program. The remainder are made by Area Agency on Aging (AAA) staff in Marion, Polk, Yamhill, Tillamook, Clatsop, Multnomah, Lane, Linn, Lincoln and Benton counties. (Area Agencies on Aging are typically county-chartered organizations that provide assistance and services for people over the age of 65 and people with disabilities who need assistance. In the Oregon counties listed above, AAA deliver DHS's APD Medicaid program under contract with the department, including making initial and ongoing financial eligibility determinations.)

The Non-MAGI Medicaid eligibility caseload is projected to grow about nine percent over the next four years. Without any improved efficiency in making eligibility determinations, the added case load could require 25 or more eligibility workers at a cost of over $2 million annually to be hired, trained, and deployed across the state to come into standard with the current workload model.

The process of taking applications, reviewing them, and making Non-MAGI Medicaid eligibility determinations is often expensive, slow, and error-prone. For example, recent measures of Non-MAGI Medicaid cases found workers spend an average of 28 minutes screening each application and taking another 110 minutes to make the eligibility determinations. This is for a case that doesn't take coordination. If the case has a connection to a MAGI or medical case, then there is an average of 5 touches back and forth between different workers before a decision to move forward is completed. After the coordination is completed there is, according to a program integrity review, at least a 15% chance that the change won't take effect because of system issues in attempting to integrate across multiple systems (ONE, IE, CM, ORKids, and MMIS).

2.5 Integrated Eligibility (SNAP, TANF, ERDC) Operations

DHS and AAA staff make approximately 130,000 SNAP eligibility determinations every year for APD program clients. (Those 130,000 households include roughly 155,000 individuals.)

Self-Sufficiency Program (SSP) staff make the remainder of the eligibility determinations for SNAP, and make eligibility determinations for the TANF and ERDC programs. The SSP caseload is approximately:

- SNAP: ~285,000 cases (~580,000 individuals)
- TANF: ~23,800 cases (62,800 individuals)
- ERDC: ~7,700 cases (23,545 individuals)

The Spring 2016 DHS/OHA Caseload Forecast predicts a decline in the average number of SNAP cases between the 2015-2017 biennium and the 2017-2019 biennium (from roughly 406,000 households to approximately 371,000 households). The proportion of SNAP cases that are managed in APD/AAA offices is expected to continue to grow. The forecast projects a decline in the number of TANF cases from roughly 23,500 to 20,600 over the same period.

Errors occur in these programs as well. Recent internal quality control review data for the SNAP program found that in a sample of cases where applicants were determined to be ineligible, that decision was inaccurate more than 19 percent of the time. In a sample of SNAP-eligible cases, the difference between the benefit amount awarded and the correct amount averaged a little less than 3 percent of the benefit amount. (Some errors were overpayments. Others were underpayments.) In the TANF program, the difference between the amount awarded and the correct amount exceeded 28 percent of the benefit amount.

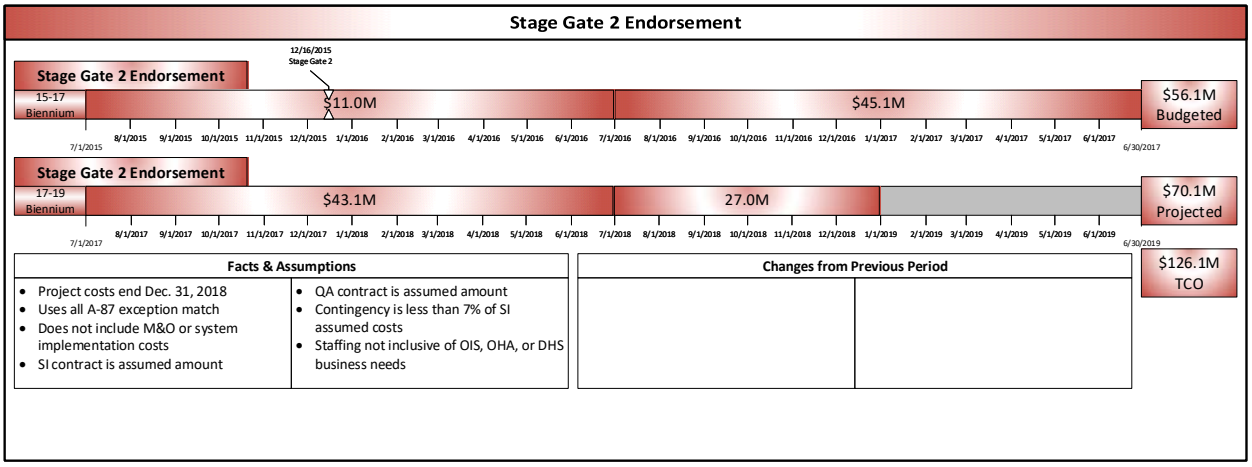
2.6 Schedule Changes Since Last Update

The project timeline has been updated from previous submissions. As Oregon explored work through the iterative design sessions, it became apparent that we needed a shift in our operational model. A decision was made to delegate all Medicaid eligibility determination work

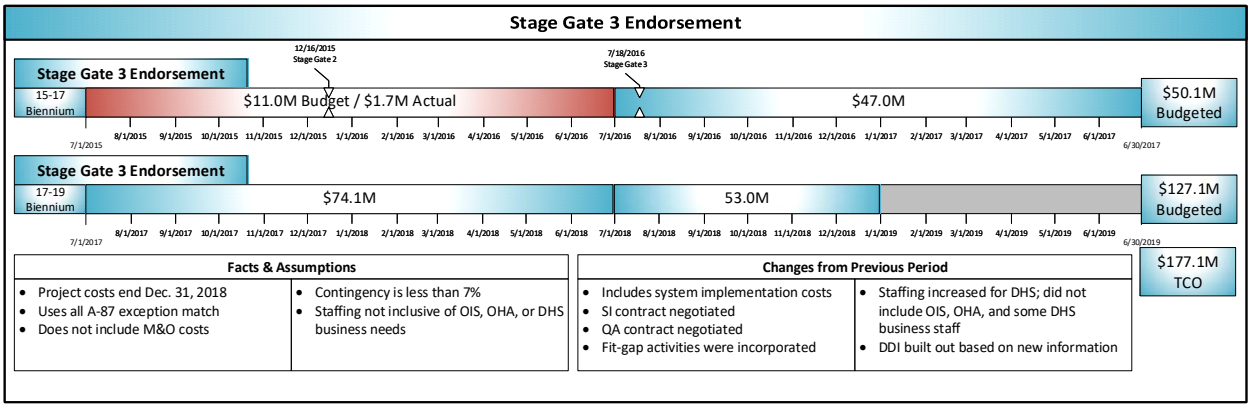
to DHS. As OHA and DHS further engaged with the design and explored opportunities and lessons learned from the initial ONE implementation and other States' experience, Oregon updated the schedule. Additional time for pilot, testing, and the wave roll-outs were added to the schedule. Oregon also contracted with Deloitte to assist with the Legacy Design work with the intent of insuring that Oregon's Office of Information Services (OIS) understands the total scope of work needed and to avoid issues that other States experienced with their projects. As this work continues, Oregon may adjust the Project schedule to ensure that we are accounting for all the opportunities we need to consider in ensuring a quality product is delivered and ultimate accountability to our federal partners and Oregonians is met.

2.7 Project Changes Since Initiation

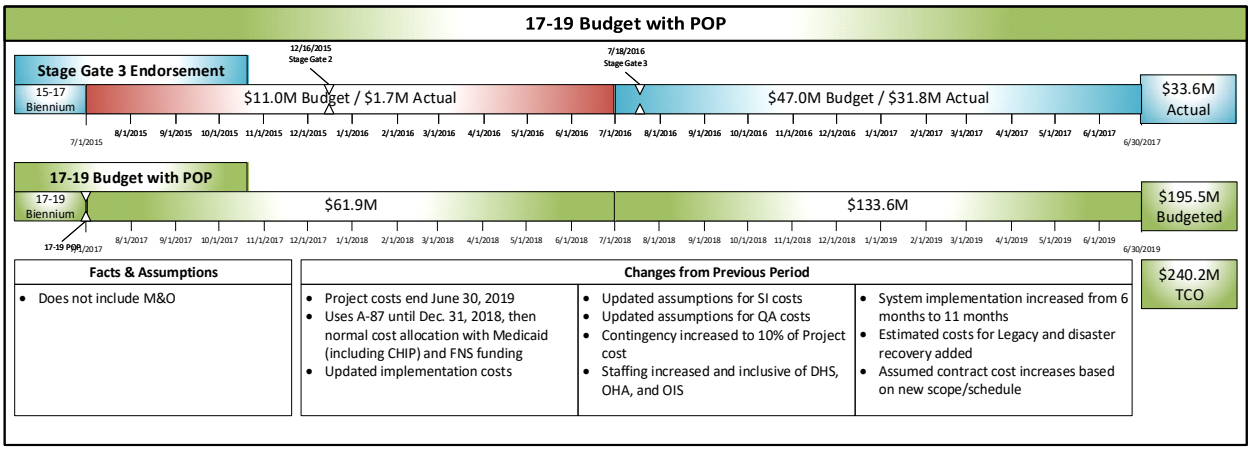
Business Case version 1.1, dated December 16, 2015, was utilized for Stage Gate 2 endorsement. As indicated in the graphic below, there was an estimated Project cost of $126 million with a plan for product availability in December 2018. Product implementation and people readiness activities were not incorporated in this version.



Business Case version 2.0, dated July 18, 2016, was an update for Stage Gate 3 endorsement. The graphic below estimates Project cost to be $177.1 million with a plan for implementation through December 2018. This plan refined SI and QA contract costs and incorporated fit/gap activities. In this estimate were increased staffing for DHS but did not include many needed OIS or business resources from OHA and some of DHS.

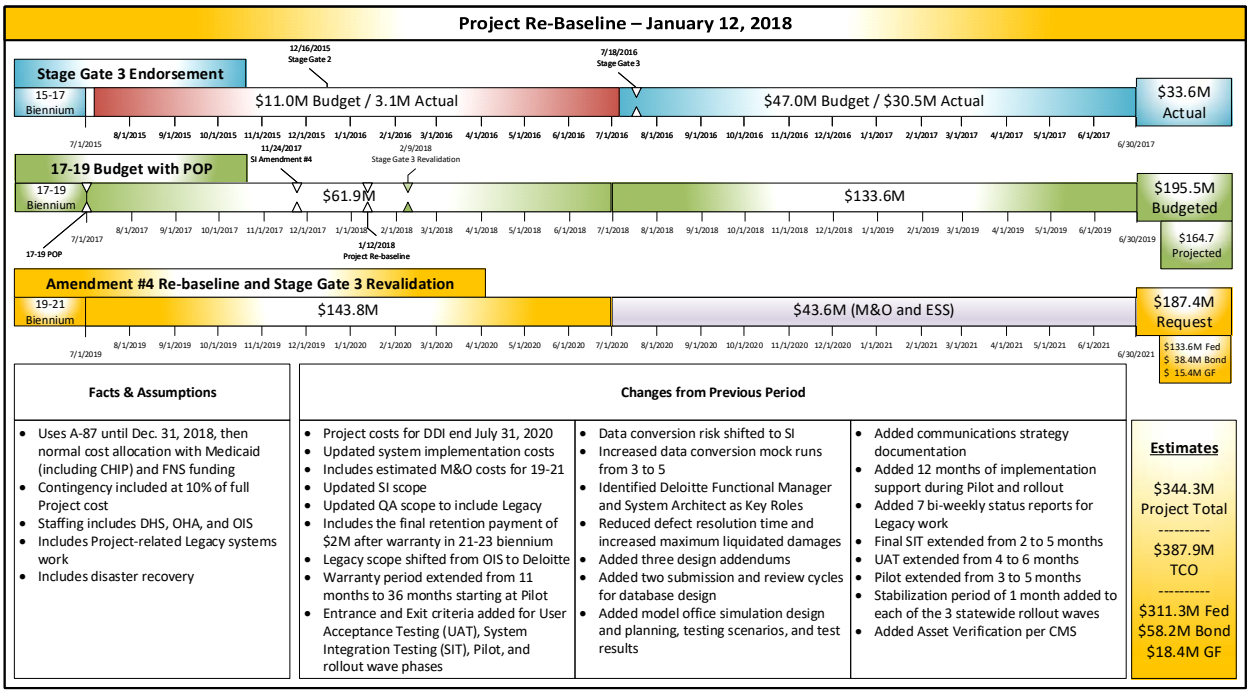


In the 17-19 budget development process, the Project Team received go-forward approval from Project governance after an impact analysis and risk assessment were conducted to validate the viability of a go-forward option. There was an additional $63 million cost identified to extend the Project duration to June 2019, and to incorporate additional staffing needed for an implementation that was increased from 6 months to 11 months. Additionally, Legacy systems design and development were added for both the State and the SI, as well as funding needed for disaster recovery. The SI contract Amendment amount was approximated. Contingency funds were also added to the budget to reflect a 10% prudent person reserve. The total Project cost was estimated to be $240.2 million with $195 million needed for the 17-19 biennium.



The SI contract Amendment was completed in November 2017. The duration of the Project was again extended such that Pilot implementation will begin in September 2019, followed by 3 one-month waves of roll-out and one month stabilization period between each wave. This schedule indicates a complete state-wide deployment by the end of July 2020. There were also extensions of time by adding two extra data conversion mock runs (from 3 to 5), adding 3 design addendums, increasing final System Integration Testing (SIT) from 2 months to 5 months, Pilot implementation from 3 months to 5 months, and User Acceptance Testing (UAT) from 4 months to 6 months. Other additions to scope included the addition of Model office simulation design and planning, communications strategy documentation, updates to QA scope to include ONE/ESS and Legacy design and development, warranty period extension from 11

months to 36 months, and other items identified in the graphic below. These changes increased the Project cost from $240.2 million to an estimated $344.3 million, but with the schedule extension, some of the SI and QA deliverable costs were shifted from the 17-19 biennium to the 19-21 biennium. As such, the Project Team is estimating an ending balance of approximately $30 million at the end of the 17-19 biennium. The 19-21 budget request will be further refined prior to the budget development process but acknowledges there will be funding needed to complete testing and implementation, as well as for Maintenance and Operations (M&O) and Enhancement Support Services (ESS).



3 Problems and Opportunity Definition

3.1 Problems

One of the most common complaints from both clients and workers is the lack of integration between and across DHS and OHA systems, resulting in the need for the same information to be provided and entered into multiple systems. Clients are frequently frustrated with having to provide the same demographic and financial information over and over when applying for different program benefits. Caseworkers are frustrated by the lack of client and case visibility across programs. That forces them to open many systems and juggle many views into those systems simultaneously as they interview clients and process cases. Oftentimes, they don't have access to systems or parts of systems that are needed to support clients effectively.

A good example of this is cases where a worker in an APD/AAA office evaluates a client's eligibility for medical assistance and SNAP and determines the client is SNAP-eligible only. This case will be referred from the APD/AAA office to an SSP office for ongoing case management. The information system used in the APD office (OregonAccess) does not have an interface to the system used in the SSP office (TRACS) so data must either be transferred with a cut-and-paste operation, re-entered from a paper application, or collected from the client again.

Case transfers in the opposite direction (from an SSP office to an APD or AAA office) are also problematic. Anecdotal reports include times where these transferred cases went unnoticed for three to six months. This problem should be resolved by integrating the systems such that handoffs to other agency processing centers is no longer required. Additionally, the new system is tasked based vice case based, meaning workers will monitor a queue that is shared by all. Other reports noted that the likelihood of fraud increases when a household is split between an SSP branch and an APD/AAA branch due to the absence of connections between the systems.

Similar, and often more complicated, coordination problems arise for clients of the Intellectual and Developmental Disabilities (IDD) program. The case managers who provide case coordination for long term care or support in the IDD program are predominantly employees of local county-run Community Developmental Disabilities Programs (CDDP) and Adult Support Service Brokerages. While these offices are under contract with DHS to provide case coordination for IDD services, they do not manage the Medicaid financial eligibility case for their clients. This leaves clients and their families in the position of having to contact and work with the APD or AAA branch closest to their home location. Because service cases are managed in multiple legacy systems, which differ from the systems in which the medical eligibility cases are managed, complex and time-consuming human intervention is required to assure both medical and long-term service benefits are maintained and managed correctly.

3.2 Opportunities

In an integrated solution, the problems described above no longer exist because caseworkers will enter client data once for all in-scope eligibility determinations and they will be cross-trained on these DHS and OHA eligibility-based systems such that clients do not need to be redirected to a different field office. There are other factors identified below that make now the right time to continue expanding the ONE system to include eligibility and enrollment functionality for Non-MAGI Medicaid, SNAP, TANF, and ERDC systems, at a minimum.

3.2.1 MAGI Medicaid Eligibility System

The ONE system has been in production since December 2015 and has undergone many enhancements and upgrades since that time. There is now opportunity to extend this system to align with the intended outcomes of the IE & ME Project. Examples include:

- Oregonians can set-up an account, apply for and receive real-time eligibility determinations for Medicaid (both MAGI and Non-MAGI), SNAP, TANF, and ERDC using a single application via the Applicant Portal
- Coordination of eligibility determination work between DHS and OHA for mixed households
- Electronic verification information sources minimize documentation that the client will be required to provide
- Operational reports that will allow for workload management across eligibility determination caseloads
- Single system for eligibility determination data for accurate reporting to federal partners
- Centralized and verified enrollment data available for Coordinated Care Organizations for MAGI & Non-MAGI clients
- Consistent high-quality data source for reporting CMS-mandated operational statistics
- Automating manual processes in order to:
    - Reducing the elapsed time between completing an application and making an eligibility determination
    - Reducing staff time spent creating, reviewing, and acting on each application
    - Reducing error rates in making eligibility determinations

3.2.2 Federal Partnership

3.2.2.1 A-87 Cost Allocation Exception

On August 10, 2011, three federal agencies, CMS, FNS, and ACF announced a time-limited, specific exception to the cost allocation requirements set forth in Office of Management and Budget (OMB) Circular A-87 (Section C.3) and Section 200.405 of the superseding “Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards” (2 CFR 200 issued December 19, 2014). These provisions generally require the costs associated with building shared state-based information technology systems to be allocated across all benefitting programs. The exception reflected a federal focus on streamlining enrollment and eligibility determinations in health and human services programs while leveraging funding efficiencies at the state-level.

3.2.2.2 Timeline Extension

The original timeline allowed human services programs to benefit from investments in the design and development of state eligibility-determination systems for state-operated Marketplaces, Medicaid, and the Children’s Health Insurance Program (CHIP), through December 31, 2015. On July 20, 2015, the three agencies extended that timeline for an additional 3 years, through December 31, 2018.

The A-87 exception extension, along with an indefinite extension of enhanced Federal funding for Medicaid systems, will enable states to fund the initial development costs needed to retire their legacy eligibility determination systems and to integrate this functionality into new and improved systems. Moreover, the extension will provide states more time to develop, refine, or test integrated systems to fully comply with Affordable Care Act requirements.

In support of DHS' integrated ONE IE & ME Project, CMS will fund all system components necessary for Medicaid eligibility determinations, including those components that also serve other programs, at its 90/10 match rate. FNS will fund SNAP-only components at its 50/50 match rate, and ACF will allow the state to utilize TANF and ERDC funds to support the development of components that were confined to those programs. After December 2018, CMS will continue to fund Medicaid components at the 90/10 match rate but functionality benefitting all enrollment and eligibility determination programs will need to be allocated at 90/10 Medicaid and 50/50 for SNAP, TANF, and ERDC.

CMS and FNS approved federal fiscal year 2017 funding for project design and development work. The Project Team has regular monthly status reports and status meetings with these federal partners.

3.2.3 System Design

IE & ME Core Design, Conversion Design, and Legacy Design is approximately 90% complete with scheduled completion at the end of March 2018. There is now a greater understanding of system functionality, requirements, and outcomes.

3.2.4 Contract Amendments

3.2.4.1 System Integrator Contract Amendment #4 with Deloitte Consulting.

The SI Amendment #4 to Statement of Work (SOW) #2 for design, development, and implementation (DDI) of the ONE IE & ME system was crafted to capture changes that had been presented to the Legislature during the 17-19 biennium budget process in the form of a Policy Option Package (POP) that extended the duration of the Project and associated costs. This Amendment effectively shifted design scope of the larger and/or more complex Legacy systems from State staff to the SI. Additionally, this Amendment provided the following benefits:

- Contract language position improvements:
    - Warranty Period extended from 11 months to 36 months starting at Pilot.
    - Entrance and Exit criteria added for User Acceptance Testing (UAT), System Integration Testing (SIT), Pilot, and rollout wave phases.
    - Data conversion risk reduction:
        - If the data conversion approach fails to deliver results in accordance with the design or the mock run targets, then the SI will bear its own costs relating to revisions in the data conversion design and the data conversion source code.
        - Increased the number of data conversion mock runs from three to five.
        - Resolved differing opinions regarding the scope of the SI's data conversion extraction and transformation services for Other Related Individuals.
    - Identified two additional SI roles (Functional Mnaager and System Architect) as Key Persons.
    - Service Level Agreements (SLAs): Reduced resolution time for Severity Level 3 Defects and increased the maximu liquidated ddamages per incident form some metrics.
- Deliverable adjustments:

  - Added three design addenda to incorporate limited functional modifications, as prioritized by the State, to meet business requirements and complete system implementation.
  - Added two submission and review cycles for the Database Design – Data Dictionary, Logical Design, and Physical Design.
  - Added Model Office Simulation design and planning, testing scenarios, and test results.
  - Added communications strategy documentation.
  - Added twelve months of implementation support services during the Pilot and statewide rollout.
  - Added seven bi-weekly status reports to the legacy documentation and design work (SOW #3).
- Increase to Other Support Services:
  - Added $6 million to the Other Support Services funds.
- Schedule adjustments:
  - Final SIT duration extended from two months to five months and aligned with legacy system availability to enable end-to-end testing.
  - UAT duration extended from four months to six months.
  - Pilot duration extended from three months to five months.
  - A one-month stabilization period has been added to each of the threed statewide rollout waves.

The cost for SI services with this Amendment increased from $100 million to $166 million.

Responsibilities between the State and Deloitte in the execution of this Amendment are included as Appendix J.

3.2.4.2 Quality Assurance Contract Amendment #3 with Public Knowledge, LLC.

The QA Amendment #3 to SOW #2 expanded the scope of QA services provided by Public Knowledge, LLC to include modifications to impacted legacy systems, the incorporation of the ONE System Enhancements, and other changes to align with the revised scope and schedule of the Project. ONE System Enhancements means enhancements made to the ONE System through either maintenance and operations (M&O) releases or enhancement support services (ESS) releases. This Amendment has been approved by CMS. FNS approval is pending.

The cost for QA services with this Amendment increased from $4 million to $8.6 million.

3.2.5 Re-Baselined Scope, Schedule, and Budget.

With the Amendments above, the scope, schedule, and budget were re-baselined. These Project artifacts are attached as Appendices A, B, and C respectively.

3.2.6 *benefind* Code Availability.

As the State of Kentucky expanded their enrollment and eligibility services from their *kynect* product, new functionality they called *benefind* became available for State of Oregon use. This transfer solution is being put in place to the maximum extent practicable in the build of Oregon's new integrated system.

3.2.7 House Bill 2219 (2015) – Single Streamlined Application for Human Service Programs

HB 2219, effective June 2, 2015, required DHS to convene a work group consisting of "human service agencies" to study consolidation of application processes for human and social services and to report recommendation to the Legislative Assembly. This report was submitted to the Legislature on August 15, 2016. In this report, four recommendations were identified and are summarized below:

> Recommendation 1: Develop a single application for financial eligibility for DHS and OHA programs. Convene a cross organization recommending body to develop criteria for the sequence and addition of other agency programs.
>
> Recommendation 2: Take the opportunity with the IE & ME Project to review and revise the application language. Application assistors have provided feedback that current application language can be confusing and potentially trigger trauma for applicants.
>
> Recommendation 3: Utilize the HB2219 work group to research the health and human services program screening tool(s) currently being used in Oregon and explore their functionality, accuracy, maintenance and usage.
>
> Recommendation 4: Continue the HB2219 work group to research and explore the possibility of sharing basic applicant information across programs/agencies, when applicable, to reduce duplication and enhance services to Oregonians.

The consolidated application will allow people to apply for and obtain assistance in accessing food, housing, medical care, education, employment services, child care and other social services. A consolidated application process is expected to: 1) decrease the time an applicant spends filling out similar paperwork for different programs, 2) decrease the time agency staff spend processing paperwork, 3) reduce the burden on applicants to navigate their own way through a complex system of programs, and 4) correctly and appropriately determine eligibility through a common, standards-based process. Eligible Oregonians would get a quick and accurate determination, and those who are not eligible would be promptly notified.

3.2.8 Meeting Citizen Expectations

Today's consumers increasingly communicate in real time via web-based services accessed from virtually anywhere. Technological advances and experiences in consumer marketplaces have resulted in DHS customer expectations that are much higher than they were just a few years ago. Citizens expect to be able to access information about government programs simply and quickly. They expect to be able to find information and connect with programs without needing to first figure out which programs and benefits are administered by which agencies and levels of government. Some people are beginning to demand virtual "one stop shops" where they can connect with government programs from all agencies that serve people in circumstances like theirs. They expect to access benefits and services without having to report physically to a field office or having to fill out paper forms. They expect online government services to set and meet the highest possible standards for security, confidentiality, and data privacy.

With the new integrated system and associated Applicant Portal, Oregonians will be able to apply for benefits, update case information, upload documents, and determine eligibility across multiple systems from anywhere in the world that they can obtain Internet connectivity.

3.2.9 Field Operations Efficiencies

Eligibility decisions will occur in a timelier fashion with the delivery of an integrated eligibility system. Workers will not be downloading paper applications, manually entering information into multiple screens, or performing manual verification checks in multiple systems. This will result in fewer processing errors and greater integrity of the data in the system. Accuracy of eligibility decisions and benefit amounts will also increase with automation of these activities.

DHS and OHA will be updating the service delivery model to include two levels of office interaction. Virtual Eligibility Centers (VEC) will be established in rural communities where workers will process information coming through the phone or an online application. This creates rural jobs and will build an infrastructure to support the growing movement away from brick-and-mortar offices. Oregonians will continue to have access to offices where services are currently provided. They will also have 24-hour access to information about the status of their eligibility cases. The ability for customers to update their own personal information, with automated processing of those updates, will save worker time in the DHS offices. It will also allow for more efficient communications between workers and their assigned customers, with the ability for customers to email their worker at any time of the day with information or questions about their case.

Staff in DHS and AAA offices will be able to spend more time with people, assisting them with their needs, and less time with paper processes and files. Additionally, DHS staff who are serving customer needs in their own homes, or places of residence, will be able to access information from those locations and update information. This allows for the worker to save time once they are back in the office, as the updates will already be complete. They will no longer have to upload and update information upon return to the office.

While we expect these efficiencies and opportunities, the majority of these will not be seen for at least 18 months, post implementation. In order to automate eligibility and allow Oregonians to be able to provide information, additional questions and functionality is required. These additional fields, which don't exist today and therefore cannot be data converted into the ONE

system, along with change management have been correlated nationwide with longer eligibility determination times for the first year and a half.

3.2.10 Alignment with Strategic Technology Plan

The DHS/OHA Strategic Technology Plan (STP) includes many strategies that the ONE IE & ME Project will support. Strategy #1 in that plan is titled Business Automation and calls for the automation of workflows, decision-making, and business rules while reducing manual, paper-based processes. This project will automate workflows and the application of business rules in each of the programs within its scope. Strategy #2, Dynamic Needs Supported by Seamless Services, is evident in that this project includes many programs in its “one stop shop” for citizens. Similarly, an integrated eligibility system will provide advances in pursuit of Strategy #5, which calls for assembling a “comprehensive view of clients.” The STP also calls for enabling connectivity “anytime, anywhere,” encouraging the development of on-line self-service capabilities for clients and mobile virtual workplaces for agency staff. An integrated eligibility determination system will provide that functionality. More information related to Project alignment with the STP is attached as Appendix I.

4 Alternatives

In version 1.1 of this business case, which was utilized for Stage Gate 2 endorsement, four alternatives for the Project were identified and analyzed. They were:

- Implement Non-MAGI Medicaid Eligibility Determination into the ONE system
- Implement Integrated Eligibility Determination into the ONE system
- Acquire External Eligibility Services from Another State
- Do Nothing

The second option was selected, meaning the intent was to extend the functionality and derived benefits of the ONE system to include Non-MAGI Medicaid, SNAP, TANF, and ERDC. Business case v1.1 is included in this document for reference as Appendix D.

In version 2.0 of this business case, which was utilized for Stage Gate 3 endorsement, these same four alternatives were recognized but only options #2 and #4 above were compared further. Business case v2.0 is included for reference as Appendix E.

This version of the business case contains updated information about changes to scope, schedule, budget, and risks. Assumptions and constraints have been updated, validated, and utilized to determine the best course of action (Alternative) going forward.

4.1 Assumptions and Constraints

Below are assumptions considered in the Alternatives Analysis (Section 4.4).

- DHS and OHA leaders support a strategy of minimizing the amount of customization when transferring Kentucky's solution to Oregon. This requires a willingness to change policies and procedures rather than changing the system whenever practicable.
- The Project Team will sufficiently orchestrate the ONE operations and maintenance work, the ONE MAGI enhancement efforts, and the IE & ME system development such that none prevent the others from being successful.
- CMS and FNS will provide timely approval plans for the IE & ME system development throughout the duration of the Project. The approval process is at least 60 days, with the review cycle restarting if there are document revisions.
- The legislature will continue to financially support the IE & ME Project, including providing necessary funding for the maintenance and operations of the new system.
- Per the MOU between OHA and DHS signed in April 2017, OHA will delegate Medicaid eligibility determination to DHS. This transition will occur before the new system goes live.
- A separate open and competitive RFP will be issued for the long-term Maintenance and Operations (M & O) of the new system after Project completion. Deloitte Consulting will provide these services by way of a contract Amendment until a new contract is awarded.
- MAGI Medicaid-related enhancements to the ONE System will be performed by Deloitte Consulting.

- The Legacy systems documentation will be updated in a timely manner to support the design of the IE & ME system and its interfaces.
- Case management will still be performed in Legacy systems such as TRACS and ORACCESS and will be shared with the new system with interfaces, as appropriate.
- Deloitte will assist in documenting the design of key Legacy system changes and interfaces to support their use with the Integrated ONE System.
- Appropriate modifications to the existing service delivery model and business processes will enable Oregonians to access benefits via Storefronts, the Applicant Portal, or through Virtual Eligibility Centers (VECs).
- Training will be holistic. It will encompass enrollment, eligibility, and benefit issuances in both the new ONE system and the modified Legacy systems.
- The existing ONE system will be merged into the new IE & ME system.
- The roll-out will be conducted in a phased approach. There will be a five-month Pilot period, implementing the new system in both Jackson and Josephine Counties. Following the Pilot, implementation in the remainder of the State will be accomplished in three one-month waves with a one-month stabilization period following each wave.
- Key staff (business leaders, program and policy experts, field/operations representatives, technical experts, clients and potential clients, community partners, counties, and tribes) will be made available in sufficient numbers to the Project when they are needed.
- Changes to the MMIS system will be completed in a timeframe consistent with the IE & ME schedule.
- People readiness for field/operations representatives and other stakeholders will be achieved throughout the IE & ME Project, and will be completed prior to “go-live.”
- DHS and OHA will continue to receive authority to connect, and to utilize the Federal Marketplace.
- ETS will provide timely and consistent services throughout the life of the IE & ME Project and will provide necessary services for the implementation, operation, and maintenance of the new Integrated ONE system.
- There will be continued gubernatorial, OSCIO, and legislative support for the Project.
- All parties to the MOU will continue to abide by the agreement.

The project is subject to these constraints:

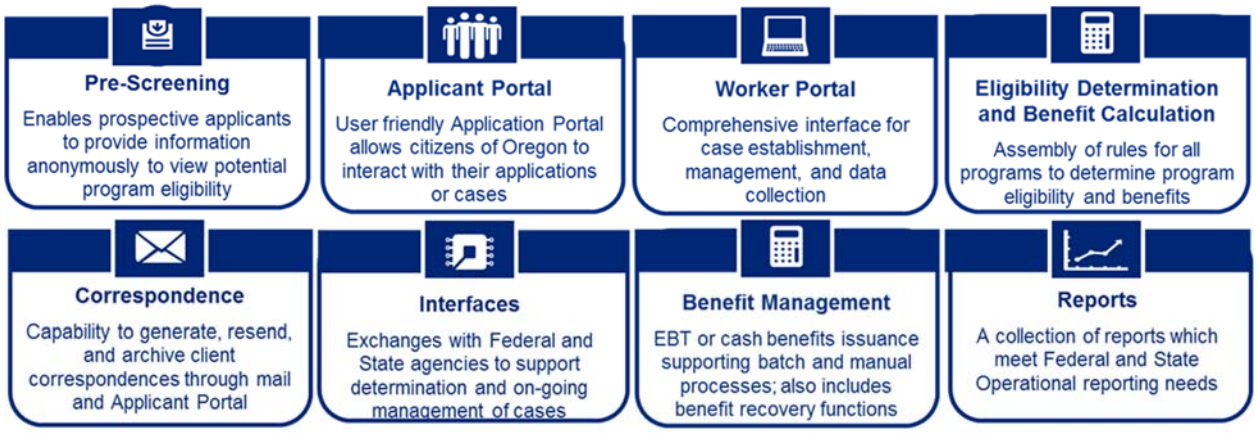
- CMS will not provide enhanced funding for a Non-MAGI Medicaid solution that is separate from ONE.
- The exception to the OMB Circular A-87 cost allocation requirements to support integration of other human service programs into the ONE system will expire at the end of December 2018.
- The IE & ME System Integration Testing #2 cannot be performed until ONE, Legacy, and MMIS development and testing is complete.

- State and Federal mandates that require changes will need to be implemented during the Project if they cannot be deferred.

4.2 Solution Requirements

4.2.1 High Level Functional Requirements

The following represents the IE & ME Project high-level business functionality:



Pre-Screening – The Pre-Screening module in the Applicant Portal enables prospective applicants to provide a minimal set of information to the system anonymously to see the programs for which they may qualify. The module will include assessment capabilities for all programs offered by Integrated ONE, including Medicaid (MAGI & Non-MAGI), SNAP, TANF, and ERDC. It is important to note that the pre-screening process is not an official eligibility determination and individuals must formally apply in the Applicant Portal or by contacting a DHS or an OHA office. The data collected during Pre-Screening will be saved.

Applicant Portal (AP) – The Applicant Portal enables the registered users' access to the system to apply for benefits as well as to enable them to take action on their ongoing benefits. The applicant portal allows users to apply for Medicaid (MAGI & Non-MAGI), SNAP, TANF, and ERDC as a part of an Integrated ONE application. The citizens will be able to take actions on their ongoing applications or cases including to report a change, to recertify, to withdraw an application, to discontinue an ongoing program, to upload documents, to view Request for Information (RFI) notices, and/or to start a new application. It will also include additional functionality such as the ability to request an appeal or hearing, to request an EBT or Medicaid Card, to view claims or facts regarding disqualification, to view a TANF summary, and/or to submit a SNAP application. The applicant portal will provide role-based dashboards and will incorporate the user account creation process that is currently established in the MAGI Medicaid ONE system Applicant Portal.

Worker Portal (WP) – Worker Portal allows case workers to manage the lifecycle of an application or case by providing functionality to perform intake on new applications, to determine eligibility and benefit amounts based on the data provided during intake, and/or to disburse benefits and process case changes. It also contains modules for support-functions like

appointments, task management, hearings and appeals, and complaints to help the workers perform daily activities.

Eligibility Determination and Benefit Calculation (EDBC) – As the central repository for business rules defined by policy and administrative procedure, EDBC is the module where the Integrated ONE system determines each person's eligibility and benefit level based on the information collected through the worker or applicant portal and verification status of key data elements that affect eligibility (income, resources, citizenship, etc.) For Medicaid programs, eligibility determination is limited to financial eligibility for Medicaid. Service eligibility determination and authorization for Medicaid and other SSP case management services are not in scope for the initial implementation. For the purposes of determining financial eligibility, the eligibility rules engine will evaluate individuals and households through multiple modules to confirm their compliance with both state and federal program rules. All eligible individuals will be included in the benefit group which will be used to determine the benefit amount or ERDC days of care the individual may receive.

Correspondence – The correspondence module generates the notices required to support a case life cycle. Integrated ONE system generates the notices, which are automatically forwarded to the State's centralized print center for printing and mailing. Case Workers will have the ability to review the notices and determine the accuracy before these notices are mailed out as part of the nightly batch processing cycle.

Interfaces – Interfaces are a critical component of the Integrated ONE system. Interfaces are required to share data with federal agencies, other State agencies and systems, and Trusted Data Sources (TDS) to support critical business processes such as verification, fraud detection, federal reporting, benefit issuance, and recovery. The system will use both batch and real-time interfaces to meet the business needs.

Benefit Management – The Benefit Management module supports two key functions – benefit issuance and benefit recovery. The benefit issuance function allows for automatic benefit issuance through Electronic Benefit Transfer (EBT) cards, checks and direct deposit through Electronic Fund Transfer (EFT). The function also allows authorized users to issue benefits manually outside the constraints of eligibility, if necessary.

The Benefit Recovery function determines overpayments against issued benefits because of case changes. Overpayments are referred to the ICM (Claims Management) System for establishing and maintaining claims. A certain portion of the benefit amount is recouped from future benefits based on the outstanding claims amount received from ICM.

Reports – This module focuses on generating Operational, federal and State reports necessary for the administration of the APD and SSP programs. The operational reports are generated from key business processes that include:

- New Applications
- Reporting a Change
- Redeterminations
- Task Management
- Reports required for audits and quality assurance
- Interface Activity Reports

The above functionality will be provided in the new system by integrating components of several disparate systems identified below.

- Modified Adjusted Gross Income (MAGI) Medicaid. This program helps low-income people in Oregon with health insurance. MAGI medical benefits can cover working families, children, pregnant women, single adults, and more. This functionality is currently in the ONE system.
- Non-MAGI Medicaid. This includes Oregon Supplemental Income Program (OSIP) Medical, also known as the Aged, Blind, Disabled Medical or SSI based Medical programs, Medicare Savings Programs, and Refugee Medical. These services are currently processed in ORAccess, CM, and MMIS. Scope does not include Hospital Presumptive, Extended Medical, and the Breast and Cervical Cancer Program.
- Supplemental Nutrition Assistance Program (SNAP). This is a federally funded program which offers nutrition assistance to millions of eligible, low-income individuals and families. SNAP is the largest program in the domestic hunger safety net. Scope includes all services provided by SNAP other than the Summer Meals program.
- Temporary Assistance for Needy Families (TANF). This program provides cash assistance to low-income families with children while they strive to become self-sufficient. Cash assistance is intended to meet a family's basic needs such as food, shelter and utilities. Most cash benefits in Oregon are issued via an Electronic Benefit Transfer (EBT) card. This is also known as an Oregon Trail card. Scope does not include case management.
- Employment Related Day Care (ERDC). This is a child care subsidy program for working families.
- Temporary Assistance to Domestic Violence Survivors (TA-DVS). This program provides temporary financial help to support families whose safety is at risk due to domestic violence. Most often, this is when the domestic violence survivor and the children are fleeing domestic violence or at risk of retuning to an abusive situation.

4.2.2 High Level Non-Functional Requirements

High level non-functional requirements include the following:

Security – Provisioning of a secure system with corresponding authority to connect to the federal market place.

Reliability and Availability – The system must meet service level requirements for accessibility and up-time. Maintenance windows must be clearly communicated and be strictly adhered to.

Scalability – The system must scale to meet demand. As demographics change, it is anticipated that the preferred method of accessing services will also change. The system must accommodate this shift.

Performance – The system must meet performance specifications such that the user experience is acceptable with any method of interaction with the system.

Capacity – System design must accommodate the anticipated volume of cases end-to-end, including interactions with Legacy systems case management functionality.

Recoverability – The system must be recoverable within a reasonable Recovery Time Objective (RTO) with tolerable data loss specified with a Recovery Point Objective (RPO). RTO and RPO will be articulated as part of the Disaster Recovery and Business Continuity business case.

Serviceability – The system must be developed utilizing industry best practices and standard tools and methodologies to be easily maintained, including the application of patches, upgrades, and enhancements.

4.3 Alternatives Identification

In each iteration of this business case, the Project Team explored four alternative courses of action. With more than two years of activity and approximately $57 million invested to date on this Project, it is now approximately 35% complete, including over 90% of design completion. As such, not all the previously developed Alternatives make sense or are even possible. Current state Alternatives are now identified as follows:

Alternative #1: Implement Non-MAGI Medicaid Eligibility Determination into the ONE System
This Alternative is unchanged from prior business case versions and extends the current ONE system to support Non-MAGI Medicaid eligibility determinations and service authorization to community-based care programs only. This approach limits the scope of DHS and OHA programs that would be affected. It requires transfer of the Kentucky system, removal or disabling of the functionality in that system supporting programs like SNAP, TANF, and ERDC, and customization for Oregon's Non-MAGI Medicaid program.

Alternative #2: Implement Integrated Eligibility Determination into the ONE System

This Alternative is also unchanged from prior business case versions and represents the current course of action on this Project. This Alternative extends the current ONE system to support Non-MAGI Medicaid eligibility and SNAP, TANF, and ERDC determinations, as well as providing service authorizations for community-based care programs. This approach involves a wider range of DHS and OHA programs. It avoids the risk and expense of removing functionality for these programs from the Kentucky system. It requires potential customization of a larger number of Oregon programs than Alternative #1.

Alternative #3: Acquire External Eligibility Determination Services from another State

This is not a viable Alternative as there are no service models across the nation that support Oregon acquiring services in this manner.

Alternative #4: Do Nothing

This Alternative requires no additional investment in further development of the ONE system. However, resources with skills needed to deal with contract issues and federal audits would be needed. Improvements to current processes would be limited to those that arise naturally through DHS's continuous improvement program.

4.4 Alternatives Analysis

In each prior version of this business case, Alternative #2 - Implement Integrated Eligibility Determination into the ONE system, was selected as the best go-forward option. In this business case, Alternatives #1 and #4 are revisited and reviewed against the foundational assumptions and constraints. Consideration is given to the work performed to date in the realization of expected outcomes and factors such as cost, benefit, and risk identified with each alternative.

Alternative #1: Implement Non-MAGI Medicaid Eligibility Determination and Service Automation Only

Cost – The estimated total cost of implementing this Alternative was $80.3 million. (See estimate details in Business Case v1.1, Appendix D.) Compared to the Integrated Eligibility Alternative #2, this Alternative would have minimized the overall costs of Fit-Gap analysis, design, configuration, customization, testing, and training by removing scope for all components other than Non-MAGI Medicaid. Savings would be reduced by the cost of removing or disabling SNAP, TANF, and ERDC from the Kentucky system code. Nearly $60 million invested to-date for enhanced eligibility determination functionality would produce little or no value.

Benefits – This Alternative will achieve the high-level requirements associated with the Medicaid program. Clients seeking Non-MAGI Medicaid eligibility will be able to apply online and they will receive faster eligibility determinations. Non-MAGI Medicaid eligibility workers in APD and AAA offices will be more productive and make fewer eligibility determination errors. Problems associated with the handoff of cases between DHS and OHA will be reduced, if not eliminated.

Risk – This Alternative has the risks associated with large information technology projects involving complex requirements and a lengthy schedule. This Alternative will impose substantial policy and procedure changes on Non-MAGI Medicaid eligibility workers. The need to remove substantial components from an existing application adds some technical risk that is not present in the other alternatives. DHS workers will need to use two or more systems to provide some clients with basic case management. There is also significant risk in splitting APD cases from SNAP cases.

Alternative #2: Implement Integrated Eligibility Determination

Cost – The five-year total cost of ownership between August 2015 and June 2020 is estimated to be $334 million. (See Appendix C, Project Budget). This alternative includes the full cost of Fit-Gap analysis, design, configuration, customization, testing, and training for the SNAP, TANF, and ERDC programs. Also Non-MAGI Medicaid all modifications to 35 Legacy systems, and disaster recovery.

Benefits -

- Clients seeking Medicaid eligibility (either MAGI or Non-MAGI) and/or SNAP, TANF, and ERDC eligibility will be able to apply on-line.
- Clients applying for medical assistance and for one or more of SNAP, TANF, and ERDC will make a single application regardless of programs they are applying for.
- There will be fewer eligibility determination errors in and between the programs due to the single shared data source and integration between systems.
- Problems associated with the handoff of cases between OHA and DHS will be reduced or eliminated, as will problems with handoffs among APD/AAA offices and SSP offices.

- This approach allows for the retirement of the Caseworker Application Processing Interface (CAPI), and the Food Stamp Management Information System (FSMIS).

Risk - This project has the risks associated with large information technology projects involving complex requirements and a lengthy schedule. There are many stakeholders involved or impacted. New business processes will impose substantial policy and procedure changes on Non-MAGI Medicaid eligibility workers in APD/AAA offices and on SNAP, TANF, and ERDC eligibility workers in SSP offices. By eliminating antiquated information systems and reducing the scope of others, this approach reduces long-term risks that system failures will interrupt the delivery of DHS programs.

Project leadership is tracking several high probability/impact risks. They are summarized here:

- Focus on preferring policy and process change before technology change reduces technical risk but substantially increases the amount of process change that must be undertaken.
- Legacy subproject that includes modifications to 35 subsystems is still in design so is not yet fully understood.
- Data conversion mock runs have not yet begun so data quality is not yet fully understood.
- Data quality in Legacy systems might make it difficult to cleanse and populate data from Legacy into the new system.
- The Office of Information Services (OIS), which supports many affected Legacy information systems, may not have capacity to simultaneously participate in this Project, and support on-going operations, maintenance, and enhancement of Legacy systems that will remain after the ONE IE & ME project.
- The project's Technology Management Plan would impose security requirements on DHS and OHA's directory services that may not yet be supportable.
- There may be a lack of capacity for business leaders, track leads, and other Project staff to accommodate the volume of action items, change requests, and decisions required for the Project.

Alternative #3: Acquire External Eligibility Determination Services from another State

Cost, benefit, and risk are difficult to quantify given there is no existing model for obtaining services in this manner.

Alternative #4: Do Nothing

Cost – Spending for additional system functionality would stop but additional costs to shut down the Project would continue until all vendor contracts were terminated and all audits were conducted. There would be no value derived from the investment of approximately $300 million already made.

Benefits – There is no beneficial by-product from this Alternative.

Risk – It is estimated federal audits would take years and that federal program subsidization would come to a stop until audit findings were satisfactorily addressed by the State. There would also likely be significant dissatisfaction from all Project stakeholders, potentially resulting in not having another opportunity to fix current state problems into the foreseeable future.

5 Conclusions and Recommendations

5.1 Conclusions

Development of an Integrated Eligibility Determination system continues to be the leadership vision for Oregonians, DHS, OHA, and for eligibility workers and the prudent course of action, given the investment of time and resources to date. With the continuation of the OMB Circular A-87 cost allocation exception and the active support of our CMS and FNS partners, any action contrary to continuing with the Project will have significant negative consequences, as identified below.

The State of Oregon has an opportunity to continue expansion of the MAGI Medicaid eligibility system (ONE) as a stable base, utilizing code from the State of Kentucky system called *benefind*.

Much of the design of the new system, including Legacy design is complete. Given new contract Amendments with our SI and QA vendors, there is a solid scope, schedule, and budget to manage the Project to. There is also current work with Gartner to validate this schedule and budget against anticipated Project outcomes, scheduled for completion in February 2018.

The efficiencies gained in the field offices in serving Oregonians enrollment and eligibility needs for Medicaid, SNAP, TANF, and ERDC is undetermined during the first year of deployment. Factors such as the quality of data conversion and the readiness of eligibility workers will impact operations. However, data will be more reliable and checks and balances are being built into the system for accuracy and error reduction. It is in the best interest of the State of Oregon to continue the ONE IE & ME Project on its current course on behalf of all Oregonians.

5.2 Consequences of Failure to Act

There has been ongoing effort to modernize enrollment and eligibility programs. Both agencies in cooperation are dedicated to removing obstacles, incorporating lessons learned, and finding success for this project. DHS and OHA signed an MOU to solidify that understanding and to provide a foundation for success. All parties clearly understand that there is significant negative impact in failure or in doing nothing. This section lists those consequences.

1. Oregonians lose. We have a current system that doesn't serve Oregonians well. Medicaid financial eligibility is divided in delivery methodologies and access for Oregonians, SNAP, TANF, and ERDC benefits are not coordinated with Medicaid benefits. Oregonians expect better service from their State government.
2. CMS is continuing to fund the majority of the DDI work through December 31, 2018 for the ONE IE & ME project because non-MAGI is being added to the system that contains MAGI eligibility. Without non-MAGI eligibility CMS will not pay for the shared components and the State's portion would increase for SNAP, TANF, and ERDC functionality.
3. It is possible that the State of Oregon would not risk another project to provide this functionality into the foreseeable future. Changes at the federal level, and differing priorities amongst agencies and programs provide substantial risk in the future.
4. Continued reliance on dated Legacy systems and manual processes. Currently eligibility outside of ONE requires the workers to access seven different subsystems.
5. Loss of CMS/FNS confidence in the State of Oregon (potential impact on future funding).

6. Further loss of Oregon's reputation for being able to implement successful IT projects.
7. Potential contractual termination issues with current contracted entities including Deloitte, and Public Knowledge.
8. Negative impact to service delivery to Oregonians who rely on DHS and OHA for services;
    a. Service delivery times;
    b. Redundant processing requirements for customers and state staff;
    c. No decline in error rates;
    d. Possibility of overpayments or not getting timely benefits;
    e. No enhanced checks and balances between programs.
9. Impacts on the One system. Without bringing in the additional programs, there will continue to be data for individuals that doesn't match. This could result in a worker not acting on the most recent information for an individual, and not performing appropriate due process.
10. Loss of employment to both state and vendor staff.
11. Possible increased DHS and OHA operational costs.
12. There would be a loss of the investment already made in system development.

6 Appendixes and References

6.1 Appendix A – Project Scope

6.1.1 Design sessions revealed additional scope for this Project, such as Non-Citizen, other income types, Real+D, Mass Update triggers, and task management. Scope also includes financial eligibility determination for the following DHS and OHA programs:

DHS Self-Sufficiency Programs	**Type of Assistance (TOA)**	**Description**
Supplemental Nutrition Assistance Program (SNAP)	CTCE	Categorical Eligibility
	EXCE	Expanded Categorical Eligibility
	BBCE	Broad Based Categorical Eligibility
	SNAP	Supplemental Nutrition Assistance Program
	ESNP	Expedited SNAP
	DSNP	Disaster SNAP
	ABAWD	Able Bodied Adults without Dependents Requirements
	OFSET	Oregon Food Stamp Employment Transition Program
Temporary Assistance for Needy Families (TANF)	TANF	TANF
	EPPT	Employment Payments
	TDVS	TANF Domestic Violence
	TJPI	Jobs Participation Incentive
	PSSI	State Family Pre-SSI
	JOBS	Jobs Opportunities and Basic Skills Note - Only determination of JOBS mandatory individuals and assessment status, not ongoing case management
Child Care Program (CCPG)	ERDC	Employment-Related Day Care
	CCTN	Child Care Supportive Service for TANF Recipients
REF	REFG	Refugee program for individuals seeking Assistance and otherwise ineligible
Summer Meals	SEBTC	Summer Electronic Benefit Transfer for Children

DHS Aging and People with Disabilities (APD) Programs	**Type of Assistance (TOA)**	**Program Description**
Non-Modified Adjusted Gross Income (Non-MAGI) Medicaid	QMB-BAS	Qualified Medicare Beneficiaries – Basic
	QMB-SMB	Qualified Medicare Beneficiaries - Special Limited Medicare Beneficiaries
	OSIPM-SSI	Oregon Supplemental Income Program Medical - Supplemental Security Income

	OSIPM-1619B	Oregon Supplemental Income Program Medical - 1619B
	OSIPM-Survivor Widows	Oregon Supplemental Income Program Medical - Survivor Widows
	DAC	Disabled Adult Children
	Pickle	Pickle Amendment Clients
	OSIPM-AB	Oregon Supplemental Income Program Medical - Aid to the Blind
	OSIPM-OAA	Oregon Supplemental Income Program Medical - Old Age Assistance
	OSIPM-AD	Oregon Supplemental Income Program Medical - Aid to the Disabled
	OSIPM-Acute Care	Oregon Supplemental Income Program Medical - Acute Care
	OSIPM-EPD without Services	Oregon Supplemental Income Program Medical - Employed Persons with Disabilities not receiving services
	OSIPM-EPD with Services	Oregon Supplemental Income Program Medical - Employed Persons with Disabilities receiving services
	QMB-DW	Qualified Medicare Beneficiaries - Disabled Worker
	Special Needs	Special Needs
	QMB-SMF	Qualified Medicare Beneficiaries - Qualified Individuals
	Services - LTC/Waiver	Services – Long Term Care or Waiver
	OSIPM-IC	Oregon Supplemental Income Program Medical - Independent Choices program
	REF	Refugee Medical Program

OHA Programs	**Type of Assistance (TOA)**	**Program Description**
Modified Adjusted Gross Income (MAGI) Medicaid	ADLT	Oregon Health Plan (OHP) Plus Adult
	CHIP	OHP Plus CHIP
	CHL1	OHP Plus Child under age 1, under 185%
	CHL4	OHP Plus Child, age 1 through 18, under 133%
	EMAD	Citizen Alien Waived Emergent Medical (CAWEM) Adult
	EMC1	CAWEM Child under age 1, under 185%
	EMC4	CAWEM Child age 1 through 18
	EMPC	CAWEM Parent or other Caretaker Relative

	EMPP	CAWEM Plus Pregnant Parent or other Caretaker Relative
	EMPR	CAWEM Plus Pregnant Woman
	EMPW	CAWEM Pregnant Woman
	FFCC	OHP Plus Former Foster Care Youth
	HIA1	Hospitalized Adult inmate
	HIA2	Hospitalized Pregnant Woman inmate
	PACA	OHP Plus Parent or Other Caretaker Relative
	PCPR	OHP Plus Pregnant Parent or Other Caretaker Relative
	PREG	OHP Plus Pregnant Woman
	TP45	OHP Plus Assumed Eligible Newborn

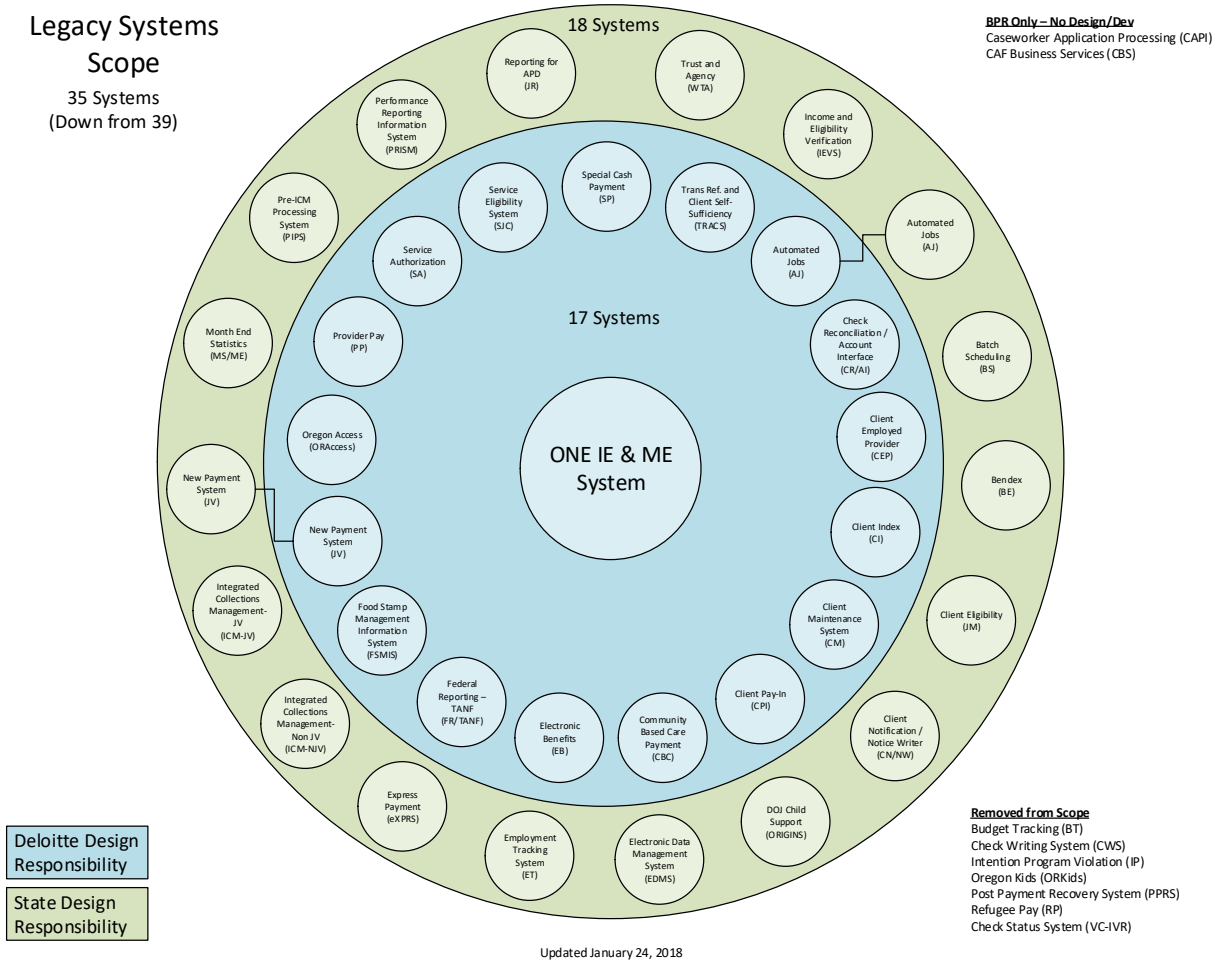
6.1.2 **Legacy Systems Scope**

There are 35 of the original 39 systems remaining as in scope for the Legacy subproject. 17 of these systems are now in scope for the SI to document the design, with the state to conduct all development, testing, and deployment. These 17 systems are identified in the following table.

1. Automated Jobs (AJ)
2. Community Based Payment (CBC)
3. Client Employed Provider (CEP)
4. Client Index (CI)
5. Client Maintenance System (CM)
6. Client Pay-in (CPI)
7. Check Reconcile/Acct. Interface (CR/AI)
8. Electronic Benefits (EB)
9. Food Stamps (FSMIS)
10. JV (New Payment Systems)
11. ORAccess (OA)
12. Provider Pay (PP)
13. Service Authorization (SA)
14. Service Eligibility System (SJC)
15. Special Cash Payment (SP)
16. Federal Reporting-TANF (FR/TANF)
17. Trans. Ref. & Client Self-Sufficiency (TRACS)

18 Systems are in-scope that the state is responsible for design documentation, development, testing, and deployment.

1. Bendex (BE)
2. Batch Scheduling (BS)
3. Client Notice Writer (CN/NW)
4. Dept. of Justice (DOJ) Child Support (ORIGINS)
5. Electronic Data Management System (EDMS)
6. Express Payment and Reporting System (eXPRS)
7. Integrated Collections Management (ICM)--INBOUND/OUTBOUND FROM IE (NON-JV)
8. Integrated Collections Management (ICM)--INBOUND FROM JV
9. Unearned Income Verification (IEVS/SX/SSA)
10. Client Eligibility (JM)
11. Month-End Statistics (MS/ME)
12. Pre ICM Processing System (PIPS)
13. Trust and Agency (WTA)
14. Reporting for APD (JR)
15. Performance Reporting Information System (PRISM)
16. Employment Tracking System (ET)
17. Automated Jobs (AJ)
18. New Payment System (JV)


Legacy Systems Scope
35 Systems
(Down from 39)
18 Systems
17 Systems
ONE IE & ME System
Reporting for APD (JR)
Trust and Agency (WTA)
Income and Eligibility Verification (IEVS)
Automated Jobs (AJ)
Batch Scheduling (BS)
Bendex (BE)
Client Eligibility (JM)
Client Notification / Notice Writer (CN/NW)
DOJ Child Support (ORIGINS)
Electronic Data Management System (EDMS)
Employment Tracking System (ET)
Express Payment (eXPRS)
Integrated Collections Management-Non JV (ICM-NJV)
Integrated Collections Management-JV (ICM-JV)
New Payment System (JV)
Month End Statistics (MS/ME)
Pre-ICM Processing System (PIPS)
Performance Reporting Information System (PRISM)
Deloitte Design Responsibility
State Design Responsibility
BPR Only – No Design/Dev
Caseworker Application Processing (CAPI)
CAF Business Services (CBS)
Removed from Scope
Budget Tracking (BT)
Check Writing System (CWS)
Intention Program Violation (IP)
Oregon Kids (ORKids)
Post Payment Recovery System (PPRS)
Refugee Pay (RP)
Check Status System (VC-IVR)
Updated January 24, 2018

Appendix B – Project Schedule

The project timeline has been updated from previous submissions. As Oregon explored work through the iterative design sessions, it became apparent that we needed a shift in our operational model. A decision was made to delegate all Medicaid eligibility determination work to DHS. As OHA and DHS further engaged with the design and explored opportunities and lessons learned from the initial ONE implementation and other States' experience, Oregon updated the schedule. Additional time for pilot, testing, and the wave roll-outs were added to the schedule. Oregon also procured Deloitte to assist with the Legacy Design work with the intent of insuring that Oregon's OIS understands the total scope of work needed and to avoid issues that other States experienced with their projects. As this work continues, Oregon may adjust our project schedule to ensure that we are accounting for all of the opportunities we need to consider in ensuring a quality product is delivered and ultimate accountability to our federal partners and Oregonians is met. As you can see, the Design phase will be followed by two iterative development phases, and then system implementation supporting a ONE System upgrade to an integrated ONE System, a DHS production pilot (Production Pilot) and three implementation waves.

The Project's two iterations will enable:

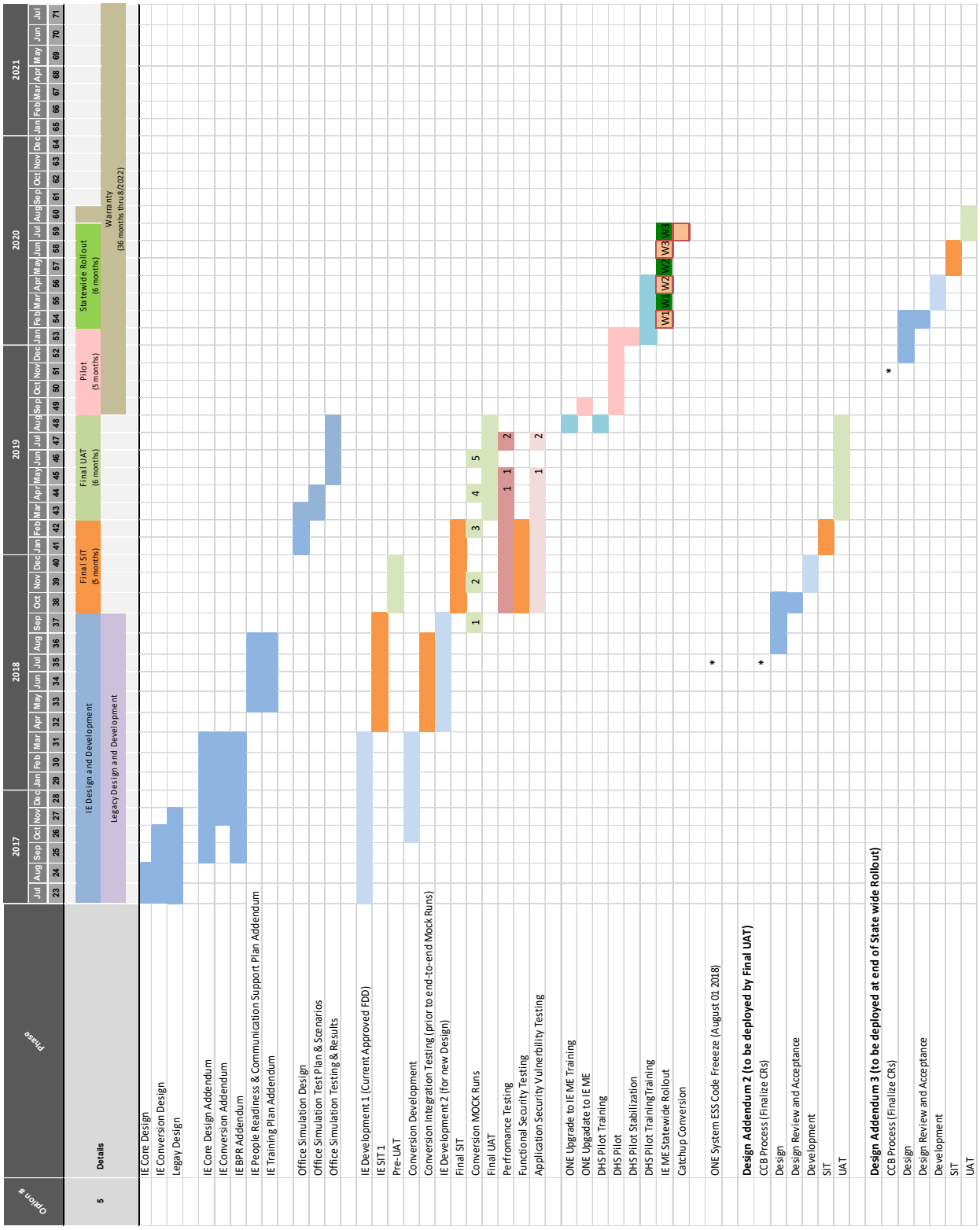
- Oregon's business needs to be met by changes to the application,
- Underlying COTS software components to be upgraded to State approved versions, and
- ONE functionality to be preserved to avoid service disruption to Oregonian's receiving services for MAGI Medicaid.

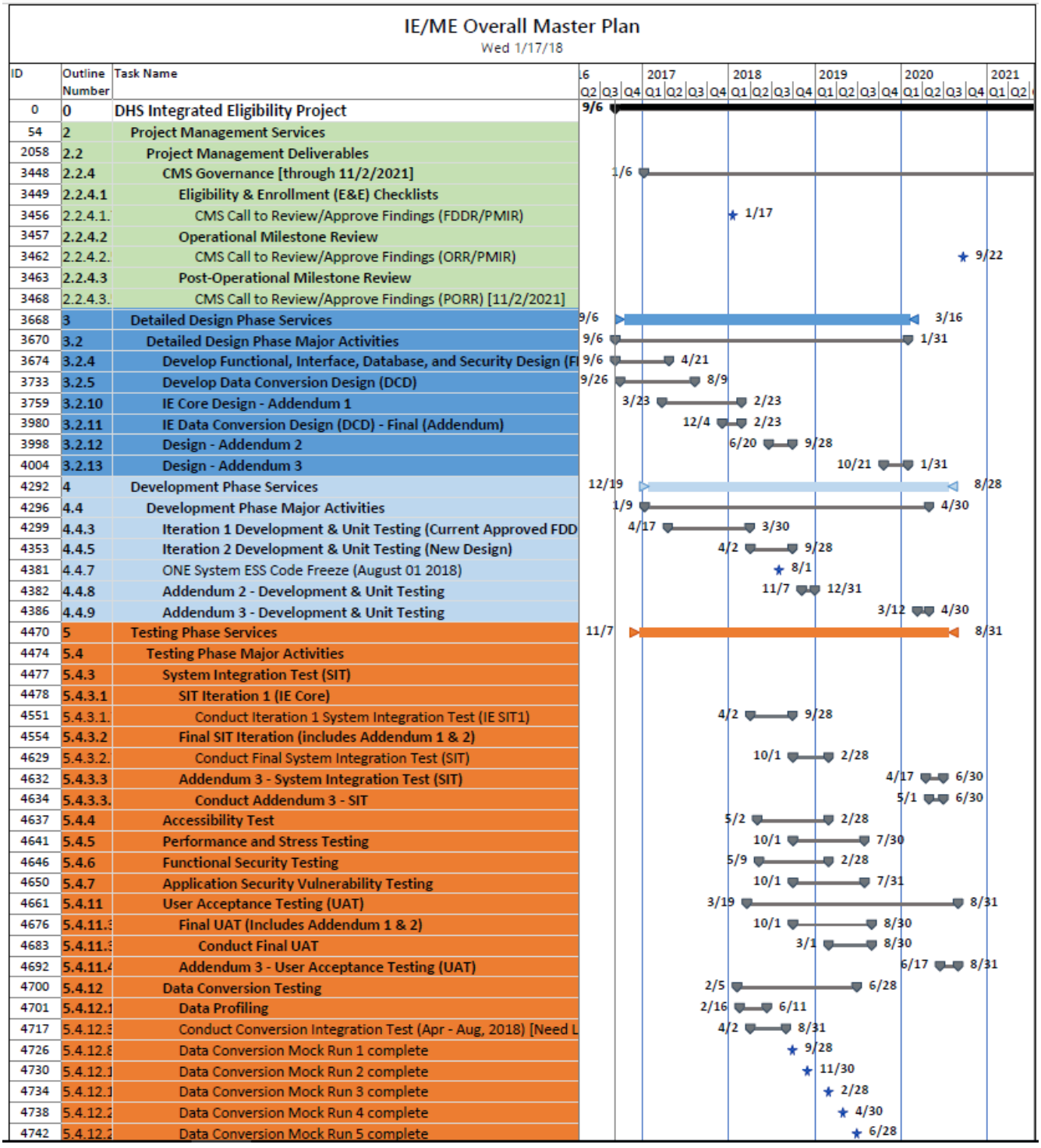
Each iteration will be followed by Contractor testing and validation testing by the State. At the completion of the development phase, the State will have at least six months dedicated to User Acceptance Testing (UAT) (increased from four months with Amendment #4).

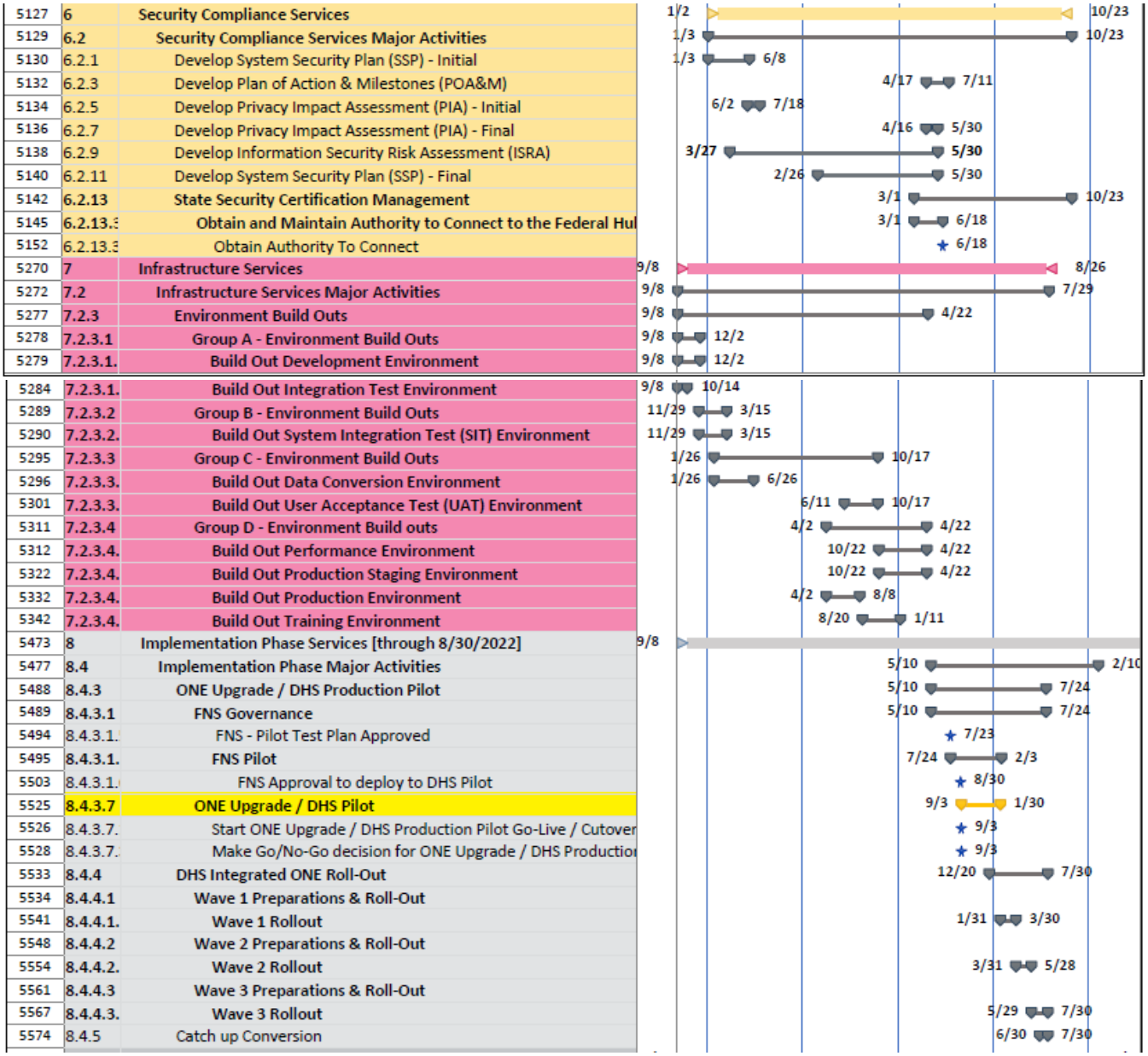
Once DHS issues a notice-to-proceed the Project will then transition to the implementation phase which includes:

- Upgrading the current OHA MAGI Medicaid ONE System with integrated ONE System
- A minimum of five-month Production Pilot (increased from three months with Amendment #4), and
- Three geographically appropriate waves (for the 150 field offices)

The following chart lays out a high-level schedule for the project.




IE/ME Overall Master Plan
Wed 1/17/18
ID
Outline Number
Task Name
2017
2018
2019
2020
2021
0 0 DHS Integrated Eligibility Project 9/6
54 2 Project Management Services
2058 2.2 Project Management Deliverables
3448 2.2.4 CMS Governance [through 11/2/2021] 1/6
3449 2.2.4.1 Eligibility & Enrollment (E&E) Checklists
3456 2.2.4.1. CMS Call to Review/Approve Findings (FDDR/PMIR) 1/17
3457 2.2.4.2 Operational Milestone Review
3462 2.2.4.2. CMS Call to Review/Approve Findings (ORR/PMIR) 9/22
3463 2.2.4.3 Post-Operational Milestone Review
3468 2.2.4.3. CMS Call to Review/Approve Findings (PORR) [11/2/2021]
3668 3 Detailed Design Phase Services 9/6 3/16
3670 3.2 Detailed Design Phase Major Activities 9/6 1/31
3674 3.2.4 Develop Functional, Interface, Database, and Security Design (F 9/6 4/21
3733 3.2.5 Develop Data Conversion Design (DCD) 9/26 8/9
3759 3.2.10 IE Core Design - Addendum 1 3/23 2/23
3980 3.2.11 IE Data Conversion Design (DCD) - Final (Addendum) 12/4 2/23
3998 3.2.12 Design - Addendum 2 6/20 9/28
4004 3.2.13 Design - Addendum 3 10/21 1/31
4292 4 Development Phase Services 12/19 8/28
4296 4.4 Development Phase Major Activities 1/9 4/30
4299 4.4.3 Iteration 1 Development & Unit Testing (Current Approved FDD 4/17 3/30
4353 4.4.5 Iteration 2 Development & Unit Testing (New Design) 4/2 9/28
4381 4.4.7 ONE System ESS Code Freeze (August 01 2018) 8/1
4382 4.4.8 Addendum 2 - Development & Unit Testing 11/7 12/31
4386 4.4.9 Addendum 3 - Development & Unit Testing 3/12 4/30
4470 5 Testing Phase Services 11/7 8/31
4474 5.4 Testing Phase Major Activities
4477 5.4.3 System Integration Test (SIT)
4478 5.4.3.1 SIT Iteration 1 (IE Core)
4551 5.4.3.1. Conduct Iteration 1 System Integration Test (IE SIT1) 4/2 9/28
4554 5.4.3.2 Final SIT Iteration (includes Addendum 1 & 2)
4629 5.4.3.2. Conduct Final System Integration Test (SIT) 10/1 2/28
4632 5.4.3.3 Addendum 3 - System Integration Test (SIT) 4/17 6/30
4634 5.4.3.3. Conduct Addendum 3 - SIT 5/1 6/30
4637 5.4.4 Accessibility Test 5/2 2/28
4641 5.4.5 Performance and Stress Testing 10/1 7/30
4646 5.4.6 Functional Security Testing 5/9 2/28
4650 5.4.7 Application Security Vulnerability Testing 10/1 7/31
4661 5.4.11 User Acceptance Testing (UAT) 3/19 8/31
4676 5.4.11.3 Final UAT (Includes Addendum 1 & 2) 10/1 8/30
4683 5.4.11.3 Conduct Final UAT 3/1 8/30
4692 5.4.11.4 Addendum 3 - User Acceptance Testing (UAT) 6/17 8/31
4700 5.4.12 Data Conversion Testing 2/5 6/28
4701 5.4.12.1 Data Profiling 2/16 6/11
4717 5.4.12.3 Conduct Conversion Integration Test (Apr - Aug, 2018) [Need L 4/2 8/31
4726 5.4.12.8 Data Conversion Mock Run 1 complete 9/28
4730 5.4.12.1 Data Conversion Mock Run 2 complete 11/30
4734 5.4.12.1 Data Conversion Mock Run 3 complete 2/28
4738 5.4.12.2 Data Conversion Mock Run 4 complete 4/30
4742 5.4.12.2 Data Conversion Mock Run 5 complete 6/28


5127 6 Security Compliance Services
5129 6.2 Security Compliance Services Major Activities
5130 6.2.1 Develop System Security Plan (SSP) - Initial
5132 6.2.3 Develop Plan of Action & Milestones (POA&M)
5134 6.2.5 Develop Privacy Impact Assessment (PIA) - Initial
5136 6.2.7 Develop Privacy Impact Assessment (PIA) - Final
5138 6.2.9 Develop Information Security Risk Assessment (ISRA)
5140 6.2.11 Develop System Security Plan (SSP) - Final
5142 6.2.13 State Security Certification Management
5145 6.2.13.3 Obtain and Maintain Authority to Connect to the Federal Hul
5152 6.2.13.3 Obtain Authority To Connect
5270 7 Infrastructure Services
5272 7.2 Infrastructure Services Major Activities
5277 7.2.3 Environment Build Outs
5278 7.2.3.1 Group A - Environment Build Outs
5279 7.2.3.1. Build Out Development Environment
5284 7.2.3.1. Build Out Integration Test Environment
5289 7.2.3.2 Group B - Environment Build Outs
5290 7.2.3.2. Build Out System Integration Test (SIT) Environment
5295 7.2.3.3 Group C - Environment Build Outs
5296 7.2.3.3. Build Out Data Conversion Environment
5301 7.2.3.3. Build Out User Acceptance Test (UAT) Environment
5311 7.2.3.4 Group D - Environment Build outs
5312 7.2.3.4. Build Out Performance Environment
5322 7.2.3.4. Build Out Production Staging Environment
5332 7.2.3.4. Build Out Production Environment
5342 7.2.3.4. Build Out Training Environment
5473 8 Implementation Phase Services [through 8/30/2022]
5477 8.4 Implementation Phase Major Activities
5488 8.4.3 ONE Upgrade / DHS Production Pilot
5489 8.4.3.1 FNS Governance
5494 8.4.3.1. FNS - Pilot Test Plan Approved
5495 8.4.3.1. FNS Pilot
5503 8.4.3.1. FNS Approval to deploy to DHS Pilot
5525 8.4.3.7 ONE Upgrade / DHS Pilot
5526 8.4.3.7. Start ONE Upgrade / DHS Production Pilot Go-Live / Cutover
5528 8.4.3.7. Make Go/No-Go decision for ONE Upgrade / DHS Productio
5533 8.4.4 DHS Integrated ONE Roll-Out
5534 8.4.4.1 Wave 1 Preparations & Roll-Out
5541 8.4.4.1. Wave 1 Rollout
5548 8.4.4.2 Wave 2 Preparations & Roll-Out
5554 8.4.4.2. Wave 2 Rollout
5561 8.4.4.3 Wave 3 Preparations & Roll-Out
5567 8.4.4.3. Wave 3 Rollout
5574 8.4.5 Catch up Conversion
1/2 10/23
1/3 10/23
1/3 6/8
4/17 7/11
6/2 7/18
4/16 5/30
3/27 5/30
2/26 5/30
3/1 10/23
3/1 6/18
6/18
9/8 8/26
9/8 7/29
9/8 4/22
9/8 12/2
9/8 12/2
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1/26 10/17
1/26 6/26
6/11 10/17
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8/20 1/11
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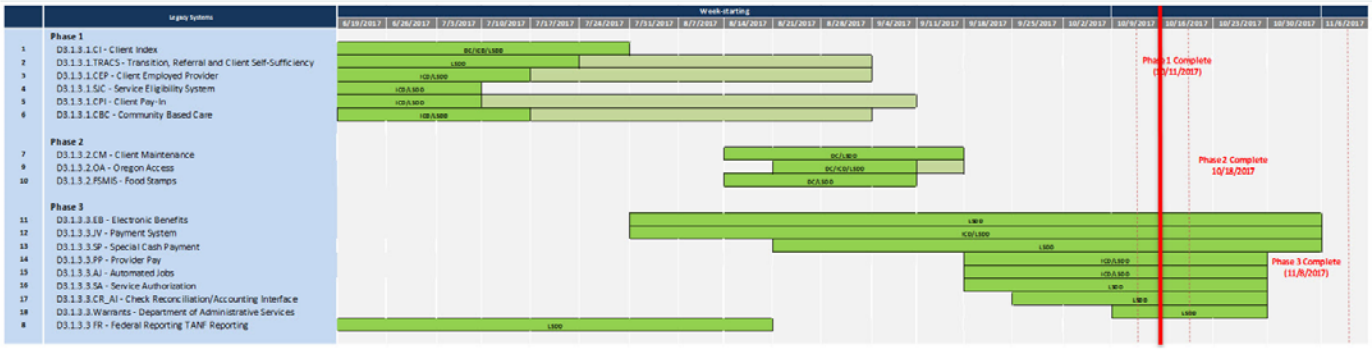
9/3
12/20 7/30
1/31 3/30
3/31 5/28
5/29 7/30
6/30 7/30

5576	8.5	Business Operations Implementation Services	9/8 – 2/10
5578	8.5.2	Business Operations Major Activities	9/8 – 3/19
5589	8.5.2.2	Statutory, Plan, and Policy Changes	9/8 – 1/29
5607	8.5.2.2.	Freeze Policy/Procedure Changes (10/31/2018)	★ 9/3
5629	8.5.2.3	Conduct IE Business Process Mapping Sessions	12/19 – 3/9
5689	8.5.2.7	Develop Office Simulation Design and Plan	
5691	8.5.2.7.	Conduct Office Simulation Design Sessions [Insert sessions h	12/7 – 3/29
5693	8.5.2.8	Develop Office Simulation Business Testing Scenarios	
5694	8.5.2.8.	Conduct Office Simulation Business Training Sessions (Test Plan & Scenarios) [Insert sessions here]	3/1 – 4/30
5696	8.5.2.9	Execute Office Simulation Business Testing Scenarios	
5697	8.5.2.9.	Office Simulation Test Cycle #1	5/1 – 6/28
5698	8.5.2.9.	Office Simulation Test Cycle #2	7/1 – 8/30
5700	8.5.2.10	Develop Phased Rollout Plan	
5702	8.5.2.10	Develop deployment approach, processes and schedule	4/2 – 6/29
5938	8.6	People Readiness Implementation Services	9/8 – 4/1
5940	8.6.2	People Readiness Major Activities	9/8 – 2/26
5959	8.6.2.3	Train-the-Trainer training	5/6 – 8/2
5964	8.6.2.3.	Conduct Train-the-Trainer Training	7/9 – 8/2
5965	8.6.2.4	End User Training (EUT)	7/31 – 2/26
5972	8.6.2.4.	Conduct EUT for ONE Upgrade for OHA	8/5 – 8/30
5974	8.6.2.4.	Conduct EUT for Production Pilot	8/5 – 8/30
5976	8.6.2.4.	Conduct EUT for Wave 1	10/7 – 12/2
5978	8.6.2.4.	Conduct EUT for Wave 2	12/3 – 1/7
5980	8.6.2.4.	Conduct EUT for Wave 3	1/8 – 2/11
6160	8.7	System Implementation Services [through 8/30/2022]	8/7 –
6175	8.7.3	Warranty Services [36 months through 8/31/2022]	9/3 –
6176	8.7.3.1	Start Warranty Services (36 months)	★ 9/3
6387	10	Legacy System Integration	
6388	10.1	DDI SOW3 - Legacy System Design (Phase 1, 2 & 3)	2/20 – 2/6
6831	10.2	Phase 4 - Legacy Systems Design	7/10 – 3/30
7089	10.4	Develop & Unit Test Legacy Components	11/10 – 6/19
7130	10.5	Legacy Systems SIT	5/7 – 8/3
7186	10.8	Legacy Systems UAT	6/18 – 9/17
7250	11	Integrated ONE DDI Warranty Complete [8/31/2022]	

Phase
Summary
Project Summary
Milestone Complete
Future
Milestone Late
Milestone future
Milestone Complete (new)
Milestone Late (new)

Legacy High Level Design Timeline



* Timeline is intended as high-level overview only. Schedule detail including specific start and end dates for each activity is in the Integrated Project Schedule (IPS).

6.2 Appendix C – Project Budget

This budget reflects changes to scope and schedule reflected in the SI and QA contract Amendments. Approximately 1 year was added to the schedule to provide a more realistic timeline for completion of activities such as data conversion, SIT and UAT testing, wave roll-outs with corresponding stabilization periods, design addendums, and Model Office simulation. Approximately one-half of the Legacy design work was shifted from internal State staff to the SI, increasing these costs by $66 million. The QA contract also increased approximately $4 million to accommodate the longer project duration and to incorporate ONE ESS and Legacy design and development into their QA work.

DRAFT

	DDI			DDI	M&O	Total	DDI	DDI
	AY17-19	POP 17-19	Increase (Decrease)	AY19-21	AY19-21	AY19-21	AY21-23	Total
State Staff								
State Staff and S&S	26,057,885	34,976,631	(8,918,746) -	27,614,590	10,038,868	37,653,458	0	53,672,475
Professional Services								
Other	4,328,439	0	4,328,439	11,625,806	0	11,625,806		15,954,245
Q&A and IV&V	7,047,551	4,565,696	2,481,855	10,019,890	0	10,019,890		17,067,441
PMO	2,833,333	0	2,833,333	2,166,667	0	2,166,667		5,000,000
SI Deloitte (net)	88,382,527	103,215,794	(14,833,267)	49,026,544	17,600,000	66,626,544	2,100,000	139,509,070
Trainers (see training below)	0	0	0	0	0	0		0
Contingency	11,269,330	11,846,739	(577,409)	9,286,961	1,936,000	11,222,961	267,750	20,824,041
Professional IT Services	113,861,180	119,628,229	(5,767,049) -	82,125,867	19,536,000	101,661,867	2,367,750	198,354,797
Software								
Software	3,687,662	6,598,022	(2,910,360) -	6,002,596	3,330,000	9,332,596	0	9,690,258
Hardware								
Hardware	45,265	0	45,265 -	45,100	55,500	100,600	0	90,365
State Governmental Services								
Hosting	6,374,957	13,306,550	(6,931,593) -	6,630,260	7,326,000	13,956,260	0	13,005,217
Training								
Training	1,060	2,220,000	(2,218,940) -	2,255,000	0	2,255,000	0	2,256,060
Total	150,028,008	176,729,432	(26,701,424) -	124,673,413	40,286,368	164,959,781	2,367,750	277,069,172
	(0)			(0)	(1)		0	(1)
Issuance Costs	615,000	615,000	0	0	0	0	0	615,000
Legacy								
Personnel and S&S	6,549,125	7,322,899	(773,774)	2,661,925	0	2,661,925	0	9,211,050
Professional Services	2,033,776	1,479,871	553,905	0	0	0	0	2,033,776
Contingency	1,067,099	958,797	108,302	339,395	0	339,395	0	1,406,494
Total	9,650,000	9,761,567	(111,567) -	3,001,320	0	3,001,320	0	12,651,320
	(1)			(0)				(1)
Disaster Recovery								
Personnel and S&S	248,822	286,145	(37,323)	161,734	131,150	292,884	0	410,556
Professional Services	3,000,000	6,285,044	(3,285,044)	4,416,667	2,500,000	6,916,667	0	7,416,667
Hosting	666,667	1,000,000	(333,333)	866,667	350,000	1,216,667	0	1,533,333
Contingency	499,225	824,449	(325,224)	694,246	327,926	1,022,173	0	1,193,471
Total	4,414,713	8,395,638	(3,980,925) -	6,139,314	3,309,076	9,448,390	0	10,554,027
	(0)			0				(0)
Asset Verification System (AVS)				10,000,000	0	10,000,000	0	10,000,000
Total	164,707,721	195,501,637	(30,793,916) -	143,814,047	43,595,444	187,409,491	2,367,750	310,889,519
			-				AY15-17	33,593,837
							Project Total	344,483,356
								2

	DDI			DDI	M&O	Total	DDI	DDI
	AY17-19	POP 17-19	Increase (Decrease)	AY19-21	AY19-21	AY19-21	AY21-23	Total
Total federal	130,747,648	147,597,021	(16,849,373)	105,603,908	28,037,921	133,641,829	1,770,949	238,122,506
Total state	33,345,073	47,289,616	(13,944,543)	38,210,139	15,557,524	53,767,662	596,801	72,152,012
Issuance Costs	615,000	615,000	0	0		0	0	615,000
	164,707,721	195,501,637	(30,793,916)	143,814,047	43,595,444	187,409,491	2,367,750	310,889,518

6.3 Appendix D – IE Business Case V1.1 – Stage Gate 2 Submission

IE_Business_Case_v 1.1-SG2.pdf

6.4 Appendix E – IE Business Case V2.0 – Stage Gate 3 Submission

Integrated_Eligibilit y_Determination_Bu

6.5 Appendix F – HB2219 Legislative Report

HB2219 Legislative Report.pdf

6.6 Appendix G – Kentucky System Components

Key application components in the *kynect/benefind* system for integrated eligibility determination are described in the following table.

Title	Description
Worker Portal	Module used by the State Agency workers to collect individual/family information to process SNAP, TANF, and/or Medicaid applications. Individuals can apply for one or more programs in a single application, and the module has a capability to interactively ask questions during the interview process based on the programs applied. Throughout the interview process, the modules call interfaces to verify information, as needed.
Eligibility Determination (Rules engine)	Rules base eligibility determination module to determine eligibility for main program and the sub programs to provide best possible benefits for the applicants. For example, when an individual applies for Medicaid, the rules engine cascade down through the Medicaid program hierarchy to provide best Medicaid coverage for the individual.
Benefit Issuance	This module manages daily or monthly issuances for SNAP/TANF/ERDC programs that are issued to individuals/vendors to support initial, monthly or supplemental payments.
Benefit Recovery	This module provides end to end management of SNAP, TANF, ERDC claims. It computes discrepancy, establish claim and start recoupment either through the benefit reduction process or other processes such as tax intercept.
Correspondence	This module manages generation of consolidated correspondences that are issued to the applicants and other stakeholders like vendors.
Task Management	A comprehensive task management module that supports key business processes. The module allows management of human services case management functions as a coordinated set of tasks.
Quality Assurance and Quality Control (QA/QC)	Module to create Random/Targeted sample universes for worker to review SNAP, TANF and Medicaid cases
Hearing/Appeals	Implements end-to-end work flows to support the hearings and appeal process. This module is also integrated with task management module.
Business Intelligence/Management Reports	This module implements operational reports, analytical reports and provides the framework and infrastructure required for several adhoc reporting needs.
Authentication and Identity proofing service	System for authorization and authentication services for users requesting access to various modules of the system.

Title	Description
Document Management Services	Implements electronic case files functionalities where all documents submitted to the agency are indexed and filed for easy access.
Mobile and Tablet Application	Mobile app with full application features for citizens, community partners (application assisters) to apply for health coverage
Self Service Portal for Human Service programs	Self Service Portal for citizens to apply for SNAP, TANF and Medicaid programs.
Medicaid Waiver Management Application (MWMA)	A complete waiver workflow management module to determine eligibility for Medicaid waiver programs and enrollment into waiver services.
Master Client Index module (MCI)	Master client index module which uniquely identifies citizens. It also provides a 360-degree view of citizen enrolled in public assistance program(s).
Interfaces	Implements all required State & Federal Interfaces. Interfaces module also implements an integration framework that supports several integration patterns.
Medicaid Managed Care Enrollment Management	Module for auto assignment and management of Medicaid enrollees in managed care plans (MCOs)

6.7 Appendix H – Kentucky to Oregon Functionality Comparison

As evident in the tables below, the programs are similar in their overall business requirements.

Supplemental Nutrition Assistance Program

Program Eligibility Comparison for Supplemental Nutrition Assistance Program

Eligibility Criterion	Kentucky Supplemental Nutrition Assistance Program	Oregon Supplemental Nutrition Assistance Program
Family Composition and Residency	• Recipients must live in Kentucky • Recipients must be U.S. citizens or certain legal foreign residents of the United States • A household is any person, family or group of people who live and buy and eat food together • The following people must be included in one household account, regardless of whether they purchase and prepare meals separately: o A spouse of any household member o Parents living with their natural, adopted or stepchildren who are age 21 or younger o Children younger than 18 who are dependents of an adult household member	• Recipients must live in Oregon; does not require intent to remain to establish residency • Recipients must be U.S. citizens or certain legal foreign residents of the United States • Filing group consists of members of a household group who choose to apply together or customarily purchase and prepare meals together • The following people must be included in one household account, regardless of whether they purchase and prepare meals separately: o A spouse of any household member o Parents living with their children who are under the age of 22 o Children younger than 18 who are financially dependent of an adult household member
Income	• Less than 130% of FPL for most households; 165% for elderly/disabled	• Less than 185% of 2015 FPL
Resources	• A household may have no more than $2,000 in assets OR $3,250 if a member of the household is 60 or older • Cash and bank accounts are counted; the dwelling, its contents and personal belongings, and vehicles are excluded	**Non-Categorically eligible households** • Have a resource limit of no more than $2,250 in resources OR $3,250 if a member of the household is 60 or older or disabled • Checking accounts, saving accounts, cash on hand, stocks and bonds, equity in vehicles, real property, etc., are counted. **Categorically eligible households** • Have a resource limit of $25,000 in liquid assets (checking accounts, savings accounts, cash on hand)
Employment	• Anyone in a household who is 16 to 60 years old and can work must register for, look for, and accept work. There are some exceptions to this requirement.	**OFSET (Employment and Training)** • Clients deemed mandatory because they do not meet an exemption must participate in a jobs activity for an eight week period every 12 months • Must accept bona fide offers of employment, even if it's part-time

Eligibility Criterion	Kentucky Supplemental Nutrition Assistance Program	Oregon Supplemental Nutrition Assistance Program
		ABAWDS (Abled Bodied Adults without Dependents) • Only applicable in Multnomah and Washington counties, as the rest of the state is under a waiver • Requires those aged 18-49 without a filing group member under the age of 18, who do not meet an exemption, to participate a minimum of 20 hours a week, an average of 80 hours a month of special work requirements
Benefits	• Benefits are issued on an Electronic Benefit Transfer (EBT) card • The benefit amount depends on income and household size. • Benefits may be used to purchase almost any food item, except ready-to-eat hot foods • Benefits may be used to buy seeds and plants to grow fruits and vegetables • Benefits may not be used to buy tobacco, alcohol, pet food, soap and other household products, medicines, and other non-food items	• Benefits are issued on an Electronic Benefit Transfer (EBT) card • The benefit amount depends on income, household size and minus any applicable deductions • Benefits may be used to purchase almost any food item with a nutrition label, except ready-to-eat hot foods • Benefits may be used to buy seeds and plants to grow fruits and vegetables • Benefits may not be used to buy tobacco, alcohol, pet food, soap and other household products, medicines, and other non-food items • There is a cash out program in Multnomah, Washington, Columbia and Clackamas Counties for seniors and people with disabilities
Certification Periods	• Varying lengths of certification periods depending on household characteristics • Periodic reports required at least once every six months, except for elderly or disabled (12 months)	• Varying lengths of certification periods depending on household characteristics • Periodic reports required at least once every six months, except for elderly or disabled (12 months)
Deductions	• Utilizes Standard Utility Allowance (SUA) instead of actual utility costs. • Students are ineligible unless working 20 or more hours per week or have a child under age 6 or are a single parent of a child under age 12 and going to school full time • Must meet with a worker or do interview over the phone. Must be able to provide identification, social security numbers for everyone applying, proof of who lives in your home (can be written statement), proof that you live in Kentucky, proof of child care costs or child support paid, proof of living expenses, and proof of money you have received in the past 60 days, including pay stubs.	• Utilizes Standard Utility Allowance (SUA) instead of actual utility costs • Students aged 18 to 49 attending a higher education program that requires a diploma or GED at least half time must meet additional special criteria • Must meet with a worker or do interview over the phone. Must be able to provide identification, social security numbers for everyone applying, verification of income for recent representative month, and for non-citizens proof of lawful immigrant status of each household member seeking benefits

Eligibility Criterion	Kentucky Supplemental Nutrition Assistance Program	Oregon Supplemental Nutrition Assistance Program
Other	• For ineligible non-citizens, income and deductions are prorated for both groups, which includes counting all income and deductions, or a prorated share. As well as, counting none of the income and deductions (with the allotment capped at the level that an all-eligible household would get), or a prorated share. • May disqualify applicants or recipients who fail to perform actions required by other means-tested program, primarily TANF.	• For ineligible non-citizens, income and deductions are prorated for both groups, which includes counting all income and deductions, or a prorated share. As well as, counting none of the income and deductions (with the allotment capped at the level that an all-eligible household would get), or a prorated share. • May disqualify applicants or recipients who fail to perform actions required by other means-tested program, primarily TANF.

Temporary Assistance for Needy Families

Program Eligibility Comparison for Temporary Assistance for Needy Families

Eligibility Criterion	Kentucky Temporary Assistance for Needy Families	Oregon Temporary Assistance for Needy Families
Family Composition and Residency	• Recipient must be a US citizen • Family must have a child under 18 living in the home OR Pregnant woman must be within one month of her due date • Children must be citizens or have eligible alien status • Children must be 18 years old or younger OR Children must be full time student with expected graduation date before age 20	• Recipient must be a US citizen or have qualified non-citizen status (may be waived temporarily if domestic violence is a factor) • Family must reside in Oregon • Family must have a caretaker relative and a child under 18 living in the home OR Pregnant woman must be within one month of her due date (may be earlier if domestic violence is a factor) • Caretaker relative must meet certain blood, adoption, marriage relationship requirements • Children must be citizens or have qualified non-citizen status • Children must be under 18 years old OR 18 years old and a full-time student in HS or GED • Until March 2016, a child must be deprived of parental support due to continued absence, incapacity, or under/unemployment
Income	• Your family must earn less than a certain amount of money per month	• To qualify for TANF, families must have very few assets and little or no income. • Your family must earn less than a certain amount of money per month
Resources	• Countable assets must be $2,000 or less and licensed vehicles needed for individual's subject to the work requirement may not exceed $8,500	• Countable assets must be $2,500 or less for applicants, for individuals in sanction status, and for families with no caretaker relative in the need group • Countable assets must be $10,000 or less for all other recipients • Exclude up to $10,000 equity value of all motor vehicles; remaining equity counts toward asset limit • Applicants and recipients must pursue alternative assets available to them • Applicants and recipients must assign their support rights to, and cooperate with, child support

Eligibility Criterion	Kentucky Temporary Assistance for Needy Families	Oregon Temporary Assistance for Needy Families
Employment	• Adults in families receiving cash assistance must work or participate in work related activities for a specified number of hours per week depending on the number of work-eligible adults in the family and the age of children	• Adults in families receiving cash assistance must work or participate in work-related activities for a specified number of hours per week depending on the number of work-eligible adults in the family, the age of children, and the family situation • Caretaker relatives must not be separated from their most recent employment due to discharge without good cause, or due to voluntarily quitting without good cause • Needy caretaker relatives must complete an employability screening
Benefits	• The current maximum monthly benefit for a family of 3 with a monthly gross income of $974, is $262	• The current maximum monthly benefit for a family of three is $506.
Certification Limits	• A family may receive benefits for no more than 60 total months. The 60 months needs not be consecutive	• Eligibility must be recertified every 6 months for families who have an open JOBS plan and are not participating or an active JOBS disqualification OR Eligibility must be recertified every 12 months • Recertification may be done earlier if deemed necessary by the case manager or to align with SNAP benefits • Heads of household may receive benefits for no more than 60 total months. The 60 months need not be consecutive. There are hardship exemptions that can stop the clock or extend benefits beyond 60 months. Children are not subject to the time limit.
Other	• Recipient must have a social security number	• Recipient must have a social security number

Employment-Related Day Care

Program Eligibility Comparison for Employment-Related Day Care

Eligibility Criterion	Kentucky Child Care Assistance Program	Oregon Employment-Related Day Care Program
Family Composition and Residency	• Recipient must be resident of KY • Child must be a U.S. citizen or a qualified alien • Child must be under 13 or be 13-19 and physically or mentally incapable of self-care • Recipient must be parent by blood, by marriage, or by adoption, or recipient must be the legal guardian or standing *in loco parentis* in relationship to child	• Recipient must be a resident of OR • Child must be a U.S. citizen or qualified non-citizen (includes non-citizens who are at risk for, or currently the victim of domestic violence, and victims of severe trafficking) • Child must be under 12 or be 12-17 and receiving care due to special circumstances and needs • Recipient must be a parent or caretaker who has care, control, and supervision of the dependent child (not required to be a relative)
Income	• Less than 150% of 2011 FPL (On-line calculator considers earned income, net child support, social security, TANF, and "other sources")	• (At initial certification) Less than 185% of 2015 FPL (Application asks for all sources) • (On-going and at recertification) Less than 250% of FPL and less than 85% of the state median income
Resources	• No requirement	• No requirement
Employment	• Must be employed and average at least 20 hours per week for a single parent or average 40 total hours per week for a couple OR A teen parent attending high school or pursuing a GED OR Participating in the Kentucky Works Program OR Have a child protective or preventive services authorization	• Must be employed (no minimum number of hours) and if a couple, both must work and schedules must overlap (unless one parent cannot provide care due to a verified medical condition) Oregon does not cover teen parents attending high school or pursuing a GED, participants in an Oregon employment program, or parents who have children in protective or preventive services authorizations.
Benefit	• The program pays the provider's bill—less a copay—up to a maximum rate that depends on the age(s) of the child and the provider type • Recipient pays a copay that depends on income plus any part of the provider's rate that exceeds the maximum rate	• The program pays the provider's bill—less a copay--up to a maximum rate that depends on the age(s) of the child, provider type, location, and special care needs • Recipient pays a copay that depends on family size and income plus any part of the provider's rate that exceeds the maximum rate
Other	• Must use a provider that is licensed, certified, and registered	• Must use a provider that meets DHS requirements (includes licensed and licensed exempt providers)

6.8 Appendix I – Alignment with Strategic Technology Plan

The table below summarizes the various components of the STP that an integrated eligibility system will satisfy.

Comprehensive View of Clients	o Supports use of a master client record o Single location for verified client data (e.g. financial, eligibility, benefit etc.) o Facilitate future view of an integrated case and payments through integration with legacy case management and payment systems
Trusted Sources for Health & Human Service Data	o Reduce data duplication and entry into multiple systems through single application for various programs. o Reduce data inconsistencies and inaccuracies through workflow automation o Trusted source for verified client data (e.g. financial, eligibility, benefit etc.) o Improve data access and data share across programs through integration with other DHS systems. o Role based data access and security improves data protection and compliance. o Consistent and accurate data reporting and analysis o Field-level audit and reporting capabilities
Business Automation	o Automated workflows using task queues inside the Worker Portal o Automated decision making and business rules using the business rules engine o Reduced manual and paper based processes o Real time determination of eligibility and benefit amount o Automated verification of client information o Interface with legacy systems
Connectivity Anytime, Anywhere, in Multiple Ways	o Applicant and worker portal allows real-time, 24/7 access to application, eligibility, and benefit information. o Clients can apply, update information, report change in circumstances, and communicate with their assigned case workers through multiple channels. o Multiple device and browser agnostic capability supports connectivity from anywhere
Dynamic Needs Supported by Seamless Services	o Industry best practices and standards based modular architecture and design (e.g., Service Oriented Architecture (SOA), Enterprise Service Bus (ESB) etc.) enables to leverage existing functionality and also expose functionality through web services

6.10 Appendix J – Responsibilities

Agency and Contractor responsibilities as identified in the SI SOW #2, Amendment #4, are grouped by category below.

Project Area	Agency Responsibilities	Contractor Responsibilities
Planning & Project Management	Participate in and support timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.1 of this SOW #2 • State-designated Project Director, in consultation with DHS leadership and the Contractor's Engagement Manager, will have overall responsibility and authority for driving all Project decisions; reviewing and approving all Deliverables; facilitating discussion and communication among the parties as needed; and securing any required State or third-party resources • Manage Joint Agency Governance Structure for ONE/Integrated ONE system (including vendor management structure)	Perform timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.1 of this SOW #2 • Engagement Manager, in consultation with Contractor leadership and State Project Director, will have overall responsibility and authority for driving all Contractor decisions; facilitating discussion and communication among the parties as needed; and securing any required Contractor resources. Meet on an agreed upon frequency with key stakeholders to review project performance and resolve issues between the Contractor and the State

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Project Area	Agency Responsibilities	Contractor Responsibilities
	• Subject matter specialists assigned to the Project will have the necessary time commitments to attend meetings, workshops and other Tasks. DHS and OHA personnel will have the role and authority to represent their various functions, and they will also be responsible to speak for, approve on behalf of, and communicate to and from their respective business units for the Tasks defined in SOW #2 • Allocate State resources based on work streams, as defined in the IPS, to allow multiple concurrent sessions to occur during SOW#2. Based on the current high-level timeline outlined in Appendix A, up to three concurrent work streams may be actively engaged at a point in time during the SOW #2 • Contribute to development and management of the IPS: o Identify State-owned tasks and work with the PMO to finalize relevant attributes required for each task o Collaborate with Contractor on understanding Contractor tasks and their attributes in the IPS, integrate timing between State-owned and Contractor tasks o Report progress on State-owned tasks weekly per the processes and cadence in the IMPF o Work collaboratively to identify corrective actions for slippages while reducing impact upon go-live dates • Manage and share schedule for work with implementation dependencies (i.e. legacy design and development). • Complete assigned tasks in the approved IPS in accordance with the baseline finish dates • Analyze Project risks and issues and work with the Contractor to approve issue resolutions and risk mitigations. Communicate risk and issue status discussed at the Executive Steering Committee meetings in consultation with the Contractor • Review and approve the proposed Deliverable Expectation Documents (DEDs) and Deliverable documents, consistent with the Project Management Plan	• Participate as requested in Joint Agency Governance Structure for ONE/Integrated ONE system • Contractor personnel assigned to the Project will have the appropriate experience, availability and skills to perform their function(s) • Follow established onboarding and off boarding processes, complete required privacy and security training; comply with building and server access and use rules • Allocate Contractor resources based on work streams to allow multiple (up to three) concurrent sessions to occur during SOW#2. Propose meeting schedule that takes into consideration the number of concurrent meetings due to State resource availability during the preparation period of the SOW #2 • Develop the IPS by: o Identify Contractor-owned tasks and work with the PMO to finalize relevant attributes required for each task o Collaborate with State on understanding State tasks, managed by the State and their finalization in the IPS; integrate timing between Contractor and State-owned tasks o Reporting progress on Contractor-owned tasks weekly per the processes and cadence in the IMPF o Work collaboratively to identify corrective actions for slippages while reducing impact upon go-live dates • Complete assigned tasks in the approved IPS in accordance with the baseline finish dates • Identify and help mitigate risks and issues related to the Project (scope, schedule, resources), using the agreed-upon Project processes • Prepare a Deliverable Expectation Document (DED) and submit for

Project Area	Agency Responsibilities	Contractor Responsibilities
	• For each deliverable, participate in working sessions to provide input on deliverable content, provide direction, and vet content as it is being development • Analyze and approve proposed Project scope of work changes. Approve Change Orders and operational procedure changes • Coordinate the necessary State and federal reviews and assessments • If there is a conflict among the governing regulations regarding a specific standard, State will provide the statutory interpretation to resolve the perceived conflict to Contractor • Provide 24/7 access to facilities, servers, and environments for Contractor's Project team. This is subject to the planned maintenance and downtime necessary for servers and environments. Sufficient system and network access will be provided for a minimum number (##) Contractor resources • Maintain Project SharePoint as central document repository • Use PMC in accordance with processes documented in the approved PMFP • Follow Project management and quality management processes as defined in PMFP • Consult with the Contractor on quality improvement measures and determination of areas to be reviewed • Provide notice to the Contractor of inadequate performance; request, review, approve, and monitor proposed corrective actions taken by the Contractor • Protect any Confidential Information, including that of citizens and employees (e.g. limit the amount of data provided to Contractor, use secure channels or ways of sharing data, protect data that resides within the State's operating and IT environments). DHS/OHA will provide Contractor with access to conversion data on a State-provided network device. The State will not knowingly provide PHI, PII or FTI data, except as provided for data conversion activities at Contractor's request and as requested in writing by the Contractor's Project Manager	Acceptance from the State for the content and format of each Deliverable at least two weeks before beginning significant work on the Deliverable as per the dates in the approved IPS (or Section 3 until the IPS Acceptance occurs). • Prepare proposed Project scope of work changes, initiate Change Orders, and recommend operational procedure changes • Participate in State and federal reviews and assessments, as necessary • If there is a conflict among the governing regulations regarding a specific standard, Contractor shall identify perceived conflict and will seek guidance from Agency • Contractor is also responsible for ensuring that personnel use reasonable efforts to maintain property • Submit formal Project documentation to the State SharePoint domain, with access provided to Contractor and State staff. Access restrictions may apply to some documentation such as folders containing security, financial or contract information. All documentation restrictions shall be approved by the State Project Director prior to loading of documents on the SharePoint • Maintain PMC for Project • Implement and maintain Project management and quality management processes as defined in PMFP • Consult with the State on quality improvement measures and determination of areas to be reviewed • When provided notice by Agency of inadequate performance, Contractor will identify, submit for Acceptance, and implement proposed corrective actions to be taken by the Contractor • Handle any Confidential Information to which Contractor has access, in

Project Area	Agency Responsibilities	Contractor Responsibilities
		accordance with the terms of the Contract
Detailed Design Phase	Participate in and support timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.2 of this SOW #2 • Actively participate in functional and technical design sessions based upon detailed schedules • Support development of design specifications with functional and technical SMEs that are familiar with legacy systems • Based upon approved design specifications, develop technical design for legacy side of interfaces, legacy application changes, and conversion extract routines	Perform timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.2 of this SOW #2 • Schedule and lead functional and technical design sessions with State SMEs • Develop design specifications that describe interfaces (including file formats) and conversions (including file formats) • Support State technical resources in developing technical designs for legacy side of interfaces, legacy application changes, and conversion extract routines
Development	Participate in and support timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.3 of this SOW #2 • Review and provide inputs to the Application Development Plan • Provide inputs to functional clarifications and decisions raised during the course of Application Development • Develop interface components per design specified in the Interface Design Control Document (ICD) associated with connecting legacy systems and coordinate with interfacing agencies as defined in Appendix B of this SOW #2. • Provide files generated per the specifications of the interface components in accordance with Accepted design, for integration during development phase. • Provide data extraction files based upon Accepted Data Conversion Plan. • State will provide sample legacy data extracts with confidential information removed or masked for data quality assessment purposes • State SMEs will confirm data models, data definitions and provide available data dictionary documentation for source systems • Perform purification/cleansing of data required for conversion in legacy systems	Perform timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.3 of this SOW #2 • Develop the Application Development Plan • Develop the System in accordance with the Accepted Functional Design Document and proactively raise necessary clarifications to the State business and technology teams as applicable. • Recommend specifications for interfaces between the Integrated ONE system and in-scope legacy systems • Execute validation routines against conversion extracts and provide reports of data that fails validations • Advise State in defining data extract criteria for each legacy system • Assist with obfuscation protocols if needed • Advise State in conducting purification/cleansing of data in legacy systems required for conversion • Assist State by implementing Accepted conversion software (Deliverable 2.3.3) to support legacy data conversion and cleansing

Project Area	Agency Responsibilities	Contractor Responsibilities
	• Develop daily extracts to support interim conversion process based on the Accepted Data Conversion Design or addendum. • Process the flagging files generated post conversion to update information in the legacy source systems per the Accepted Legacy Data Conversion Design Deliverable or addendum.	• Generate flagging files post conversion run to indicate successful conversion • Develop conversion routines to support the interim conversion process • Perform calculations, modifications, or sorting required to further identify and extract data from the State-provided data files to support phased rollout, including 'other related individuals' tied to converted data.
Testing	Participate in and support timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.4 of this SOW #2 • Participate in mock conversions by providing extracts, reviewing error reports, and validating converted data • Participate in security testing of IAM COTS products and support determination of recommendations and execution of corrective actions resulting from security tests • Coordinate with stakeholders that are participating in test activities to connect their system test and User Acceptance test environments with the Integrated ONE system test and User Acceptance Test Environments, respectively. • Document its test plan, including tests cases based upon the Accepted design and execute Pre- and User Acceptance Testing per the current Accepted schedule in IPS • Plan review sessions, conduct review of test plans SIT test plans, and test cases in accordance to the timeline defined in the current Accepted IPS • Participate in performance, stress/load, security, and end-to-end system integration test activities as defined in the applicable Accepted test plans • Review System Integration Test results and prioritize items for remediation or determine risk acceptance • Review in accordance with the Acceptance provisions the Test Plan(s) and other Testing Phase Deliverables • Schedule, coordinate, and manage IV&V independent testing to support alignment with	Perform timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.4 of this SOW #2 • Conduct security testing of IAM COTS products • Provide Agency and Agency partners that are participating in System test activities with access to relevant Test Environment(s) and coordinate testing schedule in support of data exchange. Test Plan and Test Cases as documented in relevant Deliverables will also be made available as additional references • Conduct and complete, in accordance with Agency accepted Test Plans, the performance, stress/load, security, and end-to-end system Integration Tests • Conduct test plan review sessions and finalize the test cases • Conduct testing activities defined in the Accepted test plans and report Test results for QA review • Update the RTM Deliverable to reflect refinements identified during system integration Testing that are mutually determined by the parties to be necessary to exit system integration test • Provide Defect triage, reporting, and the necessary application development support to the State in Pre-UAT and User Acceptance Testing as specified in Section 2.4 of the SOW • Participate in IV&V independent testing by preparing the system, provisioning tester access, and reviewing test results

Project Area	Agency Responsibilities	Contractor Responsibilities
	the approved design and adherence to approved IPS go-live dates	
Security	Participate in and support timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.5 of this SOW #2 • State, DHS and supporting agencies will participate in work sessions and review sessions for the system Security Plan (SSP), Privacy Impact Assessment (PIA), Plan of Action & Milestones (POA&M) and Information Security Risk Assessment (ISRA) documents and assign owners, develop work plans, and resource estimates to address gaps that are identified. DHS will review and approve final CMS SSP and POA&M to CMS • Obtain required training on the Security related COTS products (CA IAM suite, QRadar, DataPower and Optim) from product vendor or another Vendor • Hardening server and desktop operating systems and network devices for the Integrated ONE system including patch management and perform penetration testing of the hosted infrastructure according to standards that align with those listed in NIST Vulnerability Security Configuration Standards as required for CMS security requirements • Lead the communication with CMS related to the review of security artifacts as part of the ATC process • Obtain and configure Secure Socket Layer (SSL) certificates on the Integrated ONE system infrastructure • Provide input to the Application Configuration Management Plan and Technology Management Plan deliverables for infrastructure security components of the DHS solution (e.g. Firewalls, Intrusion Detection/Intrusion Prevention systems, Anti-Virus, etc.) • Develop agreements with Federal Data Services Hub (FDSH) including the Interconnection Security Agreement (ISA), Business Associate Agreements (BAA's), Memorandums of Understanding (MoU's), Data Exchange Agreement (DEA), and Computer Matching Agreement (CMA) • Create or modify security and privacy policies and/or procedures for the State, with the	Perform timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.5 of this SOW #2 • Develop the system Security Plan, Plan of Action & Milestones), Privacy Impact Assessment, and Information Security Risk Assessment in accordance with CMS MARS-E 2.0 requirements. Prepare an initial SSP and a Final SSP and POA&M (which includes the input from SAR, ISRA, and PIA) in preparation of sending to State Acceptance for CMS submission • Provide suggestions for potential vendors, if required • Provide compliance requirements for operating systems and standards for infrastructure hardening components based upon CMS/NIST configuration standards • Provide security support for the artifacts as required • Provide server information for supporting the request for SSL certificates • Develop the Application Configuration Management Plan and Technology Management Plan • Provide input as required from the SSP documentation for the ISA and data agreements for the Integrated ONE system • Address questions related to the security requirements as required • Participate in the security sessions to review questions and direction from CMS and the State that impact the CMS SSP and security related artifacts as required for ATC • Collaborate with independent vendor hired to conduct independent security testing by preparing for and supporting test execution

Project Area	Agency Responsibilities	Contractor Responsibilities
	exception of operational procedures for security products installed by Contractor • Conduct review sessions with CMS and State Security Information Security Officer (CISO) • Hire an independent vendor to conduct independent security testing per relevant federal and State requirements • Hire an Independent third-party vendor to be responsible for completing the Security Assessment Report (SAR) • Maintain and operate DHS security products other than the CA IAM products and associated supporting components • Submit quarterly updates of the POAM, and annual updates of the ISRA and PIA, following obtainment of Authority to Connect for the Integrated ONE system	• Provide information needed to support the third party security assessments as required by CMS and FNS. • Maintain and operate CA IAM • Provide information for security gaps assigned to the Contractor for responsibility for remediation identified on the POAM • Perform design, configuration, testing and integration of security COTS products (e.g., CA IAM, QRadar, DataPower, Optim) with the Integrated ONE system components • Design, build test and deploy in-scope application security roles • Perform application vulnerability and application security code testing for the Integrated ONE system and provide support for tracking of open application vulnerabilities and support for remediation
Infrastructure	Participate in and support timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.6 of this SOW #2 • State will be responsible for acquisition and configuration of servers and operating software needed to stand-up new environments for the Integrated ONE system based upon the approved Technology Management Plan and Contractor Specifications • The State will coordinate the timing of hardware acquisition and environment preparation with the Contractor • Provide access to Contractor in order to enable the hardware and software necessary to use the Integrated ONE systems environments • Implement firewall rules and network access control list modifications to accommodate the flow of network traffic for the security products to function to address business and regulatory requirements • Maintain the Hardware and Software at the SDC including OS-level, and software licensing, and patches for such as maintained by State (for example, Active Directory, DataPower, etc.) • Plan, install and verify OS patches, security system patches, and hardware related upgrades	Perform timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.6 of this SOW #2 • Contractor will be responsible for installation and configuration of database, application, and COTS software into new environments • The contractor will participate with State in the coordination of the timing and availability of new environments • Contractor will send State requests for access to the Integrated ONE system environments with reasonable prior notice • Document infrastructure gaps to be addressed to support the flow of network traffic for the security products based upon business and regulatory requirements • Maintain the COTS products and patches in collaboration with State for products identified in the Accepted Technology Management Plan • Plan, install and verify COTS mutually agreed upon patches and upgrades

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Project Area	Agency Responsibilities	Contractor Responsibilities
	required to maintain ETS standards including existing ONE system environments, VDI infrastructure, and end user desktops • Agency will work with Contractor to reasonably schedule downtime for system maintenance and will provide prompt notification of emergency unplanned maintenance • Provision compute and network capacity for development machines (VDI) as defined in the Accepted Technology Management Plan to enable onsite and offsite team members' daily activities with reasonable hardware/virtual machine performance • Collaborate with State ETS and Contractor to configure and monitor server backups and conduct server recovery tests	required to maintain vendor support without impacting the approved IPS • Work with Agency to reasonably accommodate requested downtime for scheduled maintenance • Create and submit Deliverables as per approved timeline and DEDs • Collaborate with State and provide inputs regarding performance of development machines (VDI) and document the finalized capacity requirements in Technology Management Plan. • Conduct application and COTS validation after successful recovery of servers
Business Operations Implementation	Participate in and support timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.7.1 of this SOW #2 • Provide leadership direction, input and session participants necessary to support the development, execution, evaluation, and Acceptance of the Business Operations Implementation Services plans • Make cross-program operational and policy SMEs available for to-be process model working sessions. SMEs will have detailed knowledge of current business processes and preferences for the proposed business processes for the Integrated ONE system • State leadership will be closely involved to confirm key decisions made and help assess and accept their impact on the current system and business operations • Revise and publish policy changes as required to align with approved system and process designs • Leadership will communicate any modifications to future DHS vision, including timing and schedule modifications • Identify resources for business operations implementation services deliverables so that they align with the on-going work of the DHS Business Transition Team responsible for integration of OHA to DHS operations • Responsible for communicating in a timely manner any decisions regarding integration of	Perform timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.7.1 of this SOW #2 • Lead business transition planning tasks • Discuss Integrated ONE program policies and operational practices, and help document key transition items • Review and notify the state of any inconsistencies on Policy draft alignment with System design • Coordinate with functional team to communicate potential design impacts as a result of business process redesign

Project Area	Agency Responsibilities	Contractor Responsibilities
	OHA operations into DHS operations including timing of activities • Responsible for integrating current OHA eligibility center operations to DHS operations • Provide operational performance data including baseline data for SSP, APD/AAA offices to support Business Operations Implementation services activities	
People Readiness	Participate in and support timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.7.2 of this SOW #2 • Collaborate with the Contractor People Readiness team to plan the people transition to Integrated ONE by providing input into and approval of the People Readiness and Communications Support Plan (PR&CSP) deliverable. • Collaborate with the Contractor People Readiness team to provide input into the ongoing quarterly updates of the PR&CSP • Lead the people readiness activities, per the strategy defined in the People Readiness and Communications Support Plan • Identify stakeholders with knowledge and availability to execute the people readiness activities, per the strategy defined in the People Readiness and Communication Support Plan • Develop and maintain primary responsibility for executing an Integrated ONE system Communications Plan • Provide guidance and requested information (demographics, facilities, technical, current skills) as input to Training Plan • Support development of training material based upon the approved Training Plan and identify resources for any review or dry-runs of content under development • Provide support for determination of training data • Identify and staff sufficient trainers to receive train-the-trainer training • Conduct sufficient instructor lead training deliveries to support the approved IPS • Provide Learning Management System (LMS) or other training materials storage and delivery	Perform timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.7.2 of this SOW #2 • Lead development of the People Readiness and Communications Support plan deliverable • Collaborate with the State People Readiness team to provide quarterly updates of the PR&CSP • Collaborate with the State by attending events and meetings where People Readiness activities are occurring • Collaborate with the State People Readiness Team on the execution of the people readiness activities, such as providing feedback on State People Readiness materials • Develop Training Plan, describing the approach, the curriculum (including description, durations, delivery method, audience, and learning objectives of each course); includes train-the-trainer approach and roles and responsibilities for training material development and training delivery; materials to be provided from the Integrated ONE perspective and designed to be incorporated into State's comprehensive training that combines information technology, policy, and practice • Develop training material based upon the approved Training Plan and schedule reviews or dry-runs of content under development o Coordinate the identification and population of training data • Leverage State designated storage and delivery mechanisms for training

Project Area	Agency Responsibilities	Contractor Responsibilities
	mechanism and any system requirements needed for coordinated development • Provide Train-the-trainer and End User Training scheduling tools; manage registration for TTT and End User Training class delivery; train Contractor resources on provided tools; and monitor and confirm WBT training compliance • Participate in a pilot of the Training program prior to Train-the-trainer launch • Provide the necessary facilities, network access, printed materials and tools to support Train-the-trainer and End User Training sessions • Deliver end user training based upon the approved IPS and communicate feedback on training results and issues • Provide and prepare 1 business process and policy SME for each class during Train-the-trainer and end user training sessions • Collaborate with the Contractor People Readiness team in the development of the Phased Rollout Support Plan deliverable • Provide access to accurate and timely data on headcount in each of the on-site support offices for planning and deployment • Deploy State resources to support the delivery of on-site support 4 weeks after Pilot and for each go-live, per Contractor and State agreed upon support resources and timeframes • Collaborate and Coordinate with the Contractor People Readiness Team to prepare resources to provide onsite support	materials and web-based training content • Leverage provided Train-the-trainer scheduling tool to schedule Train-the-trainer sessions • Deliver a pilot of the train-the-trainer program to designated State trainers, prior to UAT as per the Accepted Training Plan Deliverable. • Deliver Train-the-trainer training to designated State trainers, prior to Pilot go live as per the Accepted Training Plan Deliverable. • Provide feedback to the State regarding document training delivery logistics checklist, which defines requirements on facilities, printed materials, and tools • Collaborate with State to address issues related to the training environment and questions about the training materials during End User Training • Provide TTT reference materials and conduct a review session to prepare State business process and policy SMEs who will participate in training delivery • Lead the development of the Phased Rollout Support Plan deliverable. Collaborate with the State Business Transition Team to plan on-site support needs prior to, during and immediately after go-live • Deploy Contractor resources to support the delivery of on-site support for the duration of the Pilot and 4 weeks after go-live for each wave, per Contractor and State agreed upon support resources and timeframes. The following number of contractors will be deployed: o Pilot + ONE Upgrade: up to 11 o Wave 1: up to 31 o Wave 2: up to 33 o Wave 3: up to 26

Project Area	Agency Responsibilities	Contractor Responsibilities
		• Prepare State and Contractor resources in the activities to be performed at each site
System Implementation	Participate in and support timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.7.3 of this SOW #2 • Establish criteria for go/no-go implementation decisions and make go/no-go implementation decisions as appropriate • Provide resources to support the development of cutover plan • Provide resource to support the approved cutover plan • Provide a Command Center Manager with the authority to make decision while the Command Center is effective	Perform timely and satisfactory completion of all Contractor Tasks included in the scope described in Section 2.7.3 of this SOW #2 • Participate in and make recommendations as input into go/no-go decisions • Develop cutover plan in collaboration with State • Lead execution of cutover based upon approved cutover plan • Provide leadership presence onsite for command center meetings.

Table 4: Responsibilities

Parking Lot

Integrated ONE System Functionality includes:

- Workflow automation inside the Worker Portal
- Automated business rules using Corticon Rules Engine – including real time eligibility determination to support the Applicant Portal
- Automated notice generation using HP ExStream
- Address validation service using Melissa Data
- Automated verification interfaces with the Federal Data Services Hub, the state Medicaid Enrollment System (MMIS), and the Oregon Employment Department
- Automated Bi-Directional Account Transfer with the FFM & Minimum Essential Coverage check for Medicaid benefits
- Integration with the existing document management service provided by DHS Imaging and Records Management System
- Integration of Computer Associates Identity & Access Management Solution to provide single sign-on integration with OHA's Active Directory

3.6.2 Key Performance Indicators: Measures of Business Success

The following Key Performance Measures are routinely collected by DHS's Performance Excellence Office. Implementation of a new Integrated Eligibility system is expected to "move the needle" on these indicators in the desirable direction:

- Customer Satisfaction: % of DHS Customers that rank the quality of DHS Service as good or excellent
- Employee Engagement: % of DHS staff that report medium-high or high level of engagement
- Accuracy:
    - % of SNAP PER QC reviews for SSP branch offices where accuracy measures 95% or better
    - % of TANF QC reviews for SSP branch offices where accuracy measures 95% or better
    - % of ERDC QC reviews for SSP branch offices where accuracy measures 95% or better
    - % of APD QC and QA reviews for APD branch offices where accuracy measures 95% or better
- Timeliness:
    - % of new SNAP Expedited and Non-Expedited applications meeting processing timelines
    - % of new SNAP Benefits issued within 0-1 days
    - % of APD cases with a redetermination date that is current or less than 1 month overdue compared to the total cases with a review date

3.6.3 Measures of Project Success and Completion

Project Success Measures:

•

• Project is completed on time in comparison to the latest approved baseline schedule.
• The last approved baseline schedule does not deviate by more than 10% from the schedule projected at Stage Gate 3.

• Project is completed within budget in comparison to the latest approved baseline budget.
• The latest approved baseline budget does not deviate by more than 10% from the budget projected at Stage Gate 3.
• The system satisfies all of the requirements in the Requirements Traceability Matrix at Stage Gate 3 as subsequently modified through the project's change management criteria.
• At the close of the warranty period, there are no Critical or Major defects remaining and the ratio of Minor defects remaining to the size of the system is below industry averages.

Project Completion Criteria
The project will be complete when all of the following are true:
• System has been in production through a six-month warranty period
• All contracted work has been completed and accepted, and final payments have been made to all vendors
• The Office of the State Chief Information Officer and the Legislative Fiscal Office have approved the project's Stage Gate 4 submission
• A steward for Operations and Maintenance is identified and has formally accepted handoff of the system
• The position responsible for post-project monitoring and reporting on measures of success has been identified and its occupant has formally accepted the handoff
• Final reports required by funders of the system, if any, have been delivered and accepted
• Project documentation has been assembled and archived consistent with agency and state records retention policies

DHS
Oregon Department
of Human Services

DHS|OHA

Information Resource Request

Department of Human Services
Integrated Eligibility Determination Project

VERSION LOG

Version	Description	Author	Date
1.0	Initial Draft	Karl Olmstead	12/02/2015
1.1	Revisions based on comments from Ed Arabas	Karl Olmstead	12/15/2015
1.2	Update to schedule	Karl Olmstead	1/15/2015
2.0	Updates to Schedule/budget due to re-baseline	Rob Midtun	2/28/2018

SIGN-OFF

Role	Name	Version	Comments	Date
Independent Project Director	Tony Black	2.0	Appoval via email	2/28/2018
Chief Information Officer DHS/OHA	Kristen Duus	2.0	Approval via email	2/28/2018

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1 DAS Information Resource Request

State of Oregon **Information Resource Request**

PROJECT NAME	**Integrated Eligibility Determination Planning Project**		
AGENCY	**Department of Human Services**	**DATE**	**11/24/2015**
DIVISION	**Director's Office, Office of the Chief Operating Officer for Technology**	**DAS Control #**	
AGENCY CONTACT	**Trisha Baxter**	**PHONE NUMBER**	**503-580-7853**

SERVICES SUMMARY

- ✓ System Design Programming
- ☐ Planning and Project Management
- ✓ Project Review
- ☐ LAN Consulting
- ☐ Education and Training
- ☐ Maintenance
- ☐ Other _____

PROJECT COST SUMMARY
(Including development and operating costs)

ITEM	V1.2	UPDATE V2.0
Hardware	$ 0.0M	$ 2.7M
Software	$ 3.5M	$ 11.7M
Services	$ 101.6M	$ 218.9M
Other	$ 21.0M	$ 111 M
TOTAL	$ 126.1M	$ 344.3 M

_____
Agency Business Owner date

_____
Agency Technology Manager date

ATTACHMENTS
☐Statement of Work ✓ Business Case Analysis ☐ Feasibility Study
☐ Strategic Plan ☐ Other _____

DAS COMMENTS:

_____
CIO Analyst date

_____
State CIO (or designee) date

NOTE: Guidelines for completing this form are contained in the DAS/Information Technology Investment Review/Approval Policy

PROJECT NAME	Integrated Eligibility Determination Planning Project		
AGENCY	Department of Human Services	DATE	11/24/2015
DIVISION	Director's Office, Office of the Chief Operating Officer for Technology	DAS Control #	
AGENCY CONTACT	Trisha Baxter	PHONE NUMBER	503-580-7853

PROBLEM STATEMENT ***(Identify problem, opportunity, or mandate [legislative, Federal, etc.]. Include summary statement of business process(es) and stakeholders affected.)***

Background

Oregonians do not currently have the ability to apply for Non-Modified Adjusted Gross Income (Non-MAGI) Medicaid through a self-service portal via an on-line application. Additionally, while individuals currently may utilize an on-line application for Oregon's Supplemental Nutritional Assistance Program (SNAP) or with manual process supplementation for Temporary Assistance to Needy Families (TANF) or Employment Related Day Care (ERDC), the systems supporting the application does not link to a benefit authorization system. Department of Human Services (DHS) eligibility workers must engage in manual application processing activities, with little to no automation. Changes to regulations from federal agencies present challenges for eligibility workers when applying those regulations to each applicant's unique situation.

Oregon Department of Human Services seeks to reduce manual processing and reduce the reliance on legacy systems in support of Non-MAGI Medicaid, SNAP,TANF and ERDC eligibility determinations. The purpose of this project is to assess possible alternatives for the automation of eligibility processing, determine and develop the legacy system interface requirements to reduce or eliminate manual input, and provide a web-based front-end applicant portal to support customer self-service for at-minimum, Non-MAGI Medicaid, and potentially other human service programs (i.e., SNAP, TANF, Employment Related Day Care).

Opportunity Definition

The Oregon Health Authority (OHA), the state's designated Medicaid agency, has recently implemented a new system for MAGI Medicaid eligibility determinations. That system is called Oreg**one**ligibility, or ONE, and is the result of transferring the State of Kentucky's Affordable Care Act compliant state-based marketplace solution (*kynect*) for use in Oregon.

In late 2015, Kentucky rolled out an extension to the system that OHA has transferred to Oregon. That extension supports eligibility determinations for the following programs:

- Supplemental Nutrition Assistance Program (SNAP)
- Temporary Assistance to Need Families (TANF)
- Medicaid Waiver Management Applications
- Child Care

Given CMS direction that it will only provide enhanced funding match for extending the ONE system, the time is clearly right to consider extending ONE to support Non-MAGI Medicaid eligibility determinations and eligibility determinations for other DHS Human Service programs too.

The high-level business objectives driving this effort are:

- Allowing applicants to apply for benefits on-line, reducing the need to travel to local offices and reducing the need to provide duplicate information when applying for benefits from more than one program
- Automating manual processes in order to:
    - Reduce the amount of time that elapses between completing an application and making an eligibility determination
    - Reduce the amount of time that staff must spend creating, reviewing, and acting on each application
    - Reduce the rates of errors in making eligibility determinations
- Allowing for seamless sharing of information and transfer of cases among program staff

On August 10, 2011, three federal agencies (Centers for Medicare and Medicaid Services (CMS), Food and Nutrition Services (FNS) and the Administration for Children & Families (ACF)) announced a time-limited, specific exception to the cost allocation requirements set forth in Office of Management and Budget (OMB) Circular A-87. These provisions generally require the costs associated with building shared state-based information technology systems to be allocated across all benefitting programs. The exception reflected a federal focus on streamlining enrollment in health and human services programs while leveraging funding efficiencies at the state-level. On July 20, 2015, the three agencies extended the exception for an additional 3 years, through December 31, 2018, and provided additional guidance on how states may take advantage of it to leverage these investments to better serve consumers' multiple programs and needs.

AGENCY ANALYSIS ***(Identify alternatives considered and significant reasons for the alternative chosen. Include summary of agency analysis related to cost/benefit, feasibility, risk assessment, impacts on current environment, and other relevant business factors.)***

The CMS policy to fund only a single financial eligibility system per state and the fact that Medicaid Title XIX will provide 90 percent of the funds needed for the system means that Oregon's only viable alternative to the status quo must include enhancement of the ONE system to support Non-MAGI Medicaid eligibility determinations. DHS has explored four possible courses of action, including continuing in the current state. These are the alternatives:

Alternative #1: Implement Non-MAGI Medicaid Eligibility Determination into the ONE System
Under this alternative, the ONE system would be extended to support Non-MAGI Medicaid eligibility determinations and service authorization to community-based care programs only. This approach limits the scope of DHS programs that would be affected. It requires transfer of the Kentucky system, removal or disabling of the functionality in that system supporting

programs like SNAP and TANF, and customization for Oregon's Non-MAGI Medicaid program. This approach would use 90/10 federal funding.

Alternative #2: Implement Integrated Eligibility Determination into the ONE System
Under this alternative, the ONE system would be extended to support Non-MAGI Medicaid eligibility determinations and SNAP, TANF, and ERDC determinations, as well as service authorizations for community-based care programs. This approach involves a wider range of DHS programs. It avoids the risk and expense of removing functionality for these programs from the Kentucky system. It requires potential customization for a larger number of Oregon programs. This alternative could be rolled out all at once or it could be phased-in program-by-program. This approach would use Medicaid 90/10 federal funding to the benefit of other programs, which would only have to fund parts of the solution that were benefitting those programs exclusively.

Alternative #3: Acquire External Eligibility Determination Services from another State
Just like Alternative #1, this alternative would extend ONE to support Non-MAGI Medicaid eligibility determinations only. Like Alternative #2, it would support eligibility determinations for the SNAP, TANF, and ERDC programs. However unlike Alternative #2, that support would be outside of ONE. In this alternative, DHS would contract with another state to support SNAP, TANF, and ERDC eligibility decisions. At a minimum, that would involve modifying the partner state's system for those programs to accept applications from Oregonians and make eligibility determinations based on Oregon's rules. Limiting factors include lack of integration of Non-MAGI Medicaid program eligibility with MAGI program eligibility and recording of Oregon-specific MAGI, CHIP, and CAWEM rules. The project team was unable to identify a state where this approach is being used. Therefore, cost estimates for this alternative were unattainable.

Alternative #4: Do Nothing
Under this alternative, there would be no additional investment in the ONE system and no acquisition of eligibility services from another state. Improvements to current processes would be limited to those that arise naturally through the DHS's continuous improvement program. This alternative means losing the opportunity for enhanced federal funding to improve IT systems and thus results in greater cost in state funding for future enhancements.

Section 4 of the attached business case describes the costs, benefits, and risks of each of the alternatives. They are summarized here:

Cost, Benefits, and Risks Summary

Alternative	Project Cost	Program Benefits from Project	Overall Risk
1. Implement Non-MAGI Medicaid Eligibility Determinations	~$80.3M	Medicaid	Low
2. Implement Integrated Eligibility Determinations	~$126.1M	Medicaid, SNAP, TANF, ERDC	Medium
3. Acquire Eligibility Determination Services from Another State	Unknown	Medicaid, SNAP, TANF, ERDC	High
4. Do nothing	~$4.0M		High

Based on that analysis, DHS intends to pursue Alternative #2, Implement Integrated Eligibility Determination. This means extending the ONE system by transferring, configuring, and customizing Kentucky's Non-MAGI Medicaid, SNAP, TANF, and ERDC eligibility system to Oregon.

PROJECT SUMMARY ***(Provide summary narrative of the current project. Include summary statement of work, community/stakeholder impact, enterprise implications and opportunities, and alignment with the*** **State of Oregon Enterprise Information Technology Strategy** ***and published enterprise architecture and standards.)***

Section 5 of the business case sets out a tentative schedule that would implement the expanded, integrated eligibility determination system in mid-2018. These are the key project milestones.

Schedule Milestone v1.2	**Expected Date**
Stage Gate 2 Approval	December 2015
Independent Quality Assurance Vendor Under Contract	December 2015
Stage Gate 3 Approval	February 2016
System Integrator Under Contract/Fit-Gap Analysis Begins	March 2016
Fit-Gap Analysis Complete; Design/Development Begins	July 2016
Re-Baseline Based on Fit-Gap Findings	August 2016
Design and Development Iteration #1 Complete	April 2017
Design and Development Iteration #2 Complete	July 2017
Design and Development Iteration #3 Complete	November 2017
End-to-End User Acceptance and Regression Testing Complete	May 2018
Pilot Implementation Begins	July 2018
Roll Out Begins	September 2018
Stage Gate 4 Approval	June 2019
Project Complete	June 2019

Schedule Milestone v2.0 Re-Baseline	Expected Date
Project Planning Begins	July 2015
Stage Gate 1 & 2 Submission	December 2015
Stage Gates 1 & 2 Approval; Federal Advance Planning Document Approval	February 2016
System Integrator under Contract; Fit-Gap Analysis Begins	April 2016
Stage Gate 3 Submission	July 2016
Stage Gate 3 Approval, LFO Approval, Federal Approval of DDI SOW	September, 2016
Design Phase (Core)	September 2016 - March 2018
Iteration #1 Development & SIT Phase	April 2017 – September 2018
Iteration #2 Development & SIT Phase	April 2018- March 2019
End-to-End User Acceptance Testing Prep & Execution	October 2018- August 2019
OHA Upgrade & Production Pilot Period	September 2019-December 2019
Phase Implementation (3 waves)	February 2020 - July 2020
Roll Out Complete	August 2020
Stage Gate 4 Approval; Project Complete	January 2021
Warranty Complete	August 2022

These are the principal stakeholders:

- ***Oregonians applying for Non-MAGI Medicaid, SNAP, TANF and ERDC benefits***
- ***DHS Aging and People with Disabilities (APD) Field Offices*** statewide & ***Area Agencies on Aging (AAA)*** which are typically county-chartered organizations and under contract with the department. Collectively they deliver DHS's Non-MAGI Medicaid program including making initial and ongoing financial eligibility determinations for people over the age of 65 and people with disabilities who need assistance.
- ***DHS Self-Sufficiency Program (SSP) Field Offices*** which deliver DHS' SNAP/TANF/ERDC eligibility determinations
- ***Federal Partners, including Centers for Medicare and Medicaid Services, Food and Nutrition Services, Administration for Children and Families***

The proposed solution will be fully consistent with state and department IT architecture and standards.

Does this project conform to program and information technology related statutes, administrative rules, executive orders, and statewide policies? ✓ Yes ☐ No ☐ Don't Know
If not, please provide justification: _____

BUDGET IMPACT ***(Provide summary narrative of the budget and resource implications of this project, as well as its relevance to the core mission of the agency.)***

The preliminary estimate of the cost to implement the system in mid-2018 and operate it through June of 2019 is $126.1 million. Details and assumptions behind that estimate can be found in the attached business case.

Most of the cost will be eligible for a 90 percent federal match. Other portions will be eligible for a 50 percent match. The total state share will not exceed 20 percent.

A more detailed budget estimate will be developed as part of preparing for Stage Gate 3 review. That work will include establishing a precise expectation about the state share of the total cost.

Update February, 2018 v2.0 Re-Baseline:
The total Project one-time costs are estimated to be $344.3 million (July 2015-July 2020). This estimate includes the design, development, and implementation of the ONE IE & ME systems, the legacy systems work, the disaster recovery sub-project, all personal services (salary and benefits), IT professional services, hardware and software costs, hosting services, and training. Stage Gate 3 foundational documents have been updated and uploaded to OSCIO's enterprise Project and Portfolio Management (PPM) system such as an updated Business Case, v 3.0.

FUNDING SOURCE ✓ **General Funds** ✓ **Federal Funds** ☐ **Lottery Funds** ☐ **Other Funds**
If Other Funds, please identify source _____

CONTRACT SUMMARY ***(attach statement of work from procurement document)***
✓ **Personal Services** ☐ **Goods** ☐ **Trade Services** ✓ **PO/CRO/Task Order**
Contract Amount TBD **End Date** 12/31/2018 **Amendment #** _____

PRODUCT/HARDWARE SUMMARY	**HOST-BASED SOFTWARE**
Please indicate required hardware (if known):	☐ **System** _____ ☐ **LAN/WAN** _____ ☐ **Development** _____ ☐ **DBMS** _____ ☐ **Application** _____ ☐ **Other** _____

IRR COMPLETION PROCESS

At the commencement of an information technology-related project, agency prepares form, business case and any supporting documentation required.

Agency obtains Agency Business Owner and Agency Technology Manager signatures or e-mail approvals.

Agency sends IRR, business case and any supporting documentation to:

Department of Administrative Services
Chief Information Office
155 Cottage Street NE (4th Floor)
Salem, OR 97301

or by e-mail to: **IT_Investment.Review@das.state.or.us**

DAS will review and provide analysis related to completeness of the IRR and business case based on the context of the Information Technology Review/Approval Policy and potential enterprise applications and impact on enterprise programs.

If form is complete, IRR and accompanying analysis is forwarded to the State CIO for approval

OR

If form is not complete, documentation is returned to Agency with explanation.

After documentation is approved, the IRR is returned to the Agency with DAS Control Number.

Agency forwards approved IRR with procurement documents to Dept. of Justice and DAS State Procurement Office

Total Project Cost or Purchase Price:	Agency-Provided Supporting Documentation	Approval required
≥ $150,000	**Conform with Information Technology Investment Review/Approval Policy** **Information Resource Request** **Business Case** **Any additional supporting documentation**	State CIO
NOTE:	**Some projects may require Independent Quality Assurance Reviews as per the Technology Investment Strategy Development And Quality Assurance Reviews Policy Circumstances may include the following:** **Those projects that are required by legislative action or executive mandate to have independent reviews, and information technology projects that meet three of the following criteria, shall provide for an independent quality assurance review.** **The system, application or infrastructure affected by the project is considered mission critical by the affected agency or DAS.** **The project schedule exceeds one year in duration.** **The project scope includes changes or enhancements to systems, applications or infrastructure managed or maintained by more than one state agency or government entity.** **The complexity of the project is deemed medium or higher using the Department of Human Services, Business and Technical Assessment (Exhibit A) or similar tool that has been approved by DAS.** **The total project costs are estimated to be greater than $1,000,000.**	State CIO

Business Case for Medicaid Modularity Planning

Office of Information Systems

Date: 03/25/2020
Version: 2.0
Author: Sophia E. Grant

Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #			
AGENCY		DATE	
DIVISION		DAS CONTROL #	
AGENCY CONTACT		PHONE NUMBER	

The person signing this section is attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency Agency Head or Designee	
Name	
Signature	
Agency Executive Sponsor	
Name	(Date)
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
Name	
Signature	
State Data Center Representative, if required by the State CIO	
Name	(Date)
Signature	

This Section to be completed by DAS Chief Information Office (CIO) IT Investment and Planning Section DAS CIO Analyst	
(Name)	(Date)
Signature	
State CIO	
(Name)	(Date)
Signature	

Executive Summary

The OHA Office of Information Services (OIS) is a shared-service information technology organization supporting Oregon's two largest state agencies: the Oregon Health Authority (OHA) and the Department of Human Services (DHS). OHA is Oregon's single State Medicaid agency responsible for ensuring access to health services is available to Oregonians, while DHS is the agency responsible for providing access to all other public assistance benefits. The partnership between OHA and DHS and their alignment with business operations and technology services unites these two agencies in their common goal to establish streamlined Medicaid eligibility, improve access to care and service delivery, and expand coverage to more Oregonians.

Current Oregon MMIS is a monolithic system implemented in 2008. CMS has indicated that eligibility for continued federal funding is dependent on compliance with CMS mandates and evidence that states are committed to a thorough planning effort supporting a modular future state. The goal of the Oregon Medicaid modularity program is to move from a monolithic system to a modular Medicaid environment that facilitates efficient administration of Oregon's Medicaid program. Since Oregon does not need to replace its current MMIS in the immediate (near term) future, the focus of the Oregon Medicaid modularity program is to evaluate Oregon Medicaid enterprise architecture for possible improvements; and develop a strategy and plan for the Medicaid modularity activities. The Modularity program planning effort provides a long term roadmap for modernization of Medicaid related systems.

The goal of the proposed program is to support DHS and OHA in crucial planning activities to achieve compliance with CMS requirements and improve interoperability and sustainability of the technology solutions supporting Medicaid service delivery. Federal government will support funding of modularity planning activities at an enhanced 90/10 match rate. This level of federal support translates into substantial financial savings for Oregon to transform its existing Medicaid system to provide sustainable foundation into the future. Access to enhanced funding will allow Oregon to incrementally implement modular solutions over the next 5-7 years while shouldering only 10% of the primary costs.

Purpose and Background

Oregon's current MMIS is based on the DXC Technology Services LLC interChange Healthcare platform implemented in 2008. The MMIS was designed to support a fee-for-service model; there were extensive modifications implemented later to support Oregon's Coordinated Care Organization (CCO) capitation-based model. OHA intends to create an enterprise vision for transforming the way services and programs are delivered to Oregon citizens, going beyond technology. This encompasses a re-evaluation of processes and organization structures used to manage and deliver program services, efforts to work across organizational boundaries to more effectively manage and deliver health and human services (HHS) in Oregon, and transition from current operating models to an outcomes-based focus. This program supports core value of Innovation for both OHA (https://www.oregon.gov/oha/Pages/Portal-About-OHA.aspx) & DHS (https://www.oregon.gov/DHS/ABOUTDHS/Pages/index.aspx)

In 2016, the federal Centers for Medicare & Medicaid Services (CMS) issued regulations which represent a fundamental shift in the approach states must use to procure, implement, and obtain certification for their MMIS. The new modular approach championed by CMS involves packaging a business process or group of processes into a distinct "module" with open interfaces which can easily be integrated with other modules to

create a flexible, service-oriented architecture. Because the modules are independent components, they can be replaced in the future more easily and with lower risk and duration than a traditional "big-bang" MMIS replacement or the modernization overhaul.

The underlying rationale for Medicaid Modularity planning effort supports the fundamental principles of the OHA & DHS Strategic Plan to: 1) "*provide the agencies with tools & capabilities to automate workflows, decision making & business rules, while reducing manual, paper-based processes & increasing efficiency & effectiveness*" (https://teams.dhsoha.state.or.us/sites/ois/SiteCollectionDocuments/DHS_OHA%20Strategic%20Technology%20Plan%202013.pdf p 15) : 2) "*provide modular, common services & capabilities which promote agility, re-use, & capitalize on best practices leveraging enterprise capabilities*" https://teams.dhsoha.state.or.us/sites/ois/SiteCollectionDocuments/DHS_OHA%20Strategic%20Technology%20Plan%202013.pdf, p 15).

The modular approach also enables Agency to design and conduct a sequenced procurement and deployment of an end-to-end MMIS solution, prioritizing the implementation of modules based on business needs. Modularity offers many benefits to Agency, such as the ability to adapt to changes in state and federal policy, new programs and initiatives, and technological advancements in a timely and cost-effective manner and to increase innovation and potentially lower costs through new market entrants and greater competition. It allows Agency to focus on "best-of-breed", interoperable solutions.

Problem or Opportunity Definition

Oregon made numerous enhancements to its current MMIS. These changes impact 1,800 state users, 17,000 provider users, and over 1 million Oregonians receiving healthcare services. Despite various improvements, large sections of Medicaid enterprise system are from legacy technologies. In order to continue supporting its business mission, OHA needs to transform its business operations and modernize its IT ecosystem to align to rapid changes in healthcare delivery system.

Medicaid Modularity planning is highlighted in Healthy People IRM 2019-2021 (Sec 4.3.1, p 29) as this program responds to several key drivers of the Strategic Information Management Framework, identified in the Healthy People IRM 2019-2021. These drivers include: Federal mandates (sec 2.1.3 p 12), Modernization (Sec 2.1.5 p 13), Health System Transformation (Sec 2.1.7 p 14) and the Overall Driver of Aligning Strategy, Priorities & Plans (Sec 2.2 pp 14-15). The program aligns with the overall Agency vision of investing for sustainability & agility (Sec 2.4 p 17). Planning effort will comply with all relevant federal, state, and agency requirements, including OHA 2019-21 Affirmative Action Plan, DHS office of Equity & Multiculturalism Policy & Processes and DHS-OHA Reasonable Accommodation policy.

OHA completed its first MITA SS-A in 2013 to review existing capabilities and determine future needs. In the early stages of the MITA SS-A, it was determined that even the current MMIS implemented in 2008 is unlikely to meet future business needs of OHA. An update to MITA SS-A will identify the current level of maturity of a broad range of organizational processes and include organizational change management recommendations to improve its level of maturity across a broad spectrum of Organizational Change Management practices.

The move to modularize Oregon Medicaid Enterprise Systems (MES) is federally mandated through a letter issued to State Medicaid Directors on Aug 16, 2016. CMS requires all states to plan for and implement modular technology solutions in support of Medicaid programs. Oregon MES needs to be updated with modular functionality to eliminate redundancy, duplication of effort and waste of IT assets. Modularity planning effort will be led by vendor resources and agency FTEs that will be dedicated to this effort. The planning activities have been scheduled considering other large agency-wide strategic initiatives to ensure critical business resources will be available to support the planning effort. Agency has an established appropriate governance structures to adequately oversee this investment, as outlined here: https://dhsoha.sharepoint.com/teams/Hub-SS-OIS/SitePages/IT-Governance.aspx Additional processes will include the following elements: engaged executive sponsorship, steering committee, vendor and contract management, change control and stakeholder representation processes.

OHA is soliciting for planning consulting services around Medicaid modularity. Consultant will be tasked with several critical activities: 1) update of the current MITA State Self-Assessment (SS-A), 2) create of the strategic modernization roadmap and 3) prepare for procurement activities to solicit for and acquire services of SI & PMO vendors for Medicaid Modularity along with individual module acquisition strategy that meets Agency needs.

Medicaid Modularity planning will take a holistic approach, looking at a broad range of technological, budgetary and business process challenges OHA will face as it moves from a single MMIS into the modular environment to address the wide variety of business needs. The consultant will produce a roadmap of modernization projects that span multiple biennia, which will allow for long term budget planning, using the approach that considers:

- Agency's short- and long-term goals and priority initiatives and the vision and expected outcomes of the Medicaid modularity.
- The ability of the market to support Agency's vision for the Medicaid modularity with modular offerings versus custom development.
- The grouping and sequencing of modules for federal funding requests, procurement, and implementation to support the Medicaid modularity.

Alternatives Analysis

Two other (*less desirable*) alternatives include:

Do Nothing – continue to extend the existing support contract with DXC (that, per CMS guidelines, cannot be continued *indefinitely*). The current MMIS was implemented 12 years ago with optional M&O contract that will expire in 2022. Maintaining the current state will cause Oregon to miss a unique opportunity to streamline Medicaid related systems while taking advantage of enhanced FFP. CMS expects Oregon to demonstrate a strong commitment to plan and execute a modular Medicaid Enterprise environment in compliance with CMS mandates. Non-compliance with CMS mandates will lead to significant negative financial ramifications for Oregon – loss of enhanced funding for enhancements or renewal of the system and doubling of state fund requirements for M&O expenditures.

Implement another State's planning approach

Oregon could choose to bypass its own planning efforts and implement the planning approach of another state, leveraging its planning outcomes and RFPs to procure new modular solutions. This approach will likely result in a lack of a cohesive roadmap and executable plan to meet Oregon-specific needs and increase the overall risk of this crucial program. It is also likely, that the solutions adopted by another state either would require significant modifications to address Oregon-specfic requirements or would require significant business process and operational workflow reengineering.

Consequences of Failure to Act

- Lost opportunity to develop a modern, sustainable and scalable solution environment supporting Oregon Medicaid service delivery.
- Lost opportunity to leverage CMS enhanced 90% funding for future replacement of existing aging Medicaid supporting technology. In just 5 more years, the current MMIS solution will be 17 years old and will be approaching its end of life. The typical cost to replace MMIS systems is over $150 million. Without enhanced funding, the general fund share of a replacement would be over $75 million, compared to $15 million.
- Lost opportunity to negotiate competitive maintenance and operations vendor support as a result of increased competition. The current contract with DXC for maintenance and operations increases by 2% annually.
- Potential significant financial impact due to loss of CMS enhanced funding support for maintenance and operations. The current annual maintenance and operations cost is approximately $20 million per year. CMS funds 75% or approximately $15 million. If Oregon lost CMS enhanced funding, the federal funding level will drop from 75% to 50%. This will increase Oregon's need for GF for annual maintenance and operations from $5 million to $10 million per year.
- Potential significant financial impact due to loss of CMS enhanced funding support for system change requests and for major enhancement projects. System change requests average $10 million annually. Major enhancement projects range between $5-20 million. CMS currently pays 75% of the cost of system change requests and 90% of the cost of major enhancements. If Oregon lost CMS enhanced funding, the federal funding level will drop to

50%. This will increase Oregon's typical annual general fund change request and enhancement projects cost from under $4 million to over $11 million.

Conclusions and Recommendations

It is essential for OIS to engage in this federally funded effort to transform business and technical architecture of the Medicaid Enterprise Systems. The Strategic Advisor consultant is expected to provide experience and technical expertise and successfully develop Medicaid modularity roadmap for OHA. The underlying rationale for this planning effort supports the fundamental principles of the OHA & DHS Strategic Plan to: 1) "provide the agencies with tools & capabilities to automate workflows, decision making & business rules, while reducing manual, paper-based processes & increasing efficiency & effectiveness" (https://teams.dhsoha.state.or.us/sites/ois/SiteCollectionDocuments/DHS_OHA%20Strategic%20Technology%20Plan%202013.pdf, p 15) : 2) "provide modular, common services & capabilities which promote agility, re-use, & capitalize on best practices leveraging enterprise capabilities" https://teams.dhsoha.state.or.us/sites/ois/SiteCollectionDocuments/DHS_OHA%20Strategic%20Technology%20Plan%202013.pdf, p 15).

Medicaid Modularity planning will facilitate search for solutions that leverage investments to avoid silos and redundant expenditures and maximize the return on investment, while improving interoperability and sustainability of technology solutions that support Medicaid service delivery.

Business Case for *OEBB & PEBB New Benefit Management System*

Oregon Health Authority, Health Policy & Analytics, OEBB/PEBB

Date: June 2018
Version: 1.0
Author: Alice Vetter

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Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #	**Business Case for OEBB & PEBB New BMS**		
AGENCY	OHA	DATE	
DIVISION	Health Policy & Analytics	DAS CONTROL #	
AGENCY CONTACT		PHONE NUMBER	

The person signing this section is attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency Agency Head or Designee	
(Name) Ali Hassoun	(Date)
OEBB-PEBB Interim Director	
Signature	
Agency Executive Sponsor	
(Name)	(Date)
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
(Name) Kristen Duus	(Date)
DHS/OHA CIO	
Signature	
State Data Center Representative, if required by the State CIO	
(Name)	(Date)
Signature	

This Section to be completed by DAS Chief Information Office (CIO) IT Investment and Planning Section DAS CIO Analyst	
(Name)	(Date)
Signature	
State CIO	
(Name)	(Date)
Signature	

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Appendix A – POP Overview

Appendix B – Enrolled Senate Bill 1067

Executive Summary

The Oregon Educators Benefit Board (OEBB) and Public Employees' Benefit Board (PEBB) are the divisions of the Oregon Health Authority (OHA) charged with providing certain employee benefits to educators, state, and local government employees, respectively[1]. Over 283,000 Oregonians annually use the OEBB and PEBB Benefit Management Systems (BMS) to access benefit selections and enroll in benefits during their respective open enrollment periods. Members also use the BMSs throughout the year to select benefit plans and coverage levels upon hire, or update selections in response to qualifying events.

OEBB and PEBB's current BMS were developed ten (10) and fifteen (15) years ago respectively, and have undergone continuous development and enhancements over those periods. Maintenance and operational support, as well as annual updates to support benefit enrollment is currently provided by Perspecta (formerly DXC). Due to the number of changes made to the systems since their implementation, as well as custom written code, the systems have become costly to continuously update and maintain to provide the needed functionality.

The extension through June 30, 2021 of the existing Maintenance and Operation (M&O)/enhancements contract with Perspecta secured continued stability and support of the systems while alternatives could be assessed. OEBB and PEBB can now turn their focus to the long-term goal of replacing the existing systems with a robust, centralized, sustainable, and scalable benefits management solution, supporting the unified PEBB and OEBB business practice.

OEBB and PEBB are evaluating a longer-term strategy for a BMS replacement solution through the following objectives:

- Conduct preliminary market research – identify potential Benefits Management Solutions options and assess whether COTS, SaaS, Transfer System, or other alternatives provide the capabilities needed by OEBB and PEBB in administration of benefits.
- Evaluate the impact of State legislation – in the 2017 legislative session, Senate Bill 1067 directed OEBB and PEBB to merge administrative functions effective immediately; OEBB and PEBB are determining how the merger will inform future OEBB and PEBB benefits management contracts, and potential Request for Proposals (RFPs).
- Determine funding needs – the agency must assess the budget required to support planning and implementation of a new solution supporting benefits management and enrollment for PEBB and OEBB (including resources required), determine the source of funding, and secure such funding for the duration of the project.
- Issue a competitive solicitation (RFP) – the solicitation will be inclusive of fully detailed technical documentation of the solution (including any enhancements over the life of the contract), comprehensive Business Continuity/Disaster Recovery planning and services, and will consider the capabilities available in best-of-breed benefits management solutions. The outcome of this process will provide a secure foundation to procure and implement a new BMS solution, and resources to support implementation and ongoing maintenance and operations.

[1] See ORS 243.135 and 243.866

Purpose and Background

Purpose

OHA's Health Policy and Analytics (HP&A) Division is submitting this Business Case on behalf of its OEBB and PEBB programs in support of comprehensive planning analysis, for the purpose of developing a request for proposal (RFP) for a benefit management system replacement project. The system project would be jointly administered by both programs.

Background

OEBB and PEBB are the divisions of OHA charged with providing certain employee benefits to educators, state, and local government employees, and handle benefits administration for these members through separate benefits management solutions. OEBB and PEBB incorporate utility-like fees for members and entities/agencies in rates charged for benefits administration, including use of these systems - see ORS 243.061-243.302, and OAR Chapter 101 and Chapter 111. In August 2002, PEBB contracted with Saber Software, Inc. (Saber) to design, develop, and implement an integrated BMS called pebb.benefits (or PDB) for the Public Employees Benefit Board. In April 2008, OEBB contracted with Saber to design, develop, and implement an equivalent BMS called MyOEBB based upon the PBD system. These systems provide benefits selection and management for more than 283,000 Oregonians representing most state agencies and education districts. After several acquisitions and company mergers, Perspecta is now the contracted service provider of maintenance, support, and enhancements for both OEBB and PEBB's Benefit Management Systems.

OEBB and PEBB benefit management systems have been in service over ten years and are highly customized with nearly all code tailored for each program's customer based needs. Over the years, the systems have become more and more complex, resulting in an increased likelihood for security vulnerabilities, further reliance on contracted developers who are familiar with these specific systems, and increasing costs for ongoing operations and maintenance.

An analysis of the two systems and a resulting "Technical Assessment Report of the Benefit Management System" was produced in early 2015. The report notes that both systems are supported with obsolete technologies lacking significant historical documentation, and candidates for transitioning to a more modern and stable solution. The continued reliance upon the older base code and architecture of these systems further constrains OEBB/PEBB to dependence on Perspecta for technical expertise, while remaining responsible for managing the tendency for accruing technical debt inherent to a custom solution. Other recommendations were followed, including implementing hardware and software system upgrades to remedy issues identified in the report, and to allow OEBB and PEBB to continue meeting their statutory responsibilities until the replacement solution would be implemented.

To ensure system support stability and enable OEBB/PEBB to focus on planning for the necessary and eventual replacement of their systems, OHA has extended its existing contracts with DXC for 3.5 years until 2021, which will also end the special procurement period granted by DAS. In the 2017 legislative session, Senate Bill 1067[2] directed OEBB and PEBB to merge administrative functions and operations of the programs. The "pebb.benefits" and "MyOEBB" legacy Benefit Management Systems (BMS) are

[2] See Appendix B – Enrolled SB 1067

becoming increasingly costly and challenging to support, additional gains in efficiency which would be supported through technology automation would be difficult at best to realize. The primary goals of this business case and supporting Policy Option Package are the same: provide a modernized, centralized, standardized, supportable, and scalable solution to replace both benefit management systems for educators and public employees, with the ability to accommodate the administrative and organizational changes subsequent to SB 1067, while implementing and maintaining more rigorous security best practices.

The near and longer-term plans set forth in this Business Case align with the DHS/OHA Strategic Technology Plan (STP) Initiatives:

- **Business Automation**
  While the current BMS solutions have provided significant efficiency gains, the multitude of options now available provide greater functionality and capability to further automate and streamline essential business processes, including support of dependent eligibility verification

- **Dynamic Needs Supported by Seamless Technology Services**
  OEBB and PEBB's existing systems have been continuously enhanced to meet the needs of the member populations served, and the program staff responsible for overseeing benefits administration; replacement solutions will be reviewed and assessed for additional capabilities including modularity, agility, reusability, and incorporation of best practices in benefit administration

- **Enables Connectivity Anytime, Anywhere, in Multiple Ways**
  The current solutions provide connection capability via multiple interfaces, but alternatives solutions offer expand capabilities to better meet member, staff, and partner needs through inclusion of mobile devices

- **Trusted Source for Health & Human Service Data**
  The member information collected in the existing systems is organized in such a way as to allow searching and reporting capabilities, but lacks the capacity to provide predictive analytics, which may be available with more modern solutions

Problem or Opportunity Definition

Problems

Several issues currently exist with the OEBB and PEBB BMS solutions:

Technology and Integration Issues

- Dated software code and architecture lacking proper documentation
- Lack of integration of business functions, such as financial management and dependent eligibility verification, into a single system has resulted in multiple one-off systems; this has resulted in maintaining sensitive data across multiple systems
- Contact Management System in BMS doesn't link with all OEBB and PEBB processes
- Lack of user notification capabilities

- Communications based on exports from criteria in BMS, then OEBB / PEBB staff send to OHA communications for printing and mailing (e.g. 12-month wait letters, Health Assessment reminders, etc.)
- Maintenance and enhancements performed on BMS' often result in new bugs or errors
- Applications developed using older, more difficult to support coding language

Vendor Issues

- Lack of complete, current system and technical documentation
- High rate of turnover for vendor developers and technical staff, as well as project management and account staff due to frequent organizational changes
- No provisions or enforcement mechanisms in existing vendor contracts to enforce regulations, standards, best practices, or methodologies
- Service Level Obligations do not specify penalties for vendor's failure to perform
- Business continuity and disaster recovery services not included in current contracts

Processes done outside of both OEBB and PEBB BMS

- Financial management including invoicing to entity-customers, individual subscribers, Consolidated Omnibus Budget Reconciliation Act (COBRA) benefits administrators, and other third parties, which then OEBB and PEBB must reconcile back to carrier payments (currently handled in Microsoft Access)
- COBRA is managed by a 3rd party vendor (currently Benefit Help Solutions for OEBB and PEBB)
- Open Enrollment Plan comparisons, training and reference pricing handled in other tools
- Notifications (e.g. COBRA, reminders for those who haven't enrolled during open enrollment, and other required notices)
- Dependent eligibility verifications (e.g. birth certificates, marriage certificates, etc.); validation of eligibility currently documented in Microsoft Access
- Wellness programs owned and managed by carriers (e.g. Health Assessments, Tobacco, Diabetes, Weight Watchers, etc.)
- Appeals Process (managed using Word, Excel, Outlook, faxes, and shared drive)
- Manual entry of plans / carriers (2 OEBB), Qualified Status Changes (QSCs), rates (5 OEBB), member changes, and corrections (700+ plans entered for OEBB in 2016; PEBB 3-4 staff perform manual data entry)
- Reporting is currently performed using Business Objects which uses Crystal Reports, which must be maintained separately

Opportunities

OEBB and PEBB share the goal of implementing a centralized, standardized, supportable, and scalable solution to replace both OEBB and PEBB's systems, which will provide easier enrollment, better coordination of benefits management, improved access to plan information, and enhanced integration with other tools that improve the overall experience for all customers and users. Additionally, this presents the opportunity to accommodate the administrative and organizational changes subsequent to SB 1067, while implementing and maintaining more rigorous security best practices. The Manadatory and Value Added solution requirements identified in the Alternatives Analysis section below further detail potential gains anticipated through implementing a replacement solution.

The objective of this initial phase will be to outline a plan for system replacement including:

- Conduct preliminary market research to identify potential Benefits Management Solutions options
- Identify HP&As strategy for procuring a unified system supporting OEBB and PEBB
- Determine funding options and procurement approaches
- Issuance of an RFP to procure a replacement solution, and if needed, secure the services of a systems integrator
- Develop a written Transition Plan through partnership between OEBB/PEBB, OHA's Office of Information Services (OIS), ETS, and Perspecta

Alternatives Analysis

OEBB, PEBB, and OIS are committed to moving forward with the initiation and planning process for a new system, including prioritizing resources, documenting detailed requirements, and performing a full alternatives analysis. As the replacement of the OEBB and PEBB BMS solutions will require significant OIS and business resources, the estimates provided herein cover a significant workload in preparation of the expected project to implement the yet to be determined solution. To lay the groundwork for such a project, OIS intends to aid OEBB and PEBB at this point of the project's concept origination phase with fully identifying functional and non-functional requirements, and detailing a comparative analysis of the alternatives. This effort will include the development of a high-level business case (this document), preliminary risk assessment, an overall project plan, and potentially initiating a Request For Information (RFI) process to support both internal and external (DAS OSCIO) approval.

Assumptions

- OEBB and PEBB resources will be dedicated for requirements gathering, initiation, and planning phases
- Funding will be available to cover the cost of continued vendor support of the systems
- OHA and DAS agree that aggressively pursuing transition to a new, sustainable replacement benefits management solution is preferable to continued reliance on the existing solutions with the current system vendor, or transitioning the maintenance and support work to a new vendor

Solution Requirements

Viable solutions should include, but are not limited to the following requirements:

Mandatory

- Role-based access for internal OEBB and PEBB access, as well as for external groups including:
    - Plan carriers
    - Members
    - Entity admins
    - Wellness vendors
    - Other state and local government agencies
- Compliance with federal and state security and privacy requirements

- Reporting (e.g. canned, ad hoc, and self-service for carriers, entities, school districts, and other state agencies)
- Contact management (e.g. comments, chat, integration with phone system, member profile, appeals, dependent eligibility verification, tracking of communications, help desk ticketing, etc.)
- Online Help for OEBB and PEBB staff, members, carriers, and other vendors
- Self-service administrative capabilities (e.g. OEBB and PEBB would have the ability to manage history of changes to qualifying events, etc.)
- Expanded automated error checking / data validation
- Compatibility with commonly used browsers, devices, mobile applications, and operating systems
- Ability to import data into, and export data from solution, in multiple formats
- Financial management including invoicing to entity-customers, individual subscribers, COBRA benefits administrator, and other third parties
    - Solution allows OEBB and PEBB to reconcile back to carrier payments
- Notifications (e.g. COBRA, reminders for those who haven't enrolled during open enrollment, and other required notices, etc.)
- Dependent eligibility verifications among, and between OEBB and PEBB member groups
- Integrated appeals process

Value Added

- Single sign-on for members to access carrier accounts
- COBRA managed as part of the integrated solution for OEBB and PEBB instead of in a third-party vendor's solution
- Wellness programs managed in integrated solution for OEBB and PEBB (e.g. Health Assessments, Tobacco, Diabetes, Weight Watchers, etc.)
- Open Enrollment support tools
    - Plan comparison tool integrated into solution for OEBB and PEBB to show premium amounts, plan benefits, and other items required for Open Enrollment
    - Provider searches
    - Medical home searches
    - Health assessments
    - Premium quotes
- Trainings and webinars integrated into solution for OEBB and PEBB
- Integrated reference pricing (information based on plan for services)

Alternatives

For this high-level business case, a detailed view of alternative solutions has not been prepared. During the planning phase, the RFI and/or RFP will uncover requirements, as well as performing a formal alternatives analysis, and initiation/planning preparations for commencing with a major project initiative.

Note: Analysis, planning, and initiation will require dedicated OEBB and PEBB staff time to aid with documenting and validating requirements.

Cost

OIS estimates a duration of 8 to 12 months to adequately cover this initial phase of project preparation prior to vendor solicitation, solution identification, implementation and transition. Detailed estimates will need to be developed to forecast the time and budget required for project execution, solution implementation, close out, and transitioning to operations & maintenance. The following high-level cost estimates have been gathered for Phase 1 Planning:

OEBB / PEBB Positions	**Duration**	**Cost**
Operations & Policy Analyst 3 position "Program Business Analyst"	12 months	$140,028
Operations & Policy Analyst 4 position "Program Project Manager"	12 months	$173,465
Estimate:		$313,493
OHA OIS Positions		
Information Services Specialist 8 "Technical Project Manager"	12 months	$157,533
Information Services Specialist 7 "Business Systems Analyst"	12 months	$147,679
Estimate:		$305,212
Professional Services		
"IT Strategic Advisor"	12 months	$375,000
Total 1st year package estimate (4 FTE + 1 Contracted Resource)		**$993,705**

This information is identified in a Policy Option Package, currently under development[3]. Funding would be through Other Funds category, provided by OEBB and PEBB Administrative Fees attached to plan premiums.

Benefits

OEBB and PEBB will expect to realize cost efficiencies with lower maintenance and operations costs for a new combined system. Program efficiencies anticipate full integration with finance and budgeting, COBRA administration, wellness program administration, and other business functions that are not currently integrated. A new system will also reduce duplication between programs and the use of "one-off" systems. Soliciting for a new, consolidated system will enable OEBB and PEBB to establish a strong on-going support contract with terms favorable to the State, and position the agency to better manage the technical debt associated with a benefits solution.

As stated in the Background section above, this initiative also aligns with the following DHS / OHA Strategic Technology Plan (STP) Initiatives:

- Business Automation
- Dynamic Needs Supported by Seamless Technology Services
- Enable Connectivity Anytime, Anywhere, in Multiple Ways
- Trusted Source for Health & Human Service Data

Risk

The current OEBB and PEBB benefit management systems were built on antiquated legacy technology that now presents significant risks to properly maintain. The systems are costly and cumbersome to support due to the age and custom nature of the code upon which they were built. High turnover with contractor and account management staff compounds this problem, as it takes new staff a much longer period of time to understand the systems well enough to address identified issues.

[3] See anticipated costs in Appendix A (POP overview)

Though it has undergone a series of acquisitions and mergers, OEBB and PEBB have continued contracting with the same vendor from initial build to current maintenance and operations. This continued contractual relationship results in increased dependence on the contractor due to the age, high degree of customization, and complexity of the systems, without sufficient technical or architectural documentation. It is also cumbersome and costly to transition to a new vendor to support its maintenance and operations. Special procurement authority for the current contract ends in 2021.

Conclusions and Recommendations

Conclusions

Once DAS approval is achieved, OIS resources will work in partnership with OEBB/PEBB staff to create the detailed business case, project charter, detailed risk assessment, and fully developed project plans communicating how the project's intended scope, schedule, and budget will be managed. Business, functional, technical, security, and other requirements will need to be documented, that will establish the foundation for a Request for Proposals (RFP) to solicit potential solution providers. Project management resources will also be identified and assigned in this timeframe, as well as other necessary project team members to support initiation.

Recommendations

The project to replace OEBB and PEBB's BMS is expected to exceed $1 million. As a result, the initiation and planning processes need to begin as soon as possible. OEBB and PEBB need prioritization of OIS resources to support the effort required for commencing with a major project initiative. Additionally, OEBB, PEBB, and OIS will continue supporting development of the POP for consideration by the 2019 legislature, which will authorize additional funding of positions to support planning, coordination, project management, and implementation.

Consequences of Failure to Act

Not prioritizing the necessary resources supporting a replacement effort means OEBB and PEBB will continue using technology that is fragmented, non-standard, difficult to support, and is not scalable. OEBB and PEBB members would be at risk for benefits interruption if a replacement system is not implemented prior to existing vendor support expiration in 2021. OEBB and PEBB's BMS are not meeting all current business needs, which have grown since their original implementations in 2008 and 2003 respectively. OEBB and PEBB both seek to have more processes integrated into a new solution that improves communication and care for all member and user experiences.

OSCIO IT Investment Form

IT Investment Name:	OEBB-PEBB BMS Replacement System	Date:	07/03/2019
Agency:	Oregon Health Authority	Division:	Health Policy & Analytics, OEBB/PEBB
Agency Contact:	Jay Torres, Sr. Project Manager, OHA/OIS	Phone Number:	503-378-2798
Approving Business Owner:	Damian Brayko, OEBB/PEBB Deputy Director	Phone Number:	503-373-0800
Approving Technology Mgr.:	Kristen Duus, Chief Information Officer, DHS/OHA	Phone Number:	503-947-5378

Approving Business Owner — Date: 8/27/19

Approving Technology Manager — Date: 8/27/2019

Information Technology Investment Type(s):

☒ New Investment ☐ Renew/Life Cycle Replacement ☐ Other:

Information Technology Investment Description (What is being proposed and why):

Background:

OEBB and PEBB are the divisions of OHA charged with providing certain employee benefits to educators, state, and local government employees, and handle benefits administration for these members through separate benefits management solutions. Over 283,000 Oregonians annually use the OEBB and PEBB Benefit Management Systems (BMS) to access benefit selections and enroll in benefits during their respective open enrollment periods. Members also use the BMSs throughout the year to select benefit plans and coverage levels upon hire, or update selections in response to qualifying events.

OEBB and PEBB's current BMS were developed ten (10) and fifteen (15) years ago respectively, and have undergone continuous development and enhancements, with almost all of the software code custom tailored for each program's customer-based needs. Consequently, the systems have become increasingly complex, resulting in an increased likelihood for security vulnerabilities, further reliance on contracted developers who are familiar with these specific systems, and increasing costs for ongoing operations and maintenance.

Systems maintenance and operational support, as well as annual updates to support benefit enrollment, are currently being provided by Perspecta (formerly DXC) under an existing Maintenance and Operation (M&O)/enhancements contract now extended through June 30, 2021.

A technical assessment conducted in 2015 notes both systems are supported with obsolete technologies, lack significant historical documentation (some of which was addressed in the subsequent 2018 study requested by OSCIO) and are therefore candidates for transitioning to a more

modern and stable solution. The continued reliance upon the older base code and architecture of these systems further constrains OEBB/PEBB to dependence on Perspecta for technical expertise, while remaining responsible for managing the tendency for accruing technical debt inherent to a custom solution.

Finally, State of Oregon procurement standards require all vendors to periodically re-bid their services in order to ensure the best possible support and pricing. Given the current system technologies and business processes are outdated/unsupported, thereby restricting the addition of new, desirable functions and processes, this opportunity to better serve our fellow Oregonians comes well timed.

Problem Identification:

Several significant issues exist with the current OEBB and PEBB BMS solutions:

Technology and Integration Issues

- Dated software code and architecture lacking proper documentation.
- Lack of integration of business functions into a single system has resulted in maintaining sensitive data across multiple one-off systems.
- Contact Management System in BMS does not link with all OEBB and PEBB processes and also lacks user notification capabilities.
- OEBB/PEBB BMS staff must first manually create and export communications material before sending it to OHA communications for printing and mailing (e.g. 12-month wait letters, Health Assessment reminders, etc.)
- Maintenance and enhancements performed on BMS' often result in new bugs or errors.
- Applications developed using older, more difficult to support coding language.

Vendor Issues

- High rate of turnover for vendor developers and technical staff, as well as project management and account staff, due to frequent organizational changes.
- Existing vendor contracts have no provisions or mechanisms to enforce regulations, standards, best practices, or methodologies.
- Service Level Agreement Obligations do not specify penalties for vendor's failure to perform.
- Current contracts do not include business continuity and disaster recovery services.

Processes done outside of both OEBB and PEBB BMS

- Financial management including invoicing to entity-customers, individual subscribers, Consolidated Omnibus Budget Reconciliation Act (COBRA) benefits administrators, and other third parties, which then OEBB and PEBB must reconcile back to carrier payments (currently handled in Microsoft Access)
- COBRA is managed by a 3rd party vendor (currently Benefit Help Solutions for OEBB and PEBB)
- Open Enrollment Plan comparisons, training and reference pricing handled in other tools.
- Notifications (e.g. COBRA, reminders for those who haven't enrolled during open enrollment, and other required notices).
- Dependent eligibility verifications (e.g. birth certificates, marriage certificates, etc.); validation of eligibility currently documented in Microsoft Access.

- Wellness programs owned and managed by carriers (e.g. Health Assessments, Tobacco, Diabetes, Weight Watchers, etc.)
- Appeals Process (managed using Word, Excel, Outlook, faxes, and shared drive)
- Manual entry of plans / carriers (2 OEBB), Qualified Status Changes (QSCs), rates (5 OEBB), member changes, and corrections (700+ plans entered for OEBB in 2016; PEBB 3-4 staff perform manual data entry)
- Reporting (both customer-based and regulatory – i.e. ACA, IRS, etc.) is currently performed using Business Objects which uses Crystal Reports, which must be maintained separately

High-Level Business Opportunity:

OEBB and PEBB share the goal of implementing a centralized, standardized, supportable, and scalable solution to replace both OEBB and PEBB's systems. It is anticipated this shall provide easier enrollment, better coordination of benefits management, improved access to plan information, and enhanced integration with other tools that improve the overall experience for all customers and users. Additionally, this presents the opportunity to accommodate the administrative and organizational changes subsequent to SB 1067, while implementing and maintaining more rigorous security best practices.

Alternatives to be considered:

The assessment and recommendation of a solution will be based on current and projected operational requirements, business and technical process management, long-term support, and security, with a focus on customer services, commonality of functions, communications, training, security and overall product sustainability.

At this still early point of the project a detailed analysis of alternative solutions has not been developed. An initial baseline analysis of the present system will be conducted to properly identify areas which may lend themselves to improvement or replacement including, but not necessarily limited to, the following replacement alternatives:

- Upgrade/enhance current OEBB/PEBB systems (including consolidation of core processes and reporting methods) by current support vendor.
- Incorporation of BMS reporting and management into the current WorkDay HR platform.
- Outsourcing of operations and support to a third-party entity (e.g., IaaS, SaaS, Business Processes as a Service (BPaaS), External Service Provider/Integrator (ESP, ESI).
- Internal custom development and support of a state-funded, self-maintained software package and hardware platform (an "in-house" product).
- Development and release of a Request for Proposal (RFP) for competitive bidding by third party entities able to fulfill business, technical and sustainability requirements of the State.
- Transfer/leverage solution already being used by another public sector organization in Oregon or another state

OSCIO IT Investment Form

	Yes	No
1) Is the investment a project?	☒	☐
2) Will the investment have a Project Manager?	☒	☐
3) Will the investment include other agencies?	☒	☐
4) Will the investment include Information Asset Classification Level 3 or 4 data? (see DAS Policy 107-004-050)	☒	☐
5) Will the investment be for Cloud Services (as defined in Policy #107-004-150)	☒	☐

IT Investment Estimated Cost Summary

Hardware:	**$0**	**Software:**	**$6,300,000**
Services/Maintenance (projected over five years):	**$14,500,000**	**Personnel (Project) Adjusted for five years:**	**$4,500,000**
Source of Funding:	Other Funds	**Deadline for fund use:**	07/2021
Anticipated Start Date:	07/2019	**Anticipated End Date:**	07/2024
		TOTAL:	**$25,300,000**

NOTES:

1 - The initially approved POP amount of $1,993,396 by the legislature allows for work to be completed through the project planning phase. An added POP request will be made in CY2020 to obtain funding for the 21-23 biennium to enable final delivery.

2 – Personnel costs are based on 5 FTE project resources (2 each Project Managers and Business Analysts) from OIS and the business) plus a Strategic Advisor. Additionally, another 7 SMEs will be assigned as project resources with 10% each of their work time allocated to the project.

3 - Maintenance costs reflect anticipated 20% reduced expenses for the five-year period following implementation and delivery of the new system, on the assumption that the new system will replace some manual processes, newer technology is less expensive to maintain, and one system is cheaper to maintain than two. (Cost estimates based on costs for O&M related activity for the current systems).

Provider Time Capture (PTC)
Project Reboot
Business Case

DHS/OHA
APD and HSD

Date: 7/22/19
Version: v1.3
Author: Shannan Chaney

Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #			
AGENCY		DATE	
DIVISION		DAS CONTROL #	
AGENCY CONTACT		PHONE NUMBER	

The persons signing below are attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency Agency Head or Designee	
Ashley Carson-Cottingham	Date
Signature	
Agency Executive Sponsor	
Mike McCormick	Date
Signature	
Project Director	
Brandon Crews	Date
Signature	
CIO for OHA/DHS	
Kristen Duus	Date
Signature	

This Section to be completed by DAS Chief Information Office (CIO) IT Investment and Planning Section DAS CIO Analyst	
Shelly Lofgren	Date
Signature	
State CIO	
Terrence Woods	Date
Signature	

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Purpose

The primary need for the Provider Time Capture (PTC) Project is to meet the Electronic Visit Verification (EVV) requirements of the 21st Century CURES Act. The CURES act was designed to improve the quality of care provided to individuals through furthered research, enhanced quality control, and strengthened mental health parity. The following data elements are required to be captured electronically at the time of service: Date of Service, Person Providing the Service, Person Receiving the Service, Time the Service Begins and Ends, Location of Service, and Type of Service Performed.

This document will help establish the scope of the project and contains an analysis of available options including the associated benefits and risks to identify a viable solution for a successful outcome. In addition, the solution will ensure continuity of care for critical community services provided to individuals and their families by Homecare Workers (HCWs) and Personal Support Workers (PSWs).

***See Appendix A for Acronym List.*

Background

The Department of Human Services (DHS) and the Oregon Health Authority (OHA) programs utilize approximately 24,000 HCWs and PSWs to provide in-home care for approximately 19,000 individuals across Oregon. DHS and OHA have documentation requirements which apply to HCWs/PSWs who provide personal care assistance to older adults and people with disabilities. As of October 2013, the Fair Labor Standards Act (FLSA) required the records to include certain identifying information about the HCW/PSW and data about the hours worked. The law requires individuals and service providers attest services rendered are accurate. Due to the compliance deadline of January 2016 set by the Department of Labor (DOL), the State completed the implementation of a short-term solution to pay providers for time worked for Aging and People with Disabilities (APD) and Health Systems Division (HSD) in the Client Employed Provider (CEP) system using a paper process for services beginning October 2015. The Office of Developmental Disabilities Services (ODDS) instituted upgrades to their current Express Payroll Reporting System (eXPRS) platform to meet their needs. The State then completed the cross-system payroll components (overtime and travel time) by the end of October 2016.

For APD and HSD, these records are being captured through manual processes. Paper timesheets are completed by HCWs/PSWs, and the data is entered manually into State systems by employees at State field offices and Type A and Type B Area Agency on Aging (AAA) offices. These manual processes are time intensive. In June 2015, the PTC Project was authorized to continue with the Request for Proposal (RFP) process for the long-term solution for APD, ODDS, and HSD. In November 2015, the RFP was posted for responses due by January 2016. Public Partnerships, LLC (PPL) was selected as the solution vendor for the project. In November 2016, stakeholders from across DHS and OHA gathered with PPL to discuss the possibility of combining the Financial Management Agent Services (FMAS) component with time capture. It was thought at the time the work to align the programs and modernize the approach taken would be more readily achievable. In conjunction with this, ODDS began using PPL for their FMAS needs in January 2017. The RFP outlined the desire for a provider payment option as an added value to the State. This was a direct need identified as a component of moving the State forward in the maturity models as defined by Centers for Medicare and Medicaid Services (CMS). The goal is to provide data that is timely, accurate, usable, and easily accessible to support analysis and decision making for healthcare management and program administration.

In mid-2017, ODDS officially withdrew participation in the design efforts of the PTC Project and have begun work on an enhancement for eXPRS to meet the EVV requirements. One of the key drivers for ODDS joining the project initially was the mobile application offered by PPL. Over time as the required system, policy, and

resourcing concerns were uncovered, using the same solution proved to be too significant a hurdle for ODDS. In November 2017, Stage Gate 3 was rescinded due to significant scope change and the continued struggles with PPL. Amendment 2 was executed in June 2018, to bring the State and PPL to an agreement to move forward based on the changes to the project scope from November 2017.

Due to delays, previously allocated technical resources from the Office of Information Services Solution Development and Delivery (OIS SDD) had been reassigned to the higher-priority Integrated Eligibility (IE) Project. In February 2018, OIS management notified Mike McCormick, the PTC Project Sponsor, that technical resources would not be available to the PTC Project until April 2019. This timing was contingent on the IE Project remaining on schedule, which has been extended by multiple months. The lack of dedicated technical resources caused a delay in progress on development tasks. This caused an additional complication with PTC Project scope, cost, and schedule.

The PTC Project reached a stage in which a re-evaluation of the project scope was necessary. The PTC Project Team worked closely with APD and HSD business and leadership, as well as OIS Project Solutions and OIS SDD, to create options to continue work on the project. Many options were considered, and it was decided to pursue an expanded scope to include FMAS with PPL in April 2018.

As the FMAS option was explored, PPL was presented with updated requirements to review for a cost proposal. PPL's cost proposal to include FMAS amounted to a 236% increase in the five-year cost. The PPL leadership changes and PPL's lack of knowledge of the out of box solution made it difficult for the PTC Project to understand configuration verses customization, which increased the risk in continuing the contract further. In January 2019, it was determined the cost increase was not in alignment with our responsibility around fiscal stewardship and it was decided to expire the contract via Amendment 3 with PPL and explore other options. As the Project continues to explore other options as it relates to EVV, Mike McCormick remains the PTC Project Sponsor supporting APD and HSD programs.

Estimated Project Expenditures

In the third quarter of 2016, the PTC Project began contracted work with the Design, Development, and Implementation (DDI) vendor. As of the Advanced Planning Document Update (APDU) in October 2018, the total CMS approved budget for the PTC Project was $9,569,050. As of May 2019, the cumulative budget spent for the PTC Project was $7,048,075. This included $3,407,622 for State staffing costs plus $3,640,453 for IT Vendor Services, which includes PPL and NTT DATA State Health Consulting, LLC (formerly Cognosante Consulting, LLC). Below are the breakdown tables for reference.

The below projections were compiled by federal fiscal year, based on a SaaS solution, and a completion date of September 30, 2021.

Project Expenditures	Total FFY19*	Total FFY20	Total FFY21	Total
State Staffing / Personal Services 90/10	226,909	1,755,101	2,894,015	**4,876,025**
Cost Allocation on Personal Services 90/10	6,123	263,265	421,862	**691,250**
IT Contractors - Professional Services 90/10	57,475	3,449,061	3,449,064	**6,955,600**
HW/SW Initial Purchase 90/10	0	548,208	548,208	**1,096,416**
Projected Yearly Spend	**290,507**	**6,015,635**	**7,313,149**	**13,619,291**

*This accounts for the remainder of FFY 2019, June – September

The total projected cost for Operations and Maintenance staffing and licensing for three years is $4,684,349. The breakdown of these costs is located in the Alternative Analysis section, under Option 6 – SaaS.
Below is the table for the total projected project expenditures:

Total Cost of Ownership for Five Years	
Cumulative Budget Spent to Date	$ 7,048,075.00
Budget Forecast through September 2021	$ 13,619,291.00
Three Year Operations and Maintenance Costs	$ 4,684,349.00
Total	**$ 25,351,715.00**

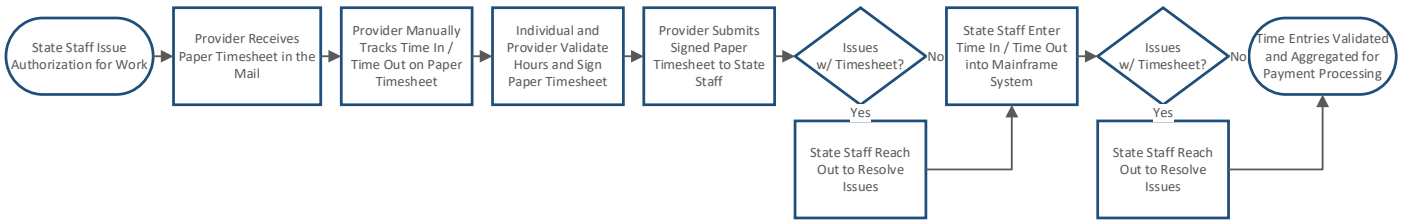
CMS has advised only one EVV solution will be funded per state, which has potential cost impacts and requires an inclusive solution. The Project is aware the APDU will need to go to CMS for review and approval for any updated costs. CMS will also be required to review any RFP or DDI contract.

**See Appendix B for the May 2019 Budget Update for more detailed information.

Current State Process

Currently, State Staff issue an authorization for the Provider to work for a specified Individual. HCWs/PSWs are then mailed a paper timesheet for a two-week service period. As they work, they are required to physically write the date, their time in, and their time out for each shift on the timesheet. A signature from the Individual or their representative is necessary when work has been completed to validate services were performed for the two-week period. The signed timesheet is then submitted to State Staff for additional verification to identify any issues i.e., start and end dates are filled out and legible, the timesheet is signed by the HCW and individual, etc. If there are no issues identified, State Staff enter the date, the time in, and the time out into the mainframe system for each shift the Provider reports. If State Staff identify any issues, they contact the Case Manager, Individual, or Provider to resolve the issues prior to entering the data. The time entries entered into the mainframe are run through additional system validations and aggregated for payment processing. If any issues are identified with the additional system validations, State Staff resolve these issues prior to the system aggregating the data for payment processing. The mainframe captures the Date of Service, Person Providing the Service, Person Receiving the Service, Time the Service Begins and Ends, and Type of Service Performed, but doesn't capture the Location of the Service. The mainframe system currently does not have the ability to capture these data elements in a real-time manner which is required for EVV.

See below for high-level current state process flow:

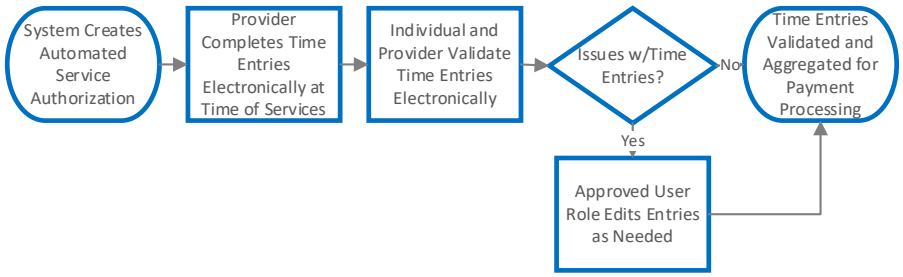


**See Appendix C for comprehensive Current State Process Flows.*

Future State Process

In the ideal future state, HCWs/PSWs will complete the enrollment process to receive an automated service authorization. HCWs/PSWs will electronically capture the required EVV data elements at time of service (Date of Service, Person Providing the Service, Person Receiving the Service, Time the Service Begins and Ends, Location of Service, and Type of Service Performed). If HCWs/PSWs are traveling directly from one individual to another to perform applicable services, departure and arrival time between individuals will be captured electronically. HCWs/PSWs will validate time entries and fix any issues they identify. The Individual or their representative will then validate entries to ensure services were performed as indicated on the timesheet. Specific user roles will have the ability to edit time entries as needed. Once time entries are validated, they will be aggregated for payment processing.

See below for high-level future state process flow:



***See Appendix D for comprehensive Future State Process Flow.*

EVV Solutions in Other States

After researching other state solutions, it was determined the most commonly used solution is Santrax by Sandata. According to the available data, 19 states are still in process of determining the solution or the information was unavailable. Based on the data compiled, most states with solutions identified have selected single vendor solutions. With many states already EVV compliant and more states in the implementation phase, the State has a lot of accessible information to draw from to make our solution work for our stakeholders.

***See Appendix E for detailed information on Alternative Analysis Out of State Solutions.*

Problem Examples

The implementation of the short-term solution to meet the FLSA requirements created a workload which was not accounted for in any workload model by DHS. The current manual process of State Staff keying information into the system from a paper timesheet is very time intensive and causes replication of existing data. Timesheets are stored locally, often in paper and electronic format, as well as being stored in the mainframe system. Additionally, this increases the risk of data entry errors which can result in inaccurate payments to providers. State Staff spend a significant amount of time communicating back and forth with providers due to timesheets being filled out incorrectly or time entries not being legible. This can potentially delay payments to providers. An estimated 70 full-time employees (FTEs) spend their time dedicated to manually entering provider time in and time out from a paper timesheet submitted by the HCWs/PSWs.

FMAS has been a topic throughout the life of the project and reflects the long-term vision of APD and HSD. The decision was made not to include FMAS in the initial phase of the project. With the exclusion of FMAS in the initial phase, there will still be a need to process payroll and claims through legacy systems. The Office of Financial Services (OFS) recommends claims processing stay in legacy systems to interface with Accounting Interface (AI) and State Financial Management Application (SFMA) for funding and reporting to CMS.

Opportunity Examples

Section 1903(l)(5)(A) of the 21st Century CURES Act provides that the system must be able to electronically verify, with respect to visits conducted as part of personal care services, the following:

1) the type of service performed;
2) the individual receiving the service;
3) the date of the service;
4) the location of service delivery;
5) the individual providing the service; and
6) the time the service begins and ends

Section 1903(l)(2) also requires states to provide a stakeholder process to allow input into the state's implementation of the EVV requirement from providers of Personal Care Services (PCS) and home health services, beneficiaries, family caregivers, and other stakeholders.

An EVV solution must be in place for personal care services starting January 1, 2020. If a state demonstrates to the Secretary that: (1) that the state has made a good faith effort to comply with the EVV requirements (including taking steps to adopt the technology used for an electronic visit verification system); and (2) that the state, in implementing such a system, has encountered unavoidable system delays, then the FMAP reductions shall not apply for calendar quarters in 2020 (for personal care services).

Compliance with the 21st Century CURES Act within the required implementation timeline will allow the State to avoid penalties. The good faith effort exception will allow for a January 1, 2021 implementation due date. The resulting penalties for non-compliance include a reduction of Federal Medical Assistance Percentages (FMAP) for Consumer-Based Care and In-Home Care expenditures beginning with a 0.25% on January 1, 2021. The percentage will increase to 0.50% by 2022, 0.75% by 2023, and 1% from 2024 going forward. See *'Option 10 - Cost of Doing Nothing'* in the *'Alternative Analysis'* section for cost estimates.

Being compliant with the 21st Century CURES act gives the State the opportunity to remove a significant burden from Providers, Field Staff, and System Teams. The savings in staff time will allow those staff to take on other responsibilities and allow case managers more time for person-centered planning and engagement.
It will also help improve the safety and security of vulnerable Oregonians by ensuring services are actually provided to the individual through monitoring location and real-time activity. By moving away from a manual process, it will save staff time and decrease the risk of data entry errors and erroneous payments to providers.

Lessons Learned Evaluation

The State requested the Quality Assurance (QA) vendor, Cognosante, prepare a Lessons Learned report to document project successes, challenges, and recommendations through collaborative information gathering sessions. This information will be used to identify areas of reinforcement and areas where mitigations are needed as the project reboots. The results of these sessions are comprehensive of the early stages of the project until the contract was expired with PPL.

***See Appendix F for Lessons Learned Report with mitigations added addressing recommendations.*

Goals, Objectives, and Measurements

Below is the list of Goals, Objectives, and Measurements (GOM) for the PTC Project, formulated utilizing the PTC Project Guiding Principles. The PTC Project Guiding Principles were drafted collaboratively and approved by APD and HSD program leadership, OIS management, and other impacted stakeholders.

Goals	Objectives	Baseline Measurements	Post Go-Live Measurement	Means and Frequency of Measurement (Report, Survey, Time Study, Process Mapping)
Goal #1: Comply with Federal requirements, including 21st Century Cures Act.	1.1 **Objective:** Establish use of Electronic Visit Verification (EVV) compliant recording mechanism(s).	N/A	Percentage of provider compliance.	Report – 30- and 90-days post pilot and statewide.
	1.2 **Objective:** Establish electronic approval of time entries by individuals.	N/A	Percentage of electronic approvals.	Report – 30- and 90-days post pilot and statewide.
	1.3 **Objective:** Capture the six required data elements for Electronic Visit Verification (EVV).	N/A	Percentage of data elements captured electronically.	Report – 30- and 90-days post pilot and statewide.
Goal #2: Improve program integrity.	2.1 **Objective:** Decrease number of time entry/reporting errors.	Total number of adjustments to paid claims both positive and negative 30 days prior to pilot for two pay cycles.	Compare total number of adjustments in the adjustments queue for reduction in errors.	Report – 30 days prior to pilot, and 45 days post pilot and statewide (adjustment reason codes used in post go-live reports).
	2.2 **Objective:** Decrease number of over/under payments.	Total number of over/under payments reported 30 days prior to pilot for two pay cycles.	Total number of timesheet adjustments in the adjustments queue that result in a change in pay.	Report – 30 days prior to pilot, and 45 days post pilot and statewide out of legacy system.

Goals	Objectives	Baseline Measurements	Post Go-Live Measurement	Means and Frequency of Measurement (Report, Survey, Time Study, Process Mapping)
	2.3 **Objective:** Decrease number of incidents of potential fraud.	Total number of potential incidents of fraud reported 30 days prior to pilot for the previous 6 months.	Total number of potential incidents of fraud reported post pilot and statewide.	Report – via Fraud Unit every 30 days prior and post pilot, through 90 days post statewide.
	2.4 **Objective:** Decrease number of errors in reporting travel time.	Total number of adjustments to paid claims positive or negative 30 days prior to pilot for two pay cycles.	Total number of adjustments in the adjustments queue post pilot and statewide.	Report – 30 days prior to pilot, and 45 days post pilot and statewide (adjustment reason codes used in post go-live reports).
	2.5 **Objective:** Increase reporting traceability processes and capabilities.	Record time between process steps pre-pilot.	Record time between process steps post-pilot.	Process Mapping – compare baseline durations with those 30 days post pilot.
Goal #3: Decrease workload on identified impacted groups.	3.1 **Objective:** Decrease workload for Voucher Clerks (Field Offices) and Provider Relations Unit (PRU) (Central Office) in voucher issuance and reprint processes.	Determine current workload for Voucher Clerks (Survey), and for PRU Staff (Time Study).	Establish workload for Voucher Clerks and PRU Staff 90 days post pilot and statewide.	Survey – send 90 days prior to pilot with 60-day deadline. Time Study – conduct visits 60 days prior to pilot, and 90 days post pilot and statewide.
	3.2 **Objective:** Decrease workload for Travel Time Clerks (Field Offices) and PRU staff in processing travel time.	Determine current workload for Travel Time Clerks (Survey), and for PRU Staff (Time Study).	Establish workload for Travel Time Clerks and PRU Staff 90 days post pilot and statewide.	Survey – send 90 days prior to pilot with 60-day deadline. Time Study – conduct visits 60 days prior to pilot, and 90 days post pilot and statewide.

Goals	Objectives	Baseline Measurements	Post Go-Live Measurement	Means and Frequency of Measurement (Report, Survey, Time Study, Process Mapping)
	3.3 **Objective:** Decrease workload for field staff in time entry and correction processes (time entry corrections and over/under adjustments).	Determine current workload for Field Staff (Survey), and PRU Staff (Time Study).	Establish workload for Field and PRU Staff post pilot and statewide.	Survey – send 90 days prior to pilot with 60-day deadline. Time Study – conduct visits 60 days prior to pilot, and 90 days post pilot and statewide.
	3.4 **Objective:** Decrease workload for staff in the payment correction processes (adjustments, exceptions, and corrections). (PRU and ITBS)	Determine current workload for staff to process all payment corrections via baseline from Objectives 2.1, 2.2, and 2.4.	Establish workload for staff post pilot and statewide via measurement from Objectives 2.1, 2.2, and 2.4.	Report – 30 days prior to pilot, and 45 days post pilot and statewide. Survey – send 90 days prior to pilot with 60-day deadline. Time Study – conduct visits 60 days prior to pilot, and 90 days post pilot and statewide.
	3.5 **Objective:** Decrease workload for providers in submitting time worked.	Determine current workload for providers.	Establish workload for providers post pilot.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.
	3.6 **Objective:** Decrease workload for individuals in approving time entries.	Determine current workload for individuals.	Establish workload for individuals post pilot.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.

Goals	Objectives	Baseline Measurements	Post Go-Live Measurement	Means and Frequency of Measurement (Report, Survey, Time Study, Process Mapping)
	*3.7 **Objective:** Decrease workload for staff in collecting, updating, and issuing payroll related documentation (W-2, W-4, DD, etc.).	Determine current workload for State Staff.	Establish workload for State Staff post pilot.	Time Study – conduct visits 60 days prior to pilot, and 90 days post pilot and statewide.
	*3.8 **Objective:** Decrease workload for staff in garnishment and recoupment processes.	Determine current workload for State Staff.	Establish workload for State Staff post pilot.	Time Study – conduct visits 60 days prior to pilot, and 90 days post pilot and statewide.
Goal #4: Decrease processes within legacy systems functions and/or data.	4.1 **Objective:** Decrease number of functions performed by the existing state systems in the time entry, calculation, and payment processes.	Determine current workload 30 days prior to pilot.	Establish workload post pilot.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.
	4.2 **Objective:** Decrease number of validations performed by the existing state systems in the time entry, calculation, and payment processes.	Determine current workload 30 days prior to pilot.	Determine workload post pilot.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.
	4.3 **Objective:** Decrease number of business processes that require legacy systems.	Determine current workload 30 days prior to pilot.	Determine workload post pilot.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.
Goal #5: Reduce costs associated with manual processes.	5.1 **Objective:** Decrease paper voucher storage costs and physical location needs.	Determine storage costs and location needs at pre-determined go-live locations 30 days prior to pilot.	Establish storage costs and location needs at pre-determined go-live locations 30 post pilot.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.

Goals	Objectives	Baseline Measurements	Post Go-Live Measurement	Means and Frequency of Measurement (Report, Survey, Time Study, Process Mapping)
	5.2 **Objective:** Decrease number of time entry claims that are paid solely out of the General Fund.	Determine provider payments that are paid out of General Fund 30 days prior to pilot for 90 days data timeframes.	Establish provider payments that are paid out of the general fund post pilot.	Report – 30 days prior to pilot, and 90 days post pilot and statewide (determine average for 90-day data timeframes).
	5.3 **Objective:** Decrease printing and mailing costs for printed paper vouchers.	Determine printing and mailing costs for vouchers 30 days prior to pilot.	Establish printing and mailing costs for vouchers post pilot.	Report – 30 days prior to pilot, and 90 days post statewide (compare previous voucher costs and mailing of Welcome packets and paper timesheets).
	5.4 **Objective:** Decrease Mainframe processing and storage costs.	Determine processing and storage costs.	Establish processing and storage costs post pilot.	Report – 30 days prior to pilot, and 90 days post pilot and statewide.
Goal #6: Maximize user adoption through identified, organized, and prioritized change management, communications, and trainings.	6.1 **Objective:** Decrease stakeholder barriers to adoption.	Gather barriers as well as communication or training needs to tailor outreach efforts to best meet the stakeholders' needs.	User experience survey results.	Survey – Collect barriers to adoption 90 days prior to pilot; satisfaction survey 90 days post pilot and statewide.
	6.2 **Objective:** Increased accessibility for successful time entry and approval.	N/A	User experience survey results.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.
	6.3 **Objective:** Ensure stakeholders rely on appropriate resources for project information updates.	N/A	User experience survey results.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.

Goals	Objectives	Baseline Measurements	Post Go-Live Measurement	Means and Frequency of Measurement (Report, Survey, Time Study, Process Mapping)
	6.4 **Objective:** Increase user satisfaction for all impacted groups.	N/A	User experience survey results.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.
Goal #7: Ensure system and processes are clear and understandable for identified impact groups (Individuals, Providers, and Staff)	7.1 **Objective:** Increase number of readily accessible training materials and online documentation.	Determine current training materials available.	User experience survey results.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.
	7.2 **Objective:** Decrease time for staff in describing/explaining the time entry and approval processes.	Determine time needs for staff in describing /explaining the time entry and approval process.	Establish time needs for staff in describing /explaining the time entry and approval process.	Survey – send 90 days prior to pilot with 60-day deadline, and 30 days post pilot.

**These objectives are related to payroll and may be considered in the future projects.*

Functional Alignment and Scope Information

The Project conducted research to determine what would be involved for functional alignment, as some of the programs have the same need to meet EVV requirements. The aging technology systems and the business processes they support have been siloed and customized within programs and counties, limiting access to and preventing the sharing of key data. Processes have evolved from exclusively paper-based processes to a mix of paper and technology, enhanced occasionally as technology changes have been available and policy requirements have dictated. Research included the solutions APD in-home agencies are utilizing for EVV requirements and whether they are meeting the requirements. The results of this research are outlined below.

1. **Functional Alignment -** The Project met with APD, HSD, ODDS, SSP, and OHA to see where there could be alignment between all the programs for appropriate Medicaid populations.

    a. APD In-Home Agencies are required to become EVV compliant by January 1, 2020. The Project did research and determined that 61% of in-home agencies in Oregon reported being EVV compliant, with the most commonly applied solutions to meet requirements being ClearCare and Generations (which support the needs of larger agencies). Both ClearCare and Generations have EVV compliant options via a mobile application and telephony system, with extensive training, self-help features, and tutorials available on their website. End users have reported positive experiences and the systems include nice to have features like care notes and real-time messages and notifications to users. Needs of in-home agencies may be different than the needs of the State but the State has a responsibility to aggregate this data for reporting.

***See Appendix G for more detailed In-Home Agency EVV Information.*

b. Office of Developmental Disabilities Services (ODDS) is currently planning a redesign of eXPRS with their stakeholder groups to align with their strategic vision. ODDS provides services to the developmental disabilities population and shares the same needs as APD and HSD for meeting EVV requirements. Currently ODDS issues yearly authorizations for the individuals/authorized representatives to manage the hours the providers can work. ODDS serves approximately 12,000 individuals (which includes both children and adults) in their homes with PSWs providing the care. The PSWs are enrolled in the eXPRS system. They also enter their time in and time out in the eXPRS system and once time is entered for the pay period, they print the timesheet and the individuals sign for approval. ODDS issues hours and rate to an FMAS vendor for payment and tax calculations for their PSWs. APD, HSD, and ODDS programs are not in alignment for policy/program and ODDS is in the process of separating out Oregon Administrative Rules (OAR) which could potentially divide the programs even more. In the early planning of the project, the goal was to align policy/program between the programs, but it was determined this was not achievable due differing policies/programs.

c. Self Sufficiency Program (SSP) may have time capture needs for their Temporary Assistance for Needy Families (TANF) and Employment-Related Day Care (ERDC) programs. The Project gathered information on the SSP population to identify if these programs have time capture needs. The SSP programs TANF and ERDC may be interested in integrating with an EVV solution in the long-term. TANF is interested in tracking the attendance of participants in the Job Opportunity and Basic Skills (JOBS) program receiving funding through the TANF block grant. SSP is interested in the tracking of day care recipients paid by SSP on behalf of the Individual enrolled in the ERDC program. SSP is working on the IE Project and will be maintaining legacy systems upon the completion of IE to support these populations.

   ERDC previously attempted a project called Child Care Billing and Attendance Tracking (CCBAT) which was designed around capturing attendance and authorizations. This project did not successfully roll out, and SSP may be interested in rolling the EVV project into this. In 2017, ERDC funding was reduced by $9.3 million due to a reduction in federal funds while serving 16,323 children across 8,658 cases. As of October 2017, there were 1,691 licensed child care providers actively providing child care across the state for DHS families.

   TANF works with recipients to identify a path to self-reliance. TANF has tools that may need to be integrated into the system, including a data tracking tool used to track family progression. TANF, combined with Pre-Supplemental Security Income (Pre-SSI) and Social Security Disability Insurance (SSDI) programs, served 21,664 families, including 38,821 children and 18,571 adults in 2018. Most parents/caretakers in TANF are required to participate in the JOBS program, which requires them to attend education and training opportunities. Currently, there are no active efforts to automate the attendance on either the TANF, JOBS, or ERDC programs.

d. OHA 1915i and Home Health Services (HHS) programs are currently outside of scope for PTC. OHA is interested in integrating into an EVV solution with APD and HSD. Currently, the 1915i program serves 400 individuals and the providers that serve these individuals are a variety of mental health and peer support specialists. They are currently enrolled and managed in the

Medicaid Management Information System (MMIS). Billing is through Prior Authorizations (PA) and has a set rate per hourly unit authorized. The providers submit units through MMIS for reimbursement. There are validations in place that check all eligibility and won't allow billing over the PA. These providers are 1099 contractors.

There are 40 provider agencies (nursing, physical therapy, occupational therapy, medical supplies, durable medical equipment, etc.) for Home Health Services (HHS). These providers are prior authorized through plan of care (fee-for-service). They bill at an agency level through revenue codes. The revenue codes used to bill home health services can be found at the following link: https://www.oregon.gov/oha/HSD/OHP/Tools/Home%20Health%20Rates%20-%20January%201,%202019.pdf. Time in and time out is captured by the agencies but not provided to OHA. The location is assumed as the Individual's home but is not actively captured.

e. IE (Deloitte) was in review for a potential EVV solution. There was consideration and research done into the option of either pursuing integration/enhancement to IE or utilizing the master services agreement with Deloitte. Deloitte does offer a module for time capture, but it was determined to be out of scope of the special procurement for IE. Department of Administrative Services (DAS) Procurement Services advised the type and level of work required to complete the project was not supported under the master services agreement. At this time, any procurement that might benefit the State to align with existing technologies and vendors would have to be managed through a separate procurement process.

f. Workday has experienced ongoing delays with the implementation including work on phase two. Workday is continuing to clarify what will be in/out of scope for the time capture and payroll solution and how/what options exist for differing needs. Based on the information received, planning efforts are still being researched for the scope, and the goal is to do the State payroll system before involving other partners.

g. MMIS Modularity Project is in the process of hiring a planning vendor to assist with modularization of MMIS. This may suggest any EVV related module would be later in the 10-year plan of modularization of MMIS.

2. **COTS Basic + COTS Plus Customization (Galaxux) -** There is not a COTS specific solution for scoring. The Project has updated the COTS information from Galaxux.

   ***See Appendix H for more detailed information on COTS Basic + COTS Plus Customization.*

Solution Requirements

The solution requirements are organized into the following categories:

- **Business Rules** - Describes the specifics about each rule for validating time entries, authorizations (service matrix), and relationships for Individual/Provider.

- **Data Management** - Describes EVV components such as how time and location are captured including travel time.

- **Data Processing** - Describes the specifics about how time entries and adjustments are processed (what triggers are for adjustments) and determines what will happen with failed validations.

- **Security and Privacy** – Describes user role-based security (detail on each role and what access they have), user profiles, and any privacy rules.

- **User Experience** - Describes what users (Individuals, Providers, State Staff, etc.) will see and related functionality. Also, describes performance, languages, accessibility, etc.

- **Reporting** - Describes basic and detailed reporting functionality including custom reports.

- ****Payroll** - Describes the payroll process i.e., taxes, union dues, garnishments, quarterly and yearly reporting, etc. Also describes the rules and flow for calculating overtime.

The requirements are prioritized by Critical, High, Medium, and Low. The goal of the critical requirements is to set the minimally viable product for initial release. High, medium, and low requirements will be used for planning future releases depending on the status of the project. Please see below for the definitions.

- **Critical** - "Shall"- Critical Impact - required to achieve strategic outcomes.
- **High** - "Should"- Considerable Impact - highly recommended but not required.
- **Medium** - "Could"- Some Impact - preferred but not required.
- **Low**- "Would" - Low Impact - considered for future enhancement.

***See Appendix I for comprehensive Project Requirements.*

***See Appendix J for Payroll Requirements (for reference for future projects)*

Project Assumptions

The following are project assumptions:

- The agreed upon option will continue to support the final rule set forth by DOL in the FSLA to Domestic Service, 78 FR 60454 (Oct. 1, 2013).
- The agreed upon option will ensure compliance with the 21st Century CURES Act.
- Federal and State funding will be made available as needed for the life of the project.
- Key project members will possess the skills needed to complete project tasks as assigned.
- Planning activities will be based on the availability of expected resources (Technical, Business, SME's and Stakeholders)
- There will be an increase in required resources for security administration and management for internal and external users.
- The level of risk between alternatives is not equal, but an average risk score was the most objective way to compare alternatives.
- Through real-time tracking, it will help improve the safety and security of vulnerable individuals by ensuring services are being provided and give the State a better understanding of individuals who may be at risk of not receiving their services.
- Claims processing will remain in existing legacy system to ensure correct funding allocation.
- Through the life of the project there will continue to be IE related policy and code freeze processes the project will need to accommodate in schedule planning.

- The IE Project will continue to be the priority project above PTC.

Alternative Analysis Options

Below are the alternative options the Project Team researched for mobile application and web functionality to determine which would be viable options for the project to move forward. See below for high level summary of each option:

1. **In-House Build**
    - A front end to CEP for time capture capability meeting EVV requirements.

2. **eXPRS Time Entry option**
    - APD and HSD to transition to eXPRS for all time capture related needs and pass the information to the mainframe for processing.

3. **All in-eXPRS Mobile-EVV with Mainframe**
    - APD and HSD to transition to eXPRS for all time capture related needs as well as inclusion of FMAS.

4. **All in-eXPRS Mobile-EVV without Mainframe**
    - APD and HSD to transition to eXPRS for all (policy/rules/business process/system) needs.

5. **MMIS Current Contract**
    - Utilizing the current MMIS vendor and contract to support an EVV solution.

6. **SaaS**
    - Utilizing SaaS would eliminate the need to install new servers and software at the State Data Center and data would be stored with the vendor solution.

7. **Other Agency Solutions-Oregon Department of Transportation (ODOT)**
    - Integrating into the State instance of KRONOS, a time keeping software being piloted by ODOT.

8. **Free and Open Source Software (FOSS)**
    - FOSS that may be utilized for EVV with our current systems.

9. **Salesforce**
    - A cloud-based platform solution that would require a separate procurement for system integration services.
    - Given the State's licensing contract for Salesforce, the State could independently develop on the Salesforce platform.

10. **Cost of Doing Nothing**
    - The cost the Agency would incur if an EVV option is not implemented.

Alternative Analysis

Below are the alternatives the Project analyzed which describe the option with the associated benefits, risks, and estimated cost for each alternative. For more information regarding the methodology used to calculate "Staffing Costs/Professional Services Costs" for each of the alternatives, see the 'Selection Criteria and Ranking' section.

Option 1 – In-House Build

This option proposes a mobile application and a web front-end user interface that allows HCWs and PSWs to enter time electronically. HCWs and PSWs will use the online web interface and mobile application to record their service time and mileage entries. The scope of work for this option will only include the system modifications to the Mainframe systems, new development for a web front-end UI (user interface), and new development for a mobile application. Ongoing maintenance and enhancement work will remain in house.

Benefits to implementing In-House Build:

- Providers have access to both mobile application (with offline capability) and online functionality
- Individuals and their Authorized Representatives (AREPs) have access to electronic approval of time entries
- Least impact to mainframe applications and mainframe development resources by utilizing existing mainframe functionality for authorizations and payments
- Real-time provider eligibility validation
- Real-time individual eligibility validation
- Individual and provider demographic information is accurate/up to date
- Continue to allow last day worked and emergency payments/off cycles processing
- EVV compliant

Risks or negative outcomes associated with implementing In-House Build:

- Resourcing issues may still be a risk with prioritization of OIS resources
- Additional resourcing needed for ongoing Operations and Maintenance for the online/web application

Estimated Cost:

In-House Approach – 12-18 Months	**Total**
State Data Center Costs	$158,270
Software Costs	$0
Hardware Costs	$0
State Staffing Costs / Professional Services Cost	$3,803,800
Implementation Total	**$3,962,070**
Ongoing Maintenance Costs	
Post Implementation adjustments – for 12 months: 1 OPA2 at FTE ($109,670) 1 OPA3 at FTE ($120,397) 2 0.5 ISS7s FTE ($142,123)	$372,190

Software Licensing, Hosting or User/Transaction Based Fees	$0
State Data Center	$324,870
Maintenance Total	**$697,060**
TOTAL	**$4,659,130**

Option 2 – eXPRS – Providers enter time via eXPRS System

This option will utilize the existing technology, with eXPRS desktop and eXPRS Mobile-EVV, for time entry currently done by ODDS PSWs. This option will require modifications to both eXPRS and Mainframe to allow HCWs and PSWs to log into eXPRS and enter time entries via an online web interface. This will allow for a consolidated environment across all applications, individual populations, and provider populations. Time entries will be sent to CEP to process payroll. Ongoing maintenance and enhancement work will remain in house.

Benefits to implementing eXPRS - Providers enter time via eXPRS System:

- eXPRS can access the authorization information in real-time
- Basic time entry validations exist in eXPRS
- eXPRS, in the upcoming release, will have the ability to capture last day worked and emergency payments/off-cycles in an automated manner (manual functionality is currently available)
- Pended time entries: Queue already exists in eXPRS to work pends (by Field Office and Central Office – depending on the reason for the pend)
- Real-time provider eligibility validations
- Real-time individual eligibility validations
- Would allow for individual notifications to be sent
- Individual and provider demographic information is accurate/up to date

Risks or negative outcomes associated with implementing eXPRS - Providers enter time via eXPRS System:

- Estimated number of OIS hours would likely exceed 3,000 actual effort hours (could be more during design sessions) (OIS performs estimation based on the combination of size/risk/complexity along with the expert judgement of their system developers.)
- Expected risk of change to existing legacy application would be medium to high
- Policy and business processes are not in alignment
- Potentially not EVV compliant due to limited current CMS guidance (lack of offline functionality would be non-compliant) (Offline functionality is being pursued by ODDS)
- Resourcing issues may still be a risk for ODDS and APD with prioritization of OIS resources.
- Limitations to include OHA Home Health program
- Limitations to include OHA 1915i program

Estimated Cost:

eXPRS Time Entry End Approach – 18-24 Months	**Total**
State Data Center Costs	$158,270
Software Costs	$0

Hardware Costs	$0
State Staffing Costs / Professional Services Cost	$6,738,959
Implementation Total	**$6,897,229**
Ongoing Maintenance Costs	
Post Implementation adjustments – for 12 months: 1 OPA2 at FTE ($109,670) 1 OPA3 at FTE ($120,397) 2 0.5 ISS7s FTE ($142,123)	$372,190
Software Licensing, Hosting or User/Transaction Based Fees	$0
State Data Center	$324,870
Maintenance Total	**$697,060**
TOTAL	**$7,594,289**

Option 3 – All in-eXPRS Mobile-EVV with Mainframe – Provider Time Capture and FMAS in eXPRS

This option will utilize the existing technology with eXPRS desktop and eXPRS Mobile-EVV for time entry currently done by ODDS PSWs, including FMAS for payroll processing. This option will require modifications to both eXPRS and Mainframe to allow HCWs and PSWs to log into eXPRS and enter time entries via an online web interface. This will allow for a consolidated environment across all applications, individual populations, and provider populations. This option would require some policy and business process alignment. Ongoing maintenance and enhancement work will remain in house.

Benefits to implementing All in-eXPRS Mobile-EVV with Mainframe:

- Basic time entry validations already exist in eXPRS
- Would have the ability to capture last day worked and emergency payments/off cycles in an automated manner
- Pend queue already exists in eXPRS to work pends (by Field Office and Central Office depending on the reason for the pend)
- Real-time provider eligibility validations
- Real-time individual eligibility validations
- Individual and provider demographic information is accurate/up to date
- OT and Travel time would be calculated accurately with cross program providers in the same solution (same payment system for programs)
- Would allow for individual notifications to be sent
- Single source payment system

Risks or negative outcomes associated with implementing the All in-eXPRS Mobile-EVV with Mainframe:

- Expected risk of change to existing legacy application would be medium to high
- Additional development on the mainframe for claim financing for funding sources
- Policy and business processes are not in alignment
- Pay cycles are not in alignment

- Resourcing issues may still be a risk for ODDS and APD with prioritization of OIS resources
- Updating/changing coding could cause some unforeseen system issues
- Potentially not EVV compliant due to limited current CMS guidance (lack of offline functionality would be non-compliant) (Offline functionality is being pursued by ODDS)
- Limitations to include OHA Home Health program
- Limitations to include OHA 1915i program

Estimated Cost:

eXPRS All-in w/MF Approach – 24 Months	**Total**
State Data Center Costs	$158,270
Software Costs	$0
Hardware Costs	$0
State Staffing Costs / Professional Services Cost	$7,701,667
Implementation Total	**$7,859,937**
Ongoing Maintenance Costs	
Post Implementation adjustments – for 12 months: 1 OPA2 at FTE ($109,670) 1 OPA3 at FTE ($120,397) 2 0.5 ISS7s FTE ($142,123)	$372,190
Software Licensing, Hosting or User/Transaction Based Fees (This includes payroll services through existing contract held by ODDS)	$47,684,712
State Data Center	$324,870
Maintenance Total	**$48,381,772**
TOTAL	**$56,241,709**

Option 4 - All in eXPRS Mobile-EVV without Mainframe

This option will utilize the existing technology and bring APD, HSD, and ODDS into alignment for rules/policy/business process/system. This option will require modifications to eXPRS to allow HCWs and PSWs to log into eXPRS and enter time entries via an online web interface. This will allow for a consolidated system application across individual and provider populations. Ongoing maintenance and enhancement work will remain in house.

Benefits to implementing All in eXPRS Mobile-EVV without Mainframe:

- Utilization of existing technology
- Basic time entry validations already exist in eXPRS
- Would have the ability to capture last day worked and emergency payments/off cycles in an automated manner
- Pend queue already exists in eXPRS to work pends (by Field Office and Central Office depending on the reason for the pend)
- Real-time provider eligibility validations
- Real-time individual eligibility validations

- Individual and provider demographic information is accurate/up to date
- OT and Travel time would be calculated accurately with cross program providers in the same solution (same payment system for programs)
- Would allow for individual notifications to be sent
- Single source payment system

Risks or negative outcomes associated with implementing the All in eXPRS Mobile-EVV without Mainframe:

- Expected risk of change to existing legacy application would be high
- Policy and business processes are not in alignment
- Pay cycles are not in alignment
- Resourcing issues may still be a risk for ODDS and APD with prioritization of OIS resources
- By updating/changing coding could cause some unforeseen system issues
- Potentially not EVV compliant due to limited current CMS guidance (lack of offline functionality would be non-compliant) (Offline functionality is being pursued by ODDS)
- Additional resources may be needed for Operations and Maintenance
- MMIS resourcing needs for modifications to the eligibility interface with eXPRS to include APD and HSD eligibility
    - *Note: Oregon Project Independence (OPI) and Extended Waiver Eligible (EWE) individuals are not in MMIS and/or Oregon ACCESS*
- Limitations to include OHA Home Health program
- Limitations to include OHA 1915i program

Estimated Cost:

eXPRS All-in w/out MF Approach – 24 Months	**Total**
State Data Center Costs	$158,270
Software Costs	$0
Hardware Costs	$0
State Staffing Costs / Professional Services Cost	$7,701,667
Implementation Total	**$7,859,937**
Ongoing Maintenance Costs	
Post Implementation adjustments – for 12 months: 1 OPA2 at FTE ($109,670) 1 OPA3 at FTE ($120,397) 2 0.5 ISS7s FTE ($142,123)	$372,190
Software Licensing, Hosting or User/Transaction Based Fees (This includes payroll services through existing contract held by ODDS)	$47,684,712
State Data Center	$324,870
Maintenance Total	**$**48,381,772
TOTAL	**$56,241,709**

Option 5 – MMIS Current Contract

This option would entail using current MMIS vendor and contract to support an EVV solution. If the timeline for modularity is far enough in the future, it would be equivalent to the "Do Nothing" option.

Benefits to implementing MMIS Current Contract:

- Potential to coordinate efforts with OHA and utilization of existing resources, contract and technology
- DXC is aware EVV compliance requirements and is the vendor for MMIS for Oregon
- Some staff are already familiar with using the MMIS system
- In-Home Agency and Home Health providers currently use the system for the MMIS Web portal
- HSD providers are currently stored and maintained in MMIS system
- Alignment on enterprise solution for MMIS

Risks or negative outcomes associated with implementing MMIS Current Contract:

- Potential risk if need to change legacy/mainframe
- Prioritization of other MMIS work including IE interfacing
- System and/or vendor limitations that prevented CEP inclusion in initial MMIS implementation
- Cross program travel time hours/OT hours calculation
- Movement of information into MMIS could have downstream impacts to other systems
- New mainframe interface needed for non-financial eligible OPI and EWE not stored in MMIS and IE ONE
- MMIS does not always apply Service Eligibility date ranges (segments) in Recipient module
- Long-term Operations and Maintenance are unclear past the 2-year contract extension option
- Sub-contracting with Sandata via MMIS would add an additional vendor to the project
- An amendment for the special procurement would be required due to added cost
- Sub-contracting could also mean a separate license agreement could be required when transitioning away from DXC
- If we include PTC in the MMIS scope, DAS Procurement Services would have to be involved at some level and it's possible there is risk of losing delegation for MMIS in trying to force this body of work under the MMIS RFP from 2004
- CMS will only pay for one EVV solution for the State
- Additional resources may be needed for Operations and Maintenance

Estimated Cost:

- For cost comparison purposes the Montana modularity pricing for a provider module is claims based and includes some degree of provider management. The cost is around $50 million total. DDI is $13 million and Operations and Maintenance is $37 million for 4 years.

Below is the estimated cost breakdown:

MMIS Approach – 18-24 Months	**Total**
State Data Center Costs	$0
Software Costs	$662,450
Hardware Costs	$0
State Staffing Costs / Professional Services Cost	$5,843,514
Implementation Total	**$6,505,964**
Ongoing Maintenance Costs	
Post Implementation adjustments – for 12 months: 1 OPA2 at FTE ($109,670) 1 OPA3 at FTE ($120,397) 2 0.5 ISS7s FTE ($142,123)	$372,190
Software Licensing, Hosting or User/Transaction Based Fees	$7,000,000
State Data Center	$0
Maintenance Total	**$7,372,190**
TOTAL	**$13,878,154**

Option 6 – SaaS

The SaaS approach involves implementing new software but does not require installing new servers and software at the State Data Center. Data for this approach is stored by the solution vendor in an environment that meets the agency security and privacy requirements.

Benefits to implementing a SaaS solution:

- With multiple EVV solutions having been implemented, the market place for vendor solutions is much larger than previously identified
- Since SaaS solution vendors have implemented solutions in other States for EVV, they are familiar with the EVV requirements
- Offers robust functionality with automated workflows, a variety of time capture methods, and electronic or telephonic notifications
- Several vendors in this space have deep experience providing time capture solutions to Direct Care Workers under the Medicaid program
- Most of the desired functionality is already existing; project efforts to implement are focused on configuration, integration, and training
- Requires fewer technical resources from the state
- Shorter implementation timeframe
- No hardware/software to install/maintain
- Provides necessary output to solve the business problem
- Many SaaS solutions are extensible to meet future business goals, such as payroll
- Most of the responses to the original PTC RFI proposed a SaaS solution, which is consistent with the direction of the software industry and market research into time capture solutions

- No dependency on State Data Center
- The solution will automate the time capture process and eliminate or greatly reduce manual processes associated with time capture

Risks or negative outcomes associated with implementing a SaaS solution:

- Lack of direct access to State owned data can result in the inability to analyze and report on the data and may preclude ad-hoc queries
- May be limited in the ability to incorporate agency requirements into a Service Level Agreement with the solution vendor, therefore changes in business process, policy, and potential workarounds will need to be considered.
- Agency specific customizations may be difficult or unattainable depending on the solution
- Solution may consist of technology involving unique hardware that must be in place at all service locations (Fixed Visit Verification/Electronic Visit Verification devices)
- Not all SaaS solutions can scale into additional case management and provider payment (payroll) functions that are envisioned in the long-term future state
- Additional resources may be needed for Operations and Maintenance

Estimated Cost:

This approach assumes an 18-24-month DDI period with the commencement of licensing or fees after implementation. It is assumed that the solution and all data is hosted by the SaaS vendor. Some vendors may require an up-front payment of a portion of the implementation and integration services.

SaaS Approach – 18-24 Months	**Total**
State Data Center Costs	$0
System Integration/Software Costs**	$7,542,540
Hardware Costs	$18,375
State Staffing Costs / Professional Services Cost	$5,026,884
Implementation Total	**$12,587,799**
Ongoing Maintenance Costs	
Post Implementation adjustments – for 12 months: 1 OPA2 at FTE ($109,670) 1 OPA3 at FTE ($120,397) 2 0.5 ISS7s FTE ($142,123)	$372,190
Software Licensing, Hosting or User/Transaction Based Fees	$4,312,159
State Data Center	$0
Maintenance Total	**$4,684,349**
TOTAL	**$17,272,148**

** All associated cost Information is provided as captured in the Galaxux Alternative Analysis document, compiled in 2015, with updates made to account for inflation and an extended implementation timeline. Inflation costs were calculated at 2% for software licensing and impacted costs per Galaxux, and staffing costs were calculated at ~6% per COLA (2016 – 1.48%, 2017 – 2.75%, 2018 – 1.85%, 2019 – 0).*

**System Integration/Software Cost Breakdown:

System integration costs were calculated by compiling five current/recently executed State of Oregon SaaS solutions similar in size, scope, and complexity, and averaging the associated contracted system integration costs. Project information has been deidentified for confidentiality. See below for individual costs used for calculations.

Project A	$ 9,000,000.00
Project B	$ 6,543,300.00
Project C	$ 4,196,300.00
Project D	$ 6,286,900.00
Project E	$ 6,296,000.00
Average (System Integration)	**$ 6,464,500.00**

Software costs were calculated as 25% of the licensing costs (per Galaxux). See below for calculations.

$4,312,159 (Software Licensing) *25% = **$1,078,040 Software Costs**

These costs were then added together for a comprehensive system integration/software cost estimation.

$6,464,500 (System Integration)
+$1,078,040 (Software Costs)
= **$7,542,540 System Integration/Software Costs**

Note: These costs are for estimation purposes only - actual costs may vary.

Option 7 - Other Agency Solutions – ODOT

This option would require collaboration with DAS to integrate into the State instance of Kronos, a time keeping software currently in the process of being rolled out to replace multiple time and attendance systems. The key limitation is the completed implementation for currently prioritized agencies before expansion can occur. The Workday implementation delays have pushed back implementation dates for ODOT.

Benefits to implementing Kronos:

- Kronos is a highly-regarded and well-proven system for the tracking of time and attendance
- APD utilizing the ODOT contract could potentially lower the overall cost of integration
- Since ODOT's project is in the pilot phase, there are experienced state resources

Risks or negative outcomes associated with implementing Kronos:

- The Workday implementation delays have pushed back implementation dates for ODOT
- Would need to identify an additional component for cross program travel time and OT calculations

- Would need to identify an additional component for integration of data for reporting and payroll
- Additional conversations with the vendor to confirm EVV compliance scenarios
- Additional resources may be needed for Operations and Maintenance

Estimated Cost:

ODOT provided the Project with a fee schedule which outlines the annual fees and hosting costs plus per employee per month (PEPM) costs. With 24,000 providers, a rough estimate puts costs at $1.2 million per year. This number does not include costs for professional services, training, or hardware. Professional services and training are estimated to cost roughly $1.5 million for ODOT's project. Hardware costs could be optional.

The estimated cost breakdown below does not account for the optional hardware:

Kronos Approach – 18-24 Months	**Total**
State Data Center Costs	$0
Software Costs	$0
Hardware Costs	$0
State Staffing Costs / Professional Services Cost	$5,446,884
Implementation Total	**$5,446,884**
Ongoing Maintenance Costs	
Post Implementation adjustments – for 12 months: 1 OPA2 at FTE ($109,670) 1 OPA3 at FTE ($120,397) 2 0.5 ISS7s FTE ($142,123)	$372,190
Software Licensing, Hosting or User/Transaction Based Fees	$6,000,000
State Data Center	$0
Maintenance Total	**$6,372,190**
TOTAL	**11,819,074**

Option 8 – FOSS

This option would allow us to meet the minimum requirements for EVV Compliance, with less of a financial burden than procuring a vendor solution. The selection of open source software would provide the State with the opportunity to improve functionality and adapt the software to fit our needs. If this solution is chosen, an RFP will be required if the license fees exceed $150,000.

There are several FOSS solutions available to help meet the EVV data collection items. The solutions that were explored for the sake of this analysis are as follows:

- Axxess
- Alora
- AlayaCare
- MyGeoTracking – Solution offers Geofence Based visit verification, mobile time clock apps, and phone call and text-based visit recording

- Vesta EVV – Mainly used in Texas, currently serving Aetna, Accenture, Anthem, Blue Cross Blue Shield, Cigna-Healthspring, and United HealthGroup

Benefits to implementing FOSS:

- Decreased or free software costs
- Agency would have full control of using and customizing source code (also facilitates in discovering and fixing security/privacy vulnerabilities proactively)
- Agency could test against the OSS without committing to the solution
- No contracts required to secure the solution
- There are many FOSS vendors that the state could explore as options

Risks or negative outcomes associated with implementing FOSS:

- There is less guarantee of development with free software systems
- Support services generally rely on communities of other users as opposed to vendor support
- If vendor support exists, we will be limited to their support hours which are likely not 24/7
- Shifting project priorities may require OIS resource re-allocation that would be needed for this solution
- With open source code, potential security vulnerabilities are quantifiable and accessible for remediation vs closed source solutions where you have no tangible way to verify if the security meets our need

Estimated Cost:

Alora – Cost is based on either unlimited users or unlimited individuals. Pricing is tiered by size of Agency (tier details are not included). Medium sized agencies pay between $600-$1,200 a month, while large agencies may range from $1,200 to $6,000 per month. More specific pricing is available upon request.

AlayaCare – Cost is determined by the number of modules selected and the total number of service hours each month. More specific pricing is available upon request.

MyGeoTracking – Cost is based on modules selected per user/per month. At a non-enterprise level, Tracking costs $5/month/user, Manual Time Clock with GPS or IVR/SMS Time Clock costs $5/month/user, and Automatic Time clock with Geofencing costs $10/month/user. Field Data also starts at $5/month/user for mobile forms and includes notes/pictures and electronic signature. Each module includes add-ons for a fee.

State of Oregon Estimates:

Vendor	Number of Users (Role)	Cost / Provider	Total / Month	Total / Year	Total / 5 Year
Alora	N/A	N/A (flat rate)	$1,200 - $6,000	$14,400 - $72,000	$72,000 - $360,000
MyGeoTracking	24,000 (Provider) 1,000 (State Staff)	$5.00/month - $10.00/month $5.00/month	$120,000 - $240,000 $5,000	$1,440,000 - $2,880,000 $60,000	$7,200,000 - $14,400,000 $300,000 **Combined Total** $7,500,000 - $14,700,000

FOSS Approach – 12-18 Months	Total
State Data Center Costs	$158,270
Software Costs	$0
Hardware Costs	$0
State Staffing Costs / Professional Services Cost	$3,232,172
Implementation Total	**$3,390,442**
Ongoing Maintenance Costs	
Post Implementation adjustments – for 12 months: 1 OPA2 at FTE ($109,670) 1 OPA3 at FTE ($120,397) 2 0.5 ISS7s FTE ($142,123)	$372,190
Software Licensing, Hosting or User/Transaction Based Fees	$14,700,000
State Data Center	$324,870
Maintenance Total	**$15,397,060**
TOTAL	**$18,787,502**

Option 9 – Salesforce

This option is a cloud-based Customer Relationship Management (CRM) system - data for this approach is stored by Salesforce in an environment that meets the agency security and privacy requirements. *Note: Because the State will need to hire a system integrator to perform the work, an RFP will be required along with additional DDI costs, as the State lacks skilled Salesforce developers.*

Benefits to implementing Salesforce:

- Confirmed ability to work with Carahsoft to purchase licenses (without seeking competitive quotes for other CRM tools)

- Offers robust functionality with automated workflows, a variety of time capture methods, and automated notifications
- Most of the desired functionality is already existing; project efforts to implement are focused on configuration, integration, and training (faster deployment)
- Solution may allow State to utilize the Deliverables from PTC 1.0
- Requires fewer technical resources from the state
- Shorter implementation timeframe
- No hardware/software to install/maintain (automatic updates)
- Provides necessary output to solve the business problem
- Flexible and scalable to meet potential future needs
- Most of the responses to the original PTC RFI proposed a SaaS solution, which is consistent with the direction of the software industry and market research into time capture solutions
- Cloud-based system - no dependency on State Data Center
- Centralized data that is instantly accessible, including customized dashboards and notifications

Risks or negative outcomes associated with implementing Salesforce:

- May be limited in the ability to incorporate agency requirements into a Service Level Agreement (SLA) with Salesforce
- Agency specific customizations may be difficult or unattainable
- Additional resources will be needed for Operations and Maintenance

Estimated Cost:

Salesforce Approach – 12-18 Months	**Total**
State Data Center Costs	$0
System Integration*	$6,464,500
Software/Hardware Costs	$0
State Staffing Costs / Professional Services Cost	$3,639,658
Implementation Total	**$10,104,158**
Ongoing Maintenance Costs	
Post Implementation adjustments – for 12 months: 1 OPA2 at FTE ($109,670) 1 OPA3 at FTE ($120,397) 2 0.5 ISS7s FTE ($142,123)	$372,190
Software Licensing, Hosting or User/Transaction Based Fees**	$21,663,450
State Data Center	$0
Maintenance Total	**$22,035,640**
TOTAL	**$32,139,798**

*System Integration/Software Cost Breakdown:

System integration costs were calculated by compiling five current/recently executed State of Oregon SaaS solutions similar in size, scope, and complexity, and averaging the associated contracted system integration costs. Project information has been deidentified for confidentiality.

Project A	$ 9,000,000.00
Project B	$ 6,543,300.00
Project C	$ 4,196,300.00
Project D	$ 6,286,900.00
Project E	$ 6,296,000.00
Average	**$ 6,464,500.00**

Note: this cost is for estimation purposes only - actual cost may vary.

**License Cost Breakdown:

State Staff/Provider Licenses:

25,500 licenses (24,000 Providers + 1,500 State Staff users) x $125* = $3,187,500

**Actual current cost is $125 per year per license (this cost could be reduced based on volume)*

Individual Licenses:

20k logins a year for $60 x 365 = $21,900**

***Calculated using community licenses (No access to mobile app – access to website for approvals, etc.)*

*$3,187,500 + $21,900 = $3,209,400 x 1.35*** = 4,332,690 a year for licenses x 5 years =* ***$21,663,450***

****This number represents the associated support costs as quoted by Salesforce.*

Option 10 - Cost of Doing Nothing

This option would continue current process.

Benefits to Doing Nothing:

- The team would be dissolved, and no additional money or time would be invested in the project
- No time or money would be spent on procuring a product nor a vendor for the project

Risks or negative outcomes associated with Doing Nothing:

- Failure to comply with federal regulations will result in a loss of funds matched by the federal government
- Continued reliance upon an outdated computer system (Mainframe) means limited resources could be a problem further down the line

Estimated Cost:

- If the state fails to incorporate an EVV solution, it is subject to incremental reduction in Federal Medical Assistance Percentages (FMAP) up to 1%. The penalties enforced on the State and APD for non-compliance for the first year alone amounts to $874,314. When penalties reach 1%, penalties are to be nearly $6.7 million annually.
- This lack of a solution means the state continues to pay an estimated 70 Full-Time employees at APD offices to enter time (typical classification for this role is an Office Specialist 2), at an estimated current annual cost of $4.2 million. This annual cost is likely to increase over time.
- Doing nothing will also mean that the state continues with printing vouchers, a cost which annually is nearly $1.4 million. This number is likely to grow with the population.
- Total costs are shown below and assume the unlikely scenario that employment and printing/postage costs will stay stagnant. It is very likely these numbers will increase over time; however, it is not possible to accurately depict those numbers.

Fiscal Year	Penalties	Employment	Printing / Postage	Total
2020	$874,314	$4,200,000	$1,387,815	$6,462,129
2021	$3,202,812	$4,284,000	$1,415,571	$8,902,383
2022	$5,007,680	$4,369,680	$1,443,883	$10,821,243
2023	$6,676,906	$4,457,074	$1,472,760	$12,606,740
2024	$6,676,906	$4,546,215	$1,502,216	$12,725,337
5-year total	$22,438,618	$21,856,969	$7,222,245	$51,517,832

Alternative Scoring Guide

Each alternative was scored using the below criteria. Note: The percentage next to the ranking criteria represents the weighted score for each category totaling 100%.

Alternative Scoring Guide		
Ranking Criteria (100%)	**Definitions**	**Scoring Key (1 – 5)**
Requirements (30%)	The estimated requirements met by the solution.	1- 0-92% Requirement Alignment 2- 93-94% Requirement Alignment 3- 95-96% Requirement Alignment 4- 97-98% Requirement Alignment 5- 99-100% Requirement Alignment
Estimated Cost* (25%)	Comparative estimated cost for the solution.	1- Comparative High Cost 2- Comparative Middle-High Cost 3- Comparative Middle Cost 4- Comparative Low-Middle Cost 5- Comparative Lowest Cost
Resources (15%)	Estimated amount of resources identified to implement the solution on schedule.	1- 41+ FTE 2- 31-40 FTE 3- 21-30 FTE 4- 11-20 FTE 5- 0-10 FTE

Schedule (10%)	Estimated implementation timeline for the solution.	1- > 2 years 2- 1 ½ years – 2 years 3- 1 year – 1 ½ years 4- 6 months – 1 year 5- < 6 months
Risk (10%)	Likelihood and impact of associated risks.	1- Overall Risk Score = 4.1- 5 2- Overall Risk Score = 3.1- 4 3- Overall Risk Score = 2.1- 3 4- Overall Risk Score = 1.1- 2 5- Overall Risk Score = 0-1
Mission (5%)	Alignment with State and APD goals and objectives.	1- 0-19% Mission Alignment 2- 20-39% Mission Alignment 3- 40-59% Mission Alignment 4- 60-79% Mission Alignment 5- 80-100% Mission Alignment
Reusable Artifacts (5%)	Previous documentation utilization.	1- 0-19% Reusable Content 2- 20-39% Reusable Content 3- 40-59% Reusable Content 4- 60-79% Reusable Content 5- 80-100% Reusable Content

* These criteria will be a comparison with the other options, as opposed to evaluating as stand-alone elements.

Selection Criteria and Alternatives Ranking

The following criteria for scoring identify quantitative and qualitative project areas to evaluate the most viable alternatives. The criteria were selected based on prior project analysis and research into industry standards evaluating alternatives for the implementation of the best solution. See *'Alternative Scoring Guide'* section for scoring key.

Requirements: Requirements the solution must support are in the Hewlett Packard Application Lifecycle Management (HP ALM) requirements documentation. The Project Team recently reviewed, revised, and vetted the requirements with impacted stakeholders. The requirements were then prioritized as Critical, High, Medium, and Low and were evaluated to ensure the solution meets the critical business needs.

Out of the total number of business requirements scored (42), 31 were identified as Critical, six were identified as High, and five were identified as Medium. For the purposes of scoring, all business requirements determined to be Low were not included as they are all low impact and considered "nice to have" features. In addition, functional requirements were not scored as they directly support the identified business requirements. The selection of critical requirements will be essential for the viable product for the initial release. High and Medium will be considered during the RFP process for scoring purposes. Low requirements will be used for future planning.

Each requirement was scored for alignment individually against each alternative using the key below:

KEY	
0	**Does NOT Meet Requirement**
0.5	**Partially Meets Requirement**
1	**Meets Requirement**

These scores were then totaled for each alternative option, for a total percentage of alignment by priority. This alignment percentage was then used to calculate the weighted percentages as follows (for a total of 100% requirement alignment): Critical – 60%; High – 30%; Medium – 10%; Low – 0%

Below is a summary table outlining requirement alignment scoring results based on the weighted percentages. An overall score was assigned using the alignment criteria for the Total Percentage as defined in the '*Alternative Scoring Guide*.'

Alternative Options	Critical	High	Medium	Total Percentage	Overall Requirements Score
In-House Build	60%	30%	10%	100%	5.00
eXPRS Time Entry	57%	30%	10%	97%	5.00
eXPRS with Mainframe	57%	30%	10%	97%	5.00
eXPRS w/o Mainframe	57%	30%	10%	97%	5.00
MMIS	56%	30%	10%	96%	5.00
SaaS	60%	30%	10%	100%	5.00
Kronos	55%	30%	9%	94%	5.00
FOSS	58%	30%	10%	98%	5.00
Salesforce	58%	30%	10%	98%	5.00
Do Nothing	47%	25%	0%	72%	4.00

***See Appendix K for the Project Requirements Detailed Scoring*

Estimated Cost: An estimated cost has been collected in the Alternative Analysis, when available. The full life-cycle costs including Design, Development, Testing, Training, Migration, Implementation, and Operations and Maintenance (total and by fiscal year) will be used for comparison; see example below:

**Given the following estimated costs: $10 MM, $15 MM, $8 MM, $12 MM, $20 MM, $4 MM, $13 MM, $22 MM, $6 MM, $25 MM, $30 MM, $7 MM

The alternatives would be ranked in order of high to low: 4, 6, 7, 8, 10, 12, 13, 15, 20, 22, 25, 30
The median value would be determined (High-Low/2=Average): (30-4)/2=**13** – this value would be assigned a ranking of 3.

The median value of the high-middle would be determined [(High-Middle)/2] + Middle]: (30-13)/2=8.5 + 13 = **21.5** – this value would be assigned a ranking of 4.

The median value of the low-middle would be determined [(Middle-Low)/2] + Low]: (13-4)/2=4.5 + 4 = **8.5** – this value would be assigned a value of 2.

Once this is complete, the values would be assigned a ranking: 1 (4), 2 (8.5), 3 (13), 4 (21.5), 5 (30)
The example above would be ranked as follows: **1**- (4, 6), **2**- (7, 8, 10), **3**- (12, 13, 15), **4**- (20, 22), **5**- (25, 30)

Below is a summary table outlining the estimated cost scoring results.

Alternative Options	Total Estimated Cost	Overall Estimated Cost Score
In-House Build	$4,659,130	5.00
eXPRS - Time Entry	$7,594,289	4.75
eXPRS - All-in with MF	$56,241,709	1.00
eXPRS - All-in without MF	$56,241,709	1.00
MMIS	$13,878,154	4.25
SaaS	$17,272,148	4.00
Kronos	$11,819,074	4.50
FOSS	$18,787,502	4.00
Salesforce	$32,139,798	3.00
Do Nothing	$51,517,832	1.50

***See Appendix L Alternative Analysis Cost Comparison*

Mission: The mission includes an evaluation of qualitative factors important to the selection of a path forward. Factors include but are not limited to: project goals including the effects on business processes and functions; the effects on the organization such as culture and end user benefits; and other non-quantifiable aspects of the business environment.

The following elements were extracted directly from the APD Strategic Plan:

DHS Mission: To help Oregonians in their own communities achieve wellbeing and independence through opportunities that protect, empower, respect choice and preserve dignity.

APD Vision: Oregon's older adults, people with disabilities and their families experience person-centered services, supports and early interventions that are innovative and help maintain independence, promote safety, well-being, honor choice, respect cultural preferences and uphold dignity.

The following APD Goals will be assessed for alignment with each alternative:

- **Accessibility**: Oregonians can readily and consistently access services and supports to meet their needs.

  Actions - Design improvements to increase individual knowledge of access to services and case management. Continue developing platforms (such as Aging and Disability Resource Centers (ADRC) and IE platforms) and best practices for individuals who are technologically savvy, such as web sites, hotlines, and other self-serve mechanisms where individuals can access information and services while retaining the option for individuals to get information in one-on-one, in person contact with staff. Implement ongoing, sustainable supports for the direct care workforce in partnership with stakeholders.

- **Quality outcomes**: Oregonians engage in services and supports that are preventive, evidence-informed, and lead to quality outcomes.

  Actions - Continue modernizing data and information technology systems (CAM, IE, ADRC) to develop greater capacity for data collection and analysis. Work with DHS and other agencies to develop strategic data sharing agreements for policy planning in the areas of health, housing, transportation, and other services under other state agencies' purview, as well as potential partnerships with universities and community colleges.

Each identified element was scored for alignment individually against each alternative using the key below:

KEY	
0	**Does Not Align with Mission**
0.5	**Partially Aligns with Mission**
1	**Fully Aligns with Mission**

These scores were then totaled for each alternative option, for a total percentage of alignment.

Below is a summary table outlining the mission scoring results. An overall score was assigned using the alignment criteria for the Total Percentage as defined in the '*Alternative Scoring Guide*.' Please note: These overall mission scores are based on qualitative measures and are subjective. The team evaluated each option and assigned an overall score of how well it aligned to the Agency's mission, vision, and goals.

Alternative Options	Total Mission Alignment	Overall Mission Score
In-House Build	91%	5.00
eXPRS - Time Entry	82%	5.00
eXPRS - All-in with MF	73%	4.00
eXPRS - All-in without MF	77%	4.00
MMIS	86%	5.00
SaaS	95%	5.00
Kronos	86%	5.00
FOSS	95%	5.00
Salesforce	95%	5.00
Do Nothing	14%	1.00

See *'Goals, Objectives, and Measurements'* for more information on the project goals.

***See Appendix M for the Mission Detailed Scoring*

Estimated Schedule: An estimate for how long each option will take to implement was determined for each alternative based on the type of solution. Estimates were based on a combination of previously suggested timelines and expert judgement from experienced team members.

Below is a summary table outlining the estimated schedule scoring results In-house and eXPRS options were based on estimates from OIS as referenced in the *'Alternative Analysis'* section. The project team divided out what would be the longest effort and then broke it out into 6-month increments.

Alternative Options	5 (<6 mo)	4 (6 mo – 1 yr)	3 (1 yr – 1 ½ yrs)	2 (1 ½ yrs - 2 yrs)	1 (>2 yrs)	Overall Estimated Schedule Score
In-House Build			X			3.00
eXPRS Time Entry				X		2.00
eXPRS with Mainframe					X	1.00
eXPRS without Mainframe					X	1.00

MMIS				X		2.00
SaaS				X		2.00
Kronos				X		2.00
FOSS			X			3.00
Salesforce			X			3.00
Do Nothing	X					5.00

Risk: Risk items were captured for each alternative utilizing the Probability and Impact Matrix (included in appendix O). The Project used the methodology and tools defined in the PMP. The overall risk assessment includes the following factors: capability of the agency to manage the investment, overall risk of investment failure, organizational and change management, technology, strategic plan, and project resources.

Below is a summary table outlining the risk scoring results.

Alternative Options	Total Average Risk Score	Overall Risk Score
In-House Build	4.1	2.00
eXPRS - Time Entry	2.9	3.00
eXPRS - All-in with MF	3.0	3.00
eXPRS - All-in without MF	3.1	3.00
MMIS	3.4	2.00
SaaS	2.0	4.00
Kronos	3.9	2.00
FOSS	3.8	2.00
Salesforce	2.7	3.00
Do Nothing	4.3	1.00

***See Appendix N for complete Alternative Analysis Risk Log for each alternative.*

***See Appendix O Project Risk Narrative for the definitions of probability and impact by objective.*

Resources: The solution needs to have the required resources to be successful. Each solution was compared to the estimated resources needed to implement each option.

Staffing costs were estimated using existing policy option package data for personnel costs. Total number of staff needed is based on the staffing model developed to support the project approach.

Below is a summary table outlining the resources scoring results.

Alternative Options	Project Director	Project Mgrs.	Tech. Resources	Business Analysts	Org. Change Mgmt.	Training	Total Resources	Overall Resources Score
In-House Build	1	2	3	6	6	6	24	3.00
eXPRS Time Entry	1	2	6	8	6	6	29	3.00
eXPRS with Mainframe	1	2	6	8	6	6	29	3.00

eXPRS w/o Mainframe	1	2	6	8	6	6	29	3.00
MMIS	1	3	3	8	6	6	27	3.00
SaaS	1	3	2	6	6	6	24	3.00
Kronos	1	3	3	6	6	6	25	3.00
FOSS	1	1	2	6	6	6	22	3.00
Salesforce	1	3	2	6	6	6	24	3.00
Do Nothing	0	0	0	0	0	0	0	5.00

***See Appendix L Alternative Analysis Cost Comparison*

Reusable Artifacts: The Project completed an assessment of project artifacts to determine how much existing documentation could be leveraged based on each alternative option. The Project scored each alternative against each deliverable and associated state supporting documentation to determine an estimated percentage of reusable content for the future effort. There were deliverables not used in the scoring such as the Project Management Plan, PMP Monthly Reports, Development Checkpoints, System Testing, Test Cases Part 2, Test Results, and Implementation Plan as these were relevant to PPL's core system and would not be applicable for any other solutions. The Project was able to use the Requirements Traceability Matrix (RTM) as an input for re-baselining the reboot of the project.

Below is the summary table with the estimated percentages of reusable documentation for each alternative option. Please note these percentages are based on qualitative measures and are subjective.

Alternative Options	Total Percentage	Overall Reusable Artifacts Score
In-House Build	34%	2.00
eXPRS - Time Entry	28%	2.00
eXPRS - All-in with MF	28%	2.00
eXPRS - All-in without MF	38%	2.00
MMIS	30%	2.00
SaaS	44%	3.00
Kronos	40%	3.00
FOSS	44%	3.00
Salesforce	44%	3.00
Do Nothing	0%	1.00

***See Appendix P Approved PPL Deliverables for more information regarding scoring details.*

Alternative Option Comparison

Below are the Alternative Option Comparison final scores based on the scoring criteria using the Scoring Guide.

Alternative Options	Final Score
In-House Build	**4.05**
eXPRS - Time Entry	**3.99**
SaaS	**3.95**
Kronos	**3.88**
FOSS	**3.85**
MMIS	**3.76**
Salesforce	**3.70**
Do Nothing	**3.03**
eXPRS - All-in without MF	**2.90**
eXPRS - All-in with MF	**2.90**

There are some important points to keep in mind when looking at this list where no clear way existed to include specific factors into the scoring model. Much of the impact to resource availability and schedule duration depend greatly on when project reinitiating occurs and how long it would take to obtain the appropriate resources (internal or external). Should the project receive immediate approval to move forward key resources from DHS and OHA remain committed to other projects (IE and CAM) and the schedule will be adjusted to reflect the constraints. This greatly decreases the feasibility of success of the options that would rely more heavily on internal development options (In-House Build, eXPRS- all options, & FOSS).

The scores do represent we have the most ability to control outcomes, cost, and delivery of items that are managed in-house.

These scores are not representative of both DHS and OHA's desires to move to more modern technologies and begin to reduce the support workload of existing resources that are already overburdened in supporting more and more systems. The team who developed this Business Case has also engaged repeatedly with the OIS leadership who are working on a variety of strategic initiatives to help move the Agencies forward from a technology perspective.

***See Appendix Q for full Alternative Analysis Scoring Matrix for comparison details.*

Conclusions & Recommendation

The PTC Project is intended to capture the following required data elements electronically at the time of service: Date of Service, Person Providing the Service, Person Receiving the Service, Time the Service Begins and Ends, Location of Service, and Type of Service Performed. This planned workflow involves the transition from a paper-based data gathering method to a more modern, electronic time capture solution.

As part of this new process, the Provider will record EVV data elements in real-time via a mobile app/web portal interface. The processing of the data will involve data-integrity validations to ensure accuracy of services performed, the date/time of service, and the location of the service delivered to the Individual.

The Software as a Service (SaaS) option is the most realistic available option that balances the needs of the organization in the short to medium term for compliance with the longer-term goals of more modular systems. Through the RFP process we can prioritize those vendors able to deliver a compliant solution through a phased delivery model to support quicker time to value with a projected estimated cost total of $25,351,715.

Because Salesforce, Kronos, MMIS (Sandata), FOSS would require outside support from an integrator and an RFP would be required there is no recommendation for a specific SaaS solution. Any selection during the RFP process will reflect the appropriate criteria for scoring between any proposers, which could include any of the above mentioned.

SaaS Option:
The recommended approach for the PTC Project is to utilize a SaaS solution for the following reasons:

- Ability for advanced configuration, integration with other applications, and possible customization
- Aligns with the direction the software industry is going
- Possibility to expand to other solutions in the future for FMAS, Case Management, Provider Management, etc.
- Fewer technical resources would be required from the State and there would be no dependency on the State Data center
- Possibility of faster implementation
- Workload reduction in the State field offices and Type A and Type B AAA offices
- Moves the Agency away from having sole responsibility for supporting an increasing number of systems
- Ability to access data for reporting
- Several vendors are now offering EVV solutions that are incorporated into their system

To best support incremental delivery of this effort the following prioritization are put forth in conjunction with the recommendation for a SaaS solution:

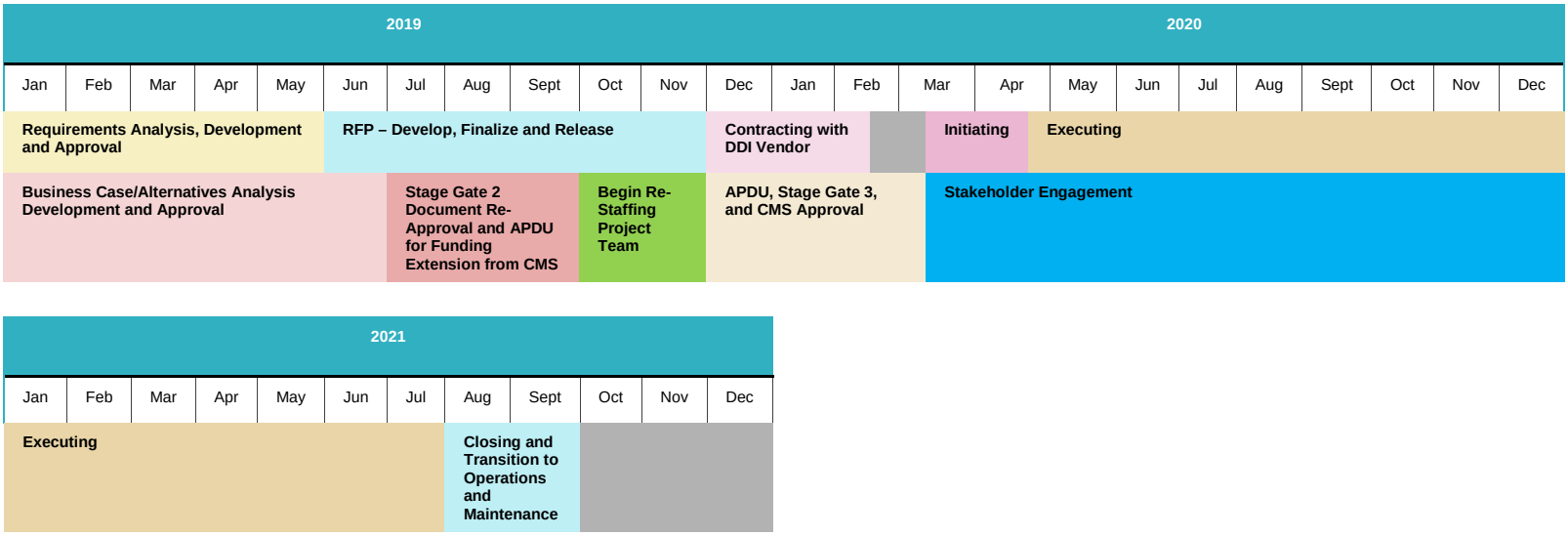
<u>Iterative Phases which would include ongoing Operations and Maintenance once implemented:</u>

1) Required data element capture through EVV compliant tool which may require manual entry of initial provider demographic information, individual demographic information, and service authorization details such as service period, authorized hours, type of service, etc.
2) Interfaces
    a) Implementation of inbound interfaces for provider demographic information, individual demographic information, and service authorization details such as service period, authorized hours, type of service, etc.;
    b) Implementation of outbound interface by extracting data from new solution to map to existing tables for payment processing via CEP.
3) OHA inclusion & Data Aggregation
    a) Phasing in other programs (OHA 1915i) over a longer timeframe
    b) Phasing in data aggregation as CMS delivers updated guidance

<u>Future Phases or Efforts:</u>

1) Payroll processing and interface with accounting and/or system
2) Potential opening to other program/agency participants

See below for a high-level proposed timeline for the solution implementation (Phases 1 minimally, Phase 2 potentially):



Appendixes and References

A. Acronym List
B. March 2019 Budget Update
C. Current State Process Flows
D. Future State Process Flow
E. Alternative Analysis Out of State Solutions (Spreadsheet)
F. Lessons Learned Report
G. In-Home Agency EVV Information (Spreadsheet)
H. COTS Basic + COTS Plus Customization (Galaxux)
I. Project Requirements
J. Payroll Requirements
K. Project Requirements Detailed Scoring
L. Alternative Analysis Cost Comparison
M. Mission Detailed Scoring
N. Alternative Analysis Risk Log
O. Project Risk Narrative
P. Approved PPL Deliverables (Reusable Project Artifacts)
Q. Alternative Analysis Scoring Matrix
R. Original Business Case

OSCIO IT Investment form

IT Investment Name:	Provider Time Capture (PTC) Project	Date:	08/20/2018
Agency:	Oregon Health Authority (OHA) & Department of Human Services (DHS)	Division:	Aging and People with Disabilities and Health Delivery Systems
Agency Contact:	Mike McCormick, APD Deputy Director	Phone Number:	503-945-6229
Approving Business Owner:	Mike McCormick, APD Deputy Director	Phone Number:	503-945-6229
Approving Technology Mgr:	Jon Debban	Phone Number:	503-947-5378

8/23/18

Approving Business Owner Date

Approving Technology Manager Date

Information Technology Investment Type(s):

☒ New Investment ☐ Renew/Life Cycle Replacement ☐ Other:

Information Technology Investment Description (What is being proposed and why):

In Oregon, the Department of Human Services (DHS) and Oregon Health Authority (OHA) are considered joint employers. Their Home Care Workers (HCW) /Personal Service Workers (PSW) programs must be modified to comply with the federal mandates under 21st Century CURES Act for an Electronic Visit Verification (EVV) system and U.S. Department of Labor's (U.S. DOL) Fair Labor Standards Act (FLSA). DHS and OHA must keep certain records for each HCW/PSW. The requirements apply to HCW/PSW's who provide personal and home care assistance to older adults and people with disabilities. Both federal mandates require that records include certain identifying information about the HCW/PSW and data about the hours worked. The law requires this information to be accurate and attested to by both clients and providers. DHS and OHA do not have shared technology in place necessary to meet the regulations.

In addition, Electronic Visit Verification (EVV) was created to help cut down on fraud and ensure that people receive the documented care they need. EVV was designed to help verify that services billed for home healthcare are for actual visits made.

A final component of this project is to enable payment services to the care workers through a Financial Management Agent Services (FMAS) option. The inclusion of a payment services option allows for an "end-to-end" process of capturing time and services through to payment.

An Information Technology (IT) solution will help minimize the long-term costs associated with increased workload, increased dependency on manual paper process and fraudulent reporting of services being provided to Medicaid recipients.

This project offers an opportunity for the State to develop and implement technology that will assist case managers in meeting the workload associated with HCW/PSW management. The solution should also assist

OSCIO IT Investment form

HCW/PSW and the consumers they serve in streamlining the service management portion of their relationship. The solution will do this with the following solution enhancements:

- Worker Portal – a secure web-based portal which allows Agency staff and partners to view and edit information pertaining to service planning and provider management.
- Provider Portal – a secure web-based portal which allows providers to enter time, view information about the service recipient(s) they serve, manage voucher/payment information, and update personal contact information.
- Service Recipient Portal – a web-based portal which allows service recipients (or their authorized representatives) to view necessary information about their cases and service plans. Service recipients will be able to validate reported hours and services, send requests, and update personal contact information through the portal.
- Database – a single, well-designed database to support all three portals listed above.
- Optimized Reporting – optimized reporting functionality providing access to current and historical service recipient and provider data in real time.
- Document Management – track, manage and store documents. The Solution will auto-populate and generate specified paper and electronic notices.
- System and Data Integration – ability to integrate and interface with a variety of systems real-time and batch including, but not limited to Medicaid Management Information Systems (MMIS).
- Role-based Security – the Solution will utilize role-based security allowing usage of internal and external partners as determined by the business.
- Multiple Access Channels - real time accessibility and data entry through web, and mobile technology. The Agency will be able to capture location using geospatial data accessible online or offline.
- Automated Workflow - automatic routing, processing, and integration between different functional software applications. Including validations, alerts, and notifications.
- Secure Payment Processing – ability to process provider payments directly through Financial Management Agent Services.

		Yes	***No***
1)	Is the investment a project?	☒	☐
2)	Will the investment have a Project Manager?	☒	☐
3)	Will the investment include other agencies?	☒	☐
4)	Will the investment include Information Asset Classification Level 3 or 4 data? (see DAS Policy 107-004-050)	☒	☐
5)	Will the investment be for Cloud Services (as defined in Policy #107-004-150)	☐	☒

IT Investment Estimated Cost Summary

Hardware:	N/A	**Software:**	N/A

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Services/Maintenance (projected over five years):	$51,095,931	**Personnel (Project):**	$9,455,142
Source of Funding:	Federal Fund	**Deadline for fund use:**	dd/mm/yyyy
Anticipated Start Date:	10/06/2016	**Anticipated End Date:**	07/31/2021
		TOTAL:	**$60,551,073**

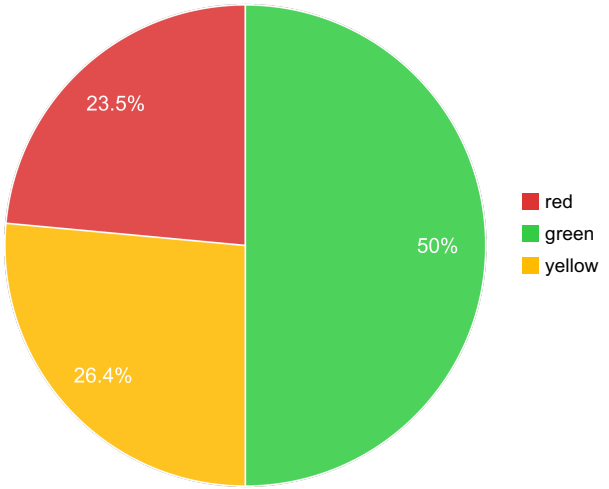
Oregon Health Authority

Annual Performance Progress Report

Reporting Year 2020

Published: 10/12/2020 5:08:00 PM

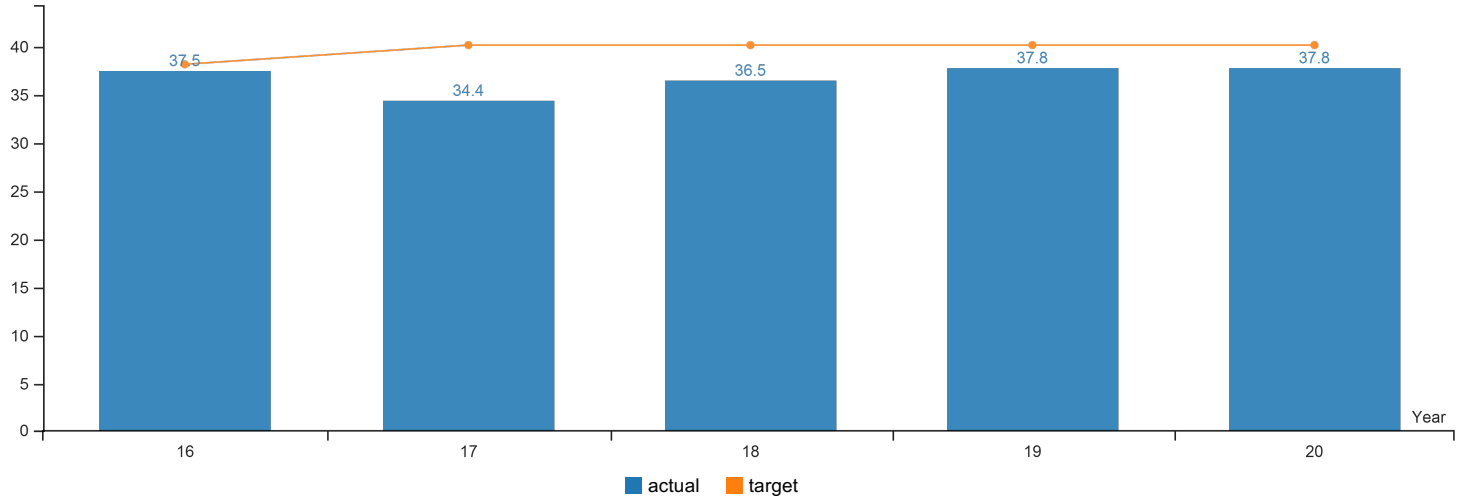
KPM #	Approved Key Performance Measures (KPMs)
1	INITIATION OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.
2	ENGAGEMENT OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received two or more services within 30 days of initiation visit.
3	FOLLOW-UP AFTER HOSPITALIZATION FOR MENTAL ILLNESS - Percentage of enrollees 6 years of age and older who were hospitalized for treatment of mental health disorders and who were seen on an outpatient basis or were in intermediate treatment within seven days of discharge.
4	MENTAL, PHYSICAL, AND DENTAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY - Percentage of children in DHS custody who receive a mental, physical, and dental health assessment within 60 days of the state notifying CCOs that the children were placed into custody with DHS (foster care).
5	FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (INITIATION) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed
6	FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (CONTINUATION AND MAINTENANCE) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed
7	30 DAY ILLICIT DRUG USE AMONG 6TH GRADERS - Percentage of 6th graders who have used illicit drugs in the past 30 days.
8	30 DAY ALCOHOL USE AMONG 6TH GRADERS - Percentage of 6th graders who have used alcohol in the past 30 days.
9	30 DAY ILLICIT DRUG USE AMONG 8TH GRADERS - Percentage of 8th graders who have used illicit drugs in the past 30 days.
10	30 DAY ALCOHOL USE AMONG 8TH GRADERS - Percentage of 8th graders who have used alcohol in the past 30 days.
11	30 DAY ILLICIT DRUG USE AMONG 11TH GRADERS - Percentage of 11th graders who have used illicit drugs in the past 30 days.
12	30 DAY ALCOHOL USE AMONG 11TH GRADERS - Percentage of 11th graders who have used alcohol in the past 30 days.
13	PRENATAL CARE (POPULATION) - Percentage of women who initiated prenatal care in the first 3 months of pregnancy.
14	PRENATAL CARE (MEDICAID) - Percentage of women who initiated prenatal care within 42 days of enrollment.
15	PATIENT CENTERED PRIMARY CARE HOME (PCPCH) ENROLLMENT - Number of members enrolled in patient-centered primary care homes by tier.
16	PQI 01: Diabetes Short-Term Complication Admission Rate -
17	PQI 05: COPD or Asthma in Older Adults Admission Rate -
18	PQI 08: Congestive Heart Failure Admission Rate -
19	PQI 15: Asthma in Younger Adults Admission Rate -
20	ACCESS TO CARE - Percentage of members who responded "always" or "usually" too getting care quickly.
21	MEMBER EXPERIENCE OF CARE - Composite measurement: how well doctors communicate; health plan information and customer service (Medicaid population).
22	MEMBER HEALTH STATUS - Percentage of CAHPS survey respondents with a positive self-reported rating of overall health (excellent, very good, or good).
23	RATE OF TOBACCO USE (POPULATION) - Rate of tobacco use among adults.
24	RATE OF TOBACCO USE (MEDICAID) - Percentage of CCO enrollees who currently smoke cigarettes or use tobacco every day or some days.
25	RATE OF OBESITY (POPULATION) - Percentage of adults who are obese among Oregonians.
26	EFFECTIVE CONTRACEPTIVE USE (POPULATION) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.
27	EFFECTIVE CONTRACEPTIVE USE (MEDICAID) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.
28	FLU SHOTS (POPULATION) - Percentage of adults ages 50-64 who receive a flu vaccine.
29	CHILD IMMUNIZATION RATES (POPULATION) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).
30	CHILD IMMUNIZATION RATES (MEDICAID) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).
31	PLAN ALL CAUSE READMISSIONS - Percentage of acute inpatient stays that were followed by an acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission for members 18 years and older.
32	ELIGIBILITY PROCESSING TIME - Median number of days processing time from date of request to eligibility determination.
33	OHP MEMBERS IN CCOs - Percent of Oregon Health Plan members enrolled in Coordinated Care Organizations.
34	CUSTOMER SERVICE - Percentage of OHA customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall, timeliness, accuracy, helpfulness, expertise, availability of information.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	50%	26.47%	23.53%

KPM #1	INITIATION OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Initiation of alcohol and other drug dependence treatment					
Actual	37.50%	34.40%	36.50%	37.80%	37.80%
Target	38.20%	40.20%	40.20%	40.20%	40.20%

How Are We Doing

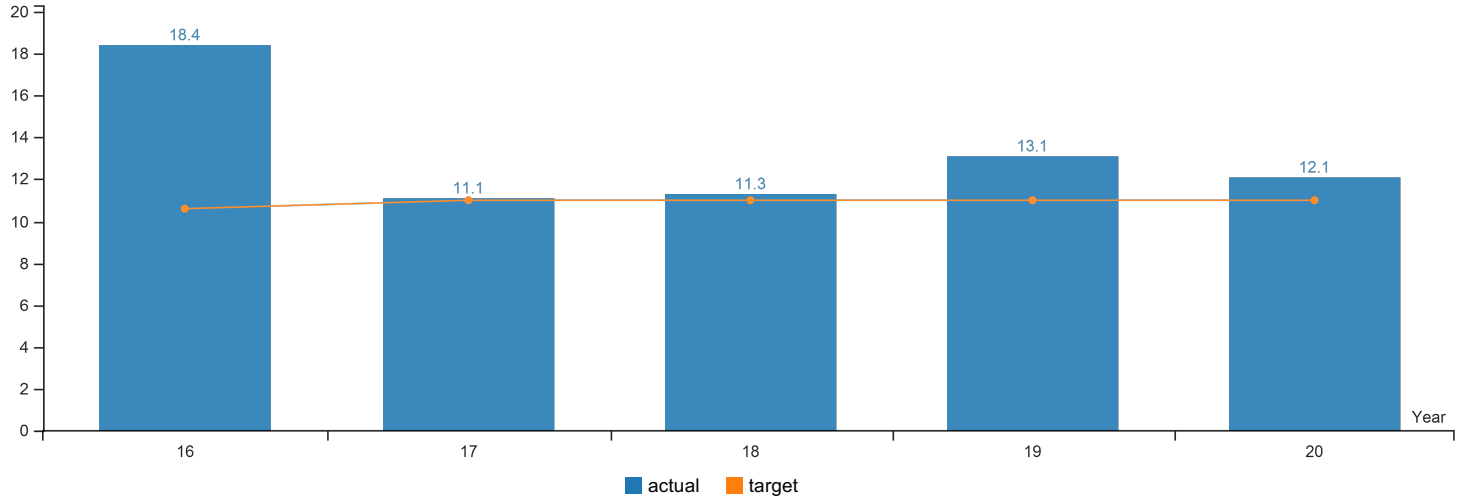
The percentage of members ages 13 and older newly diagnosed with alcohol or other drug dependencies who initiated treatment within 14 days increased from 2016-2018 (34.4% in 2016; 36.5% in 2017; and increasing to 37.8% in 2018). The percentage in 2019 was also 37.8%, but the measure methodology changed to include only members 18 and older. Therefore, 2019 is not directly comparable to previous years.

Factors Affecting Results

It is possible that the increased statewide emphasis on alcohol and drug use screening (SBIRT) due to the CCO incentive measure resulted in an increase in initiation of alcohol and drug treatment, as more individuals with risky or problematic substance use are identified and referred to treatment services. We may see improvement from 2020 on, as this was selected to be an incentive measure beginning in 2020, which will bring additional focus to this work.

KPM #2	ENGAGEMENT OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received two or more services within 30 days of initiation visit.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Engagement of alcohol and other drug dependence treatment					
Actual	18.40%	11.10%	11.30%	13.10%	12.10%
Target	10.60%	11%	11%	11%	11%

How Are We Doing

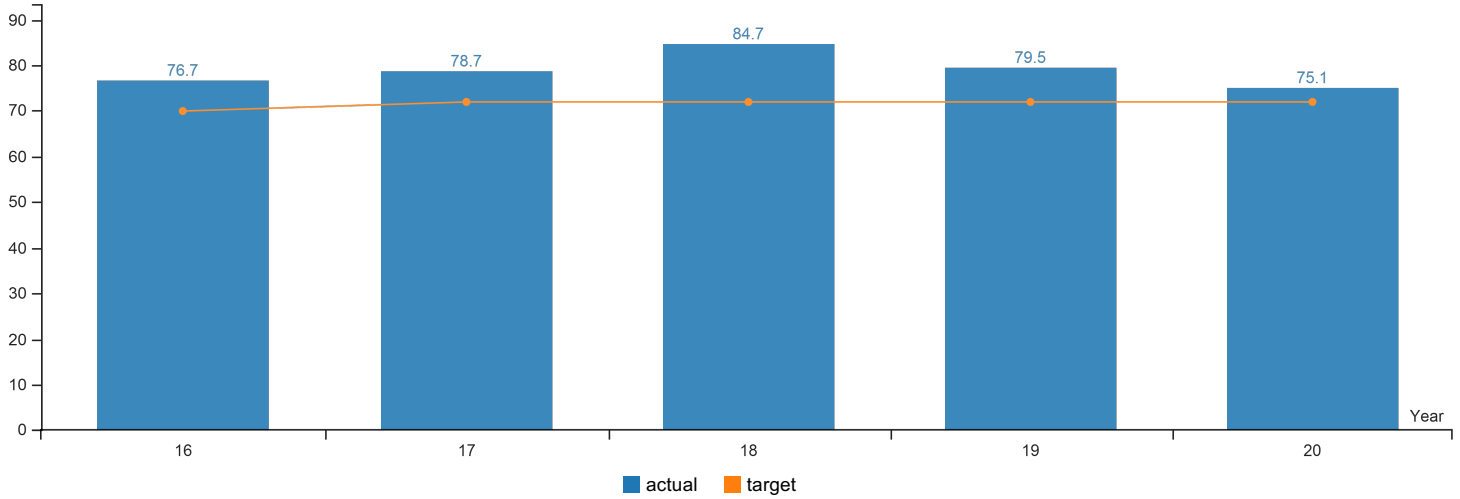
After a precipitous fall from 2013 to 2016 (from 18.9% to 11.1%), the percentage of members who continued their treatment improved from 2017 to 2018 (11.3% to 13.1%). However, this still represents a 39% decrease in statewide performance since 2013. The percentage in 2019 was 12.1%, but the measure methodology changed to include only members 18 and older. Therefore, 2019 is not directly comparable to previous years.

Factors Affecting Results

Nationally, performance on this measure is low, with a 2018 national Medicaid median of only 12.4%. We may see improvement from 2020 on in Oregon, as this was selected to be an incentive measure beginning in 2020, which will bring additional focus to this work.

KPM #3	FOLLOW-UP AFTER HOSPITALIZATION FOR MENTAL ILLNESS - Percentage of enrollees 6 years of age and older who were hospitalized for treatment of mental health disorders and who were seen on an outpatient basis or were in intermediate treatment within seven days of discharge.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Follow-up after hospitalization for mental illness					
Actual	76.70%	78.70%	84.70%	79.50%	75.10%
Target	70%	72%	72%	72%	72%

How Are We Doing

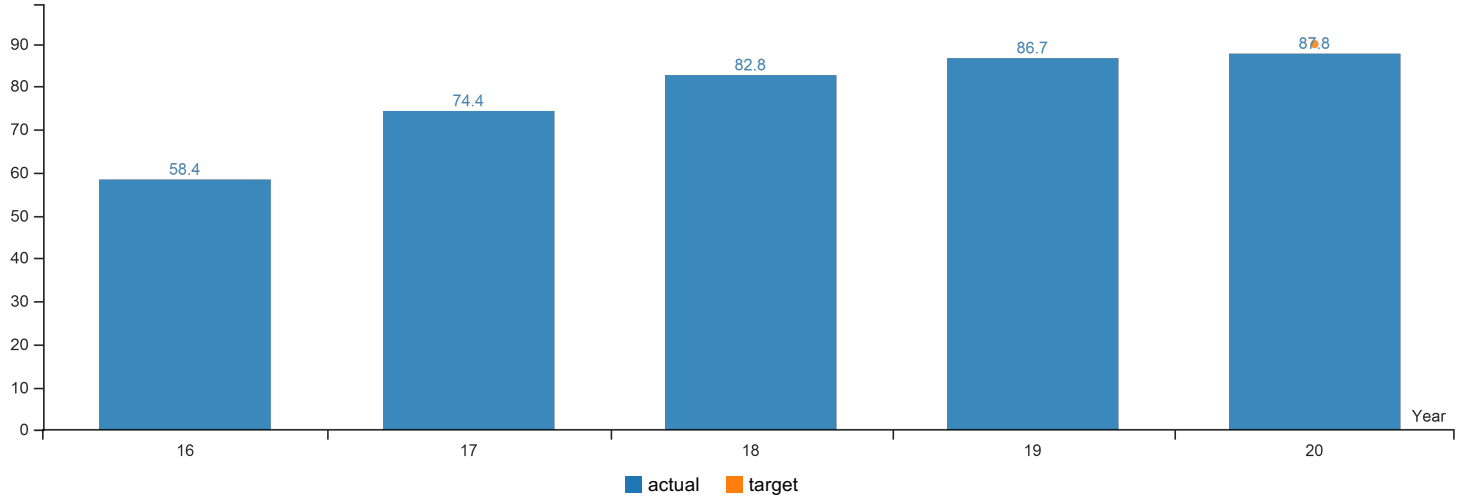
In 2019, 75.1% of CCO members (ages 6 and older) who were admitted to the hospital for mental illness received follow-up with a health care provider within seven days of discharge. This is a decline of 4.4 percentage points from 2018, when the rate was 79.5%, and the second year in a row in which we have seen a decline.

Factors Affecting Results

This measure used to be in the CCO Quality Incentive Program, for which CCOs earned incentive payments based on performance; however, in 2018 the public Metrics & Scoring Committee retired it from the incentive program. This measure should be monitored to determine if this two year decline reflects a real decline in care, or if other factors account for this change.

KPM #4	MENTAL, PHYSICAL, AND DENTAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY - Percentage of children in DHS custody who receive a mental, physical, and dental health assessment within 60 days of the state notifying CCOs that the children were placed into custody with DHS (foster care).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
MENTAL, PHYSICAL, AND DENTAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY					
Actual	58.40%	74.40%	82.80%	86.70%	87.80%
Target	TBD	TBD	TBD	TBD	90%

How Are We Doing

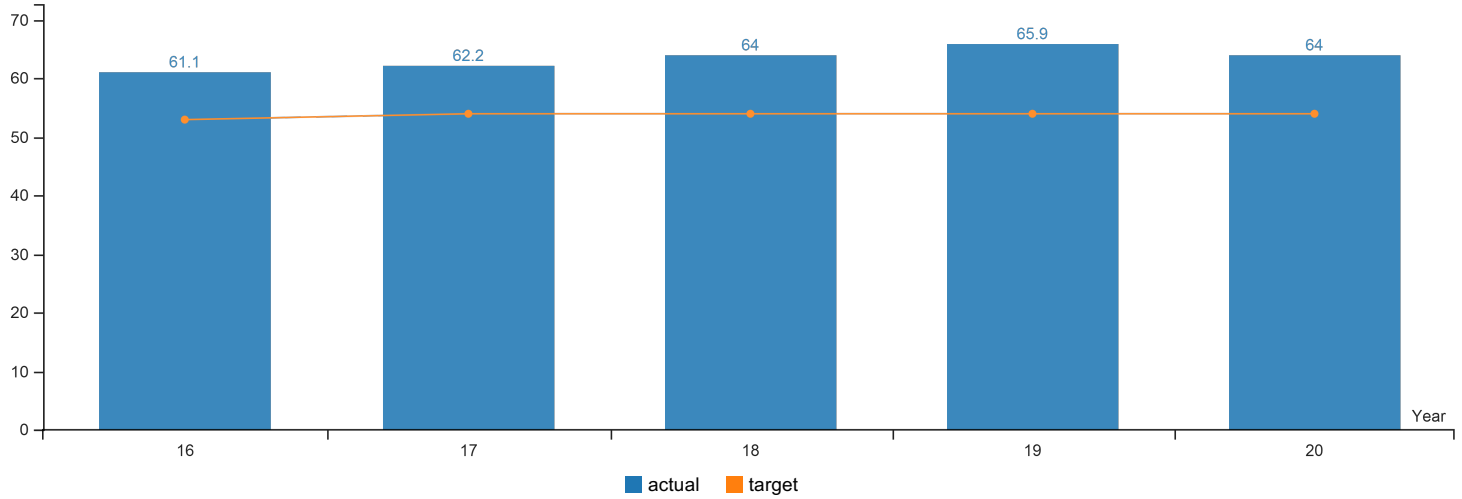
The percentage of children in foster care who received mental, physical, and dental health assessments continues to increase. CCO performance on this measure has improved by over 200% since the measure was first included in the CCO Quality Incentive Program, increasing from 27.9% in 2014 to 87.8% in 2019.

Factors Affecting Results

Because this is a CCO incentive measure, CCOs across the state are making concerted efforts to improve performance. One factor driving improvement has been increased coordination between CCOs and local DHS branch offices. NOTE: 2013 not comparable to later years due to methodology change. In addition, dental assessments added in 2014.

KPM #5	FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (INITIATION) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Follow-up care for children prescribed with ADHD medication (initiation)					
Actual	61.10%	62.20%	64%	65.90%	64%
Target	53%	54%	54%	54%	54%

How Are We Doing

In 2011, 52.3% of children ages 6-12 had at least one follow up visit with a health care provider during the 30 days after receiving a new prescription for Attention Deficit Hyperactivity Disorder (ADHD) medication. In 2013, the rate had increased just slightly to 53.3%, above the KPM target, and above the 90th percentile nationally. The rate has continued to improve through 2018 (65.9%), and then declined in 2019 to 64.0%. Oregon is above the national 90th percentile for Medicaid.

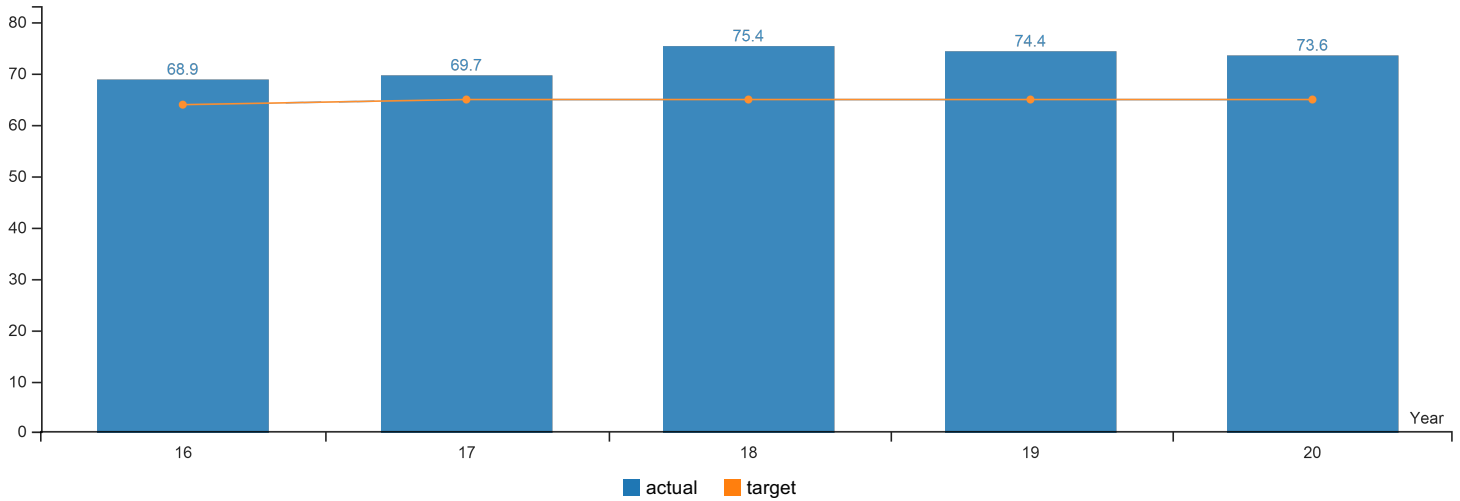
NOTE: This measure was included in the CCO Quality Incentive Program, for which CCOs can earn incentive payments based upon performance improvements, in 2013 and 2014.

Factors Affecting Results

We have heard from providers that limiting the follow up visit to within the first 30 days is not well aligned with some of the current ADHD medications, which may require a 45 day initial prescription. Children with these longer initial prescriptions would fall outside of the 30 day window for this measure.

KPM #6	FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (CONTINUATION AND MAINTENANCE) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Follow-up care for children prescribed with ADHD medication (continuation and maintenance)					
Actual	68.90%	69.70%	75.40%	74.40%	73.60%
Target	64%	65%	65%	65%	65%

How Are We Doing

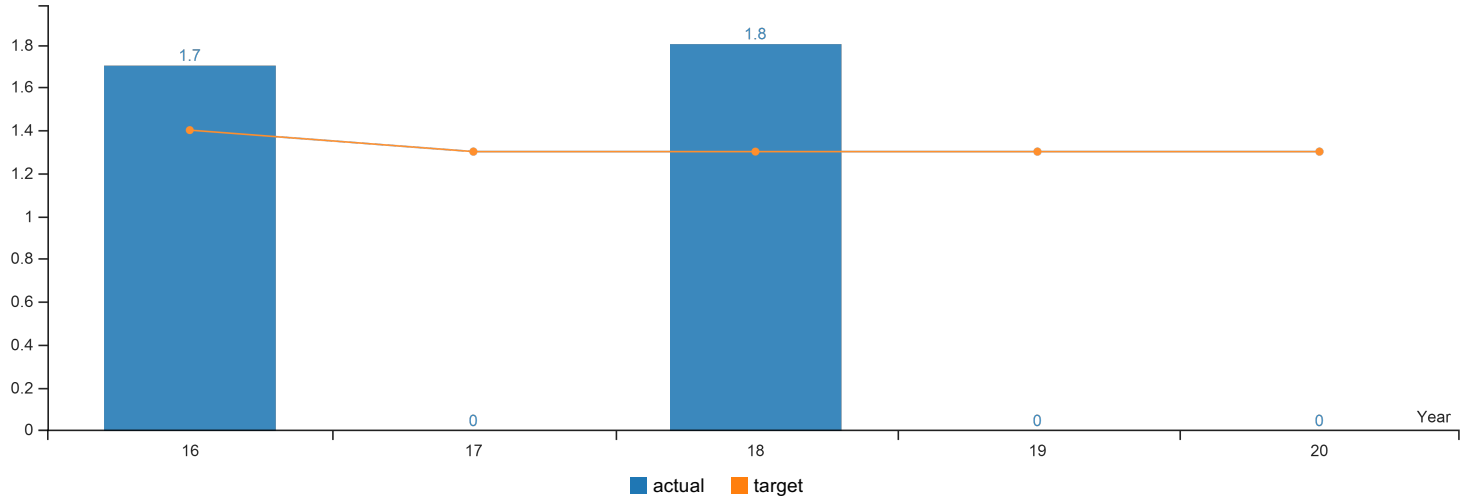
Calendar year 2011 is the baseline for this measure. In 2011, 61.0% of children who remained on ADHD medication for 210 days after receiving a new prescription also had at least two follow up visits with a provider. This rate remained fairly steady in CY's 2013 and 2014, and increased notably in CY2015, with 68.9% of children receiving continued follow-up with a provider. In CY2019 the rate was 73.6%; this is a decline in performance from CY2018, when performance was 74.4%.

Factors Affecting Results

A number of CCO incentive measures as well as initiatives including the patient-centered primary care home model put greater emphasis on preventive care and well child visits. These efforts may result in children being more likely to engage with their primary care providers, leading to greater follow-up care for children prescribed medications for their ADHD. This measure is also notable for small denominators across the CCOs (with some having fewer than 30 children that meet these criteria); data shifts are more likely given these small numbers.

KPM #7	30 DAY ILLICIT DRUG USE AMONG 6TH GRADERS - Percentage of 6th graders who have used illicit drugs in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
30 day illicit drug use among 6th graders					
Actual	1.70%	No Data	1.80%	No Data	No Data
Target	1.40%	1.30%	1.30%	1.30%	1.30%

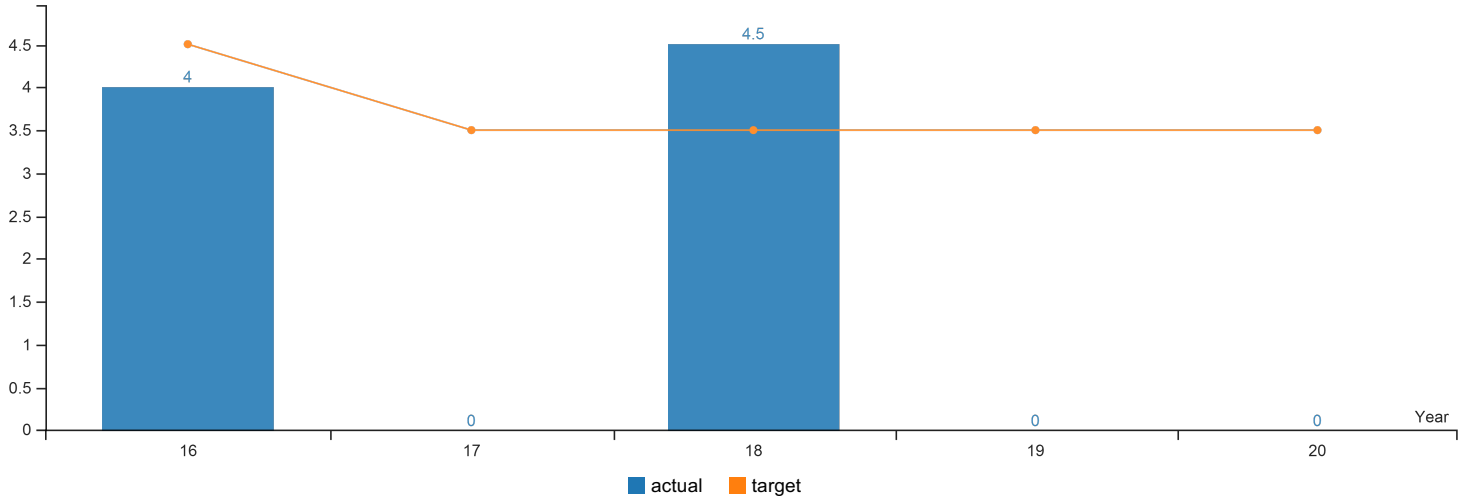
How Are We Doing

Proposed deletion: The data source for this measure no longer exists. It has changed to the Student Health Survey (SHS) and this question is not on the 6th grade version

Factors Affecting Results

KPM #8	30 DAY ALCOHOL USE AMONG 6TH GRADERS - Percentage of 6th graders who have used alcohol in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
30 day alcohol use among 6th graders					
Actual	4%	No Data	4.50%	No Data	0%
Target	4.50%	3.50%	3.50%	3.50%	3.50%

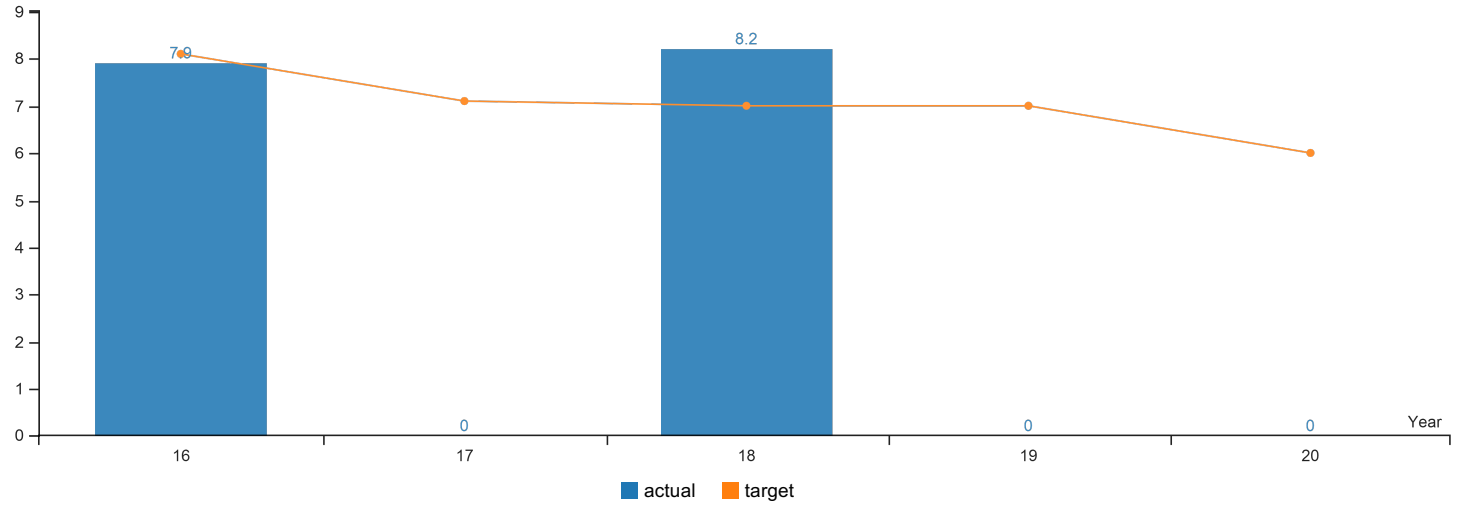
How Are We Doing

Starting in 2020, the new Student Health Survey (SHS) was planning to collect data in even years. Due to COVID19, the SHS dataset will be available at the end of spring 2021 and results available in summer of 2021.

Factors Affecting Results

KPM #9	30 DAY ILLICIT DRUG USE AMONG 8TH GRADERS - Percentage of 8th graders who have used illicit drugs in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
30 day illicit drug use among 8th graders					
Actual	7.90%	No Data	8.20%	No Data	0%
Target	8.10%	7.10%	7%	7%	6%

How Are We Doing

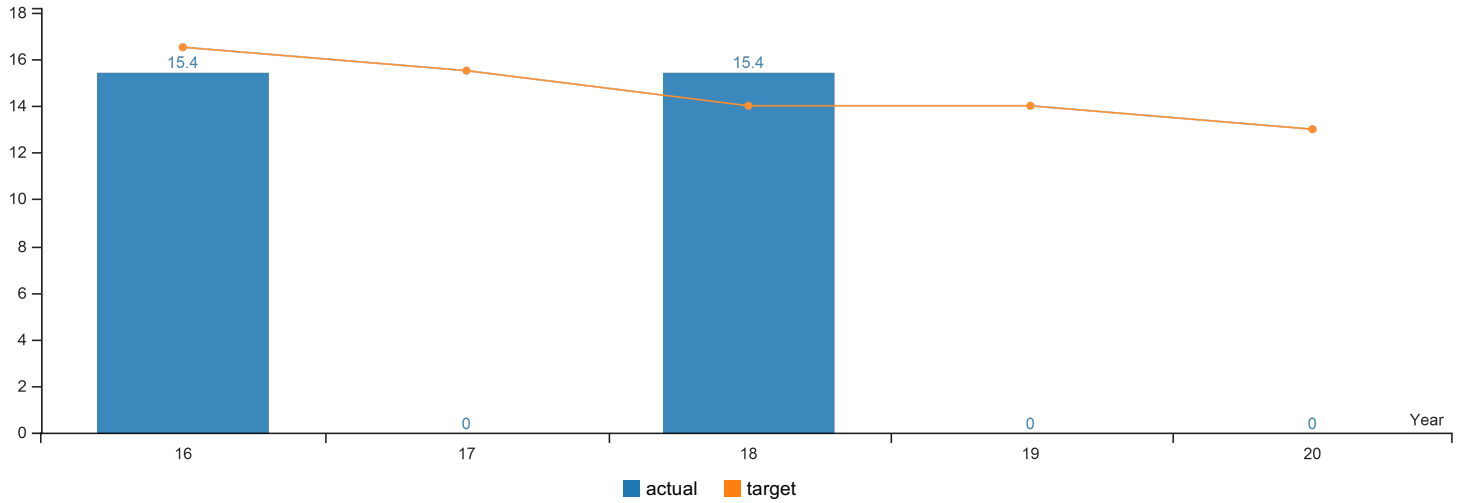
Starting in 2020, the new Student Health Survey (SHS) was planning to collect data in even years. Due to COVID19, the SHS dataset will be available at the end of spring 2021 and results available in summer of 2021.

Factors Affecting Results

The data source is the new SHS - Student Health Survey, this question on the survey no longer includes marijuana use.

KPM #10	30 DAY ALCOHOL USE AMONG 8TH GRADERS - Percentage of 8th graders who have used alcohol in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
30 day alcohol use among 8th graders					
Actual	15.40%	No Data	15.40%	No Data	0%
Target	16.50%	15.50%	14%	14%	13%

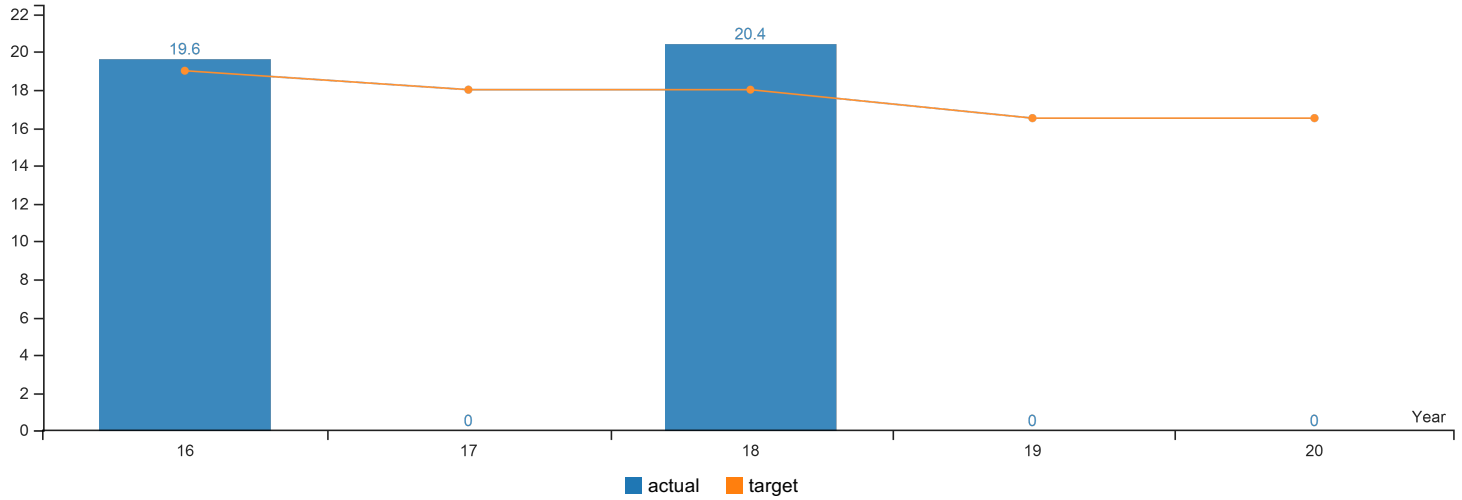
How Are We Doing

Starting in 2020, the new Student Health Survey (SHS) was planning to collect data in even years. Due to COVID19, the SHS dataset will be available at the end of spring 2021 and results available in summer of 2021.

Factors Affecting Results

KPM #11	30 DAY ILLICIT DRUG USE AMONG 11TH GRADERS - Percentage of 11th graders who have used illicit drugs in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
30 day illicit drug use among 11th graders					
Actual	19.60%	No Data	20.40%	No Data	0%
Target	19%	18%	18%	16.50%	16.50%

How Are We Doing

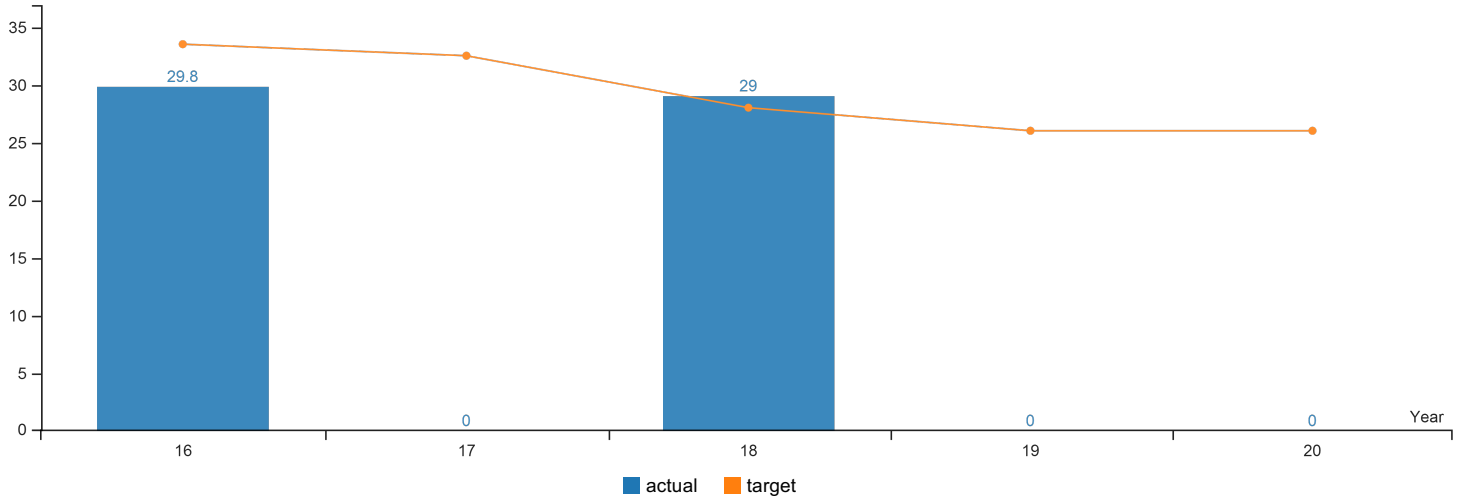
Starting in 2020, the new Student Health Survey (SHS) was planning to collect data in even years. Due to COVID19, the SHS dataset will be available at the end of spring 2021 and results available in summer of 2021.

Factors Affecting Results

The data source is the new SHS - Student Health Survey, this question on the survey no longer includes marijuana use.

KPM #12	30 DAY ALCOHOL USE AMONG 11TH GRADERS - Percentage of 11th graders who have used alcohol in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
30 day alcohol use among 11th graders					
Actual	29.80%	No Data	29%	No Data	0%
Target	33.50%	32.50%	28%	26%	26%

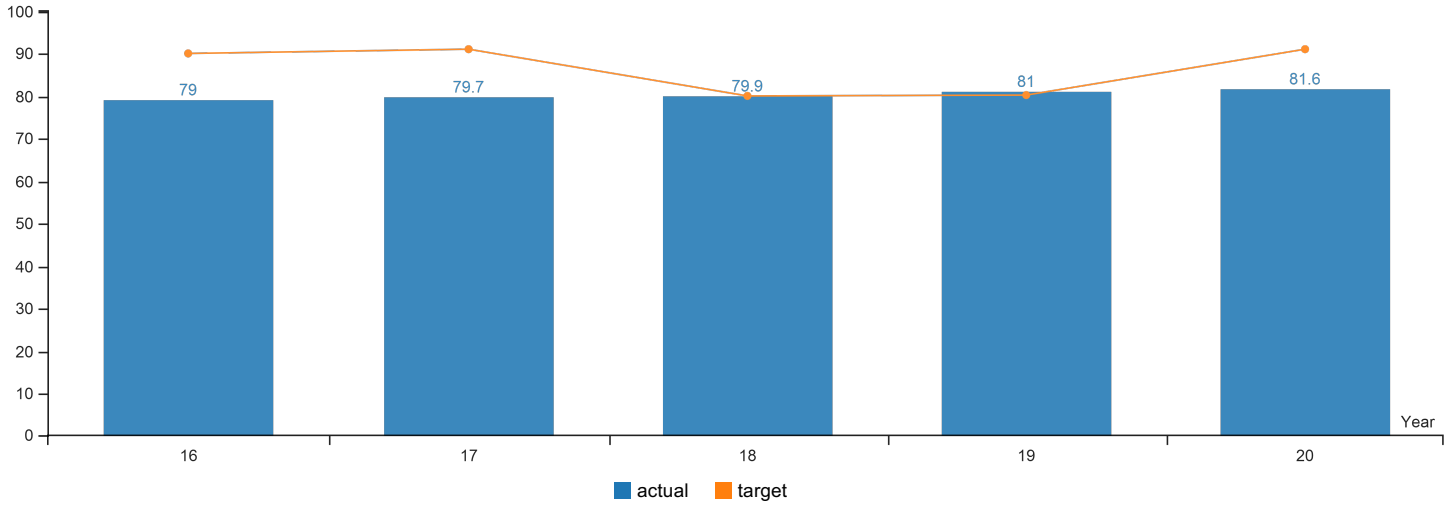
How Are We Doing

Starting in 2020, the new Student Health Survey (SHS) was planning to collect data in even years. Due to COVID19, the SHS dataset will be available at the end of spring 2021 and results available in summer of 2021.

Factors Affecting Results

KPM #13	PRENATAL CARE (POPULATION) - Percentage of women who initiated prenatal care in the first 3 months of pregnancy.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Prenatal care - population					
Actual	79%	79.70%	79.90%	81%	81.60%
Target	90%	91%	80%	80.20%	91%

How Are We Doing

The percentage of women initiating prenatal care during the first trimester is a marker for access to maternal health care services. This percentage has been slowly but steadily increasing in Oregon from 2015 to 2019. Early prenatal care is important to identify and treat babies or mothers at risk for health conditions that can affect the pregnancy, such as hypertension and diabetes. It is also important because health care providers can educate and assist mothers with health issues related to pregnancy including nutrition, alcohol use, smoking, exercise, and preparing for childbirth and infant care. Prenatal care is an important screening point for behavioral and social risks such as perinatal depression, intimate partner violence, and food insecurity. Babies born to women who receive prenatal care early and throughout the pregnancy are less likely to have low birth weight or to be born prematurely. Psychosocial, financial, logistical, health care provider, and many other issues can create barriers for women in obtaining early prenatal care. This indicator is used by states and at the national level, as the data is from vital statistics (birth certificates), therefore making it widely available and representative of the population. While this indicator has been traditionally used, and is widely understood, it is also valuable to examine the Adequacy of Prenatal Care Utilization Index (https://www.mchlibrary.org/databases/HSNRCPDFs/Overview_APCUIndex.pdf), which examines the number of prenatal care visits a woman has received throughout pregnancy in addition to the timing of initiation. This allows for a more thorough examination of woman's access to care. It is worth noting that the data for prenatal care used in both indicators is only available for live births, and therefore does not include information on the prenatal care of women who had a miscarriage or a still birth. The data on first trimester initiation of prenatal care is publicly released by the Oregon Center for Health Statistics in their Annual Vital Statistic Report. These reports can be found at https://www.oregon.gov/oha/PH/BIRTHDEATHCERTIFICATES/VITALSTATISTICS/ANNUALREPORTS/VOLUME1/Pages/index.aspx.

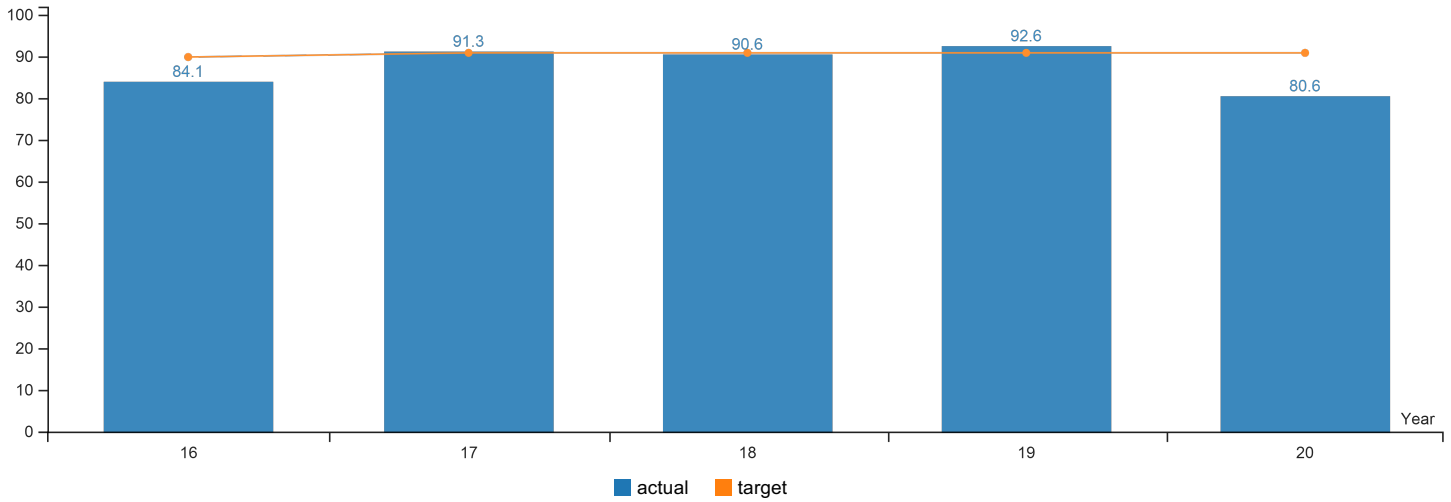
Data entered is preliminary for 2019, finalized data for 2019 will be available in December 2020.

Factors Affecting Results

Women give a variety of reasons for not accessing early prenatal care. Women may not feel that early care is important, may not know they are pregnant, or may be experiencing barriers such as lack of insurance coverage, inability to get an appointment or unreliable transportation.

KPM #14	PRENATAL CARE (MEDICAID) - Percentage of women who initiated prenatal care within 42 days of enrollment.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Prenatal care - Medicaid					
Actual	84.10%	91.30%	90.60%	92.60%	80.60%
Target	90%	91%	91%	91%	91%

How Are We Doing

Performance on timeliness of prenatal care declined from 92.6% in 2018 to 80.6% in 2019.

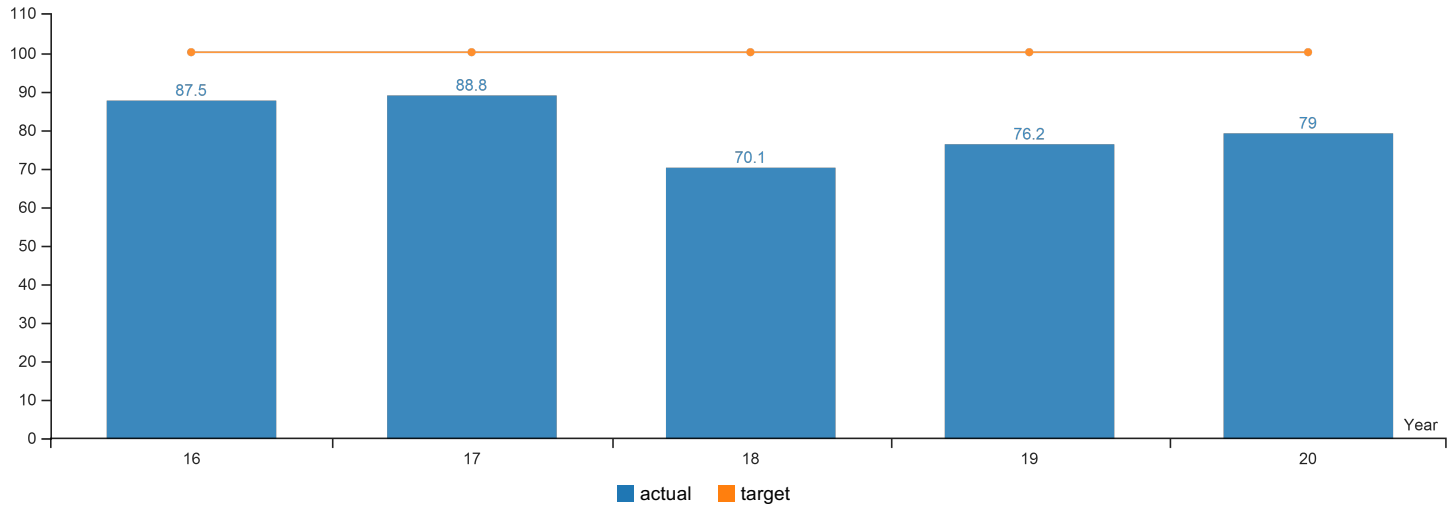
Factors Affecting Results

While this measure was an incentive measure for CY2018, in CY2019 it is no longer pay-for-performance. However, it is a state quality measure which OHA will continue to monitor and report.

NOTE: Results prior to 2014 are not directly comparable to later years due to change in methodology.

KPM #15	PATIENT CENTERED PRIMARY CARE HOME (PCPCH) ENROLLMENT - Number of members enrolled in patient-centered primary care homes by tier.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Patient centered primary care home (PCPCH) enrollment					
Actual	87.50%	88.80%	70.10%	76.20%	79%
Target	100%	100%	100%	100%	100%

How Are We Doing

This measure uses a weighted methodology to ensure members are not just enrolled in a Patient-Centered Primary Care Home (PCPCH), but are enrolled in the higher PCPCH tiers. Statewide in 2019, 96 percent of CCO members were enrolled in a PCPCH, resulting in a weighted score of 79. Beginning in 2017, the PCPCH program launched 5 STAR recognition. This new level of recognition was incorporated into the weighting formula for PCPCH score. Thus, scores are not comparable to previous years.

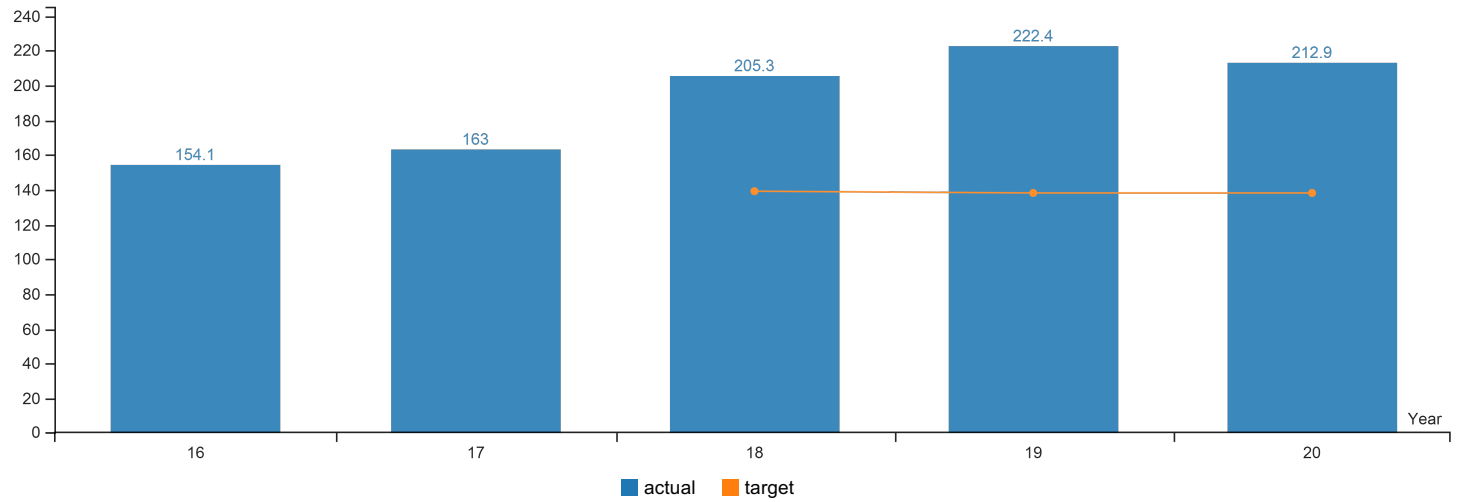
The target should be revised to 68 to match what we have used for the CCO incentive program. Note this is ***not*** a percentage, but a weighted score

Factors Affecting Results

Coordinated care organizations are driving improvement on this measure through two main efforts: (1) working with contracted providers to go through the PCPCH recognition process, and (2) preferentially assigning members to certified PCPCHs.

KPM #16	PQI 01: Diabetes Short-Term Complication Admission Rate -
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
PQI 01: Diabetes Short-Term Complication Admission Rate					
Actual	154.10	163	205.30	222.40	212.90
Target	TBD	TBD	139	138	138

How Are We Doing

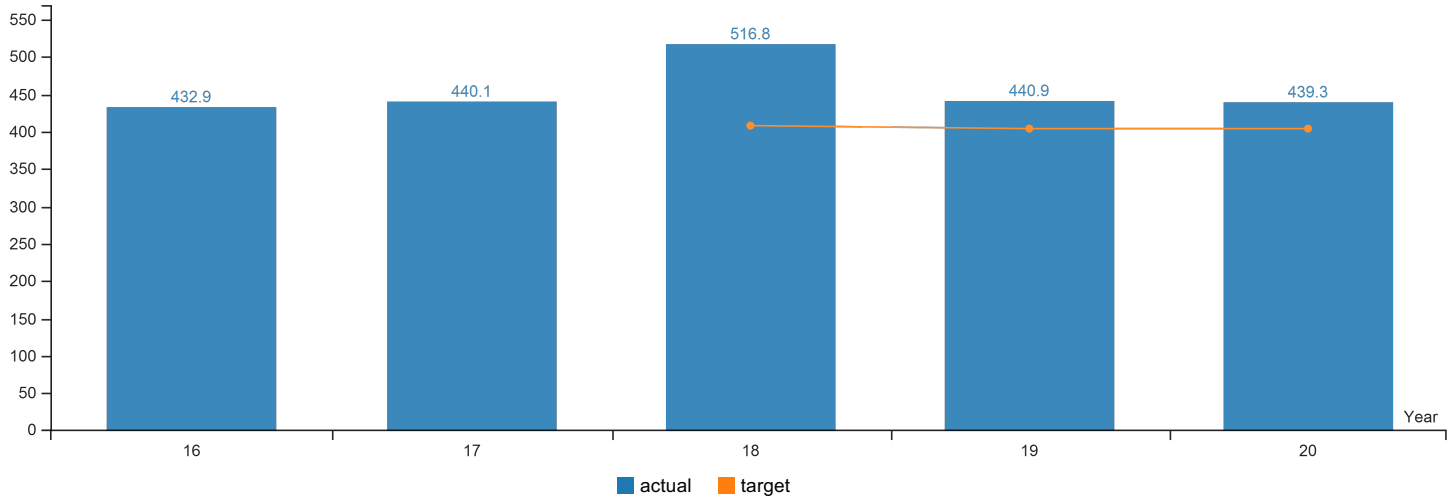
The rate of adult members with diabetes who had a hospital stay because of a short-term problem from their disease declined from 222.4 in 2018 to 212.9 in 2019. Lower is better on this measure.

Factors Affecting Results

This measure is calculated using proprietary software from AHRQ, which was updated in 2018. Because of the changes that AHRQ made to the way this measure is calculated, data prior to 2018 are not directly comparable to later years.

KPM #17	PQI 05: COPD or Asthma in Older Adults Admission Rate -
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
PQI 05: COPD or Asthma in Older Adults Admission Rate					
Actual	432.90	440.10	516.80	440.90	439.30
Target	TBD	TBD	408	404	404

How Are We Doing

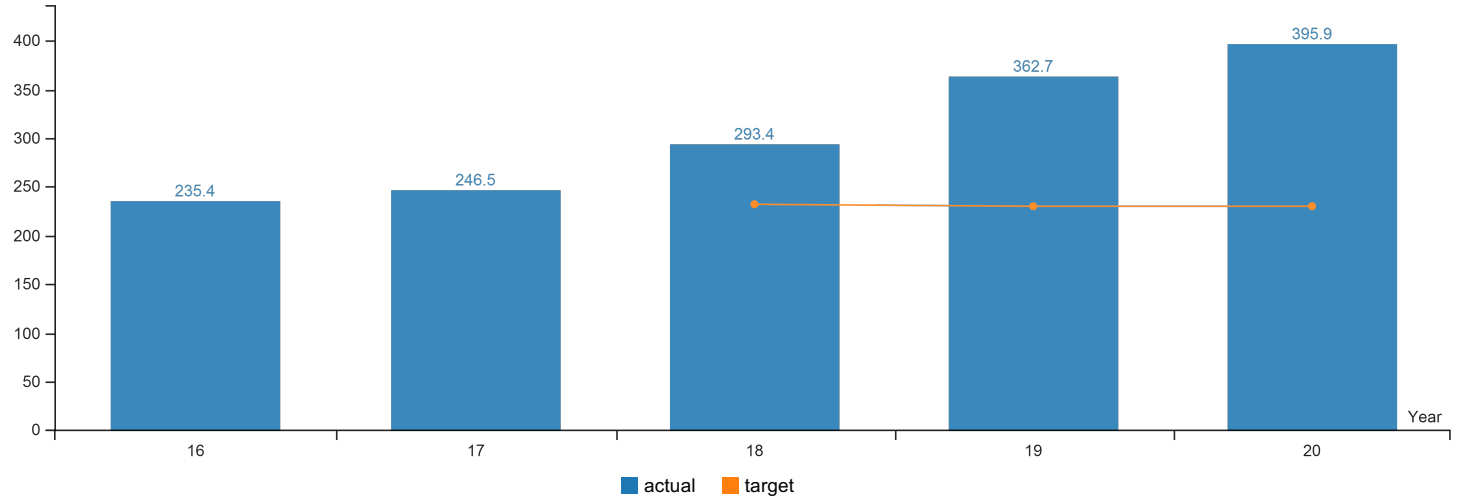
The rate of adult members (ages 40 and older) who had a hospital stay because of chronic obstructive respiratory disease or asthma decreased from 440.9 in 2018 to 439.3 in 2019.

Factors Affecting Results

This measure is calculated using proprietary software from AHRQ, which was updated in 2018. Because of the changes that AHRQ made to the way this measure is calculated, data prior to 2018 are not directly comparable to later years.

KPM #18	PQI 08: Congestive Heart Failure Admission Rate -
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
PQI 08: Congestive Heart Failure Admission Rate					
Actual	235.40	246.50	293.40	362.70	395.90
Target	TBD	TBD	232	230	230

How Are We Doing

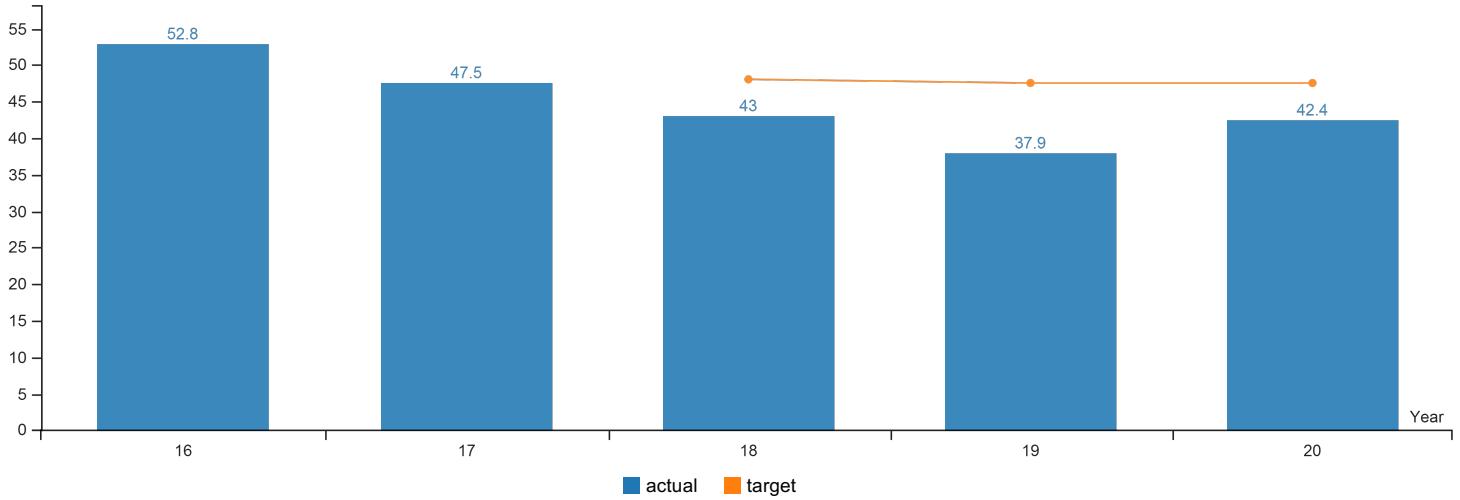
The rate of adult members who had a hospital stay because of congestive heart failure increased from 362.7 in 2018 to 395.9 in 2019. Lower is better on this measure.

Factors Affecting Results

This measure is calculated using proprietary software from AHRQ, which was updated in 2018. Because of the changes that AHRQ made to the way this measure is calculated, data prior to 2018 are not directly comparable to later years.

KPM #19	PQI 15: Asthma in Younger Adults Admission Rate -
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
PQI 15: Asthma in Younger Adults Admission Rate					
Actual	52.80	47.50	43	37.90	42.40
Target	TBD	TBD	48	47.50	47.50

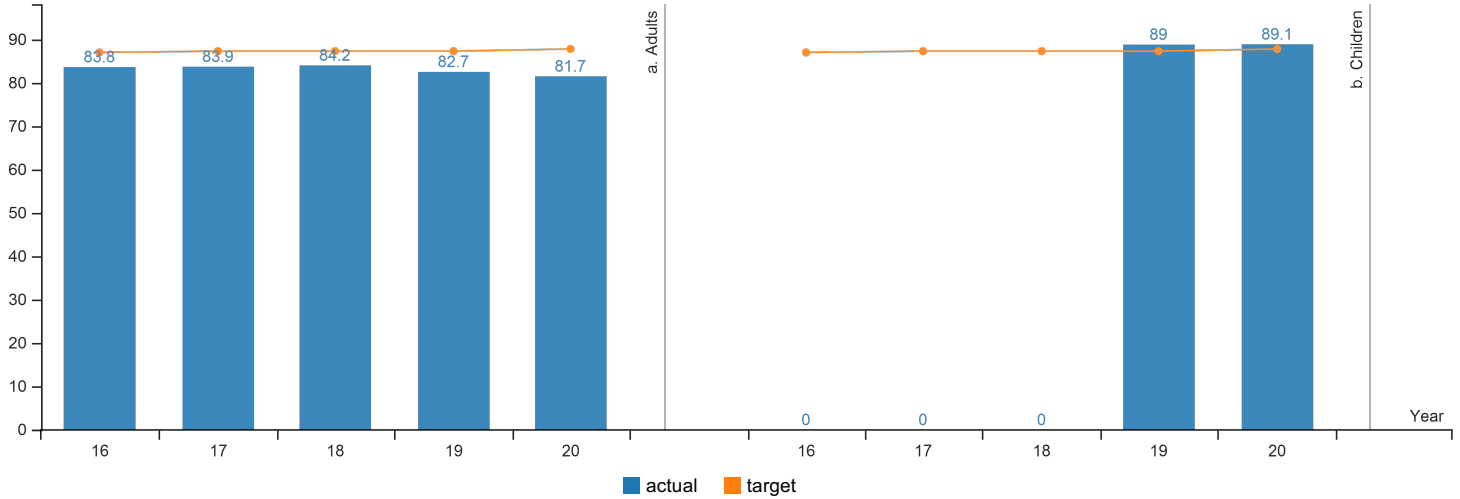
How Are We Doing

The rate of younger adult members (ages 18-39) who had a hospital stay because of asthma increased from 37.9 in 2018 to 42.4 in 2019. Lower is better on this measure.

Factors Affecting Results

This measure is calculated using proprietary software from AHRQ, which was updated in 2018. Because of the changes that AHRQ made to the way this measure is calculated, data prior to 2018 are not directly comparable to later years.

KPM #20	ACCESS TO CARE - Percentage of members who responded "always" or "usually" too getting care quickly.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2016	2017	2018	2019	2020
a. Adults					
Actual	83.80%	83.90%	84.20%	82.70%	81.70%
Target	87.20%	87.50%	87.50%	87.50%	88%
b. Children					
Actual	No Data	No Data	No Data	89%	89.10%
Target	87.20%	87.50%	87.50%	87.50%	88%

How Are We Doing

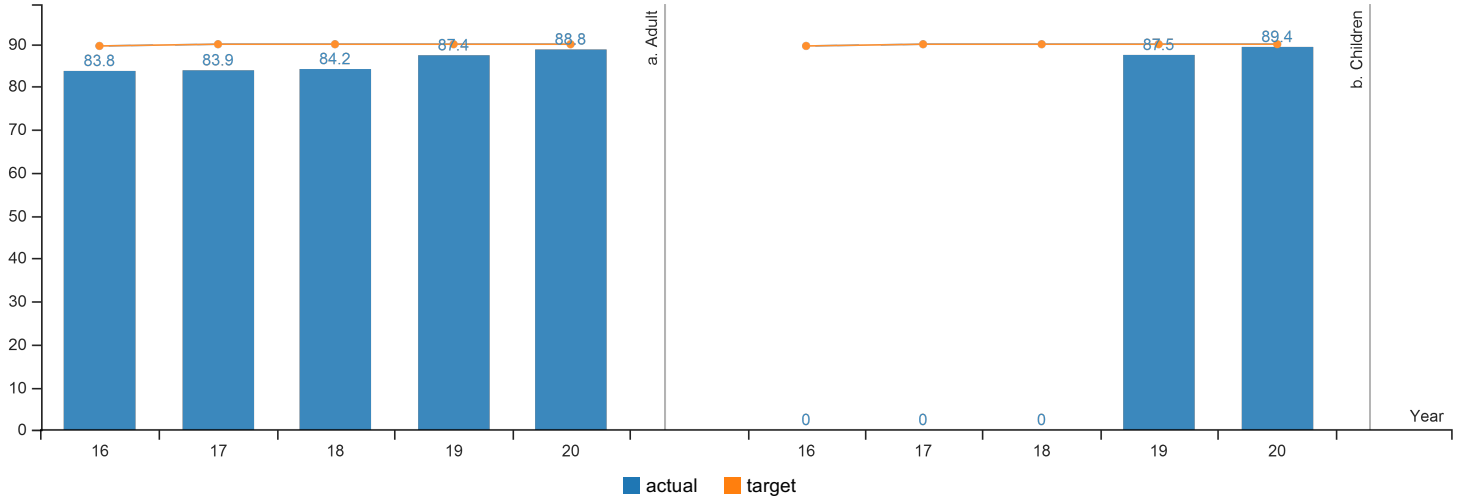
A: The percentage of adult members who thought they received appointments and care when needed decreased from 82.7% in 2018 to to 81.7% in 2019. Prior to 2018, this measure was a weighted score across children and adults. From 2018 on, however, these data are now disaggregated and reported separately for children and adults. This ensures that performance across the different age groups can be monitored appropriately and is based upon a decision from the Metrics and Scoring Committee. KPM data from prior years should not be compared to that from 2018 on.

B: The percentage of child members who received appointments and care when needed slightly increased from 89.0% in 2018 to 89.1% in 2019. Prior to 2018, this measure was a weighted score across children and adults. From 2018 on, however, these data are now disaggregated and reported separately for children and adults. This ensures that performance across the different age groups can be monitored appropriately and is based upon a decision from the Metrics and Scoring Committee. KPM data from prior years should not be compared to that from 2018 forward.

Factors Affecting Results

The number of Oregonians enrolled in Medicaid increased by more than 60 percent in 2014, predictably increasing demand for care. Access also declined slightly at the national level from 2013 to 2014 (the 75-percentile declined from 88.0% in 2013 to 87.2%). This measure is included in the state's Medicaid demonstration agreement with CMS.

KPM #21	MEMBER EXPERIENCE OF CARE - Composite measurement: how well doctors communicate; health plan information and customer service (Medicaid population).
	Data Collection Period: Jan 01 - Dec 31



Report Year	2016	2017	2018	2019	2020
a. Adult					
Actual	83.80%	83.90%	84.20%	87.40%	88.80%
Target	89.60%	90%	90%	90%	90%
b. Children					
Actual	No Data	No Data	No Data	87.50%	89.40%
Target	89.60%	90%	90%	90%	90%

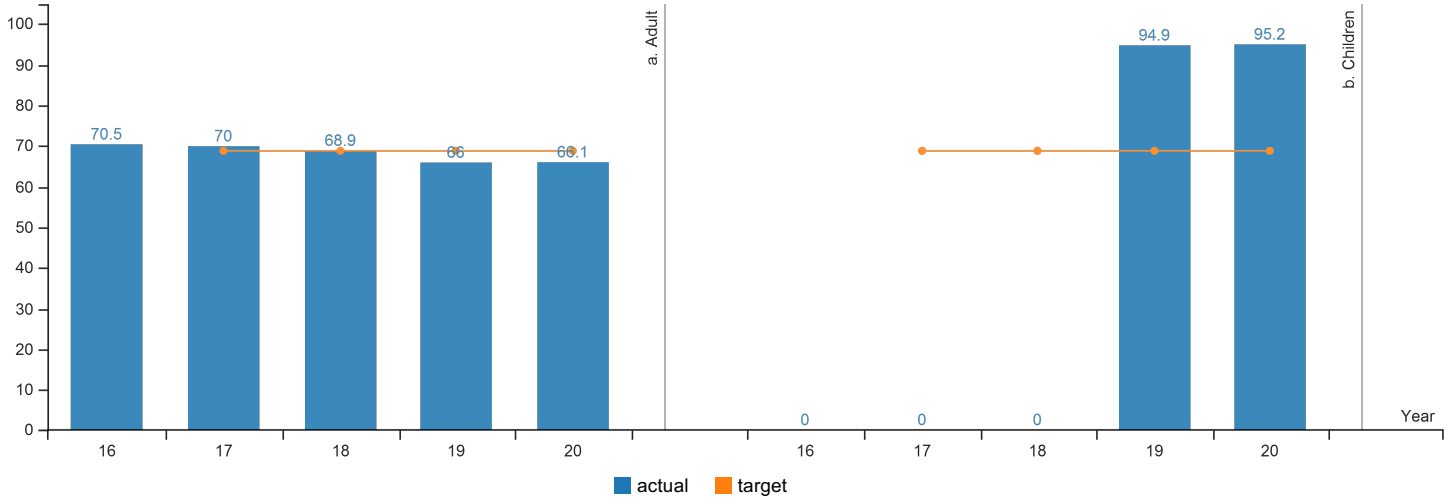
How Are We Doing

Prior to 2018, this measure was a weighted score across children and adults. From 2018 on, however, these data are now disaggregated and reported separately for children and adults. This ensures that performance across the different age groups can be monitored appropriately and is based upon a decision from the Metrics and Scoring Committee. KPM data from prior years should not be compared to that from 2018 forward.

Factors Affecting Results

NOTE: This was retired from the incentive measure set in 2017.

KPM #22	MEMBER HEALTH STATUS - Percentage of CAHPS survey respondents with a positive self-reported rating of overall health (excellent, very good, or good).
	Data Collection Period: Jan 01 - Dec 31



Report Year	2016	2017	2018	2019	2020
a. Adult					
Actual	70.50%	70%	68.90%	66%	66.10%
Target	TBD	68.90%	68.90%	68.90%	68.90%
b. Children					
Actual	No Data	No Data	No Data	94.90%	95.20%
Target	TBD	68.90%	68.90%	68.90%	68.90%

How Are We Doing

A. The percentage of adult members who rated their overall health as good, very good, or excellent slightly increased from 66.0% in 2018 to 66.1% in 2019. Prior to 2018, this measure was a weighted score across children and adults. From 2018 on, however, these data are now disaggregated and reported separately for children and adults. This ensures that performance across the different age groups can be monitored appropriately and is based upon a decision from the Metrics and Scoring Committee. KPM data from prior years should not be compared to that from 2018.

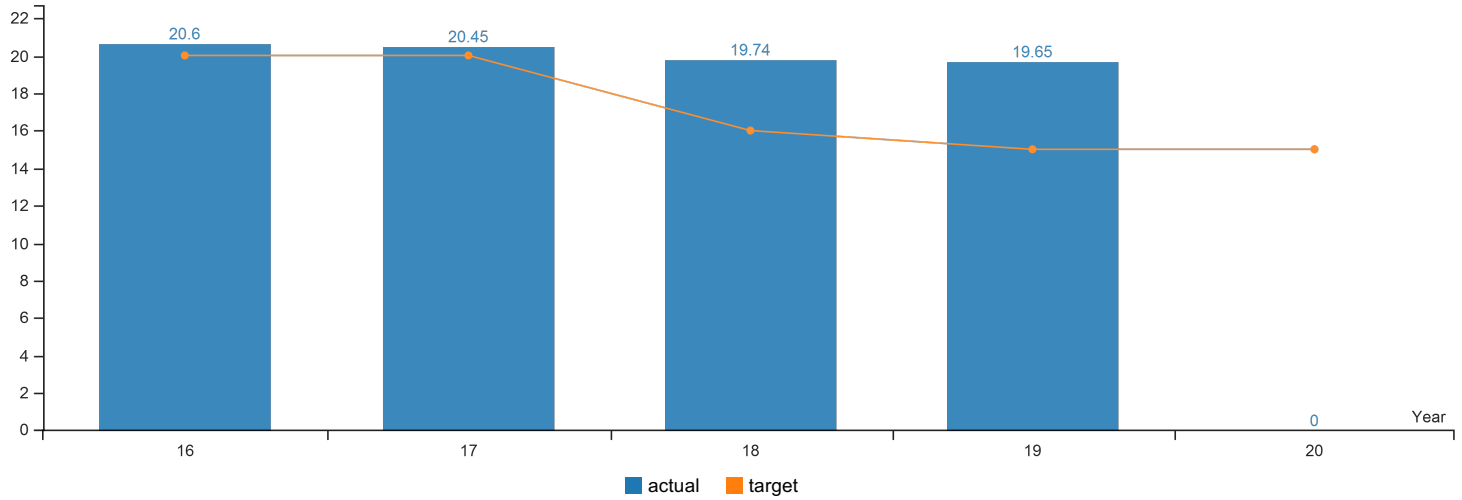
B. The percentage of children who's parents rated their overall health as good, very good, or excellent increased from 94.9% in 2018 to 95.2% in 2019. Prior to 2018, this measure was a weighted score across children and adults. From 2018 on, however, these data are now disaggregated and reported separately for children and adults. This ensures that performance across the different age groups can be monitored appropriately and is based upon a decision from the Metrics and Scoring Committee. KPM data from prior years should not be compared to that from 2018 forward.

Factors Affecting Results

Prior to 2014, a higher percentage of adult members were eligible for Medicaid due to disability. With the influx of new, previously ineligible members in 2014, the proportion of members who feel healthier may have increased. However, there has been a decrease among adults since 2016.

KPM #23	RATE OF TOBACCO USE (POPULATION) - Rate of tobacco use among adults.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
Rate of tobacco use - adult population					
Actual	20.60%	20.45%	19.74%	19.65%	No Data
Target	20%	20%	16%	15%	15%

How Are We Doing

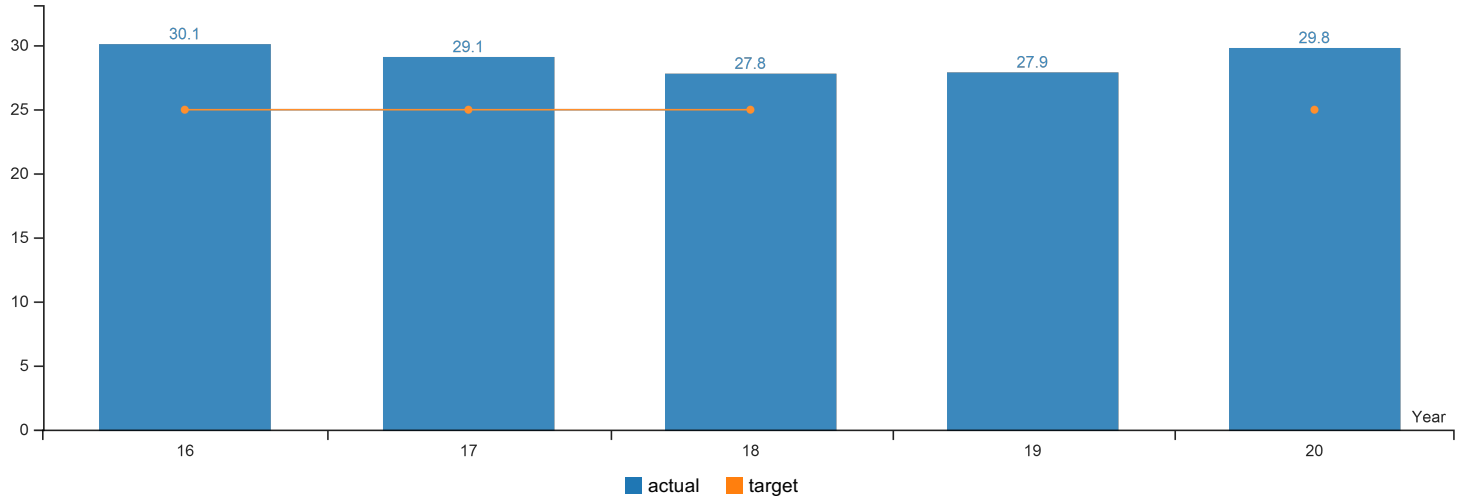
Due to COVID-19, the Behavioral Risk Factors Surveillance System dataset will be available at the end of October 2020 and results available in early November of 2020.

Factors Affecting Results

This measure reflects cigarette smoking or chewing tobacco.

KPM #24	RATE OF TOBACCO USE (MEDICAID) - Percentage of CCO enrollees who currently smoke cigarettes or use tobacco every day or some days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
Rate of tobacco use - Medicaid population					
Actual	30.10%	29.10%	27.80%	27.90%	29.80%
Target	25%	25%	25%	TBD	25%

How Are We Doing

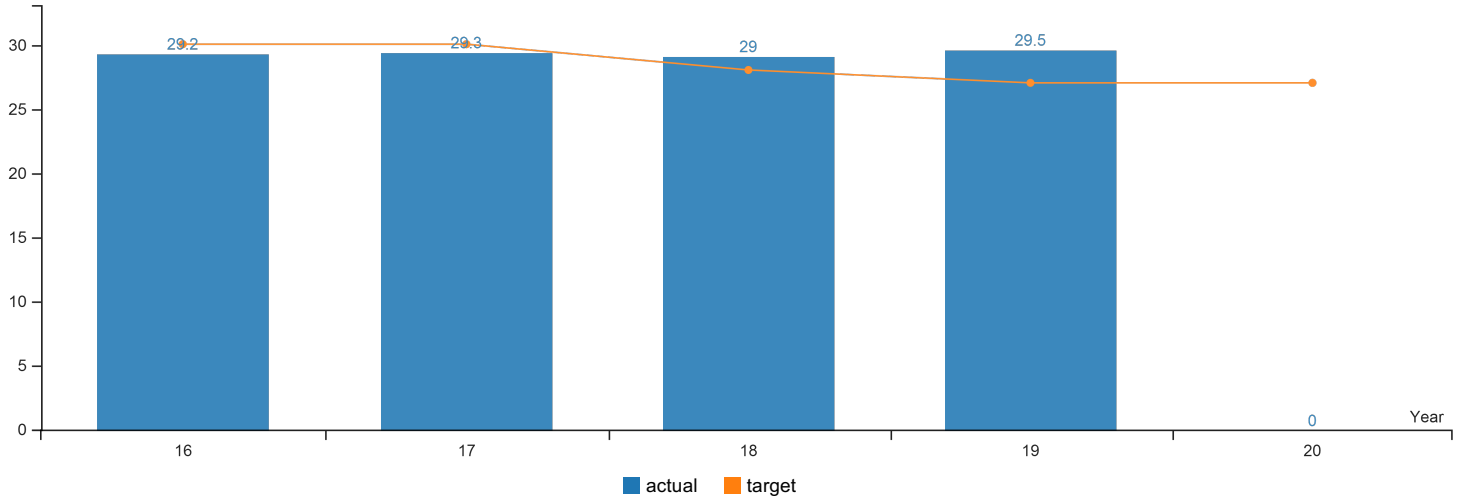
The percentage of members who self-reported smoking cigarettes or using tobacco every day or some days increased from 27.9% in 2018 to 29.8% in 2019. Lower is better on this measure.

Factors Affecting Results

This self-reported, survey-based measure was included in our previous CMS waiver, but was not included as a metric in the current 2017-2022 waiver; instead the current Medicaid waiver includes a different measure focused specifically on cigarette smoking prevalence, and sourced from electronic health records.

KPM #25	RATE OF OBESITY (POPULATION) - Percentage of adults who are obese among Oregonians.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
Rate of obesity - adult population					
Actual	29.20%	29.30%	29%	29.50%	No Data
Target	30%	30%	28%	27%	27%

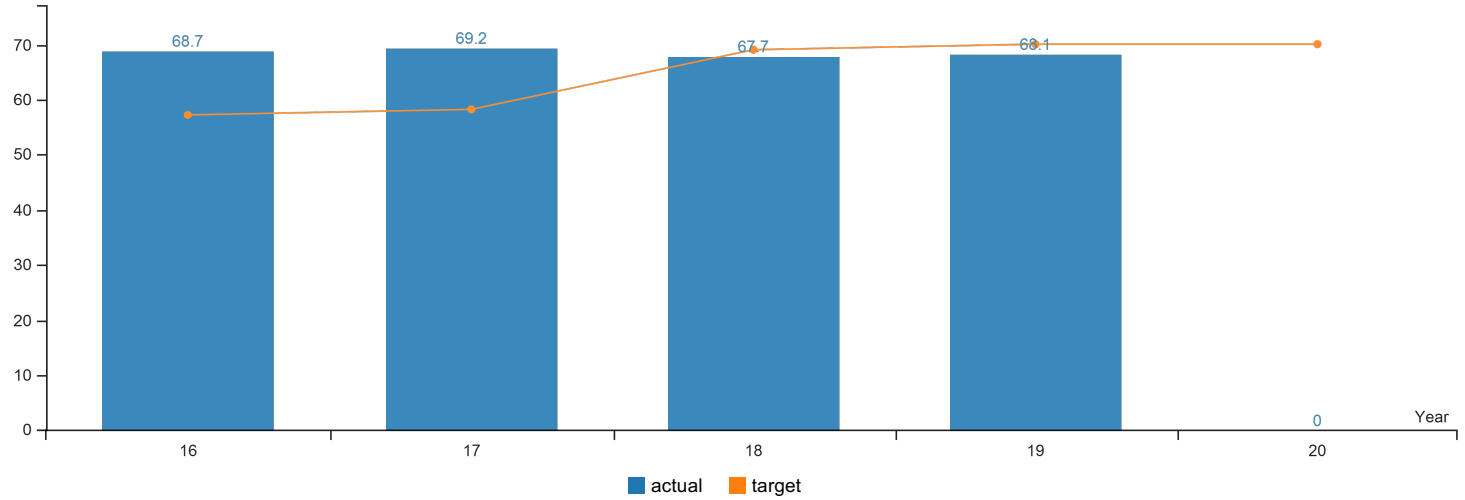
How Are We Doing

Due to COVID-19, the Behavioral Risk Factors Surveillance System dataset will be available at the end of October 2020 and results available in early November of 2020.

Factors Affecting Results

KPM #26	EFFECTIVE CONTRACEPTIVE USE (POPULATION) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Effective contraceptive use - population					
Actual	68.70%	69.20%	67.70%	68.10%	No Data
Target	57.20%	58.20%	69%	70%	70%

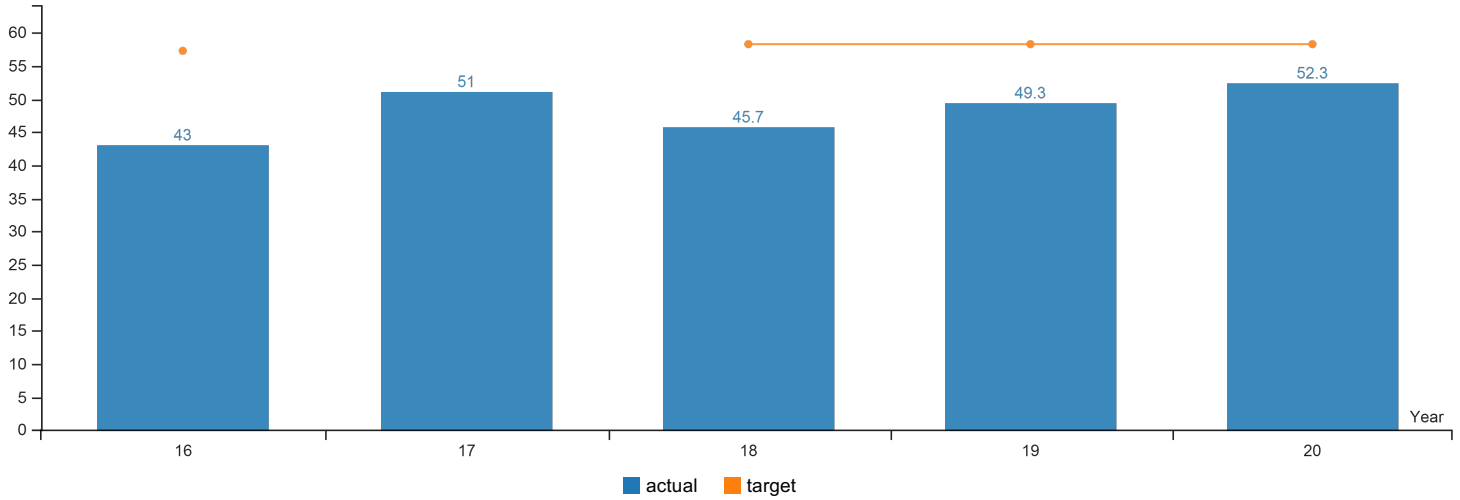
How Are We Doing

Data not yet available. The 2019 Behavioral Risk Factor Surveillance System data set is expected to be released in October 2020 and this measure will be updated at that time.

Factors Affecting Results

KPM #27	EFFECTIVE CONTRACEPTIVE USE (MEDICAID) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Effective contraceptive use - Medicaid population					
Actual	43%	51%	45.70%	49.30%	52.30%
Target	57.20%	TBD	58.20%	58.20%	58.20%

How Are We Doing

Because of changes to the specifications for this measure, data prior to 2018 are not comparable to later years. However, the rate of effective contraceptive use has increased since this measure was included in the CCO Quality Incentive Program from 2015-2019; this means CCOs could earn incentive payments for improving performance during this time period.

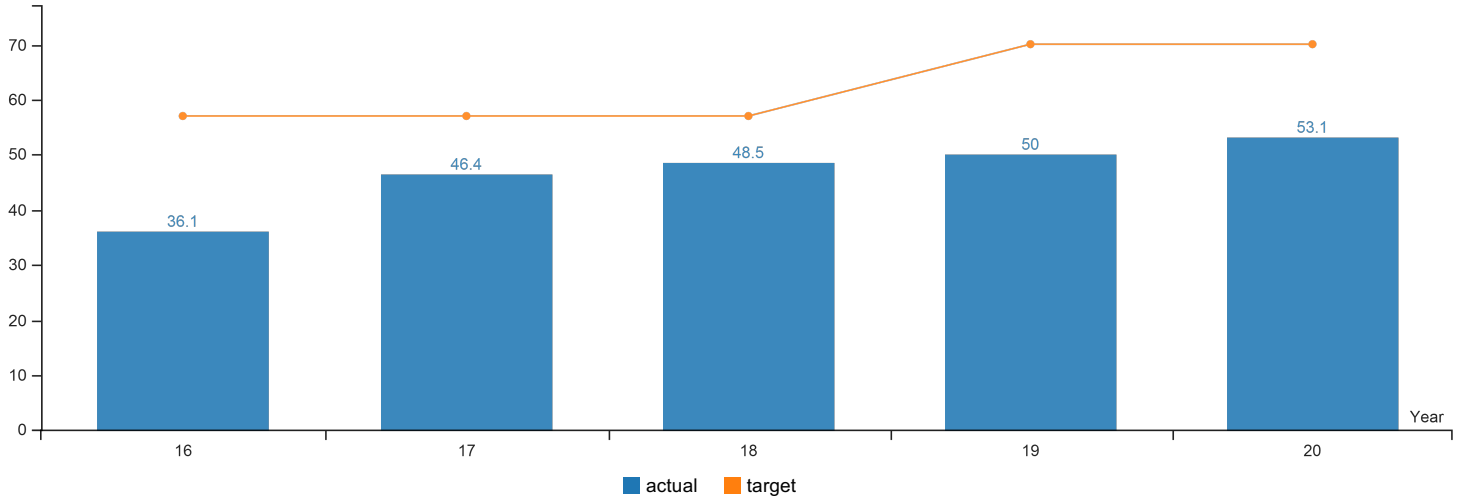
NOTE: data represents women ages 18-50

Factors Affecting Results

This was a CCO incentive measure from 2015 - 2019 (the incentive measure also included young women ages 15-17 in 2018 & 2019). The Metrics & Scoring Committee retired this measure from the incentive program in 2020.

KPM #28	FLU SHOTS (POPULATION) - Percentage of adults ages 50-64 who receive a flu vaccine.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Flu shots - population					
Actual	36.10%	46.40%	48.50%	50%	53.10%
Target	57%	57%	57%	70%	70%

How Are We Doing

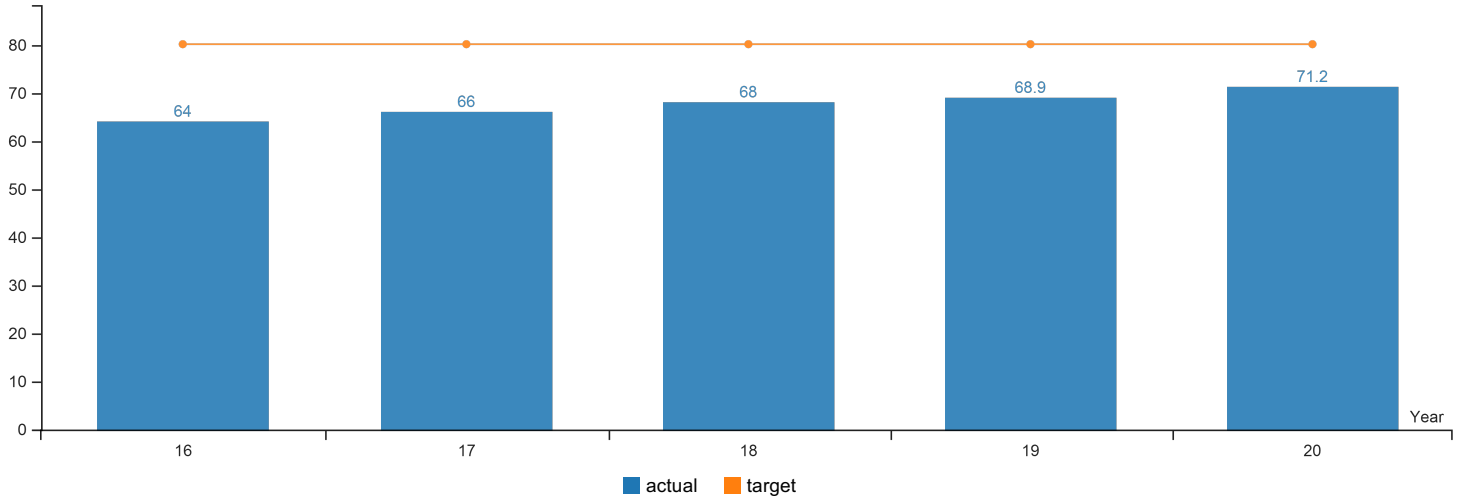
Seasonal influenza immunizations are trending upwards among Oregon adults, but still fall short of needed levels to protect against influenza disease. The source of this data is Oregon's ALERT Immunization Information System.

Factors Affecting Results

Oregon regions have marked differences in seasonal influenza immunization rates each season. In general, Southern Oregon counties and rural communities have lower adult influenza immunization rates than the Portland area, communities in the Willamette Valley, and Deschutes County. Among adults, non-senior women have higher influenza immunization rates than do non-senior men. Disparities in influenza immunization also exist based on race and ethnicity, with Latino adults having substantially lower immunization rates than other groups.

KPM #29	CHILD IMMUNIZATION RATES (POPULATION) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Child immunization rates - population					
Actual	64%	66%	68%	68.90%	71.20%
Target	80%	80%	80%	80%	80%

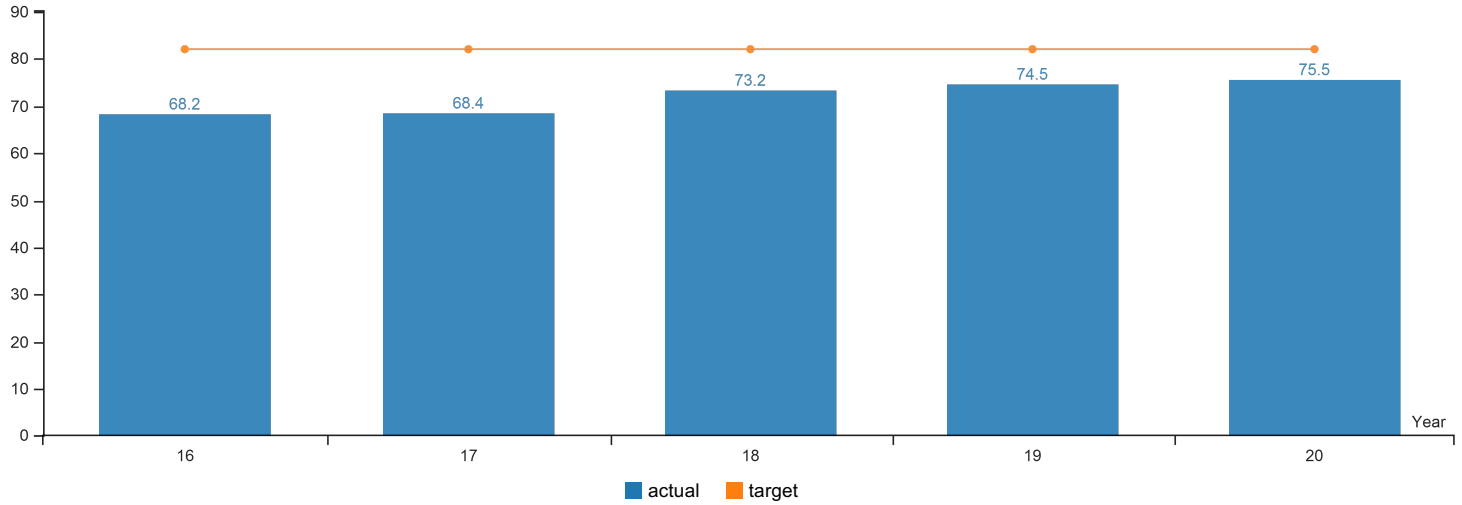
How Are We Doing

Immunization rates among two year olds in Oregon were increasing in 2019, prior to the COVID pandemic in 2020. This increase in early immunization receipt shows the value of CCO incentive measures in leveraging immunization rate increases across the population.

Factors Affecting Results

KPM #30	CHILD IMMUNIZATION RATES (MEDICAID) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Child immunization rates - Medicaid population					
Actual	68.20%	68.40%	73.20%	74.50%	75.50%
Target	82%	82%	82%	82%	82%

How Are We Doing

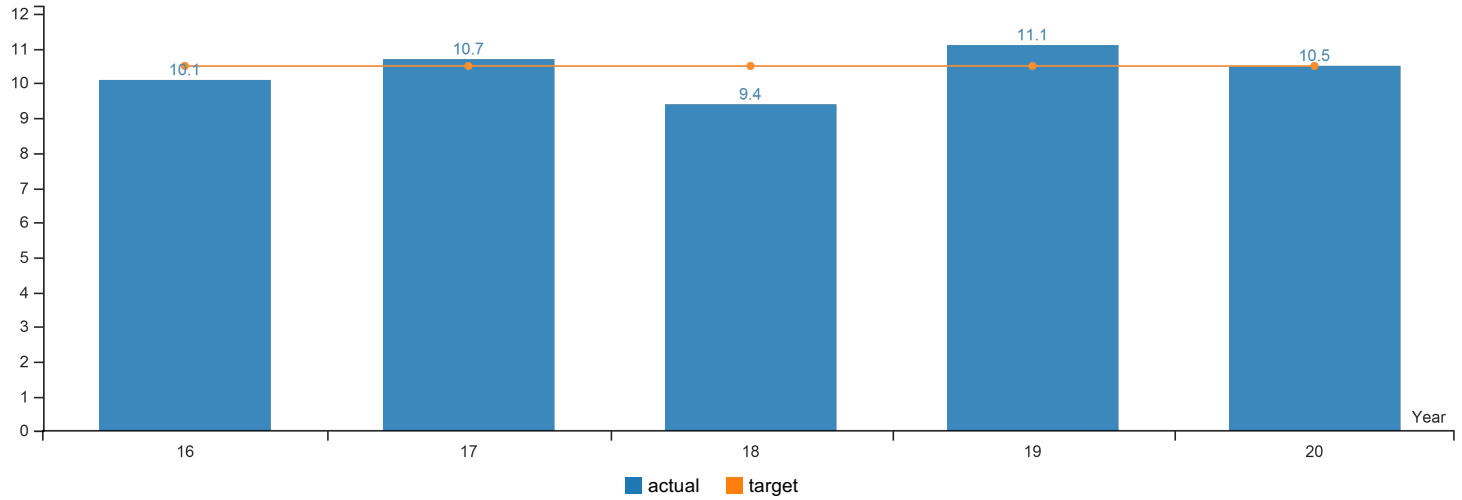
In CY2015, 68.2% of CCO members received recommended vaccines before their second birthday. Positively, this increased to 73.2% in CY2017, and continued to increase to 74.5% in CY2018 and 75.5% in CY2019.

Factors Affecting Results

Beginning 2016, childhood immunization status was added to the Quality Incentive Program, which means CCOs could earn incentives for improving performance, and which likely drove improved outreach and workflows. This measure is limited to children who turn two during the measurement year and who have been continuously enrolled in an Oregon Health Plan CCO for at least the 12 months preceding their second birthday, and may not be comparable to immunization rates for the general population.

KPM #31	PLAN ALL CAUSE READMISSIONS - Percentage of acute inpatient stays that were followed by an acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission for members 18 years and older.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
Plan all cause readmissions					
Actual	10.10%	10.70%	9.40%	11.10%	10.50%
Target	10.50%	10.50%	10.50%	10.50%	10.50%

How Are We Doing

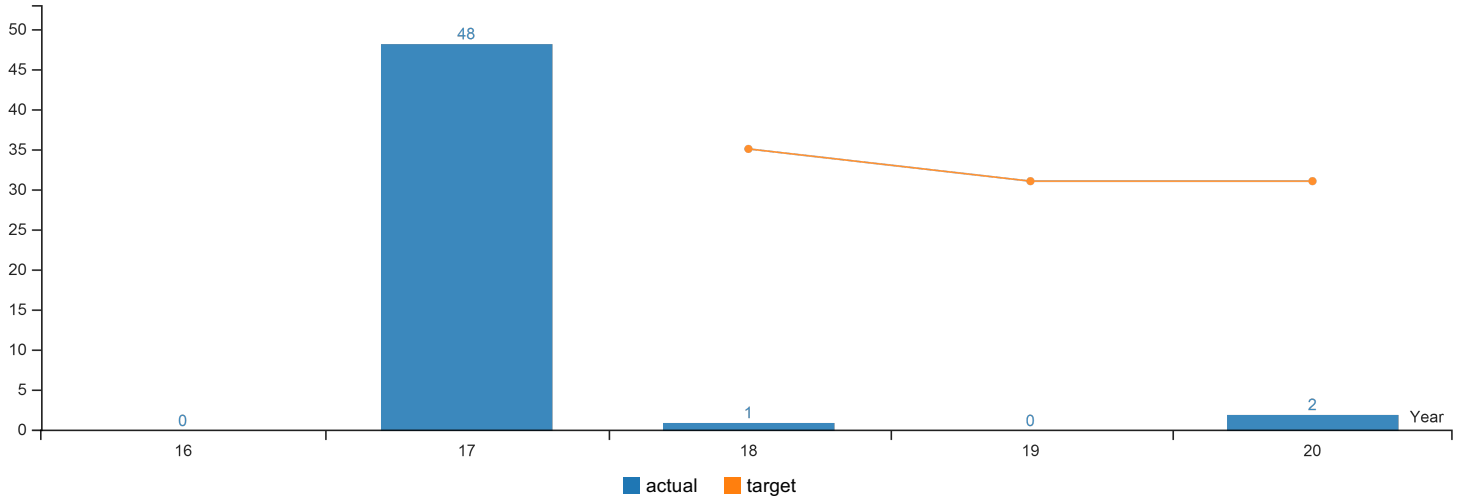
Results prior to 2016 are not directly comparable to later years due to methodological changes. Hospital readmissions continue to decline in Oregon (lower is better) and in CY2016 achieved the KPM target; this trend continued in CY2017. There was an increase in readmissions from 2017 to 2018, and a subsequent decline in CY2019 to 10.5%.

Factors Affecting Results

As CCOs continue to focus on ensuring their members receive the appropriate care at the appropriate time in the appropriate place, many performance indicators are affected. As enrollment in patient-centered primary care homes continue to increase (see KPM #15), and CCOs and providers continue to emphasize the importance of coordinated, preventive care, post-discharge care is likely to be more appropriately addressed, resulting in a reduction in this readmission rate.

KPM #32	ELIGIBILITY PROCESSING TIME - Median number of days processing time from date of request to eligibility determination.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
ELIGIBILITY PROCESSING TIME					
Actual	No Data	48	1	0	2
Target	TBD	TBD	35	31	31

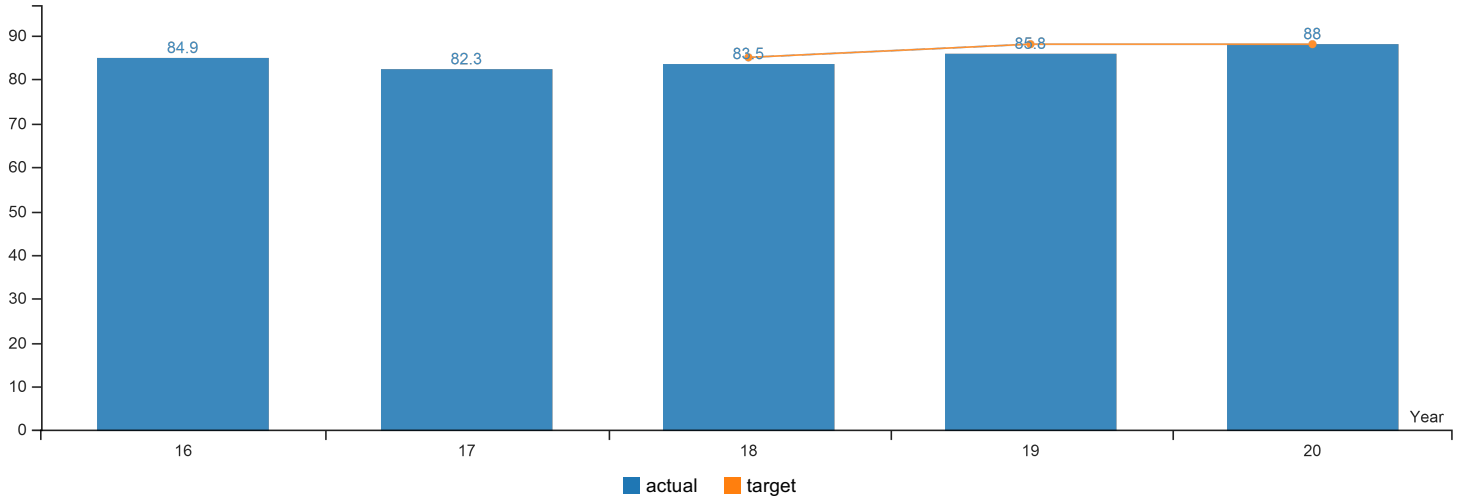
How Are We Doing

The processing time is low because Oregon uses an automated eligibility process.

Factors Affecting Results

KPM #33	OHP MEMBERS IN CCOs - Percent of Oregon Health Plan members enrolled in Coordinated Care Organizations.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
OHP MEMBERS IN CCOs					
Actual	84.90%	82.30%	83.50%	85.80%	88%
Target	TBD	TBD	85%	88%	88%

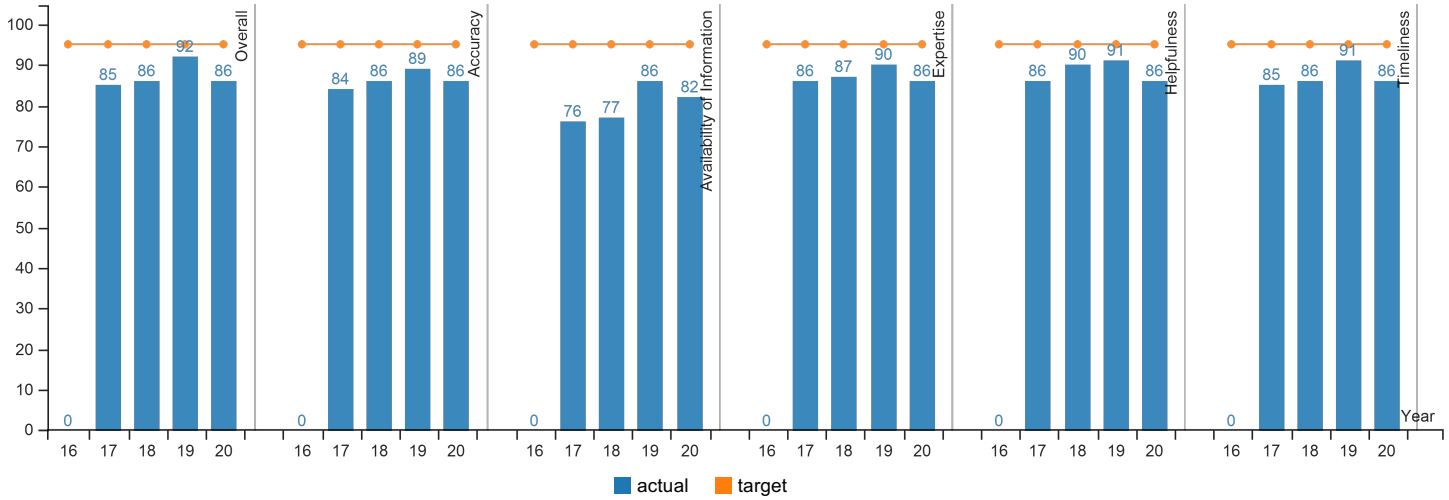
How Are We Doing

In 2019, the percent of persons on OHP that were enrolled in a CCO exceeded the goal. Starting in 2019, OHA implemented program changes that increased the number of Medicaid eligibles enrolled in CCOs. For example, OHA automatically enrolled duals into CCOs for their physical health care. This process happened as a regional roll-out, including two pilot regions in January and April of 2019. Duals had the option, at any time, to opt-out of the CCO for physical health care.

Factors Affecting Results

For the enrollment period for the 2020 plan year, the OHA's first priority in assigning members shall be maintaining, to the greatest extent practical, ongoing primary care and behavioral health relationships. After assignment, the agency shall ensure members retain the right to choose a different CCO, if more than one is available in their area. The agency reported their transition plans to interim health care committees the end of 2019.

KPM #34	CUSTOMER SERVICE - Percentage of OHA customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall, timeliness, accuracy, helpfulness, expertise, availability of information.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2016	2017	2018	2019	2020
Overall					
Actual	No Data	85%	86%	92%	86%
Target	95%	95%	95%	95%	95%
Accuracy					
Actual	No Data	84%	86%	89%	86%
Target	95%	95%	95%	95%	95%
Availability of Information					
Actual	No Data	76%	77%	86%	82%
Target	95%	95%	95%	95%	95%
Expertise					
Actual	No Data	86%	87%	90%	86%
Target	95%	95%	95%	95%	95%
Helpfulness					
Actual	No Data	86%	90%	91%	86%
Target	95%	95%	95%	95%	95%
Timeliness					
Actual	No Data	85%	86%	91%	86%
Target	95%	95%	95%	95%	95%

How Are We Doing

Results declined slightly from 2018, but are about the same as 2017 and up from 2015-16.

Factors Affecting Results

The number of respondents has significantly increased (tripled) the last year or two, which could have an impact on results

PROPOSED SUPERVISORY SPAN OF CONTROL REPORT

In accordance with the requirements of ORS 291.227, the Oregon Health Authority presents this report to the Joint Ways and Means Committee regarding the agency's Proposed Maximum Supervisory Ratio for the 2021-2023 biennium.

Supervisory Ratio for the last quarter of 2021-2023 biennium

The agency actual supervisory ratio as of June 15, 2021 is **1: 10.91** as published by DAS CHRO (see attached)

The Agency actual supervisory ratio is calculated using the following calculation:

1. **Total supervisors (i.e., vacant and filled supervisory positions) minus the Agency head position equals 451.**
2. **Total non-supervisors (i.e., vacant and filled non-supervisory positions) equals 4813**

The Oregon Health Authority has a current actual supervisory ratio of:

1:10.91	=	4920	/	451
(Actual span of control)		(Total non - Supervisors)		(Total Supervisors)

When determining an agency maximum supervisory ratio all agencies shall begin of a baseline supervisory ratio of 1:11, and based upon some or all of the following factors may adjust the ratio up or down to fit the needs of the agency.

← Narrow Span		Wide Span →
High	**RISK TO PUBLIC/EMPLOYEE SAFETY**	Low
Dispersed	**GEOGRAPHIC LOCATION(s) OF SUBORDINATES**	Assembled
Complex	**COMPLEXITY OF DUTIES/MISSION**	Not complex
Low	**BEST PRACTICES/INDUSTRY STANDARDS**	High
Small	**AGENCY SIZE/HOURS OF OPERATION**	Large
Many	**NON AGENCY STAFF/TEMPORARY EMPLOYEES**	Few
High	**FINANCIAL RESPONSIBILITY**	Low
← More Supervisors		Fewer Supervisors →

Ratio Adjustment Factors

Is safety of the public or of State employees a factor to be considered in determining the agency maximum supervisory ratio? **Yes** ☒ **No** ☐

The safety and health of Oregonians is a major governmental priority and the reason the Oregon Health Authority was established. OHA's activities are indicative of these priorities, and include:

- Delivering integrated physical, behavioral, and oral health care services.
- Monitoring and addressing water quality.
- Strengthening the coordinated care model.
- Improving health outcomes health policy, and clinical improvement services.
- Administering health plans, group insurance policies and flexible spending accounts for state employees and their dependents.
- Administering medical, dental, vision and other benefits for Oregon's school districts community colleges, and education service districts.
- Addressing behavioral and social drivers of health by working to ensure that physical and social environments promote health.
- Reducing the need for costly health care services.
- Ensuring compliance with regulatory and health based standards.
- Protecting Oregonians from environmental health hazards.
- Preventing chronic disease, child developmental delays, and physical and behavioral problems.
- Ensuring emergency public health services in natural and human caused disasters.
- Helping people recover from their mental illness and return to life in their communities.

All of these Agency functions contribute to the safety, health, and the overall quality of life of all Oregonians and requires a narrow span of control to administer and provide oversight to this major governmental priority.

Is geographical location of the agency's employees a factor to be considered in determining the agency maximum supervisory ratio? **Yes** ☒ **No** ☐

The nature of the Agency's work has statewide impact and touches all Oregonians, spanning the four corners of the state. The Agency has presence in forty-five distinct facilities and in 18 cities, including rural and major metropolitan areas, ranging from St. Helens to Ontario; and from La Grande to Medford. Such broad dispersion requires a narrow span of control for effective oversight.

Is the complexity of the agency's duties a factor to be considered in determining the agency maximum supervisory ratio? **Yes** ☒ **No** ☐

The public's health is a major indicator of quality of life. OHA's mandate is a primary driver affecting quality of life of all Oregonians. To ensure that the Agency's mandate is met requires a complex framework of activities and a narrow span of control in order to provide the appropriate oversight to staff. The complexity of the Agency's duties is further reflected through the knowledge, skills, and abilities that required by most Agency positions in order to perform their deliverables. To determine Agency complexity, the Agency has made a thoughtful exposition of the complexity of its programs and provided an objective framework to determine the complexity of individual Agency positions in addressing this complexity factor.

Are there industry best practices and standards that should be a factor when determining the agency maximum supervisory ratio? **Yes** ☐ **No** ☒

OHA, as an organization, is *sui generis*. The various components (e.g., OSH, HSD, PEBB, OEBB, etc.), which the State of Oregon has brought together under one umbrella, are discrete governmental functions-yet interrelated. However, in most states, these various functions are performed by distinct organizational entities. Given the multi-program nature of the Agency, and its multiple objective, it is not possible to obtain a span of control ratio, or schema that would reflect an industry best practice or standard, in relation to such a broad and varied mandate. Neither federal, nor state governmental entities that OHA is aware of, survey for span of control data on an industry-wide basis that would be an analogue to the varied functions OHA performs. There are private sector organizations that provide span of control research and other related benchmarking data, but they are limited to unrelated private sector industries (e.g. finance, insurance, technology, utilities, etc.). Furthermore, the data is restricted to a few companies and only provided these data to their members. Although some of these members may include public sector entities, the data does not have "industry wide" breadth, to establish relevant benchmarks for OHA's organizational needs, or establish a best practice.

Is size and hours of operation of the agency a factor to be considered in determining the agency maximum supervisory ratio? **Yes** ☒ **No** ☐

The Oregon State Hospital provides services 24/7. Agency FTE's allocated to the OSH program constitute a majority of OHA positions. In addition, the emergency support function (ESF-8), provided by the Agency, and requires the associated staff to be prepared, at a moment's notice, in the event an emergency situation arises.

Are there unique personnel needs of the agency, including the agency's use of volunteers or seasonal or temporary employees, or exercise of supervisory authority by agency supervisory employees over personnel who are not agency employees a factor to be considered in determining the agency maximum supervisory ratio? **Yes** ☒ **No** ☐

The Agency has classes of workers that are neither permanent nor limited duration. These workers include temporary workers (including GALT temporary workers), contractors, interns, student workers, and volunteers that in many instances work under the control of Agency supervisory positions. The duties performed by these workers range from audiologists to trauma managers. These classes of workers not only need to be on-boarded through the ad hoc personnel processes that have been established (e.g., background checks, system password issuance, computers, desks, etc.), but in some instance may require supervisory oversight to ensure the State's and Agency's codes of conduct are adhered to, and performance standards are met. These activities add to the managerial burden. Hence, these workers are within the span of control relationship of the organization.

Is the financial scope and responsibility of the agency a factor to be considered in determining the agency maximum supervisory ratio? **Yes** ☒ **No** ☐

The Oregon Health Authority seeks to protect and promote the health and safety of all Oregonians; and, reinforces the State's commitment to making the public's health a foundational pillar of the State's goal to enhance the quality of life of all Oregonians. Funding for OHA's mandate reflects the importance that both the Legislature and the Governor has placed on this priority. To provide for this mandate the legislature allocates the largest portion of the State's funds towards the goal of achieving the Agency's mission

Based on the foregoing factors DAS CHRO has authorized an "Agency Maximum Supervisory" ratio of 1:8.6

as published by DAS CHRO (see attached)

Unions Requiring Notification_____

Date unions notified_____

Submitted by: _____ Date:_____

Signature Line _____ Date _____

Signature Line _____ Date _____

Signature Line _____ Date _____

Signature Line _____ Date _____

Agency Span of Control as of 6/15/2021 @ 12:07 PM

Agency	Agency Max Supervisory ratio	Total # EEs *	Total # Non-supervisory EEs	÷	Total # Supervisory EEs	Total # EEs not assigned a Representation **	1	:	Adjusted Actual Ratio	Actual ratio
Bureau of Labor and Industries	(1:8)	120	106	÷	14	0	1	:	8	7.57
Department of Administrative Services	(1:10)	1024	930	÷	94	0	1	:	10	9.89
Department of Agriculture	(1:8)	814	763	÷	51	0	1	:	15	14.96
Department of Consumer and Business Services	(1:11)	985	900	÷	85	0	1	:	11	10.59
Department of Corrections	(1:10)	5301	4856	÷	444	1	1	:	11	10.94
Department of Environmental Quality	(1:10.25)	840	769	÷	71	0	1	:	11	10.83
Department of Fish and Wildlife	(1:6)	1446	1258	÷	188	0	1	:	7	6.69
Department of Human Services	(1:8.39)	10970	9966	÷	996	8	1	:	10	10.01
Department of Justice	(1:11.88)	1635	1511	÷	122	2	1	:	12	12.39
Department of Public Safety Standards and Training	(1:27)	453	434	÷	16	3	1	:	27	27.13
Department of Revenue	(1:11)	1129	1035	÷	94	0	1	:	11	11.01
Department of State Lands	(1:8)	145	130	÷	15	0	1	:	9	8.67
Department of Transportation	(1:11)	5669	5231	÷	438	0	1	:	12	11.94
Employment Department	(1:11)	2962	2756	÷	206	0	1	:	13	13.38
Forestry Department	(1:7)	1569	1405	÷	164	0	1	:	9	8.57
Higher Education Coordinating Commission	(1:7)	163	144	÷	19	0	1	:	8	7.58
Oregon Business Development Department	(1:9)	170	152	÷	18	0	1	:	8	8.44
Oregon Department of Education	(1:9)	996	908	÷	85	3	1	:	11	10.68
Oregon Health Authority	(1:8.6)	5372	4920	÷	451	1	1	:	11	10.91
Oregon Housing and Community Services	(1:9)	300	270	÷	30	0	1	:	9	9.00
Oregon Liquor Control Commission	(1:11)	409	382	÷	26	1	1	:	15	14.69
Oregon State Department of Police	1:12	1574	1430	÷	139	5	1	:	10	10.29
Oregon Youth Authority	(1:9)	1077	977	÷	100	0	1	:	10	9.77
Parks and Recreation Department	(1:8)	901	817	÷	84	0	1	:	10	9.73
Public Employees Retirement System	(1:10)	419	384	÷	35	0	1	:	11	10.97
Public Utility Commission of Oregon	(1:5)	132	112	÷	20	0	1	:	6	5.60
State of Oregon Military Department	(1:10)	612	559	÷	53	0	1	:	11	10.55
Water Resources Department	(1:8)	189	171	÷	18	0	1	:	10	9.50
Veteran Affairs		108	92	÷	16	0	1	:	6	5.75

* This total number includes positions which were flagged by Workday as NOT having a Repr code assigned. Each position was reviewed and assigned to a supervisory or non supervisory category.
** These numbers are showing up in Workday as not having a Repr code assigned. They were reallocated to a supervisory or non-supervisory category and folded into the Total on column C.
Ratio within Maximum supervisory ratio
Ratio not within Maximum supervisory ratio

HCM | Span of Control Counts by Company (Company or Supervisory Organization Selection)

OR Supervisory Organization: Executive Branch

Include Subordinate Organizations: Yes

Company	Supervision Category	Filled	Vacant	Total
Appraiser Certification and Licensure Board	Non-Supervisory	5	1	6
Board of Chiropractic Examiners	Non-Supervisory	4	1	5
Board of Examiners for Engineering and Land Surveying	Non-Supervisory	14	3	17
Board of Medical Imaging	Non-Supervisory	3	0	3
Board of Naturopathic Medicine	Non-Supervisory	2	1	3
Board of Nursing	Non-Supervisory	45	11	56
Board of Nursing	Supervisory	6	0	6
Bureau of Labor and Industries	Non-Supervisory	84	22	106
Bureau of Labor and Industries	Supervisory	11	3	14
Commission for the Blind	Non-Supervisory	54	11	65
Commission for the Blind	Supervisory	7	3	10
Construction Contractors Board	Non-Supervisory	51	8	59
Construction Contractors Board	Supervisory	4	3	7
Department of Administrative Services	Non-Supervisory	769	161	930
Department of Administrative Services	Supervisory	85	9	94
Department of Agriculture	Non-Supervisory	446	317	763
Department of Agriculture	Supervisory	43	8	51
Department of Consumer & Business Services	Non-Supervisory	805	95	900
Department of Consumer & Business Services	Supervisory	76	9	85
Department of Corrections	Non-Supervisory	4,213	643	4,856
Department of Corrections	Representation Not Assigned	1	0	1
Department of Corrections	Supervisory	356	88	444
Department of Energy	Non-Supervisory	61	14	75
Department of Energy	Supervisory	11	0	11
Department of Environmental Quality	Non-Supervisory	644	125	769
Department of Environmental Quality	Supervisory	65	6	71
Department of Fish and Wildlife	Non-Supervisory	904	354	1,258
Department of Fish and Wildlife	Supervisory	170	18	188
Department of Geology and Mineral Industries	Non-Supervisory	30	7	37
Department of Geology and Mineral Industries	Supervisory	3	0	3
Department of Human Services	Non-Supervisory	8,819	1,147	9,966
Department of Human Services	Representation Not Assigned	8	0	8
Department of Human Services	Supervisory	917	79	996
Department of Justice	Non-Supervisory	1,269	242	1,511
Department of Justice	Representation Not Assigned	0	2	2
Department of Justice	Supervisory	100	22	122
Department of Public Safety Standards and Training	Non-Supervisory	353	81	434
Department of Public Safety Standards and Training	Representation Not Assigned	3	0	3
Department of Public Safety Standards and Training	Supervisory	14	2	16
Department of Revenue	Non-Supervisory	885	150	1,035
Department of Revenue	Supervisory	85	9	94
Department of State Lands	Non-Supervisory	106	24	130
Department of State Lands	Supervisory	13	2	15
Department of the Military - Federal Employees	Non-Supervisory	1,380	342	1,722
Department of Transportation	Non-Supervisory	4,358	873	5,231
Department of Transportation	Supervisory	394	44	438
Department of Veterans Affairs	Non-Supervisory	69	23	92
Department of Veterans Affairs	Supervisory	15	1	16
District Attorneys and their Deputies	Non-Supervisory	36	0	36
Employment Department	Non-Supervisory	1,855	901	2,756
Employment Department	Supervisory	163	43	206

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Company	Supervision Category	Filled	Vacant	Total
Employment Relations Board	Non-Supervisory	10	1	11
Employment Relations Board	Supervisory	2	0	2
Forestry Department	Non-Supervisory	930	475	1,405
Forestry Department	Supervisory	138	26	164
Higher Education Coordinating Commission	Non-Supervisory	112	32	144
Higher Education Coordinating Commission	Supervisory	16	3	19
Land Conservation and Development Department	Non-Supervisory	50	24	74
Land Conservation and Development Department	Supervisory	6	0	6
Land Use Board of Appeals	Non-Supervisory	4	4	8
Land Use Board of Appeals	Supervisory	2	0	2
Long Term Care Ombudsman	Non-Supervisory	27	5	32
Long Term Care Ombudsman	Supervisory	2	1	3
Mental Health Regulatory Agency	Non-Supervisory	9	4	13
Mental Health Regulatory Agency	Supervisory	2	0	2
Occupational Therapy Licensing Board	Non-Supervisory	1	0	1
Office of the Governor	Non-Supervisory	43	11	54
Office of the Governor	Supervisory	15	3	18
Oregon Advocacy Commissions Office	Non-Supervisory	3	0	3
Oregon Board of Dentistry	Non-Supervisory	5	2	7
Oregon Board of Dentistry	Supervisory	1	1	2
Oregon Board of Optometry	Non-Supervisory	1	0	1
Oregon Board of Pharmacy	Non-Supervisory	18	2	20
Oregon Board of Pharmacy	Supervisory	3	0	3
Oregon Business Development Department	Non-Supervisory	118	34	152
Oregon Business Development Department	Supervisory	17	1	18
Oregon Criminal Justice Commission	Non-Supervisory	13	19	32
Oregon Criminal Justice Commission	Supervisory	3	3	6
Oregon Department of Aviation	Non-Supervisory	12	7	19
Oregon Department of Aviation	Supervisory	3	1	4
Oregon Department of Education	Non-Supervisory	635	273	908
Oregon Department of Education	Representation Not Assigned	3	0	3
Oregon Department of Education	Supervisory	72	13	85
Oregon Forest Resources Institute	Non-Supervisory	7	0	7
Oregon Forest Resources Institute	Supervisory	1	0	1
Oregon Government Ethics Commission	Non-Supervisory	8	2	10
Oregon Health Authority	Non-Supervisory	4,038	882	4,920
Oregon Health Authority	Representation Not Assigned	0	1	1
Oregon Health Authority	Supervisory	388	63	451
Oregon Housing and Community Services	Non-Supervisory	191	79	270
Oregon Housing and Community Services	Supervisory	27	3	30
Oregon Liquor Control Commission	Non-Supervisory	307	75	382
Oregon Liquor Control Commission	Representation Not Assigned	1	0	1
Oregon Liquor Control Commission	Supervisory	25	1	26
Oregon Medical Board	Non-Supervisory	34	4	38
Oregon Medical Board	Supervisory	4	1	5
Oregon Patient Safety Commission	Non-Supervisory	9	1	10
Oregon Patient Safety Commission	Supervisory	0	1	1
Oregon State Board of Geologist Examiners	Non-Supervisory	1	0	1
Oregon State Department of Police	Non-Supervisory	1,192	238	1,430
Oregon State Department of Police	Representation Not Assigned	5	0	5
Oregon State Department of Police	Supervisory	121	18	139
Oregon State Library	Non-Supervisory	35	8	43
Oregon State Library	Supervisory	4	0	4
Oregon State Marine Board	Non-Supervisory	32	2	34
Oregon State Marine Board	Supervisory	5	0	5
Oregon State Treasury	Non-Supervisory	117	37	154
Oregon State Treasury	Supervisory	41	4	45

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Company	Supervision Category	Filled	Vacant	Total
Oregon Youth Authority	Non-Supervisory	863	114	977
Oregon Youth Authority	Supervisory	89	11	100
Parks and Recreation Department	Non-Supervisory	628	189	817
Parks and Recreation Department	Supervisory	70	14	84
Psychiatric Security Review Board	Non-Supervisory	10	0	10
Public Employees Retirement System	Non-Supervisory	356	28	384
Public Employees Retirement System	Supervisory	34	1	35
Public Utility Commission	Non-Supervisory	100	12	112
Public Utility Commission	Supervisory	19	1	20
Racing Commission	Non-Supervisory	8	2	10
Racing Commission	Representation Not Assigned	1	0	1
Racing Commission	Supervisory	6	1	7
Real Estate Agency	Non-Supervisory	23	9	32
Real Estate Agency	Supervisory	4	1	5
Secretary of State	Non-Supervisory	187	22	209
Secretary of State	Supervisory	29	3	32
State Board of Accountancy	Non-Supervisory	6	1	7
State Board of Examiners for Speech-Language Pathology and Audiology	Non-Supervisory	2	0	2
State Board of Licensed Social Workers	Non-Supervisory	7	2	9
State Board of Massage Therapists	Non-Supervisory	7	1	8
State Board of Massage Therapists	Supervisory	1	0	1
State Board of Parole and Post-Prison Supervision	Non-Supervisory	17	9	26
State Board of Parole and Post-Prison Supervision	Supervisory	2	0	2
State Landscape Contractors Board	Non-Supervisory	4	1	5
State Mortuary And Cemetery Board	Non-Supervisory	5	1	6
State of Oregon Military Department	Non-Supervisory	399	160	559
State of Oregon Military Department	Supervisory	46	7	53
Tax Practitioners Board	Non-Supervisory	1	1	2
Teacher Standards and Practices Commission	Non-Supervisory	24	7	31
Teacher Standards and Practices Commission	Supervisory	3	0	3
Veterinary Medical Examining Board	Non-Supervisory	4	2	6
Water Resources Department	Non-Supervisory	132	39	171
Water Resources Department	Supervisory	17	1	18
Watershed Enhancement Board	Non-Supervisory	25	18	43
Watershed Enhancement Board	Supervisory	2	2	4
Total		41,814	8,933	50,747

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Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
010-40-00-00000	OHA Central Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-40-00-00000	OHA Central Services	021	0	Phase-in	Essential Packages
010-40-00-00000	OHA Central Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-40-00-00000	OHA Central Services	031	0	Standard Inflation	Essential Packages
010-40-00-00000	OHA Central Services	032	0	Above Standard Inflation	Essential Packages
010-40-00-00000	OHA Central Services	033	0	Exceptional Inflation	Essential Packages
010-40-00-00000	OHA Central Services	060	0	Technical Adjustments	Essential Packages
010-40-00-00000	OHA Central Services	080	0	March 2020 Eboard	Policy Packages
010-40-00-00000	OHA Central Services	082	0	May 2020 Eboard	Policy Packages
010-40-00-00000	OHA Central Services	083	0	June 2020 Eboard	Policy Packages
010-40-00-00000	OHA Central Services	087	0	August 2020 Special Session	Policy Packages
010-40-00-00000	OHA Central Services	088	0	September 2020 Emergency Board	Policy Packages
010-40-00-00000	OHA Central Services	090	0	Analyst Adjustments	Policy Packages
010-40-00-00000	OHA Central Services	091	0	Elimination of S&S Inflation	Policy Packages
010-40-00-00000	OHA Central Services	092	0	Personal Services Adjustments	Policy Packages
010-40-00-00000	OHA Central Services	093	0	Transfers to General Fund	Policy Packages
010-40-00-00000	OHA Central Services	094	0	Revenue Solutions	Policy Packages
010-40-00-00000	OHA Central Services	095	0	DHS/OHA Reshoot	Policy Packages
010-40-00-00000	OHA Central Services	096	0	Statewide Adjustment DAS Chgs	Policy Packages
010-40-00-00000	OHA Central Services	097	0	Statewide AG Adjustment	Policy Packages
010-40-00-00000	OHA Central Services	098	0	HRLB Program Reorganization	Policy Packages
010-40-00-00000	OHA Central Services	099	0	Microsoft 365 Consolidation	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
010-40-00-00000	OHA Central Services	801	0	LFO Analyst Adjustments	Policy Packages
010-40-00-00000	OHA Central Services	802	0	Behavioral Health System Investments	Policy Packages
010-40-00-00000	OHA Central Services	810	0	Statewide Adjustments	Policy Packages
010-40-00-00000	OHA Central Services	811	0	Budget Reconciliation Adjustments	Policy Packages
010-40-00-00000	OHA Central Services	813	0	Policy Bills	Policy Packages
010-40-00-00000	OHA Central Services	815	0	Updated Base Debt Service Adjustment	Policy Packages
010-40-00-00000	OHA Central Services	816	0	Capital Construction	Policy Packages
010-40-00-00000	OHA Central Services	850	0	Program Change Bill	Policy Packages
010-40-00-00000	OHA Central Services	202	0	Statewide CIE	Policy Packages
010-40-00-00000	OHA Central Services	204	0	Modernization: Financial Systems	Policy Packages
010-40-00-00000	OHA Central Services	402	0	Health Equity Innovation & Implementation	Policy Packages
010-40-00-00000	OHA Central Services	404	0	Tribal Traditional Health Worker	Policy Packages
010-40-00-00000	OHA Central Services	446	0	OHA Enterprise Risk Management	Policy Packages
010-45-00-00000	OHA Shared Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-45-00-00000	OHA Shared Services	021	0	Phase-in	Essential Packages
010-45-00-00000	OHA Shared Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-45-00-00000	OHA Shared Services	031	0	Standard Inflation	Essential Packages
010-45-00-00000	OHA Shared Services	032	0	Above Standard Inflation	Essential Packages
010-45-00-00000	OHA Shared Services	033	0	Exceptional Inflation	Essential Packages
010-45-00-00000	OHA Shared Services	060	0	Technical Adjustments	Essential Packages
010-45-00-00000	OHA Shared Services	080	0	March 2020 Eboard	Policy Packages
010-45-00-00000	OHA Shared Services	082	0	May 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
010-45-00-00000	OHA Shared Services	083	0	June 2020 Eboard	Policy Packages
010-45-00-00000	OHA Shared Services	087	0	August 2020 Special Session	Policy Packages
010-45-00-00000	OHA Shared Services	088	0	September 2020 Emergency Board	Policy Packages
010-45-00-00000	OHA Shared Services	090	0	Analyst Adjustments	Policy Packages
010-45-00-00000	OHA Shared Services	091	0	Elimination of S&S Inflation	Policy Packages
010-45-00-00000	OHA Shared Services	092	0	Personal Services Adjustments	Policy Packages
010-45-00-00000	OHA Shared Services	093	0	Transfers to General Fund	Policy Packages
010-45-00-00000	OHA Shared Services	094	0	Revenue Solutions	Policy Packages
010-45-00-00000	OHA Shared Services	095	0	DHS/OHA Reshoot	Policy Packages
010-45-00-00000	OHA Shared Services	096	0	Statewide Adjustment DAS Chgs	Policy Packages
010-45-00-00000	OHA Shared Services	097	0	Statewide AG Adjustment	Policy Packages
010-45-00-00000	OHA Shared Services	098	0	HRLB Program Reorganization	Policy Packages
010-45-00-00000	OHA Shared Services	099	0	Microsoft 365 Consolidation	Policy Packages
010-45-00-00000	OHA Shared Services	801	0	LFO Analyst Adjustments	Policy Packages
010-45-00-00000	OHA Shared Services	802	0	Behavioral Health System Investments	Policy Packages
010-45-00-00000	OHA Shared Services	810	0	Statewide Adjustments	Policy Packages
010-45-00-00000	OHA Shared Services	811	0	Budget Reconciliation Adjustments	Policy Packages
010-45-00-00000	OHA Shared Services	813	0	Policy Bills	Policy Packages
010-45-00-00000	OHA Shared Services	815	0	Updated Base Debt Service Adjustment	Policy Packages
010-45-00-00000	OHA Shared Services	816	0	Capital Construction	Policy Packages
010-45-00-00000	OHA Shared Services	850	0	Program Change Bill	Policy Packages
010-45-00-00000	OHA Shared Services	201	0	Improving Data Integrity and Compliance	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
010-45-00-00000	OHA Shared Services	202	0	Statewide CIE	Policy Packages
010-45-00-00000	OHA Shared Services	203	0	Critical Systems	Policy Packages
010-45-00-00000	OHA Shared Services	204	0	Modernization: Financial Systems	Policy Packages
010-45-00-00000	OHA Shared Services	205	0	Modularity	Policy Packages
010-45-00-00000	OHA Shared Services	206	0	Integrated Eligibility	Policy Packages
010-45-00-00000	OHA Shared Services	207	0	Provider Time Capture M&O	Policy Packages
010-45-00-00000	OHA Shared Services	208	0	Centralized Abuse Management O&M	Policy Packages
010-45-00-00000	OHA Shared Services	210	0	Risk Audit Remediation	Policy Packages
010-45-00-00000	OHA Shared Services	211	0	Remote Access	Policy Packages
010-45-00-00000	OHA Shared Services	212	0	Increase IT Project Capacity	Policy Packages
010-45-00-00000	OHA Shared Services	213	0	IE Modernization	Policy Packages
010-45-00-00000	OHA Shared Services	414	0	Compass Modernization	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	021	0	Phase-in	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	031	0	Standard Inflation	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	032	0	Above Standard Inflation	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	033	0	Exceptional Inflation	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	060	0	Technical Adjustments	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	080	0	March 2020 Eboard	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	082	0	May 2020 Eboard	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	083	0	June 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
010-50-00-00000	State Assessments and Enterprise-wide Costs	087	0	August 2020 Special Session	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	088	0	September 2020 Emergency Board	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	090	0	Analyst Adjustments	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	091	0	Elimination of S&S Inflation	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	092	0	Personal Services Adjustments	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	093	0	Transfers to General Fund	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	094	0	Revenue Solutions	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	095	0	DHS/OHA Reshoot	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	096	0	Statewide Adjustment DAS Chgs	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	097	0	Statewide AG Adjustment	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	098	0	HRLB Program Reorganization	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	099	0	Microsoft 365 Consolidation	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	801	0	LFO Analyst Adjustments	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	802	0	Behavioral Health System Investments	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	810	0	Statewide Adjustments	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	811	0	Budget Reconciliation Adjustments	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	813	0	Policy Bills	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	815	0	Updated Base Debt Service Adjustment	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	816	0	Capital Construction	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	850	0	Program Change Bill	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	201	0	Improving Data Integrity and Compliance	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	202	0	Statewide CIE	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
010-50-00-00000	State Assessments and Enterprise-wide Costs	203	0	Critical Systems	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	204	0	Modernization: Financial Systems	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	205	0	Modularity	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	206	0	Integrated Eligibility	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	207	0	Provider Time Capture M&O	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	208	0	Centralized Abuse Management O&M	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	209	0	CJIS Security	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	210	0	Risk Audit Remediation	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	211	0	Remote Access	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	212	0	Increase IT Project Capacity	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	213	0	IE Modernization	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	402	0	Health Equity Innovation & Implementation	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	404	0	Tribal Traditional Health Worker	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	421	0	Deferred Maintenance	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	422	0	Asset Replacement	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	423	0	OSH Capital Improvement	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	433	0	Technology Modernization	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	446	0	OHA Enterprise Risk Management	Policy Packages
030-01-00-00000	Health Systems Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-01-00-00000	Health Systems Division	021	0	Phase-in	Essential Packages
030-01-00-00000	Health Systems Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-01-00-00000	Health Systems Division	031	0	Standard Inflation	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-01-00-00000	Health Systems Division	032	0	Above Standard Inflation	Essential Packages
030-01-00-00000	Health Systems Division	033	0	Exceptional Inflation	Essential Packages
030-01-00-00000	Health Systems Division	040	0	Mandated Caseload	Essential Packages
030-01-00-00000	Health Systems Division	050	0	Fundshifts	Essential Packages
030-01-00-00000	Health Systems Division	060	0	Technical Adjustments	Essential Packages
030-01-00-00000	Health Systems Division	070	0	Revenue Shortfalls	Policy Packages
030-01-00-00000	Health Systems Division	080	0	March 2020 Eboard	Policy Packages
030-01-00-00000	Health Systems Division	081	0	April 2020 Eboard	Policy Packages
030-01-00-00000	Health Systems Division	082	0	May 2020 Eboard	Policy Packages
030-01-00-00000	Health Systems Division	083	0	June 2020 Eboard	Policy Packages
030-01-00-00000	Health Systems Division	087	0	August 2020 Special Session	Policy Packages
030-01-00-00000	Health Systems Division	088	0	September 2020 Emergency Board	Policy Packages
030-01-00-00000	Health Systems Division	090	0	Analyst Adjustments	Policy Packages
030-01-00-00000	Health Systems Division	091	0	Elimination of S&S Inflation	Policy Packages
030-01-00-00000	Health Systems Division	092	0	Personal Services Adjustments	Policy Packages
030-01-00-00000	Health Systems Division	093	0	Transfers to General Fund	Policy Packages
030-01-00-00000	Health Systems Division	094	0	Revenue Solutions	Policy Packages
030-01-00-00000	Health Systems Division	095	0	DHS/OHA Reshoot	Policy Packages
030-01-00-00000	Health Systems Division	096	0	Statewide Adjustment DAS Chgs	Policy Packages
030-01-00-00000	Health Systems Division	097	0	Statewide AG Adjustment	Policy Packages
030-01-00-00000	Health Systems Division	098	0	HRLB Program Reorganization	Policy Packages
030-01-00-00000	Health Systems Division	099	0	Microsoft 365 Consolidation	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
030-01-00-00000	Health Systems Division	801	0	LFO Analyst Adjustments	Policy Packages
030-01-00-00000	Health Systems Division	802	0	Behavioral Health System Investments	Policy Packages
030-01-00-00000	Health Systems Division	810	0	Statewide Adjustments	Policy Packages
030-01-00-00000	Health Systems Division	811	0	Budget Reconciliation Adjustments	Policy Packages
030-01-00-00000	Health Systems Division	813	0	Policy Bills	Policy Packages
030-01-00-00000	Health Systems Division	815	0	Updated Base Debt Service Adjustment	Policy Packages
030-01-00-00000	Health Systems Division	816	0	Capital Construction	Policy Packages
030-01-00-00000	Health Systems Division	850	0	Program Change Bill	Policy Packages
030-01-00-00000	Health Systems Division	201	0	Improving Data Integrity and Compliance	Policy Packages
030-01-00-00000	Health Systems Division	205	0	Modularity	Policy Packages
030-01-00-00000	Health Systems Division	206	0	Integrated Eligibility	Policy Packages
030-01-00-00000	Health Systems Division	403	0	Indian Managed Care Entity	Policy Packages
030-01-00-00000	Health Systems Division	405	0	CAWEM ESRD Outpatient Dialysis Coverage	Policy Packages
030-01-00-00000	Health Systems Division	406	0	Children's Mobile Crisis	Policy Packages
030-01-00-00000	Health Systems Division	407	0	Operate FFS Like a CCO	Policy Packages
030-01-00-00000	Health Systems Division	409	0	Comprehensive BH Services	Policy Packages
030-01-00-00000	Health Systems Division	411	0	CMH Aid and Assist	Policy Packages
030-01-00-00000	Health Systems Division	412	0	Capacity for Contract Development	Policy Packages
030-01-00-00000	Health Systems Division	414	0	Compass Modernization	Policy Packages
030-01-00-00000	Health Systems Division	419	0	CCO 2.0 Quality Assurance Compliance	Policy Packages
030-01-00-00000	Health Systems Division	420	0	CCO Quality Pool Withhold	Policy Packages
030-01-00-00000	Health Systems Division	431	0	SUD 1115 Waiver	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-01-00-00000	Health Systems Division	435	0	Dental FFS Rate Increase	Policy Packages
030-01-00-00000	Health Systems Division	438	0	GEMT	Policy Packages
030-01-00-00000	Health Systems Division	441	0	MH Residential Services Transition to CCOs	Policy Packages
030-01-00-00000	Health Systems Division	442	0	Auditing Standards of Care	Policy Packages
030-01-00-00000	Health Systems Division	443	0	Beneficiary and Self-Audit	Policy Packages
030-01-00-00000	Health Systems Division	444	0	Forensic Digital Investigator	Policy Packages
030-02-00-00000	Health Policy & Analytics	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-02-00-00000	Health Policy & Analytics	021	0	Phase-in	Essential Packages
030-02-00-00000	Health Policy & Analytics	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-02-00-00000	Health Policy & Analytics	031	0	Standard Inflation	Essential Packages
030-02-00-00000	Health Policy & Analytics	032	0	Above Standard Inflation	Essential Packages
030-02-00-00000	Health Policy & Analytics	033	0	Exceptional Inflation	Essential Packages
030-02-00-00000	Health Policy & Analytics	060	0	Technical Adjustments	Essential Packages
030-02-00-00000	Health Policy & Analytics	070	0	Revenue Shortfalls	Policy Packages
030-02-00-00000	Health Policy & Analytics	080	0	March 2020 Eboard	Policy Packages
030-02-00-00000	Health Policy & Analytics	082	0	May 2020 Eboard	Policy Packages
030-02-00-00000	Health Policy & Analytics	083	0	June 2020 Eboard	Policy Packages
030-02-00-00000	Health Policy & Analytics	087	0	August 2020 Special Session	Policy Packages
030-02-00-00000	Health Policy & Analytics	088	0	September 2020 Emergency Board	Policy Packages
030-02-00-00000	Health Policy & Analytics	090	0	Analyst Adjustments	Policy Packages
030-02-00-00000	Health Policy & Analytics	091	0	Elimination of S&S Inflation	Policy Packages
030-02-00-00000	Health Policy & Analytics	092	0	Personal Services Adjustments	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-02-00-00000	Health Policy & Analytics	093	0	Transfers to General Fund	Policy Packages
030-02-00-00000	Health Policy & Analytics	094	0	Revenue Solutions	Policy Packages
030-02-00-00000	Health Policy & Analytics	095	0	DHS/OHA Reshoot	Policy Packages
030-02-00-00000	Health Policy & Analytics	096	0	Statewide Adjustment DAS Chgs	Policy Packages
030-02-00-00000	Health Policy & Analytics	097	0	Statewide AG Adjustment	Policy Packages
030-02-00-00000	Health Policy & Analytics	098	0	HRLB Program Reorganization	Policy Packages
030-02-00-00000	Health Policy & Analytics	099	0	Microsoft 365 Consolidation	Policy Packages
030-02-00-00000	Health Policy & Analytics	801	0	LFO Analyst Adjustments	Policy Packages
030-02-00-00000	Health Policy & Analytics	802	0	Behavioral Health System Investments	Policy Packages
030-02-00-00000	Health Policy & Analytics	810	0	Statewide Adjustments	Policy Packages
030-02-00-00000	Health Policy & Analytics	811	0	Budget Reconciliation Adjustments	Policy Packages
030-02-00-00000	Health Policy & Analytics	813	0	Policy Bills	Policy Packages
030-02-00-00000	Health Policy & Analytics	815	0	Updated Base Debt Service Adjustment	Policy Packages
030-02-00-00000	Health Policy & Analytics	816	0	Capital Construction	Policy Packages
030-02-00-00000	Health Policy & Analytics	850	0	Program Change Bill	Policy Packages
030-02-00-00000	Health Policy & Analytics	202	0	Statewide CIE	Policy Packages
030-02-00-00000	Health Policy & Analytics	409	0	Comprehensive BH Services	Policy Packages
030-02-00-00000	Health Policy & Analytics	410	0	BH Electronic Health Record Incentives	Policy Packages
030-02-00-00000	Health Policy & Analytics	411	0	CMH Aid and Assist	Policy Packages
030-02-00-00000	Health Policy & Analytics	424	0	Health IT Programs Support	Policy Packages
030-02-00-00000	Health Policy & Analytics	427	0	Public Option/ Medicaid Buy-In	Policy Packages
030-02-00-00000	Health Policy & Analytics	429	0	Statewide VBP Infrastructure and Alignment	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-02-00-00000	Health Policy & Analytics	436	0	Pharmacy Omnibus	Policy Packages
030-02-00-00000	Health Policy & Analytics	437	0	Strengthen Purchasing Power of the Mktplace	Policy Packages
030-02-00-00000	Health Policy & Analytics	440	0	Employer Health Care Responsibility	Policy Packages
030-02-00-00000	Health Policy & Analytics	454	0	Mergers & Acquisitions	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	021	0	Phase-in	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	031	0	Standard Inflation	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	032	0	Above Standard Inflation	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	033	0	Exceptional Inflation	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	060	0	Technical Adjustments	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	080	0	March 2020 Eboard	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	082	0	May 2020 Eboard	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	083	0	June 2020 Eboard	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	087	0	August 2020 Special Session	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	088	0	September 2020 Emergency Board	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	090	0	Analyst Adjustments	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	091	0	Elimination of S&S Inflation	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	092	0	Personal Services Adjustments	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	093	0	Transfers to General Fund	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	094	0	Revenue Solutions	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	095	0	DHS/OHA Reshoot	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
030-03-00-00000	Public Employees Benefit Board (PEBB)	096	0	Statewide Adjustment DAS Chgs	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	097	0	Statewide AG Adjustment	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	098	0	HRLB Program Reorganization	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	099	0	Microsoft 365 Consolidation	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	801	0	LFO Analyst Adjustments	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	802	0	Behavioral Health System Investments	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	810	0	Statewide Adjustments	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	811	0	Budget Reconciliation Adjustments	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	813	0	Policy Bills	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	815	0	Updated Base Debt Service Adjustment	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	816	0	Capital Construction	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	850	0	Program Change Bill	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	425	0	Aligning Purchasing Power Across PEBB/OEBB	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	426	0	PEBB/OEBB BMS Replacement Project	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	021	0	Phase-in	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	031	0	Standard Inflation	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	032	0	Above Standard Inflation	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	033	0	Exceptional Inflation	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	060	0	Technical Adjustments	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	080	0	March 2020 Eboard	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	082	0	May 2020 Eboard	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	083	0	June 2020 Eboard	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	087	0	August 2020 Special Session	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	088	0	September 2020 Emergency Board	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	090	0	Analyst Adjustments	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	091	0	Elimination of S&S Inflation	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	092	0	Personal Services Adjustments	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	093	0	Transfers to General Fund	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	094	0	Revenue Solutions	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	095	0	DHS/OHA Reshoot	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	096	0	Statewide Adjustment DAS Chgs	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	097	0	Statewide AG Adjustment	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	098	0	HRLB Program Reorganization	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	099	0	Microsoft 365 Consolidation	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	801	0	LFO Analyst Adjustments	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	802	0	Behavioral Health System Investments	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	810	0	Statewide Adjustments	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	811	0	Budget Reconciliation Adjustments	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	813	0	Policy Bills	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	815	0	Updated Base Debt Service Adjustment	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	816	0	Capital Construction	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	850	0	Program Change Bill	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	425	0	Aligning Purchasing Power Across PEBB/OEBB	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	426	0	PEBB/OEBB BMS Replacement Project	Policy Packages
030-05-00-00000	Public Health Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-05-00-00000	Public Health Programs	021	0	Phase-in	Essential Packages
030-05-00-00000	Public Health Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-05-00-00000	Public Health Programs	031	0	Standard Inflation	Essential Packages
030-05-00-00000	Public Health Programs	032	0	Above Standard Inflation	Essential Packages
030-05-00-00000	Public Health Programs	033	0	Exceptional Inflation	Essential Packages
030-05-00-00000	Public Health Programs	060	0	Technical Adjustments	Essential Packages
030-05-00-00000	Public Health Programs	070	0	Revenue Shortfalls	Policy Packages
030-05-00-00000	Public Health Programs	080	0	March 2020 Eboard	Policy Packages
030-05-00-00000	Public Health Programs	082	0	May 2020 Eboard	Policy Packages
030-05-00-00000	Public Health Programs	083	0	June 2020 Eboard	Policy Packages
030-05-00-00000	Public Health Programs	087	0	August 2020 Special Session	Policy Packages
030-05-00-00000	Public Health Programs	088	0	September 2020 Emergency Board	Policy Packages
030-05-00-00000	Public Health Programs	090	0	Analyst Adjustments	Policy Packages
030-05-00-00000	Public Health Programs	091	0	Elimination of S&S Inflation	Policy Packages
030-05-00-00000	Public Health Programs	092	0	Personal Services Adjustments	Policy Packages
030-05-00-00000	Public Health Programs	093	0	Transfers to General Fund	Policy Packages
030-05-00-00000	Public Health Programs	094	0	Revenue Solutions	Policy Packages
030-05-00-00000	Public Health Programs	095	0	DHS/OHA Reshoot	Policy Packages
030-05-00-00000	Public Health Programs	096	0	Statewide Adjustment DAS Chgs	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
030-05-00-00000	Public Health Programs	097	0	Statewide AG Adjustment	Policy Packages
030-05-00-00000	Public Health Programs	098	0	HRLB Program Reorganization	Policy Packages
030-05-00-00000	Public Health Programs	099	0	Microsoft 365 Consolidation	Policy Packages
030-05-00-00000	Public Health Programs	801	0	LFO Analyst Adjustments	Policy Packages
030-05-00-00000	Public Health Programs	802	0	Behavioral Health System Investments	Policy Packages
030-05-00-00000	Public Health Programs	810	0	Statewide Adjustments	Policy Packages
030-05-00-00000	Public Health Programs	811	0	Budget Reconciliation Adjustments	Policy Packages
030-05-00-00000	Public Health Programs	813	0	Policy Bills	Policy Packages
030-05-00-00000	Public Health Programs	815	0	Updated Base Debt Service Adjustment	Policy Packages
030-05-00-00000	Public Health Programs	816	0	Capital Construction	Policy Packages
030-05-00-00000	Public Health Programs	850	0	Program Change Bill	Policy Packages
030-05-00-00000	Public Health Programs	401	0	Beer, Wine and Cider Tax	Policy Packages
030-05-00-00000	Public Health Programs	408	0	Tobacco Retail Licensure	Policy Packages
030-05-00-00000	Public Health Programs	417	0	Public Health Modernization	Policy Packages
030-05-00-00000	Public Health Programs	418	0	Universally Offered Home Visiting	Policy Packages
030-05-00-00000	Public Health Programs	428	0	State Support for Public Health	Policy Packages
030-05-00-00000	Public Health Programs	430	0	PPE and Medical Supply for State Reserve	Policy Packages
030-05-00-00000	Public Health Programs	447	0	Board of Cosmetology	Policy Packages
030-05-00-00000	Public Health Programs	448	0	Radiation Protection Services Fee Increase	Policy Packages
030-05-00-00000	Public Health Programs	449	0	Oregon Environ Lab Accreditation Program Fees	Policy Packages
030-05-00-00000	Public Health Programs	450	0	Ambulance Licensing Fees	Policy Packages
030-05-00-00000	Public Health Programs	451	0	Home Health Agencies Licensing Fees	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
030-05-00-00000	Public Health Programs	452	0	Resp Therapist Polysomnographic Tech Fees	Policy Packages
030-05-00-00000	Public Health Programs	453	0	PDMP Licensing Fees	Policy Packages
030-06-00-00000	Oregon State Hospital	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-06-00-00000	Oregon State Hospital	021	0	Phase-in	Essential Packages
030-06-00-00000	Oregon State Hospital	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-06-00-00000	Oregon State Hospital	031	0	Standard Inflation	Essential Packages
030-06-00-00000	Oregon State Hospital	032	0	Above Standard Inflation	Essential Packages
030-06-00-00000	Oregon State Hospital	033	0	Exceptional Inflation	Essential Packages
030-06-00-00000	Oregon State Hospital	050	0	Fundshifts	Essential Packages
030-06-00-00000	Oregon State Hospital	060	0	Technical Adjustments	Essential Packages
030-06-00-00000	Oregon State Hospital	080	0	March 2020 Eboard	Policy Packages
030-06-00-00000	Oregon State Hospital	082	0	May 2020 Eboard	Policy Packages
030-06-00-00000	Oregon State Hospital	083	0	June 2020 Eboard	Policy Packages
030-06-00-00000	Oregon State Hospital	087	0	August 2020 Special Session	Policy Packages
030-06-00-00000	Oregon State Hospital	088	0	September 2020 Emergency Board	Policy Packages
030-06-00-00000	Oregon State Hospital	090	0	Analyst Adjustments	Policy Packages
030-06-00-00000	Oregon State Hospital	091	0	Elimination of S&S Inflation	Policy Packages
030-06-00-00000	Oregon State Hospital	092	0	Personal Services Adjustments	Policy Packages
030-06-00-00000	Oregon State Hospital	093	0	Transfers to General Fund	Policy Packages
030-06-00-00000	Oregon State Hospital	094	0	Revenue Solutions	Policy Packages
030-06-00-00000	Oregon State Hospital	095	0	DHS/OHA Reshoot	Policy Packages
030-06-00-00000	Oregon State Hospital	096	0	Statewide Adjustment DAS Chgs	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-06-00-00000	Oregon State Hospital	097	0	Statewide AG Adjustment	Policy Packages
030-06-00-00000	Oregon State Hospital	098	0	HRLB Program Reorganization	Policy Packages
030-06-00-00000	Oregon State Hospital	099	0	Microsoft 365 Consolidation	Policy Packages
030-06-00-00000	Oregon State Hospital	801	0	LFO Analyst Adjustments	Policy Packages
030-06-00-00000	Oregon State Hospital	802	0	Behavioral Health System Investments	Policy Packages
030-06-00-00000	Oregon State Hospital	810	0	Statewide Adjustments	Policy Packages
030-06-00-00000	Oregon State Hospital	811	0	Budget Reconciliation Adjustments	Policy Packages
030-06-00-00000	Oregon State Hospital	813	0	Policy Bills	Policy Packages
030-06-00-00000	Oregon State Hospital	815	0	Updated Base Debt Service Adjustment	Policy Packages
030-06-00-00000	Oregon State Hospital	816	0	Capital Construction	Policy Packages
030-06-00-00000	Oregon State Hospital	850	0	Program Change Bill	Policy Packages
030-06-00-00000	Oregon State Hospital	413	0	Person-Directed Transition Team	Policy Packages
030-06-00-00000	Oregon State Hospital	415	0	Rivers Run Conversion to SRTF	Policy Packages
030-06-00-00000	Oregon State Hospital	416	0	Position Conversions	Policy Packages
030-06-00-00000	Oregon State Hospital	421	0	Deferred Maintenance	Policy Packages
030-06-00-00000	Oregon State Hospital	422	0	Asset Replacement	Policy Packages
030-06-00-00000	Oregon State Hospital	423	0	OSH Capital Improvement	Policy Packages
030-06-00-00000	Oregon State Hospital	432	0	EHR Replacement	Policy Packages
030-06-00-00000	Oregon State Hospital	433	0	Technology Modernization	Policy Packages
030-06-00-00000	Oregon State Hospital	434	0	Secure Transport	Policy Packages
030-06-00-00000	Oregon State Hospital	439	0	Complex Case Management Team (Acuity Team)	Policy Packages
030-06-00-00000	Oregon State Hospital	445	0	Expanded Capacity/ Caseload	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase-in	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvements	080	0	March 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	082	0	May 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	083	0	June 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	087	0	August 2020 Special Session	Policy Packages
088-00-00-00000	Capital Improvements	088	0	September 2020 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Elimination of S&S Inflation	Policy Packages
088-00-00-00000	Capital Improvements	092	0	Personal Services Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	093	0	Transfers to General Fund	Policy Packages
088-00-00-00000	Capital Improvements	094	0	Revenue Solutions	Policy Packages
088-00-00-00000	Capital Improvements	095	0	DHS/OHA Reshoot	Policy Packages
088-00-00-00000	Capital Improvements	096	0	Statewide Adjustment DAS Chgs	Policy Packages
088-00-00-00000	Capital Improvements	097	0	Statewide AG Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	098	0	HRLB Program Reorganization	Policy Packages
088-00-00-00000	Capital Improvements	099	0	Microsoft 365 Consolidation	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvements	801	0	LFO Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	802	0	Behavioral Health System Investments	Policy Packages
088-00-00-00000	Capital Improvements	810	0	Statewide Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	811	0	Budget Reconciliation Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	813	0	Policy Bills	Policy Packages
088-00-00-00000	Capital Improvements	815	0	Updated Base Debt Service Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	816	0	Capital Construction	Policy Packages
088-00-00-00000	Capital Improvements	850	0	Program Change Bill	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	080	0	March 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	082	0	May 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	083	0	June 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	087	0	August 2020 Special Session	Policy Packages
089-00-00-00000	Capital Construction	088	0	September 2020 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Elimination of S&S Inflation	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	092	0	Personal Services Adjustments	Policy Packages
089-00-00-00000	Capital Construction	093	0	Transfers to General Fund	Policy Packages
089-00-00-00000	Capital Construction	094	0	Revenue Solutions	Policy Packages
089-00-00-00000	Capital Construction	095	0	DHS/OHA Reshoot	Policy Packages
089-00-00-00000	Capital Construction	096	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	097	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	098	0	HRLB Program Reorganization	Policy Packages
089-00-00-00000	Capital Construction	099	0	Microsoft 365 Consolidation	Policy Packages
089-00-00-00000	Capital Construction	801	0	LFO Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	802	0	Behavioral Health System Investments	Policy Packages
089-00-00-00000	Capital Construction	810	0	Statewide Adjustments	Policy Packages
089-00-00-00000	Capital Construction	811	0	Budget Reconciliation Adjustments	Policy Packages
089-00-00-00000	Capital Construction	813	0	Policy Bills	Policy Packages
089-00-00-00000	Capital Construction	815	0	Updated Base Debt Service Adjustment	Policy Packages
089-00-00-00000	Capital Construction	816	0	Capital Construction	Policy Packages
089-00-00-00000	Capital Construction	850	0	Program Change Bill	Policy Packages
089-00-00-00000	Capital Construction	421	0	Deferred Maintenance	Policy Packages
089-00-00-00000	Capital Construction	422	0	Asset Replacement	Policy Packages
089-00-00-00000	Capital Construction	423	0	OSH Capital Improvement	Policy Packages
089-00-00-00000	Capital Construction	433	0	Technology Modernization	Policy Packages

Policy Package List by Priority
2021-23 Biennium

Agency Number: 44300
BAM Analyst: Heath, Patrick
Budget Coordinator: Singer, Sara - (503)945-5629

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-05-00-00000	Public Health Programs
	080	March 2020 Eboard	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	081	April 2020 Eboard	030-01-00-00000	Health Systems Division
	082	May 2020 Eboard	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	082	May 2020 Eboard	030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	083	June 2020 Eboard	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	087	August 2020 Special Session	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	087	August 2020 Special Session	088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	088	September 2020 Emergency Board	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	090	Analyst Adjustments	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	090	Analyst Adjustments	089-00-00-00000	Capital Construction
	091	Elimination of S&S Inflation	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	092	Personal Services Adjustments	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	093	Transfers to General Fund	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	094	Revenue Solutions	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	095	DHS/OHA Reshoot	010-40-00-00000	OHA Central Services

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	095	DHS/OHA Reshoot	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	096	Statewide Adjustment DAS Chgs	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	097	Statewide AG Adjustment	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	097	Statewide AG Adjustment	010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	098	HRLB Program Reorganization	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	099	Microsoft 365 Consolidation	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	099	Microsoft 365 Consolidation	030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	201	Improving Data Integrity and Compliance	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
	202	Statewide CIE	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-02-00-00000	Health Policy & Analytics
	203	Critical Systems	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	204	Modernization: Financial Systems	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	205	Modularity	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	206	Integrated Eligibility	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
	207	Provider Time Capture M&O	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	208	Centralized Abuse Management O&M	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	209	CJIS Security	010-50-00-00000	State Assessments and Enterprise-wide Costs
	210	Risk Audit Remediation	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	211	Remote Access	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	212	Increase IT Project Capacity	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	213	IE Modernization	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	401	Beer, Wine and Cider Tax	030-05-00-00000	Public Health Programs
	402	Health Equity Innovation & Implementation	010-40-00-00000	OHA Central Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	403	Indian Managed Care Entity	030-01-00-00000	Health Systems Division
	404	Tribal Traditional Health Worker	010-40-00-00000	OHA Central Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	405	CAWEM ESRD Outpatient Dialysis Coverage	030-01-00-00000	Health Systems Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	406	Children's Mobile Crisis	030-01-00-00000	Health Systems Division
	407	Operate FFS Like a CCO	030-01-00-00000	Health Systems Division
	408	Tobacco Retail Licensure	030-05-00-00000	Public Health Programs
	409	Comprehensive BH Services	030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
	410	BH Electronic Health Record Incentives	030-02-00-00000	Health Policy & Analytics
	411	CMH Aid and Assist	030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
	412	Capacity for Contract Development	030-01-00-00000	Health Systems Division
	413	Person-Directed Transition Team	030-06-00-00000	Oregon State Hospital
	414	Compass Modernization	010-45-00-00000	OHA Shared Services
			030-01-00-00000	Health Systems Division
	415	Rivers Run Conversion to SRTF	030-06-00-00000	Oregon State Hospital
	416	Position Conversions	030-06-00-00000	Oregon State Hospital
	417	Public Health Modernization	030-05-00-00000	Public Health Programs
	418	Universally Offered Home Visiting	030-05-00-00000	Public Health Programs
	419	CCO 2.0 Quality Assurance Compliance	030-01-00-00000	Health Systems Division
	420	CCO Quality Pool Withhold	030-01-00-00000	Health Systems Division
	421	Deferred Maintenance	010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-06-00-00000	Oregon State Hospital
			089-00-00-00000	Capital Construction
	422	Asset Replacement	010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-06-00-00000	Oregon State Hospital

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	422	Asset Replacement	089-00-00-00000	Capital Construction
	423	OSH Capital Improvement	010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-06-00-00000	Oregon State Hospital
			089-00-00-00000	Capital Construction
	424	Health IT Programs Support	030-02-00-00000	Health Policy & Analytics
	425	Aligning Purchasing Power Across PEBB/OEE	030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
	426	PEBB/OEBB BMS Replacement Project	030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
	427	Public Option/ Medicaid Buy-In	030-02-00-00000	Health Policy & Analytics
	428	State Support for Public Health	030-05-00-00000	Public Health Programs
	429	Statewide VBP Infrastructure and Alignment	030-02-00-00000	Health Policy & Analytics
	430	PPE and Medical Supply for State Reserve	030-05-00-00000	Public Health Programs
	431	SUD 1115 Waiver	030-01-00-00000	Health Systems Division
	432	EHR Replacement	030-06-00-00000	Oregon State Hospital
	433	Technology Modernization	010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-06-00-00000	Oregon State Hospital
			089-00-00-00000	Capital Construction
	434	Secure Transport	030-06-00-00000	Oregon State Hospital
	435	Dental FFS Rate Increase	030-01-00-00000	Health Systems Division
	436	Pharmacy Omnibus	030-02-00-00000	Health Policy & Analytics
	437	Strengthen Purchasing Power of the Mktplace	030-02-00-00000	Health Policy & Analytics
	438	GEMT	030-01-00-00000	Health Systems Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	439	Complex Case Management Team (Acuity Tea	030-06-00-00000	Oregon State Hospital
	440	Employer Health Care Responsibility	030-02-00-00000	Health Policy & Analytics
	441	MH Residential Services Transition to CCOs	030-01-00-00000	Health Systems Division
	442	Auditing Standards of Care	030-01-00-00000	Health Systems Division
	443	Beneficiary and Self-Audit	030-01-00-00000	Health Systems Division
	444	Forensic Digital Investigator	030-01-00-00000	Health Systems Division
	445	Expanded Capacity/ Caseload	030-06-00-00000	Oregon State Hospital
	446	OHA Enterprise Risk Management	010-40-00-00000	OHA Central Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	447	Board of Cosmetology	030-05-00-00000	Public Health Programs
	448	Radiation Protection Services Fee Increase	030-05-00-00000	Public Health Programs
	449	Oregon Environ Lab Accreditation Program Fe	030-05-00-00000	Public Health Programs
	450	Ambulance Licensing Fees	030-05-00-00000	Public Health Programs
	451	Home Health Agencies Licensing Fees	030-05-00-00000	Public Health Programs
	452	Resp Therapist Polysomnographic Tech Fees	030-05-00-00000	Public Health Programs
	453	PDMP Licensing Fees	030-05-00-00000	Public Health Programs
	454	Mergers & Acquisitions	030-02-00-00000	Health Policy & Analytics
	801	LFO Analyst Adjustments	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	801	LFO Analyst Adjustments	030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	802	Behavioral Health System Investments	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	810	Statewide Adjustments	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	810	Statewide Adjustments	030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	811	Budget Reconciliation Adjustments	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	813	Policy Bills	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	813	Policy Bills	030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	815	Updated Base Debt Service Adjustment	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	816	Capital Construction	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	816	Capital Construction	088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	850	Program Change Bill	010-40-00-00000	OHA Central Services
			010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
			030-02-00-00000	Health Policy & Analytics
			030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
			030-05-00-00000	Public Health Programs
			030-06-00-00000	Oregon State Hospital
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	605,068	-	-	-	-	-
3010 Other Funds Cap Improve	-	100,000	100,000	100,000	100,000	100,000
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	338,471,516	2,192,130,821	2,192,130,821	2,192,130,821	2,195,803,644	2,192,130,821
All Funds	344,876,584	2,192,230,821	2,192,230,821	2,192,230,821	2,195,903,644	2,192,230,821
0030 Beginning Balance Adjustment						
3010 Other Funds Cap Improve	-	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
3200 Other Funds Non-Ltd	(5,800,000)	-	-	-	-	-
3400 Other Funds Ltd	-	(1,864,443,010)	(1,864,443,010)	(1,864,443,010)	(1,767,041,833)	(1,815,974,830)
8800 General Fund Revenue	-	15,000,000	15,000,000	15,000,000	15,000,000	-
All Funds	(5,800,000)	(1,849,543,010)	(1,849,543,010)	(1,849,543,010)	(1,752,141,833)	(1,816,074,830)
BEGINNING BALANCE						
4400 Lottery Funds Ltd	605,068	-	-	-	-	-
3010 Other Funds Cap Improve	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	338,471,516	327,687,811	327,687,811	327,687,811	428,761,811	376,155,991
8800 General Fund Revenue	-	15,000,000	15,000,000	15,000,000	15,000,000	-
TOTAL BEGINNING BALANCE	**$339,076,584**	**$342,687,811**	**$342,687,811**	**$342,687,811**	**$443,761,811**	**$376,155,991**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	2,094,889,468	2,654,900,900	2,659,900,900	3,741,185,237	3,091,575,580	3,422,621,751
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
8030 General Fund Debt Svc	67,255,298	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
All Funds	2,162,870,267	2,719,376,308	2,724,376,308	3,803,167,700	3,153,348,633	3,483,809,469
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	1,498,520,557	1,547,404,627	1,547,404,627	1,639,433,324	1,271,406,098	1,294,406,098
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	19,010,262	16,326,615	16,326,615	17,392,814	20,313,185	17,388,400
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	22,144,092	14,334,787	14,334,787	14,203,888	15,482,107	12,297,950
LICENSES AND FEES						
3400 Other Funds Ltd	41,154,354	30,661,402	30,661,402	31,596,702	35,795,292	29,686,350
TOTAL LICENSES AND FEES	**$41,154,354**	**$30,661,402**	**$30,661,402**	**$31,596,702**	**$35,795,292**	**$29,686,350**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	24,241,584	23,117,699	23,117,699	23,117,699	23,118,132	23,117,699
0415 Admin and Service Charges						
3400 Other Funds Ltd	2,082,672,019	3,828,334,115	3,828,334,115	4,158,713,254	4,157,974,633	4,157,064,707
0420 Care of State Wards						
3400 Other Funds Ltd	34,091,911	2,369,042	2,369,042	2,369,042	2,369,042	2,369,042
CHARGES FOR SERVICES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	2,141,005,514	3,853,820,856	3,853,820,856	4,184,199,995	4,183,461,807	4,182,551,448
TOTAL CHARGES FOR SERVICES	**$2,141,005,514**	**$3,853,820,856**	**$3,853,820,856**	**$4,184,199,995**	**$4,183,461,807**	**$4,182,551,448**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	1,953,165	1,140,607	1,140,607	1,140,607	1,184,515	1,140,607
0510 Rents and Royalties						
3400 Other Funds Ltd	112,945	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	2,066,110	1,140,607	1,140,607	1,140,607	1,184,515	1,140,607
TOTAL FINES, RENTS AND ROYALTIES	**$2,066,110**	**$1,140,607**	**$1,140,607**	**$1,140,607**	**$1,184,515**	**$1,140,607**
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	-	-	-	12,622,886	12,622,886	7,992,750
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
BOND SALES						
3020 Other Funds Cap Construct	-	-	-	12,622,886	12,622,886	7,992,750
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
TOTAL BOND SALES	**-**	**-**	**$219,180,694**	**$12,622,886**	**$12,622,886**	**$7,992,750**
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	56,806	-	-	-	-	-
3400 Other Funds Ltd	23,674,294	4,976,604	4,976,604	4,976,604	5,082,233	4,976,604

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3430 Other Funds Debt Svc Ltd	99,822	-	-	-	-	-
All Funds	23,830,922	4,976,604	4,976,604	4,976,604	5,082,233	4,976,604
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	8,864,388	9,797,241	9,797,241	9,797,241	9,797,241	9,797,241
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	17,558,599	108,333	108,333	108,333	108,333	108,333
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	28,363,870	40,000,000	42,749,208	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	2,528,965,618	1,626,562,873	1,626,562,873	1,635,334,903	1,988,381,914	1,894,443,464
3430 Other Funds Debt Svc Ltd	1,271,471	216,435	216,435	-	-	-
All Funds	2,558,600,959	1,666,779,308	1,669,528,516	1,675,334,903	2,028,381,914	1,934,443,464
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	11,611,525,817	12,682,062,080	12,702,062,080	14,077,549,530	15,094,650,897	16,963,774,534
All Funds	11,686,154,966	12,788,258,341	12,808,258,341	14,180,278,581	15,197,379,948	17,066,503,585
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	218,533	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3010 Other Funds Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	27,563,681	-	-	-	-	-
All Funds	28,507,715	753,070	753,070	785,452	785,452	785,452
1030 Transfer from Agy-Res Equity						
3400 Other Funds Ltd	-	-	-	18,348,495	20,592,186	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	13,270,230	13,270,230	44,348,456	15,348,456	13,270,230
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	753,070	753,070	2,301,951	2,301,951	10,785,452
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	30,135	1,500,000	1,500,000	750,000	750,000	750,000
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	12,498,909	17,093,071	17,093,071	15,659,790	17,080,260	18,641,986
3400 Other Funds Ltd	168,685,900	98,383,900	98,383,900	100,322,500	100,322,500	560,452,800
All Funds	181,184,809	115,476,971	115,476,971	115,982,290	117,402,760	579,094,786
1108 Tsfr From Mental Health Reg Agy						
3400 Other Funds Ltd	22,874	26,884	26,884	30,974	30,974	30,974
1123 Tsfr From OR Business Development						
6400 Federal Funds Ltd	26,475	-	-	-	-	-
1124 Tsfr From Licensed Social Wkrs						
3400 Other Funds Ltd	19,272	22,000	22,000	22,000	22,000	22,000
1137 Tsfr From Justice, Dept of						
3400 Other Funds Ltd	149,257	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	425,190,417	435,629,808	435,629,808	425,554,808	885,076,266	974,157,708
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	78,000	51,771	51,771	89,000	89,000	89,000
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	123,409	395,152	395,152	995,681	995,681	995,681
6400 Federal Funds Ltd	25,000	-	-	-	-	-
All Funds	148,409	395,152	395,152	995,681	995,681	995,681
1415 Tsfr From Or Youth Authority						
3400 Other Funds Ltd	15,000	249,767	249,767	260,507	260,507	260,507
1440 Tsfr From Consumer/Bus Svcs						
3400 Other Funds Ltd	145,164,265	-	-	153,271,458	183,271,458	500,234,585
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	18,280,160	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	1,100,869	1,273,413	1,273,413	1,328,170	1,328,170	1,328,170
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	261,442	262,696	262,696	273,992	273,992	273,992
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	83,066	-	-	-	-	-
1811 Tsfr From Chiropractic Exam, Bd						
3400 Other Funds Ltd	11,458	11,600	11,600	11,600	11,600	11,600
1833 Tsfr From Health Rel Lic Bds						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	72,582	73,590	73,590	75,961	37,981	75,961
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	202,957	226,800	226,800	226,800	226,800	226,800
1845 Tsfr From OLCC						
3400 Other Funds Ltd	18,436,690	19,827,438	19,827,438	20,550,363	20,550,363	20,296,910
1847 Tsfr From Oregon Medical Board						
3400 Other Funds Ltd	962,967	1,022,551	1,022,551	1,059,487	1,059,487	1,059,487
1851 Tsfr From Nursing, Bd of						
3400 Other Funds Ltd	465,027	577,308	577,308	607,318	607,318	607,318
1855 Tsfr From Board of Pharmacy						
3400 Other Funds Ltd	396,486	416,146	416,146	443,120	443,120	443,120
1914 Tsfr From Housing and Com Svcs						
3400 Other Funds Ltd	2,542,733	-	-	-	-	-
TRANSFERS IN						
4400 Lottery Funds Ltd	12,717,442	17,093,071	17,093,071	15,659,790	17,080,260	18,641,986
3010 Other Funds Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	809,858,647	573,974,124	573,974,124	770,872,641	1,233,599,810	2,085,372,295
6400 Federal Funds Ltd	51,475	-	-	-	-	-
TOTAL TRANSFERS IN	**$823,353,065**	**$591,820,265**	**$591,820,265**	**$787,317,883**	**$1,251,465,522**	**$2,104,799,733**
REVENUE CATEGORIES						
8000 General Fund	2,094,889,468	2,654,900,900	2,659,900,900	3,741,185,237	3,091,575,580	3,422,621,751
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
8030 General Fund Debt Svc	67,255,298	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	12,774,248	17,093,071	17,093,071	15,659,790	17,080,260	18,641,986
3010 Other Funds Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3020 Other Funds Cap Construct	-	-	-	12,622,886	12,622,886	7,992,750
3200 Other Funds Non-Ltd	28,363,870	40,000,000	42,749,208	40,000,000	40,000,000	40,000,000
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3400 Other Funds Ltd	7,071,668,081	7,648,446,667	7,648,446,667	8,277,460,350	8,728,817,243	9,502,482,440
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	11,611,577,292	12,682,062,080	12,702,062,080	14,077,549,530	15,094,650,897	16,963,774,534
TOTAL REVENUE CATEGORIES	**$20,963,979,701**	**$23,214,143,892**	**$23,461,073,794**	**$26,329,974,759**	**$27,150,034,422**	**$30,120,215,682**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	(309,964)	-	-	-	-	-
3400 Other Funds Ltd	(28,197,751)	(753,070)	(753,070)	(785,452)	(785,452)	(785,452)
All Funds	(28,507,715)	(753,070)	(753,070)	(785,452)	(785,452)	(785,452)
2050 Transfer to Other						
3010 Other Funds Cap Improve	(371,943)	-	-	-	-	-
3400 Other Funds Ltd	(4,275,353)	-	-	-	-	-
All Funds	(4,647,296)	-	-	-	-	-
2060 Transfer to General Fund						
8800 General Fund Revenue	-	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	-
2080 Transfer to Counties						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	(17,526,119)	-	-	-	-	-
2123 Tsfr To OR Business Development						
6400 Federal Funds Ltd	(19,845,359)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)
2248 Tsfr To Military Dept, Or						
3400 Other Funds Ltd	(2,000)	-	-	-	-	-
2340 Tsfr To Environmental Quality						
6400 Federal Funds Ltd	(1,273,990)	(1,599,104)	(1,599,104)	(1,408,066)	(1,408,066)	(1,408,066)
2440 Tsfr To Consumer/Bus Svcs						
3400 Other Funds Ltd	(57,447,867)	-	-	-	-	-
2845 Tsfr To OLCC						
3400 Other Funds Ltd	-	-	-	(528,000)	(528,000)	(528,000)
TRANSFERS OUT						
4400 Lottery Funds Ltd	(309,964)	-	-	-	-	-
3010 Other Funds Cap Improve	(371,943)	-	-	-	-	-
3400 Other Funds Ltd	(107,449,090)	(753,070)	(753,070)	(1,313,452)	(1,313,452)	(1,313,452)
8800 General Fund Revenue	-	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	-
6400 Federal Funds Ltd	(21,119,349)	(19,031,104)	(19,031,104)	(18,840,066)	(18,840,066)	(18,840,066)
TOTAL TRANSFERS OUT	**($129,250,346)**	**($34,784,174)**	**($34,784,174)**	**($35,153,518)**	**($35,153,518)**	**($20,153,518)**
AVAILABLE REVENUES						
8000 General Fund	2,094,889,468	2,654,900,900	2,659,900,900	3,741,185,237	3,091,575,580	3,422,621,751
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
8030 General Fund Debt Svc	67,255,298	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
4400 Lottery Funds Ltd	13,069,352	17,093,071	17,093,071	15,659,790	17,080,260	18,641,986

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3010 Other Funds Cap Improve	353,558	753,070	753,070	785,452	785,452	785,452
3020 Other Funds Cap Construct	-	-	-	12,622,886	12,622,886	7,992,750
3200 Other Funds Non-Ltd	28,363,870	40,000,000	42,749,208	40,000,000	40,000,000	40,000,000
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3400 Other Funds Ltd	7,302,690,507	7,975,381,408	7,975,381,408	8,603,834,709	9,156,265,602	9,877,324,979
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	11,590,457,943	12,663,030,976	12,683,030,976	14,058,709,464	15,075,810,831	16,944,934,468
TOTAL AVAILABLE REVENUES	**$21,173,805,939**	**$23,522,047,529**	**$23,768,977,431**	**$26,637,509,052**	**$27,558,642,715**	**$30,476,218,155**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	91,708,817	341,258,420	341,258,420	440,353,447	399,561,466	235,537,212
4400 Lottery Funds Ltd	718,548	839,739	839,739	895,114	819,514	895,114
3400 Other Funds Ltd	131,599,079	155,724,146	155,724,146	192,845,372	171,973,789	380,354,780
6400 Federal Funds Ltd	105,898,450	111,865,613	111,865,613	123,037,597	124,967,015	129,430,469
All Funds	329,924,894	609,687,918	609,687,918	757,131,530	697,321,784	746,217,575
3160 Temporary Appointments						
8000 General Fund	719,726	2,060,124	2,060,124	2,362,206	2,379,853	2,434,906
4400 Lottery Funds Ltd	1,167	3,994	3,994	4,166	4,166	4,166
3400 Other Funds Ltd	745,714	1,501,337	1,501,337	1,440,957	1,463,816	1,463,916

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	924,932	1,055,819	1,055,819	1,556,173	1,591,638	1,645,740
All Funds	2,391,539	4,621,274	4,621,274	5,363,502	5,439,473	5,548,728
3170 Overtime Payments						
8000 General Fund	393,397	12,966,167	12,966,167	17,494,976	25,222,842	26,416,660
4400 Lottery Funds Ltd	956	-	-	-	-	-
3400 Other Funds Ltd	559,564	1,064,386	1,064,386	149,437	149,437	447,087
6400 Federal Funds Ltd	366,155	711,504	711,504	220,632	220,632	220,632
All Funds	1,320,072	14,742,057	14,742,057	17,865,045	25,592,911	27,084,379
3180 Shift Differential						
8000 General Fund	2,260	5,609,538	5,609,538	6,873,051	10,310,908	10,582,150
4400 Lottery Funds Ltd	2	-	-	-	-	-
3400 Other Funds Ltd	2,121	529,161	529,161	226,747	226,747	226,283
6400 Federal Funds Ltd	3,120	218,301	218,301	121,990	121,990	111,648
All Funds	7,503	6,357,000	6,357,000	7,221,788	10,659,645	10,920,081
3190 All Other Differential						
8000 General Fund	1,580,255	12,373,929	12,373,929	15,882,778	20,428,362	21,347,939
4400 Lottery Funds Ltd	3,231	-	-	-	-	-
3400 Other Funds Ltd	2,558,540	3,696,078	3,696,078	2,253,511	2,404,233	2,438,461
6400 Federal Funds Ltd	1,522,357	5,048,195	5,048,195	3,947,269	14,094,565	16,629,600
All Funds	5,664,383	21,118,202	21,118,202	22,083,558	36,927,160	40,416,000
SALARIES & WAGES						
8000 General Fund	94,404,455	374,268,178	374,268,178	482,966,458	457,903,431	296,318,867
4400 Lottery Funds Ltd	723,904	843,733	843,733	899,280	823,680	899,280

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	135,465,018	162,515,108	162,515,108	196,916,024	176,218,022	384,930,527
6400 Federal Funds Ltd	108,715,014	118,899,432	118,899,432	128,883,661	140,995,840	148,038,089
TOTAL SALARIES & WAGES	**$339,308,391**	**$656,526,451**	**$656,526,451**	**$809,665,423**	**$775,940,973**	**$830,186,763**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	33,933	151,002	151,002	170,814	155,731	88,152
4400 Lottery Funds Ltd	210	366	366	345	287	345
3400 Other Funds Ltd	40,688	62,950	62,950	65,794	58,771	141,325
6400 Federal Funds Ltd	38,628	45,243	45,243	40,523	41,736	43,550
All Funds	113,459	259,561	259,561	277,476	256,525	273,372
3220 Public Employees' Retire Cont						
8000 General Fund	13,597,310	63,162,533	63,162,533	82,326,466	78,030,117	50,341,276
4400 Lottery Funds Ltd	129,955	142,503	142,503	153,333	140,383	153,333
3400 Other Funds Ltd	17,361,512	27,319,387	27,319,387	33,480,107	29,924,339	65,683,050
6400 Federal Funds Ltd	15,338,182	19,998,149	19,998,149	21,811,271	23,880,021	25,077,097
All Funds	46,426,959	110,622,572	110,622,572	137,771,177	131,974,860	141,254,756
3221 Pension Obligation Bond						
8000 General Fund	5,591,873	20,198,522	20,198,522	23,789,578	23,850,834	23,850,834
4400 Lottery Funds Ltd	41,645	47,327	47,327	73,620	73,620	73,620
3400 Other Funds Ltd	7,315,628	8,427,853	8,427,853	10,068,455	10,072,857	10,072,857
6400 Federal Funds Ltd	6,486,167	6,399,539	6,399,539	7,572,305	7,601,132	7,601,132
All Funds	19,435,313	35,073,241	35,073,241	41,503,958	41,598,443	41,598,443
3230 Social Security Taxes						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	7,084,994	27,991,043	27,991,043	36,051,208	34,335,589	21,808,508
4400 Lottery Funds Ltd	53,666	64,543	64,543	68,794	63,011	68,794
3400 Other Funds Ltd	9,361,263	12,383,156	12,383,156	14,991,856	13,408,494	29,201,464
6400 Federal Funds Ltd	8,180,325	9,006,896	9,006,896	9,728,416	10,654,327	11,195,022
All Funds	24,680,248	49,445,638	49,445,638	60,840,274	58,461,421	62,273,788
3240 Unemployment Assessments						
8000 General Fund	1,061,809	2,058,472	2,058,472	2,146,986	2,146,986	2,146,986
4400 Lottery Funds Ltd	1,293	-	-	-	-	5,062
3400 Other Funds Ltd	162,881	210,552	210,552	219,606	219,606	1,279,914
6400 Federal Funds Ltd	303,206	371,239	371,239	387,202	387,202	390,560
All Funds	1,529,189	2,640,263	2,640,263	2,753,794	2,753,794	3,822,522
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	32,464	144,240	144,240	135,511	123,557	69,952
4400 Lottery Funds Ltd	220	348	348	274	228	274
3400 Other Funds Ltd	37,636	59,696	59,696	52,240	46,677	112,142
6400 Federal Funds Ltd	36,529	42,594	42,594	32,023	32,982	34,417
All Funds	106,849	246,878	246,878	220,048	203,444	216,785
3260 Mass Transit Tax						
8000 General Fund	2,642,164	2,180,073	2,180,073	2,521,193	2,550,956	2,567,359
4400 Lottery Funds Ltd	966	5,062	5,062	5,062	5,062	-
3400 Other Funds Ltd	74,173	906,106	906,106	1,058,983	1,058,913	-
All Funds	2,717,303	3,091,241	3,091,241	3,585,238	3,614,931	2,567,359
3270 Flexible Benefits						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8000 General Fund	21,430,979	87,356,233	87,356,233	112,587,061	102,612,594	58,079,308
4400 Lottery Funds Ltd	154,198	211,104	211,104	227,799	189,567	227,799
3400 Other Funds Ltd	26,972,302	36,265,408	36,265,408	43,392,631	38,762,368	93,187,497
6400 Federal Funds Ltd	24,877,737	25,851,719	25,851,719	26,670,576	27,464,003	28,659,438
All Funds	73,435,216	149,684,464	149,684,464	182,878,067	169,028,532	180,154,042
3280 Other OPE						
8000 General Fund	5,023	-	-	-	-	-
4400 Lottery Funds Ltd	116	-	-	-	-	-
3400 Other Funds Ltd	3,181	19,570,000	19,570,000	19,570,000	19,570,000	19,570,000
6400 Federal Funds Ltd	2,826	-	-	-	-	-
All Funds	11,146	19,570,000	19,570,000	19,570,000	19,570,000	19,570,000
OTHER PAYROLL EXPENSES						
8000 General Fund	51,480,549	203,242,118	203,242,118	259,728,817	243,806,364	158,952,375
4400 Lottery Funds Ltd	382,269	471,253	471,253	529,227	472,158	529,227
3400 Other Funds Ltd	61,329,264	105,205,108	105,205,108	122,899,672	113,122,025	219,248,249
6400 Federal Funds Ltd	55,263,600	61,715,379	61,715,379	66,242,316	70,061,403	73,001,216
TOTAL OTHER PAYROLL EXPENSES	**$168,455,682**	**$370,633,858**	**$370,633,858**	**$449,400,032**	**$427,461,950**	**$451,731,067**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(2,366,407)	(2,366,407)	(1,963,453)	(4,884,174)	(1,995,315)
4400 Lottery Funds Ltd	-	(18,453)	(18,453)	(16,883)	(44,964)	(16,883)
3400 Other Funds Ltd	-	(2,677,367)	(2,677,367)	(2,275,316)	(7,836,451)	(2,277,606)
6400 Federal Funds Ltd	-	(1,672,517)	(1,672,517)	(1,655,000)	(5,523,797)	(1,669,994)

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
All Funds	-	(6,734,744)	(6,734,744)	(5,910,652)	(18,289,386)	(5,959,798)
3465 Reconciliation Adjustment						
8000 General Fund	-	(2,217,996)	(2,217,996)	-	(593,877)	12,350
4400 Lottery Funds Ltd	-	(4,870)	(4,870)	-	-	-
3400 Other Funds Ltd	-	(1,529,815)	(1,529,815)	-	(127,136)	80,842
6400 Federal Funds Ltd	-	(1,070,333)	(1,070,333)	-	(229,336)	(67,685)
All Funds	-	(4,823,014)	(4,823,014)	-	(950,349)	25,507
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(4,584,403)	(4,584,403)	(1,963,453)	(5,478,051)	(1,982,965)
4400 Lottery Funds Ltd	-	(23,323)	(23,323)	(16,883)	(44,964)	(16,883)
3400 Other Funds Ltd	-	(4,207,182)	(4,207,182)	(2,275,316)	(7,963,587)	(2,196,764)
6400 Federal Funds Ltd	-	(2,742,850)	(2,742,850)	(1,655,000)	(5,753,133)	(1,737,679)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($11,557,758)**	**($11,557,758)**	**($5,910,652)**	**($19,239,735)**	**($5,934,291)**
PERSONAL SERVICES						
8000 General Fund	145,885,004	572,925,893	572,925,893	740,731,822	696,231,744	453,288,277
4400 Lottery Funds Ltd	1,106,173	1,291,663	1,291,663	1,411,624	1,250,874	1,411,624
3400 Other Funds Ltd	196,794,282	263,513,034	263,513,034	317,540,380	281,376,460	601,982,012
6400 Federal Funds Ltd	163,978,614	177,871,961	177,871,961	193,470,977	205,304,110	219,301,626
TOTAL PERSONAL SERVICES	**$507,764,073**	**$1,015,602,551**	**$1,015,602,551**	**$1,253,154,803**	**$1,184,163,188**	**$1,275,983,539**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,215,363	1,257,413	1,257,413	2,934,075	2,139,303	3,095,071
4400 Lottery Funds Ltd	33,243	37,820	37,820	39,446	37,820	39,446

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	1,250,415	2,613,902	2,613,902	2,898,830	2,375,437	2,578,649
6400 Federal Funds Ltd	1,622,238	2,610,331	2,610,331	2,834,102	2,817,835	3,057,552
All Funds	4,121,259	6,519,466	6,519,466	8,706,453	7,370,395	8,770,718
4125 Out of State Travel						
8000 General Fund	137,046	271,026	271,026	362,700	324,264	365,574
4400 Lottery Funds Ltd	7,249	5,137	5,137	5,358	5,137	5,358
3400 Other Funds Ltd	279,876	399,749	399,749	408,579	397,140	405,317
6400 Federal Funds Ltd	523,811	842,356	842,356	848,175	808,035	872,235
All Funds	947,982	1,518,268	1,518,268	1,624,812	1,534,576	1,648,484
4150 Employee Training						
8000 General Fund	495,242	729,058	729,058	1,917,291	1,764,353	1,944,908
4400 Lottery Funds Ltd	10,194	7,459	7,459	7,780	7,459	7,780
3400 Other Funds Ltd	714,502	1,934,143	1,934,143	2,210,214	1,241,742	2,841,734
6400 Federal Funds Ltd	1,229,269	1,281,776	1,281,776	1,263,641	1,324,158	1,426,983
All Funds	2,449,207	3,952,436	3,952,436	5,398,926	4,337,712	6,221,405
4175 Office Expenses						
8000 General Fund	2,850,216	7,088,639	7,088,639	10,773,929	4,787,315	10,135,323
4400 Lottery Funds Ltd	5,314	8,324	8,324	8,682	8,324	8,682
3400 Other Funds Ltd	2,193,090	4,688,027	4,688,027	5,047,234	4,027,819	4,646,464
6400 Federal Funds Ltd	3,214,918	5,801,174	5,801,174	6,086,244	6,559,219	6,554,844
All Funds	8,263,538	17,586,164	17,586,164	21,916,089	15,382,677	21,345,313
4200 Telecommunications						
8000 General Fund	3,040,102	5,342,473	5,342,473	6,901,285	6,170,852	6,795,574

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	11,680	36,642	36,642	38,217	36,642	38,217
3400 Other Funds Ltd	1,205,411	2,757,466	2,757,466	2,971,774	2,650,845	2,836,545
6400 Federal Funds Ltd	1,743,923	2,763,922	2,763,922	2,901,973	2,874,550	3,072,654
All Funds	6,001,116	10,900,503	10,900,503	12,813,249	11,732,889	12,742,990
4225 State Gov. Service Charges						
8000 General Fund	41,701,846	39,498,473	39,498,473	69,708,576	55,270,897	57,171,260
4400 Lottery Funds Ltd	42,339	-	-	-	-	-
3400 Other Funds Ltd	5,181,493	4,938,803	4,938,803	6,315,477	4,199,330	4,458,812
6400 Federal Funds Ltd	9,766,920	8,970,410	8,970,410	13,010,006	9,221,188	9,830,510
All Funds	56,692,598	53,407,686	53,407,686	89,034,059	68,691,415	71,460,582
4250 Data Processing						
8000 General Fund	4,905,678	13,220,059	13,220,059	14,981,922	11,142,093	15,373,011
4400 Lottery Funds Ltd	12,866	9,496	9,496	9,904	9,496	9,904
3400 Other Funds Ltd	16,152,158	23,629,448	23,629,448	23,666,582	19,314,387	24,860,432
6400 Federal Funds Ltd	2,370,070	4,831,730	4,831,730	5,010,053	4,380,483	5,342,294
All Funds	23,440,772	41,690,733	41,690,733	43,668,461	34,846,459	45,585,641
4275 Publicity and Publications						
8000 General Fund	1,062,755	1,078,015	1,078,015	1,454,243	849,401	1,542,071
4400 Lottery Funds Ltd	16,929	57,835	57,835	60,322	57,835	60,322
3400 Other Funds Ltd	903,604	3,572,518	3,572,518	8,253,209	7,918,655	6,424,048
6400 Federal Funds Ltd	1,324,387	1,336,571	1,336,571	1,366,856	1,250,873	1,253,998
All Funds	3,307,675	6,044,939	6,044,939	11,134,630	10,076,764	9,280,439
4300 Professional Services						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	31,902,719	48,172,371	48,172,371	64,459,529	63,178,181	76,589,830
4400 Lottery Funds Ltd	1,796,168	1,866,658	1,866,658	1,973,058	1,973,058	1,973,058
3010 Other Funds Cap Improve	55,785	-	-	-	-	-
3400 Other Funds Ltd	42,985,842	68,034,915	68,034,915	81,073,529	90,322,333	98,489,533
6400 Federal Funds Ltd	44,971,305	78,156,891	78,156,891	84,235,667	86,740,867	90,870,294
All Funds	121,711,819	196,230,835	196,230,835	231,741,783	242,214,439	267,922,715
4315 IT Professional Services						
8000 General Fund	12,276,579	13,226,104	13,226,104	28,211,902	16,864,000	20,673,643
4400 Lottery Funds Ltd	103	10	10	11	11	11
3400 Other Funds Ltd	18,986,112	14,652,137	14,652,137	20,677,370	17,597,922	17,509,570
6400 Federal Funds Ltd	66,474,912	50,085,760	50,085,760	87,901,570	50,133,995	58,516,291
All Funds	97,737,706	77,964,011	77,964,011	136,790,853	84,595,928	96,699,515
4325 Attorney General						
8000 General Fund	3,376,179	2,917,960	2,917,960	3,950,401	3,469,411	4,340,978
4400 Lottery Funds Ltd	10,743	1,462	1,462	1,746	1,643	1,649
3400 Other Funds Ltd	1,611,981	3,352,734	3,352,734	4,229,572	3,968,941	4,060,108
6400 Federal Funds Ltd	1,548,979	1,931,784	1,931,784	2,512,455	2,224,403	2,294,148
All Funds	6,547,882	8,203,940	8,203,940	10,694,174	9,664,398	10,696,883
4350 Dispute Resolution Services						
8000 General Fund	1,143	-	-	-	-	-
4400 Lottery Funds Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	115	10,123	10,123	10,558	10,123	10,558
6400 Federal Funds Ltd	279	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	1,538	10,123	10,123	10,558	10,123	10,558
4375 Employee Recruitment and Develop						
8000 General Fund	124,244	848,785	848,785	1,159,250	859,195	1,159,412
4400 Lottery Funds Ltd	199	-	-	-	-	-
3400 Other Funds Ltd	58,380	319,103	319,103	440,513	63,032	62,207
6400 Federal Funds Ltd	68,260	95,692	95,692	98,567	97,961	98,643
All Funds	251,083	1,263,580	1,263,580	1,698,330	1,020,188	1,320,262
4400 Dues and Subscriptions						
8000 General Fund	436,546	367,420	367,420	393,205	375,163	393,289
4400 Lottery Funds Ltd	9,640	7,882	7,882	8,221	7,881	8,221
3400 Other Funds Ltd	653,414	1,387,994	1,387,994	1,463,724	1,409,191	1,457,840
6400 Federal Funds Ltd	405,512	412,188	412,188	415,640	377,400	415,679
All Funds	1,505,112	2,175,484	2,175,484	2,280,790	2,169,635	2,275,029
4425 Facilities Rental and Taxes						
8000 General Fund	10,817,346	13,198,837	13,198,837	16,337,204	14,843,926	15,762,750
4400 Lottery Funds Ltd	26,440	4	4	4	4	4
3400 Other Funds Ltd	3,802,166	4,582,850	4,582,850	4,988,390	4,905,143	4,998,690
6400 Federal Funds Ltd	7,234,418	8,703,670	8,703,670	9,450,962	9,125,258	9,344,493
All Funds	21,880,370	26,485,361	26,485,361	30,776,560	28,874,331	30,105,937
4450 Fuels and Utilities						
8000 General Fund	228,538	2,164,828	2,164,828	3,556,358	2,839,249	3,680,992
4400 Lottery Funds Ltd	283	-	-	-	-	-
3400 Other Funds Ltd	184,496	1,816,629	1,816,629	1,156,907	1,146,665	1,156,907

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	92,316	67,684	67,684	69,545	66,678	69,545
All Funds	505,633	4,049,141	4,049,141	4,782,810	4,052,592	4,907,444
4475 Facilities Maintenance						
8000 General Fund	227,797	2,762,528	2,762,528	4,479,723	3,559,452	4,684,519
4400 Lottery Funds Ltd	123	-	-	-	-	-
3010 Other Funds Cap Improve	128,334	-	-	-	-	-
3400 Other Funds Ltd	125,268	1,908,197	1,908,197	1,162,345	1,156,408	1,162,345
6400 Federal Funds Ltd	141,314	991,281	991,281	962,344	1,012,363	1,021,743
All Funds	622,836	5,662,006	5,662,006	6,604,412	5,728,223	6,868,607
4500 Food and Kitchen Supplies						
8000 General Fund	1,863	4,078,372	4,078,372	9,847,404	7,430,290	9,882,163
3400 Other Funds Ltd	9,620	28,043,434	28,043,434	29,415,698	26,142,237	27,871,920
6400 Federal Funds Ltd	452	25,886,258	25,886,258	28,061,732	33,684,082	34,959,187
All Funds	11,935	58,008,064	58,008,064	67,324,834	67,256,609	72,713,270
4525 Medical Services and Supplies						
8000 General Fund	3,078,657	17,335,249	17,335,249	81,722,563	29,203,789	17,936,553
3400 Other Funds Ltd	37,631,708	60,174,655	60,174,655	52,909,365	51,181,734	52,112,782
6400 Federal Funds Ltd	4,260,164	10,333,230	10,333,230	8,730,294	14,885,156	15,156,449
All Funds	44,970,529	87,843,134	87,843,134	143,362,222	95,270,679	85,205,784
4550 Other Care of Residents and Patients						
8000 General Fund	19,557	696,311	696,311	1,810,119	1,734,048	1,808,785
3400 Other Funds Ltd	1,253	674,091	674,091	3,248	3,114	4,582
6400 Federal Funds Ltd	75,301	695,579	695,579	88,473	79,937	88,473

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	96,111	2,065,981	2,065,981	1,901,840	1,817,099	1,901,840
4575 Agency Program Related S and S						
8000 General Fund	3,805,198	2,393,311	2,393,311	3,047,561	2,703,308	2,989,988
4400 Lottery Funds Ltd	509	5,100	5,100	5,319	5,100	5,319
3400 Other Funds Ltd	1,984,867,669	2,075,934,554	2,075,934,554	2,263,877,725	2,263,529,642	2,263,833,046
6200 Federal Funds Non-Ltd	142,528	800,000	800,000	800,000	800,000	800,000
6400 Federal Funds Ltd	3,002,292	8,076,124	8,076,124	8,340,376	7,988,919	8,355,964
All Funds	1,991,818,196	2,087,209,089	2,087,209,089	2,276,070,981	2,275,026,969	2,275,984,317
4600 Intra-agency Charges						
8000 General Fund	319,228	776,584	776,584	2,415,423	769,550	1,769,292
4400 Lottery Funds Ltd	303	-	-	-	-	-
3400 Other Funds Ltd	59,819	95,174	95,174	833,292	830,272	1,349,843
6400 Federal Funds Ltd	90,102	1,132,787	1,132,787	1,207,194	1,146,255	1,378,094
All Funds	469,452	2,004,545	2,004,545	4,455,909	2,746,077	4,497,229
4650 Other Services and Supplies						
8000 General Fund	3,669,663	5,634,048	5,634,048	9,679,182	6,930,374	7,687,726
4400 Lottery Funds Ltd	8,371	37,012	37,012	38,603	37,012	38,603
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3400 Other Funds Ltd	106,053,168	2,667,445	2,667,445	2,921,187	3,771,493	2,938,985
6400 Federal Funds Ltd	2,405,163	2,121,924	2,121,924	2,315,780	3,020,386	3,931,148
All Funds	112,136,365	10,460,429	13,209,637	14,954,752	13,759,265	14,596,462
4700 Expendable Prop 250 - 5000						
8000 General Fund	479,729	1,733,033	1,733,033	3,651,901	2,181,444	2,687,557

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	489	1,514	1,514	1,579	1,514	1,579
3010 Other Funds Cap Improve	26,079	-	-	-	-	-
3400 Other Funds Ltd	165,921	1,110,980	1,110,980	1,187,112	1,069,187	1,192,849
6400 Federal Funds Ltd	264,053	1,886,171	1,886,171	1,656,515	1,608,334	1,742,354
All Funds	936,271	4,731,698	4,731,698	6,497,107	4,860,479	5,624,339
4715 IT Expendable Property						
8000 General Fund	2,248,411	2,548,515	2,548,515	3,321,429	2,799,881	3,212,923
4400 Lottery Funds Ltd	3,324	2,496	2,496	2,603	2,496	2,603
3400 Other Funds Ltd	2,922,448	6,394,058	6,394,058	15,091,506	14,885,672	14,993,931
6400 Federal Funds Ltd	2,107,023	3,901,977	3,901,977	4,098,019	3,783,912	3,824,001
All Funds	7,281,206	12,847,046	12,847,046	22,513,557	21,471,961	22,033,458
SERVICES & SUPPLIES						
8000 General Fund	128,421,645	187,339,412	187,339,412	347,077,175	242,189,739	271,683,192
4400 Lottery Funds Ltd	1,996,510	2,084,851	2,084,851	2,200,853	2,191,432	2,200,756
3010 Other Funds Cap Improve	210,198	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3400 Other Funds Ltd	2,227,999,929	2,315,693,129	2,315,693,129	2,533,213,940	2,524,118,464	2,542,257,697
6200 Federal Funds Non-Ltd	142,528	800,000	800,000	800,000	800,000	800,000
6400 Federal Funds Ltd	154,937,381	222,917,270	222,917,270	273,466,183	245,212,247	263,477,576
TOTAL SERVICES & SUPPLIES	**$2,513,708,191**	**$2,728,834,662**	**$2,731,583,870**	**$3,156,758,151**	**$3,014,511,882**	**$3,080,419,221**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	13,466	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	38,563	-	-	-	-	-
All Funds	52,029	-	-	-	-	-
5150 Telecommunications Equipment						
8000 General Fund	21,432	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	214,444	-	-	1,543,000	-	-
3400 Other Funds Ltd	-	198,405	198,405	206,936	206,936	206,936
6400 Federal Funds Ltd	189,000	487,860	487,860	508,838	508,838	508,838
All Funds	403,444	686,265	686,265	2,258,774	715,774	715,774
5250 Household and Institutional Equip.						
8000 General Fund	-	325,227	325,227	340,499	340,499	340,499
3020 Other Funds Cap Construct	-	-	-	898,500	898,500	3,500,000
3400 Other Funds Ltd	-	823	823	-	-	840,469
6400 Federal Funds Ltd	-	411	411	-	-	-
All Funds	-	326,461	326,461	1,238,999	1,238,999	4,680,968
5350 Industrial and Heavy Equipment						
8000 General Fund	-	86,843	86,843	91,021	91,021	91,021
3020 Other Funds Cap Construct	-	-	-	4,112,750	4,112,750	-
3400 Other Funds Ltd	-	288	288	-	-	-
6400 Federal Funds Ltd	-	138	138	-	-	-
All Funds	-	87,269	87,269	4,203,771	4,203,771	91,021
5550 Data Processing Software						
8000 General Fund	-	-	-	82,016	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	-	-	-	123,024	-	-
All Funds	-	-	-	205,040	-	-
5650 Land Improvements						
8000 General Fund	-	49,287	49,287	51,659	51,659	51,659
3010 Other Funds Cap Improve	-	292,082	292,082	304,642	304,642	304,642
3400 Other Funds Ltd	-	164	164	-	-	-
6400 Federal Funds Ltd	-	79	79	-	-	-
All Funds	-	341,612	341,612	356,301	356,301	356,301
5700 Building Structures						
8000 General Fund	-	7,816,664	7,816,664	15,767,131	15,767,131	8,154,217
3010 Other Funds Cap Improve	133,615	460,988	460,988	480,810	480,810	480,810
3020 Other Funds Cap Construct	-	-	-	7,611,636	7,611,636	4,492,750
3400 Other Funds Ltd	-	1,500,352	1,500,352	1,564,500	1,564,500	3,007,831
6400 Federal Funds Ltd	-	1,026	1,026	-	-	-
All Funds	133,615	9,779,030	9,779,030	25,424,077	25,424,077	16,135,608
5900 Other Capital Outlay						
8000 General Fund	-	-	-	750,000	-	-
3010 Other Funds Cap Improve	9,745	-	-	-	-	-
6400 Federal Funds Ltd	353,028	-	-	-	60,000	60,000
All Funds	362,773	-	-	750,000	60,000	60,000
CAPITAL OUTLAY						
8000 General Fund	235,876	8,278,021	8,278,021	18,625,326	16,250,310	8,637,396
3010 Other Funds Cap Improve	143,360	753,070	753,070	785,452	785,452	785,452

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3020 Other Funds Cap Construct	-	-	-	12,622,886	12,622,886	7,992,750
3400 Other Funds Ltd	13,466	1,700,032	1,700,032	1,771,436	1,771,436	4,055,236
6400 Federal Funds Ltd	580,591	489,514	489,514	631,862	568,838	568,838
TOTAL CAPITAL OUTLAY	**$973,293**	**$11,220,637**	**$11,220,637**	**$34,436,962**	**$31,998,922**	**$22,039,672**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	689,726	689,726	163,771	163,771	163,771
3400 Other Funds Ltd	-	13,340	13,340	-	-	-
All Funds	-	703,066	703,066	163,771	163,771	163,771
6020 Dist to Counties						
8000 General Fund	199,000,144	257,211,900	262,211,900	311,515,075	262,345,774	306,415,996
4400 Lottery Funds Ltd	7,714,831	8,527,437	8,527,437	8,988,030	8,988,030	8,988,030
3200 Other Funds Non-Ltd	-	9,759,665	9,759,665	9,759,665	9,759,665	9,759,665
3400 Other Funds Ltd	118,026,812	95,497,466	95,497,466	116,864,323	123,368,864	125,366,233
6400 Federal Funds Ltd	100,498,585	109,549,846	129,549,846	116,948,805	127,069,911	165,728,913
All Funds	425,240,372	480,546,314	505,546,314	564,075,898	531,532,244	616,258,837
6025 Dist to Other Gov Unit						
8000 General Fund	16,407,918	10,952,475	10,952,475	16,741,282	16,155,487	15,022,978
4400 Lottery Funds Ltd	-	183,245	183,245	198,443	198,443	198,443
3400 Other Funds Ltd	4,022,144	769,163	769,163	22,779,118	893,171	893,171
6400 Federal Funds Ltd	5,384,814	5,778,391	5,778,391	39,912,528	6,083,516	16,882,749
All Funds	25,814,876	17,683,274	17,683,274	79,631,371	23,330,617	32,997,341
6030 Dist to Non-Gov Units						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	659,628	1,916,706	1,916,706	16,998,083	16,936,220	20,285,196
3400 Other Funds Ltd	3,647,342	23,100,110	23,100,110	25,366,107	25,366,107	34,366,665
6400 Federal Funds Ltd	8,471,861	9,782,409	9,782,409	10,209,480	10,392,541	25,588,773
All Funds	12,778,831	34,799,225	34,799,225	52,573,670	52,694,868	80,240,634
6035 Dist to Individuals						
8000 General Fund	886,679,261	1,497,109,281	1,497,109,281	2,087,445,169	1,667,214,293	2,195,342,030
4400 Lottery Funds Ltd	10,000	4,062,191	4,062,191	2,588,308	2,821,395	5,309,851
3200 Other Funds Non-Ltd	28,363,870	30,240,335	30,240,335	30,240,335	30,240,335	30,240,335
3400 Other Funds Ltd	2,564,887,648	3,160,021,468	3,160,021,468	3,338,058,824	3,951,064,295	4,303,551,938
6200 Federal Funds Non-Ltd	70,758,446	101,929,051	101,929,051	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	10,669,132,851	12,019,306,895	12,019,306,895	13,186,838,294	14,315,799,720	16,188,228,986
All Funds	14,219,832,076	16,812,669,221	16,812,669,221	18,747,099,981	20,069,069,089	22,824,602,191
6040 Dist to Local School Districts						
3400 Other Funds Ltd	15,277,844	-	-	-	-	-
6400 Federal Funds Ltd	15,277,844	-	-	-	-	-
All Funds	30,555,688	-	-	-	-	-
6048 Spc Pmt to Public Universities						
8000 General Fund	11,506,252	-	-	-	-	-
3400 Other Funds Ltd	70,088,340	-	-	-	-	-
6400 Federal Funds Ltd	153,316,782	-	-	-	-	-
All Funds	234,911,374	-	-	-	-	-
6055 Dist to Contract Svc Providers						
8000 General Fund	-	3,670,634	3,670,634	53,700,077	43,253,441	25,067,983

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	649,870	649,870	677,814	677,814	3,463,556
6400 Federal Funds Ltd	2,119	1,186,093	1,186,093	167,620,343	107,620,343	1,237,095
All Funds	2,119	5,506,597	5,506,597	221,998,234	151,551,598	29,768,634
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	484,469,623	-	-	1,516,499	1,516,499	10,000,000
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	36,775,105	-	-	-	-	-
All Funds	521,970,229	753,070	753,070	2,301,951	2,301,951	10,785,452
6085 Other Special Payments						
8000 General Fund	145,433,354	111,823,735	111,823,735	137,188,331	122,235,675	116,661,962
4400 Lottery Funds Ltd	1,636,772	943,684	943,684	272,532	1,630,086	533,282
3400 Other Funds Ltd	1,717,003,980	1,782,154,727	1,782,154,727	1,917,477,465	1,914,353,202	1,934,479,672
6400 Federal Funds Ltd	316,972,040	114,305,708	114,305,708	67,705,908	55,854,521	62,014,828
All Funds	2,181,046,146	2,009,227,854	2,009,227,854	2,122,644,236	2,094,073,484	2,113,689,744
6100 Spc Pmt to Human Svcs, Dept of						
8000 General Fund	2,365,000	-	-	-	-	-
6248 Spc Pmt to Military Dept, Or						
6400 Federal Funds Ltd	30,100	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
8000 General Fund	400,000	-	-	-	-	-
6291 Spc Pmt to Corrections, Dept of						
8000 General Fund	34,494	-	-	-	-	-
6400 Federal Funds Ltd	362,920	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	397,414	-	-	-	-	-
6340 Spc Pmt to Environmental Quality						
6400 Federal Funds Ltd	-	395,797	395,797	395,767	395,767	395,767
6440 Spc Pmt to Consumer/Bus Svcs						
8000 General Fund	800,000	-	-	-	-	-
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	18,280,160	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
8000 General Fund	-	50,786	50,786	52,970	52,970	52,970
3400 Other Funds Ltd	1,194,486	1,372,589	1,372,589	1,431,610	1,431,610	1,431,610
6400 Federal Funds Ltd	1,412,836	1,423,375	1,423,375	1,484,580	1,484,580	1,484,580
All Funds	2,607,322	2,846,750	2,846,750	2,969,160	2,969,160	2,969,160
6603 Spc Pmt to Agriculture, Dept of						
8000 General Fund	46,599	-	-	-	-	-
6400 Federal Funds Ltd	98,605	23,717	23,717	24,737	24,737	24,737
All Funds	145,204	23,717	23,717	24,737	24,737	24,737
6914 Spc Pmt to Housing and Com Svcs						
8000 General Fund	75,000	2,932,331	2,932,331	9,429,657	7,029,657	-
SPECIAL PAYMENTS						
8000 General Fund	1,766,157,433	1,886,357,574	1,891,357,574	2,634,750,914	2,136,903,787	2,689,012,886
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
4400 Lottery Funds Ltd	9,361,603	13,716,557	13,716,557	12,047,313	13,637,954	15,029,606
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	4,530,923,701	5,063,578,733	5,063,578,733	5,422,655,261	6,017,155,063	6,403,552,845
6200 Federal Funds Non-Ltd	70,758,446	101,929,051	101,929,051	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	11,270,961,357	12,261,752,231	12,281,752,231	13,591,140,442	14,624,725,636	16,461,586,428
TOTAL SPECIAL PAYMENTS	**$17,677,251,911**	**$19,368,087,216**	**$19,393,087,216**	**$21,803,308,433**	**$22,935,136,943**	**$25,711,896,268**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	14,775,504	19,080,190	19,080,190	34,715,940	35,100,940	34,666,115
3430 Other Funds Debt Svc Ltd	697,496	-	-	-	-	-
All Funds	15,473,000	19,080,190	19,080,190	34,715,940	35,100,940	34,666,115
7150 Interest - Bonds						
8030 General Fund Debt Svc	23,045,453	21,972,128	21,972,128	26,481,071	25,886,661	25,736,151
3430 Other Funds Debt Svc Ltd	583,166	216,435	216,435	-	-	-
All Funds	23,628,619	22,188,563	22,188,563	26,481,071	25,886,661	25,736,151
7200 Principal - COP						
8030 General Fund Debt Svc	17,594,251	12,746,000	12,746,000	-	-	-
7250 Interest - COP						
8030 General Fund Debt Svc	10,914,804	9,924,020	9,924,020	-	-	-
3430 Other Funds Debt Svc Ltd	90,631	-	-	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
All Funds	14,733,610	13,391,230	13,391,230	-	-	-
DEBT SERVICE						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8030 General Fund Debt Svc	66,330,012	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
TOTAL DEBT SERVICE	**$71,429,480**	**$67,405,983**	**$286,586,677**	**$61,197,011**	**$60,987,601**	**$60,402,266**
EXPENDITURES						
8000 General Fund	2,040,699,958	2,654,900,900	2,659,900,900	3,741,185,237	3,091,575,580	3,422,621,751
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
8030 General Fund Debt Svc	66,330,012	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
4400 Lottery Funds Ltd	12,464,286	17,093,071	17,093,071	15,659,790	17,080,260	18,641,986
3010 Other Funds Cap Improve	353,558	753,070	753,070	785,452	785,452	785,452
3020 Other Funds Cap Construct	-	-	-	12,622,886	12,622,886	7,992,750
3200 Other Funds Non-Ltd	28,363,870	40,000,000	42,749,208	40,000,000	40,000,000	40,000,000
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3400 Other Funds Ltd	6,955,731,378	7,644,484,928	7,644,484,928	8,275,181,017	8,824,421,423	9,551,847,790
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	11,590,457,943	12,663,030,976	12,683,030,976	14,058,709,464	15,075,810,831	16,944,934,468
TOTAL EXPENDITURES	**$20,771,126,948**	**$23,191,151,049**	**$23,438,080,951**	**$26,308,855,360**	**$27,226,798,536**	**$30,150,740,966**
REVERSIONS						
9900 Reversions						
8000 General Fund	(54,189,510)	-	-	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8030 General Fund Debt Svc	(925,286)	-	-	-	-	-
All Funds	(55,114,796)	-	-	-	-	-
ENDING BALANCE						
4400 Lottery Funds Ltd	605,066	-	-	-	-	-
3400 Other Funds Ltd	346,959,129	330,896,480	330,896,480	328,653,692	331,844,179	325,477,189
TOTAL ENDING BALANCE	**$347,564,195**	**$330,896,480**	**$330,896,480**	**$328,653,692**	**$331,844,179**	**$325,477,189**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4,195	4,285	4,285	4,834	4,483	4,767
8180 Position Reconciliation	-	5	5	-	(68)	3
TOTAL AUTHORIZED POSITIONS	**4,195**	**4,290**	**4,290**	**4,834**	**4,415**	**4,770**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4,124.91	4,237.84	4,237.84	4,784.01	4,421.05	4,711.92
8280 FTE Reconciliation	-	5.17	5.17	-	(52.42)	5.68
TOTAL AUTHORIZED FTE	**4,124.91**	**4,243.01**	**4,243.01**	**4,784.01**	**4,368.63**	**4,717.60**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	160,688,320	185,745,227	185,745,227	254,410,473	228,149,472	237,815,486
8030 General Fund Debt Svc	67,255,298	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
All Funds	227,943,618	249,467,565	249,467,565	315,607,484	289,137,073	298,217,752
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	3,159	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	139,396,931	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	139,400,090	-	-	-	-	-
TOTAL CHARGES FOR SERVICES	**$139,400,090**	**-**	**-**	**-**	**-**	**-**
BOND SALES						
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	29,640	-	-	-	-	-
3400 Other Funds Ltd	214,434	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	99,822	-	-	-	-	-
All Funds	343,896	-	-	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	15,175,938	-	-	-	-	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3400 Other Funds Ltd	7,137,392	210,133,044	210,133,044	272,437,283	214,989,458	243,070,339
3430 Other Funds Debt Svc Ltd	1,271,471	216,435	216,435	-	-	-
All Funds	8,408,863	210,349,479	213,098,687	272,437,283	214,989,458	243,070,339
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	55,064,621	56,541,163	56,541,163	74,390,324	73,675,208	69,040,756
All Funds	58,792,796	60,008,373	60,008,373	74,390,324	73,675,208	69,040,756
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	201,927	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	248,250	248,250	258,707	518,051	519,457
1845 Tsfr From OLCC						
3400 Other Funds Ltd	-	169,324	169,324	-	-	-
TRANSFERS IN						
4400 Lottery Funds Ltd	201,927	248,250	248,250	258,707	518,051	519,457

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	169,324	169,324	-	-	-
TOTAL TRANSFERS IN	**$201,927**	**$417,574**	**$417,574**	**$258,707**	**$518,051**	**$519,457**
REVENUE CATEGORIES						
8000 General Fund	160,688,320	185,745,227	185,745,227	254,410,473	228,149,472	237,815,486
8030 General Fund Debt Svc	67,255,298	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
4400 Lottery Funds Ltd	231,567	248,250	248,250	258,707	518,051	519,457
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3400 Other Funds Ltd	161,927,854	210,302,368	210,302,368	272,437,283	214,989,458	243,070,339
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	55,064,621	56,541,163	56,541,163	74,390,324	73,675,208	69,040,756
TOTAL REVENUE CATEGORIES	**$450,267,128**	**$520,242,991**	**$742,172,893**	**$662,693,798**	**$578,319,790**	**$610,848,304**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(214,434)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	160,688,320	185,745,227	185,745,227	254,410,473	228,149,472	237,815,486
8030 General Fund Debt Svc	67,255,298	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
4400 Lottery Funds Ltd	231,567	248,250	248,250	258,707	518,051	519,457
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3400 Other Funds Ltd	161,713,420	210,302,368	210,302,368	272,437,283	214,989,458	243,070,339

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	55,064,621	56,541,163	56,541,163	74,390,324	73,675,208	69,040,756
TOTAL AVAILABLE REVENUES	**$450,052,694**	**$520,242,991**	**$742,172,893**	**$662,693,798**	**$578,319,790**	**$610,848,304**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	45,512,425	17,341,686	17,341,686	21,560,350	23,699,734	24,583,535
4400 Lottery Funds Ltd	82,847	-	-	-	-	-
3400 Other Funds Ltd	82,447,699	94,410,636	94,410,636	124,944,320	101,749,066	110,969,297
6400 Federal Funds Ltd	18,673,250	4,783,119	4,783,119	5,690,790	7,297,579	7,371,539
All Funds	146,716,221	116,535,441	116,535,441	152,195,460	132,746,379	142,924,371
3160 Temporary Appointments						
8000 General Fund	367,881	605,301	605,301	631,329	648,976	650,111
4400 Lottery Funds Ltd	284	-	-	-	-	-
3400 Other Funds Ltd	616,715	1,054,575	1,054,575	1,099,922	1,122,781	1,122,881
6400 Federal Funds Ltd	171,802	90,872	90,872	94,779	130,244	130,428
All Funds	1,156,682	1,750,748	1,750,748	1,826,030	1,902,001	1,903,420
3170 Overtime Payments						
8000 General Fund	241,665	8,292	8,292	8,649	8,649	8,649
4400 Lottery Funds Ltd	272	-	-	-	-	-
3400 Other Funds Ltd	414,700	93,198	93,198	97,205	97,205	97,205

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	53,964	1,347	1,347	1,405	1,405	1,405
All Funds	710,601	102,837	102,837	107,259	107,259	107,259
3180 Shift Differential						
8000 General Fund	1,129	61,023	61,023	63,647	63,647	48,975
4400 Lottery Funds Ltd	2	-	-	-	-	-
3400 Other Funds Ltd	1,509	216,755	216,755	226,076	226,076	225,612
6400 Federal Funds Ltd	525	9,916	9,916	10,342	10,342	-
All Funds	3,165	287,694	287,694	300,065	300,065	274,587
3190 All Other Differential						
8000 General Fund	937,060	229,602	229,602	239,476	278,785	272,527
4400 Lottery Funds Ltd	857	-	-	-	-	-
3400 Other Funds Ltd	2,190,547	2,489,537	2,489,537	1,089,939	1,105,696	1,092,833
6400 Federal Funds Ltd	228,606	707,105	707,105	737,511	781,836	742,808
All Funds	3,357,070	3,426,244	3,426,244	2,066,926	2,166,317	2,108,168
SALARIES & WAGES						
8000 General Fund	47,060,160	18,245,904	18,245,904	22,503,451	24,699,791	25,563,797
4400 Lottery Funds Ltd	84,262	-	-	-	-	-
3400 Other Funds Ltd	85,671,170	98,264,701	98,264,701	127,457,462	104,300,824	113,507,828
6400 Federal Funds Ltd	19,128,147	5,592,359	5,592,359	6,534,827	8,221,406	8,246,180
TOTAL SALARIES & WAGES	**$151,943,739**	**$122,102,964**	**$122,102,964**	**$156,495,740**	**$137,222,021**	**$147,317,805**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	17,604	6,189	6,189	6,842	7,587	8,039

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	29	-	-	-	-	-
3400 Other Funds Ltd	25,550	34,245	34,245	39,801	31,912	35,223
6400 Federal Funds Ltd	7,116	1,834	1,834	1,901	2,536	2,571
All Funds	50,299	42,268	42,268	48,544	42,035	45,833
3220 Public Employees' Retire Cont						
8000 General Fund	6,934,805	2,993,614	2,993,614	3,746,696	4,119,905	4,267,712
4400 Lottery Funds Ltd	12,336	-	-	-	-	-
3400 Other Funds Ltd	11,776,443	16,496,507	16,496,507	21,645,003	17,674,362	19,251,497
6400 Federal Funds Ltd	2,704,441	933,595	933,595	1,103,176	1,386,017	1,390,230
All Funds	21,428,025	20,423,716	20,423,716	26,494,875	23,180,284	24,909,439
3221 Pension Obligation Bond						
8000 General Fund	2,796,410	727,509	727,509	1,130,928	1,192,184	1,192,184
4400 Lottery Funds Ltd	5,100	-	-	-	-	-
3400 Other Funds Ltd	5,051,098	4,965,161	4,965,161	5,991,263	5,995,665	5,995,665
6400 Federal Funds Ltd	1,147,999	274,715	274,715	349,266	378,093	378,093
All Funds	9,000,607	5,967,385	5,967,385	7,471,457	7,565,942	7,565,942
3230 Social Security Taxes						
8000 General Fund	3,540,266	1,382,546	1,382,546	1,689,152	1,857,170	1,923,261
4400 Lottery Funds Ltd	6,348	-	-	-	-	-
3400 Other Funds Ltd	6,467,398	7,500,719	7,500,719	9,717,194	7,945,736	8,650,061
6400 Federal Funds Ltd	1,442,801	425,630	425,630	494,712	623,735	625,628
All Funds	11,456,813	9,308,895	9,308,895	11,901,058	10,426,641	11,198,950
3240 Unemployment Assessments						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	1,061,845	2,058,472	2,058,472	2,146,986	2,146,986	2,146,986
4400 Lottery Funds Ltd	1,293	-	-	-	-	5,062
3400 Other Funds Ltd	162,881	210,552	210,552	219,606	219,606	1,279,914
6400 Federal Funds Ltd	303,170	371,239	371,239	387,202	387,202	390,560
All Funds	1,529,189	2,640,263	2,640,263	2,753,794	2,753,794	3,822,522
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	16,884	5,923	5,923	5,454	6,058	6,400
4400 Lottery Funds Ltd	30	-	-	-	-	-
3400 Other Funds Ltd	23,645	32,588	32,588	31,545	25,292	27,911
6400 Federal Funds Ltd	6,664	1,741	1,741	1,473	1,971	1,998
All Funds	47,223	40,252	40,252	38,472	33,321	36,309
3260 Mass Transit Tax						
8000 General Fund	2,642,164	2,180,073	2,180,073	2,521,193	2,550,956	2,567,359
4400 Lottery Funds Ltd	966	5,062	5,062	5,062	5,062	-
3400 Other Funds Ltd	74,133	906,106	906,106	1,058,983	1,058,913	-
All Funds	2,717,263	3,091,241	3,091,241	3,585,238	3,614,931	2,567,359
3270 Flexible Benefits						
8000 General Fund	10,938,218	3,599,144	3,599,144	4,523,942	5,022,567	5,323,385
4400 Lottery Funds Ltd	20,267	-	-	-	-	-
3400 Other Funds Ltd	17,419,510	19,776,333	19,776,333	26,239,341	21,040,562	23,227,868
6400 Federal Funds Ltd	4,775,426	1,042,219	1,042,219	1,232,122	1,647,106	1,674,329
All Funds	33,153,421	24,417,696	24,417,696	31,995,405	27,710,235	30,225,582
3280 Other OPE						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	1,370	-	-	-	-	-
3400 Other Funds Ltd	97	-	-	-	-	-
6400 Federal Funds Ltd	173	-	-	-	-	-
All Funds	1,640	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	27,949,566	12,953,470	12,953,470	15,771,193	16,903,413	17,435,326
4400 Lottery Funds Ltd	46,369	5,062	5,062	5,062	5,062	5,062
3400 Other Funds Ltd	41,000,755	49,922,211	49,922,211	64,942,736	53,992,048	58,468,139
6400 Federal Funds Ltd	10,387,790	3,050,973	3,050,973	3,569,852	4,426,660	4,463,409
TOTAL OTHER PAYROLL EXPENSES	**$79,384,480**	**$65,931,716**	**$65,931,716**	**$84,288,843**	**$75,327,183**	**$80,371,936**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(688,088)	(688,088)	(288,437)	(1,040,288)	(320,299)
3400 Other Funds Ltd	-	(1,754,556)	(1,754,556)	(1,376,575)	(5,159,632)	(1,378,865)
6400 Federal Funds Ltd	-	(160,091)	(160,091)	(90,912)	(322,764)	(105,906)
All Funds	-	(2,602,735)	(2,602,735)	(1,755,924)	(6,522,684)	(1,805,070)
3465 Reconciliation Adjustment						
8000 General Fund	-	(118,155)	(118,155)	-	(4)	(277,460)
3400 Other Funds Ltd	-	(1,138,368)	(1,138,368)	-	(20,878)	(222,291)
6400 Federal Funds Ltd	-	(1,121,505)	(1,121,505)	-	(38,793)	(13,164)
All Funds	-	(2,378,028)	(2,378,028)	-	(59,675)	(512,915)
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(806,243)	(806,243)	(288,437)	(1,040,292)	(597,759)

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	(2,892,924)	(2,892,924)	(1,376,575)	(5,180,510)	(1,601,156)
6400 Federal Funds Ltd	-	(1,281,596)	(1,281,596)	(90,912)	(361,557)	(119,070)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($4,980,763)**	**($4,980,763)**	**($1,755,924)**	**($6,582,359)**	**($2,317,985)**
PERSONAL SERVICES						
8000 General Fund	75,009,726	30,393,131	30,393,131	37,986,207	40,562,912	42,401,364
4400 Lottery Funds Ltd	130,631	5,062	5,062	5,062	5,062	5,062
3400 Other Funds Ltd	126,671,925	145,293,988	145,293,988	191,023,623	153,112,362	170,374,811
6400 Federal Funds Ltd	29,515,937	7,361,736	7,361,736	10,013,767	12,286,509	12,590,519
TOTAL PERSONAL SERVICES	**$231,328,219**	**$183,053,917**	**$183,053,917**	**$239,028,659**	**$205,966,845**	**$225,371,756**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	331,242	83,115	83,115	161,558	211,485	201,102
4400 Lottery Funds Ltd	386	-	-	-	-	-
3400 Other Funds Ltd	431,154	1,161,132	1,161,132	1,631,641	1,148,129	1,308,568
6400 Federal Funds Ltd	118,492	38,711	38,711	60,190	88,768	83,252
All Funds	881,274	1,282,958	1,282,958	1,853,389	1,448,382	1,592,922
4125 Out of State Travel						
8000 General Fund	38,725	2,214	2,214	2,309	2,309	2,309
4400 Lottery Funds Ltd	52	-	-	-	-	-
3400 Other Funds Ltd	39,728	101,918	101,918	106,301	101,924	106,301
6400 Federal Funds Ltd	10,432	315	315	328	328	328
All Funds	88,937	104,447	104,447	108,938	104,561	108,938
4150 Employee Training						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	207,031	35,646	35,646	54,767	175,095	171,938
4400 Lottery Funds Ltd	170	-	-	-	-	-
3400 Other Funds Ltd	375,416	776,520	776,520	1,752,298	785,549	2,370,052
6400 Federal Funds Ltd	55,760	10,417	10,417	13,146	71,230	69,595
All Funds	638,377	822,583	822,583	1,820,211	1,031,874	2,611,585
4175 Office Expenses						
8000 General Fund	590,084	749,667	749,667	853,119	1,518,475	1,526,049
4400 Lottery Funds Ltd	1,583	-	-	-	-	-
3400 Other Funds Ltd	118,724	1,134,294	1,134,294	1,984,639	1,222,939	1,537,588
6400 Federal Funds Ltd	356,502	262,478	262,478	318,515	863,202	860,824
All Funds	1,066,893	2,146,439	2,146,439	3,156,273	3,604,616	3,924,461
4200 Telecommunications						
8000 General Fund	2,751,623	4,378,821	4,378,821	4,635,574	4,497,281	4,703,248
4400 Lottery Funds Ltd	7,510	32,710	32,710	34,116	32,710	34,116
3400 Other Funds Ltd	1,012,710	1,495,821	1,495,821	1,834,908	1,504,254	1,658,831
6400 Federal Funds Ltd	1,266,482	1,470,873	1,470,873	1,570,992	1,520,139	1,599,650
All Funds	5,038,325	7,378,225	7,378,225	8,075,590	7,554,384	7,995,845
4225 State Gov. Service Charges						
8000 General Fund	41,682,780	39,498,473	39,498,473	69,708,576	55,270,897	57,171,260
4400 Lottery Funds Ltd	42,339	-	-	-	-	-
3400 Other Funds Ltd	5,181,493	4,938,803	4,938,803	6,315,477	4,099,429	4,458,812
6400 Federal Funds Ltd	9,693,075	8,970,410	8,970,410	13,010,006	9,221,188	9,830,510
All Funds	56,599,687	53,407,686	53,407,686	89,034,059	68,591,514	71,460,582

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4250 Data Processing						
8000 General Fund	4,333,626	10,067,684	10,067,684	10,540,371	5,200,665	8,840,183
4400 Lottery Funds Ltd	6,836	-	-	-	-	-
3400 Other Funds Ltd	15,911,974	21,241,910	21,241,910	22,230,103	17,851,222	23,398,497
6400 Federal Funds Ltd	1,176,549	2,482,891	2,482,891	2,645,865	1,828,699	2,672,216
All Funds	21,428,985	33,792,485	33,792,485	35,416,339	24,880,586	34,910,896
4275 Publicity and Publications						
8000 General Fund	52,894	8,983	8,983	8,251	8,951	8,951
4400 Lottery Funds Ltd	30	-	-	-	-	-
3400 Other Funds Ltd	5,115	11,676	11,676	12,089	11,669	12,139
6400 Federal Funds Ltd	17,324	1,575	1,575	1,480	1,809	1,809
All Funds	75,363	22,234	22,234	21,820	22,429	22,899
4300 Professional Services						
8000 General Fund	2,834,861	7,468,149	7,468,149	11,132,917	18,760,024	13,169,063
4400 Lottery Funds Ltd	1,865	-	-	-	-	-
3400 Other Funds Ltd	862,640	2,152,092	2,152,092	3,730,438	2,727,531	2,697,106
6400 Federal Funds Ltd	560,193	2,576,001	2,576,001	4,226,003	12,456,736	4,492,977
All Funds	4,259,559	12,196,242	12,196,242	19,089,358	33,944,291	20,359,146
4315 IT Professional Services						
8000 General Fund	875,894	3,448	3,448	-	-	-
4400 Lottery Funds Ltd	103	-	-	-	-	-
3400 Other Funds Ltd	3,246,641	6,985,434	6,985,434	10,551,404	7,298,881	7,383,604
6400 Federal Funds Ltd	254,781	747,476	747,476	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	4,377,419	7,736,358	7,736,358	10,551,404	7,298,881	7,383,604
4325 Attorney General						
8000 General Fund	1,057,733	643,020	643,020	767,938	722,553	725,164
4400 Lottery Funds Ltd	2,867	-	-	-	-	-
3400 Other Funds Ltd	192,546	68,084	68,084	81,215	76,414	76,692
6400 Federal Funds Ltd	611,713	102,258	102,258	122,036	114,824	115,238
All Funds	1,864,859	813,362	813,362	971,189	913,791	917,094
4350 Dispute Resolution Services						
8000 General Fund	1,143	-	-	-	-	-
4400 Lottery Funds Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	115	-	-	-	-	-
6400 Federal Funds Ltd	279	-	-	-	-	-
All Funds	1,538	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	105,632	483,864	483,864	504,640	230,061	504,802
4400 Lottery Funds Ltd	135	-	-	-	-	-
3400 Other Funds Ltd	32,423	42,336	42,336	44,157	44,169	44,169
6400 Federal Funds Ltd	34,677	78,652	78,652	82,004	82,080	82,080
All Funds	172,867	604,852	604,852	630,801	356,310	631,051
4400 Dues and Subscriptions						
8000 General Fund	188,818	43,705	43,705	44,555	44,639	44,639
4400 Lottery Funds Ltd	128	-	-	-	-	-
3400 Other Funds Ltd	505,023	1,273,749	1,273,749	1,332,420	1,277,773	1,332,426

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	45,637	12,261	12,261	12,788	12,827	12,827
All Funds	739,606	1,329,715	1,329,715	1,389,763	1,335,239	1,389,892
4425 Facilities Rental and Taxes						
8000 General Fund	10,688,695	12,932,981	12,932,981	14,343,950	13,723,288	14,404,707
4400 Lottery Funds Ltd	26,422	-	-	-	-	-
3400 Other Funds Ltd	3,792,917	4,469,139	4,469,139	4,946,109	4,758,989	4,831,489
6400 Federal Funds Ltd	6,696,212	7,350,193	7,350,193	8,086,974	7,756,270	7,970,505
All Funds	21,204,246	24,752,313	24,752,313	27,377,033	26,238,547	27,206,701
4450 Fuels and Utilities						
8000 General Fund	190,345	191,757	191,757	198,699	190,507	198,699
4400 Lottery Funds Ltd	283	-	-	-	-	-
3400 Other Funds Ltd	19,244	63,352	63,352	66,076	63,352	66,076
6400 Federal Funds Ltd	50,698	64,178	64,178	66,263	63,531	66,263
All Funds	260,570	319,287	319,287	331,038	317,390	331,038
4475 Facilities Maintenance						
8000 General Fund	130,675	209,452	209,452	216,365	211,569	216,365
4400 Lottery Funds Ltd	118	-	-	-	-	-
3400 Other Funds Ltd	49,791	105,379	105,379	109,911	105,566	109,911
6400 Federal Funds Ltd	70,545	53,322	53,322	54,582	54,821	54,582
All Funds	251,129	368,153	368,153	380,858	371,956	380,858
4500 Food and Kitchen Supplies						
8000 General Fund	103	318	318	1,824,197	1,002,431	1,284,960
3400 Other Funds Ltd	11	28	28	2,392,067	76,159	2,494,734

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	20	52	52	472,971	354,634	328,383
All Funds	134	398	398	4,689,235	1,433,224	4,108,077
4525 Medical Services and Supplies						
8000 General Fund	49	126	126	-	-	-
3400 Other Funds Ltd	12	11	11	37,400	-	26,520
6400 Federal Funds Ltd	43	20	20	-	-	-
All Funds	104	157	157	37,400	-	26,520
4550 Other Care of Residents and Patients						
8000 General Fund	-	6,899	6,899	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	2,052,907	34,830	34,830	35,496	35,496	54,251
4400 Lottery Funds Ltd	28	-	-	-	-	-
3400 Other Funds Ltd	61,172	146,856	146,856	153,167	146,914	153,745
6400 Federal Funds Ltd	1,481,498	17,518	17,518	17,627	17,627	22,596
All Funds	3,595,605	199,204	199,204	206,290	200,037	230,592
4600 Intra-agency Charges						
8000 General Fund	319,866	1,455	1,455	-	-	-
4400 Lottery Funds Ltd	303	-	-	-	-	-
3400 Other Funds Ltd	37,319	-	-	-	-	-
6400 Federal Funds Ltd	83,536	-	-	-	-	-
All Funds	441,024	1,455	1,455	-	-	-
4650 Other Services and Supplies						
8000 General Fund	2,718,527	2,718,303	2,718,303	4,320,915	4,049,905	4,336,335

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	7,788	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3400 Other Funds Ltd	360,982	232,666	232,666	595,900	513,624	416,419
6400 Federal Funds Ltd	1,257,248	405,075	405,075	757,783	575,900	633,830
All Funds	4,344,545	3,356,044	6,105,252	5,674,598	5,139,429	5,386,584
4700 Expendable Prop 250 - 5000						
8000 General Fund	382,654	1,366,780	1,366,780	1,380,072	1,362,141	1,615,947
4400 Lottery Funds Ltd	184	-	-	-	-	-
3400 Other Funds Ltd	118,069	767,814	767,814	872,023	752,727	823,726
6400 Federal Funds Ltd	92,491	951,657	951,657	903,517	889,241	963,590
All Funds	593,398	3,086,251	3,086,251	3,155,612	3,004,109	3,403,263
4715 IT Expendable Property						
8000 General Fund	1,906,924	330,599	330,599	459,187	468,396	485,326
4400 Lottery Funds Ltd	1,805	-	-	-	-	-
3400 Other Funds Ltd	2,686,276	6,006,961	6,006,961	6,309,059	6,109,287	6,314,772
6400 Federal Funds Ltd	1,614,497	636,940	636,940	716,000	706,049	597,808
All Funds	6,209,502	6,974,500	6,974,500	7,484,246	7,283,732	7,397,906
SERVICES & SUPPLIES						
8000 General Fund	73,442,831	81,260,289	81,260,289	121,193,456	107,686,168	109,665,298
4400 Lottery Funds Ltd	100,936	32,710	32,710	34,116	32,710	34,116
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3400 Other Funds Ltd	35,041,495	53,175,975	53,175,975	67,088,802	50,676,501	61,622,177
6400 Federal Funds Ltd	25,548,684	26,233,273	26,233,273	33,139,070	36,679,903	30,458,863

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL SERVICES & SUPPLIES	**$134,133,946**	**$160,702,247**	**$163,451,455**	**$221,455,444**	**$195,075,282**	**$201,780,454**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
8000 General Fund	21,432	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	21,432	-	-	-	-	-
CAPITAL OUTLAY						
8000 General Fund	42,864	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$42,864**	**-**	**-**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	-	120,000	120,000	125,160	125,160	125,160
3400 Other Funds Ltd	-	10,500	10,500	10,952	10,952	10,952
6400 Federal Funds Ltd	-	19,500	19,500	20,339	20,339	20,339
All Funds	-	150,000	150,000	156,451	156,451	156,451
6085 Other Special Payments						
8000 General Fund	-	73,971,807	73,971,807	95,105,650	79,775,232	85,623,664
4400 Lottery Funds Ltd	-	210,478	210,478	219,529	480,279	480,279
3400 Other Funds Ltd	-	11,821,905	11,821,905	14,313,906	11,189,643	11,062,399
6400 Federal Funds Ltd	-	22,926,654	22,926,654	31,217,148	24,688,457	25,971,035
All Funds	-	108,930,844	108,930,844	140,856,233	116,133,611	123,137,377
SPECIAL PAYMENTS						
8000 General Fund	-	74,091,807	74,091,807	95,230,810	79,900,392	85,748,824

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	-	210,478	210,478	219,529	480,279	480,279
3400 Other Funds Ltd	-	11,832,405	11,832,405	14,324,858	11,200,595	11,073,351
6400 Federal Funds Ltd	-	22,946,154	22,946,154	31,237,487	24,708,796	25,991,374
TOTAL SPECIAL PAYMENTS	**-**	**$109,080,844**	**$109,080,844**	**$141,012,684**	**$116,290,062**	**$123,293,828**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	14,775,504	19,080,190	19,080,190	34,715,940	35,100,940	34,666,115
3430 Other Funds Debt Svc Ltd	697,496	-	-	-	-	-
All Funds	15,473,000	19,080,190	19,080,190	34,715,940	35,100,940	34,666,115
7150 Interest - Bonds						
8030 General Fund Debt Svc	23,045,453	21,972,128	21,972,128	26,481,071	25,886,661	25,736,151
3430 Other Funds Debt Svc Ltd	583,166	216,435	216,435	-	-	-
All Funds	23,628,619	22,188,563	22,188,563	26,481,071	25,886,661	25,736,151
7200 Principal - COP						
8030 General Fund Debt Svc	17,594,251	12,746,000	12,746,000	-	-	-
7250 Interest - COP						
8030 General Fund Debt Svc	10,914,804	9,924,020	9,924,020	-	-	-
3430 Other Funds Debt Svc Ltd	90,631	-	-	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
All Funds	14,733,610	13,391,230	13,391,230	-	-	-
DEBT SERVICE						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8030 General Fund Debt Svc	66,330,012	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
TOTAL DEBT SERVICE	**$71,429,480**	**$67,405,983**	**$286,586,677**	**$61,197,011**	**$60,987,601**	**$60,402,266**
EXPENDITURES						
8000 General Fund	148,495,421	185,745,227	185,745,227	254,410,473	228,149,472	237,815,486
8030 General Fund Debt Svc	66,330,012	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
4400 Lottery Funds Ltd	231,567	248,250	248,250	258,707	518,051	519,457
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3400 Other Funds Ltd	161,713,420	210,302,368	210,302,368	272,437,283	214,989,458	243,070,339
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	55,064,621	56,541,163	56,541,163	74,390,324	73,675,208	69,040,756
TOTAL EXPENDITURES	**$436,934,509**	**$520,242,991**	**$742,172,893**	**$662,693,798**	**$578,319,790**	**$610,848,304**
REVERSIONS						
9900 Reversions						
8000 General Fund	(12,192,899)	-	-	-	-	-
8030 General Fund Debt Svc	(925,286)	-	-	-	-	-
All Funds	(13,118,185)	-	-	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	652	699	699	840	727	804

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8180 Position Reconciliation	-	-	-	-	-	(2)
TOTAL AUTHORIZED POSITIONS	**652**	**699**	**699**	**840**	**727**	**802**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	636.00	688.41	688.41	836.94	724.85	790.64
8280 FTE Reconciliation	-	-	-	-	-	(2.17)
TOTAL AUTHORIZED FTE	**636.00**	**688.41**	**688.41**	**836.94**	**724.85**	**788.47**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	27,941,146	35,951,670	35,951,670	46,679,964	57,433,036	59,271,743
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	452	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	8,417	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	1,677,455	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	781,208	2,585,222	2,585,222	3,395,280	3,674,154	9,155,539
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	7,462,589	10,865,911	10,865,911	14,207,769	25,156,447	18,087,728
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	33,143	-	-	-	-	-
1107 Tsfr From Administrative Svcs						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
4400 Lottery Funds Ltd	-	32,710	32,710	34,116	32,710	34,116
TRANSFERS IN						
4400 Lottery Funds Ltd	33,143	32,710	32,710	34,116	32,710	34,116
TOTAL TRANSFERS IN	**$33,143**	**$32,710**	**$32,710**	**$34,116**	**$32,710**	**$34,116**
REVENUE CATEGORIES						
8000 General Fund	27,941,146	35,951,670	35,951,670	46,679,964	57,433,036	59,271,743
4400 Lottery Funds Ltd	41,560	32,710	32,710	34,116	32,710	34,116
3400 Other Funds Ltd	2,459,115	2,585,222	2,585,222	3,395,280	3,674,154	9,155,539
6400 Federal Funds Ltd	7,462,589	10,865,911	10,865,911	14,207,769	25,156,447	18,087,728
TOTAL REVENUE CATEGORIES	**$37,904,410**	**$49,435,513**	**$49,435,513**	**$64,317,129**	**$86,296,347**	**$86,549,126**
AVAILABLE REVENUES						
8000 General Fund	27,941,146	35,951,670	35,951,670	46,679,964	57,433,036	59,271,743
4400 Lottery Funds Ltd	41,560	32,710	32,710	34,116	32,710	34,116
3400 Other Funds Ltd	2,459,115	2,585,222	2,585,222	3,395,280	3,674,154	9,155,539
6400 Federal Funds Ltd	7,462,589	10,865,911	10,865,911	14,207,769	25,156,447	18,087,728
TOTAL AVAILABLE REVENUES	**$37,904,410**	**$49,435,513**	**$49,435,513**	**$64,317,129**	**$86,296,347**	**$86,549,126**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	11,419,326	17,341,686	17,341,686	21,560,350	23,699,734	24,583,535
4400 Lottery Funds Ltd	25,845	-	-	-	-	-
3400 Other Funds Ltd	1,215,423	1,252,831	1,252,831	1,601,990	1,733,866	1,858,223

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	3,490,007	4,783,119	4,783,119	5,690,790	7,297,579	7,371,539
All Funds	16,150,601	23,377,636	23,377,636	28,853,130	32,731,179	33,813,297
3160 Temporary Appointments						
8000 General Fund	124,804	605,301	605,301	631,329	648,976	650,111
4400 Lottery Funds Ltd	87	-	-	-	-	-
3400 Other Funds Ltd	18,780	46,839	46,839	48,853	71,712	71,812
6400 Federal Funds Ltd	34,097	90,872	90,872	94,779	130,244	130,428
All Funds	177,768	743,012	743,012	774,961	850,932	852,351
3170 Overtime Payments						
8000 General Fund	14,438	8,292	8,292	8,649	8,649	8,649
4400 Lottery Funds Ltd	34	-	-	-	-	-
3400 Other Funds Ltd	1,268	726	726	757	757	757
6400 Federal Funds Ltd	4,476	1,347	1,347	1,405	1,405	1,405
All Funds	20,216	10,365	10,365	10,811	10,811	10,811
3180 Shift Differential						
8000 General Fund	634	61,023	61,023	63,647	63,647	48,975
3400 Other Funds Ltd	52	5,339	5,339	5,569	5,569	5,105
6400 Federal Funds Ltd	124	9,916	9,916	10,342	10,342	-
All Funds	810	76,278	76,278	79,558	79,558	54,080
3190 All Other Differential						
8000 General Fund	161,036	229,602	229,602	239,476	278,785	272,527
4400 Lottery Funds Ltd	356	-	-	-	-	-
3400 Other Funds Ltd	16,803	126,025	126,025	131,444	131,444	134,338

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
6400 Federal Funds Ltd	44,037	707,105	707,105	737,511	781,836	742,808
All Funds	222,232	1,062,732	1,062,732	1,108,431	1,192,065	1,149,673
SALARIES & WAGES						
8000 General Fund	11,720,238	18,245,904	18,245,904	22,503,451	24,699,791	25,563,797
4400 Lottery Funds Ltd	26,322	-	-	-	-	-
3400 Other Funds Ltd	1,252,326	1,431,760	1,431,760	1,788,613	1,943,348	2,070,235
6400 Federal Funds Ltd	3,572,741	5,592,359	5,592,359	6,534,827	8,221,406	8,246,180
TOTAL SALARIES & WAGES	**$16,571,627**	**$25,270,023**	**$25,270,023**	**$30,826,891**	**$34,864,545**	**$35,880,212**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	4,366	6,189	6,189	6,842	7,587	8,039
4400 Lottery Funds Ltd	7	-	-	-	-	-
3400 Other Funds Ltd	435	395	395	487	534	590
6400 Federal Funds Ltd	1,175	1,834	1,834	1,901	2,536	2,571
All Funds	5,983	8,418	8,418	9,230	10,657	11,200
3220 Public Employees' Retire Cont						
8000 General Fund	1,792,586	2,993,614	2,993,614	3,746,696	4,119,905	4,267,712
4400 Lottery Funds Ltd	3,777	-	-	-	-	-
3400 Other Funds Ltd	184,435	235,024	235,024	298,036	320,626	342,341
6400 Federal Funds Ltd	534,072	933,595	933,595	1,103,176	1,386,017	1,390,230
All Funds	2,514,870	4,162,233	4,162,233	5,147,908	5,826,548	6,000,283
3221 Pension Obligation Bond						
8000 General Fund	676,385	727,509	727,509	1,130,928	1,192,184	1,192,184

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	1,578	-	-	-	-	-
3400 Other Funds Ltd	70,903	81,892	81,892	88,611	93,013	93,013
6400 Federal Funds Ltd	209,967	274,715	274,715	349,266	378,093	378,093
All Funds	958,833	1,084,116	1,084,116	1,568,805	1,663,290	1,663,290
3230 Social Security Taxes						
8000 General Fund	869,020	1,382,546	1,382,546	1,689,152	1,857,170	1,923,261
4400 Lottery Funds Ltd	1,957	-	-	-	-	-
3400 Other Funds Ltd	91,244	108,377	108,377	134,012	145,855	155,553
6400 Federal Funds Ltd	265,992	425,630	425,630	494,712	623,735	625,628
All Funds	1,228,213	1,916,553	1,916,553	2,317,876	2,626,760	2,704,442
3240 Unemployment Assessments						
8000 General Fund	69,320	-	-	-	-	-
4400 Lottery Funds Ltd	(111)	-	-	-	-	-
3400 Other Funds Ltd	65,900	-	-	-	-	-
6400 Federal Funds Ltd	90,806	-	-	-	-	-
All Funds	225,915	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	4,707	5,923	5,923	5,454	6,058	6,400
4400 Lottery Funds Ltd	9	-	-	-	-	-
3400 Other Funds Ltd	447	398	398	365	406	445
6400 Federal Funds Ltd	1,201	1,741	1,741	1,473	1,971	1,998
All Funds	6,364	8,062	8,062	7,292	8,435	8,843
3270 Flexible Benefits						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	2,335,160	3,599,144	3,599,144	4,523,942	5,022,567	5,323,385
4400 Lottery Funds Ltd	5,883	-	-	-	-	-
3400 Other Funds Ltd	243,674	249,213	249,213	324,417	357,050	393,806
6400 Federal Funds Ltd	717,781	1,042,219	1,042,219	1,232,122	1,647,106	1,674,329
All Funds	3,302,498	4,890,576	4,890,576	6,080,481	7,026,723	7,391,520
OTHER PAYROLL EXPENSES						
8000 General Fund	5,751,544	8,714,925	8,714,925	11,103,014	12,205,471	12,720,981
4400 Lottery Funds Ltd	13,100	-	-	-	-	-
3400 Other Funds Ltd	657,038	675,299	675,299	845,928	917,484	985,748
6400 Federal Funds Ltd	1,820,994	2,679,734	2,679,734	3,182,650	4,039,458	4,072,849
TOTAL OTHER PAYROLL EXPENSES	**$8,242,676**	**$12,069,958**	**$12,069,958**	**$15,131,592**	**$17,162,413**	**$17,779,578**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(688,088)	(688,088)	(288,437)	(1,040,288)	(320,299)
3400 Other Funds Ltd	-	(50,892)	(50,892)	(18,971)	(81,506)	(21,261)
6400 Federal Funds Ltd	-	(160,091)	(160,091)	(90,912)	(322,764)	(105,906)
All Funds	-	(899,071)	(899,071)	(398,320)	(1,444,558)	(447,466)
3465 Reconciliation Adjustment						
8000 General Fund	-	(118,155)	(118,155)	-	(4)	(277,460)
3400 Other Funds Ltd	-	40,229	40,229	-	(20,878)	2,781,071
6400 Federal Funds Ltd	-	(1,121,505)	(1,121,505)	-	(38,793)	(13,164)
All Funds	-	(1,199,431)	(1,199,431)	-	(59,675)	2,490,447
P.S. BUDGET ADJUSTMENTS						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8000 General Fund	-	(806,243)	(806,243)	(288,437)	(1,040,292)	(597,759)
3400 Other Funds Ltd	-	(10,663)	(10,663)	(18,971)	(102,384)	2,759,810
6400 Federal Funds Ltd	-	(1,281,596)	(1,281,596)	(90,912)	(361,557)	(119,070)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($2,098,502)**	**($2,098,502)**	**($398,320)**	**($1,504,233)**	**$2,042,981**
PERSONAL SERVICES						
8000 General Fund	17,471,782	26,154,586	26,154,586	33,318,028	35,864,970	37,687,019
4400 Lottery Funds Ltd	39,422	-	-	-	-	-
3400 Other Funds Ltd	1,909,364	2,096,396	2,096,396	2,615,570	2,758,448	5,815,793
6400 Federal Funds Ltd	5,393,735	6,990,497	6,990,497	9,626,565	11,899,307	12,199,959
TOTAL PERSONAL SERVICES	**$24,814,303**	**$35,241,479**	**$35,241,479**	**$45,560,163**	**$50,522,725**	**$55,702,771**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	87,318	72,217	72,217	130,191	180,587	169,735
4400 Lottery Funds Ltd	81	-	-	-	-	-
3400 Other Funds Ltd	50,560	6,148	6,148	11,178	13,731	12,383
6400 Federal Funds Ltd	20,564	29,477	29,477	40,559	69,534	63,621
All Funds	158,523	107,842	107,842	181,928	263,852	245,739
4125 Out of State Travel						
8000 General Fund	23,979	2,214	2,214	2,309	2,309	2,309
4400 Lottery Funds Ltd	19	-	-	-	-	-
3400 Other Funds Ltd	3,312	138	138	144	144	144
6400 Federal Funds Ltd	5,323	315	315	328	328	328
All Funds	32,633	2,667	2,667	2,781	2,781	2,781

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4150 Employee Training						
8000 General Fund	56,833	35,646	35,646	54,767	175,095	171,938
4400 Lottery Funds Ltd	44	-	-	-	-	-
3400 Other Funds Ltd	10,141	2,826	2,826	4,187	12,540	12,149
6400 Federal Funds Ltd	14,584	10,417	10,417	13,146	71,230	69,595
All Funds	81,602	48,889	48,889	72,100	258,865	253,682
4175 Office Expenses						
8000 General Fund	63,433	474,740	474,740	572,191	681,768	631,335
4400 Lottery Funds Ltd	60	-	-	-	-	-
3400 Other Funds Ltd	20,036	41,010	41,010	32,287	38,530	33,702
6400 Federal Funds Ltd	14,818	49,763	49,763	66,091	123,578	107,482
All Funds	98,347	565,513	565,513	670,569	843,876	772,519
4200 Telecommunications						
8000 General Fund	92,935	94,950	94,950	130,261	161,719	154,473
4400 Lottery Funds Ltd	92	32,710	32,710	34,116	32,710	34,116
3400 Other Funds Ltd	10,602	8,563	8,563	11,668	13,276	12,390
6400 Federal Funds Ltd	22,189	37,387	37,387	44,058	62,114	58,227
All Funds	125,818	173,610	173,610	220,103	269,819	259,206
4225 State Gov. Service Charges						
8000 General Fund	531	-	-	-	-	-
6400 Federal Funds Ltd	(31)	-	-	-	-	-
All Funds	500	-	-	-	-	-
4250 Data Processing						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	58,424	80,904	80,904	-	5,286	5,286
4400 Lottery Funds Ltd	60	-	-	-	-	-
3400 Other Funds Ltd	6,347	-	-	-	380	380
6400 Federal Funds Ltd	11,954	35,058	35,058	-	2,487	2,487
All Funds	76,785	115,962	115,962	-	8,153	8,153
4275 Publicity and Publications						
8000 General Fund	22,207	8,983	8,983	8,251	8,951	8,951
4400 Lottery Funds Ltd	20	-	-	-	-	-
3400 Other Funds Ltd	2,268	753	753	696	746	746
6400 Federal Funds Ltd	4,611	1,575	1,575	1,480	1,809	1,809
All Funds	29,106	11,311	11,311	10,427	11,506	11,506
4300 Professional Services						
8000 General Fund	2,368,614	7,394,075	7,394,075	10,674,621	18,301,728	12,710,767
4400 Lottery Funds Ltd	1,160	-	-	-	-	-
3400 Other Funds Ltd	253,671	301,798	301,798	570,757	657,850	627,425
6400 Federal Funds Ltd	366,024	2,513,229	2,513,229	3,939,653	12,170,386	4,206,627
All Funds	2,989,469	10,209,102	10,209,102	15,185,031	31,129,964	17,544,819
4315 IT Professional Services						
8000 General Fund	376,676	3,448	3,448	-	-	-
3400 Other Funds Ltd	38,122	-	-	-	-	-
6400 Federal Funds Ltd	75,326	747,476	747,476	-	-	-
All Funds	490,124	750,924	750,924	-	-	-
4325 Attorney General						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	419,817	641,470	641,470	766,087	720,811	723,416
4400 Lottery Funds Ltd	308	-	-	-	-	-
3400 Other Funds Ltd	53,761	53,798	53,798	64,154	60,362	60,581
6400 Federal Funds Ltd	99,273	100,997	100,997	120,530	113,407	113,816
All Funds	573,159	796,265	796,265	950,771	894,580	897,813
4350 Dispute Resolution Services						
8000 General Fund	1,143	-	-	-	-	-
4400 Lottery Funds Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	115	-	-	-	-	-
6400 Federal Funds Ltd	279	-	-	-	-	-
All Funds	1,538	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	91,703	483,864	483,864	504,640	230,061	504,802
4400 Lottery Funds Ltd	119	-	-	-	-	-
3400 Other Funds Ltd	18,254	42,336	42,336	44,157	44,169	44,169
6400 Federal Funds Ltd	31,251	78,652	78,652	82,004	82,080	82,080
All Funds	141,327	604,852	604,852	630,801	356,310	631,051
4400 Dues and Subscriptions						
8000 General Fund	58,545	43,705	43,705	44,555	44,639	44,639
4400 Lottery Funds Ltd	36	-	-	-	-	-
3400 Other Funds Ltd	4,647	2,745	2,745	6,763	6,769	6,769
6400 Federal Funds Ltd	9,679	12,261	12,261	12,788	12,827	12,827
All Funds	72,907	58,711	58,711	64,106	64,235	64,235

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4425 Facilities Rental and Taxes						
8000 General Fund	(1)	23,057	23,057	-	-	-
3400 Other Funds Ltd	-	166	166	-	-	-
6400 Federal Funds Ltd	1	10,479	10,479	-	-	-
All Funds	-	33,702	33,702	-	-	-
4450 Fuels and Utilities						
8000 General Fund	45	1,250	1,250	-	-	-
3400 Other Funds Ltd	5	-	-	-	-	-
6400 Federal Funds Ltd	8	647	647	-	-	-
All Funds	58	1,897	1,897	-	-	-
4475 Facilities Maintenance						
8000 General Fund	5,560	2,007	2,007	-	-	-
4400 Lottery Funds Ltd	3	-	-	-	-	-
3400 Other Funds Ltd	668	-	-	-	-	-
6400 Federal Funds Ltd	1,260	990	990	-	-	-
All Funds	7,491	2,997	2,997	-	-	-
4500 Food and Kitchen Supplies						
8000 General Fund	67	318	318	11,424	568,914	1,276,095
3400 Other Funds Ltd	7	28	28	987	33,189	2,494,734
6400 Federal Funds Ltd	13	52	52	1,869	275,476	327,048
All Funds	87	398	398	14,280	877,579	4,097,877
4525 Medical Services and Supplies						
8000 General Fund	8	126	126	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	11	11	-	-	-
6400 Federal Funds Ltd	1	20	20	-	-	-
All Funds	9	157	157	-	-	-
4550 Other Care of Residents and Patients						
8000 General Fund	-	6,899	6,899	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	1,927,607	34,830	34,830	35,496	35,496	54,251
4400 Lottery Funds Ltd	23	-	-	-	-	-
3400 Other Funds Ltd	59,195	1,431	1,431	1,489	1,489	2,067
6400 Federal Funds Ltd	1,365,328	17,518	17,518	17,627	17,627	22,596
All Funds	3,352,153	53,779	53,779	54,612	54,612	78,914
4600 Intra-agency Charges						
8000 General Fund	(40)	-	-	-	-	-
4400 Lottery Funds Ltd	(1)	-	-	-	-	-
3400 Other Funds Ltd	(15)	-	-	-	-	-
6400 Federal Funds Ltd	56	-	-	-	-	-
All Funds	-	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	602,349	84,325	84,325	94,920	107,960	105,950
4400 Lottery Funds Ltd	35	-	-	-	-	-
3400 Other Funds Ltd	8,810	9,275	9,275	10,259	11,019	10,765
6400 Federal Funds Ltd	8,647	39,404	39,404	42,451	49,495	48,412
All Funds	619,841	133,004	133,004	147,630	168,474	165,127

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
4700 Expendable Prop 250 - 5000						
8000 General Fund	17,235	20,829	20,829	33,601	43,585	44,139
4400 Lottery Funds Ltd	7	-	-	-	-	-
3400 Other Funds Ltd	2,186	817	817	2,176	2,666	2,496
6400 Federal Funds Ltd	4,025	15,397	15,397	16,824	22,714	22,808
All Funds	23,453	37,043	37,043	52,601	68,965	69,443
4715 IT Expendable Property						
8000 General Fund	103,482	167,227	167,227	173,462	173,997	81,527
4400 Lottery Funds Ltd	71	-	-	-	-	-
3400 Other Funds Ltd	7,059	6,483	6,483	7,856	7,894	7,894
6400 Federal Funds Ltd	13,671	154,800	154,800	161,457	161,709	14,932
All Funds	124,283	328,510	328,510	342,775	343,600	104,353
SERVICES & SUPPLIES						
8000 General Fund	6,378,470	9,677,084	9,677,084	13,236,776	21,442,906	16,689,613
4400 Lottery Funds Ltd	2,138	32,710	32,710	34,116	32,710	34,116
3400 Other Funds Ltd	549,751	478,326	478,326	768,758	904,754	3,328,794
6400 Federal Funds Ltd	2,068,854	3,855,914	3,855,914	4,560,865	13,236,801	5,154,695
TOTAL SERVICES & SUPPLIES	**$8,999,213**	**$14,044,034**	**$14,044,034**	**$18,600,515**	**$35,617,171**	**$25,207,218**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
8000 General Fund	21,432	-	-	-	-	-
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8000 General Fund	-	120,000	120,000	125,160	125,160	125,160
3400 Other Funds Ltd	-	10,500	10,500	10,952	10,952	10,952
6400 Federal Funds Ltd	-	19,500	19,500	20,339	20,339	20,339
All Funds	-	150,000	150,000	156,451	156,451	156,451
6085 Other Special Payments						
8000 General Fund	-	-	-	-	-	4,769,951
6400 Federal Funds Ltd	-	-	-	-	-	712,735
All Funds	-	-	-	-	-	5,482,686
SPECIAL PAYMENTS						
8000 General Fund	-	120,000	120,000	125,160	125,160	4,895,111
3400 Other Funds Ltd	-	10,500	10,500	10,952	10,952	10,952
6400 Federal Funds Ltd	-	19,500	19,500	20,339	20,339	733,074
TOTAL SPECIAL PAYMENTS	**-**	**$150,000**	**$150,000**	**$156,451**	**$156,451**	**$5,639,137**
EXPENDITURES						
8000 General Fund	23,871,684	35,951,670	35,951,670	46,679,964	57,433,036	59,271,743
4400 Lottery Funds Ltd	41,560	32,710	32,710	34,116	32,710	34,116
3400 Other Funds Ltd	2,459,115	2,585,222	2,585,222	3,395,280	3,674,154	9,155,539
6400 Federal Funds Ltd	7,462,589	10,865,911	10,865,911	14,207,769	25,156,447	18,087,728
TOTAL EXPENDITURES	**$33,834,948**	**$49,435,513**	**$49,435,513**	**$64,317,129**	**$86,296,347**	**$86,549,126**
REVERSIONS						
9900 Reversions						
8000 General Fund	(4,069,462)	-	-	-	-	-
AUTHORIZED POSITIONS						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8150 Class/Unclass Positions	113	139	139	162	186	203
8180 Position Reconciliation	-	-	-	-	-	13
TOTAL AUTHORIZED POSITIONS	**113**	**139**	**139**	**162**	**186**	**216**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	107.37	138.89	138.89	159.10	183.85	193.39
8280 FTE Reconciliation	-	-	-	-	-	9.08
TOTAL AUTHORIZED FTE	**107.37**	**138.89**	**138.89**	**159.10**	**183.85**	**202.47**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	139,396,931	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	22,990	181,222,528	181,222,528	236,680,852	184,398,433	205,885,021
REVENUE CATEGORIES						
3400 Other Funds Ltd	139,419,921	181,222,528	181,222,528	236,680,852	184,398,433	205,885,021
TOTAL REVENUE CATEGORIES	**$139,419,921**	**$181,222,528**	**$181,222,528**	**$236,680,852**	**$184,398,433**	**$205,885,021**
AVAILABLE REVENUES						
3400 Other Funds Ltd	139,419,921	181,222,528	181,222,528	236,680,852	184,398,433	205,885,021
TOTAL AVAILABLE REVENUES	**$139,419,921**	**$181,222,528**	**$181,222,528**	**$236,680,852**	**$184,398,433**	**$205,885,021**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	76,080,456	93,157,805	93,157,805	123,342,330	100,015,200	109,111,074
3160 Temporary Appointments						
3400 Other Funds Ltd	546,995	1,007,736	1,007,736	1,051,069	1,051,069	1,051,069
3170 Overtime Payments						
3400 Other Funds Ltd	393,994	92,472	92,472	96,448	96,448	96,448
3180 Shift Differential						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	1,438	211,416	211,416	220,507	220,507	220,507
3190 All Other Differential						
3400 Other Funds Ltd	2,119,680	2,363,512	2,363,512	958,495	974,252	958,495
SALARIES & WAGES						
3400 Other Funds Ltd	79,142,563	96,832,941	96,832,941	125,668,849	102,357,476	111,437,593
TOTAL SALARIES & WAGES	**$79,142,563**	**$96,832,941**	**$96,832,941**	**$125,668,849**	**$102,357,476**	**$111,437,593**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	23,536	33,850	33,850	39,314	31,378	34,633
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	10,863,224	16,261,483	16,261,483	21,346,967	17,353,736	18,909,156
3221 Pension Obligation Bond						
3400 Other Funds Ltd	4,664,108	4,883,269	4,883,269	5,902,652	5,902,652	5,902,652
3230 Social Security Taxes						
3400 Other Funds Ltd	5,979,272	7,392,342	7,392,342	9,583,182	7,799,881	8,494,508
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	21,733	32,190	32,190	31,180	24,886	27,466
3270 Flexible Benefits						
3400 Other Funds Ltd	16,052,885	19,527,120	19,527,120	25,914,924	20,683,512	22,834,062
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	37,604,758	48,130,254	48,130,254	62,818,219	51,796,045	56,202,477
TOTAL OTHER PAYROLL EXPENSES	**$37,604,758**	**$48,130,254**	**$48,130,254**	**$62,818,219**	**$51,796,045**	**$56,202,477**
P.S. BUDGET ADJUSTMENTS						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(1,703,664)	(1,703,664)	(1,357,604)	(5,078,126)	(1,357,604)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(1,178,597)	(1,178,597)	-	-	(3,003,362)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(2,882,261)	(2,882,261)	(1,357,604)	(5,078,126)	(4,360,966)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($2,882,261)**	**($2,882,261)**	**($1,357,604)**	**($5,078,126)**	**($4,360,966)**
PERSONAL SERVICES						
3400 Other Funds Ltd	116,747,321	142,080,934	142,080,934	187,129,464	149,075,395	163,279,104
TOTAL PERSONAL SERVICES	**$116,747,321**	**$142,080,934**	**$142,080,934**	**$187,129,464**	**$149,075,395**	**$163,279,104**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	356,802	1,152,218	1,152,218	1,614,098	1,128,152	1,289,820
4125 Out of State Travel						
3400 Other Funds Ltd	34,317	101,780	101,780	106,157	101,780	106,157
4150 Employee Training						
3400 Other Funds Ltd	347,070	773,694	773,694	1,748,111	773,009	2,357,903
4175 Office Expenses						
3400 Other Funds Ltd	119,402	966,498	966,498	1,792,649	933,886	1,248,169
4200 Telecommunications						
3400 Other Funds Ltd	561,840	898,162	898,162	1,193,367	890,586	1,015,303
4250 Data Processing						
3400 Other Funds Ltd	15,472,443	16,726,464	16,726,464	17,445,702	13,964,246	18,610,697

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4275 Publicity and Publications						
3400 Other Funds Ltd	375	10,923	10,923	11,393	10,923	11,393
4300 Professional Services						
3400 Other Funds Ltd	545,643	1,831,492	1,831,492	3,025,887	1,935,887	1,935,887
4315 IT Professional Services						
3400 Other Funds Ltd	2,694,375	6,985,434	6,985,434	10,551,404	7,298,881	7,383,604
4325 Attorney General						
3400 Other Funds Ltd	67,382	13,908	13,908	16,610	15,628	15,685
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	12,393	-	-	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	481,122	1,271,004	1,271,004	1,325,657	1,271,004	1,325,657
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	1,125	307,039	307,039	320,242	320,242	320,242
4475 Facilities Maintenance						
3400 Other Funds Ltd	5,511	31,224	31,224	32,567	31,224	32,567
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	-	-	-	2,129,906	-	-
4525 Medical Services and Supplies						
3400 Other Funds Ltd	-	-	-	37,400	-	26,520
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,346	145,425	145,425	151,678	145,425	151,678
4600 Intra-agency Charges						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	4,938	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	47,593	175,805	175,805	254,689	173,699	205,191
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	74,955	312,964	312,964	405,241	303,814	345,809
4715 IT Expendable Property						
3400 Other Funds Ltd	1,843,968	5,967,052	5,967,052	6,223,635	6,024,652	6,223,635
SERVICES & SUPPLIES						
3400 Other Funds Ltd	22,672,600	37,671,086	37,671,086	48,386,393	35,323,038	42,605,917
TOTAL SERVICES & SUPPLIES	**$22,672,600**	**$37,671,086**	**$37,671,086**	**$48,386,393**	**$35,323,038**	**$42,605,917**
SPECIAL PAYMENTS						
6085 Other Special Payments						
3400 Other Funds Ltd	-	1,470,508	1,470,508	1,164,995	-	-
EXPENDITURES						
3400 Other Funds Ltd	139,419,921	181,222,528	181,222,528	236,680,852	184,398,433	205,885,021
TOTAL EXPENDITURES	**$139,419,921**	**$181,222,528**	**$181,222,528**	**$236,680,852**	**$184,398,433**	**$205,885,021**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	539	560	560	678	541	601
8180 Position Reconciliation	-	-	-	-	-	(15)
TOTAL AUTHORIZED POSITIONS	**539**	**560**	**560**	**678**	**541**	**586**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	528.63	549.52	549.52	677.84	541.00	597.25
8280 FTE Reconciliation	-	-	-	-	-	(11.25)

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL AUTHORIZED FTE	**528.63**	**549.52**	**549.52**	**677.84**	**541.00**	**586.00**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	132,747,174	149,793,557	149,793,557	207,730,509	170,716,436	178,543,743
8030 General Fund Debt Svc	67,255,298	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
All Funds	200,002,472	213,515,895	213,515,895	268,927,520	231,704,037	238,946,009
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	2,707	-	-	-	-	-
BOND SALES						
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	21,223	-	-	-	-	-
3400 Other Funds Ltd	214,434	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	99,822	-	-	-	-	-
All Funds	335,479	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	13,498,483	-	-	-	-	-
OTHER						
0975 Other Revenues						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3400 Other Funds Ltd	6,333,194	26,325,294	26,325,294	32,361,151	26,916,871	28,029,779
3430 Other Funds Debt Svc Ltd	1,271,471	216,435	216,435	-	-	-
All Funds	7,604,665	26,541,729	29,290,937	32,361,151	26,916,871	28,029,779
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	47,602,032	45,675,252	45,675,252	60,182,555	48,518,761	50,953,028
All Funds	51,330,207	49,142,462	49,142,462	60,182,555	48,518,761	50,953,028
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	168,784	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	215,540	215,540	224,591	485,341	485,341
1845 Tsfr From OLCC						
3400 Other Funds Ltd	-	169,324	169,324	-	-	-
TRANSFERS IN						
4400 Lottery Funds Ltd	168,784	215,540	215,540	224,591	485,341	485,341
3400 Other Funds Ltd	-	169,324	169,324	-	-	-
TOTAL TRANSFERS IN	**$168,784**	**$384,864**	**$384,864**	**$224,591**	**$485,341**	**$485,341**
REVENUE CATEGORIES						
8000 General Fund	132,747,174	149,793,557	149,793,557	207,730,509	170,716,436	178,543,743
8030 General Fund Debt Svc	67,255,298	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	190,007	215,540	215,540	224,591	485,341	485,341
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3400 Other Funds Ltd	20,048,818	26,494,618	26,494,618	32,361,151	26,916,871	28,029,779
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	47,602,032	45,675,252	45,675,252	60,182,555	48,518,761	50,953,028
TOTAL REVENUE CATEGORIES	**$272,942,797**	**$289,584,950**	**$511,514,852**	**$361,695,817**	**$307,625,010**	**$318,414,157**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(214,434)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	132,747,174	149,793,557	149,793,557	207,730,509	170,716,436	178,543,743
8030 General Fund Debt Svc	67,255,298	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
4400 Lottery Funds Ltd	190,007	215,540	215,540	224,591	485,341	485,341
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3400 Other Funds Ltd	19,834,384	26,494,618	26,494,618	32,361,151	26,916,871	28,029,779
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	47,602,032	45,675,252	45,675,252	60,182,555	48,518,761	50,953,028
TOTAL AVAILABLE REVENUES	**$272,728,363**	**$289,584,950**	**$511,514,852**	**$361,695,817**	**$307,625,010**	**$318,414,157**
EXPENDITURES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	34,093,099	-	-	-	-	-
4400 Lottery Funds Ltd	57,002	-	-	-	-	-
3400 Other Funds Ltd	5,151,820	-	-	-	-	-
6400 Federal Funds Ltd	15,183,243	-	-	-	-	-
All Funds	54,485,164	-	-	-	-	-
3160 Temporary Appointments						
8000 General Fund	243,077	-	-	-	-	-
4400 Lottery Funds Ltd	197	-	-	-	-	-
3400 Other Funds Ltd	50,940	-	-	-	-	-
6400 Federal Funds Ltd	137,705	-	-	-	-	-
All Funds	431,919	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	227,227	-	-	-	-	-
4400 Lottery Funds Ltd	238	-	-	-	-	-
3400 Other Funds Ltd	19,438	-	-	-	-	-
6400 Federal Funds Ltd	49,488	-	-	-	-	-
All Funds	296,391	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	495	-	-	-	-	-
4400 Lottery Funds Ltd	2	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	19	-	-	-	-	-
6400 Federal Funds Ltd	401	-	-	-	-	-
All Funds	917	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	776,024	-	-	-	-	-
4400 Lottery Funds Ltd	501	-	-	-	-	-
3400 Other Funds Ltd	54,064	-	-	-	-	-
6400 Federal Funds Ltd	184,569	-	-	-	-	-
All Funds	1,015,158	-	-	-	-	-
SALARIES & WAGES						
8000 General Fund	35,339,922	-	-	-	-	-
4400 Lottery Funds Ltd	57,940	-	-	-	-	-
3400 Other Funds Ltd	5,276,281	-	-	-	-	-
6400 Federal Funds Ltd	15,555,406	-	-	-	-	-
TOTAL SALARIES & WAGES	**$56,229,549**	**-**	**-**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	13,238	-	-	-	-	-
4400 Lottery Funds Ltd	22	-	-	-	-	-
3400 Other Funds Ltd	1,579	-	-	-	-	-
6400 Federal Funds Ltd	5,941	-	-	-	-	-
All Funds	20,780	-	-	-	-	-
3220 Public Employees' Retire Cont						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	5,142,219	-	-	-	-	-
4400 Lottery Funds Ltd	8,559	-	-	-	-	-
3400 Other Funds Ltd	728,784	-	-	-	-	-
6400 Federal Funds Ltd	2,170,369	-	-	-	-	-
All Funds	8,049,931	-	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	2,120,025	-	-	-	-	-
4400 Lottery Funds Ltd	3,522	-	-	-	-	-
3400 Other Funds Ltd	316,087	-	-	-	-	-
6400 Federal Funds Ltd	938,032	-	-	-	-	-
All Funds	3,377,666	-	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	2,671,246	-	-	-	-	-
4400 Lottery Funds Ltd	4,391	-	-	-	-	-
3400 Other Funds Ltd	396,882	-	-	-	-	-
6400 Federal Funds Ltd	1,176,809	-	-	-	-	-
All Funds	4,249,328	-	-	-	-	-
3240 Unemployment Assessments						
8000 General Fund	992,525	2,058,472	2,058,472	2,146,986	2,146,986	2,146,986
4400 Lottery Funds Ltd	1,404	-	-	-	-	5,062
3400 Other Funds Ltd	96,981	210,552	210,552	219,606	219,606	1,279,914
6400 Federal Funds Ltd	212,364	371,239	371,239	387,202	387,202	390,560
All Funds	1,303,274	2,640,263	2,640,263	2,753,794	2,753,794	3,822,522

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	12,177	-	-	-	-	-
4400 Lottery Funds Ltd	21	-	-	-	-	-
3400 Other Funds Ltd	1,465	-	-	-	-	-
6400 Federal Funds Ltd	5,463	-	-	-	-	-
All Funds	19,126	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	2,642,164	2,180,073	2,180,073	2,521,193	2,550,956	2,567,359
4400 Lottery Funds Ltd	966	5,062	5,062	5,062	5,062	-
3400 Other Funds Ltd	74,133	906,106	906,106	1,058,983	1,058,913	-
All Funds	2,717,263	3,091,241	3,091,241	3,585,238	3,614,931	2,567,359
3270 Flexible Benefits						
8000 General Fund	8,603,058	-	-	-	-	-
4400 Lottery Funds Ltd	14,384	-	-	-	-	-
3400 Other Funds Ltd	1,122,951	-	-	-	-	-
6400 Federal Funds Ltd	4,057,645	-	-	-	-	-
All Funds	13,798,038	-	-	-	-	-
3280 Other OPE						
8000 General Fund	1,370	-	-	-	-	-
3400 Other Funds Ltd	97	-	-	-	-	-
6400 Federal Funds Ltd	173	-	-	-	-	-
All Funds	1,640	-	-	-	-	-
OTHER PAYROLL EXPENSES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	22,198,022	4,238,545	4,238,545	4,668,179	4,697,942	4,714,345
4400 Lottery Funds Ltd	33,269	5,062	5,062	5,062	5,062	5,062
3400 Other Funds Ltd	2,738,959	1,116,658	1,116,658	1,278,589	1,278,519	1,279,914
6400 Federal Funds Ltd	8,566,796	371,239	371,239	387,202	387,202	390,560
TOTAL OTHER PAYROLL EXPENSES	**$33,537,046**	**$5,731,504**	**$5,731,504**	**$6,339,032**	**$6,368,725**	**$6,389,881**
PERSONAL SERVICES						
8000 General Fund	57,537,944	4,238,545	4,238,545	4,668,179	4,697,942	4,714,345
4400 Lottery Funds Ltd	91,209	5,062	5,062	5,062	5,062	5,062
3400 Other Funds Ltd	8,015,240	1,116,658	1,116,658	1,278,589	1,278,519	1,279,914
6400 Federal Funds Ltd	24,122,202	371,239	371,239	387,202	387,202	390,560
TOTAL PERSONAL SERVICES	**$89,766,595**	**$5,731,504**	**$5,731,504**	**$6,339,032**	**$6,368,725**	**$6,389,881**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	243,924	10,898	10,898	31,367	30,898	31,367
4400 Lottery Funds Ltd	305	-	-	-	-	-
3400 Other Funds Ltd	23,792	2,766	2,766	6,365	6,246	6,365
6400 Federal Funds Ltd	97,928	9,234	9,234	19,631	19,234	19,631
All Funds	365,949	22,898	22,898	57,363	56,378	57,363
4125 Out of State Travel						
8000 General Fund	14,746	-	-	-	-	-
4400 Lottery Funds Ltd	33	-	-	-	-	-
3400 Other Funds Ltd	2,099	-	-	-	-	-
6400 Federal Funds Ltd	5,109	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	21,987	-	-	-	-	-
4150 Employee Training						
8000 General Fund	150,198	-	-	-	-	-
4400 Lottery Funds Ltd	126	-	-	-	-	-
3400 Other Funds Ltd	18,205	-	-	-	-	-
6400 Federal Funds Ltd	41,176	-	-	-	-	-
All Funds	209,705	-	-	-	-	-
4175 Office Expenses						
8000 General Fund	526,651	274,927	274,927	280,928	836,707	894,714
4400 Lottery Funds Ltd	1,523	-	-	-	-	-
3400 Other Funds Ltd	(20,714)	126,786	126,786	159,703	250,523	255,717
6400 Federal Funds Ltd	341,684	212,715	212,715	252,424	739,624	753,342
All Funds	849,144	614,428	614,428	693,055	1,826,854	1,903,773
4200 Telecommunications						
8000 General Fund	2,658,688	4,283,871	4,283,871	4,505,313	4,335,562	4,548,775
4400 Lottery Funds Ltd	7,418	-	-	-	-	-
3400 Other Funds Ltd	440,268	589,096	589,096	629,873	600,392	631,138
6400 Federal Funds Ltd	1,244,293	1,433,486	1,433,486	1,526,934	1,458,025	1,541,423
All Funds	4,350,667	6,306,453	6,306,453	6,662,120	6,393,979	6,721,336
4225 State Gov. Service Charges						
8000 General Fund	41,682,249	39,498,473	39,498,473	69,708,576	55,270,897	57,171,260
4400 Lottery Funds Ltd	42,339	-	-	-	-	-
3400 Other Funds Ltd	5,181,493	4,938,803	4,938,803	6,315,477	4,099,429	4,458,812

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	9,693,106	8,970,410	8,970,410	13,010,006	9,221,188	9,830,510
All Funds	56,599,187	53,407,686	53,407,686	89,034,059	68,591,514	71,460,582
4250 Data Processing						
8000 General Fund	4,275,202	9,986,780	9,986,780	10,540,371	5,195,379	8,834,897
4400 Lottery Funds Ltd	6,776	-	-	-	-	-
3400 Other Funds Ltd	433,184	4,515,446	4,515,446	4,784,401	3,886,596	4,787,420
6400 Federal Funds Ltd	1,164,595	2,447,833	2,447,833	2,645,865	1,826,212	2,669,729
All Funds	5,879,757	16,950,059	16,950,059	17,970,637	10,908,187	16,292,046
4275 Publicity and Publications						
8000 General Fund	30,687	-	-	-	-	-
4400 Lottery Funds Ltd	10	-	-	-	-	-
3400 Other Funds Ltd	2,472	-	-	-	-	-
6400 Federal Funds Ltd	12,713	-	-	-	-	-
All Funds	45,882	-	-	-	-	-
4300 Professional Services						
8000 General Fund	466,247	74,074	74,074	458,296	458,296	458,296
4400 Lottery Funds Ltd	705	-	-	-	-	-
3400 Other Funds Ltd	63,326	18,802	18,802	133,794	133,794	133,794
6400 Federal Funds Ltd	194,169	62,772	62,772	286,350	286,350	286,350
All Funds	724,447	155,648	155,648	878,440	878,440	878,440
4315 IT Professional Services						
8000 General Fund	499,218	-	-	-	-	-
4400 Lottery Funds Ltd	103	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	514,144	-	-	-	-	-
6400 Federal Funds Ltd	179,455	-	-	-	-	-
All Funds	1,192,920	-	-	-	-	-
4325 Attorney General						
8000 General Fund	637,916	1,550	1,550	1,851	1,742	1,748
4400 Lottery Funds Ltd	2,559	-	-	-	-	-
3400 Other Funds Ltd	71,403	378	378	451	424	426
6400 Federal Funds Ltd	512,440	1,261	1,261	1,506	1,417	1,422
All Funds	1,224,318	3,189	3,189	3,808	3,583	3,596
4375 Employee Recruitment and Develop						
8000 General Fund	13,929	-	-	-	-	-
4400 Lottery Funds Ltd	16	-	-	-	-	-
3400 Other Funds Ltd	1,776	-	-	-	-	-
6400 Federal Funds Ltd	3,426	-	-	-	-	-
All Funds	19,147	-	-	-	-	-
4400 Dues and Subscriptions						
8000 General Fund	130,273	-	-	-	-	-
4400 Lottery Funds Ltd	92	-	-	-	-	-
3400 Other Funds Ltd	19,254	-	-	-	-	-
6400 Federal Funds Ltd	35,958	-	-	-	-	-
All Funds	185,577	-	-	-	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	10,688,696	12,909,924	12,909,924	14,343,950	13,723,288	14,404,707

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	26,422	-	-	-	-	-
3400 Other Funds Ltd	3,791,792	4,161,934	4,161,934	4,625,867	4,438,747	4,511,247
6400 Federal Funds Ltd	6,696,211	7,339,714	7,339,714	8,086,974	7,756,270	7,970,505
All Funds	21,203,121	24,411,572	24,411,572	27,056,791	25,918,305	26,886,459
4450 Fuels and Utilities						
8000 General Fund	190,300	190,507	190,507	198,699	190,507	198,699
4400 Lottery Funds Ltd	283	-	-	-	-	-
3400 Other Funds Ltd	19,239	63,352	63,352	66,076	63,352	66,076
6400 Federal Funds Ltd	50,690	63,531	63,531	66,263	63,531	66,263
All Funds	260,512	317,390	317,390	331,038	317,390	331,038
4475 Facilities Maintenance						
8000 General Fund	125,115	207,445	207,445	216,365	211,569	216,365
4400 Lottery Funds Ltd	115	-	-	-	-	-
3400 Other Funds Ltd	43,612	74,155	74,155	77,344	74,342	77,344
6400 Federal Funds Ltd	69,285	52,332	52,332	54,582	54,821	54,582
All Funds	238,127	333,932	333,932	348,291	340,732	348,291
4500 Food and Kitchen Supplies						
8000 General Fund	36	-	-	1,812,773	433,517	8,865
3400 Other Funds Ltd	4	-	-	261,174	42,970	-
6400 Federal Funds Ltd	7	-	-	471,102	79,158	1,335
All Funds	47	-	-	2,545,049	555,645	10,200
4525 Medical Services and Supplies						
8000 General Fund	41	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	12	-	-	-	-	-
6400 Federal Funds Ltd	42	-	-	-	-	-
All Funds	95	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	125,300	-	-	-	-	-
4400 Lottery Funds Ltd	5	-	-	-	-	-
3400 Other Funds Ltd	631	-	-	-	-	-
6400 Federal Funds Ltd	116,170	-	-	-	-	-
All Funds	242,106	-	-	-	-	-
4600 Intra-agency Charges						
8000 General Fund	319,906	1,455	1,455	-	-	-
4400 Lottery Funds Ltd	304	-	-	-	-	-
3400 Other Funds Ltd	32,396	-	-	-	-	-
6400 Federal Funds Ltd	83,480	-	-	-	-	-
All Funds	436,086	1,455	1,455	-	-	-
4650 Other Services and Supplies						
8000 General Fund	2,116,178	2,633,978	2,633,978	4,225,995	3,941,945	4,230,385
4400 Lottery Funds Ltd	7,753	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3400 Other Funds Ltd	304,579	47,586	47,586	330,952	328,906	200,463
6400 Federal Funds Ltd	1,248,601	365,671	365,671	715,332	526,405	585,418
All Funds	3,677,111	3,047,235	5,796,443	5,272,279	4,797,256	5,016,266
4700 Expendable Prop 250 - 5000						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	365,419	1,345,951	1,345,951	1,346,471	1,318,556	1,571,808
4400 Lottery Funds Ltd	177	-	-	-	-	-
3400 Other Funds Ltd	40,928	454,033	454,033	464,606	446,247	475,421
6400 Federal Funds Ltd	88,466	936,260	936,260	886,693	866,527	940,782
All Funds	494,990	2,736,244	2,736,244	2,697,770	2,631,330	2,988,011
4715 IT Expendable Property						
8000 General Fund	1,803,442	163,372	163,372	285,725	294,399	403,799
4400 Lottery Funds Ltd	1,734	-	-	-	-	-
3400 Other Funds Ltd	835,249	33,426	33,426	77,568	76,741	83,243
6400 Federal Funds Ltd	1,600,826	482,140	482,140	554,543	544,340	582,876
All Funds	4,241,251	678,938	678,938	917,836	915,480	1,069,918
SERVICES & SUPPLIES						
8000 General Fund	67,064,361	71,583,205	71,583,205	107,956,680	86,243,262	92,975,685
4400 Lottery Funds Ltd	98,798	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3400 Other Funds Ltd	11,819,144	15,026,563	15,026,563	17,933,651	14,448,709	15,687,466
6400 Federal Funds Ltd	23,479,830	22,377,359	22,377,359	28,578,205	23,443,102	25,304,168
TOTAL SERVICES & SUPPLIES	**$102,462,133**	**$108,987,127**	**$111,736,335**	**$154,468,536**	**$124,135,073**	**$133,967,319**
CAPITAL OUTLAY						
5200 Technical Equipment						
8000 General Fund	21,432	-	-	-	-	-
SPECIAL PAYMENTS						
6085 Other Special Payments						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	-	73,971,807	73,971,807	95,105,650	79,775,232	80,853,713
4400 Lottery Funds Ltd	-	210,478	210,478	219,529	480,279	480,279
3400 Other Funds Ltd	-	10,351,397	10,351,397	13,148,911	11,189,643	11,062,399
6400 Federal Funds Ltd	-	22,926,654	22,926,654	31,217,148	24,688,457	25,258,300
All Funds	-	107,460,336	107,460,336	139,691,238	116,133,611	117,654,691
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	14,775,504	19,080,190	19,080,190	34,715,940	35,100,940	34,666,115
3430 Other Funds Debt Svc Ltd	697,496	-	-	-	-	-
All Funds	15,473,000	19,080,190	19,080,190	34,715,940	35,100,940	34,666,115
7150 Interest - Bonds						
8030 General Fund Debt Svc	23,045,453	21,972,128	21,972,128	26,481,071	25,886,661	25,736,151
3430 Other Funds Debt Svc Ltd	583,166	216,435	216,435	-	-	-
All Funds	23,628,619	22,188,563	22,188,563	26,481,071	25,886,661	25,736,151
7200 Principal - COP						
8030 General Fund Debt Svc	17,594,251	12,746,000	12,746,000	-	-	-
7250 Interest - COP						
8030 General Fund Debt Svc	10,914,804	9,924,020	9,924,020	-	-	-
3430 Other Funds Debt Svc Ltd	90,631	-	-	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
All Funds	14,733,610	13,391,230	13,391,230	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
DEBT SERVICE						
8030 General Fund Debt Svc	66,330,012	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
TOTAL DEBT SERVICE	**$71,429,480**	**$67,405,983**	**$286,586,677**	**$61,197,011**	**$60,987,601**	**$60,402,266**
EXPENDITURES						
8000 General Fund	124,623,737	149,793,557	149,793,557	207,730,509	170,716,436	178,543,743
8030 General Fund Debt Svc	66,330,012	63,722,338	63,722,338	61,197,011	60,987,601	60,402,266
4400 Lottery Funds Ltd	190,007	215,540	215,540	224,591	485,341	485,341
3200 Other Funds Non-Ltd	-	-	2,749,208	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	219,180,694	-	-	-
3400 Other Funds Ltd	19,834,384	26,494,618	26,494,618	32,361,151	26,916,871	28,029,779
3430 Other Funds Debt Svc Ltd	1,371,293	216,435	216,435	-	-	-
6230 Federal Funds Debt Svc NL	3,728,175	3,467,210	3,467,210	-	-	-
6400 Federal Funds Ltd	47,602,032	45,675,252	45,675,252	60,182,555	48,518,761	50,953,028
TOTAL EXPENDITURES	**$263,679,640**	**$289,584,950**	**$511,514,852**	**$361,695,817**	**$307,625,010**	**$318,414,157**
REVERSIONS						
9900 Reversions						
8000 General Fund	(8,123,437)	-	-	-	-	-
8030 General Fund Debt Svc	(925,286)	-	-	-	-	-
All Funds	(9,048,723)	-	-	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	605,068	-	-	-	-	-
3010 Other Funds Cap Improve	-	100,000	100,000	100,000	100,000	100,000
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	338,471,516	2,192,130,821	2,192,130,821	2,192,130,821	2,195,803,644	2,192,130,821
All Funds	344,876,584	2,192,230,821	2,192,230,821	2,192,230,821	2,195,903,644	2,192,230,821
0030 Beginning Balance Adjustment						
3010 Other Funds Cap Improve	-	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
3200 Other Funds Non-Ltd	(5,800,000)	-	-	-	-	-
3400 Other Funds Ltd	-	(1,864,443,010)	(1,864,443,010)	(1,864,443,010)	(1,767,041,833)	(1,815,974,830)
8800 General Fund Revenue	-	15,000,000	15,000,000	15,000,000	15,000,000	-
All Funds	(5,800,000)	(1,849,543,010)	(1,849,543,010)	(1,849,543,010)	(1,752,141,833)	(1,816,074,830)
BEGINNING BALANCE						
4400 Lottery Funds Ltd	605,068	-	-	-	-	-
3010 Other Funds Cap Improve	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	338,471,516	327,687,811	327,687,811	327,687,811	428,761,811	376,155,991
8800 General Fund Revenue	-	15,000,000	15,000,000	15,000,000	15,000,000	-
TOTAL BEGINNING BALANCE	**$339,076,584**	**$342,687,811**	**$342,687,811**	**$342,687,811**	**$443,761,811**	**$376,155,991**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	1,934,201,148	2,469,155,673	2,474,155,673	3,486,774,764	2,863,426,108	3,184,806,265
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
All Funds	1,934,926,649	2,469,908,743	2,474,908,743	3,487,560,216	2,864,211,560	3,185,591,717
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	1,498,520,557	1,547,404,627	1,547,404,627	1,639,433,324	1,271,406,098	1,294,406,098
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	19,010,262	16,326,615	16,326,615	17,392,814	20,313,185	17,388,400
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	22,144,092	14,334,787	14,334,787	14,203,888	15,482,107	12,297,950
LICENSES AND FEES						
3400 Other Funds Ltd	41,154,354	30,661,402	30,661,402	31,596,702	35,795,292	29,686,350
TOTAL LICENSES AND FEES	**$41,154,354**	**$30,661,402**	**$30,661,402**	**$31,596,702**	**$35,795,292**	**$29,686,350**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	24,238,425	23,117,699	23,117,699	23,117,699	23,118,132	23,117,699
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,943,275,088	3,828,334,115	3,828,334,115	4,158,713,254	4,157,974,633	4,157,064,707
0420 Care of State Wards						
3400 Other Funds Ltd	34,091,911	2,369,042	2,369,042	2,369,042	2,369,042	2,369,042
CHARGES FOR SERVICES						
3400 Other Funds Ltd	2,001,605,424	3,853,820,856	3,853,820,856	4,184,199,995	4,183,461,807	4,182,551,448

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL CHARGES FOR SERVICES	**$2,001,605,424**	**$3,853,820,856**	**$3,853,820,856**	**$4,184,199,995**	**$4,183,461,807**	**$4,182,551,448**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	1,953,165	1,140,607	1,140,607	1,140,607	1,184,515	1,140,607
0510 Rents and Royalties						
3400 Other Funds Ltd	112,945	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	2,066,110	1,140,607	1,140,607	1,140,607	1,184,515	1,140,607
TOTAL FINES, RENTS AND ROYALTIES	**$2,066,110**	**$1,140,607**	**$1,140,607**	**$1,140,607**	**$1,184,515**	**$1,140,607**
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	27,166	-	-	-	-	-
3400 Other Funds Ltd	23,459,860	4,976,604	4,976,604	4,976,604	5,082,233	4,976,604
All Funds	23,487,026	4,976,604	4,976,604	4,976,604	5,082,233	4,976,604
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	8,864,388	9,797,241	9,797,241	9,797,241	9,797,241	9,797,241
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	2,382,661	108,333	108,333	108,333	108,333	108,333
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	2,521,828,226	1,416,429,829	1,416,429,829	1,362,897,620	1,773,392,456	1,651,373,125
All Funds	2,550,192,096	1,456,429,829	1,456,429,829	1,402,897,620	1,813,392,456	1,691,373,125
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	11,556,461,196	12,625,520,917	12,645,520,917	14,003,159,206	15,020,975,689	16,894,733,778
All Funds	11,627,362,170	12,728,249,968	12,748,249,968	14,105,888,257	15,123,704,740	16,997,462,829
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	16,606	-	-	-	-	-
3010 Other Funds Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	27,563,681	-	-	-	-	-
All Funds	28,305,788	753,070	753,070	785,452	785,452	785,452
1030 Transfer from Agy-Res Equity						
3400 Other Funds Ltd	-	-	-	18,348,495	20,592,186	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	13,270,230	13,270,230	44,348,456	15,348,456	13,270,230
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	753,070	753,070	2,301,951	2,301,951	10,785,452
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	30,135	1,500,000	1,500,000	750,000	750,000	750,000
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	12,498,909	16,844,821	16,844,821	15,401,083	16,562,209	18,122,529

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	168,685,900	98,383,900	98,383,900	100,322,500	100,322,500	560,452,800
All Funds	181,184,809	115,228,721	115,228,721	115,723,583	116,884,709	578,575,329
1108 Tsfr From Mental Health Reg Agy						
3400 Other Funds Ltd	22,874	26,884	26,884	30,974	30,974	30,974
1123 Tsfr From OR Business Development						
6400 Federal Funds Ltd	26,475	-	-	-	-	-
1124 Tsfr From Licensed Social Wkrs						
3400 Other Funds Ltd	19,272	22,000	22,000	22,000	22,000	22,000
1137 Tsfr From Justice, Dept of						
3400 Other Funds Ltd	149,257	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	425,190,417	435,629,808	435,629,808	425,554,808	885,076,266	974,157,708
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	78,000	51,771	51,771	89,000	89,000	89,000
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	123,409	395,152	395,152	995,681	995,681	995,681
6400 Federal Funds Ltd	25,000	-	-	-	-	-
All Funds	148,409	395,152	395,152	995,681	995,681	995,681
1415 Tsfr From Or Youth Authority						
3400 Other Funds Ltd	15,000	249,767	249,767	260,507	260,507	260,507
1440 Tsfr From Consumer/Bus Svcs						
3400 Other Funds Ltd	145,164,265	-	-	153,271,458	183,271,458	500,234,585
1443 Tsfr From Oregon Health Authority						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	18,280,160	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	1,100,869	1,273,413	1,273,413	1,328,170	1,328,170	1,328,170
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	261,442	262,696	262,696	273,992	273,992	273,992
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	83,066	-	-	-	-	-
1811 Tsfr From Chiropractic Exam, Bd						
3400 Other Funds Ltd	11,458	11,600	11,600	11,600	11,600	11,600
1833 Tsfr From Health Rel Lic Bds						
3400 Other Funds Ltd	72,582	73,590	73,590	75,961	37,981	75,961
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	202,957	226,800	226,800	226,800	226,800	226,800
1845 Tsfr From OLCC						
3400 Other Funds Ltd	18,436,690	19,658,114	19,658,114	20,550,363	20,550,363	20,296,910
1847 Tsfr From Oregon Medical Board						
3400 Other Funds Ltd	962,967	1,022,551	1,022,551	1,059,487	1,059,487	1,059,487
1851 Tsfr From Nursing, Bd of						
3400 Other Funds Ltd	465,027	577,308	577,308	607,318	607,318	607,318
1855 Tsfr From Board of Pharmacy						
3400 Other Funds Ltd	396,486	416,146	416,146	443,120	443,120	443,120
1914 Tsfr From Housing and Com Svcs						
3400 Other Funds Ltd	2,542,733	-	-	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TRANSFERS IN						
4400 Lottery Funds Ltd	12,515,515	16,844,821	16,844,821	15,401,083	16,562,209	18,122,529
3010 Other Funds Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	809,858,647	573,804,800	573,804,800	770,872,641	1,233,599,810	2,085,372,295
6400 Federal Funds Ltd	51,475	-	-	-	-	-
TOTAL TRANSFERS IN	**$823,151,138**	**$591,402,691**	**$591,402,691**	**$787,059,176**	**$1,250,947,471**	**$2,104,280,276**
REVENUE CATEGORIES						
8000 General Fund	1,934,201,148	2,469,155,673	2,474,155,673	3,486,774,764	2,863,426,108	3,184,806,265
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
4400 Lottery Funds Ltd	12,542,681	16,844,821	16,844,821	15,401,083	16,562,209	18,122,529
3010 Other Funds Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	6,909,740,227	7,438,144,299	7,438,144,299	8,005,023,067	8,513,827,785	9,259,412,101
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	11,556,512,671	12,625,520,917	12,645,520,917	14,003,159,206	15,020,975,689	16,894,733,778
TOTAL REVENUE CATEGORIES	**$20,513,712,573**	**$22,693,900,901**	**$22,718,900,901**	**$25,654,658,075**	**$26,559,091,746**	**$29,501,374,628**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	(309,964)	-	-	-	-	-
3400 Other Funds Ltd	(27,983,317)	(753,070)	(753,070)	(785,452)	(785,452)	(785,452)
All Funds	(28,293,281)	(753,070)	(753,070)	(785,452)	(785,452)	(785,452)
2050 Transfer to Other						
3010 Other Funds Cap Improve	(371,943)	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	(4,275,353)	-	-	-	-	-
All Funds	(4,647,296)	-	-	-	-	-
2060 Transfer to General Fund						
8800 General Fund Revenue	-	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(17,526,119)	-	-	-	-	-
2123 Tsfr To OR Business Development						
6400 Federal Funds Ltd	(19,845,359)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)
2248 Tsfr To Military Dept, Or						
3400 Other Funds Ltd	(2,000)	-	-	-	-	-
2340 Tsfr To Environmental Quality						
6400 Federal Funds Ltd	(1,273,990)	(1,599,104)	(1,599,104)	(1,408,066)	(1,408,066)	(1,408,066)
2440 Tsfr To Consumer/Bus Svcs						
3400 Other Funds Ltd	(57,447,867)	-	-	-	-	-
2845 Tsfr To OLCC						
3400 Other Funds Ltd	-	-	-	(528,000)	(528,000)	(528,000)
TRANSFERS OUT						
4400 Lottery Funds Ltd	(309,964)	-	-	-	-	-
3010 Other Funds Cap Improve	(371,943)	-	-	-	-	-
3400 Other Funds Ltd	(107,234,656)	(753,070)	(753,070)	(1,313,452)	(1,313,452)	(1,313,452)
8800 General Fund Revenue	-	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	-
6400 Federal Funds Ltd	(21,119,349)	(19,031,104)	(19,031,104)	(18,840,066)	(18,840,066)	(18,840,066)
TOTAL TRANSFERS OUT	**($129,035,912)**	**($34,784,174)**	**($34,784,174)**	**($35,153,518)**	**($35,153,518)**	**($20,153,518)**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
AVAILABLE REVENUES						
8000 General Fund	1,934,201,148	2,469,155,673	2,474,155,673	3,486,774,764	2,863,426,108	3,184,806,265
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
4400 Lottery Funds Ltd	12,837,785	16,844,821	16,844,821	15,401,083	16,562,209	18,122,529
3010 Other Funds Cap Improve	353,558	753,070	753,070	785,452	785,452	785,452
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	7,140,977,087	7,765,079,040	7,765,079,040	8,331,397,426	8,941,276,144	9,634,254,640
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	11,535,393,322	12,606,489,813	12,626,489,813	13,984,319,140	15,002,135,623	16,875,893,712
TOTAL AVAILABLE REVENUES	**$20,723,753,245**	**$23,001,804,538**	**$23,026,804,538**	**$25,962,192,368**	**$26,967,700,039**	**$29,857,377,101**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	46,196,392	323,916,734	323,916,734	418,793,097	375,861,732	210,953,677
4400 Lottery Funds Ltd	635,701	839,739	839,739	895,114	819,514	895,114
3400 Other Funds Ltd	49,151,380	61,313,510	61,313,510	67,901,052	70,224,723	269,385,483
6400 Federal Funds Ltd	87,225,200	107,082,494	107,082,494	117,346,807	117,669,436	122,058,930
All Funds	183,208,673	493,152,477	493,152,477	604,936,070	564,575,405	603,293,204
3160 Temporary Appointments						
8000 General Fund	351,845	1,454,823	1,454,823	1,730,877	1,730,877	1,784,795
4400 Lottery Funds Ltd	883	3,994	3,994	4,166	4,166	4,166
3400 Other Funds Ltd	128,999	446,762	446,762	341,035	341,035	341,035

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	753,130	964,947	964,947	1,461,394	1,461,394	1,515,312
All Funds	1,234,857	2,870,526	2,870,526	3,537,472	3,537,472	3,645,308
3170 Overtime Payments						
8000 General Fund	151,732	12,957,875	12,957,875	17,486,327	25,214,193	26,408,011
4400 Lottery Funds Ltd	684	-	-	-	-	-
3400 Other Funds Ltd	144,864	971,188	971,188	52,232	52,232	349,882
6400 Federal Funds Ltd	312,191	710,157	710,157	219,227	219,227	219,227
All Funds	609,471	14,639,220	14,639,220	17,757,786	25,485,652	26,977,120
3180 Shift Differential						
8000 General Fund	1,131	5,548,515	5,548,515	6,809,404	10,247,261	10,533,175
3400 Other Funds Ltd	612	312,406	312,406	671	671	671
6400 Federal Funds Ltd	2,595	208,385	208,385	111,648	111,648	111,648
All Funds	4,338	6,069,306	6,069,306	6,921,723	10,359,580	10,645,494
3190 All Other Differential						
8000 General Fund	643,195	12,144,327	12,144,327	15,643,302	20,149,577	21,075,412
4400 Lottery Funds Ltd	2,374	-	-	-	-	-
3400 Other Funds Ltd	367,993	1,206,541	1,206,541	1,163,572	1,298,537	1,345,628
6400 Federal Funds Ltd	1,293,751	4,341,090	4,341,090	3,209,758	13,312,729	15,886,792
All Funds	2,307,313	17,691,958	17,691,958	20,016,632	34,760,843	38,307,832
SALARIES & WAGES						
8000 General Fund	47,344,295	356,022,274	356,022,274	460,463,007	433,203,640	270,755,070
4400 Lottery Funds Ltd	639,642	843,733	843,733	899,280	823,680	899,280
3400 Other Funds Ltd	49,793,848	64,250,407	64,250,407	69,458,562	71,917,198	271,422,699

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	89,586,867	113,307,073	113,307,073	122,348,834	132,774,434	139,791,909
TOTAL SALARIES & WAGES	**$187,364,652**	**$534,423,487**	**$534,423,487**	**$653,169,683**	**$638,718,952**	**$682,868,958**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	16,329	144,813	144,813	163,972	148,144	80,113
4400 Lottery Funds Ltd	181	366	366	345	287	345
3400 Other Funds Ltd	15,138	28,705	28,705	25,993	26,859	106,102
6400 Federal Funds Ltd	31,512	43,409	43,409	38,622	39,200	40,979
All Funds	63,160	217,293	217,293	228,932	214,490	227,539
3220 Public Employees' Retire Cont						
8000 General Fund	6,662,505	60,168,919	60,168,919	78,579,770	73,910,212	46,073,564
4400 Lottery Funds Ltd	117,619	142,503	142,503	153,333	140,383	153,333
3400 Other Funds Ltd	5,585,069	10,822,880	10,822,880	11,835,104	12,249,977	46,431,553
6400 Federal Funds Ltd	12,633,741	19,064,554	19,064,554	20,708,095	22,494,004	23,686,867
All Funds	24,998,934	90,198,856	90,198,856	111,276,302	108,794,576	116,345,317
3221 Pension Obligation Bond						
8000 General Fund	2,795,463	19,471,013	19,471,013	22,658,650	22,658,650	22,658,650
4400 Lottery Funds Ltd	36,545	47,327	47,327	73,620	73,620	73,620
3400 Other Funds Ltd	2,264,530	3,462,692	3,462,692	4,077,192	4,077,192	4,077,192
6400 Federal Funds Ltd	5,338,168	6,124,824	6,124,824	7,223,039	7,223,039	7,223,039
All Funds	10,434,706	29,105,856	29,105,856	34,032,501	34,032,501	34,032,501
3230 Social Security Taxes						
8000 General Fund	3,544,728	26,608,497	26,608,497	34,362,056	32,478,419	19,885,247

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	47,318	64,543	64,543	68,794	63,011	68,794
3400 Other Funds Ltd	2,893,865	4,882,437	4,882,437	5,274,662	5,462,758	20,551,403
6400 Federal Funds Ltd	6,737,524	8,581,266	8,581,266	9,233,704	10,030,592	10,569,394
All Funds	13,223,435	40,136,743	40,136,743	48,939,216	48,034,780	51,074,838
3240 Unemployment Assessments						
8000 General Fund	(36)	-	-	-	-	-
6400 Federal Funds Ltd	36	-	-	-	-	-
All Funds	-	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	15,580	138,317	138,317	130,057	117,499	63,552
4400 Lottery Funds Ltd	190	348	348	274	228	274
3400 Other Funds Ltd	13,991	27,108	27,108	20,695	21,385	84,231
6400 Federal Funds Ltd	29,865	40,853	40,853	30,550	31,011	32,419
All Funds	59,626	206,626	206,626	181,576	170,123	180,476
3260 Mass Transit Tax						
3400 Other Funds Ltd	40	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	10,492,761	83,757,089	83,757,089	108,063,119	97,590,027	52,755,923
4400 Lottery Funds Ltd	133,931	211,104	211,104	227,799	189,567	227,799
3400 Other Funds Ltd	9,552,792	16,489,075	16,489,075	17,153,290	17,721,806	69,959,629
6400 Federal Funds Ltd	20,102,311	24,809,500	24,809,500	25,438,454	25,816,897	26,985,109
All Funds	40,281,795	125,266,768	125,266,768	150,882,662	141,318,297	149,928,460
3280 Other OPE						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8000 General Fund	3,653	-	-	-	-	-
4400 Lottery Funds Ltd	116	-	-	-	-	-
3400 Other Funds Ltd	3,084	19,570,000	19,570,000	19,570,000	19,570,000	19,570,000
6400 Federal Funds Ltd	2,653	-	-	-	-	-
All Funds	9,506	19,570,000	19,570,000	19,570,000	19,570,000	19,570,000
OTHER PAYROLL EXPENSES						
8000 General Fund	23,530,983	190,288,648	190,288,648	243,957,624	226,902,951	141,517,049
4400 Lottery Funds Ltd	335,900	466,191	466,191	524,165	467,096	524,165
3400 Other Funds Ltd	20,328,509	55,282,897	55,282,897	57,956,936	59,129,977	160,780,110
6400 Federal Funds Ltd	44,875,810	58,664,406	58,664,406	62,672,464	65,634,743	68,537,807
TOTAL OTHER PAYROLL EXPENSES	**$89,071,202**	**$304,702,142**	**$304,702,142**	**$365,111,189**	**$352,134,767**	**$371,359,131**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(1,678,319)	(1,678,319)	(1,675,016)	(3,843,886)	(1,675,016)
4400 Lottery Funds Ltd	-	(18,453)	(18,453)	(16,883)	(44,964)	(16,883)
3400 Other Funds Ltd	-	(922,811)	(922,811)	(898,741)	(2,676,819)	(898,741)
6400 Federal Funds Ltd	-	(1,512,426)	(1,512,426)	(1,564,088)	(5,201,033)	(1,564,088)
All Funds	-	(4,132,009)	(4,132,009)	(4,154,728)	(11,766,702)	(4,154,728)
3465 Reconciliation Adjustment						
8000 General Fund	-	(2,099,841)	(2,099,841)	-	(593,873)	289,810
4400 Lottery Funds Ltd	-	(4,870)	(4,870)	-	-	-
3400 Other Funds Ltd	-	(391,447)	(391,447)	-	(106,258)	303,133
6400 Federal Funds Ltd	-	51,172	51,172	-	(190,543)	(54,521)

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
All Funds	-	(2,444,986)	(2,444,986)	-	(890,674)	538,422
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(3,778,160)	(3,778,160)	(1,675,016)	(4,437,759)	(1,385,206)
4400 Lottery Funds Ltd	-	(23,323)	(23,323)	(16,883)	(44,964)	(16,883)
3400 Other Funds Ltd	-	(1,314,258)	(1,314,258)	(898,741)	(2,783,077)	(595,608)
6400 Federal Funds Ltd	-	(1,461,254)	(1,461,254)	(1,564,088)	(5,391,576)	(1,618,609)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($6,576,995)**	**($6,576,995)**	**($4,154,728)**	**($12,657,376)**	**($3,616,306)**
PERSONAL SERVICES						
8000 General Fund	70,875,278	542,532,762	542,532,762	702,745,615	655,668,832	410,886,913
4400 Lottery Funds Ltd	975,542	1,286,601	1,286,601	1,406,562	1,245,812	1,406,562
3400 Other Funds Ltd	70,122,357	118,219,046	118,219,046	126,516,757	128,264,098	431,607,201
6400 Federal Funds Ltd	134,462,677	170,510,225	170,510,225	183,457,210	193,017,601	206,711,107
TOTAL PERSONAL SERVICES	**$276,435,854**	**$832,548,634**	**$832,548,634**	**$1,014,126,144**	**$978,196,343**	**$1,050,611,783**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	884,121	1,174,298	1,174,298	2,772,517	1,927,818	2,893,969
4400 Lottery Funds Ltd	32,857	37,820	37,820	39,446	37,820	39,446
3400 Other Funds Ltd	819,261	1,452,770	1,452,770	1,267,189	1,227,308	1,270,081
6400 Federal Funds Ltd	1,503,746	2,571,620	2,571,620	2,773,912	2,729,067	2,974,300
All Funds	3,239,985	5,236,508	5,236,508	6,853,064	5,922,013	7,177,796
4125 Out of State Travel						
8000 General Fund	98,321	268,812	268,812	360,391	321,955	363,265
4400 Lottery Funds Ltd	7,197	5,137	5,137	5,358	5,137	5,358

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	240,148	297,831	297,831	302,278	295,216	299,016
6400 Federal Funds Ltd	513,379	842,041	842,041	847,847	807,707	871,907
All Funds	859,045	1,413,821	1,413,821	1,515,874	1,430,015	1,539,546
4150 Employee Training						
8000 General Fund	288,211	693,412	693,412	1,862,524	1,589,258	1,772,970
4400 Lottery Funds Ltd	10,024	7,459	7,459	7,780	7,459	7,780
3400 Other Funds Ltd	339,086	1,157,623	1,157,623	457,916	456,193	471,682
6400 Federal Funds Ltd	1,173,509	1,271,359	1,271,359	1,250,495	1,252,928	1,357,388
All Funds	1,810,830	3,129,853	3,129,853	3,578,715	3,305,838	3,609,820
4175 Office Expenses						
8000 General Fund	2,260,132	6,338,972	6,338,972	9,920,810	3,268,840	8,609,274
4400 Lottery Funds Ltd	3,731	8,324	8,324	8,682	8,324	8,682
3400 Other Funds Ltd	2,074,366	3,553,733	3,553,733	3,062,595	2,804,880	3,108,876
6400 Federal Funds Ltd	2,858,416	5,538,696	5,538,696	5,767,729	5,696,017	5,694,020
All Funds	7,196,645	15,439,725	15,439,725	18,759,816	11,778,061	17,420,852
4200 Telecommunications						
8000 General Fund	288,479	963,652	963,652	2,265,711	1,673,571	2,092,326
4400 Lottery Funds Ltd	4,170	3,932	3,932	4,101	3,932	4,101
3400 Other Funds Ltd	192,701	1,261,645	1,261,645	1,136,866	1,146,591	1,177,714
6400 Federal Funds Ltd	477,441	1,293,049	1,293,049	1,330,981	1,354,411	1,473,004
All Funds	962,791	3,522,278	3,522,278	4,737,659	4,178,505	4,747,145
4225 State Gov. Service Charges						
8000 General Fund	19,066	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	-	-	-	99,901	-
6400 Federal Funds Ltd	73,845	-	-	-	-	-
All Funds	92,911	-	-	-	99,901	-
4250 Data Processing						
8000 General Fund	572,052	3,152,375	3,152,375	4,441,551	5,941,428	6,532,828
4400 Lottery Funds Ltd	6,030	9,496	9,496	9,904	9,496	9,904
3400 Other Funds Ltd	240,184	2,387,538	2,387,538	1,436,479	1,463,165	1,461,935
6400 Federal Funds Ltd	1,193,521	2,348,839	2,348,839	2,364,188	2,551,784	2,670,078
All Funds	2,011,787	7,898,248	7,898,248	8,252,122	9,965,873	10,674,745
4275 Publicity and Publications						
8000 General Fund	1,009,861	1,069,032	1,069,032	1,445,992	840,450	1,533,120
4400 Lottery Funds Ltd	16,899	57,835	57,835	60,322	57,835	60,322
3400 Other Funds Ltd	898,489	3,560,842	3,560,842	8,241,120	7,906,986	6,411,909
6400 Federal Funds Ltd	1,307,063	1,334,996	1,334,996	1,365,376	1,249,064	1,252,189
All Funds	3,232,312	6,022,705	6,022,705	11,112,810	10,054,335	9,257,540
4300 Professional Services						
8000 General Fund	29,067,858	40,704,222	40,704,222	53,326,612	44,418,157	63,420,767
4400 Lottery Funds Ltd	1,794,303	1,866,658	1,866,658	1,973,058	1,973,058	1,973,058
3010 Other Funds Cap Improve	55,785	-	-	-	-	-
3400 Other Funds Ltd	42,123,202	65,882,823	65,882,823	77,343,091	87,594,802	95,792,427
6400 Federal Funds Ltd	44,411,112	75,580,890	75,580,890	80,009,664	74,284,131	86,377,317
All Funds	117,452,260	184,034,593	184,034,593	212,652,425	208,270,148	247,563,569
4315 IT Professional Services						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	11,400,685	13,222,656	13,222,656	28,211,902	16,864,000	20,673,643
4400 Lottery Funds Ltd	-	10	10	11	11	11
3400 Other Funds Ltd	15,739,471	7,666,703	7,666,703	10,125,966	10,299,041	10,125,966
6400 Federal Funds Ltd	66,220,131	49,338,284	49,338,284	87,901,570	50,133,995	58,516,291
All Funds	93,360,287	70,227,653	70,227,653	126,239,449	77,297,047	89,315,911
4325 Attorney General						
8000 General Fund	2,318,446	2,274,940	2,274,940	3,182,463	2,746,858	3,615,814
4400 Lottery Funds Ltd	7,876	1,462	1,462	1,746	1,643	1,649
3400 Other Funds Ltd	1,419,435	3,284,650	3,284,650	4,148,357	3,892,527	3,983,416
6400 Federal Funds Ltd	937,266	1,829,526	1,829,526	2,390,419	2,109,579	2,178,910
All Funds	4,683,023	7,390,578	7,390,578	9,722,985	8,750,607	9,779,789
4350 Dispute Resolution Services						
3400 Other Funds Ltd	-	10,123	10,123	10,558	10,123	10,558
4375 Employee Recruitment and Develop						
8000 General Fund	18,612	364,921	364,921	654,610	629,134	654,610
4400 Lottery Funds Ltd	64	-	-	-	-	-
3400 Other Funds Ltd	25,957	276,767	276,767	396,356	18,863	18,038
6400 Federal Funds Ltd	33,583	17,040	17,040	16,563	15,881	16,563
All Funds	78,216	658,728	658,728	1,067,529	663,878	689,211
4400 Dues and Subscriptions						
8000 General Fund	247,728	323,715	323,715	348,650	330,524	348,650
4400 Lottery Funds Ltd	9,512	7,882	7,882	8,221	7,881	8,221
3400 Other Funds Ltd	148,391	114,245	114,245	131,304	131,418	125,414

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	359,875	399,927	399,927	402,852	364,573	402,852
All Funds	765,506	845,769	845,769	891,027	834,396	885,137
4425 Facilities Rental and Taxes						
8000 General Fund	128,651	265,856	265,856	1,993,254	1,120,638	1,358,043
4400 Lottery Funds Ltd	18	4	4	4	4	4
3400 Other Funds Ltd	9,249	113,711	113,711	42,281	146,154	167,201
6400 Federal Funds Ltd	538,206	1,353,477	1,353,477	1,363,988	1,368,988	1,373,988
All Funds	676,124	1,733,048	1,733,048	3,399,527	2,635,784	2,899,236
4450 Fuels and Utilities						
8000 General Fund	38,193	1,973,071	1,973,071	3,357,659	2,648,742	3,482,293
3400 Other Funds Ltd	165,252	1,753,277	1,753,277	1,090,831	1,083,313	1,090,831
6400 Federal Funds Ltd	41,618	3,506	3,506	3,282	3,147	3,282
All Funds	245,063	3,729,854	3,729,854	4,451,772	3,735,202	4,576,406
4475 Facilities Maintenance						
8000 General Fund	97,122	2,553,076	2,553,076	4,263,358	3,347,883	4,468,154
4400 Lottery Funds Ltd	5	-	-	-	-	-
3010 Other Funds Cap Improve	128,334	-	-	-	-	-
3400 Other Funds Ltd	75,477	1,802,818	1,802,818	1,052,434	1,050,842	1,052,434
6400 Federal Funds Ltd	70,769	937,959	937,959	907,762	957,542	967,161
All Funds	371,707	5,293,853	5,293,853	6,223,554	5,356,267	6,487,749
4500 Food and Kitchen Supplies						
8000 General Fund	1,760	4,078,054	4,078,054	8,023,207	6,427,859	8,597,203
3400 Other Funds Ltd	9,609	28,043,406	28,043,406	27,023,631	26,066,078	25,377,186

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	432	25,886,206	25,886,206	27,588,761	33,329,448	34,630,804
All Funds	11,801	58,007,666	58,007,666	62,635,599	65,823,385	68,605,193
4525 Medical Services and Supplies						
8000 General Fund	3,078,608	17,335,123	17,335,123	81,722,563	29,203,789	17,936,553
3400 Other Funds Ltd	37,631,696	60,174,644	60,174,644	52,871,965	51,181,734	52,086,262
6400 Federal Funds Ltd	4,260,121	10,333,210	10,333,210	8,730,294	14,885,156	15,156,449
All Funds	44,970,425	87,842,977	87,842,977	143,324,822	95,270,679	85,179,264
4550 Other Care of Residents and Patients						
8000 General Fund	19,557	689,412	689,412	1,810,119	1,734,048	1,808,785
3400 Other Funds Ltd	1,253	674,091	674,091	3,248	3,114	4,582
6400 Federal Funds Ltd	75,301	695,579	695,579	88,473	79,937	88,473
All Funds	96,111	2,059,082	2,059,082	1,901,840	1,817,099	1,901,840
4575 Agency Program Related S and S						
8000 General Fund	1,752,291	2,358,481	2,358,481	3,012,065	2,667,812	2,935,737
4400 Lottery Funds Ltd	481	5,100	5,100	5,319	5,100	5,319
3400 Other Funds Ltd	1,984,806,497	2,075,787,698	2,075,787,698	2,263,724,558	2,263,382,728	2,263,679,301
6200 Federal Funds Non-Ltd	142,528	800,000	800,000	800,000	800,000	800,000
6400 Federal Funds Ltd	1,520,794	8,058,606	8,058,606	8,322,749	7,971,292	8,333,368
All Funds	1,988,222,591	2,087,009,885	2,087,009,885	2,275,864,691	2,274,826,932	2,275,753,725
4600 Intra-agency Charges						
8000 General Fund	(638)	775,129	775,129	2,415,423	769,550	1,769,292
3400 Other Funds Ltd	22,500	95,174	95,174	833,292	830,272	1,349,843
6400 Federal Funds Ltd	6,566	1,132,787	1,132,787	1,207,194	1,146,255	1,378,094

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	28,428	2,003,090	2,003,090	4,455,909	2,746,077	4,497,229
4650 Other Services and Supplies						
8000 General Fund	951,136	2,915,745	2,915,745	5,358,267	2,880,469	3,351,391
4400 Lottery Funds Ltd	583	37,012	37,012	38,603	37,012	38,603
3400 Other Funds Ltd	105,692,186	2,434,779	2,434,779	2,325,287	3,257,869	2,522,566
6400 Federal Funds Ltd	1,147,915	1,716,849	1,716,849	1,557,997	2,444,486	3,297,318
All Funds	107,791,820	7,104,385	7,104,385	9,280,154	8,619,836	9,209,878
4700 Expendable Prop 250 - 5000						
8000 General Fund	97,075	366,253	366,253	2,271,829	819,303	1,071,610
4400 Lottery Funds Ltd	305	1,514	1,514	1,579	1,514	1,579
3010 Other Funds Cap Improve	26,079	-	-	-	-	-
3400 Other Funds Ltd	47,852	343,166	343,166	315,089	316,460	369,123
6400 Federal Funds Ltd	171,562	934,514	934,514	752,998	719,093	778,764
All Funds	342,873	1,645,447	1,645,447	3,341,495	1,856,370	2,221,076
4715 IT Expendable Property						
8000 General Fund	341,487	2,217,916	2,217,916	2,862,242	2,331,485	2,727,597
4400 Lottery Funds Ltd	1,519	2,496	2,496	2,603	2,496	2,603
3400 Other Funds Ltd	236,172	387,097	387,097	8,782,447	8,776,385	8,679,159
6400 Federal Funds Ltd	492,526	3,265,037	3,265,037	3,382,019	3,077,863	3,226,193
All Funds	1,071,704	5,872,546	5,872,546	15,029,311	14,188,229	14,635,552
SERVICES & SUPPLIES						
8000 General Fund	54,978,814	106,079,123	106,079,123	225,883,719	134,503,571	162,017,894
4400 Lottery Funds Ltd	1,895,574	2,052,141	2,052,141	2,166,737	2,158,722	2,166,640

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3010 Other Funds Cap Improve	210,198	-	-	-	-	-
3400 Other Funds Ltd	2,192,958,434	2,262,517,154	2,262,517,154	2,466,125,138	2,473,441,963	2,480,635,520
6200 Federal Funds Non-Ltd	142,528	800,000	800,000	800,000	800,000	800,000
6400 Federal Funds Ltd	129,388,697	196,683,997	196,683,997	240,327,113	208,532,344	233,018,713
TOTAL SERVICES & SUPPLIES	**$2,379,574,245**	**$2,568,132,415**	**$2,568,132,415**	**$2,935,302,707**	**$2,819,436,600**	**$2,878,638,767**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	13,466	-	-	-	-	-
6400 Federal Funds Ltd	38,563	-	-	-	-	-
All Funds	52,029	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	193,012	-	-	1,543,000	-	-
3400 Other Funds Ltd	-	198,405	198,405	206,936	206,936	206,936
6400 Federal Funds Ltd	189,000	487,860	487,860	508,838	508,838	508,838
All Funds	382,012	686,265	686,265	2,258,774	715,774	715,774
5250 Household and Institutional Equip.						
8000 General Fund	-	325,227	325,227	340,499	340,499	340,499
3400 Other Funds Ltd	-	823	823	-	-	840,469
6400 Federal Funds Ltd	-	411	411	-	-	-
All Funds	-	326,461	326,461	340,499	340,499	1,180,968
5350 Industrial and Heavy Equipment						
8000 General Fund	-	86,843	86,843	91,021	91,021	91,021
3400 Other Funds Ltd	-	288	288	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	-	138	138	-	-	-
All Funds	-	87,269	87,269	91,021	91,021	91,021
5550 Data Processing Software						
8000 General Fund	-	-	-	82,016	-	-
6400 Federal Funds Ltd	-	-	-	123,024	-	-
All Funds	-	-	-	205,040	-	-
5650 Land Improvements						
8000 General Fund	-	49,287	49,287	51,659	51,659	51,659
3010 Other Funds Cap Improve	-	292,082	292,082	304,642	304,642	304,642
3400 Other Funds Ltd	-	164	164	-	-	-
6400 Federal Funds Ltd	-	79	79	-	-	-
All Funds	-	341,612	341,612	356,301	356,301	356,301
5700 Building Structures						
8000 General Fund	-	7,816,664	7,816,664	15,767,131	15,767,131	8,154,217
3010 Other Funds Cap Improve	133,615	460,988	460,988	480,810	480,810	480,810
3400 Other Funds Ltd	-	1,500,352	1,500,352	1,564,500	1,564,500	3,007,831
6400 Federal Funds Ltd	-	1,026	1,026	-	-	-
All Funds	133,615	9,779,030	9,779,030	17,812,441	17,812,441	11,642,858
5900 Other Capital Outlay						
8000 General Fund	-	-	-	750,000	-	-
3010 Other Funds Cap Improve	9,745	-	-	-	-	-
6400 Federal Funds Ltd	353,028	-	-	-	60,000	60,000
All Funds	362,773	-	-	750,000	60,000	60,000

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
CAPITAL OUTLAY						
8000 General Fund	193,012	8,278,021	8,278,021	18,625,326	16,250,310	8,637,396
3010 Other Funds Cap Improve	143,360	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	13,466	1,700,032	1,700,032	1,771,436	1,771,436	4,055,236
6400 Federal Funds Ltd	580,591	489,514	489,514	631,862	568,838	568,838
TOTAL CAPITAL OUTLAY	**$930,429**	**$11,220,637**	**$11,220,637**	**$21,814,076**	**$19,376,036**	**$14,046,922**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	689,726	689,726	163,771	163,771	163,771
3400 Other Funds Ltd	-	13,340	13,340	-	-	-
All Funds	-	703,066	703,066	163,771	163,771	163,771
6020 Dist to Counties						
8000 General Fund	199,000,144	257,211,900	262,211,900	311,515,075	262,345,774	306,415,996
4400 Lottery Funds Ltd	7,714,831	8,527,437	8,527,437	8,988,030	8,988,030	8,988,030
3200 Other Funds Non-Ltd	-	9,759,665	9,759,665	9,759,665	9,759,665	9,759,665
3400 Other Funds Ltd	118,026,812	95,497,466	95,497,466	116,864,323	123,368,864	125,366,233
6400 Federal Funds Ltd	100,498,585	109,549,846	129,549,846	116,948,805	127,069,911	165,728,913
All Funds	425,240,372	480,546,314	505,546,314	564,075,898	531,532,244	616,258,837
6025 Dist to Other Gov Unit						
8000 General Fund	16,407,918	10,952,475	10,952,475	16,741,282	16,155,487	15,022,978
4400 Lottery Funds Ltd	-	183,245	183,245	198,443	198,443	198,443
3400 Other Funds Ltd	4,022,144	769,163	769,163	22,779,118	893,171	893,171
6400 Federal Funds Ltd	5,384,814	5,778,391	5,778,391	39,912,528	6,083,516	16,882,749

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	25,814,876	17,683,274	17,683,274	79,631,371	23,330,617	32,997,341
6030 Dist to Non-Gov Units						
8000 General Fund	659,628	1,796,706	1,796,706	16,872,923	16,811,060	20,160,036
3400 Other Funds Ltd	3,647,342	23,089,610	23,089,610	25,355,155	25,355,155	34,355,713
6400 Federal Funds Ltd	8,471,861	9,762,909	9,762,909	10,189,141	10,372,202	25,568,434
All Funds	12,778,831	34,649,225	34,649,225	52,417,219	52,538,417	80,084,183
6035 Dist to Individuals						
8000 General Fund	886,679,261	1,497,109,281	1,497,109,281	2,087,445,169	1,667,214,293	2,195,342,030
4400 Lottery Funds Ltd	10,000	4,062,191	4,062,191	2,588,308	2,821,395	5,309,851
3200 Other Funds Non-Ltd	28,363,870	30,240,335	30,240,335	30,240,335	30,240,335	30,240,335
3400 Other Funds Ltd	2,564,887,648	3,160,021,468	3,160,021,468	3,338,058,824	3,951,064,295	4,303,551,938
6200 Federal Funds Non-Ltd	70,758,446	101,929,051	101,929,051	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	10,669,132,851	12,019,306,895	12,019,306,895	13,186,838,294	14,315,799,720	16,188,228,986
All Funds	14,219,832,076	16,812,669,221	16,812,669,221	18,747,099,981	20,069,069,089	22,824,602,191
6040 Dist to Local School Districts						
3400 Other Funds Ltd	15,277,844	-	-	-	-	-
6400 Federal Funds Ltd	15,277,844	-	-	-	-	-
All Funds	30,555,688	-	-	-	-	-
6048 Spc Pmt to Public Universities						
8000 General Fund	11,506,252	-	-	-	-	-
3400 Other Funds Ltd	70,088,340	-	-	-	-	-
6400 Federal Funds Ltd	153,316,782	-	-	-	-	-
All Funds	234,911,374	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6055 Dist to Contract Svc Providers						
8000 General Fund	-	3,670,634	3,670,634	53,700,077	43,253,441	25,067,983
3400 Other Funds Ltd	-	649,870	649,870	677,814	677,814	3,463,556
6400 Federal Funds Ltd	2,119	1,186,093	1,186,093	167,620,343	107,620,343	1,237,095
All Funds	2,119	5,506,597	5,506,597	221,998,234	151,551,598	29,768,634
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	484,469,623	-	-	1,516,499	1,516,499	10,000,000
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	36,775,105	-	-	-	-	-
All Funds	521,970,229	753,070	753,070	2,301,951	2,301,951	10,785,452
6085 Other Special Payments						
8000 General Fund	145,433,354	37,851,928	37,851,928	42,082,681	42,460,443	31,038,298
4400 Lottery Funds Ltd	1,636,772	733,206	733,206	53,003	1,149,807	53,003
3400 Other Funds Ltd	1,717,003,980	1,770,332,822	1,770,332,822	1,903,163,559	1,903,163,559	1,923,417,273
6400 Federal Funds Ltd	316,972,040	91,379,054	91,379,054	36,488,760	31,166,064	36,043,793
All Funds	2,181,046,146	1,900,297,010	1,900,297,010	1,981,788,003	1,977,939,873	1,990,552,367
6100 Spc Pmt to Human Svcs, Dept of						
8000 General Fund	2,365,000	-	-	-	-	-
6248 Spc Pmt to Military Dept, Or						
6400 Federal Funds Ltd	30,100	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
8000 General Fund	400,000	-	-	-	-	-
6291 Spc Pmt to Corrections, Dept of						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	34,494	-	-	-	-	-
6400 Federal Funds Ltd	362,920	-	-	-	-	-
All Funds	397,414	-	-	-	-	-
6340 Spc Pmt to Environmental Quality						
6400 Federal Funds Ltd	-	395,797	395,797	395,767	395,767	395,767
6440 Spc Pmt to Consumer/Bus Svcs						
8000 General Fund	800,000	-	-	-	-	-
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	18,280,160	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
8000 General Fund	-	50,786	50,786	52,970	52,970	52,970
3400 Other Funds Ltd	1,194,486	1,372,589	1,372,589	1,431,610	1,431,610	1,431,610
6400 Federal Funds Ltd	1,412,836	1,423,375	1,423,375	1,484,580	1,484,580	1,484,580
All Funds	2,607,322	2,846,750	2,846,750	2,969,160	2,969,160	2,969,160
6603 Spc Pmt to Agriculture, Dept of						
8000 General Fund	46,599	-	-	-	-	-
6400 Federal Funds Ltd	98,605	23,717	23,717	24,737	24,737	24,737
All Funds	145,204	23,717	23,717	24,737	24,737	24,737
6914 Spc Pmt to Housing and Com Svcs						
8000 General Fund	75,000	2,932,331	2,932,331	9,429,657	7,029,657	-
SPECIAL PAYMENTS						
8000 General Fund	1,766,157,433	1,812,265,767	1,817,265,767	2,539,520,104	2,057,003,395	2,603,264,062
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	9,361,603	13,506,079	13,506,079	11,827,784	13,157,675	14,549,327
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	4,530,923,701	5,051,746,328	5,051,746,328	5,408,330,403	6,005,954,468	6,392,479,494
6200 Federal Funds Non-Ltd	70,758,446	101,929,051	101,929,051	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	11,270,961,357	12,238,806,077	12,258,806,077	13,559,902,955	14,600,016,840	16,435,595,054
TOTAL SPECIAL PAYMENTS	**$17,677,251,911**	**$19,259,006,372**	**$19,284,006,372**	**$21,662,295,749**	**$22,818,846,881**	**$25,588,602,440**
EXPENDITURES						
8000 General Fund	1,892,204,537	2,469,155,673	2,474,155,673	3,486,774,764	2,863,426,108	3,184,806,265
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
4400 Lottery Funds Ltd	12,232,719	16,844,821	16,844,821	15,401,083	16,562,209	18,122,529
3010 Other Funds Cap Improve	353,558	753,070	753,070	785,452	785,452	785,452
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	6,794,017,958	7,434,182,560	7,434,182,560	8,002,743,734	8,609,431,965	9,308,777,451
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	11,535,393,322	12,606,489,813	12,626,489,813	13,984,319,140	15,002,135,623	16,875,893,712
TOTAL EXPENDITURES	**$20,334,192,439**	**$22,670,908,058**	**$22,695,908,058**	**$25,633,538,676**	**$26,635,855,860**	**$29,531,899,912**
REVERSIONS						
9900 Reversions						
8000 General Fund	(41,996,611)	-	-	-	-	-
ENDING BALANCE						
4400 Lottery Funds Ltd	605,066	-	-	-	-	-
3400 Other Funds Ltd	346,959,129	330,896,480	330,896,480	328,653,692	331,844,179	325,477,189
TOTAL ENDING BALANCE	**$347,564,195**	**$330,896,480**	**$330,896,480**	**$328,653,692**	**$331,844,179**	**$325,477,189**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	3,543	3,586	3,586	3,994	3,756	3,963
8180 Position Reconciliation	-	5	5	-	(68)	5
TOTAL AUTHORIZED POSITIONS	**3,543**	**3,591**	**3,591**	**3,994**	**3,688**	**3,968**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	3,488.91	3,549.43	3,549.43	3,947.07	3,696.20	3,921.28
8280 FTE Reconciliation	-	5.17	5.17	-	(52.42)	7.85
TOTAL AUTHORIZED FTE	**3,488.91**	**3,554.60**	**3,554.60**	**3,947.07**	**3,643.78**	**3,929.13**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	605,068	-	-	-	-	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	-	101,074,000	48,468,180
BEGINNING BALANCE						
4400 Lottery Funds Ltd	605,068	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	101,074,000	48,468,180
TOTAL BEGINNING BALANCE	**$605,068**	**-**	**-**	**-**	**$101,074,000**	**$48,468,180**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,315,305,253	1,828,675,054	1,828,675,054	2,512,571,677	2,022,519,405	2,602,694,351
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	1,498,520,557	1,547,404,627	1,547,404,627	1,639,433,324	1,271,406,098	1,294,406,098
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	144,244	-	-	572,827	575,631	575,631
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	30	-	-	-	-	-
LICENSES AND FEES						
3400 Other Funds Ltd	144,274	-	-	572,827	575,631	575,631

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
TOTAL LICENSES AND FEES	**$144,274**	**-**	**-**	**$572,827**	**$575,631**	**$575,631**
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	246,247	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	26,289	-	-	-	-	-
3400 Other Funds Ltd	6,590,757	15,360	15,360	15,360	15,360	15,360
All Funds	6,617,046	15,360	15,360	15,360	15,360	15,360
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	703,461,147	1,165,078,047	1,165,078,047	1,129,346,076	1,544,125,536	1,406,053,365
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	11,202,987,619	12,176,978,066	12,176,978,066	13,592,041,388	14,586,776,528	16,406,290,748
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	-	12,915,399	12,915,399	12,915,399	12,915,399	12,915,399
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	-	1,500,000	1,500,000	750,000	750,000	750,000
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	12,498,909	16,819,909	16,819,909	15,375,100	16,537,297	18,096,546
3400 Other Funds Ltd	168,685,900	98,383,900	98,383,900	100,322,500	100,322,500	178,169,000

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	181,184,809	115,203,809	115,203,809	115,697,600	116,859,797	196,265,546
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	424,815,709	417,737,084	417,737,084	407,662,084	826,889,433	916,677,984
1415 Tsfr From Or Youth Authority						
3400 Other Funds Ltd	15,000	249,767	249,767	260,507	260,507	260,507
1440 Tsfr From Consumer/Bus Svcs						
3400 Other Funds Ltd	145,164,265	-	-	153,271,458	183,271,458	485,364,304
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	50,000	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	1,077,594	1,273,413	1,273,413	1,328,170	1,328,170	1,328,170
1845 Tsfr From OLCC						
3400 Other Funds Ltd	17,699,222	19,658,114	19,658,114	20,550,363	20,550,363	20,296,910
1914 Tsfr From Housing and Com Svcs						
3400 Other Funds Ltd	2,400,000	-	-	-	-	-
TRANSFERS IN						
4400 Lottery Funds Ltd	12,498,909	16,819,909	16,819,909	15,375,100	16,537,297	18,096,546
3400 Other Funds Ltd	759,907,690	551,717,677	551,717,677	697,060,481	1,146,287,830	1,615,762,274
TOTAL TRANSFERS IN	**$772,406,599**	**$568,537,586**	**$568,537,586**	**$712,435,581**	**$1,162,825,127**	**$1,633,858,820**
REVENUE CATEGORIES						
8000 General Fund	1,315,305,253	1,828,675,054	1,828,675,054	2,512,571,677	2,022,519,405	2,602,694,351
4400 Lottery Funds Ltd	12,525,198	16,819,909	16,819,909	15,375,100	16,537,297	18,096,546
3400 Other Funds Ltd	2,968,870,672	3,264,215,711	3,264,215,711	3,466,428,068	3,962,410,455	4,316,812,728

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
6400 Federal Funds Ltd	11,202,987,619	12,176,978,066	12,176,978,066	13,592,041,388	14,586,776,528	16,406,290,748
TOTAL REVENUE CATEGORIES	**$15,499,688,742**	**$17,286,688,740**	**$17,286,688,740**	**$19,586,416,233**	**$20,588,243,685**	**$23,343,894,373**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	(309,964)	-	-	-	-	-
3400 Other Funds Ltd	(17,684,646)	-	-	-	-	-
All Funds	(17,994,610)	-	-	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(17,526,119)	-	-	-	-	-
2440 Tsfr To Consumer/Bus Svcs						
3400 Other Funds Ltd	(57,447,867)	-	-	-	-	-
TRANSFERS OUT						
4400 Lottery Funds Ltd	(309,964)	-	-	-	-	-
3400 Other Funds Ltd	(92,658,632)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($92,968,596)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
8000 General Fund	1,315,305,253	1,828,675,054	1,828,675,054	2,512,571,677	2,022,519,405	2,602,694,351
4400 Lottery Funds Ltd	12,820,302	16,819,909	16,819,909	15,375,100	16,537,297	18,096,546
3400 Other Funds Ltd	2,876,212,040	3,264,215,711	3,264,215,711	3,466,428,068	4,063,484,455	4,365,280,908
6400 Federal Funds Ltd	11,202,987,619	12,176,978,066	12,176,978,066	13,592,041,388	14,586,776,528	16,406,290,748
TOTAL AVAILABLE REVENUES	**$15,407,325,214**	**$17,286,688,740**	**$17,286,688,740**	**$19,586,416,233**	**$20,689,317,685**	**$23,392,362,553**
EXPENDITURES						
PERSONAL SERVICES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	24,118,296	26,562,883	26,562,883	33,347,227	32,323,333	36,134,873
4400 Lottery Funds Ltd	626,071	839,739	839,739	895,114	819,514	895,114
3400 Other Funds Ltd	831,171	1,426,986	1,426,986	1,930,292	2,101,229	3,319,300
6400 Federal Funds Ltd	27,809,551	20,869,115	20,869,115	26,522,955	25,566,670	27,254,875
All Funds	53,385,089	49,698,723	49,698,723	62,695,588	60,810,746	67,604,162
3160 Temporary Appointments						
8000 General Fund	129,936	108,796	108,796	113,474	113,474	167,392
4400 Lottery Funds Ltd	873	3,994	3,994	4,166	4,166	4,166
3400 Other Funds Ltd	2,071	2,111	2,111	2,202	2,202	2,202
6400 Federal Funds Ltd	163,483	376,782	376,782	392,984	392,984	446,902
All Funds	296,363	491,683	491,683	512,826	512,826	620,662
3170 Overtime Payments						
8000 General Fund	94,273	64,753	64,753	67,537	67,537	67,537
4400 Lottery Funds Ltd	668	-	-	-	-	-
3400 Other Funds Ltd	2,138	-	-	-	-	-
6400 Federal Funds Ltd	170,723	161,335	161,335	168,272	168,272	168,272
All Funds	267,802	226,088	226,088	235,809	235,809	235,809
3180 Shift Differential						
8000 General Fund	1,119	823	823	858	858	858
3400 Other Funds Ltd	-	69	69	72	72	72
6400 Federal Funds Ltd	2,564	5,356	5,356	5,586	5,586	5,586

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
All Funds	3,683	6,248	6,248	6,516	6,516	6,516
3190 All Other Differential						
8000 General Fund	384,521	663,645	663,645	484,408	484,408	160,174
4400 Lottery Funds Ltd	2,272	-	-	-	-	-
3400 Other Funds Ltd	6,259	57,980	57,980	140,473	140,473	170,695
6400 Federal Funds Ltd	542,828	3,172,856	3,172,856	2,704,082	2,830,193	2,617,489
All Funds	935,880	3,894,481	3,894,481	3,328,963	3,455,074	2,948,358
SALARIES & WAGES						
8000 General Fund	24,728,145	27,400,900	27,400,900	34,013,504	32,989,610	36,530,834
4400 Lottery Funds Ltd	629,884	843,733	843,733	899,280	823,680	899,280
3400 Other Funds Ltd	841,639	1,487,146	1,487,146	2,073,039	2,243,976	3,492,269
6400 Federal Funds Ltd	28,689,149	24,585,444	24,585,444	29,793,879	28,963,705	30,493,124
TOTAL SALARIES & WAGES	**$54,888,817**	**$54,317,223**	**$54,317,223**	**$66,779,702**	**$65,020,971**	**$71,415,507**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	9,281	10,586	10,586	11,250	11,085	12,597
4400 Lottery Funds Ltd	180	366	366	345	287	345
3400 Other Funds Ltd	288	570	570	628	704	1,249
6400 Federal Funds Ltd	11,833	8,651	8,651	9,230	9,232	9,959
All Funds	21,582	20,173	20,173	21,453	21,308	24,150
3220 Public Employees' Retire Cont						
8000 General Fund	3,514,889	4,631,407	4,631,407	5,807,112	5,631,712	6,229,092
4400 Lottery Funds Ltd	116,121	142,503	142,503	153,333	140,383	153,333

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	110,448	252,023	252,023	354,746	384,028	597,861
6400 Federal Funds Ltd	3,982,112	4,108,266	4,108,266	5,036,413	4,894,206	5,146,967
All Funds	7,723,570	9,134,199	9,134,199	11,351,604	11,050,329	12,127,253
3221 Pension Obligation Bond						
8000 General Fund	1,466,994	1,302,960	1,302,960	1,805,170	1,805,170	1,805,170
4400 Lottery Funds Ltd	35,991	47,327	47,327	73,620	73,620	73,620
3400 Other Funds Ltd	44,781	70,759	70,759	75,281	75,281	75,281
6400 Federal Funds Ltd	1,707,567	1,214,027	1,214,027	1,543,971	1,543,971	1,543,971
All Funds	3,255,333	2,635,073	2,635,073	3,498,042	3,498,042	3,498,042
3230 Social Security Taxes						
8000 General Fund	1,861,278	2,087,574	2,087,574	2,581,861	2,503,897	2,774,801
4400 Lottery Funds Ltd	46,597	64,543	64,543	68,794	63,011	68,794
3400 Other Funds Ltd	62,699	113,227	113,227	157,089	170,169	265,661
6400 Federal Funds Ltd	2,160,034	1,874,458	1,874,458	2,268,202	2,205,793	2,322,798
All Funds	4,130,608	4,139,802	4,139,802	5,075,946	4,942,870	5,432,054
3240 Unemployment Assessments						
8000 General Fund	(36)	-	-	-	-	-
6400 Federal Funds Ltd	36	-	-	-	-	-
All Funds	-	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	8,695	10,100	10,100	8,923	8,801	10,000
4400 Lottery Funds Ltd	188	348	348	274	228	274
3400 Other Funds Ltd	273	542	542	499	559	992

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
6400 Federal Funds Ltd	10,847	8,198	8,198	7,321	7,325	7,902
All Funds	20,003	19,188	19,188	17,017	16,913	19,168
3270 Flexible Benefits						
8000 General Fund	6,012,182	6,146,275	6,146,275	7,396,683	7,286,422	8,281,984
4400 Lottery Funds Ltd	132,307	211,104	211,104	227,799	189,567	227,799
3400 Other Funds Ltd	198,543	326,858	326,858	412,649	461,836	821,694
6400 Federal Funds Ltd	7,714,586	4,952,871	4,952,871	6,067,294	6,064,652	6,544,370
All Funds	14,057,618	11,637,108	11,637,108	14,104,425	14,002,477	15,875,847
3280 Other OPE						
8000 General Fund	3,670	-	-	-	-	-
4400 Lottery Funds Ltd	116	-	-	-	-	-
3400 Other Funds Ltd	153	-	-	-	-	-
6400 Federal Funds Ltd	2,636	-	-	-	-	-
All Funds	6,575	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	12,876,953	14,188,902	14,188,902	17,610,999	17,247,087	19,113,644
4400 Lottery Funds Ltd	331,500	466,191	466,191	524,165	467,096	524,165
3400 Other Funds Ltd	417,185	763,979	763,979	1,000,892	1,092,577	1,762,738
6400 Federal Funds Ltd	15,589,651	12,166,471	12,166,471	14,932,431	14,725,179	15,575,967
TOTAL OTHER PAYROLL EXPENSES	**$29,215,289**	**$27,585,543**	**$27,585,543**	**$34,068,487**	**$33,531,939**	**$36,976,514**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(833,989)	(833,989)	(500,083)	(1,559,092)	(500,083)

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
4400 Lottery Funds Ltd	-	(18,453)	(18,453)	(16,883)	(44,964)	(16,883)
3400 Other Funds Ltd	-	(25,222)	(25,222)	(26,504)	(87,446)	(26,504)
6400 Federal Funds Ltd	-	(405,774)	(405,774)	(399,726)	(1,343,648)	(399,726)
All Funds	-	(1,283,438)	(1,283,438)	(943,196)	(3,035,150)	(943,196)
3465 Reconciliation Adjustment						
8000 General Fund	-	(60,616)	(60,616)	-	(448,180)	958,958
4400 Lottery Funds Ltd	-	(4,870)	(4,870)	-	-	-
3400 Other Funds Ltd	-	(6,447)	(6,447)	-	(21,366)	620,158
6400 Federal Funds Ltd	-	(41,846)	(41,846)	-	(419,973)	230,945
All Funds	-	(113,779)	(113,779)	-	(889,519)	1,810,061
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(894,605)	(894,605)	(500,083)	(2,007,272)	458,875
4400 Lottery Funds Ltd	-	(23,323)	(23,323)	(16,883)	(44,964)	(16,883)
3400 Other Funds Ltd	-	(31,669)	(31,669)	(26,504)	(108,812)	593,654
6400 Federal Funds Ltd	-	(447,620)	(447,620)	(399,726)	(1,763,621)	(168,781)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,397,217)**	**($1,397,217)**	**($943,196)**	**($3,924,669)**	**$866,865**
PERSONAL SERVICES						
8000 General Fund	37,605,098	40,695,197	40,695,197	51,124,420	48,229,425	56,103,353
4400 Lottery Funds Ltd	961,384	1,286,601	1,286,601	1,406,562	1,245,812	1,406,562
3400 Other Funds Ltd	1,258,824	2,219,456	2,219,456	3,047,427	3,227,741	5,848,661
6400 Federal Funds Ltd	44,278,800	36,304,295	36,304,295	44,326,584	41,925,263	45,900,310
TOTAL PERSONAL SERVICES	**$84,104,106**	**$80,505,549**	**$80,505,549**	**$99,904,993**	**$94,628,241**	**$109,258,886**
SERVICES & SUPPLIES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4100 Instate Travel						
8000 General Fund	430,383	470,021	470,021	562,659	534,371	621,314
4400 Lottery Funds Ltd	32,488	37,820	37,820	39,446	37,820	39,446
3400 Other Funds Ltd	14,566	108,115	108,115	123,204	119,178	150,762
6400 Federal Funds Ltd	338,177	754,812	754,812	859,844	811,424	886,800
All Funds	815,614	1,370,768	1,370,768	1,585,153	1,502,793	1,698,322
4125 Out of State Travel						
8000 General Fund	26,506	43,692	43,692	45,571	43,692	45,571
4400 Lottery Funds Ltd	7,085	5,137	5,137	5,358	5,137	5,358
3400 Other Funds Ltd	8,039	56,141	56,141	58,555	56,141	58,555
6400 Federal Funds Ltd	26,614	147,294	147,294	153,628	147,294	153,628
All Funds	68,244	252,264	252,264	263,112	252,264	263,112
4150 Employee Training						
8000 General Fund	63,383	164,918	164,918	190,818	181,956	208,483
4400 Lottery Funds Ltd	9,957	7,459	7,459	7,780	7,459	7,780
3400 Other Funds Ltd	10,500	65,398	65,398	69,706	66,101	77,288
6400 Federal Funds Ltd	56,161	318,315	318,315	349,870	331,058	359,370
All Funds	140,001	556,090	556,090	618,174	586,574	652,921
4175 Office Expenses						
8000 General Fund	2,000,117	4,799,614	4,799,614	5,122,502	459,507	4,402,196
4400 Lottery Funds Ltd	3,575	8,324	8,324	8,682	8,324	8,682
3400 Other Funds Ltd	9,210	550,458	550,458	583,161	551,229	635,599
6400 Federal Funds Ltd	2,232,209	3,710,655	3,710,655	3,987,232	3,749,846	3,641,739

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	4,245,111	9,069,051	9,069,051	9,701,577	4,768,906	8,688,216
4200 Telecommunications						
8000 General Fund	118,608	159,677	159,677	214,691	208,019	256,237
4400 Lottery Funds Ltd	4,066	3,932	3,932	4,101	3,932	4,101
3400 Other Funds Ltd	4,035	147,055	147,055	156,764	148,663	173,914
6400 Federal Funds Ltd	95,476	385,424	385,424	449,354	428,487	470,807
All Funds	222,185	696,088	696,088	824,910	789,101	905,059
4225 State Gov. Service Charges						
8000 General Fund	21,683	-	-	-	-	-
6400 Federal Funds Ltd	71,209	-	-	-	-	-
All Funds	92,892	-	-	-	-	-
4250 Data Processing						
8000 General Fund	342,149	275,165	275,165	277,733	265,901	277,733
4400 Lottery Funds Ltd	6,030	9,496	9,496	9,904	9,496	9,904
3400 Other Funds Ltd	487	22,446	22,446	21,520	20,555	21,520
6400 Federal Funds Ltd	956,613	1,845,040	1,845,040	1,917,697	1,838,360	1,917,697
All Funds	1,305,279	2,152,147	2,152,147	2,226,854	2,134,312	2,226,854
4275 Publicity and Publications						
8000 General Fund	788,250	753,067	753,067	785,449	502,822	639,730
4400 Lottery Funds Ltd	16,899	57,835	57,835	60,322	57,835	60,322
3400 Other Funds Ltd	407	1,799,267	1,799,267	1,876,635	1,793,494	1,859,987
6400 Federal Funds Ltd	831,794	856,171	856,171	892,986	816,924	779,859
All Funds	1,637,350	3,466,340	3,466,340	3,615,392	3,171,075	3,339,898

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4300 Professional Services						
8000 General Fund	17,714,614	22,234,591	22,234,591	25,777,409	21,720,700	37,128,394
4400 Lottery Funds Ltd	1,794,105	1,866,658	1,866,658	1,973,058	1,973,058	1,973,058
3400 Other Funds Ltd	3,362,425	12,178,476	12,178,476	12,959,412	17,707,167	19,301,264
6400 Federal Funds Ltd	13,941,245	27,164,971	27,164,971	33,718,158	25,178,035	27,485,202
All Funds	36,812,389	63,444,696	63,444,696	74,428,037	66,578,960	85,887,918
4315 IT Professional Services						
8000 General Fund	9,164,988	10,755,338	10,755,338	17,559,332	13,626,361	16,264,487
4400 Lottery Funds Ltd	-	10	10	11	11	11
3400 Other Funds Ltd	6,908,910	1,365,020	1,365,020	1,442,826	1,442,826	1,442,826
6400 Federal Funds Ltd	52,812,342	39,006,429	39,006,429	67,686,061	45,011,047	51,269,025
All Funds	68,886,240	51,126,797	51,126,797	86,688,230	60,080,245	68,976,349
4325 Attorney General						
8000 General Fund	1,615,598	1,332,282	1,332,282	1,591,144	1,497,107	1,502,517
4400 Lottery Funds Ltd	5,976	1,462	1,462	1,746	1,643	1,649
3400 Other Funds Ltd	42,507	288,200	288,200	344,197	323,855	325,025
6400 Federal Funds Ltd	513,574	1,615,505	1,615,505	1,929,398	1,815,371	1,821,931
All Funds	2,177,655	3,237,449	3,237,449	3,866,485	3,637,976	3,651,122
4375 Employee Recruitment and Develop						
8000 General Fund	4,261	6,023	6,023	6,282	6,023	6,282
4400 Lottery Funds Ltd	64	-	-	-	-	-
3400 Other Funds Ltd	81	538	538	561	538	561
6400 Federal Funds Ltd	4,560	6,374	6,374	6,648	6,374	6,648

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	8,966	12,935	12,935	13,491	12,935	13,491
4400 Dues and Subscriptions						
8000 General Fund	66,139	118,989	118,989	124,106	118,989	124,106
4400 Lottery Funds Ltd	9,512	7,882	7,882	8,221	7,881	8,221
3400 Other Funds Ltd	10,742	28,170	28,170	29,381	28,170	29,381
6400 Federal Funds Ltd	43,114	238,070	238,070	248,307	238,070	248,307
All Funds	129,507	393,111	393,111	410,015	393,110	410,015
4425 Facilities Rental and Taxes						
8000 General Fund	93,322	230,122	230,122	161,237	11,237	161,237
4400 Lottery Funds Ltd	18	4	4	4	4	4
3400 Other Funds Ltd	12	37,121	37,121	33,881	33,881	33,881
6400 Federal Funds Ltd	237,816	1,343,211	1,343,211	1,353,389	1,353,389	1,353,389
All Funds	331,168	1,610,458	1,610,458	1,548,511	1,398,511	1,548,511
4450 Fuels and Utilities						
8000 General Fund	37,744	60,477	60,477	63,078	60,477	63,078
3400 Other Funds Ltd	7,200	-	-	-	-	-
6400 Federal Funds Ltd	6,517	3,147	3,147	3,282	3,147	3,282
All Funds	51,461	63,624	63,624	66,360	63,624	66,360
4475 Facilities Maintenance						
8000 General Fund	31,752	5,709	5,709	5,954	5,709	5,954
4400 Lottery Funds Ltd	5	-	-	-	-	-
3400 Other Funds Ltd	4	-	-	-	-	-
6400 Federal Funds Ltd	6,693	22,109	22,109	17,264	16,313	17,264

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	38,454	27,818	27,818	23,218	22,022	23,218
4500 Food and Kitchen Supplies						
8000 General Fund	784	-	-	609,682	337,737	836,502
3400 Other Funds Ltd	-	-	-	58,846	97,143	313,527
6400 Federal Funds Ltd	-	-	-	610,468	262,121	462,390
All Funds	784	-	-	1,278,996	697,001	1,612,419
4525 Medical Services and Supplies						
8000 General Fund	272	-	-	341	341	341
6400 Federal Funds Ltd	-	-	-	339	339	339
All Funds	272	-	-	680	680	680
4550 Other Care of Residents and Patients						
8000 General Fund	-	153,567	153,567	32,969	26,366	32,969
6400 Federal Funds Ltd	-	188,096	188,096	77,603	69,515	77,603
All Funds	-	341,663	341,663	110,572	95,881	110,572
4575 Agency Program Related S and S						
8000 General Fund	1,338,240	261,520	261,520	272,765	261,520	272,765
4400 Lottery Funds Ltd	231	5,100	5,100	5,319	5,100	5,319
3400 Other Funds Ltd	251,439	345,099	345,099	349,883	335,044	349,883
6400 Federal Funds Ltd	714,659	482,609	482,609	503,361	482,609	503,361
All Funds	2,304,569	1,094,328	1,094,328	1,131,328	1,084,273	1,131,328
4600 Intra-agency Charges						
8000 General Fund	(638)	332,156	332,156	338,069	323,786	463,896
3400 Other Funds Ltd	-	1,620	1,620	52	-	200,683

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	638	889,622	889,622	924,379	886,125	1,131,074
All Funds	-	1,223,398	1,223,398	1,262,500	1,209,911	1,795,653
4650 Other Services and Supplies						
8000 General Fund	681,381	734,331	734,331	777,652	172,839	788,581
4400 Lottery Funds Ltd	569	12,100	12,100	12,620	12,100	12,620
3400 Other Funds Ltd	105,003,163	23,802	23,802	25,765	24,707	30,534
6400 Federal Funds Ltd	589,756	852,325	852,325	900,212	840,922	906,166
All Funds	106,274,869	1,622,558	1,622,558	1,716,249	1,050,568	1,737,901
4700 Expendable Prop 250 - 5000						
8000 General Fund	37,360	107,802	107,802	91,699	80,312	96,480
4400 Lottery Funds Ltd	259	1,514	1,514	1,579	1,514	1,579
3400 Other Funds Ltd	703	33,493	33,493	27,870	25,100	33,742
6400 Federal Funds Ltd	40,633	424,611	424,611	431,256	404,284	427,097
All Funds	78,955	567,420	567,420	552,404	511,210	558,898
4715 IT Expendable Property						
8000 General Fund	68,103	629,314	629,314	811,439	463,849	652,595
4400 Lottery Funds Ltd	1,410	2,496	2,496	2,603	2,496	2,603
3400 Other Funds Ltd	2,190	39,367	39,367	41,436	39,743	41,436
6400 Federal Funds Ltd	72,328	2,452,778	2,452,778	2,833,675	2,447,568	2,556,925
All Funds	144,031	3,123,955	3,123,955	3,689,153	2,953,656	3,253,559
SERVICES & SUPPLIES						
8000 General Fund	34,644,999	43,628,375	43,628,375	55,422,581	40,909,621	64,851,448
4400 Lottery Funds Ltd	1,892,249	2,027,229	2,027,229	2,140,754	2,133,810	2,140,657

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	115,636,620	17,089,786	17,089,786	18,203,655	22,813,535	25,080,368
6400 Federal Funds Ltd	73,592,128	82,707,568	82,707,568	119,854,411	87,138,622	96,479,903
TOTAL SERVICES & SUPPLIES	**$225,765,996**	**$145,452,958**	**$145,452,958**	**$195,621,401**	**$152,995,588**	**$188,552,376**
CAPITAL OUTLAY						
5200 Technical Equipment						
8000 General Fund	38,685	-	-	-	-	-
5550 Data Processing Software						
8000 General Fund	-	-	-	82,016	-	-
6400 Federal Funds Ltd	-	-	-	123,024	-	-
All Funds	-	-	-	205,040	-	-
5700 Building Structures						
8000 General Fund	-	7,612,914	7,612,914	15,553,183	15,553,183	7,940,269
3400 Other Funds Ltd	-	1,500,000	1,500,000	1,564,500	1,564,500	1,564,500
All Funds	-	9,112,914	9,112,914	17,117,683	17,117,683	9,504,769
CAPITAL OUTLAY						
8000 General Fund	38,685	7,612,914	7,612,914	15,635,199	15,553,183	7,940,269
3400 Other Funds Ltd	-	1,500,000	1,500,000	1,564,500	1,564,500	1,564,500
6400 Federal Funds Ltd	-	-	-	123,024	-	-
TOTAL CAPITAL OUTLAY	**$38,685**	**$9,112,914**	**$9,112,914**	**$17,322,723**	**$17,117,683**	**$9,504,769**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	177,804,457	221,519,079	221,519,079	235,658,424	213,622,623	242,826,823
4400 Lottery Funds Ltd	7,714,831	8,527,437	8,527,437	8,988,030	8,988,030	8,988,030

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	101,520,063	84,266,359	84,266,359	88,732,868	88,732,868	88,732,868
6400 Federal Funds Ltd	39,279,050	29,713,012	29,713,012	30,795,439	27,271,282	63,190,878
All Funds	326,318,401	344,025,887	344,025,887	364,174,761	338,614,803	403,738,599
6025 Dist to Other Gov Unit						
8000 General Fund	13,611,103	7,529,698	7,529,698	8,186,970	7,601,175	8,186,970
4400 Lottery Funds Ltd	-	183,245	183,245	198,443	198,443	198,443
3400 Other Funds Ltd	2,653,694	633,479	633,479	22,637,599	751,652	751,652
6400 Federal Funds Ltd	1,249,756	1,242,147	1,242,147	35,181,225	1,352,213	1,459,779
All Funds	17,514,553	9,588,569	9,588,569	66,204,237	9,903,483	10,596,844
6030 Dist to Non-Gov Units						
8000 General Fund	-	1,087,744	1,087,744	1,138,691	1,076,828	7,360,405
6400 Federal Funds Ltd	368,853	4,332,865	4,332,865	4,525,605	4,148,352	4,525,605
All Funds	368,853	5,420,609	5,420,609	5,664,296	5,225,180	11,886,010
6035 Dist to Individuals						
8000 General Fund	863,585,636	1,481,715,029	1,481,715,029	2,072,588,250	1,651,570,263	2,179,820,535
4400 Lottery Funds Ltd	10,000	4,062,191	4,062,191	2,588,308	2,821,395	5,309,851
3400 Other Funds Ltd	2,548,340,012	3,144,234,457	3,144,234,457	3,321,405,369	3,935,557,509	4,210,811,407
6400 Federal Funds Ltd	10,617,695,467	11,998,445,622	11,998,445,622	13,164,844,635	14,293,806,061	16,166,235,327
All Funds	14,029,631,115	16,628,457,299	16,628,457,299	18,561,426,562	19,883,755,228	22,562,177,120
6040 Dist to Local School Districts						
3400 Other Funds Ltd	15,277,844	-	-	-	-	-
6400 Federal Funds Ltd	15,277,844	-	-	-	-	-
All Funds	30,555,688	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6048 Spc Pmt to Public Universities						
8000 General Fund	11,491,213	-	-	-	-	-
3400 Other Funds Ltd	69,403,766	-	-	-	-	-
6400 Federal Funds Ltd	147,304,178	-	-	-	-	-
All Funds	228,199,157	-	-	-	-	-
6055 Dist to Contract Svc Providers						
8000 General Fund	-	1,868,400	1,868,400	41,820,347	19,595,347	23,188,253
3400 Other Funds Ltd	-	-	-	-	-	2,785,742
6400 Federal Funds Ltd	-	-	-	166,383,248	106,383,248	-
All Funds	-	1,868,400	1,868,400	208,203,595	125,978,595	25,973,995
6085 Other Special Payments						
8000 General Fund	144,060,203	20,035,501	20,035,501	21,514,168	17,278,313	12,363,325
4400 Lottery Funds Ltd	1,636,772	733,206	733,206	53,003	1,149,807	53,003
3400 Other Funds Ltd	20,926,731	7,455,424	7,455,424	8,020,386	8,020,386	28,274,100
6400 Federal Funds Ltd	262,417,137	22,809,182	22,809,182	24,522,637	23,266,907	27,014,366
All Funds	429,040,843	51,033,313	51,033,313	54,110,194	49,715,413	67,704,794
6100 Spc Pmt to Human Svcs, Dept of						
8000 General Fund	1,965,000	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
8000 General Fund	400,000	-	-	-	-	-
6291 Spc Pmt to Corrections, Dept of						
8000 General Fund	34,494	-	-	-	-	-
6400 Federal Funds Ltd	329,920	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	364,414	-	-	-	-	-
6440 Spc Pmt to Consumer/Bus Svcs						
8000 General Fund	800,000	-	-	-	-	-
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	50,000	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
8000 General Fund	-	50,786	50,786	52,970	52,970	52,970
3400 Other Funds Ltd	1,194,486	1,372,589	1,372,589	1,431,610	1,431,610	1,431,610
6400 Federal Funds Ltd	1,194,486	1,423,375	1,423,375	1,484,580	1,484,580	1,484,580
All Funds	2,388,972	2,846,750	2,846,750	2,969,160	2,969,160	2,969,160
6914 Spc Pmt to Housing and Com Svcs						
8000 General Fund	75,000	2,932,331	2,932,331	9,429,657	7,029,657	-
SPECIAL PAYMENTS						
8000 General Fund	1,213,877,106	1,736,738,568	1,736,738,568	2,390,389,477	1,917,827,176	2,473,799,281
4400 Lottery Funds Ltd	9,361,603	13,506,079	13,506,079	11,827,784	13,157,675	14,549,327
3400 Other Funds Ltd	2,759,316,596	3,237,962,308	3,237,962,308	3,442,227,832	4,034,494,025	4,332,787,379
6400 Federal Funds Ltd	11,085,116,691	12,057,966,203	12,057,966,203	13,427,737,369	14,457,712,643	16,263,910,535
TOTAL SPECIAL PAYMENTS	**$15,067,671,996**	**$17,046,173,158**	**$17,046,173,158**	**$19,272,182,462**	**$20,423,191,519**	**$23,085,046,522**
EXPENDITURES						
8000 General Fund	1,286,165,888	1,828,675,054	1,828,675,054	2,512,571,677	2,022,519,405	2,602,694,351
4400 Lottery Funds Ltd	12,215,236	16,819,909	16,819,909	15,375,100	16,537,297	18,096,546
3400 Other Funds Ltd	2,876,212,040	3,258,771,550	3,258,771,550	3,465,043,414	4,062,099,801	4,365,280,908
6400 Federal Funds Ltd	11,202,987,619	12,176,978,066	12,176,978,066	13,592,041,388	14,586,776,528	16,406,290,748

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL EXPENDITURES	**$15,377,580,783**	**$17,281,244,579**	**$17,281,244,579**	**$19,585,031,579**	**$20,687,933,031**	**$23,392,362,553**
REVERSIONS						
9900 Reversions						
8000 General Fund	(29,139,365)	-	-	-	-	-
ENDING BALANCE						
4400 Lottery Funds Ltd	605,066	-	-	-	-	-
3400 Other Funds Ltd	-	5,444,161	5,444,161	1,384,654	1,384,654	-
TOTAL ENDING BALANCE	**$605,066**	**$5,444,161**	**$5,444,161**	**$1,384,654**	**$1,384,654**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	314	336	336	385	379	429
8180 Position Reconciliation	-	1	1	-	-	8
TOTAL AUTHORIZED POSITIONS	**314**	**337**	**337**	**385**	**379**	**437**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	305.62	324.74	324.74	368.75	366.00	415.00
8280 FTE Reconciliation	-	1.05	1.05	-	(0.37)	9.00
TOTAL AUTHORIZED FTE	**305.62**	**325.79**	**325.79**	**368.75**	**365.63**	**424.00**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	45,220,124	48,952,426	48,952,426	73,906,641	83,581,998	55,515,071
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	1,097	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	126,000	-	-	-	-	-
LICENSES AND FEES						
3400 Other Funds Ltd	127,097	-	-	-	-	-
TOTAL LICENSES AND FEES	**$127,097**	**-**	**-**	**-**	**-**	**-**
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	770,090	770,090	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	877	-	-	-	-	-
3400 Other Funds Ltd	483,010	-	-	-	-	-
All Funds	483,887	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	428,497	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	59,695	29,544,411	29,544,411	31,677,139	31,401,124	31,816,924
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	79,757,137	114,229,882	114,229,882	65,908,904	44,659,821	46,714,223
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	16,605	-	-	-	-	-
1030 Transfer from Agy-Res Equity						
3400 Other Funds Ltd	-	-	-	18,348,495	20,592,186	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	-	-	1,516,499	1,516,499	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	24,912	24,912	25,983	24,912	25,983
3400 Other Funds Ltd	-	-	-	-	-	80,000,000
All Funds	-	24,912	24,912	25,983	24,912	80,025,983
1108 Tsfr From Mental Health Reg Agy						
3400 Other Funds Ltd	22,874	26,884	26,884	30,974	30,974	30,974
1124 Tsfr From Licensed Social Wkrs						
3400 Other Funds Ltd	19,272	22,000	22,000	22,000	22,000	22,000
1440 Tsfr From Consumer/Bus Svcs						
3400 Other Funds Ltd	-	-	-	-	-	14,870,281

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	18,230,160	-	-	-	-	-
1811 Tsfr From Chiropractic Exam, Bd						
3400 Other Funds Ltd	11,458	11,600	11,600	11,600	11,600	11,600
1833 Tsfr From Health Rel Lic Bds						
3400 Other Funds Ltd	42,508	43,312	43,312	44,707	22,354	44,707
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	29,568	40,000	40,000	40,000	40,000	40,000
1847 Tsfr From Oregon Medical Board						
3400 Other Funds Ltd	80,922	107,327	107,327	89,105	89,105	89,105
1851 Tsfr From Nursing, Bd of						
3400 Other Funds Ltd	294,792	410,000	410,000	430,000	430,000	430,000
1855 Tsfr From Board of Pharmacy						
3400 Other Funds Ltd	52,236	59,296	59,296	65,120	65,120	65,120
TRANSFERS IN						
4400 Lottery Funds Ltd	16,605	24,912	24,912	25,983	24,912	25,983
3400 Other Funds Ltd	18,783,790	720,419	720,419	20,598,500	22,819,838	95,603,787
TOTAL TRANSFERS IN	**$18,800,395**	**$745,331**	**$745,331**	**$20,624,483**	**$22,844,750**	**$95,629,770**
REVENUE CATEGORIES						
8000 General Fund	45,220,124	48,952,426	48,952,426	73,906,641	83,581,998	55,515,071
4400 Lottery Funds Ltd	17,482	24,912	24,912	25,983	24,912	25,983
3400 Other Funds Ltd	19,882,089	31,034,920	31,034,920	52,275,639	54,220,962	127,420,711
6400 Federal Funds Ltd	79,757,137	114,229,882	114,229,882	65,908,904	44,659,821	46,714,223

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL REVENUE CATEGORIES	**$144,876,832**	**$194,242,140**	**$194,242,140**	**$192,117,167**	**$182,487,693**	**$229,675,988**
TRANSFERS OUT						
2050 Transfer to Other						
3400 Other Funds Ltd	(4,275,353)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	45,220,124	48,952,426	48,952,426	73,906,641	83,581,998	55,515,071
4400 Lottery Funds Ltd	17,482	24,912	24,912	25,983	24,912	25,983
3400 Other Funds Ltd	15,606,736	31,034,920	31,034,920	52,275,639	54,220,962	127,420,711
6400 Federal Funds Ltd	79,757,137	114,229,882	114,229,882	65,908,904	44,659,821	46,714,223
TOTAL AVAILABLE REVENUES	**$140,601,479**	**$194,242,140**	**$194,242,140**	**$192,117,167**	**$182,487,693**	**$229,675,988**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	8,992,809	12,252,220	12,252,220	16,205,715	14,284,176	16,123,043
4400 Lottery Funds Ltd	9,629	-	-	-	-	-
3400 Other Funds Ltd	726,647	1,453,508	1,453,508	4,968,837	4,968,837	6,926,902
6400 Federal Funds Ltd	11,626,114	11,589,016	11,589,016	12,907,300	12,556,331	11,892,515
All Funds	21,355,199	25,294,744	25,294,744	34,081,852	31,809,344	34,942,460
3160 Temporary Appointments						
8000 General Fund	72,953	56,633	56,633	59,068	59,068	59,068
4400 Lottery Funds Ltd	10	-	-	-	-	-
3400 Other Funds Ltd	986	45,954	45,954	47,930	47,930	47,930

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	56,970	456,367	456,367	1,015,507	1,015,507	1,015,507
All Funds	130,919	558,954	558,954	1,122,505	1,122,505	1,122,505
3170 Overtime Payments						
8000 General Fund	19,612	7,020	7,020	6,958	6,958	6,958
4400 Lottery Funds Ltd	16	-	-	-	-	-
3400 Other Funds Ltd	1,415	-	-	16,109	16,109	16,109
6400 Federal Funds Ltd	22,230	41,383	41,383	7,066	7,066	7,066
All Funds	43,273	48,403	48,403	30,133	30,133	30,133
3180 Shift Differential						
8000 General Fund	12	-	-	-	-	-
3400 Other Funds Ltd	1	-	-	-	-	-
6400 Federal Funds Ltd	16	100,843	100,843	105,179	105,179	105,179
All Funds	29	100,843	100,843	105,179	105,179	105,179
3190 All Other Differential						
8000 General Fund	129,490	292,088	292,088	98,580	47,063	60,703
4400 Lottery Funds Ltd	102	-	-	-	-	-
3400 Other Funds Ltd	6,215	34,507	34,507	45,661	45,661	46,491
6400 Federal Funds Ltd	134,027	67,922	67,922	87,392	46,452	60,699
All Funds	269,834	394,517	394,517	231,633	139,176	167,893
SALARIES & WAGES						
8000 General Fund	9,214,876	12,607,961	12,607,961	16,370,321	14,397,265	16,249,772
4400 Lottery Funds Ltd	9,757	-	-	-	-	-
3400 Other Funds Ltd	735,264	1,533,969	1,533,969	5,078,537	5,078,537	7,037,432

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	11,839,357	12,255,531	12,255,531	14,122,444	13,730,535	13,080,966
TOTAL SALARIES & WAGES	**$21,799,254**	**$26,397,461**	**$26,397,461**	**$35,571,302**	**$33,206,337**	**$36,368,170**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,610	4,539	4,539	5,301	4,637	5,167
4400 Lottery Funds Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	293	558	558	1,555	1,555	2,445
6400 Federal Funds Ltd	3,374	4,236	4,236	4,110	3,885	3,741
All Funds	6,278	9,333	9,333	10,966	10,077	11,353
3220 Public Employees' Retire Cont						
8000 General Fund	1,387,395	2,129,943	2,129,943	2,794,138	2,456,154	2,773,490
4400 Lottery Funds Ltd	1,498	-	-	-	-	-
3400 Other Funds Ltd	114,672	252,518	252,518	861,742	861,742	1,197,302
6400 Federal Funds Ltd	1,767,838	2,002,329	2,002,329	2,245,240	2,178,106	2,066,835
All Funds	3,271,403	4,384,790	4,384,790	5,901,120	5,496,002	6,037,627
3221 Pension Obligation Bond						
8000 General Fund	545,869	685,109	685,109	800,177	800,177	800,177
4400 Lottery Funds Ltd	554	-	-	-	-	-
3400 Other Funds Ltd	39,895	87,191	87,191	91,200	91,200	91,200
6400 Federal Funds Ltd	709,367	645,207	645,207	725,632	725,632	725,632
All Funds	1,295,685	1,417,507	1,417,507	1,617,009	1,617,009	1,617,009
3230 Social Security Taxes						
8000 General Fund	686,959	958,583	958,583	1,233,089	1,083,914	1,223,662

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	721	-	-	-	-	-
3400 Other Funds Ltd	55,745	114,125	114,125	386,157	386,157	536,013
6400 Federal Funds Ltd	884,930	930,091	930,091	1,068,176	1,036,427	988,701
All Funds	1,628,355	2,002,799	2,002,799	2,687,422	2,506,498	2,748,376
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	2,689	4,353	4,353	4,217	3,688	4,111
4400 Lottery Funds Ltd	2	-	-	-	-	-
3400 Other Funds Ltd	245	529	529	1,235	1,235	1,941
6400 Federal Funds Ltd	3,484	4,002	4,002	3,255	3,075	2,959
All Funds	6,420	8,884	8,884	8,707	7,998	9,011
3270 Flexible Benefits						
8000 General Fund	1,746,000	2,620,054	2,620,054	3,501,356	3,062,416	3,415,765
4400 Lottery Funds Ltd	1,624	-	-	-	-	-
3400 Other Funds Ltd	145,214	284,816	284,816	1,026,099	1,026,099	1,612,578
6400 Federal Funds Ltd	2,251,467	2,410,846	2,410,846	2,704,767	2,557,481	2,458,756
All Funds	4,144,305	5,315,716	5,315,716	7,232,222	6,645,996	7,487,099
OTHER PAYROLL EXPENSES						
8000 General Fund	4,371,522	6,402,581	6,402,581	8,338,278	7,410,986	8,222,372
4400 Lottery Funds Ltd	4,400	-	-	-	-	-
3400 Other Funds Ltd	356,064	739,737	739,737	2,367,988	2,367,988	3,441,479
6400 Federal Funds Ltd	5,620,460	5,996,711	5,996,711	6,751,180	6,504,606	6,246,624
TOTAL OTHER PAYROLL EXPENSES	**$10,352,446**	**$13,139,029**	**$13,139,029**	**$17,457,446**	**$16,283,580**	**$17,910,475**
P.S. BUDGET ADJUSTMENTS						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3455 Vacancy Savings						
8000 General Fund	-	(442,258)	(442,258)	(184,736)	(677,436)	(184,736)
3400 Other Funds Ltd	-	(36,768)	(36,768)	(19,334)	(81,195)	(19,334)
6400 Federal Funds Ltd	-	(192,175)	(192,175)	(231,158)	(685,704)	(231,158)
All Funds	-	(671,201)	(671,201)	(435,228)	(1,444,335)	(435,228)
3465 Reconciliation Adjustment						
8000 General Fund	-	(73,782)	(73,782)	-	(144,842)	(661,770)
3400 Other Funds Ltd	-	(8,980)	(8,980)	-	(144,841)	(414,259)
6400 Federal Funds Ltd	-	(70,592)	(70,592)	-	289,683	(217,414)
All Funds	-	(153,354)	(153,354)	-	-	(1,293,443)
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(516,040)	(516,040)	(184,736)	(822,278)	(846,506)
3400 Other Funds Ltd	-	(45,748)	(45,748)	(19,334)	(226,036)	(433,593)
6400 Federal Funds Ltd	-	(262,767)	(262,767)	(231,158)	(396,021)	(448,572)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($824,555)**	**($824,555)**	**($435,228)**	**($1,444,335)**	**($1,728,671)**
PERSONAL SERVICES						
8000 General Fund	13,586,398	18,494,502	18,494,502	24,523,863	20,985,973	23,625,638
4400 Lottery Funds Ltd	14,157	-	-	-	-	-
3400 Other Funds Ltd	1,091,328	2,227,958	2,227,958	7,427,191	7,220,489	10,045,318
6400 Federal Funds Ltd	17,459,817	17,989,475	17,989,475	20,642,466	19,839,120	18,879,018
TOTAL PERSONAL SERVICES	**$32,151,700**	**$38,711,935**	**$38,711,935**	**$52,593,520**	**$48,045,582**	**$52,549,974**
SERVICES & SUPPLIES						
4100 Instate Travel						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	123,941	242,987	242,987	332,888	292,808	312,331
4400 Lottery Funds Ltd	369	-	-	-	-	-
3400 Other Funds Ltd	8,483	14,060	14,060	140,275	139,671	165,994
6400 Federal Funds Ltd	140,410	356,114	356,114	395,550	362,162	387,671
All Funds	273,203	613,161	613,161	868,713	794,641	865,996
4125 Out of State Travel						
8000 General Fund	27,551	53,904	53,904	83,751	53,904	83,751
4400 Lottery Funds Ltd	112	-	-	-	-	-
3400 Other Funds Ltd	11,655	6,423	6,423	50,136	49,859	48,013
6400 Federal Funds Ltd	60,660	119,762	119,762	95,205	64,886	95,205
All Funds	99,978	180,089	180,089	229,092	168,649	226,969
4150 Employee Training						
8000 General Fund	46,909	27,848	27,848	58,549	42,431	52,894
4400 Lottery Funds Ltd	67	-	-	-	-	-
3400 Other Funds Ltd	9,284	8,785	8,785	61,959	61,582	68,452
6400 Federal Funds Ltd	64,015	158,796	158,796	74,133	55,565	71,967
All Funds	120,275	195,429	195,429	194,641	159,578	193,313
4175 Office Expenses						
8000 General Fund	79,081	278,688	278,688	394,881	374,748	345,599
4400 Lottery Funds Ltd	156	-	-	-	-	-
3400 Other Funds Ltd	4,160	34,303	34,303	114,448	112,617	281,139
6400 Federal Funds Ltd	94,079	541,900	541,900	449,632	437,468	416,842
All Funds	177,476	854,891	854,891	958,961	924,833	1,043,580

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4200 Telecommunications						
8000 General Fund	61,412	98,193	98,193	146,382	131,205	133,591
4400 Lottery Funds Ltd	104	-	-	-	-	-
3400 Other Funds Ltd	5,755	68,867	68,867	367,080	364,187	388,409
6400 Federal Funds Ltd	71,019	273,007	273,007	224,922	209,418	220,019
All Funds	138,290	440,067	440,067	738,384	704,810	742,019
4250 Data Processing						
8000 General Fund	15,804	3,089	3,089	22,168	3,089	22,168
3400 Other Funds Ltd	3,700	1,339	1,339	8,978	8,920	8,978
6400 Federal Funds Ltd	78,123	99,557	99,557	24,867	5,677	24,867
All Funds	97,627	103,985	103,985	56,013	17,686	56,013
4275 Publicity and Publications						
8000 General Fund	12,075	312	312	350	312	350
3400 Other Funds Ltd	30	10	10	4,739,363	4,626,534	2,950,313
6400 Federal Funds Ltd	11,054	26,524	26,524	640	590	640
All Funds	23,159	26,846	26,846	4,740,353	4,627,436	2,951,303
4300 Professional Services						
8000 General Fund	6,207,259	11,400,842	11,400,842	11,233,605	10,906,852	10,293,355
4400 Lottery Funds Ltd	198	-	-	-	-	-
3400 Other Funds Ltd	4,188,115	1,309,531	1,309,531	3,522,453	2,930,108	3,137,887
6400 Federal Funds Ltd	9,589,572	17,888,547	17,888,547	14,198,567	13,372,507	13,100,787
All Funds	19,985,144	30,598,920	30,598,920	28,954,625	27,209,467	26,532,029
4315 IT Professional Services						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	1,750,772	80,000	80,000	4,271,084	737,628	1,413,662
3400 Other Funds Ltd	4,273,008	1,013,759	1,013,759	3,206,428	3,206,428	3,206,428
6400 Federal Funds Ltd	11,454,439	8,208,053	8,208,053	17,974,472	2,840,717	4,844,184
All Funds	17,478,219	9,301,812	9,301,812	25,451,984	6,784,773	9,464,274
4325 Attorney General						
8000 General Fund	130,762	4,122	4,122	133,850	61,644	123,576
4400 Lottery Funds Ltd	1,900	-	-	-	-	-
3400 Other Funds Ltd	48,583	66,030	66,030	78,859	74,198	74,467
6400 Federal Funds Ltd	204,302	4,568	4,568	214,382	62,145	124,078
All Funds	385,547	74,720	74,720	427,091	197,987	322,121
4375 Employee Recruitment and Develop						
8000 General Fund	15	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	2,158	2,158	2,158
6400 Federal Funds Ltd	10	-	-	-	-	-
All Funds	25	-	-	2,158	2,158	2,158
4400 Dues and Subscriptions						
8000 General Fund	98,936	3,048	3,048	3,294	3,048	3,294
3400 Other Funds Ltd	9,612	39	39	22,847	22,845	16,957
6400 Federal Funds Ltd	24,852	15,227	15,227	1,851	1,664	1,851
All Funds	133,400	18,314	18,314	27,992	27,557	22,102
4425 Facilities Rental and Taxes						
8000 General Fund	32,760	9,100	9,100	144,145	144,146	144,145
6400 Federal Funds Ltd	289,876	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	322,636	9,100	9,100	144,145	144,146	144,145
4475 Facilities Maintenance						
8000 General Fund	529	-	-	-	-	-
3400 Other Funds Ltd	34	-	-	-	-	-
6400 Federal Funds Ltd	482	-	-	-	-	-
All Funds	1,045	-	-	-	-	-
4500 Food and Kitchen Supplies						
8000 General Fund	311	-	-	26,570	26,570	-
6400 Federal Funds Ltd	311	-	-	-	-	-
All Funds	622	-	-	26,570	26,570	-
4575 Agency Program Related S and S						
8000 General Fund	150,277	9,093	9,093	30,904	9,093	34,593
4400 Lottery Funds Ltd	250	-	-	-	-	-
3400 Other Funds Ltd	2,409,763	38	38	105	103	41,157
6400 Federal Funds Ltd	99,207	182,824	182,824	129,754	78,183	88,667
All Funds	2,659,497	191,955	191,955	160,763	87,379	164,417
4600 Intra-agency Charges						
8000 General Fund	-	442,791	442,791	386,535	220,806	336,313
3400 Other Funds Ltd	-	-	-	792,237	792,237	1,108,157
6400 Federal Funds Ltd	-	242,711	242,711	282,342	259,676	246,547
All Funds	-	685,502	685,502	1,461,114	1,272,719	1,691,017
4650 Other Services and Supplies						
8000 General Fund	182,425	68,163	68,163	81,116	74,875	77,555

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	14	24,912	24,912	25,983	24,912	25,983
3400 Other Funds Ltd	2,037	16,518	16,518	38,544	37,834	45,551
6400 Federal Funds Ltd	30,600	92,876	92,876	114,960	112,127	113,598
All Funds	215,076	202,469	202,469	260,603	249,748	262,687
4700 Expendable Prop 250 - 5000						
8000 General Fund	14,390	37,602	37,602	49,851	46,014	45,903
4400 Lottery Funds Ltd	46	-	-	-	-	-
3400 Other Funds Ltd	2,699	1,013	1,013	10,695	10,651	19,093
6400 Federal Funds Ltd	17,277	180,833	180,833	21,615	16,763	19,749
All Funds	34,412	219,448	219,448	82,161	73,428	84,745
4715 IT Expendable Property						
8000 General Fund	194,572	18,436	18,436	26,420	18,436	26,420
4400 Lottery Funds Ltd	109	-	-	-	-	-
3400 Other Funds Ltd	10,844	40	40	60,150	60,148	60,150
6400 Federal Funds Ltd	54,746	132,305	132,305	29,908	21,781	29,908
All Funds	260,271	150,781	150,781	116,478	100,365	116,478
SERVICES & SUPPLIES						
8000 General Fund	9,129,781	12,778,218	12,778,218	17,426,343	13,147,609	13,449,500
4400 Lottery Funds Ltd	3,325	24,912	24,912	25,983	24,912	25,983
3400 Other Funds Ltd	10,987,762	2,540,755	2,540,755	13,216,715	12,500,080	11,623,303
6400 Federal Funds Ltd	22,285,034	28,523,604	28,523,604	34,232,800	17,901,329	19,786,580
TOTAL SERVICES & SUPPLIES	**$42,405,902**	**$43,867,489**	**$43,867,489**	**$64,901,841**	**$43,573,930**	**$44,885,366**
CAPITAL OUTLAY						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
5200 Technical Equipment						
8000 General Fund	64,475	-	-	-	-	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	64,051	-	-	-	-	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	3,421,803	22,917,557	22,917,557	25,175,703	25,175,703	25,025,703
6400 Federal Funds Ltd	-	1,399,257	1,399,257	1,459,425	1,459,425	1,459,425
All Funds	3,421,803	24,316,814	24,316,814	26,635,128	26,635,128	26,485,128
6035 Dist to Individuals						
8000 General Fund	-	-	-	-	1,100,000	-
3400 Other Funds Ltd	-	-	-	1,146,669	-	77,233,745
All Funds	-	-	-	1,146,669	1,100,000	77,233,745
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	41,792	-	-	-	-	-
6055 Dist to Contract Svc Providers						
8000 General Fund	-	-	-	10,000,000	21,778,364	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	-	-	-	1,516,499	1,516,499	-
6085 Other Special Payments						
8000 General Fund	-	17,679,706	17,679,706	20,439,936	25,053,553	18,439,933
3400 Other Funds Ltd	-	3,348,650	3,348,650	3,492,642	3,492,642	3,492,642
6400 Federal Funds Ltd	40,012,286	66,317,546	66,317,546	9,574,213	5,459,947	6,589,200

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
All Funds	40,012,286	87,345,902	87,345,902	33,506,791	34,006,142	28,521,775
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	18,230,160	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	18,230,160	17,679,706	17,679,706	31,956,435	49,448,416	18,439,933
3400 Other Funds Ltd	3,527,646	26,266,207	26,266,207	29,815,014	28,668,345	105,752,090
6400 Federal Funds Ltd	40,012,286	67,716,803	67,716,803	11,033,638	6,919,372	8,048,625
TOTAL SPECIAL PAYMENTS	**$61,770,092**	**$111,662,716**	**$111,662,716**	**$72,805,087**	**$85,036,133**	**$132,240,648**
EXPENDITURES						
8000 General Fund	41,010,814	48,952,426	48,952,426	73,906,641	83,581,998	55,515,071
4400 Lottery Funds Ltd	17,482	24,912	24,912	25,983	24,912	25,983
3400 Other Funds Ltd	15,606,736	31,034,920	31,034,920	50,458,920	48,388,914	127,420,711
6400 Federal Funds Ltd	79,757,137	114,229,882	114,229,882	65,908,904	44,659,821	46,714,223
TOTAL EXPENDITURES	**$136,392,169**	**$194,242,140**	**$194,242,140**	**$190,300,448**	**$176,655,645**	**$229,675,988**
REVERSIONS						
9900 Reversions						
8000 General Fund	(4,209,310)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	1,816,719	5,832,048	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**$1,816,719**	**$5,832,048**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	137	163	163	194	177	200
8180 Position Reconciliation	-	-	-	-	(19)	(6)

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL AUTHORIZED POSITIONS	**137**	**163**	**163**	**194**	**158**	**194**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	129.57	149.96	149.96	189.20	173.84	195.83
8280 FTE Reconciliation	-	-	-	-	(19.00)	(5.75)
TOTAL AUTHORIZED FTE	**129.57**	**149.96**	**149.96**	**189.20**	**154.84**	**190.08**

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	329,814,756	2,135,435,978	2,135,435,978	2,135,435,978	2,135,435,978	2,135,435,978
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(1,877,317,167)	(1,877,317,167)	(1,877,317,167)	(1,877,317,167)	(1,877,317,167)
8800 General Fund Revenue	-	15,000,000	15,000,000	15,000,000	15,000,000	-
All Funds	-	(1,862,317,167)	(1,862,317,167)	(1,862,317,167)	(1,862,317,167)	(1,877,317,167)
BEGINNING BALANCE						
3400 Other Funds Ltd	329,814,756	258,118,811	258,118,811	258,118,811	258,118,811	258,118,811
8800 General Fund Revenue	-	15,000,000	15,000,000	15,000,000	15,000,000	-
TOTAL BEGINNING BALANCE	**$329,814,756**	**$273,118,811**	**$273,118,811**	**$273,118,811**	**$273,118,811**	**$258,118,811**
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,931,438,709	2,087,275,409	2,087,275,409	2,282,860,556	2,282,543,764	2,282,069,272
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	1,378,985	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	13,851,852	4,961,244	4,961,244	4,961,244	4,961,244	4,961,244
OTHER						
0975 Other Revenues						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	90,632,304	24,364,766	24,364,766	24,364,766	24,362,414	24,364,766
REVENUE CATEGORIES						
3400 Other Funds Ltd	2,037,301,850	2,116,601,419	2,116,601,419	2,312,186,566	2,311,867,422	2,311,395,282
TOTAL REVENUE CATEGORIES	**$2,037,301,850**	**$2,116,601,419**	**$2,116,601,419**	**$2,312,186,566**	**$2,311,867,422**	**$2,311,395,282**
TRANSFERS OUT						
2060 Transfer to General Fund						
8800 General Fund Revenue	-	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	2,367,116,606	2,374,720,230	2,374,720,230	2,570,305,377	2,569,986,233	2,569,514,093
TOTAL AVAILABLE REVENUES	**$2,367,116,606**	**$2,374,720,230**	**$2,374,720,230**	**$2,570,305,377**	**$2,569,986,233**	**$2,569,514,093**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	14,246,449	3,271,980	3,271,980	3,748,623	3,748,623	3,617,436
3160 Temporary Appointments						
3400 Other Funds Ltd	-	16,009	16,009	16,697	16,697	16,697
3170 Overtime Payments						
3400 Other Funds Ltd	164	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	35,994	552	552	576	576	576
SALARIES & WAGES						
3400 Other Funds Ltd	14,282,607	3,288,541	3,288,541	3,765,896	3,765,896	3,634,709

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL SALARIES & WAGES	**$14,282,607**	**$3,288,541**	**$3,288,541**	**$3,765,896**	**$3,765,896**	**$3,634,709**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	922	1,220	1,220	1,181	1,181	1,131
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	553,365	555,347	555,347	642,238	642,238	619,766
3221 Pension Obligation Bond						
3400 Other Funds Ltd	167,356	176,072	176,072	209,568	209,568	209,568
3230 Social Security Taxes						
3400 Other Funds Ltd	206,901	249,224	249,224	281,818	281,818	271,782
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	855	1,160	1,160	937	937	897
3270 Flexible Benefits						
3400 Other Funds Ltd	630,917	703,680	703,680	778,977	778,977	745,524
3280 Other OPE						
3400 Other Funds Ltd	-	19,570,000	19,570,000	19,570,000	19,570,000	19,570,000
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,560,316	21,256,703	21,256,703	21,484,719	21,484,719	21,418,668
TOTAL OTHER PAYROLL EXPENSES	**$1,560,316**	**$21,256,703**	**$21,256,703**	**$21,484,719**	**$21,484,719**	**$21,418,668**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(32,728)	(32,728)	(35,996)	(181,735)	(35,996)
3465 Reconciliation Adjustment						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	(18,120)	(18,120)	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(50,848)	(50,848)	(35,996)	(181,735)	(35,996)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($50,848)**	**($50,848)**	**($35,996)**	**($181,735)**	**($35,996)**
PERSONAL SERVICES						
3400 Other Funds Ltd	15,842,923	24,494,396	24,494,396	25,214,619	25,068,880	25,017,381
TOTAL PERSONAL SERVICES	**$15,842,923**	**$24,494,396**	**$24,494,396**	**$25,214,619**	**$25,068,880**	**$25,017,381**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	5,878	19,761	19,761	23,338	18,338	20,611
4125 Out of State Travel						
3400 Other Funds Ltd	2,348	4,851	4,851	5,060	560	5,060
4150 Employee Training						
3400 Other Funds Ltd	150	20,521	20,521	22,153	22,153	21,403
4175 Office Expenses						
3400 Other Funds Ltd	214,757	226,882	226,882	241,826	141,826	232,864
4200 Telecommunications						
3400 Other Funds Ltd	6,680	101,829	101,829	107,905	107,905	106,208
4275 Publicity and Publications						
3400 Other Funds Ltd	123,240	581,661	581,661	606,672	564,224	593,878
4300 Professional Services						
3400 Other Funds Ltd	3,347,084	3,160,169	3,160,169	3,740,299	3,740,299	3,340,299
4315 IT Professional Services						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	1,991,835	1,755,157	1,755,157	1,855,201	1,855,201	1,855,201
4325 Attorney General						
3400 Other Funds Ltd	108,721	270,680	270,680	473,273	454,168	305,267
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	4,168	4,168	4,347	4,347	4,347
4400 Dues and Subscriptions						
3400 Other Funds Ltd	20,749	8,468	8,468	8,832	8,832	8,832
4475 Facilities Maintenance						
3400 Other Funds Ltd	46	-	-	-	-	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,964,371,376	2,059,552,437	2,059,552,437	2,247,337,165	2,247,337,165	2,247,314,303
4600 Intra-agency Charges						
3400 Other Funds Ltd	-	39,679	39,679	13,027	10,675	13,027
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,226	9,124	9,124	9,988	9,988	9,516
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	741	51,609	51,609	54,474	54,474	53,828
4715 IT Expendable Property						
3400 Other Funds Ltd	853	619	619	4,173,939	4,173,939	4,173,939
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,970,195,684	2,065,807,615	2,065,807,615	2,258,677,499	2,258,504,094	2,258,058,583
TOTAL SERVICES & SUPPLIES	**$1,970,195,684**	**$2,065,807,615**	**$2,065,807,615**	**$2,258,677,499**	**$2,258,504,094**	**$2,258,058,583**
SPECIAL PAYMENTS						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
6085 Other Special Payments						
3400 Other Funds Ltd	51,263,241	26,299,408	26,299,408	28,294,448	28,294,448	28,294,448
EXPENDITURES						
3400 Other Funds Ltd	2,037,301,848	2,116,601,419	2,116,601,419	2,312,186,566	2,311,867,422	2,311,370,412
TOTAL EXPENDITURES	**$2,037,301,848**	**$2,116,601,419**	**$2,116,601,419**	**$2,312,186,566**	**$2,311,867,422**	**$2,311,370,412**
ENDING BALANCE						
3400 Other Funds Ltd	329,814,758	258,118,811	258,118,811	258,118,811	258,118,811	258,143,681
TOTAL ENDING BALANCE	**$329,814,758**	**$258,118,811**	**$258,118,811**	**$258,118,811**	**$258,118,811**	**$258,143,681**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	19	20	20	21	21	20
TOTAL AUTHORIZED POSITIONS	**19**	**20**	**20**	**21**	**21**	**20**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	18.50	19.50	19.50	20.38	20.38	19.50
TOTAL AUTHORIZED FTE	**18.50**	**19.50**	**19.50**	**20.38**	**20.38**	**19.50**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	-	550,000	550,000	550,000	550,000	550,000
All Funds	5,800,000	550,000	550,000	550,000	550,000	550,000
0030 Beginning Balance Adjustment						
3200 Other Funds Non-Ltd	(5,800,000)	-	-	-	-	-
3400 Other Funds Ltd	-	9,150,000	9,150,000	9,150,000	9,150,000	9,150,000
All Funds	(5,800,000)	9,150,000	9,150,000	9,150,000	9,150,000	9,150,000
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	9,700,000	9,700,000	9,700,000	9,700,000	9,700,000
TOTAL BEGINNING BALANCE	**-**	**$9,700,000**	**$9,700,000**	**$9,700,000**	**$9,700,000**	**$9,700,000**
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	122,921	122,921	122,921	122,921	122,921
0415 Admin and Service Charges						
3400 Other Funds Ltd	9,993,027	1,740,017,099	1,740,017,099	1,875,581,181	1,875,159,352	1,874,723,918
CHARGES FOR SERVICES						
3400 Other Funds Ltd	9,993,027	1,740,140,020	1,740,140,020	1,875,704,102	1,875,282,273	1,874,846,839
TOTAL CHARGES FOR SERVICES	**$9,993,027**	**$1,740,140,020**	**$1,740,140,020**	**$1,875,704,102**	**$1,875,282,273**	**$1,874,846,839**
INTEREST EARNINGS						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
0605 Interest Income						
3400 Other Funds Ltd	2,443,946	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,639,315,377	-	-	-	-	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	1,651,752,350	1,740,140,020	1,740,140,020	1,875,704,102	1,875,282,273	1,874,846,839
TOTAL REVENUE CATEGORIES	**$1,651,752,350**	**$1,740,140,020**	**$1,740,140,020**	**$1,875,704,102**	**$1,875,282,273**	**$1,874,846,839**
AVAILABLE REVENUES						
3400 Other Funds Ltd	1,651,752,350	1,749,840,020	1,749,840,020	1,885,404,102	1,884,982,273	1,884,546,839
TOTAL AVAILABLE REVENUES	**$1,651,752,350**	**$1,749,840,020**	**$1,749,840,020**	**$1,885,404,102**	**$1,884,982,273**	**$1,884,546,839**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	2,161,788	3,035,520	3,035,520	3,362,715	3,362,715	3,231,528
3160 Temporary Appointments						
3400 Other Funds Ltd	-	39,682	39,682	41,388	41,388	41,388
3170 Overtime Payments						
3400 Other Funds Ltd	22,712	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	31,398	94,448	94,448	98,509	98,509	98,509
SALARIES & WAGES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	2,215,898	3,169,650	3,169,650	3,502,612	3,502,612	3,371,425
TOTAL SALARIES & WAGES	**$2,215,898**	**$3,169,650**	**$3,169,650**	**$3,502,612**	**$3,502,612**	**$3,371,425**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	772	1,220	1,220	1,210	1,210	1,160
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	409,810	529,690	529,690	591,430	591,430	568,958
3221 Pension Obligation Bond						
3400 Other Funds Ltd	132,735	167,360	167,360	192,654	192,654	192,654
3230 Social Security Taxes						
3400 Other Funds Ltd	167,187	242,477	242,477	267,946	267,946	257,910
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	734	1,160	1,160	960	960	920
3270 Flexible Benefits						
3400 Other Funds Ltd	523,954	703,680	703,680	798,093	798,093	764,640
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,235,192	1,645,587	1,645,587	1,852,293	1,852,293	1,786,242
TOTAL OTHER PAYROLL EXPENSES	**$1,235,192**	**$1,645,587**	**$1,645,587**	**$1,852,293**	**$1,852,293**	**$1,786,242**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(29,496)	(29,496)	(32,088)	(168,571)	(32,088)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(17,243)	(17,243)	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(46,739)	(46,739)	(32,088)	(168,571)	(32,088)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($46,739)**	**($46,739)**	**($32,088)**	**($168,571)**	**($32,088)**
PERSONAL SERVICES						
3400 Other Funds Ltd	3,451,090	4,768,498	4,768,498	5,322,817	5,186,334	5,125,579
TOTAL PERSONAL SERVICES	**$3,451,090**	**$4,768,498**	**$4,768,498**	**$5,322,817**	**$5,186,334**	**$5,125,579**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	21,743	79,896	79,896	86,059	36,059	83,332
4150 Employee Training						
3400 Other Funds Ltd	1,803	24,797	24,797	26,613	26,613	25,863
4175 Office Expenses						
3400 Other Funds Ltd	358,632	158,305	158,305	170,300	95,300	165,112
4200 Telecommunications						
3400 Other Funds Ltd	4,184	115,940	115,940	122,622	122,622	120,925
4250 Data Processing						
3400 Other Funds Ltd	740	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	343,104	472,330	472,330	492,640	411,711	481,921
4300 Professional Services						
3400 Other Funds Ltd	3,347,202	2,947,577	2,947,577	3,515,589	3,515,589	3,115,589
4315 IT Professional Services						
3400 Other Funds Ltd	2,257,735	2,943,947	2,943,947	3,111,752	3,111,752	3,111,752

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4325 Attorney General						
3400 Other Funds Ltd	86,392	919,834	919,834	1,248,558	1,183,633	1,037,368
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	7,828	9,845	9,845	10,268	10,268	10,268
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,059	3,348	3,348	3,492	3,492	3,492
4575 Agency Program Related S and S						
3400 Other Funds Ltd	3,612	62,104	62,104	63,104	61,461	36,468
4600 Intra-agency Charges						
3400 Other Funds Ltd	-	39,540	39,540	13,025	13,025	13,025
4650 Other Services and Supplies						
3400 Other Funds Ltd	445	23,856	23,856	25,354	12,505	24,882
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	2,684	41,323	41,323	43,746	43,746	43,100
4715 IT Expendable Property						
3400 Other Funds Ltd	1,723	16,282	16,282	4,026,617	4,026,617	4,026,617
SERVICES & SUPPLIES						
3400 Other Funds Ltd	6,438,886	7,858,924	7,858,924	12,959,739	12,674,393	12,299,714
TOTAL SERVICES & SUPPLIES	**$6,438,886**	**$7,858,924**	**$7,858,924**	**$12,959,739**	**$12,674,393**	**$12,299,714**
SPECIAL PAYMENTS						
6085 Other Special Payments						
3400 Other Funds Ltd	1,641,862,374	1,727,512,598	1,727,512,598	1,857,421,546	1,857,421,546	1,857,421,546
EXPENDITURES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	1,651,752,350	1,740,140,020	1,740,140,020	1,875,704,102	1,875,282,273	1,874,846,839
TOTAL EXPENDITURES	**$1,651,752,350**	**$1,740,140,020**	**$1,740,140,020**	**$1,875,704,102**	**$1,875,282,273**	**$1,874,846,839**
ENDING BALANCE						
3400 Other Funds Ltd	-	9,700,000	9,700,000	9,700,000	9,700,000	9,700,000
TOTAL ENDING BALANCE	**-**	**$9,700,000**	**$9,700,000**	**$9,700,000**	**$9,700,000**	**$9,700,000**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	19	20	20	21	21	20
TOTAL AUTHORIZED POSITIONS	**19**	**20**	**20**	**21**	**21**	**20**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	19.00	20.00	20.00	20.88	20.88	20.00
TOTAL AUTHORIZED FTE	**19.00**	**20.00**	**20.00**	**20.88**	**20.88**	**20.00**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	8,656,760	56,144,843	56,144,843	56,144,843	59,817,666	56,144,843
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	3,724,157	3,724,157	3,724,157	51,334	3,724,157
BEGINNING BALANCE						
3400 Other Funds Ltd	8,656,760	59,869,000	59,869,000	59,869,000	59,869,000	59,869,000
TOTAL BEGINNING BALANCE	**$8,656,760**	**$59,869,000**	**$59,869,000**	**$59,869,000**	**$59,869,000**	**$59,869,000**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	65,325,147	94,764,237	99,764,237	235,864,196	132,351,942	169,410,493
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	18,844,171	16,326,615	16,326,615	16,819,987	19,737,554	16,812,769
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	22,011,967	14,334,787	14,334,787	14,203,888	15,482,107	12,297,950
LICENSES AND FEES						
3400 Other Funds Ltd	40,856,138	30,661,402	30,661,402	31,023,875	35,219,661	29,110,719
TOTAL LICENSES AND FEES	**$40,856,138**	**$30,661,402**	**$30,661,402**	**$31,023,875**	**$35,219,661**	**$29,110,719**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	24,238,425	22,994,778	22,994,778	22,994,778	22,995,211	22,994,778

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,580,565	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	25,818,990	22,994,778	22,994,778	22,994,778	22,995,211	22,994,778
TOTAL CHARGES FOR SERVICES	**$25,818,990**	**$22,994,778**	**$22,994,778**	**$22,994,778**	**$22,995,211**	**$22,994,778**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	574,180	1,140,607	1,140,607	1,140,607	1,184,515	1,140,607
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	90,295	-	-	-	105,629	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	6,836,464	7,237,854	7,237,854	7,237,854	7,237,854	7,237,854
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	1,954,164	108,333	108,333	108,333	108,333	108,333
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	87,890,959	133,066,829	133,066,829	144,205,357	140,382,112	156,012,000
All Funds	116,254,829	173,066,829	173,066,829	184,205,357	180,382,112	196,012,000
FEDERAL FUNDS REVENUE						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
0995 Federal Funds						
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	239,251,156	295,383,415	315,383,415	316,198,524	361,146,470	413,335,928
All Funds	310,152,130	398,112,466	418,112,466	418,927,575	463,875,521	516,064,979
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	27,563,681	-	-	-	-	-
All Funds	27,563,682	-	-	-	-	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	354,831	354,831	31,433,057	2,433,057	354,831
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	-	-	-	-	10,000,000
1123 Tsfr From OR Business Development						
6400 Federal Funds Ltd	26,475	-	-	-	-	-
1137 Tsfr From Justice, Dept of						
3400 Other Funds Ltd	149,257	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	374,708	17,892,724	17,892,724	17,892,724	58,186,833	57,479,724
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	78,000	51,771	51,771	89,000	89,000	89,000
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	123,409	395,152	395,152	995,681	995,681	995,681

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	25,000	-	-	-	-	-
All Funds	148,409	395,152	395,152	995,681	995,681	995,681
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	23,275	-	-	-	-	-
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	261,442	262,696	262,696	273,992	273,992	273,992
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	83,066	-	-	-	-	-
1833 Tsfr From Health Rel Lic Bds						
3400 Other Funds Ltd	30,074	30,278	30,278	31,254	15,627	31,254
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	173,389	186,800	186,800	186,800	186,800	186,800
1845 Tsfr From OLCC						
3400 Other Funds Ltd	737,468	-	-	-	-	-
1847 Tsfr From Oregon Medical Board						
3400 Other Funds Ltd	882,045	915,224	915,224	970,382	970,382	970,382
1851 Tsfr From Nursing, Bd of						
3400 Other Funds Ltd	170,235	167,308	167,308	177,318	177,318	177,318
1855 Tsfr From Board of Pharmacy						
3400 Other Funds Ltd	344,250	356,850	356,850	378,000	378,000	378,000
1914 Tsfr From Housing and Com Svcs						
3400 Other Funds Ltd	142,733	-	-	-	-	-
TRANSFERS IN						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	31,137,032	20,613,634	20,613,634	52,428,208	63,706,690	70,936,982
6400 Federal Funds Ltd	51,475	-	-	-	-	-
TOTAL TRANSFERS IN	**$31,188,508**	**$20,613,634**	**$20,613,634**	**$52,428,208**	**$63,706,690**	**$70,936,982**
REVENUE CATEGORIES						
8000 General Fund	65,325,147	94,764,237	99,764,237	235,864,196	132,351,942	169,410,493
4400 Lottery Funds Ltd	1	-	-	-	-	-
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	195,158,222	215,823,437	215,823,437	259,139,012	270,940,005	287,541,273
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	239,302,631	295,383,415	315,383,415	316,198,524	361,146,470	413,335,928
TOTAL REVENUE CATEGORIES	**$599,050,845**	**$748,700,140**	**$773,700,140**	**$953,930,783**	**$907,167,468**	**$1,013,016,745**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(10,298,671)	-	-	-	-	-
2123 Tsfr To OR Business Development						
6400 Federal Funds Ltd	(19,845,359)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)	(17,432,000)
2248 Tsfr To Military Dept, Or						
3400 Other Funds Ltd	(2,000)	-	-	-	-	-
2340 Tsfr To Environmental Quality						
6400 Federal Funds Ltd	(1,273,990)	(1,599,104)	(1,599,104)	(1,408,066)	(1,408,066)	(1,408,066)
2845 Tsfr To OLCC						
3400 Other Funds Ltd	-	-	-	(528,000)	(528,000)	(528,000)

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TRANSFERS OUT						
3400 Other Funds Ltd	(10,300,671)	-	-	(528,000)	(528,000)	(528,000)
6400 Federal Funds Ltd	(21,119,349)	(19,031,104)	(19,031,104)	(18,840,066)	(18,840,066)	(18,840,066)
TOTAL TRANSFERS OUT	**($31,420,020)**	**($19,031,104)**	**($19,031,104)**	**($19,368,066)**	**($19,368,066)**	**($19,368,066)**
AVAILABLE REVENUES						
8000 General Fund	65,325,147	94,764,237	99,764,237	235,864,196	132,351,942	169,410,493
4400 Lottery Funds Ltd	1	-	-	-	-	-
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	193,514,311	275,692,437	275,692,437	318,480,012	330,281,005	346,882,273
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	218,183,282	276,352,311	296,352,311	297,358,458	342,306,404	394,495,862
TOTAL AVAILABLE REVENUES	**$576,287,585**	**$789,538,036**	**$814,538,036**	**$994,431,717**	**$947,668,402**	**$1,053,517,679**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	13,085,287	14,510,140	14,510,140	21,123,119	17,508,545	22,177,356
4400 Lottery Funds Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	31,185,325	37,094,912	37,094,912	42,993,873	45,266,275	42,924,433
6400 Federal Funds Ltd	47,789,535	55,100,003	55,100,003	61,633,712	63,655,707	67,020,812
All Funds	92,060,148	106,705,055	106,705,055	125,750,704	126,430,527	132,122,601
3160 Temporary Appointments						
8000 General Fund	148,956	46,656	46,656	48,662	48,662	48,662

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	125,942	223,219	223,219	232,818	232,818	232,818
6400 Federal Funds Ltd	532,677	46,889	46,889	48,905	48,905	48,905
All Funds	807,575	316,764	316,764	330,385	330,385	330,385
3170 Overtime Payments						
8000 General Fund	37,847	13,422	13,422	13,999	13,999	13,999
3400 Other Funds Ltd	118,435	34,633	34,633	36,123	36,123	333,773
6400 Federal Funds Ltd	119,238	42,080	42,080	43,889	43,889	43,889
All Funds	275,520	90,135	90,135	94,011	94,011	391,661
3180 Shift Differential						
8000 General Fund	-	45	45	47	47	47
3400 Other Funds Ltd	611	575	575	599	599	599
6400 Federal Funds Ltd	15	847	847	883	883	883
All Funds	626	1,467	1,467	1,529	1,529	1,529
3190 All Other Differential						
8000 General Fund	129,184	457,526	457,526	477,199	477,188	689,800
3400 Other Funds Ltd	288,127	842,141	842,141	878,353	993,762	878,353
6400 Federal Funds Ltd	616,896	401,039	401,039	418,284	10,370,226	13,142,746
All Funds	1,034,207	1,700,706	1,700,706	1,773,836	11,841,176	14,710,899
SALARIES & WAGES						
8000 General Fund	13,401,274	15,027,789	15,027,789	21,663,026	18,048,441	22,929,864
4400 Lottery Funds Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	31,718,440	38,195,480	38,195,480	44,141,766	46,529,577	44,369,976
6400 Federal Funds Ltd	49,058,361	55,590,858	55,590,858	62,145,673	74,119,610	80,257,235

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL SALARIES & WAGES	**$94,178,076**	**$108,814,127**	**$108,814,127**	**$127,950,465**	**$138,697,628**	**$147,557,075**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	4,438	5,532	5,532	7,531	6,074	7,975
3400 Other Funds Ltd	12,863	18,176	18,176	18,121	18,935	18,021
6400 Federal Funds Ltd	16,305	22,315	22,315	21,035	21,917	23,113
All Funds	33,606	46,023	46,023	46,687	46,926	49,109
3220 Public Employees' Retire Cont						
8000 General Fund	1,760,221	2,541,242	2,541,242	3,701,503	3,082,330	3,918,510
3400 Other Funds Ltd	4,396,774	6,440,613	6,440,613	7,518,291	7,921,030	7,557,380
6400 Federal Funds Ltd	6,883,791	9,425,817	9,425,817	10,637,188	12,688,326	13,739,699
All Funds	13,040,786	18,407,672	18,407,672	21,856,982	23,691,686	25,215,589
3221 Pension Obligation Bond						
8000 General Fund	782,600	798,811	798,811	975,016	975,016	975,016
3400 Other Funds Ltd	1,879,763	2,040,782	2,040,782	2,435,596	2,435,596	2,435,596
6400 Federal Funds Ltd	2,921,234	3,105,519	3,105,519	3,611,684	3,611,684	3,611,684
All Funds	5,583,597	5,945,112	5,945,112	7,022,296	7,022,296	7,022,296
3230 Social Security Taxes						
8000 General Fund	996,491	1,140,319	1,140,319	1,640,073	1,363,562	1,736,986
3400 Other Funds Ltd	2,401,333	2,919,699	2,919,699	3,371,310	3,553,985	3,388,768
6400 Federal Funds Ltd	3,692,560	4,240,169	4,240,169	4,726,178	5,642,184	6,111,707
All Funds	7,090,384	8,300,187	8,300,187	9,737,561	10,559,731	11,237,461
3250 Worker's Comp. Assess. (WCD)						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	4,196	5,260	5,260	5,982	4,817	6,338
3400 Other Funds Ltd	11,884	17,278	17,278	14,370	15,021	14,294
6400 Federal Funds Ltd	15,534	21,224	21,224	16,667	17,367	18,314
All Funds	31,614	43,762	43,762	37,019	37,205	38,946
3260 Mass Transit Tax						
3400 Other Funds Ltd	40	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	2,734,579	3,204,536	3,204,536	4,956,124	3,991,358	5,254,255
3400 Other Funds Ltd	8,054,164	10,474,433	10,474,433	11,939,360	12,475,126	11,876,230
6400 Federal Funds Ltd	10,136,258	12,867,359	12,867,359	13,849,417	14,431,350	15,218,569
All Funds	20,925,001	26,546,328	26,546,328	30,744,901	30,897,834	32,349,054
3280 Other OPE						
8000 General Fund	(17)	-	-	-	-	-
3400 Other Funds Ltd	2,931	-	-	-	-	-
6400 Federal Funds Ltd	17	-	-	-	-	-
All Funds	2,931	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	6,282,508	7,695,700	7,695,700	11,286,229	9,423,157	11,899,080
3400 Other Funds Ltd	16,759,752	21,910,981	21,910,981	25,297,048	26,419,693	25,290,289
6400 Federal Funds Ltd	23,665,699	29,682,403	29,682,403	32,862,169	36,412,828	38,723,086
TOTAL OTHER PAYROLL EXPENSES	**$46,707,959**	**$59,289,084**	**$59,289,084**	**$69,445,446**	**$72,255,678**	**$75,912,455**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8000 General Fund	-	(402,072)	(402,072)	(227,918)	(845,079)	(227,918)
3400 Other Funds Ltd	-	(798,597)	(798,597)	(742,881)	(2,115,934)	(742,881)
6400 Federal Funds Ltd	-	(914,477)	(914,477)	(882,529)	(3,121,006)	(882,529)
All Funds	-	(2,115,146)	(2,115,146)	(1,853,328)	(6,082,019)	(1,853,328)
3465 Reconciliation Adjustment						
8000 General Fund	-	(70,936)	(70,936)	-	273	(12)
3400 Other Funds Ltd	-	(306,891)	(306,891)	-	59,949	97,234
6400 Federal Funds Ltd	-	192,618	192,618	-	(60,253)	(68,052)
All Funds	-	(185,209)	(185,209)	-	(31)	29,170
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(473,008)	(473,008)	(227,918)	(844,806)	(227,930)
3400 Other Funds Ltd	-	(1,105,488)	(1,105,488)	(742,881)	(2,055,985)	(645,647)
6400 Federal Funds Ltd	-	(721,859)	(721,859)	(882,529)	(3,181,259)	(950,581)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($2,300,355)**	**($2,300,355)**	**($1,853,328)**	**($6,082,050)**	**($1,824,158)**
PERSONAL SERVICES						
8000 General Fund	19,683,782	22,250,481	22,250,481	32,721,337	26,626,792	34,601,014
4400 Lottery Funds Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	48,478,192	59,000,973	59,000,973	68,695,933	70,893,285	69,014,618
6400 Federal Funds Ltd	72,724,060	84,551,402	84,551,402	94,125,313	107,351,179	118,029,740
TOTAL PERSONAL SERVICES	**$140,886,035**	**$165,802,856**	**$165,802,856**	**$195,542,583**	**$204,871,256**	**$221,645,372**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	329,797	269,971	269,971	402,303	278,508	470,609

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	768,591	784,306	784,306	894,313	914,062	849,382
6400 Federal Funds Ltd	1,025,159	1,459,019	1,459,019	1,518,518	1,555,481	1,699,829
All Funds	2,123,547	2,513,296	2,513,296	2,815,134	2,748,051	3,019,820
4125 Out of State Travel						
8000 General Fund	44,264	45,834	45,834	47,805	48,708	50,679
3400 Other Funds Ltd	218,106	180,755	180,755	188,527	188,656	187,388
6400 Federal Funds Ltd	426,105	574,319	574,319	599,014	595,527	623,074
All Funds	688,475	800,908	800,908	835,346	832,891	861,141
4150 Employee Training						
8000 General Fund	177,919	163,492	163,492	204,210	174,578	195,625
3400 Other Funds Ltd	317,349	255,087	255,087	277,485	279,744	278,676
6400 Federal Funds Ltd	1,053,333	793,215	793,215	826,492	866,305	926,051
All Funds	1,548,601	1,211,794	1,211,794	1,308,187	1,320,627	1,400,352
4175 Office Expenses						
8000 General Fund	180,934	347,838	347,838	567,064	243,611	562,146
3400 Other Funds Ltd	1,487,607	1,766,305	1,766,305	1,952,860	1,903,908	1,794,162
6400 Federal Funds Ltd	532,128	1,281,904	1,281,904	1,330,865	1,508,703	1,635,439
All Funds	2,200,669	3,396,047	3,396,047	3,850,789	3,656,222	3,991,747
4200 Telecommunications						
8000 General Fund	108,459	128,377	128,377	209,020	152,630	227,122
3400 Other Funds Ltd	172,047	341,402	341,402	382,495	403,214	388,258
6400 Federal Funds Ltd	310,946	631,564	631,564	656,705	716,506	782,178
All Funds	591,452	1,101,343	1,101,343	1,248,220	1,272,350	1,397,558

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4225 State Gov. Service Charges						
8000 General Fund	(2,617)	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	99,901	-
6400 Federal Funds Ltd	2,636	-	-	-	-	-
All Funds	19	-	-	-	99,901	-
4250 Data Processing						
8000 General Fund	214,099	165,145	165,145	172,246	165,145	236,683
3400 Other Funds Ltd	235,257	130,397	130,397	136,003	163,712	161,459
6400 Federal Funds Ltd	158,785	404,242	404,242	421,624	707,747	727,514
All Funds	608,141	699,784	699,784	729,873	1,036,604	1,125,656
4275 Publicity and Publications						
8000 General Fund	209,536	315,653	315,653	279,579	133,134	475,046
3400 Other Funds Ltd	431,708	504,132	504,132	525,810	511,023	525,810
6400 Federal Funds Ltd	464,215	452,301	452,301	471,750	431,550	471,690
All Funds	1,105,459	1,272,086	1,272,086	1,277,139	1,075,707	1,472,546
4300 Professional Services						
8000 General Fund	5,145,985	5,734,479	5,734,479	11,365,284	7,420,317	11,006,595
3400 Other Funds Ltd	27,878,376	39,500,273	39,500,273	49,708,548	55,804,849	63,000,598
6400 Federal Funds Ltd	20,880,295	29,312,374	29,312,374	30,983,179	34,623,829	44,681,568
All Funds	53,904,656	74,547,126	74,547,126	92,057,011	97,848,995	118,688,761
4315 IT Professional Services						
8000 General Fund	484,925	1,502,831	1,502,831	2,682,586	1,502,831	1,875,586
3400 Other Funds Ltd	307,983	482,269	482,269	509,759	682,834	509,759

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	1,953,350	2,120,186	2,120,186	2,241,037	2,282,231	2,403,082
All Funds	2,746,258	4,105,286	4,105,286	5,433,382	4,467,896	4,788,427
4325 Attorney General						
8000 General Fund	572,086	206,546	206,546	246,678	235,046	846,371
3400 Other Funds Ltd	1,133,232	1,461,026	1,461,026	2,003,470	1,856,673	2,241,289
6400 Federal Funds Ltd	219,390	206,514	206,514	246,639	232,063	232,901
All Funds	1,924,708	1,874,086	1,874,086	2,496,787	2,323,782	3,320,561
4350 Dispute Resolution Services						
3400 Other Funds Ltd	-	10,123	10,123	10,558	10,123	10,558
4375 Employee Recruitment and Develop						
8000 General Fund	14,336	9,699	9,699	10,116	9,699	10,116
3400 Other Funds Ltd	18,048	675	675	379,022	1,552	704
6400 Federal Funds Ltd	29,013	9,507	9,507	9,915	9,507	9,915
All Funds	61,397	19,881	19,881	399,053	20,758	20,735
4400 Dues and Subscriptions						
8000 General Fund	82,653	52,894	52,894	55,168	49,078	55,168
3400 Other Funds Ltd	106,229	64,000	64,000	66,752	68,079	66,752
6400 Federal Funds Ltd	291,909	146,399	146,399	152,694	124,839	152,694
All Funds	480,791	263,293	263,293	274,614	241,996	274,614
4425 Facilities Rental and Taxes						
8000 General Fund	2,569	11,620	11,620	1,210,200	12,120	502,439
3400 Other Funds Ltd	9,237	8,054	8,054	8,400	112,273	133,320
6400 Federal Funds Ltd	10,514	10,162	10,162	10,599	15,599	20,599

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	22,320	29,836	29,836	1,229,199	139,992	656,358
4450 Fuels and Utilities						
8000 General Fund	449	-	-	-	-	-
3400 Other Funds Ltd	158,052	174,830	174,830	182,348	174,830	182,348
6400 Federal Funds Ltd	35,101	-	-	-	-	-
All Funds	193,602	174,830	174,830	182,348	174,830	182,348
4475 Facilities Maintenance						
8000 General Fund	64,841	36,372	36,372	37,936	36,372	37,936
3400 Other Funds Ltd	75,393	37,019	37,019	38,611	37,019	38,611
6400 Federal Funds Ltd	63,594	201,591	201,591	210,259	260,990	269,658
All Funds	203,828	274,982	274,982	286,806	334,381	346,205
4500 Food and Kitchen Supplies						
8000 General Fund	665	541,292	541,292	564,568	421,674	1,080,802
3400 Other Funds Ltd	9,609	23,159,310	23,159,310	24,155,160	23,159,310	22,254,034
6400 Federal Funds Ltd	121	25,606,683	25,606,683	26,707,770	32,796,804	33,897,891
All Funds	10,395	49,307,285	49,307,285	51,427,498	56,377,788	57,232,727
4525 Medical Services and Supplies						
8000 General Fund	3,078,336	3,362,715	3,362,715	64,056,602	2,705,536	3,567,312
3400 Other Funds Ltd	37,631,757	39,307,686	39,307,686	41,894,011	40,203,780	40,997,917
6400 Federal Funds Ltd	4,260,121	6,309,117	6,309,117	6,580,410	12,891,913	13,163,206
All Funds	44,970,214	48,979,518	48,979,518	112,531,023	55,801,229	57,728,435
4550 Other Care of Residents and Patients						
8000 General Fund	19,557	18,684	18,684	19,487	18,684	19,487

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	1,253	3,114	3,114	3,248	3,114	3,248
6400 Federal Funds Ltd	75,301	10,422	10,422	10,870	10,422	10,870
All Funds	96,111	32,220	32,220	33,605	32,220	33,605
4575 Agency Program Related S and S						
8000 General Fund	263,774	760,381	760,381	740,928	634,176	791,597
3400 Other Funds Ltd	17,770,307	14,666,344	14,666,344	15,296,997	15,013,262	15,296,997
6200 Federal Funds Non-Ltd	142,528	800,000	800,000	800,000	800,000	800,000
6400 Federal Funds Ltd	706,928	7,227,297	7,227,297	7,538,070	7,259,007	7,589,838
All Funds	18,883,537	23,454,022	23,454,022	24,375,995	23,706,445	24,478,432
4600 Intra-agency Charges						
8000 General Fund	-	182	182	190	182	190
3400 Other Funds Ltd	22,500	14,335	14,335	14,951	14,335	14,951
6400 Federal Funds Ltd	5,928	454	454	473	454	473
All Funds	28,428	14,971	14,971	15,614	14,971	15,614
4650 Other Services and Supplies						
8000 General Fund	87,330	1,711,719	1,711,719	2,537,938	1,779,579	1,547,551
3400 Other Funds Ltd	685,315	2,061,581	2,061,581	2,225,636	3,172,835	2,412,083
6400 Federal Funds Ltd	527,559	654,793	654,793	542,825	1,491,437	2,277,554
All Funds	1,300,204	4,428,093	4,428,093	5,306,399	6,443,851	6,237,188
4700 Expendable Prop 250 - 5000						
8000 General Fund	45,325	67,839	67,839	93,561	65,937	189,602
3400 Other Funds Ltd	41,025	161,245	161,245	178,304	182,489	219,360
6400 Federal Funds Ltd	113,652	288,356	288,356	300,127	298,046	331,918

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	200,002	517,440	517,440	571,992	546,472	740,880
4715 IT Expendable Property						
8000 General Fund	78,812	125,481	125,481	230,877	125,481	251,648
3400 Other Funds Ltd	220,562	315,729	315,729	480,305	475,938	377,017
6400 Federal Funds Ltd	365,452	497,063	497,063	518,436	608,514	639,360
All Funds	664,826	938,273	938,273	1,229,618	1,209,933	1,268,025
SERVICES & SUPPLIES						
8000 General Fund	11,204,034	15,579,044	15,579,044	85,734,346	16,213,026	24,000,310
3400 Other Funds Ltd	89,699,543	125,389,997	125,389,997	141,513,573	145,437,515	151,944,681
6200 Federal Funds Non-Ltd	142,528	800,000	800,000	800,000	800,000	800,000
6400 Federal Funds Ltd	33,511,535	78,197,482	78,197,482	81,878,271	99,287,474	112,547,302
TOTAL SERVICES & SUPPLIES	**$134,557,640**	**$219,966,523**	**$219,966,523**	**$309,926,190**	**$261,738,015**	**$289,292,293**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	13,466	-	-	-	-	-
6400 Federal Funds Ltd	38,563	-	-	-	-	-
All Funds	52,029	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	89,852	-	-	450,000	-	-
3400 Other Funds Ltd	-	198,405	198,405	206,936	206,936	206,936
6400 Federal Funds Ltd	189,000	487,860	487,860	508,838	508,838	508,838
All Funds	278,852	686,265	686,265	1,165,774	715,774	715,774
5900 Other Capital Outlay						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	353,028	-	-	-	60,000	60,000
CAPITAL OUTLAY						
8000 General Fund	89,852	-	-	450,000	-	-
3400 Other Funds Ltd	13,466	198,405	198,405	206,936	206,936	206,936
6400 Federal Funds Ltd	580,591	487,860	487,860	508,838	568,838	568,838
TOTAL CAPITAL OUTLAY	**$683,909**	**$686,265**	**$686,265**	**$1,165,774**	**$775,774**	**$775,774**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	21,195,687	35,692,821	40,692,821	75,856,651	48,723,151	63,589,173
3200 Other Funds Non-Ltd	-	9,759,665	9,759,665	9,759,665	9,759,665	9,759,665
3400 Other Funds Ltd	16,442,698	11,231,107	11,231,107	28,131,455	34,635,996	36,633,365
6400 Federal Funds Ltd	61,219,535	79,836,834	99,836,834	86,153,366	99,798,629	102,538,035
All Funds	98,857,920	136,520,427	161,520,427	199,901,137	192,917,441	212,520,238
6025 Dist to Other Gov Unit						
8000 General Fund	2,796,815	3,422,777	3,422,777	8,554,312	8,554,312	6,836,008
3400 Other Funds Ltd	1,368,450	135,684	135,684	141,519	141,519	141,519
6400 Federal Funds Ltd	4,135,058	4,536,244	4,536,244	4,731,303	4,731,303	15,422,970
All Funds	8,300,323	8,094,705	8,094,705	13,427,134	13,427,134	22,400,497
6030 Dist to Non-Gov Units						
8000 General Fund	659,628	708,962	708,962	15,734,232	15,734,232	12,799,631
3400 Other Funds Ltd	225,539	172,053	172,053	179,452	179,452	9,330,010
6400 Federal Funds Ltd	8,103,008	4,030,787	4,030,787	4,204,111	4,764,425	19,583,404
All Funds	8,988,175	4,911,802	4,911,802	20,117,795	20,678,109	41,713,045

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6035 Dist to Individuals						
8000 General Fund	3,229,866	15,187,324	15,187,324	14,807,809	14,494,920	15,472,385
3200 Other Funds Non-Ltd	28,363,870	30,240,335	30,240,335	30,240,335	30,240,335	30,240,335
3400 Other Funds Ltd	16,547,636	15,590,967	15,590,967	15,365,285	15,365,285	15,365,285
6200 Federal Funds Non-Ltd	70,758,446	101,929,051	101,929,051	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	16,972,100	20,859,877	20,859,877	21,756,852	21,756,852	21,756,852
All Funds	135,871,918	183,807,554	183,807,554	184,099,332	183,786,443	184,763,908
6048 Spc Pmt to Public Universities						
8000 General Fund	15,039	-	-	-	-	-
3400 Other Funds Ltd	642,782	-	-	-	-	-
6400 Federal Funds Ltd	6,012,604	-	-	-	-	-
All Funds	6,670,425	-	-	-	-	-
6055 Dist to Contract Svc Providers						
8000 General Fund	-	1,802,234	1,802,234	1,879,730	1,879,730	1,879,730
3400 Other Funds Ltd	-	649,870	649,870	677,814	677,814	677,814
6400 Federal Funds Ltd	2,119	1,186,093	1,186,093	1,237,095	1,237,095	1,237,095
All Funds	2,119	3,638,197	3,638,197	3,794,639	3,794,639	3,794,639
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	-	-	-	-	-	10,000,000
6085 Other Special Payments						
8000 General Fund	1,373,151	120,594	120,594	125,779	125,779	232,242
3400 Other Funds Ltd	2,951,634	5,689,873	5,689,873	5,934,537	5,934,537	5,934,537
6400 Federal Funds Ltd	14,542,617	2,246,218	2,246,218	2,342,805	2,390,105	2,391,122

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
All Funds	18,867,402	8,056,685	8,056,685	8,403,121	8,450,421	8,557,901
6100 Spc Pmt to Human Svcs, Dept of						
8000 General Fund	400,000	-	-	-	-	-
6248 Spc Pmt to Military Dept, Or						
6400 Federal Funds Ltd	30,100	-	-	-	-	-
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	33,000	-	-	-	-	-
6340 Spc Pmt to Environmental Quality						
6400 Federal Funds Ltd	-	395,797	395,797	395,767	395,767	395,767
6581 Spc Pmt to Education, Dept of						
6400 Federal Funds Ltd	218,350	-	-	-	-	-
6603 Spc Pmt to Agriculture, Dept of						
8000 General Fund	46,599	-	-	-	-	-
6400 Federal Funds Ltd	98,605	23,717	23,717	24,737	24,737	24,737
All Funds	145,204	23,717	23,717	24,737	24,737	24,737
SPECIAL PAYMENTS						
8000 General Fund	29,716,785	56,934,712	61,934,712	116,958,513	89,512,124	110,809,169
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	38,178,739	33,469,554	33,469,554	50,430,062	56,934,603	68,082,530
6200 Federal Funds Non-Ltd	70,758,446	101,929,051	101,929,051	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	111,367,096	113,115,567	133,115,567	120,846,036	135,098,913	163,349,982
TOTAL SPECIAL PAYMENTS	**$278,384,936**	**$345,448,884**	**$370,448,884**	**$430,163,662**	**$423,474,691**	**$484,170,732**
EXPENDITURES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	60,694,453	94,764,237	99,764,237	235,864,196	132,351,942	169,410,493
4400 Lottery Funds Ltd	1	-	-	-	-	-
3200 Other Funds Non-Ltd	28,363,870	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	176,369,940	218,058,929	218,058,929	260,846,504	273,472,339	289,248,765
6200 Federal Funds Non-Ltd	70,900,974	102,729,051	102,729,051	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	218,183,282	276,352,311	296,352,311	297,358,458	342,306,404	394,495,862
TOTAL EXPENDITURES	**$554,512,520**	**$731,904,528**	**$756,904,528**	**$936,798,209**	**$890,859,736**	**$995,884,171**
REVERSIONS						
9900 Reversions						
8000 General Fund	(4,630,694)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	17,144,371	57,633,508	57,633,508	57,633,508	56,808,666	57,633,508
TOTAL ENDING BALANCE	**$17,144,371**	**$57,633,508**	**$57,633,508**	**$57,633,508**	**$56,808,666**	**$57,633,508**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	768	763	763	813	837	869
8180 Position Reconciliation	-	4	4	-	-	3
TOTAL AUTHORIZED POSITIONS	**768**	**767**	**767**	**813**	**837**	**872**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	736.77	751.41	751.41	804.20	808.20	846.13
8280 FTE Reconciliation	-	4.12	4.12	-	0.11	4.60
TOTAL AUTHORIZED FTE	**736.77**	**755.53**	**755.53**	**804.20**	**808.31**	**850.73**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3010 Other Funds Cap Improve	-	100,000	100,000	100,000	100,000	100,000
0030 Beginning Balance Adjustment						
3010 Other Funds Cap Improve	-	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
BEGINNING BALANCE						
3010 Other Funds Cap Improve	-	-	-	-	-	-
TOTAL BEGINNING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	508,350,624	496,763,956	496,763,956	664,432,250	624,972,763	357,186,350
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
All Funds	509,076,125	497,517,026	497,517,026	665,217,702	625,758,215	357,971,802
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	20,750	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	6,095	-	-	-	-	-
LICENSES AND FEES						
3400 Other Funds Ltd	26,845	-	-	-	-	-
TOTAL LICENSES AND FEES	**$26,845**	**-**	**-**	**-**	**-**	**-**
CHARGES FOR SERVICES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
0415 Admin and Service Charges						
3400 Other Funds Ltd	16,540	271,517	271,517	271,517	271,517	271,517
0420 Care of State Wards						
3400 Other Funds Ltd	34,091,911	2,369,042	2,369,042	2,369,042	2,369,042	2,369,042
CHARGES FOR SERVICES						
3400 Other Funds Ltd	34,108,451	2,640,559	2,640,559	2,640,559	2,640,559	2,640,559
TOTAL CHARGES FOR SERVICES	**$34,108,451**	**$2,640,559**	**$2,640,559**	**$2,640,559**	**$2,640,559**	**$2,640,559**
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	112,945	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	2,027,924	2,559,387	2,559,387	2,559,387	2,559,387	2,559,387
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	468,744	64,375,776	64,375,776	33,304,282	33,121,270	33,126,070
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	34,465,284	38,929,554	38,929,554	29,010,390	28,392,870	28,392,879
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
1060 Transfer from General Fund						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	753,070	753,070	785,452	785,452	785,452
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	30,135	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	-	302,283,800
TRANSFERS IN						
3010 Other Funds Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	30,135	753,070	753,070	785,452	785,452	303,069,252
TOTAL TRANSFERS IN	**$755,636**	**$1,506,140**	**$1,506,140**	**$1,570,904**	**$1,570,904**	**$303,854,704**
REVENUE CATEGORIES						
8000 General Fund	508,350,624	496,763,956	496,763,956	664,432,250	624,972,763	357,186,350
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3010 Other Funds Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	36,775,044	70,328,792	70,328,792	39,289,680	39,106,668	341,395,268
6400 Federal Funds Ltd	34,465,284	38,929,554	38,929,554	29,010,390	28,392,870	28,392,879
TOTAL REVENUE CATEGORIES	**$581,041,954**	**$607,528,442**	**$607,528,442**	**$734,303,224**	**$694,043,205**	**$728,545,401**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(753,070)	(753,070)	(785,452)	(785,452)	(785,452)
2050 Transfer to Other						
3010 Other Funds Cap Improve	(371,943)	-	-	-	-	-
TRANSFERS OUT						
3010 Other Funds Cap Improve	(371,943)	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	(753,070)	(753,070)	(785,452)	(785,452)	(785,452)
TOTAL TRANSFERS OUT	**($371,943)**	**($753,070)**	**($753,070)**	**($785,452)**	**($785,452)**	**($785,452)**
AVAILABLE REVENUES						
8000 General Fund	508,350,624	496,763,956	496,763,956	664,432,250	624,972,763	357,186,350
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3010 Other Funds Cap Improve	353,558	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	36,775,044	69,575,722	69,575,722	38,504,228	38,321,216	340,609,816
6400 Federal Funds Ltd	34,465,284	38,929,554	38,929,554	29,010,390	28,392,870	28,392,879
TOTAL AVAILABLE REVENUES	**$580,670,011**	**$606,775,372**	**$606,775,372**	**$733,517,772**	**$693,257,753**	**$727,759,949**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	270,591,491	270,591,491	348,117,036	311,745,678	136,518,405
3400 Other Funds Ltd	-	15,030,604	15,030,604	10,896,712	10,777,044	209,365,884
6400 Federal Funds Ltd	-	19,524,360	19,524,360	16,282,840	15,890,728	15,890,728
All Funds	-	305,146,455	305,146,455	375,296,588	338,413,450	361,775,017
3160 Temporary Appointments						
8000 General Fund	-	1,242,738	1,242,738	1,509,673	1,509,673	1,509,673
3400 Other Funds Ltd	-	119,787	119,787	-	-	-
6400 Federal Funds Ltd	-	84,909	84,909	3,998	3,998	3,998
All Funds	-	1,447,434	1,447,434	1,513,671	1,513,671	1,513,671
3170 Overtime Payments						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	-	12,872,680	12,872,680	17,397,833	25,125,699	26,319,517
3400 Other Funds Ltd	-	936,555	936,555	-	-	-
6400 Federal Funds Ltd	-	465,359	465,359	-	-	-
All Funds	-	14,274,594	14,274,594	17,397,833	25,125,699	26,319,517
3180 Shift Differential						
8000 General Fund	-	5,547,647	5,547,647	6,808,499	10,246,356	10,532,270
3400 Other Funds Ltd	-	311,762	311,762	-	-	-
6400 Federal Funds Ltd	-	101,339	101,339	-	-	-
All Funds	-	5,960,748	5,960,748	6,808,499	10,246,356	10,532,270
3190 All Other Differential						
8000 General Fund	-	10,731,068	10,731,068	14,583,115	19,140,918	20,164,735
3400 Other Funds Ltd	-	176,913	176,913	-	19,556	151,004
6400 Federal Funds Ltd	-	699,273	699,273	-	65,858	65,858
All Funds	-	11,607,254	11,607,254	14,583,115	19,226,332	20,381,597
SALARIES & WAGES						
8000 General Fund	-	300,985,624	300,985,624	388,416,156	367,768,324	195,044,600
3400 Other Funds Ltd	-	16,575,621	16,575,621	10,896,712	10,796,600	209,516,888
6400 Federal Funds Ltd	-	20,875,240	20,875,240	16,286,838	15,960,584	15,960,584
TOTAL SALARIES & WAGES	**-**	**$338,436,485**	**$338,436,485**	**$415,599,706**	**$394,525,508**	**$420,522,072**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	124,156	124,156	139,890	126,348	54,374
3400 Other Funds Ltd	-	6,961	6,961	3,298	3,274	82,096

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	-	8,207	8,207	4,247	4,166	4,166
All Funds	-	139,324	139,324	147,435	133,788	140,636
3220 Public Employees' Retire Cont						
8000 General Fund	-	50,866,327	50,866,327	66,277,017	62,740,016	33,152,472
3400 Other Funds Ltd	-	2,792,689	2,792,689	1,866,657	1,849,509	35,890,286
6400 Federal Funds Ltd	-	3,528,142	3,528,142	2,789,254	2,733,366	2,733,366
All Funds	-	57,187,158	57,187,158	70,932,928	67,322,891	71,776,124
3221 Pension Obligation Bond						
8000 General Fund	-	16,684,133	16,684,133	19,078,287	19,078,287	19,078,287
3400 Other Funds Ltd	-	920,528	920,528	1,072,893	1,072,893	1,072,893
6400 Federal Funds Ltd	-	1,160,071	1,160,071	1,341,752	1,341,752	1,341,752
All Funds	-	18,764,732	18,764,732	21,492,932	21,492,932	21,492,932
3230 Social Security Taxes						
8000 General Fund	-	22,422,021	22,422,021	28,907,033	27,527,046	14,149,798
3400 Other Funds Ltd	-	1,243,685	1,243,685	810,342	802,683	15,831,269
6400 Federal Funds Ltd	-	1,536,548	1,536,548	1,171,148	1,146,188	1,146,188
All Funds	-	25,202,254	25,202,254	30,888,523	29,475,917	31,127,255
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	118,604	118,604	110,935	100,193	43,103
3400 Other Funds Ltd	-	6,439	6,439	2,694	2,673	65,187
6400 Federal Funds Ltd	-	7,429	7,429	3,307	3,244	3,244
All Funds	-	132,472	132,472	116,936	106,110	111,534
3270 Flexible Benefits						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8000 General Fund	-	71,786,224	71,786,224	92,208,956	83,249,831	35,803,919
3400 Other Funds Ltd	-	3,995,608	3,995,608	2,198,112	2,181,675	54,138,963
6400 Federal Funds Ltd	-	4,578,424	4,578,424	2,816,976	2,763,414	2,763,414
All Funds	-	80,360,256	80,360,256	97,224,044	88,194,920	92,706,296
OTHER PAYROLL EXPENSES						
8000 General Fund	-	162,001,465	162,001,465	206,722,118	192,821,721	102,281,953
3400 Other Funds Ltd	-	8,965,910	8,965,910	5,953,996	5,912,707	107,080,694
6400 Federal Funds Ltd	-	10,818,821	10,818,821	8,126,684	7,992,130	7,992,130
TOTAL OTHER PAYROLL EXPENSES	**-**	**$181,786,196**	**$181,786,196**	**$220,802,798**	**$206,726,558**	**$217,354,777**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	(762,279)	(762,279)	(762,279)
3400 Other Funds Ltd	-	-	-	(41,938)	(41,938)	(41,938)
6400 Federal Funds Ltd	-	-	-	(50,675)	(50,675)	(50,675)
All Funds	-	-	-	(854,892)	(854,892)	(854,892)
3465 Reconciliation Adjustment						
8000 General Fund	-	(1,894,507)	(1,894,507)	-	(1,124)	(7,366)
3400 Other Funds Ltd	-	(33,766)	(33,766)	-	-	-
6400 Federal Funds Ltd	-	(29,008)	(29,008)	-	-	-
All Funds	-	(1,957,281)	(1,957,281)	-	(1,124)	(7,366)
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(1,894,507)	(1,894,507)	(762,279)	(763,403)	(769,645)
3400 Other Funds Ltd	-	(33,766)	(33,766)	(41,938)	(41,938)	(41,938)

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	-	(29,008)	(29,008)	(50,675)	(50,675)	(50,675)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,957,281)**	**($1,957,281)**	**($854,892)**	**($856,016)**	**($862,258)**
PERSONAL SERVICES						
8000 General Fund	-	461,092,582	461,092,582	594,375,995	559,826,642	296,556,908
3400 Other Funds Ltd	-	25,507,765	25,507,765	16,808,770	16,667,369	316,555,644
6400 Federal Funds Ltd	-	31,665,053	31,665,053	24,362,847	23,902,039	23,902,039
TOTAL PERSONAL SERVICES	**-**	**$518,265,400**	**$518,265,400**	**$635,547,612**	**$600,396,050**	**$637,014,591**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	191,319	191,319	1,474,667	822,131	1,489,715
3400 Other Funds Ltd	-	446,632	446,632	-	-	-
6400 Federal Funds Ltd	-	1,675	1,675	-	-	-
All Funds	-	639,626	639,626	1,474,667	822,131	1,489,715
4125 Out of State Travel						
8000 General Fund	-	125,382	125,382	183,264	175,651	183,264
3400 Other Funds Ltd	-	49,661	49,661	-	-	-
6400 Federal Funds Ltd	-	666	666	-	-	-
All Funds	-	175,709	175,709	183,264	175,651	183,264
4150 Employee Training						
8000 General Fund	-	337,154	337,154	1,408,947	1,190,293	1,315,968
3400 Other Funds Ltd	-	783,035	783,035	-	-	-
6400 Federal Funds Ltd	-	1,033	1,033	-	-	-
All Funds	-	1,121,222	1,121,222	1,408,947	1,190,293	1,315,968

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4175 Office Expenses						
8000 General Fund	-	912,832	912,832	3,836,363	2,190,974	3,299,333
3400 Other Funds Ltd	-	817,480	817,480	-	-	-
6400 Federal Funds Ltd	-	4,237	4,237	-	-	-
All Funds	-	1,734,549	1,734,549	3,836,363	2,190,974	3,299,333
4200 Telecommunications						
8000 General Fund	-	577,405	577,405	1,695,618	1,181,717	1,475,376
3400 Other Funds Ltd	-	486,552	486,552	-	-	-
6400 Federal Funds Ltd	-	3,054	3,054	-	-	-
All Funds	-	1,067,011	1,067,011	1,695,618	1,181,717	1,475,376
4250 Data Processing						
8000 General Fund	-	2,708,976	2,708,976	3,969,404	5,507,293	5,996,244
3400 Other Funds Ltd	-	2,233,356	2,233,356	1,269,978	1,269,978	1,269,978
All Funds	-	4,942,332	4,942,332	5,239,382	6,777,271	7,266,222
4275 Publicity and Publications						
8000 General Fund	-	-	-	380,614	204,182	417,994
3400 Other Funds Ltd	-	203,442	203,442	-	-	-
All Funds	-	203,442	203,442	380,614	204,182	417,994
4300 Professional Services						
8000 General Fund	-	1,334,310	1,334,310	4,950,314	4,370,288	4,992,423
3010 Other Funds Cap Improve	55,785	-	-	-	-	-
3400 Other Funds Ltd	-	6,786,797	6,786,797	3,896,790	3,896,790	3,896,790
6400 Federal Funds Ltd	-	1,214,998	1,214,998	1,109,760	1,109,760	1,109,760

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	55,785	9,336,105	9,336,105	9,956,864	9,376,838	9,998,973
4315 IT Professional Services						
8000 General Fund	-	884,487	884,487	3,698,900	997,180	1,119,908
3400 Other Funds Ltd	-	106,551	106,551	-	-	-
6400 Federal Funds Ltd	-	3,616	3,616	-	-	-
All Funds	-	994,654	994,654	3,698,900	997,180	1,119,908
4325 Attorney General						
8000 General Fund	-	731,990	731,990	1,210,791	953,061	1,143,350
3400 Other Funds Ltd	-	278,880	278,880	-	-	-
6400 Federal Funds Ltd	-	2,939	2,939	-	-	-
All Funds	-	1,013,809	1,013,809	1,210,791	953,061	1,143,350
4375 Employee Recruitment and Develop						
8000 General Fund	-	349,199	349,199	638,212	613,412	638,212
3400 Other Funds Ltd	-	261,541	261,541	-	-	-
6400 Federal Funds Ltd	-	1,159	1,159	-	-	-
All Funds	-	611,899	611,899	638,212	613,412	638,212
4400 Dues and Subscriptions						
8000 General Fund	-	148,784	148,784	166,082	159,409	166,082
3400 Other Funds Ltd	-	10,220	10,220	-	-	-
6400 Federal Funds Ltd	-	231	231	-	-	-
All Funds	-	159,235	159,235	166,082	159,409	166,082
4425 Facilities Rental and Taxes						
8000 General Fund	-	15,014	15,014	477,672	953,135	550,222

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	68,536	68,536	-	-	-
6400 Federal Funds Ltd	-	104	104	-	-	-
All Funds	-	83,654	83,654	477,672	953,135	550,222
4450 Fuels and Utilities						
8000 General Fund	-	1,912,594	1,912,594	3,294,581	2,588,265	3,419,215
3400 Other Funds Ltd	-	1,578,447	1,578,447	908,483	908,483	908,483
6400 Federal Funds Ltd	-	359	359	-	-	-
All Funds	-	3,491,400	3,491,400	4,203,064	3,496,748	4,327,698
4475 Facilities Maintenance						
8000 General Fund	-	2,510,995	2,510,995	4,219,468	3,305,802	4,424,264
3010 Other Funds Cap Improve	128,334	-	-	-	-	-
3400 Other Funds Ltd	-	1,765,799	1,765,799	1,013,823	1,013,823	1,013,823
6400 Federal Funds Ltd	-	714,259	714,259	680,239	680,239	680,239
All Funds	128,334	4,991,053	4,991,053	5,913,530	4,999,864	6,118,326
4500 Food and Kitchen Supplies						
8000 General Fund	-	3,536,762	3,536,762	6,822,387	5,641,878	6,679,899
3400 Other Funds Ltd	-	4,884,096	4,884,096	2,809,625	2,809,625	2,809,625
6400 Federal Funds Ltd	-	279,523	279,523	270,523	270,523	270,523
All Funds	-	8,700,381	8,700,381	9,902,535	8,722,026	9,760,047
4525 Medical Services and Supplies						
8000 General Fund	-	13,972,408	13,972,408	17,665,620	26,497,912	14,368,900
3400 Other Funds Ltd	(61)	20,866,958	20,866,958	10,977,954	10,977,954	11,088,345
6400 Federal Funds Ltd	-	4,024,093	4,024,093	2,149,545	1,992,904	1,992,904

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	(61)	38,863,459	38,863,459	30,793,119	39,468,770	27,450,149
4550 Other Care of Residents and Patients						
8000 General Fund	-	517,161	517,161	1,757,663	1,688,998	1,756,329
3400 Other Funds Ltd	-	670,977	670,977	-	-	1,334
6400 Federal Funds Ltd	-	497,061	497,061	-	-	-
All Funds	-	1,685,199	1,685,199	1,757,663	1,688,998	1,757,663
4575 Agency Program Related S and S						
8000 General Fund	-	1,327,487	1,327,487	1,967,468	1,763,023	1,836,782
3400 Other Funds Ltd	-	1,161,676	1,161,676	677,304	635,693	640,493
6400 Federal Funds Ltd	-	165,876	165,876	151,564	151,493	151,502
All Funds	-	2,655,039	2,655,039	2,796,336	2,550,209	2,628,777
4600 Intra-agency Charges						
8000 General Fund	-	-	-	1,690,629	224,776	968,893
4650 Other Services and Supplies						
8000 General Fund	-	401,532	401,532	1,961,561	853,176	937,704
3400 Other Funds Ltd	-	299,898	299,898	-	-	-
6400 Federal Funds Ltd	-	116,855	116,855	-	-	-
All Funds	-	818,285	818,285	1,961,561	853,176	937,704
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	153,010	153,010	2,036,718	627,040	739,625
3010 Other Funds Cap Improve	26,079	-	-	-	-	-
3400 Other Funds Ltd	-	54,483	54,483	-	-	-
6400 Federal Funds Ltd	-	40,714	40,714	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	26,079	248,207	248,207	2,036,718	627,040	739,625
4715 IT Expendable Property						
8000 General Fund	-	1,444,685	1,444,685	1,793,506	1,723,719	1,796,934
3400 Other Funds Ltd	-	15,060	15,060	-	-	-
6400 Federal Funds Ltd	-	182,891	182,891	-	-	-
All Funds	-	1,642,636	1,642,636	1,793,506	1,723,719	1,796,934
SERVICES & SUPPLIES						
8000 General Fund	-	34,093,486	34,093,486	67,300,449	64,233,315	59,716,636
3010 Other Funds Cap Improve	210,198	-	-	-	-	-
3400 Other Funds Ltd	(61)	43,830,077	43,830,077	21,553,957	21,512,346	21,628,871
6400 Federal Funds Ltd	-	7,255,343	7,255,343	4,361,631	4,204,919	4,204,928
TOTAL SERVICES & SUPPLIES	**$210,137**	**$85,178,906**	**$85,178,906**	**$93,216,037**	**$89,950,580**	**$85,550,435**
CAPITAL OUTLAY						
5200 Technical Equipment						
8000 General Fund	-	-	-	1,093,000	-	-
5250 Household and Institutional Equip.						
8000 General Fund	-	325,227	325,227	340,499	340,499	340,499
3400 Other Funds Ltd	-	823	823	-	-	840,469
6400 Federal Funds Ltd	-	411	411	-	-	-
All Funds	-	326,461	326,461	340,499	340,499	1,180,968
5350 Industrial and Heavy Equipment						
8000 General Fund	-	86,843	86,843	91,021	91,021	91,021
3400 Other Funds Ltd	-	288	288	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	-	138	138	-	-	-
All Funds	-	87,269	87,269	91,021	91,021	91,021
5650 Land Improvements						
8000 General Fund	-	49,287	49,287	51,659	51,659	51,659
3010 Other Funds Cap Improve	-	292,082	292,082	304,642	304,642	304,642
3400 Other Funds Ltd	-	164	164	-	-	-
6400 Federal Funds Ltd	-	79	79	-	-	-
All Funds	-	341,612	341,612	356,301	356,301	356,301
5700 Building Structures						
8000 General Fund	-	203,750	203,750	213,948	213,948	213,948
3010 Other Funds Cap Improve	133,615	460,988	460,988	480,810	480,810	480,810
3400 Other Funds Ltd	-	352	352	-	-	1,443,331
6400 Federal Funds Ltd	-	1,026	1,026	-	-	-
All Funds	133,615	666,116	666,116	694,758	694,758	2,138,089
5900 Other Capital Outlay						
8000 General Fund	-	-	-	750,000	-	-
3010 Other Funds Cap Improve	9,745	-	-	-	-	-
All Funds	9,745	-	-	750,000	-	-
CAPITAL OUTLAY						
8000 General Fund	-	665,107	665,107	2,540,127	697,127	697,127
3010 Other Funds Cap Improve	143,360	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	-	1,627	1,627	-	-	2,283,800
6400 Federal Funds Ltd	-	1,654	1,654	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL CAPITAL OUTLAY	**$143,360**	**$1,421,458**	**$1,421,458**	**$3,325,579**	**$1,482,579**	**$3,766,379**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	689,726	689,726	163,771	163,771	163,771
3400 Other Funds Ltd	-	13,340	13,340	-	-	-
All Funds	-	703,066	703,066	163,771	163,771	163,771
6035 Dist to Individuals						
8000 General Fund	19,863,759	206,928	206,928	49,110	49,110	49,110
3400 Other Funds Ltd	-	196,044	196,044	141,501	141,501	141,501
6400 Federal Funds Ltd	34,465,284	1,396	1,396	236,807	236,807	236,807
All Funds	54,329,043	404,368	404,368	427,418	427,418	427,418
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	484,469,623	-	-	-	-	-
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	36,775,105	-	-	-	-	-
All Funds	521,970,229	753,070	753,070	785,452	785,452	785,452
6085 Other Special Payments						
8000 General Fund	-	16,127	16,127	2,798	2,798	2,798
3400 Other Funds Ltd	-	26,869	26,869	-	-	-
6400 Federal Funds Ltd	-	6,108	6,108	49,105	49,105	49,105
All Funds	-	49,104	49,104	51,903	51,903	51,903
SPECIAL PAYMENTS						
8000 General Fund	504,333,382	912,781	912,781	215,679	215,679	215,679

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	36,775,105	236,253	236,253	141,501	141,501	141,501
6400 Federal Funds Ltd	34,465,284	7,504	7,504	285,912	285,912	285,912
TOTAL SPECIAL PAYMENTS	**$576,299,272**	**$1,909,608**	**$1,909,608**	**$1,428,544**	**$1,428,544**	**$1,428,544**
EXPENDITURES						
8000 General Fund	504,333,382	496,763,956	496,763,956	664,432,250	624,972,763	357,186,350
8010 General Fund Cap Improve	725,501	753,070	753,070	785,452	785,452	785,452
3010 Other Funds Cap Improve	353,558	753,070	753,070	785,452	785,452	785,452
3400 Other Funds Ltd	36,775,044	69,575,722	69,575,722	38,504,228	38,321,216	340,609,816
6400 Federal Funds Ltd	34,465,284	38,929,554	38,929,554	29,010,390	28,392,870	28,392,879
TOTAL EXPENDITURES	**$576,652,769**	**$606,775,372**	**$606,775,372**	**$733,517,772**	**$693,257,753**	**$727,759,949**
REVERSIONS						
9900 Reversions						
8000 General Fund	(4,017,242)	-	-	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2,286	2,284	2,284	2,560	2,321	2,425
8180 Position Reconciliation	-	-	-	-	(49)	-
TOTAL AUTHORIZED POSITIONS	**2,286**	**2,284**	**2,284**	**2,560**	**2,272**	**2,425**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	2,279.45	2,283.82	2,283.82	2,543.66	2,306.90	2,424.82
8280 FTE Reconciliation	-	-	-	-	(33.16)	-
TOTAL AUTHORIZED FTE	**2,279.45**	**2,283.82**	**2,283.82**	**2,543.66**	**2,273.74**	**2,424.82**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	-	-	-	12,622,886	12,622,886	7,992,750
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	-	-	-	12,622,886	12,622,886	7,992,750
TOTAL AVAILABLE REVENUES	**-**	**-**	**-**	**$12,622,886**	**$12,622,886**	**$7,992,750**
EXPENDITURES						
CAPITAL OUTLAY						
5250 Household and Institutional Equip.						
3020 Other Funds Cap Construct	-	-	-	898,500	898,500	3,500,000
5350 Industrial and Heavy Equipment						
3020 Other Funds Cap Construct	-	-	-	4,112,750	4,112,750	-
5700 Building Structures						
3020 Other Funds Cap Construct	-	-	-	7,611,636	7,611,636	4,492,750
CAPITAL OUTLAY						
3020 Other Funds Cap Construct	-	-	-	12,622,886	12,622,886	7,992,750
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**$12,622,886**	**$12,622,886**	**$7,992,750**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	188,530,838	188,530,838	0	-
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
All Funds	247,974,478	247,974,478	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	220,320,829	220,320,829	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	58,416,998	58,416,998	0	-
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	248,250	248,250	0	-
TOTAL REVENUES				
8000 General Fund	188,530,838	188,530,838	0	-
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
4400 Lottery Funds Ltd	248,250	248,250	0	-
3400 Other Funds Ltd	220,320,829	220,320,829	0	-
6400 Federal Funds Ltd	58,416,998	58,416,998	0	-
TOTAL REVENUES	**$526,960,555**	**$526,960,555**	**0**	**-**
AVAILABLE REVENUES				
8000 General Fund	188,530,838	188,530,838	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
4400 Lottery Funds Ltd	248,250	248,250	0	-
3400 Other Funds Ltd	220,320,829	220,320,829	0	-
6400 Federal Funds Ltd	58,416,998	58,416,998	0	-
TOTAL AVAILABLE REVENUES	**$526,960,555**	**$526,960,555**	**0**	**-**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	19,225,428	19,188,100	(37,328)	-0.19%
3400 Other Funds Ltd	100,633,679	100,630,413	(3,266)	-0.00%
6400 Federal Funds Ltd	5,311,364	5,305,298	(6,066)	-0.11%
All Funds	125,170,471	125,123,811	(46,660)	-0.04%
3160 Temporary Appointments				
8000 General Fund	605,301	605,301	0	-
3400 Other Funds Ltd	1,054,575	1,054,575	0	-
6400 Federal Funds Ltd	90,872	90,872	0	-
All Funds	1,750,748	1,750,748	0	-
3170 Overtime Payments				
8000 General Fund	8,292	8,292	0	-
3400 Other Funds Ltd	93,198	93,198	0	-
6400 Federal Funds Ltd	1,347	1,347	0	-
All Funds	102,837	102,837	0	-
3180 Shift Differential				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	61,023	61,023	0	-
3400 Other Funds Ltd	216,755	216,755	0	-
6400 Federal Funds Ltd	9,916	9,916	0	-
All Funds	287,694	287,694	0	-
3190 All Other Differential				
8000 General Fund	229,602	229,602	0	-
3400 Other Funds Ltd	2,489,537	2,489,537	0	-
6400 Federal Funds Ltd	707,105	707,105	0	-
All Funds	3,426,244	3,426,244	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	20,129,646	20,092,318	(37,328)	-0.19%
3400 Other Funds Ltd	104,487,744	104,484,478	(3,266)	-0.00%
6400 Federal Funds Ltd	6,120,604	6,114,538	(6,066)	-0.10%
TOTAL SALARIES & WAGES	**$130,737,994**	**$130,691,334**	**($46,660)**	**-0.04%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	5,922	5,907	(15)	-0.25%
3400 Other Funds Ltd	31,486	31,485	(1)	-0.00%
6400 Federal Funds Ltd	1,740	1,738	(2)	-0.11%
All Funds	39,148	39,130	(18)	-0.05%
3220 Public Employees' Retire Cont				
8000 General Fund	3,344,521	3,338,127	(6,394)	-0.19%
3400 Other Funds Ltd	17,718,067	17,717,507	(560)	-0.00%
6400 Federal Funds Ltd	1,032,890	1,031,851	(1,039)	-0.10%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	22,095,478	22,087,485	(7,993)	-0.04%
3221 Pension Obligation Bond				
8000 General Fund	727,509	727,509	0	-
3400 Other Funds Ltd	4,965,161	4,965,161	0	-
6400 Federal Funds Ltd	274,715	274,715	0	-
All Funds	5,967,385	5,967,385	0	-
3230 Social Security Taxes				
8000 General Fund	1,507,556	1,504,701	(2,855)	-0.19%
3400 Other Funds Ltd	7,960,028	7,959,778	(250)	-0.00%
6400 Federal Funds Ltd	463,021	462,557	(464)	-0.10%
All Funds	9,930,605	9,927,036	(3,569)	-0.04%
3240 Unemployment Assessments				
8000 General Fund	2,058,472	2,058,472	0	-
3400 Other Funds Ltd	210,552	210,552	0	-
6400 Federal Funds Ltd	371,239	371,239	0	-
All Funds	2,640,263	2,640,263	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	4,718	4,706	(12)	-0.25%
3400 Other Funds Ltd	24,955	24,954	(1)	-0.00%
6400 Federal Funds Ltd	1,358	1,356	(2)	-0.15%
All Funds	31,031	31,016	(15)	-0.05%
3260 Mass Transit Tax				
8000 General Fund	2,180,073	2,180,073	0	-
4400 Lottery Funds Ltd	5,062	5,062	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	906,106	906,106	0	-
All Funds	3,091,241	3,091,241	0	-
3270 Flexible Benefits				
8000 General Fund	3,908,413	3,898,218	(10,195)	-0.26%
3400 Other Funds Ltd	20,762,906	20,762,014	(892)	-0.00%
6400 Federal Funds Ltd	1,132,095	1,130,438	(1,657)	-0.15%
All Funds	25,803,414	25,790,670	(12,744)	-0.05%
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	13,737,184	13,717,713	(19,471)	-0.14%
4400 Lottery Funds Ltd	5,062	5,062	0	-
3400 Other Funds Ltd	52,579,261	52,577,557	(1,704)	-0.00%
6400 Federal Funds Ltd	3,277,058	3,273,894	(3,164)	-0.10%
TOTAL OTHER PAYROLL EXPENSES	**$69,598,565**	**$69,574,226**	**($24,339)**	**-0.03%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(688,088)	(688,088)	0	-
3400 Other Funds Ltd	(1,754,556)	(1,754,556)	0	-
6400 Federal Funds Ltd	(160,091)	(160,091)	0	-
All Funds	(2,602,735)	(2,602,735)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	56,799	56,799	100.00%
3400 Other Funds Ltd	-	4,970	4,970	100.00%
6400 Federal Funds Ltd	-	9,230	9,230	100.00%
All Funds	-	70,999	70,999	100.00%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(688,088)	(631,289)	56,799	8.25%
3400 Other Funds Ltd	(1,754,556)	(1,749,586)	4,970	0.28%
6400 Federal Funds Ltd	(160,091)	(150,861)	9,230	5.77%
TOTAL P.S. BUDGET ADJUSTMENTS	**($2,602,735)**	**($2,531,736)**	**$70,999**	**2.73%**
TOTAL PERSONAL SERVICES				
8000 General Fund	33,178,742	33,178,742	0	-
4400 Lottery Funds Ltd	5,062	5,062	0	-
3400 Other Funds Ltd	155,312,449	155,312,449	0	-
6400 Federal Funds Ltd	9,237,571	9,237,571	0	-
TOTAL PERSONAL SERVICES	**$197,733,824**	**$197,733,824**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	83,115	83,115	0	-
3400 Other Funds Ltd	1,161,132	1,161,132	0	-
6400 Federal Funds Ltd	38,711	38,711	0	-
All Funds	1,282,958	1,282,958	0	-
4125 Out of State Travel				
8000 General Fund	2,214	2,214	0	-
3400 Other Funds Ltd	101,918	101,918	0	-
6400 Federal Funds Ltd	315	315	0	-
All Funds	104,447	104,447	0	-
4150 Employee Training				
8000 General Fund	35,646	35,646	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	776,520	776,520	0	-
6400 Federal Funds Ltd	10,417	10,417	0	-
All Funds	822,583	822,583	0	-
4175 Office Expenses				
8000 General Fund	749,667	749,667	0	-
3400 Other Funds Ltd	1,134,294	1,134,294	0	-
6400 Federal Funds Ltd	262,478	262,478	0	-
All Funds	2,146,439	2,146,439	0	-
4200 Telecommunications				
8000 General Fund	4,378,821	4,378,821	0	-
4400 Lottery Funds Ltd	32,710	32,710	0	-
3400 Other Funds Ltd	1,495,821	1,495,821	0	-
6400 Federal Funds Ltd	1,470,873	1,470,873	0	-
All Funds	7,378,225	7,378,225	0	-
4225 State Gov. Service Charges				
8000 General Fund	39,498,473	39,498,473	0	-
3400 Other Funds Ltd	4,938,803	4,938,803	0	-
6400 Federal Funds Ltd	8,970,410	8,970,410	0	-
All Funds	53,407,686	53,407,686	0	-
4250 Data Processing				
8000 General Fund	10,067,684	10,067,684	0	-
3400 Other Funds Ltd	21,241,910	21,241,910	0	-
6400 Federal Funds Ltd	2,482,891	2,482,891	0	-
All Funds	33,792,485	33,792,485	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
8000 General Fund	8,983	8,983	0	-
3400 Other Funds Ltd	11,676	11,676	0	-
6400 Federal Funds Ltd	1,575	1,575	0	-
All Funds	22,234	22,234	0	-
4300 Professional Services				
8000 General Fund	7,468,149	7,468,149	0	-
3400 Other Funds Ltd	2,152,092	2,152,092	0	-
6400 Federal Funds Ltd	2,576,001	2,576,001	0	-
All Funds	12,196,242	12,196,242	0	-
4315 IT Professional Services				
8000 General Fund	3,448	3,448	0	-
3400 Other Funds Ltd	6,985,434	6,985,434	0	-
6400 Federal Funds Ltd	747,476	747,476	0	-
All Funds	7,736,358	7,736,358	0	-
4325 Attorney General				
8000 General Fund	643,020	643,020	0	-
3400 Other Funds Ltd	68,084	68,084	0	-
6400 Federal Funds Ltd	102,258	102,258	0	-
All Funds	813,362	813,362	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	483,864	483,864	0	-
3400 Other Funds Ltd	42,336	42,336	0	-
6400 Federal Funds Ltd	78,652	78,652	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	604,852	604,852	0	-
4400 Dues and Subscriptions				
8000 General Fund	43,705	43,705	0	-
3400 Other Funds Ltd	1,273,749	1,273,749	0	-
6400 Federal Funds Ltd	12,261	12,261	0	-
All Funds	1,329,715	1,329,715	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	12,932,981	12,932,981	0	-
3400 Other Funds Ltd	4,469,139	4,469,139	0	-
6400 Federal Funds Ltd	7,350,193	7,350,193	0	-
All Funds	24,752,313	24,752,313	0	-
4450 Fuels and Utilities				
8000 General Fund	191,757	191,757	0	-
3400 Other Funds Ltd	63,352	63,352	0	-
6400 Federal Funds Ltd	64,178	64,178	0	-
All Funds	319,287	319,287	0	-
4475 Facilities Maintenance				
8000 General Fund	209,452	209,452	0	-
3400 Other Funds Ltd	105,379	105,379	0	-
6400 Federal Funds Ltd	53,322	53,322	0	-
All Funds	368,153	368,153	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	318	318	0	-
3400 Other Funds Ltd	28	28	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	52	52	0	-
All Funds	398	398	0	-
4525 Medical Services and Supplies				
8000 General Fund	126	126	0	-
3400 Other Funds Ltd	11	11	0	-
6400 Federal Funds Ltd	20	20	0	-
All Funds	157	157	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	6,899	6,899	0	-
4575 Agency Program Related S and S				
8000 General Fund	34,830	34,830	0	-
3400 Other Funds Ltd	146,856	146,856	0	-
6400 Federal Funds Ltd	17,518	17,518	0	-
All Funds	199,204	199,204	0	-
4600 Intra-agency Charges				
8000 General Fund	1,455	1,455	0	-
4650 Other Services and Supplies				
8000 General Fund	2,718,303	2,718,303	0	-
3400 Other Funds Ltd	232,666	232,666	0	-
6400 Federal Funds Ltd	405,075	405,075	0	-
All Funds	3,356,044	3,356,044	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	1,366,780	1,366,780	0	-
3400 Other Funds Ltd	767,814	767,814	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	951,657	951,657	0	-
All Funds	3,086,251	3,086,251	0	-
4715 IT Expendable Property				
8000 General Fund	330,599	330,599	0	-
3400 Other Funds Ltd	6,006,961	6,006,961	0	-
6400 Federal Funds Ltd	636,940	636,940	0	-
All Funds	6,974,500	6,974,500	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	81,260,289	81,260,289	0	-
4400 Lottery Funds Ltd	32,710	32,710	0	-
3400 Other Funds Ltd	53,175,975	53,175,975	0	-
6400 Federal Funds Ltd	26,233,273	26,233,273	0	-
TOTAL SERVICES & SUPPLIES	**$160,702,247**	**$160,702,247**	**0**	**-**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	120,000	120,000	0	-
3400 Other Funds Ltd	10,500	10,500	0	-
6400 Federal Funds Ltd	19,500	19,500	0	-
All Funds	150,000	150,000	0	-
6085 Other Special Payments				
8000 General Fund	73,971,807	73,971,807	0	-
4400 Lottery Funds Ltd	210,478	210,478	0	-
3400 Other Funds Ltd	11,821,905	11,821,905	0	-
6400 Federal Funds Ltd	22,926,654	22,926,654	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	108,930,844	108,930,844	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	74,091,807	74,091,807	0	-
4400 Lottery Funds Ltd	210,478	210,478	0	-
3400 Other Funds Ltd	11,832,405	11,832,405	0	-
6400 Federal Funds Ltd	22,946,154	22,946,154	0	-
TOTAL SPECIAL PAYMENTS	**$109,080,844**	**$109,080,844**	**0**	**-**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	34,115,940	34,115,940	0	-
7150 Interest - Bonds				
8030 General Fund Debt Svc	25,327,700	25,327,700	0	-
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
TOTAL EXPENDITURES				
8000 General Fund	188,530,838	188,530,838	0	-
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
4400 Lottery Funds Ltd	248,250	248,250	0	-
3400 Other Funds Ltd	220,320,829	220,320,829	0	-
6400 Federal Funds Ltd	58,416,998	58,416,998	0	-
TOTAL EXPENDITURES	**$526,960,555**	**$526,960,555**	**0**	**-**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	675	675	0	-
AUTHORIZED FTE				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	674.89	674.56	(0.33)	-0.05%
8280 FTE Reconciliation	-	0.33	0.33	100.00%
TOTAL AUTHORIZED FTE	**674.89**	**674.89**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	38,737,281	38,737,281	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	2,747,551	2,747,551	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	12,741,746	12,741,746	0	-
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	32,710	32,710	0	-
TOTAL REVENUES				
8000 General Fund	38,737,281	38,737,281	0	-
4400 Lottery Funds Ltd	32,710	32,710	0	-
3400 Other Funds Ltd	2,747,551	2,747,551	0	-
6400 Federal Funds Ltd	12,741,746	12,741,746	0	-
TOTAL REVENUES	**$54,259,288**	**$54,259,288**	**0**	**-**
AVAILABLE REVENUES				
8000 General Fund	38,737,281	38,737,281	0	-
4400 Lottery Funds Ltd	32,710	32,710	0	-
3400 Other Funds Ltd	2,747,551	2,747,551	0	-
6400 Federal Funds Ltd	12,741,746	12,741,746	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$54,259,288**	**$54,259,288**	**0**	**-**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	19,225,428	19,188,100	(37,328)	-0.19%
3400 Other Funds Ltd	1,397,687	1,394,421	(3,266)	-0.23%
6400 Federal Funds Ltd	5,311,364	5,305,298	(6,066)	-0.11%
All Funds	25,934,479	25,887,819	(46,660)	-0.18%
3160 Temporary Appointments				
8000 General Fund	605,301	605,301	0	-
3400 Other Funds Ltd	46,839	46,839	0	-
6400 Federal Funds Ltd	90,872	90,872	0	-
All Funds	743,012	743,012	0	-
3170 Overtime Payments				
8000 General Fund	8,292	8,292	0	-
3400 Other Funds Ltd	726	726	0	-
6400 Federal Funds Ltd	1,347	1,347	0	-
All Funds	10,365	10,365	0	-
3180 Shift Differential				
8000 General Fund	61,023	61,023	0	-
3400 Other Funds Ltd	5,339	5,339	0	-
6400 Federal Funds Ltd	9,916	9,916	0	-
All Funds	76,278	76,278	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	229,602	229,602	0	-
3400 Other Funds Ltd	126,025	126,025	0	-
6400 Federal Funds Ltd	707,105	707,105	0	-
All Funds	1,062,732	1,062,732	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	20,129,646	20,092,318	(37,328)	-0.19%
3400 Other Funds Ltd	1,576,616	1,573,350	(3,266)	-0.21%
6400 Federal Funds Ltd	6,120,604	6,114,538	(6,066)	-0.10%
TOTAL SALARIES & WAGES	**$27,826,866**	**$27,780,206**	**($46,660)**	**-0.17%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	5,922	5,907	(15)	-0.25%
3400 Other Funds Ltd	398	397	(1)	-0.25%
6400 Federal Funds Ltd	1,740	1,738	(2)	-0.11%
All Funds	8,060	8,042	(18)	-0.22%
3220 Public Employees' Retire Cont				
8000 General Fund	3,344,521	3,338,127	(6,394)	-0.19%
3400 Other Funds Ltd	262,066	261,506	(560)	-0.21%
6400 Federal Funds Ltd	1,032,890	1,031,851	(1,039)	-0.10%
All Funds	4,639,477	4,631,484	(7,993)	-0.17%
3221 Pension Obligation Bond				
8000 General Fund	727,509	727,509	0	-
3400 Other Funds Ltd	81,892	81,892	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	274,715	274,715	0	-
All Funds	1,084,116	1,084,116	0	-
3230 Social Security Taxes				
8000 General Fund	1,507,556	1,504,701	(2,855)	-0.19%
3400 Other Funds Ltd	117,792	117,542	(250)	-0.21%
6400 Federal Funds Ltd	463,021	462,557	(464)	-0.10%
All Funds	2,088,369	2,084,800	(3,569)	-0.17%
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	4,718	4,706	(12)	-0.25%
3400 Other Funds Ltd	299	298	(1)	-0.33%
6400 Federal Funds Ltd	1,358	1,356	(2)	-0.15%
All Funds	6,375	6,360	(15)	-0.24%
3270 Flexible Benefits				
8000 General Fund	3,908,413	3,898,218	(10,195)	-0.26%
3400 Other Funds Ltd	270,554	269,662	(892)	-0.33%
6400 Federal Funds Ltd	1,132,095	1,130,438	(1,657)	-0.15%
All Funds	5,311,062	5,298,318	(12,744)	-0.24%
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	9,498,639	9,479,168	(19,471)	-0.20%
3400 Other Funds Ltd	733,001	731,297	(1,704)	-0.23%
6400 Federal Funds Ltd	2,905,819	2,902,655	(3,164)	-0.11%
TOTAL OTHER PAYROLL EXPENSES	**$13,137,459**	**$13,113,120**	**($24,339)**	**-0.19%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(688,088)	(688,088)	0	-
3400 Other Funds Ltd	(50,892)	(50,892)	0	-
6400 Federal Funds Ltd	(160,091)	(160,091)	0	-
All Funds	(899,071)	(899,071)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	56,799	56,799	100.00%
3400 Other Funds Ltd	-	4,970	4,970	100.00%
6400 Federal Funds Ltd	-	9,230	9,230	100.00%
All Funds	-	70,999	70,999	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(688,088)	(631,289)	56,799	8.25%
3400 Other Funds Ltd	(50,892)	(45,922)	4,970	9.77%
6400 Federal Funds Ltd	(160,091)	(150,861)	9,230	5.77%
TOTAL P.S. BUDGET ADJUSTMENTS	**($899,071)**	**($828,072)**	**$70,999**	**7.90%**
TOTAL PERSONAL SERVICES				
8000 General Fund	28,940,197	28,940,197	0	-
3400 Other Funds Ltd	2,258,725	2,258,725	0	-
6400 Federal Funds Ltd	8,866,332	8,866,332	0	-
TOTAL PERSONAL SERVICES	**$40,065,254**	**$40,065,254**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	72,217	72,217	0	-
3400 Other Funds Ltd	6,148	6,148	0	-
6400 Federal Funds Ltd	29,477	29,477	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	107,842	107,842	0	-
4125 Out of State Travel				
8000 General Fund	2,214	2,214	0	-
3400 Other Funds Ltd	138	138	0	-
6400 Federal Funds Ltd	315	315	0	-
All Funds	2,667	2,667	0	-
4150 Employee Training				
8000 General Fund	35,646	35,646	0	-
3400 Other Funds Ltd	2,826	2,826	0	-
6400 Federal Funds Ltd	10,417	10,417	0	-
All Funds	48,889	48,889	0	-
4175 Office Expenses				
8000 General Fund	474,740	474,740	0	-
3400 Other Funds Ltd	41,010	41,010	0	-
6400 Federal Funds Ltd	49,763	49,763	0	-
All Funds	565,513	565,513	0	-
4200 Telecommunications				
8000 General Fund	94,950	94,950	0	-
4400 Lottery Funds Ltd	32,710	32,710	0	-
3400 Other Funds Ltd	8,563	8,563	0	-
6400 Federal Funds Ltd	37,387	37,387	0	-
All Funds	173,610	173,610	0	-
4250 Data Processing				
8000 General Fund	80,904	80,904	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	35,058	35,058	0	-
All Funds	115,962	115,962	0	-
4275 Publicity and Publications				
8000 General Fund	8,983	8,983	0	-
3400 Other Funds Ltd	753	753	0	-
6400 Federal Funds Ltd	1,575	1,575	0	-
All Funds	11,311	11,311	0	-
4300 Professional Services				
8000 General Fund	7,394,075	7,394,075	0	-
3400 Other Funds Ltd	301,798	301,798	0	-
6400 Federal Funds Ltd	2,513,229	2,513,229	0	-
All Funds	10,209,102	10,209,102	0	-
4315 IT Professional Services				
8000 General Fund	3,448	3,448	0	-
6400 Federal Funds Ltd	747,476	747,476	0	-
All Funds	750,924	750,924	0	-
4325 Attorney General				
8000 General Fund	641,470	641,470	0	-
3400 Other Funds Ltd	53,798	53,798	0	-
6400 Federal Funds Ltd	100,997	100,997	0	-
All Funds	796,265	796,265	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	483,864	483,864	0	-
3400 Other Funds Ltd	42,336	42,336	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	78,652	78,652	0	-
All Funds	604,852	604,852	0	-
4400 Dues and Subscriptions				
8000 General Fund	43,705	43,705	0	-
3400 Other Funds Ltd	2,745	2,745	0	-
6400 Federal Funds Ltd	12,261	12,261	0	-
All Funds	58,711	58,711	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	23,057	23,057	0	-
3400 Other Funds Ltd	166	166	0	-
6400 Federal Funds Ltd	10,479	10,479	0	-
All Funds	33,702	33,702	0	-
4450 Fuels and Utilities				
8000 General Fund	1,250	1,250	0	-
6400 Federal Funds Ltd	647	647	0	-
All Funds	1,897	1,897	0	-
4475 Facilities Maintenance				
8000 General Fund	2,007	2,007	0	-
6400 Federal Funds Ltd	990	990	0	-
All Funds	2,997	2,997	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	318	318	0	-
3400 Other Funds Ltd	28	28	0	-
6400 Federal Funds Ltd	52	52	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	398	398	0	-
4525 Medical Services and Supplies				
8000 General Fund	126	126	0	-
3400 Other Funds Ltd	11	11	0	-
6400 Federal Funds Ltd	20	20	0	-
All Funds	157	157	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	6,899	6,899	0	-
4575 Agency Program Related S and S				
8000 General Fund	34,830	34,830	0	-
3400 Other Funds Ltd	1,431	1,431	0	-
6400 Federal Funds Ltd	17,518	17,518	0	-
All Funds	53,779	53,779	0	-
4650 Other Services and Supplies				
8000 General Fund	84,325	84,325	0	-
3400 Other Funds Ltd	9,275	9,275	0	-
6400 Federal Funds Ltd	39,404	39,404	0	-
All Funds	133,004	133,004	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	20,829	20,829	0	-
3400 Other Funds Ltd	817	817	0	-
6400 Federal Funds Ltd	15,397	15,397	0	-
All Funds	37,043	37,043	0	-
4715 IT Expendable Property				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	167,227	167,227	0	-
3400 Other Funds Ltd	6,483	6,483	0	-
6400 Federal Funds Ltd	154,800	154,800	0	-
All Funds	328,510	328,510	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	9,677,084	9,677,084	0	-
4400 Lottery Funds Ltd	32,710	32,710	0	-
3400 Other Funds Ltd	478,326	478,326	0	-
6400 Federal Funds Ltd	3,855,914	3,855,914	0	-
TOTAL SERVICES & SUPPLIES	**$14,044,034**	**$14,044,034**	**0**	**-**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	120,000	120,000	0	-
3400 Other Funds Ltd	10,500	10,500	0	-
6400 Federal Funds Ltd	19,500	19,500	0	-
All Funds	150,000	150,000	0	-
TOTAL EXPENDITURES				
8000 General Fund	38,737,281	38,737,281	0	-
4400 Lottery Funds Ltd	32,710	32,710	0	-
3400 Other Funds Ltd	2,747,551	2,747,551	0	-
6400 Federal Funds Ltd	12,741,746	12,741,746	0	-
TOTAL EXPENDITURES	**$54,259,288**	**$54,259,288**	**0**	**-**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	139	139	0	-

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Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	138.89	138.56	(0.33)	-0.24%
8280 FTE Reconciliation	-	0.33	0.33	100.00%
TOTAL AUTHORIZED FTE	**138.89**	**138.89**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	191,078,660	191,078,660	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	191,078,660	191,078,660	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	99,235,992	99,235,992	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	1,007,736	1,007,736	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	92,472	92,472	0	-
3180 Shift Differential				
3400 Other Funds Ltd	211,416	211,416	0	-
3190 All Other Differential				
3400 Other Funds Ltd	2,363,512	2,363,512	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	102,911,128	102,911,128	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	31,088	31,088	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	17,456,001	17,456,001	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	4,883,269	4,883,269	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	7,842,236	7,842,236	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	24,656	24,656	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	20,492,352	20,492,352	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	50,729,602	50,729,602	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,703,664)	(1,703,664)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	151,937,066	151,937,066	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,152,218	1,152,218	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	101,780	101,780	0	-
4150 Employee Training				
3400 Other Funds Ltd	773,694	773,694	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4175 Office Expenses				
3400 Other Funds Ltd	966,498	966,498	0	-
4200 Telecommunications				
3400 Other Funds Ltd	898,162	898,162	0	-
4250 Data Processing				
3400 Other Funds Ltd	16,726,464	16,726,464	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	10,923	10,923	0	-
4300 Professional Services				
3400 Other Funds Ltd	1,831,492	1,831,492	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	6,985,434	6,985,434	0	-
4325 Attorney General				
3400 Other Funds Ltd	13,908	13,908	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,271,004	1,271,004	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	307,039	307,039	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	31,224	31,224	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	145,425	145,425	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	175,805	175,805	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	312,964	312,964	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	5,967,052	5,967,052	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	37,671,086	37,671,086	0	-
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	1,470,508	1,470,508	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	191,078,660	191,078,660	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	536	536	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	536.00	536.00	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	149,793,557	149,793,557	0	-
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
All Funds	209,237,197	209,237,197	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	26,494,618	26,494,618	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	45,675,252	45,675,252	0	-
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	215,540	215,540	0	-
TOTAL REVENUES				
8000 General Fund	149,793,557	149,793,557	0	-
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
4400 Lottery Funds Ltd	215,540	215,540	0	-
3400 Other Funds Ltd	26,494,618	26,494,618	0	-
6400 Federal Funds Ltd	45,675,252	45,675,252	0	-
TOTAL REVENUES	**$281,622,607**	**$281,622,607**	**0**	**-**
AVAILABLE REVENUES				
8000 General Fund	149,793,557	149,793,557	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
4400 Lottery Funds Ltd	215,540	215,540	0	-
3400 Other Funds Ltd	26,494,618	26,494,618	0	-
6400 Federal Funds Ltd	45,675,252	45,675,252	0	-
TOTAL AVAILABLE REVENUES	**$281,622,607**	**$281,622,607**	**0**	**-**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3240 Unemployment Assessments				
8000 General Fund	2,058,472	2,058,472	0	-
3400 Other Funds Ltd	210,552	210,552	0	-
6400 Federal Funds Ltd	371,239	371,239	0	-
All Funds	2,640,263	2,640,263	0	-
3260 Mass Transit Tax				
8000 General Fund	2,180,073	2,180,073	0	-
4400 Lottery Funds Ltd	5,062	5,062	0	-
3400 Other Funds Ltd	906,106	906,106	0	-
All Funds	3,091,241	3,091,241	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	4,238,545	4,238,545	0	-
4400 Lottery Funds Ltd	5,062	5,062	0	-
3400 Other Funds Ltd	1,116,658	1,116,658	0	-
6400 Federal Funds Ltd	371,239	371,239	0	-
TOTAL OTHER PAYROLL EXPENSES	**$5,731,504**	**$5,731,504**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	10,898	10,898	0	-
3400 Other Funds Ltd	2,766	2,766	0	-
6400 Federal Funds Ltd	9,234	9,234	0	-
All Funds	22,898	22,898	0	-
4175 Office Expenses				
8000 General Fund	274,927	274,927	0	-
3400 Other Funds Ltd	126,786	126,786	0	-
6400 Federal Funds Ltd	212,715	212,715	0	-
All Funds	614,428	614,428	0	-
4200 Telecommunications				
8000 General Fund	4,283,871	4,283,871	0	-
3400 Other Funds Ltd	589,096	589,096	0	-
6400 Federal Funds Ltd	1,433,486	1,433,486	0	-
All Funds	6,306,453	6,306,453	0	-
4225 State Gov. Service Charges				
8000 General Fund	39,498,473	39,498,473	0	-
3400 Other Funds Ltd	4,938,803	4,938,803	0	-
6400 Federal Funds Ltd	8,970,410	8,970,410	0	-
All Funds	53,407,686	53,407,686	0	-
4250 Data Processing				
8000 General Fund	9,986,780	9,986,780	0	-
3400 Other Funds Ltd	4,515,446	4,515,446	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,447,833	2,447,833	0	-
All Funds	16,950,059	16,950,059	0	-
4300 Professional Services				
8000 General Fund	74,074	74,074	0	-
3400 Other Funds Ltd	18,802	18,802	0	-
6400 Federal Funds Ltd	62,772	62,772	0	-
All Funds	155,648	155,648	0	-
4325 Attorney General				
8000 General Fund	1,550	1,550	0	-
3400 Other Funds Ltd	378	378	0	-
6400 Federal Funds Ltd	1,261	1,261	0	-
All Funds	3,189	3,189	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	12,909,924	12,909,924	0	-
3400 Other Funds Ltd	4,161,934	4,161,934	0	-
6400 Federal Funds Ltd	7,339,714	7,339,714	0	-
All Funds	24,411,572	24,411,572	0	-
4450 Fuels and Utilities				
8000 General Fund	190,507	190,507	0	-
3400 Other Funds Ltd	63,352	63,352	0	-
6400 Federal Funds Ltd	63,531	63,531	0	-
All Funds	317,390	317,390	0	-
4475 Facilities Maintenance				
8000 General Fund	207,445	207,445	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	74,155	74,155	0	-
6400 Federal Funds Ltd	52,332	52,332	0	-
All Funds	333,932	333,932	0	-
4600 Intra-agency Charges				
8000 General Fund	1,455	1,455	0	-
4650 Other Services and Supplies				
8000 General Fund	2,633,978	2,633,978	0	-
3400 Other Funds Ltd	47,586	47,586	0	-
6400 Federal Funds Ltd	365,671	365,671	0	-
All Funds	3,047,235	3,047,235	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	1,345,951	1,345,951	0	-
3400 Other Funds Ltd	454,033	454,033	0	-
6400 Federal Funds Ltd	936,260	936,260	0	-
All Funds	2,736,244	2,736,244	0	-
4715 IT Expendable Property				
8000 General Fund	163,372	163,372	0	-
3400 Other Funds Ltd	33,426	33,426	0	-
6400 Federal Funds Ltd	482,140	482,140	0	-
All Funds	678,938	678,938	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	71,583,205	71,583,205	0	-
3400 Other Funds Ltd	15,026,563	15,026,563	0	-
6400 Federal Funds Ltd	22,377,359	22,377,359	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$108,987,127**	**$108,987,127**	**0**	**-**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	73,971,807	73,971,807	0	-
4400 Lottery Funds Ltd	210,478	210,478	0	-
3400 Other Funds Ltd	10,351,397	10,351,397	0	-
6400 Federal Funds Ltd	22,926,654	22,926,654	0	-
All Funds	107,460,336	107,460,336	0	-
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	34,115,940	34,115,940	0	-
7150 Interest - Bonds				
8030 General Fund Debt Svc	25,327,700	25,327,700	0	-
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
TOTAL EXPENDITURES				
8000 General Fund	149,793,557	149,793,557	0	-
8030 General Fund Debt Svc	59,443,640	59,443,640	0	-
4400 Lottery Funds Ltd	215,540	215,540	0	-
3400 Other Funds Ltd	26,494,618	26,494,618	0	-
6400 Federal Funds Ltd	45,675,252	45,675,252	0	-
TOTAL EXPENDITURES	**$281,622,607**	**$281,622,607**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3010 Other Funds Cap Improve	100,000	100,000	0	-
3400 Other Funds Ltd	2,192,130,821	2,192,130,821	0	-
All Funds	2,192,230,821	2,192,230,821	0	-
0030 Beginning Balance Adjustment				
3010 Other Funds Cap Improve	(100,000)	(100,000)	0	-
3400 Other Funds Ltd	(1,763,369,010)	(1,815,974,830)	(52,605,820)	-2.98%
8800 General Fund Revenue	15,000,000	-	(15,000,000)	-100.00%
All Funds	(1,748,469,010)	(1,816,074,830)	(67,605,820)	-3.87%
TOTAL BEGINNING BALANCE				
3010 Other Funds Cap Improve	-	-	0	-
3400 Other Funds Ltd	428,761,811	376,155,991	(52,605,820)	-12.27%
8800 General Fund Revenue	15,000,000	-	(15,000,000)	-100.00%
TOTAL BEGINNING BALANCE	**$443,761,811**	**$376,155,991**	**($67,605,820)**	**-15.23%**
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,529,797,984	2,529,797,984	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
All Funds	2,530,551,054	2,530,551,054	0	-
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	1,394,133,169	1,394,133,169	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	16,326,615	16,326,615	0	-
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	14,334,787	14,334,787	0	-
TOTAL LICENSES AND FEES				
3400 Other Funds Ltd	30,661,402	30,661,402	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	23,117,699	23,117,699	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	3,828,383,487	3,828,383,487	0	-
0420 Care of State Wards				
3400 Other Funds Ltd	2,369,042	2,369,042	0	-
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	3,853,870,228	3,853,870,228	0	-
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	1,140,607	1,140,607	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	4,976,604	4,976,604	0	-
SALES INCOME				
0705 Sales Income				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	9,797,241	9,797,241	0	-
DONATIONS AND CONTRIBUTIONS				
0910 Grants (Non-Fed)				
3400 Other Funds Ltd	108,333	108,333	0	-
OTHER				
0975 Other Revenues				
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-
3400 Other Funds Ltd	1,428,965,513	1,212,728,486	(216,237,027)	-15.13%
All Funds	1,468,965,513	1,252,728,486	(216,237,027)	-14.72%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6200 Federal Funds Non-Ltd	102,729,051	102,729,051	0	-
6400 Federal Funds Ltd	12,662,597,429	12,662,597,429	0	-
All Funds	12,765,326,480	12,765,326,480	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3010 Other Funds Cap Improve	753,070	753,070	0	-
1050 Transfer In Other				
3400 Other Funds Ltd	13,270,230	13,270,230	0	-
1060 Transfer from General Fund				
3400 Other Funds Ltd	753,070	753,070	0	-
1100 Tsfr From Human Svcs, Dept of				
3400 Other Funds Ltd	750,000	750,000	0	-
1107 Tsfr From Administrative Svcs				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	16,936,734	16,936,734	0	-
3400 Other Funds Ltd	96,745,924	96,745,924	0	-
All Funds	113,682,658	113,682,658	0	-
1108 Tsfr From Mental Health Reg Agy				
3400 Other Funds Ltd	30,974	30,974	0	-
1124 Tsfr From Licensed Social Wkrs				
3400 Other Funds Ltd	22,000	22,000	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	435,629,808	322,387,717	(113,242,091)	-26.00%
1330 Tsfr From Energy, Dept of				
3400 Other Funds Ltd	89,000	89,000	0	-
1340 Tsfr From Environmental Quality				
3400 Other Funds Ltd	995,681	995,681	0	-
1415 Tsfr From Or Youth Authority				
3400 Other Funds Ltd	260,507	260,507	0	-
1440 Tsfr From Consumer/Bus Svcs				
3400 Other Funds Ltd	183,271,458	485,364,304	302,092,846	164.83%
1581 Tsfr From Education, Dept of				
3400 Other Funds Ltd	1,328,170	1,328,170	0	-
1603 Tsfr From Agriculture, Dept of				
3400 Other Funds Ltd	273,992	273,992	0	-
1811 Tsfr From Chiropractic Exam, Bd				
3400 Other Funds Ltd	11,600	11,600	0	-
1833 Tsfr From Health Rel Lic Bds				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	75,961	75,961	0	-
1834 Tsfr From Board of Dentistry				
3400 Other Funds Ltd	226,800	226,800	0	-
1845 Tsfr From OLCC				
3400 Other Funds Ltd	20,550,363	20,296,910	(253,453)	-1.23%
1847 Tsfr From Oregon Medical Board				
3400 Other Funds Ltd	1,059,487	1,059,487	0	-
1851 Tsfr From Nursing, Bd of				
3400 Other Funds Ltd	607,318	607,318	0	-
1855 Tsfr From Board of Pharmacy				
3400 Other Funds Ltd	443,120	443,120	0	-
TOTAL TRANSFERS IN				
4400 Lottery Funds Ltd	16,936,734	16,936,734	0	-
3010 Other Funds Cap Improve	753,070	753,070	0	-
3400 Other Funds Ltd	756,395,463	944,992,765	188,597,302	24.93%
TOTAL TRANSFERS IN	**$774,085,267**	**$962,682,569**	**$188,597,302**	**24.36%**
TOTAL REVENUES				
8000 General Fund	2,529,797,984	2,529,797,984	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
4400 Lottery Funds Ltd	16,936,734	16,936,734	0	-
3010 Other Funds Cap Improve	753,070	753,070	0	-
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-
3400 Other Funds Ltd	7,480,048,560	7,452,408,835	(27,639,725)	-0.37%
6200 Federal Funds Non-Ltd	102,729,051	102,729,051	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	12,662,597,429	12,662,597,429	0	-
TOTAL REVENUES	**$22,833,615,898**	**$22,805,976,173**	**($27,639,725)**	**-0.12%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(753,070)	(753,070)	0	-
2060 Transfer to General Fund				
8800 General Fund Revenue	(15,000,000)	-	15,000,000	100.00%
2123 Tsfr To OR Business Development				
6400 Federal Funds Ltd	(17,432,000)	(17,432,000)	0	-
2340 Tsfr To Environmental Quality				
6400 Federal Funds Ltd	(1,408,066)	(1,408,066)	0	-
2845 Tsfr To OLCC				
3400 Other Funds Ltd	(528,000)	(528,000)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(1,281,070)	(1,281,070)	0	-
8800 General Fund Revenue	(15,000,000)	-	15,000,000	100.00%
6400 Federal Funds Ltd	(18,840,066)	(18,840,066)	0	-
TOTAL TRANSFERS OUT	**($35,121,136)**	**($20,121,136)**	**$15,000,000**	**42.71%**
AVAILABLE REVENUES				
8000 General Fund	2,529,797,984	2,529,797,984	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
4400 Lottery Funds Ltd	16,936,734	16,936,734	0	-
3010 Other Funds Cap Improve	753,070	753,070	0	-
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	7,907,529,301	7,827,283,756	(80,245,545)	-1.01%
6200 Federal Funds Non-Ltd	102,729,051	102,729,051	0	-
6400 Federal Funds Ltd	12,643,757,363	12,643,757,363	0	-
TOTAL AVAILABLE REVENUES	**$23,242,256,573**	**$23,162,011,028**	**($80,245,545)**	**-0.35%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	360,528,243	360,534,147	5,904	0.00%
4400 Lottery Funds Ltd	895,114	895,114	0	-
3400 Other Funds Ltd	68,274,375	68,274,049	(326)	-0.00%
6400 Federal Funds Ltd	119,438,920	119,484,750	45,830	0.04%
All Funds	549,136,652	549,188,060	51,408	0.01%
3160 Temporary Appointments				
8000 General Fund	1,454,823	1,454,823	0	-
4400 Lottery Funds Ltd	3,994	3,994	0	-
3400 Other Funds Ltd	446,762	446,762	0	-
6400 Federal Funds Ltd	964,947	964,947	0	-
All Funds	2,870,526	2,870,526	0	-
3170 Overtime Payments				
8000 General Fund	12,957,875	12,957,875	0	-
3400 Other Funds Ltd	971,188	971,188	0	-
6400 Federal Funds Ltd	710,157	710,157	0	-
All Funds	14,639,220	14,639,220	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3180 Shift Differential				
8000 General Fund	5,548,515	5,548,515	0	-
3400 Other Funds Ltd	312,406	312,406	0	-
6400 Federal Funds Ltd	208,385	208,385	0	-
All Funds	6,069,306	6,069,306	0	-
3190 All Other Differential				
8000 General Fund	12,144,327	12,144,327	0	-
3400 Other Funds Ltd	1,206,541	1,206,541	0	-
6400 Federal Funds Ltd	4,341,090	4,341,090	0	-
All Funds	17,691,958	17,691,958	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	392,633,783	392,639,687	5,904	0.00%
4400 Lottery Funds Ltd	899,108	899,108	0	-
3400 Other Funds Ltd	71,211,272	71,210,946	(326)	-0.00%
6400 Federal Funds Ltd	125,663,499	125,709,329	45,830	0.04%
TOTAL SALARIES & WAGES	**$590,407,662**	**$590,459,070**	**$51,408**	**0.01%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	138,555	138,555	0	-
4400 Lottery Funds Ltd	345	345	0	-
3400 Other Funds Ltd	26,873	26,817	(56)	-0.21%
6400 Federal Funds Ltd	40,252	40,178	(74)	-0.18%
All Funds	206,025	205,895	(130)	-0.06%
3220 Public Employees' Retire Cont				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	67,007,903	67,008,913	1,010	0.00%
4400 Lottery Funds Ltd	153,333	153,333	0	-
3400 Other Funds Ltd	12,117,228	12,117,172	(56)	-0.00%
6400 Federal Funds Ltd	21,360,928	21,368,778	7,850	0.04%
All Funds	100,639,392	100,648,196	8,804	0.01%
3221 Pension Obligation Bond				
8000 General Fund	19,471,013	19,471,013	0	-
4400 Lottery Funds Ltd	47,327	47,327	0	-
3400 Other Funds Ltd	3,462,692	3,462,692	0	-
6400 Federal Funds Ltd	6,124,824	6,124,824	0	-
All Funds	29,105,856	29,105,856	0	-
3230 Social Security Taxes				
8000 General Fund	29,360,924	29,361,376	452	0.00%
4400 Lottery Funds Ltd	68,781	68,781	0	-
3400 Other Funds Ltd	5,402,861	5,402,836	(25)	-0.00%
6400 Federal Funds Ltd	9,498,780	9,502,286	3,506	0.04%
All Funds	44,331,346	44,335,279	3,933	0.01%
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	109,985	109,985	0	-
4400 Lottery Funds Ltd	274	274	0	-
3400 Other Funds Ltd	21,295	21,251	(44)	-0.21%
6400 Federal Funds Ltd	31,856	31,797	(59)	-0.19%
All Funds	163,410	163,307	(103)	-0.06%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	91,131,229	91,131,229	0	-
4400 Lottery Funds Ltd	227,799	227,799	0	-
3400 Other Funds Ltd	17,813,648	17,776,882	(36,766)	-0.21%
6400 Federal Funds Ltd	26,570,062	26,520,806	(49,256)	-0.19%
All Funds	135,742,738	135,656,716	(86,022)	-0.06%
3280 Other OPE				
3400 Other Funds Ltd	19,570,000	19,570,000	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	207,219,609	207,221,071	1,462	0.00%
4400 Lottery Funds Ltd	497,859	497,859	0	-
3400 Other Funds Ltd	58,414,597	58,377,650	(36,947)	-0.06%
6400 Federal Funds Ltd	63,626,702	63,588,669	(38,033)	-0.06%
TOTAL OTHER PAYROLL EXPENSES	**$329,758,767**	**$329,685,249**	**($73,518)**	**-0.02%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(1,678,319)	(1,678,319)	0	-
4400 Lottery Funds Ltd	(18,453)	(18,453)	0	-
3400 Other Funds Ltd	(922,811)	(922,811)	0	-
6400 Federal Funds Ltd	(1,512,426)	(1,512,426)	0	-
All Funds	(4,132,009)	(4,132,009)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	(7,366)	(7,366)	100.00%
3400 Other Funds Ltd	-	37,273	37,273	100.00%
6400 Federal Funds Ltd	-	(7,797)	(7,797)	100.00%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	22,110	22,110	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(1,678,319)	(1,685,685)	(7,366)	-0.44%
4400 Lottery Funds Ltd	(18,453)	(18,453)	0	-
3400 Other Funds Ltd	(922,811)	(885,538)	37,273	4.04%
6400 Federal Funds Ltd	(1,512,426)	(1,520,223)	(7,797)	-0.52%
TOTAL P.S. BUDGET ADJUSTMENTS	**($4,132,009)**	**($4,109,899)**	**$22,110**	**0.54%**
TOTAL PERSONAL SERVICES				
8000 General Fund	598,175,073	598,175,073	0	-
4400 Lottery Funds Ltd	1,378,514	1,378,514	0	-
3400 Other Funds Ltd	128,703,058	128,703,058	0	-
6400 Federal Funds Ltd	187,777,775	187,777,775	0	-
TOTAL PERSONAL SERVICES	**$916,034,420**	**$916,034,420**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	1,174,298	1,174,298	0	-
4400 Lottery Funds Ltd	37,820	37,820	0	-
3400 Other Funds Ltd	1,452,770	1,452,770	0	-
6400 Federal Funds Ltd	2,571,620	2,571,620	0	-
All Funds	5,236,508	5,236,508	0	-
4125 Out of State Travel				
8000 General Fund	268,812	268,812	0	-
4400 Lottery Funds Ltd	5,137	5,137	0	-
3400 Other Funds Ltd	297,831	297,831	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	842,041	842,041	0	-
All Funds	1,413,821	1,413,821	0	-
4150 Employee Training				
8000 General Fund	693,412	693,412	0	-
4400 Lottery Funds Ltd	7,459	7,459	0	-
3400 Other Funds Ltd	1,157,623	1,157,623	0	-
6400 Federal Funds Ltd	1,271,359	1,271,359	0	-
All Funds	3,129,853	3,129,853	0	-
4175 Office Expenses				
8000 General Fund	6,338,972	6,338,972	0	-
4400 Lottery Funds Ltd	8,324	8,324	0	-
3400 Other Funds Ltd	3,553,733	3,553,733	0	-
6400 Federal Funds Ltd	5,538,696	5,538,696	0	-
All Funds	15,439,725	15,439,725	0	-
4200 Telecommunications				
8000 General Fund	963,652	963,652	0	-
4400 Lottery Funds Ltd	3,932	3,932	0	-
3400 Other Funds Ltd	1,261,645	1,261,645	0	-
6400 Federal Funds Ltd	1,293,049	1,293,049	0	-
All Funds	3,522,278	3,522,278	0	-
4250 Data Processing				
8000 General Fund	3,152,375	3,152,375	0	-
4400 Lottery Funds Ltd	9,496	9,496	0	-
3400 Other Funds Ltd	2,387,538	2,387,538	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,348,839	2,348,839	0	-
All Funds	7,898,248	7,898,248	0	-
4275 Publicity and Publications				
8000 General Fund	1,069,032	1,069,032	0	-
4400 Lottery Funds Ltd	57,835	57,835	0	-
3400 Other Funds Ltd	3,560,842	3,560,842	0	-
6400 Federal Funds Ltd	1,334,996	1,334,996	0	-
All Funds	6,022,705	6,022,705	0	-
4300 Professional Services				
8000 General Fund	40,704,222	40,704,222	0	-
4400 Lottery Funds Ltd	1,866,658	1,866,658	0	-
3400 Other Funds Ltd	65,882,823	65,882,823	0	-
6400 Federal Funds Ltd	75,580,890	75,580,890	0	-
All Funds	184,034,593	184,034,593	0	-
4315 IT Professional Services				
8000 General Fund	13,222,656	13,222,656	0	-
4400 Lottery Funds Ltd	10	10	0	-
3400 Other Funds Ltd	7,666,703	7,666,703	0	-
6400 Federal Funds Ltd	49,338,284	49,338,284	0	-
All Funds	70,227,653	70,227,653	0	-
4325 Attorney General				
8000 General Fund	2,274,940	2,274,940	0	-
4400 Lottery Funds Ltd	1,462	1,462	0	-
3400 Other Funds Ltd	3,284,650	3,284,650	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,829,526	1,829,526	0	-
All Funds	7,390,578	7,390,578	0	-
4350 Dispute Resolution Services				
3400 Other Funds Ltd	10,123	10,123	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	364,921	364,921	0	-
3400 Other Funds Ltd	276,767	276,767	0	-
6400 Federal Funds Ltd	17,040	17,040	0	-
All Funds	658,728	658,728	0	-
4400 Dues and Subscriptions				
8000 General Fund	323,715	323,715	0	-
4400 Lottery Funds Ltd	7,882	7,882	0	-
3400 Other Funds Ltd	114,245	114,245	0	-
6400 Federal Funds Ltd	399,927	399,927	0	-
All Funds	845,769	845,769	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	265,856	265,856	0	-
4400 Lottery Funds Ltd	4	4	0	-
3400 Other Funds Ltd	113,711	113,711	0	-
6400 Federal Funds Ltd	1,353,477	1,353,477	0	-
All Funds	1,733,048	1,733,048	0	-
4450 Fuels and Utilities				
8000 General Fund	1,973,071	1,973,071	0	-
3400 Other Funds Ltd	1,753,277	1,753,277	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	3,506	3,506	0	-
All Funds	3,729,854	3,729,854	0	-
4475 Facilities Maintenance				
8000 General Fund	2,553,076	2,553,076	0	-
3400 Other Funds Ltd	1,802,818	1,802,818	0	-
6400 Federal Funds Ltd	937,959	937,959	0	-
All Funds	5,293,853	5,293,853	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	4,078,054	4,078,054	0	-
3400 Other Funds Ltd	28,043,406	28,043,406	0	-
6400 Federal Funds Ltd	25,886,206	25,886,206	0	-
All Funds	58,007,666	58,007,666	0	-
4525 Medical Services and Supplies				
8000 General Fund	17,335,123	17,335,123	0	-
3400 Other Funds Ltd	60,174,644	60,174,644	0	-
6400 Federal Funds Ltd	10,333,210	10,333,210	0	-
All Funds	87,842,977	87,842,977	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	689,412	689,412	0	-
3400 Other Funds Ltd	674,091	674,091	0	-
6400 Federal Funds Ltd	695,579	695,579	0	-
All Funds	2,059,082	2,059,082	0	-
4575 Agency Program Related S and S				
8000 General Fund	2,358,481	2,358,481	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	5,100	5,100	0	-
3400 Other Funds Ltd	2,075,787,698	2,075,787,698	0	-
6200 Federal Funds Non-Ltd	800,000	800,000	0	-
6400 Federal Funds Ltd	8,058,606	8,058,606	0	-
All Funds	2,087,009,885	2,087,009,885	0	-
4600 Intra-agency Charges				
8000 General Fund	775,129	775,129	0	-
3400 Other Funds Ltd	95,174	95,174	0	-
6400 Federal Funds Ltd	1,132,787	1,132,787	0	-
All Funds	2,003,090	2,003,090	0	-
4650 Other Services and Supplies				
8000 General Fund	2,915,745	2,915,745	0	-
4400 Lottery Funds Ltd	37,012	37,012	0	-
3400 Other Funds Ltd	2,434,779	2,434,779	0	-
6400 Federal Funds Ltd	1,716,849	1,716,849	0	-
All Funds	7,104,385	7,104,385	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	366,253	366,253	0	-
4400 Lottery Funds Ltd	1,514	1,514	0	-
3400 Other Funds Ltd	343,166	343,166	0	-
6400 Federal Funds Ltd	934,514	934,514	0	-
All Funds	1,645,447	1,645,447	0	-
4715 IT Expendable Property				
8000 General Fund	2,217,916	2,217,916	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	2,496	2,496	0	-
3400 Other Funds Ltd	387,097	387,097	0	-
6400 Federal Funds Ltd	3,265,037	3,265,037	0	-
All Funds	5,872,546	5,872,546	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	106,079,123	106,079,123	0	-
4400 Lottery Funds Ltd	2,052,141	2,052,141	0	-
3400 Other Funds Ltd	2,262,517,154	2,262,517,154	0	-
6200 Federal Funds Non-Ltd	800,000	800,000	0	-
6400 Federal Funds Ltd	196,683,997	196,683,997	0	-
TOTAL SERVICES & SUPPLIES	**$2,568,132,415**	**$2,568,132,415**	**0**	**-**
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	198,405	198,405	0	-
6400 Federal Funds Ltd	487,860	487,860	0	-
All Funds	686,265	686,265	0	-
5250 Household and Institutional Equip.				
8000 General Fund	325,227	325,227	0	-
3400 Other Funds Ltd	823	823	0	-
6400 Federal Funds Ltd	411	411	0	-
All Funds	326,461	326,461	0	-
5350 Industrial and Heavy Equipment				
8000 General Fund	86,843	86,843	0	-
3400 Other Funds Ltd	288	288	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	138	138	0	-
All Funds	87,269	87,269	0	-
5650 Land Improvements				
8000 General Fund	49,287	49,287	0	-
3010 Other Funds Cap Improve	292,082	292,082	0	-
3400 Other Funds Ltd	164	164	0	-
6400 Federal Funds Ltd	79	79	0	-
All Funds	341,612	341,612	0	-
5700 Building Structures				
8000 General Fund	7,816,664	7,816,664	0	-
3010 Other Funds Cap Improve	460,988	460,988	0	-
3400 Other Funds Ltd	1,500,352	1,500,352	0	-
6400 Federal Funds Ltd	1,026	1,026	0	-
All Funds	9,779,030	9,779,030	0	-
TOTAL CAPITAL OUTLAY				
8000 General Fund	8,278,021	8,278,021	0	-
3010 Other Funds Cap Improve	753,070	753,070	0	-
3400 Other Funds Ltd	1,700,032	1,700,032	0	-
6400 Federal Funds Ltd	489,514	489,514	0	-
TOTAL CAPITAL OUTLAY	**$11,220,637**	**$11,220,637**	**0**	**-**
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	689,726	689,726	0	-
3400 Other Funds Ltd	13,340	13,340	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	703,066	703,066	0	-
6020 Dist to Counties				
8000 General Fund	262,211,900	262,211,900	0	-
4400 Lottery Funds Ltd	8,527,437	8,527,437	0	-
3200 Other Funds Non-Ltd	9,759,665	9,759,665	0	-
3400 Other Funds Ltd	95,497,466	95,497,466	0	-
6400 Federal Funds Ltd	129,549,846	129,549,846	0	-
All Funds	505,546,314	505,546,314	0	-
6025 Dist to Other Gov Unit				
8000 General Fund	10,952,475	10,952,475	0	-
4400 Lottery Funds Ltd	183,245	183,245	0	-
3400 Other Funds Ltd	769,163	769,163	0	-
6400 Federal Funds Ltd	5,778,391	5,778,391	0	-
All Funds	17,683,274	17,683,274	0	-
6030 Dist to Non-Gov Units				
8000 General Fund	1,796,706	1,796,706	0	-
3400 Other Funds Ltd	23,089,610	23,089,610	0	-
6400 Federal Funds Ltd	9,762,909	9,762,909	0	-
All Funds	34,649,225	34,649,225	0	-
6035 Dist to Individuals				
8000 General Fund	1,497,109,281	1,497,109,281	0	-
4400 Lottery Funds Ltd	4,062,191	4,062,191	0	-
3200 Other Funds Non-Ltd	30,240,335	30,240,335	0	-
3400 Other Funds Ltd	3,160,021,468	3,160,021,468	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6200 Federal Funds Non-Ltd	101,929,051	101,929,051	0	-
6400 Federal Funds Ltd	12,019,306,895	12,019,306,895	0	-
All Funds	16,812,669,221	16,812,669,221	0	-
6055 Dist to Contract Svc Providers				
8000 General Fund	3,670,634	3,670,634	0	-
3400 Other Funds Ltd	649,870	649,870	0	-
6400 Federal Funds Ltd	1,186,093	1,186,093	0	-
All Funds	5,506,597	5,506,597	0	-
6060 Intra-Agency Gen Fund Transfer				
8010 General Fund Cap Improve	753,070	753,070	0	-
6085 Other Special Payments				
8000 General Fund	37,851,928	37,851,928	0	-
4400 Lottery Funds Ltd	733,206	733,206	0	-
3400 Other Funds Ltd	1,770,332,822	1,770,332,822	0	-
6400 Federal Funds Ltd	91,379,054	91,379,054	0	-
All Funds	1,900,297,010	1,900,297,010	0	-
6340 Spc Pmt to Environmental Quality				
6400 Federal Funds Ltd	395,797	395,797	0	-
6581 Spc Pmt to Education, Dept of				
8000 General Fund	50,786	50,786	0	-
3400 Other Funds Ltd	1,372,589	1,372,589	0	-
6400 Federal Funds Ltd	1,423,375	1,423,375	0	-
All Funds	2,846,750	2,846,750	0	-
6603 Spc Pmt to Agriculture, Dept of				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	23,717	23,717	0	-
6914 Spc Pmt to Housing and Com Svcs				
8000 General Fund	2,932,331	2,932,331	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	1,817,265,767	1,817,265,767	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
4400 Lottery Funds Ltd	13,506,079	13,506,079	0	-
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-
3400 Other Funds Ltd	5,051,746,328	5,051,746,328	0	-
6200 Federal Funds Non-Ltd	101,929,051	101,929,051	0	-
6400 Federal Funds Ltd	12,258,806,077	12,258,806,077	0	-
TOTAL SPECIAL PAYMENTS	**$19,284,006,372**	**$19,284,006,372**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	2,529,797,984	2,529,797,984	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
4400 Lottery Funds Ltd	16,936,734	16,936,734	0	-
3010 Other Funds Cap Improve	753,070	753,070	0	-
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-
3400 Other Funds Ltd	7,444,666,572	7,444,666,572	0	-
6200 Federal Funds Non-Ltd	102,729,051	102,729,051	0	-
6400 Federal Funds Ltd	12,643,757,363	12,643,757,363	0	-
TOTAL EXPENDITURES	**$22,779,393,844**	**$22,779,393,844**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	462,862,729	382,617,184	(80,245,545)	-17.34%

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Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3,562	3,559	(3)	-0.08%
8180 Position Reconciliation	-	3	3	100.00%
TOTAL AUTHORIZED POSITIONS	**3,562**	**3,562**	**0**	**-**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3,550.26	3,547.99	(2.27)	-0.06%
8280 FTE Reconciliation	-	2.27	2.27	100.00%
TOTAL AUTHORIZED FTE	**3,550.26**	**3,550.26**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	101,074,000	48,468,180	(52,605,820)	-52.05%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,834,111,164	1,834,111,164	0	-
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	1,394,133,169	1,394,133,169	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	15,360	15,360	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,167,634,300	941,110,282	(226,524,018)	-19.40%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	12,180,419,422	12,180,419,422	0	-
TRANSFERS IN				
1050 Transfer In Other				
3400 Other Funds Ltd	12,915,399	12,915,399	0	-
1100 Tsfr From Human Svcs, Dept of				
3400 Other Funds Ltd	750,000	750,000	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	16,911,822	16,911,822	0	-
3400 Other Funds Ltd	96,745,924	96,745,924	0	-
All Funds	113,657,746	113,657,746	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	417,737,084	314,781,984	(102,955,100)	-24.65%
1415 Tsfr From Or Youth Authority				
3400 Other Funds Ltd	260,507	260,507	0	-
1440 Tsfr From Consumer/Bus Svcs				
3400 Other Funds Ltd	183,271,458	485,364,304	302,092,846	164.83%
1581 Tsfr From Education, Dept of				
3400 Other Funds Ltd	1,328,170	1,328,170	0	-
1845 Tsfr From OLCC				
3400 Other Funds Ltd	20,550,363	20,296,910	(253,453)	-1.23%
TOTAL TRANSFERS IN				
4400 Lottery Funds Ltd	16,911,822	16,911,822	0	-
3400 Other Funds Ltd	733,558,905	932,443,198	198,884,293	27.11%
TOTAL TRANSFERS IN	**$750,470,727**	**$949,355,020**	**$198,884,293**	**26.50%**
TOTAL REVENUES				
8000 General Fund	1,834,111,164	1,834,111,164	0	-
4400 Lottery Funds Ltd	16,911,822	16,911,822	0	-
3400 Other Funds Ltd	3,295,341,734	3,267,702,009	(27,639,725)	-0.84%
6400 Federal Funds Ltd	12,180,419,422	12,180,419,422	0	-
TOTAL REVENUES	**$17,326,784,142**	**$17,299,144,417**	**($27,639,725)**	**-0.16%**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	1,834,111,164	1,834,111,164	0	-
4400 Lottery Funds Ltd	16,911,822	16,911,822	0	-
3400 Other Funds Ltd	3,396,415,734	3,316,170,189	(80,245,545)	-2.36%
6400 Federal Funds Ltd	12,180,419,422	12,180,419,422	0	-
TOTAL AVAILABLE REVENUES	**$17,427,858,142**	**$17,347,612,597**	**($80,245,545)**	**-0.46%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	30,435,240	30,435,240	0	-
4400 Lottery Funds Ltd	895,114	895,114	0	-
3400 Other Funds Ltd	1,617,456	1,617,456	0	-
6400 Federal Funds Ltd	23,315,572	23,315,572	0	-
All Funds	56,263,382	56,263,382	0	-
3160 Temporary Appointments				
8000 General Fund	108,796	108,796	0	-
4400 Lottery Funds Ltd	3,994	3,994	0	-
3400 Other Funds Ltd	2,111	2,111	0	-
6400 Federal Funds Ltd	376,782	376,782	0	-
All Funds	491,683	491,683	0	-
3170 Overtime Payments				
8000 General Fund	64,753	64,753	0	-
6400 Federal Funds Ltd	161,335	161,335	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	226,088	226,088	0	-
3180 Shift Differential				
8000 General Fund	823	823	0	-
3400 Other Funds Ltd	69	69	0	-
6400 Federal Funds Ltd	5,356	5,356	0	-
All Funds	6,248	6,248	0	-
3190 All Other Differential				
8000 General Fund	663,645	663,645	0	-
3400 Other Funds Ltd	57,980	57,980	0	-
6400 Federal Funds Ltd	3,172,856	3,172,856	0	-
All Funds	3,894,481	3,894,481	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	31,273,257	31,273,257	0	-
4400 Lottery Funds Ltd	899,108	899,108	0	-
3400 Other Funds Ltd	1,677,616	1,677,616	0	-
6400 Federal Funds Ltd	27,031,901	27,031,901	0	-
TOTAL SALARIES & WAGES	**$60,881,882**	**$60,881,882**	**0**	**-**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	10,134	10,134	0	-
4400 Lottery Funds Ltd	345	345	0	-
3400 Other Funds Ltd	480	480	0	-
6400 Federal Funds Ltd	8,021	8,021	0	-
All Funds	18,980	18,980	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
8000 General Fund	5,338,499	5,338,499	0	-
4400 Lottery Funds Ltd	153,333	153,333	0	-
3400 Other Funds Ltd	287,026	287,026	0	-
6400 Federal Funds Ltd	4,566,058	4,566,058	0	-
All Funds	10,344,916	10,344,916	0	-
3221 Pension Obligation Bond				
8000 General Fund	1,302,960	1,302,960	0	-
4400 Lottery Funds Ltd	47,327	47,327	0	-
3400 Other Funds Ltd	70,759	70,759	0	-
6400 Federal Funds Ltd	1,214,027	1,214,027	0	-
All Funds	2,635,073	2,635,073	0	-
3230 Social Security Taxes				
8000 General Fund	2,372,587	2,372,587	0	-
4400 Lottery Funds Ltd	68,781	68,781	0	-
3400 Other Funds Ltd	126,841	126,841	0	-
6400 Federal Funds Ltd	2,058,006	2,058,006	0	-
All Funds	4,626,215	4,626,215	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	8,047	8,047	0	-
4400 Lottery Funds Ltd	274	274	0	-
3400 Other Funds Ltd	381	381	0	-
6400 Federal Funds Ltd	6,365	6,365	0	-
All Funds	15,067	15,067	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
8000 General Fund	6,659,812	6,659,812	0	-
4400 Lottery Funds Ltd	227,799	227,799	0	-
3400 Other Funds Ltd	315,349	315,349	0	-
6400 Federal Funds Ltd	5,267,047	5,267,047	0	-
All Funds	12,470,007	12,470,007	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	15,692,039	15,692,039	0	-
4400 Lottery Funds Ltd	497,859	497,859	0	-
3400 Other Funds Ltd	800,836	800,836	0	-
6400 Federal Funds Ltd	13,119,524	13,119,524	0	-
TOTAL OTHER PAYROLL EXPENSES	**$30,110,258**	**$30,110,258**	**0**	**-**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(833,989)	(833,989)	0	-
4400 Lottery Funds Ltd	(18,453)	(18,453)	0	-
3400 Other Funds Ltd	(25,222)	(25,222)	0	-
6400 Federal Funds Ltd	(405,774)	(405,774)	0	-
All Funds	(1,283,438)	(1,283,438)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	46,131,307	46,131,307	0	-
4400 Lottery Funds Ltd	1,378,514	1,378,514	0	-
3400 Other Funds Ltd	2,453,230	2,453,230	0	-
6400 Federal Funds Ltd	39,745,651	39,745,651	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**$89,708,702**	**$89,708,702**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	470,021	470,021	0	-
4400 Lottery Funds Ltd	37,820	37,820	0	-
3400 Other Funds Ltd	108,115	108,115	0	-
6400 Federal Funds Ltd	754,812	754,812	0	-
All Funds	1,370,768	1,370,768	0	-
4125 Out of State Travel				
8000 General Fund	43,692	43,692	0	-
4400 Lottery Funds Ltd	5,137	5,137	0	-
3400 Other Funds Ltd	56,141	56,141	0	-
6400 Federal Funds Ltd	147,294	147,294	0	-
All Funds	252,264	252,264	0	-
4150 Employee Training				
8000 General Fund	164,918	164,918	0	-
4400 Lottery Funds Ltd	7,459	7,459	0	-
3400 Other Funds Ltd	65,398	65,398	0	-
6400 Federal Funds Ltd	318,315	318,315	0	-
All Funds	556,090	556,090	0	-
4175 Office Expenses				
8000 General Fund	4,799,614	4,799,614	0	-
4400 Lottery Funds Ltd	8,324	8,324	0	-
3400 Other Funds Ltd	550,458	550,458	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	3,710,655	3,710,655	0	-
All Funds	9,069,051	9,069,051	0	-
4200 Telecommunications				
8000 General Fund	159,677	159,677	0	-
4400 Lottery Funds Ltd	3,932	3,932	0	-
3400 Other Funds Ltd	147,055	147,055	0	-
6400 Federal Funds Ltd	385,424	385,424	0	-
All Funds	696,088	696,088	0	-
4250 Data Processing				
8000 General Fund	275,165	275,165	0	-
4400 Lottery Funds Ltd	9,496	9,496	0	-
3400 Other Funds Ltd	22,446	22,446	0	-
6400 Federal Funds Ltd	1,845,040	1,845,040	0	-
All Funds	2,152,147	2,152,147	0	-
4275 Publicity and Publications				
8000 General Fund	753,067	753,067	0	-
4400 Lottery Funds Ltd	57,835	57,835	0	-
3400 Other Funds Ltd	1,799,267	1,799,267	0	-
6400 Federal Funds Ltd	856,171	856,171	0	-
All Funds	3,466,340	3,466,340	0	-
4300 Professional Services				
8000 General Fund	22,234,591	22,234,591	0	-
4400 Lottery Funds Ltd	1,866,658	1,866,658	0	-
3400 Other Funds Ltd	12,178,476	12,178,476	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	27,164,971	27,164,971	0	-
All Funds	63,444,696	63,444,696	0	-
4315 IT Professional Services				
8000 General Fund	10,755,338	10,755,338	0	-
4400 Lottery Funds Ltd	10	10	0	-
3400 Other Funds Ltd	1,365,020	1,365,020	0	-
6400 Federal Funds Ltd	39,006,429	39,006,429	0	-
All Funds	51,126,797	51,126,797	0	-
4325 Attorney General				
8000 General Fund	1,332,282	1,332,282	0	-
4400 Lottery Funds Ltd	1,462	1,462	0	-
3400 Other Funds Ltd	288,200	288,200	0	-
6400 Federal Funds Ltd	1,615,505	1,615,505	0	-
All Funds	3,237,449	3,237,449	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	6,023	6,023	0	-
3400 Other Funds Ltd	538	538	0	-
6400 Federal Funds Ltd	6,374	6,374	0	-
All Funds	12,935	12,935	0	-
4400 Dues and Subscriptions				
8000 General Fund	118,989	118,989	0	-
4400 Lottery Funds Ltd	7,882	7,882	0	-
3400 Other Funds Ltd	28,170	28,170	0	-
6400 Federal Funds Ltd	238,070	238,070	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	393,111	393,111	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	230,122	230,122	0	-
4400 Lottery Funds Ltd	4	4	0	-
3400 Other Funds Ltd	37,121	37,121	0	-
6400 Federal Funds Ltd	1,343,211	1,343,211	0	-
All Funds	1,610,458	1,610,458	0	-
4450 Fuels and Utilities				
8000 General Fund	60,477	60,477	0	-
6400 Federal Funds Ltd	3,147	3,147	0	-
All Funds	63,624	63,624	0	-
4475 Facilities Maintenance				
8000 General Fund	5,709	5,709	0	-
6400 Federal Funds Ltd	22,109	22,109	0	-
All Funds	27,818	27,818	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	153,567	153,567	0	-
6400 Federal Funds Ltd	188,096	188,096	0	-
All Funds	341,663	341,663	0	-
4575 Agency Program Related S and S				
8000 General Fund	261,520	261,520	0	-
4400 Lottery Funds Ltd	5,100	5,100	0	-
3400 Other Funds Ltd	345,099	345,099	0	-
6400 Federal Funds Ltd	482,609	482,609	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,094,328	1,094,328	0	-
4600 Intra-agency Charges				
8000 General Fund	332,156	332,156	0	-
3400 Other Funds Ltd	1,620	1,620	0	-
6400 Federal Funds Ltd	889,622	889,622	0	-
All Funds	1,223,398	1,223,398	0	-
4650 Other Services and Supplies				
8000 General Fund	734,331	734,331	0	-
4400 Lottery Funds Ltd	12,100	12,100	0	-
3400 Other Funds Ltd	23,802	23,802	0	-
6400 Federal Funds Ltd	852,325	852,325	0	-
All Funds	1,622,558	1,622,558	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	107,802	107,802	0	-
4400 Lottery Funds Ltd	1,514	1,514	0	-
3400 Other Funds Ltd	33,493	33,493	0	-
6400 Federal Funds Ltd	424,611	424,611	0	-
All Funds	567,420	567,420	0	-
4715 IT Expendable Property				
8000 General Fund	629,314	629,314	0	-
4400 Lottery Funds Ltd	2,496	2,496	0	-
3400 Other Funds Ltd	39,367	39,367	0	-
6400 Federal Funds Ltd	2,452,778	2,452,778	0	-
All Funds	3,123,955	3,123,955	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES				
8000 General Fund	43,628,375	43,628,375	0	-
4400 Lottery Funds Ltd	2,027,229	2,027,229	0	-
3400 Other Funds Ltd	17,089,786	17,089,786	0	-
6400 Federal Funds Ltd	82,707,568	82,707,568	0	-
TOTAL SERVICES & SUPPLIES	**$145,452,958**	**$145,452,958**	**0**	**-**
CAPITAL OUTLAY				
5700 Building Structures				
8000 General Fund	7,612,914	7,612,914	0	-
3400 Other Funds Ltd	1,500,000	1,500,000	0	-
All Funds	9,112,914	9,112,914	0	-
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	221,519,079	221,519,079	0	-
4400 Lottery Funds Ltd	8,527,437	8,527,437	0	-
3400 Other Funds Ltd	84,266,359	84,266,359	0	-
6400 Federal Funds Ltd	29,713,012	29,713,012	0	-
All Funds	344,025,887	344,025,887	0	-
6025 Dist to Other Gov Unit				
8000 General Fund	7,529,698	7,529,698	0	-
4400 Lottery Funds Ltd	183,245	183,245	0	-
3400 Other Funds Ltd	633,479	633,479	0	-
6400 Federal Funds Ltd	1,242,147	1,242,147	0	-
All Funds	9,588,569	9,588,569	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6030 Dist to Non-Gov Units				
8000 General Fund	1,087,744	1,087,744	0	-
6400 Federal Funds Ltd	4,332,865	4,332,865	0	-
All Funds	5,420,609	5,420,609	0	-
6035 Dist to Individuals				
8000 General Fund	1,481,715,029	1,481,715,029	0	-
4400 Lottery Funds Ltd	4,062,191	4,062,191	0	-
3400 Other Funds Ltd	3,144,234,457	3,144,234,457	0	-
6400 Federal Funds Ltd	11,998,445,622	11,998,445,622	0	-
All Funds	16,628,457,299	16,628,457,299	0	-
6055 Dist to Contract Svc Providers				
8000 General Fund	1,868,400	1,868,400	0	-
6085 Other Special Payments				
8000 General Fund	20,035,501	20,035,501	0	-
4400 Lottery Funds Ltd	733,206	733,206	0	-
3400 Other Funds Ltd	7,455,424	7,455,424	0	-
6400 Federal Funds Ltd	22,809,182	22,809,182	0	-
All Funds	51,033,313	51,033,313	0	-
6581 Spc Pmt to Education, Dept of				
8000 General Fund	50,786	50,786	0	-
3400 Other Funds Ltd	1,372,589	1,372,589	0	-
6400 Federal Funds Ltd	1,423,375	1,423,375	0	-
All Funds	2,846,750	2,846,750	0	-
6914 Spc Pmt to Housing and Com Svcs				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,932,331	2,932,331	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	1,736,738,568	1,736,738,568	0	-
4400 Lottery Funds Ltd	13,506,079	13,506,079	0	-
3400 Other Funds Ltd	3,237,962,308	3,237,962,308	0	-
6400 Federal Funds Ltd	12,057,966,203	12,057,966,203	0	-
TOTAL SPECIAL PAYMENTS	**$17,046,173,158**	**$17,046,173,158**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	1,834,111,164	1,834,111,164	0	-
4400 Lottery Funds Ltd	16,911,822	16,911,822	0	-
3400 Other Funds Ltd	3,259,005,324	3,259,005,324	0	-
6400 Federal Funds Ltd	12,180,419,422	12,180,419,422	0	-
TOTAL EXPENDITURES	**$17,290,447,732**	**$17,290,447,732**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	137,410,410	57,164,865	(80,245,545)	-58.40%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	332	332	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	325.95	325.95	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	50,834,058	50,834,058	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	30,445,717	30,445,717	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	115,243,371	115,243,371	0	-
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	24,912	24,912	0	-
1108 Tsfr From Mental Health Reg Agy				
3400 Other Funds Ltd	30,974	30,974	0	-
1124 Tsfr From Licensed Social Wkrs				
3400 Other Funds Ltd	22,000	22,000	0	-
1811 Tsfr From Chiropractic Exam, Bd				
3400 Other Funds Ltd	11,600	11,600	0	-
1833 Tsfr From Health Rel Lic Bds				
3400 Other Funds Ltd	44,707	44,707	0	-
1834 Tsfr From Board of Dentistry				
3400 Other Funds Ltd	40,000	40,000	0	-
1847 Tsfr From Oregon Medical Board				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	89,105	89,105	0	-
1851 Tsfr From Nursing, Bd of				
3400 Other Funds Ltd	430,000	430,000	0	-
1855 Tsfr From Board of Pharmacy				
3400 Other Funds Ltd	65,120	65,120	0	-
TOTAL TRANSFERS IN				
4400 Lottery Funds Ltd	24,912	24,912	0	-
3400 Other Funds Ltd	733,506	733,506	0	-
TOTAL TRANSFERS IN	**$758,418**	**$758,418**	**0**	**-**
TOTAL REVENUES				
8000 General Fund	50,834,058	50,834,058	0	-
4400 Lottery Funds Ltd	24,912	24,912	0	-
3400 Other Funds Ltd	31,179,223	31,179,223	0	-
6400 Federal Funds Ltd	115,243,371	115,243,371	0	-
TOTAL REVENUES	**$197,281,564**	**$197,281,564**	**0**	**-**
AVAILABLE REVENUES				
8000 General Fund	50,834,058	50,834,058	0	-
4400 Lottery Funds Ltd	24,912	24,912	0	-
3400 Other Funds Ltd	31,179,223	31,179,223	0	-
6400 Federal Funds Ltd	115,243,371	115,243,371	0	-
TOTAL AVAILABLE REVENUES	**$197,281,564**	**$197,281,564**	**0**	**-**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	13,515,154	13,515,154	0	-
3400 Other Funds Ltd	1,539,969	1,539,969	0	-
6400 Federal Funds Ltd	12,317,159	12,317,159	0	-
All Funds	27,372,282	27,372,282	0	-
3160 Temporary Appointments				
8000 General Fund	56,633	56,633	0	-
3400 Other Funds Ltd	45,954	45,954	0	-
6400 Federal Funds Ltd	456,367	456,367	0	-
All Funds	558,954	558,954	0	-
3170 Overtime Payments				
8000 General Fund	7,020	7,020	0	-
6400 Federal Funds Ltd	41,383	41,383	0	-
All Funds	48,403	48,403	0	-
3180 Shift Differential				
6400 Federal Funds Ltd	100,843	100,843	0	-
3190 All Other Differential				
8000 General Fund	292,088	292,088	0	-
3400 Other Funds Ltd	34,507	34,507	0	-
6400 Federal Funds Ltd	67,922	67,922	0	-
All Funds	394,517	394,517	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	13,870,895	13,870,895	0	-
3400 Other Funds Ltd	1,620,430	1,620,430	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	12,983,674	12,983,674	0	-
TOTAL SALARIES & WAGES	**$28,474,999**	**$28,474,999**	**0**	**-**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	4,309	4,309	0	-
3400 Other Funds Ltd	468	468	0	-
6400 Federal Funds Ltd	3,700	3,700	0	-
All Funds	8,477	8,477	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	2,366,404	2,366,404	0	-
3400 Other Funds Ltd	269,707	269,707	0	-
6400 Federal Funds Ltd	2,145,950	2,145,950	0	-
All Funds	4,782,061	4,782,061	0	-
3221 Pension Obligation Bond				
8000 General Fund	685,109	685,109	0	-
3400 Other Funds Ltd	87,191	87,191	0	-
6400 Federal Funds Ltd	645,207	645,207	0	-
All Funds	1,417,507	1,417,507	0	-
3230 Social Security Taxes				
8000 General Fund	1,044,184	1,044,184	0	-
3400 Other Funds Ltd	121,611	121,611	0	-
6400 Federal Funds Ltd	978,750	978,750	0	-
All Funds	2,144,545	2,144,545	0	-
3250 Worker's Comp. Assess. (WCD)				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	3,428	3,428	0	-
3400 Other Funds Ltd	373	373	0	-
6400 Federal Funds Ltd	2,927	2,927	0	-
All Funds	6,728	6,728	0	-
3270 Flexible Benefits				
8000 General Fund	2,844,063	2,844,063	0	-
3400 Other Funds Ltd	309,249	309,249	0	-
6400 Federal Funds Ltd	2,434,931	2,434,931	0	-
All Funds	5,588,243	5,588,243	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	6,947,497	6,947,497	0	-
3400 Other Funds Ltd	788,599	788,599	0	-
6400 Federal Funds Ltd	6,211,465	6,211,465	0	-
TOTAL OTHER PAYROLL EXPENSES	**$13,947,561**	**$13,947,561**	**0**	**-**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(442,258)	(442,258)	0	-
3400 Other Funds Ltd	(36,768)	(36,768)	0	-
6400 Federal Funds Ltd	(192,175)	(192,175)	0	-
All Funds	(671,201)	(671,201)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	20,376,134	20,376,134	0	-
3400 Other Funds Ltd	2,372,261	2,372,261	0	-
6400 Federal Funds Ltd	19,002,964	19,002,964	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**$41,751,359**	**$41,751,359**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	242,987	242,987	0	-
3400 Other Funds Ltd	14,060	14,060	0	-
6400 Federal Funds Ltd	356,114	356,114	0	-
All Funds	613,161	613,161	0	-
4125 Out of State Travel				
8000 General Fund	53,904	53,904	0	-
3400 Other Funds Ltd	6,423	6,423	0	-
6400 Federal Funds Ltd	119,762	119,762	0	-
All Funds	180,089	180,089	0	-
4150 Employee Training				
8000 General Fund	27,848	27,848	0	-
3400 Other Funds Ltd	8,785	8,785	0	-
6400 Federal Funds Ltd	158,796	158,796	0	-
All Funds	195,429	195,429	0	-
4175 Office Expenses				
8000 General Fund	278,688	278,688	0	-
3400 Other Funds Ltd	34,303	34,303	0	-
6400 Federal Funds Ltd	541,900	541,900	0	-
All Funds	854,891	854,891	0	-
4200 Telecommunications				
8000 General Fund	98,193	98,193	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	68,867	68,867	0	-
6400 Federal Funds Ltd	273,007	273,007	0	-
All Funds	440,067	440,067	0	-
4250 Data Processing				
8000 General Fund	3,089	3,089	0	-
3400 Other Funds Ltd	1,339	1,339	0	-
6400 Federal Funds Ltd	99,557	99,557	0	-
All Funds	103,985	103,985	0	-
4275 Publicity and Publications				
8000 General Fund	312	312	0	-
3400 Other Funds Ltd	10	10	0	-
6400 Federal Funds Ltd	26,524	26,524	0	-
All Funds	26,846	26,846	0	-
4300 Professional Services				
8000 General Fund	11,400,842	11,400,842	0	-
3400 Other Funds Ltd	1,309,531	1,309,531	0	-
6400 Federal Funds Ltd	17,888,547	17,888,547	0	-
All Funds	30,598,920	30,598,920	0	-
4315 IT Professional Services				
8000 General Fund	80,000	80,000	0	-
3400 Other Funds Ltd	1,013,759	1,013,759	0	-
6400 Federal Funds Ltd	8,208,053	8,208,053	0	-
All Funds	9,301,812	9,301,812	0	-
4325 Attorney General				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	4,122	4,122	0	-
3400 Other Funds Ltd	66,030	66,030	0	-
6400 Federal Funds Ltd	4,568	4,568	0	-
All Funds	74,720	74,720	0	-
4400 Dues and Subscriptions				
8000 General Fund	3,048	3,048	0	-
3400 Other Funds Ltd	39	39	0	-
6400 Federal Funds Ltd	15,227	15,227	0	-
All Funds	18,314	18,314	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	9,100	9,100	0	-
4575 Agency Program Related S and S				
8000 General Fund	9,093	9,093	0	-
3400 Other Funds Ltd	38	38	0	-
6400 Federal Funds Ltd	182,824	182,824	0	-
All Funds	191,955	191,955	0	-
4600 Intra-agency Charges				
8000 General Fund	442,791	442,791	0	-
6400 Federal Funds Ltd	242,711	242,711	0	-
All Funds	685,502	685,502	0	-
4650 Other Services and Supplies				
8000 General Fund	68,163	68,163	0	-
4400 Lottery Funds Ltd	24,912	24,912	0	-
3400 Other Funds Ltd	16,518	16,518	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	92,876	92,876	0	-
All Funds	202,469	202,469	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	37,602	37,602	0	-
3400 Other Funds Ltd	1,013	1,013	0	-
6400 Federal Funds Ltd	180,833	180,833	0	-
All Funds	219,448	219,448	0	-
4715 IT Expendable Property				
8000 General Fund	18,436	18,436	0	-
3400 Other Funds Ltd	40	40	0	-
6400 Federal Funds Ltd	132,305	132,305	0	-
All Funds	150,781	150,781	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	12,778,218	12,778,218	0	-
4400 Lottery Funds Ltd	24,912	24,912	0	-
3400 Other Funds Ltd	2,540,755	2,540,755	0	-
6400 Federal Funds Ltd	28,523,604	28,523,604	0	-
TOTAL SERVICES & SUPPLIES	**$43,867,489**	**$43,867,489**	**0**	**-**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	22,917,557	22,917,557	0	-
6400 Federal Funds Ltd	1,399,257	1,399,257	0	-
All Funds	24,316,814	24,316,814	0	-
6085 Other Special Payments				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	17,679,706	17,679,706	0	-
3400 Other Funds Ltd	3,348,650	3,348,650	0	-
6400 Federal Funds Ltd	66,317,546	66,317,546	0	-
All Funds	87,345,902	87,345,902	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	17,679,706	17,679,706	0	-
3400 Other Funds Ltd	26,266,207	26,266,207	0	-
6400 Federal Funds Ltd	67,716,803	67,716,803	0	-
TOTAL SPECIAL PAYMENTS	**$111,662,716**	**$111,662,716**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	50,834,058	50,834,058	0	-
4400 Lottery Funds Ltd	24,912	24,912	0	-
3400 Other Funds Ltd	31,179,223	31,179,223	0	-
6400 Federal Funds Ltd	115,243,371	115,243,371	0	-
TOTAL EXPENDITURES	**$197,281,564**	**$197,281,564**	**0**	**-**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	148	148	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	146.15	146.15	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	2,135,435,978	2,135,435,978	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(1,877,317,167)	(1,877,317,167)	0	-
8800 General Fund Revenue	15,000,000	-	(15,000,000)	-100.00%
All Funds	(1,862,317,167)	(1,877,317,167)	(15,000,000)	-0.81%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	258,118,811	258,118,811	0	-
8800 General Fund Revenue	15,000,000	-	(15,000,000)	-100.00%
TOTAL BEGINNING BALANCE	**$273,118,811**	**$258,118,811**	**($15,000,000)**	**-5.49%**
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	2,087,767,396	2,087,767,396	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	4,961,244	4,961,244	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	24,364,766	24,364,766	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	2,117,093,406	2,117,093,406	0	-
TRANSFERS OUT				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2060 Transfer to General Fund				
8800 General Fund Revenue	(15,000,000)	-	15,000,000	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	2,375,212,217	2,375,212,217	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	3,617,436	3,617,436	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	16,009	16,009	0	-
3190 All Other Differential				
3400 Other Funds Ltd	552	552	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	3,633,997	3,633,997	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	1,131	1,131	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	619,762	619,762	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	176,072	176,072	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	271,728	271,728	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	897	897	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	745,524	745,524	0	-
3280 Other OPE				
3400 Other Funds Ltd	19,570,000	19,570,000	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	21,385,114	21,385,114	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(32,728)	(32,728)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	24,986,383	24,986,383	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	19,761	19,761	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	4,851	4,851	0	-
4150 Employee Training				
3400 Other Funds Ltd	20,521	20,521	0	-
4175 Office Expenses				
3400 Other Funds Ltd	226,882	226,882	0	-
4200 Telecommunications				
3400 Other Funds Ltd	101,829	101,829	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
3400 Other Funds Ltd	581,661	581,661	0	-
4300 Professional Services				
3400 Other Funds Ltd	3,160,169	3,160,169	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	1,755,157	1,755,157	0	-
4325 Attorney General				
3400 Other Funds Ltd	270,680	270,680	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	4,168	4,168	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	8,468	8,468	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	2,059,552,437	2,059,552,437	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	39,679	39,679	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	9,124	9,124	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	51,609	51,609	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	619	619	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,065,807,615	2,065,807,615	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	26,299,408	26,299,408	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	2,117,093,406	2,117,093,406	0	-
ENDING BALANCE				
3400 Other Funds Ltd	258,118,811	258,118,811	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	20	20	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	19.50	19.50	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	550,000	550,000	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	9,150,000	9,150,000	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	9,700,000	9,700,000	0	-
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	122,921	122,921	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	1,740,344,574	1,740,344,574	0	-
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	1,740,467,495	1,740,467,495	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,750,167,495	1,750,167,495	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	3,231,528	3,231,528	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	39,682	39,682	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
3400 Other Funds Ltd	94,448	94,448	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	3,365,658	3,365,658	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	1,160	1,160	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	568,262	568,262	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	167,360	167,360	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	257,469	257,469	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	920	920	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	764,640	764,640	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,759,811	1,759,811	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(29,496)	(29,496)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	5,095,973	5,095,973	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	79,896	79,896	0	-
4150 Employee Training				
3400 Other Funds Ltd	24,797	24,797	0	-
4175 Office Expenses				
3400 Other Funds Ltd	158,305	158,305	0	-
4200 Telecommunications				
3400 Other Funds Ltd	115,940	115,940	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	472,330	472,330	0	-
4300 Professional Services				
3400 Other Funds Ltd	2,947,577	2,947,577	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	2,943,947	2,943,947	0	-
4325 Attorney General				
3400 Other Funds Ltd	919,834	919,834	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	9,845	9,845	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,348	3,348	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	62,104	62,104	0	-
4600 Intra-agency Charges				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	39,540	39,540	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	23,856	23,856	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	41,323	41,323	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	16,282	16,282	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	7,858,924	7,858,924	0	-
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	1,727,512,598	1,727,512,598	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	1,740,467,495	1,740,467,495	0	-
ENDING BALANCE				
3400 Other Funds Ltd	9,700,000	9,700,000	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	20	20	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	20.00	20.00	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	56,144,843	56,144,843	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	3,724,157	3,724,157	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	59,869,000	59,869,000	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	102,581,999	102,581,999	0	-
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	16,326,615	16,326,615	0	-
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	14,334,787	14,334,787	0	-
TOTAL LICENSES AND FEES				
3400 Other Funds Ltd	30,661,402	30,661,402	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	22,994,778	22,994,778	0	-
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	1,140,607	1,140,607	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	7,237,854	7,237,854	0	-
DONATIONS AND CONTRIBUTIONS				
0910 Grants (Non-Fed)				
3400 Other Funds Ltd	108,333	108,333	0	-
OTHER				
0975 Other Revenues				
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-
3400 Other Funds Ltd	139,166,597	149,453,588	10,286,991	7.39%
All Funds	179,166,597	189,453,588	10,286,991	5.74%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6200 Federal Funds Non-Ltd	102,729,051	102,729,051	0	-
6400 Federal Funds Ltd	324,591,449	324,591,449	0	-
All Funds	427,320,500	427,320,500	0	-
TRANSFERS IN				
1050 Transfer In Other				
3400 Other Funds Ltd	354,831	354,831	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	17,892,724	7,605,733	(10,286,991)	-57.49%
1330 Tsfr From Energy, Dept of				
3400 Other Funds Ltd	89,000	89,000	0	-
1340 Tsfr From Environmental Quality				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	995,681	995,681	0	-
1603 Tsfr From Agriculture, Dept of				
3400 Other Funds Ltd	273,992	273,992	0	-
1833 Tsfr From Health Rel Lic Bds				
3400 Other Funds Ltd	31,254	31,254	0	-
1834 Tsfr From Board of Dentistry				
3400 Other Funds Ltd	186,800	186,800	0	-
1847 Tsfr From Oregon Medical Board				
3400 Other Funds Ltd	970,382	970,382	0	-
1851 Tsfr From Nursing, Bd of				
3400 Other Funds Ltd	177,318	177,318	0	-
1855 Tsfr From Board of Pharmacy				
3400 Other Funds Ltd	378,000	378,000	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	21,349,982	11,062,991	(10,286,991)	-48.18%
TOTAL REVENUES				
8000 General Fund	102,581,999	102,581,999	0	-
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-
3400 Other Funds Ltd	222,659,553	222,659,553	0	-
6200 Federal Funds Non-Ltd	102,729,051	102,729,051	0	-
6400 Federal Funds Ltd	324,591,449	324,591,449	0	-
TOTAL REVENUES	**$792,562,052**	**$792,562,052**	**0**	**-**
TRANSFERS OUT				
2123 Tsfr To OR Business Development				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(17,432,000)	(17,432,000)	0	-
2340 Tsfr To Environmental Quality				
6400 Federal Funds Ltd	(1,408,066)	(1,408,066)	0	-
2845 Tsfr To OLCC				
3400 Other Funds Ltd	(528,000)	(528,000)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(528,000)	(528,000)	0	-
6400 Federal Funds Ltd	(18,840,066)	(18,840,066)	0	-
TOTAL TRANSFERS OUT	**($19,368,066)**	**($19,368,066)**	**0**	**-**
AVAILABLE REVENUES				
8000 General Fund	102,581,999	102,581,999	0	-
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-
3400 Other Funds Ltd	282,000,553	282,000,553	0	-
6200 Federal Funds Non-Ltd	102,729,051	102,729,051	0	-
6400 Federal Funds Ltd	305,751,383	305,751,383	0	-
TOTAL AVAILABLE REVENUES	**$833,062,986**	**$833,062,986**	**0**	**-**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	16,361,676	16,361,676	0	-
3400 Other Funds Ltd	41,170,791	41,170,465	(326)	-0.00%
6400 Federal Funds Ltd	61,908,157	61,953,987	45,830	0.07%
All Funds	119,440,624	119,486,128	45,504	0.04%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3160 Temporary Appointments				
8000 General Fund	46,656	46,656	0	-
3400 Other Funds Ltd	223,219	223,219	0	-
6400 Federal Funds Ltd	46,889	46,889	0	-
All Funds	316,764	316,764	0	-
3170 Overtime Payments				
8000 General Fund	13,422	13,422	0	-
3400 Other Funds Ltd	34,633	34,633	0	-
6400 Federal Funds Ltd	42,080	42,080	0	-
All Funds	90,135	90,135	0	-
3180 Shift Differential				
8000 General Fund	45	45	0	-
3400 Other Funds Ltd	575	575	0	-
6400 Federal Funds Ltd	847	847	0	-
All Funds	1,467	1,467	0	-
3190 All Other Differential				
8000 General Fund	457,526	457,526	0	-
3400 Other Funds Ltd	842,141	842,141	0	-
6400 Federal Funds Ltd	401,039	401,039	0	-
All Funds	1,700,706	1,700,706	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	16,879,325	16,879,325	0	-
3400 Other Funds Ltd	42,271,359	42,271,033	(326)	-0.00%
6400 Federal Funds Ltd	62,399,012	62,444,842	45,830	0.07%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES	**$121,549,696**	**$121,595,200**	**$45,504**	**0.04%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	5,512	5,512	0	-
3400 Other Funds Ltd	17,211	17,155	(56)	-0.33%
6400 Federal Funds Ltd	21,106	21,032	(74)	-0.35%
All Funds	43,829	43,699	(130)	-0.30%
3220 Public Employees' Retire Cont				
8000 General Fund	2,882,400	2,882,400	0	-
3400 Other Funds Ltd	7,199,533	7,199,477	(56)	-0.00%
6400 Federal Funds Ltd	10,680,929	10,688,779	7,850	0.07%
All Funds	20,762,862	20,770,656	7,794	0.04%
3221 Pension Obligation Bond				
8000 General Fund	798,811	798,811	0	-
3400 Other Funds Ltd	2,040,782	2,040,782	0	-
6400 Federal Funds Ltd	3,105,519	3,105,519	0	-
All Funds	5,945,112	5,945,112	0	-
3230 Social Security Taxes				
8000 General Fund	1,274,125	1,274,125	0	-
3400 Other Funds Ltd	3,228,226	3,228,201	(25)	-0.00%
6400 Federal Funds Ltd	4,745,559	4,749,065	3,506	0.07%
All Funds	9,247,910	9,251,391	3,481	0.04%
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	4,381	4,381	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	13,650	13,606	(44)	-0.32%
6400 Federal Funds Ltd	16,723	16,664	(59)	-0.35%
All Funds	34,754	34,651	(103)	-0.30%
3270 Flexible Benefits				
8000 General Fund	3,625,761	3,625,761	0	-
3400 Other Funds Ltd	11,336,925	11,300,159	(36,766)	-0.32%
6400 Federal Funds Ltd	13,896,103	13,846,847	(49,256)	-0.35%
All Funds	28,858,789	28,772,767	(86,022)	-0.30%
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	8,590,990	8,590,990	0	-
3400 Other Funds Ltd	23,836,327	23,799,380	(36,947)	-0.16%
6400 Federal Funds Ltd	32,465,939	32,427,906	(38,033)	-0.12%
TOTAL OTHER PAYROLL EXPENSES	**$64,893,256**	**$64,818,276**	**($74,980)**	**-0.12%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(402,072)	(402,072)	0	-
3400 Other Funds Ltd	(798,597)	(798,597)	0	-
6400 Federal Funds Ltd	(914,477)	(914,477)	0	-
All Funds	(2,115,146)	(2,115,146)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	37,273	37,273	100.00%
6400 Federal Funds Ltd	-	(7,797)	(7,797)	100.00%
All Funds	-	29,476	29,476	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(402,072)	(402,072)	0	-
3400 Other Funds Ltd	(798,597)	(761,324)	37,273	4.67%
6400 Federal Funds Ltd	(914,477)	(922,274)	(7,797)	-0.85%
TOTAL P.S. BUDGET ADJUSTMENTS	**($2,115,146)**	**($2,085,670)**	**$29,476**	**1.39%**
TOTAL PERSONAL SERVICES				
8000 General Fund	25,068,243	25,068,243	0	-
3400 Other Funds Ltd	65,309,089	65,309,089	0	-
6400 Federal Funds Ltd	93,950,474	93,950,474	0	-
TOTAL PERSONAL SERVICES	**$184,327,806**	**$184,327,806**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	269,971	269,971	0	-
3400 Other Funds Ltd	784,306	784,306	0	-
6400 Federal Funds Ltd	1,459,019	1,459,019	0	-
All Funds	2,513,296	2,513,296	0	-
4125 Out of State Travel				
8000 General Fund	45,834	45,834	0	-
3400 Other Funds Ltd	180,755	180,755	0	-
6400 Federal Funds Ltd	574,319	574,319	0	-
All Funds	800,908	800,908	0	-
4150 Employee Training				
8000 General Fund	163,492	163,492	0	-
3400 Other Funds Ltd	255,087	255,087	0	-
6400 Federal Funds Ltd	793,215	793,215	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,211,794	1,211,794	0	-
4175 Office Expenses				
8000 General Fund	347,838	347,838	0	-
3400 Other Funds Ltd	1,766,305	1,766,305	0	-
6400 Federal Funds Ltd	1,281,904	1,281,904	0	-
All Funds	3,396,047	3,396,047	0	-
4200 Telecommunications				
8000 General Fund	128,377	128,377	0	-
3400 Other Funds Ltd	341,402	341,402	0	-
6400 Federal Funds Ltd	631,564	631,564	0	-
All Funds	1,101,343	1,101,343	0	-
4250 Data Processing				
8000 General Fund	165,145	165,145	0	-
3400 Other Funds Ltd	130,397	130,397	0	-
6400 Federal Funds Ltd	404,242	404,242	0	-
All Funds	699,784	699,784	0	-
4275 Publicity and Publications				
8000 General Fund	315,653	315,653	0	-
3400 Other Funds Ltd	504,132	504,132	0	-
6400 Federal Funds Ltd	452,301	452,301	0	-
All Funds	1,272,086	1,272,086	0	-
4300 Professional Services				
8000 General Fund	5,734,479	5,734,479	0	-
3400 Other Funds Ltd	39,500,273	39,500,273	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	29,312,374	29,312,374	0	-
All Funds	74,547,126	74,547,126	0	-
4315 IT Professional Services				
8000 General Fund	1,502,831	1,502,831	0	-
3400 Other Funds Ltd	482,269	482,269	0	-
6400 Federal Funds Ltd	2,120,186	2,120,186	0	-
All Funds	4,105,286	4,105,286	0	-
4325 Attorney General				
8000 General Fund	206,546	206,546	0	-
3400 Other Funds Ltd	1,461,026	1,461,026	0	-
6400 Federal Funds Ltd	206,514	206,514	0	-
All Funds	1,874,086	1,874,086	0	-
4350 Dispute Resolution Services				
3400 Other Funds Ltd	10,123	10,123	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	9,699	9,699	0	-
3400 Other Funds Ltd	675	675	0	-
6400 Federal Funds Ltd	9,507	9,507	0	-
All Funds	19,881	19,881	0	-
4400 Dues and Subscriptions				
8000 General Fund	52,894	52,894	0	-
3400 Other Funds Ltd	64,000	64,000	0	-
6400 Federal Funds Ltd	146,399	146,399	0	-
All Funds	263,293	263,293	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4425 Facilities Rental and Taxes				
8000 General Fund	11,620	11,620	0	-
3400 Other Funds Ltd	8,054	8,054	0	-
6400 Federal Funds Ltd	10,162	10,162	0	-
All Funds	29,836	29,836	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	174,830	174,830	0	-
4475 Facilities Maintenance				
8000 General Fund	36,372	36,372	0	-
3400 Other Funds Ltd	37,019	37,019	0	-
6400 Federal Funds Ltd	201,591	201,591	0	-
All Funds	274,982	274,982	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	541,292	541,292	0	-
3400 Other Funds Ltd	23,159,310	23,159,310	0	-
6400 Federal Funds Ltd	25,606,683	25,606,683	0	-
All Funds	49,307,285	49,307,285	0	-
4525 Medical Services and Supplies				
8000 General Fund	3,362,715	3,362,715	0	-
3400 Other Funds Ltd	39,307,686	39,307,686	0	-
6400 Federal Funds Ltd	6,309,117	6,309,117	0	-
All Funds	48,979,518	48,979,518	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	18,684	18,684	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,114	3,114	0	-
6400 Federal Funds Ltd	10,422	10,422	0	-
All Funds	32,220	32,220	0	-
4575 Agency Program Related S and S				
8000 General Fund	760,381	760,381	0	-
3400 Other Funds Ltd	14,666,344	14,666,344	0	-
6200 Federal Funds Non-Ltd	800,000	800,000	0	-
6400 Federal Funds Ltd	7,227,297	7,227,297	0	-
All Funds	23,454,022	23,454,022	0	-
4600 Intra-agency Charges				
8000 General Fund	182	182	0	-
3400 Other Funds Ltd	14,335	14,335	0	-
6400 Federal Funds Ltd	454	454	0	-
All Funds	14,971	14,971	0	-
4650 Other Services and Supplies				
8000 General Fund	1,711,719	1,711,719	0	-
3400 Other Funds Ltd	2,061,581	2,061,581	0	-
6400 Federal Funds Ltd	654,793	654,793	0	-
All Funds	4,428,093	4,428,093	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	67,839	67,839	0	-
3400 Other Funds Ltd	161,245	161,245	0	-
6400 Federal Funds Ltd	288,356	288,356	0	-
All Funds	517,440	517,440	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
8000 General Fund	125,481	125,481	0	-
3400 Other Funds Ltd	315,729	315,729	0	-
6400 Federal Funds Ltd	497,063	497,063	0	-
All Funds	938,273	938,273	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	15,579,044	15,579,044	0	-
3400 Other Funds Ltd	125,389,997	125,389,997	0	-
6200 Federal Funds Non-Ltd	800,000	800,000	0	-
6400 Federal Funds Ltd	78,197,482	78,197,482	0	-
TOTAL SERVICES & SUPPLIES	**$219,966,523**	**$219,966,523**	**0**	**-**
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	198,405	198,405	0	-
6400 Federal Funds Ltd	487,860	487,860	0	-
All Funds	686,265	686,265	0	-
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	40,692,821	40,692,821	0	-
3200 Other Funds Non-Ltd	9,759,665	9,759,665	0	-
3400 Other Funds Ltd	11,231,107	11,231,107	0	-
6400 Federal Funds Ltd	99,836,834	99,836,834	0	-
All Funds	161,520,427	161,520,427	0	-
6025 Dist to Other Gov Unit				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	3,422,777	3,422,777	0	-
3400 Other Funds Ltd	135,684	135,684	0	-
6400 Federal Funds Ltd	4,536,244	4,536,244	0	-
All Funds	8,094,705	8,094,705	0	-
6030 Dist to Non-Gov Units				
8000 General Fund	708,962	708,962	0	-
3400 Other Funds Ltd	172,053	172,053	0	-
6400 Federal Funds Ltd	4,030,787	4,030,787	0	-
All Funds	4,911,802	4,911,802	0	-
6035 Dist to Individuals				
8000 General Fund	15,187,324	15,187,324	0	-
3200 Other Funds Non-Ltd	30,240,335	30,240,335	0	-
3400 Other Funds Ltd	15,590,967	15,590,967	0	-
6200 Federal Funds Non-Ltd	101,929,051	101,929,051	0	-
6400 Federal Funds Ltd	20,859,877	20,859,877	0	-
All Funds	183,807,554	183,807,554	0	-
6055 Dist to Contract Svc Providers				
8000 General Fund	1,802,234	1,802,234	0	-
3400 Other Funds Ltd	649,870	649,870	0	-
6400 Federal Funds Ltd	1,186,093	1,186,093	0	-
All Funds	3,638,197	3,638,197	0	-
6085 Other Special Payments				
8000 General Fund	120,594	120,594	0	-
3400 Other Funds Ltd	5,689,873	5,689,873	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,246,218	2,246,218	0	-
All Funds	8,056,685	8,056,685	0	-
6340 Spc Pmt to Environmental Quality				
6400 Federal Funds Ltd	395,797	395,797	0	-
6603 Spc Pmt to Agriculture, Dept of				
6400 Federal Funds Ltd	23,717	23,717	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	61,934,712	61,934,712	0	-
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-
3400 Other Funds Ltd	33,469,554	33,469,554	0	-
6200 Federal Funds Non-Ltd	101,929,051	101,929,051	0	-
6400 Federal Funds Ltd	133,115,567	133,115,567	0	-
TOTAL SPECIAL PAYMENTS	**$370,448,884**	**$370,448,884**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	102,581,999	102,581,999	0	-
3200 Other Funds Non-Ltd	40,000,000	40,000,000	0	-
3400 Other Funds Ltd	224,367,045	224,367,045	0	-
6200 Federal Funds Non-Ltd	102,729,051	102,729,051	0	-
6400 Federal Funds Ltd	305,751,383	305,751,383	0	-
TOTAL EXPENDITURES	**$775,429,478**	**$775,429,478**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	57,633,508	57,633,508	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	758	755	(3)	-0.40%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8180 Position Reconciliation	-	3	3	100.00%
TOTAL AUTHORIZED POSITIONS	**758**	**758**	**0**	**-**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	754.84	752.57	(2.27)	-0.30%
8280 FTE Reconciliation	-	2.27	2.27	100.00%
TOTAL AUTHORIZED FTE	**754.84**	**754.84**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3010 Other Funds Cap Improve	100,000	100,000	0	-
0030 Beginning Balance Adjustment				
3010 Other Funds Cap Improve	(100,000)	(100,000)	0	-
TOTAL BEGINNING BALANCE				
3010 Other Funds Cap Improve	-	-	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	542,270,763	542,270,763	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
All Funds	543,023,833	543,023,833	0	-
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	271,517	271,517	0	-
0420 Care of State Wards				
3400 Other Funds Ltd	2,369,042	2,369,042	0	-
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	2,640,559	2,640,559	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	2,559,387	2,559,387	0	-
OTHER				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
0975 Other Revenues				
3400 Other Funds Ltd	67,354,133	67,354,133	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	42,343,187	42,343,187	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3010 Other Funds Cap Improve	753,070	753,070	0	-
1060 Transfer from General Fund				
3400 Other Funds Ltd	753,070	753,070	0	-
TOTAL TRANSFERS IN				
3010 Other Funds Cap Improve	753,070	753,070	0	-
3400 Other Funds Ltd	753,070	753,070	0	-
TOTAL TRANSFERS IN	**$1,506,140**	**$1,506,140**	**0**	**-**
TOTAL REVENUES				
8000 General Fund	542,270,763	542,270,763	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
3010 Other Funds Cap Improve	753,070	753,070	0	-
3400 Other Funds Ltd	73,307,149	73,307,149	0	-
6400 Federal Funds Ltd	42,343,187	42,343,187	0	-
TOTAL REVENUES	**$659,427,239**	**$659,427,239**	**0**	**-**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(753,070)	(753,070)	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	542,270,763	542,270,763	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
3010 Other Funds Cap Improve	753,070	753,070	0	-
3400 Other Funds Ltd	72,554,079	72,554,079	0	-
6400 Federal Funds Ltd	42,343,187	42,343,187	0	-
TOTAL AVAILABLE REVENUES	**$658,674,169**	**$658,674,169**	**0**	**-**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	300,216,173	300,222,077	5,904	0.00%
3400 Other Funds Ltd	17,097,195	17,097,195	0	-
6400 Federal Funds Ltd	21,898,032	21,898,032	0	-
All Funds	339,211,400	339,217,304	5,904	0.00%
3160 Temporary Appointments				
8000 General Fund	1,242,738	1,242,738	0	-
3400 Other Funds Ltd	119,787	119,787	0	-
6400 Federal Funds Ltd	84,909	84,909	0	-
All Funds	1,447,434	1,447,434	0	-
3170 Overtime Payments				
8000 General Fund	12,872,680	12,872,680	0	-
3400 Other Funds Ltd	936,555	936,555	0	-
6400 Federal Funds Ltd	465,359	465,359	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	14,274,594	14,274,594	0	-
3180 Shift Differential				
8000 General Fund	5,547,647	5,547,647	0	-
3400 Other Funds Ltd	311,762	311,762	0	-
6400 Federal Funds Ltd	101,339	101,339	0	-
All Funds	5,960,748	5,960,748	0	-
3190 All Other Differential				
8000 General Fund	10,731,068	10,731,068	0	-
3400 Other Funds Ltd	176,913	176,913	0	-
6400 Federal Funds Ltd	699,273	699,273	0	-
All Funds	11,607,254	11,607,254	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	330,610,306	330,616,210	5,904	0.00%
3400 Other Funds Ltd	18,642,212	18,642,212	0	-
6400 Federal Funds Ltd	23,248,912	23,248,912	0	-
TOTAL SALARIES & WAGES	**$372,501,430**	**$372,507,334**	**$5,904**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	118,600	118,600	0	-
3400 Other Funds Ltd	6,423	6,423	0	-
6400 Federal Funds Ltd	7,425	7,425	0	-
All Funds	132,448	132,448	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	56,420,600	56,421,610	1,010	0.00%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,172,938	3,172,938	0	-
6400 Federal Funds Ltd	3,967,991	3,967,991	0	-
All Funds	63,561,529	63,562,539	1,010	0.00%
3221 Pension Obligation Bond				
8000 General Fund	16,684,133	16,684,133	0	-
3400 Other Funds Ltd	920,528	920,528	0	-
6400 Federal Funds Ltd	1,160,071	1,160,071	0	-
All Funds	18,764,732	18,764,732	0	-
3230 Social Security Taxes				
8000 General Fund	24,670,028	24,670,480	452	0.00%
3400 Other Funds Ltd	1,396,986	1,396,986	0	-
6400 Federal Funds Ltd	1,716,465	1,716,465	0	-
All Funds	27,783,479	27,783,931	452	0.00%
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	94,129	94,129	0	-
3400 Other Funds Ltd	5,074	5,074	0	-
6400 Federal Funds Ltd	5,841	5,841	0	-
All Funds	105,044	105,044	0	-
3270 Flexible Benefits				
8000 General Fund	78,001,593	78,001,593	0	-
3400 Other Funds Ltd	4,341,961	4,341,961	0	-
6400 Federal Funds Ltd	4,971,981	4,971,981	0	-
All Funds	87,315,535	87,315,535	0	-
TOTAL OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	175,989,083	175,990,545	1,462	0.00%
3400 Other Funds Ltd	9,843,910	9,843,910	0	-
6400 Federal Funds Ltd	11,829,774	11,829,774	0	-
TOTAL OTHER PAYROLL EXPENSES	**$197,662,767**	**$197,664,229**	**$1,462**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(7,366)	(7,366)	100.00%
TOTAL PERSONAL SERVICES				
8000 General Fund	506,599,389	506,599,389	0	-
3400 Other Funds Ltd	28,486,122	28,486,122	0	-
6400 Federal Funds Ltd	35,078,686	35,078,686	0	-
TOTAL PERSONAL SERVICES	**$570,164,197**	**$570,164,197**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	191,319	191,319	0	-
3400 Other Funds Ltd	446,632	446,632	0	-
6400 Federal Funds Ltd	1,675	1,675	0	-
All Funds	639,626	639,626	0	-
4125 Out of State Travel				
8000 General Fund	125,382	125,382	0	-
3400 Other Funds Ltd	49,661	49,661	0	-
6400 Federal Funds Ltd	666	666	0	-
All Funds	175,709	175,709	0	-
4150 Employee Training				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	337,154	337,154	0	-
3400 Other Funds Ltd	783,035	783,035	0	-
6400 Federal Funds Ltd	1,033	1,033	0	-
All Funds	1,121,222	1,121,222	0	-
4175 Office Expenses				
8000 General Fund	912,832	912,832	0	-
3400 Other Funds Ltd	817,480	817,480	0	-
6400 Federal Funds Ltd	4,237	4,237	0	-
All Funds	1,734,549	1,734,549	0	-
4200 Telecommunications				
8000 General Fund	577,405	577,405	0	-
3400 Other Funds Ltd	486,552	486,552	0	-
6400 Federal Funds Ltd	3,054	3,054	0	-
All Funds	1,067,011	1,067,011	0	-
4250 Data Processing				
8000 General Fund	2,708,976	2,708,976	0	-
3400 Other Funds Ltd	2,233,356	2,233,356	0	-
All Funds	4,942,332	4,942,332	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	203,442	203,442	0	-
4300 Professional Services				
8000 General Fund	1,334,310	1,334,310	0	-
3400 Other Funds Ltd	6,786,797	6,786,797	0	-
6400 Federal Funds Ltd	1,214,998	1,214,998	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	9,336,105	9,336,105	0	-
4315 IT Professional Services				
8000 General Fund	884,487	884,487	0	-
3400 Other Funds Ltd	106,551	106,551	0	-
6400 Federal Funds Ltd	3,616	3,616	0	-
All Funds	994,654	994,654	0	-
4325 Attorney General				
8000 General Fund	731,990	731,990	0	-
3400 Other Funds Ltd	278,880	278,880	0	-
6400 Federal Funds Ltd	2,939	2,939	0	-
All Funds	1,013,809	1,013,809	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	349,199	349,199	0	-
3400 Other Funds Ltd	261,541	261,541	0	-
6400 Federal Funds Ltd	1,159	1,159	0	-
All Funds	611,899	611,899	0	-
4400 Dues and Subscriptions				
8000 General Fund	148,784	148,784	0	-
3400 Other Funds Ltd	10,220	10,220	0	-
6400 Federal Funds Ltd	231	231	0	-
All Funds	159,235	159,235	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	15,014	15,014	0	-
3400 Other Funds Ltd	68,536	68,536	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	104	104	0	-
All Funds	83,654	83,654	0	-
4450 Fuels and Utilities				
8000 General Fund	1,912,594	1,912,594	0	-
3400 Other Funds Ltd	1,578,447	1,578,447	0	-
6400 Federal Funds Ltd	359	359	0	-
All Funds	3,491,400	3,491,400	0	-
4475 Facilities Maintenance				
8000 General Fund	2,510,995	2,510,995	0	-
3400 Other Funds Ltd	1,765,799	1,765,799	0	-
6400 Federal Funds Ltd	714,259	714,259	0	-
All Funds	4,991,053	4,991,053	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	3,536,762	3,536,762	0	-
3400 Other Funds Ltd	4,884,096	4,884,096	0	-
6400 Federal Funds Ltd	279,523	279,523	0	-
All Funds	8,700,381	8,700,381	0	-
4525 Medical Services and Supplies				
8000 General Fund	13,972,408	13,972,408	0	-
3400 Other Funds Ltd	20,866,958	20,866,958	0	-
6400 Federal Funds Ltd	4,024,093	4,024,093	0	-
All Funds	38,863,459	38,863,459	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	517,161	517,161	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	670,977	670,977	0	-
6400 Federal Funds Ltd	497,061	497,061	0	-
All Funds	1,685,199	1,685,199	0	-
4575 Agency Program Related S and S				
8000 General Fund	1,327,487	1,327,487	0	-
3400 Other Funds Ltd	1,161,676	1,161,676	0	-
6400 Federal Funds Ltd	165,876	165,876	0	-
All Funds	2,655,039	2,655,039	0	-
4650 Other Services and Supplies				
8000 General Fund	401,532	401,532	0	-
3400 Other Funds Ltd	299,898	299,898	0	-
6400 Federal Funds Ltd	116,855	116,855	0	-
All Funds	818,285	818,285	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	153,010	153,010	0	-
3400 Other Funds Ltd	54,483	54,483	0	-
6400 Federal Funds Ltd	40,714	40,714	0	-
All Funds	248,207	248,207	0	-
4715 IT Expendable Property				
8000 General Fund	1,444,685	1,444,685	0	-
3400 Other Funds Ltd	15,060	15,060	0	-
6400 Federal Funds Ltd	182,891	182,891	0	-
All Funds	1,642,636	1,642,636	0	-
TOTAL SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	34,093,486	34,093,486	0	-
3400 Other Funds Ltd	43,830,077	43,830,077	0	-
6400 Federal Funds Ltd	7,255,343	7,255,343	0	-
TOTAL SERVICES & SUPPLIES	**$85,178,906**	**$85,178,906**	**0**	**-**
CAPITAL OUTLAY				
5250 Household and Institutional Equip.				
8000 General Fund	325,227	325,227	0	-
3400 Other Funds Ltd	823	823	0	-
6400 Federal Funds Ltd	411	411	0	-
All Funds	326,461	326,461	0	-
5350 Industrial and Heavy Equipment				
8000 General Fund	86,843	86,843	0	-
3400 Other Funds Ltd	288	288	0	-
6400 Federal Funds Ltd	138	138	0	-
All Funds	87,269	87,269	0	-
5650 Land Improvements				
8000 General Fund	49,287	49,287	0	-
3010 Other Funds Cap Improve	292,082	292,082	0	-
3400 Other Funds Ltd	164	164	0	-
6400 Federal Funds Ltd	79	79	0	-
All Funds	341,612	341,612	0	-
5700 Building Structures				
8000 General Fund	203,750	203,750	0	-
3010 Other Funds Cap Improve	460,988	460,988	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	352	352	0	-
6400 Federal Funds Ltd	1,026	1,026	0	-
All Funds	666,116	666,116	0	-
TOTAL CAPITAL OUTLAY				
8000 General Fund	665,107	665,107	0	-
3010 Other Funds Cap Improve	753,070	753,070	0	-
3400 Other Funds Ltd	1,627	1,627	0	-
6400 Federal Funds Ltd	1,654	1,654	0	-
TOTAL CAPITAL OUTLAY	**$1,421,458**	**$1,421,458**	**0**	**-**
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	689,726	689,726	0	-
3400 Other Funds Ltd	13,340	13,340	0	-
All Funds	703,066	703,066	0	-
6035 Dist to Individuals				
8000 General Fund	206,928	206,928	0	-
3400 Other Funds Ltd	196,044	196,044	0	-
6400 Federal Funds Ltd	1,396	1,396	0	-
All Funds	404,368	404,368	0	-
6060 Intra-Agency Gen Fund Transfer				
8010 General Fund Cap Improve	753,070	753,070	0	-
6085 Other Special Payments				
8000 General Fund	16,127	16,127	0	-
3400 Other Funds Ltd	26,869	26,869	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	6,108	6,108	0	-
All Funds	49,104	49,104	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	912,781	912,781	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
3400 Other Funds Ltd	236,253	236,253	0	-
6400 Federal Funds Ltd	7,504	7,504	0	-
TOTAL SPECIAL PAYMENTS	**$1,909,608**	**$1,909,608**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	542,270,763	542,270,763	0	-
8010 General Fund Cap Improve	753,070	753,070	0	-
3010 Other Funds Cap Improve	753,070	753,070	0	-
3400 Other Funds Ltd	72,554,079	72,554,079	0	-
6400 Federal Funds Ltd	42,343,187	42,343,187	0	-
TOTAL EXPENDITURES	**$658,674,169**	**$658,674,169**	**0**	**-**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2,284	2,284	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2,283.82	2,283.82	0	-

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,241,311	1,241,311	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,675,555	1,675,555	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	202,443	202,443	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,241,311	1,241,311	0	0.00%
3400 Other Funds Ltd	1,675,555	1,675,555	0	0.00%
6400 Federal Funds Ltd	202,443	202,443	0	0.00%
TOTAL REVENUE CATEGORIES	**$3,119,309**	**$3,119,309**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,241,311	1,241,311	0	0.00%
3400 Other Funds Ltd	1,675,555	1,675,555	0	0.00%
6400 Federal Funds Ltd	202,443	202,443	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$3,119,309**	**$3,119,309**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
8000 General Fund	26,028	26,028	0	0.00%
3400 Other Funds Ltd	45,347	45,347	0	0.00%
6400 Federal Funds Ltd	3,907	3,907	0	0.00%
All Funds	75,282	75,282	0	0.00%
3170 Overtime Payments				
8000 General Fund	357	357	0	0.00%
3400 Other Funds Ltd	4,007	4,007	0	0.00%
6400 Federal Funds Ltd	58	58	0	0.00%
All Funds	4,422	4,422	0	0.00%
3180 Shift Differential				
8000 General Fund	2,624	2,624	0	0.00%
3400 Other Funds Ltd	9,321	9,321	0	0.00%
6400 Federal Funds Ltd	426	426	0	0.00%
All Funds	12,371	12,371	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	9,874	9,874	0	0.00%
3400 Other Funds Ltd	44,935	44,935	0	0.00%
6400 Federal Funds Ltd	30,406	30,406	0	0.00%
All Funds	85,215	85,215	0	0.00%
SALARIES & WAGES				
8000 General Fund	38,883	38,883	0	0.00%
3400 Other Funds Ltd	103,610	103,610	0	0.00%
6400 Federal Funds Ltd	34,797	34,797	0	0.00%
TOTAL SALARIES & WAGES	**$177,290**	**$177,290**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	2,202	2,202	0	0.00%
3400 Other Funds Ltd	9,980	9,980	0	0.00%
6400 Federal Funds Ltd	5,291	5,291	0	0.00%
All Funds	17,473	17,473	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	403,419	403,419	0	0.00%
3400 Other Funds Ltd	1,026,102	1,026,102	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	74,551	74,551	0	0.00%
All Funds	1,504,072	1,504,072	0	0.00%
3230 Social Security Taxes				
8000 General Fund	2,975	2,975	0	0.00%
3400 Other Funds Ltd	7,927	7,927	0	0.00%
6400 Federal Funds Ltd	2,662	2,662	0	0.00%
All Funds	13,564	13,564	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	88,514	88,514	0	0.00%
3400 Other Funds Ltd	9,054	9,054	0	0.00%
6400 Federal Funds Ltd	15,963	15,963	0	0.00%
All Funds	113,531	113,531	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	305,667	305,667	0	0.00%
3400 Other Funds Ltd	140,901	140,901	0	0.00%
All Funds	446,568	446,568	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	802,777	802,777	0	0.00%
3400 Other Funds Ltd	1,193,964	1,193,964	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	98,467	98,467	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$2,095,208**	**$2,095,208**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	399,651	399,651	0	0.00%
3400 Other Funds Ltd	377,981	377,981	0	0.00%
6400 Federal Funds Ltd	69,179	69,179	0	0.00%
All Funds	846,811	846,811	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	399,651	399,651	0	0.00%
3400 Other Funds Ltd	377,981	377,981	0	0.00%
6400 Federal Funds Ltd	69,179	69,179	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$846,811**	**$846,811**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	1,241,311	1,241,311	0	0.00%
3400 Other Funds Ltd	1,675,555	1,675,555	0	0.00%
6400 Federal Funds Ltd	202,443	202,443	0	0.00%
TOTAL PERSONAL SERVICES	**$3,119,309**	**$3,119,309**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,241,311	1,241,311	0	0.00%
3400 Other Funds Ltd	1,675,555	1,675,555	0	0.00%
6400 Federal Funds Ltd	202,443	202,443	0	0.00%
TOTAL EXPENDITURES	**$3,119,309**	**$3,119,309**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	156,067	156,067	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	156,067	156,067	0	0.00%
TOTAL REVENUE CATEGORIES	**$156,067**	**$156,067**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	156,067	156,067	0	0.00%
TOTAL AVAILABLE REVENUES	**$156,067**	**$156,067**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	15,582	15,582	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	11,546	11,546	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	29,642	29,642	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	9,689	9,689	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,691	2,691	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	69,150	69,150	0	0.00%
TOTAL SERVICES & SUPPLIES	**$69,150**	**$69,150**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	86,917	86,917	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	86,917	86,917	0	0.00%
TOTAL SPECIAL PAYMENTS	**$86,917**	**$86,917**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	156,067	156,067	0	0.00%
TOTAL EXPENDITURES	**$156,067**	**$156,067**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(2,444,069)	(2,444,069)	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(2,444,069)	(2,444,069)	0	0.00%
TOTAL REVENUE CATEGORIES	**($2,444,069)**	**($2,444,069)**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(2,444,069)	(2,444,069)	0	0.00%
TOTAL AVAILABLE REVENUES	**($2,444,069)**	**($2,444,069)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3190 All Other Differential				
3400 Other Funds Ltd	(1,444,533)	(1,444,533)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(1,444,533)	(1,444,533)	0	0.00%
TOTAL SALARIES & WAGES	**($1,444,533)**	**($1,444,533)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(247,449)	(247,449)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(110,507)	(110,507)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(357,956)	(357,956)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($357,956)**	**($357,956)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,802,489)	(1,802,489)	0	0.00%
TOTAL PERSONAL SERVICES	**($1,802,489)**	**($1,802,489)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(43,336)	(43,336)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(32,100)	(32,100)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(82,436)	(82,436)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(26,960)	(26,960)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	(7,492)	(7,492)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(12,380)	(12,380)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(204,704)	(204,704)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($204,704)**	**($204,704)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	(436,876)	(436,876)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	(436,876)	(436,876)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($436,876)**	**($436,876)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,444,069)	(2,444,069)	0	0.00%
TOTAL EXPENDITURES	**($2,444,069)**	**($2,444,069)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	35,393,703	35,393,703	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	4,070,306	4,070,306	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	5,830,585	5,830,585	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	10,457	10,457	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	35,393,703	35,393,703	0	0.00%
4400 Lottery Funds Ltd	10,457	10,457	0	0.00%
3400 Other Funds Ltd	4,070,306	4,070,306	0	0.00%
6400 Federal Funds Ltd	5,830,585	5,830,585	0	0.00%
TOTAL REVENUE CATEGORIES	**$45,305,051**	**$45,305,051**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	35,393,703	35,393,703	0	0.00%
4400 Lottery Funds Ltd	10,457	10,457	0	0.00%
3400 Other Funds Ltd	4,070,306	4,070,306	0	0.00%
6400 Federal Funds Ltd	5,830,585	5,830,585	0	0.00%
TOTAL AVAILABLE REVENUES	**$45,305,051**	**$45,305,051**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	3,574	3,574	0	0.00%
3400 Other Funds Ltd	48,066	48,066	0	0.00%
6400 Federal Funds Ltd	1,665	1,665	0	0.00%
All Funds	53,305	53,305	0	0.00%
4125 Out of State Travel				
8000 General Fund	95	95	0	0.00%
3400 Other Funds Ltd	4,383	4,383	0	0.00%
6400 Federal Funds Ltd	13	13	0	0.00%
All Funds	4,491	4,491	0	0.00%
4150 Employee Training				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,533	1,533	0	0.00%
3400 Other Funds Ltd	32,010	32,010	0	0.00%
6400 Federal Funds Ltd	447	447	0	0.00%
All Funds	33,990	33,990	0	0.00%
4175 Office Expenses				
8000 General Fund	32,236	32,236	0	0.00%
3400 Other Funds Ltd	45,230	45,230	0	0.00%
6400 Federal Funds Ltd	11,287	11,287	0	0.00%
All Funds	88,753	88,753	0	0.00%
4200 Telecommunications				
8000 General Fund	188,289	188,289	0	0.00%
4400 Lottery Funds Ltd	1,406	1,406	0	0.00%
3400 Other Funds Ltd	63,162	63,162	0	0.00%
6400 Federal Funds Ltd	63,248	63,248	0	0.00%
All Funds	316,105	316,105	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	30,210,103	30,210,103	0	0.00%
3400 Other Funds Ltd	1,376,674	1,376,674	0	0.00%
6400 Federal Funds Ltd	4,039,596	4,039,596	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	35,626,373	35,626,373	0	0.00%
4250 Data Processing				
8000 General Fund	432,911	432,911	0	0.00%
3400 Other Funds Ltd	913,402	913,402	0	0.00%
6400 Federal Funds Ltd	106,764	106,764	0	0.00%
All Funds	1,453,077	1,453,077	0	0.00%
4275 Publicity and Publications				
8000 General Fund	386	386	0	0.00%
3400 Other Funds Ltd	502	502	0	0.00%
6400 Federal Funds Ltd	68	68	0	0.00%
All Funds	956	956	0	0.00%
4300 Professional Services				
8000 General Fund	425,684	425,684	0	0.00%
3400 Other Funds Ltd	122,670	122,670	0	0.00%
6400 Federal Funds Ltd	146,832	146,832	0	0.00%
All Funds	695,186	695,186	0	0.00%
4315 IT Professional Services				
8000 General Fund	197	197	0	0.00%
3400 Other Funds Ltd	398,170	398,170	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	42,606	42,606	0	0.00%
All Funds	440,973	440,973	0	0.00%
4325 Attorney General				
8000 General Fund	124,939	124,939	0	0.00%
3400 Other Funds Ltd	13,228	13,228	0	0.00%
6400 Federal Funds Ltd	19,869	19,869	0	0.00%
All Funds	158,036	158,036	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	20,806	20,806	0	0.00%
3400 Other Funds Ltd	1,821	1,821	0	0.00%
6400 Federal Funds Ltd	3,382	3,382	0	0.00%
All Funds	26,009	26,009	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	1,880	1,880	0	0.00%
3400 Other Funds Ltd	54,771	54,771	0	0.00%
6400 Federal Funds Ltd	527	527	0	0.00%
All Funds	57,178	57,178	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	556,119	556,119	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	192,173	192,173	0	0.00%
6400 Federal Funds Ltd	316,058	316,058	0	0.00%
All Funds	1,064,350	1,064,350	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	8,246	8,246	0	0.00%
3400 Other Funds Ltd	2,724	2,724	0	0.00%
6400 Federal Funds Ltd	2,760	2,760	0	0.00%
All Funds	13,730	13,730	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	9,006	9,006	0	0.00%
3400 Other Funds Ltd	4,532	4,532	0	0.00%
6400 Federal Funds Ltd	2,293	2,293	0	0.00%
All Funds	15,831	15,831	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	14	14	0	0.00%
3400 Other Funds Ltd	1	1	0	0.00%
6400 Federal Funds Ltd	2	2	0	0.00%
All Funds	17	17	0	0.00%
4525 Medical Services and Supplies				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	5	5	0	0.00%
6400 Federal Funds Ltd	1	1	0	0.00%
All Funds	6	6	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	297	297	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	1,497	1,497	0	0.00%
3400 Other Funds Ltd	6,314	6,314	0	0.00%
6400 Federal Funds Ltd	753	753	0	0.00%
All Funds	8,564	8,564	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	63	63	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	116,887	116,887	0	0.00%
3400 Other Funds Ltd	9,682	9,682	0	0.00%
6400 Federal Funds Ltd	17,419	17,419	0	0.00%
All Funds	143,988	143,988	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	58,772	58,772	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	32,484	32,484	0	0.00%
6400 Federal Funds Ltd	40,921	40,921	0	0.00%
All Funds	132,177	132,177	0	0.00%
4715 IT Expendable Property				
8000 General Fund	14,217	14,217	0	0.00%
3400 Other Funds Ltd	258,299	258,299	0	0.00%
6400 Federal Funds Ltd	27,389	27,389	0	0.00%
All Funds	299,905	299,905	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	32,207,756	32,207,756	0	0.00%
4400 Lottery Funds Ltd	1,406	1,406	0	0.00%
3400 Other Funds Ltd	3,580,298	3,580,298	0	0.00%
6400 Federal Funds Ltd	4,843,900	4,843,900	0	0.00%
TOTAL SERVICES & SUPPLIES	**$40,633,360**	**$40,633,360**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	5,160	5,160	0	0.00%
3400 Other Funds Ltd	452	452	0	0.00%
6400 Federal Funds Ltd	839	839	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	6,451	6,451	0	0.00%
6085 Other Special Payments				
8000 General Fund	3,180,787	3,180,787	0	0.00%
4400 Lottery Funds Ltd	9,051	9,051	0	0.00%
3400 Other Funds Ltd	489,556	489,556	0	0.00%
6400 Federal Funds Ltd	985,846	985,846	0	0.00%
All Funds	4,665,240	4,665,240	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	3,185,947	3,185,947	0	0.00%
4400 Lottery Funds Ltd	9,051	9,051	0	0.00%
3400 Other Funds Ltd	490,008	490,008	0	0.00%
6400 Federal Funds Ltd	986,685	986,685	0	0.00%
TOTAL SPECIAL PAYMENTS	**$4,671,691**	**$4,671,691**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	35,393,703	35,393,703	0	0.00%
4400 Lottery Funds Ltd	10,457	10,457	0	0.00%
3400 Other Funds Ltd	4,070,306	4,070,306	0	0.00%
6400 Federal Funds Ltd	5,830,585	5,830,585	0	0.00%
TOTAL EXPENDITURES	**$45,305,051**	**$45,305,051**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,320,295	1,320,295	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	25,002	25,002	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	183,815	183,815	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,320,295	1,320,295	0	0.00%
3400 Other Funds Ltd	25,002	25,002	0	0.00%
6400 Federal Funds Ltd	183,815	183,815	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,529,112**	**$1,529,112**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,320,295	1,320,295	0	0.00%
3400 Other Funds Ltd	25,002	25,002	0	0.00%
6400 Federal Funds Ltd	183,815	183,815	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$1,529,112**	**$1,529,112**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	16,025	16,025	0	0.00%
3400 Other Funds Ltd	15,796	15,796	0	0.00%
6400 Federal Funds Ltd	24,304	24,304	0	0.00%
All Funds	56,125	56,125	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	1,304,270	1,304,270	0	0.00%
3400 Other Funds Ltd	9,206	9,206	0	0.00%
6400 Federal Funds Ltd	159,511	159,511	0	0.00%
All Funds	1,472,987	1,472,987	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,320,295	1,320,295	0	0.00%
3400 Other Funds Ltd	25,002	25,002	0	0.00%
6400 Federal Funds Ltd	183,815	183,815	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,529,112**	**$1,529,112**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,320,295	1,320,295	0	0.00%
3400 Other Funds Ltd	25,002	25,002	0	0.00%
6400 Federal Funds Ltd	183,815	183,815	0	0.00%
TOTAL EXPENDITURES	**$1,529,112**	**$1,529,112**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	7,280,666	7,280,666	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	7,280,666	7,280,666	0	0.00%
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%
TOTAL REVENUE CATEGORIES	**$10,550,154**	**$10,550,154**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	7,280,666	7,280,666	0	0.00%
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$10,550,154**	**$10,550,154**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	7,280,666	7,280,666	0	0.00%
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%
All Funds	10,550,154	10,550,154	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	7,280,666	7,280,666	0	0.00%
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%
TOTAL SPECIAL PAYMENTS	**$10,550,154**	**$10,550,154**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	7,280,666	7,280,666	0	0.00%
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%
TOTAL EXPENDITURES	**$10,550,154**	**$10,550,154**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,183,627	1,183,627	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	465,335	465,335	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	537,483	537,483	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,183,627	1,183,627	0	0.00%
3400 Other Funds Ltd	465,335	465,335	0	0.00%
6400 Federal Funds Ltd	537,483	537,483	0	0.00%
TOTAL REVENUE CATEGORIES	**$2,186,445**	**$2,186,445**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,183,627	1,183,627	0	0.00%
3400 Other Funds Ltd	465,335	465,335	0	0.00%
6400 Federal Funds Ltd	537,483	537,483	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$2,186,445**	**$2,186,445**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3260 Mass Transit Tax				
8000 General Fund	35,453	35,453	0	0.00%
3400 Other Funds Ltd	11,976	11,976	0	0.00%
All Funds	47,429	47,429	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	35,453	35,453	0	0.00%
3400 Other Funds Ltd	11,976	11,976	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$47,429**	**$47,429**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	35,453	35,453	0	0.00%
3400 Other Funds Ltd	11,976	11,976	0	0.00%
TOTAL PERSONAL SERVICES	**$47,429**	**$47,429**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	24,686	24,686	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,852	3,852	0	0.00%
6400 Federal Funds Ltd	11,672	11,672	0	0.00%
All Funds	40,210	40,210	0	0.00%
4150 Employee Training				
8000 General Fund	3,500	3,500	0	0.00%
4175 Office Expenses				
8000 General Fund	(43,499)	(43,499)	0	0.00%
3400 Other Funds Ltd	(7,448)	(7,448)	0	0.00%
6400 Federal Funds Ltd	4,396	4,396	0	0.00%
All Funds	(46,551)	(46,551)	0	0.00%
4200 Telecommunications				
8000 General Fund	29,009	29,009	0	0.00%
3400 Other Funds Ltd	11,148	11,148	0	0.00%
6400 Federal Funds Ltd	13,840	13,840	0	0.00%
All Funds	53,997	53,997	0	0.00%
4250 Data Processing				
8000 General Fund	(29,903)	(29,903)	0	0.00%
3400 Other Funds Ltd	20,443	20,443	0	0.00%
6400 Federal Funds Ltd	(11,829)	(11,829)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(21,289)	(21,289)	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(1,118)	(1,118)	0	0.00%
3400 Other Funds Ltd	(89)	(89)	0	0.00%
6400 Federal Funds Ltd	(163)	(163)	0	0.00%
All Funds	(1,370)	(1,370)	0	0.00%
4300 Professional Services				
8000 General Fund	519,084	519,084	0	0.00%
3400 Other Funds Ltd	127,676	127,676	0	0.00%
6400 Federal Funds Ltd	1,061,170	1,061,170	0	0.00%
All Funds	1,707,930	1,707,930	0	0.00%
4315 IT Professional Services				
8000 General Fund	(3,645)	(3,645)	0	0.00%
6400 Federal Funds Ltd	(790,082)	(790,082)	0	0.00%
All Funds	(793,727)	(793,727)	0	0.00%
4325 Attorney General				
8000 General Fund	(21)	(21)	0	0.00%
3400 Other Funds Ltd	(97)	(97)	0	0.00%
6400 Federal Funds Ltd	(91)	(91)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(209)	(209)	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(30)	(30)	0	0.00%
6400 Federal Funds Ltd	(30)	(30)	0	0.00%
All Funds	(60)	(60)	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	(1,030)	(1,030)	0	0.00%
3400 Other Funds Ltd	3,900	3,900	0	0.00%
All Funds	2,870	2,870	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	580,147	580,147	0	0.00%
3400 Other Funds Ltd	231,990	231,990	0	0.00%
6400 Federal Funds Ltd	277,250	277,250	0	0.00%
All Funds	1,089,387	1,089,387	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	(1,304)	(1,304)	0	0.00%
6400 Federal Funds Ltd	(675)	(675)	0	0.00%
All Funds	(1,979)	(1,979)	0	0.00%
4475 Facilities Maintenance				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(2,093)	(2,093)	0	0.00%
6400 Federal Funds Ltd	(1,033)	(1,033)	0	0.00%
All Funds	(3,126)	(3,126)	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(332)	(332)	0	0.00%
3400 Other Funds Ltd	(29)	(29)	0	0.00%
6400 Federal Funds Ltd	(54)	(54)	0	0.00%
All Funds	(415)	(415)	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	(131)	(131)	0	0.00%
3400 Other Funds Ltd	(11)	(11)	0	0.00%
6400 Federal Funds Ltd	(21)	(21)	0	0.00%
All Funds	(163)	(163)	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(7,196)	(7,196)	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	(831)	(831)	0	0.00%
3400 Other Funds Ltd	(3)	(3)	0	0.00%
6400 Federal Funds Ltd	(644)	(644)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(1,478)	(1,478)	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	(1,518)	(1,518)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(1,719)	(1,719)	0	0.00%
3400 Other Funds Ltd	(174)	(174)	0	0.00%
6400 Federal Funds Ltd	(54)	(54)	0	0.00%
All Funds	(1,947)	(1,947)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(57,371)	(57,371)	0	0.00%
3400 Other Funds Ltd	(8,662)	(8,662)	0	0.00%
6400 Federal Funds Ltd	(90,993)	(90,993)	0	0.00%
All Funds	(157,026)	(157,026)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	114,371	114,371	0	0.00%
3400 Other Funds Ltd	43,799	43,799	0	0.00%
6400 Federal Funds Ltd	51,671	51,671	0	0.00%
All Funds	209,841	209,841	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,119,056	1,119,056	0	0.00%
3400 Other Funds Ltd	426,295	426,295	0	0.00%
6400 Federal Funds Ltd	524,330	524,330	0	0.00%
TOTAL SERVICES & SUPPLIES	**$2,069,681**	**$2,069,681**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	29,118	29,118	0	0.00%
3400 Other Funds Ltd	27,064	27,064	0	0.00%
6400 Federal Funds Ltd	13,153	13,153	0	0.00%
All Funds	69,335	69,335	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	29,118	29,118	0	0.00%
3400 Other Funds Ltd	27,064	27,064	0	0.00%
6400 Federal Funds Ltd	13,153	13,153	0	0.00%
TOTAL SPECIAL PAYMENTS	**$69,335**	**$69,335**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	1,183,627	1,183,627	0	0.00%
3400 Other Funds Ltd	465,335	465,335	0	0.00%
6400 Federal Funds Ltd	537,483	537,483	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$2,186,445**	**$2,186,445**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	306,605	306,605	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	324,184	324,184	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	608,915	608,915	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	306,605	306,605	0	0.00%
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
3400 Other Funds Ltd	324,184	324,184	0	0.00%
6400 Federal Funds Ltd	608,915	608,915	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,500,454**	**$1,500,454**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	306,605	306,605	0	0.00%
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
3400 Other Funds Ltd	324,184	324,184	0	0.00%
6400 Federal Funds Ltd	608,915	608,915	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,500,454**	**$1,500,454**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	779,661	779,661	0	0.00%
3400 Other Funds Ltd	298,145	298,145	0	0.00%
6400 Federal Funds Ltd	444,970	444,970	0	0.00%
All Funds	1,522,776	1,522,776	0	0.00%
3160 Temporary Appointments				
8000 General Fund	17,647	17,647	0	0.00%
3400 Other Funds Ltd	22,859	22,859	0	0.00%
6400 Federal Funds Ltd	35,465	35,465	0	0.00%
All Funds	75,971	75,971	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALARIES & WAGES				
8000 General Fund	797,308	797,308	0	0.00%
3400 Other Funds Ltd	321,004	321,004	0	0.00%
6400 Federal Funds Ltd	480,435	480,435	0	0.00%
TOTAL SALARIES & WAGES	**$1,598,747**	**$1,598,747**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	288	288	0	0.00%
3400 Other Funds Ltd	128	128	0	0.00%
6400 Federal Funds Ltd	154	154	0	0.00%
All Funds	570	570	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	133,556	133,556	0	0.00%
3400 Other Funds Ltd	51,070	51,070	0	0.00%
6400 Federal Funds Ltd	76,224	76,224	0	0.00%
All Funds	260,850	260,850	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	61,256	61,256	0	0.00%
3400 Other Funds Ltd	4,402	4,402	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	28,827	28,827	0	0.00%
All Funds	94,485	94,485	0	0.00%
3230 Social Security Taxes				
8000 General Fund	60,992	60,992	0	0.00%
3400 Other Funds Ltd	24,557	24,557	0	0.00%
6400 Federal Funds Ltd	36,752	36,752	0	0.00%
All Funds	122,301	122,301	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	226	226	0	0.00%
3400 Other Funds Ltd	106	106	0	0.00%
6400 Federal Funds Ltd	128	128	0	0.00%
All Funds	460	460	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	29,763	29,763	0	0.00%
3400 Other Funds Ltd	(70)	(70)	0	0.00%
All Funds	29,693	29,693	0	0.00%
3270 Flexible Benefits				
8000 General Fund	191,998	191,998	0	0.00%
3400 Other Funds Ltd	85,682	85,682	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	104,640	104,640	0	0.00%
All Funds	382,320	382,320	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	478,079	478,079	0	0.00%
3400 Other Funds Ltd	165,875	165,875	0	0.00%
6400 Federal Funds Ltd	246,725	246,725	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$890,679**	**$890,679**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(31,862)	(31,862)	0	0.00%
3400 Other Funds Ltd	(2,290)	(2,290)	0	0.00%
6400 Federal Funds Ltd	(14,994)	(14,994)	0	0.00%
All Funds	(49,146)	(49,146)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(31,862)	(31,862)	0	0.00%
3400 Other Funds Ltd	(2,290)	(2,290)	0	0.00%
6400 Federal Funds Ltd	(14,994)	(14,994)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($49,146)**	**($49,146)**	**$0**	**0.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,243,525	1,243,525	0	0.00%
3400 Other Funds Ltd	484,589	484,589	0	0.00%
6400 Federal Funds Ltd	712,166	712,166	0	0.00%
TOTAL PERSONAL SERVICES	**$2,440,280**	**$2,440,280**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	1,392	1,392	0	0.00%
3400 Other Funds Ltd	6,293	6,293	0	0.00%
6400 Federal Funds Ltd	1,423	1,423	0	0.00%
All Funds	9,108	9,108	0	0.00%
4150 Employee Training				
8000 General Fund	106,568	106,568	0	0.00%
3400 Other Funds Ltd	9,362	9,362	0	0.00%
6400 Federal Funds Ltd	50,362	50,362	0	0.00%
All Funds	166,292	166,292	0	0.00%
4175 Office Expenses				
8000 General Fund	10,546	10,546	0	0.00%
3400 Other Funds Ltd	12,229	12,229	0	0.00%
6400 Federal Funds Ltd	8,319	8,319	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	31,094	31,094	0	0.00%
4200 Telecommunications				
8000 General Fund	23,161	23,161	0	0.00%
3400 Other Funds Ltd	4,036	4,036	0	0.00%
6400 Federal Funds Ltd	11,402	11,402	0	0.00%
All Funds	38,599	38,599	0	0.00%
4250 Data Processing				
8000 General Fund	28,084	28,084	0	0.00%
3400 Other Funds Ltd	1,165,701	1,165,701	0	0.00%
6400 Federal Funds Ltd	16,843	16,843	0	0.00%
All Funds	1,210,628	1,210,628	0	0.00%
4275 Publicity and Publications				
8000 General Fund	700	700	0	0.00%
3400 Other Funds Ltd	50	50	0	0.00%
6400 Federal Funds Ltd	329	329	0	0.00%
All Funds	1,079	1,079	0	0.00%
4300 Professional Services				
8000 General Fund	280,769	280,769	0	0.00%
3400 Other Funds Ltd	23,938	23,938	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	58,010	58,010	0	0.00%
All Funds	362,717	362,717	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	162	162	0	0.00%
3400 Other Funds Ltd	12	12	0	0.00%
6400 Federal Funds Ltd	76	76	0	0.00%
All Funds	250	250	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	84	84	0	0.00%
3400 Other Funds Ltd	6	6	0	0.00%
6400 Federal Funds Ltd	39	39	0	0.00%
All Funds	129	129	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	76,391	76,391	0	0.00%
3400 Other Funds Ltd	2,969	2,969	0	0.00%
6400 Federal Funds Ltd	51,230	51,230	0	0.00%
All Funds	130,590	130,590	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	4,124	4,124	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	187	187	0	0.00%
6400 Federal Funds Ltd	2,489	2,489	0	0.00%
All Funds	6,800	6,800	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(544)	(544)	0	0.00%
3400 Other Funds Ltd	(47)	(47)	0	0.00%
6400 Federal Funds Ltd	(89)	(89)	0	0.00%
All Funds	(680)	(680)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	8,130	8,130	0	0.00%
3400 Other Funds Ltd	1,390	1,390	0	0.00%
6400 Federal Funds Ltd	3,442	3,442	0	0.00%
All Funds	12,962	12,962	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	30,002	30,002	0	0.00%
3400 Other Funds Ltd	2,452	2,452	0	0.00%
6400 Federal Funds Ltd	20,271	20,271	0	0.00%
All Funds	52,725	52,725	0	0.00%
4715 IT Expendable Property				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	16,234	16,234	0	0.00%
3400 Other Funds Ltd	648	648	0	0.00%
6400 Federal Funds Ltd	10,781	10,781	0	0.00%
All Funds	27,663	27,663	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	585,803	585,803	0	0.00%
3400 Other Funds Ltd	1,229,226	1,229,226	0	0.00%
6400 Federal Funds Ltd	234,927	234,927	0	0.00%
TOTAL SERVICES & SUPPLIES	**$2,049,956**	**$2,049,956**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(1,522,723)	(1,522,723)	0	0.00%
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
3400 Other Funds Ltd	(1,389,631)	(1,389,631)	0	0.00%
6400 Federal Funds Ltd	(338,178)	(338,178)	0	0.00%
All Funds	(2,989,782)	(2,989,782)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(1,522,723)	(1,522,723)	0	0.00%
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,389,631)	(1,389,631)	0	0.00%
6400 Federal Funds Ltd	(338,178)	(338,178)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($2,989,782)**	**($2,989,782)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	306,605	306,605	0	0.00%
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
3400 Other Funds Ltd	324,184	324,184	0	0.00%
6400 Federal Funds Ltd	608,915	608,915	0	0.00%
TOTAL EXPENDITURES	**$1,500,454**	**$1,500,454**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	10	10	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	10.00	10.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	10,084,816	-	(10,084,816)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(3,295,942)	-	3,295,942	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	10,278,048	-	(10,278,048)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	10,084,816	-	(10,084,816)	(100.00%)
3400 Other Funds Ltd	(3,295,942)	-	3,295,942	100.00%
6400 Federal Funds Ltd	10,278,048	-	(10,278,048)	(100.00%)
TOTAL REVENUE CATEGORIES	**$17,066,922**	**-**	**($17,066,922)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	10,084,816	-	(10,084,816)	(100.00%)
3400 Other Funds Ltd	(3,295,942)	-	3,295,942	100.00%
6400 Federal Funds Ltd	10,278,048	-	(10,278,048)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$17,066,922**	**-**	**($17,066,922)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,900,098	-	(1,900,098)	(100.00%)
3400 Other Funds Ltd	143,814	-	(143,814)	(100.00%)
6400 Federal Funds Ltd	1,249,630	-	(1,249,630)	(100.00%)
All Funds	3,293,542	-	(3,293,542)	(100.00%)
3190 All Other Differential				
8000 General Fund	39,309	-	(39,309)	(100.00%)
3400 Other Funds Ltd	15,757	-	(15,757)	(100.00%)
6400 Federal Funds Ltd	44,325	-	(44,325)	(100.00%)
All Funds	99,391	-	(99,391)	(100.00%)
SALARIES & WAGES				
8000 General Fund	1,939,407	-	(1,939,407)	(100.00%)
3400 Other Funds Ltd	159,571	-	(159,571)	(100.00%)
6400 Federal Funds Ltd	1,293,955	-	(1,293,955)	(100.00%)
TOTAL SALARIES & WAGES	**$3,392,933**	**-**	**($3,392,933)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	651	-	(651)	(100.00%)
3400 Other Funds Ltd	52	-	(52)	(100.00%)
6400 Federal Funds Ltd	515	-	(515)	(100.00%)
All Funds	1,218	-	(1,218)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	332,220	-	(332,220)	(100.00%)
3400 Other Funds Ltd	27,336	-	(27,336)	(100.00%)
6400 Federal Funds Ltd	221,659	-	(221,659)	(100.00%)
All Funds	581,215	-	(581,215)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	148,364	-	(148,364)	(100.00%)
3400 Other Funds Ltd	12,212	-	(12,212)	(100.00%)
6400 Federal Funds Ltd	98,989	-	(98,989)	(100.00%)
All Funds	259,565	-	(259,565)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	533	-	(533)	(100.00%)
3400 Other Funds Ltd	39	-	(39)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	394	-	(394)	(100.00%)
All Funds	966	-	(966)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	436,616	-	(436,616)	(100.00%)
3400 Other Funds Ltd	34,788	-	(34,788)	(100.00%)
6400 Federal Funds Ltd	331,468	-	(331,468)	(100.00%)
All Funds	802,872	-	(802,872)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	918,384	-	(918,384)	(100.00%)
3400 Other Funds Ltd	74,427	-	(74,427)	(100.00%)
6400 Federal Funds Ltd	653,025	-	(653,025)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$1,645,836**	**-**	**($1,645,836)**	**(100.00%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(4)	-	4	100.00%
3400 Other Funds Ltd	(20,878)	-	20,878	100.00%
6400 Federal Funds Ltd	(38,793)	-	38,793	100.00%
All Funds	(59,675)	-	59,675	100.00%
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(4)	-	4	100.00%
3400 Other Funds Ltd	(20,878)	-	20,878	100.00%
6400 Federal Funds Ltd	(38,793)	-	38,793	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($59,675)**	**-**	**$59,675**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	2,857,787	-	(2,857,787)	(100.00%)
3400 Other Funds Ltd	213,120	-	(213,120)	(100.00%)
6400 Federal Funds Ltd	1,908,187	-	(1,908,187)	(100.00%)
TOTAL PERSONAL SERVICES	**$4,979,094**	**-**	**($4,979,094)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	60,398	-	(60,398)	(100.00%)
3400 Other Funds Ltd	3,488	-	(3,488)	(100.00%)
6400 Federal Funds Ltd	29,594	-	(29,594)	(100.00%)
All Funds	93,480	-	(93,480)	(100.00%)
4150 Employee Training				
8000 General Fund	16,770	-	(16,770)	(100.00%)
3400 Other Funds Ltd	968	-	(968)	(100.00%)
6400 Federal Funds Ltd	8,212	-	(8,212)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	25,950	-	(25,950)	(100.00%)
4175 Office Expenses				
8000 General Fund	133,402	-	(133,402)	(100.00%)
3400 Other Funds Ltd	8,241	-	(8,241)	(100.00%)
6400 Federal Funds Ltd	59,299	-	(59,299)	(100.00%)
All Funds	200,942	-	(200,942)	(100.00%)
4200 Telecommunications				
8000 General Fund	37,570	-	(37,570)	(100.00%)
3400 Other Funds Ltd	2,176	-	(2,176)	(100.00%)
6400 Federal Funds Ltd	18,424	-	(18,424)	(100.00%)
All Funds	58,170	-	(58,170)	(100.00%)
4250 Data Processing				
3400 Other Funds Ltd	(3,927,213)	-	3,927,213	100.00%
4300 Professional Services				
8000 General Fund	7,416,289	-	(7,416,289)	(100.00%)
3400 Other Funds Ltd	68,453	-	(68,453)	(100.00%)
6400 Federal Funds Ltd	8,236,214	-	(8,236,214)	(100.00%)
All Funds	15,720,956	-	(15,720,956)	(100.00%)
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	313,447	-	(313,447)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	(274,741)	-	274,741	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	559,666	-	(559,666)	(100.00%)
3400 Other Funds Ltd	32,390	-	(32,390)	(100.00%)
6400 Federal Funds Ltd	273,963	-	(273,963)	(100.00%)
All Funds	866,019	-	(866,019)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	10,438	-	(10,438)	(100.00%)
3400 Other Funds Ltd	608	-	(608)	(100.00%)
6400 Federal Funds Ltd	5,124	-	(5,124)	(100.00%)
All Funds	16,170	-	(16,170)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	12,528	-	(12,528)	(100.00%)
3400 Other Funds Ltd	720	-	(720)	(100.00%)
6400 Federal Funds Ltd	6,132	-	(6,132)	(100.00%)
All Funds	19,380	-	(19,380)	(100.00%)
4715 IT Expendable Property				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	57,600	-	(57,600)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	7,972,320	-	(7,972,320)	(100.00%)
3400 Other Funds Ltd	(3,439,122)	-	3,439,122	100.00%
6400 Federal Funds Ltd	8,636,962	-	(8,636,962)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$13,170,160**	**-**	**($13,170,160)**	**(100.00%)**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(745,291)	-	745,291	100.00%
3400 Other Funds Ltd	(69,940)	-	69,940	100.00%
6400 Federal Funds Ltd	(267,101)	-	267,101	100.00%
All Funds	(1,082,332)	-	1,082,332	100.00%
SPECIAL PAYMENTS				
8000 General Fund	(745,291)	-	745,291	100.00%
3400 Other Funds Ltd	(69,940)	-	69,940	100.00%
6400 Federal Funds Ltd	(267,101)	-	267,101	100.00%
TOTAL SPECIAL PAYMENTS	**($1,082,332)**	**-**	**$1,082,332**	**100.00%**
EXPENDITURES				
8000 General Fund	10,084,816	-	(10,084,816)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(3,295,942)	-	3,295,942	100.00%
6400 Federal Funds Ltd	10,278,048	-	(10,278,048)	(100.00%)
TOTAL EXPENDITURES	**$17,066,922**	**-**	**($17,066,922)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	21	-	(21)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	21.00	-	(21.00)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,334,126)	-	1,334,126	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(1,939,164)	-	1,939,164	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(454,399)	-	454,399	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
REVENUE CATEGORIES				
8000 General Fund	(1,334,126)	-	1,334,126	100.00%
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
3400 Other Funds Ltd	(1,939,164)	-	1,939,164	100.00%
6400 Federal Funds Ltd	(454,399)	-	454,399	100.00%
TOTAL REVENUE CATEGORIES	**($3,729,095)**	**-**	**$3,729,095**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	(1,334,126)	-	1,334,126	100.00%
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
3400 Other Funds Ltd	(1,939,164)	-	1,939,164	100.00%
6400 Federal Funds Ltd	(454,399)	-	454,399	100.00%
TOTAL AVAILABLE REVENUES	**($3,729,095)**	**-**	**$3,729,095**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(469)	-	469	100.00%
3400 Other Funds Ltd	(47,801)	-	47,801	100.00%
6400 Federal Funds Ltd	(397)	-	397	100.00%
All Funds	(48,667)	-	48,667	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(4,377)	-	4,377	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(31,889)	-	31,889	100.00%
4175 Office Expenses				
8000 General Fund	(11,822)	-	11,822	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(43,467)	-	43,467	100.00%
6400 Federal Funds Ltd	(9,147)	-	9,147	100.00%
All Funds	(64,436)	-	64,436	100.00%
4200 Telecommunications				
8000 General Fund	(184,206)	-	184,206	100.00%
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
3400 Other Funds Ltd	(62,794)	-	62,794	100.00%
6400 Federal Funds Ltd	(61,640)	-	61,640	100.00%
All Funds	(310,046)	-	310,046	100.00%
4250 Data Processing				
8000 General Fund	(429,495)	-	429,495	100.00%
3400 Other Funds Ltd	(913,402)	-	913,402	100.00%
6400 Federal Funds Ltd	(105,257)	-	105,257	100.00%
All Funds	(1,448,154)	-	1,448,154	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(470)	-	470	100.00%
4300 Professional Services				
8000 General Fund	(69,645)	-	69,645	100.00%
3400 Other Funds Ltd	(5,269)	-	5,269	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(63,407)	-	63,407	100.00%
All Funds	(138,321)	-	138,321	100.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(398,170)	-	398,170	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(54,653)	-	54,653	100.00%
4450 Fuels and Utilities				
8000 General Fund	(8,192)	-	8,192	100.00%
3400 Other Funds Ltd	(2,724)	-	2,724	100.00%
6400 Federal Funds Ltd	(2,732)	-	2,732	100.00%
All Funds	(13,648)	-	13,648	100.00%
4475 Facilities Maintenance				
8000 General Fund	(8,920)	-	8,920	100.00%
3400 Other Funds Ltd	(4,532)	-	4,532	100.00%
6400 Federal Funds Ltd	(2,250)	-	2,250	100.00%
All Funds	(15,702)	-	15,702	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(6,253)	-	6,253	100.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(113,261)	-	113,261	100.00%
3400 Other Funds Ltd	(9,283)	-	9,283	100.00%
6400 Federal Funds Ltd	(15,724)	-	15,724	100.00%
All Funds	(138,268)	-	138,268	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(57,876)	-	57,876	100.00%
3400 Other Funds Ltd	(32,449)	-	32,449	100.00%
6400 Federal Funds Ltd	(40,259)	-	40,259	100.00%
All Funds	(130,584)	-	130,584	100.00%
4715 IT Expendable Property				
8000 General Fund	(7,025)	-	7,025	100.00%
3400 Other Funds Ltd	(258,020)	-	258,020	100.00%
6400 Federal Funds Ltd	(20,732)	-	20,732	100.00%
All Funds	(285,777)	-	285,777	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(890,911)	-	890,911	100.00%
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
3400 Other Funds Ltd	(1,875,553)	-	1,875,553	100.00%
6400 Federal Funds Ltd	(321,545)	-	321,545	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($3,089,415)**	**-**	**$3,089,415**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(443,215)	-	443,215	100.00%
3400 Other Funds Ltd	(63,611)	-	63,611	100.00%
6400 Federal Funds Ltd	(132,854)	-	132,854	100.00%
All Funds	(639,680)	-	639,680	100.00%
SPECIAL PAYMENTS				
8000 General Fund	(443,215)	-	443,215	100.00%
3400 Other Funds Ltd	(63,611)	-	63,611	100.00%
6400 Federal Funds Ltd	(132,854)	-	132,854	100.00%
TOTAL SPECIAL PAYMENTS	**($639,680)**	**-**	**$639,680**	**100.00%**
EXPENDITURES				
8000 General Fund	(1,334,126)	-	1,334,126	100.00%
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
3400 Other Funds Ltd	(1,939,164)	-	1,939,164	100.00%
6400 Federal Funds Ltd	(454,399)	-	454,399	100.00%
TOTAL EXPENDITURES	**($3,729,095)**	**-**	**$3,729,095**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(2,617,838)	-	2,617,838	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(4,024,807)	-	4,024,807	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(900,203)	-	900,203	100.00%
REVENUE CATEGORIES				
8000 General Fund	(2,617,838)	-	2,617,838	100.00%
3400 Other Funds Ltd	(4,024,807)	-	4,024,807	100.00%
6400 Federal Funds Ltd	(900,203)	-	900,203	100.00%
TOTAL REVENUE CATEGORIES	**($7,542,848)**	**-**	**$7,542,848**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(2,617,838)	-	2,617,838	100.00%
3400 Other Funds Ltd	(4,024,807)	-	4,024,807	100.00%
6400 Federal Funds Ltd	(900,203)	-	900,203	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($7,542,848)**	**-**	**$7,542,848**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(719,989)	-	719,989	100.00%
3400 Other Funds Ltd	(3,780,767)	-	3,780,767	100.00%
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%
All Funds	(4,717,614)	-	4,717,614	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(719,989)	-	719,989	100.00%
3400 Other Funds Ltd	(3,780,767)	-	3,780,767	100.00%
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($4,717,614)**	**-**	**$4,717,614**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(719,989)	-	719,989	100.00%
3400 Other Funds Ltd	(3,780,767)	-	3,780,767	100.00%
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%
TOTAL PERSONAL SERVICES	**($4,717,614)**	**-**	**$4,717,614**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(1,897,849)	-	1,897,849	100.00%
3400 Other Funds Ltd	(244,040)	-	244,040	100.00%
6400 Federal Funds Ltd	(683,345)	-	683,345	100.00%
All Funds	(2,825,234)	-	2,825,234	100.00%
SPECIAL PAYMENTS				
8000 General Fund	(1,897,849)	-	1,897,849	100.00%
3400 Other Funds Ltd	(244,040)	-	244,040	100.00%
6400 Federal Funds Ltd	(683,345)	-	683,345	100.00%
TOTAL SPECIAL PAYMENTS	**($2,825,234)**	**-**	**$2,825,234**	**100.00%**
EXPENDITURES				
8000 General Fund	(2,617,838)	-	2,617,838	100.00%
3400 Other Funds Ltd	(4,024,807)	-	4,024,807	100.00%
6400 Federal Funds Ltd	(900,203)	-	900,203	100.00%
TOTAL EXPENDITURES	**($7,542,848)**	**-**	**$7,542,848**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,297,139)	(1,297,139)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	41,355	41,355	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	432,424	432,424	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(1,297,139)	(1,297,139)	0	0.00%
3400 Other Funds Ltd	41,355	41,355	0	0.00%
6400 Federal Funds Ltd	432,424	432,424	0	0.00%
TOTAL REVENUE CATEGORIES	**($823,360)**	**($823,360)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,297,139)	(1,297,139)	0	0.00%
3400 Other Funds Ltd	41,355	41,355	0	0.00%
6400 Federal Funds Ltd	432,424	432,424	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**($823,360)**	**($823,360)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	564,128	564,128	0	0.00%
3400 Other Funds Ltd	97,771	97,771	0	0.00%
6400 Federal Funds Ltd	493,028	493,028	0	0.00%
All Funds	1,154,927	1,154,927	0	0.00%
4250 Data Processing				
8000 General Fund	(1,782,893)	(1,782,893)	0	0.00%
4300 Professional Services				
8000 General Fund	(306)	(306)	0	0.00%
3400 Other Funds Ltd	(29)	(29)	0	0.00%
6400 Federal Funds Ltd	(84)	(84)	0	0.00%
All Funds	(419)	(419)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,219,071)	(1,219,071)	0	0.00%
3400 Other Funds Ltd	97,742	97,742	0	0.00%
6400 Federal Funds Ltd	492,944	492,944	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($628,385)**	**($628,385)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(78,068)	(78,068)	0	0.00%
3400 Other Funds Ltd	(56,387)	(56,387)	0	0.00%
6400 Federal Funds Ltd	(60,520)	(60,520)	0	0.00%
All Funds	(194,975)	(194,975)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(78,068)	(78,068)	0	0.00%
3400 Other Funds Ltd	(56,387)	(56,387)	0	0.00%
6400 Federal Funds Ltd	(60,520)	(60,520)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($194,975)**	**($194,975)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(1,297,139)	(1,297,139)	0	0.00%
3400 Other Funds Ltd	41,355	41,355	0	0.00%
6400 Federal Funds Ltd	432,424	432,424	0	0.00%
TOTAL EXPENDITURES	**($823,360)**	**($823,360)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(15,946,177)	-	15,946,177	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(2,521,360)	-	2,521,360	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(4,177,866)	-	4,177,866	100.00%
REVENUE CATEGORIES				
8000 General Fund	(15,946,177)	-	15,946,177	100.00%
3400 Other Funds Ltd	(2,521,360)	-	2,521,360	100.00%
6400 Federal Funds Ltd	(4,177,866)	-	4,177,866	100.00%
TOTAL REVENUE CATEGORIES	**($22,645,403)**	**-**	**$22,645,403**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(15,946,177)	-	15,946,177	100.00%
3400 Other Funds Ltd	(2,521,360)	-	2,521,360	100.00%
6400 Federal Funds Ltd	(4,177,866)	-	4,177,866	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($22,645,403)**	**-**	**$22,645,403**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(798)	-	798	100.00%
3400 Other Funds Ltd	(11,960)	-	11,960	100.00%
6400 Federal Funds Ltd	(323)	-	323	100.00%
All Funds	(13,081)	-	13,081	100.00%
4175 Office Expenses				
8000 General Fund	(7,501)	-	7,501	100.00%
3400 Other Funds Ltd	(11,286)	-	11,286	100.00%
6400 Federal Funds Ltd	(3,008)	-	3,008	100.00%
All Funds	(21,795)	-	21,795	100.00%
4225 State Gov. Service Charges				
8000 General Fund	(14,437,679)	-	14,437,679	100.00%
3400 Other Funds Ltd	(2,216,048)	-	2,216,048	100.00%
6400 Federal Funds Ltd	(3,788,818)	-	3,788,818	100.00%
All Funds	(20,442,545)	-	20,442,545	100.00%
4250 Data Processing				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(1,077,849)	-	1,077,849	100.00%
3400 Other Funds Ltd	(144,784)	-	144,784	100.00%
6400 Federal Funds Ltd	(147,256)	-	147,256	100.00%
All Funds	(1,369,889)	-	1,369,889	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(422,350)	-	422,350	100.00%
3400 Other Funds Ltd	(137,282)	-	137,282	100.00%
6400 Federal Funds Ltd	(238,461)	-	238,461	100.00%
All Funds	(798,093)	-	798,093	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(15,946,177)	-	15,946,177	100.00%
3400 Other Funds Ltd	(2,521,360)	-	2,521,360	100.00%
6400 Federal Funds Ltd	(4,177,866)	-	4,177,866	100.00%
TOTAL SERVICES & SUPPLIES	**($22,645,403)**	**-**	**$22,645,403**	**100.00%**
EXPENDITURES				
8000 General Fund	(15,946,177)	-	15,946,177	100.00%
3400 Other Funds Ltd	(2,521,360)	-	2,521,360	100.00%
6400 Federal Funds Ltd	(4,177,866)	-	4,177,866	100.00%
TOTAL EXPENDITURES	**($22,645,403)**	**-**	**$22,645,403**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(45,385)	-	45,385	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(4,801)	-	4,801	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(7,212)	-	7,212	100.00%
REVENUE CATEGORIES				
8000 General Fund	(45,385)	-	45,385	100.00%
3400 Other Funds Ltd	(4,801)	-	4,801	100.00%
6400 Federal Funds Ltd	(7,212)	-	7,212	100.00%
TOTAL REVENUE CATEGORIES	**($57,398)**	**-**	**$57,398**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(45,385)	-	45,385	100.00%
3400 Other Funds Ltd	(4,801)	-	4,801	100.00%
6400 Federal Funds Ltd	(7,212)	-	7,212	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($57,398)**	**-**	**$57,398**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(45,385)	-	45,385	100.00%
3400 Other Funds Ltd	(4,801)	-	4,801	100.00%
6400 Federal Funds Ltd	(7,212)	-	7,212	100.00%
All Funds	(57,398)	-	57,398	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(45,385)	-	45,385	100.00%
3400 Other Funds Ltd	(4,801)	-	4,801	100.00%
6400 Federal Funds Ltd	(7,212)	-	7,212	100.00%
TOTAL SERVICES & SUPPLIES	**($57,398)**	**-**	**$57,398**	**100.00%**
EXPENDITURES				
8000 General Fund	(45,385)	-	45,385	100.00%
3400 Other Funds Ltd	(4,801)	-	4,801	100.00%
6400 Federal Funds Ltd	(7,212)	-	7,212	100.00%
TOTAL EXPENDITURES	**($57,398)**	**-**	**$57,398**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
TOTAL REVENUE CATEGORIES	**($3,026,166)**	**($3,026,166)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($3,026,166)**	**($3,026,166)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
All Funds	(3,026,166)	(3,026,166)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($3,026,166)**	**($3,026,166)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
TOTAL EXPENDITURES	**($3,026,166)**	**($3,026,166)**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	352,609	352,609	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	11,072,142	11,072,142	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	229,480	229,480	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	352,609	352,609	100.00%
3400 Other Funds Ltd	-	11,072,142	11,072,142	100.00%
6400 Federal Funds Ltd	-	229,480	229,480	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$11,654,231**	**$11,654,231**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	352,609	352,609	100.00%
3400 Other Funds Ltd	-	11,072,142	11,072,142	100.00%
6400 Federal Funds Ltd	-	229,480	229,480	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**$11,654,231**	**$11,654,231**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	6,089,760	6,089,760	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	6,089,760	6,089,760	100.00%
TOTAL SALARIES & WAGES	**-**	**$6,089,760**	**$6,089,760**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	2,262	2,262	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	1,043,174	1,043,174	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	465,863	465,863	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	1,794	1,794	100.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	1,491,048	1,491,048	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	3,004,141	3,004,141	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$3,004,141**	**$3,004,141**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	9,093,901	9,093,901	100.00%
TOTAL PERSONAL SERVICES	**-**	**$9,093,901**	**$9,093,901**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	121,524	121,524	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	1,365,678	1,365,678	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	231,231	231,231	100.00%
4200 Telecommunications				
8000 General Fund	-	8,227	8,227	100.00%
3400 Other Funds Ltd	-	79,918	79,918	100.00%
6400 Federal Funds Ltd	-	17,968	17,968	100.00%
All Funds	-	106,113	106,113	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4250 Data Processing				
8000 General Fund	-	69,679	69,679	100.00%
3400 Other Funds Ltd	-	54,348	54,348	100.00%
6400 Federal Funds Ltd	-	68,039	68,039	100.00%
All Funds	-	192,066	192,066	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	274,703	274,703	100.00%
3400 Other Funds Ltd	-	52,807	52,807	100.00%
6400 Federal Funds Ltd	-	143,473	143,473	100.00%
All Funds	-	470,983	470,983	100.00%
4525 Medical Services and Supplies				
3400 Other Funds Ltd	-	26,520	26,520	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	21,021	21,021	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	25,194	25,194	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	352,609	352,609	100.00%
3400 Other Funds Ltd	-	1,978,241	1,978,241	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	229,480	229,480	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$2,560,330**	**$2,560,330**	**100.00%**
EXPENDITURES				
8000 General Fund	-	352,609	352,609	100.00%
3400 Other Funds Ltd	-	11,072,142	11,072,142	100.00%
6400 Federal Funds Ltd	-	229,480	229,480	100.00%
TOTAL EXPENDITURES	**-**	**$11,654,231**	**$11,654,231**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	39	39	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	39.00	39.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	58,615	58,615	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	824,214	824,214	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	824,214	824,214	0	0.00%
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
TOTAL REVENUE CATEGORIES	**$901,075**	**$901,075**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	824,214	824,214	0	0.00%
6400 Federal Funds Ltd	18,246	18,246	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$901,075**	**$901,075**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	516,408	516,408	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	516,408	516,408	0	0.00%
TOTAL SALARIES & WAGES	**$516,408**	**$516,408**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	174	174	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	88,461	88,461	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	39,505	39,505	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	138	138	0	0.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	114,696	114,696	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	242,974	242,974	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$242,974**	**$242,974**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	759,382	759,382	0	0.00%
TOTAL PERSONAL SERVICES	**$759,382**	**$759,382**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	9,348	9,348	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	18,155	18,155	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	17,787	17,787	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	5,817	5,817	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	10,170	10,170	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
All Funds	87,031	87,031	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,617	1,617	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,938	1,938	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	64,832	64,832	0	0.00%
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
TOTAL SERVICES & SUPPLIES	**$141,693**	**$141,693**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	824,214	824,214	0	0.00%
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
TOTAL EXPENDITURES	**$901,075**	**$901,075**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	3	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.00	3.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	5,825,829	5,825,829	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	509,764	509,764	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	946,685	946,685	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	5,825,829	5,825,829	0	0.00%
3400 Other Funds Ltd	509,764	509,764	0	0.00%
6400 Federal Funds Ltd	946,685	946,685	0	0.00%
TOTAL REVENUE CATEGORIES	**$7,282,278**	**$7,282,278**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	5,825,829	5,825,829	0	0.00%
3400 Other Funds Ltd	509,764	509,764	0	0.00%
6400 Federal Funds Ltd	946,685	946,685	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$7,282,278**	**$7,282,278**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,702,819	1,702,819	0	0.00%
3400 Other Funds Ltd	148,994	148,994	0	0.00%
6400 Federal Funds Ltd	276,709	276,709	0	0.00%
All Funds	2,128,522	2,128,522	0	0.00%
SALARIES & WAGES				
8000 General Fund	1,702,819	1,702,819	0	0.00%
3400 Other Funds Ltd	148,994	148,994	0	0.00%
6400 Federal Funds Ltd	276,709	276,709	0	0.00%
TOTAL SALARIES & WAGES	**$2,128,522**	**$2,128,522**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	686	686	0	0.00%
3400 Other Funds Ltd	68	68	0	0.00%
6400 Federal Funds Ltd	120	120	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	874	874	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	291,693	291,693	0	0.00%
3400 Other Funds Ltd	25,522	25,522	0	0.00%
6400 Federal Funds Ltd	47,400	47,400	0	0.00%
All Funds	364,615	364,615	0	0.00%
3230 Social Security Taxes				
8000 General Fund	130,266	130,266	0	0.00%
3400 Other Funds Ltd	11,400	11,400	0	0.00%
6400 Federal Funds Ltd	21,171	21,171	0	0.00%
All Funds	162,837	162,837	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	549	549	0	0.00%
3400 Other Funds Ltd	51	51	0	0.00%
6400 Federal Funds Ltd	86	86	0	0.00%
All Funds	686	686	0	0.00%
3270 Flexible Benefits				
8000 General Fund	458,778	458,778	0	0.00%
3400 Other Funds Ltd	40,148	40,148	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	74,554	74,554	0	0.00%
All Funds	573,480	573,480	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	881,972	881,972	0	0.00%
3400 Other Funds Ltd	77,189	77,189	0	0.00%
6400 Federal Funds Ltd	143,331	143,331	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$1,102,492**	**$1,102,492**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	2,584,791	2,584,791	0	0.00%
3400 Other Funds Ltd	226,183	226,183	0	0.00%
6400 Federal Funds Ltd	420,040	420,040	0	0.00%
TOTAL PERSONAL SERVICES	**$3,231,014**	**$3,231,014**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	37,405	37,405	0	0.00%
3400 Other Funds Ltd	3,274	3,274	0	0.00%
6400 Federal Funds Ltd	6,069	6,069	0	0.00%
All Funds	46,748	46,748	0	0.00%
4150 Employee Training				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	10,478	10,478	0	0.00%
3400 Other Funds Ltd	924	924	0	0.00%
6400 Federal Funds Ltd	1,695	1,695	0	0.00%
All Funds	13,097	13,097	0	0.00%
4175 Office Expenses				
8000 General Fund	71,143	71,143	0	0.00%
3400 Other Funds Ltd	6,223	6,223	0	0.00%
6400 Federal Funds Ltd	11,571	11,571	0	0.00%
All Funds	88,937	88,937	0	0.00%
4200 Telecommunications				
8000 General Fund	23,279	23,279	0	0.00%
3400 Other Funds Ltd	2,040	2,040	0	0.00%
6400 Federal Funds Ltd	3,772	3,772	0	0.00%
All Funds	29,091	29,091	0	0.00%
4300 Professional Services				
8000 General Fund	2,720,000	2,720,000	0	0.00%
3400 Other Funds Ltd	238,000	238,000	0	0.00%
6400 Federal Funds Ltd	442,000	442,000	0	0.00%
All Funds	3,400,000	3,400,000	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4500 Food and Kitchen Supplies				
8000 General Fund	363,465	363,465	0	0.00%
3400 Other Funds Ltd	31,789	31,789	0	0.00%
6400 Federal Funds Ltd	59,064	59,064	0	0.00%
All Funds	454,318	454,318	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	6,479	6,479	0	0.00%
3400 Other Funds Ltd	566	566	0	0.00%
6400 Federal Funds Ltd	1,046	1,046	0	0.00%
All Funds	8,091	8,091	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	8,789	8,789	0	0.00%
3400 Other Funds Ltd	765	765	0	0.00%
6400 Federal Funds Ltd	1,428	1,428	0	0.00%
All Funds	10,982	10,982	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	3,241,038	3,241,038	0	0.00%
3400 Other Funds Ltd	283,581	283,581	0	0.00%
6400 Federal Funds Ltd	526,645	526,645	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$4,051,264**	**$4,051,264**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	5,825,829	5,825,829	0	0.00%
3400 Other Funds Ltd	509,764	509,764	0	0.00%
6400 Federal Funds Ltd	946,685	946,685	0	0.00%
TOTAL EXPENDITURES	**$7,282,278**	**$7,282,278**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	17	17	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	15.08	15.08	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	171,706	308,499	136,793	79.67%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	15,025	26,224	11,199	74.54%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	27,901	50,132	22,231	79.68%
REVENUE CATEGORIES				
8000 General Fund	171,706	308,499	136,793	79.67%
3400 Other Funds Ltd	15,025	26,224	11,199	74.54%
6400 Federal Funds Ltd	27,901	50,132	22,231	79.68%
TOTAL REVENUE CATEGORIES	**$214,632**	**$384,855**	**$170,223**	**79.31%**
AVAILABLE REVENUES				
8000 General Fund	171,706	308,499	136,793	79.67%
3400 Other Funds Ltd	15,025	26,224	11,199	74.54%
6400 Federal Funds Ltd	27,901	50,132	22,231	79.68%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$214,632**	**$384,855**	**$170,223**	**79.31%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	91,728	78,624	(13,104)	(14.29%)
3400 Other Funds Ltd	8,026	6,880	(1,146)	(14.28%)
6400 Federal Funds Ltd	14,906	12,776	(2,130)	(14.29%)
All Funds	114,660	98,280	(16,380)	(14.29%)
3190 All Other Differential				
8000 General Fund	-	16,177	16,177	100.00%
3400 Other Funds Ltd	-	1,417	1,417	100.00%
6400 Federal Funds Ltd	-	2,629	2,629	100.00%
All Funds	-	20,223	20,223	100.00%
SALARIES & WAGES				
8000 General Fund	91,728	94,801	3,073	3.35%
3400 Other Funds Ltd	8,026	8,297	271	3.38%
6400 Federal Funds Ltd	14,906	15,405	499	3.35%
TOTAL SALARIES & WAGES	**$114,660**	**$118,503**	**$3,843**	**3.35%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	40	34	(6)	(15.00%)
3400 Other Funds Ltd	4	3	(1)	(25.00%)
6400 Federal Funds Ltd	7	6	(1)	(14.29%)
All Funds	51	43	(8)	(15.69%)
3220 Public Employees Retire Cont				
8000 General Fund	15,713	16,239	526	3.35%
3400 Other Funds Ltd	1,375	1,421	46	3.35%
6400 Federal Funds Ltd	2,553	2,639	86	3.37%
All Funds	19,641	20,299	658	3.35%
3230 Social Security Taxes				
8000 General Fund	7,017	7,252	235	3.35%
3400 Other Funds Ltd	614	634	20	3.26%
6400 Federal Funds Ltd	1,140	1,178	38	3.33%
All Funds	8,771	9,064	293	3.34%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	32	27	(5)	(15.63%)
3400 Other Funds Ltd	3	2	(1)	(33.33%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	5	4	(1)	(20.00%)
All Funds	40	33	(7)	(17.50%)
3270 Flexible Benefits				
8000 General Fund	26,762	22,939	(3,823)	(14.29%)
3400 Other Funds Ltd	2,342	2,007	(335)	(14.30%)
6400 Federal Funds Ltd	4,349	3,728	(621)	(14.28%)
All Funds	33,453	28,674	(4,779)	(14.29%)
OTHER PAYROLL EXPENSES				
8000 General Fund	49,564	46,491	(3,073)	(6.20%)
3400 Other Funds Ltd	4,338	4,067	(271)	(6.25%)
6400 Federal Funds Ltd	8,054	7,555	(499)	(6.20%)
TOTAL OTHER PAYROLL EXPENSES	**$61,956**	**$58,113**	**($3,843)**	**(6.20%)**
PERSONAL SERVICES				
8000 General Fund	141,292	141,292	0	0.00%
3400 Other Funds Ltd	12,364	12,364	0	0.00%
6400 Federal Funds Ltd	22,960	22,960	0	0.00%
TOTAL PERSONAL SERVICES	**$176,616**	**$176,616**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,182	2,182	0	0.00%
3400 Other Funds Ltd	191	191	0	0.00%
6400 Federal Funds Ltd	354	354	0	0.00%
All Funds	2,727	2,727	0	0.00%
4150 Employee Training				
8000 General Fund	600	600	0	0.00%
3400 Other Funds Ltd	53	53	0	0.00%
6400 Federal Funds Ltd	97	97	0	0.00%
All Funds	750	750	0	0.00%
4175 Office Expenses				
8000 General Fund	4,150	4,150	0	0.00%
3400 Other Funds Ltd	363	363	0	0.00%
6400 Federal Funds Ltd	675	675	0	0.00%
All Funds	5,188	5,188	0	0.00%
4200 Telecommunications				
8000 General Fund	1,358	1,358	0	0.00%
3400 Other Funds Ltd	119	119	0	0.00%
6400 Federal Funds Ltd	220	220	0	0.00%
All Funds	1,697	1,697	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	-	136,793	136,793	100.00%
3400 Other Funds Ltd	-	11,199	11,199	100.00%
6400 Federal Funds Ltd	-	22,231	22,231	100.00%
All Funds	-	170,223	170,223	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	21,229	21,229	0	0.00%
3400 Other Funds Ltd	1,857	1,857	0	0.00%
6400 Federal Funds Ltd	3,450	3,450	0	0.00%
All Funds	26,536	26,536	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	378	378	0	0.00%
3400 Other Funds Ltd	33	33	0	0.00%
6400 Federal Funds Ltd	61	61	0	0.00%
All Funds	472	472	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	517	517	0	0.00%
3400 Other Funds Ltd	45	45	0	0.00%
6400 Federal Funds Ltd	84	84	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	646	646	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	30,414	167,207	136,793	449.77%
3400 Other Funds Ltd	2,661	13,860	11,199	420.86%
6400 Federal Funds Ltd	4,941	27,172	22,231	449.93%
TOTAL SERVICES & SUPPLIES	**$38,016**	**$208,239**	**$170,223**	**447.77%**
EXPENDITURES				
8000 General Fund	171,706	308,499	136,793	79.67%
3400 Other Funds Ltd	15,025	26,224	11,199	74.54%
6400 Federal Funds Ltd	27,901	50,132	22,231	79.68%
TOTAL EXPENDITURES	**$214,632**	**$384,855**	**$170,223**	**79.31%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	0.88	0.75	(0.13)	(14.77%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	1,669,288	1,669,288	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	1,669,288	1,669,288	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$1,669,288**	**$1,669,288**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	1,669,288	1,669,288	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$1,669,288**	**$1,669,288**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	944,808	944,808	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	944,808	944,808	100.00%
TOTAL SALARIES & WAGES	**-**	**$944,808**	**$944,808**	**100.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	348	348	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	161,845	161,845	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	72,278	72,278	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	276	276	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	229,392	229,392	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	464,139	464,139	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$464,139**	**$464,139**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	1,408,947	1,408,947	100.00%
TOTAL PERSONAL SERVICES	**-**	**$1,408,947**	**$1,408,947**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	18,696	18,696	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4150 Employee Training				
3400 Other Funds Ltd	-	187,327	187,327	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	35,574	35,574	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	11,634	11,634	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	3,234	3,234	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	3,876	3,876	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	260,341	260,341	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$260,341**	**$260,341**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	1,669,288	1,669,288	100.00%
TOTAL EXPENDITURES	**-**	**$1,669,288**	**$1,669,288**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	6	6	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	6.00	6.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
REVENUE CATEGORIES				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
TOTAL REVENUE CATEGORIES	**$231,643**	**-**	**($231,643)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
TOTAL AVAILABLE REVENUES	**$231,643**	**-**	**($231,643)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$39,700**	**-**	**($39,700)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	130,000	-	(130,000)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	61,943	-	(61,943)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
TOTAL DEBT SERVICE	**$191,943**	**-**	**($191,943)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
TOTAL EXPENDITURES	**$231,643**	**-**	**($231,643)**	**(100.00%)**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
REVENUE CATEGORIES				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
TOTAL REVENUE CATEGORIES	**$711,048**	**-**	**($711,048)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
TOTAL AVAILABLE REVENUES	**$711,048**	**-**	**($711,048)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$89,142**	**-**	**($89,142)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	436,925	-	(436,925)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	184,981	-	(184,981)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
TOTAL DEBT SERVICE	**$621,906**	**-**	**($621,906)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
TOTAL EXPENDITURES	**$711,048**	**-**	**($711,048)**	**(100.00%)**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
REVENUE CATEGORIES				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
TOTAL REVENUE CATEGORIES	**$860,846**	**-**	**($860,846)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
TOTAL AVAILABLE REVENUES	**$860,846**	**-**	**($860,846)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$140,914**	**-**	**($140,914)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	410,000	-	(410,000)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	309,932	-	(309,932)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
TOTAL DEBT SERVICE	**$719,932**	**-**	**($719,932)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
TOTAL EXPENDITURES	**$860,846**	**-**	**($860,846)**	**(100.00%)**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
REVENUE CATEGORIES				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
TOTAL REVENUE CATEGORIES	**$12,538**	**-**	**($12,538)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
TOTAL AVAILABLE REVENUES	**$12,538**	**-**	**($12,538)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$2,358**	**-**	**($2,358)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	8,075	-	(8,075)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	2,105	-	(2,105)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
TOTAL DEBT SERVICE	**$10,180**	**-**	**($10,180)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
TOTAL EXPENDITURES	**$12,538**	**-**	**($12,538)**	**(100.00%)**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	1,098,286	1,098,286	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	25,834	25,834	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	288,584	288,584	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	1,098,286	1,098,286	100.00%
3400 Other Funds Ltd	-	25,834	25,834	100.00%
6400 Federal Funds Ltd	-	288,584	288,584	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$1,412,704**	**$1,412,704**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	1,098,286	1,098,286	100.00%
3400 Other Funds Ltd	-	25,834	25,834	100.00%
6400 Federal Funds Ltd	-	288,584	288,584	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**-**	**$1,412,704**	**$1,412,704**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	605,841	605,841	100.00%
3400 Other Funds Ltd	-	14,069	14,069	100.00%
6400 Federal Funds Ltd	-	170,994	170,994	100.00%
All Funds	-	790,904	790,904	100.00%
3160 Temporary Appointments				
8000 General Fund	-	1,135	1,135	100.00%
3400 Other Funds Ltd	-	100	100	100.00%
6400 Federal Funds Ltd	-	184	184	100.00%
All Funds	-	1,419	1,419	100.00%
3180 Shift Differential				
8000 General Fund	-	(14,672)	(14,672)	100.00%
3400 Other Funds Ltd	-	(464)	(464)	100.00%
6400 Federal Funds Ltd	-	(10,342)	(10,342)	100.00%
All Funds	-	(25,478)	(25,478)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	-	16,874	16,874	100.00%
3400 Other Funds Ltd	-	1,477	1,477	100.00%
6400 Federal Funds Ltd	-	2,668	2,668	100.00%
All Funds	-	21,019	21,019	100.00%
SALARIES & WAGES				
8000 General Fund	-	609,178	609,178	100.00%
3400 Other Funds Ltd	-	15,182	15,182	100.00%
6400 Federal Funds Ltd	-	163,504	163,504	100.00%
TOTAL SALARIES & WAGES	**-**	**$787,864**	**$787,864**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	237	237	100.00%
3400 Other Funds Ltd	-	4	4	100.00%
6400 Federal Funds Ltd	-	62	62	100.00%
All Funds	-	303	303	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	104,158	104,158	100.00%
3400 Other Funds Ltd	-	2,583	2,583	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	27,977	27,977	100.00%
All Funds	-	134,718	134,718	100.00%
3230 Social Security Taxes				
8000 General Fund	-	46,603	46,603	100.00%
3400 Other Funds Ltd	-	1,162	1,162	100.00%
6400 Federal Funds Ltd	-	12,508	12,508	100.00%
All Funds	-	60,273	60,273	100.00%
3240 Unemployment Assessments				
4400 Lottery Funds Ltd	-	5,062	5,062	100.00%
3400 Other Funds Ltd	-	1,060,308	1,060,308	100.00%
6400 Federal Funds Ltd	-	3,358	3,358	100.00%
All Funds	-	1,068,728	1,068,728	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	187	187	100.00%
3400 Other Funds Ltd	-	3	3	100.00%
6400 Federal Funds Ltd	-	48	48	100.00%
All Funds	-	238	238	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	16,403	16,403	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	(5,062)	(5,062)	100.00%
3400 Other Funds Ltd	-	(1,058,913)	(1,058,913)	100.00%
All Funds	-	(1,047,572)	(1,047,572)	100.00%
3270 Flexible Benefits				
8000 General Fund	-	157,134	157,134	100.00%
3400 Other Funds Ltd	-	3,288	3,288	100.00%
6400 Federal Funds Ltd	-	40,296	40,296	100.00%
All Funds	-	200,718	200,718	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	324,722	324,722	100.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	8,435	8,435	100.00%
6400 Federal Funds Ltd	-	84,249	84,249	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$417,406**	**$417,406**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	933,900	933,900	100.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	23,617	23,617	100.00%
6400 Federal Funds Ltd	-	247,753	247,753	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL PERSONAL SERVICES	**-**	**$1,205,270**	**$1,205,270**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	12,806	12,806	100.00%
3400 Other Funds Ltd	-	268	268	100.00%
6400 Federal Funds Ltd	-	3,285	3,285	100.00%
All Funds	-	16,359	16,359	100.00%
4150 Employee Training				
8000 General Fund	-	3,523	3,523	100.00%
3400 Other Funds Ltd	-	74	74	100.00%
6400 Federal Funds Ltd	-	903	903	100.00%
All Funds	-	4,500	4,500	100.00%
4175 Office Expenses				
8000 General Fund	-	58,235	58,235	100.00%
3400 Other Funds Ltd	-	3,289	3,289	100.00%
6400 Federal Funds Ltd	-	13,001	13,001	100.00%
All Funds	-	74,525	74,525	100.00%
4200 Telecommunications				
8000 General Fund	-	21,639	21,639	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	1,285	1,285	100.00%
6400 Federal Funds Ltd	-	4,767	4,767	100.00%
All Funds	-	27,691	27,691	100.00%
4250 Data Processing				
8000 General Fund	-	2,041,735	2,041,735	100.00%
3400 Other Funds Ltd	-	507,528	507,528	100.00%
6400 Federal Funds Ltd	-	519,860	519,860	100.00%
All Funds	-	3,069,123	3,069,123	100.00%
4300 Professional Services				
8000 General Fund	-	92,470	92,470	100.00%
6400 Federal Funds Ltd	-	146,777	146,777	100.00%
All Funds	-	239,247	239,247	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	273,231	273,231	100.00%
3400 Other Funds Ltd	-	22,465	22,465	100.00%
6400 Federal Funds Ltd	-	54,355	54,355	100.00%
All Funds	-	350,051	350,051	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	(4,124)	(4,124)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(187)	(187)	100.00%
6400 Federal Funds Ltd	-	(2,489)	(2,489)	100.00%
All Funds	-	(6,800)	(6,800)	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	(433,517)	(433,517)	100.00%
3400 Other Funds Ltd	-	(42,970)	(42,970)	100.00%
6400 Federal Funds Ltd	-	(79,158)	(79,158)	100.00%
All Funds	-	(555,645)	(555,645)	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	8,802	8,802	100.00%
3400 Other Funds Ltd	-	484	484	100.00%
6400 Federal Funds Ltd	-	3,634	3,634	100.00%
All Funds	-	12,920	12,920	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	2,215	2,215	100.00%
3400 Other Funds Ltd	-	46	46	100.00%
6400 Federal Funds Ltd	-	568	568	100.00%
All Funds	-	2,829	2,829	100.00%
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	124,250	124,250	100.00%
3400 Other Funds Ltd	-	9,705	9,705	100.00%
6400 Federal Funds Ltd	-	23,578	23,578	100.00%
All Funds	-	157,533	157,533	100.00%
4715 IT Expendable Property				
8000 General Fund	-	(29,005)	(29,005)	100.00%
3400 Other Funds Ltd	-	5,065	5,065	100.00%
6400 Federal Funds Ltd	-	(134,793)	(134,793)	100.00%
All Funds	-	(158,733)	(158,733)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,172,260	2,172,260	100.00%
3400 Other Funds Ltd	-	507,052	507,052	100.00%
6400 Federal Funds Ltd	-	554,288	554,288	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$3,233,600**	**$3,233,600**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(2,007,874)	(2,007,874)	100.00%
3400 Other Funds Ltd	-	(504,835)	(504,835)	100.00%
6400 Federal Funds Ltd	-	(513,457)	(513,457)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(3,026,166)	(3,026,166)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(2,007,874)	(2,007,874)	100.00%
3400 Other Funds Ltd	-	(504,835)	(504,835)	100.00%
6400 Federal Funds Ltd	-	(513,457)	(513,457)	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**($3,026,166)**	**($3,026,166)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	1,098,286	1,098,286	100.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	25,834	25,834	100.00%
6400 Federal Funds Ltd	-	288,584	288,584	100.00%
TOTAL EXPENDITURES	**-**	**$1,412,704**	**$1,412,704**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	6	6	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	5.25	5.25	100.00%
8280 FTE Reconciliation	-	0.75	0.75	100.00%
TOTAL AUTHORIZED FTE	**-**	**6.00**	**6.00**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	482,140	482,140	100.00%
3400 Other Funds Ltd	-	169,397	169,397	100.00%
6400 Federal Funds Ltd	-	178,239	178,239	100.00%
All Funds	-	829,776	829,776	100.00%
SALARIES & WAGES				
8000 General Fund	-	482,140	482,140	100.00%
3400 Other Funds Ltd	-	169,397	169,397	100.00%
6400 Federal Funds Ltd	-	178,239	178,239	100.00%
TOTAL SALARIES & WAGES	**-**	**$829,776**	**$829,776**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	202	202	100.00%
3400 Other Funds Ltd	-	72	72	100.00%
6400 Federal Funds Ltd	-	76	76	100.00%
All Funds	-	350	350	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
8000 General Fund	-	82,591	82,591	100.00%
3400 Other Funds Ltd	-	29,017	29,017	100.00%
6400 Federal Funds Ltd	-	30,534	30,534	100.00%
All Funds	-	142,142	142,142	100.00%
3230 Social Security Taxes				
8000 General Fund	-	36,883	36,883	100.00%
3400 Other Funds Ltd	-	12,959	12,959	100.00%
6400 Federal Funds Ltd	-	13,635	13,635	100.00%
All Funds	-	63,477	63,477	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	160	160	100.00%
3400 Other Funds Ltd	-	55	55	100.00%
6400 Federal Funds Ltd	-	59	59	100.00%
All Funds	-	274	274	100.00%
3270 Flexible Benefits				
8000 General Fund	-	133,048	133,048	100.00%
3400 Other Funds Ltd	-	47,024	47,024	100.00%
6400 Federal Funds Ltd	-	49,320	49,320	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	229,392	229,392	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	252,884	252,884	100.00%
3400 Other Funds Ltd	-	89,127	89,127	100.00%
6400 Federal Funds Ltd	-	93,624	93,624	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$435,635**	**$435,635**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(735,024)	(735,024)	100.00%
3400 Other Funds Ltd	-	(258,524)	(258,524)	100.00%
6400 Federal Funds Ltd	-	(271,863)	(271,863)	100.00%
All Funds	-	(1,265,411)	(1,265,411)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(735,024)	(735,024)	100.00%
3400 Other Funds Ltd	-	(258,524)	(258,524)	100.00%
6400 Federal Funds Ltd	-	(271,863)	(271,863)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,265,411)**	**($1,265,411)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	6	6	100.00%
8180 Position Reconciliation	-	(6)	(6)	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	6.00	6.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8280 FTE Reconciliation	-	(6.00)	(6.00)	100.00%
TOTAL AUTHORIZED FTE	**-**	**-**	**0.00**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(12,869,243)	(12,869,243)	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(2,020,371)	(2,020,371)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(3,396,960)	(3,396,960)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(12,869,243)	(12,869,243)	100.00%
3400 Other Funds Ltd	-	(2,020,371)	(2,020,371)	100.00%
6400 Federal Funds Ltd	-	(3,396,960)	(3,396,960)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($18,286,574)**	**($18,286,574)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(12,869,243)	(12,869,243)	100.00%
3400 Other Funds Ltd	-	(2,020,371)	(2,020,371)	100.00%
6400 Federal Funds Ltd	-	(3,396,960)	(3,396,960)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**($18,286,574)**	**($18,286,574)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	(38,126)	(38,126)	100.00%
4175 Office Expenses				
8000 General Fund	-	(22,590)	(22,590)	100.00%
3400 Other Funds Ltd	-	(5,378)	(5,378)	100.00%
6400 Federal Funds Ltd	-	(9,060)	(9,060)	100.00%
All Funds	-	(37,028)	(37,028)	100.00%
4225 State Gov. Service Charges				
8000 General Fund	-	(12,537,316)	(12,537,316)	100.00%
3400 Other Funds Ltd	-	(1,856,665)	(1,856,665)	100.00%
6400 Federal Funds Ltd	-	(3,179,496)	(3,179,496)	100.00%
All Funds	-	(17,573,477)	(17,573,477)	100.00%
4325 Attorney General				
8000 General Fund	-	(42,774)	(42,774)	100.00%
3400 Other Funds Ltd	-	(4,523)	(4,523)	100.00%
6400 Federal Funds Ltd	-	(6,798)	(6,798)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(54,095)	(54,095)	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	(430,885)	(430,885)	100.00%
3400 Other Funds Ltd	-	(140,054)	(140,054)	100.00%
6400 Federal Funds Ltd	-	(243,279)	(243,279)	100.00%
All Funds	-	(814,218)	(814,218)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	164,322	164,322	100.00%
3400 Other Funds Ltd	-	24,375	24,375	100.00%
6400 Federal Funds Ltd	-	41,673	41,673	100.00%
All Funds	-	230,370	230,370	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(12,869,243)	(12,869,243)	100.00%
3400 Other Funds Ltd	-	(2,020,371)	(2,020,371)	100.00%
6400 Federal Funds Ltd	-	(3,396,960)	(3,396,960)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($18,286,574)**	**($18,286,574)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(12,869,243)	(12,869,243)	100.00%
3400 Other Funds Ltd	-	(2,020,371)	(2,020,371)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(3,396,960)	(3,396,960)	100.00%
TOTAL EXPENDITURES	**-**	**($18,286,574)**	**($18,286,574)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	117,250	117,250	100.00%
REVENUE CATEGORIES				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
3400 Other Funds Ltd	-	117,250	117,250	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$1,075,876**	**$1,075,876**	**100.00%**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
3400 Other Funds Ltd	-	117,250	117,250	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$1,075,876**	**$1,075,876**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	117,250	117,250	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	117,250	117,250	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$117,250**	**$117,250**	**100.00%**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	-	550,175	550,175	100.00%
7150 Interest - Bonds				
8030 General Fund Debt Svc	-	408,451	408,451	100.00%
DEBT SERVICE				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
TOTAL DEBT SERVICE	**-**	**$958,626**	**$958,626**	**100.00%**
EXPENDITURES				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
3400 Other Funds Ltd	-	117,250	117,250	100.00%
TOTAL EXPENDITURES	**-**	**$1,075,876**	**$1,075,876**	**100.00%**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	11,088,859	11,088,859	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	5,691,579	5,691,579	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	2,960,581	2,960,581	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	11,088,859	11,088,859	100.00%
3400 Other Funds Ltd	-	5,691,579	5,691,579	100.00%
6400 Federal Funds Ltd	-	2,960,581	2,960,581	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$19,741,019**	**$19,741,019**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	11,088,859	11,088,859	100.00%
3400 Other Funds Ltd	-	5,691,579	5,691,579	100.00%
6400 Federal Funds Ltd	-	2,960,581	2,960,581	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**$19,741,019**	**$19,741,019**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	1,746,350	1,746,350	100.00%
3400 Other Funds Ltd	-	2,150,423	2,150,423	100.00%
6400 Federal Funds Ltd	-	982,553	982,553	100.00%
All Funds	-	4,879,326	4,879,326	100.00%
SALARIES & WAGES				
8000 General Fund	-	1,746,350	1,746,350	100.00%
3400 Other Funds Ltd	-	2,150,423	2,150,423	100.00%
6400 Federal Funds Ltd	-	982,553	982,553	100.00%
TOTAL SALARIES & WAGES	**-**	**$4,879,326**	**$4,879,326**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	685	685	100.00%
3400 Other Funds Ltd	-	679	679	100.00%
6400 Federal Funds Ltd	-	415	415	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	1,779	1,779	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	299,146	299,146	100.00%
3400 Other Funds Ltd	-	368,366	368,366	100.00%
6400 Federal Funds Ltd	-	168,314	168,314	100.00%
All Funds	-	835,826	835,826	100.00%
3230 Social Security Taxes				
8000 General Fund	-	133,589	133,589	100.00%
3400 Other Funds Ltd	-	164,505	164,505	100.00%
6400 Federal Funds Ltd	-	75,165	75,165	100.00%
All Funds	-	373,259	373,259	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	545	545	100.00%
3400 Other Funds Ltd	-	532	532	100.00%
6400 Federal Funds Ltd	-	317	317	100.00%
All Funds	-	1,394	1,394	100.00%
3270 Flexible Benefits				
8000 General Fund	-	461,270	461,270	100.00%
3400 Other Funds Ltd	-	452,569	452,569	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	271,353	271,353	100.00%
All Funds	-	1,185,192	1,185,192	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	895,235	895,235	100.00%
3400 Other Funds Ltd	-	986,651	986,651	100.00%
6400 Federal Funds Ltd	-	515,564	515,564	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$2,397,450**	**$2,397,450**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	400,765	400,765	100.00%
3400 Other Funds Ltd	-	31,263	31,263	100.00%
6400 Federal Funds Ltd	-	249,469	249,469	100.00%
All Funds	-	681,497	681,497	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	400,765	400,765	100.00%
3400 Other Funds Ltd	-	31,263	31,263	100.00%
6400 Federal Funds Ltd	-	249,469	249,469	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$681,497**	**$681,497**	**100.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	3,042,350	3,042,350	100.00%
3400 Other Funds Ltd	-	3,168,337	3,168,337	100.00%
6400 Federal Funds Ltd	-	1,747,586	1,747,586	100.00%
TOTAL PERSONAL SERVICES	**-**	**$7,958,273**	**$7,958,273**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	35,942	35,942	100.00%
3400 Other Funds Ltd	-	1,804	1,804	100.00%
6400 Federal Funds Ltd	-	20,073	20,073	100.00%
All Funds	-	57,819	57,819	100.00%
4150 Employee Training				
8000 General Fund	-	10,090	10,090	100.00%
3400 Other Funds Ltd	-	503	503	100.00%
6400 Federal Funds Ltd	-	5,674	5,674	100.00%
All Funds	-	16,267	16,267	100.00%
4175 Office Expenses				
8000 General Fund	-	86,008	86,008	100.00%
3400 Other Funds Ltd	-	3,421	3,421	100.00%
6400 Federal Funds Ltd	-	40,825	40,825	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	130,254	130,254	100.00%
4200 Telecommunications				
8000 General Fund	-	29,465	29,465	100.00%
3400 Other Funds Ltd	-	1,122	1,122	100.00%
6400 Federal Funds Ltd	-	13,560	13,560	100.00%
All Funds	-	44,147	44,147	100.00%
4250 Data Processing				
8000 General Fund	-	20,760	20,760	100.00%
6400 Federal Funds Ltd	-	3,105	3,105	100.00%
All Funds	-	23,865	23,865	100.00%
4300 Professional Services				
8000 General Fund	-	1,526,420	1,526,420	100.00%
3400 Other Funds Ltd	-	21,560	21,560	100.00%
6400 Federal Funds Ltd	-	40,040	40,040	100.00%
All Funds	-	1,588,020	1,588,020	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	142,020	142,020	100.00%
6400 Federal Funds Ltd	-	21,225	21,225	100.00%
All Funds	-	163,245	163,245	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4500 Food and Kitchen Supplies				
8000 General Fund	-	1,275,712	1,275,712	100.00%
3400 Other Funds Ltd	-	2,493,935	2,493,935	100.00%
6400 Federal Funds Ltd	-	326,870	326,870	100.00%
All Funds	-	4,096,517	4,096,517	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	9,953	9,953	100.00%
3400 Other Funds Ltd	-	94	94	100.00%
6400 Federal Funds Ltd	-	1,335	1,335	100.00%
All Funds	-	11,382	11,382	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	17,070	17,070	100.00%
3400 Other Funds Ltd	-	308	308	100.00%
6400 Federal Funds Ltd	-	5,089	5,089	100.00%
All Funds	-	22,467	22,467	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	84,208	84,208	100.00%
3400 Other Funds Ltd	-	495	495	100.00%
6400 Federal Funds Ltd	-	16,644	16,644	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	101,347	101,347	100.00%
4715 IT Expendable Property				
8000 General Fund	-	38,910	38,910	100.00%
6400 Federal Funds Ltd	-	5,820	5,820	100.00%
All Funds	-	44,730	44,730	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	3,276,558	3,276,558	100.00%
3400 Other Funds Ltd	-	2,523,242	2,523,242	100.00%
6400 Federal Funds Ltd	-	500,260	500,260	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$6,300,060**	**$6,300,060**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	4,769,951	4,769,951	100.00%
6400 Federal Funds Ltd	-	712,735	712,735	100.00%
All Funds	-	5,482,686	5,482,686	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	4,769,951	4,769,951	100.00%
6400 Federal Funds Ltd	-	712,735	712,735	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$5,482,686**	**$5,482,686**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	-	11,088,859	11,088,859	100.00%
3400 Other Funds Ltd	-	5,691,579	5,691,579	100.00%
6400 Federal Funds Ltd	-	2,960,581	2,960,581	100.00%
TOTAL EXPENDITURES	**-**	**$19,741,019**	**$19,741,019**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	41	41	100.00%
8180 Position Reconciliation	-	4	4	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**45**	**45**	**100.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	31.00	31.00	100.00%
8280 FTE Reconciliation	-	2.75	2.75	100.00%
TOTAL AUTHORIZED FTE	**-**	**33.75**	**33.75**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	847,130	847,130	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	47,896	47,896	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	186,480	186,480	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	847,130	847,130	0	0.00%
3400 Other Funds Ltd	47,896	47,896	0	0.00%
6400 Federal Funds Ltd	186,480	186,480	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,081,506**	**$1,081,506**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	847,130	847,130	0	0.00%
3400 Other Funds Ltd	47,896	47,896	0	0.00%
6400 Federal Funds Ltd	186,480	186,480	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$1,081,506**	**$1,081,506**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
8000 General Fund	26,028	26,028	0	0.00%
3400 Other Funds Ltd	2,014	2,014	0	0.00%
6400 Federal Funds Ltd	3,907	3,907	0	0.00%
All Funds	31,949	31,949	0	0.00%
3170 Overtime Payments				
8000 General Fund	357	357	0	0.00%
3400 Other Funds Ltd	31	31	0	0.00%
6400 Federal Funds Ltd	58	58	0	0.00%
All Funds	446	446	0	0.00%
3180 Shift Differential				
8000 General Fund	2,624	2,624	0	0.00%
3400 Other Funds Ltd	230	230	0	0.00%
6400 Federal Funds Ltd	426	426	0	0.00%
All Funds	3,280	3,280	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	9,874	9,874	0	0.00%
3400 Other Funds Ltd	5,419	5,419	0	0.00%
6400 Federal Funds Ltd	30,406	30,406	0	0.00%
All Funds	45,699	45,699	0	0.00%
SALARIES & WAGES				
8000 General Fund	38,883	38,883	0	0.00%
3400 Other Funds Ltd	7,694	7,694	0	0.00%
6400 Federal Funds Ltd	34,797	34,797	0	0.00%
TOTAL SALARIES & WAGES	**$81,374**	**$81,374**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	2,202	2,202	0	0.00%
3400 Other Funds Ltd	973	973	0	0.00%
6400 Federal Funds Ltd	5,291	5,291	0	0.00%
All Funds	8,466	8,466	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	403,419	403,419	0	0.00%
3400 Other Funds Ltd	6,719	6,719	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	74,551	74,551	0	0.00%
All Funds	484,689	484,689	0	0.00%
3230 Social Security Taxes				
8000 General Fund	2,975	2,975	0	0.00%
3400 Other Funds Ltd	589	589	0	0.00%
6400 Federal Funds Ltd	2,662	2,662	0	0.00%
All Funds	6,226	6,226	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	408,596	408,596	0	0.00%
3400 Other Funds Ltd	8,281	8,281	0	0.00%
6400 Federal Funds Ltd	82,504	82,504	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$499,381**	**$499,381**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	399,651	399,651	0	0.00%
3400 Other Funds Ltd	31,921	31,921	0	0.00%
6400 Federal Funds Ltd	69,179	69,179	0	0.00%
All Funds	500,751	500,751	0	0.00%
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	399,651	399,651	0	0.00%
3400 Other Funds Ltd	31,921	31,921	0	0.00%
6400 Federal Funds Ltd	69,179	69,179	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$500,751**	**$500,751**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	847,130	847,130	0	0.00%
3400 Other Funds Ltd	47,896	47,896	0	0.00%
6400 Federal Funds Ltd	186,480	186,480	0	0.00%
TOTAL PERSONAL SERVICES	**$1,081,506**	**$1,081,506**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	847,130	847,130	0	0.00%
3400 Other Funds Ltd	47,896	47,896	0	0.00%
6400 Federal Funds Ltd	186,480	186,480	0	0.00%
TOTAL EXPENDITURES	**$1,081,506**	**$1,081,506**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	621,897	621,897	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	33,384	33,384	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	227,574	227,574	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	1,406	1,406	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	621,897	621,897	0	0.00%
4400 Lottery Funds Ltd	1,406	1,406	0	0.00%
3400 Other Funds Ltd	33,384	33,384	0	0.00%
6400 Federal Funds Ltd	227,574	227,574	0	0.00%
TOTAL REVENUE CATEGORIES	**$884,261**	**$884,261**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	621,897	621,897	0	0.00%
4400 Lottery Funds Ltd	1,406	1,406	0	0.00%
3400 Other Funds Ltd	33,384	33,384	0	0.00%
6400 Federal Funds Ltd	227,574	227,574	0	0.00%
TOTAL AVAILABLE REVENUES	**$884,261**	**$884,261**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	3,105	3,105	0	0.00%
3400 Other Funds Ltd	265	265	0	0.00%
6400 Federal Funds Ltd	1,268	1,268	0	0.00%
All Funds	4,638	4,638	0	0.00%
4125 Out of State Travel				
8000 General Fund	95	95	0	0.00%
3400 Other Funds Ltd	6	6	0	0.00%
6400 Federal Funds Ltd	13	13	0	0.00%
All Funds	114	114	0	0.00%
4150 Employee Training				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	1,533	1,533	0	0.00%
3400 Other Funds Ltd	121	121	0	0.00%
6400 Federal Funds Ltd	447	447	0	0.00%
All Funds	2,101	2,101	0	0.00%
4175 Office Expenses				
8000 General Fund	20,414	20,414	0	0.00%
3400 Other Funds Ltd	1,763	1,763	0	0.00%
6400 Federal Funds Ltd	2,140	2,140	0	0.00%
All Funds	24,317	24,317	0	0.00%
4200 Telecommunications				
8000 General Fund	4,083	4,083	0	0.00%
4400 Lottery Funds Ltd	1,406	1,406	0	0.00%
3400 Other Funds Ltd	368	368	0	0.00%
6400 Federal Funds Ltd	1,608	1,608	0	0.00%
All Funds	7,465	7,465	0	0.00%
4250 Data Processing				
8000 General Fund	3,479	3,479	0	0.00%
6400 Federal Funds Ltd	1,507	1,507	0	0.00%
All Funds	4,986	4,986	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
8000 General Fund	386	386	0	0.00%
3400 Other Funds Ltd	32	32	0	0.00%
6400 Federal Funds Ltd	68	68	0	0.00%
All Funds	486	486	0	0.00%
4300 Professional Services				
8000 General Fund	421,462	421,462	0	0.00%
3400 Other Funds Ltd	17,203	17,203	0	0.00%
6400 Federal Funds Ltd	143,254	143,254	0	0.00%
All Funds	581,919	581,919	0	0.00%
4315 IT Professional Services				
8000 General Fund	197	197	0	0.00%
6400 Federal Funds Ltd	42,606	42,606	0	0.00%
All Funds	42,803	42,803	0	0.00%
4325 Attorney General				
8000 General Fund	124,638	124,638	0	0.00%
3400 Other Funds Ltd	10,453	10,453	0	0.00%
6400 Federal Funds Ltd	19,624	19,624	0	0.00%
All Funds	154,715	154,715	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
8000 General Fund	20,806	20,806	0	0.00%
3400 Other Funds Ltd	1,821	1,821	0	0.00%
6400 Federal Funds Ltd	3,382	3,382	0	0.00%
All Funds	26,009	26,009	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	1,880	1,880	0	0.00%
3400 Other Funds Ltd	118	118	0	0.00%
6400 Federal Funds Ltd	527	527	0	0.00%
All Funds	2,525	2,525	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	992	992	0	0.00%
3400 Other Funds Ltd	7	7	0	0.00%
6400 Federal Funds Ltd	450	450	0	0.00%
All Funds	1,449	1,449	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	54	54	0	0.00%
6400 Federal Funds Ltd	28	28	0	0.00%
All Funds	82	82	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4475 Facilities Maintenance				
8000 General Fund	86	86	0	0.00%
6400 Federal Funds Ltd	43	43	0	0.00%
All Funds	129	129	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	14	14	0	0.00%
3400 Other Funds Ltd	1	1	0	0.00%
6400 Federal Funds Ltd	2	2	0	0.00%
All Funds	17	17	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	5	5	0	0.00%
6400 Federal Funds Ltd	1	1	0	0.00%
All Funds	6	6	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	297	297	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	1,497	1,497	0	0.00%
3400 Other Funds Ltd	61	61	0	0.00%
6400 Federal Funds Ltd	753	753	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	2,311	2,311	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	3,626	3,626	0	0.00%
3400 Other Funds Ltd	399	399	0	0.00%
6400 Federal Funds Ltd	1,695	1,695	0	0.00%
All Funds	5,720	5,720	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	896	896	0	0.00%
3400 Other Funds Ltd	35	35	0	0.00%
6400 Federal Funds Ltd	662	662	0	0.00%
All Funds	1,593	1,593	0	0.00%
4715 IT Expendable Property				
8000 General Fund	7,192	7,192	0	0.00%
3400 Other Funds Ltd	279	279	0	0.00%
6400 Federal Funds Ltd	6,657	6,657	0	0.00%
All Funds	14,128	14,128	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	616,737	616,737	0	0.00%
4400 Lottery Funds Ltd	1,406	1,406	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	32,932	32,932	0	0.00%
6400 Federal Funds Ltd	226,735	226,735	0	0.00%
TOTAL SERVICES & SUPPLIES	**$877,810**	**$877,810**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	5,160	5,160	0	0.00%
3400 Other Funds Ltd	452	452	0	0.00%
6400 Federal Funds Ltd	839	839	0	0.00%
All Funds	6,451	6,451	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	5,160	5,160	0	0.00%
3400 Other Funds Ltd	452	452	0	0.00%
6400 Federal Funds Ltd	839	839	0	0.00%
TOTAL SPECIAL PAYMENTS	**$6,451**	**$6,451**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	621,897	621,897	0	0.00%
4400 Lottery Funds Ltd	1,406	1,406	0	0.00%
3400 Other Funds Ltd	33,384	33,384	0	0.00%
6400 Federal Funds Ltd	227,574	227,574	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$884,261**	**$884,261**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	4,686	4,686	0	0.00%
3400 Other Funds Ltd	372	372	0	0.00%
6400 Federal Funds Ltd	1,672	1,672	0	0.00%
All Funds	6,730	6,730	0	0.00%
4150 Employee Training				
8000 General Fund	3,500	3,500	0	0.00%
4175 Office Expenses				
8000 General Fund	(18,416)	(18,416)	0	0.00%
3400 Other Funds Ltd	(18,835)	(18,835)	0	0.00%
6400 Federal Funds Ltd	(1,334)	(1,334)	0	0.00%
All Funds	(38,585)	(38,585)	0	0.00%
4250 Data Processing				
8000 General Fund	(84,383)	(84,383)	0	0.00%
6400 Federal Funds Ltd	(36,565)	(36,565)	0	0.00%
All Funds	(120,948)	(120,948)	0	0.00%
4275 Publicity and Publications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(1,118)	(1,118)	0	0.00%
3400 Other Funds Ltd	(89)	(89)	0	0.00%
6400 Federal Funds Ltd	(163)	(163)	0	0.00%
All Funds	(1,370)	(1,370)	0	0.00%
4300 Professional Services				
8000 General Fund	139,084	139,084	0	0.00%
3400 Other Funds Ltd	13,756	13,756	0	0.00%
6400 Federal Funds Ltd	841,170	841,170	0	0.00%
All Funds	994,010	994,010	0	0.00%
4315 IT Professional Services				
8000 General Fund	(3,645)	(3,645)	0	0.00%
6400 Federal Funds Ltd	(790,082)	(790,082)	0	0.00%
All Funds	(793,727)	(793,727)	0	0.00%
4325 Attorney General				
8000 General Fund	(21)	(21)	0	0.00%
3400 Other Funds Ltd	(97)	(97)	0	0.00%
6400 Federal Funds Ltd	(91)	(91)	0	0.00%
All Funds	(209)	(209)	0	0.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(30)	(30)	0	0.00%
6400 Federal Funds Ltd	(30)	(30)	0	0.00%
All Funds	(60)	(60)	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	(1,030)	(1,030)	0	0.00%
3400 Other Funds Ltd	3,900	3,900	0	0.00%
All Funds	2,870	2,870	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(24,049)	(24,049)	0	0.00%
3400 Other Funds Ltd	(173)	(173)	0	0.00%
6400 Federal Funds Ltd	(10,929)	(10,929)	0	0.00%
All Funds	(35,151)	(35,151)	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	(1,304)	(1,304)	0	0.00%
6400 Federal Funds Ltd	(675)	(675)	0	0.00%
All Funds	(1,979)	(1,979)	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	(2,093)	(2,093)	0	0.00%
6400 Federal Funds Ltd	(1,033)	(1,033)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(3,126)	(3,126)	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(332)	(332)	0	0.00%
3400 Other Funds Ltd	(29)	(29)	0	0.00%
6400 Federal Funds Ltd	(54)	(54)	0	0.00%
All Funds	(415)	(415)	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	(131)	(131)	0	0.00%
3400 Other Funds Ltd	(11)	(11)	0	0.00%
6400 Federal Funds Ltd	(21)	(21)	0	0.00%
All Funds	(163)	(163)	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(7,196)	(7,196)	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	(831)	(831)	0	0.00%
3400 Other Funds Ltd	(3)	(3)	0	0.00%
6400 Federal Funds Ltd	(644)	(644)	0	0.00%
All Funds	(1,478)	(1,478)	0	0.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(1,719)	(1,719)	0	0.00%
3400 Other Funds Ltd	(174)	(174)	0	0.00%
6400 Federal Funds Ltd	(54)	(54)	0	0.00%
All Funds	(1,947)	(1,947)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(15)	(15)	0	0.00%
3400 Other Funds Ltd	289	289	0	0.00%
6400 Federal Funds Ltd	(1,167)	(1,167)	0	0.00%
All Funds	(893)	(893)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(957)	(957)	0	0.00%
3400 Other Funds Ltd	1,094	1,094	0	0.00%
All Funds	137	137	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**

EXPENDITURES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,614,742	1,614,742	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	112,472	112,472	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	830,122	830,122	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,614,742	1,614,742	0	0.00%
3400 Other Funds Ltd	112,472	112,472	0	0.00%
6400 Federal Funds Ltd	830,122	830,122	0	0.00%
TOTAL REVENUE CATEGORIES	**$2,557,336**	**$2,557,336**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,614,742	1,614,742	0	0.00%
3400 Other Funds Ltd	112,472	112,472	0	0.00%
6400 Federal Funds Ltd	830,122	830,122	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**$2,557,336**	**$2,557,336**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	779,661	779,661	0	0.00%
3400 Other Funds Ltd	35,345	35,345	0	0.00%
6400 Federal Funds Ltd	444,970	444,970	0	0.00%
All Funds	1,259,976	1,259,976	0	0.00%
3160 Temporary Appointments				
8000 General Fund	17,647	17,647	0	0.00%
3400 Other Funds Ltd	22,859	22,859	0	0.00%
6400 Federal Funds Ltd	35,465	35,465	0	0.00%
All Funds	75,971	75,971	0	0.00%
SALARIES & WAGES				
8000 General Fund	797,308	797,308	0	0.00%
3400 Other Funds Ltd	58,204	58,204	0	0.00%
6400 Federal Funds Ltd	480,435	480,435	0	0.00%
TOTAL SALARIES & WAGES	**$1,335,947**	**$1,335,947**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	288	288	0	0.00%
3400 Other Funds Ltd	12	12	0	0.00%
6400 Federal Funds Ltd	154	154	0	0.00%
All Funds	454	454	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	133,556	133,556	0	0.00%
3400 Other Funds Ltd	6,053	6,053	0	0.00%
6400 Federal Funds Ltd	76,224	76,224	0	0.00%
All Funds	215,833	215,833	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	61,256	61,256	0	0.00%
3400 Other Funds Ltd	4,402	4,402	0	0.00%
6400 Federal Funds Ltd	28,827	28,827	0	0.00%
All Funds	94,485	94,485	0	0.00%
3230 Social Security Taxes				
8000 General Fund	60,992	60,992	0	0.00%
3400 Other Funds Ltd	4,453	4,453	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	36,752	36,752	0	0.00%
All Funds	102,197	102,197	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	226	226	0	0.00%
3400 Other Funds Ltd	14	14	0	0.00%
6400 Federal Funds Ltd	128	128	0	0.00%
All Funds	368	368	0	0.00%
3270 Flexible Benefits				
8000 General Fund	191,998	191,998	0	0.00%
3400 Other Funds Ltd	9,218	9,218	0	0.00%
6400 Federal Funds Ltd	104,640	104,640	0	0.00%
All Funds	305,856	305,856	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	448,316	448,316	0	0.00%
3400 Other Funds Ltd	24,152	24,152	0	0.00%
6400 Federal Funds Ltd	246,725	246,725	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$719,193**	**$719,193**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(31,862)	(31,862)	0	0.00%
3400 Other Funds Ltd	(2,290)	(2,290)	0	0.00%
6400 Federal Funds Ltd	(14,994)	(14,994)	0	0.00%
All Funds	(49,146)	(49,146)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(31,862)	(31,862)	0	0.00%
3400 Other Funds Ltd	(2,290)	(2,290)	0	0.00%
6400 Federal Funds Ltd	(14,994)	(14,994)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($49,146)**	**($49,146)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	1,213,762	1,213,762	0	0.00%
3400 Other Funds Ltd	80,066	80,066	0	0.00%
6400 Federal Funds Ltd	712,166	712,166	0	0.00%
TOTAL PERSONAL SERVICES	**$2,005,994**	**$2,005,994**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	1,392	1,392	0	0.00%
3400 Other Funds Ltd	61	61	0	0.00%
6400 Federal Funds Ltd	1,423	1,423	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	2,876	2,876	0	0.00%
4150 Employee Training				
8000 General Fund	106,568	106,568	0	0.00%
3400 Other Funds Ltd	7,648	7,648	0	0.00%
6400 Federal Funds Ltd	50,362	50,362	0	0.00%
All Funds	164,578	164,578	0	0.00%
4175 Office Expenses				
8000 General Fund	1,075	1,075	0	0.00%
3400 Other Funds Ltd	3	3	0	0.00%
6400 Federal Funds Ltd	1,967	1,967	0	0.00%
All Funds	3,045	3,045	0	0.00%
4200 Telecommunications				
8000 General Fund	479	479	0	0.00%
3400 Other Funds Ltd	10	10	0	0.00%
6400 Federal Funds Ltd	703	703	0	0.00%
All Funds	1,192	1,192	0	0.00%
4250 Data Processing				
8000 General Fund	5,286	5,286	0	0.00%
3400 Other Funds Ltd	380	380	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,487	2,487	0	0.00%
All Funds	8,153	8,153	0	0.00%
4275 Publicity and Publications				
8000 General Fund	700	700	0	0.00%
3400 Other Funds Ltd	50	50	0	0.00%
6400 Federal Funds Ltd	329	329	0	0.00%
All Funds	1,079	1,079	0	0.00%
4300 Professional Services				
8000 General Fund	280,769	280,769	0	0.00%
3400 Other Funds Ltd	23,938	23,938	0	0.00%
6400 Federal Funds Ltd	58,010	58,010	0	0.00%
All Funds	362,717	362,717	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	162	162	0	0.00%
3400 Other Funds Ltd	12	12	0	0.00%
6400 Federal Funds Ltd	76	76	0	0.00%
All Funds	250	250	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	84	84	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	6	6	0	0.00%
6400 Federal Funds Ltd	39	39	0	0.00%
All Funds	129	129	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(544)	(544)	0	0.00%
3400 Other Funds Ltd	(47)	(47)	0	0.00%
6400 Federal Funds Ltd	(89)	(89)	0	0.00%
All Funds	(680)	(680)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	4,433	4,433	0	0.00%
3400 Other Funds Ltd	312	312	0	0.00%
6400 Federal Funds Ltd	2,219	2,219	0	0.00%
All Funds	6,964	6,964	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	41	41	0	0.00%
3400 Other Funds Ltd	(5)	(5)	0	0.00%
6400 Federal Funds Ltd	178	178	0	0.00%
All Funds	214	214	0	0.00%
4715 IT Expendable Property				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	535	535	0	0.00%
3400 Other Funds Ltd	38	38	0	0.00%
6400 Federal Funds Ltd	252	252	0	0.00%
All Funds	825	825	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	400,980	400,980	0	0.00%
3400 Other Funds Ltd	32,406	32,406	0	0.00%
6400 Federal Funds Ltd	117,956	117,956	0	0.00%
TOTAL SERVICES & SUPPLIES	**$551,342**	**$551,342**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	1,614,742	1,614,742	0	0.00%
3400 Other Funds Ltd	112,472	112,472	0	0.00%
6400 Federal Funds Ltd	830,122	830,122	0	0.00%
TOTAL EXPENDITURES	**$2,557,336**	**$2,557,336**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	8	8	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	8.00	8.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	10,830,107	-	(10,830,107)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	310,503	-	(310,503)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	10,545,149	-	(10,545,149)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	10,830,107	-	(10,830,107)	(100.00%)
3400 Other Funds Ltd	310,503	-	(310,503)	(100.00%)
6400 Federal Funds Ltd	10,545,149	-	(10,545,149)	(100.00%)
TOTAL REVENUE CATEGORIES	**$21,685,759**	**-**	**($21,685,759)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	10,830,107	-	(10,830,107)	(100.00%)
3400 Other Funds Ltd	310,503	-	(310,503)	(100.00%)
6400 Federal Funds Ltd	10,545,149	-	(10,545,149)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$21,685,759**	**-**	**($21,685,759)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,900,098	-	(1,900,098)	(100.00%)
3400 Other Funds Ltd	143,814	-	(143,814)	(100.00%)
6400 Federal Funds Ltd	1,249,630	-	(1,249,630)	(100.00%)
All Funds	3,293,542	-	(3,293,542)	(100.00%)
3190 All Other Differential				
8000 General Fund	39,309	-	(39,309)	(100.00%)
6400 Federal Funds Ltd	44,325	-	(44,325)	(100.00%)
All Funds	83,634	-	(83,634)	(100.00%)
SALARIES & WAGES				
8000 General Fund	1,939,407	-	(1,939,407)	(100.00%)
3400 Other Funds Ltd	143,814	-	(143,814)	(100.00%)
6400 Federal Funds Ltd	1,293,955	-	(1,293,955)	(100.00%)
TOTAL SALARIES & WAGES	**$3,377,176**	**-**	**($3,377,176)**	**(100.00%)**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	651	-	(651)	(100.00%)
3400 Other Funds Ltd	52	-	(52)	(100.00%)
6400 Federal Funds Ltd	515	-	(515)	(100.00%)
All Funds	1,218	-	(1,218)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	332,220	-	(332,220)	(100.00%)
3400 Other Funds Ltd	24,637	-	(24,637)	(100.00%)
6400 Federal Funds Ltd	221,659	-	(221,659)	(100.00%)
All Funds	578,516	-	(578,516)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	148,364	-	(148,364)	(100.00%)
3400 Other Funds Ltd	11,007	-	(11,007)	(100.00%)
6400 Federal Funds Ltd	98,989	-	(98,989)	(100.00%)
All Funds	258,360	-	(258,360)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	533	-	(533)	(100.00%)
3400 Other Funds Ltd	39	-	(39)	(100.00%)
6400 Federal Funds Ltd	394	-	(394)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	966	-	(966)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	436,616	-	(436,616)	(100.00%)
3400 Other Funds Ltd	34,788	-	(34,788)	(100.00%)
6400 Federal Funds Ltd	331,468	-	(331,468)	(100.00%)
All Funds	802,872	-	(802,872)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	918,384	-	(918,384)	(100.00%)
3400 Other Funds Ltd	70,523	-	(70,523)	(100.00%)
6400 Federal Funds Ltd	653,025	-	(653,025)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$1,641,932**	**-**	**($1,641,932)**	**(100.00%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(4)	-	4	100.00%
3400 Other Funds Ltd	(20,878)	-	20,878	100.00%
6400 Federal Funds Ltd	(38,793)	-	38,793	100.00%
All Funds	(59,675)	-	59,675	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(4)	-	4	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(20,878)	-	20,878	100.00%
6400 Federal Funds Ltd	(38,793)	-	38,793	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($59,675)**	**-**	**$59,675**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	2,857,787	-	(2,857,787)	(100.00%)
3400 Other Funds Ltd	193,459	-	(193,459)	(100.00%)
6400 Federal Funds Ltd	1,908,187	-	(1,908,187)	(100.00%)
TOTAL PERSONAL SERVICES	**$4,959,433**	**-**	**($4,959,433)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	60,398	-	(60,398)	(100.00%)
3400 Other Funds Ltd	3,488	-	(3,488)	(100.00%)
6400 Federal Funds Ltd	29,594	-	(29,594)	(100.00%)
All Funds	93,480	-	(93,480)	(100.00%)
4150 Employee Training				
8000 General Fund	16,770	-	(16,770)	(100.00%)
3400 Other Funds Ltd	968	-	(968)	(100.00%)
6400 Federal Funds Ltd	8,212	-	(8,212)	(100.00%)
All Funds	25,950	-	(25,950)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4175 Office Expenses				
8000 General Fund	133,402	-	(133,402)	(100.00%)
3400 Other Funds Ltd	8,241	-	(8,241)	(100.00%)
6400 Federal Funds Ltd	59,299	-	(59,299)	(100.00%)
All Funds	200,942	-	(200,942)	(100.00%)
4200 Telecommunications				
8000 General Fund	37,570	-	(37,570)	(100.00%)
3400 Other Funds Ltd	2,176	-	(2,176)	(100.00%)
6400 Federal Funds Ltd	18,424	-	(18,424)	(100.00%)
All Funds	58,170	-	(58,170)	(100.00%)
4300 Professional Services				
8000 General Fund	7,416,289	-	(7,416,289)	(100.00%)
3400 Other Funds Ltd	68,453	-	(68,453)	(100.00%)
6400 Federal Funds Ltd	8,236,214	-	(8,236,214)	(100.00%)
All Funds	15,720,956	-	(15,720,956)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	(274,741)	-	274,741	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	559,666	-	(559,666)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	32,390	-	(32,390)	(100.00%)
6400 Federal Funds Ltd	273,963	-	(273,963)	(100.00%)
All Funds	866,019	-	(866,019)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	10,438	-	(10,438)	(100.00%)
3400 Other Funds Ltd	608	-	(608)	(100.00%)
6400 Federal Funds Ltd	5,124	-	(5,124)	(100.00%)
All Funds	16,170	-	(16,170)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	12,528	-	(12,528)	(100.00%)
3400 Other Funds Ltd	720	-	(720)	(100.00%)
6400 Federal Funds Ltd	6,132	-	(6,132)	(100.00%)
All Funds	19,380	-	(19,380)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	7,972,320	-	(7,972,320)	(100.00%)
3400 Other Funds Ltd	117,044	-	(117,044)	(100.00%)
6400 Federal Funds Ltd	8,636,962	-	(8,636,962)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$16,726,326**	**-**	**($16,726,326)**	**(100.00%)**

EXPENDITURES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	10,830,107	-	(10,830,107)	(100.00%)
3400 Other Funds Ltd	310,503	-	(310,503)	(100.00%)
6400 Federal Funds Ltd	10,545,149	-	(10,545,149)	(100.00%)
TOTAL EXPENDITURES	**$21,685,759**	**-**	**($21,685,759)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	21	-	(21)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	21.00	-	(21.00)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(69,645)	-	69,645	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(5,269)	-	5,269	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(63,407)	-	63,407	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
REVENUE CATEGORIES				
8000 General Fund	(69,645)	-	69,645	100.00%
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
3400 Other Funds Ltd	(5,269)	-	5,269	100.00%
6400 Federal Funds Ltd	(63,407)	-	63,407	100.00%
TOTAL REVENUE CATEGORIES	**($139,727)**	**-**	**$139,727**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	(69,645)	-	69,645	100.00%
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
3400 Other Funds Ltd	(5,269)	-	5,269	100.00%
6400 Federal Funds Ltd	(63,407)	-	63,407	100.00%
TOTAL AVAILABLE REVENUES	**($139,727)**	**-**	**$139,727**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4200 Telecommunications				
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
4300 Professional Services				
8000 General Fund	(69,645)	-	69,645	100.00%
3400 Other Funds Ltd	(5,269)	-	5,269	100.00%
6400 Federal Funds Ltd	(63,407)	-	63,407	100.00%
All Funds	(138,321)	-	138,321	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(69,645)	-	69,645	100.00%
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
3400 Other Funds Ltd	(5,269)	-	5,269	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(63,407)	-	63,407	100.00%
TOTAL SERVICES & SUPPLIES	**($139,727)**	**-**	**$139,727**	**100.00%**
EXPENDITURES				
8000 General Fund	(69,645)	-	69,645	100.00%
4400 Lottery Funds Ltd	(1,406)	-	1,406	100.00%
3400 Other Funds Ltd	(5,269)	-	5,269	100.00%
6400 Federal Funds Ltd	(63,407)	-	63,407	100.00%
TOTAL EXPENDITURES	**($139,727)**	**-**	**$139,727**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(719,989)	-	719,989	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(60,245)	-	60,245	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%
REVENUE CATEGORIES				
8000 General Fund	(719,989)	-	719,989	100.00%
3400 Other Funds Ltd	(60,245)	-	60,245	100.00%
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%
TOTAL REVENUE CATEGORIES	**($997,092)**	**-**	**$997,092**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(719,989)	-	719,989	100.00%
3400 Other Funds Ltd	(60,245)	-	60,245	100.00%
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($997,092)**	**-**	**$997,092**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(719,989)	-	719,989	100.00%
3400 Other Funds Ltd	(60,245)	-	60,245	100.00%
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%
All Funds	(997,092)	-	997,092	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(719,989)	-	719,989	100.00%
3400 Other Funds Ltd	(60,245)	-	60,245	100.00%
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($997,092)**	**-**	**$997,092**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(719,989)	-	719,989	100.00%
3400 Other Funds Ltd	(60,245)	-	60,245	100.00%
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%
TOTAL PERSONAL SERVICES	**($997,092)**	**-**	**$997,092**	**100.00%**

Package Comparison Report - Detail
2021-23 Biennium
OHA Central Services

Cross Reference Number: 44300-010-40-00-00000
Package: Personal Services Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	(719,989)	-	719,989	100.00%
3400 Other Funds Ltd	(60,245)	-	60,245	100.00%
6400 Federal Funds Ltd	(216,858)	-	216,858	100.00%
TOTAL EXPENDITURES	**($997,092)**	**-**	**$997,092**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(306)	(306)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(29)	(29)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(84)	(84)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(306)	(306)	0	0.00%
3400 Other Funds Ltd	(29)	(29)	0	0.00%
6400 Federal Funds Ltd	(84)	(84)	0	0.00%
TOTAL REVENUE CATEGORIES	**($419)**	**($419)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(306)	(306)	0	0.00%
3400 Other Funds Ltd	(29)	(29)	0	0.00%
6400 Federal Funds Ltd	(84)	(84)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**($419)**	**($419)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
8000 General Fund	(306)	(306)	0	0.00%
3400 Other Funds Ltd	(29)	(29)	0	0.00%
6400 Federal Funds Ltd	(84)	(84)	0	0.00%
All Funds	(419)	(419)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(306)	(306)	0	0.00%
3400 Other Funds Ltd	(29)	(29)	0	0.00%
6400 Federal Funds Ltd	(84)	(84)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($419)**	**($419)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(306)	(306)	0	0.00%
3400 Other Funds Ltd	(29)	(29)	0	0.00%
6400 Federal Funds Ltd	(84)	(84)	0	0.00%
TOTAL EXPENDITURES	**($419)**	**($419)**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(5,538)	-	5,538	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(306)	-	306	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(826)	-	826	100.00%
REVENUE CATEGORIES				
8000 General Fund	(5,538)	-	5,538	100.00%
3400 Other Funds Ltd	(306)	-	306	100.00%
6400 Federal Funds Ltd	(826)	-	826	100.00%
TOTAL REVENUE CATEGORIES	**($6,670)**	**-**	**$6,670**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(5,538)	-	5,538	100.00%
3400 Other Funds Ltd	(306)	-	306	100.00%
6400 Federal Funds Ltd	(826)	-	826	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($6,670)**	**-**	**$6,670**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(798)	-	798	100.00%
3400 Other Funds Ltd	(68)	-	68	100.00%
6400 Federal Funds Ltd	(323)	-	323	100.00%
All Funds	(1,189)	-	1,189	100.00%
4175 Office Expenses				
8000 General Fund	(4,740)	-	4,740	100.00%
3400 Other Funds Ltd	(238)	-	238	100.00%
6400 Federal Funds Ltd	(503)	-	503	100.00%
All Funds	(5,481)	-	5,481	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(5,538)	-	5,538	100.00%
3400 Other Funds Ltd	(306)	-	306	100.00%
6400 Federal Funds Ltd	(826)	-	826	100.00%
TOTAL SERVICES & SUPPLIES	**($6,670)**	**-**	**$6,670**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(5,538)	-	5,538	100.00%
3400 Other Funds Ltd	(306)	-	306	100.00%
6400 Federal Funds Ltd	(826)	-	826	100.00%
TOTAL EXPENDITURES	**($6,670)**	**-**	**$6,670**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(45,276)	-	45,276	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(3,792)	-	3,792	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(7,123)	-	7,123	100.00%
REVENUE CATEGORIES				
8000 General Fund	(45,276)	-	45,276	100.00%
3400 Other Funds Ltd	(3,792)	-	3,792	100.00%
6400 Federal Funds Ltd	(7,123)	-	7,123	100.00%
TOTAL REVENUE CATEGORIES	**($56,191)**	**-**	**$56,191**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(45,276)	-	45,276	100.00%
3400 Other Funds Ltd	(3,792)	-	3,792	100.00%
6400 Federal Funds Ltd	(7,123)	-	7,123	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($56,191)**	**-**	**$56,191**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(45,276)	-	45,276	100.00%
3400 Other Funds Ltd	(3,792)	-	3,792	100.00%
6400 Federal Funds Ltd	(7,123)	-	7,123	100.00%
All Funds	(56,191)	-	56,191	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(45,276)	-	45,276	100.00%
3400 Other Funds Ltd	(3,792)	-	3,792	100.00%
6400 Federal Funds Ltd	(7,123)	-	7,123	100.00%
TOTAL SERVICES & SUPPLIES	**($56,191)**	**-**	**$56,191**	**100.00%**
EXPENDITURES				
8000 General Fund	(45,276)	-	45,276	100.00%
3400 Other Funds Ltd	(3,792)	-	3,792	100.00%
6400 Federal Funds Ltd	(7,123)	-	7,123	100.00%
TOTAL EXPENDITURES	**($56,191)**	**-**	**$56,191**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	5,471,612	5,471,612	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	478,774	478,774	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	889,134	889,134	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	5,471,612	5,471,612	0	0.00%
3400 Other Funds Ltd	478,774	478,774	0	0.00%
6400 Federal Funds Ltd	889,134	889,134	0	0.00%
TOTAL REVENUE CATEGORIES	**$6,839,520**	**$6,839,520**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	5,471,612	5,471,612	0	0.00%
3400 Other Funds Ltd	478,774	478,774	0	0.00%
6400 Federal Funds Ltd	889,134	889,134	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$6,839,520**	**$6,839,520**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,702,819	1,702,819	0	0.00%
3400 Other Funds Ltd	148,994	148,994	0	0.00%
6400 Federal Funds Ltd	276,709	276,709	0	0.00%
All Funds	2,128,522	2,128,522	0	0.00%
SALARIES & WAGES				
8000 General Fund	1,702,819	1,702,819	0	0.00%
3400 Other Funds Ltd	148,994	148,994	0	0.00%
6400 Federal Funds Ltd	276,709	276,709	0	0.00%
TOTAL SALARIES & WAGES	**$2,128,522**	**$2,128,522**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	686	686	0	0.00%
3400 Other Funds Ltd	68	68	0	0.00%
6400 Federal Funds Ltd	120	120	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	874	874	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	291,693	291,693	0	0.00%
3400 Other Funds Ltd	25,522	25,522	0	0.00%
6400 Federal Funds Ltd	47,400	47,400	0	0.00%
All Funds	364,615	364,615	0	0.00%
3230 Social Security Taxes				
8000 General Fund	130,266	130,266	0	0.00%
3400 Other Funds Ltd	11,400	11,400	0	0.00%
6400 Federal Funds Ltd	21,171	21,171	0	0.00%
All Funds	162,837	162,837	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	549	549	0	0.00%
3400 Other Funds Ltd	51	51	0	0.00%
6400 Federal Funds Ltd	86	86	0	0.00%
All Funds	686	686	0	0.00%
3270 Flexible Benefits				
8000 General Fund	458,778	458,778	0	0.00%
3400 Other Funds Ltd	40,148	40,148	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	74,554	74,554	0	0.00%
All Funds	573,480	573,480	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	881,972	881,972	0	0.00%
3400 Other Funds Ltd	77,189	77,189	0	0.00%
6400 Federal Funds Ltd	143,331	143,331	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$1,102,492**	**$1,102,492**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	2,584,791	2,584,791	0	0.00%
3400 Other Funds Ltd	226,183	226,183	0	0.00%
6400 Federal Funds Ltd	420,040	420,040	0	0.00%
TOTAL PERSONAL SERVICES	**$3,231,014**	**$3,231,014**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	37,405	37,405	0	0.00%
3400 Other Funds Ltd	3,274	3,274	0	0.00%
6400 Federal Funds Ltd	6,069	6,069	0	0.00%
All Funds	46,748	46,748	0	0.00%
4150 Employee Training				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	10,478	10,478	0	0.00%
3400 Other Funds Ltd	924	924	0	0.00%
6400 Federal Funds Ltd	1,695	1,695	0	0.00%
All Funds	13,097	13,097	0	0.00%
4175 Office Expenses				
8000 General Fund	71,143	71,143	0	0.00%
3400 Other Funds Ltd	6,223	6,223	0	0.00%
6400 Federal Funds Ltd	11,571	11,571	0	0.00%
All Funds	88,937	88,937	0	0.00%
4200 Telecommunications				
8000 General Fund	23,279	23,279	0	0.00%
3400 Other Funds Ltd	2,040	2,040	0	0.00%
6400 Federal Funds Ltd	3,772	3,772	0	0.00%
All Funds	29,091	29,091	0	0.00%
4300 Professional Services				
8000 General Fund	2,720,000	2,720,000	0	0.00%
3400 Other Funds Ltd	238,000	238,000	0	0.00%
6400 Federal Funds Ltd	442,000	442,000	0	0.00%
All Funds	3,400,000	3,400,000	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4500 Food and Kitchen Supplies				
8000 General Fund	9,248	9,248	0	0.00%
3400 Other Funds Ltd	799	799	0	0.00%
6400 Federal Funds Ltd	1,513	1,513	0	0.00%
All Funds	11,560	11,560	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	6,479	6,479	0	0.00%
3400 Other Funds Ltd	566	566	0	0.00%
6400 Federal Funds Ltd	1,046	1,046	0	0.00%
All Funds	8,091	8,091	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	8,789	8,789	0	0.00%
3400 Other Funds Ltd	765	765	0	0.00%
6400 Federal Funds Ltd	1,428	1,428	0	0.00%
All Funds	10,982	10,982	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	2,886,821	2,886,821	0	0.00%
3400 Other Funds Ltd	252,591	252,591	0	0.00%
6400 Federal Funds Ltd	469,094	469,094	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$3,608,506**	**$3,608,506**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	5,471,612	5,471,612	0	0.00%
3400 Other Funds Ltd	478,774	478,774	0	0.00%
6400 Federal Funds Ltd	889,134	889,134	0	0.00%
TOTAL EXPENDITURES	**$6,839,520**	**$6,839,520**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	17	17	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	15.08	15.08	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	151,021	287,814	136,793	90.58%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	13,215	24,414	11,199	84.74%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	24,540	46,771	22,231	90.59%
REVENUE CATEGORIES				
8000 General Fund	151,021	287,814	136,793	90.58%
3400 Other Funds Ltd	13,215	24,414	11,199	84.74%
6400 Federal Funds Ltd	24,540	46,771	22,231	90.59%
TOTAL REVENUE CATEGORIES	**$188,776**	**$358,999**	**$170,223**	**90.17%**
AVAILABLE REVENUES				
8000 General Fund	151,021	287,814	136,793	90.58%
3400 Other Funds Ltd	13,215	24,414	11,199	84.74%
6400 Federal Funds Ltd	24,540	46,771	22,231	90.59%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**$188,776**	**$358,999**	**$170,223**	**90.17%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	91,728	78,624	(13,104)	(14.29%)
3400 Other Funds Ltd	8,026	6,880	(1,146)	(14.28%)
6400 Federal Funds Ltd	14,906	12,776	(2,130)	(14.29%)
All Funds	114,660	98,280	(16,380)	(14.29%)
3190 All Other Differential				
8000 General Fund	-	16,177	16,177	100.00%
3400 Other Funds Ltd	-	1,417	1,417	100.00%
6400 Federal Funds Ltd	-	2,629	2,629	100.00%
All Funds	-	20,223	20,223	100.00%
SALARIES & WAGES				
8000 General Fund	91,728	94,801	3,073	3.35%
3400 Other Funds Ltd	8,026	8,297	271	3.38%
6400 Federal Funds Ltd	14,906	15,405	499	3.35%
TOTAL SALARIES & WAGES	**$114,660**	**$118,503**	**$3,843**	**3.35%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	40	34	(6)	(15.00%)
3400 Other Funds Ltd	4	3	(1)	(25.00%)
6400 Federal Funds Ltd	7	6	(1)	(14.29%)
All Funds	51	43	(8)	(15.69%)
3220 Public Employees Retire Cont				
8000 General Fund	15,713	16,239	526	3.35%
3400 Other Funds Ltd	1,375	1,421	46	3.35%
6400 Federal Funds Ltd	2,553	2,639	86	3.37%
All Funds	19,641	20,299	658	3.35%
3230 Social Security Taxes				
8000 General Fund	7,017	7,252	235	3.35%
3400 Other Funds Ltd	614	634	20	3.26%
6400 Federal Funds Ltd	1,140	1,178	38	3.33%
All Funds	8,771	9,064	293	3.34%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	32	27	(5)	(15.63%)
3400 Other Funds Ltd	3	2	(1)	(33.33%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	5	4	(1)	(20.00%)
All Funds	40	33	(7)	(17.50%)
3270 Flexible Benefits				
8000 General Fund	26,762	22,939	(3,823)	(14.29%)
3400 Other Funds Ltd	2,342	2,007	(335)	(14.30%)
6400 Federal Funds Ltd	4,349	3,728	(621)	(14.28%)
All Funds	33,453	28,674	(4,779)	(14.29%)
OTHER PAYROLL EXPENSES				
8000 General Fund	49,564	46,491	(3,073)	(6.20%)
3400 Other Funds Ltd	4,338	4,067	(271)	(6.25%)
6400 Federal Funds Ltd	8,054	7,555	(499)	(6.20%)
TOTAL OTHER PAYROLL EXPENSES	**$61,956**	**$58,113**	**($3,843)**	**(6.20%)**
PERSONAL SERVICES				
8000 General Fund	141,292	141,292	0	0.00%
3400 Other Funds Ltd	12,364	12,364	0	0.00%
6400 Federal Funds Ltd	22,960	22,960	0	0.00%
TOTAL PERSONAL SERVICES	**$176,616**	**$176,616**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	2,182	2,182	0	0.00%
3400 Other Funds Ltd	191	191	0	0.00%
6400 Federal Funds Ltd	354	354	0	0.00%
All Funds	2,727	2,727	0	0.00%
4150 Employee Training				
8000 General Fund	600	600	0	0.00%
3400 Other Funds Ltd	53	53	0	0.00%
6400 Federal Funds Ltd	97	97	0	0.00%
All Funds	750	750	0	0.00%
4175 Office Expenses				
8000 General Fund	4,150	4,150	0	0.00%
3400 Other Funds Ltd	363	363	0	0.00%
6400 Federal Funds Ltd	675	675	0	0.00%
All Funds	5,188	5,188	0	0.00%
4200 Telecommunications				
8000 General Fund	1,358	1,358	0	0.00%
3400 Other Funds Ltd	119	119	0	0.00%
6400 Federal Funds Ltd	220	220	0	0.00%
All Funds	1,697	1,697	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	-	136,793	136,793	100.00%
3400 Other Funds Ltd	-	11,199	11,199	100.00%
6400 Federal Funds Ltd	-	22,231	22,231	100.00%
All Funds	-	170,223	170,223	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	544	544	0	0.00%
3400 Other Funds Ltd	47	47	0	0.00%
6400 Federal Funds Ltd	89	89	0	0.00%
All Funds	680	680	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	378	378	0	0.00%
3400 Other Funds Ltd	33	33	0	0.00%
6400 Federal Funds Ltd	61	61	0	0.00%
All Funds	472	472	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	517	517	0	0.00%
3400 Other Funds Ltd	45	45	0	0.00%
6400 Federal Funds Ltd	84	84	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	646	646	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	9,729	146,522	136,793	1,406.03%
3400 Other Funds Ltd	851	12,050	11,199	1,315.98%
6400 Federal Funds Ltd	1,580	23,811	22,231	1,407.03%
TOTAL SERVICES & SUPPLIES	**$12,160**	**$182,383**	**$170,223**	**1,399.86%**
EXPENDITURES				
8000 General Fund	151,021	287,814	136,793	90.58%
3400 Other Funds Ltd	13,215	24,414	11,199	84.74%
6400 Federal Funds Ltd	24,540	46,771	22,231	90.59%
TOTAL EXPENDITURES	**$188,776**	**$358,999**	**$170,223**	**90.17%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	0.88	0.75	(0.13)	(14.77%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	980,317	980,317	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	23,825	23,825	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	261,762	261,762	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	980,317	980,317	100.00%
3400 Other Funds Ltd	-	23,825	23,825	100.00%
6400 Federal Funds Ltd	-	261,762	261,762	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$1,265,904**	**$1,265,904**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	980,317	980,317	100.00%
3400 Other Funds Ltd	-	23,825	23,825	100.00%
6400 Federal Funds Ltd	-	261,762	261,762	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**$1,265,904**	**$1,265,904**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	605,841	605,841	100.00%
3400 Other Funds Ltd	-	14,069	14,069	100.00%
6400 Federal Funds Ltd	-	170,994	170,994	100.00%
All Funds	-	790,904	790,904	100.00%
3160 Temporary Appointments				
8000 General Fund	-	1,135	1,135	100.00%
3400 Other Funds Ltd	-	100	100	100.00%
6400 Federal Funds Ltd	-	184	184	100.00%
All Funds	-	1,419	1,419	100.00%
3180 Shift Differential				
8000 General Fund	-	(14,672)	(14,672)	100.00%
3400 Other Funds Ltd	-	(464)	(464)	100.00%
6400 Federal Funds Ltd	-	(10,342)	(10,342)	100.00%
All Funds	-	(25,478)	(25,478)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	-	16,874	16,874	100.00%
3400 Other Funds Ltd	-	1,477	1,477	100.00%
6400 Federal Funds Ltd	-	2,668	2,668	100.00%
All Funds	-	21,019	21,019	100.00%
SALARIES & WAGES				
8000 General Fund	-	609,178	609,178	100.00%
3400 Other Funds Ltd	-	15,182	15,182	100.00%
6400 Federal Funds Ltd	-	163,504	163,504	100.00%
TOTAL SALARIES & WAGES	**-**	**$787,864**	**$787,864**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	237	237	100.00%
3400 Other Funds Ltd	-	4	4	100.00%
6400 Federal Funds Ltd	-	62	62	100.00%
All Funds	-	303	303	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	104,158	104,158	100.00%
3400 Other Funds Ltd	-	2,583	2,583	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	27,977	27,977	100.00%
All Funds	-	134,718	134,718	100.00%
3230 Social Security Taxes				
8000 General Fund	-	46,603	46,603	100.00%
3400 Other Funds Ltd	-	1,162	1,162	100.00%
6400 Federal Funds Ltd	-	12,508	12,508	100.00%
All Funds	-	60,273	60,273	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	187	187	100.00%
3400 Other Funds Ltd	-	3	3	100.00%
6400 Federal Funds Ltd	-	48	48	100.00%
All Funds	-	238	238	100.00%
3270 Flexible Benefits				
8000 General Fund	-	157,134	157,134	100.00%
3400 Other Funds Ltd	-	3,288	3,288	100.00%
6400 Federal Funds Ltd	-	40,296	40,296	100.00%
All Funds	-	200,718	200,718	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	308,319	308,319	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	7,040	7,040	100.00%
6400 Federal Funds Ltd	-	80,891	80,891	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$396,250**	**$396,250**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	917,497	917,497	100.00%
3400 Other Funds Ltd	-	22,222	22,222	100.00%
6400 Federal Funds Ltd	-	244,395	244,395	100.00%
TOTAL PERSONAL SERVICES	**-**	**$1,184,114**	**$1,184,114**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	12,806	12,806	100.00%
3400 Other Funds Ltd	-	268	268	100.00%
6400 Federal Funds Ltd	-	3,285	3,285	100.00%
All Funds	-	16,359	16,359	100.00%
4150 Employee Training				
8000 General Fund	-	3,523	3,523	100.00%
3400 Other Funds Ltd	-	74	74	100.00%
6400 Federal Funds Ltd	-	903	903	100.00%
All Funds	-	4,500	4,500	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4175 Office Expenses				
8000 General Fund	-	24,366	24,366	100.00%
3400 Other Funds Ltd	-	508	508	100.00%
6400 Federal Funds Ltd	-	6,253	6,253	100.00%
All Funds	-	31,127	31,127	100.00%
4200 Telecommunications				
8000 General Fund	-	7,969	7,969	100.00%
3400 Other Funds Ltd	-	168	168	100.00%
6400 Federal Funds Ltd	-	2,042	2,042	100.00%
All Funds	-	10,179	10,179	100.00%
4300 Professional Services				
8000 General Fund	-	92,470	92,470	100.00%
6400 Federal Funds Ltd	-	146,777	146,777	100.00%
All Funds	-	239,247	239,247	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	8,802	8,802	100.00%
3400 Other Funds Ltd	-	484	484	100.00%
6400 Federal Funds Ltd	-	3,634	3,634	100.00%
All Funds	-	12,920	12,920	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
8000 General Fund	-	2,215	2,215	100.00%
3400 Other Funds Ltd	-	46	46	100.00%
6400 Federal Funds Ltd	-	568	568	100.00%
All Funds	-	2,829	2,829	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	3,139	3,139	100.00%
3400 Other Funds Ltd	-	55	55	100.00%
6400 Federal Funds Ltd	-	682	682	100.00%
All Funds	-	3,876	3,876	100.00%
4715 IT Expendable Property				
8000 General Fund	-	(92,470)	(92,470)	100.00%
6400 Federal Funds Ltd	-	(146,777)	(146,777)	100.00%
All Funds	-	(239,247)	(239,247)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	62,820	62,820	100.00%
3400 Other Funds Ltd	-	1,603	1,603	100.00%
6400 Federal Funds Ltd	-	17,367	17,367	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$81,790**	**$81,790**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	-	980,317	980,317	100.00%
3400 Other Funds Ltd	-	23,825	23,825	100.00%
6400 Federal Funds Ltd	-	261,762	261,762	100.00%
TOTAL EXPENDITURES	**-**	**$1,265,904**	**$1,265,904**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	6	6	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	5.25	5.25	100.00%
8280 FTE Reconciliation	-	0.75	0.75	100.00%
TOTAL AUTHORIZED FTE	**-**	**6.00**	**6.00**	**100.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	482,140	482,140	100.00%
3400 Other Funds Ltd	-	169,397	169,397	100.00%
6400 Federal Funds Ltd	-	178,239	178,239	100.00%
All Funds	-	829,776	829,776	100.00%
SALARIES & WAGES				
8000 General Fund	-	482,140	482,140	100.00%
3400 Other Funds Ltd	-	169,397	169,397	100.00%
6400 Federal Funds Ltd	-	178,239	178,239	100.00%
TOTAL SALARIES & WAGES	**-**	**$829,776**	**$829,776**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	202	202	100.00%
3400 Other Funds Ltd	-	72	72	100.00%
6400 Federal Funds Ltd	-	76	76	100.00%
All Funds	-	350	350	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
8000 General Fund	-	82,591	82,591	100.00%
3400 Other Funds Ltd	-	29,017	29,017	100.00%
6400 Federal Funds Ltd	-	30,534	30,534	100.00%
All Funds	-	142,142	142,142	100.00%
3230 Social Security Taxes				
8000 General Fund	-	36,883	36,883	100.00%
3400 Other Funds Ltd	-	12,959	12,959	100.00%
6400 Federal Funds Ltd	-	13,635	13,635	100.00%
All Funds	-	63,477	63,477	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	160	160	100.00%
3400 Other Funds Ltd	-	55	55	100.00%
6400 Federal Funds Ltd	-	59	59	100.00%
All Funds	-	274	274	100.00%
3270 Flexible Benefits				
8000 General Fund	-	133,048	133,048	100.00%
3400 Other Funds Ltd	-	47,024	47,024	100.00%
6400 Federal Funds Ltd	-	49,320	49,320	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	229,392	229,392	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	252,884	252,884	100.00%
3400 Other Funds Ltd	-	89,127	89,127	100.00%
6400 Federal Funds Ltd	-	93,624	93,624	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$435,635**	**$435,635**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(735,024)	(735,024)	100.00%
3400 Other Funds Ltd	-	(258,524)	(258,524)	100.00%
6400 Federal Funds Ltd	-	(271,863)	(271,863)	100.00%
All Funds	-	(1,265,411)	(1,265,411)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(735,024)	(735,024)	100.00%
3400 Other Funds Ltd	-	(258,524)	(258,524)	100.00%
6400 Federal Funds Ltd	-	(271,863)	(271,863)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,265,411)**	**($1,265,411)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	6	6	100.00%
8180 Position Reconciliation	-	(6)	(6)	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	6.00	6.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8280 FTE Reconciliation	-	(6.00)	(6.00)	100.00%
TOTAL AUTHORIZED FTE	**-**	**-**	**0.00**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(57,206)	(57,206)	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(4,327)	(4,327)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(8,467)	(8,467)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(57,206)	(57,206)	100.00%
3400 Other Funds Ltd	-	(4,327)	(4,327)	100.00%
6400 Federal Funds Ltd	-	(8,467)	(8,467)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($70,000)**	**($70,000)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(57,206)	(57,206)	100.00%
3400 Other Funds Ltd	-	(4,327)	(4,327)	100.00%
6400 Federal Funds Ltd	-	(8,467)	(8,467)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**($70,000)**	**($70,000)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	-	(14,535)	(14,535)	100.00%
3400 Other Funds Ltd	-	(754)	(754)	100.00%
6400 Federal Funds Ltd	-	(1,753)	(1,753)	100.00%
All Funds	-	(17,042)	(17,042)	100.00%
4325 Attorney General				
8000 General Fund	-	(42,671)	(42,671)	100.00%
3400 Other Funds Ltd	-	(3,573)	(3,573)	100.00%
6400 Federal Funds Ltd	-	(6,714)	(6,714)	100.00%
All Funds	-	(52,958)	(52,958)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(57,206)	(57,206)	100.00%
3400 Other Funds Ltd	-	(4,327)	(4,327)	100.00%
6400 Federal Funds Ltd	-	(8,467)	(8,467)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($70,000)**	**($70,000)**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(57,206)	(57,206)	100.00%
3400 Other Funds Ltd	-	(4,327)	(4,327)	100.00%
6400 Federal Funds Ltd	-	(8,467)	(8,467)	100.00%
TOTAL EXPENDITURES	**-**	**($70,000)**	**($70,000)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	10,768,462	10,768,462	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	5,691,579	5,691,579	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	2,912,690	2,912,690	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	10,768,462	10,768,462	100.00%
3400 Other Funds Ltd	-	5,691,579	5,691,579	100.00%
6400 Federal Funds Ltd	-	2,912,690	2,912,690	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$19,372,731**	**$19,372,731**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	10,768,462	10,768,462	100.00%
3400 Other Funds Ltd	-	5,691,579	5,691,579	100.00%
6400 Federal Funds Ltd	-	2,912,690	2,912,690	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**-**	**$19,372,731**	**$19,372,731**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	1,746,350	1,746,350	100.00%
3400 Other Funds Ltd	-	89,117	89,117	100.00%
6400 Federal Funds Ltd	-	982,553	982,553	100.00%
All Funds	-	2,818,020	2,818,020	100.00%
SALARIES & WAGES				
8000 General Fund	-	1,746,350	1,746,350	100.00%
3400 Other Funds Ltd	-	89,117	89,117	100.00%
6400 Federal Funds Ltd	-	982,553	982,553	100.00%
TOTAL SALARIES & WAGES	**-**	**$2,818,020**	**$2,818,020**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	685	685	100.00%
3400 Other Funds Ltd	-	34	34	100.00%
6400 Federal Funds Ltd	-	415	415	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	1,134	1,134	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	299,146	299,146	100.00%
3400 Other Funds Ltd	-	15,266	15,266	100.00%
6400 Federal Funds Ltd	-	168,314	168,314	100.00%
All Funds	-	482,726	482,726	100.00%
3230 Social Security Taxes				
8000 General Fund	-	133,589	133,589	100.00%
3400 Other Funds Ltd	-	6,814	6,814	100.00%
6400 Federal Funds Ltd	-	75,165	75,165	100.00%
All Funds	-	215,568	215,568	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	545	545	100.00%
3400 Other Funds Ltd	-	22	22	100.00%
6400 Federal Funds Ltd	-	317	317	100.00%
All Funds	-	884	884	100.00%
3270 Flexible Benefits				
8000 General Fund	-	461,270	461,270	100.00%
3400 Other Funds Ltd	-	22,459	22,459	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	271,353	271,353	100.00%
All Funds	-	755,082	755,082	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	895,235	895,235	100.00%
3400 Other Funds Ltd	-	44,595	44,595	100.00%
6400 Federal Funds Ltd	-	515,564	515,564	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,455,394**	**$1,455,394**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	400,765	400,765	100.00%
3400 Other Funds Ltd	-	3,034,625	3,034,625	100.00%
6400 Federal Funds Ltd	-	249,469	249,469	100.00%
All Funds	-	3,684,859	3,684,859	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	400,765	400,765	100.00%
3400 Other Funds Ltd	-	3,034,625	3,034,625	100.00%
6400 Federal Funds Ltd	-	249,469	249,469	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$3,684,859**	**$3,684,859**	**100.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	3,042,350	3,042,350	100.00%
3400 Other Funds Ltd	-	3,168,337	3,168,337	100.00%
6400 Federal Funds Ltd	-	1,747,586	1,747,586	100.00%
TOTAL PERSONAL SERVICES	**-**	**$7,958,273**	**$7,958,273**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	35,942	35,942	100.00%
3400 Other Funds Ltd	-	1,804	1,804	100.00%
6400 Federal Funds Ltd	-	20,073	20,073	100.00%
All Funds	-	57,819	57,819	100.00%
4150 Employee Training				
8000 General Fund	-	10,090	10,090	100.00%
3400 Other Funds Ltd	-	503	503	100.00%
6400 Federal Funds Ltd	-	5,674	5,674	100.00%
All Funds	-	16,267	16,267	100.00%
4175 Office Expenses				
8000 General Fund	-	68,398	68,398	100.00%
3400 Other Funds Ltd	-	3,421	3,421	100.00%
6400 Federal Funds Ltd	-	38,200	38,200	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	110,019	110,019	100.00%
4200 Telecommunications				
8000 General Fund	-	22,355	22,355	100.00%
3400 Other Funds Ltd	-	1,122	1,122	100.00%
6400 Federal Funds Ltd	-	12,495	12,495	100.00%
All Funds	-	35,972	35,972	100.00%
4300 Professional Services				
8000 General Fund	-	1,526,420	1,526,420	100.00%
3400 Other Funds Ltd	-	21,560	21,560	100.00%
6400 Federal Funds Ltd	-	40,040	40,040	100.00%
All Funds	-	1,588,020	1,588,020	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	1,266,847	1,266,847	100.00%
3400 Other Funds Ltd	-	2,493,935	2,493,935	100.00%
6400 Federal Funds Ltd	-	325,535	325,535	100.00%
All Funds	-	4,086,317	4,086,317	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	9,953	9,953	100.00%
3400 Other Funds Ltd	-	94	94	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	1,335	1,335	100.00%
All Funds	-	11,382	11,382	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	6,213	6,213	100.00%
3400 Other Funds Ltd	-	308	308	100.00%
6400 Federal Funds Ltd	-	3,473	3,473	100.00%
All Funds	-	9,994	9,994	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	9,943	9,943	100.00%
3400 Other Funds Ltd	-	495	495	100.00%
6400 Federal Funds Ltd	-	5,544	5,544	100.00%
All Funds	-	15,982	15,982	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,956,161	2,956,161	100.00%
3400 Other Funds Ltd	-	2,523,242	2,523,242	100.00%
6400 Federal Funds Ltd	-	452,369	452,369	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$5,931,772**	**$5,931,772**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	4,769,951	4,769,951	100.00%
6400 Federal Funds Ltd	-	712,735	712,735	100.00%
All Funds	-	5,482,686	5,482,686	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	4,769,951	4,769,951	100.00%
6400 Federal Funds Ltd	-	712,735	712,735	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$5,482,686**	**$5,482,686**	**100.00%**
EXPENDITURES				
8000 General Fund	-	10,768,462	10,768,462	100.00%
3400 Other Funds Ltd	-	5,691,579	5,691,579	100.00%
6400 Federal Funds Ltd	-	2,912,690	2,912,690	100.00%
TOTAL EXPENDITURES	**-**	**$19,372,731**	**$19,372,731**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	26	26	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8180 Position Reconciliation	-	19	19	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**45**	**45**	**100.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	19.75	19.75	100.00%
8280 FTE Reconciliation	-	14.00	14.00	100.00%
TOTAL AUTHORIZED FTE	**-**	**33.75**	**33.75**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,477,704	1,477,704	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,477,704	1,477,704	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,477,704**	**$1,477,704**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	43,333	43,333	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	3,976	3,976	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	9,091	9,091	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	39,516	39,516	0	0.00%
SALARIES & WAGES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	95,916	95,916	0	0.00%
TOTAL SALARIES & WAGES	**$95,916**	**$95,916**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	9,007	9,007	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,019,383	1,019,383	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	7,338	7,338	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,035,728	1,035,728	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$1,035,728**	**$1,035,728**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	346,060	346,060	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	346,060	346,060	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$346,060**	**$346,060**	**$0**	**0.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,477,704	1,477,704	0	0.00%
TOTAL PERSONAL SERVICES	**$1,477,704**	**$1,477,704**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,477,704	1,477,704	0	0.00%
TOTAL EXPENDITURES	**$1,477,704**	**$1,477,704**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	156,067	156,067	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	156,067	156,067	0	0.00%
TOTAL AVAILABLE REVENUES	**$156,067**	**$156,067**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	15,582	15,582	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	11,546	11,546	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	29,642	29,642	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	9,689	9,689	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,691	2,691	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	69,150	69,150	0	0.00%
TOTAL SERVICES & SUPPLIES	**$69,150**	**$69,150**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	86,917	86,917	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	156,067	156,067	0	0.00%
TOTAL EXPENDITURES	**$156,067**	**$156,067**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(2,444,069)	(2,444,069)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(2,444,069)	(2,444,069)	0	0.00%
TOTAL AVAILABLE REVENUES	**($2,444,069)**	**($2,444,069)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3190 All Other Differential				
3400 Other Funds Ltd	(1,444,533)	(1,444,533)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(1,444,533)	(1,444,533)	0	0.00%
TOTAL SALARIES & WAGES	**($1,444,533)**	**($1,444,533)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(247,449)	(247,449)	0	0.00%
3230 Social Security Taxes				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(110,507)	(110,507)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(357,956)	(357,956)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($357,956)**	**($357,956)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,802,489)	(1,802,489)	0	0.00%
TOTAL PERSONAL SERVICES	**($1,802,489)**	**($1,802,489)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(43,336)	(43,336)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(32,100)	(32,100)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(82,436)	(82,436)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(26,960)	(26,960)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(7,492)	(7,492)	0	0.00%
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(12,380)	(12,380)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(204,704)	(204,704)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($204,704)**	**($204,704)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	(436,876)	(436,876)	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(2,444,069)	(2,444,069)	0	0.00%
TOTAL EXPENDITURES	**($2,444,069)**	**($2,444,069)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,781,043	1,781,043	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,781,043	1,781,043	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,781,043**	**$1,781,043**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	47,682	47,682	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	4,377	4,377	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	31,889	31,889	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	38,015	38,015	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	37,462	37,462	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	719,238	719,238	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	470	470	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	104,395	104,395	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	398,170	398,170	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	2,702	2,702	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	54,653	54,653	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	13,203	13,203	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	1,343	1,343	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	6,253	6,253	0	0.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	7,237	7,237	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	12,925	12,925	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	256,583	256,583	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,736,597	1,736,597	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,736,597**	**$1,736,597**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	44,446	44,446	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	1,781,043	1,781,043	0	0.00%
TOTAL EXPENDITURES	**$1,781,043**	**$1,781,043**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	430,645	430,645	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	430,645	430,645	0	0.00%
TOTAL AVAILABLE REVENUES	**$430,645**	**$430,645**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	262,800	262,800	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	262,800	262,800	0	0.00%
TOTAL SALARIES & WAGES	**$262,800**	**$262,800**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	116	116	0	0.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	45,017	45,017	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	20,104	20,104	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	92	92	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	76,464	76,464	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	141,793	141,793	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$141,793**	**$141,793**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	404,593	404,593	0	0.00%
TOTAL PERSONAL SERVICES	**$404,593**	**$404,593**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	6,232	6,232	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,714	1,714	0	0.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	11,858	11,858	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	3,878	3,878	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	1,164,995	1,164,995	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,078	1,078	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,292	1,292	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,191,047	1,191,047	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,191,047**	**$1,191,047**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	(1,164,995)	(1,164,995)	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	430,645	430,645	0	0.00%
TOTAL EXPENDITURES	**$430,645**	**$430,645**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	2	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.00	2.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(3,536,505)	-	3,536,505	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(3,536,505)	-	3,536,505	100.00%
TOTAL AVAILABLE REVENUES	**($3,536,505)**	**-**	**$3,536,505**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3190 All Other Differential				
3400 Other Funds Ltd	15,757	-	(15,757)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	15,757	-	(15,757)	(100.00%)
TOTAL SALARIES & WAGES	**$15,757**	**-**	**($15,757)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	2,699	-	(2,699)	(100.00%)
3230 Social Security Taxes				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	1,205	-	(1,205)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	3,904	-	(3,904)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$3,904**	**-**	**($3,904)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	19,661	-	(19,661)	(100.00%)
TOTAL PERSONAL SERVICES	**$19,661**	**-**	**($19,661)**	**(100.00%)**
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	(3,927,213)	-	3,927,213	100.00%
4315 IT Professional Services				
3400 Other Funds Ltd	313,447	-	(313,447)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	57,600	-	(57,600)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(3,556,166)	-	3,556,166	100.00%
TOTAL SERVICES & SUPPLIES	**($3,556,166)**	**-**	**$3,556,166**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(3,536,505)	-	3,536,505	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($3,536,505)**	**-**	**$3,536,505**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(1,616,297)	-	1,616,297	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(1,616,297)	-	1,616,297	100.00%
TOTAL AVAILABLE REVENUES	**($1,616,297)**	**-**	**$1,616,297**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(47,682)	-	47,682	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(4,377)	-	4,377	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(31,889)	-	31,889	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(38,015)	-	38,015	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(37,462)	-	37,462	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	(719,238)	-	719,238	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(470)	-	470	100.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(398,170)	-	398,170	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(54,653)	-	54,653	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(1,343)	-	1,343	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(6,253)	-	6,253	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(7,237)	-	7,237	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(12,925)	-	12,925	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(256,583)	-	256,583	100.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,616,297)	-	1,616,297	100.00%
TOTAL SERVICES & SUPPLIES	**($1,616,297)**	**-**	**$1,616,297**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,616,297)	-	1,616,297	100.00%
TOTAL EXPENDITURES	**($1,616,297)**	**-**	**$1,616,297**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(3,720,522)	-	3,720,522	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(3,720,522)	-	3,720,522	100.00%
TOTAL AVAILABLE REVENUES	**($3,720,522)**	**-**	**$3,720,522**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(3,720,522)	-	3,720,522	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(3,720,522)	-	3,720,522	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($3,720,522)**	**-**	**$3,720,522**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(3,720,522)	-	3,720,522	100.00%
TOTAL PERSONAL SERVICES	**($3,720,522)**	**-**	**$3,720,522**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(3,720,522)	-	3,720,522	100.00%
TOTAL EXPENDITURES	**($3,720,522)**	**-**	**$3,720,522**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(21,355)	-	21,355	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(21,355)	-	21,355	100.00%
TOTAL AVAILABLE REVENUES	**($21,355)**	**-**	**$21,355**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(11,892)	-	11,892	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(9,463)	-	9,463	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(21,355)	-	21,355	100.00%
TOTAL SERVICES & SUPPLIES	**($21,355)**	**-**	**$21,355**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(21,355)	-	21,355	100.00%
TOTAL EXPENDITURES	**($21,355)**	**-**	**$21,355**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(982)	-	982	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(982)	-	982	100.00%
TOTAL AVAILABLE REVENUES	**($982)**	**-**	**$982**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(982)	-	982	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(982)	-	982	100.00%
TOTAL SERVICES & SUPPLIES	**($982)**	**-**	**$982**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(982)	-	982	100.00%
TOTAL EXPENDITURES	**($982)**	**-**	**$982**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	10,960,690	10,960,690	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	10,960,690	10,960,690	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$10,960,690**	**$10,960,690**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	6,089,760	6,089,760	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	6,089,760	6,089,760	100.00%
TOTAL SALARIES & WAGES	**-**	**$6,089,760**	**$6,089,760**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	2,262	2,262	100.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	1,043,174	1,043,174	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	465,863	465,863	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	1,794	1,794	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	1,491,048	1,491,048	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	3,004,141	3,004,141	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$3,004,141**	**$3,004,141**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	9,093,901	9,093,901	100.00%
TOTAL PERSONAL SERVICES	**-**	**$9,093,901**	**$9,093,901**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	121,524	121,524	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	1,365,678	1,365,678	100.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	231,231	231,231	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	75,621	75,621	100.00%
4525 Medical Services and Supplies				
3400 Other Funds Ltd	-	26,520	26,520	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	21,021	21,021	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	25,194	25,194	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	1,866,789	1,866,789	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$1,866,789**	**$1,866,789**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	10,960,690	10,960,690	100.00%
TOTAL EXPENDITURES	**-**	**$10,960,690**	**$10,960,690**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	39	39	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	39.00	39.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	814,044	814,044	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	814,044	814,044	0	0.00%
TOTAL AVAILABLE REVENUES	**$814,044**	**$814,044**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	516,408	516,408	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	516,408	516,408	0	0.00%
TOTAL SALARIES & WAGES	**$516,408**	**$516,408**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	174	174	0	0.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	88,461	88,461	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	39,505	39,505	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	138	138	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	114,696	114,696	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	242,974	242,974	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$242,974**	**$242,974**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	759,382	759,382	0	0.00%
TOTAL PERSONAL SERVICES	**$759,382**	**$759,382**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	9,348	9,348	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	18,155	18,155	0	0.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	17,787	17,787	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	5,817	5,817	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,617	1,617	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,938	1,938	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	54,662	54,662	0	0.00%
TOTAL SERVICES & SUPPLIES	**$54,662**	**$54,662**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	814,044	814,044	0	0.00%
TOTAL EXPENDITURES	**$814,044**	**$814,044**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	3	0	0.00%
AUTHORIZED FTE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	3.00	3.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	1,669,288	1,669,288	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	1,669,288	1,669,288	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$1,669,288**	**$1,669,288**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	944,808	944,808	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	944,808	944,808	100.00%
TOTAL SALARIES & WAGES	**-**	**$944,808**	**$944,808**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	348	348	100.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	161,845	161,845	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	72,278	72,278	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	276	276	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	229,392	229,392	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	464,139	464,139	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$464,139**	**$464,139**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	1,408,947	1,408,947	100.00%
TOTAL PERSONAL SERVICES	**-**	**$1,408,947**	**$1,408,947**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	18,696	18,696	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	187,327	187,327	100.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	35,574	35,574	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	11,634	11,634	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	3,234	3,234	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	3,876	3,876	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	260,341	260,341	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$260,341**	**$260,341**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	1,669,288	1,669,288	100.00%
TOTAL EXPENDITURES	**-**	**$1,669,288**	**$1,669,288**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	6	6	100.00%
AUTHORIZED FTE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	-	6.00	6.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(39,051)	(39,051)	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	(39,051)	(39,051)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($39,051)**	**($39,051)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	(38,126)	(38,126)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(925)	(925)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(39,051)	(39,051)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($39,051)**	**($39,051)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(39,051)	(39,051)	100.00%
TOTAL EXPENDITURES	**-**	**($39,051)**	**($39,051)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	2,061,306	2,061,306	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	2,061,306	2,061,306	100.00%
TOTAL SALARIES & WAGES	**-**	**$2,061,306**	**$2,061,306**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	645	645	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	353,100	353,100	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	157,691	157,691	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	510	510	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	430,110	430,110	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	942,056	942,056	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$942,056**	**$942,056**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(3,003,362)	(3,003,362)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(3,003,362)	(3,003,362)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($3,003,362)**	**($3,003,362)**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	15	15	100.00%
8180 Position Reconciliation	-	(15)	(15)	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	11.25	11.25	100.00%
8280 FTE Reconciliation	-	(11.25)	(11.25)	100.00%
TOTAL AUTHORIZED FTE	**-**	**-**	**0.00**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	394,181	394,181	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	149,955	149,955	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	15,963	15,963	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	394,181	394,181	0	0.00%
3400 Other Funds Ltd	149,955	149,955	0	0.00%
6400 Federal Funds Ltd	15,963	15,963	0	0.00%
TOTAL REVENUE CATEGORIES	**$560,099**	**$560,099**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	394,181	394,181	0	0.00%
3400 Other Funds Ltd	149,955	149,955	0	0.00%
6400 Federal Funds Ltd	15,963	15,963	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$560,099**	**$560,099**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3240 Unemployment Assessments				
8000 General Fund	88,514	88,514	0	0.00%
3400 Other Funds Ltd	9,054	9,054	0	0.00%
6400 Federal Funds Ltd	15,963	15,963	0	0.00%
All Funds	113,531	113,531	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	305,667	305,667	0	0.00%
3400 Other Funds Ltd	140,901	140,901	0	0.00%
All Funds	446,568	446,568	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	394,181	394,181	0	0.00%
3400 Other Funds Ltd	149,955	149,955	0	0.00%
6400 Federal Funds Ltd	15,963	15,963	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$560,099**	**$560,099**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	394,181	394,181	0	0.00%
3400 Other Funds Ltd	149,955	149,955	0	0.00%
6400 Federal Funds Ltd	15,963	15,963	0	0.00%
TOTAL EXPENDITURES	**$560,099**	**$560,099**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	34,771,806	34,771,806	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	2,255,879	2,255,879	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	5,603,011	5,603,011	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	9,051	9,051	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	34,771,806	34,771,806	0	0.00%
4400 Lottery Funds Ltd	9,051	9,051	0	0.00%
3400 Other Funds Ltd	2,255,879	2,255,879	0	0.00%
6400 Federal Funds Ltd	5,603,011	5,603,011	0	0.00%
TOTAL REVENUE CATEGORIES	**$42,639,747**	**$42,639,747**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	34,771,806	34,771,806	0	0.00%
4400 Lottery Funds Ltd	9,051	9,051	0	0.00%
3400 Other Funds Ltd	2,255,879	2,255,879	0	0.00%
6400 Federal Funds Ltd	5,603,011	5,603,011	0	0.00%
TOTAL AVAILABLE REVENUES	**$42,639,747**	**$42,639,747**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	469	469	0	0.00%
3400 Other Funds Ltd	119	119	0	0.00%
6400 Federal Funds Ltd	397	397	0	0.00%
All Funds	985	985	0	0.00%
4175 Office Expenses				
8000 General Fund	11,822	11,822	0	0.00%
3400 Other Funds Ltd	5,452	5,452	0	0.00%
6400 Federal Funds Ltd	9,147	9,147	0	0.00%
All Funds	26,421	26,421	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	184,206	184,206	0	0.00%
3400 Other Funds Ltd	25,332	25,332	0	0.00%
6400 Federal Funds Ltd	61,640	61,640	0	0.00%
All Funds	271,178	271,178	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	30,210,103	30,210,103	0	0.00%
3400 Other Funds Ltd	1,376,674	1,376,674	0	0.00%
6400 Federal Funds Ltd	4,039,596	4,039,596	0	0.00%
All Funds	35,626,373	35,626,373	0	0.00%
4250 Data Processing				
8000 General Fund	429,432	429,432	0	0.00%
3400 Other Funds Ltd	194,164	194,164	0	0.00%
6400 Federal Funds Ltd	105,257	105,257	0	0.00%
All Funds	728,853	728,853	0	0.00%
4300 Professional Services				
8000 General Fund	4,222	4,222	0	0.00%
3400 Other Funds Ltd	1,072	1,072	0	0.00%
6400 Federal Funds Ltd	3,578	3,578	0	0.00%
All Funds	8,872	8,872	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4325 Attorney General				
8000 General Fund	301	301	0	0.00%
3400 Other Funds Ltd	73	73	0	0.00%
6400 Federal Funds Ltd	245	245	0	0.00%
All Funds	619	619	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	555,127	555,127	0	0.00%
3400 Other Funds Ltd	178,963	178,963	0	0.00%
6400 Federal Funds Ltd	315,608	315,608	0	0.00%
All Funds	1,049,698	1,049,698	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	8,192	8,192	0	0.00%
3400 Other Funds Ltd	2,724	2,724	0	0.00%
6400 Federal Funds Ltd	2,732	2,732	0	0.00%
All Funds	13,648	13,648	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	8,920	8,920	0	0.00%
3400 Other Funds Ltd	3,189	3,189	0	0.00%
6400 Federal Funds Ltd	2,250	2,250	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	14,359	14,359	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	63	63	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	113,261	113,261	0	0.00%
3400 Other Funds Ltd	2,046	2,046	0	0.00%
6400 Federal Funds Ltd	15,724	15,724	0	0.00%
All Funds	131,031	131,031	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	57,876	57,876	0	0.00%
3400 Other Funds Ltd	19,524	19,524	0	0.00%
6400 Federal Funds Ltd	40,259	40,259	0	0.00%
All Funds	117,659	117,659	0	0.00%
4715 IT Expendable Property				
8000 General Fund	7,025	7,025	0	0.00%
3400 Other Funds Ltd	1,437	1,437	0	0.00%
6400 Federal Funds Ltd	20,732	20,732	0	0.00%
All Funds	29,194	29,194	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	31,591,019	31,591,019	0	0.00%
3400 Other Funds Ltd	1,810,769	1,810,769	0	0.00%
6400 Federal Funds Ltd	4,617,165	4,617,165	0	0.00%
TOTAL SERVICES & SUPPLIES	**$38,018,953**	**$38,018,953**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	3,180,787	3,180,787	0	0.00%
4400 Lottery Funds Ltd	9,051	9,051	0	0.00%
3400 Other Funds Ltd	445,110	445,110	0	0.00%
6400 Federal Funds Ltd	985,846	985,846	0	0.00%
All Funds	4,620,794	4,620,794	0	0.00%
EXPENDITURES				
8000 General Fund	34,771,806	34,771,806	0	0.00%
4400 Lottery Funds Ltd	9,051	9,051	0	0.00%
3400 Other Funds Ltd	2,255,879	2,255,879	0	0.00%
6400 Federal Funds Ltd	5,603,011	5,603,011	0	0.00%
TOTAL EXPENDITURES	**$42,639,747**	**$42,639,747**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,320,295	1,320,295	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	25,002	25,002	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	183,815	183,815	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,320,295	1,320,295	0	0.00%
3400 Other Funds Ltd	25,002	25,002	0	0.00%
6400 Federal Funds Ltd	183,815	183,815	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,529,112**	**$1,529,112**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,320,295	1,320,295	0	0.00%
3400 Other Funds Ltd	25,002	25,002	0	0.00%
6400 Federal Funds Ltd	183,815	183,815	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$1,529,112**	**$1,529,112**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	16,025	16,025	0	0.00%
3400 Other Funds Ltd	15,796	15,796	0	0.00%
6400 Federal Funds Ltd	24,304	24,304	0	0.00%
All Funds	56,125	56,125	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	1,304,270	1,304,270	0	0.00%
3400 Other Funds Ltd	9,206	9,206	0	0.00%
6400 Federal Funds Ltd	159,511	159,511	0	0.00%
All Funds	1,472,987	1,472,987	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,320,295	1,320,295	0	0.00%
3400 Other Funds Ltd	25,002	25,002	0	0.00%
6400 Federal Funds Ltd	183,815	183,815	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,529,112**	**$1,529,112**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,320,295	1,320,295	0	0.00%
3400 Other Funds Ltd	25,002	25,002	0	0.00%
6400 Federal Funds Ltd	183,815	183,815	0	0.00%
TOTAL EXPENDITURES	**$1,529,112**	**$1,529,112**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	7,280,666	7,280,666	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	7,280,666	7,280,666	0	0.00%
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%
TOTAL REVENUE CATEGORIES	**$10,550,154**	**$10,550,154**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	7,280,666	7,280,666	0	0.00%
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$10,550,154**	**$10,550,154**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	7,280,666	7,280,666	0	0.00%
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%
All Funds	10,550,154	10,550,154	0	0.00%
EXPENDITURES				
8000 General Fund	7,280,666	7,280,666	0	0.00%
3400 Other Funds Ltd	1,024,686	1,024,686	0	0.00%
6400 Federal Funds Ltd	2,244,802	2,244,802	0	0.00%
TOTAL EXPENDITURES	**$10,550,154**	**$10,550,154**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,183,627	1,183,627	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	465,335	465,335	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	537,483	537,483	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,183,627	1,183,627	0	0.00%
3400 Other Funds Ltd	465,335	465,335	0	0.00%
6400 Federal Funds Ltd	537,483	537,483	0	0.00%
TOTAL REVENUE CATEGORIES	**$2,186,445**	**$2,186,445**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,183,627	1,183,627	0	0.00%
3400 Other Funds Ltd	465,335	465,335	0	0.00%
6400 Federal Funds Ltd	537,483	537,483	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$2,186,445**	**$2,186,445**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3260 Mass Transit Tax				
8000 General Fund	35,453	35,453	0	0.00%
3400 Other Funds Ltd	11,976	11,976	0	0.00%
All Funds	47,429	47,429	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	35,453	35,453	0	0.00%
3400 Other Funds Ltd	11,976	11,976	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$47,429**	**$47,429**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	20,000	20,000	0	0.00%
3400 Other Funds Ltd	3,480	3,480	0	0.00%
6400 Federal Funds Ltd	10,000	10,000	0	0.00%
All Funds	33,480	33,480	0	0.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(25,083)	(25,083)	0	0.00%
3400 Other Funds Ltd	11,387	11,387	0	0.00%
6400 Federal Funds Ltd	5,730	5,730	0	0.00%
All Funds	(7,966)	(7,966)	0	0.00%
4200 Telecommunications				
8000 General Fund	29,009	29,009	0	0.00%
3400 Other Funds Ltd	11,148	11,148	0	0.00%
6400 Federal Funds Ltd	13,840	13,840	0	0.00%
All Funds	53,997	53,997	0	0.00%
4250 Data Processing				
8000 General Fund	54,480	54,480	0	0.00%
3400 Other Funds Ltd	20,443	20,443	0	0.00%
6400 Federal Funds Ltd	24,736	24,736	0	0.00%
All Funds	99,659	99,659	0	0.00%
4300 Professional Services				
8000 General Fund	380,000	380,000	0	0.00%
3400 Other Funds Ltd	113,920	113,920	0	0.00%
6400 Federal Funds Ltd	220,000	220,000	0	0.00%
All Funds	713,920	713,920	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4425 Facilities Rental and Taxes				
8000 General Fund	604,196	604,196	0	0.00%
3400 Other Funds Ltd	232,163	232,163	0	0.00%
6400 Federal Funds Ltd	288,179	288,179	0	0.00%
All Funds	1,124,538	1,124,538	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	(1,518)	(1,518)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(57,356)	(57,356)	0	0.00%
3400 Other Funds Ltd	(8,951)	(8,951)	0	0.00%
6400 Federal Funds Ltd	(89,826)	(89,826)	0	0.00%
All Funds	(156,133)	(156,133)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	115,328	115,328	0	0.00%
3400 Other Funds Ltd	42,705	42,705	0	0.00%
6400 Federal Funds Ltd	51,671	51,671	0	0.00%
All Funds	209,704	209,704	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,119,056	1,119,056	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	426,295	426,295	0	0.00%
6400 Federal Funds Ltd	524,330	524,330	0	0.00%
TOTAL SERVICES & SUPPLIES	**$2,069,681**	**$2,069,681**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	29,118	29,118	0	0.00%
3400 Other Funds Ltd	27,064	27,064	0	0.00%
6400 Federal Funds Ltd	13,153	13,153	0	0.00%
All Funds	69,335	69,335	0	0.00%
EXPENDITURES				
8000 General Fund	1,183,627	1,183,627	0	0.00%
3400 Other Funds Ltd	465,335	465,335	0	0.00%
6400 Federal Funds Ltd	537,483	537,483	0	0.00%
TOTAL EXPENDITURES	**$2,186,445**	**$2,186,445**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,308,137)	(1,308,137)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(218,933)	(218,933)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(221,207)	(221,207)	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(1,308,137)	(1,308,137)	0	0.00%
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
3400 Other Funds Ltd	(218,933)	(218,933)	0	0.00%
6400 Federal Funds Ltd	(221,207)	(221,207)	0	0.00%
TOTAL REVENUE CATEGORIES	**($1,487,527)**	**($1,487,527)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	(1,308,137)	(1,308,137)	0	0.00%
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
3400 Other Funds Ltd	(218,933)	(218,933)	0	0.00%
6400 Federal Funds Ltd	(221,207)	(221,207)	0	0.00%
TOTAL AVAILABLE REVENUES	**($1,487,527)**	**($1,487,527)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3260 Mass Transit Tax				
8000 General Fund	29,763	29,763	0	0.00%
3400 Other Funds Ltd	(70)	(70)	0	0.00%
All Funds	29,693	29,693	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	29,763	29,763	0	0.00%
3400 Other Funds Ltd	(70)	(70)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$29,693**	**$29,693**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4175 Office Expenses				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	9,471	9,471	0	0.00%
3400 Other Funds Ltd	368	368	0	0.00%
6400 Federal Funds Ltd	6,352	6,352	0	0.00%
All Funds	16,191	16,191	0	0.00%
4200 Telecommunications				
8000 General Fund	22,682	22,682	0	0.00%
3400 Other Funds Ltd	148	148	0	0.00%
6400 Federal Funds Ltd	10,699	10,699	0	0.00%
All Funds	33,529	33,529	0	0.00%
4250 Data Processing				
8000 General Fund	22,798	22,798	0	0.00%
3400 Other Funds Ltd	326	326	0	0.00%
6400 Federal Funds Ltd	14,356	14,356	0	0.00%
All Funds	37,480	37,480	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	76,391	76,391	0	0.00%
3400 Other Funds Ltd	2,969	2,969	0	0.00%
6400 Federal Funds Ltd	51,230	51,230	0	0.00%
All Funds	130,590	130,590	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4475 Facilities Maintenance				
8000 General Fund	4,124	4,124	0	0.00%
3400 Other Funds Ltd	187	187	0	0.00%
6400 Federal Funds Ltd	2,489	2,489	0	0.00%
All Funds	6,800	6,800	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	3,697	3,697	0	0.00%
6400 Federal Funds Ltd	1,223	1,223	0	0.00%
All Funds	4,920	4,920	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	29,961	29,961	0	0.00%
3400 Other Funds Ltd	1,165	1,165	0	0.00%
6400 Federal Funds Ltd	20,093	20,093	0	0.00%
All Funds	51,219	51,219	0	0.00%
4715 IT Expendable Property				
8000 General Fund	15,699	15,699	0	0.00%
3400 Other Funds Ltd	610	610	0	0.00%
6400 Federal Funds Ltd	10,529	10,529	0	0.00%
All Funds	26,838	26,838	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
8000 General Fund	184,823	184,823	0	0.00%
3400 Other Funds Ltd	5,773	5,773	0	0.00%
6400 Federal Funds Ltd	116,971	116,971	0	0.00%
TOTAL SERVICES & SUPPLIES	**$307,567**	**$307,567**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(1,522,723)	(1,522,723)	0	0.00%
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
3400 Other Funds Ltd	(224,636)	(224,636)	0	0.00%
6400 Federal Funds Ltd	(338,178)	(338,178)	0	0.00%
All Funds	(1,824,787)	(1,824,787)	0	0.00%
EXPENDITURES				
8000 General Fund	(1,308,137)	(1,308,137)	0	0.00%
4400 Lottery Funds Ltd	260,750	260,750	0	0.00%
3400 Other Funds Ltd	(218,933)	(218,933)	0	0.00%
6400 Federal Funds Ltd	(221,207)	(221,207)	0	0.00%
TOTAL EXPENDITURES	**($1,487,527)**	**($1,487,527)**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(745,291)	-	745,291	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(69,940)	-	69,940	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(267,101)	-	267,101	100.00%
REVENUE CATEGORIES				
8000 General Fund	(745,291)	-	745,291	100.00%
3400 Other Funds Ltd	(69,940)	-	69,940	100.00%
6400 Federal Funds Ltd	(267,101)	-	267,101	100.00%
TOTAL REVENUE CATEGORIES	**($1,082,332)**	**-**	**$1,082,332**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(745,291)	-	745,291	100.00%
3400 Other Funds Ltd	(69,940)	-	69,940	100.00%
6400 Federal Funds Ltd	(267,101)	-	267,101	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($1,082,332)**	**-**	**$1,082,332**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(745,291)	-	745,291	100.00%
3400 Other Funds Ltd	(69,940)	-	69,940	100.00%
6400 Federal Funds Ltd	(267,101)	-	267,101	100.00%
All Funds	(1,082,332)	-	1,082,332	100.00%
EXPENDITURES				
8000 General Fund	(745,291)	-	745,291	100.00%
3400 Other Funds Ltd	(69,940)	-	69,940	100.00%
6400 Federal Funds Ltd	(267,101)	-	267,101	100.00%
TOTAL EXPENDITURES	**($1,082,332)**	**-**	**$1,082,332**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,264,481)	-	1,264,481	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(317,598)	-	317,598	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(390,992)	-	390,992	100.00%
REVENUE CATEGORIES				
8000 General Fund	(1,264,481)	-	1,264,481	100.00%
3400 Other Funds Ltd	(317,598)	-	317,598	100.00%
6400 Federal Funds Ltd	(390,992)	-	390,992	100.00%
TOTAL REVENUE CATEGORIES	**($1,973,071)**	**-**	**$1,973,071**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,264,481)	-	1,264,481	100.00%
3400 Other Funds Ltd	(317,598)	-	317,598	100.00%
6400 Federal Funds Ltd	(390,992)	-	390,992	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($1,973,071)**	**-**	**$1,973,071**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(469)	-	469	100.00%
3400 Other Funds Ltd	(119)	-	119	100.00%
6400 Federal Funds Ltd	(397)	-	397	100.00%
All Funds	(985)	-	985	100.00%
4175 Office Expenses				
8000 General Fund	(11,822)	-	11,822	100.00%
3400 Other Funds Ltd	(5,452)	-	5,452	100.00%
6400 Federal Funds Ltd	(9,147)	-	9,147	100.00%
All Funds	(26,421)	-	26,421	100.00%
4200 Telecommunications				
8000 General Fund	(184,206)	-	184,206	100.00%
3400 Other Funds Ltd	(25,332)	-	25,332	100.00%
6400 Federal Funds Ltd	(61,640)	-	61,640	100.00%
All Funds	(271,178)	-	271,178	100.00%
4250 Data Processing				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(429,495)	-	429,495	100.00%
3400 Other Funds Ltd	(194,164)	-	194,164	100.00%
6400 Federal Funds Ltd	(105,257)	-	105,257	100.00%
All Funds	(728,916)	-	728,916	100.00%
4450 Fuels and Utilities				
8000 General Fund	(8,192)	-	8,192	100.00%
3400 Other Funds Ltd	(2,724)	-	2,724	100.00%
6400 Federal Funds Ltd	(2,732)	-	2,732	100.00%
All Funds	(13,648)	-	13,648	100.00%
4475 Facilities Maintenance				
8000 General Fund	(8,920)	-	8,920	100.00%
3400 Other Funds Ltd	(3,189)	-	3,189	100.00%
6400 Federal Funds Ltd	(2,250)	-	2,250	100.00%
All Funds	(14,359)	-	14,359	100.00%
4650 Other Services and Supplies				
8000 General Fund	(113,261)	-	113,261	100.00%
3400 Other Funds Ltd	(2,046)	-	2,046	100.00%
6400 Federal Funds Ltd	(15,724)	-	15,724	100.00%
All Funds	(131,031)	-	131,031	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
8000 General Fund	(57,876)	-	57,876	100.00%
3400 Other Funds Ltd	(19,524)	-	19,524	100.00%
6400 Federal Funds Ltd	(40,259)	-	40,259	100.00%
All Funds	(117,659)	-	117,659	100.00%
4715 IT Expendable Property				
8000 General Fund	(7,025)	-	7,025	100.00%
3400 Other Funds Ltd	(1,437)	-	1,437	100.00%
6400 Federal Funds Ltd	(20,732)	-	20,732	100.00%
All Funds	(29,194)	-	29,194	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(821,266)	-	821,266	100.00%
3400 Other Funds Ltd	(253,987)	-	253,987	100.00%
6400 Federal Funds Ltd	(258,138)	-	258,138	100.00%
TOTAL SERVICES & SUPPLIES	**($1,333,391)**	**-**	**$1,333,391**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(443,215)	-	443,215	100.00%
3400 Other Funds Ltd	(63,611)	-	63,611	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(132,854)	-	132,854	100.00%
All Funds	(639,680)	-	639,680	100.00%
EXPENDITURES				
8000 General Fund	(1,264,481)	-	1,264,481	100.00%
3400 Other Funds Ltd	(317,598)	-	317,598	100.00%
6400 Federal Funds Ltd	(390,992)	-	390,992	100.00%
TOTAL EXPENDITURES	**($1,973,071)**	**-**	**$1,973,071**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,897,849)	-	1,897,849	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(244,040)	-	244,040	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(683,345)	-	683,345	100.00%
REVENUE CATEGORIES				
8000 General Fund	(1,897,849)	-	1,897,849	100.00%
3400 Other Funds Ltd	(244,040)	-	244,040	100.00%
6400 Federal Funds Ltd	(683,345)	-	683,345	100.00%
TOTAL REVENUE CATEGORIES	**($2,825,234)**	**-**	**$2,825,234**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,897,849)	-	1,897,849	100.00%
3400 Other Funds Ltd	(244,040)	-	244,040	100.00%
6400 Federal Funds Ltd	(683,345)	-	683,345	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($2,825,234)**	**-**	**$2,825,234**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(1,897,849)	-	1,897,849	100.00%
3400 Other Funds Ltd	(244,040)	-	244,040	100.00%
6400 Federal Funds Ltd	(683,345)	-	683,345	100.00%
All Funds	(2,825,234)	-	2,825,234	100.00%
EXPENDITURES				
8000 General Fund	(1,897,849)	-	1,897,849	100.00%
3400 Other Funds Ltd	(244,040)	-	244,040	100.00%
6400 Federal Funds Ltd	(683,345)	-	683,345	100.00%
TOTAL EXPENDITURES	**($2,825,234)**	**-**	**$2,825,234**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,296,833)	(1,296,833)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	41,384	41,384	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	432,508	432,508	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(1,296,833)	(1,296,833)	0	0.00%
3400 Other Funds Ltd	41,384	41,384	0	0.00%
6400 Federal Funds Ltd	432,508	432,508	0	0.00%
TOTAL REVENUE CATEGORIES	**($822,941)**	**($822,941)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,296,833)	(1,296,833)	0	0.00%
3400 Other Funds Ltd	41,384	41,384	0	0.00%
6400 Federal Funds Ltd	432,508	432,508	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**($822,941)**	**($822,941)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	564,128	564,128	0	0.00%
3400 Other Funds Ltd	97,771	97,771	0	0.00%
6400 Federal Funds Ltd	493,028	493,028	0	0.00%
All Funds	1,154,927	1,154,927	0	0.00%
4250 Data Processing				
8000 General Fund	(1,782,893)	(1,782,893)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,218,765)	(1,218,765)	0	0.00%
3400 Other Funds Ltd	97,771	97,771	0	0.00%
6400 Federal Funds Ltd	493,028	493,028	0	0.00%
TOTAL SERVICES & SUPPLIES	**($627,966)**	**($627,966)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(78,068)	(78,068)	0	0.00%
3400 Other Funds Ltd	(56,387)	(56,387)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(60,520)	(60,520)	0	0.00%
All Funds	(194,975)	(194,975)	0	0.00%
EXPENDITURES				
8000 General Fund	(1,296,833)	(1,296,833)	0	0.00%
3400 Other Funds Ltd	41,384	41,384	0	0.00%
6400 Federal Funds Ltd	432,508	432,508	0	0.00%
TOTAL EXPENDITURES	**($822,941)**	**($822,941)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(15,940,639)	-	15,940,639	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(2,499,699)	-	2,499,699	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(4,177,040)	-	4,177,040	100.00%
REVENUE CATEGORIES				
8000 General Fund	(15,940,639)	-	15,940,639	100.00%
3400 Other Funds Ltd	(2,499,699)	-	2,499,699	100.00%
6400 Federal Funds Ltd	(4,177,040)	-	4,177,040	100.00%
TOTAL REVENUE CATEGORIES	**($22,617,378)**	**-**	**$22,617,378**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(15,940,639)	-	15,940,639	100.00%
3400 Other Funds Ltd	(2,499,699)	-	2,499,699	100.00%
6400 Federal Funds Ltd	(4,177,040)	-	4,177,040	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($22,617,378)**	**-**	**$22,617,378**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	(2,761)	-	2,761	100.00%
3400 Other Funds Ltd	(1,585)	-	1,585	100.00%
6400 Federal Funds Ltd	(2,505)	-	2,505	100.00%
All Funds	(6,851)	-	6,851	100.00%
4225 State Gov. Service Charges				
8000 General Fund	(14,437,679)	-	14,437,679	100.00%
3400 Other Funds Ltd	(2,216,048)	-	2,216,048	100.00%
6400 Federal Funds Ltd	(3,788,818)	-	3,788,818	100.00%
All Funds	(20,442,545)	-	20,442,545	100.00%
4250 Data Processing				
8000 General Fund	(1,077,849)	-	1,077,849	100.00%
3400 Other Funds Ltd	(144,784)	-	144,784	100.00%
6400 Federal Funds Ltd	(147,256)	-	147,256	100.00%
All Funds	(1,369,889)	-	1,369,889	100.00%
4425 Facilities Rental and Taxes				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(422,350)	-	422,350	100.00%
3400 Other Funds Ltd	(137,282)	-	137,282	100.00%
6400 Federal Funds Ltd	(238,461)	-	238,461	100.00%
All Funds	(798,093)	-	798,093	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(15,940,639)	-	15,940,639	100.00%
3400 Other Funds Ltd	(2,499,699)	-	2,499,699	100.00%
6400 Federal Funds Ltd	(4,177,040)	-	4,177,040	100.00%
TOTAL SERVICES & SUPPLIES	**($22,617,378)**	**-**	**$22,617,378**	**100.00%**
EXPENDITURES				
8000 General Fund	(15,940,639)	-	15,940,639	100.00%
3400 Other Funds Ltd	(2,499,699)	-	2,499,699	100.00%
6400 Federal Funds Ltd	(4,177,040)	-	4,177,040	100.00%
TOTAL EXPENDITURES	**($22,617,378)**	**-**	**$22,617,378**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(109)	-	109	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(27)	-	27	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(89)	-	89	100.00%
REVENUE CATEGORIES				
8000 General Fund	(109)	-	109	100.00%
3400 Other Funds Ltd	(27)	-	27	100.00%
6400 Federal Funds Ltd	(89)	-	89	100.00%
TOTAL REVENUE CATEGORIES	**($225)**	**-**	**$225**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(109)	-	109	100.00%
3400 Other Funds Ltd	(27)	-	27	100.00%
6400 Federal Funds Ltd	(89)	-	89	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($225)**	**-**	**$225**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(109)	-	109	100.00%
3400 Other Funds Ltd	(27)	-	27	100.00%
6400 Federal Funds Ltd	(89)	-	89	100.00%
All Funds	(225)	-	225	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(109)	-	109	100.00%
3400 Other Funds Ltd	(27)	-	27	100.00%
6400 Federal Funds Ltd	(89)	-	89	100.00%
TOTAL SERVICES & SUPPLIES	**($225)**	**-**	**$225**	**100.00%**
EXPENDITURES				
8000 General Fund	(109)	-	109	100.00%
3400 Other Funds Ltd	(27)	-	27	100.00%
6400 Federal Funds Ltd	(89)	-	89	100.00%
TOTAL EXPENDITURES	**($225)**	**-**	**$225**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
TOTAL REVENUE CATEGORIES	**($3,026,166)**	**($3,026,166)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($3,026,166)**	**($3,026,166)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
All Funds	(3,026,166)	(3,026,166)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($3,026,166)**	**($3,026,166)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(2,007,874)	(2,007,874)	0	0.00%
3400 Other Funds Ltd	(504,835)	(504,835)	0	0.00%
6400 Federal Funds Ltd	(513,457)	(513,457)	0	0.00%
TOTAL EXPENDITURES	**($3,026,166)**	**($3,026,166)**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	352,609	352,609	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	111,452	111,452	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	229,480	229,480	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	352,609	352,609	100.00%
3400 Other Funds Ltd	-	111,452	111,452	100.00%
6400 Federal Funds Ltd	-	229,480	229,480	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$693,541**	**$693,541**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	352,609	352,609	100.00%
3400 Other Funds Ltd	-	111,452	111,452	100.00%
6400 Federal Funds Ltd	-	229,480	229,480	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**$693,541**	**$693,541**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4200 Telecommunications				
8000 General Fund	-	8,227	8,227	100.00%
3400 Other Funds Ltd	-	4,297	4,297	100.00%
6400 Federal Funds Ltd	-	17,968	17,968	100.00%
All Funds	-	30,492	30,492	100.00%
4250 Data Processing				
8000 General Fund	-	69,679	69,679	100.00%
3400 Other Funds Ltd	-	54,348	54,348	100.00%
6400 Federal Funds Ltd	-	68,039	68,039	100.00%
All Funds	-	192,066	192,066	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	274,703	274,703	100.00%
3400 Other Funds Ltd	-	52,807	52,807	100.00%
6400 Federal Funds Ltd	-	143,473	143,473	100.00%
All Funds	-	470,983	470,983	100.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	352,609	352,609	100.00%
3400 Other Funds Ltd	-	111,452	111,452	100.00%
6400 Federal Funds Ltd	-	229,480	229,480	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$693,541**	**$693,541**	**100.00%**
EXPENDITURES				
8000 General Fund	-	352,609	352,609	100.00%
3400 Other Funds Ltd	-	111,452	111,452	100.00%
6400 Federal Funds Ltd	-	229,480	229,480	100.00%
TOTAL EXPENDITURES	**-**	**$693,541**	**$693,541**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	58,615	58,615	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	10,170	10,170	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	10,170	10,170	0	0.00%
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
TOTAL REVENUE CATEGORIES	**$87,031**	**$87,031**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	10,170	10,170	0	0.00%
6400 Federal Funds Ltd	18,246	18,246	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$87,031**	**$87,031**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	10,170	10,170	0	0.00%
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
All Funds	87,031	87,031	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	10,170	10,170	0	0.00%
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
TOTAL SERVICES & SUPPLIES	**$87,031**	**$87,031**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	58,615	58,615	0	0.00%
3400 Other Funds Ltd	10,170	10,170	0	0.00%
6400 Federal Funds Ltd	18,246	18,246	0	0.00%
TOTAL EXPENDITURES	**$87,031**	**$87,031**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	354,217	354,217	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	30,990	30,990	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	57,551	57,551	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	354,217	354,217	0	0.00%
3400 Other Funds Ltd	30,990	30,990	0	0.00%
6400 Federal Funds Ltd	57,551	57,551	0	0.00%
TOTAL REVENUE CATEGORIES	**$442,758**	**$442,758**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	354,217	354,217	0	0.00%
3400 Other Funds Ltd	30,990	30,990	0	0.00%
6400 Federal Funds Ltd	57,551	57,551	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$442,758**	**$442,758**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
8000 General Fund	354,217	354,217	0	0.00%
3400 Other Funds Ltd	30,990	30,990	0	0.00%
6400 Federal Funds Ltd	57,551	57,551	0	0.00%
All Funds	442,758	442,758	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	354,217	354,217	0	0.00%
3400 Other Funds Ltd	30,990	30,990	0	0.00%
6400 Federal Funds Ltd	57,551	57,551	0	0.00%
TOTAL SERVICES & SUPPLIES	**$442,758**	**$442,758**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	354,217	354,217	0	0.00%
3400 Other Funds Ltd	30,990	30,990	0	0.00%
6400 Federal Funds Ltd	57,551	57,551	0	0.00%
TOTAL EXPENDITURES	**$442,758**	**$442,758**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	20,685	20,685	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,810	1,810	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,361	3,361	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	20,685	20,685	0	0.00%
3400 Other Funds Ltd	1,810	1,810	0	0.00%
6400 Federal Funds Ltd	3,361	3,361	0	0.00%
TOTAL REVENUE CATEGORIES	**$25,856**	**$25,856**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	20,685	20,685	0	0.00%
3400 Other Funds Ltd	1,810	1,810	0	0.00%
6400 Federal Funds Ltd	3,361	3,361	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$25,856**	**$25,856**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
8000 General Fund	20,685	20,685	0	0.00%
3400 Other Funds Ltd	1,810	1,810	0	0.00%
6400 Federal Funds Ltd	3,361	3,361	0	0.00%
All Funds	25,856	25,856	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	20,685	20,685	0	0.00%
3400 Other Funds Ltd	1,810	1,810	0	0.00%
6400 Federal Funds Ltd	3,361	3,361	0	0.00%
TOTAL SERVICES & SUPPLIES	**$25,856**	**$25,856**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	20,685	20,685	0	0.00%
3400 Other Funds Ltd	1,810	1,810	0	0.00%
6400 Federal Funds Ltd	3,361	3,361	0	0.00%
TOTAL EXPENDITURES	**$25,856**	**$25,856**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
REVENUE CATEGORIES				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
TOTAL REVENUE CATEGORIES	**$231,643**	**-**	**($231,643)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
TOTAL AVAILABLE REVENUES	**$231,643**	**-**	**($231,643)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$39,700**	**-**	**($39,700)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	130,000	-	(130,000)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	61,943	-	(61,943)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
TOTAL DEBT SERVICE	**$191,943**	**-**	**($191,943)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	191,943	-	(191,943)	(100.00%)
3400 Other Funds Ltd	39,700	-	(39,700)	(100.00%)
TOTAL EXPENDITURES	**$231,643**	**-**	**($231,643)**	**(100.00%)**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
REVENUE CATEGORIES				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
TOTAL REVENUE CATEGORIES	**$711,048**	**-**	**($711,048)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
TOTAL AVAILABLE REVENUES	**$711,048**	**-**	**($711,048)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$89,142**	**-**	**($89,142)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	436,925	-	(436,925)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	184,981	-	(184,981)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
TOTAL DEBT SERVICE	**$621,906**	**-**	**($621,906)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	621,906	-	(621,906)	(100.00%)
3400 Other Funds Ltd	89,142	-	(89,142)	(100.00%)
TOTAL EXPENDITURES	**$711,048**	**-**	**($711,048)**	**(100.00%)**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
REVENUE CATEGORIES				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
TOTAL REVENUE CATEGORIES	**$860,846**	**-**	**($860,846)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
TOTAL AVAILABLE REVENUES	**$860,846**	**-**	**($860,846)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$140,914**	**-**	**($140,914)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	410,000	-	(410,000)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	309,932	-	(309,932)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
TOTAL DEBT SERVICE	**$719,932**	**-**	**($719,932)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	719,932	-	(719,932)	(100.00%)
3400 Other Funds Ltd	140,914	-	(140,914)	(100.00%)
TOTAL EXPENDITURES	**$860,846**	**-**	**($860,846)**	**(100.00%)**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
REVENUE CATEGORIES				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
TOTAL REVENUE CATEGORIES	**$12,538**	**-**	**($12,538)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
TOTAL AVAILABLE REVENUES	**$12,538**	**-**	**($12,538)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$2,358**	**-**	**($2,358)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	8,075	-	(8,075)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	2,105	-	(2,105)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
TOTAL DEBT SERVICE	**$10,180**	**-**	**($10,180)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	10,180	-	(10,180)	(100.00%)
3400 Other Funds Ltd	2,358	-	(2,358)	(100.00%)
TOTAL EXPENDITURES	**$12,538**	**-**	**($12,538)**	**(100.00%)**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	117,969	117,969	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	2,009	2,009	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	26,822	26,822	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	117,969	117,969	100.00%
3400 Other Funds Ltd	-	2,009	2,009	100.00%
6400 Federal Funds Ltd	-	26,822	26,822	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$146,800**	**$146,800**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	117,969	117,969	100.00%
3400 Other Funds Ltd	-	2,009	2,009	100.00%
6400 Federal Funds Ltd	-	26,822	26,822	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**$146,800**	**$146,800**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3240 Unemployment Assessments				
4400 Lottery Funds Ltd	-	5,062	5,062	100.00%
3400 Other Funds Ltd	-	1,060,308	1,060,308	100.00%
6400 Federal Funds Ltd	-	3,358	3,358	100.00%
All Funds	-	1,068,728	1,068,728	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	16,403	16,403	100.00%
4400 Lottery Funds Ltd	-	(5,062)	(5,062)	100.00%
3400 Other Funds Ltd	-	(1,058,913)	(1,058,913)	100.00%
All Funds	-	(1,047,572)	(1,047,572)	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	16,403	16,403	100.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	1,395	1,395	100.00%
6400 Federal Funds Ltd	-	3,358	3,358	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$21,156**	**$21,156**	**100.00%**
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	-	33,869	33,869	100.00%
3400 Other Funds Ltd	-	2,781	2,781	100.00%
6400 Federal Funds Ltd	-	6,748	6,748	100.00%
All Funds	-	43,398	43,398	100.00%
4200 Telecommunications				
8000 General Fund	-	13,670	13,670	100.00%
3400 Other Funds Ltd	-	1,117	1,117	100.00%
6400 Federal Funds Ltd	-	2,725	2,725	100.00%
All Funds	-	17,512	17,512	100.00%
4250 Data Processing				
8000 General Fund	-	2,041,735	2,041,735	100.00%
3400 Other Funds Ltd	-	507,528	507,528	100.00%
6400 Federal Funds Ltd	-	519,860	519,860	100.00%
All Funds	-	3,069,123	3,069,123	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	273,231	273,231	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	22,465	22,465	100.00%
6400 Federal Funds Ltd	-	54,355	54,355	100.00%
All Funds	-	350,051	350,051	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	(4,124)	(4,124)	100.00%
3400 Other Funds Ltd	-	(187)	(187)	100.00%
6400 Federal Funds Ltd	-	(2,489)	(2,489)	100.00%
All Funds	-	(6,800)	(6,800)	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	(433,517)	(433,517)	100.00%
3400 Other Funds Ltd	-	(42,970)	(42,970)	100.00%
6400 Federal Funds Ltd	-	(79,158)	(79,158)	100.00%
All Funds	-	(555,645)	(555,645)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	121,111	121,111	100.00%
3400 Other Funds Ltd	-	9,650	9,650	100.00%
6400 Federal Funds Ltd	-	22,896	22,896	100.00%
All Funds	-	153,657	153,657	100.00%
4715 IT Expendable Property				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	63,465	63,465	100.00%
3400 Other Funds Ltd	-	5,065	5,065	100.00%
6400 Federal Funds Ltd	-	11,984	11,984	100.00%
All Funds	-	80,514	80,514	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,109,440	2,109,440	100.00%
3400 Other Funds Ltd	-	505,449	505,449	100.00%
6400 Federal Funds Ltd	-	536,921	536,921	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$3,151,810**	**$3,151,810**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(2,007,874)	(2,007,874)	100.00%
3400 Other Funds Ltd	-	(504,835)	(504,835)	100.00%
6400 Federal Funds Ltd	-	(513,457)	(513,457)	100.00%
All Funds	-	(3,026,166)	(3,026,166)	100.00%
EXPENDITURES				
8000 General Fund	-	117,969	117,969	100.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	2,009	2,009	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	26,822	26,822	100.00%
TOTAL EXPENDITURES	**-**	**$146,800**	**$146,800**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(12,812,037)	(12,812,037)	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(1,976,993)	(1,976,993)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(3,388,493)	(3,388,493)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(12,812,037)	(12,812,037)	100.00%
3400 Other Funds Ltd	-	(1,976,993)	(1,976,993)	100.00%
6400 Federal Funds Ltd	-	(3,388,493)	(3,388,493)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($18,177,523)**	**($18,177,523)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(12,812,037)	(12,812,037)	100.00%
3400 Other Funds Ltd	-	(1,976,993)	(1,976,993)	100.00%
6400 Federal Funds Ltd	-	(3,388,493)	(3,388,493)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**($18,177,523)**	**($18,177,523)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	-	(8,055)	(8,055)	100.00%
3400 Other Funds Ltd	-	(4,624)	(4,624)	100.00%
6400 Federal Funds Ltd	-	(7,307)	(7,307)	100.00%
All Funds	-	(19,986)	(19,986)	100.00%
4225 State Gov. Service Charges				
8000 General Fund	-	(12,537,316)	(12,537,316)	100.00%
3400 Other Funds Ltd	-	(1,856,665)	(1,856,665)	100.00%
6400 Federal Funds Ltd	-	(3,179,496)	(3,179,496)	100.00%
All Funds	-	(17,573,477)	(17,573,477)	100.00%
4325 Attorney General				
8000 General Fund	-	(103)	(103)	100.00%
3400 Other Funds Ltd	-	(25)	(25)	100.00%
6400 Federal Funds Ltd	-	(84)	(84)	100.00%
All Funds	-	(212)	(212)	100.00%
4425 Facilities Rental and Taxes				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(430,885)	(430,885)	100.00%
3400 Other Funds Ltd	-	(140,054)	(140,054)	100.00%
6400 Federal Funds Ltd	-	(243,279)	(243,279)	100.00%
All Funds	-	(814,218)	(814,218)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	164,322	164,322	100.00%
3400 Other Funds Ltd	-	24,375	24,375	100.00%
6400 Federal Funds Ltd	-	41,673	41,673	100.00%
All Funds	-	230,370	230,370	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(12,812,037)	(12,812,037)	100.00%
3400 Other Funds Ltd	-	(1,976,993)	(1,976,993)	100.00%
6400 Federal Funds Ltd	-	(3,388,493)	(3,388,493)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($18,177,523)**	**($18,177,523)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(12,812,037)	(12,812,037)	100.00%
3400 Other Funds Ltd	-	(1,976,993)	(1,976,993)	100.00%
6400 Federal Funds Ltd	-	(3,388,493)	(3,388,493)	100.00%
TOTAL EXPENDITURES	**-**	**($18,177,523)**	**($18,177,523)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	117,250	117,250	100.00%
REVENUE CATEGORIES				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
3400 Other Funds Ltd	-	117,250	117,250	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$1,075,876**	**$1,075,876**	**100.00%**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
3400 Other Funds Ltd	-	117,250	117,250	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$1,075,876**	**$1,075,876**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	117,250	117,250	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	117,250	117,250	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$117,250**	**$117,250**	**100.00%**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	-	550,175	550,175	100.00%
7150 Interest - Bonds				
8030 General Fund Debt Svc	-	408,451	408,451	100.00%
DEBT SERVICE				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
TOTAL DEBT SERVICE	**-**	**$958,626**	**$958,626**	**100.00%**
EXPENDITURES				
8030 General Fund Debt Svc	-	958,626	958,626	100.00%
3400 Other Funds Ltd	-	117,250	117,250	100.00%
TOTAL EXPENDITURES	**-**	**$1,075,876**	**$1,075,876**	**100.00%**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	320,397	320,397	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	47,891	47,891	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	320,397	320,397	100.00%
6400 Federal Funds Ltd	-	47,891	47,891	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$368,288**	**$368,288**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	320,397	320,397	100.00%
6400 Federal Funds Ltd	-	47,891	47,891	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$368,288**	**$368,288**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	-	17,610	17,610	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	2,625	2,625	100.00%
All Funds	-	20,235	20,235	100.00%
4200 Telecommunications				
8000 General Fund	-	7,110	7,110	100.00%
6400 Federal Funds Ltd	-	1,065	1,065	100.00%
All Funds	-	8,175	8,175	100.00%
4250 Data Processing				
8000 General Fund	-	20,760	20,760	100.00%
6400 Federal Funds Ltd	-	3,105	3,105	100.00%
All Funds	-	23,865	23,865	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	142,020	142,020	100.00%
6400 Federal Funds Ltd	-	21,225	21,225	100.00%
All Funds	-	163,245	163,245	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	8,865	8,865	100.00%
6400 Federal Funds Ltd	-	1,335	1,335	100.00%
All Funds	-	10,200	10,200	100.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	10,857	10,857	100.00%
6400 Federal Funds Ltd	-	1,616	1,616	100.00%
All Funds	-	12,473	12,473	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	74,265	74,265	100.00%
6400 Federal Funds Ltd	-	11,100	11,100	100.00%
All Funds	-	85,365	85,365	100.00%
4715 IT Expendable Property				
8000 General Fund	-	38,910	38,910	100.00%
6400 Federal Funds Ltd	-	5,820	5,820	100.00%
All Funds	-	44,730	44,730	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	320,397	320,397	100.00%
6400 Federal Funds Ltd	-	47,891	47,891	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$368,288**	**$368,288**	**100.00%**
EXPENDITURES				
8000 General Fund	-	320,397	320,397	100.00%
6400 Federal Funds Ltd	-	47,891	47,891	100.00%
TOTAL EXPENDITURES	**-**	**$368,288**	**$368,288**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	5,331,928	5,331,928	0	0.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	60,604	60,604	0	0.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	60,604	60,604	0	0.00%
TOTAL CHARGES FOR SERVICES	**$60,604**	**$60,604**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	753,100	753,100	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,364,095	1,364,095	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS IN				
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
TOTAL TRANSFERS IN	**$28,048**	**$28,048**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	5,331,928	5,331,928	0	0.00%
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
3400 Other Funds Ltd	813,704	813,704	0	0.00%
6400 Federal Funds Ltd	1,364,095	1,364,095	0	0.00%
TOTAL REVENUE CATEGORIES	**$7,537,775**	**$7,537,775**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	5,331,928	5,331,928	0	0.00%
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
3400 Other Funds Ltd	813,704	813,704	0	0.00%
6400 Federal Funds Ltd	1,364,095	1,364,095	0	0.00%
TOTAL AVAILABLE REVENUES	**$7,537,775**	**$7,537,775**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	62,556	62,556	0	0.00%
4400 Lottery Funds Ltd	172	172	0	0.00%
3400 Other Funds Ltd	19,211	19,211	0	0.00%
6400 Federal Funds Ltd	41,493	41,493	0	0.00%
All Funds	123,432	123,432	0	0.00%
3170 Overtime Payments				
8000 General Fund	750,278	750,278	0	0.00%
3400 Other Funds Ltd	55,810	55,810	0	0.00%
6400 Federal Funds Ltd	37,516	37,516	0	0.00%
All Funds	843,604	843,604	0	0.00%
3180 Shift Differential				
8000 General Fund	238,586	238,586	0	0.00%
3400 Other Funds Ltd	13,433	13,433	0	0.00%
6400 Federal Funds Ltd	8,960	8,960	0	0.00%
All Funds	260,979	260,979	0	0.00%
3190 All Other Differential				
8000 General Fund	672,979	672,979	0	0.00%
3400 Other Funds Ltd	54,535	54,535	0	0.00%
6400 Federal Funds Ltd	172,206	172,206	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	899,720	899,720	0	0.00%
SALARIES & WAGES				
8000 General Fund	1,724,399	1,724,399	0	0.00%
4400 Lottery Funds Ltd	172	172	0	0.00%
3400 Other Funds Ltd	142,989	142,989	0	0.00%
6400 Federal Funds Ltd	260,175	260,175	0	0.00%
TOTAL SALARIES & WAGES	**$2,127,735**	**$2,127,735**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	284,675	284,675	0	0.00%
3400 Other Funds Ltd	21,206	21,206	0	0.00%
6400 Federal Funds Ltd	37,463	37,463	0	0.00%
All Funds	343,344	343,344	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	3,187,637	3,187,637	0	0.00%
4400 Lottery Funds Ltd	26,293	26,293	0	0.00%
3400 Other Funds Ltd	614,500	614,500	0	0.00%
6400 Federal Funds Ltd	1,098,215	1,098,215	0	0.00%
All Funds	4,926,645	4,926,645	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3230 Social Security Taxes				
8000 General Fund	131,914	131,914	0	0.00%
4400 Lottery Funds Ltd	13	13	0	0.00%
3400 Other Funds Ltd	10,939	10,939	0	0.00%
6400 Federal Funds Ltd	19,904	19,904	0	0.00%
All Funds	162,770	162,770	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	3,604,226	3,604,226	0	0.00%
4400 Lottery Funds Ltd	26,306	26,306	0	0.00%
3400 Other Funds Ltd	646,645	646,645	0	0.00%
6400 Federal Funds Ltd	1,155,582	1,155,582	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$5,432,759**	**$5,432,759**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	3,303	3,303	0	0.00%
4400 Lottery Funds Ltd	1,570	1,570	0	0.00%
3400 Other Funds Ltd	24,070	24,070	0	0.00%
6400 Federal Funds Ltd	(51,662)	(51,662)	0	0.00%
All Funds	(22,719)	(22,719)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	3,303	3,303	0	0.00%
4400 Lottery Funds Ltd	1,570	1,570	0	0.00%
3400 Other Funds Ltd	24,070	24,070	0	0.00%
6400 Federal Funds Ltd	(51,662)	(51,662)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($22,719)**	**($22,719)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	5,331,928	5,331,928	0	0.00%
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
3400 Other Funds Ltd	813,704	813,704	0	0.00%
6400 Federal Funds Ltd	1,364,095	1,364,095	0	0.00%
TOTAL PERSONAL SERVICES	**$7,537,775**	**$7,537,775**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	5,331,928	5,331,928	0	0.00%
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
3400 Other Funds Ltd	813,704	813,704	0	0.00%
6400 Federal Funds Ltd	1,364,095	1,364,095	0	0.00%
TOTAL EXPENDITURES	**$7,537,775**	**$7,537,775**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	51,595,523	51,595,523	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	54,002,639	54,002,639	0	0.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	56,049,145	56,049,145	0	0.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	56,049,145	56,049,145	0	0.00%
TOTAL CHARGES FOR SERVICES	**$56,049,145**	**$56,049,145**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	186,021	186,021	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	182,483,153	182,483,153	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
8000 General Fund	51,595,523	51,595,523	0	0.00%
3400 Other Funds Ltd	110,237,805	110,237,805	0	0.00%
6400 Federal Funds Ltd	182,483,153	182,483,153	0	0.00%
TOTAL REVENUE CATEGORIES	**$344,316,481**	**$344,316,481**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	51,595,523	51,595,523	0	0.00%
3400 Other Funds Ltd	110,237,805	110,237,805	0	0.00%
6400 Federal Funds Ltd	182,483,153	182,483,153	0	0.00%
TOTAL AVAILABLE REVENUES	**$344,316,481**	**$344,316,481**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	2,787,240	2,787,240	0	0.00%
3400 Other Funds Ltd	68,712	68,712	0	0.00%
6400 Federal Funds Ltd	1,299,080	1,299,080	0	0.00%
All Funds	4,155,032	4,155,032	0	0.00%
3160 Temporary Appointments				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	539,516	539,516	0	0.00%
SALARIES & WAGES				
8000 General Fund	2,787,240	2,787,240	0	0.00%
3400 Other Funds Ltd	68,712	68,712	0	0.00%
6400 Federal Funds Ltd	1,838,596	1,838,596	0	0.00%
TOTAL SALARIES & WAGES	**$4,694,548**	**$4,694,548**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	1,653	1,653	0	0.00%
3400 Other Funds Ltd	30	30	0	0.00%
6400 Federal Funds Ltd	561	561	0	0.00%
All Funds	2,244	2,244	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	477,450	477,450	0	0.00%
3400 Other Funds Ltd	11,770	11,770	0	0.00%
6400 Federal Funds Ltd	222,532	222,532	0	0.00%
All Funds	711,752	711,752	0	0.00%
3230 Social Security Taxes				
8000 General Fund	213,220	213,220	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,256	5,256	0	0.00%
6400 Federal Funds Ltd	140,652	140,652	0	0.00%
All Funds	359,128	359,128	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	1,311	1,311	0	0.00%
3400 Other Funds Ltd	24	24	0	0.00%
6400 Federal Funds Ltd	445	445	0	0.00%
All Funds	1,780	1,780	0	0.00%
3270 Flexible Benefits				
8000 General Fund	1,089,612	1,089,612	0	0.00%
3400 Other Funds Ltd	19,116	19,116	0	0.00%
6400 Federal Funds Ltd	369,576	369,576	0	0.00%
All Funds	1,478,304	1,478,304	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	1,783,246	1,783,246	0	0.00%
3400 Other Funds Ltd	36,196	36,196	0	0.00%
6400 Federal Funds Ltd	733,766	733,766	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$2,553,208**	**$2,553,208**	**$0**	**0.00%**

PERSONAL SERVICES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	4,570,486	4,570,486	0	0.00%
3400 Other Funds Ltd	104,908	104,908	0	0.00%
6400 Federal Funds Ltd	2,572,362	2,572,362	0	0.00%
TOTAL PERSONAL SERVICES	**$7,247,756**	**$7,247,756**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	121,678	121,678	0	0.00%
6400 Federal Funds Ltd	51,428	51,428	0	0.00%
All Funds	173,106	173,106	0	0.00%
4150 Employee Training				
8000 General Fund	33,644	33,644	0	0.00%
6400 Federal Funds Ltd	3,158	3,158	0	0.00%
All Funds	36,802	36,802	0	0.00%
4175 Office Expenses				
8000 General Fund	231,531	231,531	0	0.00%
6400 Federal Funds Ltd	33,025	33,025	0	0.00%
All Funds	264,556	264,556	0	0.00%
4200 Telecommunications				
8000 General Fund	75,709	75,709	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	7,117	7,117	0	0.00%
All Funds	82,826	82,826	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	81,113	81,113	0	0.00%
6400 Federal Funds Ltd	2,808,426	2,808,426	0	0.00%
All Funds	2,889,539	2,889,539	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	57,967	57,967	0	0.00%
6400 Federal Funds Ltd	64,679	64,679	0	0.00%
All Funds	122,646	122,646	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	45,289,637	45,289,637	0	0.00%
6400 Federal Funds Ltd	13,972	13,972	0	0.00%
All Funds	45,303,609	45,303,609	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	160,529	160,529	0	0.00%
6400 Federal Funds Ltd	172,921	172,921	0	0.00%
All Funds	333,450	333,450	0	0.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	90,634	90,634	0	0.00%
6400 Federal Funds Ltd	48,048	48,048	0	0.00%
All Funds	138,682	138,682	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	25,331	25,331	0	0.00%
6400 Federal Funds Ltd	2,710	2,710	0	0.00%
All Funds	28,041	28,041	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	797,023	797,023	0	0.00%
3400 Other Funds Ltd	45,370,750	45,370,750	0	0.00%
6400 Federal Funds Ltd	3,205,484	3,205,484	0	0.00%
TOTAL SERVICES & SUPPLIES	**$49,373,257**	**$49,373,257**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	163,771	163,771	0	0.00%
6035 Dist to Individuals				
8000 General Fund	31,983,743	31,983,743	0	0.00%
3400 Other Funds Ltd	54,002,639	54,002,639	0	0.00%
6400 Federal Funds Ltd	176,705,307	176,705,307	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	262,691,689	262,691,689	0	0.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	7,709,264	7,709,264	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	10,759,508	10,759,508	0	0.00%
6914 Spc Pmt to Housing and Com Svcs				
8000 General Fund	6,371,236	6,371,236	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	46,228,014	46,228,014	0	0.00%
3400 Other Funds Ltd	64,762,147	64,762,147	0	0.00%
6400 Federal Funds Ltd	176,705,307	176,705,307	0	0.00%
TOTAL SPECIAL PAYMENTS	**$287,695,468**	**$287,695,468**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	51,595,523	51,595,523	0	0.00%
3400 Other Funds Ltd	110,237,805	110,237,805	0	0.00%
6400 Federal Funds Ltd	182,483,153	182,483,153	0	0.00%
TOTAL EXPENDITURES	**$344,316,481**	**$344,316,481**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	40	40	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	38.66	38.66	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(48,918,893)	(48,918,893)	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	(31,737,628)	(31,737,628)	0	0.00%
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	(130,897)	(130,897)	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	(130,897)	(130,897)	0	0.00%
TOTAL LICENSES AND FEES	**($130,897)**	**($130,897)**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(20,281)	(20,281)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(118,755,505)	(118,755,505)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
8000 General Fund	(48,918,893)	(48,918,893)	0	0.00%
3400 Other Funds Ltd	(31,888,806)	(31,888,806)	0	0.00%
6400 Federal Funds Ltd	(118,755,505)	(118,755,505)	0	0.00%
TOTAL REVENUE CATEGORIES	**($199,563,204)**	**($199,563,204)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(48,918,893)	(48,918,893)	0	0.00%
3400 Other Funds Ltd	(31,888,806)	(31,888,806)	0	0.00%
6400 Federal Funds Ltd	(118,755,505)	(118,755,505)	0	0.00%
TOTAL AVAILABLE REVENUES	**($199,563,204)**	**($199,563,204)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3190 All Other Differential				
8000 General Fund	(237,012)	(237,012)	0	0.00%
6400 Federal Funds Ltd	(580,256)	(580,256)	0	0.00%
All Funds	(817,268)	(817,268)	0	0.00%
SALARIES & WAGES				
8000 General Fund	(237,012)	(237,012)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(580,256)	(580,256)	0	0.00%
TOTAL SALARIES & WAGES	**($817,268)**	**($817,268)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	(40,600)	(40,600)	0	0.00%
6400 Federal Funds Ltd	(99,398)	(99,398)	0	0.00%
All Funds	(139,998)	(139,998)	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(18,131)	(18,131)	0	0.00%
6400 Federal Funds Ltd	(44,390)	(44,390)	0	0.00%
All Funds	(62,521)	(62,521)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(58,731)	(58,731)	0	0.00%
6400 Federal Funds Ltd	(143,788)	(143,788)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($202,519)**	**($202,519)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(295,743)	(295,743)	0	0.00%
6400 Federal Funds Ltd	(724,044)	(724,044)	0	0.00%
TOTAL PERSONAL SERVICES	**($1,019,787)**	**($1,019,787)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(7,098)	(7,098)	0	0.00%
3400 Other Funds Ltd	(8,994)	(8,994)	0	0.00%
All Funds	(16,092)	(16,092)	0	0.00%
4150 Employee Training				
8000 General Fund	(1,953)	(1,953)	0	0.00%
3400 Other Funds Ltd	(2,475)	(2,475)	0	0.00%
All Funds	(4,428)	(4,428)	0	0.00%
4175 Office Expenses				
8000 General Fund	(37,903)	(37,903)	0	0.00%
3400 Other Funds Ltd	(17,830)	(17,830)	0	0.00%
All Funds	(55,733)	(55,733)	0	0.00%
4200 Telecommunications				
8000 General Fund	(4,416)	(4,416)	0	0.00%
3400 Other Funds Ltd	(4,540)	(4,540)	0	0.00%
All Funds	(8,956)	(8,956)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(613)	(613)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(612)	(612)	0	0.00%
All Funds	(1,225)	(1,225)	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(47,600)	(47,600)	0	0.00%
4300 Professional Services				
8000 General Fund	(1,338,000)	(1,338,000)	0	0.00%
4475 Facilities Maintenance				
6400 Federal Funds Ltd	(5,796)	(5,796)	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	(50,000)	(50,000)	0	0.00%
3400 Other Funds Ltd	(10,055)	(10,055)	0	0.00%
All Funds	(60,055)	(60,055)	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	(70,282)	(70,282)	0	0.00%
3400 Other Funds Ltd	(1,210)	(1,210)	0	0.00%
6400 Federal Funds Ltd	(1,210)	(1,210)	0	0.00%
All Funds	(72,702)	(72,702)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(1,227)	(1,227)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(98,384)	(98,384)	0	0.00%
All Funds	(99,611)	(99,611)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(1,857)	(1,857)	0	0.00%
3400 Other Funds Ltd	(5,797)	(5,797)	0	0.00%
6400 Federal Funds Ltd	(1,731)	(1,731)	0	0.00%
All Funds	(9,385)	(9,385)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(1,280)	(1,280)	0	0.00%
6400 Federal Funds Ltd	(1,279)	(1,279)	0	0.00%
All Funds	(2,559)	(2,559)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,560,336)	(1,560,336)	0	0.00%
3400 Other Funds Ltd	(151,178)	(151,178)	0	0.00%
6400 Federal Funds Ltd	(10,628)	(10,628)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($1,722,142)**	**($1,722,142)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	(6,875,000)	(6,875,000)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(22,020,833)	(22,020,833)	0	0.00%
All Funds	(28,895,833)	(28,895,833)	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	(15,000)	(15,000)	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	(5,000)	(5,000)	0	0.00%
6035 Dist to Individuals				
8000 General Fund	(38,299,414)	(38,299,414)	0	0.00%
3400 Other Funds Ltd	(31,737,628)	(31,737,628)	0	0.00%
6400 Federal Funds Ltd	(36,000,000)	(36,000,000)	0	0.00%
All Funds	(106,037,042)	(106,037,042)	0	0.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	(1,868,400)	(1,868,400)	0	0.00%
6085 Other Special Payments				
6400 Federal Funds Ltd	(60,000,000)	(60,000,000)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(47,062,814)	(47,062,814)	0	0.00%
3400 Other Funds Ltd	(31,737,628)	(31,737,628)	0	0.00%
6400 Federal Funds Ltd	(118,020,833)	(118,020,833)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**($196,821,275)**	**($196,821,275)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(48,918,893)	(48,918,893)	0	0.00%
3400 Other Funds Ltd	(31,888,806)	(31,888,806)	0	0.00%
6400 Federal Funds Ltd	(118,755,505)	(118,755,505)	0	0.00%
TOTAL EXPENDITURES	**($199,563,204)**	**($199,563,204)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	82,049,741	82,049,741	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
All Funds	82,082,123	82,082,123	0	0.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	164,912,998	164,912,998	0	0.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	164,912,998	164,912,998	0	0.00%
TOTAL CHARGES FOR SERVICES	**$164,912,998**	**$164,912,998**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	149,829,743	149,829,743	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	532,557,894	532,557,894	0	0.00%
TRANSFERS IN				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
1010 Transfer In - Intrafund				
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
1060 Transfer from General Fund				
3400 Other Funds Ltd	32,382	32,382	0	0.00%
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	695,358	695,358	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	695,358	695,358	0	0.00%
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	32,382	32,382	0	0.00%
TOTAL TRANSFERS IN	**$760,122**	**$760,122**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	82,049,741	82,049,741	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
4400 Lottery Funds Ltd	695,358	695,358	0	0.00%
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	314,775,123	314,775,123	0	0.00%
6400 Federal Funds Ltd	532,557,894	532,557,894	0	0.00%
TOTAL REVENUE CATEGORIES	**$930,142,880**	**$930,142,880**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(32,382)	(32,382)	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	82,049,741	82,049,741	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
4400 Lottery Funds Ltd	695,358	695,358	0	0.00%
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	314,742,741	314,742,741	0	0.00%
6400 Federal Funds Ltd	532,557,894	532,557,894	0	0.00%
TOTAL AVAILABLE REVENUES	**$930,110,498**	**$930,110,498**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	50,189	50,189	0	0.00%
4400 Lottery Funds Ltd	1,626	1,626	0	0.00%
3400 Other Funds Ltd	62,123	62,123	0	0.00%
6400 Federal Funds Ltd	110,579	110,579	0	0.00%
All Funds	224,517	224,517	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4125 Out of State Travel				
8000 General Fund	11,560	11,560	0	0.00%
4400 Lottery Funds Ltd	221	221	0	0.00%
3400 Other Funds Ltd	12,807	12,807	0	0.00%
6400 Federal Funds Ltd	36,207	36,207	0	0.00%
All Funds	60,795	60,795	0	0.00%
4150 Employee Training				
8000 General Fund	29,732	29,732	0	0.00%
4400 Lottery Funds Ltd	321	321	0	0.00%
3400 Other Funds Ltd	49,681	49,681	0	0.00%
6400 Federal Funds Ltd	54,670	54,670	0	0.00%
All Funds	134,404	134,404	0	0.00%
4175 Office Expenses				
8000 General Fund	270,945	270,945	0	0.00%
4400 Lottery Funds Ltd	358	358	0	0.00%
3400 Other Funds Ltd	152,152	152,152	0	0.00%
6400 Federal Funds Ltd	238,164	238,164	0	0.00%
All Funds	661,619	661,619	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	41,248	41,248	0	0.00%
4400 Lottery Funds Ltd	169	169	0	0.00%
3400 Other Funds Ltd	54,080	54,080	0	0.00%
6400 Federal Funds Ltd	55,600	55,600	0	0.00%
All Funds	151,097	151,097	0	0.00%
4250 Data Processing				
8000 General Fund	135,552	135,552	0	0.00%
4400 Lottery Funds Ltd	408	408	0	0.00%
3400 Other Funds Ltd	102,664	102,664	0	0.00%
6400 Federal Funds Ltd	101,000	101,000	0	0.00%
All Funds	339,624	339,624	0	0.00%
4275 Publicity and Publications				
8000 General Fund	43,922	43,922	0	0.00%
4400 Lottery Funds Ltd	2,487	2,487	0	0.00%
3400 Other Funds Ltd	153,115	153,115	0	0.00%
6400 Federal Funds Ltd	57,405	57,405	0	0.00%
All Funds	256,929	256,929	0	0.00%
4300 Professional Services				
8000 General Fund	2,243,875	2,243,875	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	106,400	106,400	0	0.00%
3400 Other Funds Ltd	3,755,321	3,755,321	0	0.00%
6400 Federal Funds Ltd	4,308,110	4,308,110	0	0.00%
All Funds	10,413,706	10,413,706	0	0.00%
4315 IT Professional Services				
8000 General Fund	753,690	753,690	0	0.00%
4400 Lottery Funds Ltd	1	1	0	0.00%
3400 Other Funds Ltd	437,002	437,002	0	0.00%
6400 Federal Funds Ltd	2,812,282	2,812,282	0	0.00%
All Funds	4,002,975	4,002,975	0	0.00%
4325 Attorney General				
8000 General Fund	442,020	442,020	0	0.00%
4400 Lottery Funds Ltd	284	284	0	0.00%
3400 Other Funds Ltd	638,206	638,206	0	0.00%
6400 Federal Funds Ltd	355,476	355,476	0	0.00%
All Funds	1,435,986	1,435,986	0	0.00%
4350 Dispute Resolution Services				
3400 Other Funds Ltd	435	435	0	0.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	15,692	15,692	0	0.00%
3400 Other Funds Ltd	11,901	11,901	0	0.00%
6400 Federal Funds Ltd	732	732	0	0.00%
All Funds	28,325	28,325	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	13,920	13,920	0	0.00%
4400 Lottery Funds Ltd	339	339	0	0.00%
3400 Other Funds Ltd	4,912	4,912	0	0.00%
6400 Federal Funds Ltd	17,197	17,197	0	0.00%
All Funds	36,368	36,368	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	11,432	11,432	0	0.00%
3400 Other Funds Ltd	4,889	4,889	0	0.00%
6400 Federal Funds Ltd	58,199	58,199	0	0.00%
All Funds	74,520	74,520	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	84,842	84,842	0	0.00%
3400 Other Funds Ltd	75,392	75,392	0	0.00%
6400 Federal Funds Ltd	150	150	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	160,384	160,384	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	109,782	109,782	0	0.00%
3400 Other Funds Ltd	77,521	77,521	0	0.00%
6400 Federal Funds Ltd	40,332	40,332	0	0.00%
All Funds	227,635	227,635	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	175,357	175,357	0	0.00%
3400 Other Funds Ltd	1,205,866	1,205,866	0	0.00%
6400 Federal Funds Ltd	1,113,106	1,113,106	0	0.00%
All Funds	2,494,329	2,494,329	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	745,410	745,410	0	0.00%
3400 Other Funds Ltd	2,587,510	2,587,510	0	0.00%
6400 Federal Funds Ltd	444,330	444,330	0	0.00%
All Funds	3,777,250	3,777,250	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	29,644	29,644	0	0.00%
3400 Other Funds Ltd	28,986	28,986	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	29,910	29,910	0	0.00%
All Funds	88,540	88,540	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	99,265	99,265	0	0.00%
4400 Lottery Funds Ltd	219	219	0	0.00%
3400 Other Funds Ltd	89,258,871	89,258,871	0	0.00%
6400 Federal Funds Ltd	346,518	346,518	0	0.00%
All Funds	89,704,873	89,704,873	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	30,309	30,309	0	0.00%
3400 Other Funds Ltd	4,092	4,092	0	0.00%
6400 Federal Funds Ltd	48,710	48,710	0	0.00%
All Funds	83,111	83,111	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	125,324	125,324	0	0.00%
4400 Lottery Funds Ltd	1,591	1,591	0	0.00%
3400 Other Funds Ltd	100,471	100,471	0	0.00%
6400 Federal Funds Ltd	73,824	73,824	0	0.00%
All Funds	301,210	301,210	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
8000 General Fund	15,670	15,670	0	0.00%
4400 Lottery Funds Ltd	65	65	0	0.00%
3400 Other Funds Ltd	14,623	14,623	0	0.00%
6400 Federal Funds Ltd	40,184	40,184	0	0.00%
All Funds	70,542	70,542	0	0.00%
4715 IT Expendable Property				
8000 General Fund	95,372	95,372	0	0.00%
4400 Lottery Funds Ltd	107	107	0	0.00%
3400 Other Funds Ltd	16,645	16,645	0	0.00%
6400 Federal Funds Ltd	140,395	140,395	0	0.00%
All Funds	252,519	252,519	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	5,574,752	5,574,752	0	0.00%
4400 Lottery Funds Ltd	114,596	114,596	0	0.00%
3400 Other Funds Ltd	98,809,265	98,809,265	0	0.00%
6400 Federal Funds Ltd	10,483,080	10,483,080	0	0.00%
TOTAL SERVICES & SUPPLIES	**$114,981,693**	**$114,981,693**	**$0**	**0.00%**
CAPITAL OUTLAY				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5200 Technical Equipment				
3400 Other Funds Ltd	8,531	8,531	0	0.00%
6400 Federal Funds Ltd	20,978	20,978	0	0.00%
All Funds	29,509	29,509	0	0.00%
5250 Household and Institutional Equip.				
8000 General Fund	13,985	13,985	0	0.00%
3400 Other Funds Ltd	35	35	0	0.00%
6400 Federal Funds Ltd	18	18	0	0.00%
All Funds	14,038	14,038	0	0.00%
5350 Industrial and Heavy Equipment				
8000 General Fund	3,734	3,734	0	0.00%
3400 Other Funds Ltd	12	12	0	0.00%
6400 Federal Funds Ltd	6	6	0	0.00%
All Funds	3,752	3,752	0	0.00%
5650 Land Improvements				
8000 General Fund	2,119	2,119	0	0.00%
3010 Other Funds Cap Improve	12,560	12,560	0	0.00%
3400 Other Funds Ltd	7	7	0	0.00%
6400 Federal Funds Ltd	3	3	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	14,689	14,689	0	0.00%
5700 Building Structures				
8000 General Fund	336,116	336,116	0	0.00%
3010 Other Funds Cap Improve	19,822	19,822	0	0.00%
3400 Other Funds Ltd	64,515	64,515	0	0.00%
6400 Federal Funds Ltd	44	44	0	0.00%
All Funds	420,497	420,497	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	355,954	355,954	0	0.00%
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	73,100	73,100	0	0.00%
6400 Federal Funds Ltd	21,049	21,049	0	0.00%
TOTAL CAPITAL OUTLAY	**$482,485**	**$482,485**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	29,658	29,658	0	0.00%
3400 Other Funds Ltd	574	574	0	0.00%
All Funds	30,232	30,232	0	0.00%
6020 Dist to Counties				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	10,979,487	10,979,487	0	0.00%
4400 Lottery Funds Ltd	366,680	366,680	0	0.00%
3400 Other Funds Ltd	4,106,391	4,106,391	0	0.00%
6400 Federal Funds Ltd	4,623,747	4,623,747	0	0.00%
All Funds	20,076,305	20,076,305	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	470,312	470,312	0	0.00%
4400 Lottery Funds Ltd	7,880	7,880	0	0.00%
3400 Other Funds Ltd	33,075	33,075	0	0.00%
6400 Federal Funds Ltd	248,471	248,471	0	0.00%
All Funds	759,738	759,738	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	77,043	77,043	0	0.00%
3400 Other Funds Ltd	992,854	992,854	0	0.00%
6400 Federal Funds Ltd	419,805	419,805	0	0.00%
All Funds	1,489,702	1,489,702	0	0.00%
6035 Dist to Individuals				
8000 General Fund	62,729,134	62,729,134	0	0.00%
4400 Lottery Funds Ltd	174,674	174,674	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	134,516,206	134,516,206	0	0.00%
6400 Federal Funds Ltd	515,282,197	515,282,197	0	0.00%
All Funds	712,702,211	712,702,211	0	0.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	77,496	77,496	0	0.00%
3400 Other Funds Ltd	27,944	27,944	0	0.00%
6400 Federal Funds Ltd	51,002	51,002	0	0.00%
All Funds	156,442	156,442	0	0.00%
6060 Intra-Agency Gen Fund Transfer				
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
6085 Other Special Payments				
8000 General Fund	1,627,631	1,627,631	0	0.00%
4400 Lottery Funds Ltd	31,528	31,528	0	0.00%
3400 Other Funds Ltd	76,124,311	76,124,311	0	0.00%
6400 Federal Funds Ltd	1,349,299	1,349,299	0	0.00%
All Funds	79,132,769	79,132,769	0	0.00%
6340 Spc Pmt to Environmental Quality				
6400 Federal Funds Ltd	17,019	17,019	0	0.00%
6581 Spc Pmt to Education, Dept of				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,184	2,184	0	0.00%
3400 Other Funds Ltd	59,021	59,021	0	0.00%
6400 Federal Funds Ltd	61,205	61,205	0	0.00%
All Funds	122,410	122,410	0	0.00%
6603 Spc Pmt to Agriculture, Dept of				
6400 Federal Funds Ltd	1,020	1,020	0	0.00%
6914 Spc Pmt to Housing and Com Svcs				
8000 General Fund	126,090	126,090	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	76,119,035	76,119,035	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
4400 Lottery Funds Ltd	580,762	580,762	0	0.00%
3400 Other Funds Ltd	215,860,376	215,860,376	0	0.00%
6400 Federal Funds Ltd	522,053,765	522,053,765	0	0.00%
TOTAL SPECIAL PAYMENTS	**$814,646,320**	**$814,646,320**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	82,049,741	82,049,741	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
4400 Lottery Funds Ltd	695,358	695,358	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	314,742,741	314,742,741	0	0.00%
6400 Federal Funds Ltd	532,557,894	532,557,894	0	0.00%
TOTAL EXPENDITURES	**$930,110,498**	**$930,110,498**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
8010 General Fund Cap Improve	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3010 Other Funds Cap Improve	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	22,437,663	22,437,663	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	30,383,984	30,383,984	0	0.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	53,256,856	53,256,856	0	0.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	53,256,856	53,256,856	0	0.00%
TOTAL CHARGES FOR SERVICES	**$53,256,856**	**$53,256,856**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	10,326,623	10,326,623	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	168,149,308	168,149,308	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	627,654	627,654	0	0.00%
All Funds	798,654	798,654	0	0.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	3,223,872	3,223,872	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	3,851,526	3,851,526	0	0.00%
TOTAL TRANSFERS IN	**$4,022,526**	**$4,022,526**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	22,437,663	22,437,663	0	0.00%
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	97,818,989	97,818,989	0	0.00%
6400 Federal Funds Ltd	168,149,308	168,149,308	0	0.00%
TOTAL REVENUE CATEGORIES	**$288,576,960**	**$288,576,960**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	22,437,663	22,437,663	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	97,818,989	97,818,989	0	0.00%
6400 Federal Funds Ltd	168,149,308	168,149,308	0	0.00%
TOTAL AVAILABLE REVENUES	**$288,576,960**	**$288,576,960**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4525 Medical Services and Supplies				
8000 General Fund	195,613	195,613	0	0.00%
3400 Other Funds Ltd	292,137	292,137	0	0.00%
6400 Federal Funds Ltd	56,338	56,338	0	0.00%
All Funds	544,088	544,088	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	28,820,678	28,820,678	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	195,613	195,613	0	0.00%
3400 Other Funds Ltd	29,112,815	29,112,815	0	0.00%
6400 Federal Funds Ltd	56,338	56,338	0	0.00%
TOTAL SERVICES & SUPPLIES	**$29,364,766**	**$29,364,766**	**$0**	**0.00%**
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6020 Dist to Counties				
8000 General Fund	1,672,300	1,672,300	0	0.00%
4400 Lottery Funds Ltd	93,913	93,913	0	0.00%
3400 Other Funds Ltd	825,878	825,878	0	0.00%
6400 Federal Funds Ltd	646,833	646,833	0	0.00%
All Funds	3,238,924	3,238,924	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	238,624	238,624	0	0.00%
4400 Lottery Funds Ltd	7,318	7,318	0	0.00%
3400 Other Funds Ltd	89,784	89,784	0	0.00%
6400 Federal Funds Ltd	52,749	52,749	0	0.00%
All Funds	388,475	388,475	0	0.00%
6035 Dist to Individuals				
8000 General Fund	20,108,606	20,108,606	0	0.00%
4400 Lottery Funds Ltd	29,739	29,739	0	0.00%
3400 Other Funds Ltd	43,117,079	43,117,079	0	0.00%
6400 Federal Funds Ltd	167,128,204	167,128,204	0	0.00%
All Funds	230,383,628	230,383,628	0	0.00%
6085 Other Special Payments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	222,520	222,520	0	0.00%
4400 Lottery Funds Ltd	40,030	40,030	0	0.00%
3400 Other Funds Ltd	24,673,433	24,673,433	0	0.00%
6400 Federal Funds Ltd	265,184	265,184	0	0.00%
All Funds	25,201,167	25,201,167	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	22,242,050	22,242,050	0	0.00%
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	68,706,174	68,706,174	0	0.00%
6400 Federal Funds Ltd	168,092,970	168,092,970	0	0.00%
TOTAL SPECIAL PAYMENTS	**$259,212,194**	**$259,212,194**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	22,437,663	22,437,663	0	0.00%
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	97,818,989	97,818,989	0	0.00%
6400 Federal Funds Ltd	168,149,308	168,149,308	0	0.00%
TOTAL EXPENDITURES	**$288,576,960**	**$288,576,960**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	17,975,940	17,975,940	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	26,477,472	26,477,472	0	0.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	46,409,547	46,409,547	0	0.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	46,409,547	46,409,547	0	0.00%
TOTAL CHARGES FOR SERVICES	**$46,409,547**	**$46,409,547**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	8,900,654	8,900,654	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	146,149,311	146,149,311	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	492,032	492,032	0	0.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	1,770,129	1,770,129	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	2,262,161	2,262,161	0	0.00%
TOTAL TRANSFERS IN	**$2,262,161**	**$2,262,161**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	17,975,940	17,975,940	0	0.00%
3400 Other Funds Ltd	84,049,834	84,049,834	0	0.00%
6400 Federal Funds Ltd	146,149,311	146,149,311	0	0.00%
TOTAL REVENUE CATEGORIES	**$248,175,085**	**$248,175,085**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	17,975,940	17,975,940	0	0.00%
3400 Other Funds Ltd	84,049,834	84,049,834	0	0.00%
6400 Federal Funds Ltd	146,149,311	146,149,311	0	0.00%
TOTAL AVAILABLE REVENUES	**$248,175,085**	**$248,175,085**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4315 IT Professional Services				
8000 General Fund	73,224	73,224	0	0.00%
6400 Federal Funds Ltd	385,348	385,348	0	0.00%
All Funds	458,572	458,572	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	25,115,162	25,115,162	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	73,224	73,224	0	0.00%
3400 Other Funds Ltd	25,115,162	25,115,162	0	0.00%
6400 Federal Funds Ltd	385,348	385,348	0	0.00%
TOTAL SERVICES & SUPPLIES	**$25,573,734**	**$25,573,734**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	265,836	265,836	0	0.00%
3400 Other Funds Ltd	17,178	17,178	0	0.00%
6400 Federal Funds Ltd	20,996	20,996	0	0.00%
All Funds	304,010	304,010	0	0.00%
6025 Dist to Other Gov Unit				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	23,394	23,394	0	0.00%
3400 Other Funds Ltd	1,149	1,149	0	0.00%
6400 Federal Funds Ltd	1,405	1,405	0	0.00%
All Funds	25,948	25,948	0	0.00%
6035 Dist to Individuals				
8000 General Fund	17,512,953	17,512,953	0	0.00%
3400 Other Funds Ltd	37,613,780	37,613,780	0	0.00%
6400 Federal Funds Ltd	145,731,564	145,731,564	0	0.00%
All Funds	200,858,297	200,858,297	0	0.00%
6085 Other Special Payments				
8000 General Fund	100,533	100,533	0	0.00%
3400 Other Funds Ltd	21,302,565	21,302,565	0	0.00%
6400 Federal Funds Ltd	9,998	9,998	0	0.00%
All Funds	21,413,096	21,413,096	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	17,902,716	17,902,716	0	0.00%
3400 Other Funds Ltd	58,934,672	58,934,672	0	0.00%
6400 Federal Funds Ltd	145,763,963	145,763,963	0	0.00%
TOTAL SPECIAL PAYMENTS	**$222,601,351**	**$222,601,351**	**$0**	**0.00%**

Package Comparison Report - Detail
2021-23 Biennium
Health Systems Programs

Cross Reference Number: 44300-030-00-00-00000
Package: Exceptional Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	17,975,940	17,975,940	0	0.00%
3400 Other Funds Ltd	84,049,834	84,049,834	0	0.00%
6400 Federal Funds Ltd	146,149,311	146,149,311	0	0.00%
TOTAL EXPENDITURES	**$248,175,085**	**$248,175,085**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	279,825,961	279,825,961	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	8,387,279	8,387,279	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	7,919,739	7,919,739	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	518,290	518,290	0	0.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	1,829,999	1,829,999	0	0.00%
TRANSFERS IN				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	2,348,289	2,348,289	0	0.00%
TOTAL TRANSFERS IN	**$2,348,289**	**$2,348,289**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	279,825,961	279,825,961	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,541,010,349**	**$1,541,010,349**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	279,825,961	279,825,961	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,541,010,349**	**$1,541,010,349**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	1,968,865	1,968,865	0	0.00%
6035 Dist to Individuals				
8000 General Fund	277,857,096	277,857,096	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
All Funds	1,539,041,484	1,539,041,484	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	279,825,961	279,825,961	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TOTAL SPECIAL PAYMENTS	**$1,541,010,349**	**$1,541,010,349**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	279,825,961	279,825,961	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TOTAL EXPENDITURES	**$1,541,010,349**	**$1,541,010,349**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	346,132,424	346,132,424	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	157,786,409	157,786,409	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(261,270,411)	(261,270,411)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(250,787,017)	(250,787,017)	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	1,938,600	1,938,600	0	0.00%
All Funds	1,186,839	1,186,839	0	0.00%
1150 Tsfr From Revenue, Dept of				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,000,000	2,000,000	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	3,938,600	3,938,600	0	0.00%
TOTAL TRANSFERS IN	**$3,186,839**	**$3,186,839**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	346,132,424	346,132,424	0	0.00%
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	(99,545,402)	(99,545,402)	0	0.00%
6400 Federal Funds Ltd	(250,787,017)	(250,787,017)	0	0.00%
TOTAL REVENUE CATEGORIES	**($4,951,756)**	**($4,951,756)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	346,132,424	346,132,424	0	0.00%
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	(99,545,402)	(99,545,402)	0	0.00%
6400 Federal Funds Ltd	(250,787,017)	(250,787,017)	0	0.00%
TOTAL AVAILABLE REVENUES	**($4,951,756)**	**($4,951,756)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	11,815,667	11,815,667	0	0.00%
3400 Other Funds Ltd	(6,200,483)	(6,200,483)	0	0.00%
6400 Federal Funds Ltd	(5,615,192)	(5,615,192)	0	0.00%
All Funds	(8)	(8)	0	0.00%
3160 Temporary Appointments				
8000 General Fund	213,498	213,498	0	0.00%
3400 Other Funds Ltd	(124,938)	(124,938)	0	0.00%
6400 Federal Funds Ltd	(84,562)	(84,562)	0	0.00%
All Funds	3,998	3,998	0	0.00%
3170 Overtime Payments				
8000 General Fund	1,483,225	1,483,225	0	0.00%
3400 Other Funds Ltd	(990,875)	(990,875)	0	0.00%
6400 Federal Funds Ltd	(492,350)	(492,350)	0	0.00%
All Funds	-	-	0	0.00%
3180 Shift Differential				
8000 General Fund	430,865	430,865	0	0.00%
3400 Other Funds Ltd	(325,168)	(325,168)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(105,697)	(105,697)	0	0.00%
All Funds	-	-	0	0.00%
3190 All Other Differential				
8000 General Fund	927,005	927,005	0	0.00%
3400 Other Funds Ltd	(187,174)	(187,174)	0	0.00%
6400 Federal Funds Ltd	(739,831)	(739,831)	0	0.00%
All Funds	-	-	0	0.00%
SALARIES & WAGES				
8000 General Fund	14,870,260	14,870,260	0	0.00%
3400 Other Funds Ltd	(7,828,638)	(7,828,638)	0	0.00%
6400 Federal Funds Ltd	(7,037,632)	(7,037,632)	0	0.00%
TOTAL SALARIES & WAGES	**$3,990**	**$3,990**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	6,313	6,313	0	0.00%
3400 Other Funds Ltd	(3,125)	(3,125)	0	0.00%
6400 Federal Funds Ltd	(3,178)	(3,178)	0	0.00%
All Funds	10	10	0	0.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,510,699	2,510,699	0	0.00%
3400 Other Funds Ltd	(1,319,642)	(1,319,642)	0	0.00%
6400 Federal Funds Ltd	(1,191,056)	(1,191,056)	0	0.00%
All Funds	1	1	0	0.00%
3230 Social Security Taxes				
8000 General Fund	1,144,447	1,144,447	0	0.00%
3400 Other Funds Ltd	(593,005)	(593,005)	0	0.00%
6400 Federal Funds Ltd	(551,098)	(551,098)	0	0.00%
All Funds	344	344	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	4,918	4,918	0	0.00%
3400 Other Funds Ltd	(2,380)	(2,380)	0	0.00%
6400 Federal Funds Ltd	(2,534)	(2,534)	0	0.00%
All Funds	4	4	0	0.00%
3270 Flexible Benefits				
8000 General Fund	4,298,903	4,298,903	0	0.00%
3400 Other Funds Ltd	(2,143,849)	(2,143,849)	0	0.00%
6400 Federal Funds Ltd	(2,155,005)	(2,155,005)	0	0.00%
All Funds	49	49	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
8000 General Fund	7,965,280	7,965,280	0	0.00%
3400 Other Funds Ltd	(4,062,001)	(4,062,001)	0	0.00%
6400 Federal Funds Ltd	(3,902,871)	(3,902,871)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$408**	**$408**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	22,835,540	22,835,540	0	0.00%
3400 Other Funds Ltd	(11,890,639)	(11,890,639)	0	0.00%
6400 Federal Funds Ltd	(10,940,503)	(10,940,503)	0	0.00%
TOTAL PERSONAL SERVICES	**$4,398**	**$4,398**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	467,584	467,584	0	0.00%
3400 Other Funds Ltd	(465,837)	(465,837)	0	0.00%
6400 Federal Funds Ltd	(1,747)	(1,747)	0	0.00%
All Funds	-	-	0	0.00%
4125 Out of State Travel				
8000 General Fund	52,490	52,490	0	0.00%
3400 Other Funds Ltd	(51,796)	(51,796)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(694)	(694)	0	0.00%
All Funds	-	-	0	0.00%
4150 Employee Training				
8000 General Fund	833,686	833,686	0	0.00%
3400 Other Funds Ltd	(816,706)	(816,706)	0	0.00%
6400 Federal Funds Ltd	(1,078)	(1,078)	0	0.00%
All Funds	15,902	15,902	0	0.00%
4175 Office Expenses				
8000 General Fund	905,457	905,457	0	0.00%
3400 Other Funds Ltd	(852,632)	(852,632)	0	0.00%
6400 Federal Funds Ltd	(4,419)	(4,419)	0	0.00%
All Funds	48,406	48,406	0	0.00%
4200 Telecommunications				
8000 General Fund	510,659	510,659	0	0.00%
3400 Other Funds Ltd	(507,474)	(507,474)	0	0.00%
6400 Federal Funds Ltd	(3,185)	(3,185)	0	0.00%
All Funds	-	-	0	0.00%
4250 Data Processing				
8000 General Fund	1,102,222	1,102,222	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,059,413)	(1,059,413)	0	0.00%
All Funds	42,809	42,809	0	0.00%
4275 Publicity and Publications				
8000 General Fund	212,190	212,190	0	0.00%
3400 Other Funds Ltd	(212,190)	(212,190)	0	0.00%
All Funds	-	-	0	0.00%
4300 Professional Services				
8000 General Fund	3,451,348	3,451,348	0	0.00%
3400 Other Funds Ltd	(3,276,855)	(3,276,855)	0	0.00%
6400 Federal Funds Ltd	(174,493)	(174,493)	0	0.00%
All Funds	-	-	0	0.00%
4315 IT Professional Services				
8000 General Fund	116,446	116,446	0	0.00%
3400 Other Funds Ltd	(112,624)	(112,624)	0	0.00%
6400 Federal Funds Ltd	(3,822)	(3,822)	0	0.00%
All Funds	-	-	0	0.00%
4325 Attorney General				
8000 General Fund	336,576	336,576	0	0.00%
3400 Other Funds Ltd	(333,066)	(333,066)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(3,510)	(3,510)	0	0.00%
All Funds	-	-	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	273,997	273,997	0	0.00%
3400 Other Funds Ltd	(272,788)	(272,788)	0	0.00%
6400 Federal Funds Ltd	(1,209)	(1,209)	0	0.00%
All Funds	-	-	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	10,900	10,900	0	0.00%
3400 Other Funds Ltd	(10,659)	(10,659)	0	0.00%
6400 Federal Funds Ltd	(241)	(241)	0	0.00%
All Funds	-	-	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	462,012	462,012	0	0.00%
3400 Other Funds Ltd	(71,483)	(71,483)	0	0.00%
6400 Federal Funds Ltd	(108)	(108)	0	0.00%
All Funds	390,421	390,421	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	738,212	738,212	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(737,838)	(737,838)	0	0.00%
6400 Federal Funds Ltd	(374)	(374)	0	0.00%
All Funds	-	-	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	892,638	892,638	0	0.00%
3400 Other Funds Ltd	(827,905)	(827,905)	0	0.00%
6400 Federal Funds Ltd	(64,733)	(64,733)	0	0.00%
All Funds	-	-	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	2,305,506	2,305,506	0	0.00%
3400 Other Funds Ltd	(2,284,487)	(2,284,487)	0	0.00%
6400 Federal Funds Ltd	(21,019)	(21,019)	0	0.00%
All Funds	-	-	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	13,338,984	13,338,984	0	0.00%
3400 Other Funds Ltd	(11,078,420)	(11,078,420)	0	0.00%
6400 Federal Funds Ltd	(2,260,564)	(2,260,564)	0	0.00%
All Funds	-	-	0	0.00%
4550 Other Care of Residents and Patients				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	1,218,264	1,218,264	0	0.00%
3400 Other Funds Ltd	(699,829)	(699,829)	0	0.00%
6400 Federal Funds Ltd	(518,435)	(518,435)	0	0.00%
All Funds	-	-	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	551,370	551,370	0	0.00%
3400 Other Funds Ltd	(534,324)	(534,324)	0	0.00%
6400 Federal Funds Ltd	(21,444)	(21,444)	0	0.00%
All Funds	(4,398)	(4,398)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	437,068	437,068	0	0.00%
3400 Other Funds Ltd	(312,793)	(312,793)	0	0.00%
6400 Federal Funds Ltd	(121,880)	(121,880)	0	0.00%
All Funds	2,395	2,395	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	252,419	252,419	0	0.00%
3400 Other Funds Ltd	(56,826)	(56,826)	0	0.00%
6400 Federal Funds Ltd	(42,465)	(42,465)	0	0.00%
All Funds	153,128	153,128	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4715 IT Expendable Property				
8000 General Fund	286,699	286,699	0	0.00%
3400 Other Funds Ltd	(15,707)	(15,707)	0	0.00%
6400 Federal Funds Ltd	(190,755)	(190,755)	0	0.00%
All Funds	80,237	80,237	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	28,756,727	28,756,727	0	0.00%
3400 Other Funds Ltd	(24,591,652)	(24,591,652)	0	0.00%
6400 Federal Funds Ltd	(3,436,175)	(3,436,175)	0	0.00%
TOTAL SERVICES & SUPPLIES	**$728,900**	**$728,900**	**$0**	**0.00%**
CAPITAL OUTLAY				
5250 Household and Institutional Equip.				
8000 General Fund	1,287	1,287	0	0.00%
3400 Other Funds Ltd	(858)	(858)	0	0.00%
6400 Federal Funds Ltd	(429)	(429)	0	0.00%
All Funds	-	-	0	0.00%
5350 Industrial and Heavy Equipment				
8000 General Fund	444	444	0	0.00%
3400 Other Funds Ltd	(300)	(300)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(144)	(144)	0	0.00%
All Funds	-	-	0	0.00%
5650 Land Improvements				
8000 General Fund	253	253	0	0.00%
3400 Other Funds Ltd	(171)	(171)	0	0.00%
6400 Federal Funds Ltd	(82)	(82)	0	0.00%
All Funds	-	-	0	0.00%
5700 Building Structures				
8000 General Fund	1,437	1,437	0	0.00%
3400 Other Funds Ltd	(367)	(367)	0	0.00%
6400 Federal Funds Ltd	(1,070)	(1,070)	0	0.00%
All Funds	-	-	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	3,421	3,421	0	0.00%
3400 Other Funds Ltd	(1,696)	(1,696)	0	0.00%
6400 Federal Funds Ltd	(1,725)	(1,725)	0	0.00%
TOTAL CAPITAL OUTLAY	**-**	**-**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(719,384)	(719,384)	0	0.00%
3400 Other Funds Ltd	(13,914)	(13,914)	0	0.00%
All Funds	(733,298)	(733,298)	0	0.00%
6035 Dist to Individuals				
8000 General Fund	295,270,368	295,270,368	0	0.00%
3400 Other Funds Ltd	(58,067,345)	(58,067,345)	0	0.00%
6400 Federal Funds Ltd	(236,451,262)	(236,451,262)	0	0.00%
All Funds	751,761	751,761	0	0.00%
6085 Other Special Payments				
8000 General Fund	(14,248)	(14,248)	0	0.00%
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	(28,400)	(28,400)	0	0.00%
6400 Federal Funds Ltd	42,648	42,648	0	0.00%
All Funds	(751,761)	(751,761)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	294,536,736	294,536,736	0	0.00%
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	(58,109,659)	(58,109,659)	0	0.00%
6400 Federal Funds Ltd	(236,408,614)	(236,408,614)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**($733,298)**	**($733,298)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	346,132,424	346,132,424	0	0.00%
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	(94,593,646)	(94,593,646)	0	0.00%
6400 Federal Funds Ltd	(250,787,017)	(250,787,017)	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	(4,951,756)	(4,951,756)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($4,951,756)**	**($4,951,756)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,183,627)	(1,183,627)	0	0.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(113,019)	(113,019)	0	0.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	(113,019)	(113,019)	0	0.00%
TOTAL CHARGES FOR SERVICES	**($113,019)**	**($113,019)**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(352,316)	(352,316)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(537,483)	(537,483)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(1,183,627)	(1,183,627)	0	0.00%
3400 Other Funds Ltd	(465,335)	(465,335)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(537,483)	(537,483)	0	0.00%
TOTAL REVENUE CATEGORIES	**($2,186,445)**	**($2,186,445)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,183,627)	(1,183,627)	0	0.00%
3400 Other Funds Ltd	(465,335)	(465,335)	0	0.00%
6400 Federal Funds Ltd	(537,483)	(537,483)	0	0.00%
TOTAL AVAILABLE REVENUES	**($2,186,445)**	**($2,186,445)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3190 All Other Differential				
8000 General Fund	39,430	39,430	0	0.00%
SALARIES & WAGES				
8000 General Fund	39,430	39,430	0	0.00%
TOTAL SALARIES & WAGES	**$39,430**	**$39,430**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	6,754	6,754	0	0.00%
3230 Social Security Taxes				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	3,016	3,016	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	9,770	9,770	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$9,770**	**$9,770**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	49,200	49,200	0	0.00%
TOTAL PERSONAL SERVICES	**$49,200**	**$49,200**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	(12,692)	(12,692)	0	0.00%
3400 Other Funds Ltd	(600)	(600)	0	0.00%
6400 Federal Funds Ltd	(5,897)	(5,897)	0	0.00%
All Funds	(19,189)	(19,189)	0	0.00%
4250 Data Processing				
8000 General Fund	(9,264)	(9,264)	0	0.00%
3400 Other Funds Ltd	(1,278)	(1,278)	0	0.00%
6400 Federal Funds Ltd	(6,068)	(6,068)	0	0.00%
All Funds	(16,610)	(16,610)	0	0.00%
4300 Professional Services				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(45,006)	(45,006)	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(78,780)	(78,780)	0	0.00%
3400 Other Funds Ltd	(4,836)	(4,836)	0	0.00%
6400 Federal Funds Ltd	(47,580)	(47,580)	0	0.00%
All Funds	(131,196)	(131,196)	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(43,494)	(43,494)	0	0.00%
6400 Federal Funds Ltd	(25,014)	(25,014)	0	0.00%
All Funds	(68,508)	(68,508)	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(127,201)	(127,201)	0	0.00%
6400 Federal Funds Ltd	(118,581)	(118,581)	0	0.00%
All Funds	(245,782)	(245,782)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(56,446)	(56,446)	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	(454,151)	(454,151)	0	0.00%
3400 Other Funds Ltd	(57,001)	(57,001)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(181,809)	(181,809)	0	0.00%
All Funds	(692,961)	(692,961)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(345,564)	(345,564)	0	0.00%
3400 Other Funds Ltd	(336,134)	(336,134)	0	0.00%
6400 Federal Funds Ltd	(109,596)	(109,596)	0	0.00%
All Funds	(791,294)	(791,294)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(43,193)	(43,193)	0	0.00%
3400 Other Funds Ltd	(5,691)	(5,691)	0	0.00%
6400 Federal Funds Ltd	(27,031)	(27,031)	0	0.00%
All Funds	(75,915)	(75,915)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(19,350)	(19,350)	0	0.00%
3400 Other Funds Ltd	(2,669)	(2,669)	0	0.00%
6400 Federal Funds Ltd	(12,679)	(12,679)	0	0.00%
All Funds	(34,698)	(34,698)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,178,695)	(1,178,695)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(464,655)	(464,655)	0	0.00%
6400 Federal Funds Ltd	(534,255)	(534,255)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($2,177,605)**	**($2,177,605)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	17,049	17,049	0	0.00%
6035 Dist to Individuals				
8000 General Fund	(49,200)	(49,200)	0	0.00%
6085 Other Special Payments				
8000 General Fund	(4,932)	(4,932)	0	0.00%
3400 Other Funds Ltd	(680)	(680)	0	0.00%
6400 Federal Funds Ltd	(3,228)	(3,228)	0	0.00%
All Funds	(8,840)	(8,840)	0	0.00%
6340 Spc Pmt to Environmental Quality				
6400 Federal Funds Ltd	(17,049)	(17,049)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(54,132)	(54,132)	0	0.00%
3400 Other Funds Ltd	(680)	(680)	0	0.00%
6400 Federal Funds Ltd	(3,228)	(3,228)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**($58,040)**	**($58,040)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(1,183,627)	(1,183,627)	0	0.00%
3400 Other Funds Ltd	(465,335)	(465,335)	0	0.00%
6400 Federal Funds Ltd	(537,483)	(537,483)	0	0.00%
TOTAL EXPENDITURES	**($2,186,445)**	**($2,186,445)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	(2,867,270)	(2,867,270)	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	(2,867,270)	(2,867,270)	0	0.00%
TOTAL LICENSES AND FEES	**($2,867,270)**	**($2,867,270)**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(2,341,030)	(2,341,030)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(17,543,925)	(18,276,922)	(732,997)	(4.18%)
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
TOTAL TRANSFERS IN	**($1,184,459)**	**-**	**$1,184,459**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
3400 Other Funds Ltd	(5,208,300)	(5,208,300)	0	0.00%
6400 Federal Funds Ltd	(17,543,925)	(18,276,922)	(732,997)	(4.18%)
TOTAL REVENUE CATEGORIES	**($23,936,684)**	**($23,485,222)**	**$451,462**	**1.89%**
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
3400 Other Funds Ltd	(5,208,300)	(5,208,300)	0	0.00%
6400 Federal Funds Ltd	(17,543,925)	(18,276,922)	(732,997)	(4.18%)
TOTAL AVAILABLE REVENUES	**($23,936,684)**	**($23,485,222)**	**$451,462**	**1.89%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	(401,933)	(415,675)	(13,742)	(3.42%)
6400 Federal Funds Ltd	(789,907)	(913,589)	(123,682)	(15.66%)
All Funds	(1,191,840)	(1,329,264)	(137,424)	(11.53%)
3170 Overtime Payments				
8000 General Fund	(364)	(364)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(36,096)	(36,096)	0	0.00%
All Funds	(36,460)	(36,460)	0	0.00%
3190 All Other Differential				
8000 General Fund	(257,584)	(257,584)	0	0.00%
6400 Federal Funds Ltd	(24,391)	(24,391)	0	0.00%
All Funds	(281,975)	(281,975)	0	0.00%
SALARIES & WAGES				
8000 General Fund	(659,881)	(673,623)	(13,742)	(2.08%)
6400 Federal Funds Ltd	(850,394)	(974,076)	(123,682)	(14.54%)
TOTAL SALARIES & WAGES	**($1,510,275)**	**($1,647,699)**	**($137,424)**	**(9.10%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(175)	(181)	(6)	(3.43%)
6400 Federal Funds Ltd	(289)	(341)	(52)	(17.99%)
All Funds	(464)	(522)	(58)	(12.50%)
3220 Public Employees Retire Cont				
8000 General Fund	(113,039)	(115,393)	(2,354)	(2.08%)
6400 Federal Funds Ltd	(145,673)	(166,860)	(21,187)	(14.54%)
All Funds	(258,712)	(282,253)	(23,541)	(9.10%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
8000 General Fund	(50,481)	(51,532)	(1,051)	(2.08%)
6400 Federal Funds Ltd	(65,055)	(74,517)	(9,462)	(14.54%)
All Funds	(115,536)	(126,049)	(10,513)	(9.10%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(140)	(145)	(5)	(3.57%)
6400 Federal Funds Ltd	(228)	(269)	(41)	(17.98%)
All Funds	(368)	(414)	(46)	(12.50%)
3270 Flexible Benefits				
8000 General Fund	(115,078)	(118,901)	(3,823)	(3.32%)
6400 Federal Funds Ltd	(190,778)	(225,187)	(34,409)	(18.04%)
All Funds	(305,856)	(344,088)	(38,232)	(12.50%)
OTHER PAYROLL EXPENSES				
8000 General Fund	(278,913)	(286,152)	(7,239)	(2.60%)
6400 Federal Funds Ltd	(402,023)	(467,174)	(65,151)	(16.21%)
TOTAL OTHER PAYROLL EXPENSES	**($680,936)**	**($753,326)**	**($72,390)**	**(10.63%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	3	3	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	1	1	100.00%
All Funds	-	4	4	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	3	3	100.00%
6400 Federal Funds Ltd	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$4**	**$4**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(938,794)	(959,772)	(20,978)	(2.23%)
6400 Federal Funds Ltd	(1,252,417)	(1,441,249)	(188,832)	(15.08%)
TOTAL PERSONAL SERVICES	**($2,191,211)**	**($2,401,021)**	**($209,810)**	**(9.58%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	18,581	18,581	0	0.00%
6400 Federal Funds Ltd	(38,917)	(38,917)	0	0.00%
All Funds	(20,336)	(20,336)	0	0.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	(57,236)	(57,236)	0	0.00%
4150 Employee Training				
8000 General Fund	5,999	5,999	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(104,611)	(104,611)	0	0.00%
All Funds	(98,612)	(98,612)	0	0.00%
4175 Office Expenses				
8000 General Fund	41,503	41,503	0	0.00%
6400 Federal Funds Ltd	(118,291)	(118,291)	0	0.00%
All Funds	(76,788)	(76,788)	0	0.00%
4200 Telecommunications				
8000 General Fund	13,573	13,573	0	0.00%
6400 Federal Funds Ltd	(66,687)	(66,687)	0	0.00%
All Funds	(53,114)	(53,114)	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	(97,917)	(97,917)	0	0.00%
4275 Publicity and Publications				
6400 Federal Funds Ltd	(27,049)	(27,049)	0	0.00%
4300 Professional Services				
8000 General Fund	(1,107,454)	(1,079,598)	27,856	2.52%
3400 Other Funds Ltd	(1,444,936)	(1,444,936)	0	0.00%
6400 Federal Funds Ltd	(8,680,623)	(9,180,623)	(500,000)	(5.76%)
All Funds	(11,233,013)	(11,705,157)	(472,144)	(4.20%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4315 IT Professional Services				
8000 General Fund	653,068	653,068	0	0.00%
6400 Federal Funds Ltd	(5,582,997)	(5,649,019)	(66,022)	(1.18%)
All Funds	(4,929,929)	(4,995,951)	(66,022)	(1.34%)
4325 Attorney General				
8000 General Fund	57,012	57,012	0	0.00%
6400 Federal Funds Ltd	57,012	57,012	0	0.00%
All Funds	114,024	114,024	0	0.00%
4400 Dues and Subscriptions				
6400 Federal Funds Ltd	(14,146)	(14,146)	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	134,655	134,655	0	0.00%
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	(2,867,270)	(2,867,270)	0	0.00%
4575 Agency Program Related S and S				
6400 Federal Funds Ltd	(123,713)	(123,713)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	3,773	3,773	0	0.00%
6400 Federal Funds Ltd	(24,600)	(24,600)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(20,827)	(20,827)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	4,464	4,464	0	0.00%
6400 Federal Funds Ltd	(167,203)	(167,203)	0	0.00%
All Funds	(162,739)	(162,739)	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	(115,277)	(115,277)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(174,826)	(146,970)	27,856	15.93%
3400 Other Funds Ltd	(4,312,206)	(4,312,206)	0	0.00%
6400 Federal Funds Ltd	(15,162,255)	(15,728,277)	(566,022)	(3.73%)
TOTAL SERVICES & SUPPLIES	**($19,649,287)**	**($20,187,453)**	**($538,166)**	**(2.74%)**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
3400 Other Funds Ltd	(896,094)	(896,094)	0	0.00%
All Funds	(2,080,553)	(896,094)	1,184,459	56.93%
6085 Other Special Payments				
8000 General Fund	1,113,620	1,106,742	(6,878)	(0.62%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(1,129,253)	(1,107,396)	21,857	1.94%
All Funds	(15,633)	(654)	14,979	95.82%
SPECIAL PAYMENTS				
8000 General Fund	1,113,620	1,106,742	(6,878)	(0.62%)
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
3400 Other Funds Ltd	(896,094)	(896,094)	0	0.00%
6400 Federal Funds Ltd	(1,129,253)	(1,107,396)	21,857	1.94%
TOTAL SPECIAL PAYMENTS	**($2,096,186)**	**($896,748)**	**$1,199,438**	**57.22%**
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
3400 Other Funds Ltd	(5,208,300)	(5,208,300)	0	0.00%
6400 Federal Funds Ltd	(17,543,925)	(18,276,922)	(732,997)	(4.18%)
TOTAL EXPENDITURES	**($23,936,684)**	**($23,485,222)**	**$451,462**	**1.89%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(8)	(9)	(1)	(12.50%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(8.00)	(9.00)	(1.00)	(12.50%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,199,536	1,199,536	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,199,536	1,199,536	0	0.00%
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
TOTAL REVENUE CATEGORIES	**$3,046,645**	**$3,046,645**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,199,536	1,199,536	0	0.00%
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
TOTAL AVAILABLE REVENUES	**$3,046,645**	**$3,046,645**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	808,301	808,301	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	1,244,667	1,244,667	0	0.00%
All Funds	2,052,968	2,052,968	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	71,477	71,477	0	0.00%
6400 Federal Funds Ltd	110,066	110,066	0	0.00%
All Funds	181,543	181,543	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	4,174	4,174	0	0.00%
6400 Federal Funds Ltd	6,427	6,427	0	0.00%
All Funds	10,601	10,601	0	0.00%
6035 Dist to Individuals				
8000 General Fund	16,338	16,338	0	0.00%
6400 Federal Funds Ltd	25,157	25,157	0	0.00%
All Funds	41,495	41,495	0	0.00%
6085 Other Special Payments				
8000 General Fund	299,246	299,246	0	0.00%
6400 Federal Funds Ltd	460,792	460,792	0	0.00%
All Funds	760,038	760,038	0	0.00%
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,199,536	1,199,536	0	0.00%
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
TOTAL SPECIAL PAYMENTS	**$3,046,645**	**$3,046,645**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	1,199,536	1,199,536	0	0.00%
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
TOTAL EXPENDITURES	**$3,046,645**	**$3,046,645**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(9,709,367)	(9,709,367)	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	98,000,000	98,000,000	0	0.00%
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	575,631	575,631	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	575,631	575,631	0	0.00%
TOTAL LICENSES AND FEES	**$575,631**	**$575,631**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(76,939,778)	(76,939,778)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(13,951,570)	(13,951,570)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
TOTAL TRANSFERS IN	**($260,750)**	**($260,750)**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	(9,709,367)	(9,709,367)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	21,635,853	21,635,853	0	0.00%
6400 Federal Funds Ltd	(13,951,570)	(13,951,570)	0	0.00%
TOTAL REVENUE CATEGORIES	**($2,285,834)**	**($2,285,834)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(9,709,367)	(9,709,367)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	21,635,853	21,635,853	0	0.00%
6400 Federal Funds Ltd	(13,951,570)	(13,951,570)	0	0.00%
TOTAL AVAILABLE REVENUES	**($2,285,834)**	**($2,285,834)**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,283,417	1,277,873	(5,544)	(0.43%)
3400 Other Funds Ltd	599,773	599,773	0	0.00%
6400 Federal Funds Ltd	2,661,631	2,661,631	0	0.00%
All Funds	4,544,821	4,539,277	(5,544)	(0.12%)
3170 Overtime Payments				
8000 General Fund	10,023,179	10,023,179	0	0.00%
3180 Shift Differential				
8000 General Fund	4,029,295	4,029,295	0	0.00%
3190 All Other Differential				
8000 General Fund	6,860,443	6,865,988	5,545	0.08%
3400 Other Funds Ltd	99,556	99,556	0	0.00%
6400 Federal Funds Ltd	10,017,800	10,017,800	0	0.00%
All Funds	16,977,799	16,983,344	5,545	0.03%
SALARIES & WAGES				
8000 General Fund	22,196,334	22,196,335	1	0.00%
3400 Other Funds Ltd	699,329	699,329	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	12,679,431	12,679,431	0	0.00%
TOTAL SALARIES & WAGES	**$35,575,094**	**$35,575,095**	**$1**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	1,499	1,499	0	0.00%
3400 Other Funds Ltd	286	286	0	0.00%
6400 Federal Funds Ltd	1,592	1,592	0	0.00%
All Funds	3,377	3,377	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	3,802,215	3,802,214	(1)	(0.00%)
3400 Other Funds Ltd	119,795	119,795	0	0.00%
6400 Federal Funds Ltd	2,171,995	2,171,995	0	0.00%
All Funds	6,094,005	6,094,004	(1)	(0.00%)
3230 Social Security Taxes				
8000 General Fund	1,704,458	1,704,458	0	0.00%
3400 Other Funds Ltd	53,499	53,499	0	0.00%
6400 Federal Funds Ltd	969,978	969,978	0	0.00%
All Funds	2,727,935	2,727,935	0	0.00%
3250 Workers Comp. Assess. (WCD)				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,191	1,191	0	0.00%
3400 Other Funds Ltd	225	225	0	0.00%
6400 Federal Funds Ltd	1,266	1,266	0	0.00%
All Funds	2,682	2,682	0	0.00%
3270 Flexible Benefits				
8000 General Fund	986,981	986,981	0	0.00%
3400 Other Funds Ltd	187,398	187,398	0	0.00%
6400 Federal Funds Ltd	1,046,267	1,046,267	0	0.00%
All Funds	2,220,646	2,220,646	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	6,496,344	6,496,343	(1)	(0.00%)
3400 Other Funds Ltd	361,203	361,203	0	0.00%
6400 Federal Funds Ltd	4,191,098	4,191,098	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$11,048,645**	**$11,048,644**	**($1)**	**(0.00%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(37,075)	(37,075)	0	0.00%
3400 Other Funds Ltd	(21,365)	(21,365)	0	0.00%
6400 Federal Funds Ltd	(8,872)	(8,872)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(67,312)	(67,312)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(37,075)	(37,075)	0	0.00%
3400 Other Funds Ltd	(21,365)	(21,365)	0	0.00%
6400 Federal Funds Ltd	(8,872)	(8,872)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($67,312)**	**($67,312)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	28,655,603	28,655,603	0	0.00%
3400 Other Funds Ltd	1,039,167	1,039,167	0	0.00%
6400 Federal Funds Ltd	16,861,657	16,861,657	0	0.00%
TOTAL PERSONAL SERVICES	**$46,556,427**	**$46,556,427**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	137,557	137,557	0	0.00%
3400 Other Funds Ltd	21,395	21,395	0	0.00%
6400 Federal Funds Ltd	163,573	163,573	0	0.00%
All Funds	322,525	322,525	0	0.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	7,840	7,840	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4150 Employee Training				
8000 General Fund	38,195	38,195	0	0.00%
3400 Other Funds Ltd	4,510	4,510	0	0.00%
6400 Federal Funds Ltd	84,618	84,618	0	0.00%
All Funds	127,323	127,323	0	0.00%
4175 Office Expenses				
8000 General Fund	321,108	321,108	0	0.00%
3400 Other Funds Ltd	31,196	31,196	0	0.00%
6400 Federal Funds Ltd	340,715	340,715	0	0.00%
All Funds	693,019	693,019	0	0.00%
4200 Telecommunications				
8000 General Fund	85,604	85,604	0	0.00%
3400 Other Funds Ltd	10,202	10,202	0	0.00%
6400 Federal Funds Ltd	111,029	111,029	0	0.00%
All Funds	206,835	206,835	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	303,505	303,505	0	0.00%
4300 Professional Services				
8000 General Fund	675,278	675,278	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(15,400)	(15,400)	0	0.00%
6400 Federal Funds Ltd	14,861,475	14,861,475	0	0.00%
All Funds	15,521,353	15,521,353	0	0.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	162,045	162,045	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	478,830	478,830	0	0.00%
4475 Facilities Maintenance				
6400 Federal Funds Ltd	59,399	59,399	0	0.00%
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	57,498	57,498	0	0.00%
6400 Federal Funds Ltd	7,190,121	7,190,121	0	0.00%
All Funds	7,247,619	7,247,619	0	0.00%
4525 Medical Services and Supplies				
6400 Federal Funds Ltd	6,582,796	6,582,796	0	0.00%
4575 Agency Program Related S and S				
6400 Federal Funds Ltd	33,300	33,300	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	224,776	224,776	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4650 Other Services and Supplies				
8000 General Fund	23,801	23,801	0	0.00%
3400 Other Funds Ltd	89,321	89,321	0	0.00%
6400 Federal Funds Ltd	388,871	388,871	0	0.00%
All Funds	501,993	501,993	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	208,475	208,475	0	0.00%
3400 Other Funds Ltd	3,230	3,230	0	0.00%
6400 Federal Funds Ltd	8,398	8,398	0	0.00%
All Funds	220,103	220,103	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	4,325	4,325	0	0.00%
6400 Federal Funds Ltd	106,451	106,451	0	0.00%
All Funds	110,776	110,776	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	2,193,624	2,193,624	0	0.00%
3400 Other Funds Ltd	206,277	206,277	0	0.00%
6400 Federal Funds Ltd	30,404,136	30,404,136	0	0.00%
TOTAL SERVICES & SUPPLIES	**$32,804,037**	**$32,804,037**	**$0**	**0.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
CAPITAL OUTLAY				
5900 Other Capital Outlay				
6400 Federal Funds Ltd	60,000	60,000	0	0.00%
CAPITAL OUTLAY				
6400 Federal Funds Ltd	60,000	60,000	0	0.00%
TOTAL CAPITAL OUTLAY	**$60,000**	**$60,000**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	1,495,538	1,495,538	0	0.00%
3400 Other Funds Ltd	(1,495,538)	(1,495,538)	0	0.00%
6400 Federal Funds Ltd	16,211,763	16,211,763	0	0.00%
All Funds	16,211,763	16,211,763	0	0.00%
6030 Dist to Non-Gov Units				
6400 Federal Funds Ltd	560,314	560,314	0	0.00%
6035 Dist to Individuals				
8000 General Fund	(42,054,132)	(42,054,132)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	21,885,947	21,885,947	0	0.00%
6400 Federal Funds Ltd	(78,096,740)	(78,096,740)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(98,525,675)	(98,525,675)	0	0.00%
6085 Other Special Payments				
6400 Federal Funds Ltd	47,300	47,300	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(40,558,594)	(40,558,594)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	20,390,409	20,390,409	0	0.00%
6400 Federal Funds Ltd	(61,277,363)	(61,277,363)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($81,706,298)**	**($81,706,298)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(9,709,367)	(9,709,367)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	21,635,853	21,635,853	0	0.00%
6400 Federal Funds Ltd	(13,951,570)	(13,951,570)	0	0.00%
TOTAL EXPENDITURES	**($2,285,834)**	**($2,285,834)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	59	59	0	0.00%
8180 Position Reconciliation	(33)	(28)	5	15.15%
TOTAL AUTHORIZED POSITIONS	**26**	**31**	**5**	**19.23%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	58.05	58.05	0.00	0.00%
8280 FTE Reconciliation	(33.00)	(28.00)	5.00	15.15%
TOTAL AUTHORIZED FTE	**25.05**	**30.05**	**5.00**	**19.96%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(585,485,369)	-	585,485,369	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	47,337,915	-	(47,337,915)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	326,176,341	-	(326,176,341)	(100.00%)
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	440,622,458	-	(440,622,458)	(100.00%)
1833 Tsfr From Health Rel Lic Bds				
3400 Other Funds Ltd	(37,980)	-	37,980	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	440,584,478	-	(440,584,478)	(100.00%)
TOTAL TRANSFERS IN	**$441,548,613**	**-**	**($441,548,613)**	**(100.00%)**
REVENUE CATEGORIES				
8000 General Fund	(585,485,369)	-	585,485,369	100.00%
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)
3400 Other Funds Ltd	487,922,393	-	(487,922,393)	(100.00%)
6400 Federal Funds Ltd	326,176,341	-	(326,176,341)	(100.00%)
TOTAL REVENUE CATEGORIES	**$229,577,500**	**-**	**($229,577,500)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	(585,485,369)	-	585,485,369	100.00%
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)
3400 Other Funds Ltd	487,922,393	-	(487,922,393)	(100.00%)
6400 Federal Funds Ltd	326,176,341	-	(326,176,341)	(100.00%)
TOTAL AVAILABLE REVENUES	**$229,577,500**	**-**	**($229,577,500)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	(2,574,159)	-	2,574,159	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4400 Lottery Funds Ltd	(75,600)	-	75,600	100.00%
3400 Other Funds Ltd	984,964	-	(984,964)	(100.00%)
6400 Federal Funds Ltd	(400,901)	-	400,901	100.00%
All Funds	(2,065,696)	-	2,065,696	100.00%
3190 All Other Differential				
8000 General Fund	(11)	-	11	100.00%
3400 Other Funds Ltd	(6)	-	6	100.00%
All Funds	(17)	-	17	100.00%
SALARIES & WAGES				
8000 General Fund	(2,574,170)	-	2,574,170	100.00%
4400 Lottery Funds Ltd	(75,600)	-	75,600	100.00%
3400 Other Funds Ltd	984,958	-	(984,958)	(100.00%)
6400 Federal Funds Ltd	(400,901)	-	400,901	100.00%
TOTAL SALARIES & WAGES	**($2,065,713)**	**-**	**$2,065,713**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(622)	-	622	100.00%
4400 Lottery Funds Ltd	(58)	-	58	100.00%
3400 Other Funds Ltd	418	-	(418)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(185)	-	185	100.00%
All Funds	(447)	-	447	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	(440,955)	-	440,955	100.00%
4400 Lottery Funds Ltd	(12,950)	-	12,950	100.00%
3400 Other Funds Ltd	168,720	-	(168,720)	(100.00%)
6400 Federal Funds Ltd	(68,676)	-	68,676	100.00%
All Funds	(353,861)	-	353,861	100.00%
3230 Social Security Taxes				
8000 General Fund	(195,793)	-	195,793	100.00%
4400 Lottery Funds Ltd	(5,783)	-	5,783	100.00%
3400 Other Funds Ltd	75,354	-	(75,354)	(100.00%)
6400 Federal Funds Ltd	(30,668)	-	30,668	100.00%
All Funds	(156,890)	-	156,890	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(496)	-	496	100.00%
4400 Lottery Funds Ltd	(46)	-	46	100.00%
3400 Other Funds Ltd	337	-	(337)	(100.00%)
6400 Federal Funds Ltd	(146)	-	146	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(351)	-	351	100.00%
3270 Flexible Benefits				
8000 General Fund	(411,469)	-	411,469	100.00%
4400 Lottery Funds Ltd	(38,232)	-	38,232	100.00%
3400 Other Funds Ltd	274,795	-	(274,795)	(100.00%)
6400 Federal Funds Ltd	(121,387)	-	121,387	100.00%
All Funds	(296,293)	-	296,293	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(1,049,335)	-	1,049,335	100.00%
4400 Lottery Funds Ltd	(57,069)	-	57,069	100.00%
3400 Other Funds Ltd	519,624	-	(519,624)	(100.00%)
6400 Federal Funds Ltd	(221,062)	-	221,062	100.00%
TOTAL OTHER PAYROLL EXPENSES	**($807,842)**	**-**	**$807,842**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(145,968)	-	145,968	100.00%
3400 Other Funds Ltd	(144,854)	-	144,854	100.00%
6400 Federal Funds Ltd	289,685	-	(289,685)	(100.00%)
All Funds	(1,137)	-	1,137	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(145,968)	-	145,968	100.00%
3400 Other Funds Ltd	(144,854)	-	144,854	100.00%
6400 Federal Funds Ltd	289,685	-	(289,685)	(100.00%)
TOTAL P.S. BUDGET ADJUSTMENTS	**($1,137)**	**-**	**$1,137**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(3,769,473)	-	3,769,473	100.00%
4400 Lottery Funds Ltd	(132,669)	-	132,669	100.00%
3400 Other Funds Ltd	1,359,728	-	(1,359,728)	(100.00%)
6400 Federal Funds Ltd	(332,278)	-	332,278	100.00%
TOTAL PERSONAL SERVICES	**($2,874,692)**	**-**	**$2,874,692**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(30,820)	-	30,820	100.00%
3400 Other Funds Ltd	37,412	-	(37,412)	(100.00%)
6400 Federal Funds Ltd	(22,308)	-	22,308	100.00%
All Funds	(15,716)	-	15,716	100.00%
4125 Out of State Travel				
8000 General Fund	(2,128)	-	2,128	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	2,097	-	(2,097)	(100.00%)
6400 Federal Funds Ltd	31	-	(31)	(100.00%)
All Funds	-	-	0	0.00%
4150 Employee Training				
8000 General Fund	(27,324)	-	27,324	100.00%
3400 Other Funds Ltd	35,403	-	(35,403)	(100.00%)
6400 Federal Funds Ltd	(8,912)	-	8,912	100.00%
All Funds	(833)	-	833	100.00%
4175 Office Expenses				
8000 General Fund	(4,099,889)	-	4,099,889	100.00%
3400 Other Funds Ltd	59,122	-	(59,122)	(100.00%)
6400 Federal Funds Ltd	(104,194)	-	104,194	100.00%
All Funds	(4,144,961)	-	4,144,961	100.00%
4200 Telecommunications				
8000 General Fund	(5,259)	-	5,259	100.00%
3400 Other Funds Ltd	29,004	-	(29,004)	(100.00%)
6400 Federal Funds Ltd	(10,724)	-	10,724	100.00%
All Funds	13,021	-	(13,021)	(100.00%)
4250 Data Processing				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(88,108)	-	88,108	100.00%
3400 Other Funds Ltd	88,108	-	(88,108)	(100.00%)
All Funds	-	-	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(343,927)	-	343,927	100.00%
3400 Other Funds Ltd	8,008	-	(8,008)	(100.00%)
6400 Federal Funds Ltd	(20,691)	-	20,691	100.00%
All Funds	(356,610)	-	356,610	100.00%
4300 Professional Services				
8000 General Fund	861,627	-	(861,627)	(100.00%)
3400 Other Funds Ltd	20,010,347	-	(20,010,347)	(100.00%)
6400 Federal Funds Ltd	(10,034,154)	-	10,034,154	100.00%
All Funds	10,837,820	-	(10,837,820)	(100.00%)
4315 IT Professional Services				
8000 General Fund	(5,048)	-	5,048	100.00%
3400 Other Funds Ltd	4,880	-	(4,880)	(100.00%)
6400 Federal Funds Ltd	168	-	(168)	(100.00%)
All Funds	-	-	0	0.00%
4325 Attorney General				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(46,017)	-	46,017	100.00%
3400 Other Funds Ltd	61,146	-	(61,146)	(100.00%)
6400 Federal Funds Ltd	467	-	(467)	(100.00%)
All Funds	15,596	-	(15,596)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	(10,282)	-	10,282	100.00%
3400 Other Funds Ltd	10,223	-	(10,223)	(100.00%)
6400 Federal Funds Ltd	59	-	(59)	(100.00%)
All Funds	-	-	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	(4,196)	-	4,196	100.00%
3400 Other Funds Ltd	372	-	(372)	(100.00%)
6400 Federal Funds Ltd	(21,552)	-	21,552	100.00%
All Funds	(25,376)	-	25,376	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(152,725)	-	152,725	100.00%
3400 Other Funds Ltd	2,720	-	(2,720)	(100.00%)
6400 Federal Funds Ltd	5	-	(5)	(100.00%)
All Funds	(150,000)	-	150,000	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4450 Fuels and Utilities				
8000 General Fund	(62,711)	-	62,711	100.00%
3400 Other Funds Ltd	62,699	-	(62,699)	(100.00%)
6400 Federal Funds Ltd	12	-	(12)	(100.00%)
All Funds	-	-	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	(98,043)	-	98,043	100.00%
3400 Other Funds Ltd	68,800	-	(68,800)	(100.00%)
6400 Federal Funds Ltd	29,243	-	(29,243)	(100.00%)
All Funds	-	-	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(324,365)	-	324,365	100.00%
3400 Other Funds Ltd	232,688	-	(232,688)	(100.00%)
6400 Federal Funds Ltd	11,704	-	(11,704)	(100.00%)
All Funds	(79,973)	-	79,973	100.00%
4525 Medical Services and Supplies				
8000 General Fund	(1,666,279)	-	1,666,279	100.00%
3400 Other Funds Ltd	842,596	-	(842,596)	(100.00%)
6400 Federal Funds Ltd	166,504	-	(166,504)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(657,179)	-	657,179	100.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(46,960)	-	46,960	100.00%
3400 Other Funds Ltd	26,542	-	(26,542)	(100.00%)
6400 Federal Funds Ltd	20,418	-	(20,418)	(100.00%)
All Funds	-	-	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	(129,562)	-	129,562	100.00%
3400 Other Funds Ltd	29,335	-	(29,335)	(100.00%)
6400 Federal Funds Ltd	6,805	-	(6,805)	(100.00%)
All Funds	(93,422)	-	93,422	100.00%
4650 Other Services and Supplies				
8000 General Fund	(249,279)	-	249,279	100.00%
3400 Other Funds Ltd	939,371	-	(939,371)	(100.00%)
6400 Federal Funds Ltd	(20,237)	-	20,237	100.00%
All Funds	669,855	-	(669,855)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	(5,075)	-	5,075	100.00%
3400 Other Funds Ltd	6,501	-	(6,501)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	1,679	-	(1,679)	(100.00%)
All Funds	3,105	-	(3,105)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	(161,859)	-	161,859	100.00%
3400 Other Funds Ltd	755	-	(755)	(100.00%)
6400 Federal Funds Ltd	7,537	-	(7,537)	(100.00%)
All Funds	(153,567)	-	153,567	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(6,698,229)	-	6,698,229	100.00%
3400 Other Funds Ltd	22,558,129	-	(22,558,129)	(100.00%)
6400 Federal Funds Ltd	(9,998,140)	-	9,998,140	100.00%
TOTAL SERVICES & SUPPLIES	**$5,861,760**	**-**	**($5,861,760)**	**(100.00%)**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	(20,181,453)	-	20,181,453	100.00%
3400 Other Funds Ltd	24,417,489	-	(24,417,489)	(100.00%)
6400 Federal Funds Ltd	(3,524,157)	-	3,524,157	100.00%
All Funds	711,879	-	(711,879)	(100.00%)
6025 Dist to Other Gov Unit				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(585,795)	-	585,795	100.00%
6400 Federal Funds Ltd	(107,566)	-	107,566	100.00%
All Funds	(693,361)	-	693,361	100.00%
6030 Dist to Non-Gov Units				
8000 General Fund	(61,863)	-	61,863	100.00%
6400 Federal Funds Ltd	(377,253)	-	377,253	100.00%
All Funds	(439,116)	-	439,116	100.00%
6035 Dist to Individuals				
8000 General Fund	(553,052,701)	-	553,052,701	100.00%
3400 Other Funds Ltd	571,952,936	-	(571,952,936)	(100.00%)
6400 Federal Funds Ltd	341,771,465	-	(341,771,465)	(100.00%)
All Funds	360,671,700	-	(360,671,700)	(100.00%)
6085 Other Special Payments				
8000 General Fund	1,264,145	-	(1,264,145)	(100.00%)
4400 Lottery Funds Ltd	1,096,804	-	(1,096,804)	(100.00%)
6400 Federal Funds Ltd	(1,255,730)	-	1,255,730	100.00%
All Funds	1,105,219	-	(1,105,219)	(100.00%)
6914 Spc Pmt to Housing and Com Svcs				
8000 General Fund	(2,400,000)	-	2,400,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
8000 General Fund	(575,017,667)	-	575,017,667	100.00%
4400 Lottery Funds Ltd	1,096,804	-	(1,096,804)	(100.00%)
3400 Other Funds Ltd	596,370,425	-	(596,370,425)	(100.00%)
6400 Federal Funds Ltd	336,506,759	-	(336,506,759)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$358,956,321**	**-**	**($358,956,321)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	(585,485,369)	-	585,485,369	100.00%
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)
3400 Other Funds Ltd	620,288,282	-	(620,288,282)	(100.00%)
6400 Federal Funds Ltd	326,176,341	-	(326,176,341)	(100.00%)
TOTAL EXPENDITURES	**$361,943,389**	**-**	**($361,943,389)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	(132,365,889)	-	132,365,889	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($132,365,889)**	**-**	**$132,365,889**	**100.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	17	-	(17)	(100.00%)
8180 Position Reconciliation	(16)	-	16	100.00%
TOTAL AUTHORIZED POSITIONS	**1**	**-**	**(1)**	**(100.00%)**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(7.67)	-	7.67	100.00%
8280 FTE Reconciliation	(0.66)	-	0.66	100.00%
TOTAL AUTHORIZED FTE	**(8.33)**	**-**	**8.33**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(3,146,262)	-	3,146,262	100.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(358,867)	-	358,867	100.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	(358,867)	-	358,867	100.00%
TOTAL CHARGES FOR SERVICES	**($358,867)**	**-**	**$358,867**	**100.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(5,783,364)	-	5,783,364	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(6,202,981)	-	6,202,981	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(7,912)	-	7,912	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS IN				
4400 Lottery Funds Ltd	(7,912)	-	7,912	100.00%
TOTAL TRANSFERS IN	**($7,912)**	**-**	**$7,912**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	(3,146,262)	-	3,146,262	100.00%
4400 Lottery Funds Ltd	(7,912)	-	7,912	100.00%
3400 Other Funds Ltd	(6,142,231)	-	6,142,231	100.00%
6400 Federal Funds Ltd	(6,202,981)	-	6,202,981	100.00%
TOTAL REVENUE CATEGORIES	**($15,499,386)**	**-**	**$15,499,386**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(3,146,262)	-	3,146,262	100.00%
4400 Lottery Funds Ltd	(7,912)	-	7,912	100.00%
3400 Other Funds Ltd	(6,142,231)	-	6,142,231	100.00%
6400 Federal Funds Ltd	(6,202,981)	-	6,202,981	100.00%
TOTAL AVAILABLE REVENUES	**($15,499,386)**	**-**	**$15,499,386**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(49,761)	-	49,761	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4400 Lottery Funds Ltd	(1,626)	-	1,626	100.00%
3400 Other Funds Ltd	(111,815)	-	111,815	100.00%
6400 Federal Funds Ltd	(110,575)	-	110,575	100.00%
All Funds	(273,777)	-	273,777	100.00%
4125 Out of State Travel				
8000 General Fund	(11,653)	-	11,653	100.00%
4400 Lottery Funds Ltd	(221)	-	221	100.00%
3400 Other Funds Ltd	(17,060)	-	17,060	100.00%
6400 Federal Funds Ltd	(33,850)	-	33,850	100.00%
All Funds	(62,784)	-	62,784	100.00%
4150 Employee Training				
8000 General Fund	(29,366)	-	29,366	100.00%
4400 Lottery Funds Ltd	(321)	-	321	100.00%
3400 Other Funds Ltd	(45,080)	-	45,080	100.00%
6400 Federal Funds Ltd	(54,670)	-	54,670	100.00%
All Funds	(129,437)	-	129,437	100.00%
4175 Office Expenses				
8000 General Fund	(270,742)	-	270,742	100.00%
4400 Lottery Funds Ltd	(358)	-	358	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(307,419)	-	307,419	100.00%
6400 Federal Funds Ltd	(239,035)	-	239,035	100.00%
All Funds	(817,554)	-	817,554	100.00%
4200 Telecommunications				
8000 General Fund	(40,934)	-	40,934	100.00%
4400 Lottery Funds Ltd	(169)	-	169	100.00%
3400 Other Funds Ltd	(42,927)	-	42,927	100.00%
6400 Federal Funds Ltd	(55,581)	-	55,581	100.00%
All Funds	(139,611)	-	139,611	100.00%
4250 Data Processing				
8000 General Fund	(134,242)	-	134,242	100.00%
4400 Lottery Funds Ltd	(408)	-	408	100.00%
3400 Other Funds Ltd	(94,737)	-	94,737	100.00%
6400 Federal Funds Ltd	(96,963)	-	96,963	100.00%
All Funds	(326,350)	-	326,350	100.00%
4275 Publicity and Publications				
8000 General Fund	(43,922)	-	43,922	100.00%
4400 Lottery Funds Ltd	(2,487)	-	2,487	100.00%
3400 Other Funds Ltd	(231,401)	-	231,401	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(56,290)	-	56,290	100.00%
All Funds	(334,100)	-	334,100	100.00%
4300 Professional Services				
8000 General Fund	(758,482)	-	758,482	100.00%
3400 Other Funds Ltd	(475,896)	-	475,896	100.00%
6400 Federal Funds Ltd	(2,910,149)	-	2,910,149	100.00%
All Funds	(4,144,527)	-	4,144,527	100.00%
4315 IT Professional Services				
8000 General Fund	(134,781)	-	134,781	100.00%
3400 Other Funds Ltd	(32,370)	-	32,370	100.00%
6400 Federal Funds Ltd	(373,217)	-	373,217	100.00%
All Funds	(540,368)	-	540,368	100.00%
4325 Attorney General				
8000 General Fund	(137,208)	-	137,208	100.00%
3400 Other Funds Ltd	(48,497)	-	48,497	100.00%
6400 Federal Funds Ltd	(467)	-	467	100.00%
All Funds	(186,172)	-	186,172	100.00%
4350 Dispute Resolution Services				
3400 Other Funds Ltd	(435)	-	435	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
8000 General Fund	(15,194)	-	15,194	100.00%
3400 Other Funds Ltd	(10,275)	-	10,275	100.00%
6400 Federal Funds Ltd	(741)	-	741	100.00%
All Funds	(26,210)	-	26,210	100.00%
4400 Dues and Subscriptions				
8000 General Fund	(13,815)	-	13,815	100.00%
4400 Lottery Funds Ltd	(340)	-	340	100.00%
3400 Other Funds Ltd	(4,337)	-	4,337	100.00%
6400 Federal Funds Ltd	(16,612)	-	16,612	100.00%
All Funds	(35,104)	-	35,104	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(642)	-	642	100.00%
3400 Other Funds Ltd	(2,720)	-	2,720	100.00%
6400 Federal Funds Ltd	(5)	-	5	100.00%
All Funds	(3,367)	-	3,367	100.00%
4450 Fuels and Utilities				
8000 General Fund	(84,672)	-	84,672	100.00%
3400 Other Funds Ltd	(70,217)	-	70,217	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(147)	-	147	100.00%
All Funds	(155,036)	-	155,036	100.00%
4475 Facilities Maintenance				
8000 General Fund	(109,570)	-	109,570	100.00%
3400 Other Funds Ltd	(70,392)	-	70,392	100.00%
6400 Federal Funds Ltd	(38,862)	-	38,862	100.00%
All Funds	(218,824)	-	218,824	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(171,000)	-	171,000	100.00%
3400 Other Funds Ltd	(1,188,893)	-	1,188,893	100.00%
6400 Federal Funds Ltd	(1,112,791)	-	1,112,791	100.00%
All Funds	(2,472,684)	-	2,472,684	100.00%
4525 Medical Services and Supplies				
8000 General Fund	(745,403)	-	745,403	100.00%
3400 Other Funds Ltd	(2,532,827)	-	2,532,827	100.00%
6400 Federal Funds Ltd	(437,797)	-	437,797	100.00%
All Funds	(3,716,027)	-	3,716,027	100.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(29,111)	-	29,111	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(26,676)	-	26,676	100.00%
6400 Federal Funds Ltd	(28,954)	-	28,954	100.00%
All Funds	(84,741)	-	84,741	100.00%
4575 Agency Program Related S and S				
8000 General Fund	(97,071)	-	97,071	100.00%
4400 Lottery Funds Ltd	(219)	-	219	100.00%
3400 Other Funds Ltd	(690,456)	-	690,456	100.00%
6400 Federal Funds Ltd	(341,091)	-	341,091	100.00%
All Funds	(1,128,837)	-	1,128,837	100.00%
4600 Intra-agency Charges				
8000 General Fund	(30,309)	-	30,309	100.00%
3400 Other Funds Ltd	(668)	-	668	100.00%
6400 Federal Funds Ltd	(48,710)	-	48,710	100.00%
All Funds	(79,687)	-	79,687	100.00%
4650 Other Services and Supplies				
8000 General Fund	(128,048)	-	128,048	100.00%
4400 Lottery Funds Ltd	(1,591)	-	1,591	100.00%
3400 Other Funds Ltd	(110,683)	-	110,683	100.00%
6400 Federal Funds Ltd	(73,605)	-	73,605	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(313,927)	-	313,927	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(15,591)	-	15,591	100.00%
4400 Lottery Funds Ltd	(65)	-	65	100.00%
3400 Other Funds Ltd	(10,424)	-	10,424	100.00%
6400 Federal Funds Ltd	(37,554)	-	37,554	100.00%
All Funds	(63,634)	-	63,634	100.00%
4715 IT Expendable Property				
8000 General Fund	(94,745)	-	94,745	100.00%
4400 Lottery Funds Ltd	(107)	-	107	100.00%
3400 Other Funds Ltd	(16,026)	-	16,026	100.00%
6400 Federal Funds Ltd	(135,315)	-	135,315	100.00%
All Funds	(246,193)	-	246,193	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(3,146,262)	-	3,146,262	100.00%
4400 Lottery Funds Ltd	(7,912)	-	7,912	100.00%
3400 Other Funds Ltd	(6,142,231)	-	6,142,231	100.00%
6400 Federal Funds Ltd	(6,202,981)	-	6,202,981	100.00%
TOTAL SERVICES & SUPPLIES	**($15,499,386)**	**-**	**$15,499,386**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	(3,146,262)	-	3,146,262	100.00%
4400 Lottery Funds Ltd	(7,912)	-	7,912	100.00%
3400 Other Funds Ltd	(6,142,231)	-	6,142,231	100.00%
6400 Federal Funds Ltd	(6,202,981)	-	6,202,981	100.00%
TOTAL EXPENDITURES	**($15,499,386)**	**-**	**$15,499,386**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(2,168,870)	-	2,168,870	100.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(282,222)	-	282,222	100.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	(282,222)	-	282,222	100.00%
TOTAL CHARGES FOR SERVICES	**($282,222)**	**-**	**$282,222**	**100.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(1,495,856)	-	1,495,856	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(3,636,945)	-	3,636,945	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS IN				
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
TOTAL TRANSFERS IN	**($28,081)**	**-**	**$28,081**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	(2,168,870)	-	2,168,870	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(1,778,078)	-	1,778,078	100.00%
6400 Federal Funds Ltd	(3,636,945)	-	3,636,945	100.00%
TOTAL REVENUE CATEGORIES	**($7,611,974)**	**-**	**$7,611,974**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(2,168,870)	-	2,168,870	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(1,778,078)	-	1,778,078	100.00%
6400 Federal Funds Ltd	(3,636,945)	-	3,636,945	100.00%
TOTAL AVAILABLE REVENUES	**($7,611,974)**	**-**	**$7,611,974**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(2,168,870)	-	2,168,870	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(1,778,078)	-	1,778,078	100.00%
6400 Federal Funds Ltd	(3,636,945)	-	3,636,945	100.00%
All Funds	(7,611,974)	-	7,611,974	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(2,168,870)	-	2,168,870	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(1,778,078)	-	1,778,078	100.00%
6400 Federal Funds Ltd	(3,636,945)	-	3,636,945	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($7,611,974)**	**-**	**$7,611,974**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(2,168,870)	-	2,168,870	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(1,778,078)	-	1,778,078	100.00%
6400 Federal Funds Ltd	(3,636,945)	-	3,636,945	100.00%
TOTAL PERSONAL SERVICES	**($7,611,974)**	**-**	**$7,611,974**	**100.00%**
EXPENDITURES				
8000 General Fund	(2,168,870)	-	2,168,870	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(1,778,078)	-	1,778,078	100.00%
6400 Federal Funds Ltd	(3,636,945)	-	3,636,945	100.00%
TOTAL EXPENDITURES	**($7,611,974)**	**-**	**$7,611,974**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	52,374,254	1,289,472	(51,084,782)	(97.54%)
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	(466,027,226)	(466,027,226)	0	0.00%
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	(7,218)	(7,218)	0	0.00%
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	(4,812)	(4,812)	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	(12,030)	(12,030)	0	0.00%
TOTAL LICENSES AND FEES	**($12,030)**	**($12,030)**	**$0**	**0.00%**
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(11,859)	(11,859)	0	0.00%
CHARGES FOR SERVICES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(11,859)	(11,859)	0	0.00%
TOTAL CHARGES FOR SERVICES	**($11,859)**	**($11,859)**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	466,069,722	466,069,722	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	25,308,133	1,895,197	(23,412,936)	(92.51%)
REVENUE CATEGORIES				
8000 General Fund	52,374,254	1,289,472	(51,084,782)	(97.54%)
3400 Other Funds Ltd	18,607	18,607	0	0.00%
6400 Federal Funds Ltd	25,308,133	1,895,197	(23,412,936)	(92.51%)
TOTAL REVENUE CATEGORIES	**$77,700,994**	**$3,203,276**	**($74,497,718)**	**(95.88%)**
AVAILABLE REVENUES				
8000 General Fund	52,374,254	1,289,472	(51,084,782)	(97.54%)
3400 Other Funds Ltd	18,607	18,607	0	0.00%
6400 Federal Funds Ltd	25,308,133	1,895,197	(23,412,936)	(92.51%)
TOTAL AVAILABLE REVENUES	**$77,700,994**	**$3,203,276**	**($74,497,718)**	**(95.88%)**
EXPENDITURES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	148,018	-	(148,018)	(100.00%)
6400 Federal Funds Ltd	264,254	412,272	148,018	56.01%
All Funds	412,272	412,272	0	0.00%
SALARIES & WAGES				
8000 General Fund	148,018	-	(148,018)	(100.00%)
6400 Federal Funds Ltd	264,254	412,272	148,018	56.01%
TOTAL SALARIES & WAGES	**$412,272**	**$412,272**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	59	-	(59)	(100.00%)
6400 Federal Funds Ltd	115	174	59	51.30%
All Funds	174	174	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	25,355	-	(25,355)	(100.00%)
6400 Federal Funds Ltd	45,268	70,623	25,355	56.01%
All Funds	70,623	70,623	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3230 Social Security Taxes				
8000 General Fund	11,323	-	(11,323)	(100.00%)
6400 Federal Funds Ltd	20,216	31,539	11,323	56.01%
All Funds	31,539	31,539	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	46	-	(46)	(100.00%)
6400 Federal Funds Ltd	92	138	46	50.00%
All Funds	138	138	0	0.00%
3270 Flexible Benefits				
8000 General Fund	38,233	-	(38,233)	(100.00%)
6400 Federal Funds Ltd	76,463	114,696	38,233	50.00%
All Funds	114,696	114,696	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	75,016	-	(75,016)	(100.00%)
6400 Federal Funds Ltd	142,154	217,170	75,016	52.77%
TOTAL OTHER PAYROLL EXPENSES	**$217,170**	**$217,170**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(410,832)	-	410,832	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	59,962	59,962	0	0.00%
6400 Federal Funds Ltd	(471,357)	(60,245)	411,112	87.22%
All Funds	(822,227)	(283)	821,944	99.97%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(410,832)	-	410,832	100.00%
3400 Other Funds Ltd	59,962	59,962	0	0.00%
6400 Federal Funds Ltd	(471,357)	(60,245)	411,112	87.22%
TOTAL P.S. BUDGET ADJUSTMENTS	**($822,227)**	**($283)**	**$821,944**	**99.97%**
PERSONAL SERVICES				
8000 General Fund	(187,798)	-	187,798	100.00%
3400 Other Funds Ltd	59,962	59,962	0	0.00%
6400 Federal Funds Ltd	(64,949)	569,197	634,146	976.38%
TOTAL PERSONAL SERVICES	**($192,785)**	**$629,159**	**$821,944**	**426.35%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	2,908	2,908	0	0.00%
6400 Federal Funds Ltd	8,307	8,307	0	0.00%
All Funds	11,215	11,215	0	0.00%
4125 Out of State Travel				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	2,874	2,874	0	0.00%
6400 Federal Funds Ltd	13,368	13,368	0	0.00%
All Funds	16,242	16,242	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	2,571	2,571	0	0.00%
4175 Office Expenses				
8000 General Fund	(503,356)	(923,440)	(420,084)	(83.46%)
3400 Other Funds Ltd	(29,496)	(29,496)	0	0.00%
6400 Federal Funds Ltd	(3,959)	(415,071)	(411,112)	(10,384.24%)
All Funds	(536,811)	(1,368,007)	(831,196)	(154.84%)
4200 Telecommunications				
6400 Federal Funds Ltd	5,817	5,817	0	0.00%
4250 Data Processing				
8000 General Fund	1,782,893	1,782,893	0	0.00%
4275 Publicity and Publications				
8000 General Fund	1,000	1,000	0	0.00%
3400 Other Funds Ltd	(11,859)	(11,859)	0	0.00%
6400 Federal Funds Ltd	(60)	(60)	0	0.00%
All Funds	(10,919)	(10,919)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	(1,262,251)	(1,262,251)	0	0.00%
6400 Federal Funds Ltd	(1,824,991)	(2,048,025)	(223,034)	(12.22%)
All Funds	(3,087,242)	(3,310,276)	(223,034)	(7.22%)
4315 IT Professional Services				
8000 General Fund	1,691,565	1,691,565	0	0.00%
6400 Federal Funds Ltd	2,856,791	2,856,791	0	0.00%
All Funds	4,548,356	4,548,356	0	0.00%
4425 Facilities Rental and Taxes				
6400 Federal Funds Ltd	5,000	5,000	0	0.00%
4500 Food and Kitchen Supplies				
6400 Federal Funds Ltd	28,803	28,803	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	1,590	1,590	0	0.00%
6400 Federal Funds Ltd	(1,590)	(1,590)	0	0.00%
All Funds	-	-	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	563,151	563,151	0	0.00%
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,938	1,938	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	5,000	5,000	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,717,223	1,297,139	(420,084)	(24.46%)
3400 Other Funds Ltd	(41,355)	(41,355)	0	0.00%
6400 Federal Funds Ltd	1,660,146	1,026,000	(634,146)	(38.20%)
TOTAL SERVICES & SUPPLIES	**$3,336,014**	**$2,281,784**	**($1,054,230)**	**(31.60%)**
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	300,000	300,000	0	0.00%
6035 Dist to Individuals				
8000 General Fund	50,844,829	(7,667)	(50,852,496)	(100.02%)
6400 Federal Funds Ltd	23,412,936	-	(23,412,936)	(100.00%)
All Funds	74,257,765	(7,667)	(74,265,432)	(100.01%)
SPECIAL PAYMENTS				
8000 General Fund	50,844,829	(7,667)	(50,852,496)	(100.02%)
6400 Federal Funds Ltd	23,712,936	300,000	(23,412,936)	(98.73%)
TOTAL SPECIAL PAYMENTS	**$74,557,765**	**$292,333**	**($74,265,432)**	**(99.61%)**

Package Comparison Report - Detail
2021-23 Biennium
Health Systems Programs

Cross Reference Number: 44300-030-00-00-00000
Package: DHS/OHA Reshoot
Pkg Group: POL Pkg Type: 090 Pkg Number: 095

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
8000 General Fund	52,374,254	1,289,472	(51,084,782)	(97.54%)
3400 Other Funds Ltd	18,607	18,607	0	0.00%
6400 Federal Funds Ltd	25,308,133	1,895,197	(23,412,936)	(92.51%)
TOTAL EXPENDITURES	**$77,700,994**	**$3,203,276**	**($74,497,718)**	**(95.88%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	3	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.00	3.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(128,269)	-	128,269	100.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(1,643)	-	1,643	100.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	(1,643)	-	1,643	100.00%
TOTAL CHARGES FOR SERVICES	**($1,643)**	**-**	**$1,643**	**100.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(100,945)	-	100,945	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(82,552)	-	82,552	100.00%
REVENUE CATEGORIES				
8000 General Fund	(128,269)	-	128,269	100.00%
3400 Other Funds Ltd	(102,588)	-	102,588	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(82,552)	-	82,552	100.00%
TOTAL REVENUE CATEGORIES	**($313,409)**	**-**	**$313,409**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(128,269)	-	128,269	100.00%
3400 Other Funds Ltd	(102,588)	-	102,588	100.00%
6400 Federal Funds Ltd	(82,552)	-	82,552	100.00%
TOTAL AVAILABLE REVENUES	**($313,409)**	**-**	**$313,409**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(5,003)	-	5,003	100.00%
3400 Other Funds Ltd	(32,693)	-	32,693	100.00%
6400 Federal Funds Ltd	(24,141)	-	24,141	100.00%
All Funds	(61,837)	-	61,837	100.00%
4150 Employee Training				
8000 General Fund	-	1,910	1,910	100.00%
3400 Other Funds Ltd	-	963	963	100.00%
6400 Federal Funds Ltd	-	5,959	5,959	100.00%
All Funds	-	8,832	8,832	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4175 Office Expenses				
8000 General Fund	(6,760)	(1,910)	4,850	71.75%
3400 Other Funds Ltd	(18,516)	(963)	17,553	94.80%
6400 Federal Funds Ltd	(19,093)	(5,959)	13,134	68.79%
All Funds	(44,369)	(8,832)	35,537	80.09%
4275 Publicity and Publications				
8000 General Fund	(50,245)	-	50,245	100.00%
3400 Other Funds Ltd	(5,773)	-	5,773	100.00%
6400 Federal Funds Ltd	(39,247)	-	39,247	100.00%
All Funds	(95,265)	-	95,265	100.00%
4575 Agency Program Related S and S				
8000 General Fund	(66,261)	-	66,261	100.00%
3400 Other Funds Ltd	(43,254)	-	43,254	100.00%
6400 Federal Funds Ltd	(71)	-	71	100.00%
All Funds	(109,586)	-	109,586	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(2,352)	-	2,352	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(128,269)	-	128,269	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(102,588)	-	102,588	100.00%
6400 Federal Funds Ltd	(82,552)	-	82,552	100.00%
TOTAL SERVICES & SUPPLIES	**($313,409)**	**-**	**$313,409**	**100.00%**
EXPENDITURES				
8000 General Fund	(128,269)	-	128,269	100.00%
3400 Other Funds Ltd	(102,588)	-	102,588	100.00%
6400 Federal Funds Ltd	(82,552)	-	82,552	100.00%
TOTAL EXPENDITURES	**($313,409)**	**-**	**$313,409**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(180,465)	-	180,465	100.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(84,030)	-	84,030	100.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	(84,030)	-	84,030	100.00%
TOTAL CHARGES FOR SERVICES	**($84,030)**	**-**	**$84,030**	**100.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(128,127)	-	128,127	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(128,925)	-	128,925	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(103)	-	103	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS IN				
4400 Lottery Funds Ltd	(103)	-	103	100.00%
TOTAL TRANSFERS IN	**($103)**	**-**	**$103**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	(180,465)	-	180,465	100.00%
4400 Lottery Funds Ltd	(103)	-	103	100.00%
3400 Other Funds Ltd	(212,157)	-	212,157	100.00%
6400 Federal Funds Ltd	(128,925)	-	128,925	100.00%
TOTAL REVENUE CATEGORIES	**($521,650)**	**-**	**$521,650**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(180,465)	-	180,465	100.00%
4400 Lottery Funds Ltd	(103)	-	103	100.00%
3400 Other Funds Ltd	(212,157)	-	212,157	100.00%
6400 Federal Funds Ltd	(128,925)	-	128,925	100.00%
TOTAL AVAILABLE REVENUES	**($521,650)**	**-**	**$521,650**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(180,465)	-	180,465	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(103)	-	103	100.00%
3400 Other Funds Ltd	(212,157)	-	212,157	100.00%
6400 Federal Funds Ltd	(128,925)	-	128,925	100.00%
All Funds	(521,650)	-	521,650	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(180,465)	-	180,465	100.00%
4400 Lottery Funds Ltd	(103)	-	103	100.00%
3400 Other Funds Ltd	(212,157)	-	212,157	100.00%
6400 Federal Funds Ltd	(128,925)	-	128,925	100.00%
TOTAL SERVICES & SUPPLIES	**($521,650)**	**-**	**$521,650**	**100.00%**
EXPENDITURES				
8000 General Fund	(180,465)	-	180,465	100.00%
4400 Lottery Funds Ltd	(103)	-	103	100.00%
3400 Other Funds Ltd	(212,157)	-	212,157	100.00%
6400 Federal Funds Ltd	(128,925)	-	128,925	100.00%
TOTAL EXPENDITURES	**($521,650)**	**-**	**$521,650**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	3,672,823	-	(3,672,823)	(100.00%)
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(3,672,823)	-	3,672,823	100.00%
BEGINNING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL BEGINNING BALANCE	**-**	**-**	**$0**	**0.00%**
REVENUE CATEGORIES				
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	2,924,785	-	(2,924,785)	(100.00%)
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	1,283,031	-	(1,283,031)	(100.00%)
LICENSES AND FEES				
3400 Other Funds Ltd	4,207,816	-	(4,207,816)	(100.00%)
TOTAL LICENSES AND FEES	**$4,207,816**	**-**	**($4,207,816)**	**(100.00%)**
CHARGES FOR SERVICES				
0410 Charges for Services				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	433	-	(433)	(100.00%)
CHARGES FOR SERVICES				
3400 Other Funds Ltd	433	-	(433)	(100.00%)
TOTAL CHARGES FOR SERVICES	**$433**	**-**	**($433)**	**(100.00%)**
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	43,908	-	(43,908)	(100.00%)
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	105,629	-	(105,629)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	56,719	-	(56,719)	(100.00%)
REVENUE CATEGORIES				
3400 Other Funds Ltd	4,414,505	-	(4,414,505)	(100.00%)
TOTAL REVENUE CATEGORIES	**$4,414,505**	**-**	**($4,414,505)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	4,414,505	-	(4,414,505)	(100.00%)
TOTAL AVAILABLE REVENUES	**$4,414,505**	**-**	**($4,414,505)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	1,644,330	-	(1,644,330)	(100.00%)
3190 All Other Differential				
3400 Other Funds Ltd	115,415	-	(115,415)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	1,759,745	-	(1,759,745)	(100.00%)
TOTAL SALARIES & WAGES	**$1,759,745**	**-**	**($1,759,745)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	609	-	(609)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	295,156	-	(295,156)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	134,623	-	(134,623)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	483	-	(483)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
3400 Other Funds Ltd	401,436	-	(401,436)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	832,307	-	(832,307)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$832,307**	**-**	**($832,307)**	**(100.00%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(1)	-	1	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(1)	-	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($1)**	**-**	**$1**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	2,592,051	-	(2,592,051)	(100.00%)
TOTAL PERSONAL SERVICES	**$2,592,051**	**-**	**($2,592,051)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	74,860	-	(74,860)	(100.00%)
4125 Out of State Travel				
3400 Other Funds Ltd	7,901	-	(7,901)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
3400 Other Funds Ltd	10,176	-	(10,176)	(100.00%)
4175 Office Expenses				
3400 Other Funds Ltd	53,139	-	(53,139)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	28,406	-	(28,406)	(100.00%)
4225 State Gov. Service Charges				
3400 Other Funds Ltd	99,901	-	(99,901)	(100.00%)
4250 Data Processing				
3400 Other Funds Ltd	33,315	-	(33,315)	(100.00%)
4275 Publicity and Publications				
3400 Other Funds Ltd	6,891	-	(6,891)	(100.00%)
4300 Professional Services				
3400 Other Funds Ltd	7,039	-	(7,039)	(100.00%)
4315 IT Professional Services				
3400 Other Funds Ltd	200,565	-	(200,565)	(100.00%)
4325 Attorney General				
3400 Other Funds Ltd	164,245	-	(164,245)	(100.00%)
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	877	-	(877)	(100.00%)
4400 Dues and Subscriptions				
3400 Other Funds Ltd	4,079	-	(4,079)	(100.00%)
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	103,873	-	(103,873)	(100.00%)
4575 Agency Program Related S and S				
3400 Other Funds Ltd	362,545	-	(362,545)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	181,328	-	(181,328)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	7,058	-	(7,058)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	9,209	-	(9,209)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,355,407	-	(1,355,407)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$1,355,407**	**-**	**($1,355,407)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	3,947,458	-	(3,947,458)	(100.00%)
TOTAL EXPENDITURES	**$3,947,458**	**-**	**($3,947,458)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	467,047	-	(467,047)	(100.00%)
TOTAL ENDING BALANCE	**$467,047**	**-**	**($467,047)**	**(100.00%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	21	-	(21)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	10.50	-	(10.50)	(100.00%)
8280 FTE Reconciliation	0.11	-	(0.11)	(100.00%)
TOTAL AUTHORIZED FTE	**10.61**	**-**	**(10.61)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	165,738	165,738	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	165,738	165,738	100.00%
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$662,952**	**$662,952**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	165,738	165,738	100.00%
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$662,952**	**$662,952**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
8000 General Fund	-	165,738	165,738	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
All Funds	-	662,952	662,952	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	165,738	165,738	100.00%
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$662,952**	**$662,952**	**100.00%**
EXPENDITURES				
8000 General Fund	-	165,738	165,738	100.00%
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
TOTAL EXPENDITURES	**-**	**$662,952**	**$662,952**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,365,071	1,441,980	76,909	5.63%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	10,731,035	13,517,450	2,786,415	25.97%
REVENUE CATEGORIES				
8000 General Fund	1,365,071	1,441,980	76,909	5.63%
6400 Federal Funds Ltd	10,731,035	13,517,450	2,786,415	25.97%
TOTAL REVENUE CATEGORIES	**$12,096,106**	**$14,959,430**	**$2,863,324**	**23.67%**
AVAILABLE REVENUES				
8000 General Fund	1,365,071	1,441,980	76,909	5.63%
6400 Federal Funds Ltd	10,731,035	13,517,450	2,786,415	25.97%
TOTAL AVAILABLE REVENUES	**$12,096,106**	**$14,959,430**	**$2,863,324**	**23.67%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	53,918	53,918	100.00%
6400 Federal Funds Ltd	-	53,918	53,918	100.00%
All Funds	-	107,836	107,836	100.00%
SALARIES & WAGES				
8000 General Fund	-	53,918	53,918	100.00%
6400 Federal Funds Ltd	-	53,918	53,918	100.00%
TOTAL SALARIES & WAGES	**-**	**$107,836**	**$107,836**	**100.00%**
OTHER PAYROLL EXPENSES				
3230 Social Security Taxes				
8000 General Fund	-	4,125	4,125	100.00%
6400 Federal Funds Ltd	-	4,125	4,125	100.00%
All Funds	-	8,250	8,250	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	4,125	4,125	100.00%
6400 Federal Funds Ltd	-	4,125	4,125	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$8,250**	**$8,250**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	58,043	58,043	100.00%
6400 Federal Funds Ltd	-	58,043	58,043	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**-**	**$116,086**	**$116,086**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	1,364	1,364	100.00%
6400 Federal Funds Ltd	-	1,363	1,363	100.00%
All Funds	-	2,727	2,727	100.00%
4150 Employee Training				
8000 General Fund	-	375	375	100.00%
6400 Federal Funds Ltd	-	375	375	100.00%
All Funds	-	750	750	100.00%
4175 Office Expenses				
8000 General Fund	-	2,594	2,594	100.00%
6400 Federal Funds Ltd	-	2,594	2,594	100.00%
All Funds	-	5,188	5,188	100.00%
4200 Telecommunications				
8000 General Fund	-	849	849	100.00%
6400 Federal Funds Ltd	-	848	848	100.00%
All Funds	-	1,697	1,697	100.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	242,967	242,967	0	0.00%
6400 Federal Funds Ltd	288,900	288,900	0	0.00%
All Funds	531,867	531,867	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	13,125	13,125	100.00%
6400 Federal Funds Ltd	-	13,121	13,121	100.00%
All Funds	-	26,246	26,246	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	236	236	100.00%
6400 Federal Funds Ltd	-	236	236	100.00%
All Funds	-	472	472	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	323	323	100.00%
6400 Federal Funds Ltd	-	323	323	100.00%
All Funds	-	646	646	100.00%
SERVICES & SUPPLIES				
8000 General Fund	242,967	261,833	18,866	7.76%
6400 Federal Funds Ltd	288,900	307,760	18,860	6.53%
TOTAL SERVICES & SUPPLIES	**$531,867**	**$569,593**	**$37,726**	**7.09%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	1,122,104	1,122,104	0	0.00%
6400 Federal Funds Ltd	10,442,135	13,151,647	2,709,512	25.95%
All Funds	11,564,239	14,273,751	2,709,512	23.43%
SPECIAL PAYMENTS				
8000 General Fund	1,122,104	1,122,104	0	0.00%
6400 Federal Funds Ltd	10,442,135	13,151,647	2,709,512	25.95%
TOTAL SPECIAL PAYMENTS	**$11,564,239**	**$14,273,751**	**$2,709,512**	**23.43%**
EXPENDITURES				
8000 General Fund	1,365,071	1,441,980	76,909	5.63%
6400 Federal Funds Ltd	10,731,035	13,517,450	2,786,415	25.97%
TOTAL EXPENDITURES	**$12,096,106**	**$14,959,430**	**$2,863,324**	**23.67%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	1,143,012	1,143,012	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	1,143,012	1,143,012	100.00%
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$2,900,263**	**$2,900,263**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	1,143,012	1,143,012	100.00%
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$2,900,263**	**$2,900,263**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	-	1,143,012	1,143,012	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
All Funds	-	2,900,263	2,900,263	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	1,143,012	1,143,012	100.00%
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$2,900,263**	**$2,900,263**	**100.00%**
EXPENDITURES				
8000 General Fund	-	1,143,012	1,143,012	100.00%
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
TOTAL EXPENDITURES	**-**	**$2,900,263**	**$2,900,263**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	11,057,223	12,057,223	1,000,000	9.04%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	18,467,168	20,137,313	1,670,145	9.04%
REVENUE CATEGORIES				
8000 General Fund	11,057,223	12,057,223	1,000,000	9.04%
6400 Federal Funds Ltd	18,467,168	20,137,313	1,670,145	9.04%
TOTAL REVENUE CATEGORIES	**$29,524,391**	**$32,194,536**	**$2,670,145**	**9.04%**
AVAILABLE REVENUES				
8000 General Fund	11,057,223	12,057,223	1,000,000	9.04%
6400 Federal Funds Ltd	18,467,168	20,137,313	1,670,145	9.04%
TOTAL AVAILABLE REVENUES	**$29,524,391**	**$32,194,536**	**$2,670,145**	**9.04%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	478,193	478,193	0	0.00%
6400 Federal Funds Ltd	561,361	561,361	0	0.00%
All Funds	1,039,554	1,039,554	0	0.00%
SALARIES & WAGES				
8000 General Fund	478,193	478,193	0	0.00%
6400 Federal Funds Ltd	561,361	561,361	0	0.00%
TOTAL SALARIES & WAGES	**$1,039,554**	**$1,039,554**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	180	180	0	0.00%
6400 Federal Funds Ltd	207	207	0	0.00%
All Funds	387	387	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	81,918	81,918	0	0.00%
6400 Federal Funds Ltd	96,159	96,159	0	0.00%
All Funds	178,077	178,077	0	0.00%
3230 Social Security Taxes				
8000 General Fund	36,583	36,583	0	0.00%
6400 Federal Funds Ltd	42,943	42,943	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	79,526	79,526	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	144	144	0	0.00%
6400 Federal Funds Ltd	162	162	0	0.00%
All Funds	306	306	0	0.00%
3270 Flexible Benefits				
8000 General Fund	118,710	118,710	0	0.00%
6400 Federal Funds Ltd	139,356	139,356	0	0.00%
All Funds	258,066	258,066	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	237,535	237,535	0	0.00%
6400 Federal Funds Ltd	278,827	278,827	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$516,362**	**$516,362**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	715,728	715,728	0	0.00%
6400 Federal Funds Ltd	840,188	840,188	0	0.00%
TOTAL PERSONAL SERVICES	**$1,555,916**	**$1,555,916**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	9,730	9,730	0	0.00%
6400 Federal Funds Ltd	11,423	11,423	0	0.00%
All Funds	21,153	21,153	0	0.00%
4150 Employee Training				
8000 General Fund	2,664	2,664	0	0.00%
6400 Federal Funds Ltd	3,123	3,123	0	0.00%
All Funds	5,787	5,787	0	0.00%
4175 Office Expenses				
8000 General Fund	18,414	18,414	0	0.00%
6400 Federal Funds Ltd	21,609	21,609	0	0.00%
All Funds	40,023	40,023	0	0.00%
4200 Telecommunications				
8000 General Fund	10,107	10,107	0	0.00%
6400 Federal Funds Ltd	11,862	11,862	0	0.00%
All Funds	21,969	21,969	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	101,080	101,080	0	0.00%
6400 Federal Funds Ltd	118,634	118,634	0	0.00%
All Funds	219,714	219,714	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
8000 General Fund	1,674	1,674	0	0.00%
6400 Federal Funds Ltd	1,962	1,962	0	0.00%
All Funds	3,636	3,636	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,673	2,673	0	0.00%
6400 Federal Funds Ltd	3,141	3,141	0	0.00%
All Funds	5,814	5,814	0	0.00%
4715 IT Expendable Property				
8000 General Fund	7,452	7,452	0	0.00%
6400 Federal Funds Ltd	8,748	8,748	0	0.00%
All Funds	16,200	16,200	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	153,794	153,794	0	0.00%
6400 Federal Funds Ltd	180,502	180,502	0	0.00%
TOTAL SERVICES & SUPPLIES	**$334,296**	**$334,296**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	10,187,701	11,187,701	1,000,000	9.82%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	17,446,478	19,116,623	1,670,145	9.57%
All Funds	27,634,179	30,304,324	2,670,145	9.66%
SPECIAL PAYMENTS				
8000 General Fund	10,187,701	11,187,701	1,000,000	9.82%
6400 Federal Funds Ltd	17,446,478	19,116,623	1,670,145	9.57%
TOTAL SPECIAL PAYMENTS	**$27,634,179**	**$30,304,324**	**$2,670,145**	**9.66%**
EXPENDITURES				
8000 General Fund	11,057,223	12,057,223	1,000,000	9.04%
6400 Federal Funds Ltd	18,467,168	20,137,313	1,670,145	9.04%
TOTAL EXPENDITURES	**$29,524,391**	**$32,194,536**	**$2,670,145**	**9.04%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	9	9	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	6.75	6.75	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1050 Transfer In Other				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TRANSFERS IN				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TOTAL TRANSFERS IN	**$2,078,226**	**-**	**($2,078,226)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TOTAL REVENUE CATEGORIES	**$2,078,226**	**-**	**($2,078,226)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TOTAL AVAILABLE REVENUES	**$2,078,226**	**-**	**($2,078,226)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	917,622	-	(917,622)	(100.00%)
SALARIES & WAGES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	917,622	-	(917,622)	(100.00%)
TOTAL SALARIES & WAGES	**$917,622**	**-**	**($917,622)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	452	-	(452)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	157,190	-	(157,190)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	70,198	-	(70,198)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	357	-	(357)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	299,484	-	(299,484)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	527,681	-	(527,681)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$527,681**	**-**	**($527,681)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	1,445,303	-	(1,445,303)	(100.00%)
TOTAL PERSONAL SERVICES	**$1,445,303**	**-**	**($1,445,303)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	60,011	-	(60,011)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	6,835	-	(6,835)	(100.00%)
4175 Office Expenses				
3400 Other Funds Ltd	79,644	-	(79,644)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	15,187	-	(15,187)	(100.00%)
4325 Attorney General				
3400 Other Funds Ltd	38,000	-	(38,000)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	274,494	-	(274,494)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	7,752	-	(7,752)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	151,000	-	(151,000)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	632,923	-	(632,923)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL SERVICES & SUPPLIES	**$632,923**	**-**	**($632,923)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TOTAL EXPENDITURES	**$2,078,226**	**-**	**($2,078,226)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	12	-	(12)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	7.86	-	(7.86)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	47,720,999	-	(47,720,999)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,775,229	-	(3,775,229)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	47,720,999	-	(47,720,999)	(100.00%)
6400 Federal Funds Ltd	3,775,229	-	(3,775,229)	(100.00%)
TOTAL REVENUE CATEGORIES	**$51,496,228**	**-**	**($51,496,228)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	47,720,999	-	(47,720,999)	(100.00%)
6400 Federal Funds Ltd	3,775,229	-	(3,775,229)	(100.00%)
TOTAL AVAILABLE REVENUES	**$51,496,228**	**-**	**($51,496,228)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	388,329	-	(388,329)	(100.00%)
6400 Federal Funds Ltd	165,015	-	(165,015)	(100.00%)
All Funds	553,344	-	(553,344)	(100.00%)
3190 All Other Differential				
6400 Federal Funds Ltd	126,111	-	(126,111)	(100.00%)
SALARIES & WAGES				
8000 General Fund	388,329	-	(388,329)	(100.00%)
6400 Federal Funds Ltd	291,126	-	(291,126)	(100.00%)
TOTAL SALARIES & WAGES	**$679,455**	**-**	**($679,455)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	159	-	(159)	(100.00%)
6400 Federal Funds Ltd	66	-	(66)	(100.00%)
All Funds	225	-	(225)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	66,522	-	(66,522)	(100.00%)
6400 Federal Funds Ltd	49,871	-	(49,871)	(100.00%)
All Funds	116,393	-	(116,393)	(100.00%)
3230 Social Security Taxes				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	29,709	-	(29,709)	(100.00%)
6400 Federal Funds Ltd	22,272	-	(22,272)	(100.00%)
All Funds	51,981	-	(51,981)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	125	-	(125)	(100.00%)
6400 Federal Funds Ltd	51	-	(51)	(100.00%)
All Funds	176	-	(176)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	105,138	-	(105,138)	(100.00%)
6400 Federal Funds Ltd	43,011	-	(43,011)	(100.00%)
All Funds	148,149	-	(148,149)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	201,653	-	(201,653)	(100.00%)
6400 Federal Funds Ltd	115,271	-	(115,271)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$316,924**	**-**	**($316,924)**	**(100.00%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	2	-	(2)	(100.00%)
6400 Federal Funds Ltd	1	-	(1)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	3	-	(3)	(100.00%)
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	2	-	(2)	(100.00%)
6400 Federal Funds Ltd	1	-	(1)	(100.00%)
TOTAL P.S. BUDGET ADJUSTMENTS	**$3**	**-**	**($3)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	589,984	-	(589,984)	(100.00%)
6400 Federal Funds Ltd	406,398	-	(406,398)	(100.00%)
TOTAL PERSONAL SERVICES	**$996,382**	**-**	**($996,382)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	11,187	-	(11,187)	(100.00%)
6400 Federal Funds Ltd	5,840	-	(5,840)	(100.00%)
All Funds	17,027	-	(17,027)	(100.00%)
4150 Employee Training				
8000 General Fund	3,079	-	(3,079)	(100.00%)
6400 Federal Funds Ltd	1,605	-	(1,605)	(100.00%)
All Funds	4,684	-	(4,684)	(100.00%)
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	21,282	-	(21,282)	(100.00%)
6400 Federal Funds Ltd	11,115	-	(11,115)	(100.00%)
All Funds	32,397	-	(32,397)	(100.00%)
4200 Telecommunications				
8000 General Fund	6,959	-	(6,959)	(100.00%)
6400 Federal Funds Ltd	3,635	-	(3,635)	(100.00%)
All Funds	10,594	-	(10,594)	(100.00%)
4300 Professional Services				
6400 Federal Funds Ltd	(157,360)	-	157,360	100.00%
4315 IT Professional Services				
8000 General Fund	250,213	-	(250,213)	(100.00%)
6400 Federal Funds Ltd	250,213	-	(250,213)	(100.00%)
All Funds	500,426	-	(500,426)	(100.00%)
4500 Food and Kitchen Supplies				
8000 General Fund	112,418	-	(112,418)	(100.00%)
6400 Federal Funds Ltd	60,959	-	(60,959)	(100.00%)
All Funds	173,377	-	(173,377)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	1,934	-	(1,934)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	1,010	-	(1,010)	(100.00%)
All Funds	2,944	-	(2,944)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,880	-	(2,880)	(100.00%)
6400 Federal Funds Ltd	1,615	-	(1,615)	(100.00%)
All Funds	4,495	-	(4,495)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	409,952	-	(409,952)	(100.00%)
6400 Federal Funds Ltd	178,632	-	(178,632)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$588,584**	**-**	**($588,584)**	**(100.00%)**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	24,942,699	-	(24,942,699)	(100.00%)
6400 Federal Funds Ltd	3,190,199	-	(3,190,199)	(100.00%)
All Funds	28,132,898	-	(28,132,898)	(100.00%)
6055 Dist to Contract Svc Providers				
8000 General Fund	21,778,364	-	(21,778,364)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	46,721,063	-	(46,721,063)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	3,190,199	-	(3,190,199)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$49,911,262**	**-**	**($49,911,262)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	47,720,999	-	(47,720,999)	(100.00%)
6400 Federal Funds Ltd	3,775,229	-	(3,775,229)	(100.00%)
TOTAL EXPENDITURES	**$51,496,228**	**-**	**($51,496,228)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	5	-	(5)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.88	-	(3.88)	(100.00%)
8280 FTE Reconciliation	0.13	-	(0.13)	(100.00%)
TOTAL AUTHORIZED FTE	**4.01**	**-**	**(4.01)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	19,268,531	-	(19,268,531)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	19,268,531	-	(19,268,531)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
TOTAL REVENUE CATEGORIES	**$22,644,635**	**-**	**($22,644,635)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	19,268,531	-	(19,268,531)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
TOTAL AVAILABLE REVENUES	**$22,644,635**	**-**	**($22,644,635)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	714,780	-	(714,780)	(100.00%)
SALARIES & WAGES				
8000 General Fund	714,780	-	(714,780)	(100.00%)
TOTAL SALARIES & WAGES	**$714,780**	**-**	**($714,780)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	258	-	(258)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	122,443	-	(122,443)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	54,682	-	(54,682)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	204	-	(204)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	172,044	-	(172,044)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	349,631	-	(349,631)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$349,631**	**-**	**($349,631)**	**(100.00%)**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,064,411	-	(1,064,411)	(100.00%)
TOTAL PERSONAL SERVICES	**$1,064,411**	**-**	**($1,064,411)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	14,022	-	(14,022)	(100.00%)
4150 Employee Training				
8000 General Fund	3,978	-	(3,978)	(100.00%)
4175 Office Expenses				
8000 General Fund	26,682	-	(26,682)	(100.00%)
4200 Telecommunications				
8000 General Fund	8,724	-	(8,724)	(100.00%)
4500 Food and Kitchen Supplies				
8000 General Fund	122,273	-	(122,273)	(100.00%)
4600 Intra-agency Charges				
8000 General Fund	24,339	-	(24,339)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	2,424	-	(2,424)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,876	-	(3,876)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
8000 General Fund	206,318	-	(206,318)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$206,318**	**-**	**($206,318)**	**(100.00%)**
CAPITAL OUTLAY				
5700 Building Structures				
8000 General Fund	7,612,914	-	(7,612,914)	(100.00%)
CAPITAL OUTLAY				
8000 General Fund	7,612,914	-	(7,612,914)	(100.00%)
TOTAL CAPITAL OUTLAY	**$7,612,914**	**-**	**($7,612,914)**	**(100.00%)**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	9,884,888	-	(9,884,888)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
All Funds	13,260,992	-	(13,260,992)	(100.00%)
6055 Dist to Contract Svc Providers				
8000 General Fund	500,000	-	(500,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	10,384,888	-	(10,384,888)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**$13,760,992**	**-**	**($13,760,992)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	19,268,531	-	(19,268,531)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
TOTAL EXPENDITURES	**$22,644,635**	**-**	**($22,644,635)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	6	-	(6)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.50	-	(4.50)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	237,898	237,898	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	10,476	10,476	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	248,382	248,382	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	237,898	237,898	100.00%
3400 Other Funds Ltd	-	10,476	10,476	100.00%
6400 Federal Funds Ltd	-	248,382	248,382	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$496,756**	**$496,756**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	237,898	237,898	100.00%
3400 Other Funds Ltd	-	10,476	10,476	100.00%
6400 Federal Funds Ltd	-	248,382	248,382	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**$496,756**	**$496,756**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	84,160	84,160	100.00%
3400 Other Funds Ltd	-	5,372	5,372	100.00%
6400 Federal Funds Ltd	-	89,532	89,532	100.00%
All Funds	-	179,064	179,064	100.00%
SALARIES & WAGES				
8000 General Fund	-	84,160	84,160	100.00%
3400 Other Funds Ltd	-	5,372	5,372	100.00%
6400 Federal Funds Ltd	-	89,532	89,532	100.00%
TOTAL SALARIES & WAGES	**-**	**$179,064**	**$179,064**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	40	40	100.00%
3400 Other Funds Ltd	-	2	2	100.00%
6400 Federal Funds Ltd	-	44	44	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	86	86	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	14,416	14,416	100.00%
3400 Other Funds Ltd	-	920	920	100.00%
6400 Federal Funds Ltd	-	15,338	15,338	100.00%
All Funds	-	30,674	30,674	100.00%
3230 Social Security Taxes				
8000 General Fund	-	6,438	6,438	100.00%
3400 Other Funds Ltd	-	410	410	100.00%
6400 Federal Funds Ltd	-	6,850	6,850	100.00%
All Funds	-	13,698	13,698	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	32	32	100.00%
3400 Other Funds Ltd	-	2	2	100.00%
6400 Federal Funds Ltd	-	34	34	100.00%
All Funds	-	68	68	100.00%
3270 Flexible Benefits				
8000 General Fund	-	26,954	26,954	100.00%
3400 Other Funds Ltd	-	1,720	1,720	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	28,674	28,674	100.00%
All Funds	-	57,348	57,348	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	47,880	47,880	100.00%
3400 Other Funds Ltd	-	3,054	3,054	100.00%
6400 Federal Funds Ltd	-	50,940	50,940	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$101,874**	**$101,874**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	132,040	132,040	100.00%
3400 Other Funds Ltd	-	8,426	8,426	100.00%
6400 Federal Funds Ltd	-	140,472	140,472	100.00%
TOTAL PERSONAL SERVICES	**-**	**$280,938**	**$280,938**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	2,196	2,196	100.00%
3400 Other Funds Ltd	-	140	140	100.00%
6400 Federal Funds Ltd	-	2,338	2,338	100.00%
All Funds	-	4,674	4,674	100.00%
4150 Employee Training				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	604	604	100.00%
3400 Other Funds Ltd	-	38	38	100.00%
6400 Federal Funds Ltd	-	644	644	100.00%
All Funds	-	1,286	1,286	100.00%
4175 Office Expenses				
8000 General Fund	-	4,180	4,180	100.00%
3400 Other Funds Ltd	-	266	266	100.00%
6400 Federal Funds Ltd	-	4,448	4,448	100.00%
All Funds	-	8,894	8,894	100.00%
4200 Telecommunications				
8000 General Fund	-	1,366	1,366	100.00%
3400 Other Funds Ltd	-	88	88	100.00%
6400 Federal Funds Ltd	-	1,454	1,454	100.00%
All Funds	-	2,908	2,908	100.00%
4300 Professional Services				
8000 General Fund	-	73,720	73,720	100.00%
6400 Federal Funds Ltd	-	73,720	73,720	100.00%
All Funds	-	147,440	147,440	100.00%
4500 Food and Kitchen Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	22,804	22,804	100.00%
3400 Other Funds Ltd	-	1,456	1,456	100.00%
6400 Federal Funds Ltd	-	24,256	24,256	100.00%
All Funds	-	48,516	48,516	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	380	380	100.00%
3400 Other Funds Ltd	-	24	24	100.00%
6400 Federal Funds Ltd	-	404	404	100.00%
All Funds	-	808	808	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	608	608	100.00%
3400 Other Funds Ltd	-	38	38	100.00%
6400 Federal Funds Ltd	-	646	646	100.00%
All Funds	-	1,292	1,292	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	105,858	105,858	100.00%
3400 Other Funds Ltd	-	2,050	2,050	100.00%
6400 Federal Funds Ltd	-	107,910	107,910	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$215,818**	**$215,818**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	-	237,898	237,898	100.00%
3400 Other Funds Ltd	-	10,476	10,476	100.00%
6400 Federal Funds Ltd	-	248,382	248,382	100.00%
TOTAL EXPENDITURES	**-**	**$496,756**	**$496,756**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	2	2	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	1.50	1.50	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	2,320,585	2,320,585	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	2,320,585	2,320,585	100.00%
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$7,728,538**	**$7,728,538**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	2,320,585	2,320,585	100.00%
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$7,728,538**	**$7,728,538**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
8000 General Fund	-	2,320,585	2,320,585	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
All Funds	-	7,728,538	7,728,538	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,320,585	2,320,585	100.00%
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$7,728,538**	**$7,728,538**	**100.00%**
EXPENDITURES				
8000 General Fund	-	2,320,585	2,320,585	100.00%
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
TOTAL EXPENDITURES	**-**	**$7,728,538**	**$7,728,538**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	11,216,256	11,216,256	100.00%
SALARIES & WAGES				
8000 General Fund	-	11,216,256	11,216,256	100.00%
TOTAL SALARIES & WAGES	**-**	**$11,216,256**	**$11,216,256**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	1,276	1,276	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	1,921,352	1,921,352	100.00%
3230 Social Security Taxes				
8000 General Fund	-	538,272	538,272	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	1,012	1,012	100.00%
3270 Flexible Benefits				
8000 General Fund	-	841,104	841,104	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
8000 General Fund	-	3,303,016	3,303,016	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$3,303,016**	**$3,303,016**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	14,519,272	14,519,272	100.00%
TOTAL PERSONAL SERVICES	**-**	**$14,519,272**	**$14,519,272**	**100.00%**
SERVICES & SUPPLIES				
4525 Medical Services and Supplies				
8000 General Fund	-	(14,718,106)	(14,718,106)	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	198,834	198,834	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(14,519,272)	(14,519,272)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($14,519,272)**	**($14,519,272)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	22	22	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	22.00	22.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	30,000,000	45,000,000	15,000,000	50.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(465,178)	(465,178)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(752,016)	(752,016)	100.00%
REVENUE CATEGORIES				
8000 General Fund	30,000,000	45,000,000	15,000,000	50.00%
3400 Other Funds Ltd	-	(465,178)	(465,178)	100.00%
6400 Federal Funds Ltd	-	(752,016)	(752,016)	100.00%
TOTAL REVENUE CATEGORIES	**$30,000,000**	**$43,782,806**	**$13,782,806**	**45.94%**
AVAILABLE REVENUES				
8000 General Fund	30,000,000	45,000,000	15,000,000	50.00%
3400 Other Funds Ltd	-	(465,178)	(465,178)	100.00%
6400 Federal Funds Ltd	-	(752,016)	(752,016)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**$30,000,000**	**$43,782,806**	**$13,782,806**	**45.94%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	3,844,733	3,844,733	100.00%
3400 Other Funds Ltd	-	(286,968)	(286,968)	100.00%
6400 Federal Funds Ltd	-	(443,453)	(443,453)	100.00%
All Funds	-	3,114,312	3,114,312	100.00%
SALARIES & WAGES				
8000 General Fund	-	3,844,733	3,844,733	100.00%
3400 Other Funds Ltd	-	(286,968)	(286,968)	100.00%
6400 Federal Funds Ltd	-	(443,453)	(443,453)	100.00%
TOTAL SALARIES & WAGES	**-**	**$3,114,312**	**$3,114,312**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	1,613	1,613	100.00%
3400 Other Funds Ltd	-	(77)	(77)	100.00%
6400 Federal Funds Ltd	-	(144)	(144)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	1,392	1,392	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	658,602	658,602	100.00%
3400 Other Funds Ltd	-	(49,158)	(49,158)	100.00%
6400 Federal Funds Ltd	-	(75,964)	(75,964)	100.00%
All Funds	-	533,480	533,480	100.00%
3230 Social Security Taxes				
8000 General Fund	-	294,118	294,118	100.00%
3400 Other Funds Ltd	-	(21,954)	(21,954)	100.00%
6400 Federal Funds Ltd	-	(33,924)	(33,924)	100.00%
All Funds	-	238,240	238,240	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	1,279	1,279	100.00%
3400 Other Funds Ltd	-	(61)	(61)	100.00%
6400 Federal Funds Ltd	-	(114)	(114)	100.00%
All Funds	-	1,104	1,104	100.00%
3270 Flexible Benefits				
8000 General Fund	-	1,062,739	1,062,739	100.00%
3400 Other Funds Ltd	-	(50,695)	(50,695)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	(94,476)	(94,476)	100.00%
All Funds	-	917,568	917,568	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	2,018,351	2,018,351	100.00%
3400 Other Funds Ltd	-	(121,945)	(121,945)	100.00%
6400 Federal Funds Ltd	-	(204,622)	(204,622)	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,691,784**	**$1,691,784**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(10)	(10)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(10)	(10)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($10)**	**($10)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	5,863,074	5,863,074	100.00%
3400 Other Funds Ltd	-	(408,913)	(408,913)	100.00%
6400 Federal Funds Ltd	-	(648,075)	(648,075)	100.00%
TOTAL PERSONAL SERVICES	**-**	**$4,806,086**	**$4,806,086**	**100.00%**
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4100 Instate Travel				
8000 General Fund	-	74,784	74,784	100.00%
3400 Other Funds Ltd	-	(4,144)	(4,144)	100.00%
6400 Federal Funds Ltd	-	(7,697)	(7,697)	100.00%
All Funds	-	62,943	62,943	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	-	(1,139)	(1,139)	100.00%
6400 Federal Funds Ltd	-	(2,118)	(2,118)	100.00%
All Funds	-	(3,257)	(3,257)	100.00%
4150 Employee Training				
8000 General Fund	-	5,262	5,262	100.00%
4175 Office Expenses				
8000 General Fund	-	7,728	7,728	100.00%
3400 Other Funds Ltd	-	(7,886)	(7,886)	100.00%
6400 Federal Funds Ltd	-	(14,645)	(14,645)	100.00%
All Funds	-	(14,803)	(14,803)	100.00%
4200 Telecommunications				
8000 General Fund	-	47,262	47,262	100.00%
3400 Other Funds Ltd	-	(2,579)	(2,579)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(4,789)	(4,789)	100.00%
All Funds	-	39,894	39,894	100.00%
4250 Data Processing				
8000 General Fund	-	38,184	38,184	100.00%
4275 Publicity and Publications				
8000 General Fund	-	187,094	187,094	100.00%
4300 Professional Services				
8000 General Fund	-	1,864,965	1,864,965	100.00%
4315 IT Professional Services				
8000 General Fund	-	237,094	237,094	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	348,240	348,240	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	13,068	13,068	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	5,840	5,840	100.00%
3400 Other Funds Ltd	-	(39,659)	(39,659)	100.00%
6400 Federal Funds Ltd	-	(73,095)	(73,095)	100.00%
All Funds	-	(106,914)	(106,914)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	6,337	6,337	100.00%
3400 Other Funds Ltd	-	(858)	(858)	100.00%
6400 Federal Funds Ltd	-	(1,597)	(1,597)	100.00%
All Funds	-	3,882	3,882	100.00%
4715 IT Expendable Property				
8000 General Fund	-	71,568	71,568	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,907,426	2,907,426	100.00%
3400 Other Funds Ltd	-	(56,265)	(56,265)	100.00%
6400 Federal Funds Ltd	-	(103,941)	(103,941)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$2,747,220**	**$2,747,220**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	10,000,000	23,157,000	13,157,000	131.57%
6025 Dist to Other Gov Unit				
8000 General Fund	5,000,000	3,267,000	(1,733,000)	(34.66%)
6030 Dist to Non-Gov Units				
8000 General Fund	15,000,000	9,805,500	(5,194,500)	(34.63%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
8000 General Fund	30,000,000	36,229,500	6,229,500	20.77%
TOTAL SPECIAL PAYMENTS	**$30,000,000**	**$36,229,500**	**$6,229,500**	**20.77%**
EXPENDITURES				
8000 General Fund	30,000,000	45,000,000	15,000,000	50.00%
3400 Other Funds Ltd	-	(465,178)	(465,178)	100.00%
6400 Federal Funds Ltd	-	(752,016)	(752,016)	100.00%
TOTAL EXPENDITURES	**$30,000,000**	**$43,782,806**	**$13,782,806**	**45.94%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	24	24	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	24.00	24.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	4,607,350	4,607,350	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	3,196,819	3,196,819	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	4,607,350	4,607,350	100.00%
6400 Federal Funds Ltd	-	3,196,819	3,196,819	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$7,804,169**	**$7,804,169**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	4,607,350	4,607,350	100.00%
6400 Federal Funds Ltd	-	3,196,819	3,196,819	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$7,804,169**	**$7,804,169**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	288,384	288,384	100.00%
6400 Federal Funds Ltd	-	169,008	169,008	100.00%
All Funds	-	457,392	457,392	100.00%
SALARIES & WAGES				
8000 General Fund	-	288,384	288,384	100.00%
6400 Federal Funds Ltd	-	169,008	169,008	100.00%
TOTAL SALARIES & WAGES	**-**	**$457,392**	**$457,392**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	131	131	100.00%
6400 Federal Funds Ltd	-	73	73	100.00%
All Funds	-	204	204	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	49,401	49,401	100.00%
6400 Federal Funds Ltd	-	28,952	28,952	100.00%
All Funds	-	78,353	78,353	100.00%
3230 Social Security Taxes				
8000 General Fund	-	22,061	22,061	100.00%
6400 Federal Funds Ltd	-	12,929	12,929	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	34,990	34,990	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	104	104	100.00%
6400 Federal Funds Ltd	-	58	58	100.00%
All Funds	-	162	162	100.00%
3270 Flexible Benefits				
8000 General Fund	-	86,022	86,022	100.00%
6400 Federal Funds Ltd	-	47,790	47,790	100.00%
All Funds	-	133,812	133,812	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	157,719	157,719	100.00%
6400 Federal Funds Ltd	-	89,802	89,802	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$247,521**	**$247,521**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(2)	(2)	100.00%
6400 Federal Funds Ltd	-	(2)	(2)	100.00%
All Funds	-	(4)	(4)	100.00%
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(2)	(2)	100.00%
6400 Federal Funds Ltd	-	(2)	(2)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($4)**	**($4)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	446,101	446,101	100.00%
6400 Federal Funds Ltd	-	258,808	258,808	100.00%
TOTAL PERSONAL SERVICES	**-**	**$704,909**	**$704,909**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	7,011	7,011	100.00%
6400 Federal Funds Ltd	-	3,895	3,895	100.00%
All Funds	-	10,906	10,906	100.00%
4150 Employee Training				
8000 General Fund	-	1,990	1,990	100.00%
6400 Federal Funds Ltd	-	1,130	1,130	100.00%
All Funds	-	3,120	3,120	100.00%
4175 Office Expenses				
8000 General Fund	-	117,391	117,391	100.00%
6400 Federal Funds Ltd	-	9,658	9,658	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	127,049	127,049	100.00%
4200 Telecommunications				
8000 General Fund	-	4,364	4,364	100.00%
6400 Federal Funds Ltd	-	2,423	2,423	100.00%
All Funds	-	6,787	6,787	100.00%
4250 Data Processing				
8000 General Fund	-	3,979	3,979	100.00%
6400 Federal Funds Ltd	-	2,385	2,385	100.00%
All Funds	-	6,364	6,364	100.00%
4300 Professional Services				
8000 General Fund	-	2,400,000	2,400,000	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	36,011	36,011	100.00%
6400 Federal Funds Ltd	-	20,058	20,058	100.00%
All Funds	-	56,069	56,069	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	1,214	1,214	100.00%
6400 Federal Funds Ltd	-	673	673	100.00%
All Funds	-	1,887	1,887	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	15,844	15,844	100.00%
6400 Federal Funds Ltd	-	9,504	9,504	100.00%
All Funds	-	25,348	25,348	100.00%
4715 IT Expendable Property				
8000 General Fund	-	7,455	7,455	100.00%
6400 Federal Funds Ltd	-	4,473	4,473	100.00%
All Funds	-	11,928	11,928	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,595,259	2,595,259	100.00%
6400 Federal Funds Ltd	-	54,199	54,199	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$2,649,458**	**$2,649,458**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	-	1,564,287	1,564,287	100.00%
6400 Federal Funds Ltd	-	2,882,795	2,882,795	100.00%
All Funds	-	4,447,082	4,447,082	100.00%
6085 Other Special Payments				
8000 General Fund	-	1,703	1,703	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	1,017	1,017	100.00%
All Funds	-	2,720	2,720	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	1,565,990	1,565,990	100.00%
6400 Federal Funds Ltd	-	2,883,812	2,883,812	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$4,449,802**	**$4,449,802**	**100.00%**
EXPENDITURES				
8000 General Fund	-	4,607,350	4,607,350	100.00%
6400 Federal Funds Ltd	-	3,196,819	3,196,819	100.00%
TOTAL EXPENDITURES	**-**	**$7,804,169**	**$7,804,169**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	4	4	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	3.50	3.50	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	870,172	870,172	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	1,152,584	1,152,584	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	870,172	870,172	100.00%
6400 Federal Funds Ltd	-	1,152,584	1,152,584	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$2,022,756**	**$2,022,756**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	870,172	870,172	100.00%
6400 Federal Funds Ltd	-	1,152,584	1,152,584	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$2,022,756**	**$2,022,756**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	252,860	252,860	100.00%
6400 Federal Funds Ltd	-	296,836	296,836	100.00%
All Funds	-	549,696	549,696	100.00%
SALARIES & WAGES				
8000 General Fund	-	252,860	252,860	100.00%
6400 Federal Funds Ltd	-	296,836	296,836	100.00%
TOTAL SALARIES & WAGES	**-**	**$549,696**	**$549,696**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	108	108	100.00%
6400 Federal Funds Ltd	-	124	124	100.00%
All Funds	-	232	232	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	43,316	43,316	100.00%
6400 Federal Funds Ltd	-	50,848	50,848	100.00%
All Funds	-	94,164	94,164	100.00%
3230 Social Security Taxes				
8000 General Fund	-	19,344	19,344	100.00%
6400 Federal Funds Ltd	-	22,708	22,708	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	42,052	42,052	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	84	84	100.00%
6400 Federal Funds Ltd	-	100	100	100.00%
All Funds	-	184	184	100.00%
3270 Flexible Benefits				
8000 General Fund	-	70,348	70,348	100.00%
6400 Federal Funds Ltd	-	82,580	82,580	100.00%
All Funds	-	152,928	152,928	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	133,200	133,200	100.00%
6400 Federal Funds Ltd	-	156,360	156,360	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$289,560**	**$289,560**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	386,060	386,060	100.00%
6400 Federal Funds Ltd	-	453,196	453,196	100.00%
TOTAL PERSONAL SERVICES	**-**	**$839,256**	**$839,256**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	5,732	5,732	100.00%
6400 Federal Funds Ltd	-	6,732	6,732	100.00%
All Funds	-	12,464	12,464	100.00%
4150 Employee Training				
8000 General Fund	-	1,576	1,576	100.00%
6400 Federal Funds Ltd	-	1,852	1,852	100.00%
All Funds	-	3,428	3,428	100.00%
4175 Office Expenses				
8000 General Fund	-	10,908	10,908	100.00%
6400 Federal Funds Ltd	-	12,808	12,808	100.00%
All Funds	-	23,716	23,716	100.00%
4200 Telecommunications				
8000 General Fund	-	5,384	5,384	100.00%
6400 Federal Funds Ltd	-	6,320	6,320	100.00%
All Funds	-	11,704	11,704	100.00%
4315 IT Professional Services				
8000 General Fund	-	402,016	402,016	100.00%
6400 Federal Funds Ltd	-	603,024	603,024	100.00%
All Funds	-	1,005,040	1,005,040	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4500 Food and Kitchen Supplies				
8000 General Fund	-	53,004	53,004	100.00%
6400 Federal Funds Ltd	-	62,204	62,204	100.00%
All Funds	-	115,208	115,208	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	992	992	100.00%
6400 Federal Funds Ltd	-	1,164	1,164	100.00%
All Funds	-	2,156	2,156	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	1,188	1,188	100.00%
6400 Federal Funds Ltd	-	1,396	1,396	100.00%
All Funds	-	2,584	2,584	100.00%
4715 IT Expendable Property				
8000 General Fund	-	3,312	3,312	100.00%
6400 Federal Funds Ltd	-	3,888	3,888	100.00%
All Funds	-	7,200	7,200	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	484,112	484,112	100.00%
6400 Federal Funds Ltd	-	699,388	699,388	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**-**	**$1,183,500**	**$1,183,500**	**100.00%**
EXPENDITURES				
8000 General Fund	-	870,172	870,172	100.00%
6400 Federal Funds Ltd	-	1,152,584	1,152,584	100.00%
TOTAL EXPENDITURES	**-**	**$2,022,756**	**$2,022,756**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	4	4	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	4.00	4.00	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	2,047,367	2,047,367	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	2,643,726	2,643,726	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	2,047,367	2,047,367	100.00%
6400 Federal Funds Ltd	-	2,643,726	2,643,726	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$4,691,093**	**$4,691,093**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	2,047,367	2,047,367	100.00%
6400 Federal Funds Ltd	-	2,643,726	2,643,726	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$4,691,093**	**$4,691,093**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	1,630,817	1,630,817	100.00%
6400 Federal Funds Ltd	-	(736,337)	(736,337)	100.00%
All Funds	-	894,480	894,480	100.00%
3190 All Other Differential				
8000 General Fund	-	13,700	13,700	100.00%
6400 Federal Funds Ltd	-	14,307	14,307	100.00%
All Funds	-	28,007	28,007	100.00%
SALARIES & WAGES				
8000 General Fund	-	1,644,517	1,644,517	100.00%
6400 Federal Funds Ltd	-	(722,030)	(722,030)	100.00%
TOTAL SALARIES & WAGES	**-**	**$922,487**	**$922,487**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	471	471	100.00%
6400 Federal Funds Ltd	-	(124)	(124)	100.00%
All Funds	-	347	347	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	281,706	281,706	100.00%
6400 Federal Funds Ltd	-	(123,683)	(123,683)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	158,023	158,023	100.00%
3230 Social Security Taxes				
8000 General Fund	-	123,298	123,298	100.00%
6400 Federal Funds Ltd	-	(52,728)	(52,728)	100.00%
All Funds	-	70,570	70,570	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	375	375	100.00%
6400 Federal Funds Ltd	-	(100)	(100)	100.00%
All Funds	-	275	275	100.00%
3270 Flexible Benefits				
8000 General Fund	-	313,891	313,891	100.00%
6400 Federal Funds Ltd	-	(84,499)	(84,499)	100.00%
All Funds	-	229,392	229,392	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	719,741	719,741	100.00%
6400 Federal Funds Ltd	-	(261,134)	(261,134)	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$458,607**	**$458,607**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	2,364,258	2,364,258	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	(983,164)	(983,164)	100.00%
TOTAL PERSONAL SERVICES	**-**	**$1,381,094**	**$1,381,094**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	12,623	12,623	100.00%
6400 Federal Funds Ltd	-	12,623	12,623	100.00%
All Funds	-	25,246	25,246	100.00%
4125 Out of State Travel				
8000 General Fund	-	27,529	27,529	100.00%
6400 Federal Funds Ltd	-	27,529	27,529	100.00%
All Funds	-	55,058	55,058	100.00%
4150 Employee Training				
8000 General Fund	-	10,241	10,241	100.00%
6400 Federal Funds Ltd	-	10,241	10,241	100.00%
All Funds	-	20,482	20,482	100.00%
4175 Office Expenses				
8000 General Fund	-	(29,102)	(29,102)	100.00%
6400 Federal Funds Ltd	-	(29,102)	(29,102)	100.00%
All Funds	-	(58,204)	(58,204)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4200 Telecommunications				
8000 General Fund	-	372	372	100.00%
6400 Federal Funds Ltd	-	372	372	100.00%
All Funds	-	744	744	100.00%
4250 Data Processing				
8000 General Fund	-	18,946	18,946	100.00%
6400 Federal Funds Ltd	-	18,946	18,946	100.00%
All Funds	-	37,892	37,892	100.00%
4275 Publicity and Publications				
8000 General Fund	-	24	24	100.00%
6400 Federal Funds Ltd	-	24	24	100.00%
All Funds	-	48	48	100.00%
4300 Professional Services				
6400 Federal Funds Ltd	-	500,000	500,000	100.00%
4315 IT Professional Services				
8000 General Fund	-	676,034	676,034	100.00%
6400 Federal Funds Ltd	-	1,905,676	1,905,676	100.00%
All Funds	-	2,581,710	2,581,710	100.00%
4325 Attorney General				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	61,915	61,915	100.00%
6400 Federal Funds Ltd	-	61,915	61,915	100.00%
All Funds	-	123,830	123,830	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	115	115	100.00%
6400 Federal Funds Ltd	-	115	115	100.00%
All Funds	-	230	230	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	(1)	(1)	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	7,723	7,723	100.00%
6400 Federal Funds Ltd	-	7,723	7,723	100.00%
All Funds	-	15,446	15,446	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(2,102)	(2,102)	100.00%
6400 Federal Funds Ltd	-	(2,102)	(2,102)	100.00%
All Funds	-	(4,204)	(4,204)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(1,657)	(1,657)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	(1,657)	(1,657)	100.00%
All Funds	-	(3,314)	(3,314)	100.00%
4715 IT Expendable Property				
8000 General Fund	-	7,191	7,191	100.00%
6400 Federal Funds Ltd	-	7,191	7,191	100.00%
All Funds	-	14,382	14,382	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	789,851	789,851	100.00%
6400 Federal Funds Ltd	-	2,519,494	2,519,494	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$3,309,345**	**$3,309,345**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(1,106,742)	(1,106,742)	100.00%
6400 Federal Funds Ltd	-	1,107,396	1,107,396	100.00%
All Funds	-	654	654	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(1,106,742)	(1,106,742)	100.00%
6400 Federal Funds Ltd	-	1,107,396	1,107,396	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$654**	**$654**	**100.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
8000 General Fund	-	2,047,367	2,047,367	100.00%
6400 Federal Funds Ltd	-	2,643,726	2,643,726	100.00%
TOTAL EXPENDITURES	**-**	**$4,691,093**	**$4,691,093**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	6	6	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	6.00	6.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	1,570,708	-	(1,570,708)	(100.00%)
CHARGES FOR SERVICES				
3400 Other Funds Ltd	1,570,708	-	(1,570,708)	(100.00%)
TOTAL CHARGES FOR SERVICES	**$1,570,708**	**-**	**($1,570,708)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	1,570,708	-	(1,570,708)	(100.00%)
TOTAL REVENUE CATEGORIES	**$1,570,708**	**-**	**($1,570,708)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,570,708	-	(1,570,708)	(100.00%)
TOTAL AVAILABLE REVENUES	**$1,570,708**	**-**	**($1,570,708)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	262,374	-	(262,374)	(100.00%)
SALARIES & WAGES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	262,374	-	(262,374)	(100.00%)
TOTAL SALARIES & WAGES	**$262,374**	**-**	**($262,374)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	100	-	(100)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	44,944	-	(44,944)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	20,072	-	(20,072)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	80	-	(80)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	66,906	-	(66,906)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	132,102	-	(132,102)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$132,102**	**-**	**($132,102)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	394,476	-	(394,476)	(100.00%)
TOTAL PERSONAL SERVICES	**$394,476**	**-**	**($394,476)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	5,454	-	(5,454)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	1,500	-	(1,500)	(100.00%)
4175 Office Expenses				
3400 Other Funds Ltd	10,376	-	(10,376)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	3,394	-	(3,394)	(100.00%)
4300 Professional Services				
3400 Other Funds Ltd	800,000	-	(800,000)	(100.00%)
4325 Attorney General				
3400 Other Funds Ltd	300,000	-	(300,000)	(100.00%)
4575 Agency Program Related S and S				
3400 Other Funds Ltd	53,272	-	(53,272)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	944	-	(944)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,292	-	(1,292)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,176,232	-	(1,176,232)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$1,176,232**	**-**	**($1,176,232)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	1,570,708	-	(1,570,708)	(100.00%)
TOTAL EXPENDITURES	**$1,570,708**	**-**	**($1,570,708)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.76	-	(1.76)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	8,182,928	8,182,928	0	0.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	8,182,928	8,182,928	0	0.00%
TOTAL CHARGES FOR SERVICES	**$8,182,928**	**$8,182,928**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	8,182,928	8,182,928	0	0.00%
TOTAL REVENUE CATEGORIES	**$8,182,928**	**$8,182,928**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	8,182,928	8,182,928	0	0.00%
TOTAL AVAILABLE REVENUES	**$8,182,928**	**$8,182,928**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4715 IT Expendable Property				
3400 Other Funds Ltd	8,182,928	8,182,928	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	8,182,928	8,182,928	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$8,182,928**	**$8,182,928**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	8,182,928	8,182,928	0	0.00%
TOTAL EXPENDITURES	**$8,182,928**	**$8,182,928**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	200,000	-	(200,000)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	200,000	-	(200,000)	(100.00%)
TOTAL REVENUE CATEGORIES	**$200,000**	**-**	**($200,000)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	200,000	-	(200,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$200,000**	**-**	**($200,000)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
8000 General Fund	200,000	-	(200,000)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	200,000	-	(200,000)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$200,000**	**-**	**($200,000)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	200,000	-	(200,000)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$200,000**	**-**	**($200,000)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	946,781	-	(946,781)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	605,319	-	(605,319)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	946,781	-	(946,781)	(100.00%)
6400 Federal Funds Ltd	605,319	-	(605,319)	(100.00%)
TOTAL REVENUE CATEGORIES	**$1,552,100**	**-**	**($1,552,100)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	946,781	-	(946,781)	(100.00%)
6400 Federal Funds Ltd	605,319	-	(605,319)	(100.00%)
TOTAL AVAILABLE REVENUES	**$1,552,100**	**-**	**($1,552,100)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	88,171	-	(88,171)	(100.00%)
6400 Federal Funds Ltd	56,372	-	(56,372)	(100.00%)
All Funds	144,543	-	(144,543)	(100.00%)
SALARIES & WAGES				
8000 General Fund	88,171	-	(88,171)	(100.00%)
6400 Federal Funds Ltd	56,372	-	(56,372)	(100.00%)
TOTAL SALARIES & WAGES	**$144,543**	**-**	**($144,543)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	31	-	(31)	(100.00%)
6400 Federal Funds Ltd	20	-	(20)	(100.00%)
All Funds	51	-	(51)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	15,104	-	(15,104)	(100.00%)
6400 Federal Funds Ltd	9,656	-	(9,656)	(100.00%)
All Funds	24,760	-	(24,760)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	6,745	-	(6,745)	(100.00%)
6400 Federal Funds Ltd	4,313	-	(4,313)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	11,058	-	(11,058)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	24	-	(24)	(100.00%)
6400 Federal Funds Ltd	16	-	(16)	(100.00%)
All Funds	40	-	(40)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	20,406	-	(20,406)	(100.00%)
6400 Federal Funds Ltd	13,047	-	(13,047)	(100.00%)
All Funds	33,453	-	(33,453)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	42,310	-	(42,310)	(100.00%)
6400 Federal Funds Ltd	27,052	-	(27,052)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$69,362**	**-**	**($69,362)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	130,481	-	(130,481)	(100.00%)
6400 Federal Funds Ltd	83,424	-	(83,424)	(100.00%)
TOTAL PERSONAL SERVICES	**$213,905**	**-**	**($213,905)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,663	-	(1,663)	(100.00%)
6400 Federal Funds Ltd	1,064	-	(1,064)	(100.00%)
All Funds	2,727	-	(2,727)	(100.00%)
4150 Employee Training				
8000 General Fund	458	-	(458)	(100.00%)
6400 Federal Funds Ltd	292	-	(292)	(100.00%)
All Funds	750	-	(750)	(100.00%)
4175 Office Expenses				
8000 General Fund	3,165	-	(3,165)	(100.00%)
6400 Federal Funds Ltd	2,023	-	(2,023)	(100.00%)
All Funds	5,188	-	(5,188)	(100.00%)
4200 Telecommunications				
8000 General Fund	1,035	-	(1,035)	(100.00%)
6400 Federal Funds Ltd	662	-	(662)	(100.00%)
All Funds	1,697	-	(1,697)	(100.00%)
4300 Professional Services				
8000 General Fund	793,000	-	(793,000)	(100.00%)
6400 Federal Funds Ltd	507,000	-	(507,000)	(100.00%)
All Funds	1,300,000	-	(1,300,000)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4600 Intra-agency Charges				
8000 General Fund	16,297	-	(16,297)	(100.00%)
6400 Federal Funds Ltd	10,418	-	(10,418)	(100.00%)
All Funds	26,715	-	(26,715)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	288	-	(288)	(100.00%)
6400 Federal Funds Ltd	184	-	(184)	(100.00%)
All Funds	472	-	(472)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	394	-	(394)	(100.00%)
6400 Federal Funds Ltd	252	-	(252)	(100.00%)
All Funds	646	-	(646)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	816,300	-	(816,300)	(100.00%)
6400 Federal Funds Ltd	521,895	-	(521,895)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$1,338,195**	**-**	**($1,338,195)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	946,781	-	(946,781)	(100.00%)
6400 Federal Funds Ltd	605,319	-	(605,319)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$1,552,100**	**-**	**($1,552,100)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.88	-	(0.88)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	11,511,910	19,298,207	7,786,297	67.64%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	106,509,066	110,217,871	3,708,805	3.48%
REVENUE CATEGORIES				
8000 General Fund	11,511,910	19,298,207	7,786,297	67.64%
6400 Federal Funds Ltd	106,509,066	110,217,871	3,708,805	3.48%
TOTAL REVENUE CATEGORIES	**$118,020,976**	**$129,516,078**	**$11,495,102**	**9.74%**
AVAILABLE REVENUES				
8000 General Fund	11,511,910	19,298,207	7,786,297	67.64%
6400 Federal Funds Ltd	106,509,066	110,217,871	3,708,805	3.48%
TOTAL AVAILABLE REVENUES	**$118,020,976**	**$129,516,078**	**$11,495,102**	**9.74%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	68,712	68,712	0	0.00%
6400 Federal Funds Ltd	68,712	68,712	0	0.00%
All Funds	137,424	137,424	0	0.00%
SALARIES & WAGES				
8000 General Fund	68,712	68,712	0	0.00%
6400 Federal Funds Ltd	68,712	68,712	0	0.00%
TOTAL SALARIES & WAGES	**$137,424**	**$137,424**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	29	29	0	0.00%
6400 Federal Funds Ltd	29	29	0	0.00%
All Funds	58	58	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	11,771	11,771	0	0.00%
6400 Federal Funds Ltd	11,771	11,771	0	0.00%
All Funds	23,542	23,542	0	0.00%
3230 Social Security Taxes				
8000 General Fund	5,257	5,257	0	0.00%
6400 Federal Funds Ltd	5,257	5,257	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	10,514	10,514	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	23	23	0	0.00%
6400 Federal Funds Ltd	23	23	0	0.00%
All Funds	46	46	0	0.00%
3270 Flexible Benefits				
8000 General Fund	19,116	19,116	0	0.00%
6400 Federal Funds Ltd	19,116	19,116	0	0.00%
All Funds	38,232	38,232	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	36,196	36,196	0	0.00%
6400 Federal Funds Ltd	36,196	36,196	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$72,392**	**$72,392**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	104,908	104,908	0	0.00%
6400 Federal Funds Ltd	104,908	104,908	0	0.00%
TOTAL PERSONAL SERVICES	**$209,816**	**$209,816**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,558	1,558	0	0.00%
6400 Federal Funds Ltd	1,558	1,558	0	0.00%
All Funds	3,116	3,116	0	0.00%
4150 Employee Training				
8000 General Fund	429	429	0	0.00%
6400 Federal Funds Ltd	428	428	0	0.00%
All Funds	857	857	0	0.00%
4175 Office Expenses				
8000 General Fund	2,965	2,965	0	0.00%
6400 Federal Funds Ltd	2,964	2,964	0	0.00%
All Funds	5,929	5,929	0	0.00%
4200 Telecommunications				
8000 General Fund	970	970	0	0.00%
6400 Federal Funds Ltd	969	969	0	0.00%
All Funds	1,939	1,939	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	14,063	14,063	0	0.00%
6400 Federal Funds Ltd	14,060	14,060	0	0.00%
All Funds	28,123	28,123	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4525 Medical Services and Supplies				
8000 General Fund	341	341	0	0.00%
6400 Federal Funds Ltd	339	339	0	0.00%
All Funds	680	680	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	270	270	0	0.00%
6400 Federal Funds Ltd	269	269	0	0.00%
All Funds	539	539	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	323	323	0	0.00%
6400 Federal Funds Ltd	323	323	0	0.00%
All Funds	646	646	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	20,919	20,919	0	0.00%
6400 Federal Funds Ltd	20,910	20,910	0	0.00%
TOTAL SERVICES & SUPPLIES	**$41,829**	**$41,829**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	-	19,172,380	19,172,380	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	110,092,053	110,092,053	100.00%
All Funds	-	129,264,433	129,264,433	100.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	11,386,083	-	(11,386,083)	(100.00%)
6400 Federal Funds Ltd	106,383,248	-	(106,383,248)	(100.00%)
All Funds	117,769,331	-	(117,769,331)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	11,386,083	19,172,380	7,786,297	68.38%
6400 Federal Funds Ltd	106,383,248	110,092,053	3,708,805	3.49%
TOTAL SPECIAL PAYMENTS	**$117,769,331**	**$129,264,433**	**$11,495,102**	**9.76%**
EXPENDITURES				
8000 General Fund	11,511,910	19,298,207	7,786,297	67.64%
6400 Federal Funds Ltd	106,509,066	110,217,871	3,708,805	3.48%
TOTAL EXPENDITURES	**$118,020,976**	**$129,516,078**	**$11,495,102**	**9.74%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	939,262	-	(939,262)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(23,183)	-	23,183	100.00%
REVENUE CATEGORIES				
8000 General Fund	939,262	-	(939,262)	(100.00%)
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
6400 Federal Funds Ltd	(23,183)	-	23,183	100.00%
TOTAL REVENUE CATEGORIES	**$840,864**	**-**	**($840,864)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	939,262	-	(939,262)	(100.00%)
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
6400 Federal Funds Ltd	(23,183)	-	23,183	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$840,864**	**-**	**($840,864)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	537,054	-	(537,054)	(100.00%)
3400 Other Funds Ltd	(52,596)	-	52,596	100.00%
6400 Federal Funds Ltd	(39,909)	-	39,909	100.00%
All Funds	444,549	-	(444,549)	(100.00%)
SALARIES & WAGES				
8000 General Fund	537,054	-	(537,054)	(100.00%)
3400 Other Funds Ltd	(52,596)	-	52,596	100.00%
6400 Federal Funds Ltd	(39,909)	-	39,909	100.00%
TOTAL SALARIES & WAGES	**$444,549**	**-**	**($444,549)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	205	-	(205)	(100.00%)
3400 Other Funds Ltd	(15)	-	15	100.00%
6400 Federal Funds Ltd	10	-	(10)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	200	-	(200)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	91,997	-	(91,997)	(100.00%)
3400 Other Funds Ltd	(9,010)	-	9,010	100.00%
6400 Federal Funds Ltd	(6,836)	-	6,836	100.00%
All Funds	76,151	-	(76,151)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	40,546	-	(40,546)	(100.00%)
3400 Other Funds Ltd	(4,024)	-	4,024	100.00%
6400 Federal Funds Ltd	(2,512)	-	2,512	100.00%
All Funds	34,010	-	(34,010)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	164	-	(164)	(100.00%)
3400 Other Funds Ltd	(12)	-	12	100.00%
6400 Federal Funds Ltd	8	-	(8)	(100.00%)
All Funds	160	-	(160)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	136,202	-	(136,202)	(100.00%)
3400 Other Funds Ltd	(9,558)	-	9,558	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	7,169	-	(7,169)	(100.00%)
All Funds	133,813	-	(133,813)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	269,114	-	(269,114)	(100.00%)
3400 Other Funds Ltd	(22,619)	-	22,619	100.00%
6400 Federal Funds Ltd	(2,161)	-	2,161	100.00%
TOTAL OTHER PAYROLL EXPENSES	**$244,334**	**-**	**($244,334)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	806,168	-	(806,168)	(100.00%)
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
6400 Federal Funds Ltd	(42,070)	-	42,070	100.00%
TOTAL PERSONAL SERVICES	**$688,883**	**-**	**($688,883)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	9,545	-	(9,545)	(100.00%)
6400 Federal Funds Ltd	1,363	-	(1,363)	(100.00%)
All Funds	10,908	-	(10,908)	(100.00%)
4150 Employee Training				
8000 General Fund	2,625	-	(2,625)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	375	-	(375)	(100.00%)
All Funds	3,000	-	(3,000)	(100.00%)
4175 Office Expenses				
8000 General Fund	18,158	-	(18,158)	(100.00%)
6400 Federal Funds Ltd	2,594	-	(2,594)	(100.00%)
All Funds	20,752	-	(20,752)	(100.00%)
4200 Telecommunications				
8000 General Fund	5,940	-	(5,940)	(100.00%)
6400 Federal Funds Ltd	848	-	(848)	(100.00%)
All Funds	6,788	-	(6,788)	(100.00%)
4600 Intra-agency Charges				
8000 General Fund	92,913	-	(92,913)	(100.00%)
6400 Federal Funds Ltd	13,148	-	(13,148)	(100.00%)
All Funds	106,061	-	(106,061)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	1,652	-	(1,652)	(100.00%)
6400 Federal Funds Ltd	236	-	(236)	(100.00%)
All Funds	1,888	-	(1,888)	(100.00%)
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,261	-	(2,261)	(100.00%)
6400 Federal Funds Ltd	323	-	(323)	(100.00%)
All Funds	2,584	-	(2,584)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	133,094	-	(133,094)	(100.00%)
6400 Federal Funds Ltd	18,887	-	(18,887)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$151,981**	**-**	**($151,981)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	939,262	-	(939,262)	(100.00%)
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
6400 Federal Funds Ltd	(23,183)	-	23,183	100.00%
TOTAL EXPENDITURES	**$840,864**	**-**	**($840,864)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.52	-	(3.52)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
TRANSFERS IN				
1030 Transfer from Agy-Res Equity				
3400 Other Funds Ltd	20,592,186	-	(20,592,186)	(100.00%)
1060 Transfer from General Fund				
3400 Other Funds Ltd	1,516,499	-	(1,516,499)	(100.00%)
TRANSFERS IN				
3400 Other Funds Ltd	22,108,685	-	(22,108,685)	(100.00%)
TOTAL TRANSFERS IN	**$22,108,685**	**-**	**($22,108,685)**	**(100.00%)**
REVENUE CATEGORIES				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
3400 Other Funds Ltd	22,108,685	-	(22,108,685)	(100.00%)
TOTAL REVENUE CATEGORIES	**$24,725,184**	**-**	**($24,725,184)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
3400 Other Funds Ltd	22,108,685	-	(22,108,685)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$24,725,184**	**-**	**($24,725,184)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	3,481,464	-	(3,481,464)	(100.00%)
3170 Overtime Payments				
3400 Other Funds Ltd	16,109	-	(16,109)	(100.00%)
3190 All Other Differential				
3400 Other Funds Ltd	9,670	-	(9,670)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	3,507,243	-	(3,507,243)	(100.00%)
TOTAL SALARIES & WAGES	**$3,507,243**	**-**	**($3,507,243)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	1,102	-	(1,102)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	600,791	-	(600,791)	(100.00%)
3230 Social Security Taxes				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	268,305	-	(268,305)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	874	-	(874)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	726,408	-	(726,408)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,597,480	-	(1,597,480)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$1,597,480**	**-**	**($1,597,480)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	5,104,723	-	(5,104,723)	(100.00%)
TOTAL PERSONAL SERVICES	**$5,104,723**	**-**	**($5,104,723)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	125,611	-	(125,611)	(100.00%)
4125 Out of State Travel				
3400 Other Funds Ltd	43,436	-	(43,436)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	52,797	-	(52,797)	(100.00%)
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	78,670	-	(78,670)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	295,252	-	(295,252)	(100.00%)
4250 Data Processing				
3400 Other Funds Ltd	7,581	-	(7,581)	(100.00%)
4275 Publicity and Publications				
3400 Other Funds Ltd	4,639,353	-	(4,639,353)	(100.00%)
4300 Professional Services				
3400 Other Funds Ltd	1,613,310	-	(1,613,310)	(100.00%)
4315 IT Professional Services				
3400 Other Funds Ltd	2,134,885	-	(2,134,885)	(100.00%)
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,158	-	(2,158)	(100.00%)
4400 Dues and Subscriptions				
3400 Other Funds Ltd	22,806	-	(22,806)	(100.00%)
4575 Agency Program Related S and S				
3400 Other Funds Ltd	65	-	(65)	(100.00%)
4600 Intra-agency Charges				
3400 Other Funds Ltd	792,237	-	(792,237)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	21,316	-	(21,316)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	9,638	-	(9,638)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	60,108	-	(60,108)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	9,899,223	-	(9,899,223)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$9,899,223**	**-**	**($9,899,223)**	**(100.00%)**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	1,272,691	-	(1,272,691)	(100.00%)
6035 Dist to Individuals				
8000 General Fund	1,100,000	-	(1,100,000)	(100.00%)
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	1,516,499	-	(1,516,499)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
3400 Other Funds Ltd	1,272,691	-	(1,272,691)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**$3,889,190**	**-**	**($3,889,190)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
3400 Other Funds Ltd	16,276,637	-	(16,276,637)	(100.00%)
TOTAL EXPENDITURES	**$18,893,136**	**-**	**($18,893,136)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	5,832,048	-	(5,832,048)	(100.00%)
TOTAL ENDING BALANCE	**$5,832,048**	**-**	**($5,832,048)**	**(100.00%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	19	-	(19)	(100.00%)
8180 Position Reconciliation	(19)	-	19	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	19.00	-	(19.00)	(100.00%)
8280 FTE Reconciliation	(19.00)	-	19.00	100.00%
TOTAL AUTHORIZED FTE	**-**	**-**	**0.00**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
LICENSES AND FEES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
TOTAL LICENSES AND FEES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
TOTAL REVENUE CATEGORIES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
TOTAL AVAILABLE REVENUES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
TOTAL EXPENDITURES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	493,372	493,372	0	0.00%
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	914,877	914,877	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	1,408,249	1,408,249	0	0.00%
TOTAL LICENSES AND FEES	**$1,408,249**	**$1,408,249**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	1,408,249	1,408,249	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,408,249**	**$1,408,249**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,408,249	1,408,249	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,408,249**	**$1,408,249**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	244,188	244,188	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	244,188	244,188	0	0.00%
TOTAL SALARIES & WAGES	**$244,188**	**$244,188**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	129	129	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	41,829	41,829	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	18,680	18,680	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	102	102	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	86,022	86,022	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	146,762	146,762	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$146,762**	**$146,762**	**$0**	**0.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	390,950	390,950	0	0.00%
TOTAL PERSONAL SERVICES	**$390,950**	**$390,950**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	7,011	7,011	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,929	1,929	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	13,341	13,341	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	4,362	4,362	0	0.00%
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	914,879	914,879	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	73,839	73,839	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,938	1,938	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,017,299	1,017,299	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$1,017,299**	**$1,017,299**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,408,249	1,408,249	0	0.00%
TOTAL EXPENDITURES	**$1,408,249**	**$1,408,249**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	3	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.25	2.25	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
REVENUE CATEGORIES				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
TOTAL REVENUE CATEGORIES	**$896,094**	**-**	**($896,094)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
TOTAL AVAILABLE REVENUES	**$896,094**	**-**	**($896,094)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4525 Medical Services and Supplies				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$896,094**	**-**	**($896,094)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$896,094**	**-**	**($896,094)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
LICENSES AND FEES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
TOTAL LICENSES AND FEES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
TOTAL REVENUE CATEGORIES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
TOTAL AVAILABLE REVENUES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
TOTAL EXPENDITURES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
TOTAL LICENSES AND FEES	**$51,265**	**$51,265**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
TOTAL REVENUE CATEGORIES	**$51,265**	**$51,265**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
TOTAL AVAILABLE REVENUES	**$51,265**	**$51,265**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$51,265**	**$51,265**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
TOTAL EXPENDITURES	**$51,265**	**$51,265**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
LICENSES AND FEES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
TOTAL LICENSES AND FEES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
TOTAL REVENUE CATEGORIES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
TOTAL AVAILABLE REVENUES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
TOTAL EXPENDITURES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
TOTAL REVENUE CATEGORIES	**$657,936**	**$657,936**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
TOTAL AVAILABLE REVENUES	**$657,936**	**$657,936**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
TOTAL SERVICES & SUPPLIES	**$657,936**	**$657,936**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	657,936	657,936	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$657,936**	**$657,936**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(200,728,233)	(200,728,233)	100.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	-	23,000,000	23,000,000	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	83,232,949	83,232,949	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	2,021,840,394	2,021,840,394	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	12,846,500	12,846,500	100.00%
All Funds	-	14,150,497	14,150,497	100.00%
1150 Tsfr From Revenue, Dept of				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	393,306,000	393,306,000	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	406,152,500	406,152,500	100.00%
TOTAL TRANSFERS IN	**-**	**$407,456,497**	**$407,456,497**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	(200,728,233)	(200,728,233)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	512,385,449	512,385,449	100.00%
6400 Federal Funds Ltd	-	2,021,840,394	2,021,840,394	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$2,334,801,607**	**$2,334,801,607**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(200,728,233)	(200,728,233)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	512,385,449	512,385,449	100.00%
6400 Federal Funds Ltd	-	2,021,840,394	2,021,840,394	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$2,334,801,607**	**$2,334,801,607**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	(1,844,399)	(1,844,399)	100.00%
3400 Other Funds Ltd	-	55,801	55,801	100.00%
6400 Federal Funds Ltd	-	3,511,474	3,511,474	100.00%
All Funds	-	1,722,876	1,722,876	100.00%
3170 Overtime Payments				
8000 General Fund	-	1,080	1,080	100.00%
3190 All Other Differential				
8000 General Fund	-	86,350	86,350	100.00%
6400 Federal Funds Ltd	-	2,772,460	2,772,460	100.00%
All Funds	-	2,858,810	2,858,810	100.00%
SALARIES & WAGES				
8000 General Fund	-	(1,756,969)	(1,756,969)	100.00%
3400 Other Funds Ltd	-	55,801	55,801	100.00%
6400 Federal Funds Ltd	-	6,283,934	6,283,934	100.00%
TOTAL SALARIES & WAGES	**-**	**$4,582,766**	**$4,582,766**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(994)	(994)	100.00%
3400 Other Funds Ltd	-	21	21	100.00%
6400 Federal Funds Ltd	-	1,292	1,292	100.00%
All Funds	-	319	319	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	(300,973)	(300,973)	100.00%
3400 Other Funds Ltd	-	9,559	9,559	100.00%
6400 Federal Funds Ltd	-	1,076,436	1,076,436	100.00%
All Funds	-	785,022	785,022	100.00%
3230 Social Security Taxes				
8000 General Fund	-	(121,311)	(121,311)	100.00%
3400 Other Funds Ltd	-	4,269	4,269	100.00%
6400 Federal Funds Ltd	-	480,716	480,716	100.00%
All Funds	-	363,674	363,674	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	(785)	(785)	100.00%
3400 Other Funds Ltd	-	17	17	100.00%
6400 Federal Funds Ltd	-	1,024	1,024	100.00%
All Funds	-	256	256	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
8000 General Fund	-	(649,704)	(649,704)	100.00%
3400 Other Funds Ltd	-	13,461	13,461	100.00%
6400 Federal Funds Ltd	-	851,300	851,300	100.00%
All Funds	-	215,057	215,057	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(1,073,767)	(1,073,767)	100.00%
3400 Other Funds Ltd	-	27,327	27,327	100.00%
6400 Federal Funds Ltd	-	2,410,768	2,410,768	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,364,328**	**$1,364,328**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(2,830,736)	(2,830,736)	100.00%
3400 Other Funds Ltd	-	83,128	83,128	100.00%
6400 Federal Funds Ltd	-	8,694,702	8,694,702	100.00%
TOTAL PERSONAL SERVICES	**-**	**$5,947,094**	**$5,947,094**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	1,081	1,081	100.00%
6400 Federal Funds Ltd	-	65,696	65,696	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	66,777	66,777	100.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	-	4,970	4,970	100.00%
4150 Employee Training				
8000 General Fund	-	(13,178)	(13,178)	100.00%
6400 Federal Funds Ltd	-	18,548	18,548	100.00%
All Funds	-	5,370	5,370	100.00%
4175 Office Expenses				
8000 General Fund	-	(61,241)	(61,241)	100.00%
6400 Federal Funds Ltd	-	125,003	125,003	100.00%
All Funds	-	63,762	63,762	100.00%
4200 Telecommunications				
8000 General Fund	-	(26,989)	(26,989)	100.00%
6400 Federal Funds Ltd	-	40,881	40,881	100.00%
All Funds	-	13,892	13,892	100.00%
4250 Data Processing				
8000 General Fund	-	11,137	11,137	100.00%
4275 Publicity and Publications				
8000 General Fund	-	7,373	7,373	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	70,000	70,000	100.00%
All Funds	-	77,373	77,373	100.00%
4300 Professional Services				
8000 General Fund	-	8,903,783	8,903,783	100.00%
3400 Other Funds Ltd	-	19,203,118	19,203,118	100.00%
6400 Federal Funds Ltd	-	180,464	180,464	100.00%
All Funds	-	28,287,365	28,287,365	100.00%
4315 IT Professional Services				
8000 General Fund	-	50,000	50,000	100.00%
6400 Federal Funds Ltd	-	(88,385)	(88,385)	100.00%
All Funds	-	(38,385)	(38,385)	100.00%
4325 Attorney General				
8000 General Fund	-	613,433	613,433	100.00%
3400 Other Funds Ltd	-	553,577	553,577	100.00%
All Funds	-	1,167,010	1,167,010	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	(337,355)	(337,355)	100.00%
6400 Federal Funds Ltd	-	5,000	5,000	100.00%
All Funds	-	(332,355)	(332,355)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4500 Food and Kitchen Supplies				
8000 General Fund	-	593,927	593,927	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	60,000	60,000	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	(94,404)	(94,404)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	4,314	4,314	100.00%
3400 Other Funds Ltd	-	553,577	553,577	100.00%
6400 Federal Funds Ltd	-	830,383	830,383	100.00%
All Funds	-	1,388,274	1,388,274	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(122,547)	(122,547)	100.00%
6400 Federal Funds Ltd	-	13,566	13,566	100.00%
All Funds	-	(108,981)	(108,981)	100.00%
4715 IT Expendable Property				
8000 General Fund	-	20,874	20,874	100.00%
6400 Federal Funds Ltd	-	5,000	5,000	100.00%
All Funds	-	25,874	25,874	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
8000 General Fund	-	9,610,208	9,610,208	100.00%
3400 Other Funds Ltd	-	20,380,272	20,380,272	100.00%
6400 Federal Funds Ltd	-	1,201,126	1,201,126	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$31,191,606**	**$31,191,606**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	-	(832,518)	(832,518)	100.00%
3400 Other Funds Ltd	-	26,414,858	26,414,858	100.00%
6400 Federal Funds Ltd	-	(143,389)	(143,389)	100.00%
All Funds	-	25,438,951	25,438,951	100.00%
6025 Dist to Other Gov Unit				
8000 General Fund	-	14,696	14,696	100.00%
6400 Federal Funds Ltd	-	10,691,667	10,691,667	100.00%
All Funds	-	10,706,363	10,706,363	100.00%
6030 Dist to Non-Gov Units				
8000 General Fund	-	4,899	4,899	100.00%
6400 Federal Funds Ltd	-	14,818,979	14,818,979	100.00%
All Funds	-	14,823,878	14,823,878	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6035 Dist to Individuals				
8000 General Fund	-	(197,389,661)	(197,389,661)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	462,101,449	462,101,449	100.00%
6400 Federal Funds Ltd	-	1,984,085,580	1,984,085,580	100.00%
All Funds	-	2,250,101,365	2,250,101,365	100.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	-	9,170,619	9,170,619	100.00%
3400 Other Funds Ltd	-	2,785,742	2,785,742	100.00%
All Funds	-	11,956,361	11,956,361	100.00%
6085 Other Special Payments				
8000 General Fund	-	(9,046,083)	(9,046,083)	100.00%
6400 Federal Funds Ltd	-	2,491,729	2,491,729	100.00%
All Funds	-	(6,554,354)	(6,554,354)	100.00%
6914 Spc Pmt to Housing and Com Svcs				
8000 General Fund	-	(9,429,657)	(9,429,657)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(207,507,705)	(207,507,705)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	491,302,049	491,302,049	100.00%
6400 Federal Funds Ltd	-	2,011,944,566	2,011,944,566	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$2,297,042,907**	**$2,297,042,907**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(200,728,233)	(200,728,233)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	511,765,449	511,765,449	100.00%
6400 Federal Funds Ltd	-	2,021,840,394	2,021,840,394	100.00%
TOTAL EXPENDITURES	**-**	**$2,334,181,607**	**$2,334,181,607**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	620,000	620,000	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$620,000**	**$620,000**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	19	19	100.00%
8180 Position Reconciliation	-	28	28	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**47**	**47**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	5.61	5.61	100.00%
8280 FTE Reconciliation	-	30.33	30.33	100.00%
TOTAL AUTHORIZED FTE	**-**	**35.94**	**35.94**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	162,562,119	162,562,119	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	2,218	2,218	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	132,550,359	132,550,359	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	65,000,000	65,000,000	100.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	-	249,360,000	249,360,000	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	314,360,000	314,360,000	100.00%
TOTAL TRANSFERS IN	**-**	**$314,360,000**	**$314,360,000**	**100.00%**

REVENUE CATEGORIES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	162,562,119	162,562,119	100.00%
3400 Other Funds Ltd	-	314,362,218	314,362,218	100.00%
6400 Federal Funds Ltd	-	132,550,359	132,550,359	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$609,474,696**	**$609,474,696**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	162,562,119	162,562,119	100.00%
3400 Other Funds Ltd	-	314,362,218	314,362,218	100.00%
6400 Federal Funds Ltd	-	132,550,359	132,550,359	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$609,474,696**	**$609,474,696**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	15,458,701	15,458,701	100.00%
3400 Other Funds Ltd	-	1,459,879	1,459,879	100.00%
6400 Federal Funds Ltd	-	832,924	832,924	100.00%
All Funds	-	17,751,504	17,751,504	100.00%
3170 Overtime Payments				
8000 General Fund	-	1,192,738	1,192,738	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3180 Shift Differential				
8000 General Fund	-	285,914	285,914	100.00%
3190 All Other Differential				
8000 General Fund	-	1,040,798	1,040,798	100.00%
3400 Other Funds Ltd	-	(63,313)	(63,313)	100.00%
6400 Federal Funds Ltd	-	(66,305)	(66,305)	100.00%
All Funds	-	911,180	911,180	100.00%
SALARIES & WAGES				
8000 General Fund	-	17,978,151	17,978,151	100.00%
3400 Other Funds Ltd	-	1,396,566	1,396,566	100.00%
6400 Federal Funds Ltd	-	766,619	766,619	100.00%
TOTAL SALARIES & WAGES	**-**	**$20,141,336**	**$20,141,336**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	7,418	7,418	100.00%
3400 Other Funds Ltd	-	658	658	100.00%
6400 Federal Funds Ltd	-	336	336	100.00%
All Funds	-	8,412	8,412	100.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	3,079,676	3,079,676	100.00%
3400 Other Funds Ltd	-	239,232	239,232	100.00%
6400 Federal Funds Ltd	-	131,326	131,326	100.00%
All Funds	-	3,450,234	3,450,234	100.00%
3230 Social Security Taxes				
8000 General Fund	-	1,345,736	1,345,736	100.00%
3400 Other Funds Ltd	-	106,836	106,836	100.00%
6400 Federal Funds Ltd	-	58,651	58,651	100.00%
All Funds	-	1,511,223	1,511,223	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	5,882	5,882	100.00%
3400 Other Funds Ltd	-	522	522	100.00%
6400 Federal Funds Ltd	-	264	264	100.00%
All Funds	-	6,668	6,668	100.00%
3270 Flexible Benefits				
8000 General Fund	-	4,889,106	4,889,106	100.00%
3400 Other Funds Ltd	-	434,316	434,316	100.00%
6400 Federal Funds Ltd	-	220,218	220,218	100.00%
All Funds	-	5,543,640	5,543,640	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
8000 General Fund	-	9,327,818	9,327,818	100.00%
3400 Other Funds Ltd	-	781,564	781,564	100.00%
6400 Federal Funds Ltd	-	410,795	410,795	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$10,520,177**	**$10,520,177**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	735,024	735,024	100.00%
3400 Other Funds Ltd	-	258,525	258,525	100.00%
6400 Federal Funds Ltd	-	271,863	271,863	100.00%
All Funds	-	1,265,412	1,265,412	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	735,024	735,024	100.00%
3400 Other Funds Ltd	-	258,525	258,525	100.00%
6400 Federal Funds Ltd	-	271,863	271,863	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1,265,412**	**$1,265,412**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	28,040,993	28,040,993	100.00%
3400 Other Funds Ltd	-	2,436,655	2,436,655	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	1,449,277	1,449,277	100.00%
TOTAL PERSONAL SERVICES	**-**	**$31,926,925**	**$31,926,925**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	775,496	775,496	100.00%
3400 Other Funds Ltd	-	23,627	23,627	100.00%
6400 Federal Funds Ltd	-	12,834	12,834	100.00%
All Funds	-	811,957	811,957	100.00%
4150 Employee Training				
8000 General Fund	-	117,987	117,987	100.00%
3400 Other Funds Ltd	-	6,499	6,499	100.00%
6400 Federal Funds Ltd	-	3,545	3,545	100.00%
All Funds	-	128,031	128,031	100.00%
4175 Office Expenses				
8000 General Fund	-	1,343,196	1,343,196	100.00%
3400 Other Funds Ltd	-	44,957	44,957	100.00%
6400 Federal Funds Ltd	-	24,424	24,424	100.00%
All Funds	-	1,412,577	1,412,577	100.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	333,177	333,177	100.00%
3400 Other Funds Ltd	-	14,703	14,703	100.00%
6400 Federal Funds Ltd	-	7,986	7,986	100.00%
All Funds	-	355,866	355,866	100.00%
4250 Data Processing				
8000 General Fund	-	285,667	285,667	100.00%
4275 Publicity and Publications				
8000 General Fund	-	205,804	205,804	100.00%
4300 Professional Services				
8000 General Fund	-	1,084,360	1,084,360	100.00%
3400 Other Funds Ltd	-	9,150,839	9,150,839	100.00%
6400 Federal Funds Ltd	-	(526,819)	(526,819)	100.00%
All Funds	-	9,708,380	9,708,380	100.00%
4315 IT Professional Services				
8000 General Fund	-	68,560	68,560	100.00%
4450 Fuels and Utilities				
8000 General Fund	-	686,168	686,168	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	912,658	912,658	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4500 Food and Kitchen Supplies				
8000 General Fund	-	1,131,951	1,131,951	100.00%
3400 Other Funds Ltd	-	223,637	223,637	100.00%
6400 Federal Funds Ltd	-	127,081	127,081	100.00%
All Funds	-	1,482,669	1,482,669	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	1,089,579	1,089,579	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	859,581	859,581	100.00%
3400 Other Funds Ltd	-	179,712	179,712	100.00%
6400 Federal Funds Ltd	-	185,785	185,785	100.00%
All Funds	-	1,225,078	1,225,078	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	73,692	73,692	100.00%
3400 Other Funds Ltd	-	4,087	4,087	100.00%
6400 Federal Funds Ltd	-	2,219	2,219	100.00%
All Funds	-	79,998	79,998	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	290,350	290,350	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	5,226	5,226	100.00%
6400 Federal Funds Ltd	-	3,159	3,159	100.00%
All Funds	-	298,735	298,735	100.00%
4715 IT Expendable Property				
8000 General Fund	-	3,428	3,428	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	9,261,654	9,261,654	100.00%
3400 Other Funds Ltd	-	9,653,287	9,653,287	100.00%
6400 Federal Funds Ltd	-	(159,786)	(159,786)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$18,755,155**	**$18,755,155**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	-	32,395,439	32,395,439	100.00%
6030 Dist to Non-Gov Units				
8000 General Fund	-	6,221,714	6,221,714	100.00%
6035 Dist to Individuals				
8000 General Fund	-	118,537,758	118,537,758	100.00%
3400 Other Funds Ltd	-	355,105,385	355,105,385	100.00%
6400 Federal Funds Ltd	-	98,865,429	98,865,429	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	572,508,572	572,508,572	100.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	-	500,000	500,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	125,259,472	125,259,472	100.00%
3400 Other Funds Ltd	-	355,105,385	355,105,385	100.00%
6400 Federal Funds Ltd	-	131,260,868	131,260,868	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$611,625,725**	**$611,625,725**	**100.00%**
EXPENDITURES				
8000 General Fund	-	162,562,119	162,562,119	100.00%
3400 Other Funds Ltd	-	367,195,327	367,195,327	100.00%
6400 Federal Funds Ltd	-	132,550,359	132,550,359	100.00%
TOTAL EXPENDITURES	**-**	**$662,307,805**	**$662,307,805**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(52,833,109)	(52,833,109)	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**($52,833,109)**	**($52,833,109)**	**100.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	146	146	100.00%
8180 Position Reconciliation	-	6	6	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**152**	**152**	**100.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	145.00	145.00	100.00%
8280 FTE Reconciliation	-	6.00	6.00	100.00%
TOTAL AUTHORIZED FTE	**-**	**151.00**	**151.00**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(439,106)	(439,106)	100.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	-	(65,980)	(65,980)	100.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	-	(65,980)	(65,980)	100.00%
TOTAL CHARGES FOR SERVICES	**-**	**($65,980)**	**($65,980)**	**100.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(257,149)	(257,149)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(311,754)	(311,754)	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TRANSFERS IN				
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
TOTAL TRANSFERS IN	**-**	**($97)**	**($97)**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	(439,106)	(439,106)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
3400 Other Funds Ltd	-	(323,129)	(323,129)	100.00%
6400 Federal Funds Ltd	-	(311,754)	(311,754)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($1,074,086)**	**($1,074,086)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(439,106)	(439,106)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
3400 Other Funds Ltd	-	(323,129)	(323,129)	100.00%
6400 Federal Funds Ltd	-	(311,754)	(311,754)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($1,074,086)**	**($1,074,086)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	(1,094)	(1,094)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(6,022)	(6,022)	100.00%
6400 Federal Funds Ltd	-	(4,424)	(4,424)	100.00%
All Funds	-	(11,540)	(11,540)	100.00%
4175 Office Expenses				
8000 General Fund	-	(23,054)	(23,054)	100.00%
3400 Other Funds Ltd	-	(80,687)	(80,687)	100.00%
6400 Federal Funds Ltd	-	(72,632)	(72,632)	100.00%
All Funds	-	(176,373)	(176,373)	100.00%
4275 Publicity and Publications				
8000 General Fund	-	(145,719)	(145,719)	100.00%
3400 Other Funds Ltd	-	(28,302)	(28,302)	100.00%
6400 Federal Funds Ltd	-	(113,127)	(113,127)	100.00%
All Funds	-	(287,148)	(287,148)	100.00%
4325 Attorney General				
8000 General Fund	-	(170,082)	(170,082)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
3400 Other Funds Ltd	-	(199,951)	(199,951)	100.00%
6400 Federal Funds Ltd	-	(121,509)	(121,509)	100.00%
All Funds	-	(491,639)	(491,639)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4575 Agency Program Related S and S				
8000 General Fund	-	(99,157)	(99,157)	100.00%
3400 Other Funds Ltd	-	(33,037)	(33,037)	100.00%
6400 Federal Funds Ltd	-	(62)	(62)	100.00%
All Funds	-	(132,256)	(132,256)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(439,106)	(439,106)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
3400 Other Funds Ltd	-	(347,999)	(347,999)	100.00%
6400 Federal Funds Ltd	-	(311,754)	(311,754)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($1,098,956)**	**($1,098,956)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(439,106)	(439,106)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
3400 Other Funds Ltd	-	(347,999)	(347,999)	100.00%
6400 Federal Funds Ltd	-	(311,754)	(311,754)	100.00%
TOTAL EXPENDITURES	**-**	**($1,098,956)**	**($1,098,956)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	24,870	24,870	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$24,870**	**$24,870**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(293,773,829)	(293,773,829)	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	20,253,714	20,253,714	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	302,283,800	302,283,800	100.00%
1440 Tsfr From Consumer/Bus Svcs				
3400 Other Funds Ltd	-	14,870,281	14,870,281	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	317,154,081	317,154,081	100.00%
TOTAL TRANSFERS IN	**-**	**$317,154,081**	**$317,154,081**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	(293,773,829)	(293,773,829)	100.00%
3400 Other Funds Ltd	-	337,407,795	337,407,795	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$43,633,966**	**$43,633,966**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	-	(293,773,829)	(293,773,829)	100.00%
3400 Other Funds Ltd	-	337,407,795	337,407,795	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$43,633,966**	**$43,633,966**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	(198,032,886)	(198,032,886)	100.00%
3400 Other Funds Ltd	-	201,950,928	201,950,928	100.00%
All Funds	-	3,918,042	3,918,042	100.00%
3170 Overtime Payments				
3400 Other Funds Ltd	-	16,109	16,109	100.00%
3190 All Other Differential				
8000 General Fund	-	(131,448)	(131,448)	100.00%
3400 Other Funds Ltd	-	141,118	141,118	100.00%
All Funds	-	9,670	9,670	100.00%
SALARIES & WAGES				
8000 General Fund	-	(198,164,334)	(198,164,334)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	202,108,155	202,108,155	100.00%
TOTAL SALARIES & WAGES	**-**	**$3,943,821**	**$3,943,821**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	(78,602)	(78,602)	100.00%
3400 Other Funds Ltd	-	79,866	79,866	100.00%
All Funds	-	1,264	1,264	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	(33,945,541)	(33,945,541)	100.00%
3400 Other Funds Ltd	-	34,621,119	34,621,119	100.00%
All Funds	-	675,578	675,578	100.00%
3230 Social Security Taxes				
8000 General Fund	-	(14,986,055)	(14,986,055)	100.00%
3400 Other Funds Ltd	-	15,287,759	15,287,759	100.00%
All Funds	-	301,704	301,704	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	(62,338)	(62,338)	100.00%
3400 Other Funds Ltd	-	63,342	63,342	100.00%
All Funds	-	1,004	1,004	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3270 Flexible Benefits				
8000 General Fund	-	(51,810,732)	(51,810,732)	100.00%
3400 Other Funds Ltd	-	52,645,464	52,645,464	100.00%
All Funds	-	834,732	834,732	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(100,883,268)	(100,883,268)	100.00%
3400 Other Funds Ltd	-	102,697,550	102,697,550	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,814,282**	**$1,814,282**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	1	1	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1**	**$1**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(299,047,601)	(299,047,601)	100.00%
3400 Other Funds Ltd	-	304,805,705	304,805,705	100.00%
TOTAL PERSONAL SERVICES	**-**	**$5,758,104**	**$5,758,104**	**100.00%**
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4100 Instate Travel				
8000 General Fund	-	11,944	11,944	100.00%
3400 Other Funds Ltd	-	110,822	110,822	100.00%
All Funds	-	122,766	122,766	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	-	41,313	41,313	100.00%
4150 Employee Training				
8000 General Fund	-	3,285	3,285	100.00%
3400 Other Funds Ltd	-	48,029	48,029	100.00%
All Funds	-	51,314	51,314	100.00%
4175 Office Expenses				
8000 General Fund	-	22,729	22,729	100.00%
3400 Other Funds Ltd	-	169,322	169,322	100.00%
All Funds	-	192,051	192,051	100.00%
4200 Telecommunications				
8000 General Fund	-	7,433	7,433	100.00%
3400 Other Funds Ltd	-	291,374	291,374	100.00%
All Funds	-	298,807	298,807	100.00%
4250 Data Processing				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	7,581	7,581	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	-	2,880,303	2,880,303	100.00%
4300 Professional Services				
8000 General Fund	-	5,194,071	5,194,071	100.00%
3400 Other Funds Ltd	-	1,753,713	1,753,713	100.00%
All Funds	-	6,947,784	6,947,784	100.00%
4315 IT Professional Services				
3400 Other Funds Ltd	-	2,134,885	2,134,885	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	-	2,158	2,158	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	-	16,916	16,916	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	28,803	28,803	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	(110,391)	(110,391)	100.00%
3400 Other Funds Ltd	-	110,391	110,391	100.00%
All Funds	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4550 Other Care of Residents and Patients				
8000 General Fund	-	(1,334)	(1,334)	100.00%
3400 Other Funds Ltd	-	1,334	1,334	100.00%
All Funds	-	-	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	-	17,386	17,386	100.00%
3400 Other Funds Ltd	-	65	65	100.00%
All Funds	-	17,451	17,451	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	94,551	94,551	100.00%
3400 Other Funds Ltd	-	734,847	734,847	100.00%
All Funds	-	829,398	829,398	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	2,065	2,065	100.00%
3400 Other Funds Ltd	-	21,316	21,316	100.00%
All Funds	-	23,381	23,381	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	3,230	3,230	100.00%
3400 Other Funds Ltd	-	9,638	9,638	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	12,868	12,868	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	60,108	60,108	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	5,273,772	5,273,772	100.00%
3400 Other Funds Ltd	-	8,394,115	8,394,115	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$13,667,887**	**$13,667,887**	**100.00%**
CAPITAL OUTLAY				
5250 Household and Institutional Equip.				
3400 Other Funds Ltd	-	840,469	840,469	100.00%
5700 Building Structures				
3400 Other Funds Ltd	-	1,443,331	1,443,331	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	-	2,283,800	2,283,800	100.00%
TOTAL CAPITAL OUTLAY	**-**	**$2,283,800**	**$2,283,800**	**100.00%**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	-	1,122,691	1,122,691	100.00%
6035 Dist to Individuals				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	547,770	547,770	100.00%
6085 Other Special Payments				
3400 Other Funds Ltd	-	20,253,714	20,253,714	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	21,924,175	21,924,175	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$21,924,175**	**$21,924,175**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(293,773,829)	(293,773,829)	100.00%
3400 Other Funds Ltd	-	337,407,795	337,407,795	100.00%
TOTAL EXPENDITURES	**-**	**$43,633,966**	**$43,633,966**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	23	23	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	21.84	21.84	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	150,171,497	150,171,497	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	32,147,887	32,147,887	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	45,366,152	45,366,152	100.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	-	10,000,000	10,000,000	100.00%
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	-	279,991	279,991	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	90,279,991	90,279,991	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL TRANSFERS IN	**-**	**$90,279,991**	**$90,279,991**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	150,171,497	150,171,497	100.00%
3400 Other Funds Ltd	-	122,427,878	122,427,878	100.00%
6400 Federal Funds Ltd	-	45,366,152	45,366,152	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$317,965,527**	**$317,965,527**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	150,171,497	150,171,497	100.00%
3400 Other Funds Ltd	-	122,427,878	122,427,878	100.00%
6400 Federal Funds Ltd	-	45,366,152	45,366,152	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$317,965,527**	**$317,965,527**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	1,508,894	1,508,894	100.00%
3400 Other Funds Ltd	-	3,214,232	3,214,232	100.00%
6400 Federal Funds Ltd	-	379,921	379,921	100.00%
All Funds	-	5,103,047	5,103,047	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3170 Overtime Payments				
3400 Other Funds Ltd	-	297,650	297,650	100.00%
3190 All Other Differential				
8000 General Fund	-	(89,121)	(89,121)	100.00%
3400 Other Funds Ltd	-	94,365	94,365	100.00%
6400 Federal Funds Ltd	-	(20,288)	(20,288)	100.00%
All Funds	-	(15,044)	(15,044)	100.00%
SALARIES & WAGES				
8000 General Fund	-	1,419,773	1,419,773	100.00%
3400 Other Funds Ltd	-	3,606,247	3,606,247	100.00%
6400 Federal Funds Ltd	-	359,633	359,633	100.00%
TOTAL SALARIES & WAGES	**-**	**$5,385,653**	**$5,385,653**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	604	604	100.00%
3400 Other Funds Ltd	-	1,495	1,495	100.00%
6400 Federal Funds Ltd	-	156	156	100.00%
All Funds	-	2,255	2,255	100.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	243,208	243,208	100.00%
3400 Other Funds Ltd	-	617,751	617,751	100.00%
6400 Federal Funds Ltd	-	61,607	61,607	100.00%
All Funds	-	922,566	922,566	100.00%
3230 Social Security Taxes				
8000 General Fund	-	108,613	108,613	100.00%
3400 Other Funds Ltd	-	275,878	275,878	100.00%
6400 Federal Funds Ltd	-	27,513	27,513	100.00%
All Funds	-	412,004	412,004	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	480	480	100.00%
3400 Other Funds Ltd	-	1,187	1,187	100.00%
6400 Federal Funds Ltd	-	125	125	100.00%
All Funds	-	1,792	1,792	100.00%
3270 Flexible Benefits				
8000 General Fund	-	400,545	400,545	100.00%
3400 Other Funds Ltd	-	989,794	989,794	100.00%
6400 Federal Funds Ltd	-	103,897	103,897	100.00%
All Funds	-	1,494,236	1,494,236	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
8000 General Fund	-	753,450	753,450	100.00%
3400 Other Funds Ltd	-	1,886,105	1,886,105	100.00%
6400 Federal Funds Ltd	-	193,298	193,298	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$2,832,853**	**$2,832,853**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(400,765)	(400,765)	100.00%
3400 Other Funds Ltd	-	(31,262)	(31,262)	100.00%
6400 Federal Funds Ltd	-	(249,469)	(249,469)	100.00%
All Funds	-	(681,496)	(681,496)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(400,765)	(400,765)	100.00%
3400 Other Funds Ltd	-	(31,262)	(31,262)	100.00%
6400 Federal Funds Ltd	-	(249,469)	(249,469)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($681,496)**	**($681,496)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	1,772,458	1,772,458	100.00%
3400 Other Funds Ltd	-	5,461,090	5,461,090	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	303,462	303,462	100.00%
TOTAL PERSONAL SERVICES	**-**	**$7,537,010**	**$7,537,010**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	25,847	25,847	100.00%
3400 Other Funds Ltd	-	77,190	77,190	100.00%
6400 Federal Funds Ltd	-	3,116	3,116	100.00%
All Funds	-	106,153	106,153	100.00%
4150 Employee Training				
8000 General Fund	-	7,110	7,110	100.00%
3400 Other Funds Ltd	-	21,591	21,591	100.00%
6400 Federal Funds Ltd	-	856	856	100.00%
All Funds	-	29,557	29,557	100.00%
4175 Office Expenses				
8000 General Fund	-	58,995	58,995	100.00%
3400 Other Funds Ltd	-	134,003	134,003	100.00%
6400 Federal Funds Ltd	-	5,928	5,928	100.00%
All Funds	-	198,926	198,926	100.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	22,002	22,002	100.00%
3400 Other Funds Ltd	-	55,853	55,853	100.00%
6400 Federal Funds Ltd	-	1,938	1,938	100.00%
All Funds	-	79,793	79,793	100.00%
4250 Data Processing				
8000 General Fund	-	11,137	11,137	100.00%
3400 Other Funds Ltd	-	25,456	25,456	100.00%
All Funds	-	36,593	36,593	100.00%
4300 Professional Services				
8000 General Fund	-	550,000	550,000	100.00%
3400 Other Funds Ltd	-	44,755	44,755	100.00%
6400 Federal Funds Ltd	-	(5,808)	(5,808)	100.00%
All Funds	-	588,947	588,947	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	40,000	40,000	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	73,154	73,154	100.00%
3400 Other Funds Ltd	-	124,920	124,920	100.00%
All Funds	-	198,074	198,074	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4500 Food and Kitchen Supplies				
8000 General Fund	-	65,056	65,056	100.00%
3400 Other Funds Ltd	-	30,936	30,936	100.00%
6400 Federal Funds Ltd	-	34,566	34,566	100.00%
All Funds	-	130,558	130,558	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	41,052	41,052	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	44,420	44,420	100.00%
3400 Other Funds Ltd	-	394,229	394,229	100.00%
6400 Federal Funds Ltd	-	20,910	20,910	100.00%
All Funds	-	459,559	459,559	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	13,262	13,262	100.00%
3400 Other Funds Ltd	-	32,122	32,122	100.00%
6400 Federal Funds Ltd	-	538	538	100.00%
All Funds	-	45,922	45,922	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	47,376	47,376	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	60,436	60,436	100.00%
6400 Federal Funds Ltd	-	646	646	100.00%
All Funds	-	108,458	108,458	100.00%
4715 IT Expendable Property				
8000 General Fund	-	25,680	25,680	100.00%
3400 Other Funds Ltd	-	47,712	47,712	100.00%
All Funds	-	73,392	73,392	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	944,039	944,039	100.00%
3400 Other Funds Ltd	-	1,130,255	1,130,255	100.00%
6400 Federal Funds Ltd	-	62,690	62,690	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$2,136,984**	**$2,136,984**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	-	10,000,000	10,000,000	100.00%
6030 Dist to Non-Gov Units				
8000 General Fund	-	2,255,000	2,255,000	100.00%
3400 Other Funds Ltd	-	9,150,558	9,150,558	100.00%
All Funds	-	11,405,558	11,405,558	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6035 Dist to Individuals				
8000 General Fund	-	119,391,630	119,391,630	100.00%
3400 Other Funds Ltd	-	106,685,975	106,685,975	100.00%
6400 Federal Funds Ltd	-	45,000,000	45,000,000	100.00%
All Funds	-	271,077,605	271,077,605	100.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	-	5,808,370	5,808,370	100.00%
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	-	10,000,000	10,000,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	147,455,000	147,455,000	100.00%
3400 Other Funds Ltd	-	115,836,533	115,836,533	100.00%
6400 Federal Funds Ltd	-	45,000,000	45,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$308,291,533**	**$308,291,533**	**100.00%**
EXPENDITURES				
8000 General Fund	-	150,171,497	150,171,497	100.00%
3400 Other Funds Ltd	-	122,427,878	122,427,878	100.00%
6400 Federal Funds Ltd	-	45,366,152	45,366,152	100.00%
TOTAL EXPENDITURES	**-**	**$317,965,527**	**$317,965,527**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	48	48	100.00%
8180 Position Reconciliation	-	(4)	(4)	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**44**	**44**	**100.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	39.13	39.13	100.00%
8280 FTE Reconciliation	-	(2.75)	(2.75)	100.00%
TOTAL AUTHORIZED FTE	**-**	**36.38**	**36.38**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	867,560	867,560	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	6,453	6,453	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	501,484	501,484	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
TOTAL TRANSFERS IN	**$28,048**	**$28,048**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	867,560	867,560	0	0.00%
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,453	6,453	0	0.00%
6400 Federal Funds Ltd	501,484	501,484	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,403,545**	**$1,403,545**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	867,560	867,560	0	0.00%
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
3400 Other Funds Ltd	6,453	6,453	0	0.00%
6400 Federal Funds Ltd	501,484	501,484	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,403,545**	**$1,403,545**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
8000 General Fund	4,678	4,678	0	0.00%
4400 Lottery Funds Ltd	172	172	0	0.00%
3400 Other Funds Ltd	91	91	0	0.00%
6400 Federal Funds Ltd	16,202	16,202	0	0.00%
All Funds	21,143	21,143	0	0.00%
3170 Overtime Payments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,784	2,784	0	0.00%
6400 Federal Funds Ltd	6,937	6,937	0	0.00%
All Funds	9,721	9,721	0	0.00%
3180 Shift Differential				
8000 General Fund	35	35	0	0.00%
3400 Other Funds Ltd	3	3	0	0.00%
6400 Federal Funds Ltd	230	230	0	0.00%
All Funds	268	268	0	0.00%
3190 All Other Differential				
8000 General Fund	18,345	18,345	0	0.00%
3400 Other Funds Ltd	2,493	2,493	0	0.00%
6400 Federal Funds Ltd	111,482	111,482	0	0.00%
All Funds	132,320	132,320	0	0.00%
SALARIES & WAGES				
8000 General Fund	25,842	25,842	0	0.00%
4400 Lottery Funds Ltd	172	172	0	0.00%
3400 Other Funds Ltd	2,587	2,587	0	0.00%
6400 Federal Funds Ltd	134,851	134,851	0	0.00%
TOTAL SALARIES & WAGES	**$163,452**	**$163,452**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	3,625	3,625	0	0.00%
3400 Other Funds Ltd	428	428	0	0.00%
6400 Federal Funds Ltd	20,325	20,325	0	0.00%
All Funds	24,378	24,378	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	502,210	502,210	0	0.00%
4400 Lottery Funds Ltd	26,293	26,293	0	0.00%
3400 Other Funds Ltd	4,522	4,522	0	0.00%
6400 Federal Funds Ltd	329,944	329,944	0	0.00%
All Funds	862,969	862,969	0	0.00%
3230 Social Security Taxes				
8000 General Fund	1,977	1,977	0	0.00%
4400 Lottery Funds Ltd	13	13	0	0.00%
3400 Other Funds Ltd	198	198	0	0.00%
6400 Federal Funds Ltd	10,316	10,316	0	0.00%
All Funds	12,504	12,504	0	0.00%
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	507,812	507,812	0	0.00%
4400 Lottery Funds Ltd	26,306	26,306	0	0.00%
3400 Other Funds Ltd	5,148	5,148	0	0.00%
6400 Federal Funds Ltd	360,585	360,585	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$899,851**	**$899,851**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	333,906	333,906	0	0.00%
4400 Lottery Funds Ltd	1,570	1,570	0	0.00%
3400 Other Funds Ltd	(1,282)	(1,282)	0	0.00%
6400 Federal Funds Ltd	6,048	6,048	0	0.00%
All Funds	340,242	340,242	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	333,906	333,906	0	0.00%
4400 Lottery Funds Ltd	1,570	1,570	0	0.00%
3400 Other Funds Ltd	(1,282)	(1,282)	0	0.00%
6400 Federal Funds Ltd	6,048	6,048	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$340,242**	**$340,242**	**$0**	**0.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	867,560	867,560	0	0.00%
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
3400 Other Funds Ltd	6,453	6,453	0	0.00%
6400 Federal Funds Ltd	501,484	501,484	0	0.00%
TOTAL PERSONAL SERVICES	**$1,403,545**	**$1,403,545**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	867,560	867,560	0	0.00%
4400 Lottery Funds Ltd	28,048	28,048	0	0.00%
3400 Other Funds Ltd	6,453	6,453	0	0.00%
6400 Federal Funds Ltd	501,484	501,484	0	0.00%
TOTAL EXPENDITURES	**$1,403,545**	**$1,403,545**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	46,285,087	46,285,087	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	54,002,639	54,002,639	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	186,021	186,021	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	177,320,288	177,320,288	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	46,285,087	46,285,087	0	0.00%
3400 Other Funds Ltd	54,188,660	54,188,660	0	0.00%
6400 Federal Funds Ltd	177,320,288	177,320,288	0	0.00%
TOTAL REVENUE CATEGORIES	**$277,794,035**	**$277,794,035**	**$0**	**0.00%**

AVAILABLE REVENUES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	46,285,087	46,285,087	0	0.00%
3400 Other Funds Ltd	54,188,660	54,188,660	0	0.00%
6400 Federal Funds Ltd	177,320,288	177,320,288	0	0.00%
TOTAL AVAILABLE REVENUES	**$277,794,035**	**$277,794,035**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	80,328	80,328	0	0.00%
3400 Other Funds Ltd	68,712	68,712	0	0.00%
6400 Federal Funds Ltd	286,464	286,464	0	0.00%
All Funds	435,504	435,504	0	0.00%
SALARIES & WAGES				
8000 General Fund	80,328	80,328	0	0.00%
3400 Other Funds Ltd	68,712	68,712	0	0.00%
6400 Federal Funds Ltd	286,464	286,464	0	0.00%
TOTAL SALARIES & WAGES	**$435,504**	**$435,504**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	29	29	0	0.00%
3400 Other Funds Ltd	30	30	0	0.00%
6400 Federal Funds Ltd	117	117	0	0.00%
All Funds	176	176	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	13,760	13,760	0	0.00%
3400 Other Funds Ltd	11,770	11,770	0	0.00%
6400 Federal Funds Ltd	49,071	49,071	0	0.00%
All Funds	74,601	74,601	0	0.00%
3230 Social Security Taxes				
8000 General Fund	6,145	6,145	0	0.00%
3400 Other Funds Ltd	5,256	5,256	0	0.00%
6400 Federal Funds Ltd	21,914	21,914	0	0.00%
All Funds	33,315	33,315	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	23	23	0	0.00%
3400 Other Funds Ltd	24	24	0	0.00%
6400 Federal Funds Ltd	93	93	0	0.00%
All Funds	140	140	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3270 Flexible Benefits				
8000 General Fund	19,116	19,116	0	0.00%
3400 Other Funds Ltd	19,116	19,116	0	0.00%
6400 Federal Funds Ltd	76,464	76,464	0	0.00%
All Funds	114,696	114,696	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	39,073	39,073	0	0.00%
3400 Other Funds Ltd	36,196	36,196	0	0.00%
6400 Federal Funds Ltd	147,659	147,659	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$222,928**	**$222,928**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	119,401	119,401	0	0.00%
3400 Other Funds Ltd	104,908	104,908	0	0.00%
6400 Federal Funds Ltd	434,123	434,123	0	0.00%
TOTAL PERSONAL SERVICES	**$658,432**	**$658,432**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	9,121	9,121	0	0.00%
6400 Federal Funds Ltd	8,326	8,326	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	17,447	17,447	0	0.00%
4150 Employee Training				
8000 General Fund	2,511	2,511	0	0.00%
6400 Federal Funds Ltd	2,289	2,289	0	0.00%
All Funds	4,800	4,800	0	0.00%
4175 Office Expenses				
8000 General Fund	17,350	17,350	0	0.00%
6400 Federal Funds Ltd	15,120	15,120	0	0.00%
All Funds	32,470	32,470	0	0.00%
4200 Telecommunications				
8000 General Fund	5,671	5,671	0	0.00%
6400 Federal Funds Ltd	5,179	5,179	0	0.00%
All Funds	10,850	10,850	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	81,113	81,113	0	0.00%
6400 Federal Funds Ltd	81,116	81,116	0	0.00%
All Funds	162,229	162,229	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	57,967	57,967	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	64,679	64,679	0	0.00%
All Funds	122,646	122,646	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	1,580	1,580	0	0.00%
6400 Federal Funds Ltd	1,439	1,439	0	0.00%
All Funds	3,019	3,019	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	7,243	7,243	0	0.00%
6400 Federal Funds Ltd	2,710	2,710	0	0.00%
All Funds	9,953	9,953	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	101,443	101,443	0	0.00%
3400 Other Funds Ltd	81,113	81,113	0	0.00%
6400 Federal Funds Ltd	180,858	180,858	0	0.00%
TOTAL SERVICES & SUPPLIES	**$363,414**	**$363,414**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	31,983,743	31,983,743	0	0.00%
3400 Other Funds Ltd	54,002,639	54,002,639	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	176,705,307	176,705,307	0	0.00%
All Funds	262,691,689	262,691,689	0	0.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	7,709,264	7,709,264	0	0.00%
6914 Spc Pmt to Housing and Com Svcs				
8000 General Fund	6,371,236	6,371,236	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	46,064,243	46,064,243	0	0.00%
3400 Other Funds Ltd	54,002,639	54,002,639	0	0.00%
6400 Federal Funds Ltd	176,705,307	176,705,307	0	0.00%
TOTAL SPECIAL PAYMENTS	**$276,772,189**	**$276,772,189**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	46,285,087	46,285,087	0	0.00%
3400 Other Funds Ltd	54,188,660	54,188,660	0	0.00%
6400 Federal Funds Ltd	177,320,288	177,320,288	0	0.00%
TOTAL EXPENDITURES	**$277,794,035**	**$277,794,035**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	4	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.00	3.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(41,348,557)	(41,348,557)	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	(31,737,628)	(31,737,628)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(20,281)	(20,281)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(38,755,505)	(38,755,505)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(41,348,557)	(41,348,557)	0	0.00%
3400 Other Funds Ltd	(31,757,909)	(31,757,909)	0	0.00%
6400 Federal Funds Ltd	(38,755,505)	(38,755,505)	0	0.00%
TOTAL REVENUE CATEGORIES	**($111,861,971)**	**($111,861,971)**	**$0**	**0.00%**

AVAILABLE REVENUES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(41,348,557)	(41,348,557)	0	0.00%
3400 Other Funds Ltd	(31,757,909)	(31,757,909)	0	0.00%
6400 Federal Funds Ltd	(38,755,505)	(38,755,505)	0	0.00%
TOTAL AVAILABLE REVENUES	**($111,861,971)**	**($111,861,971)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3190 All Other Differential				
8000 General Fund	(237,012)	(237,012)	0	0.00%
6400 Federal Funds Ltd	(580,256)	(580,256)	0	0.00%
All Funds	(817,268)	(817,268)	0	0.00%
SALARIES & WAGES				
8000 General Fund	(237,012)	(237,012)	0	0.00%
6400 Federal Funds Ltd	(580,256)	(580,256)	0	0.00%
TOTAL SALARIES & WAGES	**($817,268)**	**($817,268)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	(40,600)	(40,600)	0	0.00%
6400 Federal Funds Ltd	(99,398)	(99,398)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(139,998)	(139,998)	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(18,131)	(18,131)	0	0.00%
6400 Federal Funds Ltd	(44,390)	(44,390)	0	0.00%
All Funds	(62,521)	(62,521)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(58,731)	(58,731)	0	0.00%
6400 Federal Funds Ltd	(143,788)	(143,788)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($202,519)**	**($202,519)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(295,743)	(295,743)	0	0.00%
6400 Federal Funds Ltd	(724,044)	(724,044)	0	0.00%
TOTAL PERSONAL SERVICES	**($1,019,787)**	**($1,019,787)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(932)	(932)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(256)	(256)	0	0.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,491)	(2,491)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(580)	(580)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(613)	(613)	0	0.00%
6400 Federal Funds Ltd	(612)	(612)	0	0.00%
All Funds	(1,225)	(1,225)	0	0.00%
4475 Facilities Maintenance				
6400 Federal Funds Ltd	(5,796)	(5,796)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(10,055)	(10,055)	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(1,210)	(1,210)	0	0.00%
6400 Federal Funds Ltd	(1,210)	(1,210)	0	0.00%
All Funds	(2,420)	(2,420)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(162)	(162)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(2,702)	(2,702)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(1,731)	(1,731)	0	0.00%
All Funds	(4,433)	(4,433)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(1,280)	(1,280)	0	0.00%
6400 Federal Funds Ltd	(1,279)	(1,279)	0	0.00%
All Funds	(2,559)	(2,559)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(20,281)	(20,281)	0	0.00%
6400 Federal Funds Ltd	(10,628)	(10,628)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($30,909)**	**($30,909)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	(1,875,000)	(1,875,000)	0	0.00%
6400 Federal Funds Ltd	(2,020,833)	(2,020,833)	0	0.00%
All Funds	(3,895,833)	(3,895,833)	0	0.00%
6035 Dist to Individuals				
8000 General Fund	(37,309,414)	(37,309,414)	0	0.00%
3400 Other Funds Ltd	(31,737,628)	(31,737,628)	0	0.00%
6400 Federal Funds Ltd	(36,000,000)	(36,000,000)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(105,047,042)	(105,047,042)	0	0.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	(1,868,400)	(1,868,400)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(41,052,814)	(41,052,814)	0	0.00%
3400 Other Funds Ltd	(31,737,628)	(31,737,628)	0	0.00%
6400 Federal Funds Ltd	(38,020,833)	(38,020,833)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($110,811,275)**	**($110,811,275)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(41,348,557)	(41,348,557)	0	0.00%
3400 Other Funds Ltd	(31,757,909)	(31,757,909)	0	0.00%
6400 Federal Funds Ltd	(38,755,505)	(38,755,505)	0	0.00%
TOTAL EXPENDITURES	**($111,861,971)**	**($111,861,971)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	75,781,603	75,781,603	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	138,900,233	138,900,233	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	521,584,901	521,584,901	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	694,287	694,287	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	694,287	694,287	0	0.00%
TOTAL TRANSFERS IN	**$694,287**	**$694,287**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	75,781,603	75,781,603	0	0.00%
4400 Lottery Funds Ltd	694,287	694,287	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	138,900,233	138,900,233	0	0.00%
6400 Federal Funds Ltd	521,584,901	521,584,901	0	0.00%
TOTAL REVENUE CATEGORIES	**$736,961,024**	**$736,961,024**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	75,781,603	75,781,603	0	0.00%
4400 Lottery Funds Ltd	694,287	694,287	0	0.00%
3400 Other Funds Ltd	138,900,233	138,900,233	0	0.00%
6400 Federal Funds Ltd	521,584,901	521,584,901	0	0.00%
TOTAL AVAILABLE REVENUES	**$736,961,024**	**$736,961,024**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	20,211	20,211	0	0.00%
4400 Lottery Funds Ltd	1,626	1,626	0	0.00%
3400 Other Funds Ltd	4,649	4,649	0	0.00%
6400 Federal Funds Ltd	32,457	32,457	0	0.00%
All Funds	58,943	58,943	0	0.00%
4125 Out of State Travel				
8000 General Fund	1,879	1,879	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	221	221	0	0.00%
3400 Other Funds Ltd	2,414	2,414	0	0.00%
6400 Federal Funds Ltd	6,334	6,334	0	0.00%
All Funds	10,848	10,848	0	0.00%
4150 Employee Training				
8000 General Fund	7,091	7,091	0	0.00%
4400 Lottery Funds Ltd	321	321	0	0.00%
3400 Other Funds Ltd	2,812	2,812	0	0.00%
6400 Federal Funds Ltd	13,688	13,688	0	0.00%
All Funds	23,912	23,912	0	0.00%
4175 Office Expenses				
8000 General Fund	206,383	206,383	0	0.00%
4400 Lottery Funds Ltd	358	358	0	0.00%
3400 Other Funds Ltd	23,670	23,670	0	0.00%
6400 Federal Funds Ltd	159,558	159,558	0	0.00%
All Funds	389,969	389,969	0	0.00%
4200 Telecommunications				
8000 General Fund	6,866	6,866	0	0.00%
4400 Lottery Funds Ltd	169	169	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	6,323	6,323	0	0.00%
6400 Federal Funds Ltd	16,573	16,573	0	0.00%
All Funds	29,931	29,931	0	0.00%
4250 Data Processing				
8000 General Fund	11,832	11,832	0	0.00%
4400 Lottery Funds Ltd	408	408	0	0.00%
3400 Other Funds Ltd	965	965	0	0.00%
6400 Federal Funds Ltd	79,337	79,337	0	0.00%
All Funds	92,542	92,542	0	0.00%
4275 Publicity and Publications				
8000 General Fund	32,382	32,382	0	0.00%
4400 Lottery Funds Ltd	2,487	2,487	0	0.00%
3400 Other Funds Ltd	77,368	77,368	0	0.00%
6400 Federal Funds Ltd	36,815	36,815	0	0.00%
All Funds	149,052	149,052	0	0.00%
4300 Professional Services				
8000 General Fund	1,267,372	1,267,372	0	0.00%
4400 Lottery Funds Ltd	106,400	106,400	0	0.00%
3400 Other Funds Ltd	694,173	694,173	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,548,403	1,548,403	0	0.00%
All Funds	3,616,348	3,616,348	0	0.00%
4315 IT Professional Services				
8000 General Fund	613,054	613,054	0	0.00%
4400 Lottery Funds Ltd	1	1	0	0.00%
3400 Other Funds Ltd	77,806	77,806	0	0.00%
6400 Federal Funds Ltd	2,223,366	2,223,366	0	0.00%
All Funds	2,914,227	2,914,227	0	0.00%
4325 Attorney General				
8000 General Fund	258,862	258,862	0	0.00%
4400 Lottery Funds Ltd	284	284	0	0.00%
3400 Other Funds Ltd	55,997	55,997	0	0.00%
6400 Federal Funds Ltd	313,893	313,893	0	0.00%
All Funds	629,036	629,036	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	259	259	0	0.00%
3400 Other Funds Ltd	23	23	0	0.00%
6400 Federal Funds Ltd	274	274	0	0.00%
All Funds	556	556	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Dues and Subscriptions				
8000 General Fund	5,117	5,117	0	0.00%
4400 Lottery Funds Ltd	339	339	0	0.00%
3400 Other Funds Ltd	1,211	1,211	0	0.00%
6400 Federal Funds Ltd	10,237	10,237	0	0.00%
All Funds	16,904	16,904	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	9,895	9,895	0	0.00%
3400 Other Funds Ltd	1,596	1,596	0	0.00%
6400 Federal Funds Ltd	57,758	57,758	0	0.00%
All Funds	69,249	69,249	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	2,601	2,601	0	0.00%
6400 Federal Funds Ltd	135	135	0	0.00%
All Funds	2,736	2,736	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	245	245	0	0.00%
6400 Federal Funds Ltd	951	951	0	0.00%
All Funds	1,196	1,196	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4550 Other Care of Residents and Patients				
8000 General Fund	6,603	6,603	0	0.00%
6400 Federal Funds Ltd	8,088	8,088	0	0.00%
All Funds	14,691	14,691	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	11,245	11,245	0	0.00%
4400 Lottery Funds Ltd	219	219	0	0.00%
3400 Other Funds Ltd	14,839	14,839	0	0.00%
6400 Federal Funds Ltd	20,752	20,752	0	0.00%
All Funds	47,055	47,055	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	14,283	14,283	0	0.00%
3400 Other Funds Ltd	70	70	0	0.00%
6400 Federal Funds Ltd	38,254	38,254	0	0.00%
All Funds	52,607	52,607	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	31,576	31,576	0	0.00%
4400 Lottery Funds Ltd	520	520	0	0.00%
3400 Other Funds Ltd	1,023	1,023	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	36,650	36,650	0	0.00%
All Funds	69,769	69,769	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	4,635	4,635	0	0.00%
4400 Lottery Funds Ltd	65	65	0	0.00%
3400 Other Funds Ltd	1,440	1,440	0	0.00%
6400 Federal Funds Ltd	18,258	18,258	0	0.00%
All Funds	24,398	24,398	0	0.00%
4715 IT Expendable Property				
8000 General Fund	27,061	27,061	0	0.00%
4400 Lottery Funds Ltd	107	107	0	0.00%
3400 Other Funds Ltd	1,693	1,693	0	0.00%
6400 Federal Funds Ltd	105,469	105,469	0	0.00%
All Funds	134,330	134,330	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	2,539,452	2,539,452	0	0.00%
4400 Lottery Funds Ltd	113,525	113,525	0	0.00%
3400 Other Funds Ltd	968,072	968,072	0	0.00%
6400 Federal Funds Ltd	4,727,250	4,727,250	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$8,348,299**	**$8,348,299**	**$0**	**0.00%**
CAPITAL OUTLAY				
5700 Building Structures				
8000 General Fund	327,355	327,355	0	0.00%
3400 Other Funds Ltd	64,500	64,500	0	0.00%
All Funds	391,855	391,855	0	0.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	9,444,695	9,444,695	0	0.00%
4400 Lottery Funds Ltd	366,680	366,680	0	0.00%
3400 Other Funds Ltd	3,623,453	3,623,453	0	0.00%
6400 Federal Funds Ltd	1,190,764	1,190,764	0	0.00%
All Funds	14,625,592	14,625,592	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	323,777	323,777	0	0.00%
4400 Lottery Funds Ltd	7,880	7,880	0	0.00%
3400 Other Funds Ltd	27,240	27,240	0	0.00%
6400 Federal Funds Ltd	53,412	53,412	0	0.00%
All Funds	412,309	412,309	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6030 Dist to Non-Gov Units				
8000 General Fund	46,773	46,773	0	0.00%
6400 Federal Funds Ltd	186,313	186,313	0	0.00%
All Funds	233,086	233,086	0	0.00%
6035 Dist to Individuals				
8000 General Fund	62,109,751	62,109,751	0	0.00%
4400 Lottery Funds Ltd	174,674	174,674	0	0.00%
3400 Other Funds Ltd	133,837,364	133,837,364	0	0.00%
6400 Federal Funds Ltd	514,385,162	514,385,162	0	0.00%
All Funds	710,506,951	710,506,951	0	0.00%
6085 Other Special Payments				
8000 General Fund	861,526	861,526	0	0.00%
4400 Lottery Funds Ltd	31,528	31,528	0	0.00%
3400 Other Funds Ltd	320,583	320,583	0	0.00%
6400 Federal Funds Ltd	980,795	980,795	0	0.00%
All Funds	2,194,432	2,194,432	0	0.00%
6581 Spc Pmt to Education, Dept of				
8000 General Fund	2,184	2,184	0	0.00%
3400 Other Funds Ltd	59,021	59,021	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	61,205	61,205	0	0.00%
All Funds	122,410	122,410	0	0.00%
6914 Spc Pmt to Housing and Com Svcs				
8000 General Fund	126,090	126,090	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	72,914,796	72,914,796	0	0.00%
4400 Lottery Funds Ltd	580,762	580,762	0	0.00%
3400 Other Funds Ltd	137,867,661	137,867,661	0	0.00%
6400 Federal Funds Ltd	516,857,651	516,857,651	0	0.00%
TOTAL SPECIAL PAYMENTS	**$728,220,870**	**$728,220,870**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	75,781,603	75,781,603	0	0.00%
4400 Lottery Funds Ltd	694,287	694,287	0	0.00%
3400 Other Funds Ltd	138,900,233	138,900,233	0	0.00%
6400 Federal Funds Ltd	521,584,901	521,584,901	0	0.00%
TOTAL EXPENDITURES	**$736,961,024**	**$736,961,024**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	22,238,927	22,238,927	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	30,383,984	30,383,984	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	10,031,365	10,031,365	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	168,092,864	168,092,864	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	627,654	627,654	0	0.00%
All Funds	798,654	798,654	0	0.00%
1150 Tsfr From Revenue, Dept of				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,223,872	3,223,872	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	3,851,526	3,851,526	0	0.00%
TOTAL TRANSFERS IN	**$4,022,526**	**$4,022,526**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	22,238,927	22,238,927	0	0.00%
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	44,266,875	44,266,875	0	0.00%
6400 Federal Funds Ltd	168,092,864	168,092,864	0	0.00%
TOTAL REVENUE CATEGORIES	**$234,769,666**	**$234,769,666**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	22,238,927	22,238,927	0	0.00%
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	44,266,875	44,266,875	0	0.00%
6400 Federal Funds Ltd	168,092,864	168,092,864	0	0.00%
TOTAL AVAILABLE REVENUES	**$234,769,666**	**$234,769,666**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6020 Dist to Counties				
8000 General Fund	1,672,300	1,672,300	0	0.00%
4400 Lottery Funds Ltd	93,913	93,913	0	0.00%
3400 Other Funds Ltd	825,878	825,878	0	0.00%
6400 Federal Funds Ltd	646,833	646,833	0	0.00%
All Funds	3,238,924	3,238,924	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	238,624	238,624	0	0.00%
4400 Lottery Funds Ltd	7,318	7,318	0	0.00%
3400 Other Funds Ltd	89,784	89,784	0	0.00%
6400 Federal Funds Ltd	52,749	52,749	0	0.00%
All Funds	388,475	388,475	0	0.00%
6035 Dist to Individuals				
8000 General Fund	20,105,709	20,105,709	0	0.00%
4400 Lottery Funds Ltd	29,739	29,739	0	0.00%
3400 Other Funds Ltd	43,114,334	43,114,334	0	0.00%
6400 Federal Funds Ltd	167,128,184	167,128,184	0	0.00%
All Funds	230,377,966	230,377,966	0	0.00%
6085 Other Special Payments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	222,294	222,294	0	0.00%
4400 Lottery Funds Ltd	40,030	40,030	0	0.00%
3400 Other Funds Ltd	236,879	236,879	0	0.00%
6400 Federal Funds Ltd	265,098	265,098	0	0.00%
All Funds	764,301	764,301	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	22,238,927	22,238,927	0	0.00%
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	44,266,875	44,266,875	0	0.00%
6400 Federal Funds Ltd	168,092,864	168,092,864	0	0.00%
TOTAL SPECIAL PAYMENTS	**$234,769,666**	**$234,769,666**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	22,238,927	22,238,927	0	0.00%
4400 Lottery Funds Ltd	171,000	171,000	0	0.00%
3400 Other Funds Ltd	44,266,875	44,266,875	0	0.00%
6400 Federal Funds Ltd	168,092,864	168,092,864	0	0.00%
TOTAL EXPENDITURES	**$234,769,666**	**$234,769,666**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	17,975,940	17,975,940	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	26,477,472	26,477,472	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	8,900,654	8,900,654	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	146,149,311	146,149,311	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	492,032	492,032	0	0.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	1,770,129	1,770,129	0	0.00%
TRANSFERS IN				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,262,161	2,262,161	0	0.00%
TOTAL TRANSFERS IN	**$2,262,161**	**$2,262,161**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	17,975,940	17,975,940	0	0.00%
3400 Other Funds Ltd	37,640,287	37,640,287	0	0.00%
6400 Federal Funds Ltd	146,149,311	146,149,311	0	0.00%
TOTAL REVENUE CATEGORIES	**$201,765,538**	**$201,765,538**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	17,975,940	17,975,940	0	0.00%
3400 Other Funds Ltd	37,640,287	37,640,287	0	0.00%
6400 Federal Funds Ltd	146,149,311	146,149,311	0	0.00%
TOTAL AVAILABLE REVENUES	**$201,765,538**	**$201,765,538**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
8000 General Fund	73,224	73,224	0	0.00%
6400 Federal Funds Ltd	385,348	385,348	0	0.00%
All Funds	458,572	458,572	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	73,224	73,224	0	0.00%
6400 Federal Funds Ltd	385,348	385,348	0	0.00%
TOTAL SERVICES & SUPPLIES	**$458,572**	**$458,572**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	265,836	265,836	0	0.00%
3400 Other Funds Ltd	17,178	17,178	0	0.00%
6400 Federal Funds Ltd	20,996	20,996	0	0.00%
All Funds	304,010	304,010	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	23,394	23,394	0	0.00%
3400 Other Funds Ltd	1,149	1,149	0	0.00%
6400 Federal Funds Ltd	1,405	1,405	0	0.00%
All Funds	25,948	25,948	0	0.00%
6035 Dist to Individuals				
8000 General Fund	17,512,953	17,512,953	0	0.00%
3400 Other Funds Ltd	37,613,780	37,613,780	0	0.00%
6400 Federal Funds Ltd	145,731,564	145,731,564	0	0.00%
All Funds	200,858,297	200,858,297	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6085 Other Special Payments				
8000 General Fund	100,533	100,533	0	0.00%
3400 Other Funds Ltd	8,180	8,180	0	0.00%
6400 Federal Funds Ltd	9,998	9,998	0	0.00%
All Funds	118,711	118,711	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	17,902,716	17,902,716	0	0.00%
3400 Other Funds Ltd	37,640,287	37,640,287	0	0.00%
6400 Federal Funds Ltd	145,763,963	145,763,963	0	0.00%
TOTAL SPECIAL PAYMENTS	**$201,306,966**	**$201,306,966**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	17,975,940	17,975,940	0	0.00%
3400 Other Funds Ltd	37,640,287	37,640,287	0	0.00%
6400 Federal Funds Ltd	146,149,311	146,149,311	0	0.00%
TOTAL EXPENDITURES	**$201,765,538**	**$201,765,538**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	279,825,961	279,825,961	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	8,387,279	8,387,279	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	7,919,739	7,919,739	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	518,290	518,290	0	0.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	1,829,999	1,829,999	0	0.00%
TRANSFERS IN				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	2,348,289	2,348,289	0	0.00%
TOTAL TRANSFERS IN	**$2,348,289**	**$2,348,289**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	279,825,961	279,825,961	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,541,010,349**	**$1,541,010,349**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	279,825,961	279,825,961	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,541,010,349**	**$1,541,010,349**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	1,968,865	1,968,865	0	0.00%
6035 Dist to Individuals				
8000 General Fund	277,857,096	277,857,096	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
All Funds	1,539,041,484	1,539,041,484	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	279,825,961	279,825,961	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TOTAL SPECIAL PAYMENTS	**$1,541,010,349**	**$1,541,010,349**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	279,825,961	279,825,961	0	0.00%
3400 Other Funds Ltd	18,655,307	18,655,307	0	0.00%
6400 Federal Funds Ltd	1,242,529,081	1,242,529,081	0	0.00%
TOTAL EXPENDITURES	**$1,541,010,349**	**$1,541,010,349**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	295,439,981	295,439,981	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	157,786,409	157,786,409	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(224,678,392)	(224,678,392)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(236,686,593)	(236,686,593)	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	1,938,600	1,938,600	0	0.00%
All Funds	1,186,839	1,186,839	0	0.00%
1150 Tsfr From Revenue, Dept of				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,000,000	2,000,000	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	3,938,600	3,938,600	0	0.00%
TOTAL TRANSFERS IN	**$3,186,839**	**$3,186,839**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	295,439,981	295,439,981	0	0.00%
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	(62,953,383)	(62,953,383)	0	0.00%
6400 Federal Funds Ltd	(236,686,593)	(236,686,593)	0	0.00%
TOTAL REVENUE CATEGORIES	**($4,951,756)**	**($4,951,756)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	295,439,981	295,439,981	0	0.00%
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	(62,953,383)	(62,953,383)	0	0.00%
6400 Federal Funds Ltd	(236,686,593)	(236,686,593)	0	0.00%
TOTAL AVAILABLE REVENUES	**($4,951,756)**	**($4,951,756)**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6035 Dist to Individuals				
8000 General Fund	295,439,981	295,439,981	0	0.00%
3400 Other Funds Ltd	(58,001,627)	(58,001,627)	0	0.00%
6400 Federal Funds Ltd	(236,686,593)	(236,686,593)	0	0.00%
All Funds	751,761	751,761	0	0.00%
6085 Other Special Payments				
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	295,439,981	295,439,981	0	0.00%
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	(58,001,627)	(58,001,627)	0	0.00%
6400 Federal Funds Ltd	(236,686,593)	(236,686,593)	0	0.00%
TOTAL SPECIAL PAYMENTS	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	295,439,981	295,439,981	0	0.00%
4400 Lottery Funds Ltd	(751,761)	(751,761)	0	0.00%
3400 Other Funds Ltd	(58,001,627)	(58,001,627)	0	0.00%
6400 Federal Funds Ltd	(236,686,593)	(236,686,593)	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	(4,951,756)	(4,951,756)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($4,951,756)**	**($4,951,756)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(855,288)	(855,288)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(16,182)	(16,182)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(394,271)	(394,271)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(855,288)	(855,288)	0	0.00%
3400 Other Funds Ltd	(16,182)	(16,182)	0	0.00%
6400 Federal Funds Ltd	(394,271)	(394,271)	0	0.00%
TOTAL REVENUE CATEGORIES	**($1,265,741)**	**($1,265,741)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(855,288)	(855,288)	0	0.00%
3400 Other Funds Ltd	(16,182)	(16,182)	0	0.00%
6400 Federal Funds Ltd	(394,271)	(394,271)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($1,265,741)**	**($1,265,741)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3190 All Other Differential				
8000 General Fund	39,430	39,430	0	0.00%
SALARIES & WAGES				
8000 General Fund	39,430	39,430	0	0.00%
TOTAL SALARIES & WAGES	**$39,430**	**$39,430**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	6,754	6,754	0	0.00%
3230 Social Security Taxes				
8000 General Fund	3,016	3,016	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	9,770	9,770	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$9,770**	**$9,770**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	49,200	49,200	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**$49,200**	**$49,200**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	(12,692)	(12,692)	0	0.00%
3400 Other Funds Ltd	(600)	(600)	0	0.00%
6400 Federal Funds Ltd	(5,897)	(5,897)	0	0.00%
All Funds	(19,189)	(19,189)	0	0.00%
4250 Data Processing				
8000 General Fund	(9,264)	(9,264)	0	0.00%
3400 Other Funds Ltd	(1,278)	(1,278)	0	0.00%
6400 Federal Funds Ltd	(6,068)	(6,068)	0	0.00%
All Funds	(16,610)	(16,610)	0	0.00%
4300 Professional Services				
8000 General Fund	(508,012)	(508,012)	0	0.00%
6400 Federal Funds Ltd	(145,906)	(145,906)	0	0.00%
All Funds	(653,918)	(653,918)	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(78,780)	(78,780)	0	0.00%
3400 Other Funds Ltd	(4,836)	(4,836)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(47,580)	(47,580)	0	0.00%
All Funds	(131,196)	(131,196)	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(43,494)	(43,494)	0	0.00%
6400 Federal Funds Ltd	(25,014)	(25,014)	0	0.00%
All Funds	(68,508)	(68,508)	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(127,201)	(127,201)	0	0.00%
6400 Federal Funds Ltd	(118,581)	(118,581)	0	0.00%
All Funds	(245,782)	(245,782)	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	(8,370)	(8,370)	0	0.00%
3400 Other Funds Ltd	(428)	(428)	0	0.00%
6400 Federal Funds Ltd	(2,287)	(2,287)	0	0.00%
All Funds	(11,085)	(11,085)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(43,193)	(43,193)	0	0.00%
3400 Other Funds Ltd	(5,691)	(5,691)	0	0.00%
6400 Federal Funds Ltd	(27,031)	(27,031)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(75,915)	(75,915)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(19,350)	(19,350)	0	0.00%
3400 Other Funds Ltd	(2,669)	(2,669)	0	0.00%
6400 Federal Funds Ltd	(12,679)	(12,679)	0	0.00%
All Funds	(34,698)	(34,698)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(850,356)	(850,356)	0	0.00%
3400 Other Funds Ltd	(15,502)	(15,502)	0	0.00%
6400 Federal Funds Ltd	(391,043)	(391,043)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($1,256,901)**	**($1,256,901)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	(49,200)	(49,200)	0	0.00%
6085 Other Special Payments				
8000 General Fund	(4,932)	(4,932)	0	0.00%
3400 Other Funds Ltd	(680)	(680)	0	0.00%
6400 Federal Funds Ltd	(3,228)	(3,228)	0	0.00%
All Funds	(8,840)	(8,840)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
8000 General Fund	(54,132)	(54,132)	0	0.00%
3400 Other Funds Ltd	(680)	(680)	0	0.00%
6400 Federal Funds Ltd	(3,228)	(3,228)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($58,040)**	**($58,040)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(855,288)	(855,288)	0	0.00%
3400 Other Funds Ltd	(16,182)	(16,182)	0	0.00%
6400 Federal Funds Ltd	(394,271)	(394,271)	0	0.00%
TOTAL EXPENDITURES	**($1,265,741)**	**($1,265,741)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
TOTAL TRANSFERS IN	**($1,184,459)**	**-**	**$1,184,459**	**100.00%**
REVENUE CATEGORIES				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
TOTAL REVENUE CATEGORIES	**($1,184,459)**	**-**	**$1,184,459**	**100.00%**
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
TOTAL AVAILABLE REVENUES	**($1,184,459)**	**-**	**$1,184,459**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6035 Dist to Individuals				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**($1,184,459)**	**-**	**$1,184,459**	**100.00%**
EXPENDITURES				
4400 Lottery Funds Ltd	(1,184,459)	-	1,184,459	100.00%
TOTAL EXPENDITURES	**($1,184,459)**	**-**	**$1,184,459**	**100.00%**
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,199,536	1,199,536	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,199,536	1,199,536	0	0.00%
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
TOTAL REVENUE CATEGORIES	**$3,046,645**	**$3,046,645**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,199,536	1,199,536	0	0.00%
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
TOTAL AVAILABLE REVENUES	**$3,046,645**	**$3,046,645**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	808,301	808,301	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,244,667	1,244,667	0	0.00%
All Funds	2,052,968	2,052,968	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	71,477	71,477	0	0.00%
6400 Federal Funds Ltd	110,066	110,066	0	0.00%
All Funds	181,543	181,543	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	4,174	4,174	0	0.00%
6400 Federal Funds Ltd	6,427	6,427	0	0.00%
All Funds	10,601	10,601	0	0.00%
6035 Dist to Individuals				
8000 General Fund	16,338	16,338	0	0.00%
6400 Federal Funds Ltd	25,157	25,157	0	0.00%
All Funds	41,495	41,495	0	0.00%
6085 Other Special Payments				
8000 General Fund	299,246	299,246	0	0.00%
6400 Federal Funds Ltd	460,792	460,792	0	0.00%
All Funds	760,038	760,038	0	0.00%
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,199,536	1,199,536	0	0.00%
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
TOTAL SPECIAL PAYMENTS	**$3,046,645**	**$3,046,645**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	1,199,536	1,199,536	0	0.00%
6400 Federal Funds Ltd	1,847,109	1,847,109	0	0.00%
TOTAL EXPENDITURES	**$3,046,645**	**$3,046,645**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(39,195,814)	(39,195,814)	0	0.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	98,000,000	98,000,000	0	0.00%
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	575,631	575,631	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(76,073,442)	(76,073,442)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(73,367,118)	(73,367,118)	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS IN				
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
TOTAL TRANSFERS IN	**($260,750)**	**($260,750)**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	(39,195,814)	(39,195,814)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	22,502,189	22,502,189	0	0.00%
6400 Federal Funds Ltd	(73,367,118)	(73,367,118)	0	0.00%
TOTAL REVENUE CATEGORIES	**($90,321,493)**	**($90,321,493)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(39,195,814)	(39,195,814)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	22,502,189	22,502,189	0	0.00%
6400 Federal Funds Ltd	(73,367,118)	(73,367,118)	0	0.00%
TOTAL AVAILABLE REVENUES	**($90,321,493)**	**($90,321,493)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,259,772	1,259,772	0	0.00%
3400 Other Funds Ltd	294,665	294,665	0	0.00%
6400 Federal Funds Ltd	1,433,023	1,433,023	0	0.00%
All Funds	2,987,460	2,987,460	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	80,000	80,000	0	0.00%
SALARIES & WAGES				
8000 General Fund	1,259,772	1,259,772	0	0.00%
3400 Other Funds Ltd	374,665	374,665	0	0.00%
6400 Federal Funds Ltd	1,433,023	1,433,023	0	0.00%
TOTAL SALARIES & WAGES	**$3,067,460**	**$3,067,460**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	756	756	0	0.00%
3400 Other Funds Ltd	136	136	0	0.00%
6400 Federal Funds Ltd	919	919	0	0.00%
All Funds	1,811	1,811	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	215,800	215,800	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	64,180	64,180	0	0.00%
6400 Federal Funds Ltd	245,484	245,484	0	0.00%
All Funds	525,464	525,464	0	0.00%
3230 Social Security Taxes				
8000 General Fund	96,378	96,378	0	0.00%
3400 Other Funds Ltd	28,663	28,663	0	0.00%
6400 Federal Funds Ltd	109,630	109,630	0	0.00%
All Funds	234,671	234,671	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	601	601	0	0.00%
3400 Other Funds Ltd	108	108	0	0.00%
6400 Federal Funds Ltd	731	731	0	0.00%
All Funds	1,440	1,440	0	0.00%
3270 Flexible Benefits				
8000 General Fund	496,430	496,430	0	0.00%
3400 Other Funds Ltd	89,139	89,139	0	0.00%
6400 Federal Funds Ltd	602,813	602,813	0	0.00%
All Funds	1,188,382	1,188,382	0	0.00%
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	809,965	809,965	0	0.00%
3400 Other Funds Ltd	182,226	182,226	0	0.00%
6400 Federal Funds Ltd	959,577	959,577	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$1,951,768**	**$1,951,768**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(37,075)	(37,075)	0	0.00%
3400 Other Funds Ltd	(21,364)	(21,364)	0	0.00%
6400 Federal Funds Ltd	(8,864)	(8,864)	0	0.00%
All Funds	(67,303)	(67,303)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(37,075)	(37,075)	0	0.00%
3400 Other Funds Ltd	(21,364)	(21,364)	0	0.00%
6400 Federal Funds Ltd	(8,864)	(8,864)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($67,303)**	**($67,303)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	2,032,662	2,032,662	0	0.00%
3400 Other Funds Ltd	535,527	535,527	0	0.00%
6400 Federal Funds Ltd	2,383,736	2,383,736	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**$4,951,925**	**$4,951,925**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	37,845	37,845	0	0.00%
3400 Other Funds Ltd	12,047	12,047	0	0.00%
6400 Federal Funds Ltd	48,725	48,725	0	0.00%
All Funds	98,617	98,617	0	0.00%
4150 Employee Training				
8000 General Fund	10,411	10,411	0	0.00%
3400 Other Funds Ltd	1,939	1,939	0	0.00%
6400 Federal Funds Ltd	13,398	13,398	0	0.00%
All Funds	25,748	25,748	0	0.00%
4175 Office Expenses				
8000 General Fund	72,013	72,013	0	0.00%
3400 Other Funds Ltd	13,409	13,409	0	0.00%
6400 Federal Funds Ltd	92,711	92,711	0	0.00%
All Funds	178,133	178,133	0	0.00%
4200 Telecommunications				
8000 General Fund	23,556	23,556	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	4,385	4,385	0	0.00%
6400 Federal Funds Ltd	30,315	30,315	0	0.00%
All Funds	58,256	58,256	0	0.00%
4300 Professional Services				
8000 General Fund	675,278	675,278	0	0.00%
3400 Other Funds Ltd	(15,400)	(15,400)	0	0.00%
6400 Federal Funds Ltd	2,152,316	2,152,316	0	0.00%
All Funds	2,812,194	2,812,194	0	0.00%
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	57,498	57,498	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	6,553	6,553	0	0.00%
3400 Other Funds Ltd	1,220	1,220	0	0.00%
6400 Federal Funds Ltd	8,421	8,421	0	0.00%
All Funds	16,194	16,194	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,292	1,292	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	4,325	4,325	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
8000 General Fund	825,656	825,656	0	0.00%
3400 Other Funds Ltd	80,715	80,715	0	0.00%
6400 Federal Funds Ltd	2,345,886	2,345,886	0	0.00%
TOTAL SERVICES & SUPPLIES	**$3,252,257**	**$3,252,257**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	(42,054,132)	(42,054,132)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	21,885,947	21,885,947	0	0.00%
6400 Federal Funds Ltd	(78,096,740)	(78,096,740)	0	0.00%
All Funds	(98,525,675)	(98,525,675)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(42,054,132)	(42,054,132)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	21,885,947	21,885,947	0	0.00%
6400 Federal Funds Ltd	(78,096,740)	(78,096,740)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($98,525,675)**	**($98,525,675)**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(39,195,814)	(39,195,814)	0	0.00%
4400 Lottery Funds Ltd	(260,750)	(260,750)	0	0.00%
3400 Other Funds Ltd	22,502,189	22,502,189	0	0.00%
6400 Federal Funds Ltd	(73,367,118)	(73,367,118)	0	0.00%
TOTAL EXPENDITURES	**($90,321,493)**	**($90,321,493)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	32	32	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	31.05	31.05	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(587,005,567)	-	587,005,567	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	45,611,205	-	(45,611,205)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	335,713,226	-	(335,713,226)	(100.00%)
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	400,328,349	-	(400,328,349)	(100.00%)
TRANSFERS IN				
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)
3400 Other Funds Ltd	400,328,349	-	(400,328,349)	(100.00%)
TOTAL TRANSFERS IN	**$401,292,484**	**-**	**($401,292,484)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
8000 General Fund	(587,005,567)	-	587,005,567	100.00%
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)
3400 Other Funds Ltd	445,939,554	-	(445,939,554)	(100.00%)
6400 Federal Funds Ltd	335,713,226	-	(335,713,226)	(100.00%)
TOTAL REVENUE CATEGORIES	**$195,611,348**	**-**	**($195,611,348)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	(587,005,567)	-	587,005,567	100.00%
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)
3400 Other Funds Ltd	445,939,554	-	(445,939,554)	(100.00%)
6400 Federal Funds Ltd	335,713,226	-	(335,713,226)	(100.00%)
TOTAL AVAILABLE REVENUES	**$195,611,348**	**-**	**($195,611,348)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	(878,707)	-	878,707	100.00%
4400 Lottery Funds Ltd	(75,600)	-	75,600	100.00%
3400 Other Funds Ltd	120,396	-	(120,396)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(400,901)	-	400,901	100.00%
All Funds	(1,234,812)	-	1,234,812	100.00%
SALARIES & WAGES				
8000 General Fund	(878,707)	-	878,707	100.00%
4400 Lottery Funds Ltd	(75,600)	-	75,600	100.00%
3400 Other Funds Ltd	120,396	-	(120,396)	(100.00%)
6400 Federal Funds Ltd	(400,901)	-	400,901	100.00%
TOTAL SALARIES & WAGES	**($1,234,812)**	**-**	**$1,234,812**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(367)	-	367	100.00%
4400 Lottery Funds Ltd	(58)	-	58	100.00%
3400 Other Funds Ltd	58	-	(58)	(100.00%)
6400 Federal Funds Ltd	(185)	-	185	100.00%
All Funds	(552)	-	552	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	(150,526)	-	150,526	100.00%
4400 Lottery Funds Ltd	(12,950)	-	12,950	100.00%
3400 Other Funds Ltd	20,624	-	(20,624)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(68,676)	-	68,676	100.00%
All Funds	(211,528)	-	211,528	100.00%
3230 Social Security Taxes				
8000 General Fund	(67,222)	-	67,222	100.00%
4400 Lottery Funds Ltd	(5,783)	-	5,783	100.00%
3400 Other Funds Ltd	9,211	-	(9,211)	(100.00%)
6400 Federal Funds Ltd	(30,668)	-	30,668	100.00%
All Funds	(94,462)	-	94,462	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(292)	-	292	100.00%
4400 Lottery Funds Ltd	(46)	-	46	100.00%
3400 Other Funds Ltd	46	-	(46)	(100.00%)
6400 Federal Funds Ltd	(146)	-	146	100.00%
All Funds	(438)	-	438	100.00%
3270 Flexible Benefits				
8000 General Fund	(241,817)	-	241,817	100.00%
4400 Lottery Funds Ltd	(38,232)	-	38,232	100.00%
3400 Other Funds Ltd	38,232	-	(38,232)	(100.00%)
6400 Federal Funds Ltd	(121,387)	-	121,387	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(363,204)	-	363,204	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(460,224)	-	460,224	100.00%
4400 Lottery Funds Ltd	(57,069)	-	57,069	100.00%
3400 Other Funds Ltd	68,171	-	(68,171)	(100.00%)
6400 Federal Funds Ltd	(221,062)	-	221,062	100.00%
TOTAL OTHER PAYROLL EXPENSES	**($670,184)**	**-**	**$670,184**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	5	-	(5)	(100.00%)
3400 Other Funds Ltd	(2)	-	2	100.00%
6400 Federal Funds Ltd	2	-	(2)	(100.00%)
All Funds	5	-	(5)	(100.00%)
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	5	-	(5)	(100.00%)
3400 Other Funds Ltd	(2)	-	2	100.00%
6400 Federal Funds Ltd	2	-	(2)	(100.00%)
TOTAL P.S. BUDGET ADJUSTMENTS	**$5**	**-**	**($5)**	**(100.00%)**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(1,338,926)	-	1,338,926	100.00%
4400 Lottery Funds Ltd	(132,669)	-	132,669	100.00%
3400 Other Funds Ltd	188,565	-	(188,565)	(100.00%)
6400 Federal Funds Ltd	(621,961)	-	621,961	100.00%
TOTAL PERSONAL SERVICES	**($1,904,991)**	**-**	**$1,904,991**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(14,049)	-	14,049	100.00%
3400 Other Funds Ltd	(34)	-	34	100.00%
6400 Federal Funds Ltd	(22,376)	-	22,376	100.00%
All Funds	(36,459)	-	36,459	100.00%
4150 Employee Training				
8000 General Fund	(4,641)	-	4,641	100.00%
3400 Other Funds Ltd	(980)	-	980	100.00%
6400 Federal Funds Ltd	(8,957)	-	8,957	100.00%
All Funds	(14,578)	-	14,578	100.00%
4175 Office Expenses				
8000 General Fund	(4,047,172)	-	4,047,172	100.00%
3400 Other Funds Ltd	(9,547)	-	9,547	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(104,360)	-	104,360	100.00%
All Funds	(4,161,079)	-	4,161,079	100.00%
4200 Telecommunications				
8000 General Fund	(4,494)	-	4,494	100.00%
3400 Other Funds Ltd	(2,197)	-	2,197	100.00%
6400 Federal Funds Ltd	(10,836)	-	10,836	100.00%
All Funds	(17,527)	-	17,527	100.00%
4275 Publicity and Publications				
8000 General Fund	(200,000)	-	200,000	100.00%
4300 Professional Services				
3400 Other Funds Ltd	4,846,611	-	(4,846,611)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	(150,000)	-	150,000	100.00%
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	39,645	-	(39,645)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	(575,051)	-	575,051	100.00%
3400 Other Funds Ltd	(153)	-	153	100.00%
6400 Federal Funds Ltd	(25,043)	-	25,043	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(600,247)	-	600,247	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(1,292)	-	1,292	100.00%
4715 IT Expendable Property				
8000 General Fund	(153,567)	-	153,567	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(5,148,974)	-	5,148,974	100.00%
3400 Other Funds Ltd	4,872,053	-	(4,872,053)	(100.00%)
6400 Federal Funds Ltd	(171,572)	-	171,572	100.00%
TOTAL SERVICES & SUPPLIES	**($448,493)**	**-**	**$448,493**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	(20,181,453)	-	20,181,453	100.00%
6400 Federal Funds Ltd	(3,524,157)	-	3,524,157	100.00%
All Funds	(23,705,610)	-	23,705,610	100.00%
6025 Dist to Other Gov Unit				
8000 General Fund	(585,795)	-	585,795	100.00%
6400 Federal Funds Ltd	(107,566)	-	107,566	100.00%
All Funds	(693,361)	-	693,361	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6030 Dist to Non-Gov Units				
8000 General Fund	(61,863)	-	61,863	100.00%
6400 Federal Funds Ltd	(377,253)	-	377,253	100.00%
All Funds	(439,116)	-	439,116	100.00%
6035 Dist to Individuals				
8000 General Fund	(553,052,701)	-	553,052,701	100.00%
3400 Other Funds Ltd	571,952,936	-	(571,952,936)	(100.00%)
6400 Federal Funds Ltd	341,771,465	-	(341,771,465)	(100.00%)
All Funds	360,671,700	-	(360,671,700)	(100.00%)
6085 Other Special Payments				
8000 General Fund	(4,235,855)	-	4,235,855	100.00%
4400 Lottery Funds Ltd	1,096,804	-	(1,096,804)	(100.00%)
6400 Federal Funds Ltd	(1,255,730)	-	1,255,730	100.00%
All Funds	(4,394,781)	-	4,394,781	100.00%
6914 Spc Pmt to Housing and Com Svcs				
8000 General Fund	(2,400,000)	-	2,400,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	(580,517,667)	-	580,517,667	100.00%
4400 Lottery Funds Ltd	1,096,804	-	(1,096,804)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	571,952,936	-	(571,952,936)	(100.00%)
6400 Federal Funds Ltd	336,506,759	-	(336,506,759)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$329,038,832**	**-**	**($329,038,832)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	(587,005,567)	-	587,005,567	100.00%
4400 Lottery Funds Ltd	964,135	-	(964,135)	(100.00%)
3400 Other Funds Ltd	577,013,554	-	(577,013,554)	(100.00%)
6400 Federal Funds Ltd	335,713,226	-	(335,713,226)	(100.00%)
TOTAL EXPENDITURES	**$326,685,348**	**-**	**($326,685,348)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	(131,074,000)	-	131,074,000	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($131,074,000)**	**-**	**$131,074,000**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(9)	-	9	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(9.50)	-	9.50	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8280 FTE Reconciliation	(0.50)	-	0.50	100.00%
TOTAL AUTHORIZED FTE	**(10.00)**	**-**	**10.00**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,076,547)	-	1,076,547	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(216,306)	-	216,306	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(3,192,544)	-	3,192,544	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(6,841)	-	6,841	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(6,841)	-	6,841	100.00%
TOTAL TRANSFERS IN	**($6,841)**	**-**	**$6,841**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	(1,076,547)	-	1,076,547	100.00%
4400 Lottery Funds Ltd	(6,841)	-	6,841	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(216,306)	-	216,306	100.00%
6400 Federal Funds Ltd	(3,192,544)	-	3,192,544	100.00%
TOTAL REVENUE CATEGORIES	**($4,492,238)**	**-**	**$4,492,238**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,076,547)	-	1,076,547	100.00%
4400 Lottery Funds Ltd	(6,841)	-	6,841	100.00%
3400 Other Funds Ltd	(216,306)	-	216,306	100.00%
6400 Federal Funds Ltd	(3,192,544)	-	3,192,544	100.00%
TOTAL AVAILABLE REVENUES	**($4,492,238)**	**-**	**$4,492,238**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(20,211)	-	20,211	100.00%
4400 Lottery Funds Ltd	(1,626)	-	1,626	100.00%
3400 Other Funds Ltd	(4,667)	-	4,667	100.00%
6400 Federal Funds Ltd	(32,457)	-	32,457	100.00%
All Funds	(58,961)	-	58,961	100.00%
4125 Out of State Travel				
8000 General Fund	(1,879)	-	1,879	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(221)	-	221	100.00%
3400 Other Funds Ltd	(2,414)	-	2,414	100.00%
6400 Federal Funds Ltd	(6,334)	-	6,334	100.00%
All Funds	(10,848)	-	10,848	100.00%
4150 Employee Training				
8000 General Fund	(7,091)	-	7,091	100.00%
4400 Lottery Funds Ltd	(321)	-	321	100.00%
3400 Other Funds Ltd	(2,812)	-	2,812	100.00%
6400 Federal Funds Ltd	(13,688)	-	13,688	100.00%
All Funds	(23,912)	-	23,912	100.00%
4175 Office Expenses				
8000 General Fund	(206,383)	-	206,383	100.00%
4400 Lottery Funds Ltd	(358)	-	358	100.00%
3400 Other Funds Ltd	(23,670)	-	23,670	100.00%
6400 Federal Funds Ltd	(159,558)	-	159,558	100.00%
All Funds	(389,969)	-	389,969	100.00%
4200 Telecommunications				
8000 General Fund	(6,866)	-	6,866	100.00%
4400 Lottery Funds Ltd	(169)	-	169	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(6,323)	-	6,323	100.00%
6400 Federal Funds Ltd	(16,573)	-	16,573	100.00%
All Funds	(29,931)	-	29,931	100.00%
4250 Data Processing				
8000 General Fund	(11,832)	-	11,832	100.00%
4400 Lottery Funds Ltd	(408)	-	408	100.00%
3400 Other Funds Ltd	(965)	-	965	100.00%
6400 Federal Funds Ltd	(79,337)	-	79,337	100.00%
All Funds	(92,542)	-	92,542	100.00%
4275 Publicity and Publications				
8000 General Fund	(32,382)	-	32,382	100.00%
4400 Lottery Funds Ltd	(2,487)	-	2,487	100.00%
3400 Other Funds Ltd	(77,368)	-	77,368	100.00%
6400 Federal Funds Ltd	(36,815)	-	36,815	100.00%
All Funds	(149,052)	-	149,052	100.00%
4300 Professional Services				
8000 General Fund	(686,278)	-	686,278	100.00%
3400 Other Funds Ltd	(77,806)	-	77,806	100.00%
6400 Federal Funds Ltd	(2,608,714)	-	2,608,714	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(3,372,798)	-	3,372,798	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(259)	-	259	100.00%
3400 Other Funds Ltd	(23)	-	23	100.00%
6400 Federal Funds Ltd	(274)	-	274	100.00%
All Funds	(556)	-	556	100.00%
4400 Dues and Subscriptions				
8000 General Fund	(5,117)	-	5,117	100.00%
4400 Lottery Funds Ltd	(340)	-	340	100.00%
3400 Other Funds Ltd	(1,211)	-	1,211	100.00%
6400 Federal Funds Ltd	(10,237)	-	10,237	100.00%
All Funds	(16,905)	-	16,905	100.00%
4450 Fuels and Utilities				
8000 General Fund	(2,601)	-	2,601	100.00%
6400 Federal Funds Ltd	(135)	-	135	100.00%
All Funds	(2,736)	-	2,736	100.00%
4475 Facilities Maintenance				
8000 General Fund	(245)	-	245	100.00%
6400 Federal Funds Ltd	(951)	-	951	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(1,196)	-	1,196	100.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(6,603)	-	6,603	100.00%
6400 Federal Funds Ltd	(8,088)	-	8,088	100.00%
All Funds	(14,691)	-	14,691	100.00%
4575 Agency Program Related S and S				
8000 General Fund	(11,245)	-	11,245	100.00%
4400 Lottery Funds Ltd	(219)	-	219	100.00%
3400 Other Funds Ltd	(14,839)	-	14,839	100.00%
6400 Federal Funds Ltd	(20,752)	-	20,752	100.00%
All Funds	(47,055)	-	47,055	100.00%
4600 Intra-agency Charges				
8000 General Fund	(14,283)	-	14,283	100.00%
3400 Other Funds Ltd	(52)	-	52	100.00%
6400 Federal Funds Ltd	(38,254)	-	38,254	100.00%
All Funds	(52,589)	-	52,589	100.00%
4650 Other Services and Supplies				
8000 General Fund	(31,576)	-	31,576	100.00%
4400 Lottery Funds Ltd	(520)	-	520	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,023)	-	1,023	100.00%
6400 Federal Funds Ltd	(36,650)	-	36,650	100.00%
All Funds	(69,769)	-	69,769	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(4,635)	-	4,635	100.00%
4400 Lottery Funds Ltd	(65)	-	65	100.00%
3400 Other Funds Ltd	(1,440)	-	1,440	100.00%
6400 Federal Funds Ltd	(18,258)	-	18,258	100.00%
All Funds	(24,398)	-	24,398	100.00%
4715 IT Expendable Property				
8000 General Fund	(27,061)	-	27,061	100.00%
4400 Lottery Funds Ltd	(107)	-	107	100.00%
3400 Other Funds Ltd	(1,693)	-	1,693	100.00%
6400 Federal Funds Ltd	(105,469)	-	105,469	100.00%
All Funds	(134,330)	-	134,330	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,076,547)	-	1,076,547	100.00%
4400 Lottery Funds Ltd	(6,841)	-	6,841	100.00%
3400 Other Funds Ltd	(216,306)	-	216,306	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(3,192,544)	-	3,192,544	100.00%
TOTAL SERVICES & SUPPLIES	**($4,492,238)**	**-**	**$4,492,238**	**100.00%**
EXPENDITURES				
8000 General Fund	(1,076,547)	-	1,076,547	100.00%
4400 Lottery Funds Ltd	(6,841)	-	6,841	100.00%
3400 Other Funds Ltd	(216,306)	-	216,306	100.00%
6400 Federal Funds Ltd	(3,192,544)	-	3,192,544	100.00%
TOTAL EXPENDITURES	**($4,492,238)**	**-**	**$4,492,238**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,059,009)	-	1,059,009	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(60,942)	-	60,942	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(943,922)	-	943,922	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
TOTAL TRANSFERS IN	**($28,081)**	**-**	**$28,081**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	(1,059,009)	-	1,059,009	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(60,942)	-	60,942	100.00%
6400 Federal Funds Ltd	(943,922)	-	943,922	100.00%
TOTAL REVENUE CATEGORIES	**($2,091,954)**	**-**	**$2,091,954**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,059,009)	-	1,059,009	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(60,942)	-	60,942	100.00%
6400 Federal Funds Ltd	(943,922)	-	943,922	100.00%
TOTAL AVAILABLE REVENUES	**($2,091,954)**	**-**	**$2,091,954**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(1,059,009)	-	1,059,009	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(60,942)	-	60,942	100.00%
6400 Federal Funds Ltd	(943,922)	-	943,922	100.00%
All Funds	(2,091,954)	-	2,091,954	100.00%
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(1,059,009)	-	1,059,009	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(60,942)	-	60,942	100.00%
6400 Federal Funds Ltd	(943,922)	-	943,922	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($2,091,954)**	**-**	**$2,091,954**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(1,059,009)	-	1,059,009	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(60,942)	-	60,942	100.00%
6400 Federal Funds Ltd	(943,922)	-	943,922	100.00%
TOTAL PERSONAL SERVICES	**($2,091,954)**	**-**	**$2,091,954**	**100.00%**
EXPENDITURES				
8000 General Fund	(1,059,009)	-	1,059,009	100.00%
4400 Lottery Funds Ltd	(28,081)	-	28,081	100.00%
3400 Other Funds Ltd	(60,942)	-	60,942	100.00%
6400 Federal Funds Ltd	(943,922)	-	943,922	100.00%
TOTAL EXPENDITURES	**($2,091,954)**	**-**	**$2,091,954**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	50,746,606	(105,890)	(50,852,496)	(100.21%)
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	(466,027,226)	(466,027,226)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	466,027,226	466,027,226	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	23,253,467	(159,469)	(23,412,936)	(100.69%)
REVENUE CATEGORIES				
8000 General Fund	50,746,606	(105,890)	(50,852,496)	(100.21%)
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	23,253,467	(159,469)	(23,412,936)	(100.69%)
TOTAL REVENUE CATEGORIES	**$74,000,073**	**($265,359)**	**($74,265,432)**	**(100.36%)**

AVAILABLE REVENUES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	50,746,606	(105,890)	(50,852,496)	(100.21%)
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	23,253,467	(159,469)	(23,412,936)	(100.69%)
TOTAL AVAILABLE REVENUES	**$74,000,073**	**($265,359)**	**($74,265,432)**	**(100.36%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	137,424	137,424	0	0.00%
SALARIES & WAGES				
6400 Federal Funds Ltd	137,424	137,424	0	0.00%
TOTAL SALARIES & WAGES	**$137,424**	**$137,424**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	58	58	0	0.00%
3220 Public Employees Retire Cont				
6400 Federal Funds Ltd	23,541	23,541	0	0.00%
3230 Social Security Taxes				
6400 Federal Funds Ltd	10,513	10,513	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	46	46	0	0.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	38,232	38,232	0	0.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	72,390	72,390	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$72,390**	**$72,390**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(411,112)	-	411,112	100.00%
6400 Federal Funds Ltd	(411,112)	-	411,112	100.00%
All Funds	(822,224)	-	822,224	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(411,112)	-	411,112	100.00%
6400 Federal Funds Ltd	(411,112)	-	411,112	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($822,224)**	**-**	**$822,224**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(411,112)	-	411,112	100.00%
6400 Federal Funds Ltd	(201,298)	209,814	411,112	204.23%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL PERSONAL SERVICES	**($612,410)**	**$209,814**	**$822,224**	**134.26%**
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	3,116	3,116	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	857	857	0	0.00%
4175 Office Expenses				
8000 General Fund	(429,314)	(840,426)	(411,112)	(95.76%)
6400 Federal Funds Ltd	5,929	(405,183)	(411,112)	(6,933.92%)
All Funds	(423,385)	(1,245,609)	(822,224)	(194.20%)
4200 Telecommunications				
6400 Federal Funds Ltd	1,939	1,939	0	0.00%
4300 Professional Services				
8000 General Fund	(1,262,251)	(1,262,251)	0	0.00%
6400 Federal Funds Ltd	(2,856,791)	(2,856,791)	0	0.00%
All Funds	(4,119,042)	(4,119,042)	0	0.00%
4315 IT Professional Services				
8000 General Fund	1,691,565	1,691,565	0	0.00%
6400 Federal Funds Ltd	2,856,791	2,856,791	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	4,548,356	4,548,356	0	0.00%
4500 Food and Kitchen Supplies				
6400 Federal Funds Ltd	28,803	28,803	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	539	539	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	646	646	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(411,112)	(411,112)	100.00%
6400 Federal Funds Ltd	41,829	(369,283)	(411,112)	(982.84%)
TOTAL SERVICES & SUPPLIES	**$41,829**	**($780,395)**	**($822,224)**	**(1,965.68%)**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	51,157,718	305,222	(50,852,496)	(99.40%)
6400 Federal Funds Ltd	23,412,936	-	(23,412,936)	(100.00%)
All Funds	74,570,654	305,222	(74,265,432)	(99.59%)
SPECIAL PAYMENTS				
8000 General Fund	51,157,718	305,222	(50,852,496)	(99.40%)
6400 Federal Funds Ltd	23,412,936	-	(23,412,936)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**$74,570,654**	**$305,222**	**($74,265,432)**	**(99.59%)**
EXPENDITURES				
8000 General Fund	50,746,606	(105,890)	(50,852,496)	(100.21%)
6400 Federal Funds Ltd	23,253,467	(159,469)	(23,412,936)	(100.69%)
TOTAL EXPENDITURES	**$74,000,073**	**($265,359)**	**($74,265,432)**	**(100.36%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(50,245)	-	50,245	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(5,773)	-	5,773	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(39,247)	-	39,247	100.00%
REVENUE CATEGORIES				
8000 General Fund	(50,245)	-	50,245	100.00%
3400 Other Funds Ltd	(5,773)	-	5,773	100.00%
6400 Federal Funds Ltd	(39,247)	-	39,247	100.00%
TOTAL REVENUE CATEGORIES	**($95,265)**	**-**	**$95,265**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(50,245)	-	50,245	100.00%
3400 Other Funds Ltd	(5,773)	-	5,773	100.00%
6400 Federal Funds Ltd	(39,247)	-	39,247	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($95,265)**	**-**	**$95,265**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4275 Publicity and Publications				
8000 General Fund	(50,245)	-	50,245	100.00%
3400 Other Funds Ltd	(5,773)	-	5,773	100.00%
6400 Federal Funds Ltd	(39,247)	-	39,247	100.00%
All Funds	(95,265)	-	95,265	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(50,245)	-	50,245	100.00%
3400 Other Funds Ltd	(5,773)	-	5,773	100.00%
6400 Federal Funds Ltd	(39,247)	-	39,247	100.00%
TOTAL SERVICES & SUPPLIES	**($95,265)**	**-**	**$95,265**	**100.00%**
EXPENDITURES				
8000 General Fund	(50,245)	-	50,245	100.00%
3400 Other Funds Ltd	(5,773)	-	5,773	100.00%
6400 Federal Funds Ltd	(39,247)	-	39,247	100.00%
TOTAL EXPENDITURES	**($95,265)**	**-**	**$95,265**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(94,037)	-	94,037	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(20,342)	-	20,342	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(114,027)	-	114,027	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(103)	-	103	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(103)	-	103	100.00%
TOTAL TRANSFERS IN	**($103)**	**-**	**$103**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	(94,037)	-	94,037	100.00%
4400 Lottery Funds Ltd	(103)	-	103	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(20,342)	-	20,342	100.00%
6400 Federal Funds Ltd	(114,027)	-	114,027	100.00%
TOTAL REVENUE CATEGORIES	**($228,509)**	**-**	**$228,509**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(94,037)	-	94,037	100.00%
4400 Lottery Funds Ltd	(103)	-	103	100.00%
3400 Other Funds Ltd	(20,342)	-	20,342	100.00%
6400 Federal Funds Ltd	(114,027)	-	114,027	100.00%
TOTAL AVAILABLE REVENUES	**($228,509)**	**-**	**$228,509**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(94,037)	-	94,037	100.00%
4400 Lottery Funds Ltd	(103)	-	103	100.00%
3400 Other Funds Ltd	(20,342)	-	20,342	100.00%
6400 Federal Funds Ltd	(114,027)	-	114,027	100.00%
All Funds	(228,509)	-	228,509	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(94,037)	-	94,037	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(103)	-	103	100.00%
3400 Other Funds Ltd	(20,342)	-	20,342	100.00%
6400 Federal Funds Ltd	(114,027)	-	114,027	100.00%
TOTAL SERVICES & SUPPLIES	**($228,509)**	**-**	**$228,509**	**100.00%**
EXPENDITURES				
8000 General Fund	(94,037)	-	94,037	100.00%
4400 Lottery Funds Ltd	(103)	-	103	100.00%
3400 Other Funds Ltd	(20,342)	-	20,342	100.00%
6400 Federal Funds Ltd	(114,027)	-	114,027	100.00%
TOTAL EXPENDITURES	**($228,509)**	**-**	**$228,509**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	165,738	165,738	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	165,738	165,738	100.00%
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$662,952**	**$662,952**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	165,738	165,738	100.00%
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$662,952**	**$662,952**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
8000 General Fund	-	165,738	165,738	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
All Funds	-	662,952	662,952	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	165,738	165,738	100.00%
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$662,952**	**$662,952**	**100.00%**
EXPENDITURES				
8000 General Fund	-	165,738	165,738	100.00%
6400 Federal Funds Ltd	-	497,214	497,214	100.00%
TOTAL EXPENDITURES	**-**	**$662,952**	**$662,952**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,365,071	1,441,980	76,909	5.63%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	10,731,035	13,517,450	2,786,415	25.97%
REVENUE CATEGORIES				
8000 General Fund	1,365,071	1,441,980	76,909	5.63%
6400 Federal Funds Ltd	10,731,035	13,517,450	2,786,415	25.97%
TOTAL REVENUE CATEGORIES	**$12,096,106**	**$14,959,430**	**$2,863,324**	**23.67%**
AVAILABLE REVENUES				
8000 General Fund	1,365,071	1,441,980	76,909	5.63%
6400 Federal Funds Ltd	10,731,035	13,517,450	2,786,415	25.97%
TOTAL AVAILABLE REVENUES	**$12,096,106**	**$14,959,430**	**$2,863,324**	**23.67%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	53,918	53,918	100.00%
6400 Federal Funds Ltd	-	53,918	53,918	100.00%
All Funds	-	107,836	107,836	100.00%
SALARIES & WAGES				
8000 General Fund	-	53,918	53,918	100.00%
6400 Federal Funds Ltd	-	53,918	53,918	100.00%
TOTAL SALARIES & WAGES	**-**	**$107,836**	**$107,836**	**100.00%**
OTHER PAYROLL EXPENSES				
3230 Social Security Taxes				
8000 General Fund	-	4,125	4,125	100.00%
6400 Federal Funds Ltd	-	4,125	4,125	100.00%
All Funds	-	8,250	8,250	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	4,125	4,125	100.00%
6400 Federal Funds Ltd	-	4,125	4,125	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$8,250**	**$8,250**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	58,043	58,043	100.00%
6400 Federal Funds Ltd	-	58,043	58,043	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**-**	**$116,086**	**$116,086**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	1,364	1,364	100.00%
6400 Federal Funds Ltd	-	1,363	1,363	100.00%
All Funds	-	2,727	2,727	100.00%
4150 Employee Training				
8000 General Fund	-	375	375	100.00%
6400 Federal Funds Ltd	-	375	375	100.00%
All Funds	-	750	750	100.00%
4175 Office Expenses				
8000 General Fund	-	2,594	2,594	100.00%
6400 Federal Funds Ltd	-	2,594	2,594	100.00%
All Funds	-	5,188	5,188	100.00%
4200 Telecommunications				
8000 General Fund	-	849	849	100.00%
6400 Federal Funds Ltd	-	848	848	100.00%
All Funds	-	1,697	1,697	100.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	242,967	242,967	0	0.00%
6400 Federal Funds Ltd	288,900	288,900	0	0.00%
All Funds	531,867	531,867	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	13,125	13,125	100.00%
6400 Federal Funds Ltd	-	13,121	13,121	100.00%
All Funds	-	26,246	26,246	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	236	236	100.00%
6400 Federal Funds Ltd	-	236	236	100.00%
All Funds	-	472	472	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	323	323	100.00%
6400 Federal Funds Ltd	-	323	323	100.00%
All Funds	-	646	646	100.00%
SERVICES & SUPPLIES				
8000 General Fund	242,967	261,833	18,866	7.76%
6400 Federal Funds Ltd	288,900	307,760	18,860	6.53%
TOTAL SERVICES & SUPPLIES	**$531,867**	**$569,593**	**$37,726**	**7.09%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	1,122,104	1,122,104	0	0.00%
6400 Federal Funds Ltd	10,442,135	13,151,647	2,709,512	25.95%
All Funds	11,564,239	14,273,751	2,709,512	23.43%
SPECIAL PAYMENTS				
8000 General Fund	1,122,104	1,122,104	0	0.00%
6400 Federal Funds Ltd	10,442,135	13,151,647	2,709,512	25.95%
TOTAL SPECIAL PAYMENTS	**$11,564,239**	**$14,273,751**	**$2,709,512**	**23.43%**
EXPENDITURES				
8000 General Fund	1,365,071	1,441,980	76,909	5.63%
6400 Federal Funds Ltd	10,731,035	13,517,450	2,786,415	25.97%
TOTAL EXPENDITURES	**$12,096,106**	**$14,959,430**	**$2,863,324**	**23.67%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	1,143,012	1,143,012	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	1,143,012	1,143,012	100.00%
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$2,900,263**	**$2,900,263**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	1,143,012	1,143,012	100.00%
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$2,900,263**	**$2,900,263**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	-	1,143,012	1,143,012	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
All Funds	-	2,900,263	2,900,263	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	1,143,012	1,143,012	100.00%
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$2,900,263**	**$2,900,263**	**100.00%**
EXPENDITURES				
8000 General Fund	-	1,143,012	1,143,012	100.00%
6400 Federal Funds Ltd	-	1,757,251	1,757,251	100.00%
TOTAL EXPENDITURES	**-**	**$2,900,263**	**$2,900,263**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	11,057,223	12,057,223	1,000,000	9.04%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	18,467,168	20,137,313	1,670,145	9.04%
REVENUE CATEGORIES				
8000 General Fund	11,057,223	12,057,223	1,000,000	9.04%
6400 Federal Funds Ltd	18,467,168	20,137,313	1,670,145	9.04%
TOTAL REVENUE CATEGORIES	**$29,524,391**	**$32,194,536**	**$2,670,145**	**9.04%**
AVAILABLE REVENUES				
8000 General Fund	11,057,223	12,057,223	1,000,000	9.04%
6400 Federal Funds Ltd	18,467,168	20,137,313	1,670,145	9.04%
TOTAL AVAILABLE REVENUES	**$29,524,391**	**$32,194,536**	**$2,670,145**	**9.04%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	478,193	478,193	0	0.00%
6400 Federal Funds Ltd	561,361	561,361	0	0.00%
All Funds	1,039,554	1,039,554	0	0.00%
SALARIES & WAGES				
8000 General Fund	478,193	478,193	0	0.00%
6400 Federal Funds Ltd	561,361	561,361	0	0.00%
TOTAL SALARIES & WAGES	**$1,039,554**	**$1,039,554**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	180	180	0	0.00%
6400 Federal Funds Ltd	207	207	0	0.00%
All Funds	387	387	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	81,918	81,918	0	0.00%
6400 Federal Funds Ltd	96,159	96,159	0	0.00%
All Funds	178,077	178,077	0	0.00%
3230 Social Security Taxes				
8000 General Fund	36,583	36,583	0	0.00%
6400 Federal Funds Ltd	42,943	42,943	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	79,526	79,526	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	144	144	0	0.00%
6400 Federal Funds Ltd	162	162	0	0.00%
All Funds	306	306	0	0.00%
3270 Flexible Benefits				
8000 General Fund	118,710	118,710	0	0.00%
6400 Federal Funds Ltd	139,356	139,356	0	0.00%
All Funds	258,066	258,066	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	237,535	237,535	0	0.00%
6400 Federal Funds Ltd	278,827	278,827	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$516,362**	**$516,362**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	715,728	715,728	0	0.00%
6400 Federal Funds Ltd	840,188	840,188	0	0.00%
TOTAL PERSONAL SERVICES	**$1,555,916**	**$1,555,916**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	9,730	9,730	0	0.00%
6400 Federal Funds Ltd	11,423	11,423	0	0.00%
All Funds	21,153	21,153	0	0.00%
4150 Employee Training				
8000 General Fund	2,664	2,664	0	0.00%
6400 Federal Funds Ltd	3,123	3,123	0	0.00%
All Funds	5,787	5,787	0	0.00%
4175 Office Expenses				
8000 General Fund	18,414	18,414	0	0.00%
6400 Federal Funds Ltd	21,609	21,609	0	0.00%
All Funds	40,023	40,023	0	0.00%
4200 Telecommunications				
8000 General Fund	10,107	10,107	0	0.00%
6400 Federal Funds Ltd	11,862	11,862	0	0.00%
All Funds	21,969	21,969	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	101,080	101,080	0	0.00%
6400 Federal Funds Ltd	118,634	118,634	0	0.00%
All Funds	219,714	219,714	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
8000 General Fund	1,674	1,674	0	0.00%
6400 Federal Funds Ltd	1,962	1,962	0	0.00%
All Funds	3,636	3,636	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,673	2,673	0	0.00%
6400 Federal Funds Ltd	3,141	3,141	0	0.00%
All Funds	5,814	5,814	0	0.00%
4715 IT Expendable Property				
8000 General Fund	7,452	7,452	0	0.00%
6400 Federal Funds Ltd	8,748	8,748	0	0.00%
All Funds	16,200	16,200	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	153,794	153,794	0	0.00%
6400 Federal Funds Ltd	180,502	180,502	0	0.00%
TOTAL SERVICES & SUPPLIES	**$334,296**	**$334,296**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	10,187,701	11,187,701	1,000,000	9.82%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	17,446,478	19,116,623	1,670,145	9.57%
All Funds	27,634,179	30,304,324	2,670,145	9.66%
SPECIAL PAYMENTS				
8000 General Fund	10,187,701	11,187,701	1,000,000	9.82%
6400 Federal Funds Ltd	17,446,478	19,116,623	1,670,145	9.57%
TOTAL SPECIAL PAYMENTS	**$27,634,179**	**$30,304,324**	**$2,670,145**	**9.66%**
EXPENDITURES				
8000 General Fund	11,057,223	12,057,223	1,000,000	9.04%
6400 Federal Funds Ltd	18,467,168	20,137,313	1,670,145	9.04%
TOTAL EXPENDITURES	**$29,524,391**	**$32,194,536**	**$2,670,145**	**9.04%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	9	9	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	6.75	6.75	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	25,720,999	-	(25,720,999)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,775,229	-	(3,775,229)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	25,720,999	-	(25,720,999)	(100.00%)
6400 Federal Funds Ltd	3,775,229	-	(3,775,229)	(100.00%)
TOTAL REVENUE CATEGORIES	**$29,496,228**	**-**	**($29,496,228)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	25,720,999	-	(25,720,999)	(100.00%)
6400 Federal Funds Ltd	3,775,229	-	(3,775,229)	(100.00%)
TOTAL AVAILABLE REVENUES	**$29,496,228**	**-**	**($29,496,228)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	268,083	-	(268,083)	(100.00%)
6400 Federal Funds Ltd	165,015	-	(165,015)	(100.00%)
All Funds	433,098	-	(433,098)	(100.00%)
3190 All Other Differential				
6400 Federal Funds Ltd	126,111	-	(126,111)	(100.00%)
SALARIES & WAGES				
8000 General Fund	268,083	-	(268,083)	(100.00%)
6400 Federal Funds Ltd	291,126	-	(291,126)	(100.00%)
TOTAL SALARIES & WAGES	**$559,209**	**-**	**($559,209)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	109	-	(109)	(100.00%)
6400 Federal Funds Ltd	66	-	(66)	(100.00%)
All Funds	175	-	(175)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	45,924	-	(45,924)	(100.00%)
6400 Federal Funds Ltd	49,871	-	(49,871)	(100.00%)
All Funds	95,795	-	(95,795)	(100.00%)
3230 Social Security Taxes				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	20,510	-	(20,510)	(100.00%)
6400 Federal Funds Ltd	22,272	-	(22,272)	(100.00%)
All Funds	42,782	-	(42,782)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	85	-	(85)	(100.00%)
6400 Federal Funds Ltd	51	-	(51)	(100.00%)
All Funds	136	-	(136)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	71,685	-	(71,685)	(100.00%)
6400 Federal Funds Ltd	43,011	-	(43,011)	(100.00%)
All Funds	114,696	-	(114,696)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	138,313	-	(138,313)	(100.00%)
6400 Federal Funds Ltd	115,271	-	(115,271)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$253,584**	**-**	**($253,584)**	**(100.00%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	2	-	(2)	(100.00%)
6400 Federal Funds Ltd	1	-	(1)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	3	-	(3)	(100.00%)
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	2	-	(2)	(100.00%)
6400 Federal Funds Ltd	1	-	(1)	(100.00%)
TOTAL P.S. BUDGET ADJUSTMENTS	**$3**	**-**	**($3)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	406,398	-	(406,398)	(100.00%)
6400 Federal Funds Ltd	406,398	-	(406,398)	(100.00%)
TOTAL PERSONAL SERVICES	**$812,796**	**-**	**($812,796)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	8,460	-	(8,460)	(100.00%)
6400 Federal Funds Ltd	5,840	-	(5,840)	(100.00%)
All Funds	14,300	-	(14,300)	(100.00%)
4150 Employee Training				
8000 General Fund	2,329	-	(2,329)	(100.00%)
6400 Federal Funds Ltd	1,605	-	(1,605)	(100.00%)
All Funds	3,934	-	(3,934)	(100.00%)
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	16,094	-	(16,094)	(100.00%)
6400 Federal Funds Ltd	11,115	-	(11,115)	(100.00%)
All Funds	27,209	-	(27,209)	(100.00%)
4200 Telecommunications				
8000 General Fund	5,262	-	(5,262)	(100.00%)
6400 Federal Funds Ltd	3,635	-	(3,635)	(100.00%)
All Funds	8,897	-	(8,897)	(100.00%)
4300 Professional Services				
6400 Federal Funds Ltd	(157,360)	-	157,360	100.00%
4315 IT Professional Services				
8000 General Fund	250,213	-	(250,213)	(100.00%)
6400 Federal Funds Ltd	250,213	-	(250,213)	(100.00%)
All Funds	500,426	-	(500,426)	(100.00%)
4500 Food and Kitchen Supplies				
8000 General Fund	85,848	-	(85,848)	(100.00%)
6400 Federal Funds Ltd	60,959	-	(60,959)	(100.00%)
All Funds	146,807	-	(146,807)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	1,462	-	(1,462)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	1,010	-	(1,010)	(100.00%)
All Funds	2,472	-	(2,472)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,234	-	(2,234)	(100.00%)
6400 Federal Funds Ltd	1,615	-	(1,615)	(100.00%)
All Funds	3,849	-	(3,849)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	371,902	-	(371,902)	(100.00%)
6400 Federal Funds Ltd	178,632	-	(178,632)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$550,534**	**-**	**($550,534)**	**(100.00%)**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	24,942,699	-	(24,942,699)	(100.00%)
6400 Federal Funds Ltd	3,190,199	-	(3,190,199)	(100.00%)
All Funds	28,132,898	-	(28,132,898)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	24,942,699	-	(24,942,699)	(100.00%)
6400 Federal Funds Ltd	3,190,199	-	(3,190,199)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$28,132,898**	**-**	**($28,132,898)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	25,720,999	-	(25,720,999)	(100.00%)
6400 Federal Funds Ltd	3,775,229	-	(3,775,229)	(100.00%)
TOTAL EXPENDITURES	**$29,496,228**	**-**	**($29,496,228)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.00	-	(3.00)	(100.00%)
8280 FTE Reconciliation	0.13	-	(0.13)	(100.00%)
TOTAL AUTHORIZED FTE	**3.13**	**-**	**(3.13)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	19,076,901	-	(19,076,901)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	19,076,901	-	(19,076,901)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
TOTAL REVENUE CATEGORIES	**$22,453,005**	**-**	**($22,453,005)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	19,076,901	-	(19,076,901)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
TOTAL AVAILABLE REVENUES	**$22,453,005**	**-**	**($22,453,005)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	611,712	-	(611,712)	(100.00%)
SALARIES & WAGES				
8000 General Fund	611,712	-	(611,712)	(100.00%)
TOTAL SALARIES & WAGES	**$611,712**	**-**	**($611,712)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	215	-	(215)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	104,787	-	(104,787)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	46,797	-	(46,797)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	170	-	(170)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	143,370	-	(143,370)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	295,339	-	(295,339)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$295,339**	**-**	**($295,339)**	**(100.00%)**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	907,051	-	(907,051)	(100.00%)
TOTAL PERSONAL SERVICES	**$907,051**	**-**	**($907,051)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	11,685	-	(11,685)	(100.00%)
4150 Employee Training				
8000 General Fund	3,335	-	(3,335)	(100.00%)
4175 Office Expenses				
8000 General Fund	22,235	-	(22,235)	(100.00%)
4200 Telecommunications				
8000 General Fund	7,270	-	(7,270)	(100.00%)
4500 Food and Kitchen Supplies				
8000 General Fund	122,273	-	(122,273)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	2,020	-	(2,020)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,230	-	(3,230)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	172,048	-	(172,048)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$172,048**	**-**	**($172,048)**	**(100.00%)**
CAPITAL OUTLAY				
5700 Building Structures				
8000 General Fund	7,612,914	-	(7,612,914)	(100.00%)
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	9,884,888	-	(9,884,888)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
All Funds	13,260,992	-	(13,260,992)	(100.00%)
6055 Dist to Contract Svc Providers				
8000 General Fund	500,000	-	(500,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	10,384,888	-	(10,384,888)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$13,760,992**	**-**	**($13,760,992)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	19,076,901	-	(19,076,901)	(100.00%)
6400 Federal Funds Ltd	3,376,104	-	(3,376,104)	(100.00%)
TOTAL EXPENDITURES	**$22,453,005**	**-**	**($22,453,005)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	5	-	(5)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.75	-	(3.75)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	237,898	237,898	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	10,476	10,476	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	248,382	248,382	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	237,898	237,898	100.00%
3400 Other Funds Ltd	-	10,476	10,476	100.00%
6400 Federal Funds Ltd	-	248,382	248,382	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$496,756**	**$496,756**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	237,898	237,898	100.00%
3400 Other Funds Ltd	-	10,476	10,476	100.00%
6400 Federal Funds Ltd	-	248,382	248,382	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**$496,756**	**$496,756**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	84,160	84,160	100.00%
3400 Other Funds Ltd	-	5,372	5,372	100.00%
6400 Federal Funds Ltd	-	89,532	89,532	100.00%
All Funds	-	179,064	179,064	100.00%
SALARIES & WAGES				
8000 General Fund	-	84,160	84,160	100.00%
3400 Other Funds Ltd	-	5,372	5,372	100.00%
6400 Federal Funds Ltd	-	89,532	89,532	100.00%
TOTAL SALARIES & WAGES	**-**	**$179,064**	**$179,064**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	40	40	100.00%
3400 Other Funds Ltd	-	2	2	100.00%
6400 Federal Funds Ltd	-	44	44	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	86	86	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	14,416	14,416	100.00%
3400 Other Funds Ltd	-	920	920	100.00%
6400 Federal Funds Ltd	-	15,338	15,338	100.00%
All Funds	-	30,674	30,674	100.00%
3230 Social Security Taxes				
8000 General Fund	-	6,438	6,438	100.00%
3400 Other Funds Ltd	-	410	410	100.00%
6400 Federal Funds Ltd	-	6,850	6,850	100.00%
All Funds	-	13,698	13,698	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	32	32	100.00%
3400 Other Funds Ltd	-	2	2	100.00%
6400 Federal Funds Ltd	-	34	34	100.00%
All Funds	-	68	68	100.00%
3270 Flexible Benefits				
8000 General Fund	-	26,954	26,954	100.00%
3400 Other Funds Ltd	-	1,720	1,720	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	28,674	28,674	100.00%
All Funds	-	57,348	57,348	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	47,880	47,880	100.00%
3400 Other Funds Ltd	-	3,054	3,054	100.00%
6400 Federal Funds Ltd	-	50,940	50,940	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$101,874**	**$101,874**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	132,040	132,040	100.00%
3400 Other Funds Ltd	-	8,426	8,426	100.00%
6400 Federal Funds Ltd	-	140,472	140,472	100.00%
TOTAL PERSONAL SERVICES	**-**	**$280,938**	**$280,938**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	2,196	2,196	100.00%
3400 Other Funds Ltd	-	140	140	100.00%
6400 Federal Funds Ltd	-	2,338	2,338	100.00%
All Funds	-	4,674	4,674	100.00%
4150 Employee Training				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	604	604	100.00%
3400 Other Funds Ltd	-	38	38	100.00%
6400 Federal Funds Ltd	-	644	644	100.00%
All Funds	-	1,286	1,286	100.00%
4175 Office Expenses				
8000 General Fund	-	4,180	4,180	100.00%
3400 Other Funds Ltd	-	266	266	100.00%
6400 Federal Funds Ltd	-	4,448	4,448	100.00%
All Funds	-	8,894	8,894	100.00%
4200 Telecommunications				
8000 General Fund	-	1,366	1,366	100.00%
3400 Other Funds Ltd	-	88	88	100.00%
6400 Federal Funds Ltd	-	1,454	1,454	100.00%
All Funds	-	2,908	2,908	100.00%
4300 Professional Services				
8000 General Fund	-	73,720	73,720	100.00%
6400 Federal Funds Ltd	-	73,720	73,720	100.00%
All Funds	-	147,440	147,440	100.00%
4500 Food and Kitchen Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	22,804	22,804	100.00%
3400 Other Funds Ltd	-	1,456	1,456	100.00%
6400 Federal Funds Ltd	-	24,256	24,256	100.00%
All Funds	-	48,516	48,516	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	380	380	100.00%
3400 Other Funds Ltd	-	24	24	100.00%
6400 Federal Funds Ltd	-	404	404	100.00%
All Funds	-	808	808	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	608	608	100.00%
3400 Other Funds Ltd	-	38	38	100.00%
6400 Federal Funds Ltd	-	646	646	100.00%
All Funds	-	1,292	1,292	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	105,858	105,858	100.00%
3400 Other Funds Ltd	-	2,050	2,050	100.00%
6400 Federal Funds Ltd	-	107,910	107,910	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$215,818**	**$215,818**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	-	237,898	237,898	100.00%
3400 Other Funds Ltd	-	10,476	10,476	100.00%
6400 Federal Funds Ltd	-	248,382	248,382	100.00%
TOTAL EXPENDITURES	**-**	**$496,756**	**$496,756**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	2	2	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	1.50	1.50	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	2,320,585	2,320,585	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	2,320,585	2,320,585	100.00%
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$7,728,538**	**$7,728,538**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	2,320,585	2,320,585	100.00%
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$7,728,538**	**$7,728,538**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
8000 General Fund	-	2,320,585	2,320,585	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
All Funds	-	7,728,538	7,728,538	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,320,585	2,320,585	100.00%
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$7,728,538**	**$7,728,538**	**100.00%**
EXPENDITURES				
8000 General Fund	-	2,320,585	2,320,585	100.00%
6400 Federal Funds Ltd	-	5,407,953	5,407,953	100.00%
TOTAL EXPENDITURES	**-**	**$7,728,538**	**$7,728,538**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	870,172	870,172	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	1,152,584	1,152,584	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	870,172	870,172	100.00%
6400 Federal Funds Ltd	-	1,152,584	1,152,584	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$2,022,756**	**$2,022,756**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	870,172	870,172	100.00%
6400 Federal Funds Ltd	-	1,152,584	1,152,584	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$2,022,756**	**$2,022,756**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	252,860	252,860	100.00%
6400 Federal Funds Ltd	-	296,836	296,836	100.00%
All Funds	-	549,696	549,696	100.00%
SALARIES & WAGES				
8000 General Fund	-	252,860	252,860	100.00%
6400 Federal Funds Ltd	-	296,836	296,836	100.00%
TOTAL SALARIES & WAGES	**-**	**$549,696**	**$549,696**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	108	108	100.00%
6400 Federal Funds Ltd	-	124	124	100.00%
All Funds	-	232	232	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	43,316	43,316	100.00%
6400 Federal Funds Ltd	-	50,848	50,848	100.00%
All Funds	-	94,164	94,164	100.00%
3230 Social Security Taxes				
8000 General Fund	-	19,344	19,344	100.00%
6400 Federal Funds Ltd	-	22,708	22,708	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	42,052	42,052	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	84	84	100.00%
6400 Federal Funds Ltd	-	100	100	100.00%
All Funds	-	184	184	100.00%
3270 Flexible Benefits				
8000 General Fund	-	70,348	70,348	100.00%
6400 Federal Funds Ltd	-	82,580	82,580	100.00%
All Funds	-	152,928	152,928	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	133,200	133,200	100.00%
6400 Federal Funds Ltd	-	156,360	156,360	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$289,560**	**$289,560**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	386,060	386,060	100.00%
6400 Federal Funds Ltd	-	453,196	453,196	100.00%
TOTAL PERSONAL SERVICES	**-**	**$839,256**	**$839,256**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	5,732	5,732	100.00%
6400 Federal Funds Ltd	-	6,732	6,732	100.00%
All Funds	-	12,464	12,464	100.00%
4150 Employee Training				
8000 General Fund	-	1,576	1,576	100.00%
6400 Federal Funds Ltd	-	1,852	1,852	100.00%
All Funds	-	3,428	3,428	100.00%
4175 Office Expenses				
8000 General Fund	-	10,908	10,908	100.00%
6400 Federal Funds Ltd	-	12,808	12,808	100.00%
All Funds	-	23,716	23,716	100.00%
4200 Telecommunications				
8000 General Fund	-	5,384	5,384	100.00%
6400 Federal Funds Ltd	-	6,320	6,320	100.00%
All Funds	-	11,704	11,704	100.00%
4315 IT Professional Services				
8000 General Fund	-	402,016	402,016	100.00%
6400 Federal Funds Ltd	-	603,024	603,024	100.00%
All Funds	-	1,005,040	1,005,040	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4500 Food and Kitchen Supplies				
8000 General Fund	-	53,004	53,004	100.00%
6400 Federal Funds Ltd	-	62,204	62,204	100.00%
All Funds	-	115,208	115,208	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	992	992	100.00%
6400 Federal Funds Ltd	-	1,164	1,164	100.00%
All Funds	-	2,156	2,156	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	1,188	1,188	100.00%
6400 Federal Funds Ltd	-	1,396	1,396	100.00%
All Funds	-	2,584	2,584	100.00%
4715 IT Expendable Property				
8000 General Fund	-	3,312	3,312	100.00%
6400 Federal Funds Ltd	-	3,888	3,888	100.00%
All Funds	-	7,200	7,200	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	484,112	484,112	100.00%
6400 Federal Funds Ltd	-	699,388	699,388	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**-**	**$1,183,500**	**$1,183,500**	**100.00%**
EXPENDITURES				
8000 General Fund	-	870,172	870,172	100.00%
6400 Federal Funds Ltd	-	1,152,584	1,152,584	100.00%
TOTAL EXPENDITURES	**-**	**$2,022,756**	**$2,022,756**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	4	4	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	4.00	4.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	11,511,910	19,298,207	7,786,297	67.64%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	106,509,066	110,217,871	3,708,805	3.48%
REVENUE CATEGORIES				
8000 General Fund	11,511,910	19,298,207	7,786,297	67.64%
6400 Federal Funds Ltd	106,509,066	110,217,871	3,708,805	3.48%
TOTAL REVENUE CATEGORIES	**$118,020,976**	**$129,516,078**	**$11,495,102**	**9.74%**
AVAILABLE REVENUES				
8000 General Fund	11,511,910	19,298,207	7,786,297	67.64%
6400 Federal Funds Ltd	106,509,066	110,217,871	3,708,805	3.48%
TOTAL AVAILABLE REVENUES	**$118,020,976**	**$129,516,078**	**$11,495,102**	**9.74%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	68,712	68,712	0	0.00%
6400 Federal Funds Ltd	68,712	68,712	0	0.00%
All Funds	137,424	137,424	0	0.00%
SALARIES & WAGES				
8000 General Fund	68,712	68,712	0	0.00%
6400 Federal Funds Ltd	68,712	68,712	0	0.00%
TOTAL SALARIES & WAGES	**$137,424**	**$137,424**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	29	29	0	0.00%
6400 Federal Funds Ltd	29	29	0	0.00%
All Funds	58	58	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	11,771	11,771	0	0.00%
6400 Federal Funds Ltd	11,771	11,771	0	0.00%
All Funds	23,542	23,542	0	0.00%
3230 Social Security Taxes				
8000 General Fund	5,257	5,257	0	0.00%
6400 Federal Funds Ltd	5,257	5,257	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	10,514	10,514	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	23	23	0	0.00%
6400 Federal Funds Ltd	23	23	0	0.00%
All Funds	46	46	0	0.00%
3270 Flexible Benefits				
8000 General Fund	19,116	19,116	0	0.00%
6400 Federal Funds Ltd	19,116	19,116	0	0.00%
All Funds	38,232	38,232	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	36,196	36,196	0	0.00%
6400 Federal Funds Ltd	36,196	36,196	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$72,392**	**$72,392**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	104,908	104,908	0	0.00%
6400 Federal Funds Ltd	104,908	104,908	0	0.00%
TOTAL PERSONAL SERVICES	**$209,816**	**$209,816**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,558	1,558	0	0.00%
6400 Federal Funds Ltd	1,558	1,558	0	0.00%
All Funds	3,116	3,116	0	0.00%
4150 Employee Training				
8000 General Fund	429	429	0	0.00%
6400 Federal Funds Ltd	428	428	0	0.00%
All Funds	857	857	0	0.00%
4175 Office Expenses				
8000 General Fund	2,965	2,965	0	0.00%
6400 Federal Funds Ltd	2,964	2,964	0	0.00%
All Funds	5,929	5,929	0	0.00%
4200 Telecommunications				
8000 General Fund	970	970	0	0.00%
6400 Federal Funds Ltd	969	969	0	0.00%
All Funds	1,939	1,939	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	14,063	14,063	0	0.00%
6400 Federal Funds Ltd	14,060	14,060	0	0.00%
All Funds	28,123	28,123	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4525 Medical Services and Supplies				
8000 General Fund	341	341	0	0.00%
6400 Federal Funds Ltd	339	339	0	0.00%
All Funds	680	680	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	270	270	0	0.00%
6400 Federal Funds Ltd	269	269	0	0.00%
All Funds	539	539	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	323	323	0	0.00%
6400 Federal Funds Ltd	323	323	0	0.00%
All Funds	646	646	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	20,919	20,919	0	0.00%
6400 Federal Funds Ltd	20,910	20,910	0	0.00%
TOTAL SERVICES & SUPPLIES	**$41,829**	**$41,829**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	-	19,172,380	19,172,380	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	110,092,053	110,092,053	100.00%
All Funds	-	129,264,433	129,264,433	100.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	11,386,083	-	(11,386,083)	(100.00%)
6400 Federal Funds Ltd	106,383,248	-	(106,383,248)	(100.00%)
All Funds	117,769,331	-	(117,769,331)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	11,386,083	19,172,380	7,786,297	68.38%
6400 Federal Funds Ltd	106,383,248	110,092,053	3,708,805	3.49%
TOTAL SPECIAL PAYMENTS	**$117,769,331**	**$129,264,433**	**$11,495,102**	**9.76%**
EXPENDITURES				
8000 General Fund	11,511,910	19,298,207	7,786,297	67.64%
6400 Federal Funds Ltd	106,509,066	110,217,871	3,708,805	3.48%
TOTAL EXPENDITURES	**$118,020,976**	**$129,516,078**	**$11,495,102**	**9.74%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(199,829,451)	(199,829,451)	100.00%
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	-	23,000,000	23,000,000	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	83,162,949	83,162,949	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	1,986,577,309	1,986,577,309	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	12,846,500	12,846,500	100.00%
All Funds	-	14,150,497	14,150,497	100.00%
1150 Tsfr From Revenue, Dept of				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	343,712,000	343,712,000	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	356,558,500	356,558,500	100.00%
TOTAL TRANSFERS IN	**-**	**$357,862,497**	**$357,862,497**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	(199,829,451)	(199,829,451)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	462,721,449	462,721,449	100.00%
6400 Federal Funds Ltd	-	1,986,577,309	1,986,577,309	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$2,250,773,304**	**$2,250,773,304**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(199,829,451)	(199,829,451)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	462,721,449	462,721,449	100.00%
6400 Federal Funds Ltd	-	1,986,577,309	1,986,577,309	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$2,250,773,304**	**$2,250,773,304**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	378,828	378,828	100.00%
SALARIES & WAGES				
8000 General Fund	-	378,828	378,828	100.00%
TOTAL SALARIES & WAGES	**-**	**$378,828**	**$378,828**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	144	144	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	64,893	64,893	100.00%
3230 Social Security Taxes				
8000 General Fund	-	28,981	28,981	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	114	114	100.00%
3270 Flexible Benefits				
8000 General Fund	-	95,580	95,580	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	189,712	189,712	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$189,712**	**$189,712**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	568,540	568,540	100.00%
TOTAL PERSONAL SERVICES	**-**	**$568,540**	**$568,540**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	7,790	7,790	100.00%
4150 Employee Training				
8000 General Fund	-	2,143	2,143	100.00%
4175 Office Expenses				
8000 General Fund	-	14,823	14,823	100.00%
4200 Telecommunications				
8000 General Fund	-	4,847	4,847	100.00%
4300 Professional Services				
8000 General Fund	-	8,245,688	8,245,688	100.00%
3400 Other Funds Ltd	-	(2,785,742)	(2,785,742)	100.00%
All Funds	-	5,459,946	5,459,946	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	77,693	77,693	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
8000 General Fund	-	1,347	1,347	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	1,938	1,938	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	8,356,269	8,356,269	100.00%
3400 Other Funds Ltd	-	(2,785,742)	(2,785,742)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$5,570,527**	**$5,570,527**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	-	(977,253)	(977,253)	100.00%
6035 Dist to Individuals				
8000 General Fund	-	(198,367,126)	(198,367,126)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	462,101,449	462,101,449	100.00%
6400 Federal Funds Ltd	-	1,984,085,580	1,984,085,580	100.00%
All Funds	-	2,249,123,900	2,249,123,900	100.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	-	9,170,619	9,170,619	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	2,785,742	2,785,742	100.00%
All Funds	-	11,956,361	11,956,361	100.00%
6085 Other Special Payments				
8000 General Fund	-	(9,150,843)	(9,150,843)	100.00%
6400 Federal Funds Ltd	-	2,491,729	2,491,729	100.00%
All Funds	-	(6,659,114)	(6,659,114)	100.00%
6914 Spc Pmt to Housing and Com Svcs				
8000 General Fund	-	(9,429,657)	(9,429,657)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(208,754,260)	(208,754,260)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	464,887,191	464,887,191	100.00%
6400 Federal Funds Ltd	-	1,986,577,309	1,986,577,309	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$2,244,014,237**	**$2,244,014,237**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(199,829,451)	(199,829,451)	100.00%
4400 Lottery Funds Ltd	-	1,303,997	1,303,997	100.00%
3400 Other Funds Ltd	-	462,101,449	462,101,449	100.00%
6400 Federal Funds Ltd	-	1,986,577,309	1,986,577,309	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**$2,250,153,304**	**$2,250,153,304**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	620,000	620,000	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$620,000**	**$620,000**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	3	3	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	2.50	2.50	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	131,569,665	131,569,665	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	2,218	2,218	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	132,550,359	132,550,359	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	65,000,000	65,000,000	100.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	-	249,360,000	249,360,000	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	314,360,000	314,360,000	100.00%
TOTAL TRANSFERS IN	**-**	**$314,360,000**	**$314,360,000**	**100.00%**

REVENUE CATEGORIES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	131,569,665	131,569,665	100.00%
3400 Other Funds Ltd	-	314,362,218	314,362,218	100.00%
6400 Federal Funds Ltd	-	132,550,359	132,550,359	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$578,482,242**	**$578,482,242**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	131,569,665	131,569,665	100.00%
3400 Other Funds Ltd	-	314,362,218	314,362,218	100.00%
6400 Federal Funds Ltd	-	132,550,359	132,550,359	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$578,482,242**	**$578,482,242**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	2,453,056	2,453,056	100.00%
3400 Other Funds Ltd	-	1,192,098	1,192,098	100.00%
6400 Federal Funds Ltd	-	686,030	686,030	100.00%
All Funds	-	4,331,184	4,331,184	100.00%
3190 All Other Differential				
8000 General Fund	-	(235,113)	(235,113)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(63,313)	(63,313)	100.00%
6400 Federal Funds Ltd	-	(66,305)	(66,305)	100.00%
All Funds	-	(364,731)	(364,731)	100.00%
SALARIES & WAGES				
8000 General Fund	-	2,217,943	2,217,943	100.00%
3400 Other Funds Ltd	-	1,128,785	1,128,785	100.00%
6400 Federal Funds Ltd	-	619,725	619,725	100.00%
TOTAL SALARIES & WAGES	**-**	**$3,966,453**	**$3,966,453**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	921	921	100.00%
3400 Other Funds Ltd	-	537	537	100.00%
6400 Federal Funds Ltd	-	284	284	100.00%
All Funds	-	1,742	1,742	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	379,935	379,935	100.00%
3400 Other Funds Ltd	-	193,361	193,361	100.00%
6400 Federal Funds Ltd	-	106,163	106,163	100.00%
All Funds	-	679,459	679,459	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
8000 General Fund	-	169,674	169,674	100.00%
3400 Other Funds Ltd	-	86,351	86,351	100.00%
6400 Federal Funds Ltd	-	47,413	47,413	100.00%
All Funds	-	303,438	303,438	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	729	729	100.00%
3400 Other Funds Ltd	-	426	426	100.00%
6400 Federal Funds Ltd	-	223	223	100.00%
All Funds	-	1,378	1,378	100.00%
3270 Flexible Benefits				
8000 General Fund	-	606,358	606,358	100.00%
3400 Other Funds Ltd	-	354,411	354,411	100.00%
6400 Federal Funds Ltd	-	186,191	186,191	100.00%
All Funds	-	1,146,960	1,146,960	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	1,157,617	1,157,617	100.00%
3400 Other Funds Ltd	-	635,086	635,086	100.00%
6400 Federal Funds Ltd	-	340,274	340,274	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$2,132,977**	**$2,132,977**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	1,213,452	1,213,452	100.00%
3400 Other Funds Ltd	-	672,784	672,784	100.00%
6400 Federal Funds Ltd	-	489,278	489,278	100.00%
All Funds	-	2,375,514	2,375,514	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	1,213,452	1,213,452	100.00%
3400 Other Funds Ltd	-	672,784	672,784	100.00%
6400 Federal Funds Ltd	-	489,278	489,278	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$2,375,514**	**$2,375,514**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	4,589,012	4,589,012	100.00%
3400 Other Funds Ltd	-	2,436,655	2,436,655	100.00%
6400 Federal Funds Ltd	-	1,449,277	1,449,277	100.00%
TOTAL PERSONAL SERVICES	**-**	**$8,474,944**	**$8,474,944**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	46,390	46,390	100.00%
3400 Other Funds Ltd	-	23,627	23,627	100.00%
6400 Federal Funds Ltd	-	12,834	12,834	100.00%
All Funds	-	82,851	82,851	100.00%
4150 Employee Training				
8000 General Fund	-	13,187	13,187	100.00%
3400 Other Funds Ltd	-	6,499	6,499	100.00%
6400 Federal Funds Ltd	-	3,545	3,545	100.00%
All Funds	-	23,231	23,231	100.00%
4175 Office Expenses				
8000 General Fund	-	88,268	88,268	100.00%
3400 Other Funds Ltd	-	44,957	44,957	100.00%
6400 Federal Funds Ltd	-	24,424	24,424	100.00%
All Funds	-	157,649	157,649	100.00%
4200 Telecommunications				
8000 General Fund	-	28,864	28,864	100.00%
3400 Other Funds Ltd	-	14,703	14,703	100.00%
6400 Federal Funds Ltd	-	7,986	7,986	100.00%
All Funds	-	51,553	51,553	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	-	953,651	953,651	100.00%
3400 Other Funds Ltd	-	9,150,839	9,150,839	100.00%
6400 Federal Funds Ltd	-	(526,819)	(526,819)	100.00%
All Funds	-	9,577,671	9,577,671	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	446,401	446,401	100.00%
3400 Other Funds Ltd	-	223,637	223,637	100.00%
6400 Federal Funds Ltd	-	127,081	127,081	100.00%
All Funds	-	797,119	797,119	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	125,827	125,827	100.00%
3400 Other Funds Ltd	-	179,712	179,712	100.00%
6400 Federal Funds Ltd	-	185,785	185,785	100.00%
All Funds	-	491,324	491,324	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	8,024	8,024	100.00%
3400 Other Funds Ltd	-	4,087	4,087	100.00%
6400 Federal Funds Ltd	-	2,219	2,219	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	14,330	14,330	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	10,569	10,569	100.00%
3400 Other Funds Ltd	-	5,226	5,226	100.00%
6400 Federal Funds Ltd	-	3,159	3,159	100.00%
All Funds	-	18,954	18,954	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	1,721,181	1,721,181	100.00%
3400 Other Funds Ltd	-	9,653,287	9,653,287	100.00%
6400 Federal Funds Ltd	-	(159,786)	(159,786)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$11,214,682**	**$11,214,682**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	-	32,395,439	32,395,439	100.00%
6030 Dist to Non-Gov Units				
8000 General Fund	-	6,221,714	6,221,714	100.00%
6035 Dist to Individuals				
8000 General Fund	-	118,537,758	118,537,758	100.00%
3400 Other Funds Ltd	-	355,105,385	355,105,385	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	98,865,429	98,865,429	100.00%
All Funds	-	572,508,572	572,508,572	100.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	-	500,000	500,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	125,259,472	125,259,472	100.00%
3400 Other Funds Ltd	-	355,105,385	355,105,385	100.00%
6400 Federal Funds Ltd	-	131,260,868	131,260,868	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$611,625,725**	**$611,625,725**	**100.00%**
EXPENDITURES				
8000 General Fund	-	131,569,665	131,569,665	100.00%
3400 Other Funds Ltd	-	367,195,327	367,195,327	100.00%
6400 Federal Funds Ltd	-	132,550,359	132,550,359	100.00%
TOTAL EXPENDITURES	**-**	**$631,315,351**	**$631,315,351**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(52,833,109)	(52,833,109)	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**($52,833,109)**	**($52,833,109)**	**100.00%**

Package Comparison Report - Detail
2021-23 Biennium
Health Systems Division

Cross Reference Number: 44300-030-01-00-00000
Package: Behavioral Health System Investments
Pkg Group: POL Pkg Type: LFO Pkg Number: 802

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	31	31	100.00%
8180 Position Reconciliation	-	11	11	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**42**	**42**	**100.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	30.00	30.00	100.00%
8280 FTE Reconciliation	-	11.00	11.00	100.00%
TOTAL AUTHORIZED FTE	**-**	**41.00**	**41.00**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(234,346)	(234,346)	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(35,820)	(35,820)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(220,594)	(220,594)	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
TOTAL TRANSFERS IN	**-**	**($97)**	**($97)**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	(234,346)	(234,346)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	(35,820)	(35,820)	100.00%
6400 Federal Funds Ltd	-	(220,594)	(220,594)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($490,857)**	**($490,857)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(234,346)	(234,346)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
3400 Other Funds Ltd	-	(35,820)	(35,820)	100.00%
6400 Federal Funds Ltd	-	(220,594)	(220,594)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($490,857)**	**($490,857)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4275 Publicity and Publications				
8000 General Fund	-	(145,719)	(145,719)	100.00%
3400 Other Funds Ltd	-	(16,648)	(16,648)	100.00%
6400 Federal Funds Ltd	-	(113,127)	(113,127)	100.00%
All Funds	-	(275,494)	(275,494)	100.00%
4325 Attorney General				
8000 General Fund	-	(88,627)	(88,627)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(19,172)	(19,172)	100.00%
6400 Federal Funds Ltd	-	(107,467)	(107,467)	100.00%
All Funds	-	(215,363)	(215,363)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(234,346)	(234,346)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
3400 Other Funds Ltd	-	(35,820)	(35,820)	100.00%
6400 Federal Funds Ltd	-	(220,594)	(220,594)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($490,857)**	**($490,857)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(234,346)	(234,346)	100.00%
4400 Lottery Funds Ltd	-	(97)	(97)	100.00%
3400 Other Funds Ltd	-	(35,820)	(35,820)	100.00%
6400 Federal Funds Ltd	-	(220,594)	(220,594)	100.00%
TOTAL EXPENDITURES	**-**	**($490,857)**	**($490,857)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	5,300,000	5,300,000	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	20,253,714	20,253,714	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	5,300,000	5,300,000	100.00%
3400 Other Funds Ltd	-	20,253,714	20,253,714	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$25,553,714**	**$25,553,714**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	5,300,000	5,300,000	100.00%
3400 Other Funds Ltd	-	20,253,714	20,253,714	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$25,553,714**	**$25,553,714**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	137,424	137,424	100.00%
SALARIES & WAGES				
8000 General Fund	-	137,424	137,424	100.00%
TOTAL SALARIES & WAGES	**-**	**$137,424**	**$137,424**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	58	58	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	23,541	23,541	100.00%
3230 Social Security Taxes				
8000 General Fund	-	10,513	10,513	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	46	46	100.00%
3270 Flexible Benefits				
8000 General Fund	-	38,232	38,232	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	72,390	72,390	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$72,390**	**$72,390**	**100.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	209,814	209,814	100.00%
TOTAL PERSONAL SERVICES	**-**	**$209,814**	**$209,814**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	3,116	3,116	100.00%
4150 Employee Training				
8000 General Fund	-	857	857	100.00%
4175 Office Expenses				
8000 General Fund	-	5,929	5,929	100.00%
4200 Telecommunications				
8000 General Fund	-	1,939	1,939	100.00%
4300 Professional Services				
8000 General Fund	-	5,048,357	5,048,357	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	28,803	28,803	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	539	539	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	646	646	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
8000 General Fund	-	5,090,186	5,090,186	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$5,090,186**	**$5,090,186**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	-	20,253,714	20,253,714	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	20,253,714	20,253,714	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$20,253,714**	**$20,253,714**	**100.00%**
EXPENDITURES				
8000 General Fund	-	5,300,000	5,300,000	100.00%
3400 Other Funds Ltd	-	20,253,714	20,253,714	100.00%
TOTAL EXPENDITURES	**-**	**$25,553,714**	**$25,553,714**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	1	1	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	1.00	1.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	136,133,458	136,133,458	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	30,366,152	30,366,152	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	45,366,152	45,366,152	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	136,133,458	136,133,458	100.00%
3400 Other Funds Ltd	-	30,366,152	30,366,152	100.00%
6400 Federal Funds Ltd	-	45,366,152	45,366,152	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$211,865,762**	**$211,865,762**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	136,133,458	136,133,458	100.00%
3400 Other Funds Ltd	-	30,366,152	30,366,152	100.00%
6400 Federal Funds Ltd	-	45,366,152	45,366,152	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**-**	**$211,865,762**	**$211,865,762**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	506,300	506,300	100.00%
3400 Other Funds Ltd	-	140,997	140,997	100.00%
6400 Federal Funds Ltd	-	379,921	379,921	100.00%
All Funds	-	1,027,218	1,027,218	100.00%
3190 All Other Differential				
8000 General Fund	-	(89,121)	(89,121)	100.00%
3400 Other Funds Ltd	-	93,535	93,535	100.00%
6400 Federal Funds Ltd	-	(20,288)	(20,288)	100.00%
All Funds	-	(15,874)	(15,874)	100.00%
SALARIES & WAGES				
8000 General Fund	-	417,179	417,179	100.00%
3400 Other Funds Ltd	-	234,532	234,532	100.00%
6400 Federal Funds Ltd	-	359,633	359,633	100.00%
TOTAL SALARIES & WAGES	**-**	**$1,011,344**	**$1,011,344**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	198	198	100.00%
3400 Other Funds Ltd	-	64	64	100.00%
6400 Federal Funds Ltd	-	156	156	100.00%
All Funds	-	418	418	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	71,464	71,464	100.00%
3400 Other Funds Ltd	-	40,176	40,176	100.00%
6400 Federal Funds Ltd	-	61,607	61,607	100.00%
All Funds	-	173,247	173,247	100.00%
3230 Social Security Taxes				
8000 General Fund	-	31,914	31,914	100.00%
3400 Other Funds Ltd	-	17,942	17,942	100.00%
6400 Federal Funds Ltd	-	27,513	27,513	100.00%
All Funds	-	77,369	77,369	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	157	157	100.00%
3400 Other Funds Ltd	-	51	51	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	125	125	100.00%
All Funds	-	333	333	100.00%
3270 Flexible Benefits				
8000 General Fund	-	131,328	131,328	100.00%
3400 Other Funds Ltd	-	41,959	41,959	100.00%
6400 Federal Funds Ltd	-	103,897	103,897	100.00%
All Funds	-	277,184	277,184	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	235,061	235,061	100.00%
3400 Other Funds Ltd	-	100,192	100,192	100.00%
6400 Federal Funds Ltd	-	193,298	193,298	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$528,551**	**$528,551**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(217,419)	(217,419)	100.00%
3400 Other Funds Ltd	-	(31,262)	(31,262)	100.00%
6400 Federal Funds Ltd	-	(249,469)	(249,469)	100.00%
All Funds	-	(498,150)	(498,150)	100.00%
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(217,419)	(217,419)	100.00%
3400 Other Funds Ltd	-	(31,262)	(31,262)	100.00%
6400 Federal Funds Ltd	-	(249,469)	(249,469)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($498,150)**	**($498,150)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	434,821	434,821	100.00%
3400 Other Funds Ltd	-	303,462	303,462	100.00%
6400 Federal Funds Ltd	-	303,462	303,462	100.00%
TOTAL PERSONAL SERVICES	**-**	**$1,041,745**	**$1,041,745**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	6,240	6,240	100.00%
3400 Other Funds Ltd	-	3,116	3,116	100.00%
6400 Federal Funds Ltd	-	3,116	3,116	100.00%
All Funds	-	12,472	12,472	100.00%
4150 Employee Training				
8000 General Fund	-	1,717	1,717	100.00%
3400 Other Funds Ltd	-	858	858	100.00%
6400 Federal Funds Ltd	-	856	856	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	3,431	3,431	100.00%
4175 Office Expenses				
8000 General Fund	-	11,873	11,873	100.00%
3400 Other Funds Ltd	-	5,930	5,930	100.00%
6400 Federal Funds Ltd	-	5,928	5,928	100.00%
All Funds	-	23,731	23,731	100.00%
4200 Telecommunications				
8000 General Fund	-	6,141	6,141	100.00%
3400 Other Funds Ltd	-	1,940	1,940	100.00%
6400 Federal Funds Ltd	-	1,938	1,938	100.00%
All Funds	-	10,019	10,019	100.00%
4300 Professional Services				
8000 General Fund	-	400,000	400,000	100.00%
3400 Other Funds Ltd	-	(2,195)	(2,195)	100.00%
6400 Federal Funds Ltd	-	(5,808)	(5,808)	100.00%
All Funds	-	391,997	391,997	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	65,056	65,056	100.00%
3400 Other Funds Ltd	-	30,936	30,936	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	34,566	34,566	100.00%
All Funds	-	130,558	130,558	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	-	20,919	20,919	100.00%
6400 Federal Funds Ltd	-	20,910	20,910	100.00%
All Funds	-	41,829	41,829	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	1,079	1,079	100.00%
3400 Other Funds Ltd	-	540	540	100.00%
6400 Federal Funds Ltd	-	538	538	100.00%
All Funds	-	2,157	2,157	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	1,725	1,725	100.00%
3400 Other Funds Ltd	-	646	646	100.00%
6400 Federal Funds Ltd	-	646	646	100.00%
All Funds	-	3,017	3,017	100.00%
4715 IT Expendable Property				
8000 General Fund	-	4,806	4,806	100.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	498,637	498,637	100.00%
3400 Other Funds Ltd	-	62,690	62,690	100.00%
6400 Federal Funds Ltd	-	62,690	62,690	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$624,017**	**$624,017**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	-	10,000,000	10,000,000	100.00%
6035 Dist to Individuals				
8000 General Fund	-	119,391,630	119,391,630	100.00%
3400 Other Funds Ltd	-	30,000,000	30,000,000	100.00%
6400 Federal Funds Ltd	-	45,000,000	45,000,000	100.00%
All Funds	-	194,391,630	194,391,630	100.00%
6055 Dist to Contract Svc Providers				
8000 General Fund	-	5,808,370	5,808,370	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	135,200,000	135,200,000	100.00%
3400 Other Funds Ltd	-	30,000,000	30,000,000	100.00%
6400 Federal Funds Ltd	-	45,000,000	45,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$210,200,000**	**$210,200,000**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	-	136,133,458	136,133,458	100.00%
3400 Other Funds Ltd	-	30,366,152	30,366,152	100.00%
6400 Federal Funds Ltd	-	45,366,152	45,366,152	100.00%
TOTAL EXPENDITURES	**-**	**$211,865,762**	**$211,865,762**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	9	9	100.00%
8180 Position Reconciliation	-	(3)	(3)	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**6**	**6**	**100.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	7.25	7.25	100.00%
8280 FTE Reconciliation	-	(2.00)	(2.00)	100.00%
TOTAL AUTHORIZED FTE	**-**	**5.25**	**5.25**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	391,261	391,261	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	25,422	25,422	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	73,843	73,843	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	391,261	391,261	0	0.00%
3400 Other Funds Ltd	25,422	25,422	0	0.00%
6400 Federal Funds Ltd	73,843	73,843	0	0.00%
TOTAL REVENUE CATEGORIES	**$490,526**	**$490,526**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	391,261	391,261	0	0.00%
3400 Other Funds Ltd	25,422	25,422	0	0.00%
6400 Federal Funds Ltd	73,843	73,843	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**$490,526**	**$490,526**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
8000 General Fund	2,435	2,435	0	0.00%
3400 Other Funds Ltd	1,976	1,976	0	0.00%
6400 Federal Funds Ltd	19,624	19,624	0	0.00%
All Funds	24,035	24,035	0	0.00%
3170 Overtime Payments				
8000 General Fund	302	302	0	0.00%
6400 Federal Funds Ltd	1,779	1,779	0	0.00%
All Funds	2,081	2,081	0	0.00%
3180 Shift Differential				
6400 Federal Funds Ltd	4,336	4,336	0	0.00%
3190 All Other Differential				
8000 General Fund	12,559	12,559	0	0.00%
3400 Other Funds Ltd	1,484	1,484	0	0.00%
6400 Federal Funds Ltd	2,921	2,921	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	16,964	16,964	0	0.00%
SALARIES & WAGES				
8000 General Fund	15,296	15,296	0	0.00%
3400 Other Funds Ltd	3,460	3,460	0	0.00%
6400 Federal Funds Ltd	28,660	28,660	0	0.00%
TOTAL SALARIES & WAGES	**$47,416**	**$47,416**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	2,204	2,204	0	0.00%
3400 Other Funds Ltd	254	254	0	0.00%
6400 Federal Funds Ltd	1,548	1,548	0	0.00%
All Funds	4,006	4,006	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	115,068	115,068	0	0.00%
3400 Other Funds Ltd	4,009	4,009	0	0.00%
6400 Federal Funds Ltd	80,425	80,425	0	0.00%
All Funds	199,502	199,502	0	0.00%
3230 Social Security Taxes				
8000 General Fund	1,171	1,171	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	265	265	0	0.00%
6400 Federal Funds Ltd	2,193	2,193	0	0.00%
All Funds	3,629	3,629	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	118,443	118,443	0	0.00%
3400 Other Funds Ltd	4,528	4,528	0	0.00%
6400 Federal Funds Ltd	84,166	84,166	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$207,137**	**$207,137**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	257,522	257,522	0	0.00%
3400 Other Funds Ltd	17,434	17,434	0	0.00%
6400 Federal Funds Ltd	(38,983)	(38,983)	0	0.00%
All Funds	235,973	235,973	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	257,522	257,522	0	0.00%
3400 Other Funds Ltd	17,434	17,434	0	0.00%
6400 Federal Funds Ltd	(38,983)	(38,983)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$235,973**	**$235,973**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
8000 General Fund	391,261	391,261	0	0.00%
3400 Other Funds Ltd	25,422	25,422	0	0.00%
6400 Federal Funds Ltd	73,843	73,843	0	0.00%
TOTAL PERSONAL SERVICES	**$490,526**	**$490,526**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	391,261	391,261	0	0.00%
3400 Other Funds Ltd	25,422	25,422	0	0.00%
6400 Federal Funds Ltd	73,843	73,843	0	0.00%
TOTAL EXPENDITURES	**$490,526**	**$490,526**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	768,661	768,661	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	5,157,543	5,157,543	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	768,661	768,661	0	0.00%
6400 Federal Funds Ltd	5,157,543	5,157,543	0	0.00%
TOTAL REVENUE CATEGORIES	**$5,926,204**	**$5,926,204**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	768,661	768,661	0	0.00%
6400 Federal Funds Ltd	5,157,543	5,157,543	0	0.00%
TOTAL AVAILABLE REVENUES	**$5,926,204**	**$5,926,204**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	322,416	322,416	0	0.00%
6400 Federal Funds Ltd	1,012,616	1,012,616	0	0.00%
All Funds	1,335,032	1,335,032	0	0.00%
3160 Temporary Appointments				
6400 Federal Funds Ltd	539,516	539,516	0	0.00%
SALARIES & WAGES				
8000 General Fund	322,416	322,416	0	0.00%
6400 Federal Funds Ltd	1,552,132	1,552,132	0	0.00%
TOTAL SALARIES & WAGES	**$1,874,548**	**$1,874,548**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	174	174	0	0.00%
6400 Federal Funds Ltd	444	444	0	0.00%
All Funds	618	618	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	55,230	55,230	0	0.00%
6400 Federal Funds Ltd	173,461	173,461	0	0.00%
All Funds	228,691	228,691	0	0.00%
3230 Social Security Taxes				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	24,665	24,665	0	0.00%
6400 Federal Funds Ltd	118,738	118,738	0	0.00%
All Funds	143,403	143,403	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	138	138	0	0.00%
6400 Federal Funds Ltd	352	352	0	0.00%
All Funds	490	490	0	0.00%
3270 Flexible Benefits				
8000 General Fund	114,696	114,696	0	0.00%
6400 Federal Funds Ltd	293,112	293,112	0	0.00%
All Funds	407,808	407,808	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	194,903	194,903	0	0.00%
6400 Federal Funds Ltd	586,107	586,107	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$781,010**	**$781,010**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	517,319	517,319	0	0.00%
6400 Federal Funds Ltd	2,138,239	2,138,239	0	0.00%
TOTAL PERSONAL SERVICES	**$2,655,558**	**$2,655,558**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	22,371	22,371	0	0.00%
6400 Federal Funds Ltd	42,538	42,538	0	0.00%
All Funds	64,909	64,909	0	0.00%
4150 Employee Training				
8000 General Fund	6,145	6,145	0	0.00%
6400 Federal Funds Ltd	713	713	0	0.00%
All Funds	6,858	6,858	0	0.00%
4175 Office Expenses				
8000 General Fund	42,570	42,570	0	0.00%
6400 Federal Funds Ltd	16,831	16,831	0	0.00%
All Funds	59,401	59,401	0	0.00%
4200 Telecommunications				
8000 General Fund	13,919	13,919	0	0.00%
6400 Federal Funds Ltd	1,588	1,588	0	0.00%
All Funds	15,507	15,507	0	0.00%
4300 Professional Services				
6400 Federal Funds Ltd	2,727,310	2,727,310	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4575 Agency Program Related S and S				
6400 Federal Funds Ltd	13,972	13,972	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	160,529	160,529	0	0.00%
6400 Federal Funds Ltd	172,921	172,921	0	0.00%
All Funds	333,450	333,450	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	3,870	3,870	0	0.00%
6400 Federal Funds Ltd	43,431	43,431	0	0.00%
All Funds	47,301	47,301	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	1,938	1,938	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	251,342	251,342	0	0.00%
6400 Federal Funds Ltd	3,019,304	3,019,304	0	0.00%
TOTAL SERVICES & SUPPLIES	**$3,270,646**	**$3,270,646**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	768,661	768,661	0	0.00%
6400 Federal Funds Ltd	5,157,543	5,157,543	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$5,926,204**	**$5,926,204**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	11	11	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	10.66	10.66	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,370,336)	(1,370,336)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(60,000,000)	(60,000,000)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(1,370,336)	(1,370,336)	0	0.00%
6400 Federal Funds Ltd	(60,000,000)	(60,000,000)	0	0.00%
TOTAL REVENUE CATEGORIES	**($61,370,336)**	**($61,370,336)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,370,336)	(1,370,336)	0	0.00%
6400 Federal Funds Ltd	(60,000,000)	(60,000,000)	0	0.00%
TOTAL AVAILABLE REVENUES	**($61,370,336)**	**($61,370,336)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(7,098)	(7,098)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
8000 General Fund	(1,953)	(1,953)	0	0.00%
4175 Office Expenses				
8000 General Fund	(13,503)	(13,503)	0	0.00%
4200 Telecommunications				
8000 General Fund	(4,416)	(4,416)	0	0.00%
4300 Professional Services				
8000 General Fund	(1,270,000)	(1,270,000)	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	(70,282)	(70,282)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(1,227)	(1,227)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(1,857)	(1,857)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,370,336)	(1,370,336)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($1,370,336)**	**($1,370,336)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(60,000,000)	(60,000,000)	0	0.00%
SPECIAL PAYMENTS				
6400 Federal Funds Ltd	(60,000,000)	(60,000,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($60,000,000)**	**($60,000,000)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(1,370,336)	(1,370,336)	0	0.00%
6400 Federal Funds Ltd	(60,000,000)	(60,000,000)	0	0.00%
TOTAL EXPENDITURES	**($61,370,336)**	**($61,370,336)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,394,342	1,394,342	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,281,215	1,281,215	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,924,380	1,924,380	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	1,071	1,071	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	1,071	1,071	0	0.00%
TOTAL TRANSFERS IN	**$1,071**	**$1,071**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	1,394,342	1,394,342	0	0.00%
4400 Lottery Funds Ltd	1,071	1,071	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,281,215	1,281,215	0	0.00%
6400 Federal Funds Ltd	1,924,380	1,924,380	0	0.00%
TOTAL REVENUE CATEGORIES	**$4,601,008**	**$4,601,008**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,394,342	1,394,342	0	0.00%
4400 Lottery Funds Ltd	1,071	1,071	0	0.00%
3400 Other Funds Ltd	1,281,215	1,281,215	0	0.00%
6400 Federal Funds Ltd	1,924,380	1,924,380	0	0.00%
TOTAL AVAILABLE REVENUES	**$4,601,008**	**$4,601,008**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	10,143	10,143	0	0.00%
3400 Other Funds Ltd	604	604	0	0.00%
6400 Federal Funds Ltd	15,313	15,313	0	0.00%
All Funds	26,060	26,060	0	0.00%
4125 Out of State Travel				
8000 General Fund	2,318	2,318	0	0.00%
3400 Other Funds Ltd	277	277	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	5,150	5,150	0	0.00%
All Funds	7,745	7,745	0	0.00%
4150 Employee Training				
8000 General Fund	1,114	1,114	0	0.00%
3400 Other Funds Ltd	377	377	0	0.00%
6400 Federal Funds Ltd	6,828	6,828	0	0.00%
All Funds	8,319	8,319	0	0.00%
4175 Office Expenses				
8000 General Fund	11,403	11,403	0	0.00%
3400 Other Funds Ltd	1,475	1,475	0	0.00%
6400 Federal Funds Ltd	23,302	23,302	0	0.00%
All Funds	36,180	36,180	0	0.00%
4200 Telecommunications				
8000 General Fund	4,032	4,032	0	0.00%
3400 Other Funds Ltd	2,961	2,961	0	0.00%
6400 Federal Funds Ltd	11,739	11,739	0	0.00%
All Funds	18,732	18,732	0	0.00%
4250 Data Processing				
8000 General Fund	133	133	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	58	58	0	0.00%
6400 Federal Funds Ltd	4,281	4,281	0	0.00%
All Funds	4,472	4,472	0	0.00%
4275 Publicity and Publications				
8000 General Fund	14	14	0	0.00%
6400 Federal Funds Ltd	1,141	1,141	0	0.00%
All Funds	1,155	1,155	0	0.00%
4300 Professional Services				
8000 General Fund	577,458	577,458	0	0.00%
3400 Other Funds Ltd	74,643	74,643	0	0.00%
6400 Federal Funds Ltd	1,019,647	1,019,647	0	0.00%
All Funds	1,671,748	1,671,748	0	0.00%
4315 IT Professional Services				
8000 General Fund	4,560	4,560	0	0.00%
3400 Other Funds Ltd	57,784	57,784	0	0.00%
6400 Federal Funds Ltd	467,859	467,859	0	0.00%
All Funds	530,203	530,203	0	0.00%
4325 Attorney General				
8000 General Fund	801	801	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	12,829	12,829	0	0.00%
6400 Federal Funds Ltd	887	887	0	0.00%
All Funds	14,517	14,517	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	131	131	0	0.00%
3400 Other Funds Ltd	2	2	0	0.00%
6400 Federal Funds Ltd	655	655	0	0.00%
All Funds	788	788	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	391	391	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	391	391	0	0.00%
3400 Other Funds Ltd	2	2	0	0.00%
6400 Federal Funds Ltd	7,861	7,861	0	0.00%
All Funds	8,254	8,254	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	16,018	16,018	0	0.00%
6400 Federal Funds Ltd	10,437	10,437	0	0.00%
All Funds	26,455	26,455	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
8000 General Fund	2,878	2,878	0	0.00%
4400 Lottery Funds Ltd	1,071	1,071	0	0.00%
3400 Other Funds Ltd	710	710	0	0.00%
6400 Federal Funds Ltd	3,993	3,993	0	0.00%
All Funds	8,652	8,652	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	1,537	1,537	0	0.00%
3400 Other Funds Ltd	44	44	0	0.00%
6400 Federal Funds Ltd	7,776	7,776	0	0.00%
All Funds	9,357	9,357	0	0.00%
4715 IT Expendable Property				
8000 General Fund	793	793	0	0.00%
3400 Other Funds Ltd	2	2	0	0.00%
6400 Federal Funds Ltd	5,689	5,689	0	0.00%
All Funds	6,484	6,484	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	634,115	634,115	0	0.00%
4400 Lottery Funds Ltd	1,071	1,071	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	151,768	151,768	0	0.00%
6400 Federal Funds Ltd	1,592,558	1,592,558	0	0.00%
TOTAL SERVICES & SUPPLIES	**$2,379,512**	**$2,379,512**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	985,455	985,455	0	0.00%
6400 Federal Funds Ltd	60,168	60,168	0	0.00%
All Funds	1,045,623	1,045,623	0	0.00%
6085 Other Special Payments				
8000 General Fund	760,227	760,227	0	0.00%
3400 Other Funds Ltd	143,992	143,992	0	0.00%
6400 Federal Funds Ltd	271,654	271,654	0	0.00%
All Funds	1,175,873	1,175,873	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	760,227	760,227	0	0.00%
3400 Other Funds Ltd	1,129,447	1,129,447	0	0.00%
6400 Federal Funds Ltd	331,822	331,822	0	0.00%
TOTAL SPECIAL PAYMENTS	**$2,221,496**	**$2,221,496**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,394,342	1,394,342	0	0.00%
4400 Lottery Funds Ltd	1,071	1,071	0	0.00%
3400 Other Funds Ltd	1,281,215	1,281,215	0	0.00%
6400 Federal Funds Ltd	1,924,380	1,924,380	0	0.00%
TOTAL EXPENDITURES	**$4,601,008**	**$4,601,008**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	17,225	17,225	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(33,616)	(33,616)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	17,225	17,225	0	0.00%
6400 Federal Funds Ltd	(33,616)	(33,616)	0	0.00%
TOTAL REVENUE CATEGORIES	**($16,391)**	**($16,391)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	17,225	17,225	0	0.00%
6400 Federal Funds Ltd	(33,616)	(33,616)	0	0.00%
TOTAL AVAILABLE REVENUES	**($16,391)**	**($16,391)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
8000 General Fund	463,006	463,006	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	145,906	145,906	0	0.00%
All Funds	608,912	608,912	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	(445,781)	(445,781)	0	0.00%
6400 Federal Funds Ltd	(179,522)	(179,522)	0	0.00%
All Funds	(625,303)	(625,303)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	17,225	17,225	0	0.00%
6400 Federal Funds Ltd	(33,616)	(33,616)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($16,391)**	**($16,391)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	17,225	17,225	0	0.00%
6400 Federal Funds Ltd	(33,616)	(33,616)	0	0.00%
TOTAL EXPENDITURES	**($16,391)**	**($16,391)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(17,543,925)	(18,276,922)	(732,997)	(4.18%)
REVENUE CATEGORIES				
6400 Federal Funds Ltd	(17,543,925)	(18,276,922)	(732,997)	(4.18%)
TOTAL REVENUE CATEGORIES	**($17,543,925)**	**($18,276,922)**	**($732,997)**	**(4.18%)**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	(17,543,925)	(18,276,922)	(732,997)	(4.18%)
TOTAL AVAILABLE REVENUES	**($17,543,925)**	**($18,276,922)**	**($732,997)**	**(4.18%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	(401,933)	(415,675)	(13,742)	(3.42%)
6400 Federal Funds Ltd	(789,907)	(913,589)	(123,682)	(15.66%)
All Funds	(1,191,840)	(1,329,264)	(137,424)	(11.53%)
3170 Overtime Payments				
8000 General Fund	(364)	(364)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(36,096)	(36,096)	0	0.00%
All Funds	(36,460)	(36,460)	0	0.00%
3190 All Other Differential				
8000 General Fund	(257,584)	(257,584)	0	0.00%
6400 Federal Funds Ltd	(24,391)	(24,391)	0	0.00%
All Funds	(281,975)	(281,975)	0	0.00%
SALARIES & WAGES				
8000 General Fund	(659,881)	(673,623)	(13,742)	(2.08%)
6400 Federal Funds Ltd	(850,394)	(974,076)	(123,682)	(14.54%)
TOTAL SALARIES & WAGES	**($1,510,275)**	**($1,647,699)**	**($137,424)**	**(9.10%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(175)	(181)	(6)	(3.43%)
6400 Federal Funds Ltd	(289)	(341)	(52)	(17.99%)
All Funds	(464)	(522)	(58)	(12.50%)
3220 Public Employees Retire Cont				
8000 General Fund	(113,039)	(115,393)	(2,354)	(2.08%)
6400 Federal Funds Ltd	(145,673)	(166,860)	(21,187)	(14.54%)
All Funds	(258,712)	(282,253)	(23,541)	(9.10%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
8000 General Fund	(50,481)	(51,532)	(1,051)	(2.08%)
6400 Federal Funds Ltd	(65,055)	(74,517)	(9,462)	(14.54%)
All Funds	(115,536)	(126,049)	(10,513)	(9.10%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(140)	(145)	(5)	(3.57%)
6400 Federal Funds Ltd	(228)	(269)	(41)	(17.98%)
All Funds	(368)	(414)	(46)	(12.50%)
3270 Flexible Benefits				
8000 General Fund	(115,078)	(118,901)	(3,823)	(3.32%)
6400 Federal Funds Ltd	(190,778)	(225,187)	(34,409)	(18.04%)
All Funds	(305,856)	(344,088)	(38,232)	(12.50%)
OTHER PAYROLL EXPENSES				
8000 General Fund	(278,913)	(286,152)	(7,239)	(2.60%)
6400 Federal Funds Ltd	(402,023)	(467,174)	(65,151)	(16.21%)
TOTAL OTHER PAYROLL EXPENSES	**($680,936)**	**($753,326)**	**($72,390)**	**(10.63%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	3	3	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	1	1	100.00%
All Funds	-	4	4	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	3	3	100.00%
6400 Federal Funds Ltd	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$4**	**$4**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(938,794)	(959,772)	(20,978)	(2.23%)
6400 Federal Funds Ltd	(1,252,417)	(1,441,249)	(188,832)	(15.08%)
TOTAL PERSONAL SERVICES	**($2,191,211)**	**($2,401,021)**	**($209,810)**	**(9.58%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	18,581	18,581	0	0.00%
6400 Federal Funds Ltd	(38,917)	(38,917)	0	0.00%
All Funds	(20,336)	(20,336)	0	0.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	(57,236)	(57,236)	0	0.00%
4150 Employee Training				
8000 General Fund	5,999	5,999	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(104,611)	(104,611)	0	0.00%
All Funds	(98,612)	(98,612)	0	0.00%
4175 Office Expenses				
8000 General Fund	41,503	41,503	0	0.00%
6400 Federal Funds Ltd	(118,291)	(118,291)	0	0.00%
All Funds	(76,788)	(76,788)	0	0.00%
4200 Telecommunications				
8000 General Fund	13,573	13,573	0	0.00%
6400 Federal Funds Ltd	(66,687)	(66,687)	0	0.00%
All Funds	(53,114)	(53,114)	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	(97,917)	(97,917)	0	0.00%
4275 Publicity and Publications				
6400 Federal Funds Ltd	(27,049)	(27,049)	0	0.00%
4300 Professional Services				
8000 General Fund	(1,107,454)	(1,079,598)	27,856	2.52%
6400 Federal Funds Ltd	(8,680,623)	(9,180,623)	(500,000)	(5.76%)
All Funds	(9,788,077)	(10,260,221)	(472,144)	(4.82%)
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	653,068	653,068	0	0.00%
6400 Federal Funds Ltd	(5,582,997)	(5,649,019)	(66,022)	(1.18%)
All Funds	(4,929,929)	(4,995,951)	(66,022)	(1.34%)
4325 Attorney General				
8000 General Fund	57,012	57,012	0	0.00%
6400 Federal Funds Ltd	57,012	57,012	0	0.00%
All Funds	114,024	114,024	0	0.00%
4400 Dues and Subscriptions				
6400 Federal Funds Ltd	(14,146)	(14,146)	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	134,655	134,655	0	0.00%
4575 Agency Program Related S and S				
6400 Federal Funds Ltd	(123,713)	(123,713)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	3,773	3,773	0	0.00%
6400 Federal Funds Ltd	(24,600)	(24,600)	0	0.00%
All Funds	(20,827)	(20,827)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	4,464	4,464	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(167,203)	(167,203)	0	0.00%
All Funds	(162,739)	(162,739)	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	(115,277)	(115,277)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(174,826)	(146,970)	27,856	15.93%
6400 Federal Funds Ltd	(15,162,255)	(15,728,277)	(566,022)	(3.73%)
TOTAL SERVICES & SUPPLIES	**($15,337,081)**	**($15,875,247)**	**($538,166)**	**(3.51%)**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	1,113,620	1,106,742	(6,878)	(0.62%)
6400 Federal Funds Ltd	(1,129,253)	(1,107,396)	21,857	1.94%
All Funds	(15,633)	(654)	14,979	95.82%
SPECIAL PAYMENTS				
8000 General Fund	1,113,620	1,106,742	(6,878)	(0.62%)
6400 Federal Funds Ltd	(1,129,253)	(1,107,396)	21,857	1.94%
TOTAL SPECIAL PAYMENTS	**($15,633)**	**($654)**	**$14,979**	**95.82%**
EXPENDITURES				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(17,543,925)	(18,276,922)	(732,997)	(4.18%)
TOTAL EXPENDITURES	**($17,543,925)**	**($18,276,922)**	**($732,997)**	**(4.18%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(8)	(9)	(1)	(12.50%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(8.00)	(9.00)	(1.00)	(12.50%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	5,205,158	-	(5,205,158)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(144,841)	-	144,841	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	289,683	-	(289,683)	(100.00%)
TRANSFERS IN				
1833 Tsfr From Health Rel Lic Bds				
3400 Other Funds Ltd	(22,353)	-	22,353	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	(22,353)	-	22,353	100.00%
TOTAL TRANSFERS IN	**($22,353)**	**-**	**$22,353**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	5,205,158	-	(5,205,158)	(100.00%)
3400 Other Funds Ltd	(167,194)	-	167,194	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	289,683	-	(289,683)	(100.00%)
TOTAL REVENUE CATEGORIES	**$5,327,647**	**-**	**($5,327,647)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	5,205,158	-	(5,205,158)	(100.00%)
3400 Other Funds Ltd	(167,194)	-	167,194	100.00%
6400 Federal Funds Ltd	289,683	-	(289,683)	(100.00%)
TOTAL AVAILABLE REVENUES	**$5,327,647**	**-**	**($5,327,647)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(144,842)	-	144,842	100.00%
3400 Other Funds Ltd	(144,841)	-	144,841	100.00%
6400 Federal Funds Ltd	289,683	-	(289,683)	(100.00%)
All Funds	-	-	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(144,842)	-	144,842	100.00%
3400 Other Funds Ltd	(144,841)	-	144,841	100.00%
6400 Federal Funds Ltd	289,683	-	(289,683)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**-**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(144,842)	-	144,842	100.00%
3400 Other Funds Ltd	(144,841)	-	144,841	100.00%
6400 Federal Funds Ltd	289,683	-	(289,683)	(100.00%)
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4300 Professional Services				
8000 General Fund	(150,000)	-	150,000	100.00%
3400 Other Funds Ltd	(22,353)	-	22,353	100.00%
All Funds	(172,353)	-	172,353	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(150,000)	-	150,000	100.00%
3400 Other Funds Ltd	(22,353)	-	22,353	100.00%
TOTAL SERVICES & SUPPLIES	**($172,353)**	**-**	**$172,353**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	5,500,000	-	(5,500,000)	(100.00%)
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,500,000	-	(5,500,000)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$5,500,000**	**-**	**($5,500,000)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	5,205,158	-	(5,205,158)	(100.00%)
3400 Other Funds Ltd	(167,194)	-	167,194	100.00%
6400 Federal Funds Ltd	289,683	-	(289,683)	(100.00%)
TOTAL EXPENDITURES	**$5,327,647**	**-**	**($5,327,647)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(55,465)	-	55,465	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(64,296)	-	64,296	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(572,024)	-	572,024	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(1,071)	-	1,071	100.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(1,071)	-	1,071	100.00%
TOTAL TRANSFERS IN	**($1,071)**	**-**	**$1,071**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	(55,465)	-	55,465	100.00%
4400 Lottery Funds Ltd	(1,071)	-	1,071	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(64,296)	-	64,296	100.00%
6400 Federal Funds Ltd	(572,024)	-	572,024	100.00%
TOTAL REVENUE CATEGORIES	**($692,856)**	**-**	**$692,856**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(55,465)	-	55,465	100.00%
4400 Lottery Funds Ltd	(1,071)	-	1,071	100.00%
3400 Other Funds Ltd	(64,296)	-	64,296	100.00%
6400 Federal Funds Ltd	(572,024)	-	572,024	100.00%
TOTAL AVAILABLE REVENUES	**($692,856)**	**-**	**$692,856**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(10,448)	-	10,448	100.00%
3400 Other Funds Ltd	(604)	-	604	100.00%
6400 Federal Funds Ltd	(15,313)	-	15,313	100.00%
All Funds	(26,365)	-	26,365	100.00%
4125 Out of State Travel				
8000 General Fund	(2,318)	-	2,318	100.00%
3400 Other Funds Ltd	(277)	-	277	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(2,790)	-	2,790	100.00%
All Funds	(5,385)	-	5,385	100.00%
4150 Employee Training				
8000 General Fund	(1,198)	-	1,198	100.00%
3400 Other Funds Ltd	(377)	-	377	100.00%
6400 Federal Funds Ltd	(6,828)	-	6,828	100.00%
All Funds	(8,403)	-	8,403	100.00%
4175 Office Expenses				
8000 General Fund	(12,784)	-	12,784	100.00%
3400 Other Funds Ltd	(1,475)	-	1,475	100.00%
6400 Federal Funds Ltd	(24,189)	-	24,189	100.00%
All Funds	(38,448)	-	38,448	100.00%
4200 Telecommunications				
8000 General Fund	(4,222)	-	4,222	100.00%
3400 Other Funds Ltd	(2,893)	-	2,893	100.00%
6400 Federal Funds Ltd	(11,739)	-	11,739	100.00%
All Funds	(18,854)	-	18,854	100.00%
4250 Data Processing				
8000 General Fund	(133)	-	133	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(58)	-	58	100.00%
6400 Federal Funds Ltd	(244)	-	244	100.00%
All Funds	(435)	-	435	100.00%
4275 Publicity and Publications				
8000 General Fund	(14)	-	14	100.00%
3400 Other Funds Ltd	(12,829)	-	12,829	100.00%
6400 Federal Funds Ltd	(26)	-	26	100.00%
All Funds	(12,869)	-	12,869	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(45,023)	-	45,023	100.00%
6400 Federal Funds Ltd	(235,280)	-	235,280	100.00%
All Funds	(280,303)	-	280,303	100.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	(252,198)	-	252,198	100.00%
4400 Dues and Subscriptions				
8000 General Fund	(131)	-	131	100.00%
3400 Other Funds Ltd	(2)	-	2	100.00%
6400 Federal Funds Ltd	(72)	-	72	100.00%
All Funds	(205)	-	205	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4575 Agency Program Related S and S				
8000 General Fund	(391)	-	391	100.00%
3400 Other Funds Ltd	(2)	-	2	100.00%
6400 Federal Funds Ltd	(2,761)	-	2,761	100.00%
All Funds	(3,154)	-	3,154	100.00%
4600 Intra-agency Charges				
8000 General Fund	(16,018)	-	16,018	100.00%
6400 Federal Funds Ltd	(10,437)	-	10,437	100.00%
All Funds	(26,455)	-	26,455	100.00%
4650 Other Services and Supplies				
8000 General Fund	(5,398)	-	5,398	100.00%
4400 Lottery Funds Ltd	(1,071)	-	1,071	100.00%
3400 Other Funds Ltd	(710)	-	710	100.00%
6400 Federal Funds Ltd	(3,993)	-	3,993	100.00%
All Funds	(11,172)	-	11,172	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(1,617)	-	1,617	100.00%
3400 Other Funds Ltd	(44)	-	44	100.00%
6400 Federal Funds Ltd	(5,218)	-	5,218	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(6,879)	-	6,879	100.00%
4715 IT Expendable Property				
8000 General Fund	(793)	-	793	100.00%
3400 Other Funds Ltd	(2)	-	2	100.00%
6400 Federal Funds Ltd	(936)	-	936	100.00%
All Funds	(1,731)	-	1,731	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(55,465)	-	55,465	100.00%
4400 Lottery Funds Ltd	(1,071)	-	1,071	100.00%
3400 Other Funds Ltd	(64,296)	-	64,296	100.00%
6400 Federal Funds Ltd	(572,024)	-	572,024	100.00%
TOTAL SERVICES & SUPPLIES	**($692,856)**	**-**	**$692,856**	**100.00%**
EXPENDITURES				
8000 General Fund	(55,465)	-	55,465	100.00%
4400 Lottery Funds Ltd	(1,071)	-	1,071	100.00%
3400 Other Funds Ltd	(64,296)	-	64,296	100.00%
6400 Federal Funds Ltd	(572,024)	-	572,024	100.00%
TOTAL EXPENDITURES	**($692,856)**	**-**	**$692,856**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(492,700)	-	492,700	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(61,861)	-	61,861	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(454,546)	-	454,546	100.00%
REVENUE CATEGORIES				
8000 General Fund	(492,700)	-	492,700	100.00%
3400 Other Funds Ltd	(61,861)	-	61,861	100.00%
6400 Federal Funds Ltd	(454,546)	-	454,546	100.00%
TOTAL REVENUE CATEGORIES	**($1,009,107)**	**-**	**$1,009,107**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(492,700)	-	492,700	100.00%
3400 Other Funds Ltd	(61,861)	-	61,861	100.00%
6400 Federal Funds Ltd	(454,546)	-	454,546	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($1,009,107)**	**-**	**$1,009,107**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(492,700)	-	492,700	100.00%
3400 Other Funds Ltd	(61,861)	-	61,861	100.00%
6400 Federal Funds Ltd	(454,546)	-	454,546	100.00%
All Funds	(1,009,107)	-	1,009,107	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(492,700)	-	492,700	100.00%
3400 Other Funds Ltd	(61,861)	-	61,861	100.00%
6400 Federal Funds Ltd	(454,546)	-	454,546	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($1,009,107)**	**-**	**$1,009,107**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(492,700)	-	492,700	100.00%
3400 Other Funds Ltd	(61,861)	-	61,861	100.00%
6400 Federal Funds Ltd	(454,546)	-	454,546	100.00%
TOTAL PERSONAL SERVICES	**($1,009,107)**	**-**	**$1,009,107**	**100.00%**

Package Comparison Report - Detail
2021-23 Biennium
Health Policy & Analytics

Cross Reference Number: 44300-030-02-00-00000
Package: Personal Services Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
8000 General Fund	(492,700)	-	492,700	100.00%
3400 Other Funds Ltd	(61,861)	-	61,861	100.00%
6400 Federal Funds Ltd	(454,546)	-	454,546	100.00%
TOTAL EXPENDITURES	**($1,009,107)**	**-**	**$1,009,107**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(914)	(914)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(914)	(914)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(914)	(914)	0	0.00%
6400 Federal Funds Ltd	(914)	(914)	0	0.00%
TOTAL REVENUE CATEGORIES	**($1,828)**	**($1,828)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(914)	(914)	0	0.00%
6400 Federal Funds Ltd	(914)	(914)	0	0.00%
TOTAL AVAILABLE REVENUES	**($1,828)**	**($1,828)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	(914)	(914)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(914)	(914)	0	0.00%
All Funds	(1,828)	(1,828)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(914)	(914)	0	0.00%
6400 Federal Funds Ltd	(914)	(914)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($1,828)**	**($1,828)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(914)	(914)	0	0.00%
6400 Federal Funds Ltd	(914)	(914)	0	0.00%
TOTAL EXPENDITURES	**($1,828)**	**($1,828)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(3,173)	-	3,173	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(356)	-	356	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(5,788)	-	5,788	100.00%
REVENUE CATEGORIES				
8000 General Fund	(3,173)	-	3,173	100.00%
3400 Other Funds Ltd	(356)	-	356	100.00%
6400 Federal Funds Ltd	(5,788)	-	5,788	100.00%
TOTAL REVENUE CATEGORIES	**($9,317)**	**-**	**$9,317**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(3,173)	-	3,173	100.00%
3400 Other Funds Ltd	(356)	-	356	100.00%
6400 Federal Funds Ltd	(5,788)	-	5,788	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($9,317)**	**-**	**$9,317**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	(3,173)	-	3,173	100.00%
3400 Other Funds Ltd	(356)	-	356	100.00%
6400 Federal Funds Ltd	(5,788)	-	5,788	100.00%
All Funds	(9,317)	-	9,317	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(3,173)	-	3,173	100.00%
3400 Other Funds Ltd	(356)	-	356	100.00%
6400 Federal Funds Ltd	(5,788)	-	5,788	100.00%
TOTAL SERVICES & SUPPLIES	**($9,317)**	**-**	**$9,317**	**100.00%**
EXPENDITURES				
8000 General Fund	(3,173)	-	3,173	100.00%
3400 Other Funds Ltd	(356)	-	356	100.00%
6400 Federal Funds Ltd	(5,788)	-	5,788	100.00%
TOTAL EXPENDITURES	**($9,317)**	**-**	**$9,317**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(291)	-	291	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(4,661)	-	4,661	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(322)	-	322	100.00%
REVENUE CATEGORIES				
8000 General Fund	(291)	-	291	100.00%
3400 Other Funds Ltd	(4,661)	-	4,661	100.00%
6400 Federal Funds Ltd	(322)	-	322	100.00%
TOTAL REVENUE CATEGORIES	**($5,274)**	**-**	**$5,274**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(291)	-	291	100.00%
3400 Other Funds Ltd	(4,661)	-	4,661	100.00%
6400 Federal Funds Ltd	(322)	-	322	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($5,274)**	**-**	**$5,274**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(291)	-	291	100.00%
3400 Other Funds Ltd	(4,661)	-	4,661	100.00%
6400 Federal Funds Ltd	(322)	-	322	100.00%
All Funds	(5,274)	-	5,274	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(291)	-	291	100.00%
3400 Other Funds Ltd	(4,661)	-	4,661	100.00%
6400 Federal Funds Ltd	(322)	-	322	100.00%
TOTAL SERVICES & SUPPLIES	**($5,274)**	**-**	**$5,274**	**100.00%**
EXPENDITURES				
8000 General Fund	(291)	-	291	100.00%
3400 Other Funds Ltd	(4,661)	-	4,661	100.00%
6400 Federal Funds Ltd	(322)	-	322	100.00%
TOTAL EXPENDITURES	**($5,274)**	**-**	**$5,274**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	22,000,000	-	(22,000,000)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	22,000,000	-	(22,000,000)	(100.00%)
TOTAL REVENUE CATEGORIES	**$22,000,000**	**-**	**($22,000,000)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	22,000,000	-	(22,000,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$22,000,000**	**-**	**($22,000,000)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	120,246	-	(120,246)	(100.00%)
SALARIES & WAGES				
8000 General Fund	120,246	-	(120,246)	(100.00%)
TOTAL SALARIES & WAGES	**$120,246**	**-**	**($120,246)**	**(100.00%)**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	50	-	(50)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	20,598	-	(20,598)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	9,199	-	(9,199)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	40	-	(40)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	33,453	-	(33,453)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	63,340	-	(63,340)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$63,340**	**-**	**($63,340)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	183,586	-	(183,586)	(100.00%)
TOTAL PERSONAL SERVICES	**$183,586**	**-**	**($183,586)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	2,727	-	(2,727)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
8000 General Fund	750	-	(750)	(100.00%)
4175 Office Expenses				
8000 General Fund	5,188	-	(5,188)	(100.00%)
4200 Telecommunications				
8000 General Fund	1,697	-	(1,697)	(100.00%)
4500 Food and Kitchen Supplies				
8000 General Fund	26,570	-	(26,570)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	472	-	(472)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	646	-	(646)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	38,050	-	(38,050)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$38,050**	**-**	**($38,050)**	**(100.00%)**
SPECIAL PAYMENTS				
6055 Dist to Contract Svc Providers				
8000 General Fund	21,778,364	-	(21,778,364)	(100.00%)
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	21,778,364	-	(21,778,364)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$21,778,364**	**-**	**($21,778,364)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	22,000,000	-	(22,000,000)	(100.00%)
TOTAL EXPENDITURES	**$22,000,000**	**-**	**($22,000,000)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.88	-	(0.88)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	191,630	-	(191,630)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	191,630	-	(191,630)	(100.00%)
TOTAL REVENUE CATEGORIES	**$191,630**	**-**	**($191,630)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	191,630	-	(191,630)	(100.00%)
TOTAL AVAILABLE REVENUES	**$191,630**	**-**	**($191,630)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	103,068	-	(103,068)	(100.00%)
SALARIES & WAGES				
8000 General Fund	103,068	-	(103,068)	(100.00%)
TOTAL SALARIES & WAGES	**$103,068**	**-**	**($103,068)**	**(100.00%)**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	43	-	(43)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	17,656	-	(17,656)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	7,885	-	(7,885)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	34	-	(34)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	28,674	-	(28,674)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	54,292	-	(54,292)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$54,292**	**-**	**($54,292)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	157,360	-	(157,360)	(100.00%)
TOTAL PERSONAL SERVICES	**$157,360**	**-**	**($157,360)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	2,337	-	(2,337)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
8000 General Fund	643	-	(643)	(100.00%)
4175 Office Expenses				
8000 General Fund	4,447	-	(4,447)	(100.00%)
4200 Telecommunications				
8000 General Fund	1,454	-	(1,454)	(100.00%)
4600 Intra-agency Charges				
8000 General Fund	24,339	-	(24,339)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	404	-	(404)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	646	-	(646)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	34,270	-	(34,270)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$34,270**	**-**	**($34,270)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	191,630	-	(191,630)	(100.00%)
TOTAL EXPENDITURES	**$191,630**	**-**	**($191,630)**	**(100.00%)**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.75	-	(0.75)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	2,047,367	2,047,367	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	2,643,726	2,643,726	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	2,047,367	2,047,367	100.00%
6400 Federal Funds Ltd	-	2,643,726	2,643,726	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$4,691,093**	**$4,691,093**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	2,047,367	2,047,367	100.00%
6400 Federal Funds Ltd	-	2,643,726	2,643,726	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$4,691,093**	**$4,691,093**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	1,630,817	1,630,817	100.00%
6400 Federal Funds Ltd	-	(736,337)	(736,337)	100.00%
All Funds	-	894,480	894,480	100.00%
3190 All Other Differential				
8000 General Fund	-	13,700	13,700	100.00%
6400 Federal Funds Ltd	-	14,307	14,307	100.00%
All Funds	-	28,007	28,007	100.00%
SALARIES & WAGES				
8000 General Fund	-	1,644,517	1,644,517	100.00%
6400 Federal Funds Ltd	-	(722,030)	(722,030)	100.00%
TOTAL SALARIES & WAGES	**-**	**$922,487**	**$922,487**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	471	471	100.00%
6400 Federal Funds Ltd	-	(124)	(124)	100.00%
All Funds	-	347	347	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	281,706	281,706	100.00%
6400 Federal Funds Ltd	-	(123,683)	(123,683)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	158,023	158,023	100.00%
3230 Social Security Taxes				
8000 General Fund	-	123,298	123,298	100.00%
6400 Federal Funds Ltd	-	(52,728)	(52,728)	100.00%
All Funds	-	70,570	70,570	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	375	375	100.00%
6400 Federal Funds Ltd	-	(100)	(100)	100.00%
All Funds	-	275	275	100.00%
3270 Flexible Benefits				
8000 General Fund	-	313,891	313,891	100.00%
6400 Federal Funds Ltd	-	(84,499)	(84,499)	100.00%
All Funds	-	229,392	229,392	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	719,741	719,741	100.00%
6400 Federal Funds Ltd	-	(261,134)	(261,134)	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$458,607**	**$458,607**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	2,364,258	2,364,258	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(983,164)	(983,164)	100.00%
TOTAL PERSONAL SERVICES	**-**	**$1,381,094**	**$1,381,094**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	12,623	12,623	100.00%
6400 Federal Funds Ltd	-	12,623	12,623	100.00%
All Funds	-	25,246	25,246	100.00%
4125 Out of State Travel				
8000 General Fund	-	27,529	27,529	100.00%
6400 Federal Funds Ltd	-	27,529	27,529	100.00%
All Funds	-	55,058	55,058	100.00%
4150 Employee Training				
8000 General Fund	-	10,241	10,241	100.00%
6400 Federal Funds Ltd	-	10,241	10,241	100.00%
All Funds	-	20,482	20,482	100.00%
4175 Office Expenses				
8000 General Fund	-	(29,102)	(29,102)	100.00%
6400 Federal Funds Ltd	-	(29,102)	(29,102)	100.00%
All Funds	-	(58,204)	(58,204)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4200 Telecommunications				
8000 General Fund	-	372	372	100.00%
6400 Federal Funds Ltd	-	372	372	100.00%
All Funds	-	744	744	100.00%
4250 Data Processing				
8000 General Fund	-	18,946	18,946	100.00%
6400 Federal Funds Ltd	-	18,946	18,946	100.00%
All Funds	-	37,892	37,892	100.00%
4275 Publicity and Publications				
8000 General Fund	-	24	24	100.00%
6400 Federal Funds Ltd	-	24	24	100.00%
All Funds	-	48	48	100.00%
4300 Professional Services				
6400 Federal Funds Ltd	-	500,000	500,000	100.00%
4315 IT Professional Services				
8000 General Fund	-	676,034	676,034	100.00%
6400 Federal Funds Ltd	-	1,905,676	1,905,676	100.00%
All Funds	-	2,581,710	2,581,710	100.00%
4325 Attorney General				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	61,915	61,915	100.00%
6400 Federal Funds Ltd	-	61,915	61,915	100.00%
All Funds	-	123,830	123,830	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	115	115	100.00%
6400 Federal Funds Ltd	-	115	115	100.00%
All Funds	-	230	230	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	(1)	(1)	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	7,723	7,723	100.00%
6400 Federal Funds Ltd	-	7,723	7,723	100.00%
All Funds	-	15,446	15,446	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(2,102)	(2,102)	100.00%
6400 Federal Funds Ltd	-	(2,102)	(2,102)	100.00%
All Funds	-	(4,204)	(4,204)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(1,657)	(1,657)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	(1,657)	(1,657)	100.00%
All Funds	-	(3,314)	(3,314)	100.00%
4715 IT Expendable Property				
8000 General Fund	-	7,191	7,191	100.00%
6400 Federal Funds Ltd	-	7,191	7,191	100.00%
All Funds	-	14,382	14,382	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	789,851	789,851	100.00%
6400 Federal Funds Ltd	-	2,519,494	2,519,494	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$3,309,345**	**$3,309,345**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(1,106,742)	(1,106,742)	100.00%
6400 Federal Funds Ltd	-	1,107,396	1,107,396	100.00%
All Funds	-	654	654	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(1,106,742)	(1,106,742)	100.00%
6400 Federal Funds Ltd	-	1,107,396	1,107,396	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$654**	**$654**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	-	2,047,367	2,047,367	100.00%
6400 Federal Funds Ltd	-	2,643,726	2,643,726	100.00%
TOTAL EXPENDITURES	**-**	**$4,691,093**	**$4,691,093**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	6	6	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	6.00	6.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	200,000	-	(200,000)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	200,000	-	(200,000)	(100.00%)
TOTAL REVENUE CATEGORIES	**$200,000**	**-**	**($200,000)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	200,000	-	(200,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$200,000**	**-**	**($200,000)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
8000 General Fund	200,000	-	(200,000)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	200,000	-	(200,000)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$200,000**	**-**	**($200,000)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	200,000	-	(200,000)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$200,000**	**-**	**($200,000)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	946,781	-	(946,781)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	605,319	-	(605,319)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	946,781	-	(946,781)	(100.00%)
6400 Federal Funds Ltd	605,319	-	(605,319)	(100.00%)
TOTAL REVENUE CATEGORIES	**$1,552,100**	**-**	**($1,552,100)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	946,781	-	(946,781)	(100.00%)
6400 Federal Funds Ltd	605,319	-	(605,319)	(100.00%)
TOTAL AVAILABLE REVENUES	**$1,552,100**	**-**	**($1,552,100)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	88,171	-	(88,171)	(100.00%)
6400 Federal Funds Ltd	56,372	-	(56,372)	(100.00%)
All Funds	144,543	-	(144,543)	(100.00%)
SALARIES & WAGES				
8000 General Fund	88,171	-	(88,171)	(100.00%)
6400 Federal Funds Ltd	56,372	-	(56,372)	(100.00%)
TOTAL SALARIES & WAGES	**$144,543**	**-**	**($144,543)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	31	-	(31)	(100.00%)
6400 Federal Funds Ltd	20	-	(20)	(100.00%)
All Funds	51	-	(51)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	15,104	-	(15,104)	(100.00%)
6400 Federal Funds Ltd	9,656	-	(9,656)	(100.00%)
All Funds	24,760	-	(24,760)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	6,745	-	(6,745)	(100.00%)
6400 Federal Funds Ltd	4,313	-	(4,313)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	11,058	-	(11,058)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	24	-	(24)	(100.00%)
6400 Federal Funds Ltd	16	-	(16)	(100.00%)
All Funds	40	-	(40)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	20,406	-	(20,406)	(100.00%)
6400 Federal Funds Ltd	13,047	-	(13,047)	(100.00%)
All Funds	33,453	-	(33,453)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	42,310	-	(42,310)	(100.00%)
6400 Federal Funds Ltd	27,052	-	(27,052)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$69,362**	**-**	**($69,362)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	130,481	-	(130,481)	(100.00%)
6400 Federal Funds Ltd	83,424	-	(83,424)	(100.00%)
TOTAL PERSONAL SERVICES	**$213,905**	**-**	**($213,905)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,663	-	(1,663)	(100.00%)
6400 Federal Funds Ltd	1,064	-	(1,064)	(100.00%)
All Funds	2,727	-	(2,727)	(100.00%)
4150 Employee Training				
8000 General Fund	458	-	(458)	(100.00%)
6400 Federal Funds Ltd	292	-	(292)	(100.00%)
All Funds	750	-	(750)	(100.00%)
4175 Office Expenses				
8000 General Fund	3,165	-	(3,165)	(100.00%)
6400 Federal Funds Ltd	2,023	-	(2,023)	(100.00%)
All Funds	5,188	-	(5,188)	(100.00%)
4200 Telecommunications				
8000 General Fund	1,035	-	(1,035)	(100.00%)
6400 Federal Funds Ltd	662	-	(662)	(100.00%)
All Funds	1,697	-	(1,697)	(100.00%)
4300 Professional Services				
8000 General Fund	793,000	-	(793,000)	(100.00%)
6400 Federal Funds Ltd	507,000	-	(507,000)	(100.00%)
All Funds	1,300,000	-	(1,300,000)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4600 Intra-agency Charges				
8000 General Fund	16,297	-	(16,297)	(100.00%)
6400 Federal Funds Ltd	10,418	-	(10,418)	(100.00%)
All Funds	26,715	-	(26,715)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	288	-	(288)	(100.00%)
6400 Federal Funds Ltd	184	-	(184)	(100.00%)
All Funds	472	-	(472)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	394	-	(394)	(100.00%)
6400 Federal Funds Ltd	252	-	(252)	(100.00%)
All Funds	646	-	(646)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	816,300	-	(816,300)	(100.00%)
6400 Federal Funds Ltd	521,895	-	(521,895)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$1,338,195**	**-**	**($1,338,195)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	946,781	-	(946,781)	(100.00%)
6400 Federal Funds Ltd	605,319	-	(605,319)	(100.00%)

Package Comparison Report - Detail
2021-23 Biennium
Health Policy & Analytics

Cross Reference Number: 44300-030-02-00-00000
Package: Statewide VBP Infrastructure and Alignment
Pkg Group: POL Pkg Type: POL Pkg Number: 429

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$1,552,100**	**-**	**($1,552,100)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.88	-	(0.88)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	939,262	-	(939,262)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(23,183)	-	23,183	100.00%
REVENUE CATEGORIES				
8000 General Fund	939,262	-	(939,262)	(100.00%)
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
6400 Federal Funds Ltd	(23,183)	-	23,183	100.00%
TOTAL REVENUE CATEGORIES	**$840,864**	**-**	**($840,864)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	939,262	-	(939,262)	(100.00%)
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
6400 Federal Funds Ltd	(23,183)	-	23,183	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**$840,864**	**-**	**($840,864)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	537,054	-	(537,054)	(100.00%)
3400 Other Funds Ltd	(52,596)	-	52,596	100.00%
6400 Federal Funds Ltd	(39,909)	-	39,909	100.00%
All Funds	444,549	-	(444,549)	(100.00%)
SALARIES & WAGES				
8000 General Fund	537,054	-	(537,054)	(100.00%)
3400 Other Funds Ltd	(52,596)	-	52,596	100.00%
6400 Federal Funds Ltd	(39,909)	-	39,909	100.00%
TOTAL SALARIES & WAGES	**$444,549**	**-**	**($444,549)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	205	-	(205)	(100.00%)
3400 Other Funds Ltd	(15)	-	15	100.00%
6400 Federal Funds Ltd	10	-	(10)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	200	-	(200)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	91,997	-	(91,997)	(100.00%)
3400 Other Funds Ltd	(9,010)	-	9,010	100.00%
6400 Federal Funds Ltd	(6,836)	-	6,836	100.00%
All Funds	76,151	-	(76,151)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	40,546	-	(40,546)	(100.00%)
3400 Other Funds Ltd	(4,024)	-	4,024	100.00%
6400 Federal Funds Ltd	(2,512)	-	2,512	100.00%
All Funds	34,010	-	(34,010)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	164	-	(164)	(100.00%)
3400 Other Funds Ltd	(12)	-	12	100.00%
6400 Federal Funds Ltd	8	-	(8)	(100.00%)
All Funds	160	-	(160)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	136,202	-	(136,202)	(100.00%)
3400 Other Funds Ltd	(9,558)	-	9,558	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	7,169	-	(7,169)	(100.00%)
All Funds	133,813	-	(133,813)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	269,114	-	(269,114)	(100.00%)
3400 Other Funds Ltd	(22,619)	-	22,619	100.00%
6400 Federal Funds Ltd	(2,161)	-	2,161	100.00%
TOTAL OTHER PAYROLL EXPENSES	**$244,334**	**-**	**($244,334)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	806,168	-	(806,168)	(100.00%)
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
6400 Federal Funds Ltd	(42,070)	-	42,070	100.00%
TOTAL PERSONAL SERVICES	**$688,883**	**-**	**($688,883)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	9,545	-	(9,545)	(100.00%)
6400 Federal Funds Ltd	1,363	-	(1,363)	(100.00%)
All Funds	10,908	-	(10,908)	(100.00%)
4150 Employee Training				
8000 General Fund	2,625	-	(2,625)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	375	-	(375)	(100.00%)
All Funds	3,000	-	(3,000)	(100.00%)
4175 Office Expenses				
8000 General Fund	18,158	-	(18,158)	(100.00%)
6400 Federal Funds Ltd	2,594	-	(2,594)	(100.00%)
All Funds	20,752	-	(20,752)	(100.00%)
4200 Telecommunications				
8000 General Fund	5,940	-	(5,940)	(100.00%)
6400 Federal Funds Ltd	848	-	(848)	(100.00%)
All Funds	6,788	-	(6,788)	(100.00%)
4600 Intra-agency Charges				
8000 General Fund	92,913	-	(92,913)	(100.00%)
6400 Federal Funds Ltd	13,148	-	(13,148)	(100.00%)
All Funds	106,061	-	(106,061)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	1,652	-	(1,652)	(100.00%)
6400 Federal Funds Ltd	236	-	(236)	(100.00%)
All Funds	1,888	-	(1,888)	(100.00%)
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	2,261	-	(2,261)	(100.00%)
6400 Federal Funds Ltd	323	-	(323)	(100.00%)
All Funds	2,584	-	(2,584)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	133,094	-	(133,094)	(100.00%)
6400 Federal Funds Ltd	18,887	-	(18,887)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$151,981**	**-**	**($151,981)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	939,262	-	(939,262)	(100.00%)
3400 Other Funds Ltd	(75,215)	-	75,215	100.00%
6400 Federal Funds Ltd	(23,183)	-	23,183	100.00%
TOTAL EXPENDITURES	**$840,864**	**-**	**($840,864)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.52	-	(3.52)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
TRANSFERS IN				
1030 Transfer from Agy-Res Equity				
3400 Other Funds Ltd	20,592,186	-	(20,592,186)	(100.00%)
1060 Transfer from General Fund				
3400 Other Funds Ltd	1,516,499	-	(1,516,499)	(100.00%)
TRANSFERS IN				
3400 Other Funds Ltd	22,108,685	-	(22,108,685)	(100.00%)
TOTAL TRANSFERS IN	**$22,108,685**	**-**	**($22,108,685)**	**(100.00%)**
REVENUE CATEGORIES				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
3400 Other Funds Ltd	22,108,685	-	(22,108,685)	(100.00%)
TOTAL REVENUE CATEGORIES	**$24,725,184**	**-**	**($24,725,184)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
3400 Other Funds Ltd	22,108,685	-	(22,108,685)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$24,725,184**	**-**	**($24,725,184)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	3,481,464	-	(3,481,464)	(100.00%)
3170 Overtime Payments				
3400 Other Funds Ltd	16,109	-	(16,109)	(100.00%)
3190 All Other Differential				
3400 Other Funds Ltd	9,670	-	(9,670)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	3,507,243	-	(3,507,243)	(100.00%)
TOTAL SALARIES & WAGES	**$3,507,243**	**-**	**($3,507,243)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	1,102	-	(1,102)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	600,791	-	(600,791)	(100.00%)
3230 Social Security Taxes				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	268,305	-	(268,305)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	874	-	(874)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	726,408	-	(726,408)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,597,480	-	(1,597,480)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$1,597,480**	**-**	**($1,597,480)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	5,104,723	-	(5,104,723)	(100.00%)
TOTAL PERSONAL SERVICES	**$5,104,723**	**-**	**($5,104,723)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	125,611	-	(125,611)	(100.00%)
4125 Out of State Travel				
3400 Other Funds Ltd	43,436	-	(43,436)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	52,797	-	(52,797)	(100.00%)
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	78,670	-	(78,670)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	295,252	-	(295,252)	(100.00%)
4250 Data Processing				
3400 Other Funds Ltd	7,581	-	(7,581)	(100.00%)
4275 Publicity and Publications				
3400 Other Funds Ltd	4,639,353	-	(4,639,353)	(100.00%)
4300 Professional Services				
3400 Other Funds Ltd	1,613,310	-	(1,613,310)	(100.00%)
4315 IT Professional Services				
3400 Other Funds Ltd	2,134,885	-	(2,134,885)	(100.00%)
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,158	-	(2,158)	(100.00%)
4400 Dues and Subscriptions				
3400 Other Funds Ltd	22,806	-	(22,806)	(100.00%)
4575 Agency Program Related S and S				
3400 Other Funds Ltd	65	-	(65)	(100.00%)
4600 Intra-agency Charges				
3400 Other Funds Ltd	792,237	-	(792,237)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	21,316	-	(21,316)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	9,638	-	(9,638)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	60,108	-	(60,108)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	9,899,223	-	(9,899,223)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$9,899,223**	**-**	**($9,899,223)**	**(100.00%)**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	1,272,691	-	(1,272,691)	(100.00%)
6035 Dist to Individuals				
8000 General Fund	1,100,000	-	(1,100,000)	(100.00%)
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	1,516,499	-	(1,516,499)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
3400 Other Funds Ltd	1,272,691	-	(1,272,691)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**$3,889,190**	**-**	**($3,889,190)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	2,616,499	-	(2,616,499)	(100.00%)
3400 Other Funds Ltd	16,276,637	-	(16,276,637)	(100.00%)
TOTAL EXPENDITURES	**$18,893,136**	**-**	**($18,893,136)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	5,832,048	-	(5,832,048)	(100.00%)
TOTAL ENDING BALANCE	**$5,832,048**	**-**	**($5,832,048)**	**(100.00%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	19	-	(19)	(100.00%)
8180 Position Reconciliation	(19)	-	19	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	19.00	-	(19.00)	(100.00%)
8280 FTE Reconciliation	(19.00)	-	19.00	100.00%
TOTAL AUTHORIZED FTE	**-**	**-**	**0.00**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	70,000	70,000	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	70,000	70,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$70,000**	**$70,000**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	70,000	70,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$70,000**	**$70,000**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	60	60	100.00%
6400 Federal Funds Ltd	-	65,772	65,772	100.00%
All Funds	-	65,832	65,832	100.00%
3190 All Other Differential				
8000 General Fund	-	(60)	(60)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(60)	(60)	100.00%
All Funds	-	(120)	(120)	100.00%
SALARIES & WAGES				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	65,712	65,712	100.00%
TOTAL SALARIES & WAGES	**-**	**$65,712**	**$65,712**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	-	10	10	100.00%
3220 Public Employees Retire Cont				
6400 Federal Funds Ltd	-	11,256	11,256	100.00%
3230 Social Security Taxes				
6400 Federal Funds Ltd	-	5,027	5,027	100.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	-	8	8	100.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	-	6,372	6,372	100.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	-	22,673	22,673	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$22,673**	**$22,673**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	88,385	88,385	100.00%
TOTAL PERSONAL SERVICES	**-**	**$88,385**	**$88,385**	**100.00%**
SERVICES & SUPPLIES				
4275 Publicity and Publications				
3400 Other Funds Ltd	-	70,000	70,000	100.00%
4300 Professional Services				
8000 General Fund	-	(94,067)	(94,067)	100.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	-	(88,385)	(88,385)	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	94,067	94,067	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	70,000	70,000	100.00%
6400 Federal Funds Ltd	-	(88,385)	(88,385)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($18,385)**	**($18,385)**	**100.00%**

Package Comparison Report - Detail
2021-23 Biennium
Health Policy & Analytics

Cross Reference Number: 44300-030-02-00-00000
Package: LFO Analyst Adjustments
Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	70,000	70,000	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**$70,000**	**$70,000**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	0.17	0.17	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	321,357	321,357	100.00%
3400 Other Funds Ltd	-	267,781	267,781	100.00%
6400 Federal Funds Ltd	-	146,894	146,894	100.00%
All Funds	-	736,032	736,032	100.00%
SALARIES & WAGES				
8000 General Fund	-	321,357	321,357	100.00%
3400 Other Funds Ltd	-	267,781	267,781	100.00%
6400 Federal Funds Ltd	-	146,894	146,894	100.00%
TOTAL SALARIES & WAGES	**-**	**$736,032**	**$736,032**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	117	117	100.00%
3400 Other Funds Ltd	-	121	121	100.00%
6400 Federal Funds Ltd	-	52	52	100.00%
All Funds	-	290	290	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
8000 General Fund	-	55,049	55,049	100.00%
3400 Other Funds Ltd	-	45,871	45,871	100.00%
6400 Federal Funds Ltd	-	25,163	25,163	100.00%
All Funds	-	126,083	126,083	100.00%
3230 Social Security Taxes				
8000 General Fund	-	24,584	24,584	100.00%
3400 Other Funds Ltd	-	20,485	20,485	100.00%
6400 Federal Funds Ltd	-	11,238	11,238	100.00%
All Funds	-	56,307	56,307	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	93	93	100.00%
3400 Other Funds Ltd	-	96	96	100.00%
6400 Federal Funds Ltd	-	41	41	100.00%
All Funds	-	230	230	100.00%
3270 Flexible Benefits				
8000 General Fund	-	77,228	77,228	100.00%
3400 Other Funds Ltd	-	79,905	79,905	100.00%
6400 Federal Funds Ltd	-	34,027	34,027	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	191,160	191,160	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	157,071	157,071	100.00%
3400 Other Funds Ltd	-	146,478	146,478	100.00%
6400 Federal Funds Ltd	-	70,521	70,521	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$374,070**	**$374,070**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(478,428)	(478,428)	100.00%
3400 Other Funds Ltd	-	(414,259)	(414,259)	100.00%
6400 Federal Funds Ltd	-	(217,415)	(217,415)	100.00%
All Funds	-	(1,110,102)	(1,110,102)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(478,428)	(478,428)	100.00%
3400 Other Funds Ltd	-	(414,259)	(414,259)	100.00%
6400 Federal Funds Ltd	-	(217,415)	(217,415)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,110,102)**	**($1,110,102)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	5	5	100.00%
8180 Position Reconciliation	-	(5)	(5)	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	5.00	5.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8280 FTE Reconciliation	-	(5.00)	(5.00)	100.00%
TOTAL AUTHORIZED FTE	**-**	**-**	**0.00**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(9,532)	(9,532)	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(5,430)	(5,430)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(17,188)	(17,188)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(9,532)	(9,532)	100.00%
3400 Other Funds Ltd	-	(5,430)	(5,430)	100.00%
6400 Federal Funds Ltd	-	(17,188)	(17,188)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($32,150)**	**($32,150)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(9,532)	(9,532)	100.00%
3400 Other Funds Ltd	-	(5,430)	(5,430)	100.00%
6400 Federal Funds Ltd	-	(17,188)	(17,188)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**-**	**($32,150)**	**($32,150)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	-	(9,258)	(9,258)	100.00%
3400 Other Funds Ltd	-	(1,038)	(1,038)	100.00%
6400 Federal Funds Ltd	-	(16,884)	(16,884)	100.00%
All Funds	-	(27,180)	(27,180)	100.00%
4325 Attorney General				
8000 General Fund	-	(274)	(274)	100.00%
3400 Other Funds Ltd	-	(4,392)	(4,392)	100.00%
6400 Federal Funds Ltd	-	(304)	(304)	100.00%
All Funds	-	(4,970)	(4,970)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(9,532)	(9,532)	100.00%
3400 Other Funds Ltd	-	(5,430)	(5,430)	100.00%
6400 Federal Funds Ltd	-	(17,188)	(17,188)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($32,150)**	**($32,150)**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(9,532)	(9,532)	100.00%
3400 Other Funds Ltd	-	(5,430)	(5,430)	100.00%
6400 Federal Funds Ltd	-	(17,188)	(17,188)	100.00%
TOTAL EXPENDITURES	**-**	**($32,150)**	**($32,150)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	926,171	926,171	100.00%
TRANSFERS IN				
1440 Tsfr From Consumer/Bus Svcs				
3400 Other Funds Ltd	-	14,870,281	14,870,281	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	14,870,281	14,870,281	100.00%
TOTAL TRANSFERS IN	**-**	**$14,870,281**	**$14,870,281**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	926,171	926,171	100.00%
3400 Other Funds Ltd	-	14,870,281	14,870,281	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$15,796,452**	**$15,796,452**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	926,171	926,171	100.00%
3400 Other Funds Ltd	-	14,870,281	14,870,281	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$15,796,452**	**$15,796,452**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	418,530	418,530	100.00%
3400 Other Funds Ltd	-	3,362,088	3,362,088	100.00%
All Funds	-	3,780,618	3,780,618	100.00%
3170 Overtime Payments				
3400 Other Funds Ltd	-	16,109	16,109	100.00%
3190 All Other Differential				
3400 Other Funds Ltd	-	9,670	9,670	100.00%
SALARIES & WAGES				
8000 General Fund	-	418,530	418,530	100.00%
3400 Other Funds Ltd	-	3,387,867	3,387,867	100.00%
TOTAL SALARIES & WAGES	**-**	**$3,806,397**	**$3,806,397**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	162	162	100.00%
3400 Other Funds Ltd	-	1,044	1,044	100.00%
All Funds	-	1,206	1,206	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
8000 General Fund	-	71,695	71,695	100.00%
3400 Other Funds Ltd	-	580,342	580,342	100.00%
All Funds	-	652,037	652,037	100.00%
3230 Social Security Taxes				
8000 General Fund	-	32,018	32,018	100.00%
3400 Other Funds Ltd	-	259,173	259,173	100.00%
All Funds	-	291,191	291,191	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	130	130	100.00%
3400 Other Funds Ltd	-	828	828	100.00%
All Funds	-	958	958	100.00%
3270 Flexible Benefits				
8000 General Fund	-	108,324	108,324	100.00%
3400 Other Funds Ltd	-	688,176	688,176	100.00%
All Funds	-	796,500	796,500	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	212,329	212,329	100.00%
3400 Other Funds Ltd	-	1,529,563	1,529,563	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,741,892**	**$1,741,892**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	1	1	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1**	**$1**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	630,860	630,860	100.00%
3400 Other Funds Ltd	-	4,917,430	4,917,430	100.00%
TOTAL PERSONAL SERVICES	**-**	**$5,548,290**	**$5,548,290**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	8,828	8,828	100.00%
3400 Other Funds Ltd	-	110,822	110,822	100.00%
All Funds	-	119,650	119,650	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	-	41,313	41,313	100.00%
4150 Employee Training				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	2,428	2,428	100.00%
3400 Other Funds Ltd	-	48,029	48,029	100.00%
All Funds	-	50,457	50,457	100.00%
4175 Office Expenses				
8000 General Fund	-	16,800	16,800	100.00%
3400 Other Funds Ltd	-	169,322	169,322	100.00%
All Funds	-	186,122	186,122	100.00%
4200 Telecommunications				
8000 General Fund	-	5,494	5,494	100.00%
3400 Other Funds Ltd	-	291,374	291,374	100.00%
All Funds	-	296,868	296,868	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	7,581	7,581	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	-	2,880,303	2,880,303	100.00%
4300 Professional Services				
8000 General Fund	-	145,714	145,714	100.00%
3400 Other Funds Ltd	-	1,753,713	1,753,713	100.00%
All Funds	-	1,899,427	1,899,427	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4315 IT Professional Services				
3400 Other Funds Ltd	-	2,134,885	2,134,885	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	-	2,158	2,158	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	-	16,916	16,916	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	17,386	17,386	100.00%
3400 Other Funds Ltd	-	65	65	100.00%
All Funds	-	17,451	17,451	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	94,551	94,551	100.00%
3400 Other Funds Ltd	-	734,847	734,847	100.00%
All Funds	-	829,398	829,398	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	1,526	1,526	100.00%
3400 Other Funds Ltd	-	21,316	21,316	100.00%
All Funds	-	22,842	22,842	100.00%
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	2,584	2,584	100.00%
3400 Other Funds Ltd	-	9,638	9,638	100.00%
All Funds	-	12,222	12,222	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	60,108	60,108	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	295,311	295,311	100.00%
3400 Other Funds Ltd	-	8,282,390	8,282,390	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$8,577,701**	**$8,577,701**	**100.00%**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	-	1,122,691	1,122,691	100.00%
6035 Dist to Individuals				
3400 Other Funds Ltd	-	547,770	547,770	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	1,670,461	1,670,461	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$1,670,461**	**$1,670,461**	**100.00%**
EXPENDITURES				
8000 General Fund	-	926,171	926,171	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	14,870,281	14,870,281	100.00%
TOTAL EXPENDITURES	**-**	**$15,796,452**	**$15,796,452**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	22	22	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	20.84	20.84	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	516,768	516,768	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
TOTAL TRANSFERS IN	**-**	**$80,000,000**	**$80,000,000**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	516,768	516,768	100.00%
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$80,516,768**	**$80,516,768**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	516,768	516,768	100.00%
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$80,516,768**	**$80,516,768**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	330,384	330,384	100.00%
3400 Other Funds Ltd	-	1,757,064	1,757,064	100.00%
All Funds	-	2,087,448	2,087,448	100.00%
3190 All Other Differential				
3400 Other Funds Ltd	-	830	830	100.00%
SALARIES & WAGES				
8000 General Fund	-	330,384	330,384	100.00%
3400 Other Funds Ltd	-	1,757,894	1,757,894	100.00%
TOTAL SALARIES & WAGES	**-**	**$2,088,278**	**$2,088,278**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	115	115	100.00%
3400 Other Funds Ltd	-	812	812	100.00%
All Funds	-	927	927	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	56,595	56,595	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	301,128	301,128	100.00%
All Funds	-	357,723	357,723	100.00%
3230 Social Security Taxes				
8000 General Fund	-	25,274	25,274	100.00%
3400 Other Funds Ltd	-	134,479	134,479	100.00%
All Funds	-	159,753	159,753	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	92	92	100.00%
3400 Other Funds Ltd	-	644	644	100.00%
All Funds	-	736	736	100.00%
3270 Flexible Benefits				
8000 General Fund	-	76,464	76,464	100.00%
3400 Other Funds Ltd	-	535,248	535,248	100.00%
All Funds	-	611,712	611,712	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	158,540	158,540	100.00%
3400 Other Funds Ltd	-	972,311	972,311	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,130,851**	**$1,130,851**	**100.00%**
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3465 Reconciliation Adjustment				
8000 General Fund	-	(183,346)	(183,346)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(183,346)	(183,346)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($183,346)**	**($183,346)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	305,578	305,578	100.00%
3400 Other Funds Ltd	-	2,730,205	2,730,205	100.00%
TOTAL PERSONAL SERVICES	**-**	**$3,035,783**	**$3,035,783**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	3,896	3,896	100.00%
3400 Other Funds Ltd	-	40,508	40,508	100.00%
All Funds	-	44,404	44,404	100.00%
4150 Employee Training				
8000 General Fund	-	1,072	1,072	100.00%
3400 Other Funds Ltd	-	11,261	11,261	100.00%
All Funds	-	12,333	12,333	100.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	7,412	7,412	100.00%
3400 Other Funds Ltd	-	77,077	77,077	100.00%
All Funds	-	84,489	84,489	100.00%
4200 Telecommunications				
8000 General Fund	-	2,424	2,424	100.00%
3400 Other Funds Ltd	-	25,207	25,207	100.00%
All Funds	-	27,631	27,631	100.00%
4300 Professional Services				
8000 General Fund	-	150,000	150,000	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	41,052	41,052	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	44,420	44,420	100.00%
3400 Other Funds Ltd	-	373,310	373,310	100.00%
All Funds	-	417,730	417,730	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	674	674	100.00%
3400 Other Funds Ltd	-	7,007	7,007	100.00%
All Funds	-	7,681	7,681	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	1,292	1,292	100.00%
3400 Other Funds Ltd	-	8,398	8,398	100.00%
All Funds	-	9,690	9,690	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	211,190	211,190	100.00%
3400 Other Funds Ltd	-	583,820	583,820	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$795,010**	**$795,010**	**100.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
3400 Other Funds Ltd	-	76,685,975	76,685,975	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	76,685,975	76,685,975	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$76,685,975**	**$76,685,975**	**100.00%**
EXPENDITURES				
8000 General Fund	-	516,768	516,768	100.00%
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
TOTAL EXPENDITURES	**-**	**$80,516,768**	**$80,516,768**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	17	17	100.00%
8180 Position Reconciliation	-	(1)	(1)	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**16**	**16**	**100.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	16.01	16.01	100.00%
8280 FTE Reconciliation	-	(0.75)	(0.75)	100.00%
TOTAL AUTHORIZED FTE	**-**	**15.26**	**15.26**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	30,998	30,998	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	30,998	30,998	0	0.00%
TOTAL REVENUE CATEGORIES	**$30,998**	**$30,998**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	30,998	30,998	0	0.00%
TOTAL AVAILABLE REVENUES	**$30,998**	**$30,998**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	688	688	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	24	24	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	712	712	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES	**$712**	**$712**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	4	4	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	33,496	33,496	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	54	54	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	33,554	33,554	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$33,554**	**$33,554**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(3,268)	(3,268)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	30,998	30,998	0	0.00%
TOTAL PERSONAL SERVICES	**$30,998**	**$30,998**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	30,998	30,998	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$30,998**	**$30,998**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	45,684,069	45,684,069	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	45,684,069	45,684,069	0	0.00%
TOTAL REVENUE CATEGORIES	**$45,684,069**	**$45,684,069**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	45,684,069	45,684,069	0	0.00%
TOTAL AVAILABLE REVENUES	**$45,684,069**	**$45,684,069**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	45,289,637	45,289,637	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	45,289,637	45,289,637	0	0.00%
TOTAL SERVICES & SUPPLIES	**$45,289,637**	**$45,289,637**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	394,432	394,432	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	45,684,069	45,684,069	0	0.00%
TOTAL EXPENDITURES	**$45,684,069**	**$45,684,069**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	90,070,371	90,070,371	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	90,070,371	90,070,371	0	0.00%
TOTAL REVENUE CATEGORIES	**$90,070,371**	**$90,070,371**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	90,070,371	90,070,371	0	0.00%
TOTAL AVAILABLE REVENUES	**$90,070,371**	**$90,070,371**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	850	850	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	209	209	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	882	882	0	0.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	9,756	9,756	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	4,379	4,379	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	25,011	25,011	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	180,130	180,130	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	100,044	100,044	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	52,593	52,593	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	179	179	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	364	364	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	88,560,755	88,560,755	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,706	1,706	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	392	392	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,219	2,219	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	27	27	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	88,939,496	88,939,496	0	0.00%
TOTAL SERVICES & SUPPLIES	**$88,939,496**	**$88,939,496**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	1,130,875	1,130,875	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	90,070,371	90,070,371	0	0.00%
TOTAL EXPENDITURES	**$90,070,371**	**$90,070,371**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	29,071,680	29,071,680	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	29,071,680	29,071,680	0	0.00%
TOTAL REVENUE CATEGORIES	**$29,071,680**	**$29,071,680**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	29,071,680	29,071,680	0	0.00%
TOTAL AVAILABLE REVENUES	**$29,071,680**	**$29,071,680**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	28,820,678	28,820,678	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	28,820,678	28,820,678	0	0.00%
TOTAL SERVICES & SUPPLIES	**$28,820,678**	**$28,820,678**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	251,002	251,002	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	29,071,680	29,071,680	0	0.00%
TOTAL EXPENDITURES	**$29,071,680**	**$29,071,680**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	25,333,893	25,333,893	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	25,333,893	25,333,893	0	0.00%
TOTAL REVENUE CATEGORIES	**$25,333,893**	**$25,333,893**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	25,333,893	25,333,893	0	0.00%
TOTAL AVAILABLE REVENUES	**$25,333,893**	**$25,333,893**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	25,115,162	25,115,162	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	25,115,162	25,115,162	0	0.00%
TOTAL SERVICES & SUPPLIES	**$25,115,162**	**$25,115,162**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	218,731	218,731	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	25,333,893	25,333,893	0	0.00%
TOTAL EXPENDITURES	**$25,333,893**	**$25,333,893**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(56,498)	(56,498)	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(56,498)	(56,498)	0	0.00%
TOTAL REVENUE CATEGORIES	**($56,498)**	**($56,498)**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(56,498)	(56,498)	0	0.00%
TOTAL AVAILABLE REVENUES	**($56,498)**	**($56,498)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(28,140)	(28,140)	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(28,358)	(28,358)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(56,498)	(56,498)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($56,498)**	**($56,498)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	(56,498)	(56,498)	0	0.00%
TOTAL EXPENDITURES	**($56,498)**	**($56,498)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(146,018)	-	146,018	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(146,018)	-	146,018	100.00%
TOTAL REVENUE CATEGORIES	**($146,018)**	**-**	**$146,018**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(146,018)	-	146,018	100.00%
TOTAL AVAILABLE REVENUES	**($146,018)**	**-**	**$146,018**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(5,000)	-	5,000	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(4,500)	-	4,500	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(100,000)	-	100,000	100.00%
4275 Publicity and Publications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(36,518)	-	36,518	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(146,018)	-	146,018	100.00%
TOTAL SERVICES & SUPPLIES	**($146,018)**	**-**	**$146,018**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(146,018)	-	146,018	100.00%
TOTAL EXPENDITURES	**($146,018)**	**-**	**$146,018**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(145,739)	-	145,739	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(145,739)	-	145,739	100.00%
TOTAL REVENUE CATEGORIES	**($145,739)**	**-**	**$145,739**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(145,739)	-	145,739	100.00%
TOTAL AVAILABLE REVENUES	**($145,739)**	**-**	**$145,739**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(145,739)	-	145,739	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(145,739)	-	145,739	100.00%
TOTAL PERSONAL SERVICES	**($145,739)**	**-**	**$145,739**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(145,739)	-	145,739	100.00%
TOTAL EXPENDITURES	**($145,739)**	**-**	**$145,739**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(5,930)	(5,930)	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(5,930)	(5,930)	0	0.00%
TOTAL REVENUE CATEGORIES	**($5,930)**	**($5,930)**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(5,930)	(5,930)	0	0.00%
TOTAL AVAILABLE REVENUES	**($5,930)**	**($5,930)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4275 Publicity and Publications				
3400 Other Funds Ltd	(5,930)	(5,930)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(5,930)	(5,930)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($5,930)**	**($5,930)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(5,930)	(5,930)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($5,930)**	**($5,930)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(2,352)	-	2,352	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(2,352)	-	2,352	100.00%
TOTAL REVENUE CATEGORIES	**($2,352)**	**-**	**$2,352**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(2,352)	-	2,352	100.00%
TOTAL AVAILABLE REVENUES	**($2,352)**	**-**	**$2,352**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4600 Intra-agency Charges				
3400 Other Funds Ltd	(2,352)	-	2,352	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(2,352)	-	2,352	100.00%
TOTAL SERVICES & SUPPLIES	**($2,352)**	**-**	**$2,352**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,352)	-	2,352	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($2,352)**	**-**	**$2,352**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(19,105)	-	19,105	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(19,105)	-	19,105	100.00%
TOTAL REVENUE CATEGORIES	**($19,105)**	**-**	**$19,105**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(19,105)	-	19,105	100.00%
TOTAL AVAILABLE REVENUES	**($19,105)**	**-**	**$19,105**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(19,105)	-	19,105	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(19,105)	-	19,105	100.00%
TOTAL SERVICES & SUPPLIES	**($19,105)**	**-**	**$19,105**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(19,105)	-	19,105	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($19,105)**	**-**	**$19,105**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	785,354	-	(785,354)	(100.00%)
REVENUE CATEGORIES				
3400 Other Funds Ltd	785,354	-	(785,354)	(100.00%)
TOTAL REVENUE CATEGORIES	**$785,354**	**-**	**($785,354)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	785,354	-	(785,354)	(100.00%)
TOTAL AVAILABLE REVENUES	**$785,354**	**-**	**($785,354)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	131,187	-	(131,187)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	131,187	-	(131,187)	(100.00%)
TOTAL SALARIES & WAGES	**$131,187**	**-**	**($131,187)**	**(100.00%)**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	50	-	(50)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	22,472	-	(22,472)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	10,036	-	(10,036)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	40	-	(40)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	33,453	-	(33,453)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	66,051	-	(66,051)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$66,051**	**-**	**($66,051)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	197,238	-	(197,238)	(100.00%)
TOTAL PERSONAL SERVICES	**$197,238**	**-**	**($197,238)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	2,727	-	(2,727)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
3400 Other Funds Ltd	750	-	(750)	(100.00%)
4175 Office Expenses				
3400 Other Funds Ltd	5,188	-	(5,188)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	1,697	-	(1,697)	(100.00%)
4300 Professional Services				
3400 Other Funds Ltd	400,000	-	(400,000)	(100.00%)
4325 Attorney General				
3400 Other Funds Ltd	150,000	-	(150,000)	(100.00%)
4575 Agency Program Related S and S				
3400 Other Funds Ltd	26,636	-	(26,636)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	472	-	(472)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	646	-	(646)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	588,116	-	(588,116)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$588,116**	**-**	**($588,116)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	785,354	-	(785,354)	(100.00%)
TOTAL EXPENDITURES	**$785,354**	**-**	**($785,354)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.88	-	(0.88)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	4,173,293	4,173,293	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	4,173,293	4,173,293	0	0.00%
TOTAL REVENUE CATEGORIES	**$4,173,293**	**$4,173,293**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	4,173,293	4,173,293	0	0.00%
TOTAL AVAILABLE REVENUES	**$4,173,293**	**$4,173,293**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4715 IT Expendable Property				
3400 Other Funds Ltd	4,173,293	4,173,293	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	4,173,293	4,173,293	0	0.00%
TOTAL SERVICES & SUPPLIES	**$4,173,293**	**$4,173,293**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	4,173,293	4,173,293	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$4,173,293**	**$4,173,293**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
3400 Other Funds Ltd	-	(3,774)	(3,774)	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	-	(6,864)	(6,864)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(18,006)	(18,006)	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	3,774	3,774	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(24,870)	(24,870)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($24,870)**	**($24,870)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(24,870)	(24,870)	100.00%
TOTAL EXPENDITURES	**-**	**($24,870)**	**($24,870)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	24,870	24,870	100.00%
TOTAL ENDING BALANCE	**-**	**$24,870**	**$24,870**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	29,606	29,606	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	29,606	29,606	0	0.00%
TOTAL AVAILABLE REVENUES	**$29,606**	**$29,606**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	1,706	1,706	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	4,061	4,061	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	5,767	5,767	0	0.00%
TOTAL SALARIES & WAGES	**$5,767**	**$5,767**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	696	696	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	25,294	25,294	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	441	441	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	26,431	26,431	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$26,431**	**$26,431**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(2,592)	(2,592)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	29,606	29,606	0	0.00%
TOTAL PERSONAL SERVICES	**$29,606**	**$29,606**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	29,606	29,606	0	0.00%
TOTAL EXPENDITURES	**$29,606**	**$29,606**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	10,365,076	10,365,076	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	10,365,076	10,365,076	0	0.00%
TOTAL AVAILABLE REVENUES	**$10,365,076**	**$10,365,076**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	10,365,076	10,365,076	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	10,365,076	10,365,076	0	0.00%
TOTAL EXPENDITURES	**$10,365,076**	**$10,365,076**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	74,842,627	74,842,627	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	74,842,627	74,842,627	0	0.00%
TOTAL AVAILABLE REVENUES	**$74,842,627**	**$74,842,627**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	3,436	3,436	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,066	1,066	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	6,807	6,807	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	4,985	4,985	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	20,310	20,310	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
3400 Other Funds Ltd	168,012	168,012	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	167,805	167,805	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	178,724	178,724	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	423	423	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	144	144	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	2,670	2,670	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,700	1,700	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,026	1,026	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,777	1,777	0	0.00%
4715 IT Expendable Property				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	700	700	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	559,585	559,585	0	0.00%
TOTAL SERVICES & SUPPLIES	**$559,585**	**$559,585**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	74,283,042	74,283,042	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	74,842,627	74,842,627	0	0.00%
TOTAL EXPENDITURES	**$74,842,627**	**$74,842,627**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	24,185,176	24,185,176	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	24,185,176	24,185,176	0	0.00%
TOTAL AVAILABLE REVENUES	**$24,185,176**	**$24,185,176**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	24,185,176	24,185,176	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	24,185,176	24,185,176	0	0.00%
TOTAL EXPENDITURES	**$24,185,176**	**$24,185,176**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	21,075,654	21,075,654	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	21,075,654	21,075,654	0	0.00%
TOTAL AVAILABLE REVENUES	**$21,075,654**	**$21,075,654**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	21,075,654	21,075,654	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	21,075,654	21,075,654	0	0.00%
TOTAL EXPENDITURES	**$21,075,654**	**$21,075,654**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(56,521)	(56,521)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(56,521)	(56,521)	0	0.00%
TOTAL AVAILABLE REVENUES	**($56,521)**	**($56,521)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(28,306)	(28,306)	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(28,215)	(28,215)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(56,521)	(56,521)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($56,521)**	**($56,521)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(56,521)	(56,521)	0	0.00%
TOTAL EXPENDITURES	**($56,521)**	**($56,521)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(212,849)	-	212,849	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(212,849)	-	212,849	100.00%
TOTAL AVAILABLE REVENUES	**($212,849)**	**-**	**$212,849**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(50,000)	-	50,000	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(75,000)	-	75,000	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(75,000)	-	75,000	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(12,849)	-	12,849	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(212,849)	-	212,849	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($212,849)**	**-**	**$212,849**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(212,849)	-	212,849	100.00%
TOTAL EXPENDITURES	**($212,849)**	**-**	**$212,849**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(136,483)	-	136,483	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(136,483)	-	136,483	100.00%
TOTAL AVAILABLE REVENUES	**($136,483)**	**-**	**$136,483**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(136,483)	-	136,483	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(136,483)	-	136,483	100.00%
TOTAL PERSONAL SERVICES	**($136,483)**	**-**	**$136,483**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(136,483)	-	136,483	100.00%
TOTAL EXPENDITURES	**($136,483)**	**-**	**$136,483**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(5,929)	(5,929)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(5,929)	(5,929)	0	0.00%
TOTAL AVAILABLE REVENUES	**($5,929)**	**($5,929)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4275 Publicity and Publications				
3400 Other Funds Ltd	(5,929)	(5,929)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(5,929)	(5,929)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($5,929)**	**($5,929)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(5,929)	(5,929)	0	0.00%
TOTAL EXPENDITURES	**($5,929)**	**($5,929)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(1,643)	-	1,643	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(1,643)	-	1,643	100.00%
TOTAL AVAILABLE REVENUES	**($1,643)**	**-**	**$1,643**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(1,643)	-	1,643	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,643)	-	1,643	100.00%
TOTAL SERVICES & SUPPLIES	**($1,643)**	**-**	**$1,643**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,643)	-	1,643	100.00%
TOTAL EXPENDITURES	**($1,643)**	**-**	**$1,643**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(64,925)	-	64,925	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(64,925)	-	64,925	100.00%
TOTAL AVAILABLE REVENUES	**($64,925)**	**-**	**$64,925**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(64,925)	-	64,925	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(64,925)	-	64,925	100.00%
TOTAL SERVICES & SUPPLIES	**($64,925)**	**-**	**$64,925**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(64,925)	-	64,925	100.00%
TOTAL EXPENDITURES	**($64,925)**	**-**	**$64,925**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	785,354	-	(785,354)	(100.00%)
AVAILABLE REVENUES				
3400 Other Funds Ltd	785,354	-	(785,354)	(100.00%)
TOTAL AVAILABLE REVENUES	**$785,354**	**-**	**($785,354)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	131,187	-	(131,187)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	131,187	-	(131,187)	(100.00%)
TOTAL SALARIES & WAGES	**$131,187**	**-**	**($131,187)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	50	-	(50)	(100.00%)
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	22,472	-	(22,472)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	10,036	-	(10,036)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	40	-	(40)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	33,453	-	(33,453)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	66,051	-	(66,051)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$66,051**	**-**	**($66,051)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	197,238	-	(197,238)	(100.00%)
TOTAL PERSONAL SERVICES	**$197,238**	**-**	**($197,238)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	2,727	-	(2,727)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	750	-	(750)	(100.00%)
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,188	-	(5,188)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	1,697	-	(1,697)	(100.00%)
4300 Professional Services				
3400 Other Funds Ltd	400,000	-	(400,000)	(100.00%)
4325 Attorney General				
3400 Other Funds Ltd	150,000	-	(150,000)	(100.00%)
4575 Agency Program Related S and S				
3400 Other Funds Ltd	26,636	-	(26,636)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	472	-	(472)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	646	-	(646)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	588,116	-	(588,116)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$588,116**	**-**	**($588,116)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	785,354	-	(785,354)	(100.00%)
TOTAL EXPENDITURES	**$785,354**	**-**	**($785,354)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.88	-	(0.88)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	4,009,635	4,009,635	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	4,009,635	4,009,635	0	0.00%
TOTAL AVAILABLE REVENUES	**$4,009,635**	**$4,009,635**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4715 IT Expendable Property				
3400 Other Funds Ltd	4,009,635	4,009,635	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	4,009,635	4,009,635	0	0.00%
TOTAL SERVICES & SUPPLIES	**$4,009,635**	**$4,009,635**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	4,009,635	4,009,635	0	0.00%
TOTAL EXPENDITURES	**$4,009,635**	**$4,009,635**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	-	(65,980)	(65,980)	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	(65,980)	(65,980)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($65,980)**	**($65,980)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4275 Publicity and Publications				
3400 Other Funds Ltd	-	(4,790)	(4,790)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(61,190)	(61,190)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(65,980)	(65,980)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($65,980)**	**($65,980)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(65,980)	(65,980)	100.00%
TOTAL EXPENDITURES	**-**	**($65,980)**	**($65,980)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	377,787	377,787	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	507,938	507,938	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	564,104	564,104	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	377,787	377,787	0	0.00%
3400 Other Funds Ltd	507,938	507,938	0	0.00%
6400 Federal Funds Ltd	564,104	564,104	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,449,829**	**$1,449,829**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	377,787	377,787	0	0.00%
3400 Other Funds Ltd	507,938	507,938	0	0.00%
6400 Federal Funds Ltd	564,104	564,104	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$1,449,829**	**$1,449,829**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
8000 General Fund	2,006	2,006	0	0.00%
3400 Other Funds Ltd	9,599	9,599	0	0.00%
6400 Federal Funds Ltd	2,016	2,016	0	0.00%
All Funds	13,621	13,621	0	0.00%
3170 Overtime Payments				
8000 General Fund	577	577	0	0.00%
3400 Other Funds Ltd	1,490	1,490	0	0.00%
6400 Federal Funds Ltd	1,809	1,809	0	0.00%
All Funds	3,876	3,876	0	0.00%
3180 Shift Differential				
8000 General Fund	2	2	0	0.00%
3400 Other Funds Ltd	24	24	0	0.00%
6400 Federal Funds Ltd	36	36	0	0.00%
All Funds	62	62	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	19,673	19,673	0	0.00%
3400 Other Funds Ltd	36,212	36,212	0	0.00%
6400 Federal Funds Ltd	17,245	17,245	0	0.00%
All Funds	73,130	73,130	0	0.00%
SALARIES & WAGES				
8000 General Fund	22,258	22,258	0	0.00%
3400 Other Funds Ltd	47,325	47,325	0	0.00%
6400 Federal Funds Ltd	21,106	21,106	0	0.00%
TOTAL SALARIES & WAGES	**$90,689**	**$90,689**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	3,468	3,468	0	0.00%
3400 Other Funds Ltd	6,463	6,463	0	0.00%
6400 Federal Funds Ltd	3,271	3,271	0	0.00%
All Funds	13,202	13,202	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	176,205	176,205	0	0.00%
3400 Other Funds Ltd	394,814	394,814	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	506,165	506,165	0	0.00%
All Funds	1,077,184	1,077,184	0	0.00%
3230 Social Security Taxes				
8000 General Fund	1,702	1,702	0	0.00%
3400 Other Funds Ltd	3,620	3,620	0	0.00%
6400 Federal Funds Ltd	1,614	1,614	0	0.00%
All Funds	6,936	6,936	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	181,375	181,375	0	0.00%
3400 Other Funds Ltd	404,897	404,897	0	0.00%
6400 Federal Funds Ltd	511,050	511,050	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$1,097,322**	**$1,097,322**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	174,154	174,154	0	0.00%
3400 Other Funds Ltd	55,716	55,716	0	0.00%
6400 Federal Funds Ltd	31,948	31,948	0	0.00%
All Funds	261,818	261,818	0	0.00%
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	174,154	174,154	0	0.00%
3400 Other Funds Ltd	55,716	55,716	0	0.00%
6400 Federal Funds Ltd	31,948	31,948	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$261,818**	**$261,818**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	377,787	377,787	0	0.00%
3400 Other Funds Ltd	507,938	507,938	0	0.00%
6400 Federal Funds Ltd	564,104	564,104	0	0.00%
TOTAL PERSONAL SERVICES	**$1,449,829**	**$1,449,829**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	377,787	377,787	0	0.00%
3400 Other Funds Ltd	507,938	507,938	0	0.00%
6400 Federal Funds Ltd	564,104	564,104	0	0.00%
TOTAL EXPENDITURES	**$1,449,829**	**$1,449,829**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	118,588	118,588	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	5,322	5,322	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	118,588	118,588	0	0.00%
6400 Federal Funds Ltd	5,322	5,322	0	0.00%
TOTAL REVENUE CATEGORIES	**$123,910**	**$123,910**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	118,588	118,588	0	0.00%
6400 Federal Funds Ltd	5,322	5,322	0	0.00%
TOTAL AVAILABLE REVENUES	**$123,910**	**$123,910**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	12,286	12,286	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	564	564	0	0.00%
All Funds	12,850	12,850	0	0.00%
4150 Employee Training				
8000 General Fund	3,563	3,563	0	0.00%
6400 Federal Funds Ltd	156	156	0	0.00%
All Funds	3,719	3,719	0	0.00%
4175 Office Expenses				
8000 General Fund	23,386	23,386	0	0.00%
6400 Federal Funds Ltd	1,074	1,074	0	0.00%
All Funds	24,460	24,460	0	0.00%
4200 Telecommunications				
8000 General Fund	7,644	7,644	0	0.00%
6400 Federal Funds Ltd	350	350	0	0.00%
All Funds	7,994	7,994	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	71,709	71,709	0	0.00%
6400 Federal Funds Ltd	3,178	3,178	0	0.00%
All Funds	74,887	74,887	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	118,588	118,588	0	0.00%
6400 Federal Funds Ltd	5,322	5,322	0	0.00%
TOTAL SERVICES & SUPPLIES	**$123,910**	**$123,910**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	118,588	118,588	0	0.00%
6400 Federal Funds Ltd	5,322	5,322	0	0.00%
TOTAL EXPENDITURES	**$123,910**	**$123,910**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(6,200,000)	(6,200,000)	0	0.00%
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	(130,897)	(130,897)	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	(130,897)	(130,897)	0	0.00%
TOTAL LICENSES AND FEES	**($130,897)**	**($130,897)**	**$0**	**0.00%**
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(20,000,000)	(20,000,000)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(6,200,000)	(6,200,000)	0	0.00%
3400 Other Funds Ltd	(130,897)	(130,897)	0	0.00%
6400 Federal Funds Ltd	(20,000,000)	(20,000,000)	0	0.00%
TOTAL REVENUE CATEGORIES	**($26,330,897)**	**($26,330,897)**	**$0**	**0.00%**
AVAILABLE REVENUES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(6,200,000)	(6,200,000)	0	0.00%
3400 Other Funds Ltd	(130,897)	(130,897)	0	0.00%
6400 Federal Funds Ltd	(20,000,000)	(20,000,000)	0	0.00%
TOTAL AVAILABLE REVENUES	**($26,330,897)**	**($26,330,897)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(8,062)	(8,062)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(2,219)	(2,219)	0	0.00%
4175 Office Expenses				
8000 General Fund	(24,400)	(24,400)	0	0.00%
3400 Other Funds Ltd	(15,339)	(15,339)	0	0.00%
All Funds	(39,739)	(39,739)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(3,960)	(3,960)	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(47,600)	(47,600)	0	0.00%
4300 Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(68,000)	(68,000)	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	(50,000)	(50,000)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(98,222)	(98,222)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(3,095)	(3,095)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(190,000)	(190,000)	0	0.00%
3400 Other Funds Ltd	(130,897)	(130,897)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($320,897)**	**($320,897)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	(5,000,000)	(5,000,000)	0	0.00%
6400 Federal Funds Ltd	(20,000,000)	(20,000,000)	0	0.00%
All Funds	(25,000,000)	(25,000,000)	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	(15,000)	(15,000)	0	0.00%
6030 Dist to Non-Gov Units				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(5,000)	(5,000)	0	0.00%
6035 Dist to Individuals				
8000 General Fund	(990,000)	(990,000)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(6,010,000)	(6,010,000)	0	0.00%
6400 Federal Funds Ltd	(20,000,000)	(20,000,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($26,010,000)**	**($26,010,000)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(6,200,000)	(6,200,000)	0	0.00%
3400 Other Funds Ltd	(130,897)	(130,897)	0	0.00%
6400 Federal Funds Ltd	(20,000,000)	(20,000,000)	0	0.00%
TOTAL EXPENDITURES	**($26,330,897)**	**($26,330,897)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	3,198,114	3,198,114	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	7,614,672	7,614,672	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	8,718,735	8,718,735	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	3,198,114	3,198,114	0	0.00%
3400 Other Funds Ltd	7,614,672	7,614,672	0	0.00%
6400 Federal Funds Ltd	8,718,735	8,718,735	0	0.00%
TOTAL REVENUE CATEGORIES	**$19,531,521**	**$19,531,521**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	3,198,114	3,198,114	0	0.00%
3400 Other Funds Ltd	7,614,672	7,614,672	0	0.00%
6400 Federal Funds Ltd	8,718,735	8,718,735	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$19,531,521**	**$19,531,521**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	11,609	11,609	0	0.00%
3400 Other Funds Ltd	33,379	33,379	0	0.00%
6400 Federal Funds Ltd	62,737	62,737	0	0.00%
All Funds	107,725	107,725	0	0.00%
4125 Out of State Travel				
8000 General Fund	1,971	1,971	0	0.00%
3400 Other Funds Ltd	7,772	7,772	0	0.00%
6400 Federal Funds Ltd	24,695	24,695	0	0.00%
All Funds	34,438	34,438	0	0.00%
4150 Employee Training				
8000 General Fund	7,029	7,029	0	0.00%
3400 Other Funds Ltd	10,873	10,873	0	0.00%
6400 Federal Funds Ltd	34,109	34,109	0	0.00%
All Funds	52,011	52,011	0	0.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	13,908	13,908	0	0.00%
3400 Other Funds Ltd	75,292	75,292	0	0.00%
6400 Federal Funds Ltd	55,122	55,122	0	0.00%
All Funds	144,322	144,322	0	0.00%
4200 Telecommunications				
8000 General Fund	5,521	5,521	0	0.00%
3400 Other Funds Ltd	14,510	14,510	0	0.00%
6400 Federal Funds Ltd	27,157	27,157	0	0.00%
All Funds	47,188	47,188	0	0.00%
4250 Data Processing				
8000 General Fund	7,101	7,101	0	0.00%
3400 Other Funds Ltd	5,606	5,606	0	0.00%
6400 Federal Funds Ltd	17,382	17,382	0	0.00%
All Funds	30,089	30,089	0	0.00%
4275 Publicity and Publications				
8000 General Fund	11,526	11,526	0	0.00%
3400 Other Funds Ltd	21,678	21,678	0	0.00%
6400 Federal Funds Ltd	19,449	19,449	0	0.00%
All Funds	52,653	52,653	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	322,989	322,989	0	0.00%
3400 Other Funds Ltd	2,251,515	2,251,515	0	0.00%
6400 Federal Funds Ltd	1,670,805	1,670,805	0	0.00%
All Funds	4,245,309	4,245,309	0	0.00%
4315 IT Professional Services				
8000 General Fund	85,661	85,661	0	0.00%
3400 Other Funds Ltd	27,490	27,490	0	0.00%
6400 Federal Funds Ltd	120,851	120,851	0	0.00%
All Funds	234,002	234,002	0	0.00%
4325 Attorney General				
8000 General Fund	40,132	40,132	0	0.00%
3400 Other Funds Ltd	283,877	283,877	0	0.00%
6400 Federal Funds Ltd	40,125	40,125	0	0.00%
All Funds	364,134	364,134	0	0.00%
4350 Dispute Resolution Services				
3400 Other Funds Ltd	435	435	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	417	417	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	29	29	0	0.00%
6400 Federal Funds Ltd	408	408	0	0.00%
All Funds	854	854	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	2,274	2,274	0	0.00%
3400 Other Funds Ltd	2,752	2,752	0	0.00%
6400 Federal Funds Ltd	6,295	6,295	0	0.00%
All Funds	11,321	11,321	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	500	500	0	0.00%
3400 Other Funds Ltd	346	346	0	0.00%
6400 Federal Funds Ltd	437	437	0	0.00%
All Funds	1,283	1,283	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	7,518	7,518	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	1,564	1,564	0	0.00%
3400 Other Funds Ltd	1,592	1,592	0	0.00%
6400 Federal Funds Ltd	8,668	8,668	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	11,824	11,824	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	23,276	23,276	0	0.00%
3400 Other Funds Ltd	995,850	995,850	0	0.00%
6400 Federal Funds Ltd	1,101,087	1,101,087	0	0.00%
All Funds	2,120,213	2,120,213	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	144,597	144,597	0	0.00%
3400 Other Funds Ltd	1,690,231	1,690,231	0	0.00%
6400 Federal Funds Ltd	271,293	271,293	0	0.00%
All Funds	2,106,121	2,106,121	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	803	803	0	0.00%
3400 Other Funds Ltd	134	134	0	0.00%
6400 Federal Funds Ltd	448	448	0	0.00%
All Funds	1,385	1,385	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	30,547	30,547	0	0.00%
3400 Other Funds Ltd	630,653	630,653	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	310,773	310,773	0	0.00%
All Funds	971,973	971,973	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	8	8	0	0.00%
3400 Other Funds Ltd	616	616	0	0.00%
6400 Federal Funds Ltd	19	19	0	0.00%
All Funds	643	643	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	73,604	73,604	0	0.00%
3400 Other Funds Ltd	84,425	84,425	0	0.00%
6400 Federal Funds Ltd	28,156	28,156	0	0.00%
All Funds	186,185	186,185	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,918	2,918	0	0.00%
3400 Other Funds Ltd	6,800	6,800	0	0.00%
6400 Federal Funds Ltd	12,399	12,399	0	0.00%
All Funds	22,117	22,117	0	0.00%
4715 IT Expendable Property				
8000 General Fund	5,396	5,396	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	13,576	13,576	0	0.00%
6400 Federal Funds Ltd	21,373	21,373	0	0.00%
All Funds	40,345	40,345	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	793,351	793,351	0	0.00%
3400 Other Funds Ltd	6,166,949	6,166,949	0	0.00%
6400 Federal Funds Ltd	3,833,788	3,833,788	0	0.00%
TOTAL SERVICES & SUPPLIES	**$10,794,088**	**$10,794,088**	**$0**	**0.00%**
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	8,531	8,531	0	0.00%
6400 Federal Funds Ltd	20,978	20,978	0	0.00%
All Funds	29,509	29,509	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	8,531	8,531	0	0.00%
6400 Federal Funds Ltd	20,978	20,978	0	0.00%
TOTAL CAPITAL OUTLAY	**$29,509**	**$29,509**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,534,792	1,534,792	0	0.00%
3400 Other Funds Ltd	482,938	482,938	0	0.00%
6400 Federal Funds Ltd	3,432,983	3,432,983	0	0.00%
All Funds	5,450,713	5,450,713	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	146,535	146,535	0	0.00%
3400 Other Funds Ltd	5,835	5,835	0	0.00%
6400 Federal Funds Ltd	195,059	195,059	0	0.00%
All Funds	347,429	347,429	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	30,270	30,270	0	0.00%
3400 Other Funds Ltd	7,399	7,399	0	0.00%
6400 Federal Funds Ltd	173,324	173,324	0	0.00%
All Funds	210,993	210,993	0	0.00%
6035 Dist to Individuals				
8000 General Fund	610,485	610,485	0	0.00%
3400 Other Funds Ltd	670,412	670,412	0	0.00%
6400 Federal Funds Ltd	896,975	896,975	0	0.00%
All Funds	2,177,872	2,177,872	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6055 Dist to Contract Svc Providers				
8000 General Fund	77,496	77,496	0	0.00%
3400 Other Funds Ltd	27,944	27,944	0	0.00%
6400 Federal Funds Ltd	51,002	51,002	0	0.00%
All Funds	156,442	156,442	0	0.00%
6085 Other Special Payments				
8000 General Fund	5,185	5,185	0	0.00%
3400 Other Funds Ltd	244,664	244,664	0	0.00%
6400 Federal Funds Ltd	96,587	96,587	0	0.00%
All Funds	346,436	346,436	0	0.00%
6340 Spc Pmt to Environmental Quality				
6400 Federal Funds Ltd	17,019	17,019	0	0.00%
6603 Spc Pmt to Agriculture, Dept of				
6400 Federal Funds Ltd	1,020	1,020	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	2,404,763	2,404,763	0	0.00%
3400 Other Funds Ltd	1,439,192	1,439,192	0	0.00%
6400 Federal Funds Ltd	4,863,969	4,863,969	0	0.00%
TOTAL SPECIAL PAYMENTS	**$8,707,924**	**$8,707,924**	**$0**	**0.00%**

Package Comparison Report - Detail
2021-23 Biennium
Public Health Programs

Cross Reference Number: 44300-030-05-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	3,198,114	3,198,114	0	0.00%
3400 Other Funds Ltd	7,614,672	7,614,672	0	0.00%
6400 Federal Funds Ltd	8,718,735	8,718,735	0	0.00%
TOTAL EXPENDITURES	**$19,531,521**	**$19,531,521**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(345,564)	(345,564)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(336,134)	(336,134)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(109,596)	(109,596)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(345,564)	(345,564)	0	0.00%
3400 Other Funds Ltd	(336,134)	(336,134)	0	0.00%
6400 Federal Funds Ltd	(109,596)	(109,596)	0	0.00%
TOTAL REVENUE CATEGORIES	**($791,294)**	**($791,294)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(345,564)	(345,564)	0	0.00%
3400 Other Funds Ltd	(336,134)	(336,134)	0	0.00%
6400 Federal Funds Ltd	(109,596)	(109,596)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**($791,294)**	**($791,294)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
8000 General Fund	(345,564)	(345,564)	0	0.00%
3400 Other Funds Ltd	(336,134)	(336,134)	0	0.00%
6400 Federal Funds Ltd	(109,596)	(109,596)	0	0.00%
All Funds	(791,294)	(791,294)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(345,564)	(345,564)	0	0.00%
3400 Other Funds Ltd	(336,134)	(336,134)	0	0.00%
6400 Federal Funds Ltd	(109,596)	(109,596)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($791,294)**	**($791,294)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	17,049	17,049	0	0.00%
6340 Spc Pmt to Environmental Quality				
6400 Federal Funds Ltd	(17,049)	(17,049)	0	0.00%
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL SPECIAL PAYMENTS	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(345,564)	(345,564)	0	0.00%
3400 Other Funds Ltd	(336,134)	(336,134)	0	0.00%
6400 Federal Funds Ltd	(109,596)	(109,596)	0	0.00%
TOTAL EXPENDITURES	**($791,294)**	**($791,294)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	(2,867,270)	(2,867,270)	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	(2,867,270)	(2,867,270)	0	0.00%
TOTAL LICENSES AND FEES	**($2,867,270)**	**($2,867,270)**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(2,341,030)	(2,341,030)	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(5,208,300)	(5,208,300)	0	0.00%
TOTAL REVENUE CATEGORIES	**($5,208,300)**	**($5,208,300)**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(5,208,300)	(5,208,300)	0	0.00%
TOTAL AVAILABLE REVENUES	**($5,208,300)**	**($5,208,300)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(1,444,936)	(1,444,936)	0	0.00%
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	(2,867,270)	(2,867,270)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(4,312,206)	(4,312,206)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($4,312,206)**	**($4,312,206)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
3400 Other Funds Ltd	(896,094)	(896,094)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	(896,094)	(896,094)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($896,094)**	**($896,094)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(5,208,300)	(5,208,300)	0	0.00%
TOTAL EXPENDITURES	**($5,208,300)**	**($5,208,300)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,257,426	1,257,426	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(724,935)	(724,935)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	59,876,356	59,876,356	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,257,426	1,257,426	0	0.00%
3400 Other Funds Ltd	(724,935)	(724,935)	0	0.00%
6400 Federal Funds Ltd	59,876,356	59,876,356	0	0.00%
TOTAL REVENUE CATEGORIES	**$60,408,847**	**$60,408,847**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,257,426	1,257,426	0	0.00%
3400 Other Funds Ltd	(724,935)	(724,935)	0	0.00%
6400 Federal Funds Ltd	59,876,356	59,876,356	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$60,408,847**	**$60,408,847**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	(149,664)	(149,664)	0	0.00%
3400 Other Funds Ltd	424,776	424,776	0	0.00%
6400 Federal Funds Ltd	1,620,720	1,620,720	0	0.00%
All Funds	1,895,832	1,895,832	0	0.00%
3190 All Other Differential				
6400 Federal Funds Ltd	9,951,942	9,951,942	0	0.00%
SALARIES & WAGES				
8000 General Fund	(149,664)	(149,664)	0	0.00%
3400 Other Funds Ltd	424,776	424,776	0	0.00%
6400 Federal Funds Ltd	11,572,662	11,572,662	0	0.00%
TOTAL SALARIES & WAGES	**$11,847,774**	**$11,847,774**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(58)	(58)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	174	174	0	0.00%
6400 Federal Funds Ltd	754	754	0	0.00%
All Funds	870	870	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(25,637)	(25,637)	0	0.00%
3400 Other Funds Ltd	72,763	72,763	0	0.00%
6400 Federal Funds Ltd	1,982,399	1,982,399	0	0.00%
All Funds	2,029,525	2,029,525	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(11,449)	(11,449)	0	0.00%
3400 Other Funds Ltd	32,495	32,495	0	0.00%
6400 Federal Funds Ltd	885,308	885,308	0	0.00%
All Funds	906,354	906,354	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(46)	(46)	0	0.00%
3400 Other Funds Ltd	138	138	0	0.00%
6400 Federal Funds Ltd	598	598	0	0.00%
All Funds	690	690	0	0.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(38,232)	(38,232)	0	0.00%
3400 Other Funds Ltd	114,696	114,696	0	0.00%
6400 Federal Funds Ltd	497,016	497,016	0	0.00%
All Funds	573,480	573,480	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(75,422)	(75,422)	0	0.00%
3400 Other Funds Ltd	220,266	220,266	0	0.00%
6400 Federal Funds Ltd	3,366,075	3,366,075	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$3,510,919**	**$3,510,919**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(1)	(1)	0	0.00%
6400 Federal Funds Ltd	(8)	(8)	0	0.00%
All Funds	(9)	(9)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(1)	(1)	0	0.00%
6400 Federal Funds Ltd	(8)	(8)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($9)**	**($9)**	**$0**	**0.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(225,086)	(225,086)	0	0.00%
3400 Other Funds Ltd	645,041	645,041	0	0.00%
6400 Federal Funds Ltd	14,938,729	14,938,729	0	0.00%
TOTAL PERSONAL SERVICES	**$15,358,684**	**$15,358,684**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(3,116)	(3,116)	0	0.00%
3400 Other Funds Ltd	9,348	9,348	0	0.00%
6400 Federal Funds Ltd	114,848	114,848	0	0.00%
All Funds	121,080	121,080	0	0.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	7,840	7,840	0	0.00%
4150 Employee Training				
8000 General Fund	(857)	(857)	0	0.00%
3400 Other Funds Ltd	2,571	2,571	0	0.00%
6400 Federal Funds Ltd	71,220	71,220	0	0.00%
All Funds	72,934	72,934	0	0.00%
4175 Office Expenses				
8000 General Fund	(5,929)	(5,929)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	17,787	17,787	0	0.00%
6400 Federal Funds Ltd	248,004	248,004	0	0.00%
All Funds	259,862	259,862	0	0.00%
4200 Telecommunications				
8000 General Fund	(1,939)	(1,939)	0	0.00%
3400 Other Funds Ltd	5,817	5,817	0	0.00%
6400 Federal Funds Ltd	80,714	80,714	0	0.00%
All Funds	84,592	84,592	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	303,505	303,505	0	0.00%
4300 Professional Services				
6400 Federal Funds Ltd	12,709,159	12,709,159	0	0.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	162,045	162,045	0	0.00%
4475 Facilities Maintenance				
6400 Federal Funds Ltd	59,399	59,399	0	0.00%
4500 Food and Kitchen Supplies				
6400 Federal Funds Ltd	7,190,121	7,190,121	0	0.00%
4525 Medical Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	6,582,796	6,582,796	0	0.00%
4575 Agency Program Related S and S				
6400 Federal Funds Ltd	33,300	33,300	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(539)	(539)	0	0.00%
3400 Other Funds Ltd	88,101	88,101	0	0.00%
6400 Federal Funds Ltd	380,450	380,450	0	0.00%
All Funds	468,012	468,012	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(646)	(646)	0	0.00%
3400 Other Funds Ltd	1,938	1,938	0	0.00%
6400 Federal Funds Ltd	8,398	8,398	0	0.00%
All Funds	9,690	9,690	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	106,451	106,451	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(13,026)	(13,026)	0	0.00%
3400 Other Funds Ltd	125,562	125,562	0	0.00%
6400 Federal Funds Ltd	28,058,250	28,058,250	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$28,170,786**	**$28,170,786**	**$0**	**0.00%**
CAPITAL OUTLAY				
5900 Other Capital Outlay				
6400 Federal Funds Ltd	60,000	60,000	0	0.00%
CAPITAL OUTLAY				
6400 Federal Funds Ltd	60,000	60,000	0	0.00%
TOTAL CAPITAL OUTLAY	**$60,000**	**$60,000**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	1,495,538	1,495,538	0	0.00%
3400 Other Funds Ltd	(1,495,538)	(1,495,538)	0	0.00%
6400 Federal Funds Ltd	16,211,763	16,211,763	0	0.00%
All Funds	16,211,763	16,211,763	0	0.00%
6030 Dist to Non-Gov Units				
6400 Federal Funds Ltd	560,314	560,314	0	0.00%
6085 Other Special Payments				
6400 Federal Funds Ltd	47,300	47,300	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	1,495,538	1,495,538	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,495,538)	(1,495,538)	0	0.00%
6400 Federal Funds Ltd	16,819,377	16,819,377	0	0.00%
TOTAL SPECIAL PAYMENTS	**$16,819,377**	**$16,819,377**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	1,257,426	1,257,426	0	0.00%
3400 Other Funds Ltd	(724,935)	(724,935)	0	0.00%
6400 Federal Funds Ltd	59,876,356	59,876,356	0	0.00%
TOTAL EXPENDITURES	**$60,408,847**	**$60,408,847**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	15	15	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	15.00	15.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,587,983	-	(2,587,983)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(10,142,560)	-	10,142,560	100.00%
TRANSFERS IN				
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	40,294,109	-	(40,294,109)	(100.00%)
1833 Tsfr From Health Rel Lic Bds				
3400 Other Funds Ltd	(15,627)	-	15,627	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	40,278,482	-	(40,278,482)	(100.00%)
TOTAL TRANSFERS IN	**$40,278,482**	**-**	**($40,278,482)**	**(100.00%)**
REVENUE CATEGORIES				
8000 General Fund	2,587,983	-	(2,587,983)	(100.00%)
3400 Other Funds Ltd	40,278,482	-	(40,278,482)	(100.00%)
6400 Federal Funds Ltd	(10,142,560)	-	10,142,560	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUE CATEGORIES	**$32,723,905**	**-**	**($32,723,905)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	2,587,983	-	(2,587,983)	(100.00%)
3400 Other Funds Ltd	40,278,482	-	(40,278,482)	(100.00%)
6400 Federal Funds Ltd	(10,142,560)	-	10,142,560	100.00%
TOTAL AVAILABLE REVENUES	**$32,723,905**	**-**	**($32,723,905)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,148,515	-	(1,148,515)	(100.00%)
3400 Other Funds Ltd	864,568	-	(864,568)	(100.00%)
All Funds	2,013,083	-	(2,013,083)	(100.00%)
3190 All Other Differential				
8000 General Fund	(11)	-	11	100.00%
3400 Other Funds Ltd	(6)	-	6	100.00%
All Funds	(17)	-	17	100.00%
SALARIES & WAGES				
8000 General Fund	1,148,504	-	(1,148,504)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	864,562	-	(864,562)	(100.00%)
TOTAL SALARIES & WAGES	**$2,013,066**	**-**	**($2,013,066)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	561	-	(561)	(100.00%)
3400 Other Funds Ltd	360	-	(360)	(100.00%)
All Funds	921	-	(921)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	196,744	-	(196,744)	(100.00%)
3400 Other Funds Ltd	148,096	-	(148,096)	(100.00%)
All Funds	344,840	-	(344,840)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	87,861	-	(87,861)	(100.00%)
3400 Other Funds Ltd	66,143	-	(66,143)	(100.00%)
All Funds	154,004	-	(154,004)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	436	-	(436)	(100.00%)
3400 Other Funds Ltd	291	-	(291)	(100.00%)
All Funds	727	-	(727)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
8000 General Fund	365,596	-	(365,596)	(100.00%)
3400 Other Funds Ltd	236,563	-	(236,563)	(100.00%)
All Funds	602,159	-	(602,159)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	651,198	-	(651,198)	(100.00%)
3400 Other Funds Ltd	451,453	-	(451,453)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$1,102,651**	**-**	**($1,102,651)**	**(100.00%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(7)	-	7	100.00%
3400 Other Funds Ltd	(11)	-	11	100.00%
All Funds	(18)	-	18	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(7)	-	7	100.00%
3400 Other Funds Ltd	(11)	-	11	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($18)**	**-**	**$18**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	1,799,695	-	(1,799,695)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,316,004	-	(1,316,004)	(100.00%)
TOTAL PERSONAL SERVICES	**$3,115,699**	**-**	**($3,115,699)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	1,462	-	(1,462)	(100.00%)
3400 Other Funds Ltd	19,281	-	(19,281)	(100.00%)
All Funds	20,743	-	(20,743)	(100.00%)
4150 Employee Training				
8000 General Fund	8,380	-	(8,380)	(100.00%)
3400 Other Funds Ltd	5,365	-	(5,365)	(100.00%)
All Funds	13,745	-	(13,745)	(100.00%)
4175 Office Expenses				
8000 General Fund	(20,569)	-	20,569	100.00%
3400 Other Funds Ltd	36,687	-	(36,687)	(100.00%)
All Funds	16,118	-	(16,118)	(100.00%)
4200 Telecommunications				
8000 General Fund	18,548	-	(18,548)	(100.00%)
3400 Other Funds Ltd	12,000	-	(12,000)	(100.00%)
All Funds	30,548	-	(30,548)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
8000 General Fund	(135,919)	-	135,919	100.00%
6400 Federal Funds Ltd	(20,691)	-	20,691	100.00%
All Funds	(156,610)	-	156,610	100.00%
4300 Professional Services				
8000 General Fund	1,430,849	-	(1,430,849)	(100.00%)
3400 Other Funds Ltd	14,833,022	-	(14,833,022)	(100.00%)
6400 Federal Funds Ltd	(10,100,309)	-	10,100,309	100.00%
All Funds	6,163,562	-	(6,163,562)	(100.00%)
4325 Attorney General				
8000 General Fund	2,947	-	(2,947)	(100.00%)
3400 Other Funds Ltd	12,649	-	(12,649)	(100.00%)
All Funds	15,596	-	(15,596)	(100.00%)
4400 Dues and Subscriptions				
8000 General Fund	(3,816)	-	3,816	100.00%
6400 Federal Funds Ltd	(21,560)	-	21,560	100.00%
All Funds	(25,376)	-	25,376	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(119,618)	-	119,618	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4525 Medical Services and Supplies				
8000 General Fund	(657,179)	-	657,179	100.00%
4575 Agency Program Related S and S				
8000 General Fund	(77,795)	-	77,795	100.00%
3400 Other Funds Ltd	(15,627)	-	15,627	100.00%
All Funds	(93,422)	-	93,422	100.00%
4650 Other Services and Supplies				
8000 General Fund	342,254	-	(342,254)	(100.00%)
3400 Other Funds Ltd	927,848	-	(927,848)	(100.00%)
All Funds	1,270,102	-	(1,270,102)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	(1,256)	-	1,256	100.00%
3400 Other Funds Ltd	5,653	-	(5,653)	(100.00%)
All Funds	4,397	-	(4,397)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	788,288	-	(788,288)	(100.00%)
3400 Other Funds Ltd	15,836,878	-	(15,836,878)	(100.00%)
6400 Federal Funds Ltd	(10,142,560)	-	10,142,560	100.00%
TOTAL SERVICES & SUPPLIES	**$6,482,606**	**-**	**($6,482,606)**	**(100.00%)**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SPECIAL PAYMENTS				
6020 Dist to Counties				
3400 Other Funds Ltd	24,417,489	-	(24,417,489)	(100.00%)
SPECIAL PAYMENTS				
3400 Other Funds Ltd	24,417,489	-	(24,417,489)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$24,417,489**	**-**	**($24,417,489)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	2,587,983	-	(2,587,983)	(100.00%)
3400 Other Funds Ltd	41,570,371	-	(41,570,371)	(100.00%)
6400 Federal Funds Ltd	(10,142,560)	-	10,142,560	100.00%
TOTAL EXPENDITURES	**$34,015,794**	**-**	**($34,015,794)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(1,291,889)	-	1,291,889	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($1,291,889)**	**-**	**$1,291,889**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	26	-	(26)	(100.00%)
AUTHORIZED FTE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	15.75	-	(15.75)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(429,730)	-	429,730	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(3,631,211)	-	3,631,211	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(2,122,421)	-	2,122,421	100.00%
REVENUE CATEGORIES				
8000 General Fund	(429,730)	-	429,730	100.00%
3400 Other Funds Ltd	(3,631,211)	-	3,631,211	100.00%
6400 Federal Funds Ltd	(2,122,421)	-	2,122,421	100.00%
TOTAL REVENUE CATEGORIES	**($6,183,362)**	**-**	**$6,183,362**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(429,730)	-	429,730	100.00%
3400 Other Funds Ltd	(3,631,211)	-	3,631,211	100.00%
6400 Federal Funds Ltd	(2,122,421)	-	2,122,421	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($6,183,362)**	**-**	**$6,183,362**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(11,609)	-	11,609	100.00%
3400 Other Funds Ltd	(33,379)	-	33,379	100.00%
6400 Federal Funds Ltd	(62,737)	-	62,737	100.00%
All Funds	(107,725)	-	107,725	100.00%
4125 Out of State Travel				
8000 General Fund	(1,971)	-	1,971	100.00%
3400 Other Funds Ltd	(7,772)	-	7,772	100.00%
6400 Federal Funds Ltd	(24,695)	-	24,695	100.00%
All Funds	(34,438)	-	34,438	100.00%
4150 Employee Training				
8000 General Fund	(7,029)	-	7,029	100.00%
3400 Other Funds Ltd	(10,873)	-	10,873	100.00%
6400 Federal Funds Ltd	(34,109)	-	34,109	100.00%
All Funds	(52,011)	-	52,011	100.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(13,908)	-	13,908	100.00%
3400 Other Funds Ltd	(75,292)	-	75,292	100.00%
6400 Federal Funds Ltd	(55,122)	-	55,122	100.00%
All Funds	(144,322)	-	144,322	100.00%
4200 Telecommunications				
8000 General Fund	(5,521)	-	5,521	100.00%
3400 Other Funds Ltd	(14,510)	-	14,510	100.00%
6400 Federal Funds Ltd	(27,157)	-	27,157	100.00%
All Funds	(47,188)	-	47,188	100.00%
4250 Data Processing				
8000 General Fund	(7,101)	-	7,101	100.00%
3400 Other Funds Ltd	(5,606)	-	5,606	100.00%
6400 Federal Funds Ltd	(17,382)	-	17,382	100.00%
All Funds	(30,089)	-	30,089	100.00%
4275 Publicity and Publications				
8000 General Fund	(11,526)	-	11,526	100.00%
3400 Other Funds Ltd	(21,678)	-	21,678	100.00%
6400 Federal Funds Ltd	(19,449)	-	19,449	100.00%
All Funds	(52,653)	-	52,653	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4315 IT Professional Services				
8000 General Fund	(85,661)	-	85,661	100.00%
3400 Other Funds Ltd	(27,490)	-	27,490	100.00%
6400 Federal Funds Ltd	(120,851)	-	120,851	100.00%
All Funds	(234,002)	-	234,002	100.00%
4350 Dispute Resolution Services				
3400 Other Funds Ltd	(435)	-	435	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(417)	-	417	100.00%
3400 Other Funds Ltd	(29)	-	29	100.00%
6400 Federal Funds Ltd	(408)	-	408	100.00%
All Funds	(854)	-	854	100.00%
4400 Dues and Subscriptions				
8000 General Fund	(2,274)	-	2,274	100.00%
3400 Other Funds Ltd	(2,752)	-	2,752	100.00%
6400 Federal Funds Ltd	(6,295)	-	6,295	100.00%
All Funds	(11,321)	-	11,321	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(7,518)	-	7,518	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4475 Facilities Maintenance				
8000 General Fund	(1,564)	-	1,564	100.00%
3400 Other Funds Ltd	(1,592)	-	1,592	100.00%
6400 Federal Funds Ltd	(8,668)	-	8,668	100.00%
All Funds	(11,824)	-	11,824	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(23,276)	-	23,276	100.00%
3400 Other Funds Ltd	(995,850)	-	995,850	100.00%
6400 Federal Funds Ltd	(1,101,087)	-	1,101,087	100.00%
All Funds	(2,120,213)	-	2,120,213	100.00%
4525 Medical Services and Supplies				
8000 General Fund	(144,597)	-	144,597	100.00%
3400 Other Funds Ltd	(1,690,231)	-	1,690,231	100.00%
6400 Federal Funds Ltd	(271,293)	-	271,293	100.00%
All Funds	(2,106,121)	-	2,106,121	100.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(803)	-	803	100.00%
3400 Other Funds Ltd	(134)	-	134	100.00%
6400 Federal Funds Ltd	(448)	-	448	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(1,385)	-	1,385	100.00%
4575 Agency Program Related S and S				
8000 General Fund	(30,547)	-	30,547	100.00%
3400 Other Funds Ltd	(630,653)	-	630,653	100.00%
6400 Federal Funds Ltd	(310,773)	-	310,773	100.00%
All Funds	(971,973)	-	971,973	100.00%
4600 Intra-agency Charges				
8000 General Fund	(8)	-	8	100.00%
3400 Other Funds Ltd	(616)	-	616	100.00%
6400 Federal Funds Ltd	(19)	-	19	100.00%
All Funds	(643)	-	643	100.00%
4650 Other Services and Supplies				
8000 General Fund	(73,604)	-	73,604	100.00%
3400 Other Funds Ltd	(84,425)	-	84,425	100.00%
6400 Federal Funds Ltd	(28,156)	-	28,156	100.00%
All Funds	(186,185)	-	186,185	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(2,918)	-	2,918	100.00%
3400 Other Funds Ltd	(6,800)	-	6,800	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(12,399)	-	12,399	100.00%
All Funds	(22,117)	-	22,117	100.00%
4715 IT Expendable Property				
8000 General Fund	(5,396)	-	5,396	100.00%
3400 Other Funds Ltd	(13,576)	-	13,576	100.00%
6400 Federal Funds Ltd	(21,373)	-	21,373	100.00%
All Funds	(40,345)	-	40,345	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(429,730)	-	429,730	100.00%
3400 Other Funds Ltd	(3,631,211)	-	3,631,211	100.00%
6400 Federal Funds Ltd	(2,122,421)	-	2,122,421	100.00%
TOTAL SERVICES & SUPPLIES	**($6,183,362)**	**-**	**$6,183,362**	**100.00%**
EXPENDITURES				
8000 General Fund	(429,730)	-	429,730	100.00%
3400 Other Funds Ltd	(3,631,211)	-	3,631,211	100.00%
6400 Federal Funds Ltd	(2,122,421)	-	2,122,421	100.00%
TOTAL EXPENDITURES	**($6,183,362)**	**-**	**$6,183,362**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(617,161)	-	617,161	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(1,373,053)	-	1,373,053	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(2,238,477)	-	2,238,477	100.00%
REVENUE CATEGORIES				
8000 General Fund	(617,161)	-	617,161	100.00%
3400 Other Funds Ltd	(1,373,053)	-	1,373,053	100.00%
6400 Federal Funds Ltd	(2,238,477)	-	2,238,477	100.00%
TOTAL REVENUE CATEGORIES	**($4,228,691)**	**-**	**$4,228,691**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(617,161)	-	617,161	100.00%
3400 Other Funds Ltd	(1,373,053)	-	1,373,053	100.00%
6400 Federal Funds Ltd	(2,238,477)	-	2,238,477	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($4,228,691)**	**-**	**$4,228,691**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(617,161)	-	617,161	100.00%
3400 Other Funds Ltd	(1,373,053)	-	1,373,053	100.00%
6400 Federal Funds Ltd	(2,238,477)	-	2,238,477	100.00%
All Funds	(4,228,691)	-	4,228,691	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(617,161)	-	617,161	100.00%
3400 Other Funds Ltd	(1,373,053)	-	1,373,053	100.00%
6400 Federal Funds Ltd	(2,238,477)	-	2,238,477	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($4,228,691)**	**-**	**$4,228,691**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(617,161)	-	617,161	100.00%
3400 Other Funds Ltd	(1,373,053)	-	1,373,053	100.00%
6400 Federal Funds Ltd	(2,238,477)	-	2,238,477	100.00%
TOTAL PERSONAL SERVICES	**($4,228,691)**	**-**	**$4,228,691**	**100.00%**

Package Comparison Report - Detail
2021-23 Biennium
Public Health Programs

Cross Reference Number: 44300-030-05-00-00000
Package: Personal Services Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	(617,161)	-	617,161	100.00%
3400 Other Funds Ltd	(1,373,053)	-	1,373,053	100.00%
6400 Federal Funds Ltd	(2,238,477)	-	2,238,477	100.00%
TOTAL EXPENDITURES	**($4,228,691)**	**-**	**$4,228,691**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(154,331)	(386,617)	(232,286)	(150.51%)
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	(7,218)	(7,218)	0	0.00%
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	(4,812)	(4,812)	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	(12,030)	(12,030)	0	0.00%
TOTAL LICENSES AND FEES	**($12,030)**	**($12,030)**	**$0**	**0.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	42,496	42,496	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	2,055,580	2,055,580	0	0.00%
REVENUE CATEGORIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(154,331)	(386,617)	(232,286)	(150.51%)
3400 Other Funds Ltd	30,466	30,466	0	0.00%
6400 Federal Funds Ltd	2,055,580	2,055,580	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,931,715**	**$1,699,429**	**($232,286)**	**(12.02%)**
AVAILABLE REVENUES				
8000 General Fund	(154,331)	(386,617)	(232,286)	(150.51%)
3400 Other Funds Ltd	30,466	30,466	0	0.00%
6400 Federal Funds Ltd	2,055,580	2,055,580	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,931,715**	**$1,699,429**	**($232,286)**	**(12.02%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	148,018	-	(148,018)	(100.00%)
6400 Federal Funds Ltd	126,830	274,848	148,018	116.71%
All Funds	274,848	274,848	0	0.00%
SALARIES & WAGES				
8000 General Fund	148,018	-	(148,018)	(100.00%)
6400 Federal Funds Ltd	126,830	274,848	148,018	116.71%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES	**$274,848**	**$274,848**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	59	-	(59)	(100.00%)
6400 Federal Funds Ltd	57	116	59	103.51%
All Funds	116	116	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	25,355	-	(25,355)	(100.00%)
6400 Federal Funds Ltd	21,727	47,082	25,355	116.70%
All Funds	47,082	47,082	0	0.00%
3230 Social Security Taxes				
8000 General Fund	11,323	-	(11,323)	(100.00%)
6400 Federal Funds Ltd	9,703	21,026	11,323	116.70%
All Funds	21,026	21,026	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	46	-	(46)	(100.00%)
6400 Federal Funds Ltd	46	92	46	100.00%
All Funds	92	92	0	0.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	38,233	-	(38,233)	(100.00%)
6400 Federal Funds Ltd	38,231	76,464	38,233	100.01%
All Funds	76,464	76,464	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	75,016	-	(75,016)	(100.00%)
6400 Federal Funds Ltd	69,764	144,780	75,016	107.53%
TOTAL OTHER PAYROLL EXPENSES	**$144,780**	**$144,780**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	280	-	(280)	(100.00%)
3400 Other Funds Ltd	59,962	59,962	0	0.00%
6400 Federal Funds Ltd	(60,245)	(60,245)	0	0.00%
All Funds	(3)	(283)	(280)	(9,333.33%)
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	280	-	(280)	(100.00%)
3400 Other Funds Ltd	59,962	59,962	0	0.00%
6400 Federal Funds Ltd	(60,245)	(60,245)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($3)**	**($283)**	**($280)**	**(9,333.33%)**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	223,314	-	(223,314)	(100.00%)
3400 Other Funds Ltd	59,962	59,962	0	0.00%
6400 Federal Funds Ltd	136,349	359,383	223,034	163.58%
TOTAL PERSONAL SERVICES	**$419,625**	**$419,345**	**($280)**	**(0.07%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	2,908	2,908	0	0.00%
6400 Federal Funds Ltd	5,191	5,191	0	0.00%
All Funds	8,099	8,099	0	0.00%
4125 Out of State Travel				
8000 General Fund	2,874	2,874	0	0.00%
6400 Federal Funds Ltd	13,368	13,368	0	0.00%
All Funds	16,242	16,242	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	1,714	1,714	0	0.00%
4175 Office Expenses				
8000 General Fund	(73,128)	(82,100)	(8,972)	(12.27%)
3400 Other Funds Ltd	(29,496)	(29,496)	0	0.00%
6400 Federal Funds Ltd	(8,974)	(8,974)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(111,598)	(120,570)	(8,972)	(8.04%)
4200 Telecommunications				
6400 Federal Funds Ltd	3,878	3,878	0	0.00%
4275 Publicity and Publications				
8000 General Fund	1,000	1,000	0	0.00%
6400 Federal Funds Ltd	(60)	(60)	0	0.00%
All Funds	940	940	0	0.00%
4300 Professional Services				
6400 Federal Funds Ltd	1,031,800	808,766	(223,034)	(21.62%)
4425 Facilities Rental and Taxes				
6400 Federal Funds Ltd	5,000	5,000	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	1,590	1,590	0	0.00%
6400 Federal Funds Ltd	(1,590)	(1,590)	0	0.00%
All Funds	-	-	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	562,612	562,612	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	1,292	1,292	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
6400 Federal Funds Ltd	5,000	5,000	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(64,756)	(73,728)	(8,972)	(13.86%)
3400 Other Funds Ltd	(29,496)	(29,496)	0	0.00%
6400 Federal Funds Ltd	1,619,231	1,396,197	(223,034)	(13.77%)
TOTAL SERVICES & SUPPLIES	**$1,524,979**	**$1,292,973**	**($232,006)**	**(15.21%)**
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	300,000	300,000	0	0.00%
6035 Dist to Individuals				
8000 General Fund	(312,889)	(312,889)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(312,889)	(312,889)	0	0.00%
6400 Federal Funds Ltd	300,000	300,000	0	0.00%
TOTAL SPECIAL PAYMENTS	**($12,889)**	**($12,889)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(154,331)	(386,617)	(232,286)	(150.51%)
3400 Other Funds Ltd	30,466	30,466	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,055,580	2,055,580	0	0.00%
TOTAL EXPENDITURES	**$1,931,715**	**$1,699,429**	**($232,286)**	**(12.02%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	2	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.00	2.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(8,590)	-	8,590	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(50,853)	-	50,853	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(37,446)	-	37,446	100.00%
REVENUE CATEGORIES				
8000 General Fund	(8,590)	-	8,590	100.00%
3400 Other Funds Ltd	(50,853)	-	50,853	100.00%
6400 Federal Funds Ltd	(37,446)	-	37,446	100.00%
TOTAL REVENUE CATEGORIES	**($96,889)**	**-**	**$96,889**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(8,590)	-	8,590	100.00%
3400 Other Funds Ltd	(50,853)	-	50,853	100.00%
6400 Federal Funds Ltd	(37,446)	-	37,446	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($96,889)**	**-**	**$96,889**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(5,003)	-	5,003	100.00%
3400 Other Funds Ltd	(32,693)	-	32,693	100.00%
6400 Federal Funds Ltd	(24,141)	-	24,141	100.00%
All Funds	(61,837)	-	61,837	100.00%
4150 Employee Training				
8000 General Fund	-	1,910	1,910	100.00%
3400 Other Funds Ltd	-	963	963	100.00%
6400 Federal Funds Ltd	-	5,959	5,959	100.00%
All Funds	-	8,832	8,832	100.00%
4175 Office Expenses				
8000 General Fund	(3,587)	(1,910)	1,677	46.75%
3400 Other Funds Ltd	(18,160)	(963)	17,197	94.70%
6400 Federal Funds Ltd	(13,305)	(5,959)	7,346	55.21%
All Funds	(35,052)	(8,832)	26,220	74.80%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(8,590)	-	8,590	100.00%
3400 Other Funds Ltd	(50,853)	-	50,853	100.00%
6400 Federal Funds Ltd	(37,446)	-	37,446	100.00%
TOTAL SERVICES & SUPPLIES	**($96,889)**	**-**	**$96,889**	**100.00%**
EXPENDITURES				
8000 General Fund	(8,590)	-	8,590	100.00%
3400 Other Funds Ltd	(50,853)	-	50,853	100.00%
6400 Federal Funds Ltd	(37,446)	-	37,446	100.00%
TOTAL EXPENDITURES	**($96,889)**	**-**	**$96,889**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(14,579)	-	14,579	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(103,124)	-	103,124	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(14,576)	-	14,576	100.00%
REVENUE CATEGORIES				
8000 General Fund	(14,579)	-	14,579	100.00%
3400 Other Funds Ltd	(103,124)	-	103,124	100.00%
6400 Federal Funds Ltd	(14,576)	-	14,576	100.00%
TOTAL REVENUE CATEGORIES	**($132,279)**	**-**	**$132,279**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(14,579)	-	14,579	100.00%
3400 Other Funds Ltd	(103,124)	-	103,124	100.00%
6400 Federal Funds Ltd	(14,576)	-	14,576	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($132,279)**	**-**	**$132,279**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(14,579)	-	14,579	100.00%
3400 Other Funds Ltd	(103,124)	-	103,124	100.00%
6400 Federal Funds Ltd	(14,576)	-	14,576	100.00%
All Funds	(132,279)	-	132,279	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(14,579)	-	14,579	100.00%
3400 Other Funds Ltd	(103,124)	-	103,124	100.00%
6400 Federal Funds Ltd	(14,576)	-	14,576	100.00%
TOTAL SERVICES & SUPPLIES	**($132,279)**	**-**	**$132,279**	**100.00%**
EXPENDITURES				
8000 General Fund	(14,579)	-	14,579	100.00%
3400 Other Funds Ltd	(103,124)	-	103,124	100.00%
6400 Federal Funds Ltd	(14,576)	-	14,576	100.00%
TOTAL EXPENDITURES	**($132,279)**	**-**	**$132,279**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	3,672,823	-	(3,672,823)	(100.00%)
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(3,672,823)	-	3,672,823	100.00%
BEGINNING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL BEGINNING BALANCE	**-**	**-**	**$0**	**0.00%**
REVENUE CATEGORIES				
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	2,924,785	-	(2,924,785)	(100.00%)
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	1,283,031	-	(1,283,031)	(100.00%)
LICENSES AND FEES				
3400 Other Funds Ltd	4,207,816	-	(4,207,816)	(100.00%)
TOTAL LICENSES AND FEES	**$4,207,816**	**-**	**($4,207,816)**	**(100.00%)**
CHARGES FOR SERVICES				
0410 Charges for Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	433	-	(433)	(100.00%)
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	43,908	-	(43,908)	(100.00%)
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	105,629	-	(105,629)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	56,719	-	(56,719)	(100.00%)
REVENUE CATEGORIES				
3400 Other Funds Ltd	4,414,505	-	(4,414,505)	(100.00%)
TOTAL REVENUE CATEGORIES	**$4,414,505**	**-**	**($4,414,505)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	4,414,505	-	(4,414,505)	(100.00%)
TOTAL AVAILABLE REVENUES	**$4,414,505**	**-**	**($4,414,505)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	1,644,330	-	(1,644,330)	(100.00%)
3190 All Other Differential				
3400 Other Funds Ltd	115,415	-	(115,415)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	1,759,745	-	(1,759,745)	(100.00%)
TOTAL SALARIES & WAGES	**$1,759,745**	**-**	**($1,759,745)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	609	-	(609)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	295,156	-	(295,156)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	134,623	-	(134,623)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	483	-	(483)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	401,436	-	(401,436)	(100.00%)
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	832,307	-	(832,307)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$832,307**	**-**	**($832,307)**	**(100.00%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(1)	-	1	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(1)	-	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($1)**	**-**	**$1**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	2,592,051	-	(2,592,051)	(100.00%)
TOTAL PERSONAL SERVICES	**$2,592,051**	**-**	**($2,592,051)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	74,860	-	(74,860)	(100.00%)
4125 Out of State Travel				
3400 Other Funds Ltd	7,901	-	(7,901)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	10,176	-	(10,176)	(100.00%)
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	53,139	-	(53,139)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	28,406	-	(28,406)	(100.00%)
4225 State Gov. Service Charges				
3400 Other Funds Ltd	99,901	-	(99,901)	(100.00%)
4250 Data Processing				
3400 Other Funds Ltd	33,315	-	(33,315)	(100.00%)
4275 Publicity and Publications				
3400 Other Funds Ltd	6,891	-	(6,891)	(100.00%)
4300 Professional Services				
3400 Other Funds Ltd	7,039	-	(7,039)	(100.00%)
4315 IT Professional Services				
3400 Other Funds Ltd	200,565	-	(200,565)	(100.00%)
4325 Attorney General				
3400 Other Funds Ltd	164,245	-	(164,245)	(100.00%)
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	877	-	(877)	(100.00%)
4400 Dues and Subscriptions				
3400 Other Funds Ltd	4,079	-	(4,079)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	103,873	-	(103,873)	(100.00%)
4575 Agency Program Related S and S				
3400 Other Funds Ltd	362,545	-	(362,545)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	181,328	-	(181,328)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	7,058	-	(7,058)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	9,209	-	(9,209)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,355,407	-	(1,355,407)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$1,355,407**	**-**	**($1,355,407)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	3,947,458	-	(3,947,458)	(100.00%)
TOTAL EXPENDITURES	**$3,947,458**	**-**	**($3,947,458)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	467,047	-	(467,047)	(100.00%)
TOTAL ENDING BALANCE	**$467,047**	**-**	**($467,047)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	21	-	(21)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	10.50	-	(10.50)	(100.00%)
8280 FTE Reconciliation	0.11	-	(0.11)	(100.00%)
TOTAL AUTHORIZED FTE	**10.61**	**-**	**(10.61)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1050 Transfer In Other				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TRANSFERS IN				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TOTAL TRANSFERS IN	**$2,078,226**	**-**	**($2,078,226)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TOTAL REVENUE CATEGORIES	**$2,078,226**	**-**	**($2,078,226)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TOTAL AVAILABLE REVENUES	**$2,078,226**	**-**	**($2,078,226)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	917,622	-	(917,622)	(100.00%)
SALARIES & WAGES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	917,622	-	(917,622)	(100.00%)
TOTAL SALARIES & WAGES	**$917,622**	**-**	**($917,622)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	452	-	(452)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	157,190	-	(157,190)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	70,198	-	(70,198)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	357	-	(357)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	299,484	-	(299,484)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	527,681	-	(527,681)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$527,681**	**-**	**($527,681)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	1,445,303	-	(1,445,303)	(100.00%)
TOTAL PERSONAL SERVICES	**$1,445,303**	**-**	**($1,445,303)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	60,011	-	(60,011)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	6,835	-	(6,835)	(100.00%)
4175 Office Expenses				
3400 Other Funds Ltd	79,644	-	(79,644)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	15,187	-	(15,187)	(100.00%)
4325 Attorney General				
3400 Other Funds Ltd	38,000	-	(38,000)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	274,494	-	(274,494)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	7,752	-	(7,752)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	151,000	-	(151,000)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	632,923	-	(632,923)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL SERVICES & SUPPLIES	**$632,923**	**-**	**($632,923)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	2,078,226	-	(2,078,226)	(100.00%)
TOTAL EXPENDITURES	**$2,078,226**	**-**	**($2,078,226)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	12	-	(12)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	7.86	-	(7.86)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	30,000,000	45,000,000	15,000,000	50.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(465,178)	(465,178)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(752,016)	(752,016)	100.00%
REVENUE CATEGORIES				
8000 General Fund	30,000,000	45,000,000	15,000,000	50.00%
3400 Other Funds Ltd	-	(465,178)	(465,178)	100.00%
6400 Federal Funds Ltd	-	(752,016)	(752,016)	100.00%
TOTAL REVENUE CATEGORIES	**$30,000,000**	**$43,782,806**	**$13,782,806**	**45.94%**
AVAILABLE REVENUES				
8000 General Fund	30,000,000	45,000,000	15,000,000	50.00%
3400 Other Funds Ltd	-	(465,178)	(465,178)	100.00%
6400 Federal Funds Ltd	-	(752,016)	(752,016)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**$30,000,000**	**$43,782,806**	**$13,782,806**	**45.94%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	3,844,733	3,844,733	100.00%
3400 Other Funds Ltd	-	(286,968)	(286,968)	100.00%
6400 Federal Funds Ltd	-	(443,453)	(443,453)	100.00%
All Funds	-	3,114,312	3,114,312	100.00%
SALARIES & WAGES				
8000 General Fund	-	3,844,733	3,844,733	100.00%
3400 Other Funds Ltd	-	(286,968)	(286,968)	100.00%
6400 Federal Funds Ltd	-	(443,453)	(443,453)	100.00%
TOTAL SALARIES & WAGES	**-**	**$3,114,312**	**$3,114,312**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	1,613	1,613	100.00%
3400 Other Funds Ltd	-	(77)	(77)	100.00%
6400 Federal Funds Ltd	-	(144)	(144)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	1,392	1,392	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	658,602	658,602	100.00%
3400 Other Funds Ltd	-	(49,158)	(49,158)	100.00%
6400 Federal Funds Ltd	-	(75,964)	(75,964)	100.00%
All Funds	-	533,480	533,480	100.00%
3230 Social Security Taxes				
8000 General Fund	-	294,118	294,118	100.00%
3400 Other Funds Ltd	-	(21,954)	(21,954)	100.00%
6400 Federal Funds Ltd	-	(33,924)	(33,924)	100.00%
All Funds	-	238,240	238,240	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	1,279	1,279	100.00%
3400 Other Funds Ltd	-	(61)	(61)	100.00%
6400 Federal Funds Ltd	-	(114)	(114)	100.00%
All Funds	-	1,104	1,104	100.00%
3270 Flexible Benefits				
8000 General Fund	-	1,062,739	1,062,739	100.00%
3400 Other Funds Ltd	-	(50,695)	(50,695)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(94,476)	(94,476)	100.00%
All Funds	-	917,568	917,568	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	2,018,351	2,018,351	100.00%
3400 Other Funds Ltd	-	(121,945)	(121,945)	100.00%
6400 Federal Funds Ltd	-	(204,622)	(204,622)	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,691,784**	**$1,691,784**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(10)	(10)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(10)	(10)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($10)**	**($10)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	5,863,074	5,863,074	100.00%
3400 Other Funds Ltd	-	(408,913)	(408,913)	100.00%
6400 Federal Funds Ltd	-	(648,075)	(648,075)	100.00%
TOTAL PERSONAL SERVICES	**-**	**$4,806,086**	**$4,806,086**	**100.00%**
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	-	74,784	74,784	100.00%
3400 Other Funds Ltd	-	(4,144)	(4,144)	100.00%
6400 Federal Funds Ltd	-	(7,697)	(7,697)	100.00%
All Funds	-	62,943	62,943	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	-	(1,139)	(1,139)	100.00%
6400 Federal Funds Ltd	-	(2,118)	(2,118)	100.00%
All Funds	-	(3,257)	(3,257)	100.00%
4150 Employee Training				
8000 General Fund	-	5,262	5,262	100.00%
4175 Office Expenses				
8000 General Fund	-	7,728	7,728	100.00%
3400 Other Funds Ltd	-	(7,886)	(7,886)	100.00%
6400 Federal Funds Ltd	-	(14,645)	(14,645)	100.00%
All Funds	-	(14,803)	(14,803)	100.00%
4200 Telecommunications				
8000 General Fund	-	47,262	47,262	100.00%
3400 Other Funds Ltd	-	(2,579)	(2,579)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(4,789)	(4,789)	100.00%
All Funds	-	39,894	39,894	100.00%
4250 Data Processing				
8000 General Fund	-	38,184	38,184	100.00%
4275 Publicity and Publications				
8000 General Fund	-	187,094	187,094	100.00%
4300 Professional Services				
8000 General Fund	-	1,864,965	1,864,965	100.00%
4315 IT Professional Services				
8000 General Fund	-	237,094	237,094	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	348,240	348,240	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	13,068	13,068	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	5,840	5,840	100.00%
3400 Other Funds Ltd	-	(39,659)	(39,659)	100.00%
6400 Federal Funds Ltd	-	(73,095)	(73,095)	100.00%
All Funds	-	(106,914)	(106,914)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	6,337	6,337	100.00%
3400 Other Funds Ltd	-	(858)	(858)	100.00%
6400 Federal Funds Ltd	-	(1,597)	(1,597)	100.00%
All Funds	-	3,882	3,882	100.00%
4715 IT Expendable Property				
8000 General Fund	-	71,568	71,568	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,907,426	2,907,426	100.00%
3400 Other Funds Ltd	-	(56,265)	(56,265)	100.00%
6400 Federal Funds Ltd	-	(103,941)	(103,941)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$2,747,220**	**$2,747,220**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	10,000,000	23,157,000	13,157,000	131.57%
6025 Dist to Other Gov Unit				
8000 General Fund	5,000,000	3,267,000	(1,733,000)	(34.66%)
6030 Dist to Non-Gov Units				
8000 General Fund	15,000,000	9,805,500	(5,194,500)	(34.63%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SPECIAL PAYMENTS				
8000 General Fund	30,000,000	36,229,500	6,229,500	20.77%
TOTAL SPECIAL PAYMENTS	**$30,000,000**	**$36,229,500**	**$6,229,500**	**20.77%**
EXPENDITURES				
8000 General Fund	30,000,000	45,000,000	15,000,000	50.00%
3400 Other Funds Ltd	-	(465,178)	(465,178)	100.00%
6400 Federal Funds Ltd	-	(752,016)	(752,016)	100.00%
TOTAL EXPENDITURES	**$30,000,000**	**$43,782,806**	**$13,782,806**	**45.94%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	24	24	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	24.00	24.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	4,607,350	4,607,350	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	3,196,819	3,196,819	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	4,607,350	4,607,350	100.00%
6400 Federal Funds Ltd	-	3,196,819	3,196,819	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$7,804,169**	**$7,804,169**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	4,607,350	4,607,350	100.00%
6400 Federal Funds Ltd	-	3,196,819	3,196,819	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$7,804,169**	**$7,804,169**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	288,384	288,384	100.00%
6400 Federal Funds Ltd	-	169,008	169,008	100.00%
All Funds	-	457,392	457,392	100.00%
SALARIES & WAGES				
8000 General Fund	-	288,384	288,384	100.00%
6400 Federal Funds Ltd	-	169,008	169,008	100.00%
TOTAL SALARIES & WAGES	**-**	**$457,392**	**$457,392**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	131	131	100.00%
6400 Federal Funds Ltd	-	73	73	100.00%
All Funds	-	204	204	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	49,401	49,401	100.00%
6400 Federal Funds Ltd	-	28,952	28,952	100.00%
All Funds	-	78,353	78,353	100.00%
3230 Social Security Taxes				
8000 General Fund	-	22,061	22,061	100.00%
6400 Federal Funds Ltd	-	12,929	12,929	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	34,990	34,990	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	104	104	100.00%
6400 Federal Funds Ltd	-	58	58	100.00%
All Funds	-	162	162	100.00%
3270 Flexible Benefits				
8000 General Fund	-	86,022	86,022	100.00%
6400 Federal Funds Ltd	-	47,790	47,790	100.00%
All Funds	-	133,812	133,812	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	157,719	157,719	100.00%
6400 Federal Funds Ltd	-	89,802	89,802	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$247,521**	**$247,521**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(2)	(2)	100.00%
6400 Federal Funds Ltd	-	(2)	(2)	100.00%
All Funds	-	(4)	(4)	100.00%
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(2)	(2)	100.00%
6400 Federal Funds Ltd	-	(2)	(2)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($4)**	**($4)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	446,101	446,101	100.00%
6400 Federal Funds Ltd	-	258,808	258,808	100.00%
TOTAL PERSONAL SERVICES	**-**	**$704,909**	**$704,909**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	7,011	7,011	100.00%
6400 Federal Funds Ltd	-	3,895	3,895	100.00%
All Funds	-	10,906	10,906	100.00%
4150 Employee Training				
8000 General Fund	-	1,990	1,990	100.00%
6400 Federal Funds Ltd	-	1,130	1,130	100.00%
All Funds	-	3,120	3,120	100.00%
4175 Office Expenses				
8000 General Fund	-	117,391	117,391	100.00%
6400 Federal Funds Ltd	-	9,658	9,658	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	127,049	127,049	100.00%
4200 Telecommunications				
8000 General Fund	-	4,364	4,364	100.00%
6400 Federal Funds Ltd	-	2,423	2,423	100.00%
All Funds	-	6,787	6,787	100.00%
4250 Data Processing				
8000 General Fund	-	3,979	3,979	100.00%
6400 Federal Funds Ltd	-	2,385	2,385	100.00%
All Funds	-	6,364	6,364	100.00%
4300 Professional Services				
8000 General Fund	-	2,400,000	2,400,000	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	36,011	36,011	100.00%
6400 Federal Funds Ltd	-	20,058	20,058	100.00%
All Funds	-	56,069	56,069	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	1,214	1,214	100.00%
6400 Federal Funds Ltd	-	673	673	100.00%
All Funds	-	1,887	1,887	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	15,844	15,844	100.00%
6400 Federal Funds Ltd	-	9,504	9,504	100.00%
All Funds	-	25,348	25,348	100.00%
4715 IT Expendable Property				
8000 General Fund	-	7,455	7,455	100.00%
6400 Federal Funds Ltd	-	4,473	4,473	100.00%
All Funds	-	11,928	11,928	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,595,259	2,595,259	100.00%
6400 Federal Funds Ltd	-	54,199	54,199	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$2,649,458**	**$2,649,458**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	-	1,564,287	1,564,287	100.00%
6400 Federal Funds Ltd	-	2,882,795	2,882,795	100.00%
All Funds	-	4,447,082	4,447,082	100.00%
6085 Other Special Payments				
8000 General Fund	-	1,703	1,703	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	1,017	1,017	100.00%
All Funds	-	2,720	2,720	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	1,565,990	1,565,990	100.00%
6400 Federal Funds Ltd	-	2,883,812	2,883,812	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$4,449,802**	**$4,449,802**	**100.00%**
EXPENDITURES				
8000 General Fund	-	4,607,350	4,607,350	100.00%
6400 Federal Funds Ltd	-	3,196,819	3,196,819	100.00%
TOTAL EXPENDITURES	**-**	**$7,804,169**	**$7,804,169**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	4	4	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	3.50	3.50	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
LICENSES AND FEES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
TOTAL LICENSES AND FEES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
TOTAL REVENUE CATEGORIES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
TOTAL AVAILABLE REVENUES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	1,562,547	-	(1,562,547)	(100.00%)
TOTAL EXPENDITURES	**$1,562,547**	**-**	**($1,562,547)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	493,372	493,372	0	0.00%
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	914,877	914,877	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	1,408,249	1,408,249	0	0.00%
TOTAL LICENSES AND FEES	**$1,408,249**	**$1,408,249**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	1,408,249	1,408,249	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,408,249**	**$1,408,249**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,408,249	1,408,249	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,408,249**	**$1,408,249**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	244,188	244,188	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	244,188	244,188	0	0.00%
TOTAL SALARIES & WAGES	**$244,188**	**$244,188**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	129	129	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	41,829	41,829	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	18,680	18,680	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	102	102	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	86,022	86,022	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	146,762	146,762	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$146,762**	**$146,762**	**$0**	**0.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	390,950	390,950	0	0.00%
TOTAL PERSONAL SERVICES	**$390,950**	**$390,950**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	7,011	7,011	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,929	1,929	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	13,341	13,341	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	4,362	4,362	0	0.00%
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	914,879	914,879	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	73,839	73,839	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,938	1,938	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,017,299	1,017,299	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$1,017,299**	**$1,017,299**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,408,249	1,408,249	0	0.00%
TOTAL EXPENDITURES	**$1,408,249**	**$1,408,249**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	3	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.25	2.25	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
REVENUE CATEGORIES				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
TOTAL REVENUE CATEGORIES	**$896,094**	**-**	**($896,094)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
TOTAL AVAILABLE REVENUES	**$896,094**	**-**	**($896,094)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4525 Medical Services and Supplies				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$896,094**	**-**	**($896,094)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	896,094	-	(896,094)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$896,094**	**-**	**($896,094)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
LICENSES AND FEES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
TOTAL LICENSES AND FEES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
TOTAL REVENUE CATEGORIES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
TOTAL AVAILABLE REVENUES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	106,237	-	(106,237)	(100.00%)
TOTAL EXPENDITURES	**$106,237**	**-**	**($106,237)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
LICENSES AND FEES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
TOTAL LICENSES AND FEES	**$51,265**	**$51,265**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
TOTAL REVENUE CATEGORIES	**$51,265**	**$51,265**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
TOTAL AVAILABLE REVENUES	**$51,265**	**$51,265**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$51,265**	**$51,265**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	51,265	51,265	0	0.00%
TOTAL EXPENDITURES	**$51,265**	**$51,265**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
LICENSES AND FEES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
TOTAL LICENSES AND FEES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
TOTAL REVENUE CATEGORIES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
TOTAL AVAILABLE REVENUES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)

Package Comparison Report - Detail
2021-23 Biennium
Public Health Programs

Cross Reference Number: 44300-030-05-00-00000
Package: Resp Therapist Polysomnographic Tech Fees
Pkg Group: POL Pkg Type: POL Pkg Number: 452

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	232,342	-	(232,342)	(100.00%)
TOTAL EXPENDITURES	**$232,342**	**-**	**($232,342)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
TOTAL REVENUE CATEGORIES	**$657,936**	**$657,936**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
TOTAL AVAILABLE REVENUES	**$657,936**	**$657,936**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	657,936	657,936	0	0.00%
TOTAL SERVICES & SUPPLIES	**$657,936**	**$657,936**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	657,936	657,936	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$657,936**	**$657,936**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	5,708,769	5,708,769	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	35,263,085	35,263,085	100.00%
TRANSFERS IN				
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	-	49,594,000	49,594,000	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	49,594,000	49,594,000	100.00%
TOTAL TRANSFERS IN	**-**	**$49,594,000**	**$49,594,000**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	5,708,769	5,708,769	100.00%
3400 Other Funds Ltd	-	49,594,000	49,594,000	100.00%
6400 Federal Funds Ltd	-	35,263,085	35,263,085	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$90,565,854**	**$90,565,854**	**100.00%**
AVAILABLE REVENUES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	5,708,769	5,708,769	100.00%
3400 Other Funds Ltd	-	49,594,000	49,594,000	100.00%
6400 Federal Funds Ltd	-	35,263,085	35,263,085	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$90,565,854**	**$90,565,854**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	1,160,017	1,160,017	100.00%
3400 Other Funds Ltd	-	55,801	55,801	100.00%
6400 Federal Funds Ltd	-	3,445,702	3,445,702	100.00%
All Funds	-	4,661,520	4,661,520	100.00%
3190 All Other Differential				
8000 General Fund	-	212,601	212,601	100.00%
6400 Federal Funds Ltd	-	2,772,520	2,772,520	100.00%
All Funds	-	2,985,121	2,985,121	100.00%
SALARIES & WAGES				
8000 General Fund	-	1,372,618	1,372,618	100.00%
3400 Other Funds Ltd	-	55,801	55,801	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	6,218,222	6,218,222	100.00%
TOTAL SALARIES & WAGES	**-**	**$7,646,641**	**$7,646,641**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	486	486	100.00%
3400 Other Funds Ltd	-	21	21	100.00%
6400 Federal Funds Ltd	-	1,282	1,282	100.00%
All Funds	-	1,789	1,789	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	235,127	235,127	100.00%
3400 Other Funds Ltd	-	9,559	9,559	100.00%
6400 Federal Funds Ltd	-	1,065,180	1,065,180	100.00%
All Funds	-	1,309,866	1,309,866	100.00%
3230 Social Security Taxes				
8000 General Fund	-	105,004	105,004	100.00%
3400 Other Funds Ltd	-	4,269	4,269	100.00%
6400 Federal Funds Ltd	-	475,689	475,689	100.00%
All Funds	-	584,962	584,962	100.00%
3250 Workers Comp. Assess. (WCD)				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	389	389	100.00%
3400 Other Funds Ltd	-	17	17	100.00%
6400 Federal Funds Ltd	-	1,016	1,016	100.00%
All Funds	-	1,422	1,422	100.00%
3270 Flexible Benefits				
8000 General Fund	-	325,212	325,212	100.00%
3400 Other Funds Ltd	-	13,461	13,461	100.00%
6400 Federal Funds Ltd	-	844,928	844,928	100.00%
All Funds	-	1,183,601	1,183,601	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	666,218	666,218	100.00%
3400 Other Funds Ltd	-	27,327	27,327	100.00%
6400 Federal Funds Ltd	-	2,388,095	2,388,095	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$3,081,640**	**$3,081,640**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	2,038,836	2,038,836	100.00%
3400 Other Funds Ltd	-	83,128	83,128	100.00%
6400 Federal Funds Ltd	-	8,606,317	8,606,317	100.00%
TOTAL PERSONAL SERVICES	**-**	**$10,728,281**	**$10,728,281**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	80,539	80,539	100.00%
6400 Federal Funds Ltd	-	65,696	65,696	100.00%
All Funds	-	146,235	146,235	100.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	-	4,970	4,970	100.00%
4150 Employee Training				
8000 General Fund	-	8,915	8,915	100.00%
6400 Federal Funds Ltd	-	18,548	18,548	100.00%
All Funds	-	27,463	27,463	100.00%
4175 Office Expenses				
8000 General Fund	-	140,320	140,320	100.00%
6400 Federal Funds Ltd	-	125,003	125,003	100.00%
All Funds	-	265,323	265,323	100.00%
4200 Telecommunications				
8000 General Fund	-	22,456	22,456	100.00%
6400 Federal Funds Ltd	-	40,881	40,881	100.00%
All Funds	-	63,337	63,337	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
8000 General Fund	-	11,137	11,137	100.00%
4275 Publicity and Publications				
8000 General Fund	-	7,373	7,373	100.00%
4300 Professional Services				
8000 General Fund	-	752,162	752,162	100.00%
3400 Other Funds Ltd	-	21,988,860	21,988,860	100.00%
6400 Federal Funds Ltd	-	180,464	180,464	100.00%
All Funds	-	22,921,486	22,921,486	100.00%
4315 IT Professional Services				
8000 General Fund	-	50,000	50,000	100.00%
4325 Attorney General				
8000 General Fund	-	613,433	613,433	100.00%
3400 Other Funds Ltd	-	553,577	553,577	100.00%
All Funds	-	1,167,010	1,167,010	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	68,925	68,925	100.00%
6400 Federal Funds Ltd	-	5,000	5,000	100.00%
All Funds	-	73,925	73,925	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4500 Food and Kitchen Supplies				
8000 General Fund	-	516,234	516,234	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	60,000	60,000	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	18,059	18,059	100.00%
3400 Other Funds Ltd	-	553,577	553,577	100.00%
6400 Federal Funds Ltd	-	830,383	830,383	100.00%
All Funds	-	1,402,019	1,402,019	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	52,951	52,951	100.00%
6400 Federal Funds Ltd	-	13,566	13,566	100.00%
All Funds	-	66,517	66,517	100.00%
4715 IT Expendable Property				
8000 General Fund	-	20,874	20,874	100.00%
6400 Federal Funds Ltd	-	5,000	5,000	100.00%
All Funds	-	25,874	25,874	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	2,423,378	2,423,378	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	23,096,014	23,096,014	100.00%
6400 Federal Funds Ltd	-	1,289,511	1,289,511	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$26,808,903**	**$26,808,903**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	-	144,735	144,735	100.00%
3400 Other Funds Ltd	-	26,414,858	26,414,858	100.00%
6400 Federal Funds Ltd	-	(143,389)	(143,389)	100.00%
All Funds	-	26,416,204	26,416,204	100.00%
6025 Dist to Other Gov Unit				
8000 General Fund	-	14,696	14,696	100.00%
6400 Federal Funds Ltd	-	10,691,667	10,691,667	100.00%
All Funds	-	10,706,363	10,706,363	100.00%
6030 Dist to Non-Gov Units				
8000 General Fund	-	4,899	4,899	100.00%
6400 Federal Funds Ltd	-	14,818,979	14,818,979	100.00%
All Funds	-	14,823,878	14,823,878	100.00%
6035 Dist to Individuals				
8000 General Fund	-	977,465	977,465	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6085 Other Special Payments				
8000 General Fund	-	104,760	104,760	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	1,246,555	1,246,555	100.00%
3400 Other Funds Ltd	-	26,414,858	26,414,858	100.00%
6400 Federal Funds Ltd	-	25,367,257	25,367,257	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$53,028,670**	**$53,028,670**	**100.00%**
EXPENDITURES				
8000 General Fund	-	5,708,769	5,708,769	100.00%
3400 Other Funds Ltd	-	49,594,000	49,594,000	100.00%
6400 Federal Funds Ltd	-	35,263,085	35,263,085	100.00%
TOTAL EXPENDITURES	**-**	**$90,565,854**	**$90,565,854**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	44	44	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	30.94	30.94	100.00%
8280 FTE Reconciliation	-	2.33	2.33	100.00%
TOTAL AUTHORIZED FTE	**-**	**33.27**	**33.27**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(28,630)	(28,630)	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(179,088)	(179,088)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(73,910)	(73,910)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(28,630)	(28,630)	100.00%
3400 Other Funds Ltd	-	(179,088)	(179,088)	100.00%
6400 Federal Funds Ltd	-	(73,910)	(73,910)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($281,628)**	**($281,628)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(28,630)	(28,630)	100.00%
3400 Other Funds Ltd	-	(179,088)	(179,088)	100.00%
6400 Federal Funds Ltd	-	(73,910)	(73,910)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**($281,628)**	**($281,628)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	(1,094)	(1,094)	100.00%
3400 Other Funds Ltd	-	(6,022)	(6,022)	100.00%
6400 Federal Funds Ltd	-	(4,424)	(4,424)	100.00%
All Funds	-	(11,540)	(11,540)	100.00%
4175 Office Expenses				
8000 General Fund	-	(13,796)	(13,796)	100.00%
3400 Other Funds Ltd	-	(75,875)	(75,875)	100.00%
6400 Federal Funds Ltd	-	(55,748)	(55,748)	100.00%
All Funds	-	(145,419)	(145,419)	100.00%
4325 Attorney General				
8000 General Fund	-	(13,740)	(13,740)	100.00%
3400 Other Funds Ltd	-	(97,191)	(97,191)	100.00%
6400 Federal Funds Ltd	-	(13,738)	(13,738)	100.00%
All Funds	-	(124,669)	(124,669)	100.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(28,630)	(28,630)	100.00%
3400 Other Funds Ltd	-	(179,088)	(179,088)	100.00%
6400 Federal Funds Ltd	-	(73,910)	(73,910)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($281,628)**	**($281,628)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(28,630)	(28,630)	100.00%
3400 Other Funds Ltd	-	(179,088)	(179,088)	100.00%
6400 Federal Funds Ltd	-	(73,910)	(73,910)	100.00%
TOTAL EXPENDITURES	**-**	**($281,628)**	**($281,628)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	13,521,271	13,521,271	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	1,781,735	1,781,735	100.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	-	10,000,000	10,000,000	100.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	-	279,991	279,991	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	10,279,991	10,279,991	100.00%
TOTAL TRANSFERS IN	**-**	**$10,279,991**	**$10,279,991**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	13,521,271	13,521,271	100.00%
3400 Other Funds Ltd	-	12,061,726	12,061,726	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$25,582,997**	**$25,582,997**	**100.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
AVAILABLE REVENUES				
8000 General Fund	-	13,521,271	13,521,271	100.00%
3400 Other Funds Ltd	-	12,061,726	12,061,726	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$25,582,997**	**$25,582,997**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	672,210	672,210	100.00%
3400 Other Funds Ltd	-	1,316,171	1,316,171	100.00%
All Funds	-	1,988,381	1,988,381	100.00%
3170 Overtime Payments				
3400 Other Funds Ltd	-	297,650	297,650	100.00%
SALARIES & WAGES				
8000 General Fund	-	672,210	672,210	100.00%
3400 Other Funds Ltd	-	1,613,821	1,613,821	100.00%
TOTAL SALARIES & WAGES	**-**	**$2,286,031**	**$2,286,031**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	291	291	100.00%
3400 Other Funds Ltd	-	619	619	100.00%
All Funds	-	910	910	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	115,149	115,149	100.00%
3400 Other Funds Ltd	-	276,447	276,447	100.00%
All Funds	-	391,596	391,596	100.00%
3230 Social Security Taxes				
8000 General Fund	-	51,425	51,425	100.00%
3400 Other Funds Ltd	-	123,457	123,457	100.00%
All Funds	-	174,882	174,882	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	231	231	100.00%
3400 Other Funds Ltd	-	492	492	100.00%
All Funds	-	723	723	100.00%
3270 Flexible Benefits				
8000 General Fund	-	192,753	192,753	100.00%
3400 Other Funds Ltd	-	412,587	412,587	100.00%
All Funds	-	605,340	605,340	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
8000 General Fund	-	359,849	359,849	100.00%
3400 Other Funds Ltd	-	813,602	813,602	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,173,451**	**$1,173,451**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	1,032,059	1,032,059	100.00%
3400 Other Funds Ltd	-	2,427,423	2,427,423	100.00%
TOTAL PERSONAL SERVICES	**-**	**$3,459,482**	**$3,459,482**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	15,711	15,711	100.00%
3400 Other Funds Ltd	-	33,566	33,566	100.00%
All Funds	-	49,277	49,277	100.00%
4150 Employee Training				
8000 General Fund	-	4,321	4,321	100.00%
3400 Other Funds Ltd	-	9,472	9,472	100.00%
All Funds	-	13,793	13,793	100.00%
4175 Office Expenses				
8000 General Fund	-	39,710	39,710	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	50,996	50,996	100.00%
All Funds	-	90,706	90,706	100.00%
4200 Telecommunications				
8000 General Fund	-	13,437	13,437	100.00%
3400 Other Funds Ltd	-	28,706	28,706	100.00%
All Funds	-	42,143	42,143	100.00%
4250 Data Processing				
8000 General Fund	-	11,137	11,137	100.00%
3400 Other Funds Ltd	-	25,456	25,456	100.00%
All Funds	-	36,593	36,593	100.00%
4300 Professional Services				
3400 Other Funds Ltd	-	46,950	46,950	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	40,000	40,000	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	73,154	73,154	100.00%
3400 Other Funds Ltd	-	124,920	124,920	100.00%
All Funds	-	198,074	198,074	100.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	11,509	11,509	100.00%
3400 Other Funds Ltd	-	24,575	24,575	100.00%
All Funds	-	36,084	36,084	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	44,359	44,359	100.00%
3400 Other Funds Ltd	-	51,392	51,392	100.00%
All Funds	-	95,751	95,751	100.00%
4715 IT Expendable Property				
8000 General Fund	-	20,874	20,874	100.00%
3400 Other Funds Ltd	-	47,712	47,712	100.00%
All Funds	-	68,586	68,586	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	234,212	234,212	100.00%
3400 Other Funds Ltd	-	483,745	483,745	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$717,957**	**$717,957**	**100.00%**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	-	2,255,000	2,255,000	100.00%
3400 Other Funds Ltd	-	9,150,558	9,150,558	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	11,405,558	11,405,558	100.00%
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	-	10,000,000	10,000,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	12,255,000	12,255,000	100.00%
3400 Other Funds Ltd	-	9,150,558	9,150,558	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$21,405,558**	**$21,405,558**	**100.00%**
EXPENDITURES				
8000 General Fund	-	13,521,271	13,521,271	100.00%
3400 Other Funds Ltd	-	12,061,726	12,061,726	100.00%
TOTAL EXPENDITURES	**-**	**$25,582,997**	**$25,582,997**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	22	22	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	15.87	15.87	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	3,695,320	3,695,320	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	213,287	213,287	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	224,664	224,664	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	3,695,320	3,695,320	0	0.00%
3400 Other Funds Ltd	213,287	213,287	0	0.00%
6400 Federal Funds Ltd	224,664	224,664	0	0.00%
TOTAL REVENUE CATEGORIES	**$4,133,271**	**$4,133,271**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	3,695,320	3,695,320	0	0.00%
3400 Other Funds Ltd	213,287	213,287	0	0.00%
6400 Federal Funds Ltd	224,664	224,664	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**$4,133,271**	**$4,133,271**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
8000 General Fund	53,437	53,437	0	0.00%
3400 Other Funds Ltd	5,151	5,151	0	0.00%
6400 Federal Funds Ltd	3,651	3,651	0	0.00%
All Funds	62,239	62,239	0	0.00%
3170 Overtime Payments				
8000 General Fund	746,615	746,615	0	0.00%
3400 Other Funds Ltd	54,320	54,320	0	0.00%
6400 Federal Funds Ltd	26,991	26,991	0	0.00%
All Funds	827,926	827,926	0	0.00%
3180 Shift Differential				
8000 General Fund	238,549	238,549	0	0.00%
3400 Other Funds Ltd	13,406	13,406	0	0.00%
6400 Federal Funds Ltd	4,358	4,358	0	0.00%
All Funds	256,313	256,313	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	622,402	622,402	0	0.00%
3400 Other Funds Ltd	10,261	10,261	0	0.00%
6400 Federal Funds Ltd	40,558	40,558	0	0.00%
All Funds	673,221	673,221	0	0.00%
SALARIES & WAGES				
8000 General Fund	1,661,003	1,661,003	0	0.00%
3400 Other Funds Ltd	83,138	83,138	0	0.00%
6400 Federal Funds Ltd	75,558	75,558	0	0.00%
TOTAL SALARIES & WAGES	**$1,819,699**	**$1,819,699**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	275,378	275,378	0	0.00%
3400 Other Funds Ltd	13,361	13,361	0	0.00%
6400 Federal Funds Ltd	12,319	12,319	0	0.00%
All Funds	301,058	301,058	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	2,394,154	2,394,154	0	0.00%
3400 Other Funds Ltd	152,365	152,365	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	181,681	181,681	0	0.00%
All Funds	2,728,200	2,728,200	0	0.00%
3230 Social Security Taxes				
8000 General Fund	127,064	127,064	0	0.00%
3400 Other Funds Ltd	6,361	6,361	0	0.00%
6400 Federal Funds Ltd	5,781	5,781	0	0.00%
All Funds	139,206	139,206	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	2,796,596	2,796,596	0	0.00%
3400 Other Funds Ltd	172,087	172,087	0	0.00%
6400 Federal Funds Ltd	199,781	199,781	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$3,168,464**	**$3,168,464**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(762,279)	(762,279)	0	0.00%
3400 Other Funds Ltd	(41,938)	(41,938)	0	0.00%
6400 Federal Funds Ltd	(50,675)	(50,675)	0	0.00%
All Funds	(854,892)	(854,892)	0	0.00%
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(762,279)	(762,279)	0	0.00%
3400 Other Funds Ltd	(41,938)	(41,938)	0	0.00%
6400 Federal Funds Ltd	(50,675)	(50,675)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($854,892)**	**($854,892)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	3,695,320	3,695,320	0	0.00%
3400 Other Funds Ltd	213,287	213,287	0	0.00%
6400 Federal Funds Ltd	224,664	224,664	0	0.00%
TOTAL PERSONAL SERVICES	**$4,133,271**	**$4,133,271**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	3,695,320	3,695,320	0	0.00%
3400 Other Funds Ltd	213,287	213,287	0	0.00%
6400 Federal Funds Ltd	224,664	224,664	0	0.00%
TOTAL EXPENDITURES	**$4,133,271**	**$4,133,271**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	4,423,187	4,423,187	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	4,423,187	4,423,187	0	0.00%
TOTAL REVENUE CATEGORIES	**$4,423,187**	**$4,423,187**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	4,423,187	4,423,187	0	0.00%
TOTAL AVAILABLE REVENUES	**$4,423,187**	**$4,423,187**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	2,384,496	2,384,496	0	0.00%
SALARIES & WAGES				
8000 General Fund	2,384,496	2,384,496	0	0.00%
TOTAL SALARIES & WAGES	**$2,384,496**	**$2,384,496**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	1,450	1,450	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	408,460	408,460	0	0.00%
3230 Social Security Taxes				
8000 General Fund	182,410	182,410	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	1,150	1,150	0	0.00%
3270 Flexible Benefits				
8000 General Fund	955,800	955,800	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	1,549,270	1,549,270	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$1,549,270**	**$1,549,270**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	3,933,766	3,933,766	0	0.00%
TOTAL PERSONAL SERVICES	**$3,933,766**	**$3,933,766**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	77,900	77,900	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
8000 General Fund	21,425	21,425	0	0.00%
4175 Office Expenses				
8000 General Fund	148,225	148,225	0	0.00%
4200 Telecommunications				
8000 General Fund	48,475	48,475	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	13,475	13,475	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	16,150	16,150	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	325,650	325,650	0	0.00%
TOTAL SERVICES & SUPPLIES	**$325,650**	**$325,650**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	163,771	163,771	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	163,771	163,771	0	0.00%
TOTAL SPECIAL PAYMENTS	**$163,771**	**$163,771**	**$0**	**0.00%**

Package Comparison Report - Detail
2021-23 Biennium
Oregon State Hospital

Cross Reference Number: 44300-030-06-00-00000
Package: Phase-in
Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	4,423,187	4,423,187	0	0.00%
TOTAL EXPENDITURES	**$4,423,187**	**$4,423,187**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	25	25	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	25.00	25.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,675,682	1,675,682	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
All Funds	1,708,064	1,708,064	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	2,033,623	2,033,623	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	329,878	329,878	0	0.00%
TRANSFERS IN				
1010 Transfer In - Intrafund				
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
1060 Transfer from General Fund				
3400 Other Funds Ltd	32,382	32,382	0	0.00%
TRANSFERS IN				
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	32,382	32,382	0	0.00%
TOTAL TRANSFERS IN	**$64,764**	**$64,764**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	1,675,682	1,675,682	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	2,066,005	2,066,005	0	0.00%
6400 Federal Funds Ltd	329,878	329,878	0	0.00%
TOTAL REVENUE CATEGORIES	**$4,136,329**	**$4,136,329**	**$0**	**0.00%**
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(32,382)	(32,382)	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	1,675,682	1,675,682	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	2,033,623	2,033,623	0	0.00%
6400 Federal Funds Ltd	329,878	329,878	0	0.00%
TOTAL AVAILABLE REVENUES	**$4,103,947**	**$4,103,947**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	8,226	8,226	0	0.00%
3400 Other Funds Ltd	19,205	19,205	0	0.00%
6400 Federal Funds Ltd	72	72	0	0.00%
All Funds	27,503	27,503	0	0.00%
4125 Out of State Travel				
8000 General Fund	5,392	5,392	0	0.00%
3400 Other Funds Ltd	2,135	2,135	0	0.00%
6400 Federal Funds Ltd	28	28	0	0.00%
All Funds	7,555	7,555	0	0.00%
4150 Employee Training				
8000 General Fund	14,498	14,498	0	0.00%
3400 Other Funds Ltd	33,671	33,671	0	0.00%
6400 Federal Funds Ltd	45	45	0	0.00%
All Funds	48,214	48,214	0	0.00%
4175 Office Expenses				
8000 General Fund	39,251	39,251	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	35,152	35,152	0	0.00%
6400 Federal Funds Ltd	182	182	0	0.00%
All Funds	74,585	74,585	0	0.00%
4200 Telecommunications				
8000 General Fund	24,829	24,829	0	0.00%
3400 Other Funds Ltd	20,922	20,922	0	0.00%
6400 Federal Funds Ltd	131	131	0	0.00%
All Funds	45,882	45,882	0	0.00%
4250 Data Processing				
8000 General Fund	116,486	116,486	0	0.00%
3400 Other Funds Ltd	96,035	96,035	0	0.00%
All Funds	212,521	212,521	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	8,748	8,748	0	0.00%
4300 Professional Services				
8000 General Fund	76,056	76,056	0	0.00%
3400 Other Funds Ltd	386,848	386,848	0	0.00%
6400 Federal Funds Ltd	69,255	69,255	0	0.00%
All Funds	532,159	532,159	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4315 IT Professional Services				
8000 General Fund	50,415	50,415	0	0.00%
3400 Other Funds Ltd	6,073	6,073	0	0.00%
6400 Federal Funds Ltd	206	206	0	0.00%
All Funds	56,694	56,694	0	0.00%
4325 Attorney General				
8000 General Fund	142,225	142,225	0	0.00%
3400 Other Funds Ltd	54,186	54,186	0	0.00%
6400 Federal Funds Ltd	571	571	0	0.00%
All Funds	196,982	196,982	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	15,016	15,016	0	0.00%
3400 Other Funds Ltd	11,247	11,247	0	0.00%
6400 Federal Funds Ltd	50	50	0	0.00%
All Funds	26,313	26,313	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	6,398	6,398	0	0.00%
3400 Other Funds Ltd	439	439	0	0.00%
6400 Federal Funds Ltd	10	10	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	6,847	6,847	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	646	646	0	0.00%
3400 Other Funds Ltd	2,947	2,947	0	0.00%
6400 Federal Funds Ltd	4	4	0	0.00%
All Funds	3,597	3,597	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	82,241	82,241	0	0.00%
3400 Other Funds Ltd	67,874	67,874	0	0.00%
6400 Federal Funds Ltd	15	15	0	0.00%
All Funds	150,130	150,130	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	107,973	107,973	0	0.00%
3400 Other Funds Ltd	75,929	75,929	0	0.00%
6400 Federal Funds Ltd	30,713	30,713	0	0.00%
All Funds	214,615	214,615	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	152,081	152,081	0	0.00%
3400 Other Funds Ltd	210,016	210,016	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	12,019	12,019	0	0.00%
All Funds	374,116	374,116	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	600,813	600,813	0	0.00%
3400 Other Funds Ltd	897,279	897,279	0	0.00%
6400 Federal Funds Ltd	173,037	173,037	0	0.00%
All Funds	1,671,129	1,671,129	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	22,238	22,238	0	0.00%
3400 Other Funds Ltd	28,852	28,852	0	0.00%
6400 Federal Funds Ltd	21,374	21,374	0	0.00%
All Funds	72,464	72,464	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	57,082	57,082	0	0.00%
3400 Other Funds Ltd	49,952	49,952	0	0.00%
6400 Federal Funds Ltd	7,132	7,132	0	0.00%
All Funds	114,166	114,166	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	17,266	17,266	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	12,895	12,895	0	0.00%
6400 Federal Funds Ltd	5,025	5,025	0	0.00%
All Funds	35,186	35,186	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	6,580	6,580	0	0.00%
3400 Other Funds Ltd	2,343	2,343	0	0.00%
6400 Federal Funds Ltd	1,751	1,751	0	0.00%
All Funds	10,674	10,674	0	0.00%
4715 IT Expendable Property				
8000 General Fund	62,122	62,122	0	0.00%
3400 Other Funds Ltd	647	647	0	0.00%
6400 Federal Funds Ltd	7,864	7,864	0	0.00%
All Funds	70,633	70,633	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,607,834	1,607,834	0	0.00%
3400 Other Funds Ltd	2,023,395	2,023,395	0	0.00%
6400 Federal Funds Ltd	329,484	329,484	0	0.00%
TOTAL SERVICES & SUPPLIES	**$3,960,713**	**$3,960,713**	**$0**	**0.00%**
CAPITAL OUTLAY				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5250 Household and Institutional Equip.				
8000 General Fund	13,985	13,985	0	0.00%
3400 Other Funds Ltd	35	35	0	0.00%
6400 Federal Funds Ltd	18	18	0	0.00%
All Funds	14,038	14,038	0	0.00%
5350 Industrial and Heavy Equipment				
8000 General Fund	3,734	3,734	0	0.00%
3400 Other Funds Ltd	12	12	0	0.00%
6400 Federal Funds Ltd	6	6	0	0.00%
All Funds	3,752	3,752	0	0.00%
5650 Land Improvements				
8000 General Fund	2,119	2,119	0	0.00%
3010 Other Funds Cap Improve	12,560	12,560	0	0.00%
3400 Other Funds Ltd	7	7	0	0.00%
6400 Federal Funds Ltd	3	3	0	0.00%
All Funds	14,689	14,689	0	0.00%
5700 Building Structures				
8000 General Fund	8,761	8,761	0	0.00%
3010 Other Funds Cap Improve	19,822	19,822	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	15	15	0	0.00%
6400 Federal Funds Ltd	44	44	0	0.00%
All Funds	28,642	28,642	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	28,599	28,599	0	0.00%
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	69	69	0	0.00%
6400 Federal Funds Ltd	71	71	0	0.00%
TOTAL CAPITAL OUTLAY	**$61,121**	**$61,121**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	29,658	29,658	0	0.00%
3400 Other Funds Ltd	574	574	0	0.00%
All Funds	30,232	30,232	0	0.00%
6035 Dist to Individuals				
8000 General Fund	8,898	8,898	0	0.00%
3400 Other Funds Ltd	8,430	8,430	0	0.00%
6400 Federal Funds Ltd	60	60	0	0.00%
All Funds	17,388	17,388	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6060 Intra-Agency Gen Fund Transfer				
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
6085 Other Special Payments				
8000 General Fund	693	693	0	0.00%
3400 Other Funds Ltd	1,155	1,155	0	0.00%
6400 Federal Funds Ltd	263	263	0	0.00%
All Funds	2,111	2,111	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	39,249	39,249	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	10,159	10,159	0	0.00%
6400 Federal Funds Ltd	323	323	0	0.00%
TOTAL SPECIAL PAYMENTS	**$82,113**	**$82,113**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	1,675,682	1,675,682	0	0.00%
8010 General Fund Cap Improve	32,382	32,382	0	0.00%
3010 Other Funds Cap Improve	32,382	32,382	0	0.00%
3400 Other Funds Ltd	2,033,623	2,033,623	0	0.00%
6400 Federal Funds Ltd	329,878	329,878	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$4,103,947**	**$4,103,947**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
8010 General Fund Cap Improve	-	-	0	0.00%
3010 Other Funds Cap Improve	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	198,736	198,736	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	295,258	295,258	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	56,444	56,444	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	198,736	198,736	0	0.00%
3400 Other Funds Ltd	295,258	295,258	0	0.00%
6400 Federal Funds Ltd	56,444	56,444	0	0.00%
TOTAL REVENUE CATEGORIES	**$550,438**	**$550,438**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	198,736	198,736	0	0.00%
3400 Other Funds Ltd	295,258	295,258	0	0.00%
6400 Federal Funds Ltd	56,444	56,444	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$550,438**	**$550,438**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4525 Medical Services and Supplies				
8000 General Fund	195,613	195,613	0	0.00%
3400 Other Funds Ltd	292,137	292,137	0	0.00%
6400 Federal Funds Ltd	56,338	56,338	0	0.00%
All Funds	544,088	544,088	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	195,613	195,613	0	0.00%
3400 Other Funds Ltd	292,137	292,137	0	0.00%
6400 Federal Funds Ltd	56,338	56,338	0	0.00%
TOTAL SERVICES & SUPPLIES	**$544,088**	**$544,088**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	2,897	2,897	0	0.00%
3400 Other Funds Ltd	2,745	2,745	0	0.00%
6400 Federal Funds Ltd	20	20	0	0.00%
All Funds	5,662	5,662	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6085 Other Special Payments				
8000 General Fund	226	226	0	0.00%
3400 Other Funds Ltd	376	376	0	0.00%
6400 Federal Funds Ltd	86	86	0	0.00%
All Funds	688	688	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	3,123	3,123	0	0.00%
3400 Other Funds Ltd	3,121	3,121	0	0.00%
6400 Federal Funds Ltd	106	106	0	0.00%
TOTAL SPECIAL PAYMENTS	**$6,350**	**$6,350**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	198,736	198,736	0	0.00%
3400 Other Funds Ltd	295,258	295,258	0	0.00%
6400 Federal Funds Ltd	56,444	56,444	0	0.00%
TOTAL EXPENDITURES	**$550,438**	**$550,438**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	50,692,443	50,692,443	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(36,592,019)	(36,592,019)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(14,100,424)	(14,100,424)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	50,692,443	50,692,443	0	0.00%
3400 Other Funds Ltd	(36,592,019)	(36,592,019)	0	0.00%
6400 Federal Funds Ltd	(14,100,424)	(14,100,424)	0	0.00%
TOTAL REVENUE CATEGORIES	**-**	**-**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	50,692,443	50,692,443	0	0.00%
3400 Other Funds Ltd	(36,592,019)	(36,592,019)	0	0.00%
6400 Federal Funds Ltd	(14,100,424)	(14,100,424)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	11,815,667	11,815,667	0	0.00%
3400 Other Funds Ltd	(6,200,483)	(6,200,483)	0	0.00%
6400 Federal Funds Ltd	(5,615,192)	(5,615,192)	0	0.00%
All Funds	(8)	(8)	0	0.00%
3160 Temporary Appointments				
8000 General Fund	213,498	213,498	0	0.00%
3400 Other Funds Ltd	(124,938)	(124,938)	0	0.00%
6400 Federal Funds Ltd	(84,562)	(84,562)	0	0.00%
All Funds	3,998	3,998	0	0.00%
3170 Overtime Payments				
8000 General Fund	1,483,225	1,483,225	0	0.00%
3400 Other Funds Ltd	(990,875)	(990,875)	0	0.00%
6400 Federal Funds Ltd	(492,350)	(492,350)	0	0.00%
All Funds	-	-	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3180 Shift Differential				
8000 General Fund	430,865	430,865	0	0.00%
3400 Other Funds Ltd	(325,168)	(325,168)	0	0.00%
6400 Federal Funds Ltd	(105,697)	(105,697)	0	0.00%
All Funds	-	-	0	0.00%
3190 All Other Differential				
8000 General Fund	927,005	927,005	0	0.00%
3400 Other Funds Ltd	(187,174)	(187,174)	0	0.00%
6400 Federal Funds Ltd	(739,831)	(739,831)	0	0.00%
All Funds	-	-	0	0.00%
SALARIES & WAGES				
8000 General Fund	14,870,260	14,870,260	0	0.00%
3400 Other Funds Ltd	(7,828,638)	(7,828,638)	0	0.00%
6400 Federal Funds Ltd	(7,037,632)	(7,037,632)	0	0.00%
TOTAL SALARIES & WAGES	**$3,990**	**$3,990**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	6,313	6,313	0	0.00%
3400 Other Funds Ltd	(3,125)	(3,125)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(3,178)	(3,178)	0	0.00%
All Funds	10	10	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	2,510,699	2,510,699	0	0.00%
3400 Other Funds Ltd	(1,319,642)	(1,319,642)	0	0.00%
6400 Federal Funds Ltd	(1,191,056)	(1,191,056)	0	0.00%
All Funds	1	1	0	0.00%
3230 Social Security Taxes				
8000 General Fund	1,144,447	1,144,447	0	0.00%
3400 Other Funds Ltd	(593,005)	(593,005)	0	0.00%
6400 Federal Funds Ltd	(551,098)	(551,098)	0	0.00%
All Funds	344	344	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	4,918	4,918	0	0.00%
3400 Other Funds Ltd	(2,380)	(2,380)	0	0.00%
6400 Federal Funds Ltd	(2,534)	(2,534)	0	0.00%
All Funds	4	4	0	0.00%
3270 Flexible Benefits				
8000 General Fund	4,298,903	4,298,903	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,143,849)	(2,143,849)	0	0.00%
6400 Federal Funds Ltd	(2,155,005)	(2,155,005)	0	0.00%
All Funds	49	49	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	7,965,280	7,965,280	0	0.00%
3400 Other Funds Ltd	(4,062,001)	(4,062,001)	0	0.00%
6400 Federal Funds Ltd	(3,902,871)	(3,902,871)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$408**	**$408**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	22,835,540	22,835,540	0	0.00%
3400 Other Funds Ltd	(11,890,639)	(11,890,639)	0	0.00%
6400 Federal Funds Ltd	(10,940,503)	(10,940,503)	0	0.00%
TOTAL PERSONAL SERVICES	**$4,398**	**$4,398**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	467,584	467,584	0	0.00%
3400 Other Funds Ltd	(465,837)	(465,837)	0	0.00%
6400 Federal Funds Ltd	(1,747)	(1,747)	0	0.00%
All Funds	-	-	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4125 Out of State Travel				
8000 General Fund	52,490	52,490	0	0.00%
3400 Other Funds Ltd	(51,796)	(51,796)	0	0.00%
6400 Federal Funds Ltd	(694)	(694)	0	0.00%
All Funds	-	-	0	0.00%
4150 Employee Training				
8000 General Fund	833,686	833,686	0	0.00%
3400 Other Funds Ltd	(816,706)	(816,706)	0	0.00%
6400 Federal Funds Ltd	(1,078)	(1,078)	0	0.00%
All Funds	15,902	15,902	0	0.00%
4175 Office Expenses				
8000 General Fund	905,457	905,457	0	0.00%
3400 Other Funds Ltd	(852,632)	(852,632)	0	0.00%
6400 Federal Funds Ltd	(4,419)	(4,419)	0	0.00%
All Funds	48,406	48,406	0	0.00%
4200 Telecommunications				
8000 General Fund	510,659	510,659	0	0.00%
3400 Other Funds Ltd	(507,474)	(507,474)	0	0.00%
6400 Federal Funds Ltd	(3,185)	(3,185)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	-	0	0.00%
4250 Data Processing				
8000 General Fund	1,102,222	1,102,222	0	0.00%
3400 Other Funds Ltd	(1,059,413)	(1,059,413)	0	0.00%
All Funds	42,809	42,809	0	0.00%
4275 Publicity and Publications				
8000 General Fund	212,190	212,190	0	0.00%
3400 Other Funds Ltd	(212,190)	(212,190)	0	0.00%
All Funds	-	-	0	0.00%
4300 Professional Services				
8000 General Fund	3,451,348	3,451,348	0	0.00%
3400 Other Funds Ltd	(3,276,855)	(3,276,855)	0	0.00%
6400 Federal Funds Ltd	(174,493)	(174,493)	0	0.00%
All Funds	-	-	0	0.00%
4315 IT Professional Services				
8000 General Fund	116,446	116,446	0	0.00%
3400 Other Funds Ltd	(112,624)	(112,624)	0	0.00%
6400 Federal Funds Ltd	(3,822)	(3,822)	0	0.00%
All Funds	-	-	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4325 Attorney General				
8000 General Fund	336,576	336,576	0	0.00%
3400 Other Funds Ltd	(333,066)	(333,066)	0	0.00%
6400 Federal Funds Ltd	(3,510)	(3,510)	0	0.00%
All Funds	-	-	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	273,997	273,997	0	0.00%
3400 Other Funds Ltd	(272,788)	(272,788)	0	0.00%
6400 Federal Funds Ltd	(1,209)	(1,209)	0	0.00%
All Funds	-	-	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	10,900	10,900	0	0.00%
3400 Other Funds Ltd	(10,659)	(10,659)	0	0.00%
6400 Federal Funds Ltd	(241)	(241)	0	0.00%
All Funds	-	-	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	462,012	462,012	0	0.00%
3400 Other Funds Ltd	(71,483)	(71,483)	0	0.00%
6400 Federal Funds Ltd	(108)	(108)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	390,421	390,421	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	738,212	738,212	0	0.00%
3400 Other Funds Ltd	(737,838)	(737,838)	0	0.00%
6400 Federal Funds Ltd	(374)	(374)	0	0.00%
All Funds	-	-	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	892,638	892,638	0	0.00%
3400 Other Funds Ltd	(827,905)	(827,905)	0	0.00%
6400 Federal Funds Ltd	(64,733)	(64,733)	0	0.00%
All Funds	-	-	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	2,305,506	2,305,506	0	0.00%
3400 Other Funds Ltd	(2,284,487)	(2,284,487)	0	0.00%
6400 Federal Funds Ltd	(21,019)	(21,019)	0	0.00%
All Funds	-	-	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	13,338,984	13,338,984	0	0.00%
3400 Other Funds Ltd	(11,078,420)	(11,078,420)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(2,260,564)	(2,260,564)	0	0.00%
All Funds	-	-	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	1,218,264	1,218,264	0	0.00%
3400 Other Funds Ltd	(699,829)	(699,829)	0	0.00%
6400 Federal Funds Ltd	(518,435)	(518,435)	0	0.00%
All Funds	-	-	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	551,370	551,370	0	0.00%
3400 Other Funds Ltd	(534,324)	(534,324)	0	0.00%
6400 Federal Funds Ltd	(21,444)	(21,444)	0	0.00%
All Funds	(4,398)	(4,398)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	437,068	437,068	0	0.00%
3400 Other Funds Ltd	(312,793)	(312,793)	0	0.00%
6400 Federal Funds Ltd	(121,880)	(121,880)	0	0.00%
All Funds	2,395	2,395	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	252,419	252,419	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(56,826)	(56,826)	0	0.00%
6400 Federal Funds Ltd	(42,465)	(42,465)	0	0.00%
All Funds	153,128	153,128	0	0.00%
4715 IT Expendable Property				
8000 General Fund	286,699	286,699	0	0.00%
3400 Other Funds Ltd	(15,707)	(15,707)	0	0.00%
6400 Federal Funds Ltd	(190,755)	(190,755)	0	0.00%
All Funds	80,237	80,237	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	28,756,727	28,756,727	0	0.00%
3400 Other Funds Ltd	(24,591,652)	(24,591,652)	0	0.00%
6400 Federal Funds Ltd	(3,436,175)	(3,436,175)	0	0.00%
TOTAL SERVICES & SUPPLIES	**$728,900**	**$728,900**	**$0**	**0.00%**
CAPITAL OUTLAY				
5250 Household and Institutional Equip.				
8000 General Fund	1,287	1,287	0	0.00%
3400 Other Funds Ltd	(858)	(858)	0	0.00%
6400 Federal Funds Ltd	(429)	(429)	0	0.00%
All Funds	-	-	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
5350 Industrial and Heavy Equipment				
8000 General Fund	444	444	0	0.00%
3400 Other Funds Ltd	(300)	(300)	0	0.00%
6400 Federal Funds Ltd	(144)	(144)	0	0.00%
All Funds	-	-	0	0.00%
5650 Land Improvements				
8000 General Fund	253	253	0	0.00%
3400 Other Funds Ltd	(171)	(171)	0	0.00%
6400 Federal Funds Ltd	(82)	(82)	0	0.00%
All Funds	-	-	0	0.00%
5700 Building Structures				
8000 General Fund	1,437	1,437	0	0.00%
3400 Other Funds Ltd	(367)	(367)	0	0.00%
6400 Federal Funds Ltd	(1,070)	(1,070)	0	0.00%
All Funds	-	-	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	3,421	3,421	0	0.00%
3400 Other Funds Ltd	(1,696)	(1,696)	0	0.00%
6400 Federal Funds Ltd	(1,725)	(1,725)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL CAPITAL OUTLAY	**-**	**-**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	(719,384)	(719,384)	0	0.00%
3400 Other Funds Ltd	(13,914)	(13,914)	0	0.00%
All Funds	(733,298)	(733,298)	0	0.00%
6035 Dist to Individuals				
8000 General Fund	(169,613)	(169,613)	0	0.00%
3400 Other Funds Ltd	(65,718)	(65,718)	0	0.00%
6400 Federal Funds Ltd	235,331	235,331	0	0.00%
All Funds	-	-	0	0.00%
6085 Other Special Payments				
8000 General Fund	(14,248)	(14,248)	0	0.00%
3400 Other Funds Ltd	(28,400)	(28,400)	0	0.00%
6400 Federal Funds Ltd	42,648	42,648	0	0.00%
All Funds	-	-	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(903,245)	(903,245)	0	0.00%
3400 Other Funds Ltd	(108,032)	(108,032)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	277,979	277,979	0	0.00%
TOTAL SPECIAL PAYMENTS	**($733,298)**	**($733,298)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	50,692,443	50,692,443	0	0.00%
3400 Other Funds Ltd	(36,592,019)	(36,592,019)	0	0.00%
6400 Federal Funds Ltd	(14,100,424)	(14,100,424)	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	28,229,021	28,229,021	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(141,401)	(141,401)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(460,808)	(460,808)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	28,229,021	28,229,021	0	0.00%
3400 Other Funds Ltd	(141,401)	(141,401)	0	0.00%
6400 Federal Funds Ltd	(460,808)	(460,808)	0	0.00%
TOTAL REVENUE CATEGORIES	**$27,626,812**	**$27,626,812**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	28,229,021	28,229,021	0	0.00%
3400 Other Funds Ltd	(141,401)	(141,401)	0	0.00%
6400 Federal Funds Ltd	(460,808)	(460,808)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL AVAILABLE REVENUES	**$27,626,812**	**$27,626,812**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	173,309	167,765	(5,544)	(3.20%)
3400 Other Funds Ltd	(119,668)	(119,668)	0	0.00%
6400 Federal Funds Ltd	(392,112)	(392,112)	0	0.00%
All Funds	(338,471)	(344,015)	(5,544)	(1.64%)
3170 Overtime Payments				
8000 General Fund	10,023,179	10,023,179	0	0.00%
3180 Shift Differential				
8000 General Fund	4,029,295	4,029,295	0	0.00%
3190 All Other Differential				
8000 General Fund	6,860,443	6,865,988	5,545	0.08%
3400 Other Funds Ltd	19,556	19,556	0	0.00%
6400 Federal Funds Ltd	65,858	65,858	0	0.00%
All Funds	6,945,857	6,951,402	5,545	0.08%
SALARIES & WAGES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	21,086,226	21,086,227	1	0.00%
3400 Other Funds Ltd	(100,112)	(100,112)	0	0.00%
6400 Federal Funds Ltd	(326,254)	(326,254)	0	0.00%
TOTAL SALARIES & WAGES	**$20,659,860**	**$20,659,861**	**$1**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	801	801	0	0.00%
3400 Other Funds Ltd	(24)	(24)	0	0.00%
6400 Federal Funds Ltd	(81)	(81)	0	0.00%
All Funds	696	696	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	3,612,052	3,612,051	(1)	(0.00%)
3400 Other Funds Ltd	(17,148)	(17,148)	0	0.00%
6400 Federal Funds Ltd	(55,888)	(55,888)	0	0.00%
All Funds	3,539,016	3,539,015	(1)	(0.00%)
3230 Social Security Taxes				
8000 General Fund	1,619,529	1,619,529	0	0.00%
3400 Other Funds Ltd	(7,659)	(7,659)	0	0.00%
6400 Federal Funds Ltd	(24,960)	(24,960)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,586,910	1,586,910	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	636	636	0	0.00%
3400 Other Funds Ltd	(21)	(21)	0	0.00%
6400 Federal Funds Ltd	(63)	(63)	0	0.00%
All Funds	552	552	0	0.00%
3270 Flexible Benefits				
8000 General Fund	528,783	528,783	0	0.00%
3400 Other Funds Ltd	(16,437)	(16,437)	0	0.00%
6400 Federal Funds Ltd	(53,562)	(53,562)	0	0.00%
All Funds	458,784	458,784	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	5,761,801	5,761,800	(1)	(0.00%)
3400 Other Funds Ltd	(41,289)	(41,289)	0	0.00%
6400 Federal Funds Ltd	(134,554)	(134,554)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$5,585,958**	**$5,585,957**	**($1)**	**(0.00%)**
PERSONAL SERVICES				
8000 General Fund	26,848,027	26,848,027	0	0.00%
3400 Other Funds Ltd	(141,401)	(141,401)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(460,808)	(460,808)	0	0.00%
TOTAL PERSONAL SERVICES	**$26,245,818**	**$26,245,818**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	102,828	102,828	0	0.00%
4150 Employee Training				
8000 General Fund	28,641	28,641	0	0.00%
4175 Office Expenses				
8000 General Fund	255,024	255,024	0	0.00%
4200 Telecommunications				
8000 General Fund	63,987	63,987	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	478,830	478,830	0	0.00%
4600 Intra-agency Charges				
8000 General Fund	224,776	224,776	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	17,787	17,787	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	209,121	209,121	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
8000 General Fund	1,380,994	1,380,994	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,380,994**	**$1,380,994**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	28,229,021	28,229,021	0	0.00%
3400 Other Funds Ltd	(141,401)	(141,401)	0	0.00%
6400 Federal Funds Ltd	(460,808)	(460,808)	0	0.00%
TOTAL EXPENDITURES	**$27,626,812**	**$27,626,812**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	12	12	0	0.00%
8180 Position Reconciliation	(33)	(28)	5	15.15%
TOTAL AUTHORIZED POSITIONS	**(21)**	**(16)**	**5**	**23.81%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	12.00	12.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8280 FTE Reconciliation	(33.00)	(28.00)	5.00	15.15%
TOTAL AUTHORIZED FTE	**(21.00)**	**(16.00)**	**5.00**	**23.81%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(6,272,943)	-	6,272,943	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,871,551	-	(1,871,551)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	315,992	-	(315,992)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	(6,272,943)	-	6,272,943	100.00%
3400 Other Funds Ltd	1,871,551	-	(1,871,551)	(100.00%)
6400 Federal Funds Ltd	315,992	-	(315,992)	(100.00%)
TOTAL REVENUE CATEGORIES	**($4,085,400)**	**-**	**$4,085,400**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(6,272,943)	-	6,272,943	100.00%
3400 Other Funds Ltd	1,871,551	-	(1,871,551)	(100.00%)
6400 Federal Funds Ltd	315,992	-	(315,992)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($4,085,400)**	**-**	**$4,085,400**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	(2,843,967)	-	2,843,967	100.00%
SALARIES & WAGES				
8000 General Fund	(2,843,967)	-	2,843,967	100.00%
TOTAL SALARIES & WAGES	**($2,843,967)**	**-**	**$2,843,967**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(816)	-	816	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	(487,173)	-	487,173	100.00%
3230 Social Security Taxes				
8000 General Fund	(216,432)	-	216,432	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(640)	-	640	100.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(535,248)	-	535,248	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(1,240,309)	-	1,240,309	100.00%
TOTAL OTHER PAYROLL EXPENSES	**($1,240,309)**	**-**	**$1,240,309**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(1,124)	-	1,124	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(1,124)	-	1,124	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($1,124)**	**-**	**$1,124**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(4,085,400)	-	4,085,400	100.00%
TOTAL PERSONAL SERVICES	**($4,085,400)**	**-**	**$4,085,400**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(18,233)	-	18,233	100.00%
3400 Other Funds Ltd	18,165	-	(18,165)	(100.00%)
6400 Federal Funds Ltd	68	-	(68)	(100.00%)
All Funds	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4125 Out of State Travel				
8000 General Fund	(2,128)	-	2,128	100.00%
3400 Other Funds Ltd	2,097	-	(2,097)	(100.00%)
6400 Federal Funds Ltd	31	-	(31)	(100.00%)
All Funds	-	-	0	0.00%
4150 Employee Training				
8000 General Fund	(31,063)	-	31,063	100.00%
3400 Other Funds Ltd	31,018	-	(31,018)	(100.00%)
6400 Federal Funds Ltd	45	-	(45)	(100.00%)
All Funds	-	-	0	0.00%
4175 Office Expenses				
8000 General Fund	(32,148)	-	32,148	100.00%
3400 Other Funds Ltd	31,982	-	(31,982)	(100.00%)
6400 Federal Funds Ltd	166	-	(166)	(100.00%)
All Funds	-	-	0	0.00%
4200 Telecommunications				
8000 General Fund	(19,313)	-	19,313	100.00%
3400 Other Funds Ltd	19,201	-	(19,201)	(100.00%)
6400 Federal Funds Ltd	112	-	(112)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	-	0	0.00%
4250 Data Processing				
8000 General Fund	(88,108)	-	88,108	100.00%
3400 Other Funds Ltd	88,108	-	(88,108)	(100.00%)
All Funds	-	-	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(8,008)	-	8,008	100.00%
3400 Other Funds Ltd	8,008	-	(8,008)	(100.00%)
All Funds	-	-	0	0.00%
4300 Professional Services				
8000 General Fund	(419,222)	-	419,222	100.00%
3400 Other Funds Ltd	353,067	-	(353,067)	(100.00%)
6400 Federal Funds Ltd	66,155	-	(66,155)	(100.00%)
All Funds	-	-	0	0.00%
4315 IT Professional Services				
8000 General Fund	(5,048)	-	5,048	100.00%
3400 Other Funds Ltd	4,880	-	(4,880)	(100.00%)
6400 Federal Funds Ltd	168	-	(168)	(100.00%)
All Funds	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4325 Attorney General				
8000 General Fund	(48,964)	-	48,964	100.00%
3400 Other Funds Ltd	48,497	-	(48,497)	(100.00%)
6400 Federal Funds Ltd	467	-	(467)	(100.00%)
All Funds	-	-	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(10,282)	-	10,282	100.00%
3400 Other Funds Ltd	10,223	-	(10,223)	(100.00%)
6400 Federal Funds Ltd	59	-	(59)	(100.00%)
All Funds	-	-	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	(380)	-	380	100.00%
3400 Other Funds Ltd	372	-	(372)	(100.00%)
6400 Federal Funds Ltd	8	-	(8)	(100.00%)
All Funds	-	-	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(2,725)	-	2,725	100.00%
3400 Other Funds Ltd	2,720	-	(2,720)	(100.00%)
6400 Federal Funds Ltd	5	-	(5)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	-	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	(62,711)	-	62,711	100.00%
3400 Other Funds Ltd	62,699	-	(62,699)	(100.00%)
6400 Federal Funds Ltd	12	-	(12)	(100.00%)
All Funds	-	-	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	(98,043)	-	98,043	100.00%
3400 Other Funds Ltd	68,800	-	(68,800)	(100.00%)
6400 Federal Funds Ltd	29,243	-	(29,243)	(100.00%)
All Funds	-	-	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(204,747)	-	204,747	100.00%
3400 Other Funds Ltd	193,043	-	(193,043)	(100.00%)
6400 Federal Funds Ltd	11,704	-	(11,704)	(100.00%)
All Funds	-	-	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	(1,009,100)	-	1,009,100	100.00%
3400 Other Funds Ltd	842,596	-	(842,596)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	166,504	-	(166,504)	(100.00%)
All Funds	-	-	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(46,960)	-	46,960	100.00%
3400 Other Funds Ltd	26,542	-	(26,542)	(100.00%)
6400 Federal Funds Ltd	20,418	-	(20,418)	(100.00%)
All Funds	-	-	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	(51,767)	-	51,767	100.00%
3400 Other Funds Ltd	44,962	-	(44,962)	(100.00%)
6400 Federal Funds Ltd	6,805	-	(6,805)	(100.00%)
All Funds	-	-	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(16,482)	-	16,482	100.00%
3400 Other Funds Ltd	11,676	-	(11,676)	(100.00%)
6400 Federal Funds Ltd	4,806	-	(4,806)	(100.00%)
All Funds	-	-	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(3,819)	-	3,819	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,140	-	(2,140)	(100.00%)
6400 Federal Funds Ltd	1,679	-	(1,679)	(100.00%)
All Funds	-	-	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(8,292)	-	8,292	100.00%
3400 Other Funds Ltd	755	-	(755)	(100.00%)
6400 Federal Funds Ltd	7,537	-	(7,537)	(100.00%)
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(2,187,543)	-	2,187,543	100.00%
3400 Other Funds Ltd	1,871,551	-	(1,871,551)	(100.00%)
6400 Federal Funds Ltd	315,992	-	(315,992)	(100.00%)
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(6,272,943)	-	6,272,943	100.00%
3400 Other Funds Ltd	1,871,551	-	(1,871,551)	(100.00%)
6400 Federal Funds Ltd	315,992	-	(315,992)	(100.00%)
TOTAL EXPENDITURES	**($4,085,400)**	**-**	**$4,085,400**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8180 Position Reconciliation	(16)	-	16	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(13.92)	-	13.92	100.00%
8280 FTE Reconciliation	(0.16)	-	0.16	100.00%
TOTAL AUTHORIZED FTE	**(14.08)**	**-**	**14.08**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,584,520)	-	1,584,520	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(1,871,551)	-	1,871,551	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(315,992)	-	315,992	100.00%
REVENUE CATEGORIES				
8000 General Fund	(1,584,520)	-	1,584,520	100.00%
3400 Other Funds Ltd	(1,871,551)	-	1,871,551	100.00%
6400 Federal Funds Ltd	(315,992)	-	315,992	100.00%
TOTAL REVENUE CATEGORIES	**($3,772,063)**	**-**	**$3,772,063**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,584,520)	-	1,584,520	100.00%
3400 Other Funds Ltd	(1,871,551)	-	1,871,551	100.00%
6400 Federal Funds Ltd	(315,992)	-	315,992	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($3,772,063)**	**-**	**$3,772,063**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(7,493)	-	7,493	100.00%
3400 Other Funds Ltd	(18,165)	-	18,165	100.00%
6400 Federal Funds Ltd	(68)	-	68	100.00%
All Funds	(25,726)	-	25,726	100.00%
4125 Out of State Travel				
8000 General Fund	(5,485)	-	5,485	100.00%
3400 Other Funds Ltd	(2,097)	-	2,097	100.00%
6400 Federal Funds Ltd	(31)	-	31	100.00%
All Funds	(7,613)	-	7,613	100.00%
4150 Employee Training				
8000 General Fund	(14,048)	-	14,048	100.00%
3400 Other Funds Ltd	(31,018)	-	31,018	100.00%
6400 Federal Funds Ltd	(45)	-	45	100.00%
All Funds	(45,111)	-	45,111	100.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(37,667)	-	37,667	100.00%
3400 Other Funds Ltd	(31,982)	-	31,982	100.00%
6400 Federal Funds Ltd	(166)	-	166	100.00%
All Funds	(69,815)	-	69,815	100.00%
4200 Telecommunications				
8000 General Fund	(24,325)	-	24,325	100.00%
3400 Other Funds Ltd	(19,201)	-	19,201	100.00%
6400 Federal Funds Ltd	(112)	-	112	100.00%
All Funds	(43,638)	-	43,638	100.00%
4250 Data Processing				
8000 General Fund	(115,176)	-	115,176	100.00%
3400 Other Funds Ltd	(88,108)	-	88,108	100.00%
All Funds	(203,284)	-	203,284	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(8,008)	-	8,008	100.00%
4300 Professional Services				
8000 General Fund	(72,204)	-	72,204	100.00%
3400 Other Funds Ltd	(353,067)	-	353,067	100.00%
6400 Federal Funds Ltd	(66,155)	-	66,155	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(491,426)	-	491,426	100.00%
4315 IT Professional Services				
8000 General Fund	(49,120)	-	49,120	100.00%
3400 Other Funds Ltd	(4,880)	-	4,880	100.00%
6400 Federal Funds Ltd	(168)	-	168	100.00%
All Funds	(54,168)	-	54,168	100.00%
4325 Attorney General				
8000 General Fund	(137,208)	-	137,208	100.00%
3400 Other Funds Ltd	(48,497)	-	48,497	100.00%
6400 Federal Funds Ltd	(467)	-	467	100.00%
All Funds	(186,172)	-	186,172	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(14,518)	-	14,518	100.00%
3400 Other Funds Ltd	(10,223)	-	10,223	100.00%
6400 Federal Funds Ltd	(59)	-	59	100.00%
All Funds	(24,800)	-	24,800	100.00%
4400 Dues and Subscriptions				
8000 General Fund	(6,293)	-	6,293	100.00%
3400 Other Funds Ltd	(372)	-	372	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(8)	-	8	100.00%
All Funds	(6,673)	-	6,673	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(642)	-	642	100.00%
3400 Other Funds Ltd	(2,720)	-	2,720	100.00%
6400 Federal Funds Ltd	(5)	-	5	100.00%
All Funds	(3,367)	-	3,367	100.00%
4450 Fuels and Utilities				
8000 General Fund	(82,071)	-	82,071	100.00%
3400 Other Funds Ltd	(62,699)	-	62,699	100.00%
6400 Federal Funds Ltd	(12)	-	12	100.00%
All Funds	(144,782)	-	144,782	100.00%
4475 Facilities Maintenance				
8000 General Fund	(107,761)	-	107,761	100.00%
3400 Other Funds Ltd	(68,800)	-	68,800	100.00%
6400 Federal Funds Ltd	(29,243)	-	29,243	100.00%
All Funds	(205,804)	-	205,804	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(147,724)	-	147,724	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(193,043)	-	193,043	100.00%
6400 Federal Funds Ltd	(11,704)	-	11,704	100.00%
All Funds	(352,471)	-	352,471	100.00%
4525 Medical Services and Supplies				
8000 General Fund	(600,806)	-	600,806	100.00%
3400 Other Funds Ltd	(842,596)	-	842,596	100.00%
6400 Federal Funds Ltd	(166,504)	-	166,504	100.00%
All Funds	(1,609,906)	-	1,609,906	100.00%
4550 Other Care of Residents and Patients				
8000 General Fund	(21,705)	-	21,705	100.00%
3400 Other Funds Ltd	(26,542)	-	26,542	100.00%
6400 Federal Funds Ltd	(20,418)	-	20,418	100.00%
All Funds	(68,665)	-	68,665	100.00%
4575 Agency Program Related S and S				
8000 General Fund	(54,888)	-	54,888	100.00%
3400 Other Funds Ltd	(44,962)	-	44,962	100.00%
6400 Federal Funds Ltd	(6,805)	-	6,805	100.00%
All Funds	(106,655)	-	106,655	100.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(17,470)	-	17,470	100.00%
3400 Other Funds Ltd	(11,676)	-	11,676	100.00%
6400 Federal Funds Ltd	(4,806)	-	4,806	100.00%
All Funds	(33,952)	-	33,952	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(6,421)	-	6,421	100.00%
3400 Other Funds Ltd	(2,140)	-	2,140	100.00%
6400 Federal Funds Ltd	(1,679)	-	1,679	100.00%
All Funds	(10,240)	-	10,240	100.00%
4715 IT Expendable Property				
8000 General Fund	(61,495)	-	61,495	100.00%
3400 Other Funds Ltd	(755)	-	755	100.00%
6400 Federal Funds Ltd	(7,537)	-	7,537	100.00%
All Funds	(69,787)	-	69,787	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,584,520)	-	1,584,520	100.00%
3400 Other Funds Ltd	(1,871,551)	-	1,871,551	100.00%
6400 Federal Funds Ltd	(315,992)	-	315,992	100.00%
TOTAL SERVICES & SUPPLIES	**($3,772,063)**	**-**	**$3,772,063**	**100.00%**

Package Comparison Report - Detail
2021-23 Biennium
Oregon State Hospital

Cross Reference Number: 44300-030-06-00-00000
Package: Elimination of S&S Inflation
Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	(1,584,520)	-	1,584,520	100.00%
3400 Other Funds Ltd	(1,871,551)	-	1,871,551	100.00%
6400 Federal Funds Ltd	(315,992)	-	315,992	100.00%
TOTAL EXPENDITURES	**($3,772,063)**	**-**	**$3,772,063**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,782,893	1,782,893	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,782,893	1,782,893	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,782,893**	**$1,782,893**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	1,782,893	1,782,893	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,782,893**	**$1,782,893**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
8000 General Fund	1,782,893	1,782,893	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,782,893	1,782,893	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,782,893**	**$1,782,893**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	1,782,893	1,782,893	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$1,782,893**	**$1,782,893**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(66,261)	-	66,261	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(41,611)	-	41,611	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(71)	-	71	100.00%
REVENUE CATEGORIES				
8000 General Fund	(66,261)	-	66,261	100.00%
3400 Other Funds Ltd	(41,611)	-	41,611	100.00%
6400 Federal Funds Ltd	(71)	-	71	100.00%
TOTAL REVENUE CATEGORIES	**($107,943)**	**-**	**$107,943**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(66,261)	-	66,261	100.00%
3400 Other Funds Ltd	(41,611)	-	41,611	100.00%
6400 Federal Funds Ltd	(71)	-	71	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**($107,943)**	**-**	**$107,943**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
8000 General Fund	(66,261)	-	66,261	100.00%
3400 Other Funds Ltd	(41,611)	-	41,611	100.00%
6400 Federal Funds Ltd	(71)	-	71	100.00%
All Funds	(107,943)	-	107,943	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(66,261)	-	66,261	100.00%
3400 Other Funds Ltd	(41,611)	-	41,611	100.00%
6400 Federal Funds Ltd	(71)	-	71	100.00%
TOTAL SERVICES & SUPPLIES	**($107,943)**	**-**	**$107,943**	**100.00%**
EXPENDITURES				
8000 General Fund	(66,261)	-	66,261	100.00%
3400 Other Funds Ltd	(41,611)	-	41,611	100.00%
6400 Federal Funds Ltd	(71)	-	71	100.00%
TOTAL EXPENDITURES	**($107,943)**	**-**	**$107,943**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(71,558)	-	71,558	100.00%
REVENUE CATEGORIES				
8000 General Fund	(71,558)	-	71,558	100.00%
TOTAL REVENUE CATEGORIES	**($71,558)**	**-**	**$71,558**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(71,558)	-	71,558	100.00%
TOTAL AVAILABLE REVENUES	**($71,558)**	**-**	**$71,558**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(71,558)	-	71,558	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(71,558)	-	71,558	100.00%
TOTAL SERVICES & SUPPLIES	**($71,558)**	**-**	**$71,558**	**100.00%**
EXPENDITURES				
8000 General Fund	(71,558)	-	71,558	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($71,558)**	**-**	**$71,558**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	11,216,256	11,216,256	100.00%
SALARIES & WAGES				
8000 General Fund	-	11,216,256	11,216,256	100.00%
TOTAL SALARIES & WAGES	**-**	**$11,216,256**	**$11,216,256**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	1,276	1,276	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	1,921,352	1,921,352	100.00%
3230 Social Security Taxes				
8000 General Fund	-	538,272	538,272	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	1,012	1,012	100.00%
3270 Flexible Benefits				
8000 General Fund	-	841,104	841,104	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
8000 General Fund	-	3,303,016	3,303,016	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$3,303,016**	**$3,303,016**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	14,519,272	14,519,272	100.00%
TOTAL PERSONAL SERVICES	**-**	**$14,519,272**	**$14,519,272**	**100.00%**
SERVICES & SUPPLIES				
4525 Medical Services and Supplies				
8000 General Fund	-	(14,718,106)	(14,718,106)	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	198,834	198,834	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(14,519,272)	(14,519,272)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($14,519,272)**	**($14,519,272)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	22	22	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	22.00	22.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(6,607,551)	(6,607,551)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(6,607,551)	(6,607,551)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($6,607,551)**	**($6,607,551)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(6,607,551)	(6,607,551)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($6,607,551)**	**($6,607,551)**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	(3,383,304)	(3,383,304)	100.00%
3170 Overtime Payments				
8000 General Fund	-	1,080	1,080	100.00%
3190 All Other Differential				
8000 General Fund	-	(126,191)	(126,191)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALARIES & WAGES				
8000 General Fund	-	(3,508,415)	(3,508,415)	100.00%
TOTAL SALARIES & WAGES	**-**	**($3,508,415)**	**($3,508,415)**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	(1,624)	(1,624)	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	(600,993)	(600,993)	100.00%
3230 Social Security Taxes				
8000 General Fund	-	(255,296)	(255,296)	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	(1,288)	(1,288)	100.00%
3270 Flexible Benefits				
8000 General Fund	-	(1,070,496)	(1,070,496)	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(1,929,697)	(1,929,697)	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**($1,929,697)**	**($1,929,697)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(5,438,112)	(5,438,112)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**-**	**($5,438,112)**	**($5,438,112)**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	(87,248)	(87,248)	100.00%
4150 Employee Training				
8000 General Fund	-	(24,236)	(24,236)	100.00%
4175 Office Expenses				
8000 General Fund	-	(216,384)	(216,384)	100.00%
4200 Telecommunications				
8000 General Fund	-	(54,292)	(54,292)	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	(406,280)	(406,280)	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	(188,471)	(188,471)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(15,092)	(15,092)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(177,436)	(177,436)	100.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(1,169,439)	(1,169,439)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($1,169,439)**	**($1,169,439)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(6,607,551)	(6,607,551)	100.00%
TOTAL EXPENDITURES	**-**	**($6,607,551)**	**($6,607,551)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	(28)	(28)	100.00%
8180 Position Reconciliation	-	28	28	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	(28.00)	(28.00)	100.00%
8280 FTE Reconciliation	-	28.00	28.00	100.00%
TOTAL AUTHORIZED FTE	**-**	**-**	**0.00**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	30,992,454	30,992,454	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	30,992,454	30,992,454	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$30,992,454**	**$30,992,454**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	30,992,454	30,992,454	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$30,992,454**	**$30,992,454**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	12,684,288	12,684,288	100.00%
3170 Overtime Payments				
8000 General Fund	-	1,192,738	1,192,738	100.00%
3180 Shift Differential				
8000 General Fund	-	285,914	285,914	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	-	1,275,911	1,275,911	100.00%
SALARIES & WAGES				
8000 General Fund	-	15,438,851	15,438,851	100.00%
TOTAL SALARIES & WAGES	**-**	**$15,438,851**	**$15,438,851**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	6,380	6,380	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	2,644,692	2,644,692	100.00%
3230 Social Security Taxes				
8000 General Fund	-	1,151,478	1,151,478	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	5,060	5,060	100.00%
3270 Flexible Benefits				
8000 General Fund	-	4,205,520	4,205,520	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	8,013,130	8,013,130	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$8,013,130**	**$8,013,130**	**100.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
PERSONAL SERVICES				
8000 General Fund	-	23,451,981	23,451,981	100.00%
TOTAL PERSONAL SERVICES	**-**	**$23,451,981**	**$23,451,981**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	729,106	729,106	100.00%
4150 Employee Training				
8000 General Fund	-	104,800	104,800	100.00%
4175 Office Expenses				
8000 General Fund	-	1,254,928	1,254,928	100.00%
4200 Telecommunications				
8000 General Fund	-	304,313	304,313	100.00%
4250 Data Processing				
8000 General Fund	-	285,667	285,667	100.00%
4275 Publicity and Publications				
8000 General Fund	-	205,804	205,804	100.00%
4300 Professional Services				
8000 General Fund	-	130,709	130,709	100.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	68,560	68,560	100.00%
4450 Fuels and Utilities				
8000 General Fund	-	686,168	686,168	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	912,658	912,658	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	685,550	685,550	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	1,089,579	1,089,579	100.00%
4600 Intra-agency Charges				
8000 General Fund	-	733,754	733,754	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	65,668	65,668	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	279,781	279,781	100.00%
4715 IT Expendable Property				
8000 General Fund	-	3,428	3,428	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	7,540,473	7,540,473	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**-**	**$7,540,473**	**$7,540,473**	**100.00%**
EXPENDITURES				
8000 General Fund	-	30,992,454	30,992,454	100.00%
TOTAL EXPENDITURES	**-**	**$30,992,454**	**$30,992,454**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	110	110	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	110.00	110.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(166,598)	(166,598)	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	(36,811)	(36,811)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(62)	(62)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(166,598)	(166,598)	100.00%
3400 Other Funds Ltd	-	(36,811)	(36,811)	100.00%
6400 Federal Funds Ltd	-	(62)	(62)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($203,471)**	**($203,471)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(166,598)	(166,598)	100.00%
3400 Other Funds Ltd	-	(36,811)	(36,811)	100.00%
6400 Federal Funds Ltd	-	(62)	(62)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**-**	**($203,471)**	**($203,471)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	-	(67,441)	(67,441)	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	(99,157)	(99,157)	100.00%
3400 Other Funds Ltd	-	(36,811)	(36,811)	100.00%
6400 Federal Funds Ltd	-	(62)	(62)	100.00%
All Funds	-	(136,030)	(136,030)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(166,598)	(166,598)	100.00%
3400 Other Funds Ltd	-	(36,811)	(36,811)	100.00%
6400 Federal Funds Ltd	-	(62)	(62)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($203,471)**	**($203,471)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(166,598)	(166,598)	100.00%
3400 Other Funds Ltd	-	(36,811)	(36,811)	100.00%
6400 Federal Funds Ltd	-	(62)	(62)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**($203,471)**	**($203,471)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(300,000,000)	(300,000,000)	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	302,283,800	302,283,800	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	302,283,800	302,283,800	100.00%
TOTAL TRANSFERS IN	**-**	**$302,283,800**	**$302,283,800**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	(300,000,000)	(300,000,000)	100.00%
3400 Other Funds Ltd	-	302,283,800	302,283,800	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$2,283,800**	**$2,283,800**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(300,000,000)	(300,000,000)	100.00%
3400 Other Funds Ltd	-	302,283,800	302,283,800	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$2,283,800**	**$2,283,800**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	(198,588,840)	(198,588,840)	100.00%
3400 Other Funds Ltd	-	198,588,840	198,588,840	100.00%
All Funds	-	-	0	0.00%
3190 All Other Differential				
8000 General Fund	-	(131,448)	(131,448)	100.00%
3400 Other Funds Ltd	-	131,448	131,448	100.00%
All Funds	-	-	0	0.00%
SALARIES & WAGES				
8000 General Fund	-	(198,720,288)	(198,720,288)	100.00%
3400 Other Funds Ltd	-	198,720,288	198,720,288	100.00%
TOTAL SALARIES & WAGES	**-**	**-**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	(78,822)	(78,822)	100.00%
3400 Other Funds Ltd	-	78,822	78,822	100.00%
All Funds	-	-	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3220 Public Employees Retire Cont				
8000 General Fund	-	(34,040,777)	(34,040,777)	100.00%
3400 Other Funds Ltd	-	34,040,777	34,040,777	100.00%
All Funds	-	-	0	0.00%
3230 Social Security Taxes				
8000 General Fund	-	(15,028,586)	(15,028,586)	100.00%
3400 Other Funds Ltd	-	15,028,586	15,028,586	100.00%
All Funds	-	-	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	(62,514)	(62,514)	100.00%
3400 Other Funds Ltd	-	62,514	62,514	100.00%
All Funds	-	-	0	0.00%
3270 Flexible Benefits				
8000 General Fund	-	(51,957,288)	(51,957,288)	100.00%
3400 Other Funds Ltd	-	51,957,288	51,957,288	100.00%
All Funds	-	-	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(101,167,987)	(101,167,987)	100.00%
3400 Other Funds Ltd	-	101,167,987	101,167,987	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	-	(299,888,275)	(299,888,275)	100.00%
3400 Other Funds Ltd	-	299,888,275	299,888,275	100.00%
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4525 Medical Services and Supplies				
8000 General Fund	-	(110,391)	(110,391)	100.00%
3400 Other Funds Ltd	-	110,391	110,391	100.00%
All Funds	-	-	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	-	(1,334)	(1,334)	100.00%
3400 Other Funds Ltd	-	1,334	1,334	100.00%
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(111,725)	(111,725)	100.00%
3400 Other Funds Ltd	-	111,725	111,725	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
CAPITAL OUTLAY				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5250 Household and Institutional Equip.				
3400 Other Funds Ltd	-	840,469	840,469	100.00%
5700 Building Structures				
3400 Other Funds Ltd	-	1,443,331	1,443,331	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	-	2,283,800	2,283,800	100.00%
TOTAL CAPITAL OUTLAY	**-**	**$2,283,800**	**$2,283,800**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(300,000,000)	(300,000,000)	100.00%
3400 Other Funds Ltd	-	302,283,800	302,283,800	100.00%
TOTAL EXPENDITURES	**-**	**$2,283,800**	**$2,283,800**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construct	1,385,300	-	(1,385,300)	(100.00%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	1,385,300	-	(1,385,300)	(100.00%)
TOTAL AVAILABLE REVENUES	**$1,385,300**	**-**	**($1,385,300)**	**(100.00%)**
EXPENDITURES				
CAPITAL OUTLAY				
5700 Building Structures				
3020 Other Funds Cap Construct	1,385,300	-	(1,385,300)	(100.00%)
CAPITAL OUTLAY				
3020 Other Funds Cap Construct	1,385,300	-	(1,385,300)	(100.00%)
TOTAL CAPITAL OUTLAY	**$1,385,300**	**-**	**($1,385,300)**	**(100.00%)**
ENDING BALANCE				
3020 Other Funds Cap Construct	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construct	4,340,457	-	(4,340,457)	(100.00%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	4,340,457	-	(4,340,457)	(100.00%)
TOTAL AVAILABLE REVENUES	**$4,340,457**	**-**	**($4,340,457)**	**(100.00%)**
EXPENDITURES				
CAPITAL OUTLAY				
5250 Household and Institutional Equip.				
3020 Other Funds Cap Construct	840,457	-	(840,457)	(100.00%)
5350 Industrial and Heavy Equipment				
3020 Other Funds Cap Construct	3,500,000	-	(3,500,000)	(100.00%)
CAPITAL OUTLAY				
3020 Other Funds Cap Construct	4,340,457	-	(4,340,457)	(100.00%)
TOTAL CAPITAL OUTLAY	**$4,340,457**	**-**	**($4,340,457)**	**(100.00%)**
ENDING BALANCE				
3020 Other Funds Cap Construct	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construct	6,839,086	-	(6,839,086)	(100.00%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	6,839,086	-	(6,839,086)	(100.00%)
TOTAL AVAILABLE REVENUES	**$6,839,086**	**-**	**($6,839,086)**	**(100.00%)**
EXPENDITURES				
CAPITAL OUTLAY				
5350 Industrial and Heavy Equipment				
3020 Other Funds Cap Construct	612,750	-	(612,750)	(100.00%)
5700 Building Structures				
3020 Other Funds Cap Construct	6,226,336	-	(6,226,336)	(100.00%)
CAPITAL OUTLAY				
3020 Other Funds Cap Construct	6,839,086	-	(6,839,086)	(100.00%)
TOTAL CAPITAL OUTLAY	**$6,839,086**	**-**	**($6,839,086)**	**(100.00%)**
ENDING BALANCE				
3020 Other Funds Cap Construct	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construct	58,043	-	(58,043)	(100.00%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	58,043	-	(58,043)	(100.00%)
TOTAL AVAILABLE REVENUES	**$58,043**	**-**	**($58,043)**	**(100.00%)**
EXPENDITURES				
CAPITAL OUTLAY				
5250 Household and Institutional Equip.				
3020 Other Funds Cap Construct	58,043	-	(58,043)	(100.00%)
CAPITAL OUTLAY				
3020 Other Funds Cap Construct	58,043	-	(58,043)	(100.00%)
TOTAL CAPITAL OUTLAY	**$58,043**	**-**	**($58,043)**	**(100.00%)**
ENDING BALANCE				
3020 Other Funds Cap Construct	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construct	-	7,992,750	7,992,750	100.00%
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	-	7,992,750	7,992,750	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$7,992,750**	**$7,992,750**	**100.00%**
EXPENDITURES				
CAPITAL OUTLAY				
5250 Household and Institutional Equip.				
3020 Other Funds Cap Construct	-	3,500,000	3,500,000	100.00%
5700 Building Structures				
3020 Other Funds Cap Construct	-	4,492,750	4,492,750	100.00%
CAPITAL OUTLAY				
3020 Other Funds Cap Construct	-	7,992,750	7,992,750	100.00%
TOTAL CAPITAL OUTLAY	**-**	**$7,992,750**	**$7,992,750**	**100.00%**
ENDING BALANCE				
3020 Other Funds Cap Construct	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

2021-23 Biennium **Cross Reference Number: 44300-000-00-00-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											235,537,194	895,114	380,354,771	129,430,467	746,217,546
Total OPE											115,742,444	450,227	187,442,223	60,680,350	364,315,244
Total Personal Services											**351,279,638**	**1,345,341**	**567,796,994**	**190,110,817**	**1,110,532,790**

2021-23 Biennium **Cross Reference Number: 44300-010-40-04-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001001	MEAH Z7018 HF	PRINCIPAL EXECUTIVE/MANAGER J	44X	PF	1	1.00	24	10	18449	SAL	354,221	-	30,994	57,561	442,776
										OPE	110,143	-	9,638	17,898	137,679
0004025	MESN Z0833 AF	SUPV EXECUTIVE ASSISTANT	26	PF	1	1.00	24	5	5944	SAL	114,125	-	9,986	18,545	142,656
										OPE	58,949	-	5,158	9,579	73,686
0543290	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	8766	SAL	168,307	-	14,727	27,350	210,384
										OPE	72,375	-	6,333	11,761	90,469
1013919	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	4	4236	SAL	81,331	-	7,116	13,216	101,663
										OPE	50,822	-	4,447	8,259	63,528
1013920	MENN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	8	11728	SAL	225,178	-	19,703	36,591	281,472
										OPE	86,166	-	7,540	14,002	107,708
9406726	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
Total Salary											1,043,878	-	82,526	253,979	1,380,383
Total OPE											422,581	-	33,116	105,625	561,322
Total Personal Services											**1,466,459**	**-**	**115,642**	**359,604**	**1,941,705**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000169	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	72,835	-	1,099	63,490	137,424
										OPE	38,367	-	579	33,444	72,390
0001055	MMN X1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	8	7220	SAL	114,746	-	6,602	51,932	173,280
										OPE	53,820	-	3,097	24,358	81,275
0001214	MMN X1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	8	7220	SAL	114,746	-	6,602	51,932	173,280
										OPE	53,820	-	3,097	24,358	81,275
0002521	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	164,446	-	14,038	22,060	200,544
										OPE	72,185	-	6,162	9,683	88,030
0002522	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	164,446	-	14,038	22,060	200,544
										OPE	72,185	-	6,162	9,683	88,030
0002529	MENN Z0118 AF	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4675	SAL	89,760	-	7,854	14,586	112,200
										OPE	52,911	-	4,630	8,598	66,139
0003337	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	8	7956	SAL	156,574	-	13,366	21,004	190,944
										OPE	70,235	-	5,996	9,422	85,653
0161964	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	7	5663	SAL	111,448	-	9,514	14,950	135,912
										OPE	59,052	-	5,041	7,922	72,015
0770063	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	7	7956	SAL	156,574	-	13,366	21,004	190,944
										OPE	70,235	-	5,996	9,422	85,653
0791189	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	142,090	-	12,130	19,061	173,281
										OPE	66,646	-	5,689	8,940	81,275
1000037	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	92,411	-	1,395	80,554	174,360
										OPE	43,218	-	652	37,673	81,543
1000047	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	5	8766	SAL	111,504	-	1,683	97,197	210,384
										OPE	47,949	-	724	41,797	90,470
1001954	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	80,212	-	1,211	69,921	151,344
										OPE	40,195	-	607	35,038	75,840
1002335	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	4	7584	SAL	96,468	-	1,456	84,091	182,015
										OPE	44,223	-	668	38,549	83,440
1003285	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	92,411	-	1,395	80,554	174,360
										OPE	43,218	-	652	37,673	81,543
1003286	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	168,307	-	14,727	27,350	210,384

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	72,375	-	6,333	11,761	90,469
1003541	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	72,835	-	1,099	63,490	137,424
										OPE	38,367	-	579	33,444	72,390
1003647	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	164,446	-	14,038	22,060	200,544
										OPE	72,185	-	6,162	9,683	88,030
1003783	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	5	6607	SAL	126,854	-	11,100	20,614	158,568
										OPE	62,103	-	5,434	10,092	77,629
1004364	MMN X0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	5394	SAL	106,154	-	9,062	14,240	129,456
										OPE	57,740	-	4,929	7,746	70,415
1004371	MMN X0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5663	SAL	111,448	-	9,514	14,950	135,912
										OPE	59,052	-	5,041	7,922	72,015
1007389	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	142,090	-	12,130	19,061	173,281
										OPE	66,646	-	5,689	8,940	81,275
1007391	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	7	7584	SAL	149,253	-	12,741	20,022	182,016
										OPE	68,420	-	5,841	9,178	83,439
1007394	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	2	4439	SAL	87,360	-	7,458	11,719	106,537
										OPE	53,084	-	4,532	7,121	64,737
1007424	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	106,759	-	1,611	93,062	201,432
										OPE	46,773	-	706	40,772	88,251
1008585	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	185,376	-	16,220	30,124	231,720
										OPE	76,606	-	6,703	12,448	95,757
1010529	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	254,403	-	21,717	34,127	310,247
										OPE	92,704	-	7,914	12,436	113,054
1010530	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	10	15699	SAL	301,421	-	26,374	48,981	376,776
										OPE	100,333	-	8,779	16,304	125,416
1011741	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	6	6247	SAL	122,941	-	10,495	16,492	149,928
										OPE	61,900	-	5,284	8,304	75,488
1012234	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	132,800	-	7,641	60,103	200,544
										OPE	58,294	-	3,354	26,383	88,031
1012237	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	8	5944	SAL	94,467	-	5,435	42,754	142,656
										OPE	48,795	-	2,807	22,084	73,686

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1012245	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	9	6934	SAL	110,201	-	6,340	49,875	166,416
										OPE	52,694	-	3,032	23,848	79,574
1012294	MESN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	149,253	-	12,741	20,022	182,016
										OPE	68,420	-	5,841	9,178	83,439
1012296	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	168,307	-	14,727	27,350	210,384
										OPE	72,375	-	6,333	11,761	90,469
1012582	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	6	4675	SAL	89,760	-	7,854	14,586	112,200
										OPE	52,911	-	4,630	8,598	66,139
1012999	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	164,446	-	14,038	22,060	200,544
										OPE	72,185	-	6,162	9,683	88,030
1013904	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	185,376	-	16,220	30,124	231,720
										OPE	76,606	-	6,703	12,448	95,757
1013905	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	185,376	-	16,220	30,124	231,720
										OPE	76,606	-	6,703	12,448	95,757
1013906	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	185,376	-	16,220	30,124	231,720
										OPE	76,606	-	6,703	12,448	95,757
1013908	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	248,198	-	21,717	40,332	310,247
										OPE	90,443	-	7,914	14,697	113,054
1013931	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	10	15699	SAL	301,421	-	26,374	48,981	376,776
										OPE	100,333	-	8,779	16,304	125,416
1013934	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	190,010	-	16,220	25,489	231,719
										OPE	78,521	-	6,703	10,533	95,757
1014091	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	76,434	-	1,154	66,628	144,216
										OPE	39,259	-	593	34,222	74,074
1014513	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	4	6558	SAL	129,061	-	11,017	17,313	157,391
										OPE	63,416	-	5,414	8,507	77,337
1014910	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	8	7956	SAL	126,443	-	7,275	57,226	190,944
										OPE	56,719	-	3,263	25,670	85,652
1016128	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	106,759	-	1,611	93,062	201,432
										OPE	46,773	-	706	40,772	88,251
1019040	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	168,307	-	14,727	27,350	210,384

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	72,375	-	6,333	11,761	90,469
1020627	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	0.75	18	2	4974	SAL	42,080	-	-	47,452	89,532
										OPE	23,940	-	-	26,997	50,937
1021192	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	132,154	-	11,563	21,475	165,192
										OPE	63,416	-	5,549	10,305	79,270
1021193	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	4	6883	SAL	87,552	-	1,322	76,319	165,193
										OPE	42,013	-	634	36,623	79,270
1021194	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	72,835	-	1,099	63,490	137,424
										OPE	38,367	-	579	33,444	72,390
1021198	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	72,835	-	1,374	63,215	137,424
										OPE	38,367	-	724	33,299	72,390
1021200	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	2	5140	SAL	101,155	-	8,635	13,570	123,360
										OPE	56,502	-	4,823	7,580	68,905
1021202	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	72,835	-	1,374	63,215	137,424
										OPE	38,367	-	724	33,299	72,390
1021203	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1021204	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	72,835	-	1,374	63,215	137,424
										OPE	38,367	-	724	33,299	72,390
1200051	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	164,446	-	14,038	22,060	200,544
										OPE	72,185	-	6,162	9,683	88,030
1200054	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	8	4675	SAL	74,299	-	4,275	33,626	112,200
										OPE	43,797	-	2,520	19,822	66,139
1200070	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	5	4047	SAL	64,318	-	3,701	29,109	97,128
										OPE	41,324	-	2,378	18,702	62,404
1200154	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	7	6558	SAL	129,061	-	11,017	17,313	157,391
										OPE	63,416	-	5,414	8,507	77,337
1201090	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	9	10649	SAL	209,572	-	17,890	28,113	255,575
										OPE	83,368	-	7,117	11,183	101,668
1410004	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	6	6934	SAL	133,133	-	11,649	21,634	166,416
										OPE	63,659	-	5,570	10,345	79,574

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1410015	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	116,973	-	1,766	101,965	220,704
										OPE	49,304	-	744	42,978	93,026
2100002	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	96,977	-	1,464	84,535	182,976
										OPE	44,349	-	669	38,659	83,677
3101001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	219,786	-	18,762	29,484	268,032
										OPE	85,898	-	7,333	11,523	104,754
3300719	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	9	8766	SAL	139,316	-	8,016	63,052	210,384
										OPE	59,909	-	3,447	27,114	90,470
3333006	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	8	6883	SAL	135,457	-	11,563	18,171	165,191
										OPE	65,001	-	5,549	8,720	79,270
3500200	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	164,446	-	14,038	22,060	200,544
										OPE	72,185	-	6,162	9,683	88,030
4000330	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	106,759	-	1,611	93,062	201,432
										OPE	46,773	-	706	40,772	88,251
4065330	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	273,370	-	23,920	44,423	341,713
										OPE	95,121	-	8,323	15,457	118,901
4110008	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	5	5944	SAL	116,978	-	9,986	15,692	142,656
										OPE	60,423	-	5,158	8,105	73,686
4111239	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	8	7956	SAL	156,574	-	13,366	21,004	190,944
										OPE	70,235	-	5,996	9,422	85,653
4112206	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	63,269	-	955	55,152	119,376
										OPE	35,996	-	543	31,378	67,917
4500401	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	5	5140	SAL	101,155	-	8,635	13,570	123,360
										OPE	56,502	-	4,823	7,580	68,905
6999985	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	142,090	-	12,130	19,061	173,281
										OPE	66,646	-	5,689	8,940	81,275
9005034	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	6	6934	SAL	88,200	-	1,331	76,884	166,415
										OPE	42,174	-	637	36,763	79,574
9005122	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
9400800	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	9	4909	SAL	96,609	-	8,247	12,960	117,816

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	55,375	-	4,727	7,428	67,530
9408825	MMN X1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	7919	SAL	125,855	-	7,241	56,960	190,056
										OPE	56,573	-	3,255	25,604	85,432
9410471	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	142,090	-	12,130	19,061	173,281
										OPE	66,646	-	5,689	8,940	81,275
9410979	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	96,977	-	1,464	84,535	182,976
										OPE	44,349	-	669	38,659	83,677
Total Salary											10,553,016	-	874,926	3,318,340	14,746,282
Total OPE											4,776,620	-	401,078	1,551,064	6,728,762
Total Personal Services											**15,329,636**	**-**	**1,276,004**	**4,869,404**	**21,475,044**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000186	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	8	10144	SAL	194,765	-	17,042	31,649	243,456
										OPE	78,931	-	6,906	12,826	98,663
0000433	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	6883	SAL	132,154	-	11,563	21,475	165,192
										OPE	63,416	-	5,549	10,305	79,270
0000617	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	95,501	-	8,356	15,519	119,376
										OPE	54,334	-	4,754	8,829	67,917
0001012	MMN X0862 AP	PROGRAM ANALYST 3	29	PP	1	0.56	13.5	2	5944	SAL	64,195	-	5,617	10,432	80,244
										OPE	33,798	-	2,957	5,492	42,247
1000675	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	160,435	-	14,038	26,071	200,544
										OPE	70,425	-	6,162	11,444	88,031
1003874	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	99,994	-	8,749	16,249	124,992
										OPE	55,447	-	4,852	9,010	69,309
1004132	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	8	12927	SAL	248,198	-	21,717	40,332	310,247
										OPE	90,443	-	7,914	14,697	113,054
1008339	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	139,488	-	12,205	22,667	174,360
										OPE	65,234	-	5,708	10,601	81,543
1010348	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6558	SAL	125,914	-	11,017	20,461	157,392
										OPE	61,870	-	5,414	10,054	77,338
1013119	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	185,376	-	16,220	30,124	231,720
										OPE	76,606	-	6,703	12,448	95,757
1013317	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7956	SAL	152,755	-	13,366	24,823	190,944
										OPE	68,522	-	5,996	11,135	85,653
1013318	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	160,435	-	14,038	26,071	200,544
										OPE	70,425	-	6,162	11,444	88,031
1013929	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	103,565	-	9,062	16,829	129,456
										OPE	56,332	-	4,929	9,154	70,415
1013961	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	168,307	-	14,727	27,350	210,384
										OPE	72,375	-	6,333	11,761	90,469
1013962	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7956	SAL	152,755	-	13,366	24,823	190,944
										OPE	68,522	-	5,996	11,135	85,653
1013963	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	185,376	-	16,220	30,124	231,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	76,606	-	6,703	12,448	95,757
1013964	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	8	10144	SAL	194,765	-	17,042	31,649	243,456
										OPE	78,931	-	6,906	12,826	98,663
1013965	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	5	6306	SAL	121,075	-	10,594	19,675	151,344
										OPE	60,671	-	5,309	9,859	75,839
1013966	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	8	7265	SAL	139,488	-	12,205	22,667	174,360
										OPE	65,234	-	5,708	10,601	81,543
1013967	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	6	6009	SAL	115,373	-	10,095	18,748	144,216
										OPE	59,258	-	5,185	9,629	74,072
1013968	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	91,181	-	7,978	14,817	113,976
										OPE	53,263	-	4,661	8,655	66,579
1019042	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	119,942	-	10,495	19,491	149,928
										OPE	60,390	-	5,284	9,813	75,487
1019446	MMN X1117 AP	RESEARCH ANALYST 3	26	PF	1	0.88	21	2	5140	SAL	86,352	-	7,556	14,032	107,940
										OPE	48,232	-	4,220	7,838	60,290
1019447	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.88	21	2	6883	SAL	115,634	-	10,118	18,791	144,543
										OPE	55,489	-	4,855	9,017	69,361
1019448	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	132,154	-	11,563	21,475	165,192
										OPE	63,416	-	5,549	10,305	79,270
1019449	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.88	21	2	6247	SAL	104,950	-	9,183	17,054	131,187
										OPE	52,841	-	4,624	8,587	66,052
1019450	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.88	21	2	6247	SAL	104,950	-	9,183	17,054	131,187
										OPE	52,841	-	4,624	8,587	66,052
1019451	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.88	21	2	5460	SAL	91,728	-	8,026	14,906	114,660
										OPE	49,564	-	4,337	8,054	61,955
1019452	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.88	21	2	5460	SAL	91,728	-	8,026	14,906	114,660
										OPE	49,564	-	4,337	8,054	61,955
1019453	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	0.88	21	2	6558	SAL	110,174	-	9,640	17,903	137,717
										OPE	54,135	-	4,737	8,797	67,669
1019454	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	0.88	21	2	3849	SAL	64,663	-	5,658	10,508	80,829
										OPE	42,858	-	3,750	6,964	53,572

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1019455	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.88	21	2	6883	SAL	115,634	-	10,118	18,791	144,543
										OPE	55,489	-	4,855	9,017	69,361
1019456	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	0.88	21	2	7584	SAL	127,411	-	11,148	20,704	159,263
										OPE	58,407	-	5,111	9,491	73,009
1019457	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.88	21	2	6247	SAL	104,950	-	9,183	17,054	131,187
										OPE	52,841	-	4,624	8,587	66,052
1019458	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.88	21	2	6883	SAL	115,634	-	10,118	18,791	144,543
										OPE	55,489	-	4,855	9,017	69,361
1019459	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	0.88	21	2	3586	SAL	60,245	-	5,271	9,790	75,306
										OPE	41,763	-	3,654	6,787	52,204
1019460	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	0.88	21	2	6883	SAL	115,634	-	10,118	18,791	144,543
										OPE	55,489	-	4,855	9,017	69,361
1019461	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.88	21	2	5460	SAL	91,728	-	8,026	14,906	114,660
										OPE	49,564	-	4,337	8,054	61,955
1019462	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	0.88	21	2	4122	SAL	69,250	-	6,059	11,253	86,562
										OPE	43,994	-	3,850	7,149	54,993
1019463	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.75	18	2	5460	SAL	78,624	-	6,880	12,776	98,280
										OPE	42,483	-	3,717	6,904	53,104
1020620	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.75	18	2	5460	SAL	46,192	-	-	52,088	98,280
										OPE	24,959	-	-	28,145	53,104
1020621	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.75	18	2	5460	SAL	46,192	-	-	52,088	98,280
										OPE	24,959	-	-	28,145	53,104
1020622	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	0.75	18	2	4749	SAL	40,177	-	-	45,305	85,482
										OPE	23,469	-	-	26,464	49,933
1020623	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	0.75	18	2	4749	SAL	40,177	-	-	45,305	85,482
										OPE	23,469	-	-	26,464	49,933
1020624	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	0.75	18	2	4749	SAL	40,177	-	-	45,305	85,482
										OPE	23,469	-	-	26,464	49,933
1020625	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	0.75	18	2	3586	SAL	30,338	-	-	34,210	64,548
										OPE	21,031	-	-	23,715	44,746
1020626	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	0.75	18	2	3586	SAL	30,338	-	-	34,210	64,548

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	21,031	-	-	23,715	44,746
1020628	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.75	18	2	6247	SAL	52,850	-	-	59,596	112,446
										OPE	26,609	-	-	30,006	56,615
1020629	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.75	18	2	6247	SAL	52,850	-	-	59,596	112,446
										OPE	26,609	-	-	30,006	56,615
1020630	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.75	18	2	6247	SAL	52,850	-	-	59,596	112,446
										OPE	26,609	-	-	30,006	56,615
1020631	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	58,230	-	-	65,664	123,894
										OPE	27,942	-	-	31,510	59,452
1020632	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	0.75	18	2	7584	SAL	64,161	-	-	72,351	136,512
										OPE	29,412	-	-	33,167	62,579
1020633	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	0.75	18	2	8766	SAL	74,160	-	-	83,628	157,788
										OPE	31,890	-	-	35,961	67,851
1021201	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	119,942	-	10,495	19,491	149,928
										OPE	60,390	-	5,284	9,813	75,487
1021205	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.75	18	2	6247	SAL	89,957	-	7,871	14,618	112,446
										OPE	45,292	-	3,963	7,360	56,615
1021206	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	0.75	18	2	3586	SAL	51,638	-	4,518	8,391	64,547
										OPE	35,797	-	3,132	5,817	44,746
1021450	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	0.75	18	2	7584	SAL	109,210	-	9,556	17,747	136,513
										OPE	50,063	-	4,381	8,135	62,579
1021451	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	99,115	-	8,673	16,106	123,894
										OPE	47,562	-	4,162	7,729	59,453
1021452	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	99,115	-	8,673	16,106	123,894
										OPE	47,562	-	4,162	7,729	59,453
1021453	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	99,115	-	8,673	16,106	123,894
										OPE	47,562	-	4,162	7,729	59,453
1021454	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	99,115	-	8,673	16,106	123,894
										OPE	47,562	-	4,162	7,729	59,453
1021455	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	99,115	-	8,673	16,106	123,894
										OPE	47,562	-	4,162	7,729	59,453

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1021456	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	99,115	-	8,673	16,106	123,894
										OPE	47,562	-	4,162	7,729	59,453
1021457	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.75	18	2	5460	SAL	78,624	-	6,880	12,776	98,280
										OPE	42,483	-	3,717	6,904	53,104
1021458	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.75	18	2	5460	SAL	78,624	-	6,880	12,776	98,280
										OPE	42,483	-	3,717	6,904	53,104
2270040	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	168,307	-	14,727	27,350	210,384
										OPE	72,375	-	6,333	11,761	90,469
Total Salary											6,852,164	-	544,551	1,720,258	9,116,973
Total OPE											3,331,205	-	262,481	861,228	4,454,914
Total Personal Services											**10,183,369**	**-**	**807,032**	**2,581,486**	**13,571,887**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000009	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9196	SAL	176,563	-	15,449	28,692	220,704
										OPE	74,422	-	6,512	12,094	93,028
0000766	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	9196	SAL	176,563	-	15,449	28,692	220,704
										OPE	74,422	-	6,512	12,094	93,028
0001058	MENN Z0114 AF	SUPPORT SERVICES SUPERVISOR 3	22	PF	1	1.00	24	2	4236	SAL	81,331	-	7,116	13,216	101,663
										OPE	50,822	-	4,447	8,259	63,528
1000261	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	7	6934	SAL	133,133	-	11,649	21,634	166,416
										OPE	63,659	-	5,570	10,345	79,574
1003598	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9196	SAL	176,563	-	15,449	28,692	220,704
										OPE	74,422	-	6,512	12,094	93,028
1005770	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1008369	OAH C6657 AP	HUMAN SERVICES SPECIALIST 1	15	PF	1	1.00	24	10	4122	SAL	49,464	-	-	49,464	98,928
										OPE	31,425	-	-	31,425	62,850
1008568	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	194,765	-	17,042	31,649	243,456
										OPE	78,931	-	6,906	12,826	98,663
1008678	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	5726	SAL	109,939	-	9,620	17,865	137,424
										OPE	57,912	-	5,067	9,411	72,390
1010531	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	248,198	-	21,717	40,332	310,247
										OPE	90,443	-	7,914	14,697	113,054
1012589	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	114,125	-	9,986	18,545	142,656
										OPE	58,949	-	5,158	9,579	73,686
1013493	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1013907	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	2	8766	SAL	168,307	-	14,727	27,350	210,384
										OPE	72,375	-	6,333	11,761	90,469
1013921	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	7996	SAL	153,523	-	13,433	24,948	191,904
										OPE	68,712	-	6,012	11,166	85,890
1013922	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	185,376	-	16,220	30,124	231,720
										OPE	76,606	-	6,703	12,448	95,757
1013930	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	248,198	-	21,717	40,332	310,247

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	90,443	-	7,914	14,697	113,054
1013937	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	7996	SAL	153,523	-	13,433	24,948	191,904
										OPE	68,712	-	6,012	11,166	85,890
1013938	OAH C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	2	4519	SAL	86,765	-	7,592	14,099	108,456
										OPE	52,170	-	4,565	8,478	65,213
1013969	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
1013970	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1013971	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	75,672	-	-	75,672	151,344
										OPE	37,920	-	-	37,920	75,840
1013972	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
1013973	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	75,672	-	-	75,672	151,344
										OPE	37,920	-	-	37,920	75,840
1013974	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	72,108	-	-	72,108	144,216
										OPE	37,037	-	-	37,037	74,074
1013975	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	72,108	-	-	72,108	144,216
										OPE	37,037	-	-	37,037	74,074
1013976	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
1013977	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310
1014074	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	194,765	-	17,042	31,649	243,456
										OPE	78,931	-	6,906	12,826	98,663
1014292	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1016156	OAH C6658 AP	HUMAN SERVICES SPECIALIST 2	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1016157	OAH C6658 AP	HUMAN SERVICES SPECIALIST 2	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1016158	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1016159	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1016160	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1016161	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1018716	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	115,125	-	27,302	39,588	182,015
										OPE	52,775	-	12,516	18,148	83,439
1018717	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	2	6558	SAL	78,696	-	-	78,696	157,392
										OPE	38,669	-	-	38,669	77,338
1018718	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	4	7220	SAL	109,600	-	25,992	37,688	173,280
										OPE	51,406	-	12,191	17,677	81,274
1018719	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	2	6558	SAL	78,696	-	11,804	66,892	157,392
										OPE	38,669	-	5,800	32,868	77,337
1018720	MMN X0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	7584	SAL	91,008	-	-	91,008	182,016
										OPE	41,720	-	-	41,720	83,440
1018721	MMN X0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	5394	SAL	64,728	-	-	64,728	129,456
										OPE	35,208	-	-	35,208	70,416
1019041	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	185,376	-	16,220	30,124	231,720
										OPE	76,606	-	6,703	12,448	95,757
1021195	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.75	18	2	4974	SAL	89,532	-	-	-	89,532
										OPE	50,937	-	-	-	50,937
1021196	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.75	18	2	4974	SAL	89,532	-	-	-	89,532
										OPE	50,937	-	-	-	50,937
1021197	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	123,894	-	-	-	123,894
										OPE	59,452	-	-	-	59,452
1021199	OAH C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	2	6009	SAL	115,373	-	10,095	18,748	144,216
										OPE	59,258	-	5,185	9,629	74,072
3100706	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	9196	SAL	176,563	-	15,449	28,692	220,704

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	74,422	-	6,512	12,094	93,028
4119759	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	248,198	-	21,717	40,332	310,247
										OPE	90,443	-	7,914	14,697	113,054
9227850	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	121,728	-	-	121,728	243,456
										OPE	49,332	-	-	49,332	98,664
9402780	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	43,590	-	-	130,770	174,360
										OPE	20,386	-	-	61,157	81,543
Total Salary											6,134,476	-	356,220	2,078,961	8,569,657
Total OPE											2,866,861	-	155,864	982,414	4,005,139
Total Personal Services											**9,001,337**	**-**	**512,084**	**3,061,375**	**12,574,796**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000005	OAH C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	5	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0000029	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	6465	SAL	-	-	155,160	-	155,160
										OPE	-	-	76,785	-	76,785
0000237	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0000238	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	5	6045	SAL	-	-	145,080	-	145,080
										OPE	-	-	74,287	-	74,287
0000242	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0000252	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0000265	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7262	SAL	-	-	174,288	-	174,288
										OPE	-	-	81,525	-	81,525
0000346	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0000413	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0000526	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0000538	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0000539	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0000579	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0000699	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6272	SAL	-	-	150,528	-	150,528
										OPE	-	-	75,636	-	75,636
0000729	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0000794	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	91,896	-	91,896
0000867	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
0001009	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
0001148	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0001204	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0001206	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0001251	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0001252	MMN X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
0001255	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	4	4764	SAL	-	-	114,336	-	114,336
										OPE	-	-	66,669	-	66,669
0001602	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0002100	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0003008	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0003030	MMN X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	7	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0003035	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0003036	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
0003250	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003251	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0003254	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	4	5169	SAL	-	-	124,056	-	124,056
										OPE	-	-	69,077	-	69,077
0003263	MESN Z7014 IP	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	2	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0003265	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0003266	MMN X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
0003268	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7262	SAL	-	-	174,288	-	174,288
										OPE	-	-	81,525	-	81,525
0008089	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0008183	OAH C1481 IP	INFO SYSTEMS SPECIALIST 1	17	PF	1	1.00	24	8	4269	SAL	-	-	102,456	-	102,456
										OPE	-	-	63,725	-	63,725
0008324	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0008325	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0220008	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4350	SAL	-	-	104,400	-	104,400
										OPE	-	-	64,207	-	64,207
0288003	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0289001	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	4	4764	SAL	-	-	114,336	-	114,336
										OPE	-	-	66,669	-	66,669
0390006	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0390008	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5664	SAL	-	-	135,936	-	135,936
										OPE	-	-	72,021	-	72,021
0390009	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,842	-	78,842
0500028	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4350	SAL	-	-	104,400	-	104,400
										OPE	-	-	64,207	-	64,207
0779275	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0779277	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6329	SAL	-	-	151,896	-	151,896
										OPE	-	-	75,976	-	75,976
0779279	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0781040	OAH C1482 IP	INFO SYSTEMS SPECIALIST 2	21	PF	1	1.00	24	10	5482	SAL	-	-	131,568	-	131,568
										OPE	-	-	70,939	-	70,939
0785010	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0787014	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0787070	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	4	5169	SAL	-	-	124,056	-	124,056
										OPE	-	-	69,077	-	69,077
0787072	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0787079	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	5	5412	SAL	-	-	129,888	-	129,888
										OPE	-	-	70,522	-	70,522
0787081	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6272	SAL	-	-	150,528	-	150,528
										OPE	-	-	75,636	-	75,636
0787115	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	5	5412	SAL	-	-	129,888	-	129,888
										OPE	-	-	70,522	-	70,522
0789087	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	5224	SAL	-	-	125,376	-	125,376
										OPE	-	-	69,404	-	69,404
0793241	OAH C1482 IP	INFO SYSTEMS SPECIALIST 2	21	PF	1	1.00	24	6	4560	SAL	-	-	109,440	-	109,440
										OPE	-	-	65,455	-	65,455
0793278	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	5	5412	SAL	-	-	129,888	-	129,888
										OPE	-	-	70,522	-	70,522

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0799452	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
0799455	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1000027	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4350	SAL	-	-	104,400	-	104,400
										OPE	-	-	64,207	-	64,207
1000039	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1000042	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1000057	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1000058	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1000060	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1000061	MMS X7012 IP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	15699	SAL	-	-	376,776	-	376,776
										OPE	-	-	125,416	-	125,416
1000092	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
1000093	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1000108	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1000110	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1000111	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6329	SAL	-	-	151,896	-	151,896
										OPE	-	-	75,976	-	75,976
1000112	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	69,666	-	69,666
1000113	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	83,540	-	83,540
1000114	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1000116	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	6465	SAL	-	-	155,160	-	155,160
										OPE	-	-	76,785	-	76,785
1000117	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1000118	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	8	8959	SAL	-	-	215,016	-	215,016
										OPE	-	-	91,617	-	91,617
1000119	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1000120	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	6937	SAL	-	-	166,488	-	166,488
										OPE	-	-	79,591	-	79,591
1000121	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	4	5772	SAL	-	-	138,528	-	138,528
										OPE	-	-	72,663	-	72,663
1000125	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1000139	OAH C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	1	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1000141	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1000146	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	8	5724	SAL	-	-	137,376	-	137,376
										OPE	-	-	72,378	-	72,378
1000147	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	7	5468	SAL	-	-	131,232	-	131,232
										OPE	-	-	70,855	-	70,855
1000149	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1000152	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1000154	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1000155	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	6937	SAL	-	-	166,488	-	166,488
										OPE	-	-	79,591	-	79,591
1000157	OAH C0435 AP	PROCUREMENT AND CONTRACT ASST	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1000178	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1000218	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	5	5412	SAL	-	-	129,888	-	129,888
										OPE	-	-	70,522	-	70,522
1000291	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	7494	SAL	-	-	179,856	-	179,856
										OPE	-	-	82,904	-	82,904
1000295	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1000375	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1000422	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	8	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1000453	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1000482	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1000496	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1000513	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1000534	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1000535	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4350	SAL	-	-	104,400	-	104,400
										OPE	-	-	64,207	-	64,207
1000593	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1000594	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	72,390	-	72,390
1000696	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1001205	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1002164	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1002165	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	2	6793	SAL	-	-	163,032	-	163,032
										OPE	-	-	78,735	-	78,735
1002166	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	7494	SAL	-	-	179,856	-	179,856
										OPE	-	-	82,904	-	82,904
1002167	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	7424	SAL	-	-	178,176	-	178,176
										OPE	-	-	82,488	-	82,488
1002168	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	7775	SAL	-	-	186,600	-	186,600
										OPE	-	-	84,576	-	84,576
1002820	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	7847	SAL	-	-	188,328	-	188,328
										OPE	-	-	85,004	-	85,004
1003385	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	6626	SAL	-	-	159,024	-	159,024
										OPE	-	-	77,742	-	77,742
1003400	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1003403	OAH C1482 IP	INFO SYSTEMS SPECIALIST 2	21	PF	1	1.00	24	10	5482	SAL	-	-	131,568	-	131,568
										OPE	-	-	70,939	-	70,939
1003412	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1003666	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	6465	SAL	-	-	155,160	-	155,160
										OPE	-	-	76,785	-	76,785
1003720	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	69,666	-	69,666
1003948	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1004135	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1005083	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1005084	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1005085	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1005086	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1005087	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1005088	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1005089	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	8603	SAL	-	-	206,472	-	206,472
										OPE	-	-	89,500	-	89,500
1005090	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	7847	SAL	-	-	188,328	-	188,328
										OPE	-	-	85,004	-	85,004
1005091	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1005092	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	3	6528	SAL	-	-	156,672	-	156,672
										OPE	-	-	77,159	-	77,159
1005093	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1005094	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8217	SAL	-	-	197,208	-	197,208
										OPE	-	-	87,204	-	87,204
1005095	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1005096	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	8	8959	SAL	-	-	215,016	-	215,016
										OPE	-	-	91,617	-	91,617
1005097	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	101,668	-	101,668
1007374	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	5	4991	SAL	-	-	119,784	-	119,784
										OPE	-	-	68,018	-	68,018
1007380	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1007381	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1007382	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	9	6504	SAL	-	-	156,096	-	156,096
										OPE	-	-	77,016	-	77,016
1007383	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1007384	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
1007386	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1007387	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	7775	SAL	-	-	186,600	-	186,600
										OPE	-	-	84,576	-	84,576
1007388	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1007428	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1007429	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8217	SAL	-	-	197,208	-	197,208
										OPE	-	-	87,204	-	87,204
1007430	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1007499	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1007504	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1007505	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1007512	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1007513	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1007518	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1007519	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1007520	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1007521	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1007522	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1007523	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	5896	SAL	-	-	141,504	-	141,504
										OPE	-	-	73,401	-	73,401
1007524	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1007525	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1007526	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1007527	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1008685	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	7775	SAL	-	-	186,600	-	186,600
										OPE	-	-	84,576	-	84,576
1010515	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1010516	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1010517	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	71,819	-	71,819
1010518	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	7494	SAL	-	-	179,856	-	179,856
										OPE	-	-	82,904	-	82,904
1010519	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1010520	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1010521	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1010522	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1010523	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1010524	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1010525	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1010526	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1010528	MMN X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	7	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1010538	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010539	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1010540	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1010541	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1010542	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1010543	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	7424	SAL	-	-	178,176	-	178,176
										OPE	-	-	82,488	-	82,488
1010544	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1010545	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1010941	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1010942	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1010943	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1010944	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1010945	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1010946	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1010947	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1010948	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1010949	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1010950	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1010951	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1010952	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1010953	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	4	5772	SAL	-	-	138,528	-	138,528

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	72,663	-	72,663
1010954	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	6626	SAL	-	-	159,024	-	159,024
										OPE	-	-	77,742	-	77,742
1010955	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1010956	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1010957	MMN X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	3	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1010958	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	3	5512	SAL	-	-	132,288	-	132,288
										OPE	-	-	71,117	-	71,117
1010959	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1010960	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1010961	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1010962	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1010963	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1011261	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1011262	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1011726	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	7775	SAL	-	-	186,600	-	186,600
										OPE	-	-	84,576	-	84,576
1011727	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	7424	SAL	-	-	178,176	-	178,176
										OPE	-	-	82,488	-	82,488
1011728	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	6768	SAL	-	-	162,432	-	162,432
										OPE	-	-	78,587	-	78,587

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1011729	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1011730	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1011731	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
1011732	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
1011733	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1011734	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	5	5412	SAL	-	-	129,888	-	129,888
										OPE	-	-	70,522	-	70,522
1011735	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
1011736	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1011737	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	9	6504	SAL	-	-	156,096	-	156,096
										OPE	-	-	77,016	-	77,016
1011739	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
1011740	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	9	5992	SAL	-	-	143,808	-	143,808
										OPE	-	-	73,971	-	73,971
1012430	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	2	6793	SAL	-	-	163,032	-	163,032
										OPE	-	-	78,735	-	78,735
1012431	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1012432	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1012433	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1012434	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	96,755	-	96,755
1012435	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	6	8167	SAL	-	-	196,008	-	196,008
										OPE	-	-	86,907	-	86,907
1012436	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	2	6793	SAL	-	-	163,032	-	163,032
										OPE	-	-	78,735	-	78,735
1012437	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1012438	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1012439	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1012440	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	8	8959	SAL	-	-	215,016	-	215,016
										OPE	-	-	91,617	-	91,617
1012441	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1012442	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	2	6793	SAL	-	-	163,032	-	163,032
										OPE	-	-	78,735	-	78,735
1012443	OAH C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1012444	OAH C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1012445	OAH C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	3	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1012446	OAH C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1012447	OAH C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1012448	OAH C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	5	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1012449	OAH C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	4	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1012450	OAH C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	6	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1012451	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1012452	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1012453	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1012454	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1012455	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1012456	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1012457	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5664	SAL	-	-	135,936	-	135,936
										OPE	-	-	72,021	-	72,021
1012458	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	9	6504	SAL	-	-	156,096	-	156,096
										OPE	-	-	77,016	-	77,016
1012459	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	6768	SAL	-	-	162,432	-	162,432
										OPE	-	-	78,587	-	78,587
1012460	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	7775	SAL	-	-	186,600	-	186,600
										OPE	-	-	84,576	-	84,576
1012461	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1012462	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1012463	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1012464	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1012465	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	96,755	-	96,755
1012466	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1012467	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1012468	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	7	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1012469	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	6	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1012470	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1012471	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1012472	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1012473	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1012474	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	5	7159	SAL	-	-	171,816	-	171,816
										OPE	-	-	80,912	-	80,912
1012475	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1012476	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1012477	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	6465	SAL	-	-	155,160	-	155,160
										OPE	-	-	76,785	-	76,785
1012478	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6329	SAL	-	-	151,896	-	151,896
										OPE	-	-	75,976	-	75,976
1012479	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7262	SAL	-	-	174,288	-	174,288
										OPE	-	-	81,525	-	81,525
1012480	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1012481	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1013094	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
1013117	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	7	8556	SAL	-	-	205,344	-	205,344
										OPE	-	-	89,220	-	89,220
1013208	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	8	8959	SAL	-	-	215,016	-	215,016
										OPE	-	-	91,617	-	91,617
1013294	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	3	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1013295	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1013296	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1013297	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1013298	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1013299	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1013300	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1013478	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1013479	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	5	7159	SAL	-	-	171,816	-	171,816
										OPE	-	-	80,912	-	80,912
1014960	MMN X0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
1014961	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1014962	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	72,390	-	72,390
1014963	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1014964	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1014965	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1014966	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1014967	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1014968	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1015357	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1015358	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1015359	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1016084	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1016085	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1016106	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1016107	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	8	8959	SAL	-	-	215,016	-	215,016
										OPE	-	-	91,617	-	91,617
1016108	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1016109	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1016110	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1016111	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1016112	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1016113	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7114	SAL	-	-	170,736	-	170,736
										OPE	-	-	80,644	-	80,644
1016114	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	6	8167	SAL	-	-	196,008	-	196,008
										OPE	-	-	86,907	-	86,907
1016115	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1016116	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1016117	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1016118	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1016119	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1016120	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1016121	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	6768	SAL	-	-	162,432	-	162,432
										OPE	-	-	78,587	-	78,587
1016122	OAH C1482 IP	INFO SYSTEMS SPECIALIST 2	21	PF	1	1.00	24	8	5001	SAL	-	-	120,024	-	120,024
										OPE	-	-	68,078	-	68,078
1016123	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1016124	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1016922	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	107,708	-	107,708
1016923	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1016924	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1016925	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1016926	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1016927	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1016928	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1016929	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1016930	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1016931	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1016932	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1016933	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1016934	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1016935	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1016936	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1016937	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1016938	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1016939	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1016940	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1016941	OAH C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1016942	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1017071	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4350	SAL	-	-	104,400	-	104,400
										OPE	-	-	64,207	-	64,207
1017072	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1017109	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1017110	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1017119	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1018192	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1018730	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1019047	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1019048	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1019049	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1019050	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,447	-	81,447
1019051	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	81,447	-	81,447
1019052	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1019053	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1019054	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1019055	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1019504	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1019505	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1019506	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	8	9555	SAL	-	-	229,320	-	229,320
										OPE	-	-	95,162	-	95,162
1019581	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1019582	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1019583	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1019584	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1019585	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1019586	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1020333	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1020334	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1020335	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1020336	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1020337	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1020338	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1020339	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1020340	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1020341	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1020342	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1020343	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
1020344	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1020345	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1020346	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1020347	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1020348	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1020349	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	75,422	-	75,422
1020350	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1020351	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1020352	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1020353	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1020354	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1020355	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
1020356	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1020357	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1020358	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1020359	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1020360	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1020361	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1020362	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1020363	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1020364	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1020365	OAH C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1020366	OAH C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1020367	OAH C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1020368	OAH C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1020369	OAH C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1020370	OAH C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1020371	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1021207	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	0.75	18	2	7584	SAL	-	-	136,512	-	136,512
										OPE	-	-	62,579	-	62,579
1021208	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	0.75	18	9	10005	SAL	-	-	180,090	-	180,090
										OPE	-	-	73,377	-	73,377
1021209	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	0.75	18	9	10005	SAL	-	-	180,090	-	180,090
										OPE	-	-	73,377	-	73,377
1021210	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	0.75	18	9	10005	SAL	-	-	180,090	-	180,090
										OPE	-	-	73,377	-	73,377
1021211	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	0.75	18	9	10005	SAL	-	-	180,090	-	180,090
										OPE	-	-	73,377	-	73,377
1021212	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	0.75	18	9	10005	SAL	-	-	180,090	-	180,090
										OPE	-	-	73,377	-	73,377
1021213	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	0.75	18	2	6236	SAL	-	-	112,248	-	112,248
										OPE	-	-	56,566	-	56,566
1021214	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	AF	1	0.75	18	2	6236	SAL	-	-	112,248	-	112,248
										OPE	-	-	56,566	-	56,566
1021215	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	0.75	18	2	6236	SAL	-	-	112,248	-	112,248

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	56,566	-	56,566
1021216	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	0.75	18	2	6236	SAL	-	-	112,248	-	112,248
										OPE	-	-	56,566	-	56,566
1021217	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	0.75	18	2	6236	SAL	-	-	112,248	-	112,248
										OPE	-	-	56,566	-	56,566
1021218	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	0.75	18	2	6236	SAL	-	-	112,248	-	112,248
										OPE	-	-	56,566	-	56,566
1021219	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	-	-	123,894	-	123,894
										OPE	-	-	59,452	-	59,452
1021220	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	-	-	123,894	-	123,894
										OPE	-	-	59,452	-	59,452
1021221	OAH C0855 AP	PROJECT MANAGER 2	30	PF	1	0.75	18	2	5726	SAL	-	-	103,068	-	103,068
										OPE	-	-	54,292	-	54,292
1300301	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1410019	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1410022	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1410063	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1410064	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	4	7451	SAL	-	-	178,824	-	178,824
										OPE	-	-	82,649	-	82,649
1410065	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	5	6045	SAL	-	-	145,080	-	145,080
										OPE	-	-	74,287	-	74,287
1410067	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	5896	SAL	-	-	141,504	-	141,504
										OPE	-	-	73,401	-	73,401
1410069	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	6937	SAL	-	-	166,488	-	166,488
										OPE	-	-	79,591	-	79,591
1410070	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	6626	SAL	-	-	159,024	-	159,024
										OPE	-	-	77,742	-	77,742

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1410171	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1410172	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1410173	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1410174	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1410175	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1410176	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	8603	SAL	-	-	206,472	-	206,472
										OPE	-	-	89,500	-	89,500
1410177	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1500007	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1500009	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
2100005	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
2100078	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6272	SAL	-	-	150,528	-	150,528
										OPE	-	-	75,636	-	75,636
2100565	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
2100570	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	9	12305	SAL	-	-	295,320	-	295,320
										OPE	-	-	110,281	-	110,281
2100586	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
2100588	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
2200308	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6272	SAL	-	-	150,528	-	150,528

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	75,636	-	75,636
2400204	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
2400207	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
2400212	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
2400222	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
2400223	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
2700001	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
2710000	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
2710001	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
2710003	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5664	SAL	-	-	135,936	-	135,936
										OPE	-	-	72,021	-	72,021
2710005	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
2710006	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	5896	SAL	-	-	141,504	-	141,504
										OPE	-	-	73,401	-	73,401
2710007	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	3	4934	SAL	-	-	118,416	-	118,416
										OPE	-	-	67,680	-	67,680
2720000	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
2720001	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3100716	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	2	6793	SAL	-	-	163,032	-	163,032
										OPE	-	-	78,735	-	78,735

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3800003	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	5896	SAL	-	-	141,504	-	141,504
										OPE	-	-	73,401	-	73,401
4065394	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
4113326	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
4113333	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7114	SAL	-	-	170,736	-	170,736
										OPE	-	-	80,644	-	80,644
4113334	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
4113336	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
4113339	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
4114412	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	3	5512	SAL	-	-	132,288	-	132,288
										OPE	-	-	71,117	-	71,117
4119136	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
4119237	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
4119390	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
4420068	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
4420176	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6329	SAL	-	-	151,896	-	151,896
										OPE	-	-	75,976	-	75,976
4420327	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
4420328	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
4700098	OAH C1482 IP	INFO SYSTEMS SPECIALIST 2	21	PF	1	1.00	24	5	4356	SAL	-	-	104,544	-	104,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	64,242	-	64,242
4800014	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
4800114	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
4800764	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
5000330	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	9	6504	SAL	-	-	156,096	-	156,096
										OPE	-	-	77,016	-	77,016
6140001	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	9	6504	SAL	-	-	156,096	-	156,096
										OPE	-	-	77,016	-	77,016
6600052	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
6600151	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
9005002	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	4	5772	SAL	-	-	138,528	-	138,528
										OPE	-	-	72,663	-	72,663
9005003	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6272	SAL	-	-	150,528	-	150,528
										OPE	-	-	75,636	-	75,636
9005033	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9005035	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
9005036	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9005037	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9005039	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	6937	SAL	-	-	166,488	-	166,488
										OPE	-	-	79,591	-	79,591
9005061	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	8603	SAL	-	-	206,472	-	206,472
										OPE	-	-	89,500	-	89,500

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9005090	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9005102	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
9204028	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4350	SAL	-	-	104,400	-	104,400
										OPE	-	-	64,207	-	64,207
9205021	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
9205023	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
9231505	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
9310020	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
9315021	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4350	SAL	-	-	104,400	-	104,400
										OPE	-	-	64,207	-	64,207
9322120	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
9400807	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
9400832	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9400833	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
9400834	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9400861	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9401344	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
9402594	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	62,850	-	62,850
9402642	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9402649	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9402738	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9402740	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9403623	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	5224	SAL	-	-	125,376	-	125,376
										OPE	-	-	69,404	-	69,404
9404674	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9405538	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9405539	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
9405546	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
9405587	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
9405683	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
9405788	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9405791	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9406218	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	4	6173	SAL	-	-	148,152	-	148,152
										OPE	-	-	75,048	-	75,048
9406219	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	6937	SAL	-	-	166,488	-	166,488
										OPE	-	-	79,591	-	79,591

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9406226	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6272	SAL	-	-	150,528	-	150,528
										OPE	-	-	75,636	-	75,636
9406227	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9406228	OAH C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	10	9227	SAL	-	-	221,448	-	221,448
										OPE	-	-	93,211	-	93,211
9406586	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9406587	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
9407299	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
9408237	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9408239	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9408242	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
9409554	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9409556	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9409557	OAH C0435 AP	PROCUREMENT AND CONTRACT ASST	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
9409584	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	3	4934	SAL	-	-	118,416	-	118,416
										OPE	-	-	67,680	-	67,680
9409585	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6272	SAL	-	-	150,528	-	150,528
										OPE	-	-	75,636	-	75,636
9409587	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5664	SAL	-	-	135,936	-	135,936
										OPE	-	-	72,021	-	72,021
9409588	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	5	5412	SAL	-	-	129,888	-	129,888

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,522	-	70,522
9409589	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
9409590	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
9409592	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9409593	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
9409594	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9409595	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9409641	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
9409746	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
9410164	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
9410546	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
9410547	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	5	5412	SAL	-	-	129,888	-	129,888
										OPE	-	-	70,522	-	70,522
9410548	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	6626	SAL	-	-	159,024	-	159,024
										OPE	-	-	77,742	-	77,742
9410549	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
9410550	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	5224	SAL	-	-	125,376	-	125,376
										OPE	-	-	69,404	-	69,404
9410551	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9410553	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
9410554	OAH C0435 AP	PROCUREMENT AND CONTRACT ASST	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
9410555	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	9	6504	SAL	-	-	156,096	-	156,096
										OPE	-	-	77,016	-	77,016
9410557	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
9410612	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9410616	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
9410617	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
9410618	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9410626	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9410627	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7262	SAL	-	-	174,288	-	174,288
										OPE	-	-	81,525	-	81,525
9410628	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7262	SAL	-	-	174,288	-	174,288
										OPE	-	-	81,525	-	81,525
9410629	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	5	6045	SAL	-	-	145,080	-	145,080
										OPE	-	-	74,287	-	74,287
9410630	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	2	6793	SAL	-	-	163,032	-	163,032
										OPE	-	-	78,735	-	78,735
9410631	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9410632	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9410640	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	57,069	-	57,069
9410645	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9410680	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	7	7088	SAL	-	-	170,112	-	170,112
										OPE	-	-	80,490	-	80,490
9410681	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9410694	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
9410704	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	6768	SAL	-	-	162,432	-	162,432
										OPE	-	-	78,587	-	78,587
9410714	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
9410728	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
9410730	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
9410732	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
9410733	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	8	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
9410734	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
9410735	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
9410787	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5664	SAL	-	-	135,936	-	135,936
										OPE	-	-	72,021	-	72,021
9410789	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9410790	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5664	SAL	-	-	135,936	-	135,936
										OPE	-	-	72,021	-	72,021

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9410791	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9410794	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9410795	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	69,666	-	69,666
9410814	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	5	6045	SAL	-	-	145,080	-	145,080
										OPE	-	-	74,287	-	74,287
9410922	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	9	5992	SAL	-	-	143,808	-	143,808
										OPE	-	-	73,971	-	73,971
9410925	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
9410991	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9410999	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9411001	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9411002	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9411003	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9411004	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
Total Salary											-	-	109,111,074	-	109,111,074
Total OPE											-	-	49,903,362	-	49,903,362
Total Personal Services											**-**	**-**	**159,014,436**	**-**	**159,014,436**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000178	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
0000698	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	20,003	-	-	124,213	144,216
										OPE	10,274	-	-	63,799	74,073
0000925	OAH C8503 BP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	18,298	164,678	182,976
										OPE	-	-	8,368	75,310	83,678
0001004	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	3	3751	SAL	22,506	-	-	67,518	90,024
										OPE	15,161	-	-	45,483	60,644
0007002	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PP	1	0.59	14.25	9	9655	SAL	76,621	-	-	60,963	137,584
										OPE	32,330	-	-	25,723	58,053
0526050	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	10	15699	SAL	284,315	-	73,019	19,442	376,776
										OPE	94,639	-	24,306	6,471	125,416
0630017	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	151,588	-	14,828	-	166,416
										OPE	72,484	-	7,090	-	79,574
0799420	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	113,044	-	-	88,388	201,432
										OPE	49,526	-	-	38,725	88,251
1000055	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	5	10144	SAL	243,456	-	-	-	243,456
										OPE	98,664	-	-	-	98,664
1000078	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	5	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1000094	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1000095	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	7584	SAL	-	-	-	182,016	182,016
										OPE	-	-	-	83,439	83,439
1000096	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	8	7624	SAL	90,848	-	-	92,128	182,976
										OPE	41,546	-	-	42,132	83,678
1000097	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PP	1	0.50	12	6	6934	SAL	83,208	-	-	-	83,208
										OPE	39,787	-	-	-	39,787
1000100	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
1000101	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	8356	SAL	200,544	-	-	-	200,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	88,031	-	-	-	88,031
1000103	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1000104	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7956	SAL	190,944	-	-	-	190,944
										OPE	85,652	-	-	-	85,652
1000148	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	65,609	-	-	53,767	119,376
										OPE	37,327	-	-	30,590	67,917
1000209	MMN X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	166,632	-	17,656	36,416	220,704
										OPE	70,235	-	7,442	15,349	93,026
1000257	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	100,272	-	-	100,272	200,544
										OPE	44,016	-	-	44,016	88,032
1000258	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PP	1	0.50	12	2	2910	SAL	8,730	-	-	26,190	34,920
										OPE	6,955	-	-	20,866	27,821
1000259	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	8	3751	SAL	22,506	-	-	67,518	90,024
										OPE	15,161	-	-	45,483	60,644
1000262	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PP	1	0.50	12	10	8393	SAL	50,358	-	-	50,358	100,716
										OPE	22,063	-	-	22,063	44,126
1000265	OAH C0861 AP	PROGRAM ANALYST 2	27	PP	1	0.50	12	10	7265	SAL	21,795	-	-	65,385	87,180
										OPE	10,193	-	-	30,578	40,771
1000266	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	29,844	-	-	89,532	119,376
										OPE	16,979	-	-	50,938	67,917
1000267	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	156,005	-	-	26,971	182,976
										OPE	71,344	-	-	12,334	83,678
1000269	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	24,732	-	-	74,196	98,928
										OPE	15,713	-	-	47,138	62,851
1000270	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	43,590	-	-	130,770	174,360
										OPE	20,386	-	-	61,157	81,543
1000271	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	10	9703	SAL	58,218	-	-	174,654	232,872
										OPE	24,011	-	-	72,032	96,043
1000273	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	7	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1000274	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
1000275	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	1	5208	SAL	33,748	-	22,499	68,746	124,993
										OPE	18,713	-	12,476	38,120	69,309
1000276	OAH C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.50	12	2	2910	SAL	8,730	-	-	26,190	34,920
										OPE	6,955	-	-	20,866	27,821
1000277	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	134,016	-	-	134,016	268,032
										OPE	52,377	-	-	52,377	104,754
1000278	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1000285	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	7220	SAL	86,640	-	-	86,640	173,280
										OPE	40,638	-	-	40,638	81,276
1000297	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PP	1	0.90	21.5	10	8393	SAL	101,269	-	-	79,181	180,450
										OPE	44,815	-	-	35,041	79,856
1000341	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	8	4749	SAL	28,494	-	-	85,482	113,976
										OPE	16,645	-	-	49,934	66,579
1000342	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
1000344	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	8	4749	SAL	28,494	-	-	85,482	113,976
										OPE	16,645	-	-	49,934	66,579
1000351	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	50,358	-	-	151,074	201,432
										OPE	22,063	-	-	66,188	88,251
1000352	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	34,356	-	-	103,068	137,424
										OPE	18,098	-	-	54,293	72,391
1000353	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	39,642	-	-	118,926	158,568
										OPE	19,407	-	-	58,222	77,629
1000354	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	36,054	-	-	108,162	144,216
										OPE	18,518	-	-	55,555	74,073
1000355	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	43,590	-	-	130,770	174,360
										OPE	20,386	-	-	61,157	81,543
1000372	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	43,590	-	-	130,770	174,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	20,386	-	-	61,157	81,543
1000373	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	37,836	-	-	113,508	151,344
										OPE	18,960	-	-	56,879	75,839
1000374	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	50,358	151,074	201,432
										OPE	-	-	22,063	66,188	88,251
1000415	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	18,900	56,700	75,600
										OPE	-	-	14,267	42,802	57,069
1000416	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	54,228	54,228	108,456
										OPE	-	-	32,606	32,606	65,212
1000417	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	7	3586	SAL	37,653	-	5,379	43,032	86,064
										OPE	26,103	-	3,729	29,832	59,664
1000701	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	10	15699	SAL	181,945	-	8,176	186,655	376,776
										OPE	60,563	-	2,722	62,131	125,416
1001105	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PP	1	0.79	18.84	9	9655	SAL	-	-	181,900	-	181,900
										OPE	-	-	75,424	-	75,424
1001341	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	10	6934	SAL	83,208	-	-	83,208	166,416
										OPE	39,787	-	-	39,787	79,574
1001342	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	10	6934	SAL	83,208	-	-	83,208	166,416
										OPE	39,787	-	-	39,787	79,574
1002120	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
1002121	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	9	4974	SAL	29,844	-	-	89,532	119,376
										OPE	16,979	-	-	50,938	67,917
1002203	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PP	1	0.95	22.88	9	9655	SAL	-	220,906	-	-	220,906
										OPE	-	91,478	-	-	91,478
1002334	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	10	6934	SAL	83,208	-	-	83,208	166,416
										OPE	39,787	-	-	39,787	79,574
1002337	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1002401	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	8	6306	SAL	75,672	-	-	75,672	151,344
										OPE	37,920	-	-	37,920	75,840

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1002402	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	10	9703	SAL	116,436	-	-	116,436	232,872
										OPE	48,021	-	-	48,021	96,042
1002403	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	2	6694	SAL	80,328	-	-	80,328	160,656
										OPE	39,073	-	-	39,073	78,146
1002404	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1002597	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	4	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310
1002712	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	8356	SAL	100,272	-	-	100,272	200,544
										OPE	44,016	-	-	44,016	88,032
1002713	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
1002714	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	3	6247	SAL	74,964	-	-	74,964	149,928
										OPE	37,744	-	-	37,744	75,488
1002716	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	200,544	-	-	200,544
										OPE	-	88,031	-	-	88,031
1002717	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	108,456	-	-	108,456
										OPE	-	65,212	-	-	65,212
1002718	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	-	131,040	-	-	131,040
										OPE	-	70,808	-	-	70,808
1002799	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1002800	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1002801	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1002802	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1003230	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	2	2910	SAL	34,920	-	-	34,920	69,840
										OPE	27,822	-	-	27,822	55,644
1003282	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	67,917	-	-	-	67,917
1003284	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	142,656	-	-	-	142,656
										OPE	73,686	-	-	-	73,686
1003386	MENN Z1190 AF	ACTUARY	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1003387	MMN X1190 AP	ACTUARY	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1003388	MMN X1190 AP	ACTUARY	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1003391	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1003473	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	5	5663	SAL	67,956	-	-	67,956	135,912
										OPE	36,008	-	-	36,008	72,016
1003475	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1003520	OAH C0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	6	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1003521	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1003565	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	81,559	-	-	26,897	108,456
										OPE	49,039	-	-	16,173	65,212
1003610	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	150,618	-	-	81,102	231,720
										OPE	62,242	-	-	33,515	95,757
1003645	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	268,032	-	-	-	268,032
										OPE	104,754	-	-	-	104,754
1003646	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1003704	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	75,600	-	-	75,600
										OPE	-	57,069	-	-	57,069
1003705	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	158,568	-	-	158,568
										OPE	-	77,629	-	-	77,629

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1003781	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1003782	OAH C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	100,716	-	100,716	-	201,432
										OPE	44,126	-	44,126	-	88,252
1003974	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8356	SAL	-	-	-	200,544	200,544
										OPE	-	-	-	88,031	88,031
1004019	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
1004597	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	5	6883	SAL	107,375	-	-	57,817	165,192
										OPE	51,526	-	-	27,745	79,271
1004598	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3293	SAL	51,371	-	-	27,661	79,032
										OPE	37,648	-	-	20,272	57,920
1004600	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	8356	SAL	130,354	-	-	70,190	200,544
										OPE	57,220	-	-	30,811	88,031
1004601	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	7	7584	SAL	118,310	-	-	63,706	182,016
										OPE	54,235	-	-	29,204	83,439
1004602	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	98,374	-	-	52,970	151,344
										OPE	49,295	-	-	26,544	75,839
1004604	OAH C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	3	3293	SAL	51,371	-	-	27,661	79,032
										OPE	37,648	-	-	20,272	57,920
1004683	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	6	3434	SAL	36,057	-	5,151	41,208	82,416
										OPE	25,707	-	3,672	29,380	58,759
1004684	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	54,684	-	7,812	62,496	124,992
										OPE	30,323	-	4,332	34,655	69,310
1004686	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	54,684	-	7,812	62,496	124,992
										OPE	30,323	-	4,332	34,655	69,310
1005763	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	5	3293	SAL	34,656	-	-	44,376	79,032
										OPE	25,398	-	-	32,522	57,920
1005764	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	10	9703	SAL	102,114	-	-	130,758	232,872
										OPE	42,114	-	-	53,928	96,042
1005765	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PP	1	0.90	21.66	10	8393	SAL	79,716	-	-	102,076	181,792

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	35,163	-	-	45,026	80,189
1005767	OAH C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	8	7996	SAL	65,919	-	30,033	95,952	191,904
										OPE	29,503	-	13,442	42,945	85,890
1007535	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
1008338	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	105,192	-	-	105,192	210,384
										OPE	45,235	-	-	45,235	90,470
1008341	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	84,150	-	-	107,754	191,904
										OPE	37,663	-	-	48,227	85,890
1008392	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	6	3434	SAL	41,208	-	-	41,208	82,416
										OPE	29,380	-	-	29,380	58,760
1008393	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1008426	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	117,830	-	-	55,450	173,280
										OPE	55,267	-	-	26,008	81,275
1008576	UA C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	9228	SAL	135,098	-	-	86,374	221,472
										OPE	56,862	-	-	36,355	93,217
1008584	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	10	15699	SAL	229,833	-	-	146,943	376,776
										OPE	76,504	-	-	48,912	125,416
1009295	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1010025	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	10	9703	SAL	64,273	-	-	168,599	232,872
										OPE	26,508	-	-	69,534	96,042
1010032	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310
1010033	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	65,520	-	-	65,520	131,040
										OPE	35,404	-	-	35,404	70,808
1010034	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	34,248	-	-	90,744	124,992
										OPE	18,991	-	-	50,318	69,309
1010220	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	4	6009	SAL	72,108	-	-	72,108	144,216
										OPE	37,037	-	-	37,037	74,074

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1010383	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
1010532	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	95,952	-	95,952	-	191,904
										OPE	42,945	-	42,945	-	85,890
1010822	OAH C6659 AP	HUMAN SERVICES SPECIALIST 3	19	PF	1	1.00	24	9	4749	SAL	56,988	-	-	56,988	113,976
										OPE	33,290	-	-	33,290	66,580
1010823	OAH C6659 AP	HUMAN SERVICES SPECIALIST 3	19	PF	1	1.00	24	3	3586	SAL	43,032	-	-	43,032	86,064
										OPE	29,832	-	-	29,832	59,664
1010843	OAH C6659 AP	HUMAN SERVICES SPECIALIST 3	19	PF	1	1.00	24	10	4974	SAL	59,688	-	-	59,688	119,376
										OPE	33,959	-	-	33,959	67,918
1010852	OAH C6659 AP	HUMAN SERVICES SPECIALIST 3	19	PF	1	1.00	24	9	4749	SAL	56,988	-	-	56,988	113,976
										OPE	33,290	-	-	33,290	66,580
1010885	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	95,472	-	-	95,472	190,944
										OPE	42,826	-	-	42,826	85,652
1012299	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	115,634	-	13,215	36,342	165,191
										OPE	55,489	-	6,342	17,439	79,270
1012301	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	162,204	-	18,538	50,978	231,720
										OPE	67,030	-	7,661	21,067	95,758
1012508	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
1012509	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1012510	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
1012512	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1012694	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	105,192	-	-	105,192	210,384
										OPE	45,235	-	-	45,235	90,470
1012945	OAH C6659 AP	HUMAN SERVICES SPECIALIST 3	19	PF	1	1.00	24	3	3586	SAL	43,032	-	-	43,032	86,064
										OPE	29,832	-	-	29,832	59,664
1012948	OAH C6659 AP	HUMAN SERVICES SPECIALIST 3	19	PF	1	1.00	24	10	4974	SAL	59,688	-	-	59,688	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	33,959	-	-	33,959	67,918
1012969	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	6	3434	SAL	41,208	-	-	41,208	82,416
										OPE	29,380	-	-	29,380	58,760
1012971	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	5	3293	SAL	39,516	-	-	39,516	79,032
										OPE	28,960	-	-	28,960	57,920
1012982	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	7	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1012983	OAH C6660 AP	HUMAN SERVICES SPECIALIST 4	22	PF	1	1.00	24	4	4310	SAL	51,720	-	-	51,720	103,440
										OPE	31,984	-	-	31,984	63,968
1012985	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	91,488	-	-	91,488	182,976
										OPE	41,839	-	-	41,839	83,678
1012986	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
1012987	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1013095	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1013097	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5944	SAL	142,656	-	-	-	142,656
										OPE	73,686	-	-	-	73,686
1013098	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	7	7584	SAL	182,016	-	-	-	182,016
										OPE	83,439	-	-	-	83,439
1013099	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	6	7220	SAL	173,280	-	-	-	173,280
										OPE	81,275	-	-	-	81,275
1013284	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
1013430	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1013492	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1013494	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PP	1	0.64	15.4	6	6607	SAL	101,748	-	-	-	101,748
										OPE	50,770	-	-	-	50,770

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1013894	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	260,608	-	-	49,640	310,248
										OPE	94,965	-	-	18,089	113,054
1013895	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	2	8766	SAL	105,192	-	-	105,192	210,384
										OPE	45,235	-	-	45,235	90,470
1013896	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	2	8766	SAL	105,192	-	-	105,192	210,384
										OPE	45,235	-	-	45,235	90,470
1013897	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	4	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1013898	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	8	11728	SAL	140,736	-	-	140,736	281,472
										OPE	53,854	-	-	53,854	107,708
1013899	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	6	10649	SAL	127,788	-	-	127,788	255,576
										OPE	50,834	-	-	50,834	101,668
1013900	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	6	10649	SAL	127,788	-	-	127,788	255,576
										OPE	50,834	-	-	50,834	101,668
1013901	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	2	8766	SAL	105,192	-	-	105,192	210,384
										OPE	45,235	-	-	45,235	90,470
1013902	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	6	10649	SAL	127,788	-	-	127,788	255,576
										OPE	50,834	-	-	50,834	101,668
1013903	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	7	11168	SAL	134,016	-	-	134,016	268,032
										OPE	52,377	-	-	52,377	104,754
1013909	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	248,198	-	21,717	40,332	310,247
										OPE	90,443	-	7,914	14,697	113,054
1013911	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1013912	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1013913	MMS X7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	2	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1013914	MMS X7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	6	11728	SAL	140,736	-	-	140,736	281,472
										OPE	53,854	-	-	53,854	107,708
1013915	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	95,952	-	-	95,952	191,904

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	42,945	-	-	42,945	85,890
1013916	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1013917	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	7	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1013918	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	310,248	-	-	-	310,248
										OPE	113,054	-	-	-	113,054
1013924	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	107,866	-	-	123,854	231,720
										OPE	44,575	-	-	51,182	95,757
1013932	MMS X7014 IP	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	3	13567	SAL	162,804	-	-	162,804	325,608
										OPE	57,955	-	-	57,955	115,910
1013939	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	9	7996	SAL	94,628	-	-	97,276	191,904
										OPE	42,352	-	-	43,538	85,890
1013940	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	8	7624	SAL	90,225	-	-	92,751	182,976
										OPE	41,262	-	-	42,416	83,678
1013978	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	10649	SAL	255,576	-	-	-	255,576
										OPE	101,668	-	-	-	101,668
1014072	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1014078	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	136,750	-	-	73,634	210,384
										OPE	58,805	-	-	31,664	90,469
1014084	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	105,192	-	-	105,192	210,384
										OPE	45,235	-	-	45,235	90,470
1014969	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	10	6934	SAL	83,208	-	-	83,208	166,416
										OPE	39,787	-	-	39,787	79,574
1014970	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	8	6306	SAL	75,672	-	-	75,672	151,344
										OPE	37,920	-	-	37,920	75,840
1014971	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	7	6009	SAL	72,108	-	-	72,108	144,216
										OPE	37,037	-	-	37,037	74,074
1014972	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	4	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1014973	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	4	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310
1014974	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	4	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310
1014975	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	5	5460	SAL	65,520	-	-	65,520	131,040
										OPE	35,404	-	-	35,404	70,808
1015356	OAH C6660 AP	HUMAN SERVICES SPECIALIST 4	22	PF	1	1.00	24	10	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1016000	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	-	231,720	231,720
										OPE	-	-	-	95,757	95,757
1016151	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1016387	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1016618	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
1016625	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
1016626	MMN X0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4675	SAL	112,200	-	-	-	112,200
										OPE	66,139	-	-	-	66,139
1016627	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
1017079	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	82,596	-	-	82,596	165,192
										OPE	39,635	-	-	39,635	79,270
1017080	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	82,596	-	-	82,596	165,192
										OPE	39,635	-	-	39,635	79,270
1017081	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	121,728	-	-	121,728	243,456
										OPE	49,332	-	-	49,332	98,664
1017082	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8356	SAL	200,544	-	-	-	200,544
										OPE	88,031	-	-	-	88,031
1017083	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	191,904	-	-	-	191,904

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	85,890	-	-	-	85,890
1017084	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	4	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1017085	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1017086	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1019039	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	185,376	-	16,220	30,124	231,720
										OPE	76,606	-	6,703	12,448	95,757
1019056	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	61,841	-	-	75,583	137,424
										OPE	32,576	-	-	39,815	72,391
1019057	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	2	4749	SAL	51,289	-	-	62,687	113,976
										OPE	29,961	-	-	36,618	66,579
1019058	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	7956	SAL	85,925	-	-	105,019	190,944
										OPE	38,543	-	-	47,109	85,652
1019059	OAH C5748 AP	INSURANCE EXAMINER	30	PF	1	1.00	24	2	5726	SAL	61,841	-	-	75,583	137,424
										OPE	32,576	-	-	39,815	72,391
1019060	OAH C5748 AP	INSURANCE EXAMINER	30	PF	1	1.00	24	2	5726	SAL	61,841	-	-	75,583	137,424
										OPE	32,576	-	-	39,815	72,391
1019061	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	82,596	-	-	82,596	165,192
										OPE	39,635	-	-	39,635	79,270
1019062	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	59,688	-	-	59,688	119,376
										OPE	33,959	-	-	33,959	67,918
1019063	OAH C1190 AP	ACTUARY	29	PF	1	1.00	24	2	5460	SAL	65,520	-	-	65,520	131,040
										OPE	35,404	-	-	35,404	70,808
1019064	OAH C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	2	4122	SAL	49,464	-	-	49,464	98,928
										OPE	31,425	-	-	31,425	62,850
1019066	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	210,384	-	-	-	210,384
										OPE	90,469	-	-	-	90,469
1019067	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1019068	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	89,972	-	-	220,276	310,248
										OPE	32,786	-	-	80,268	113,054
1019069	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	39,853	-	-	97,571	137,424
										OPE	20,993	-	-	51,397	72,390
1019070	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	39,853	-	-	97,571	137,424
										OPE	20,993	-	-	51,397	72,390
1019071	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	39,853	-	-	97,571	137,424
										OPE	20,993	-	-	51,397	72,390
1019376	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1019377	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.50	12	2	5726	SAL	-	-	34,356	34,356	68,712
										OPE	-	-	18,097	18,097	36,194
1019378	OAH C1118 AP	RESEARCH ANALYST 4	30	LF	1	0.50	12	2	5726	SAL	-	-	34,356	34,356	68,712
										OPE	-	-	18,097	18,097	36,194
1019379	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	2	6694	SAL	80,328	-	-	80,328	160,656
										OPE	39,073	-	-	39,073	78,146
1019559	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	0.75	18	2	15141	SAL	125,367	-	-	147,171	272,538
										OPE	44,292	-	-	51,994	96,286
1019560	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	0.75	18	2	8766	SAL	72,582	-	-	85,206	157,788
										OPE	31,211	-	-	36,640	67,851
1019561	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	56,991	-	-	66,903	123,894
										OPE	27,348	-	-	32,104	59,452
1019562	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	0.75	18	2	4122	SAL	34,130	-	-	40,066	74,196
										OPE	21,683	-	-	25,454	47,137
1019563	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	0.75	18	2	4122	SAL	34,130	-	-	40,066	74,196
										OPE	21,683	-	-	25,454	47,137
1019564	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	0.75	18	2	4122	SAL	34,130	-	-	40,066	74,196
										OPE	21,683	-	-	25,454	47,137
1019565	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	0.75	18	2	4122	SAL	34,130	-	-	40,066	74,196
										OPE	21,683	-	-	25,454	47,137
1019566	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	0.75	18	2	4749	SAL	39,322	-	-	46,160	85,482

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	22,969	-	-	26,964	49,933
1019567	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	0.75	18	2	5726	SAL	47,411	-	-	55,657	103,068
										OPE	24,974	-	-	29,318	54,292
1019579	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	0.75	18	2	4974	SAL	42,080	-	2,686	44,766	89,532
										OPE	23,940	-	1,528	25,469	50,937
1019580	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	0.75	18	2	4974	SAL	42,080	-	2,686	44,766	89,532
										OPE	23,940	-	1,528	25,469	50,937
1019587	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	63,215	-	-	74,209	137,424
										OPE	33,299	-	-	39,091	72,390
1019588	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	63,215	-	-	74,209	137,424
										OPE	33,299	-	-	39,091	72,390
1019589	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	63,215	-	-	74,209	137,424
										OPE	33,299	-	-	39,091	72,390
1019590	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	63,215	-	-	74,209	137,424
										OPE	33,299	-	-	39,091	72,390
1019592	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1019955	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1019956	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1020652	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1021222	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.75	18	2	6883	SAL	123,894	-	-	-	123,894
										OPE	59,452	-	-	-	59,452
1021223	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	123,894	-	-	-	123,894
										OPE	59,452	-	-	-	59,452
1021224	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1021228	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	2	6883	SAL	110,679	-	14,867	39,646	165,192
										OPE	53,111	-	7,134	19,025	79,270

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1021229	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	2	8766	SAL	140,957	-	18,935	50,492	210,384
										OPE	60,614	-	8,142	21,713	90,469
1021230	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	182,016	-	-	-	182,016
										OPE	83,439	-	-	-	83,439
1021231	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
1021232	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
1021233	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1021234	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	182,016	-	-	-	182,016
										OPE	83,439	-	-	-	83,439
1021235	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	92,074	-	12,368	32,982	137,424
										OPE	48,501	-	6,515	17,374	72,390
1021236	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1021237	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	2	6883	SAL	82,596	-	-	82,596	165,192
										OPE	39,635	-	-	39,635	79,270
1021238	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LP	1	0.75	18	2	5726	SAL	51,534	-	-	51,534	103,068
										OPE	27,146	-	-	27,146	54,292
1021239	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	LP	1	0.75	18	2	5460	SAL	49,140	-	-	49,140	98,280
										OPE	26,552	-	-	26,552	53,104
1021240	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	LP	1	0.75	18	2	5460	SAL	49,140	-	-	49,140	98,280
										OPE	26,552	-	-	26,552	53,104
1021241	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	LP	1	0.75	18	2	3150	SAL	28,350	-	-	28,350	56,700
										OPE	21,401	-	-	21,401	42,802
1021242	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	154,714	-	-	27,302	182,016
										OPE	70,923	-	-	12,516	83,439
1021243	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
1021244	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	79,270	-	-	-	79,270
1021245	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1021246	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1021247	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1021248	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1021249	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1021250	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1021251	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1021252	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1021253	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1021254	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	LF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1021255	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1021256	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1021257	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1021258	OAH C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	2	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1021259	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1021260	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.75	18	4	6883	SAL	123,894	-	-	-	123,894
										OPE	59,452	-	-	-	59,452
1021261	OAH C1244 AP	FISCAL ANALYST 2	27	LF	1	0.75	18	2	4974	SAL	59,986	-	8,058	21,488	89,532
										OPE	34,128	-	4,584	12,225	50,937
1021262	OAH C1118 AP	RESEARCH ANALYST 4	30	LF	1	0.75	18	2	5726	SAL	103,068	-	-	-	103,068
										OPE	54,292	-	-	-	54,292
1021263	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	68,712	68,712	137,424
										OPE	-	-	36,195	36,195	72,390
1021264	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	59,688	59,688	119,376
										OPE	-	-	33,959	33,959	67,918
1021265	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	71,859	-	2,478	49,558	123,895
										OPE	34,482	-	1,189	23,781	59,452
1021266	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	61,947	-	-	61,947	123,894
										OPE	29,726	-	-	29,726	59,452
1021267	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.75	18	2	5726	SAL	59,779	-	2,061	41,227	103,067
										OPE	31,489	-	1,086	21,717	54,292
1021268	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.75	18	2	5726	SAL	25,767	-	-	77,301	103,068
										OPE	13,573	-	-	40,719	54,292
1300186	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6607	SAL	39,642	-	-	118,926	158,568
										OPE	19,407	-	-	58,222	77,629
1300193	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5726	SAL	34,356	-	-	103,068	137,424
										OPE	18,098	-	-	54,293	72,391
1300197	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	25,860	-	-	77,580	103,440
										OPE	15,992	-	-	47,976	63,968
1300705	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	2	6694	SAL	40,164	-	-	120,492	160,656
										OPE	19,537	-	-	58,610	78,147
1410005	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7265	SAL	-	-	87,180	87,180	174,360
										OPE	-	-	40,772	40,772	81,544
1410006	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
1410007	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	65,520	-	-	65,520	131,040

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	35,404	-	-	35,404	70,808
1410008	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
1410011	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	9	6607	SAL	79,284	-	-	79,284	158,568
										OPE	38,815	-	-	38,815	77,630
1410012	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	-	-	51,884	73,108	124,992
										OPE	-	-	28,770	40,539	69,309
1410014	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1410120	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	10	9703	SAL	58,218	-	-	174,654	232,872
										OPE	24,011	-	-	72,032	96,043
1410121	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	9	9263	SAL	55,578	-	-	166,734	222,312
										OPE	23,356	-	-	70,069	93,425
1410122	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	29,844	-	-	89,532	119,376
										OPE	16,979	-	-	50,938	67,917
1410123	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310
1410188	OAH C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.67	16	2	2910	SAL	11,640	-	-	34,920	46,560
										OPE	9,274	-	-	27,821	37,095
1410193	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	91,488	-	-	91,488	182,976
										OPE	41,839	-	-	41,839	83,678
1500002	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	43,032	-	-	43,032	86,064
										OPE	29,832	-	-	29,832	59,664
1500004	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7956	SAL	95,472	-	-	95,472	190,944
										OPE	42,826	-	-	42,826	85,652
1500005	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	122,672	-	-	78,760	201,432
										OPE	53,745	-	-	34,506	88,251
2000150	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
2100026	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	22,506	-	-	67,518	90,024
										OPE	15,161	-	-	45,483	60,644

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2100112	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	21,516	-	-	64,548	86,064
										OPE	14,916	-	-	44,747	59,663
2100137	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	43,590	-	-	130,770	174,360
										OPE	20,386	-	-	61,157	81,543
2100144	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
3500225	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
4000090	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
4000100	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	6	4675	SAL	84,150	-	-	28,050	112,200
										OPE	49,604	-	-	16,535	66,139
4000806	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
4065300	MMN X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	-	220,704	220,704
										OPE	-	-	-	93,027	93,027
4065310	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	216,144	-	-	-	216,144
										OPE	91,896	-	-	-	91,896
4065312	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	200,544	-	-	-	200,544
										OPE	88,031	-	-	-	88,031
4065315	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	35,664	-	-	106,992	142,656
										OPE	18,422	-	-	55,265	73,687
4065316	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	8356	SAL	156,424	-	-	44,120	200,544
										OPE	68,664	-	-	19,367	88,031
4065339	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
4065341	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
4065347	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	120,859	-	-	80,573	201,432
										OPE	52,951	-	-	35,300	88,251
4065374	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	8356	SAL	200,544	-	-	-	200,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	88,031	-	-	-	88,031
4065396	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
4116116	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	50,358	-	-	151,074	201,432
										OPE	22,063	-	-	66,188	88,251
4200022	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	5	4122	SAL	24,732	-	-	74,196	98,928
										OPE	15,713	-	-	47,138	62,851
4600136	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	4	3932	SAL	23,592	-	-	70,776	94,368
										OPE	15,430	-	-	46,290	61,720
5000092	MMN X0113 AP	SUPPORT SERVICES SUPERVISOR 2	20	PF	1	1.00	24	9	5394	SAL	64,728	-	-	64,728	129,456
										OPE	35,208	-	-	35,208	70,416
5001030	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
5065320	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	268,032	-	-	-	268,032
										OPE	104,754	-	-	-	104,754
5100000	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	-	243,456	243,456
										OPE	-	-	-	98,664	98,664
5100002	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	8356	SAL	200,544	-	-	-	200,544
										OPE	88,031	-	-	-	88,031
5101001	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	7	11168	SAL	224,477	-	-	43,555	268,032
										OPE	87,731	-	-	17,023	104,754
5108130	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
5113220	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	216,144	-	-	-	216,144
										OPE	91,896	-	-	-	91,896
5140003	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
5210001	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	57,084	101,484	158,568
										OPE	-	-	27,946	49,683	77,629
5230000	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5270060	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7956	SAL	190,944	-	-	-	190,944
										OPE	85,652	-	-	-	85,652
5300005	OAH C6614 AP	COMMUNITY OUTREACH SPECIALIST	26	PF	1	1.00	24	3	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
5300006	OAH C6614 AP	COMMUNITY OUTREACH SPECIALIST	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
5300008	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	81,342	-	-	27,114	108,456
										OPE	48,909	-	-	16,303	65,212
5300009	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	118,926	-	-	39,642	158,568
										OPE	58,222	-	-	19,407	77,629
5308131	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	5	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
5401040	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
5408137	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	43,590	-	-	130,770	174,360
										OPE	20,386	-	-	61,157	81,543
5510001	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	5	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
5520000	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	8356	SAL	165,449	-	-	35,095	200,544
										OPE	72,626	-	-	15,405	88,031
6470074	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	65,520	-	-	65,520	131,040
										OPE	35,404	-	-	35,404	70,808
6470075	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	164,333	-	-	79,123	243,456
										OPE	66,598	-	-	32,066	98,664
6470080	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
6600191	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	6	4310	SAL	51,720	-	-	51,720	103,440
										OPE	31,984	-	-	31,984	63,968
9005030	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	9	5726	SAL	34,356	-	-	103,068	137,424
										OPE	18,098	-	-	54,293	72,391
9005052	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PP	1	0.64	15.25	9	4310	SAL	31,339	-	-	34,389	65,728

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	19,951	-	-	21,893	41,844
9005066	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PP	1	0.50	12	10	8393	SAL	100,716	-	-	-	100,716
										OPE	44,126	-	-	-	44,126
9005071	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	43,032	-	-	43,032	86,064
										OPE	29,832	-	-	29,832	59,664
9005076	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
9005081	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
9005085	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	72,108	-	-	72,108	144,216
										OPE	37,037	-	-	37,037	74,074
9005088	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	45,744	-	-	137,232	182,976
										OPE	20,920	-	-	62,759	83,679
9005094	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	29,844	-	-	89,532	119,376
										OPE	16,979	-	-	50,938	67,917
9005099	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	8	4749	SAL	28,494	-	-	85,482	113,976
										OPE	16,645	-	-	49,934	66,579
9005103	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
9005104	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	60,864	-	-	182,592	243,456
										OPE	24,666	-	-	73,998	98,664
9005106	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	7	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
9005107	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	56,988	-	-	56,988	113,976
										OPE	33,290	-	-	33,290	66,580
9005111	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	39,642	-	-	118,926	158,568
										OPE	19,407	-	-	58,222	77,629
9005119	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
9005120	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9005124	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	17,460	-	-	52,380	69,840
										OPE	13,911	-	-	41,732	55,643
9005127	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	5	4122	SAL	24,732	-	-	74,196	98,928
										OPE	15,713	-	-	47,138	62,851
9005129	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	43,590	-	-	130,770	174,360
										OPE	20,386	-	-	61,157	81,543
9005139	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	4974	SAL	29,844	-	-	89,532	119,376
										OPE	16,979	-	-	50,938	67,917
9005151	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PP	1	0.50	12.06	6	4974	SAL	14,997	-	-	44,990	59,987
										OPE	8,908	-	-	26,723	35,631
9223650	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	110,352	-	-	110,352	220,704
										OPE	46,514	-	-	46,514	93,028
9336700	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	9	6883	SAL	82,877	-	-	82,315	165,192
										OPE	39,770	-	-	39,500	79,270
9400040	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	27,114	-	-	81,342	108,456
										OPE	16,303	-	-	48,909	65,212
9400079	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	17,460	-	-	52,380	69,840
										OPE	13,911	-	-	41,732	55,643
9400086	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	2	4749	SAL	56,988	-	-	56,988	113,976
										OPE	33,290	-	-	33,290	66,580
9400188	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	19,758	-	-	59,274	79,032
										OPE	14,480	-	-	43,440	57,920
9400967	MMN X1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
9401307	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	29,844	-	-	89,532	119,376
										OPE	16,979	-	-	50,938	67,917
9401321	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	10	9703	SAL	58,218	-	-	174,654	232,872
										OPE	24,011	-	-	72,032	96,043
9401340	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	2	6694	SAL	80,328	-	-	80,328	160,656
										OPE	39,073	-	-	39,073	78,146
9401402	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	40,772	-	-	40,772	81,544
9402036	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	134,016	-	-	134,016	268,032
										OPE	52,377	-	-	52,377	104,754
9402652	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	45,012	-	-	45,012	90,024
										OPE	30,322	-	-	30,322	60,644
9402777	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7265	SAL	43,590	-	-	130,770	174,360
										OPE	20,386	-	-	61,157	81,543
9402779	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	7996	SAL	95,952	-	-	95,952	191,904
										OPE	42,945	-	-	42,945	85,890
9402972	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
9403626	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	7	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
9405775	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	56,988	-	-	56,988	113,976
										OPE	33,290	-	-	33,290	66,580
9405786	OAH C6210 AP	MEDICAL REVIEW COORDINATOR	28N	PF	1	1.00	24	10	9703	SAL	58,218	-	-	174,654	232,872
										OPE	24,011	-	-	72,032	96,043
9405789	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
9405793	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	99,799	-	-	82,217	182,016
										OPE	45,750	-	-	37,689	83,439
9406059	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	110,352	-	-	110,352	220,704
										OPE	46,514	-	-	46,514	93,028
9406060	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	6	9196	SAL	220,704	-	-	-	220,704
										OPE	93,027	-	-	-	93,027
9406223	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
9406232	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	64,728	-	-	64,728	129,456
										OPE	35,208	-	-	35,208	70,416
9406334	OAH C0103 AP	OFFICE SPECIALIST 1	13	PP	1	0.50	12	10	3751	SAL	11,253	-	-	33,759	45,012
										OPE	7,581	-	-	22,742	30,323

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9406569	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PP	1	0.71	17.1	4	6883	SAL	117,699	-	-	-	117,699
										OPE	57,917	-	-	-	57,917
9406572	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	2	2910	SAL	17,460	-	-	52,380	69,840
										OPE	13,911	-	-	41,732	55,643
9406719	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	121,728	-	-	121,728	243,456
										OPE	49,332	-	-	49,332	98,664
9406729	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	32,364	-	-	97,092	129,456
										OPE	17,604	-	-	52,811	70,415
9406732	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
9406736	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	50,358	-	-	151,074	201,432
										OPE	22,063	-	-	66,188	88,251
9406740	MENN Z7018 AF	PRINCIPAL EXECUTIVE/MANAGER J	44X	PP	1	0.50	12	2	11728	SAL	35,184	-	-	105,552	140,736
										OPE	13,511	-	-	40,532	54,043
9406956	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310
9406973	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	7	4519	SAL	27,114	-	-	81,342	108,456
										OPE	16,303	-	-	48,909	65,212
9407930	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	41,298	-	-	123,894	165,192
										OPE	19,818	-	-	59,453	79,271
9408103	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PP	1	0.83	19.83	9	6934	SAL	34,375	-	-	103,126	137,501
										OPE	16,505	-	-	49,514	66,019
9408130	OAH C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	10	6934	SAL	83,208	-	-	83,208	166,416
										OPE	39,787	-	-	39,787	79,574
9408342	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	34,543	-	3,841	31,456	69,840
										OPE	27,521	-	3,060	25,062	55,643
9409256	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	72,959	-	779	70,478	144,216
										OPE	37,474	-	400	36,199	74,073
9409311	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	9	7624	SAL	54,893	-	-	128,083	182,976
										OPE	25,103	-	-	58,575	83,678
9410623	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	81,543	-	-	-	81,543
9410652	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PP	1	0.88	21.06	2	2910	SAL	61,285	-	-	-	61,285
										OPE	50,327	-	-	-	50,327
9410679	OAH C6660 AP	HUMAN SERVICES SPECIALIST 4	22	PF	1	1.00	24	4	4310	SAL	54,109	-	2,741	46,589	103,439
										OPE	33,462	-	1,695	28,811	63,968
9410686	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	43,436	-	-	35,596	79,032
										OPE	31,833	-	-	26,087	57,920
9410715	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
9410726	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	34,356	-	-	103,068	137,424
										OPE	18,098	-	-	54,293	72,391
9410729	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	50,358	-	-	151,074	201,432
										OPE	22,063	-	-	66,188	88,251
9410760	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	43,436	-	-	35,596	79,032
										OPE	31,833	-	-	26,087	57,920
9410761	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	49,477	-	-	40,547	90,024
										OPE	33,330	-	-	27,314	60,644
9410981	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
9411019	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	6	3434	SAL	40,763	-	4,533	37,120	82,416
										OPE	29,062	-	3,232	26,465	58,759
Total Salary											36,134,873	895,114	3,319,300	27,254,875	67,604,162
Total OPE											17,238,901	450,227	1,644,947	13,306,007	32,640,082
Total Personal Services											**53,373,774**	**1,345,341**	**4,964,247**	**40,560,882**	**100,244,244**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000024	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	141,349	-	-	90,371	231,720
										OPE	58,412	-	-	37,345	95,757
0001134	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PP	1	0.24	5.8	8	5460	SAL	-	-	31,668	-	31,668
										OPE	-	-	17,431	-	17,431
0570122	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	155,124	-	-	155,124	310,248
										OPE	56,527	-	-	56,527	113,054
1002336	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	210,384	-	-	-	210,384
										OPE	90,469	-	-	-	90,469
1003538	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	5	6883	SAL	107,375	-	-	57,817	165,192
										OPE	51,526	-	-	27,745	79,271
1004110	MESN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	7	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1004118	MENN Z7540 AF	PUBLIC SERVICE PHYSICIAN	45	PP	1	0.75	18	7	16484	SAL	74,178	-	-	222,534	296,712
										OPE	25,239	-	-	75,716	100,955
1004127	MENN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	7	12305	SAL	147,660	-	-	147,660	295,320
										OPE	55,141	-	-	55,141	110,282
1004130	MMS X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1004131	MENN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1004133	UA C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7620	SAL	111,557	-	-	71,323	182,880
										OPE	51,028	-	-	32,625	83,653
1004134	UA C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7620	SAL	111,557	-	-	71,323	182,880
										OPE	51,028	-	-	32,625	83,653
1008343	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
1008574	UA C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6301	SAL	92,247	-	-	58,977	151,224
										OPE	46,244	-	-	29,566	75,810
1008582	UA C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	7260	SAL	106,286	-	-	67,954	174,240
										OPE	49,722	-	-	31,790	81,512
1011697	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	2	6694	SAL	98,000	-	-	62,656	160,656

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	47,669	-	-	30,477	78,146
1012689	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1013910	MMN X7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14240	SAL	170,880	-	-	170,880	341,760
										OPE	59,455	-	-	59,455	118,910
1013928	MESN Z7018 AF	PRINCIPAL EXECUTIVE/MANAGER J	44X	PF	1	1.00	24	10	17305	SAL	200,973	-	53,535	160,812	415,320
										OPE	64,154	-	17,089	51,334	132,577
1013935	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	139,032	-	-	92,688	231,720
										OPE	57,454	-	-	38,303	95,757
1013936	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	69,516	162,204	231,720
										OPE	-	-	28,727	67,030	95,757
1014067	MMN X7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	2	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1014069	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
1014070	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1014073	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	83,208	-	-	83,208	166,416
										OPE	39,787	-	-	39,787	79,574
1014076	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1014077	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1014079	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	121,728	-	-	121,728	243,456
										OPE	49,332	-	-	49,332	98,664
1014080	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	155,124	-	-	155,124	310,248
										OPE	56,527	-	-	56,527	113,054
1014087	UA C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5206	SAL	62,472	-	-	62,472	124,944
										OPE	34,649	-	-	34,649	69,298
1014088	UA C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	6929	SAL	83,148	-	-	83,148	166,296
										OPE	39,773	-	-	39,773	79,546

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1014089	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	7584	SAL	91,008	-	-	91,008	182,016
										OPE	41,720	-	-	41,720	83,440
1016388	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1016638	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	79,934	-	-	51,106	131,040
										OPE	43,193	-	-	27,615	70,808
1016639	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	5	6306	SAL	92,320	-	-	59,024	151,344
										OPE	46,262	-	-	29,577	75,839
1016640	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	5726	SAL	83,829	-	-	53,595	137,424
										OPE	44,158	-	-	28,232	72,390
1016641	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	5	6306	SAL	92,320	-	-	59,024	151,344
										OPE	46,262	-	-	29,577	75,839
1017094	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	56,266	-	-	135,638	191,904
										OPE	25,183	-	-	60,707	85,890
1017095	MMS X6265 AP	PHARMACY MANAGER 2	43	PF	1	1.00	24	2	11728	SAL	171,698	-	-	109,774	281,472
										OPE	65,702	-	-	42,006	107,708
1017097	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5460	SAL	79,934	-	-	51,106	131,040
										OPE	43,193	-	-	27,615	70,808
1017098	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	79,934	-	-	51,106	131,040
										OPE	43,193	-	-	27,615	70,808
1017099	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	82,596	-	-	82,596	165,192
										OPE	39,635	-	-	39,635	79,270
1017100	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1017101	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	100,767	-	-	64,425	165,192
										OPE	48,355	-	-	30,915	79,270
1017103	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	111,030	-	-	70,986	182,016
										OPE	50,898	-	-	32,541	83,439
1019074	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	82,596	-	-	82,596	165,192
										OPE	39,635	-	-	39,635	79,270
1019075	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9196	SAL	134,629	-	-	86,075	220,704

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	56,746	-	-	36,281	93,027
1019080	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
1019081	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	182,016	-	-	-	182,016
										OPE	83,439	-	-	-	83,439
1019082	OAH C1164 AP	ECONOMIST 4	33	PF	1	1.00	24	2	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1019084	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	2	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1019380	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	LF	1	0.83	20	2	3586	SAL	-	-	-	71,720	71,720
										OPE	-	-	-	49,719	49,719
1019382	OAH C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	2	6306	SAL	-	-	-	151,344	151,344
										OPE	-	-	-	75,839	75,839
1019383	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	-	-	-	182,016	182,016
										OPE	-	-	-	83,439	83,439
1019384	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1019385	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	-	165,192	165,192
										OPE	-	-	-	79,270	79,270
1019386	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	-	86,064	86,064
										OPE	-	-	-	59,663	59,663
1019387	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
1021269	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	-	165,192	165,192
										OPE	-	-	-	79,270	79,270
1021275	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	123,894	-	-	-	123,894
										OPE	59,452	-	-	-	59,452
1021276	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.75	18	2	5726	SAL	103,068	-	-	-	103,068
										OPE	54,292	-	-	-	54,292
1021277	MMN X1163 AP	ECONOMIST 3	30	PF	1	0.67	16	2	6247	SAL	99,952	-	-	-	99,952
										OPE	50,325	-	-	-	50,325

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1021279	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.63	15	2	6883	SAL	103,245	-	-	-	103,245
										OPE	49,544	-	-	-	49,544
1021280	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.63	15	2	6883	SAL	103,245	-	-	-	103,245
										OPE	49,544	-	-	-	49,544
1021281	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1021282	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1021283	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1021284	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1021285	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1021286	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1021287	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1021288	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1021294	OAH C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	2	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
9402625	MENN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	10	15699	SAL	376,776	-	-	-	376,776
										OPE	125,416	-	-	-	125,416
9410771	MMN X0862 AP	PROGRAM ANALYST 3	29	PP	1	0.75	18	9	8356	SAL	67,939	-	3,760	78,709	150,408
										OPE	29,822	-	1,651	34,549	66,022
Total Salary											6,505,462	-	1,995,415	5,201,299	13,702,176
Total OPE											2,831,752	-	980,123	2,317,399	6,129,274
Total Personal Services											**9,337,214**	**-**	**2,975,538**	**7,518,698**	**19,831,450**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000421	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	87,020	-	-	55,636	142,656
										OPE	44,948	-	-	28,738	73,686
1010453	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	208,444	-	-	133,268	341,712
										OPE	72,530	-	-	46,371	118,901
1011710	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	121,728	-	-	121,728	243,456
										OPE	49,332	-	-	49,332	98,664
1011711	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	128,334	-	-	82,050	210,384
										OPE	55,186	-	-	35,283	90,469
1011713	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	6607	SAL	96,726	-	-	61,842	158,568
										OPE	47,354	-	-	30,275	77,629
1011718	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	141,349	-	-	90,371	231,720
										OPE	58,412	-	-	37,345	95,757
1011721	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	6607	SAL	15,857	-	-	142,711	158,568
										OPE	7,763	-	-	69,866	77,629
1013980	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	122,812	-	-	108,908	231,720
										OPE	50,751	-	-	45,006	95,757
1013984	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	163,500	-	-	104,532	268,032
										OPE	63,900	-	-	40,854	104,754
1013986	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	20,143	-	-	181,289	201,432
										OPE	8,825	-	-	79,426	88,251
1013989	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	100,767	-	-	64,425	165,192
										OPE	48,355	-	-	30,915	79,270
1014342	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	139,377	-	-	128,655	268,032
										OPE	54,472	-	-	50,282	104,754
1014343	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	78,680	-	-	104,296	182,976
										OPE	35,982	-	-	47,696	83,678
1014344	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	83,829	-	-	53,595	137,424
										OPE	44,158	-	-	28,232	72,390
1014345	OAH C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	2	5726	SAL	83,829	-	-	53,595	137,424
										OPE	44,158	-	-	28,232	72,390
1014347	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	106,759	-	-	94,673	201,432

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	46,773	-	-	41,478	88,251
1014348	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	92,320	-	-	59,024	151,344
										OPE	46,262	-	-	29,577	75,839
1014349	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	74,150	-	-	157,570	231,720
										OPE	30,642	-	-	65,115	95,757
1021295	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	2	6883	SAL	123,894	-	-	-	123,894
										OPE	59,452	-	-	-	59,452
Total Salary											1,989,518	-	-	1,798,168	3,787,686
Total OPE											869,255	-	-	784,023	1,653,278
Total Personal Services											**2,858,773**	**-**	**-**	**2,582,191**	**5,440,964**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0770121	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	7	12305	SAL	-	-	295,320	-	295,320
										OPE	-	-	110,281	-	110,281
1000099	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	2	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1000263	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1003389	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	7	8556	SAL	102,672	-	-	102,672	205,344
										OPE	44,610	-	-	44,610	89,220
1003390	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	7424	SAL	89,088	-	-	89,088	178,176
										OPE	41,244	-	-	41,244	82,488
1003393	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	10	6009	SAL	72,108	-	-	72,108	144,216
										OPE	37,037	-	-	37,037	74,074
1003833	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1003880	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1004114	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	8	7624	SAL	91,488	-	-	91,488	182,976
										OPE	41,839	-	-	41,839	83,678
1004120	MESN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	67,008	-	-	201,024	268,032
										OPE	26,189	-	-	78,566	104,755
1004122	UA C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6929	SAL	83,148	-	-	83,148	166,296
										OPE	39,773	-	-	39,773	79,546
1004140	UA C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8388	SAL	122,800	-	-	78,512	201,312
										OPE	53,815	-	-	34,406	88,221
1004603	MMN X1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	8	8356	SAL	130,354	-	-	70,190	200,544
										OPE	57,220	-	-	30,811	88,031
1007431	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	6	6934	SAL	83,208	-	-	83,208	166,416
										OPE	39,787	-	-	39,787	79,574
1008567	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1008575	UA C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	9228	SAL	135,098	-	-	86,374	221,472

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	56,862	-	-	36,355	93,217
1008579	MESN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	4	8356	SAL	122,332	-	-	78,212	200,544
										OPE	53,699	-	-	34,332	88,031
1011724	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	65,520	-	-	65,520	131,040
										OPE	35,404	-	-	35,404	70,808
1013490	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9196	SAL	220,704	-	-	-	220,704
										OPE	93,027	-	-	-	93,027
1013925	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	118,965	-	8,365	104,390	231,720
										OPE	49,162	-	3,457	43,139	95,758
1013926	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	6	9196	SAL	108,829	-	-	111,875	220,704
										OPE	45,872	-	-	47,155	93,027
1013927	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	118,965	-	8,365	104,390	231,720
										OPE	49,162	-	3,457	43,139	95,758
1013979	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	8	7624	SAL	91,488	-	-	91,488	182,976
										OPE	41,839	-	-	41,839	83,678
1013982	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	141,349	-	-	90,371	231,720
										OPE	58,412	-	-	37,345	95,757
1013983	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1014071	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1014075	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	105,192	-	-	105,192	210,384
										OPE	45,235	-	-	45,235	90,470
1014083	UA C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	9	7989	SAL	95,868	-	-	95,868	191,736
										OPE	42,924	-	-	42,924	85,848
1014090	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	115,860	-	-	115,860	231,720
										OPE	47,879	-	-	47,879	95,758
1016127	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1016642	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	7	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1017104	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	2	4122	SAL	60,346	-	-	38,582	98,928
										OPE	38,339	-	-	24,512	62,851
1017105	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	83,829	-	-	53,595	137,424
										OPE	44,158	-	-	28,232	72,390
1019083	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1019388	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	2	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1019390	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1021270	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	121,951	-	16,381	43,684	182,016
										OPE	55,904	-	7,510	20,025	83,439
1021271	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	2	6883	SAL	82,596	-	-	82,596	165,192
										OPE	39,635	-	-	39,635	79,270
1021272	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	116,810	-	-	20,614	137,424
										OPE	61,532	-	-	10,859	72,391
1021273	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	2	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1021274	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1021278	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	0.67	16	2	5726	SAL	91,616	-	-	-	91,616
										OPE	48,260	-	-	-	48,260
1021289	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	2	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3900001	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	128,334	-	-	82,050	210,384
										OPE	55,186	-	-	35,283	90,469
4065314	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	243,456	-	-	-	243,456
										OPE	98,664	-	-	-	98,664
4065398	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	8	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
4065402	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	88,251	-	-	-	88,251
4420012	UA C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	4	5206	SAL	62,472	-	-	62,472	124,944
										OPE	34,649	-	-	34,649	69,298
4420272	UA C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	6	5721	SAL	-	-	60,414	76,890	137,304
										OPE	-	-	31,838	40,522	72,360
5130000	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	120,859	-	-	80,573	201,432
										OPE	52,951	-	-	35,300	88,251
5140002	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	8	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
5208132	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
5408132	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
9005112	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
9410980	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
9799194	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	6	6934	SAL	139,207	-	-	27,209	166,416
										OPE	66,564	-	-	13,010	79,574
Total Salary											5,667,888	-	955,653	3,246,107	9,869,648
Total OPE											2,662,438	-	450,342	1,465,744	4,578,524
Total Personal Services											**8,330,326**	**-**	**1,405,995**	**4,711,851**	**14,448,172**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0002518	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
1000264	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	6	4974	SAL	59,688	-	-	59,688	119,376
										OPE	33,959	-	-	33,959	67,918
1004111	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	54,228	-	-	54,228	108,456
										OPE	32,606	-	-	32,606	65,212
1004112	UA C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	4971	SAL	72,775	-	-	46,529	119,304
										OPE	41,419	-	-	26,481	67,900
1004113	UA C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5206	SAL	62,472	-	-	62,472	124,944
										OPE	34,649	-	-	34,649	69,298
1004116	MMN X0863 AP	PROGRAM ANALYST 4	31	PP	1	0.50	12	6	7956	SAL	-	-	47,736	47,736	95,472
										OPE	-	-	21,413	21,413	42,826
1004123	UA C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PP	1	0.91	21.84	8	4119	SAL	54,875	-	-	35,084	89,959
										OPE	35,034	-	-	22,399	57,433
1004124	MMN X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	2	4909	SAL	58,908	-	-	58,908	117,816
										OPE	33,766	-	-	33,766	67,532
1004125	UA C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	7	7260	SAL	87,120	-	-	87,120	174,240
										OPE	40,756	-	-	40,756	81,512
1004128	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	155,124	-	-	155,124	310,248
										OPE	56,527	-	-	56,527	113,054
1004136	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	4	4236	SAL	62,015	-	-	39,649	101,664
										OPE	38,752	-	-	24,776	63,528
1008572	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	-	-	68,712	68,712	137,424
										OPE	-	-	36,195	36,195	72,390
1008577	UA C1115 AP	RESEARCH ANALYST 1	19	PF	1	1.00	24	10	4971	SAL	72,775	-	-	46,529	119,304
										OPE	41,419	-	-	26,481	67,900
1008580	UA C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3432	SAL	50,244	-	-	32,124	82,368
										OPE	35,836	-	-	22,911	58,747
1011698	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	1	5208	SAL	76,245	-	-	48,747	124,992
										OPE	42,278	-	-	27,031	69,309
1011717	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	40,772	-	-	40,772	81,544
1011722	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	95,952	-	-	95,952	191,904
										OPE	42,945	-	-	42,945	85,890
1011725	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310
1013923	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	7	4909	SAL	57,011	-	15,186	45,618	117,815
										OPE	32,678	-	8,705	26,148	67,531
1013981	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	5	8766	SAL	105,192	-	-	105,192	210,384
										OPE	45,235	-	-	45,235	90,470
1013985	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	122,874	-	-	78,558	201,432
										OPE	53,833	-	-	34,418	88,251
1014068	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	7	4909	SAL	58,908	-	-	58,908	117,816
										OPE	33,766	-	-	33,766	67,532
1014082	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	110,352	-	-	110,352	220,704
										OPE	46,514	-	-	46,514	93,028
1014093	UA C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	106,286	-	-	67,954	174,240
										OPE	49,722	-	-	31,790	81,512
1014346	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	76,245	-	-	48,747	124,992
										OPE	42,278	-	-	27,031	69,309
1016389	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1019389	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1021290	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1021291	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1021292	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1021293	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1410009	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	42,731	-	-	43,333	86,064
										OPE	29,623	-	-	30,040	59,663
Total Salary											1,960,176	-	613,746	1,646,940	4,220,862
Total OPE											1,037,444	-	377,461	833,264	2,248,169
Total Personal Services											**2,997,620**	**-**	**991,207**	**2,480,204**	**6,469,031**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1020263	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	6	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1020264	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1020265	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1020266	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1020267	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	4	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1020268	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1020269	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1020270	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1020271	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1020272	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1020273	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1020274	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1020275	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1020276	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1020277	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1020278	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	72,390	-	72,390
1020279	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1020280	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
Total Salary											-	-	3,362,088	-	3,362,088
Total OPE											-	-	1,523,176	-	1,523,176
Total Personal Services											**-**	**-**	**4,885,264**	**-**	**4,885,264**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0070142	UA C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0070186	UA C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0077064	MMN X0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0501041	UA C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3580	SAL	-	-	85,920	-	85,920
										OPE	-	-	59,627	-	59,627
0508602	UA C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0508723	UA C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8388	SAL	-	-	201,312	-	201,312
										OPE	-	-	88,221	-	88,221
0570123	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0585203	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0701081	UA C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
0701084	UA C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0701191	UA C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	3	4308	SAL	-	-	103,392	-	103,392
										OPE	-	-	63,956	-	63,956
0712161	UA C1216 AP	ACCOUNTANT 2	23	PP	1	0.50	12	2	4119	SAL	-	-	49,428	-	49,428
										OPE	-	-	31,416	-	31,416
0770061	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0770062	UA C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	10	9228	SAL	-	-	221,472	-	221,472
										OPE	-	-	93,217	-	93,217
1013364	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1013365	UA C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5206	SAL	-	-	124,944	-	124,944

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,297	-	69,297
1014081	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
1014092	UA C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	9228	SAL	-	-	221,472	-	221,472
										OPE	-	-	93,217	-	93,217
1017108	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
3700004	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	7	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
Total Salary											-	-	3,617,436	-	3,617,436
Total OPE											-	-	1,637,681	-	1,637,681
Total Personal Services											**-**	**-**	**5,255,117**	**-**	**5,255,117**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0501074	UA C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3146	SAL	-	-	75,504	-	75,504
										OPE	-	-	57,046	-	57,046
0502121	UA C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	3	4308	SAL	-	-	103,392	-	103,392
										OPE	-	-	63,956	-	63,956
0504371	UA C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	9	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0504381	UA C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
0508122	UA C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0508661	MMN X0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0508715	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0508722	UA C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0508733	UA C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0510810	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0510812	UA C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
0510813	UA C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0510814	UA C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0510815	UA C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0512452	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0570102	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	104,754	-	104,754
0570802	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0575001	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0575002	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0575003	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0575004	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0575005	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0575006	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0575007	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0575008	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0575009	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0575010	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
1013289	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
1013290	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
1013301	UA C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
1013367	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757

2021-23 Biennium **Cross Reference Number: 44300-030-04-03-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1017111	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
Total Salary											-	-	3,231,528	-	3,231,528
Total OPE											-	-	1,566,011	-	1,566,011
Total Personal Services											**-**	**-**	**4,797,539**	**-**	**4,797,539**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000001	MESN Z7018 AF	PRINCIPAL EXECUTIVE/MANAGER J	44X	PF	1	1.00	24	7	14955	SAL	161,514	-	53,838	143,568	358,920
										OPE	54,944	-	18,315	48,839	122,098
0000025	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	74,887	-	24,962	66,566	166,415
										OPE	35,808	-	11,936	31,830	79,574
0000063	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	63,115	-	31,558	115,711	210,384
										OPE	27,141	-	13,570	49,758	90,469
0000074	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	25,819	60,245	86,064
										OPE	-	-	17,899	41,764	59,663
0000215	MESN Z7018 AF	PRINCIPAL EXECUTIVE/MANAGER J	44X	PF	1	1.00	24	10	17305	SAL	186,894	-	62,298	166,128	415,320
										OPE	59,660	-	19,887	53,031	132,578
0000325	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	27,446	-	27,446	128,083	182,975
										OPE	12,552	-	12,552	58,575	83,679
0000368	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	5	7694	SAL	-	-	-	184,656	184,656
										OPE	-	-	-	84,094	84,094
0000412	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0000443	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	63,115	-	31,558	115,711	210,384
										OPE	27,141	-	13,570	49,758	90,469
0000495	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	124,812	41,604	166,416
										OPE	-	-	59,681	19,894	79,575
0000560	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0000583	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	6	12927	SAL	93,074	-	46,537	170,636	310,247
										OPE	33,916	-	16,958	62,180	113,054
0000615	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PP	1	0.96	23	10	4519	SAL	-	-	9,354	94,583	103,937
										OPE	-	-	5,624	56,869	62,493
0000616	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	36,518	-	36,518	170,419	243,455
										OPE	14,800	-	14,800	69,065	98,665
0000621	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	-	-	123,682	13,742	137,424
										OPE	-	-	65,151	7,239	72,390
0000672	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	-	231,720	231,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	95,757	95,757
0000675	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0000700	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	38,276	-	24,962	103,178	166,416
										OPE	18,302	-	11,936	49,336	79,574
0000708	OAH C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.54	13	2	2910	SAL	15,510	-	-	22,320	37,830
										OPE	12,357	-	-	17,782	30,139
0000713	OAH C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	2	4122	SAL	12,485	-	40,283	46,160	98,928
										OPE	7,932	-	25,593	29,326	62,851
0000714	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	63,115	-	31,558	115,711	210,384
										OPE	27,141	-	13,570	49,758	90,469
0000715	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	63,115	-	31,558	115,711	210,384
										OPE	27,141	-	13,570	49,758	90,469
0000750	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	5140	SAL	37,008	-	18,504	67,848	123,360
										OPE	20,672	-	10,336	37,898	68,906
0000941	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0000956	OAH C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	35,813	-	17,906	65,657	119,376
										OPE	20,375	-	10,188	37,354	67,917
0001129	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	165,528	55,176	220,704
										OPE	-	-	69,770	23,257	93,027
0001149	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0001200	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	5	7694	SAL	27,698	-	27,698	129,259	184,655
										OPE	12,614	-	12,614	58,866	84,094
1000280	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	5394	SAL	15,535	-	23,302	90,619	129,456
										OPE	8,450	-	12,675	49,291	70,416
1000683	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	58,255	-	19,418	51,782	129,455
										OPE	31,687	-	10,562	28,166	70,415
1001949	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	151,074	50,358	201,432
										OPE	-	-	66,188	22,063	88,251

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1002965	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	63,115	-	31,558	115,711	210,384
										OPE	27,141	-	13,570	49,758	90,469
1003841	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
1003852	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	46,125	-	30,082	124,337	200,544
										OPE	20,247	-	13,205	54,579	88,031
1003873	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	6	4310	SAL	15,516	-	15,516	72,408	103,440
										OPE	9,595	-	9,595	44,778	63,968
1004241	OAH C2176 AP	VIDEO PRODUCER	28	PF	1	1.00	24	10	7624	SAL	27,446	-	27,446	128,083	182,975
										OPE	12,552	-	12,552	58,575	83,679
1007937	OAH C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	16,268	-	16,268	75,919	108,455
										OPE	9,782	-	9,782	45,648	65,212
1010347	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1012588	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	30,215	-	30,215	141,002	201,432
										OPE	13,238	-	13,238	61,776	88,252
1012590	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	21,632	-	21,632	100,951	144,215
										OPE	11,111	-	11,111	51,851	74,073
1013292	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	57,571	-	28,786	105,547	191,904
										OPE	25,767	-	12,884	47,240	85,891
1013474	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1013933	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1013942	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1013943	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1014066	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	40,286	-	10,072	151,074	201,432
										OPE	17,650	-	4,413	66,188	88,251
1016163	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	310,248	-	-	-	310,248

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	113,054	-	-	-	113,054
1016649	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1017116	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	210,384	-	-	-	210,384
										OPE	90,469	-	-	-	90,469
1017117	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	61,841	-	-	75,583	137,424
										OPE	32,576	-	-	39,815	72,391
1017121	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	13,742	-	-	123,682	137,424
										OPE	7,239	-	-	65,151	72,390
1019624	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1019625	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1019626	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
1019627	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
1019628	MMS X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3849	SAL	92,376	-	-	-	92,376
										OPE	61,227	-	-	-	61,227
1019630	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019631	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019632	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019633	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019634	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019635	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1019636	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019637	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019638	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019639	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019640	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019641	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019644	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	149,928	-	-	-	149,928
										OPE	75,488	-	-	-	75,488
1021298	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3849	SAL	-	-	-	92,376	92,376
										OPE	-	-	-	61,227	61,227
1021299	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1021300	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1021301	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1021302	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1021303	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
1021304	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	2	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1021305	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	2	6883	SAL	-	-	-	165,192	165,192
										OPE	-	-	-	79,270	79,270
1021306	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	2	6883	SAL	-	-	-	165,192	165,192

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	79,270	79,270
1021307	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	2	6883	SAL	-	-	-	165,192	165,192
										OPE	-	-	-	79,270	79,270
1021308	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	2	6883	SAL	-	-	-	165,192	165,192
										OPE	-	-	-	79,270	79,270
1021309	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	2	6883	SAL	-	-	-	165,192	165,192
										OPE	-	-	-	79,270	79,270
1021310	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1021311	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1021312	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	1.00	24	2	5394	SAL	-	-	-	129,456	129,456
										OPE	-	-	-	70,415	70,415
1021313	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	LF	1	1.00	24	2	6883	SAL	-	-	-	165,192	165,192
										OPE	-	-	-	79,270	79,270
1021314	MNNN Z7572 AF	PUBLIC HEALTH PHYSICIAN 2	40	LF	1	1.00	24	2	10144	SAL	-	-	-	243,456	243,456
										OPE	-	-	-	98,664	98,664
1021315	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	54,605	-	27,302	100,109	182,016
										OPE	25,032	-	12,516	45,891	83,439
1021316	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	38,837	-	19,418	71,201	129,456
										OPE	21,125	-	10,562	38,728	70,415
1070160	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	6	9196	SAL	66,211	-	110,352	44,141	220,704
										OPE	27,908	-	46,514	18,605	93,027
2400201	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	57,571	-	28,786	105,547	191,904
										OPE	25,767	-	12,884	47,240	85,891
9410651	OAH C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	60,430	-	30,215	110,788	201,433
										OPE	26,475	-	13,238	48,538	88,251
Total Salary											4,777,184	-	2,591,461	7,965,114	15,333,759
Total OPE											2,320,157	-	1,204,205	3,726,582	7,250,944
Total Personal Services											**7,097,341**	**-**	**3,795,666**	**11,691,696**	**22,584,703**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000027	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	134,016	134,016	268,032
										OPE	-	-	52,377	52,377	104,754
0000046	OAH C8505 BP	NATURAL RESOURCE SPECIALIST 5	33	PF	1	1.00	24	10	9692	SAL	-	-	-	232,608	232,608
										OPE	-	-	-	95,977	95,977
0000082	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0000102	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0000110	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	64,871	60,121	124,992
										OPE	-	-	35,971	33,338	69,309
0000117	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	165,528	-	17,656	37,520	220,704
										OPE	69,770	-	7,442	15,815	93,027
0000119	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	10	7624	SAL	-	-	85,999	96,977	182,976
										OPE	-	-	39,329	44,349	83,678
0000120	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	9,002	81,022	90,024
										OPE	-	-	6,064	54,580	60,644
0000123	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	10	7624	SAL	-	-	60,382	122,594	182,976
										OPE	-	-	27,614	56,064	83,678
0000133	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	10	7624	SAL	-	-	60,382	122,594	182,976
										OPE	-	-	27,614	56,064	83,678
0000157	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	9	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0000160	MMN X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	33,106	187,598	220,704
										OPE	-	-	13,954	79,073	93,027
0000162	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9692	SAL	-	-	69,782	162,826	232,608
										OPE	-	-	28,793	67,184	95,977
0000163	MMN X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	203,048	-	-	17,656	220,704
										OPE	85,585	-	-	7,442	93,027
0000168	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	5	4749	SAL	-	-	11,398	102,578	113,976
										OPE	-	-	6,658	59,921	66,579
0000170	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	83,678	-	83,678
0000228	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	149,928	-	-	-	149,928
										OPE	75,488	-	-	-	75,488
0000229	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	47,184	47,184	94,368
										OPE	-	-	30,860	30,860	61,720
0000230	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	10	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
0000266	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0000295	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	-	-	29,641	144,719	174,360
										OPE	-	-	13,862	67,681	81,543
0000296	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	2	5208	SAL	-	-	21,249	103,743	124,992
										OPE	-	-	11,783	57,526	69,309
0000300	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0000308	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	9	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0000309	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	134,016	-	61,647	72,369	268,032
										OPE	52,377	-	24,093	28,284	104,754
0000310	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	241,229	26,803	268,032
										OPE	-	-	94,279	10,475	104,754
0000312	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	103,695	-	10,281	-	113,976
										OPE	60,574	-	6,005	-	66,579
0000316	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
0000317	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	165,550	-	-	77,906	243,456
										OPE	67,092	-	-	31,572	98,664
0000328	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	-	-	90,619	38,837	129,456
										OPE	-	-	49,291	21,125	70,416
0000344	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	7	6607	SAL	-	-	79,284	79,284	158,568
										OPE	-	-	38,815	38,815	77,630

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000369	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	5	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	77,629	77,629
0000382	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0000383	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000384	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	58,947	-	124,099	127,202	310,248
										OPE	21,480	-	45,222	46,352	113,054
0000385	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	34,920	34,920	69,840
										OPE	-	-	27,822	27,822	55,644
0000387	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	7	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0000392	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	3	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0000404	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	36,054	108,162	144,216
										OPE	-	-	18,518	55,555	74,073
0000426	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PP	1	0.75	18	2	5726	SAL	-	-	87,608	15,460	103,068
										OPE	-	-	46,148	8,144	54,292
0000446	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0000464	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0000483	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	8	8794	SAL	-	-	42,211	168,845	211,056
										OPE	-	-	18,127	72,509	90,636
0000484	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9692	SAL	-	-	23,261	209,347	232,608
										OPE	-	-	9,598	86,379	95,977
0000511	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	41,604	124,812	166,416
										OPE	-	-	19,894	59,681	79,575
0000514	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	10	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
0000517	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	2	5208	SAL	-	-	58,746	66,246	124,992

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	32,575	36,734	69,309
0000527	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0000530	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	4	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
0000599	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678
0000601	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0000638	MMN X3618 AP	HEALTH FACILITIES CONSULTANT	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0000661	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	21,858	170,046	191,904
										OPE	-	-	9,783	76,107	85,890
0000663	OAH C8503 BP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678
0000664	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0000670	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9692	SAL	-	-	116,304	116,304	232,608
										OPE	-	-	47,989	47,989	95,978
0000681	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	187,598	33,106	220,704
										OPE	-	-	79,073	13,954	93,027
0000685	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	37,836	113,508	151,344
										OPE	-	-	18,960	56,879	75,839
0000706	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0000707	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	5	6009	SAL	-	-	72,108	72,108	144,216
										OPE	-	-	37,037	37,037	74,074
0000717	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	16,268	-	75,919	16,268	108,455
										OPE	9,782	-	45,648	9,782	65,212
0000746	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000757	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0000760	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0000767	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	9	9263	SAL	222,312	-	-	-	222,312
										OPE	93,425	-	-	-	93,425
0000771	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	10	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678
0000773	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0000818	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	55,176	165,528	220,704
										OPE	-	-	23,257	69,770	93,027
0000870	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0000926	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9692	SAL	211,673	-	-	20,935	232,608
										OPE	87,339	-	-	8,638	95,977
0000957	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	134,016	-	67,008	67,008	268,032
										OPE	52,377	-	26,189	26,189	104,755
0000958	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	22,070	-	-	198,634	220,704
										OPE	9,303	-	-	83,724	93,027
0000962	OAH C1115 AP	RESEARCH ANALYST 1	19	PF	1	1.00	24	10	4974	SAL	-	-	11,938	107,438	119,376
										OPE	-	-	6,792	61,125	67,917
0000977	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	54,228	-	27,114	27,114	108,456
										OPE	32,606	-	16,303	16,303	65,212
0000983	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	10	7624	SAL	-	-	91,360	91,616	182,976
										OPE	-	-	41,780	41,898	83,678
0000992	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	3	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
0000993	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
0001010	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	70,776	23,592	94,368

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	46,290	15,430	61,720
0001014	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	50,358	151,074	201,432
										OPE	-	-	22,063	66,188	88,251
0001109	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	83,208	83,208	166,416
										OPE	-	-	39,787	39,787	79,574
0001116	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
0001139	OAH C8503 BP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	10	7624	SAL	20,127	-	-	162,849	182,976
										OPE	9,205	-	-	74,473	83,678
0001141	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	19,190	172,714	191,904
										OPE	-	-	8,589	77,301	85,890
0001161	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0001162	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0001164	OAH C3432 AP	PUBLIC HEALTH TOXICOLOGIST	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0001165	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
0001168	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0001170	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0001171	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0001173	MMN X3618 AP	HEALTH FACILITIES CONSULTANT	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0001174	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	14,422	129,794	144,216
										OPE	-	-	7,407	66,666	74,073
0001194	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	8	6306	SAL	-	-	-	151,344	151,344
										OPE	-	-	-	75,839	75,839

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001202	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
0005501	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005502	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005503	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005504	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005505	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005506	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005507	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005508	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005509	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005510	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005511	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005512	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005513	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005514	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005515	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	28	-	-	-	28
0005516	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
0005517	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	360	-	-	-	360
										OPE	28	-	-	-	28
1000684	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1000697	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1001948	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	-	220,704	220,704
										OPE	-	-	-	93,027	93,027
1001951	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
1001952	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	-	131,040	131,040
										OPE	-	-	-	70,808	70,808
1001953	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	-	124,992	124,992
										OPE	-	-	-	69,309	69,309
1002416	OAH C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8794	SAL	211,056	-	-	-	211,056
										OPE	90,636	-	-	-	90,636
1002417	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	64,260	11,340	75,600
										OPE	-	-	48,509	8,560	57,069
1002418	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	5	6009	SAL	-	-	14,422	129,794	144,216
										OPE	-	-	7,407	66,666	74,073
1002420	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	2	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1002421	OAH C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8794	SAL	94,047	-	-	117,009	211,056
										OPE	40,387	-	-	50,249	90,636
1002811	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	91,488	91,488	182,976
										OPE	-	-	41,839	41,839	83,678
1002970	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1002971	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1003658	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9692	SAL	232,608	-	-	-	232,608
										OPE	95,977	-	-	-	95,977
1003659	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	7	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
1003660	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9692	SAL	-	-	58,152	174,456	232,608
										OPE	-	-	23,994	71,983	95,977
1003661	OAH C8503 BP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	2	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1003662	OAH C8503 BP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	10	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
1003665	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1003667	OAH C8503 BP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	5	6010	SAL	-	-	28,848	115,392	144,240
										OPE	-	-	14,816	59,262	74,078
1003668	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9692	SAL	-	-	58,152	174,456	232,608
										OPE	-	-	23,994	71,983	95,977
1003846	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	-	144,216	144,216
										OPE	-	-	-	74,073	74,073
1003869	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1003870	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1003871	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1003872	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	132,359	68,185	200,544
										OPE	-	-	58,100	29,931	88,031
1003875	MMN X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	110,352	110,352	220,704
										OPE	-	-	46,514	46,514	93,028
1003878	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9692	SAL	139,565	-	-	93,043	232,608

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	57,586	-	-	38,391	95,977
1003879	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	17,436	156,924	174,360
										OPE	-	-	8,154	73,389	81,543
1004008	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	198,634	22,070	220,704
										OPE	-	-	83,724	9,303	93,027
1004190	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	6	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1004256	MMN X3618 AP	HEALTH FACILITIES CONSULTANT	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1004257	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1004258	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1004260	MNNN Z7572 AF	PUBLIC HEALTH PHYSICIAN 2	40	PF	1	1.00	24	9	14238	SAL	341,712	-	-	-	341,712
										OPE	118,901	-	-	-	118,901
1007744	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1007745	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1007746	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1007747	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1007748	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1007749	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1008658	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	10	7624	SAL	-	-	91,488	91,488	182,976
										OPE	-	-	41,839	41,839	83,678
1008659	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	10	7624	SAL	-	-	91,488	91,488	182,976
										OPE	-	-	41,839	41,839	83,678

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1008660	MMN X3618 AP	HEALTH FACILITIES CONSULTANT	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1008661	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	32,537	75,919	108,456
										OPE	-	-	19,564	45,648	65,212
1008662	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	10	7624	SAL	-	-	36,595	146,381	182,976
										OPE	-	-	16,736	66,942	83,678
1010020	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1010384	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1010385	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1010386	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1010387	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1010388	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1010389	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1010390	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1012591	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1013286	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1013293	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1013302	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	6	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1013495	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
1013497	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	5	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1013498	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1013499	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1013500	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1013501	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	2	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1013502	OAH C1163 AP	ECONOMIST 3	30	PF	1	1.00	24	7	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1013514	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1013520	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1013521	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1013522	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	10	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
1013523	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1013527	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1013528	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1013988	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	2	4439	SAL	-	-	106,536	-	106,536
										OPE	-	-	64,736	-	64,736
1014065	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1014094	OAH C8503 DP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	4	5726	SAL	-	-	123,682	13,742	137,424
										OPE	-	-	65,151	7,239	72,390
1016165	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	49,464	-	49,464	-	98,928
										OPE	31,425	-	31,425	-	62,850
1016166	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	87,180	-	87,180	-	174,360
										OPE	40,772	-	40,772	-	81,544
1016611	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	4	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1016612	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1016614	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1016615	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1016616	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1016617	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1016648	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	2	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1017118	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1017140	OAH C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1017141	OAH C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	3	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1017142	OAH C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1017143	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	2	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1017144	OAH C1115 AP	RESEARCH ANALYST 1	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	62,850	-	62,850
1018715	OAH C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	2	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1018731	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1018732	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	1.00	24	2	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1019085	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	2	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1019086	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	1.00	24	2	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1019087	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1019088	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1019645	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1019646	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1019647	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1019648	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1019649	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	2	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1019657	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	0.75	18	2	5208	SAL	-	-	93,744	-	93,744
										OPE	-	-	51,980	-	51,980
1019658	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	28	PF	1	0.75	18	2	5208	SAL	-	-	93,744	-	93,744
										OPE	-	-	51,980	-	51,980
1019659	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	0.75	18	2	3150	SAL	-	-	56,700	-	56,700
										OPE	-	-	42,802	-	42,802

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1020656	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	0.21	5	2	6247	SAL	31,235	-	-	-	31,235
										OPE	15,727	-	-	-	15,727
1020657	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.25	6	2	4519	SAL	27,114	-	-	-	27,114
										OPE	16,302	-	-	-	16,302
1020658	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.25	6	2	4519	SAL	27,114	-	-	-	27,114
										OPE	16,302	-	-	-	16,302
1020668	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.25	6	2	4974	SAL	29,844	-	-	-	29,844
										OPE	16,978	-	-	-	16,978
1020670	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.21	5	2	5726	SAL	28,630	-	-	-	28,630
										OPE	15,081	-	-	-	15,081
1020671	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	0.21	5	2	4122	SAL	20,610	-	-	-	20,610
										OPE	13,094	-	-	-	13,094
1020672	OAH C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	0.21	5	2	7265	SAL	27,244	-	9,081	-	36,325
										OPE	12,741	-	4,247	-	16,988
1020673	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	0.21	5	2	3586	SAL	17,930	-	-	-	17,930
										OPE	12,430	-	-	-	12,430
1020675	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	0.25	6	2	4749	SAL	28,494	-	-	-	28,494
										OPE	16,644	-	-	-	16,644
1020676	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.21	5	2	5460	SAL	27,300	-	-	-	27,300
										OPE	14,751	-	-	-	14,751
1020677	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	0.21	5	2	4974	SAL	24,870	-	-	-	24,870
										OPE	14,150	-	-	-	14,150
1021319	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1021320	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	0.24	5.67	2	5394	SAL	30,584	-	-	-	30,584
										OPE	17,162	-	-	-	17,162
1021321	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	0.24	5.68	2	5944	SAL	33,762	-	-	-	33,762
										OPE	17,949	-	-	-	17,949
1021322	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	0.24	5.7	2	6247	SAL	35,608	-	-	-	35,608
										OPE	18,407	-	-	-	18,407
1021323	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	0.75	18	2	5208	SAL	93,744	-	-	-	93,744

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	51,980	-	-	-	51,980
1021324	OAH C6685 AP	CLIENT CARE SURVEYOR	28	PF	1	0.75	18	2	5208	SAL	93,744	-	-	-	93,744
										OPE	51,980	-	-	-	51,980
1021325	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	0.75	18	2	6694	SAL	120,492	-	-	-	120,492
										OPE	58,609	-	-	-	58,609
1021326	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	0.75	18	2	5460	SAL	98,280	-	-	-	98,280
										OPE	53,104	-	-	-	53,104
1021327	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	0.50	12	2	6247	SAL	74,964	-	-	-	74,964
										OPE	37,744	-	-	-	37,744
1021328	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	0.25	6	2	5726	SAL	34,356	-	-	-	34,356
										OPE	18,096	-	-	-	18,096
1021333	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.88	21	2	5726	SAL	-	-	120,246	-	120,246
										OPE	-	-	63,340	-	63,340
1021334	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.88	21	4	5460	SAL	-	-	114,660	-	114,660
										OPE	-	-	61,955	-	61,955
1021335	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	0.88	21	2	4974	SAL	-	-	104,454	-	104,454
										OPE	-	-	59,427	-	59,427
1021336	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PP	1	0.44	10.5	2	6247	SAL	-	-	65,594	-	65,594
										OPE	-	-	33,824	-	33,824
6998880	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
6998881	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6998882	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6998883	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6998884	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6998885	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6998886	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6998887	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999888	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999889	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999890	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999891	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999892	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999893	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999894	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999895	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999896	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999897	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999898	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999899	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	90	-	90
										OPE	-	-	7	-	7
6999900	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999901	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	9	-	9
6999902	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999903	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999904	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999905	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999906	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999907	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999908	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999909	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999910	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999911	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999912	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999913	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	120	-	120
										OPE	-	-	9	-	9
6999914	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999915	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999916	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6999917	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999918	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999919	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999920	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999921	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999922	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999923	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999924	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999925	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999926	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999927	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999928	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999929	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
6999930	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	225	-	225
										OPE	-	-	17	-	17
6999931	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	225	-	225
										OPE	-	-	17	-	17
6999932	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	225	-	225

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	17	-	17
6999933	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	225	-	225
										OPE	-	-	17	-	17
6999934	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	225	-	225
										OPE	-	-	17	-	17
6999935	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	225	-	225
										OPE	-	-	17	-	17
6999936	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	225	-	225
										OPE	-	-	17	-	17
6999937	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999938	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999939	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999940	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999941	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999942	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999943	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999944	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999945	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999946	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999947	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6999948	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999949	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999950	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	330	-	330
										OPE	-	-	25	-	25
6999951	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999952	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999953	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999954	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999955	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999956	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999957	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999958	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999959	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999960	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999961	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999962	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999963	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	28	-	28
6999964	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	360	-	360
										OPE	-	-	28	-	28
6999965	MESN Z7008 AF	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
6999966	OAH C0211 AP	ACCOUNTING TECHNICIAN 2	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
6999967	OAH C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
6999968	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
6999969	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
6999970	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
6999971	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
6999972	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6999973	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	3	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
6999974	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
6999977	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6999978	OAH C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6999979	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
6999980	OAH C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6999981	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6999982	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
6999983	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
6999984	OAH C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	6	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6999986	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
6999988	OAH C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
6999989	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6999990	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6999991	OAH C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
6999993	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
6999994	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	3	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
6999995	OAH C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6999997	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
6999998	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
9221703	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	44,141	-	88,282	88,282	220,705
										OPE	18,605	-	37,211	37,211	93,027
Total Salary											7,830,106	-	19,270,721	9,177,362	36,278,189

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total OPE											3,827,443	-	10,077,029	4,276,903	18,181,375
Total Personal Services											**11,657,549**	**-**	**29,347,750**	**13,454,265**	**54,459,564**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000020	OAH C1115 AP	RESEARCH ANALYST 1	19	PF	1	1.00	24	10	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
0000036	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	-	220,704	220,704
										OPE	-	-	-	93,027	93,027
0000083	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	9	9263	SAL	111,156	-	-	111,156	222,312
										OPE	46,713	-	-	46,713	93,426
0000114	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	-	75,600	75,600
										OPE	-	-	-	57,069	57,069
0000136	OAH C1243 AP	FISCAL ANALYST 1	23	PP	1	0.50	12	8	5460	SAL	-	-	-	65,520	65,520
										OPE	-	-	-	35,404	35,404
0000153	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	43,747	-	-	81,245	124,992
										OPE	24,258	-	-	45,051	69,309
0000180	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000196	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	57,930	173,790	231,720
										OPE	-	-	23,939	71,818	95,757
0000232	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	-	268,032	268,032
										OPE	-	-	-	104,754	104,754
0000233	OAH C5955 AP	NUTRITION CONSULTANT	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000246	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	40,671	-	-	67,785	108,456
										OPE	24,455	-	-	40,758	65,213
0000258	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	-	220,704	220,704
										OPE	-	-	-	93,027	93,027
0000280	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000283	OAH C5955 AP	NUTRITION CONSULTANT	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000284	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	17,906	-	17,906	83,563	119,375
										OPE	10,188	-	10,188	47,542	67,918
0000289	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	-	98,928	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	62,850	62,850
0000306	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	88,451	179,581	268,032
										OPE	-	-	34,569	70,185	104,754
0000415	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	-	220,704	220,704
										OPE	-	-	-	93,027	93,027
0000418	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
0000485	OAH C5955 AP	NUTRITION CONSULTANT	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000487	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	-	98,928	98,928
										OPE	-	-	-	62,850	62,850
0000494	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0000500	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
0000501	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	-	144,216	144,216
										OPE	-	-	-	74,073	74,073
0000502	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
0000503	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
0000510	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	6	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
0000512	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000524	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	163,118	-	-	28,786	191,904
										OPE	73,007	-	-	12,884	85,891
0000525	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	51,408	-	-	24,192	75,600
										OPE	38,807	-	-	18,262	57,069
0000531	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000532	OAH C5955 AP	NUTRITION CONSULTANT	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000533	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
0000534	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
0000535	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000536	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000566	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	64,548	21,516	86,064
										OPE	-	-	44,747	14,916	59,663
0000567	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
0000580	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	77,629	77,629
0000581	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	111,499	54,917	166,416
										OPE	-	-	53,315	26,259	79,574
0000593	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
0000594	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	24,346	-	146,074	73,037	243,457
										OPE	9,866	-	59,198	29,599	98,663
0000602	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	176,563	44,141	220,704
										OPE	-	-	74,422	18,605	93,027
0000603	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	77,629	77,629
0000604	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
0000605	OAH C5937 AP	MEDICAL RECORDS CONSULTANT	21	PF	1	1.00	24	2	3751	SAL	-	-	-	90,024	90,024
										OPE	-	-	-	60,644	60,644
0000606	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	81,543	81,543
0000608	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	10	6009	SAL	-	-	-	144,216	144,216
										OPE	-	-	-	74,073	74,073
0000613	OAH C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	9	5726	SAL	19,239	-	-	118,185	137,424
										OPE	10,135	-	-	62,255	72,390
0000629	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
0000630	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	87,180	-	-	87,180	174,360
										OPE	40,772	-	-	40,772	81,544
0000632	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	133,133	-	-	33,283	166,416
										OPE	63,659	-	-	15,915	79,574
0000643	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	134,016	-	-	134,016	268,032
										OPE	52,377	-	-	52,377	104,754
0000647	MNNN Z7572 AF	PUBLIC HEALTH PHYSICIAN 2	40	PF	1	1.00	24	6	12305	SAL	59,064	-	118,128	118,128	295,320
										OPE	22,056	-	44,112	44,112	110,280
0000648	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	104,616	-	-	69,744	174,360
										OPE	48,926	-	-	32,617	81,543
0000651	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	8	8843	SAL	106,116	-	-	106,116	212,232
										OPE	45,464	-	-	45,464	90,928
0000673	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	7220	SAL	-	-	121,296	51,984	173,280
										OPE	-	-	56,893	24,383	81,276
0000674	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	9	7996	SAL	-	-	28,786	163,118	191,904
										OPE	-	-	12,884	73,007	85,891
0000676	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	47,570	110,998	158,568
										OPE	-	-	23,289	54,340	77,629
0000677	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	115,142	76,762	191,904
										OPE	-	-	51,534	34,356	85,890
0000678	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
0000680	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	2	5726	SAL	-	-	45,350	92,074	137,424
										OPE	-	-	23,889	48,501	72,390

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000732	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	7	6009	SAL	53,360	-	-	90,856	144,216
										OPE	27,407	-	-	46,666	74,073
0000734	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000751	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	-	144,216	144,216
										OPE	-	-	-	74,073	74,073
0000786	MMN X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	88,282	132,422	220,704
										OPE	-	-	37,211	55,816	93,027
0000793	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6247	SAL	-	-	134,935	14,993	149,928
										OPE	-	-	67,939	7,549	75,488
0000857	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	-	113,976	113,976
										OPE	-	-	-	66,579	66,579
0000858	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	-	-	-	182,016	182,016
										OPE	-	-	-	83,439	83,439
0000864	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	-	86,064	86,064
										OPE	-	-	-	59,663	59,663
0000876	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	16,268	-	-	92,188	108,456
										OPE	9,782	-	-	55,430	65,212
0000888	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	9	9263	SAL	111,156	-	-	111,156	222,312
										OPE	46,713	-	-	46,713	93,426
0000903	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	7	5208	SAL	-	-	31,248	93,744	124,992
										OPE	-	-	17,327	51,982	69,309
0000994	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	76,762	115,142	191,904
										OPE	-	-	34,356	51,534	85,890
0001011	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0001101	OAH C5955 AP	NUTRITION CONSULTANT	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0001102	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	-	75,600	75,600
										OPE	-	-	-	57,069	57,069
0001103	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	-	98,928	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	62,850	62,850
0001104	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	-	90,024	90,024
										OPE	-	-	-	60,644	60,644
0001108	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
0001110	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	-	144,216	144,216
										OPE	-	-	-	74,073	74,073
0001114	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
0001120	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
0001121	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
0001122	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	77,562	-	-	232,686	310,248
										OPE	28,264	-	-	84,791	113,055
0001125	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	139,488	34,872	174,360
										OPE	-	-	65,234	16,309	81,543
0001127	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	3932	SAL	-	-	28,310	66,058	94,368
										OPE	-	-	18,516	43,204	61,720
0001130	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	-	124,992	124,992
										OPE	-	-	-	69,309	69,309
0001153	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	9	9263	SAL	140,057	-	-	82,255	222,312
										OPE	58,858	-	-	34,567	93,425
0001192	OAH C5937 AP	MEDICAL RECORDS CONSULTANT	21	PP	1	0.94	22.5	2	3751	SAL	-	-	-	84,398	84,398
										OPE	-	-	-	57,651	57,651
0001193	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	10	6009	SAL	-	-	-	144,216	144,216
										OPE	-	-	-	74,073	74,073
0001195	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0001196	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3293	SAL	-	-	23,710	55,322	79,032
										OPE	-	-	17,376	40,544	57,920

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1000010	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1000102	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	9	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1000105	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	7220	SAL	173,280	-	-	-	173,280
										OPE	81,275	-	-	-	81,275
1000671	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	57,539	-	-	116,821	174,360
										OPE	26,909	-	-	54,634	81,543
1000672	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	9	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1000673	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5460	SAL	43,243	-	-	87,797	131,040
										OPE	23,367	-	-	47,441	70,808
1001196	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	9	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1001197	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	5	5460	SAL	-	-	-	131,040	131,040
										OPE	-	-	-	70,808	70,808
1001945	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	10	8393	SAL	-	-	20,143	181,289	201,432
										OPE	-	-	8,825	79,426	88,251
1001946	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
1002295	OAH C5233 AP	INVESTIGATOR 3	26	PF	1	1.00	24	6	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1002296	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
1002430	OAH C5955 AP	NUTRITION CONSULTANT	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1002526	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	6	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1002810	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	8	7956	SAL	-	-	-	190,944	190,944
										OPE	-	-	-	85,652	85,652
1002973	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	-	131,040	131,040

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	70,808	70,808
1003444	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
1003669	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
1003670	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
1003685	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	8	7624	SAL	-	-	91,488	91,488	182,976
										OPE	-	-	41,839	41,839	83,678
1003686	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	-	-	-	142,656	142,656
										OPE	-	-	-	73,686	73,686
1003687	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	8	6306	SAL	-	-	-	151,344	151,344
										OPE	-	-	-	75,839	75,839
1003688	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
1003689	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1003706	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	7	8482	SAL	183,211	-	-	20,357	203,568
										OPE	79,902	-	-	8,878	88,780
1003830	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	-	90,024	90,024
										OPE	-	-	-	60,644	60,644
1003831	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	67,166	124,738	191,904
										OPE	-	-	30,062	55,829	85,891
1003834	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	-	86,064	86,064
										OPE	-	-	-	59,663	59,663
1003836	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	44,141	-	-	176,563	220,704
										OPE	18,605	-	-	74,422	93,027
1003837	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1003838	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	41,247	-	-	83,745	124,992
										OPE	22,872	-	-	46,437	69,309

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1003840	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	77,629	77,629
1003845	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	24,410	-	-	149,950	174,360
										OPE	11,416	-	-	70,127	81,543
1003847	OAH C5955 AP	NUTRITION CONSULTANT	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1003848	OAH C5955 AP	NUTRITION CONSULTANT	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1003849	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
1003850	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	9	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	77,629	77,629
1003851	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
1003859	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	-	124,992	124,992
										OPE	-	-	-	69,309	69,309
1003860	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	-	220,704	220,704
										OPE	-	-	-	93,027	93,027
1003861	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
1003862	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	8	8843	SAL	53,058	-	-	159,174	212,232
										OPE	22,732	-	-	68,195	90,927
1003868	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	8	7956	SAL	-	-	-	190,944	190,944
										OPE	-	-	-	85,652	85,652
1003915	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	59,688	-	-	59,688	119,376
										OPE	33,959	-	-	33,959	67,918
1003916	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	142,656	-	-	-	142,656
										OPE	73,686	-	-	-	73,686
1004101	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	6607	SAL	79,284	-	-	79,284	158,568
										OPE	38,815	-	-	38,815	77,630
1004233	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	-	75,600	75,600

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	57,069	57,069
1004234	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	54,228	-	-	54,228	108,456
										OPE	32,606	-	-	32,606	65,212
1004236	OAH C0860 AP	PROGRAM ANALYST 1	23	PP	1	0.50	12	9	5726	SAL	-	-	-	68,712	68,712
										OPE	-	-	-	36,194	36,194
1004237	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1004238	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
1004239	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	-	144,216	144,216
										OPE	-	-	-	74,073	74,073
1004240	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	16,642	-	66,566	83,208	166,416
										OPE	7,957	-	31,830	39,787	79,574
1004242	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	-	94,368	94,368
										OPE	-	-	-	61,720	61,720
1004243	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
1004249	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	28,846	53,570	82,416
										OPE	-	-	20,566	38,193	58,759
1004599	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	7220	SAL	112,632	-	-	60,648	173,280
										OPE	52,829	-	-	28,446	81,275
1008667	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	6	5726	SAL	-	-	13,742	123,682	137,424
										OPE	-	-	7,239	65,151	72,390
1008668	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1008669	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1008670	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	8	6306	SAL	49,944	-	-	101,400	151,344
										OPE	25,027	-	-	50,812	75,839
1008671	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	2	6694	SAL	16,066	-	-	144,590	160,656
										OPE	7,815	-	-	70,331	78,146

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1008672	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	24,410	-	-	149,950	174,360
										OPE	11,416	-	-	70,127	81,543
1008673	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	5	4749	SAL	-	-	-	113,976	113,976
										OPE	-	-	-	66,579	66,579
1008674	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	-	113,976	113,976
										OPE	-	-	-	66,579	66,579
1008676	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	-	231,720	231,720
										OPE	-	-	-	95,757	95,757
1008677	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
1008679	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	7	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1008680	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1012520	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	9	9263	SAL	188,965	-	-	33,347	222,312
										OPE	79,411	-	-	14,014	93,425
1012521	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	128,642	-	-	22,702	151,344
										OPE	64,463	-	-	11,376	75,839
1012522	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1012587	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1013368	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
1013429	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	-	-	128,576	63,328	191,904
										OPE	-	-	57,546	28,344	85,890
1013464	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	7	5208	SAL	62,496	-	-	62,496	124,992
										OPE	34,655	-	-	34,655	69,310
1013465	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	8	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
1013469	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	6607	SAL	-	-	-	158,568	158,568

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	77,629	77,629
1013470	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	47,976	-	-	143,928	191,904
										OPE	21,473	-	-	64,418	85,891
1013471	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1013475	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	54,917	-	-	111,499	166,416
										OPE	26,259	-	-	53,315	79,574
1013476	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
1013477	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	173,584	-	47,120	-	220,704
										OPE	73,166	-	19,861	-	93,027
1013524	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	9	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1013525	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	100,716	-	-	100,716	201,432
										OPE	44,126	-	-	44,126	88,252
1013526	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	8	8843	SAL	212,232	-	-	-	212,232
										OPE	90,927	-	-	-	90,927
1013893	OAH C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	66,473	-	-	134,959	201,432
										OPE	29,123	-	-	59,128	88,251
1013944	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	54,917	111,499	166,416
										OPE	-	-	26,259	53,315	79,574
1013945	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1013946	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	20,923	-	-	153,437	174,360
										OPE	9,785	-	-	71,758	81,543
1013956	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	77,629	77,629
1013957	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
1013958	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1013959	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1013960	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	-	90,024	90,024
										OPE	-	-	-	60,644	60,644
1014108	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1014110	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1014361	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1014362	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	-	94,368	94,368
										OPE	-	-	-	61,720	61,720
1016164	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	6	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1016167	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1016168	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	8	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1016613	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
1017112	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	9	9263	SAL	55,578	-	-	166,734	222,312
										OPE	23,356	-	-	70,069	93,425
1017113	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	68,712	-	-	68,712	137,424
										OPE	36,195	-	-	36,195	72,390
1017114	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	9	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1017115	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1019612	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	0.75	18	2	5460	SAL	-	-	98,280	-	98,280
										OPE	-	-	53,104	-	53,104
1019613	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	0.75	18	2	5460	SAL	-	-	98,280	-	98,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	53,104	-	53,104
1019614	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	0.75	18	2	5460	SAL	-	-	98,280	-	98,280
										OPE	-	-	53,104	-	53,104
1019615	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	0.75	18	2	6247	SAL	-	-	112,446	-	112,446
										OPE	-	-	56,615	-	56,615
1019616	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.88	21	2	4974	SAL	-	-	104,454	-	104,454
										OPE	-	-	59,427	-	59,427
1019617	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	0.88	21	2	4749	SAL	-	-	99,729	-	99,729
										OPE	-	-	58,256	-	58,256
1019618	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.88	21	2	5726	SAL	-	-	120,246	-	120,246
										OPE	-	-	63,340	-	63,340
1019619	OAH C0100 AP	STUDENT OFFICE WORKER	7	PP	1	0.38	9	9	2820	SAL	-	-	25,380	-	25,380
										OPE	-	-	20,666	-	20,666
1019620	OAH C0100 AP	STUDENT OFFICE WORKER	7	PP	1	0.38	9	9	2820	SAL	-	-	25,380	-	25,380
										OPE	-	-	20,666	-	20,666
1019621	OAH C0100 AP	STUDENT OFFICE WORKER	7	PP	1	0.38	9	9	2820	SAL	-	-	25,380	-	25,380
										OPE	-	-	20,666	-	20,666
1019622	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PP	1	0.46	11	2	3150	SAL	-	-	34,650	-	34,650
										OPE	-	-	26,157	-	26,157
1019623	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LP	1	0.50	12	2	5726	SAL	-	-	68,712	-	68,712
										OPE	-	-	36,194	-	36,194
1019652	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	74,964	-	-	74,964	149,928
										OPE	37,744	-	-	37,744	75,488
1019653	OAH C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	2	4974	SAL	59,688	-	-	59,688	119,376
										OPE	33,959	-	-	33,959	67,918
1019654	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.50	12	2	5726	SAL	34,356	-	-	34,356	68,712
										OPE	18,097	-	-	18,097	36,194
1019655	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1020492	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	-	75,600	75,600
										OPE	-	-	-	57,069	57,069

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1020493	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	-	86,064	86,064
										OPE	-	-	-	59,663	59,663
1020494	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1020495	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1020497	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1020498	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	2	4749	SAL	-	-	-	113,976	113,976
										OPE	-	-	-	66,579	66,579
1020499	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	2	4749	SAL	-	-	-	113,976	113,976
										OPE	-	-	-	66,579	66,579
1020500	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	2	4749	SAL	-	-	-	113,976	113,976
										OPE	-	-	-	66,579	66,579
1020679	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1021296	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1021297	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1021317	OAH C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	7	6306	SAL	-	-	-	151,344	151,344
										OPE	-	-	-	75,839	75,839
1021318	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1021331	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.88	21	2	5460	SAL	114,660	-	-	-	114,660
										OPE	61,955	-	-	-	61,955
1021332	OAH C1117 AP	RESEARCH ANALYST 3	26	PP	1	0.29	7	2	4749	SAL	33,243	-	-	-	33,243
										OPE	19,419	-	-	-	19,419
6999996	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
Total Salary											5,784,839	-	4,509,103	25,434,056	35,727,998

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total OPE											2,760,209	-	2,232,508	12,495,696	17,488,413
Total Personal Services											**8,545,048**	**-**	**6,741,611**	**37,929,752**	**53,216,411**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000002	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0000007	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	43,590	-	95,898	34,872	174,360
										OPE	20,386	-	44,849	16,309	81,544
0000008	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
0000014	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	36,248	-	36,248	52,497	124,993
										OPE	20,100	-	20,100	29,110	69,310
0000019	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	2	4749	SAL	-	-	-	113,976	113,976
										OPE	-	-	-	66,579	66,579
0000022	OAH C6218 AP	CLINICAL EPIDEMIOLOGIST	32	PF	1	1.00	24	10	9227	SAL	-	-	-	221,448	221,448
										OPE	-	-	-	93,211	93,211
0000028	OAH C6820 AP	MEDICAL LABORATORY TECH 1	18	PF	1	1.00	24	10	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0000047	OAH C6820 AP	MEDICAL LABORATORY TECH 1	18	PF	1	1.00	24	1	3150	SAL	18,900	-	41,580	15,120	75,600
										OPE	14,267	-	31,388	11,414	57,069
0000048	OAH C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	6	4310	SAL	15,516	-	77,580	10,344	103,440
										OPE	9,595	-	47,976	6,397	63,968
0000066	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
0000072	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000085	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0000088	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0000089	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0000092	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0000095	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	60,644	-	60,644
0000097	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
0000098	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0000124	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000125	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	9	6306	SAL	15,134	-	-	136,210	151,344
										OPE	7,584	-	-	68,255	75,839
0000128	OAH C6820 AP	MEDICAL LABORATORY TECH 1	18	PF	1	1.00	24	10	4749	SAL	11,398	-	96,880	5,699	113,977
										OPE	6,658	-	56,592	3,329	66,579
0000129	OAH C6820 AP	MEDICAL LABORATORY TECH 1	18	PF	1	1.00	24	4	3586	SAL	8,606	-	73,154	4,303	86,063
										OPE	5,966	-	50,714	2,983	59,663
0000130	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	31,248	-	68,746	24,998	124,992
										OPE	17,327	-	38,120	13,862	69,309
0000132	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	8,242	-	70,054	4,121	82,417
										OPE	5,876	-	49,945	2,938	58,759
0000134	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000135	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	-	268,032	268,032
										OPE	-	-	-	104,754	104,754
0000142	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	8	6009	SAL	21,632	-	93,740	28,843	144,215
										OPE	11,111	-	48,147	14,815	74,073
0000143	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000145	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	3	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
0000149	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000150	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000154	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	59,282	115,078	174,360
										OPE	-	-	27,725	53,818	81,543
0000164	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	43,590	-	-	130,770	174,360
										OPE	20,386	-	-	61,157	81,543
0000176	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	89,972	-	89,972	130,304	310,248
										OPE	32,786	-	32,786	47,483	113,055
0000177	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	-	69,840	69,840
										OPE	-	-	-	55,643	55,643
0000198	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0000203	OAH C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0000205	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	46,793	23,047	69,840
										OPE	-	-	37,281	18,362	55,643
0000206	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0000207	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0000209	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0000210	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	4	3932	SAL	42,692	-	-	51,676	94,368
										OPE	27,922	-	-	33,798	61,720
0000211	OAH C0322 AP	PUBLIC SERVICE REP 2	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0000212	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	-	-	-	142,656	142,656
										OPE	-	-	-	73,686	73,686
0000214	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	50,564	-	50,564	73,231	174,359
										OPE	23,647	-	23,647	34,248	81,542
0000217	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	-	144,216	144,216
										OPE	-	-	-	74,073	74,073
0000220	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	-	94,368	94,368

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	61,720	61,720
0000234	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	8	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678
0000247	MNNN Z7572 AF	PUBLIC HEALTH PHYSICIAN 2	40	PF	1	1.00	24	9	14238	SAL	51,257	-	-	290,455	341,712
										OPE	17,835	-	-	101,066	118,901
0000250	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	9	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
0000253	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
0000261	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0000262	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	8,606	-	73,154	4,303	86,063
										OPE	5,966	-	50,714	2,983	59,663
0000263	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0000264	OAH C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	31,248	-	68,746	24,998	124,992
										OPE	17,327	-	38,120	13,862	69,309
0000269	OAH C6821 AP	MEDICAL LABORATORY TECH 2	20	PF	1	1.00	24	7	4519	SAL	10,846	-	97,610	-	108,456
										OPE	6,521	-	58,691	-	65,212
0000270	OAH C6820 AP	MEDICAL LABORATORY TECH 1	18	PF	1	1.00	24	6	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0000272	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	3	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0000275	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	7	6607	SAL	79,284	-	71,356	7,928	158,568
										OPE	38,815	-	34,933	3,881	77,629
0000276	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0000279	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	67,008	-	147,418	53,606	268,032
										OPE	26,189	-	57,615	20,951	104,755
0000281	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	77,562	-	170,636	62,050	310,248
										OPE	28,264	-	62,180	22,611	113,055

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000282	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0000286	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	10	7624	SAL	18,298	-	82,339	82,339	182,976
										OPE	8,368	-	37,655	37,655	83,678
0000288	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0000291	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0000292	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	10	7624	SAL	155,530	-	-	27,446	182,976
										OPE	71,126	-	-	12,552	83,678
0000293	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	67,008	-	147,418	53,606	268,032
										OPE	26,189	-	57,615	20,951	104,755
0000297	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	5	5208	SAL	81,245	-	43,747	-	124,992
										OPE	45,051	-	24,258	-	69,309
0000301	OAH C1115 AP	RESEARCH ANALYST 1	19	PF	1	1.00	24	7	4310	SAL	15,516	-	-	87,924	103,440
										OPE	9,595	-	-	54,373	63,968
0000327	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0000361	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0000363	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	4	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0000364	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	8	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678
0000367	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0000375	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0000394	OAH C6821 AP	MEDICAL LABORATORY TECH 2	20	PF	1	1.00	24	10	5208	SAL	74,995	-	6,250	43,747	124,992
										OPE	41,585	-	3,465	24,258	69,308
0000400	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	65,078	86,266	151,344

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	32,611	43,228	75,839
0000401	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	9	9263	SAL	-	-	-	222,312	222,312
										OPE	-	-	-	93,425	93,425
0000414	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0000416	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	6	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
0000417	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	5	6009	SAL	129,794	-	-	14,422	144,216
										OPE	66,666	-	-	7,407	74,073
0000465	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	8	7220	SAL	-	-	116,098	57,182	173,280
										OPE	-	-	54,454	26,821	81,275
0000473	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	39,642	-	39,642	79,284	158,568
										OPE	19,407	-	19,407	38,815	77,629
0000497	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0000498	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
0000506	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0000507	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	3932	SAL	9,437	-	42,466	42,466	94,369
										OPE	6,172	-	27,774	27,774	61,720
0000508	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0000513	OAH C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	36,248	-	36,248	52,497	124,993
										OPE	20,100	-	20,100	29,110	69,310
0000516	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	-	98,928	98,928
										OPE	-	-	-	62,850	62,850
0000540	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	2	6694	SAL	40,164	-	-	120,492	160,656
										OPE	19,537	-	-	58,610	78,147
0000541	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	9	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	77,629	77,629

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000542	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000547	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	-	220,704	220,704
										OPE	-	-	-	93,027	93,027
0000548	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	5	5460	SAL	-	-	-	131,040	131,040
										OPE	-	-	-	70,808	70,808
0000549	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
0000551	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	-	98,928	98,928
										OPE	-	-	-	62,850	62,850
0000552	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000553	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	8	6306	SAL	-	-	-	151,344	151,344
										OPE	-	-	-	75,839	75,839
0000554	OAH C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	6	5460	SAL	-	-	-	131,040	131,040
										OPE	-	-	-	70,808	70,808
0000555	OAH C6218 AP	CLINICAL EPIDEMIOLOGIST	32	PF	1	1.00	24	10	9227	SAL	-	-	-	221,448	221,448
										OPE	-	-	-	93,211	93,211
0000556	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	8	8356	SAL	-	-	-	200,544	200,544
										OPE	-	-	-	88,031	88,031
0000561	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0000562	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0000576	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	10	7624	SAL	73,190	-	-	109,786	182,976
										OPE	33,471	-	-	50,207	83,678
0000578	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
0000588	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
0000591	MNNN Z7572 AF	PUBLIC HEALTH PHYSICIAN 2	40	PF	1	1.00	24	9	14238	SAL	85,428	-	-	256,284	341,712

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	29,725	-	-	89,176	118,901
0000592	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	6	5460	SAL	72,072	-	-	58,968	131,040
										OPE	38,944	-	-	31,864	70,808
0000619	OAH C6218 AP	CLINICAL EPIDEMIOLOGIST	32	PF	1	1.00	24	2	6306	SAL	-	-	-	151,344	151,344
										OPE	-	-	-	75,839	75,839
0000620	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0000623	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0000652	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	8	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0000657	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0000662	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0000666	OAH C0322 AP	PUBLIC SERVICE REP 2	13	PP	1	0.88	21	4	2910	SAL	-	-	61,110	-	61,110
										OPE	-	-	48,686	-	48,686
0000667	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	-	75,600	75,600
										OPE	-	-	-	57,069	57,069
0000668	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	5	4749	SAL	-	-	-	113,976	113,976
										OPE	-	-	-	66,579	66,579
0000683	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0000701	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0000702	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	9	8766	SAL	31,558	-	-	178,826	210,384
										OPE	13,570	-	-	76,899	90,469
0000703	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
0000705	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	43,032	-	-	43,032	86,064
										OPE	29,832	-	-	29,832	59,664

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000711	OAH C6218 AP	CLINICAL EPIDEMIOLOGIST	32	PF	1	1.00	24	8	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
0000722	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0000739	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	3	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0000740	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0000745	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	3	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
0000784	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	7,928	150,640	158,568
										OPE	-	-	3,881	73,748	77,629
0000785	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	6	5460	SAL	-	-	39,312	91,728	131,040
										OPE	-	-	21,242	49,566	70,808
0000788	OAH C2511 AP	ELECTRONIC PUB DESIGN SPEC 2	22	PF	1	1.00	24	10	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
0000789	MMN X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	-	268,032	268,032
										OPE	-	-	-	104,754	104,754
0000790	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
0000801	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0000804	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	8	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678
0000829	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	7	5726	SAL	-	-	54,970	82,454	137,424
										OPE	-	-	28,956	43,434	72,390
0000830	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0000835	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	5	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0000844	OAH C6821 AP	MEDICAL LABORATORY TECH 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,309	-	69,309
0000847	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	-	243,456	243,456
										OPE	-	-	-	98,664	98,664
0000923	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000933	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0000947	OAH C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0000950	OAH C0501 AP	DATA ENTRY OPERATOR	12	PF	1	1.00	24	5	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0000960	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	6	7956	SAL	-	-	143,208	47,736	190,944
										OPE	-	-	64,239	21,413	85,652
0000965	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000967	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0000968	OAH C0322 AP	PUBLIC SERVICE REP 2	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0000969	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0000984	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
0000985	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	241,229	-	26,803	-	268,032
										OPE	94,279	-	10,475	-	104,754
0000987	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
0001106	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	3	4974	SAL	-	-	-	119,376	119,376
										OPE	-	-	-	67,917	67,917
0001111	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	9227	SAL	-	-	-	221,448	221,448
										OPE	-	-	-	93,211	93,211

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001124	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	2	4749	SAL	-	-	-	113,976	113,976
										OPE	-	-	-	66,579	66,579
0001131	OAH C6218 AP	CLINICAL EPIDEMIOLOGIST	32	PF	1	1.00	24	10	9227	SAL	-	-	-	221,448	221,448
										OPE	-	-	-	93,211	93,211
0001132	OAH C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
0001135	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7220	SAL	-	-	-	173,280	173,280
										OPE	-	-	-	81,275	81,275
0001143	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	7	5726	SAL	27,485	-	109,939	-	137,424
										OPE	14,478	-	57,912	-	72,390
0001144	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	15,857	-	71,356	71,356	158,569
										OPE	7,763	-	34,933	34,933	77,629
0001151	OAH C6820 AP	MEDICAL LABORATORY TECH 1	18	PF	1	1.00	24	2	3293	SAL	7,903	-	71,129	-	79,032
										OPE	5,792	-	52,128	-	57,920
0001176	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PP	1	0.50	12	10	7265	SAL	-	-	-	87,180	87,180
										OPE	-	-	-	40,771	40,771
0001177	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	9	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	77,629	77,629
0001178	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0001179	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
0001190	MNSN Z7572 AF	PUBLIC HEALTH PHYSICIAN 2	40	PF	1	1.00	24	9	14238	SAL	-	-	-	341,712	341,712
										OPE	-	-	-	118,901	118,901
0001199	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	26	PF	1	1.00	24	9	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	77,629	77,629
0001201	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	31,248	-	-	93,744	124,992
										OPE	17,327	-	-	51,982	69,309
0001203	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	24,732	-	-	74,196	98,928
										OPE	15,713	-	-	47,138	62,851
0140001	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	5	7956	SAL	47,736	-	105,019	38,189	190,944

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	21,413	-	47,109	17,130	85,652
1000009	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	8	8843	SAL	-	-	-	212,232	212,232
										OPE	-	-	-	90,927	90,927
1000667	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	8	10144	SAL	-	-	-	243,456	243,456
										OPE	-	-	-	98,664	98,664
1000679	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	-	231,720	231,720
										OPE	-	-	-	95,757	95,757
1000680	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1000681	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	-	-	-	200,544	200,544
										OPE	-	-	-	88,031	88,031
1000685	MNNN Z7572 AF	PUBLIC HEALTH PHYSICIAN 2	40	PF	1	1.00	24	9	14238	SAL	-	-	-	341,712	341,712
										OPE	-	-	-	118,901	118,901
1000686	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	9	9263	SAL	-	-	-	222,312	222,312
										OPE	-	-	-	93,425	93,425
1000687	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	8	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678
1000688	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	-	231,720	231,720
										OPE	-	-	-	95,757	95,757
1000689	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	-	124,992	124,992
										OPE	-	-	-	69,309	69,309
1000690	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1000691	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	20,143	-	90,644	90,644	201,431
										OPE	8,825	-	39,713	39,713	88,251
1000693	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678
1000694	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	-	182,976	182,976
										OPE	-	-	-	83,678	83,678
1000695	OAH C6821 AP	MEDICAL LABORATORY TECH 2	20	PF	1	1.00	24	6	4310	SAL	25,860	-	56,892	20,688	103,440
										OPE	15,992	-	35,182	12,794	63,968

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1000698	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1000700	OAH C6218 AP	CLINICAL EPIDEMIOLOGIST	32	PF	1	1.00	24	9	8794	SAL	-	-	-	211,056	211,056
										OPE	-	-	-	90,636	90,636
1000702	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	-	124,992	124,992
										OPE	-	-	-	69,309	69,309
1000703	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	4	6558	SAL	-	-	-	157,392	157,392
										OPE	-	-	-	77,337	77,337
1000704	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	-	124,992	124,992
										OPE	-	-	-	69,309	69,309
1002155	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1002156	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1002157	OAH C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	5	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1002158	OAH C0501 AP	DATA ENTRY OPERATOR	12	PF	1	1.00	24	10	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1002159	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1002161	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1002162	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1002163	OAH C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1002414	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1002524	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	5	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1002525	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	6	6934	SAL	-	-	-	166,416	166,416

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	79,574	79,574
1002804	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	-	182,016	182,016
										OPE	-	-	-	83,439	83,439
1002966	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1002967	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1002968	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1002969	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1002974	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1002976	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1002977	OAH C6216 AP	EPIDEMIOLOGIST 1	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
1002978	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
1003437	OAH C3781 AP	MICROBIOLOGIST 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1003690	OAH C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
1003835	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
1003839	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	8	8843	SAL	-	-	-	212,232	212,232
										OPE	-	-	-	90,927	90,927
1003842	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1003854	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	-	124,992	124,992
										OPE	-	-	-	69,309	69,309

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1003857	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	6	7584	SAL	-	-	10,921	171,095	182,016
										OPE	-	-	5,006	78,433	83,439
1003863	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	52,596	-	115,711	42,077	210,384
										OPE	22,617	-	49,758	18,094	90,469
1003864	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1003865	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1003866	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	10	6607	SAL	15,857	-	71,356	71,356	158,569
										OPE	7,763	-	34,933	34,933	77,629
1003876	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1003877	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1003898	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	-	243,456	243,456
										OPE	-	-	-	98,664	98,664
1004244	MMN X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1004245	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1004246	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	20,604	61,812	82,416
										OPE	-	-	14,690	44,069	58,759
1004247	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1004248	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1004250	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1004251	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	9	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1004253	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	74,073	-	74,073
1004254	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1004255	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1004259	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1007750	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1007751	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1007752	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1010000	OAH C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1010345	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1010346	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1010349	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1010350	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	7220	SAL	-	-	-	173,280	173,280
										OPE	-	-	-	81,275	81,275
1012592	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	7	6934	SAL	-	-	141,454	24,962	166,416
										OPE	-	-	67,638	11,936	79,574
1013438	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	153,523	38,381	191,904
										OPE	-	-	68,712	17,178	85,890
1013459	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1013460	OAH C1115 AP	RESEARCH ANALYST 1	19	PF	1	1.00	24	10	4974	SAL	101,470	-	-	17,906	119,376
										OPE	57,729	-	-	10,188	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1013461	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1013462	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1013466	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	-	231,720	231,720
										OPE	-	-	-	95,757	95,757
1013467	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	210,662	-	-	32,794	243,456
										OPE	85,374	-	-	13,290	98,664
1013472	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	6934	SAL	-	-	-	166,416	166,416
										OPE	-	-	-	79,574	79,574
1013473	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1013941	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	-	201,432	201,432
										OPE	-	-	-	88,251	88,251
1013947	MNNN Z7571 AF	PUBLIC HEALTH PHYSICIAN 1	38	PF	1	1.00	24	9	12927	SAL	-	-	-	310,248	310,248
										OPE	-	-	-	113,054	113,054
1013948	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1013949	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1013950	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1013951	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1013953	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1013955	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1014095	OAH C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1014096	OAH C1115 AP	RESEARCH ANALYST 1	19	PF	1	1.00	24	10	4974	SAL	-	-	-	119,376	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	67,917	67,917
1014363	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
1016001	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	4	6306	SAL	-	-	-	151,344	151,344
										OPE	-	-	-	75,839	75,839
1016002	OAH C3780 AP	MICROBIOLOGIST 2	25	PF	1	1.00	24	6	5460	SAL	-	-	-	131,040	131,040
										OPE	-	-	-	70,808	70,808
1016003	OAH C6217 AP	EPIDEMIOLOGIST 2	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1016004	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
1016005	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1017128	OAH C6218 AP	CLINICAL EPIDEMIOLOGIST	32	PF	1	1.00	24	6	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
1018733	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1018734	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1018735	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1018736	OAH C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1018737	OAH C6218 AP	CLINICAL EPIDEMIOLOGIST	32	PF	1	1.00	24	10	9227	SAL	-	-	221,448	-	221,448
										OPE	-	-	93,211	-	93,211
1019651	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
1019957	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	75,488	75,488
1019958	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	-	-	-	142,656	142,656
										OPE	-	-	-	73,686	73,686

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1020487	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1020488	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1020489	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	2	6694	SAL	-	-	160,656	-	160,656
										OPE	-	-	78,146	-	78,146
1020490	OAH C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1020491	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1020496	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	-	137,424	137,424
										OPE	-	-	-	72,390	72,390
1021329	OAH C6229 AP	PUBLIC HEALTH NURSE 2	28N	PF	1	1.00	24	2	6694	SAL	160,656	-	-	-	160,656
										OPE	78,146	-	-	-	78,146
1021330	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.88	21	2	6247	SAL	131,187	-	-	-	131,187
										OPE	66,051	-	-	-	66,051
1021337	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1021338	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1021339	OAH C5248 AP	COMPLIANCE SPECIALIST 3	29	LF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
9402616	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	24,346	-	109,555	109,555	243,456
										OPE	9,866	-	44,399	44,399	98,664
Total Salary											3,785,227	-	16,553,147	24,444,281	44,782,655
Total OPE											1,838,083	-	9,022,595	11,340,584	22,201,262
Total Personal Services											**5,623,310**	**-**	**25,575,742**	**35,784,865**	**66,983,917**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000624	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	5	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0002515	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	9	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
0032001	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
0033001	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	5	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0033002	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0034001	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	7	11168	SAL	268,032	-	-	-	268,032
										OPE	104,754	-	-	-	104,754
0101001	MESN Z7018 PF	PRINCIPAL EXECUTIVE/MANAGER J	44X	PF	1	1.00	24	1	12927	SAL	310,248	-	-	-	310,248
										OPE	113,054	-	-	-	113,054
0101002	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	9	23173	SAL	556,152	-	-	-	556,152
										OPE	158,744	-	-	-	158,744
0103002	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
0103003	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
0103004	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103005	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
0103011	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
0103012	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
0103015	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
0103016	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	59,609	-	59,609
0103021	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
0103023	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
0103024	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103032	AMH C6219 AP	RN EPIDEMIOLOGIST	31	PF	1	1.00	24	8	9263	SAL	222,312	-	-	-	222,312
										OPE	93,425	-	-	-	93,425
0103034	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0103036	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
0103037	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	6	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
0103038	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	3	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0103039	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	3	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
0103041	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
0103042	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
0103043	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
0103044	AMH C6255 AP	NURSE PRACTITIONER	33	PF	1	1.00	24	10	11148	SAL	-	-	267,552	-	267,552
										OPE	-	-	104,636	-	104,636
0103045	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
0103046	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0103047	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
0103053	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103054	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103056	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103057	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
0103058	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103059	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103060	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
0103061	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
0103063	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
0103065	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
0103066	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
0103067	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
0103070	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
0103071	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
0103075	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	2	15141	SAL	363,384	-	-	-	363,384

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	122,928	-	-	-	122,928
0103076	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
0103077	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
0103078	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	4	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0103079	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
0103080	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
0103081	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
0103082	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	2	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0103083	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
0103084	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
0103085	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0103086	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
0103087	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
0103088	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
0103089	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	3	3287	SAL	-	-	78,888	-	78,888
										OPE	-	-	57,885	-	57,885
0103090	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0103091	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103092	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
0103093	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	-	-	75,576	-	75,576
										OPE	-	-	57,064	-	57,064
0103095	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	3	4313	SAL	-	-	103,512	-	103,512
										OPE	-	-	63,987	-	63,987
0103096	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
0103097	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
0103098	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
0103102	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103103	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
0103104	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
0103105	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
0103106	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
0103107	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
0103108	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
0103109	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
0120001	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	98,664	-	98,664
0120002	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
0120003	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	3	5140	SAL	-	-	123,360	-	123,360
										OPE	-	-	68,905	-	68,905
0130003	OAI C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
0130004	OAI C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	6	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
0130005	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0200001	OAI C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
0205001	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0205002	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	5	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0205301	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
0205310	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
0205316	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	9	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
0205318	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
0210000	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
0210001	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0220001	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0220003	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
0220004	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
0220005	OAI C0015 AP	MEDICAL RECORDS SPECIALIST	18	PF	1	1.00	24	6	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
0220006	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
0220007	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
0220011	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	2	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
0220013	OAI C0015 AP	MEDICAL RECORDS SPECIALIST	18	PF	1	1.00	24	6	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
0220015	OAI C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	5	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
0220016	OAI C0015 AP	MEDICAL RECORDS SPECIALIST	18	PF	1	1.00	24	6	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
0314211	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
0324001	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
0415028	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
0426009	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
0426025	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
0426026	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
0426027	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,158	-	65,158
0426036	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
0426053	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
0426067	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
0426098	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
0426203	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	1	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0426302	OAI C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0426304	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
0426306	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
0426308	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
0426309	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
0501001	MMS X6265 AP	PHARMACY MANAGER 2	43	PF	1	1.00	24	9	16482	SAL	-	-	395,568	-	395,568
										OPE	-	-	128,908	-	128,908
0501002	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0501003	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	10	3670	SAL	-	-	88,080	-	88,080
										OPE	-	-	60,162	-	60,162
0501004	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
0501005	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	5	2946	SAL	70,704	-	-	-	70,704
										OPE	55,857	-	-	-	55,857

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0501006	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
0501007	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	10	3670	SAL	-	-	88,080	-	88,080
										OPE	-	-	60,162	-	60,162
0501008	OAI C6389 AP	PHARMACY CLERK & TECH 3	16	PF	1	1.00	24	10	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0501010	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
0501011	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
0501012	MMS X6264 AP	PHARMACY MANAGER 1	41	PF	1	1.00	24	9	14955	SAL	-	-	358,920	-	358,920
										OPE	-	-	122,098	-	122,098
0510012	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	8	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
0510013	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	2	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
0510015	OAI C0015 AP	MEDICAL RECORDS SPECIALIST	18	PF	1	1.00	24	6	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
0526001	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0526025	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	209,072	-	76,880	250,544	536,496
										OPE	60,439	-	22,225	72,428	155,092
0526061	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0526062	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	9	23173	SAL	556,152	-	-	-	556,152
										OPE	158,744	-	-	-	158,744
0530002	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
0536115	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
0536117	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,158	-	65,158
0557002	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0716023	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	8	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
0717030	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0727008	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
0727028	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	9	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
0734001	OAI C9300 AP	HAIRDRESSER	14B	PF	1	1.00	24	7	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
0737001	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0816100	OAI C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	163,464	-	-	-	163,464
										OPE	78,842	-	-	-	78,842
0906002	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	2	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1000011	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	341,712	-	-	-	341,712
										OPE	118,901	-	-	-	118,901
1000020	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1000028	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1000033	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1000034	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1000036	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1000066	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1000068	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1000801	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1001239	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1001240	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	8	9692	SAL	-	-	232,608	-	232,608
										OPE	-	-	95,977	-	95,977
1001242	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1001243	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	4	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1001244	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1001245	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
1001246	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1001247	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
1001248	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1001249	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
1001250	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
1001251	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1001252	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	86,276	-	86,276
1001253	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1001254	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1001256	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1001257	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1001258	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1001260	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1001263	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1001264	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1001267	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1001270	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1001271	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1001272	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1001273	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1001274	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1001275	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	7	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1001276	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1001277	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1001278	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1001279	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	9	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1001280	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1001281	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	1	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
1001282	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
1001283	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
1001326	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	9	23173	SAL	556,152	-	-	-	556,152
										OPE	158,744	-	-	-	158,744
1001327	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	8	9692	SAL	-	-	232,608	-	232,608
										OPE	-	-	95,977	-	95,977
1001328	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	1	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1001797	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1001799	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1001800	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1001801	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1001803	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	59,609	-	59,609
1001804	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1001805	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1001806	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1001807	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1001808	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1001809	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1001813	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1001815	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1001816	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1001819	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1001822	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
1001823	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1001829	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1001831	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1001832	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1001833	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1001834	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1001835	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1001836	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1001837	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1002412	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1002769	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1002770	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
1002771	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	2	15141	SAL	141,611	-	52,073	169,700	363,384
										OPE	47,905	-	17,616	57,407	122,928
1002772	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	199,140	-	73,227	238,641	511,008
										OPE	58,594	-	21,546	70,216	150,356
1002773	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	7	9227	SAL	-	-	221,448	-	221,448
										OPE	-	-	93,211	-	93,211
1002775	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	4	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1002776	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1002777	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
1002778	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
1002779	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	77,629	-	-	-	77,629
1002783	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1002784	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	7	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1002785	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1002786	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	6	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1002787	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	2	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1002788	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	6	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
1002789	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	4	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1002790	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	7	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
1002791	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	4	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1002792	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	4	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1002793	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	6	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1002794	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1002795	OAI C2320 BP	INSTITUTION TEACHER-MA	26S	PF	1	1.00	24	19	5814	SAL	139,536	-	-	-	139,536
										OPE	72,914	-	-	-	72,914
1002796	OAI C2320 BP	INSTITUTION TEACHER-MA	26S	PF	1	1.00	24	8	4530	SAL	108,720	-	-	-	108,720
										OPE	65,277	-	-	-	65,277
1002797	OAI C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	9	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1002798	OAI C2320 BP	INSTITUTION TEACHER-MA	26S	PF	1	1.00	24	6	4294	SAL	103,056	-	-	-	103,056
										OPE	63,873	-	-	-	63,873
1003006	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	3	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1003283	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1003649	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
1003650	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1003651	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1003652	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1003653	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
1003654	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
1003655	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
1003656	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
1003657	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
1003715	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	10	3670	SAL	-	-	88,080	-	88,080
										OPE	-	-	60,162	-	60,162
1003717	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1003722	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
1003723	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	35,434	-	13,030	42,463	90,927
1003724	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1003725	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1003726	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1003727	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1003728	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1003729	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1003964	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1003997	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	7	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1004009	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1004010	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1004011	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1004012	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1004013	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1004014	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1004015	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1004016	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1004017	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1004018	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1004274	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	9	23173	SAL	556,152	-	-	-	556,152
										OPE	158,744	-	-	-	158,744
1004275	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1004276	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	5	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1004277	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	6	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1004278	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1004359	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
1004360	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1004361	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1004362	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1004363	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	341,712	-	-	-	341,712
										OPE	118,901	-	-	-	118,901
1004365	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1004367	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1004368	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,774	-	67,774
1004372	AMH C6219 AP	RN EPIDEMIOLOGIST	31	PF	1	1.00	24	10	10159	SAL	243,816	-	-	-	243,816
										OPE	98,754	-	-	-	98,754
1004373	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1004375	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1004376	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1004378	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1004380	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1004381	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1004384	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1004385	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1004386	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1004387	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1004389	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1004391	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1004392	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1004393	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1004396	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1004398	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	3	3287	SAL	-	-	78,888	-	78,888
										OPE	-	-	57,885	-	57,885
1004399	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1004401	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1005231	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1005232	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1005233	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1005234	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1005235	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1005236	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1005238	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1005239	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
1005240	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1005243	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
1005790	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
1005807	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	37,428	-	13,763	44,852	96,043
1005808	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
1005809	AMH C6255 AP	NURSE PRACTITIONER	33	PF	1	1.00	24	10	11148	SAL	-	-	267,552	-	267,552
										OPE	-	-	104,636	-	104,636
1005813	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1005814	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
1005820	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	341,712	-	-	-	341,712
										OPE	118,901	-	-	-	118,901
1005821	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1005822	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1005823	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1005825	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1005826	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1005827	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1005828	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1005829	OAI C1524 AP	PARALEGAL	26	PF	1	1.00	24	4	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1005830	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
1005831	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1005833	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1005834	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1005835	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1005836	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1005837	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1005838	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1005839	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	5	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1005840	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1005842	OAI C6680 AP	CHAPLAIN	24	PF	1	1.00	24	8	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1005843	OAI C6680 AP	CHAPLAIN	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1005845	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1005846	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1005850	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	9	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1005851	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1005852	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1005854	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	6	8356	SAL	-	-	200,544	-	200,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	88,031	-	88,031
1005855	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1005856	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	6	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1005857	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1005858	AMH C6226 AP	STAFF DEVELOPMENT NURSE	30	PF	1	1.00	24	3	7012	SAL	-	-	168,288	-	168,288
										OPE	-	-	80,038	-	80,038
1005860	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1005861	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1005868	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	7	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1005869	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1005870	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1005872	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
1005874	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	1	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
1005875	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1005877	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1005878	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1005879	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1005880	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
1005884	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1005890	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	5	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1005892	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1005893	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1005894	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	5	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1005895	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1005896	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1005897	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1005899	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1005900	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1005901	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1005903	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	7	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1005904	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1005905	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1005906	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	5	7956	SAL	-	-	190,944	-	190,944

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	85,652	-	85,652
1005908	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	310,248	-	-	-	310,248
										OPE	113,054	-	-	-	113,054
1005909	MMS X9105 AP	FOOD SERVICE MANAGER 1	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
1005910	MMS X9105 AP	FOOD SERVICE MANAGER 1	20	PF	1	1.00	24	6	4675	SAL	-	-	112,200	-	112,200
										OPE	-	-	66,139	-	66,139
1005911	MMS X9105 AP	FOOD SERVICE MANAGER 1	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
1005914	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1005915	MMS X9119 AP	SUPERVISING COOK	18	PF	1	1.00	24	9	4909	SAL	117,816	-	-	-	117,816
										OPE	67,531	-	-	-	67,531
1005919	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1005923	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1005929	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1005931	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1005932	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
1005933	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1005934	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1005935	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1005936	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1005937	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1005938	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1005939	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1005940	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1005941	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1005942	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1005943	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1005944	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1005945	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1005946	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1005947	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1005948	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1005949	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1005950	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1005964	OAI C0758 AP	SUPPLY SPECIALIST 1	14	PF	1	1.00	24	10	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
1005965	OAI C0758 AP	SUPPLY SPECIALIST 1	14	PF	1	1.00	24	5	3150	SAL	75,600	-	-	-	75,600

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	57,069	-	-	-	57,069
1005970	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1005971	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
1005972	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1005973	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1005974	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
1005975	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	4	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
1005976	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1005977	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1005978	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1005979	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1005980	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1005981	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006015	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
1006017	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
1006019	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006026	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
1006027	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
1006029	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
1006030	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
1006031	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
1006032	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1006033	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
1006034	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1006039	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1006040	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1006044	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
1006045	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1006047	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
1006048	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
1006049	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
1006050	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	118,901	-	118,901
1006051	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
1006057	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
1006058	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1006061	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	10	3670	SAL	-	-	88,080	-	88,080
										OPE	-	-	60,162	-	60,162
1006064	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006065	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006068	OAI C6394 AP	DENTAL ASSISTANT 2	16	PF	1	1.00	24	10	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1006069	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006070	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006074	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006075	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006076	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006077	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006078	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1006079	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006083	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1006100	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	7	9227	SAL	-	-	221,448	-	221,448
										OPE	-	-	93,211	-	93,211
1006101	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1006111	OAI C6811 AP	LABORATORY TECHNICIAN 2	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006112	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1006113	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006114	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006122	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006124	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	3	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1006125	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	5	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1006126	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	3	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1006127	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006128	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	1	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
1006135	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1006136	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1006137	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	60,644	-	-	-	60,644
1006138	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1006139	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006140	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	8	4510	SAL	108,240	-	-	-	108,240
										OPE	65,158	-	-	-	65,158
1006141	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	9	4726	SAL	113,424	-	-	-	113,424
										OPE	66,443	-	-	-	66,443
1006142	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	1	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
1006144	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1006145	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1006146	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1006147	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1006150	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006151	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006157	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1006158	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006165	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
1006166	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006168	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1006175	OAI C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	9	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
1006176	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1006197	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1006198	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
1006199	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1006200	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1006201	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1006203	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1006204	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1006206	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
1006208	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
1006209	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
1006210	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	3	4313	SAL	-	-	103,512	-	103,512
										OPE	-	-	63,987	-	63,987
1006212	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
1006213	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	62,756	-	62,756
1006214	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1006215	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
1006217	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
1006222	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1006223	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1006224	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
1006225	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
1006227	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
1006252	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1006254	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
1006255	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1006256	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
1006257	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
1006258	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
1006259	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006295	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1006296	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	86,635	-	31,857	103,820	222,312
										OPE	36,408	-	13,388	43,629	93,425
1006297	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1006299	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	86,635	-	31,857	103,820	222,312
										OPE	36,408	-	13,388	43,629	93,425
1006300	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1006301	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
1006302	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1006303	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	86,635	-	31,857	103,820	222,312
										OPE	36,408	-	13,388	43,629	93,425
1006304	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1006305	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
1006306	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
1006356	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
1006357	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1006358	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1006359	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
1006360	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	96,042	-	96,042
1006361	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	-	-	222,312	-	222,312
										OPE	-	-	93,425	-	93,425
1006362	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	-	-	222,312	-	222,312
										OPE	-	-	93,425	-	93,425
1006363	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
1006365	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1006368	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006369	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006370	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	8	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
1006378	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	9	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1006379	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	6	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1006380	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	9	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1006381	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	7	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1006382	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006383	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006384	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	4	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1006385	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	2	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006386	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	4	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1006390	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006393	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	9	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1006394	OAI C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	4	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006395	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	9	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1006396	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006397	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006398	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	6	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1006399	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	7	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1006400	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	9	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1006452	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1006453	OAI C1524 AP	PARALEGAL	26	PF	1	1.00	24	3	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006454	OAI C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	7	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1006461	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1006462	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006463	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	63,920	-	63,920
1006476	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006480	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
1006481	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
1006482	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	6	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1006483	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1006484	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	-	-	176,328	-	176,328
										OPE	-	-	82,030	-	82,030
1006488	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006489	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1006490	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006491	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006492	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	4	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
1006493	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1006494	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1006495	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1006502	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	4	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006503	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	5	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1006504	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1006505	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1006516	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1006517	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	3	15897	SAL	381,528	-	-	-	381,528
										OPE	126,299	-	-	-	126,299
1006518	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
1006519	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1006520	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	209,072	-	76,880	250,544	536,496
										OPE	60,439	-	22,225	72,428	155,092
1006521	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	2	15141	SAL	141,611	-	52,073	169,700	363,384
										OPE	47,905	-	17,616	57,407	122,928
1006522	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	209,072	-	76,880	250,544	536,496
										OPE	60,439	-	22,225	72,428	155,092
1006523	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	209,072	-	76,880	250,544	536,496
										OPE	60,439	-	22,225	72,428	155,092
1006535	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1006537	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	6	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
1006538	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1006539	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1006540	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	4	4104	SAL	-	-	98,496	-	98,496

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	62,743	-	62,743
1006541	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006542	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006543	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006544	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1006545	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1006546	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1006547	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1006548	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1006549	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1006550	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1006552	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1006555	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	7	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1006556	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006557	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006558	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006559	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1006560	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1006561	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1006564	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1006565	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1006566	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006567	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006568	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1006570	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1006573	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1006574	OAI C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1006577	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1006578	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1006581	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	3	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1006583	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1006584	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,718	-	70,718
1006585	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006589	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1006590	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1006591	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1006592	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006593	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006594	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006595	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1006597	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006598	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1006599	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1006600	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1006601	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006604	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006605	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006606	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006607	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006608	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	4	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1006609	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006610	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1006611	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006612	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006614	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006616	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1006617	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006618	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1006619	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006620	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1006621	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1006622	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
1006623	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	96,042	-	96,042
1006624	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1006625	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
1006626	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
1006627	OAI C2320 CP	INSTITUTION TEACHER-MA	26S	PF	1	1.00	24	16	5980	SAL	143,520	-	-	-	143,520
										OPE	73,900	-	-	-	73,900
1006628	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1006629	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1006630	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	6	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1006631	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	6	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1006632	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1006633	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006634	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006635	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1006638	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	8	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
1006646	OAI C6503 AP	PHYSICAL THERAPIST	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
1006647	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006648	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1006649	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1006650	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1006651	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	2	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
1006652	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	9	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
1006653	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006654	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1006655	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	7	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1006658	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1006659	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	7	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1006662	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1006663	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1006664	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1006666	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1006669	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1006670	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,158	-	65,158
1006671	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1006672	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1006673	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1006674	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1006686	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1006687	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1006779	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	8	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1006780	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1007561	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1007562	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1007563	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1007564	OAI C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1007565	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	7	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1007566	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1007567	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1007568	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	4	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007569	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	5	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1007570	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1007571	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1007573	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1007575	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1007576	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	7	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1007577	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	3	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1007581	OAI C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1007582	OAI C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	29	PF	1	1.00	24	7	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1007584	OAI C6531 AP	BEHAVIORAL HEALTH SPECIALIST 1	24	PF	1	1.00	24	5	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1007585	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1007590	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
1007591	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
1007592	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1007593	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	110,353	-	110,353
1007594	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
1007595	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
1007596	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	10	3670	SAL	-	-	88,080	-	88,080
										OPE	-	-	60,162	-	60,162
1007597	OAI C6389 AP	PHARMACY CLERK & TECH 3	16	PF	1	1.00	24	2	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
1007601	OAI C6389 AP	PHARMACY CLERK & TECH 3	16	PF	1	1.00	24	10	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1007602	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
1007603	AMH C6255 AP	NURSE PRACTITIONER	33	PF	1	1.00	24	9	10643	SAL	-	-	255,432	-	255,432
										OPE	-	-	101,633	-	101,633
1007604	OAI C6271 AP	DIETICIAN 2	26	PF	1	1.00	24	10	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1007605	OAI C6271 AP	DIETICIAN 2	26	PF	1	1.00	24	10	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1007606	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	7	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1007607	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	7	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1007608	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1007609	OAI C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
1007610	OAI C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	9	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1007611	OAI C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	4	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1007612	OAI C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	7	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1007613	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
1007614	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1007615	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1007616	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	4	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1007617	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	4	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1007618	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1007619	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	9	23173	SAL	556,152	-	-	-	556,152
										OPE	158,744	-	-	-	158,744
1007621	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1007622	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007623	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007624	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1007626	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1007627	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1007628	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007629	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	57,920	-	-	-	57,920
1007630	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007631	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1007632	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007634	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007635	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007636	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007637	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007638	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007639	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1007640	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007641	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007642	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	4	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615
1007643	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007644	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007645	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	4	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1007646	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	7	4302	SAL	103,248	-	-	-	103,248
										OPE	63,920	-	-	-	63,920
1007647	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007648	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007649	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1007650	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007651	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007652	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	4	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1007653	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007654	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007655	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007656	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1007657	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	9	4726	SAL	113,424	-	-	-	113,424
										OPE	66,443	-	-	-	66,443
1007658	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007659	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007660	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007661	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	67,774	-	-	-	67,774
1007662	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	10	4950	SAL	118,800	-	-	-	118,800
										OPE	67,774	-	-	-	67,774
1007663	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1007664	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007665	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007666	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1007668	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007669	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007671	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007672	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1007675	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1007678	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007679	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007681	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1007682	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007683	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1007684	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007685	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1007686	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007687	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1007689	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007690	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007691	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1007692	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007693	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007695	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1007696	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1007697	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007700	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1007701	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007702	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007703	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,158	-	65,158
1007705	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007706	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007708	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007709	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007710	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1007712	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007713	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007714	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1007715	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1007716	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007717	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1007718	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007720	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007721	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007722	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1007723	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1007724	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1007725	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007726	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1007727	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1010372	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1010373	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1010374	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	1	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
1010553	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1010556	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010557	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1010558	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1010559	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010560	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1010561	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010563	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	81,543	-	-	-	81,543
1010565	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1010568	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1010569	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1010570	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010571	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1010572	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010573	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1010574	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010575	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1010576	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1010577	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010578	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1010579	OAI C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1010580	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	200,544	-	-	-	200,544
										OPE	88,031	-	-	-	88,031
1010581	OAI C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1010582	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1010583	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1010584	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	4	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1010585	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1010586	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1010587	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1010588	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1010589	OAI C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	8	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1010590	OAI C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1010591	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1010592	OAI C4037 AP	PHYSCL/ELECTRNC SECRTY TECH 1	20	PF	1	1.00	24	7	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1010593	OAI C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	8	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1010596	OAI C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
1010597	OAI C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	5	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1010598	OAI C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010599	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	6	8794	SAL	-	-	211,056	-	211,056

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	90,636	-	90,636
1010600	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1010601	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
1010602	OAI C6647 AP	VOC REHABILITATION COUNSELOR	25	PF	1	1.00	24	10	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1010603	OAI C6647 AP	VOC REHABILITATION COUNSELOR	25	PF	1	1.00	24	9	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1010604	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	5	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
1010605	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	8	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
1010607	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
1010608	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	1	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
1010609	MMS X6264 AP	PHARMACY MANAGER 1	41	PF	1	1.00	24	9	14955	SAL	-	-	358,920	-	358,920
										OPE	-	-	122,098	-	122,098
1010610	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	310,248	-	-	-	310,248
										OPE	113,054	-	-	-	113,054
1010611	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	9	12305	SAL	295,320	-	-	-	295,320
										OPE	110,281	-	-	-	110,281
1010612	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	310,248	-	-	-	310,248
										OPE	113,054	-	-	-	113,054
1010613	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
1010614	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1010615	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1010616	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1010617	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1010618	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1010619	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
1010620	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	42,181	-	15,511	50,548	108,240
										OPE	25,392	-	9,337	30,429	65,158
1010621	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
1010622	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1010623	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1010624	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
1010625	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1010626	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1010627	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
1010628	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1010629	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1010631	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1010632	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	34,512	-	12,691	41,358	88,561
1010633	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
1010634	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
1010635	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
1010636	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
1010638	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1010639	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1010640	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
1010641	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1010642	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
1010643	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1010644	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1010645	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
1010646	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	6	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1010647	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	4	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1010648	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	5	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1010649	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1010650	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1010651	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1010652	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	7	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1010653	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1010654	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	7	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1010656	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010657	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010658	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010659	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1010660	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010661	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1010662	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010663	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1010664	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1010665	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,244	-	69,244
1010666	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1010667	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010668	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1010669	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010670	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	-	-	75,576	-	75,576
										OPE	-	-	57,064	-	57,064
1010671	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010672	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010673	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1010674	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010675	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010676	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010677	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1010678	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010680	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1010681	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1010683	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1010684	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1010685	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010687	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1010688	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010690	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010692	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1010693	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010694	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010695	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010696	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1010697	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010698	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1010700	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1010701	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1010703	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,718	-	70,718
1010704	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010705	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1010706	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010707	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010708	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	3	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1010709	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010710	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1010711	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010712	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010713	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1010714	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1010715	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010716	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1010717	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1010718	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1010719	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	5	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1010720	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1010721	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
1010725	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010726	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010727	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010728	MMS X6524 AP	REHABILITATION THERAPY PRG MGR	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1010729	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010730	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	6	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1010731	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010732	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	9	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1010733	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010734	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010735	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010736	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010737	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	107,708	-	107,708
1010738	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010739	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010740	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	7	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1010741	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010743	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010744	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	4	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1010745	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	6	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1010746	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010747	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	2	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1010748	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010749	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010750	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010751	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010753	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	8	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1010754	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1010755	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010756	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010757	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010758	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1010759	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1010760	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010761	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	7	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1010762	OAI C6348 AP	RADIOLOGIC TECHNOLOGIST	21	PF	1	1.00	24	10	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1010763	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	9	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1010764	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	8	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010765	OAI C6271 AP	DIETICIAN 2	26	PF	1	1.00	24	9	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1010766	OAI C6271 AP	DIETICIAN 2	26	PF	1	1.00	24	10	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1010767	OAI C6271 AP	DIETICIAN 2	26	PF	1	1.00	24	5	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1010768	OAI C6271 AP	DIETICIAN 2	26	PF	1	1.00	24	8	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1010769	OAI C6271 AP	DIETICIAN 2	26	PF	1	1.00	24	6	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
1010770	OAI C0015 AP	MEDICAL RECORDS SPECIALIST	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	66,579	-	-	-	66,579
1010771	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
1010772	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1010773	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
1010774	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
1010775	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
1011759	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	8	10144	SAL	243,456	-	-	-	243,456
										OPE	98,664	-	-	-	98,664
1011784	OAI C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	3	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1011804	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
1011820	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	7	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1011821	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1011863	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011864	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011875	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011876	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011878	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1011880	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1011883	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1011895	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1011914	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1011915	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1011917	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1011927	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1011952	OAI C6389 AP	PHARMACY CLERK & TECH 3	16	PF	1	1.00	24	2	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
1011955	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011956	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011957	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011958	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
1011959	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011960	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1011961	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011967	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	75,488	-	75,488
1011968	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1011969	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1011970	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1011971	OAI C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	8	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1011972	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1011991	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011992	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011993	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1012003	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1012004	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012005	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
1012006	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1012007	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012008	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012009	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1012010	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012011	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012012	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	3	4313	SAL	-	-	103,512	-	103,512
										OPE	-	-	63,987	-	63,987
1012013	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1012014	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	1	3909	SAL	-	-	93,816	-	93,816
										OPE	-	-	61,584	-	61,584
1012015	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
1012016	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1012019	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1012872	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1012873	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1012874	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1012875	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012877	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1012878	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012879	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1012880	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,158	-	65,158
1012881	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1012882	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1012883	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1012884	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1012885	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1012886	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1012887	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1012888	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1012889	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1012890	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1012891	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1012892	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1012893	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012894	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012895	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1012898	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1012899	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012902	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1012903	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1012904	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
1012905	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
1012906	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1012907	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
1012908	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
1012909	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
1012910	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	86,635	-	31,857	103,820	222,312
										OPE	36,408	-	13,388	43,629	93,425
1012911	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
1012912	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
1012913	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1012914	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
1012915	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	2910	SAL	69,840	-	-	-	69,840

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	55,643	-	-	-	55,643
1012916	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
1012917	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1012918	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1012919	OAI C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	6	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1012920	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1012921	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1012922	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1012923	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	1	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
1012924	MMS X9119 AP	SUPERVISING COOK	18	PF	1	1.00	24	6	4236	SAL	101,664	-	-	-	101,664
										OPE	63,528	-	-	-	63,528
1013995	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	129,456	-	-	-	129,456
										OPE	70,415	-	-	-	70,415
1014002	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	9	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
1014016	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1014017	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1014018	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1014019	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1014049	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1014059	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1014063	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	7	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1014497	MNNN Z7517 AF	PHYSICIAN SPECIALIST	47	PF	1	1.00	24	2	14238	SAL	341,712	-	-	-	341,712
										OPE	118,901	-	-	-	118,901
1014498	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1014499	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1014500	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1014501	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1014502	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1014503	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
1014504	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
1014505	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
1014506	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
1014507	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1014508	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
1014509	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	69,840	-	-	-	69,840

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	55,643	-	-	-	55,643
1014510	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	6	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1014511	OAI C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
1014512	OAI C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	5	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
1014976	OAI C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	7	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1014977	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1014978	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1014979	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	4	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1014980	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1014981	OAI C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	10	9227	SAL	-	-	221,448	-	221,448
										OPE	-	-	93,211	-	93,211
1014982	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	4	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1014983	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1014984	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1014985	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1014986	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1014987	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1014988	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	-	-	222,312	-	222,312
										OPE	-	-	93,425	-	93,425
1014989	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1014990	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
1014991	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1014992	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1014993	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1014994	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	-	-	222,312	-	222,312
										OPE	-	-	93,425	-	93,425
1014995	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1015001	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1015002	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	4	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1015003	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1015004	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1015005	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1015006	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1015007	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1015008	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	58,759	-	58,759
1015019	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1015020	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1019730	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019731	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019732	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019733	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019734	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019735	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019736	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019737	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019738	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019739	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019740	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019741	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019742	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1019743	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019744	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019745	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019746	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019747	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1019748	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	7	21022	SAL	504,528	-	-	-	504,528
										OPE	149,152	-	-	-	149,152
1019749	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	7	21022	SAL	504,528	-	-	-	504,528
										OPE	149,152	-	-	-	149,152
1019750	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	7	21022	SAL	504,528	-	-	-	504,528
										OPE	149,152	-	-	-	149,152
1019751	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	7	21022	SAL	504,528	-	-	-	504,528
										OPE	149,152	-	-	-	149,152
1020529	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	149,928	-	-	-	149,928
										OPE	75,488	-	-	-	75,488
1020530	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	7	9227	SAL	221,448	-	-	-	221,448
										OPE	93,211	-	-	-	93,211
1020531	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	8	9692	SAL	232,608	-	-	-	232,608
										OPE	95,977	-	-	-	95,977
1020532	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1020533	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1020534	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	3	3287	SAL	-	-	78,888	-	78,888
										OPE	-	-	57,885	-	57,885
1020535	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	63,920	-	63,920
1020536	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1020537	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1020538	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1020539	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1020540	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1020541	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1020542	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1020543	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1020544	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1020545	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1020546	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1020547	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1020548	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1020549	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1020550	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1020551	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1020552	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1020553	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1020554	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1020555	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1020556	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1020557	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1021391	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1021392	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1021393	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1021394	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1021395	OAI C6680 AP	CHAPLAIN	24	PF	1	1.00	24	2	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1021447	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
1021448	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	2	5140	SAL	123,360	-	-	-	123,360
										OPE	68,905	-	-	-	68,905
1021449	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	149,928	-	-	-	149,928
										OPE	75,488	-	-	-	75,488
1206060	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	9	7584	SAL	182,016	-	-	-	182,016

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	83,439	-	-	-	83,439
1602301	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1605005	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1605011	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
2101001	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	2	8766	SAL	210,384	-	-	-	210,384
										OPE	90,469	-	-	-	90,469
2150001	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
2150002	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
2150003	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
2150004	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	1	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
2150005	OAI C0211 AP	ACCOUNTING TECHNICIAN 2	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2150006	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2150007	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2150008	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2150009	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2150010	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	9	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
2201002	OAI C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	3	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2201003	OAI C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
2201004	OAI C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
2201005	OAI C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	5	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
2300100	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
2301002	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
2301003	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
2301004	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
2301005	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	9	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
2301006	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
2301007	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
2301008	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
2301009	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
2301010	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
2301011	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
2301012	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
2301013	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,774	-	67,774
2301014	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	5	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
2301015	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	6	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
2301016	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	8	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
2302001	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	7	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
2302002	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	6	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
2302003	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	6	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
2302004	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
2360787	OAI C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
2401002	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2401003	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
2401004	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
2401005	OAI C9300 AP	HAIRDRESSER	14B	PF	1	1.00	24	9	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
2401006	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
2401009	OAI C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	9	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
2401010	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2401012	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2401013	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2401014	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2401015	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	4	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
2401017	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	10	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
2401018	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
2401019	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	4	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
2401020	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	5	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
2401021	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2401022	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2401023	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
2401025	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
2401026	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2401027	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2401028	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
2401031	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	4	2910	SAL	69,840	-	-	-	69,840

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	55,643	-	-	-	55,643
2401033	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	4	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
2401034	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	10	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
2401035	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	3	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2401036	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2401038	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2401039	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2401040	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2401041	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2401043	MMS X6269 AP	CHIEF CLINICAL DIETICIAN	29	PF	1	1.00	24	6	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
2401045	MMS X9105 AP	FOOD SERVICE MANAGER 1	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
2401046	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	7	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
2401047	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2401048	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
2401049	OAI C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
2401050	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2401051	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
2402002	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2501001	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
2501002	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
2501003	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501004	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501005	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
2501006	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
2501007	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501009	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501010	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
2501011	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501012	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2501013	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501014	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501015	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	57,920	-	-	-	57,920
2501016	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501017	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501019	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501021	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
2501022	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
2501023	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501024	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
2501025	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501026	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501028	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501032	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2501033	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
2502001	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
2502002	OAI C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
2502003	OAI C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2502004	OAI C0435 AP	PROCUREMENT AND CONTRACT ASST	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
2502005	OAI C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
2502006	OAI C9201 AP	SEAMSTER	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2502007	OAI C9201 AP	SEAMSTER	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2503001	OAI C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	9	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
2503002	OAI C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	5	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
2540003	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2540004	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2600087	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2600092	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2600101	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	2	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
2600103	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
2600104	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
2600230	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
2601001	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
2601002	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	62,850	-	-	-	62,850
2602002	OAI C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	5	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
2602003	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
2602004	OAI C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	8	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
2602007	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2602008	OAI C4001 AP	PAINTER	22	PF	1	1.00	24	10	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
2602009	OAI C4001 AP	PAINTER	22	PF	1	1.00	24	10	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
2602010	OAI C4001 AP	PAINTER	22	PF	1	1.00	24	3	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2602012	OAI C4001 AP	PAINTER	22	PF	1	1.00	24	10	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
2602015	OAI C4003 AP	CARPENTER	22	PF	1	1.00	24	8	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
2602016	OAI C4003 AP	CARPENTER	22	PF	1	1.00	24	8	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
2602017	OAI C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	10	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
2602018	OAI C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	9	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
2602019	OAI C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
2602020	OAI C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
2602021	OAI C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2602022	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
2602730	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
2603001	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	5	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
2603002	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
2603003	OAI C4034 AP	FACILITY ENERGY TECHNICIAN 3	24	PF	1	1.00	24	2	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
2603004	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
2603005	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	9	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2603006	OAI C4014 AP	FACILITY OPERATIONS SPEC 1	24	PF	1	1.00	24	5	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
2603007	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	8	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
2603008	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
2603009	OAI C4033 AP	FACILITY ENERGY TECHNICIAN 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
2603010	OAI C4037 AP	PHYSCL/ELECTRNC SECRTY TECH 1	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
2603011	OAI C4033 AP	FACILITY ENERGY TECHNICIAN 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
2603012	OAI C4033 AP	FACILITY ENERGY TECHNICIAN 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
2603013	OAI C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	6	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
2603014	OAI C4033 AP	FACILITY ENERGY TECHNICIAN 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	69,309	-	-	-	69,309
2603015	OAI C4033 AP	FACILITY ENERGY TECHNICIAN 2	20	PF	1	1.00	24	6	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
2603016	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
2603018	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
2604003	OAI C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
2604004	OAI C4422 AP	EQUIPMENT OPERATOR	21	PF	1	1.00	24	10	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
2604008	OAI C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	10	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
2604009	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
2605001	OAI C4419 AP	AUTOMOTIVE TECHNICIAN 2	23	PF	1	1.00	24	9	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
2605002	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
2610002	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PP	1	0.82	19.74	2	3586	SAL	70,788	-	-	-	70,788
										OPE	49,487	-	-	-	49,487
2622002	OAI C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	1	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
2622003	OAI C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
2622004	OAI C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	2	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
2631003	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
3102001	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
4201002	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	6	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
4201003	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
4201004	MMS X6240 AP	SUPERVISING RN	32	PF	1	1.00	24	4	7584	SAL	182,016	-	-	-	182,016
										OPE	83,439	-	-	-	83,439
4301001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
4301002	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
4401001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	1	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
4402001	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
4501001	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
4601001	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
4601002	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
4602002	OAI C9300 AP	HAIRDRESSER	14B	PF	1	1.00	24	10	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
4603001	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	6	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
4603003	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
4603004	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
4605001	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
4605003	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	75,839	-	-	-	75,839
4608001	OAI C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
5101002	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
5101004	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
5101005	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
5101006	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
5101011	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	6	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
5102001	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
5201020	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
5201021	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
5201022	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	8	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
5203020	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
5300004	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
5601002	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	4	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
5601004	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	6	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
5601039	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5601040	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
5601041	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
5601042	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
5601044	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
5601049	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
5601050	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
5601051	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
5601052	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
5601053	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
5601054	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
5601055	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
5601056	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
5601061	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
5601062	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	4	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
5601063	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
5601064	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	3	8766	SAL	-	-	210,384	-	210,384

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	90,469	-	90,469
5601065	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	8	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
5601067	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
5601068	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
5601069	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
5601072	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	6	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
5601073	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	86,635	-	31,857	103,820	222,312
										OPE	36,408	-	13,388	43,629	93,425
5601074	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
5601077	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
5601078	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	4	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
5601079	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
5601081	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
5601082	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
5601083	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
5601084	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
5601085	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5601086	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
5601087	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
5601090	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	86,635	-	31,857	103,820	222,312
										OPE	36,408	-	13,388	43,629	93,425
5601091	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
5601092	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
5601094	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
5601095	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	6	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
5601096	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
5601097	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
5602101	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
5602102	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
5602104	OAI C4039 AP	PHYSCL/ELECTRNC SECRTY TECH 3	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
5602105	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
5602106	OAI C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	163,464	-	-	-	163,464
										OPE	78,842	-	-	-	78,842
5602107	OAI C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	10	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
5602108	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,593	-	70,593
5602109	OAI C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	10	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
5602110	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
5602111	OAI C4003 AP	CARPENTER	22	PF	1	1.00	24	7	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5602113	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
5602114	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5602116	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	9	10163	SAL	-	-	243,912	-	243,912
										OPE	-	-	98,777	-	98,777
5602117	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	209,072	-	76,880	250,544	536,496
										OPE	60,439	-	22,225	72,428	155,092
5602118	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
5602119	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	8	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
5602121	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
5603002	OAI C5710 AP	OCCUPATIONAL SFTY SPECIALIST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
5603003	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
5603005	OAI C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5603008	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
5603011	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5603012	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
5603019	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5603023	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
5603024	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
5603025	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
5604007	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
5604009	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
5604010	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
5604013	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
5604018	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
5604019	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
5604020	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5604022	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	3	15897	SAL	148,681	-	54,673	178,174	381,528
										OPE	49,219	-	18,099	58,982	126,300
5604023	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	6	8794	SAL	-	-	211,056	-	211,056
										OPE	-	-	90,636	-	90,636
5604024	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	8	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
5605003	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	66,443	-	66,443
5605008	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
5605009	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	1	3909	SAL	-	-	93,816	-	93,816
										OPE	-	-	61,584	-	61,584
5605010	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
5605011	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
5605013	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
5605014	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
5605015	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
5605016	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	3	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
5605021	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
5605024	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
5605025	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	3	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
5606003	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
5606006	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
5606007	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
5606008	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5606011	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
5606012	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
5606015	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
5606017	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	3	4313	SAL	-	-	103,512	-	103,512
										OPE	-	-	63,987	-	63,987
5606019	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
5606023	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
5606024	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	8	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
5607003	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
5607004	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	7	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
5607005	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
5607006	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
5607009	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
5607011	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
5607012	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
5607015	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	4	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
5607016	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	119,376	-	-	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	67,917	-	-	-	67,917
5607017	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	5	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
5607018	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
5607019	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
5607020	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5607023	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
5608006	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
5608007	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
5608008	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
5608009	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
5608010	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
5608012	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
5608015	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
5608017	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
5608022	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
5609017	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5609022	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	255,864	-	-	-	255,864
										OPE	101,740	-	-	-	101,740
5609023	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	209,072	-	76,880	250,544	536,496
										OPE	60,439	-	22,225	72,428	155,092
5610001	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
5610002	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	3	4313	SAL	-	-	103,512	-	103,512
										OPE	-	-	63,987	-	63,987
5610003	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
5610004	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
5610006	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	6	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
5610007	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	7	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
5610008	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
5610009	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
5610010	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
5610011	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
5610012	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	7	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720
5610013	OAI C0015 AP	MEDICAL RECORDS SPECIALIST	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
5610014	OAI C0015 AP	MEDICAL RECORDS SPECIALIST	18	PF	1	1.00	24	2	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
5610019	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	155,092	-	-	-	155,092
5610020	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	5	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
5611001	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	6	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
5611002	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	2	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
5611003	OAI C6647 AP	VOC REHABILITATION COUNSELOR	25	PF	1	1.00	24	10	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
5611004	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	9	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
5611005	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	5	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5611006	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	8	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
5611008	MMS X6524 AP	REHABILITATION THERAPY PRG MGR	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
5611009	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
5612001	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
5612002	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
5612003	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
5612004	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	5	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
5612008	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
5612012	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5612013	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
5612018	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	2	15141	SAL	363,384	-	-	-	363,384
										OPE	122,928	-	-	-	122,928
5612019	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
5613001	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	9	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
5613002	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	6	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
5613003	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
6101003	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
6101016	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
6102001	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
6102002	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
6102003	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
6102010	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	7	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
6102029	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
6102031	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
6103001	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
6103002	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	65,212	-	-	-	65,212
6103014	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	3	4313	SAL	-	-	103,512	-	103,512
										OPE	-	-	63,987	-	63,987
6103029	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	209,072	-	76,880	250,544	536,496
										OPE	60,439	-	22,225	72,428	155,092
6104013	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
6104023	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
6104024	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
6104028	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	8	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
6104029	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	8	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
6211160	OAI C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
6701001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
6701002	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
6701016	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	5	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
6701021	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	8	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
6701023	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
6701024	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	4	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
6701025	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	8	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6702019	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
6702030	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
6703000	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
6703002	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
6703003	OAI C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
6703004	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
6703005	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	9	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
6703006	MMS X9105 AP	FOOD SERVICE MANAGER 1	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
6703007	OAI C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	6	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
6703008	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
6703010	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
6703011	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
6703012	OAI C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	6	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
6703013	OAI C4003 AP	CARPENTER	22	PF	1	1.00	24	10	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
6703015	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
6703017	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	72,151	-	72,151
6703019	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
6703021	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
6703022	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
6703023	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
6703025	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
6703026	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
6703030	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
6703031	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
6703032	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	6	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
6703033	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
6703035	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
6703036	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
6704000	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
6704002	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
6704003	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6704004	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6704005	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
6704006	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
6704007	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	-	-	75,576	-	75,576
										OPE	-	-	57,064	-	57,064
6704008	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
6704011	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
6704012	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6704013	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6704014	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
6704015	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
6704017	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6704018	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
6704019	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
6704020	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	86,635	-	31,857	103,820	222,312
										OPE	36,408	-	13,388	43,629	93,425
6704023	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	4	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
6704024	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	155,092	-	-	-	155,092
6704026	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
6704027	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
6704029	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
6704030	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
6704050	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6704051	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
6705002	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
6705003	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6705005	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	5	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
6705006	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
6705007	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
6705008	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
6705009	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
6705010	OAI C4014 AP	FACILITY OPERATIONS SPEC 1	24	PF	1	1.00	24	6	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
6705011	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6705012	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
6705013	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
6705017	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
6705018	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
6705019	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
6705020	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
6705026	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
6705027	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6705028	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6705029	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	-	-	75,576	-	75,576
										OPE	-	-	57,064	-	57,064
6705030	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	8	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
6705031	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
6705032	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
6705033	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
6706001	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
6706002	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	63,920	-	63,920
6706003	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6706004	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
6706006	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
6706007	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
6706008	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
6706009	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	158,568	-	-	-	158,568
										OPE	77,629	-	-	-	77,629
6706010	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	7	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
6706011	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
6706012	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
6706018	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
6706025	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	8	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
6706029	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	199,140	-	73,227	238,641	511,008
										OPE	58,594	-	21,546	70,216	150,356
6706031	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
6706032	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
6706033	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6706034	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
6706035	OAI C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	29	PF	1	1.00	24	7	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
6706037	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
6706038	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
6706040	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
6706041	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
6706042	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
6707002	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
6707004	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
6708001	MMS X6524 AP	REHABILITATION THERAPY PRG MGR	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
6708002	OAI C6502 AP	LICENSED PHYSICAL THERAPY ASST	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
6708003	OAI C6506 AP	CERT OCCUPATION THERAPIST ASST	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
6709002	OAI C6823 AP	MEDICAL LAB TECHNOLOGIST	24	PF	1	1.00	24	2	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
6709003	OAI C6823 AP	MEDICAL LAB TECHNOLOGIST	24	PF	1	1.00	24	9	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
6709004	OAI C6823 AP	MEDICAL LAB TECHNOLOGIST	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
6710001	OAI C6348 AP	RADIOLOGIC TECHNOLOGIST	21	PF	1	1.00	24	6	4519	SAL	108,456	-	-	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	65,212	-	-	-	65,212
6712002	OAI C6811 AP	LABORATORY TECHNICIAN 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
6713001	UA U7510 AP	DENTIST	47	PF	1	1.00	24	10	19034	SAL	456,816	-	-	-	456,816
										OPE	140,288	-	-	-	140,288
6713003	OAI C6394 AP	DENTAL ASSISTANT 2	16	PF	1	1.00	24	9	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
6801001	AMH C6255 AP	NURSE PRACTITIONER	33	PF	1	1.00	24	10	11148	SAL	-	-	267,552	-	267,552
										OPE	-	-	104,636	-	104,636
6801003	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	8	9692	SAL	-	-	232,608	-	232,608
										OPE	-	-	95,977	-	95,977
6807001	OAI C6394 AP	DENTAL ASSISTANT 2	16	PF	1	1.00	24	2	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
6807002	OAI C6396 AP	DENTAL HYGIENIST	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
8991022	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	2	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
8991024	MMS X9105 AP	FOOD SERVICE MANAGER 1	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
8991025	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	9	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
8991048	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
8991049	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
8991070	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	7	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
8991090	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
8991091	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9000080	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
9060010	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9060016	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
9060018	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
9060323	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
9061320	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	10	3670	SAL	-	-	88,080	-	88,080
										OPE	-	-	60,162	-	60,162
9061321	OAI C6389 AP	PHARMACY CLERK & TECH 3	16	PF	1	1.00	24	10	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
9061322	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
9071421	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
9193040	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
9193042	OAI C6811 AP	LABORATORY TECHNICIAN 2	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
9405777	OAI C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
9799001	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
9799002	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	86,064	-	-	-	86,064
										OPE	59,663	-	-	-	59,663
9799008	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
9799009	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	37,428	-	13,763	44,852	96,043
9799010	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9799011	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
9799012	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
9799013	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
9799014	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
9799015	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9799024	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
9799025	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799026	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
9799027	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
9799029	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799031	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	4	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
9799032	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
9799033	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
9799034	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9799036	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799037	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
9799038	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
9799039	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
9799040	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
9799041	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799042	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
9799043	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799044	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799046	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
9799047	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
9799048	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
9799049	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
9799051	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
9799052	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	7	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
9799054	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	63,920	-	63,920
9799057	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
9799125	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
9799126	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
9799127	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	3	5726	SAL	137,424	-	-	-	137,424
										OPE	72,390	-	-	-	72,390
9799128	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
9799150	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	536,496	-	-	-	536,496
										OPE	155,092	-	-	-	155,092
9799158	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	-	-	222,312	-	222,312
										OPE	-	-	93,425	-	93,425
9799159	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	-	-	176,328	-	176,328
										OPE	-	-	82,030	-	82,030
9799160	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
9799161	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	-	-	176,328	-	176,328
										OPE	-	-	82,030	-	82,030
9799162	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
9799164	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	-	-	202,680	-	202,680
										OPE	-	-	88,560	-	88,560
9799165	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
9799166	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
9799167	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9799168	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	42,181	-	15,511	50,548	108,240
										OPE	25,392	-	9,337	30,429	65,158
9799175	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
9799176	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
9799177	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
9799178	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799179	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
9799184	OAI C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
9799189	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	6	8794	SAL	-	-	211,056	-	211,056
										OPE	-	-	90,636	-	90,636
9799195	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	6	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
9799196	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
9799197	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	4	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
9799198	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3033	SAL	72,792	-	-	-	72,792
										OPE	56,374	-	-	-	56,374
9799200	OAI C4401 AP	TRUCK DRIVER 1	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
9799201	OAI C0427 AP	REHABILITATION INDUSTRIES REP	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
9799202	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	10	3670	SAL	-	-	88,080	-	88,080
										OPE	-	-	60,162	-	60,162
9799204	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	6	3751	SAL	90,024	-	-	-	90,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	60,644	-	-	-	60,644
9799205	OAI C6506 AP	CERT OCCUPATION THERAPIST ASST	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
9799206	OAI C6506 AP	CERT OCCUPATION THERAPIST ASST	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
9799207	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	7	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
9799209	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	5	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
9799210	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	3	15897	SAL	381,528	-	-	-	381,528
										OPE	126,299	-	-	-	126,299
9799211	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
9799212	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	9	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
9799213	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
9799215	OAI C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
9799216	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
9799217	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
9799218	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
9799219	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
9799220	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	-	-	222,312	-	222,312
										OPE	-	-	93,425	-	93,425
9799221	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9799222	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	4	7347	SAL	68,715	-	25,268	82,345	176,328
										OPE	31,967	-	11,755	38,308	82,030
9799223	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799226	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
9799227	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
9799229	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	-	-	75,576	-	75,576
										OPE	-	-	57,064	-	57,064
9799230	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799231	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
9799232	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799236	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9799238	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
9799239	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
9799240	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
9901004	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
9901005	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
9901006	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	7	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
9901007	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	65,212	-	-	-	65,212
9901008	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
9901009	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	6	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
9901010	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	9	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
9901011	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
9901012	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
9901015	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
9901016	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	78,984	-	29,044	94,652	202,680
										OPE	34,512	-	12,691	41,358	88,561
9901017	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
9901018	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9901021	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
9901022	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
9901023	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	82,707	-	30,413	99,112	212,232
										OPE	35,434	-	13,030	42,463	90,927
9901025	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	75,393	-	27,723	90,348	193,464
										OPE	33,622	-	12,363	40,291	86,276
9901026	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	71,960	-	26,461	86,234	184,655
										OPE	32,771	-	12,051	39,272	84,094
9901027	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9901028	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9901031	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
9901033	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
9901034	OAI C6680 AP	CHAPLAIN	24	PF	1	1.00	24	10	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
9901035	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
9960107	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
9960208	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9960209	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
9960302	OXNI C6101 AP	TRANSPORTING MENTAL HLTH AIDE	17	PF	1	1.00	24	7	4302	SAL	103,248	-	-	-	103,248
										OPE	63,920	-	-	-	63,920
9960811	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	3	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
9960822	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	9	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
9999002	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
9999003	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	8	9692	SAL	-	-	232,608	-	232,608
										OPE	-	-	95,977	-	95,977
9999004	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
9999005	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
9999006	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	67,917	-	-	-	67,917
9999007	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
9999008	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
9999009	OAI C6531 AP	BEHAVIORAL HEALTH SPECIALIST 1	24	PF	1	1.00	24	7	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
9999011	OAI C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	29	PF	1	1.00	24	5	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
9999012	OAI C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
9999014	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
9999015	OAI C6531 AP	BEHAVIORAL HEALTH SPECIALIST 1	24	PF	1	1.00	24	2	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
9999017	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	90,750	-	33,371	108,751	232,872
										OPE	37,428	-	13,763	44,852	96,043
9999018	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
9999019	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	86,635	-	31,857	103,820	222,312
										OPE	36,408	-	13,388	43,629	93,425
9999020	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9999021	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
9999022	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
9999023	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	90,024	-	-	-	90,024
										OPE	60,644	-	-	-	60,644
9999024	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	94,368	-	-	-	94,368
										OPE	61,720	-	-	-	61,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9999025	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
Total Salary											118,728,534	-	160,170,546	14,478,286	293,377,366
Total OPE											59,067,249	-	80,547,304	5,894,103	145,508,656
Total Personal Services											**177,795,783**	**-**	**240,717,850**	**20,372,389**	**438,886,022**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1003537	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	211,667	-	-	69,805	281,472
										OPE	80,996	-	-	26,712	107,708
1003539	NMP C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	138,861	-	-	45,795	184,656
										OPE	63,239	-	-	20,855	84,094
1003543	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003544	OXNI C6718 BP	MENTAL HEALTH THERAPY COORD	19	PF	1	1.00	24	7	4774	SAL	86,161	-	-	28,415	114,576
										OPE	50,179	-	-	16,549	66,728
1003545	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	8	4510	SAL	81,396	-	-	26,844	108,240
										OPE	48,999	-	-	16,159	65,158
1003546	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003547	OXNI C6718 BP	MENTAL HEALTH THERAPY COORD	19	PF	1	1.00	24	3	3966	SAL	71,578	-	-	23,606	95,184
										OPE	46,566	-	-	15,357	61,923
1003548	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	1	3577	SAL	64,558	-	-	21,290	85,848
										OPE	44,826	-	-	14,783	59,609
1003549	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	77,642	-	-	25,606	103,248
										OPE	48,068	-	-	15,852	63,920
1003557	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	4	4749	SAL	85,710	-	-	28,266	113,976
										OPE	50,067	-	-	16,512	66,579
1003562	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	4	6883	SAL	124,224	-	-	40,968	165,192
										OPE	59,611	-	-	19,659	79,270
1003575	NMP C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9701	SAL	175,084	-	-	57,740	232,824
										OPE	72,215	-	-	23,815	96,030
1003587	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003588	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003590	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003595	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	144,312	-	-	47,592	191,904

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	64,589	-	-	21,301	85,890
1003611	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	10	7265	SAL	131,119	-	-	43,241	174,360
										OPE	61,320	-	-	20,223	81,543
1003612	NMP C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	159,598	-	-	52,634	212,232
										OPE	68,377	-	-	22,550	90,927
1003613	NMP C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9701	SAL	175,084	-	-	57,740	232,824
										OPE	72,215	-	-	23,815	96,030
1003614	NMP C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9701	SAL	175,084	-	-	57,740	232,824
										OPE	72,215	-	-	23,815	96,030
1003615	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003616	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003617	OXNI C6718 BP	MENTAL HEALTH THERAPY COORD	19	PF	1	1.00	24	7	4774	SAL	86,161	-	-	28,415	114,576
										OPE	50,179	-	-	16,549	66,728
1003618	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	108,450	-	-	35,766	144,216
										OPE	55,703	-	-	18,370	74,073
1003619	OXNI C6718 BP	MENTAL HEALTH THERAPY COORD	19	PF	1	1.00	24	7	4774	SAL	86,161	-	-	28,415	114,576
										OPE	50,179	-	-	16,549	66,728
1003620	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	9	4726	SAL	85,295	-	-	28,129	113,424
										OPE	49,965	-	-	16,478	66,443
1003621	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003622	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	9	4726	SAL	85,295	-	-	28,129	113,424
										OPE	49,965	-	-	16,478	66,443
1003623	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003624	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003625	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	4	3746	SAL	67,608	-	-	22,296	89,904
										OPE	45,582	-	-	15,033	60,615

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1003626	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	9	4726	SAL	85,295	-	-	28,129	113,424
										OPE	49,965	-	-	16,478	66,443
1003630	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	8	5726	SAL	103,343	-	-	34,081	137,424
										OPE	54,437	-	-	17,953	72,390
1003634	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	165,969	-	-	54,735	220,704
										OPE	69,956	-	-	23,071	93,027
1003635	OAI C0015 AP	MEDICAL RECORDS SPECIALIST	18	PF	1	1.00	24	10	4749	SAL	85,710	-	-	28,266	113,976
										OPE	50,067	-	-	16,512	66,579
1003637	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	81,559	-	-	26,897	108,456
										OPE	49,039	-	-	16,173	65,212
1003638	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3033	SAL	54,740	-	-	18,052	72,792
										OPE	42,393	-	-	13,981	56,374
1003641	OXNI C6711 AP	MENTAL HEALTH THERAPIST 1	17	PF	1	1.00	24	10	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003642	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	89,338	-	-	29,462	118,800
										OPE	50,966	-	-	16,808	67,774
1003643	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	6	3751	SAL	67,698	-	-	22,326	90,024
										OPE	45,604	-	-	15,040	60,644
1003644	NMP C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	145,485	-	-	47,979	193,464
										OPE	64,880	-	-	21,396	86,276
1014097	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
Total Salary											4,396,879	-	-	1,412,441	5,809,320
Total OPE											2,309,567	-	-	739,714	3,049,281
Total Personal Services											**6,706,446**	**-**	**-**	**2,152,155**	**8,858,601**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0103022	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
0103027	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
0103055	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
0205200	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0415020	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0415022	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0415024	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0415027	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
0426062	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
0426078	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
0426123	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0426148	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0426202	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
0426205	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
0426213	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
0426216	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	66,443	-	66,443
0426224	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
0426305	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
0426307	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
0526040	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	-	-	536,496	-	536,496
										OPE	-	-	155,092	-	155,092
0536103	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	103,686	-	118,626	-	222,312
										OPE	43,573	-	49,852	-	93,425
0536104	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	94,530	-	108,150	-	202,680
										OPE	41,304	-	47,256	-	88,560
0536107	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	108,612	-	124,260	-	232,872
										OPE	44,794	-	51,248	-	96,042
0536113	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	7	8445	SAL	94,530	-	108,150	-	202,680
										OPE	41,304	-	47,256	-	88,560
0536120	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	86,124	-	98,532	-	184,656
										OPE	39,221	-	44,873	-	84,094
0536203	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	86,124	-	98,532	-	184,656
										OPE	39,221	-	44,873	-	84,094
0536205	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0557001	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
0716022	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	5	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0927001	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	8	9692	SAL	-	-	232,608	-	232,608
										OPE	-	-	95,977	-	95,977
1000022	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	103,686	-	118,626	-	222,312
										OPE	43,573	-	49,852	-	93,425

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1000031	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	108,612	-	124,260	-	232,872
										OPE	44,794	-	51,248	-	96,042
1000045	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1000054	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1000067	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1000082	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1001798	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1003718	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1004020	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	10	3670	SAL	-	-	88,080	-	88,080
										OPE	-	-	60,162	-	60,162
1004366	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	7	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1004382	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
1004383	OAI C6389 AP	PHARMACY CLERK & TECH 3	16	PF	1	1.00	24	10	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1005791	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
1005810	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	2	15141	SAL	-	-	363,384	-	363,384
										OPE	-	-	122,928	-	122,928
1005816	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	3	15897	SAL	-	-	381,528	-	381,528
										OPE	-	-	126,299	-	126,299
1005847	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
1005849	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	95,757	-	95,757
1005867	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	9	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1005876	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	5	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
1006035	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
1006036	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	-	-	98,544	-	98,544
										OPE	-	-	62,756	-	62,756
1006037	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
1006038	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
1006190	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1006219	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
1006251	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1006410	OAI C2320 BP	INSTITUTION TEACHER-MA	26S	PF	1	1.00	24	10	4768	SAL	-	-	114,432	-	114,432
										OPE	-	-	66,692	-	66,692
1006515	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	3	15897	SAL	-	-	381,528	-	381,528
										OPE	-	-	126,299	-	126,299
1006551	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1006582	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1006596	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1006602	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1006603	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1007586	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	8	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
1007598	OAI C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	5	3293	SAL	79,032	-	-	-	79,032
										OPE	57,920	-	-	-	57,920
1007704	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1007719	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1010555	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1010562	OAI C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1010564	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1010567	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1010655	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1010682	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	4	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1010686	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1010689	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	7	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1010699	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1010702	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	4	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1010723	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	7	10649	SAL	-	-	255,576	-	255,576

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	101,668	-	101,668
1011746	AMH C6219 AP	RN EPIDEMIOLOGIST	31	PF	1	1.00	24	10	10159	SAL	-	-	243,816	-	243,816
										OPE	-	-	98,754	-	98,754
1011747	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	2	15141	SAL	-	-	363,384	-	363,384
										OPE	-	-	122,928	-	122,928
1011748	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	3	15897	SAL	-	-	381,528	-	381,528
										OPE	-	-	126,299	-	126,299
1011749	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
1011750	MMS X0113 AP	SUPPORT SERVICES SUPERVISOR 2	20	PF	1	1.00	24	6	4675	SAL	-	-	112,200	-	112,200
										OPE	-	-	66,139	-	66,139
1011751	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	6	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
1011752	MMS X6209 AP	MENTAL HEALTH SUPERVISING RN	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1011753	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	3	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1011754	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	8	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1011760	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	8	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1011761	MMS X9119 AP	SUPERVISING COOK	18	PF	1	1.00	24	8	4675	SAL	-	-	112,200	-	112,200
										OPE	-	-	66,139	-	66,139
1011762	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	5	19073	SAL	-	-	457,752	-	457,752
										OPE	-	-	140,461	-	140,461
1011763	OAI C0015 AP	MEDICAL RECORDS SPECIALIST	18	PF	1	1.00	24	8	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1011766	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1011767	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	4	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1011768	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1011769	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1011770	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1011771	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1011774	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1011775	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1011776	OAI C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1011777	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	5	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1011778	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	6	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1011779	OAI C0758 AP	SUPPLY SPECIALIST 1	14	PF	1	1.00	24	8	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1011780	OAI C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1011781	OAI C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1011782	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1011783	OAI C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	7	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1011785	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1011786	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	60,644	-	60,644
1011787	OAI C2320 BP	INSTITUTION TEACHER-MA	26S	PF	1	1.00	24	19	5814	SAL	-	-	139,536	-	139,536
										OPE	-	-	72,914	-	72,914
1011790	OAI C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1011791	OAI C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1011792	OAI C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	8	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1011793	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1011794	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1011795	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	8	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1011796	OAI C4037 AP	PHYSCL/ELECTRNC SECRTY TECH 1	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1011800	OAI C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1011801	OAI C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	8	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1011802	OAI C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	5	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1011803	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1011805	OAI C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1011807	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	6	8794	SAL	-	-	211,056	-	211,056
										OPE	-	-	90,636	-	90,636
1011808	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1011809	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
1011810	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
1011811	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
1011812	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	9	5686	SAL	-	-	136,464	-	136,464
										OPE	-	-	72,151	-	72,151
1011813	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
1011814	OAI C6271 AP	DIETICIAN 2	26	PF	1	1.00	24	9	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1011815	OAI C6271 AP	DIETICIAN 2	26	PF	1	1.00	24	2	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1011816	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
1011817	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1011818	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1011819	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1011822	OAI C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1011823	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	7	9227	SAL	-	-	221,448	-	221,448
										OPE	-	-	93,211	-	93,211
1011824	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1011826	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1011827	OAI C6648 AP	VOC REHABILITATION SPECIALIST	26	PF	1	1.00	24	8	6306	SAL	-	-	151,344	-	151,344

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	75,839	-	75,839
1011829	OAI C6811 AP	LABORATORY TECHNICIAN 2	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1011833	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1011834	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1011835	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	4	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1011836	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1011837	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	5	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
1011838	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1011839	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1011840	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1011841	OAI C9201 AP	SEAMSTER	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1011842	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1011843	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1011844	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	6	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1011845	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	9	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1011846	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	5	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1011847	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	8	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011848	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	9	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1011849	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1011850	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	8	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011851	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	-	-	81,864	-	81,864
										OPE	-	-	58,622	-	58,622
1011852	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	8	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011853	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	4	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1011854	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	9	4726	SAL	-	-	113,424	-	113,424
										OPE	-	-	66,443	-	66,443
1011855	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	5	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1011856	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	7	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011857	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	7	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011858	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	7	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011859	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	5	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1011860	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	8	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011861	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	7	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011862	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	8	4510	SAL	-	-	108,240	-	108,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,158	-	65,158
1011874	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1011877	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011879	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	5	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1011881	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1011882	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1011884	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011885	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011886	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	-	-	75,576	-	75,576
										OPE	-	-	57,064	-	57,064
1011887	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1011888	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	1	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1011889	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011890	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1011891	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011892	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011893	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	3	3287	SAL	-	-	78,888	-	78,888
										OPE	-	-	57,885	-	57,885

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1011894	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1011896	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011897	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1011898	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	6	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1011900	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1011901	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	8	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1011902	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	4	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1011903	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	5	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011904	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	1	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1011905	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	9	5197	SAL	-	-	124,728	-	124,728
										OPE	-	-	69,244	-	69,244
1011906	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	10	5445	SAL	-	-	130,680	-	130,680
										OPE	-	-	70,718	-	70,718
1011907	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1011909	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	3	3577	SAL	-	-	85,848	-	85,848
										OPE	-	-	59,609	-	59,609
1011910	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	6	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1011911	OAI C4033 AP	FACILITY ENERGY TECHNICIAN 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1011912	OAI C4003 AP	CARPENTER	22	PF	1	1.00	24	6	4749	SAL	-	-	113,976	-	113,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	66,579	-	66,579
1011913	OAI C1345 AP	SAFETY SPECIALIST 1	23	PF	1	1.00	24	5	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1011919	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1011920	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1011923	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	9	4302	SAL	-	-	103,248	-	103,248
										OPE	-	-	63,920	-	63,920
1011924	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1011926	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	8	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1011928	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1011930	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1011931	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	6	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1011934	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	5	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1011935	OAI C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1011936	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	9	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1011937	MMS X9119 AP	SUPERVISING COOK	18	PF	1	1.00	24	9	4909	SAL	-	-	117,816	-	117,816
										OPE	-	-	67,531	-	67,531
1011938	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1011939	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1011940	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1011941	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1011942	OAI C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1011943	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1011944	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1011945	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	108,612	-	124,260	-	232,872
										OPE	44,794	-	51,248	-	96,042
1011946	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	90,232	-	103,232	-	193,464
										OPE	40,239	-	46,037	-	86,276
1011947	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	108,612	-	124,260	-	232,872
										OPE	44,794	-	51,248	-	96,042
1011948	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	108,612	-	124,260	-	232,872
										OPE	44,794	-	51,248	-	96,042
1011949	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	103,686	-	118,626	-	222,312
										OPE	43,573	-	49,852	-	93,425
1011950	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
1011951	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1011953	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	3	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1011954	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	2	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1011973	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1011974	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	83,678	-	83,678
1011975	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	5	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
1011976	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1011977	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1011978	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1011979	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	10	22354	SAL	-	-	536,496	-	536,496
										OPE	-	-	155,092	-	155,092
1011980	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	3	15897	SAL	-	-	381,528	-	381,528
										OPE	-	-	126,299	-	126,299
1011981	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	6	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1011982	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	7	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1011983	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	1	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
1011984	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1011985	MNSN Z7518 AF	SUPERVISING PHYSICIAN	50	PF	1	1.00	24	9	23173	SAL	-	-	556,152	-	556,152
										OPE	-	-	158,744	-	158,744
1011987	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1011988	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
1011990	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1011996	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	10	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1011997	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	81,864	-	-	-	81,864
										OPE	58,622	-	-	-	58,622
1012000	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1012001	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1012002	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
1012020	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	7	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1012021	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1012022	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1012023	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	7	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1013990	OAI C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1013991	OAI C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	7	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1013992	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1013993	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1013994	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1013996	OAI C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1013997	OAI C4033 AP	FACILITY ENERGY TECHNICIAN 2	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1013998	OAI C4034 AP	FACILITY ENERGY TECHNICIAN 3	24	PF	1	1.00	24	6	5208	SAL	-	-	124,992	-	124,992

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,309	-	69,309
1013999	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1014000	OAI C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1014001	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1014003	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1014004	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	8	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
1014005	OAI C6226 AP	STAFF DEVELOPMENT NURSE	26	PF	1	1.00	24	6	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1014006	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	10	5960	SAL	-	-	143,040	-	143,040
										OPE	-	-	73,782	-	73,782
1014007	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1014008	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
1014009	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
1014010	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
1014011	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
1014012	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	7	5198	SAL	-	-	124,752	-	124,752
										OPE	-	-	69,250	-	69,250
1014013	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
1014014	OAI C6226 AP	STAFF DEVELOPMENT NURSE	26	PF	1	1.00	24	6	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1014015	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1014020	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	-	-	232,872	-	232,872
										OPE	-	-	96,042	-	96,042
1014021	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1014022	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1014023	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	3	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1014024	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1014025	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	2	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1014026	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	5	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1014027	OAI C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	9	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1014028	OAI C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	6	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1014029	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1014030	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1014031	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
1014032	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
1014033	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	10	3670	SAL	-	-	88,080	-	88,080
										OPE	-	-	60,162	-	60,162
1014034	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	98,664	-	98,664
1014035	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1014036	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1014037	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	7	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1014038	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1014039	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1014040	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1014041	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1014042	OAI C0758 AP	SUPPLY SPECIALIST 1	14	PF	1	1.00	24	6	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1014043	OAI C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	5	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1014044	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1014045	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	4	3746	SAL	-	-	89,904	-	89,904
										OPE	-	-	60,615	-	60,615
1014046	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	10	4950	SAL	-	-	118,800	-	118,800
										OPE	-	-	67,774	-	67,774
1014047	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
1014048	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	1	3909	SAL	-	-	93,816	-	93,816
										OPE	-	-	61,584	-	61,584
1014050	OAI C6609 AP	SOCIAL SERVICE ASSISTANT	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1014051	OAI C6609 AP	SOCIAL SERVICE ASSISTANT	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1014052	OAI C6609 AP	SOCIAL SERVICE ASSISTANT	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1014053	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1014054	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1014055	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1014056	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1014057	OAI C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1014058	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	7	3925	SAL	-	-	94,200	-	94,200
										OPE	-	-	61,678	-	61,678
1014060	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1014061	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	7	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1014062	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	7	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
1014064	OAI C6648 AP	VOC REHABILITATION SPECIALIST	26	PF	1	1.00	24	9	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1020558	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
1021340	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	2	4310	SAL	103,440	-	-	-	103,440
										OPE	63,968	-	-	-	63,968
1021341	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021342	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	84,094	-	-	-	84,094
1021343	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021344	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021345	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021346	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021347	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1021348	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	4	9196	SAL	220,704	-	-	-	220,704
										OPE	93,027	-	-	-	93,027
1021349	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	2	4909	SAL	117,816	-	-	-	117,816
										OPE	67,531	-	-	-	67,531
1021350	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
1021351	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1021352	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1021353	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1021354	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1021355	OAI C2304 AP	MANUAL ARTS INSTRUCTOR	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1021356	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	6	2820	SAL	67,680	-	-	-	67,680
										OPE	55,108	-	-	-	55,108
1021357	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	6	2820	SAL	67,680	-	-	-	67,680
										OPE	55,108	-	-	-	55,108

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1021358	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1021359	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	2	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
1021360	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	2	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
1021361	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	2	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
1021362	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
1021363	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1021364	OAI C6720 AP	PSYCHIATRIC SOCIAL WORKER	29	PF	1	1.00	24	2	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
1021365	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	3	2820	SAL	67,680	-	-	-	67,680
										OPE	55,108	-	-	-	55,108
1021366	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1021367	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021368	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021369	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021370	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021371	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021372	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021373	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	62,708	-	-	-	62,708
1021374	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021375	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021376	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021377	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021378	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	81,864	-	-	-	81,864
										OPE	58,622	-	-	-	58,622
1021379	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	81,864	-	-	-	81,864
										OPE	58,622	-	-	-	58,622
1021380	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021381	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021382	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021383	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021384	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021385	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021386	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021387	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021388	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1021389	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615
1021390	OXNI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4098	SAL	98,352	-	-	-	98,352
										OPE	62,708	-	-	-	62,708
1021396	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021397	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021398	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021399	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021400	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021401	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	184,656	-	-	-	184,656
										OPE	84,094	-	-	-	84,094
1021402	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	6	2820	SAL	67,680	-	-	-	67,680
										OPE	55,108	-	-	-	55,108
1021403	AMP U7517 AP	PHYSICIAN SPECIALIST	49	PF	1	1.00	24	9	21292	SAL	511,008	-	-	-	511,008
										OPE	150,356	-	-	-	150,356
1021404	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	4	9196	SAL	220,704	-	-	-	220,704
										OPE	93,027	-	-	-	93,027
1021405	OAI C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	69,840	-	-	-	69,840
										OPE	55,643	-	-	-	55,643
1021406	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1021407	OAI C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
1021408	OAI C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1021409	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	6	2820	SAL	67,680	-	-	-	67,680

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	55,108	-	-	-	55,108
1021410	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	6	2820	SAL	67,680	-	-	-	67,680
										OPE	55,108	-	-	-	55,108
1021411	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021412	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021413	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021414	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021415	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021416	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021417	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021418	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021419	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021420	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021421	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	2	4106	SAL	98,544	-	-	-	98,544
										OPE	62,756	-	-	-	62,756
1021422	OAI C6260 AP	PHARMACIST	39	PF	1	1.00	24	8	11741	SAL	281,784	-	-	-	281,784
										OPE	107,767	-	-	-	107,767
1021423	OAI C6388 AP	PHARMACY CLERK & TECH 2	14	PF	1	1.00	24	4	2837	SAL	68,088	-	-	-	68,088
										OPE	55,208	-	-	-	55,208
1021424	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	6	2820	SAL	67,680	-	-	-	67,680
										OPE	55,108	-	-	-	55,108

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1021425	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	2	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
1021426	OAI C6520 AP	ACTIVITIES COORDINATOR	19	PF	1	1.00	24	2	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
1021427	OAI C6534 AP	BEHAVIORAL HEALTH SPECIALIST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
1021428	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	3	2820	SAL	67,680	-	-	-	67,680
										OPE	55,108	-	-	-	55,108
1021429	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	3	2820	SAL	67,680	-	-	-	67,680
										OPE	55,108	-	-	-	55,108
1021430	OAI C9102 AP	FOOD SERVICE WORKER 3	13	PF	1	1.00	24	3	2820	SAL	67,680	-	-	-	67,680
										OPE	55,108	-	-	-	55,108
1021431	OAI C9117 AP	COOK 2	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
1021432	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	81,864	-	-	-	81,864
										OPE	58,622	-	-	-	58,622
1021433	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	81,864	-	-	-	81,864
										OPE	58,622	-	-	-	58,622
1021434	OXNI C6708 AP	MENTAL HEALTH SECURITY TECH	17	PF	1	1.00	24	2	3411	SAL	81,864	-	-	-	81,864
										OPE	58,622	-	-	-	58,622
1021435	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021436	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021437	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021438	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021439	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576
										OPE	57,064	-	-	-	57,064
1021440	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	2	3149	SAL	75,576	-	-	-	75,576

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	57,064	-	-	-	57,064
1021441	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615
1021442	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615
1021443	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615
1021444	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615
1021445	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615
1021446	OXNI C6712 AP	MENTAL HEALTH THERAPIST 2	19	PF	1	1.00	24	2	3746	SAL	89,904	-	-	-	89,904
										OPE	60,615	-	-	-	60,615
1602302	MMS X6241 AP	NURSE MANAGER	36	PF	1	1.00	24	5	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
6103004	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
6103020	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	10	9703	SAL	108,612	-	124,260	-	232,872
										OPE	44,794	-	51,248	-	96,042
6703027	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	2	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
6705014	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
6705016	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
6706014	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
6706015	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
6706016	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6706017	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	5	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
6707003	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
8991098	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	8	4104	SAL	-	-	98,496	-	98,496
										OPE	-	-	62,743	-	62,743
8991099	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	6	4969	SAL	-	-	119,256	-	119,256
										OPE	-	-	67,888	-	67,888
8991100	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
8991101	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	4	4502	SAL	-	-	108,048	-	108,048
										OPE	-	-	65,111	-	65,111
9060013	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	3	4313	SAL	-	-	103,512	-	103,512
										OPE	-	-	63,987	-	63,987
9060015	OAI C6135 AP	LICENSED PRACTICAL NURSE	22S	PF	1	1.00	24	8	5424	SAL	-	-	130,176	-	130,176
										OPE	-	-	70,593	-	70,593
9060224	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	-	-	222,312	-	222,312
										OPE	-	-	93,425	-	93,425
9061220	OAI C6263 AP	PHARMACIST 2	41	PF	1	1.00	24	7	12321	SAL	-	-	295,704	-	295,704
										OPE	-	-	110,353	-	110,353
9799153	OAI C6521 AP	REHABILITATION THERAPIST	24	PF	1	1.00	24	7	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
9799154	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	9	9263	SAL	-	-	222,312	-	222,312
										OPE	-	-	93,425	-	93,425
9799156	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9799157	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9799169	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	90,232	-	103,232	-	193,464
										OPE	40,239	-	46,037	-	86,276
9799170	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	86,276	-	86,276
9799171	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	5	7694	SAL	-	-	184,656	-	184,656
										OPE	-	-	84,094	-	84,094
9799173	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	8	8843	SAL	-	-	212,232	-	212,232
										OPE	-	-	90,927	-	90,927
9799199	OAI C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
9900091	OAI C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
9901030	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9960206	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9960207	OXNI C6710 AP	MENTAL HEALTH THERAPY TECH	15	PF	1	1.00	24	10	4510	SAL	-	-	108,240	-	108,240
										OPE	-	-	65,158	-	65,158
9960224	AMH C6208 AP	MENTAL HEALTH REGISTERED NURSE	30	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	86,276	-	86,276
9960614	OAI C6508 AP	OCCUPATIONAL THERAPIST	32	PF	1	1.00	24	6	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
9971451	OAI C6295 AP	CLINICAL PSYCHOLOGIST 2	35	PF	1	1.00	24	10	10661	SAL	-	-	255,864	-	255,864
										OPE	-	-	101,740	-	101,740
Total Salary											13,392,974	-	49,195,330	-	62,588,304
Total OPE											7,582,679	-	25,422,940	-	33,005,619
Total Personal Services											**20,975,653**	**-**	**74,618,270**	**-**	**95,593,923**