



**Annual Report**

**Year Ended  
June 30, 2022**

# Bay Area Health District, dba Bay Area Hospital

## Organization

June 30, 2022

Members of the Board of Directors as of July 1, 2022 are:

Mr. Thomas F. McAndrew, M.D. 1900 Woodland Drive Coos Bay, OR 97420	-	Chairperson
Mr. Mark Sheldon 95204 Stock Slough Lane Coos Bay, OR 97420	-	Vice-Chairperson
Ms. Donna Rabin, M.D. 636 13th Avenue Coos Bay, OR 97420	-	Secretary
Ms. Barbara Taylor 2493 Troy Lane North Bend, OR 97459	-	Treasurer
Mr. Troy Cribbins, PT, DPT 410 Date Street Coos Bay, OR 97420	-	Member-at-Large
Ms. Carma Erickson-Hurt 3566 Pine Street North Bend, OR 97459	-	Member-at-Large

Bay Area Health District has designated the following registered agent and office as of July 1, 2022:

Registered agent	-	Mr. Brian Moore
Registered office	-	Bay Area Hospital 1775 Thompson Road Coos Bay, OR 97420

# Bay Area Health District, dba Bay Area Hospital

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5885 Meadows Road, No. 200 / Lake Oswego, OR 97035 / 503.697.4118 / delapcpa.com

## **Independent Auditors' Report**

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To the Board of Directors of  
Bay Area Health District, dba Bay Area Hospital

### **Opinions**

We have audited the accompanying financial statements of the business-type activities of Bay Area Health District, dba Bay Area Hospital (the Hospital), as of and for the year ended June 30, 2022, the fiduciary activities of the Hospital as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Hospital's basic financial statements as listed in the accompanying table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of the Hospital as of June 30, 2022, and the changes in its financial position and its cash flows for the year then ended; and the fiduciary net position of the fiduciary activities of the Hospital as of December 31, 2021 and changes in fiduciary net position for the year then ended in accordance with accounting principles generally accepted in the United States of America (U.S.) (GAAP).

### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the U.S. (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Hospital and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Substantial Doubt about the Hospital's Ability to Continue as a Going Concern**

The accompanying financial statements have been prepared assuming that the Hospital will continue as a going concern. As discussed in Notes 2 and 7 to the financial statements, the Hospital is in default on a certain financial covenant of its loan agreements as of June 30, 2022, primarily as a result of a decrease in net position of \$60,157,131 incurred during the year ended June 30, 2022. Accordingly, the lender has the right to demand repayment of all amounts owed under the related loans; however, no such demand has been made. Negotiations are presently under way with the anticipation that the loan agreements will be revised such that borrowings will be collateralized by certain assets of the Hospital, and the financial covenants will be modified to make them more achievable by the Hospital at future measurement dates. The Hospital has stated that it cannot predict the outcome of the negotiations and that substantial doubt exists about its ability to continue as a going concern if the negotiations with the lender are unsuccessful. Management's evaluation of the events and conditions and management's plans regarding those matters are also described in Note 2. The accompanying financial statements do not include any adjustments that might result from the outcome of this uncertainty. Our opinions are not modified with respect to this matter.

### **Change in Accounting Principles**

As discussed in Note 1 to the accompanying financial statements, effective July 1, 2021, the Hospital adopted the provisions of Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*. Our opinions are not modified with respect to this matter.



## **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Hospital's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

## **Auditors' Responsibility for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Hospital's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

## **Other Matters**

### *Required Supplementary Information*

GAAP requires that the management's discussion and analysis on pages 4 through 12 and schedules of changes in net pension asset (liability) and related ratios for the Defined Benefit Plan, contributions to the Defined Benefit Plan, and changes in total OPEB liability and related ratios for the Health Plan on pages 45 through 47 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the GASB, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial



statements. We do not express an opinion or provide any assurance on the information, because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Supplementary Information*

Our audit was conducted for the purpose of forming opinions on the financial statements as a whole. The accompanying supplementary information on page 48 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Delap LLP  
Certified Public Accountants

A handwritten signature in black ink that reads "Steven A. Evans".

Steven A. Evans, CPA  
Partner

December 2, 2022

# Bay Area Health District, dba Bay Area Hospital

## Management's Discussion and Analysis

Year Ended June 30, 2022

Management's discussion and analysis of Bay Area Health District's, dba Bay Area Hospital's (the Hospital's), financial performance provides an overview of the Hospital's financial activities for the fiscal year ended June 30, 2022. Please read it in conjunction with the Hospital's financial statements, which begin on page 13.

Due to the significant impact of the COVID-19 pandemic and related relief from the federal government on the financial results of the Hospital which began late in fiscal year 2020, we have begun this management's discussion and analysis with a brief summary of this impact.

### COVID-19 pandemic and government assistance

In January 2020, the Secretary of the U.S. Department of Health and Human Services (HHS) declared a national public health emergency due to a novel strain of coronavirus (COVID-19). The global pandemic caused by COVID-19 (the COVID-19 pandemic) has significantly affected the Hospital's facilities, employees, patients, community, business operations, and financial performance, as well as the U.S. economy and financial markets. Due in part to local, state, and federal guidelines (as well as recommendations from major medical societies); social distancing; and self-quarantines in response to the COVID-19 pandemic, beginning in March 2020, the COVID-19 pandemic began to negatively affect the Hospital's net revenue and business operations. Specifically, for the period from March 18, 2020 to May 11, 2020, the Hospital temporarily ceased performing many elective medical procedures, and the Hospital's surgical case volumes decreased significantly. In addition, during this period, the Hospital temporarily furloughed approximately 6.5% of its employees, mandated time off for salaried employees, and restricted capital purchases. Most services were restored by the beginning of fiscal year 2021, and volumes were approaching pre-pandemic levels by the end of fiscal year 2022.

In fiscal year 2021, the Hospital was mostly spared from having large surges of COVID-19 patients due to relatively low spread of the virus in the community. However, there were other impacts to operations that were significant. Supply and other costs increased, as certain items were in short supply. Inventory values increased due to having to keep increased supplies on-hand. The Hospital's length of stay for inpatients increased substantially due to placement constraints and concerns of COVID-19 spread. Increases in length of stay also caused bed constraints in the Hospital. This was exacerbated by staffing shortages caused by increased difficulty in recruiting clinical staff, particularly in specialty areas. Other capital and operating costs increased as well. A new building was leased allowing for better social distancing of staff, materials were acquired to build a new storage area on campus due to increased inventory, and amounts spent on temporary staff increased substantially due to high demand for such staff across the country.

In August 2021, the State of Oregon (State) experienced a severe surge of COVID-19 patients due to the emergence of the Delta variant. As a result, hospitals experienced a shortage of staffed beds and were forced to cancel elective procedures and implement crisis staffing levels. The Hospital was also forced to take these measures while experiencing the highest census of COVID-19 patients seen throughout the COVID-19 pandemic. Another surge of COVID-19 impacted January 2022 and February 2022 staffing and once again reduced the number of elective procedures.

The impact of the COVID-19 pandemic on the Hospital's future operational and financial performance will depend on certain developments, including the duration and spread of the outbreak, as well as the impact on the Hospital's patients, employees, and vendors. The extent to which COVID-19 may impact the Hospital's future financial condition or results of operations remains uncertain and cannot be reasonably estimated at this time.

In March 2021 and 2020, the U.S. Congress passed the *American Rescue Plan Act* and the *Coronavirus Aid, Relief and Economic Security Act* (the CARES Act), respectively (collectively, "the Acts"), which, among other things, provided certain relief to health care providers. During fiscal years ended June 30, 2022 and 2020, the Hospital received aggregate grants of approximately \$7.0 million and \$11.3 million, respectively, from HHS under the Acts. Payments received from these grants (i.e., "Provider Relief Funds") are not required to be repaid provided that the recipient attests to and complies with certain terms and conditions, including limitations on balance billing and not using funds received from the grants to reimburse expenses or losses that other sources are obligated to reimburse. The recognition of amounts received as revenue is conditioned upon certification that funds will be used to prevent, prepare for, and respond to the COVID-19 pandemic and shall reimburse the recipient only for health care-related expenses or lost revenues that are attributable to the COVID-19 pandemic. Amounts are recognized as non-operating revenue only to the extent that the Hospital is reasonably assured that

# Bay Area Health District, dba Bay Area Hospital

## Management's Discussion and Analysis

Year Ended June 30, 2022

underlying conditions are met. Based on management's analysis, the Hospital met the requirements to recognize an aggregate amount of approximately \$10.8 million of such grant funds as revenue during the years ended June 30, 2021 and 2020. During the year ended June 30, 2022, based on management's analysis, the Hospital met the requirements to recognize approximately \$7.5 million of Provider Relief Funds as revenue, which was recorded as government stimulus income (non-operating revenue) in the 2022 statement of revenue, expenses, and changes in net position. The current guidance governing the reporting of COVID-19 related expenditures and/or lost revenues that are attributable to the COVID-19 pandemic is vague and subject to interpretation. In addition, the guidance has been modified several times since the Provider Relief Funds have been distributed.

In addition, the CARES Act provided for an expansion of the Medicare Accelerated and Advance Payment Program (the Advance Payment Program), whereby inpatient acute care hospitals and other eligible providers could request accelerated payment of up to 100% of their Medicare payment amount for a six-month period. These accelerated payments are required to be repaid to Medicare through withholding of future Medicare fee-for-service payments beginning one year after receipt of the advance payments by the Hospital. During the year ended June 30, 2020, the Hospital received approximately \$31.0 million of such expanded payments under the Advance Payment Program. As of June 30, 2022, the Hospital had returned approximately \$23.8 million of such payments to Medicare through withholding from subsequent Medicare payments to the Hospital. The remaining amounts received under the Advance Payment Program of approximately \$7.2 million are recorded in current liabilities in the Hospital's June 30, 2022 statement of net position.

### Financial highlights

- The Hospital's net position of approximately \$128.9 million as of June 30, 2022 decreased by approximately \$60.2 million or 31.8% during fiscal year 2022 and increased by approximately \$931,000 or 0.5% during fiscal year 2021.
- In fiscal year 2022, actual gross patient service revenue was less than budgeted gross patient service revenue by approximately \$55.2 million, and net patient service revenue decreased from fiscal year 2021 by approximately \$29.1 million. In fiscal year 2021, actual gross patient service revenue was greater than budgeted gross patient service revenue by approximately \$30.0 million, and net patient service revenue increased from fiscal year 2020 by approximately \$20.9 million.
- The Hospital reported operating losses of approximately \$60.5 million and \$9.8 million in fiscal years 2022 and 2021, respectively.
- Total nonoperating revenue - net was approximately \$356,000 in fiscal year 2022 and approximately \$10.7 million in fiscal year 2021. The change from fiscal year 2021 to fiscal year 2022 was primarily due to the recognition of government stimulus income of approximately \$7.5 million in 2022 (compared to \$10.3 million in 2021), and an increase in net investment loss of approximately \$6.6 million. The net investment loss was incurred on the Hospital's fixed-income investment portfolio, the composition of which is dictated by State regulations.
- Disruptions in the Hospital's revenue cycle billing and collections process stemming from the installation of a new electronic health records system (EPIC system) that went live on June 19, 2021, directly lead to a slow-down in collections early in 2022 which ultimately resulted in significant write-downs of patient accounts receivable, as they were not billed and collected timely.
- During fiscal year 2022, the Hospital incurred approximately \$15.0 million more in contract labor than in fiscal year 2021 due to clinical care needs brought about by the COVID-19 pandemic and EPIC system post-go live support needs.
- The Hospital assisted local physicians' offices with the cost of their EPIC system installation to further support the community's need for contiguous medical information for care across multiple settings within the region. The Hospital's total contribution recorded as expense in fiscal year 2022 was approximately \$3.6 million.



# Bay Area Health District, dba Bay Area Hospital

## Management's Discussion and Analysis

Year Ended June 30, 2022

### Using this annual report

The Hospital's financial statements consist of three statements – a statement of net position; a statement of revenue, expenses, and changes in net position; and a statement of cash flows. These financial statements and related notes provide information about the financial activities of the Hospital.

The Hospital is the trustee, or fiduciary, for a defined benefit employee pension plan. The Hospital is responsible for the assets of this pension plan which – because of a trust arrangement – can be used only for the trust beneficiaries. All of the Hospital's fiduciary activities (which are solely related to this pension plan) are reported in separate statements of fiduciary net position and changes in fiduciary net position on pages 18 and 19. These activities are excluded from the Hospital's other financial statements, because the Hospital cannot use these assets to finance its operations. The Hospital is responsible for ensuring that the assets reported in this fiduciary fund are used for their intended purposes.

### The statement of net position and statement of revenue, expenses, and changes in net position

The statement of net position and the statement of revenue, expenses, and changes in net position report information about the Hospital's resources and its activities in a way that helps the user decide if the Hospital as a whole is better or worse off as a result of the year's activities. These statements include all assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the accrual basis of accounting. All of the current year's revenue and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Hospital's net position and changes in net position from the prior year. You can think of the Hospital's net position – the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources – as one way to measure the Hospital's financial health, or financial position. Over time, increases or decreases in the Hospital's net position are one indicator of whether its financial health is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the Hospital's patient base and measures of the quality of service that it provides to the community, as well as local economic factors, to assess the overall health of the Hospital.

### The statement of cash flows

This statement reports cash receipts, cash payments, and net changes in cash and cash equivalents resulting from operating activities, noncapital financing activities (if applicable), capital and related financing activities, and investing activities. It provides answers to such questions as "Where did cash come from?," "What was cash used for?," and "What was the change in the cash balance during the reporting period?"

### The Hospital's net position

The Hospital's net position is the difference between (1) its assets plus deferred outflows of resources and (2) its liabilities plus deferred inflows of resources, as reported in the statement of net position on pages 13 and 14. The Hospital's net position decreased by approximately \$60.2 million (31.8%) in fiscal year 2022, as you can see from Tables 1 and 2 below.

# Bay Area Health District, dba Bay Area Hospital

## Management's Discussion and Analysis

Year Ended June 30, 2022

**Table 1: Assets, liabilities, and net position**

	June 30,	
	2022	2021
Assets		
Current assets	\$ 59,311,597	\$ 119,009,150
Assets limited as to use - net of current portion	80,175,078	89,835,548
Total capital assets - net	95,653,420	96,375,902
Other noncurrent assets	1,135,689	6,741,827
Total assets	<u>236,275,784</u>	<u>311,962,427</u>
Deferred outflows of resources	17,878,901	5,725,940
Total assets and deferred outflows of resources	<u>254,154,685</u>	<u>317,688,367</u>
Liabilities		
Long-term obligations - net of current portion	6,454,886	54,426,947
Long-term debt in default classified as current	47,876,185	-
Other current and noncurrent liabilities	62,039,628	62,387,759
Total liabilities	<u>116,370,699</u>	<u>116,814,706</u>
Deferred inflows of resources	8,923,732	11,856,276
Total liabilities and deferred inflows of resources	<u>125,294,431</u>	<u>128,670,982</u>
Net position		
Net investment in capital assets	38,013,775	47,575,275
Unrestricted	90,846,479	141,442,110
Total net position	<u>\$ 128,860,254</u>	<u>\$ 189,017,385</u>

Total assets and deferred outflows of resources decreased approximately \$63.5 million from June 30, 2021 to June 30, 2022 primarily due to decreases in cash and cash equivalents, net patient accounts receivable, and assets limited as to use of approximately \$28.9 million, \$13.0 million, and \$27.0 million, respectively. These decreases were offset by an increase in deferred outflows of resources of approximately \$12.2 million. The decrease in cash and cash equivalents was primarily due to the poor operating and investment results discussed below. The decrease in net patient accounts receivable was primarily due to a decrease in patient activity, as well as the write-offs of patient accounts receivable discussed previously. In addition, the Hospital adopted a new approach to setting allowances on patient accounts receivable (see disclosure of change in estimate in Note 1 to the accompanying financial statements). Assets limited as to use decreased due to the continued utilization of the Provider Relief Funds that were received in fiscal year 2020, as well as the return of amounts received under the Advance Payment Program. The increase in the deferred outflows of resources related to the activity of the Hospital's defined benefit retirement plan (see Note 10 to the accompanying financial statements).

The Hospital's total long-term obligations (including current and non-current portions and borrowings under a revolving line of credit) increased from approximately \$56.2 million as of June 30, 2021 to approximately \$65.6 million as of June 30, 2022 primarily due to the outstanding borrowings of \$8.0 million under the Hospital's revolving line of credit as of June 30, 2022 and certain lease liabilities that are now required to be recorded in the statement of net position under a new Governmental Accounting Standards Board (GASB) statement. The Hospital's other current and noncurrent liabilities (excluding borrowings under the revolving line of credit and current portion of long-term obligations) decreased approximately \$9.9 million primarily due to the repayment of Medicare accelerated payments of approximately \$20.3 million, offset by an increase of \$8.9 million in the net pension liability (primarily from net investment losses incurred on the assets invested to fund the pension obligations). Note that due to a violation of one of the Hospital's financial covenants, certain debt not scheduled to be paid until years subsequent to fiscal year 2023 is required to be classified as current (see Notes 2 and 7 to the accompanying financial statements).

The Hospital's net position has decreased by approximately \$60.2 million from June 30, 2021 to June 30, 2022, as a result of an operating loss of approximately \$60.5 million, offset by nonoperating revenue - net of approximately \$356,000 in fiscal year 2022.

# Bay Area Health District, dba Bay Area Hospital

## Management's Discussion and Analysis

Year Ended June 30, 2022

### Operating results and changes in the Hospital's net position

In fiscal year 2022, the Hospital's net position decreased by approximately \$60.2 million or 31.8%, as shown in Table 2 below. This decrease is mainly due to decreases in net patient service revenue, as well as increases in the Hospital's contract labor costs and large net investment loss.

**Table 2: Operating results and changes in net position**

	June 30,	
	2022	2021
Operating revenue		
Net patient service revenue	\$ 180,653,353	\$ 209,794,826
Other revenue	1,417,189	1,262,699
Total operating revenue	<u>182,070,542</u>	<u>211,057,525</u>
Operating expenses		
Salaries and benefits	99,683,870	106,192,557
Supplies and other	59,355,744	62,723,467
Professional fees and purchased services	71,565,457	43,729,425
Depreciation	11,978,518	8,215,219
Total operating expenses	<u>242,583,589</u>	<u>220,860,668</u>
Operating loss	<u>(60,513,047)</u>	<u>(9,803,143)</u>
Nonoperating revenue (expenses)		
Investment loss - net	(7,272,373)	(697,301)
Government stimulus income	7,455,649	10,295,586
Noncapital contributions	1,553,435	1,855,840
Interest expense	(1,380,795)	(719,582)
Total nonoperating revenue - net	<u>355,916</u>	<u>10,734,543</u>
Increase (decrease) in net position	(60,157,131)	931,400
Net position - beginning of year	189,017,385	188,085,985
Net position - end of year	<u>\$ 128,860,254</u>	<u>\$ 189,017,385</u>

### Operating loss

The first component of the overall change in the Hospital's net position is its operating loss – generally, the difference between net patient service revenue and the expenses incurred to perform those services. The Hospital reported an operating loss of approximately \$60.5 million in fiscal year 2022, compared to an operating loss of approximately \$9.8 million in fiscal year 2021.

The Hospital began operations at its current location in 1974, when it was agreed that, in order to merge the two existing community hospitals into one, a tax levy for revenue bonds would be issued for the construction of a new facility. The original Board of Directors of the Hospital promised the community that once the bonds were repaid, the Hospital would be self-sufficient and would no longer require taxes for operations. The Hospital retired its original revenue bonds in 1986 and has not levied a tax to residents of the district since that time.

The Hospital's operating loss of approximately \$60.5 million in fiscal year 2022 compared unfavorably to the Hospital's budgeted operating income of approximately \$4.8 million. This operating loss in fiscal year 2022 represents a deterioration from the operating loss of approximately \$9.8 million in fiscal year 2021. The main reasons that the operating results in fiscal year 2022 were lower than budgeted – and less than fiscal year 2021 – are:

- Net patient service revenue was 13.9% lower in fiscal year 2022 as compared to fiscal year 2021. Surgical case volumes decreased 12.8% from the prior year due to staffing shortages from the COVID-19 pandemic and turnover among the Hospital's anesthesia providers.
- Given workflow issues due to the EPIC system conversion, many patient accounts were not collected upon in a timely manner and had to be written off or reserved at the end of fiscal year 2022 at a higher allowed rate due to their age. The additional reserve decreased net patient service revenue by approximately \$18.0 million over 2021 rates.

# Bay Area Health District, dba Bay Area Hospital

## Management's Discussion and Analysis

Year Ended June 30, 2022

- Total salaries and benefits decreased 6.1% in fiscal year 2022 as compared to fiscal year 2021 mainly due to staffing shortages. This reduction in salaries and benefits expense unfortunately was more than offset by increased expenses in temporary (contract) labor, as the Hospital faced shortages in key clinical departments. The Hospital also employed locum physicians in cardiology and radiation oncology due to physician transitions. Such costs amounted to approximately \$30.7 million in 2022.
- The Hospital currently has three unions with whom it must negotiate. As of June 30, 2022, approximately 53% of the Hospital's employees are covered under a collective bargaining agreement (CBA) with the UFCW, which expired on June 30, 2022. Negotiations are currently underway with the UFCW for a new CBA. In addition, as of June 30, 2022, approximately 28% of the Hospital's employees are covered under a CBA with the Oregon Nurses Association (ONA), which expired on December 31, 2021. The ONA ratified a new contract in August 2022, and the new CBA will not expire until June 30, 2024.
- Professional fees and purchased services expense increased significantly (63.7%) primarily due to the increased contract labor mentioned above, as well as the contributions to the local physicians with their EPIC system implementation discussed above and \$3.8 million for EPIC system support and maintenance costs.
- Depreciation and amortization expense increased approximately \$3.9 million in fiscal year 2022 compared to fiscal year 2021 primarily due to the amortization of the EPIC system that was implemented late in fiscal year 2021, as well as the depreciation and amortization of several other recently completed capital projects.
- Supply and other expenses decreased 5.4% from fiscal year 2021. The cost of surgical implants declined due to decreased elective surgeries, and a decrease in pharmaceutical expense also contributed to this decline. Total expenditures for supplies and pharmaceuticals were approximately \$42.8 million in 2022 compared to approximately \$45.7 million in fiscal year 2021, a decrease of approximately 6.3%. The Hospital is utilizing two group-purchasing organizations to help ensure that the best contract pricing may be achieved. This has resulted in savings and has limited the total increases in supply and drug expenses.

The Hospital oftentimes provides care for patients who have little or no health insurance or other means of repayment. As discussed above, this service to the community is consistent with the goals established for the Hospital when the current facility was built. When patients meet the Hospital's established charity guidelines, all or part of their bill is written off. In fiscal years 2022 and 2021, the amount of charity care (at gross charges) was approximately \$2.0 million and \$3.5 million, respectively. Because there is no expectation of repayment, charity care is not reported as net patient service revenue of the Hospital. There are specific guidelines used to apply for charity care; however, many patients who would qualify for charity care do not take the time to apply, so they cannot be included in charity allowances according to State and Federal regulations. The Hospital continues to encourage these individuals to apply for charity care and will continue to assist such individuals in the process, as necessary. In addition, the Hospital's provision for bad debts was approximately \$3.5 million and \$4.7 million in fiscal years 2022 and 2021, respectively.

In addition to the charity care provided and bad debt write-offs, the Hospital provides care to government-sponsored programs such as Medicare, Medicaid, and the Oregon Health Plan, where a large discount from billed charges is mandated. In many cases, the payment received is less than the actual cost of treatment. The aggregate amount of these contractual deductions in fiscal years 2022 and 2021 was approximately \$283.1 million and \$288.6 million, respectively.

The Hospital has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations to provide medical services to subscribing participants. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates based on the type of service delivered, all of which are generally less than the Hospital's billed charges. The aggregate amount of these other contractual deductions in fiscal years 2022 and 2021 was approximately \$94.2 million and \$58.1 million, respectively.

# Bay Area Health District, dba Bay Area Hospital

## Management's Discussion and Analysis

Year Ended June 30, 2022

### Nonoperating revenue and expenses

In most years, nonoperating revenue and expenses generally consist primarily of interest income, realized and unrealized gains and losses on investments, noncapital contributions, and interest expense. The investment income (loss) is earned on long-term investments which may only be invested in allowable fixed-income investments pursuant to State regulations. The net investment loss was approximately \$7.3 million in fiscal year 2022 compared to net investment loss of approximately \$697,000 in fiscal year 2021. Included in net investment loss in fiscal year 2022 was approximately \$7.0 million of net unrealized market losses and approximately \$273,000 in investment fees. In fiscal years 2022 and 2021, the Hospital recognized income from Provider Relief Funds of approximately \$7.5 million and \$10.3 million, respectively. In addition, the net nonoperating revenue also included noncapital contributions of approximately \$1.6 million and \$1.9 million during fiscal years 2022 and 2021, respectively. Interest expense increased from approximately \$720,000 in fiscal year 2021 to approximately \$1.4 million in fiscal year 2022, as the Hospital's \$50 million borrowing from Bank of the West (BOTW) was outstanding for all of fiscal year 2022 as opposed to only approximately half of fiscal year 2021, and interest incurred on borrowings under the revolving line of credit. As previously discussed, the Hospital does not receive any tax revenue even though it is a district hospital.

### The Hospital's cash flows

Changes in the Hospital's cash flows are consistent with changes in operating income and nonoperating revenue and expenses, as discussed earlier. The largest cash outflows each year are typically the payments to suppliers and contractors, which totaled approximately \$130.8 million and \$100.5 million in fiscal years 2022 and 2021, respectively, and payments to employees, which totaled approximately \$101.6 million and \$102.5 million in fiscal years 2022 and 2021, respectively. In the aggregate, the Hospital had a negative cash flow from operations of approximately \$53.9 million. In addition, the Hospital repaid \$20.3 million in Medicare accelerated payments, and the Hospital obtained \$8.0 million in cash from its revolving line of credit with BOTW.

### Capital assets

As of June 30, 2022, the Hospital had approximately \$95.6 million invested in capital assets, net of accumulated depreciation and amortization, as detailed in Note 5 to the financial statements. In fiscal years 2022 and 2021, the Hospital purchased or constructed new equipment and capital improvements costing approximately \$7.4 million and \$16.2 million, respectively. In addition, the Hospital capitalized various lease contracts with a net balance of approximately \$2.6 million as of June 30, 2022 under the new GASB standard mentioned previously. Furthermore, capital assets at June 30, 2022 include approximately \$10.3 million of subscription-based information technology arrangements (SBITA) that are required to be capitalized under a GASB standard that the Hospital adopted in fiscal year 2020.

### Long-term obligations

As of June 30, 2022, the Hospital had \$65.6 million in long-term obligations outstanding (including the current portion). This compares to approximately \$56.2 million in long-term obligations outstanding as of June 30, 2021. Long-term obligations outstanding as of June 30, 2022 consist of borrowings under the Hospital's revolving line of credit with BOTW, a term loan owed to BOTW, and lease and SBITA liabilities recorded under GASB standards.

In December 2020, the Hospital entered into a \$50.0 million term loan agreement (the Note Payable) with BOTW. The proceeds of the Note Payable were used to help finance the new EPIC system and a new human resources and payroll system and to repay the Hospital's pre-existing debt to Umpqua Bank. Under terms of the Note Payable, the Hospital was required to make interest-only payments in monthly installments of approximately \$100,000 through January 2022. Beginning in February 2022, the Hospital was required to make payments in monthly installments of principal and interest of approximately \$220,000, with any remaining outstanding principal and accrued interest due in December 2030. The initial interest rate on the Note Payable was 2.34%, and the rate is adjusted quarterly based on the Hospital's most recent debt service coverage ratio for the twelve-month period then ended. The quarterly interest rates under terms of the Note Payable range from 2.34% to 2.84%, unless the Hospital is in default (see below) under terms of the Note Payable, in which case, interest is payable at a default rate. The default rate is a variable rate of interest equal to the greater of (1) BOTW's prime interest rate plus 3.00% (7.75% as of June 30, 2022) or (2) the Federal Funds Rate plus 5.50% (7.08% as of June 30, 2022), unless BOTW provides the Hospital with a forbearance period (see below). The Note Payable is secured by a

# Bay Area Health District, dba Bay Area Hospital

## Management's Discussion and Analysis

Year Ended June 30, 2022

pledge of the Hospital's revenues. Outstanding borrowings under the Note Payable as of June 30, 2022 were \$49,380,282. The Note Payable may be prepaid in whole or in part, with a prepayment penalty. The Note Payable includes requirements to meet certain financial and operating covenants.

Also in December 2020, the Hospital entered into a \$10,000,000 revolving line of credit agreement (the Line of Credit) with BOTW which expires on December 30, 2022. Borrowings under the Line of Credit generally bear interest at the current one-month London Interbank Offered Rate (LIBOR) (1.79% as of June 30, 2022) plus a quarterly margin interest rate. The quarterly margin interest rates under terms of the Line of Credit range from 1.50% to 2.25%, unless the Hospital is in default under terms of the Line of Credit, in which case, interest is payable at a default rate. The default rate for the Line of Credit is calculated in the same manner as the default rate for the Note Payable. Borrowings under the Line of Credit are secured by a pledge of the Hospital's revenues. Outstanding borrowings under the Line of Credit as of June 30, 2022 were \$8,000,000. There were no outstanding borrowings under the Line of Credit as of June 30, 2021. The Line of Credit includes the same requirements to meet certain financial and operating covenants as the Note Payable.

In the event of a default by the Hospital – such as failing to make payments on the Note Payable or the Line of Credit as they are due, or failing to comply with the required financial and operating covenants (including a "Debt Service Coverage" (DSC) covenant) – all amounts due under both the Note Payable and the Line of Credit may, at BOTW's discretion, become immediately due and payable by the Hospital. For the twelve-month period ended March 31, 2022 and the year ended June 30, 2022, the Hospital was not in compliance with the DSC covenant, and BOTW has not provided a waiver of such covenant violations. As a result of the covenant violations, borrowings under the Note Payable and Line of Credit bear interest at the default rate beginning on March 31, 2022 (unless granted a forbearance period), and BOTW could demand repayment of all amounts outstanding under the Note Payable and Line of Credit agreements. Accordingly, \$47,876,185 of the Note Payable that is due in years subsequent to 2023 has been classified as a current liability in the Hospital's statement of net position as of June 30, 2022.

BOTW has presented an unsigned forbearance agreement (the Forbearance Agreement) to the Hospital dated October 12, 2022. Pursuant to the Forbearance Agreement, BOTW agreed to forbear through November 15, 2022 (the Forbearance Period) from exercising its rights and remedies with regard to the default. In addition, the Note Payable bears interest at an amended default rate of 3.5% from March 31, 2022 through the Forbearance Period, while outstanding borrowings on the Line of Credit continue to bear interest at the LIBOR plus quarterly margin interest rate discussed above. The Forbearance Agreement does not constitute a waiver of the default, nor does it impair the ability of BOTW to exercise its rights and remedies after the expiration of the Forbearance Period. The Hospital and BOTW are currently in the process of getting the Forbearance Agreement signed and are negotiating a new forbearance agreement that is anticipated to run through January 15, 2023 and will require an interest rate of 4.5% on borrowings under the Note Payable.

### Other economic factors

The Hospital is Coos County's largest employer, followed by The Mill Casino, the local school districts, and Southwestern Oregon Community College. In recent years, the area has experienced significant growth in the retiree population moving to the coast from California and other states, and tourism is growing as an important contributor to the local economy. The South Coast Development Council (the SCDC) was started in 2001 to help attract industry and business to the Southern Oregon Coast. The Hospital has a seat on the Board of Directors of the SCDC. As mentioned previously, COVID-19 has had a significant impact on the local economy. The unemployment rate in Coos County was 5.3% as of July 2022, which was below the 6.3% rate as of August 2021. However, it is still higher than the pre-pandemic rate of 3.8% in November 2019. Tourism and local restaurants have been seriously impacted by the COVID-19 pandemic, and the recovery has been slow. Recent development of a Coos Bay Village has brought new businesses to the area. In addition, in December 2021, the Oregon International Port of Coos Bay obtained \$10 million in Special Public Work Funds which accompanies another \$8.5 million to purchase land and to construct a port within Coos Bay. The Hospital continues to closely monitor external forces that affect the Hospital's financial position in order to make timely operational changes, as necessary, to adapt.

# **Bay Area Health District, dba Bay Area Hospital**

## **Management's Discussion and Analysis**

**Year Ended June 30, 2022**

### **Contacting the Hospital's financial management**

This financial report is designed to provide our patients, suppliers, taxpayers, and creditors with a general overview of the Hospital's finances and to show the Hospital's accountability for the money it receives. If you have questions about this report or need additional financial information, please contact Mary Lou Tate, Chief Financial Officer, at Bay Area Hospital, 1775 Thompson Road, Coos Bay, Oregon 97420.

# Bay Area Health District, dba Bay Area Hospital

## Statement of Net Position

June 30, 2022

### Assets and Deferred Outflows of Resources

Current assets	
Cash and cash equivalents	\$ 17,016,994
Patient accounts receivable - net of allowance for doubtful accounts of \$2,615,664	24,465,619
Supplies inventory	6,261,727
Current portion of assets limited as to use	7,156,518
Prepaid expenses and other current assets	4,410,739
Total current assets	<u>59,311,597</u>
Assets limited as to use - net of current portion	<u>80,175,078</u>
Capital assets	
Depreciable capital assets - net	91,510,791
Nondepreciable capital assets	4,142,629
Total capital assets - net	<u>95,653,420</u>
Other noncurrent assets	<u>1,135,689</u>
Total assets	<u>236,275,784</u>
Deferred outflows of resources	
Defined benefit pension plan	17,335,078
Postemployment health care plan	543,823
Total deferred outflows of resources	<u>17,878,901</u>
<b>Total Assets and Deferred Outflows of Resources</b>	<b><u>\$ 254,154,685</u></b>

The accompanying notes are an integral part of the financial statements.



# Bay Area Health District, dba Bay Area Hospital

## Statement of Net Position (Continued)

June 30, 2022

### Liabilities, Deferred Inflows of Resources, and Net Position

Current liabilities	
Accounts payable	\$ 11,140,690
Accrued liabilities	
Payroll, payroll taxes, and withholdings	3,092,600
Paid time off	5,393,829
Other	4,338,633
Estimated third-party payor settlements payable	6,229,262
Revolving line of credit	8,000,000
Current portion of long-term obligations	3,308,574
Long-term obligations in default classified as current (Notes 2 and 7)	47,876,185
Medicare accelerated payments	7,156,518
Total current liabilities	<u>96,536,291</u>
Noncurrent liabilities	
Long-term obligations - net of current portion	6,454,886
Net pension liability	8,910,885
Other noncurrent liabilities	4,468,637
Total noncurrent liabilities	<u>19,834,408</u>
Total liabilities	<u>116,370,699</u>
Deferred inflows of resources	
Defined benefit pension plan	8,634,580
Postemployment health care plan	289,152
Total deferred inflows of resources	<u>8,923,732</u>
Total liabilities and deferred inflows of resources	<u>125,294,431</u>
Net position	
Net investment in capital assets	38,013,775
Unrestricted	90,846,479
Total net position	<u>128,860,254</u>
<b>Total Liabilities, Deferred Inflows of Resources, and Net Position</b>	<b><u>\$ 254,154,685</u></b>

The accompanying notes are an integral part of the financial statements.

# Bay Area Health District, dba Bay Area Hospital

## Statement of Revenue, Expenses, and Changes in Net Position

Year Ended June 30, 2022

Operating revenue	
Net patient service revenue - net of provision for bad debts of \$3,526,733	\$ 180,653,353
Other revenue	1,417,189
Total operating revenue	<u>182,070,542</u>
Operating expenses	
Salaries and benefits	99,683,870
Supplies and other	59,355,744
Professional fees and purchased services	71,565,457
Depreciation and amortization	11,978,518
Total operating expenses	<u>242,583,589</u>
<b>Operating Loss</b>	<u>(60,513,047)</u>
Nonoperating revenue (expenses)	
Investment loss - net	(7,272,373)
Government stimulus income	7,455,649
Noncapital contributions	1,553,435
Interest expense	(1,380,795)
Total nonoperating revenue - net	<u>355,916</u>
<b>Decrease in Net Position</b>	<u>(60,157,131)</u>
Net position - June 30, 2021	<u>189,017,385</u>
<b>Net Position - June 30, 2022</b>	<u><u>\$ 128,860,254</u></u>

The accompanying notes are an integral part of the financial statements.

# Bay Area Health District, dba Bay Area Hospital

## Statement of Cash Flows

Year Ended June 30, 2022

### Cash Flows From Operating Activities

Receipts from and on behalf of patients	\$ 197,285,491
Payments to suppliers and contractors	(130,826,838)
Payments to employees	(101,621,137)
Other receipts and payments - net	(18,736,531)
Net cash used by operating activities	<u>(53,899,015)</u>

### Cash Flows From Noncapital Financing Activities

Receipt of government stimulus grants	6,955,649
Noncapital contributions	1,553,435
Net cash provided by noncapital financing activities	<u>8,509,084</u>

### Cash Flows From Capital and Related Financing Activities

Purchases of capital assets - net	(7,369,198)
Net borrowings under long-term line of credit	8,000,000
Principal paid on long-term obligations	(2,476,741)
Interest paid on long-term obligations	(1,380,795)
Net cash used by capital and related financing activities	<u>(3,226,734)</u>

### Cash Flows From Investing Activities

Decrease in assets limited as to use - net	27,035,330
Investment loss - net	(7,272,373)
Net cash provided by investing activities	<u>19,762,957</u>

### Net Decrease in Cash and Cash Equivalents

	(28,853,708)
Cash and cash equivalents - June 30, 2021	45,870,702
<b>Cash and Cash Equivalents - June 30, 2022</b>	<b><u>\$ 17,016,994</u></b>

The accompanying notes are an integral part of the financial statements.

# Bay Area Health District, dba Bay Area Hospital

## Statement of Cash Flows (Continued)

Year Ended June 30, 2022

### Reconciliation of Operating Loss to Net Cash Used by Operating Activities

Operating loss	\$ (60,513,047)
Adjustments to reconcile operating loss to net cash used by operating activities	
Depreciation and amortization	11,978,518
Provision for bad debts	3,526,733
Changes in certain operating assets and liabilities	
Patient accounts receivable	9,504,224
Supplies inventory	27,714
Prepaid expenses and other current assets	410,314
Net pension asset and pension liability	(1,252,077)
Other noncurrent assets	782,948
Accounts payable	1,720,918
Accrued liabilities	(3,462,600)
Estimated third-party payor settlements payable - net	3,601,181
Medicare accelerated payments	(20,283,806)
Other noncurrent liabilities	59,965
Net cash used by operating activities	<u>\$ (53,899,015)</u>

### Supplemental Disclosure of Non-Cash Investing and Financing Activities

Recognition of lease assets and liabilities upon adoption of Governmental Accounting Standards Board Statement No. 87, <i>Leases</i>	<u>\$ 1,577,422</u>
Lease assets obtained in exchange for lease liabilities	<u>\$ 1,572,561</u>
Subscription-based information technology arrangement (SBITA) assets obtained in exchange for SBITA liabilities	<u>\$ 736,855</u>

The accompanying notes are an integral part of the financial statements.

# Bay Area Hospital Defined Benefit Plan

## Statement of Fiduciary Net Position

December 31, 2021

### Assets

Cash and cash equivalents	\$ 411,202
Investments at fair value - mutual funds	<u>65,742,205</u>
<b>Total Assets</b>	<u>66,153,407</u>
<b>Net Position Restricted For Pension Benefits</b>	<u>\$ 66,153,407</u>

The accompanying notes are an integral part of the financial statements.

# Bay Area Hospital Defined Benefit Plan

## Statement of Changes in Fiduciary Net Position

Year Ended December 31, 2021

### Additions

Investment income	
Net appreciation in fair value of investments	\$ 7,033,267
Dividends	923,248
Total investment income	<u>7,956,515</u>
Employer contributions	<u>500,000</u>

### Total Additions

8,456,515

### Deductions

Benefits paid to participants	<u>4,832,124</u>
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### Total Deductions

4,832,124

### Increase in Net Position

3,624,391

Net position restricted for pension benefits - December 31, 2020	<u>62,529,016</u>
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<b>Net Position Restricted for Pension Benefits - December 31, 2021</b>	<b><u>\$ 66,153,407</u></b>
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# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

### 1. Business, Organization, and Summary of Significant Accounting Policies

#### Business and organization

Bay Area Health District, dba Bay Area Hospital (the Hospital), was incorporated as a municipal corporation in Coos County, Oregon in June 1952. The Hospital provides various health care and health care related services to the citizens of Coos Bay and North Bend, Oregon and to others in the Southern Oregon Coastal area.

The Hospital is the trustee, or fiduciary, for a defined benefit employee pension plan (the Defined Benefit Plan) (see Note 10). The Hospital is responsible for the assets of the Defined Benefit Plan which – because of a trust arrangement – can be used only for the trust beneficiaries. All of the Hospital's fiduciary activities (which are solely related to the Defined Benefit Plan) are reported in separate statements of fiduciary net position and changes in fiduciary net position on pages 18 and 19. These activities are excluded from the Hospital's other financial statements, because the Hospital cannot use these assets to finance its operations. The Hospital is responsible for ensuring that the assets reported in this fiduciary fund are used for their intended purposes.

The Hospital receives support from Bay Area Hospital Auxiliary (the Auxiliary). The Auxiliary is a separate nonprofit corporation and a tax-exempt organization under the provisions of the Internal Revenue Code (the Code).

The Hospital has also established the Bay Area Community Information Agency (BACIA), a separate governmental agency with the purpose of facilitating the exchange of electronic health care information among health care providers in the Hospital's operating region. BACIA's board of directors is appointed by the Hospital's Board of Directors (the Board) and is required to include at least one member of the Board or management of the Hospital (Management). Although the Hospital has agreed to provide support to fund BACIA's operations as needed, no funding was required for the year ended June 30, 2022, and the Hospital does not anticipate that such funding will be required in the near-term.

#### Basis of presentation and accounting

The accompanying financial statements include the accounts and transactions of the Hospital and – as described above – the Hospital's fiduciary activities related to the Defined Benefit Plan. The accompanying financial statements do not include the accounts and transactions of the Auxiliary or BACIA, as such accounts and transactions are not significant to the Hospital's separate financial statements. The Hospital is not a component unit of any other organization.

The accompanying financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (U.S.), as applied to governmental units (GAAP). The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. Accordingly, the Hospital utilizes the enterprise fund method of accounting, whereby revenue, income, expenses, and losses are recognized on the accrual basis using the economic resources measurement focus. Substantially all revenue, income, expenses, and losses are subject to accrual. Since the Hospital is only engaged in business-type activities and fiduciary activities, it is required to present only the financial statements required for enterprise funds and fiduciary funds.

#### Use of estimates

The preparation of financial statements in accordance with GAAP requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue, income, expenses, and losses during the reporting period. Actual results could differ from those estimates.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

### COVID-19 pandemic and government assistance

In January 2020, the Secretary of the U.S. Department of Health and Human Services (HHS) declared a national public health emergency due to a novel strain of coronavirus (COVID-19). The global pandemic caused by COVID-19 (the COVID-19 pandemic) has significantly affected the Hospital's facilities, employees, patients, community, business operations, and financial performance, as well as the U.S. economy and financial markets. Due in part to local, state, and federal guidelines (as well as recommendations from major medical societies); social distancing; and self-quarantines in response to the COVID-19 pandemic, beginning in March 2020, the COVID-19 pandemic began to negatively affect the Hospital's net revenue and business operations.

In March 2021 and 2020, the U.S. Congress passed the *American Rescue Plan Act* and the *Coronavirus Aid, Relief and Economic Security Act*, respectively (collectively, "the Acts") which, among other things, provided certain relief to health care providers. During the fiscal years ended June 30, 2022 and 2020, the Hospital received aggregate grants of \$6,955,649 and \$11,322,590, respectively, from HHS under the Acts. Payments received from these grants (i.e., "Provider Relief Funds") are not required to be repaid provided that the recipient attests to and complies with certain terms and conditions, including limitations on balance billing and not using funds received from the grants to reimburse expenses or losses that other sources are obligated to reimburse. The recognition of amounts received as revenue is conditioned upon certification that funds will be used to prevent, prepare for, and respond to the COVID-19 pandemic and shall reimburse the recipient only for health care-related expenses or "lost revenues" that are attributable to the COVID-19 pandemic. Amounts are recognized as nonoperating revenue only to the extent that the Hospital is reasonably assured that underlying conditions are met. Based on Management's analysis, the Hospital met the requirements to recognize \$7,455,649 of Provider Relief Funds as revenue during the year ended June 30, 2022, which is recorded as government stimulus income in the accompanying statement of revenue, expenses, and changes in net position. The current guidance governing the reporting of COVID-19 related expenditures and/or lost revenues that are attributable to the COVID-19 pandemic is vague and subject to interpretation. In addition, the guidance has been modified several times since the Provider Relief Funds have been distributed. As a result, there is at least a reasonable possibility that the amount of such funds recorded as income will change by a material amount in the near-term.

In addition, the Acts provided for an expansion of the Medicare Accelerated and Advance Payment Program (the Advance Payment Program), whereby inpatient acute care hospitals and other eligible providers could request accelerated payment of up to 100% of their Medicare payment amount for a six-month period. These accelerated payments are required to be repaid to Medicare through withholding of future Medicare fee-for-service payments beginning one year after receipt of the advance payments by the Hospital. During the year ended June 30, 2020, the Hospital received \$31,008,411 of such expanded payments under the Advance Payment Program. As of June 30, 2022, the Hospital had returned \$23,851,893 of such payments to Medicare through withholding from subsequent Medicare payments to the Hospital. The remaining amounts received under the Advance Payment Program of \$7,156,518 are recorded in current liabilities as Medicare accelerated payments in the accompanying statement of net position.

### Budgets

The Hospital is required to prepare and adopt an annual operating budget in accordance with Oregon Local Budget Law. This budget is prepared differently, in some respects, from GAAP. The differences are primarily as follows:

- Principal debt service payments are treated as expenditures for budgetary purposes.
- Purchases of capital assets are treated as capital outlay expenditures for budgetary purposes.
- Depreciation expense is not budgeted.



# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

Expenditures are controlled by appropriations adopted by resolutions of the Board, as permitted by Oregon Local Budget Law. The Hospital makes annual appropriations by object classification (i.e., personal services, materials and services, capital outlay, and debt service). Unexpended appropriations lapse at the end of each fiscal year.

### Cash and cash equivalents

For the purposes of the statement of cash flows, the Hospital considers all highly liquid debt instruments purchased with a maturity of three months or to be cash and cash equivalents, excluding assets limited as to use (see Note 3).

### Patient accounts receivable and allowance for doubtful accounts

The collection of receivables from third-party payors and patients is the Hospital's primary source of cash and is critical to its operating performance. When the Hospital provides care to patients, it does not require collateral; however, it maintains an estimated allowance for doubtful accounts. The primary collection risks relate to uninsured patient accounts and patient accounts for which the primary insurance payor has paid, but the patient is responsible for the remaining amounts outstanding (generally deductibles and co-payments). The Hospital does not maintain a significant allowance for doubtful accounts related to patient accounts receivable from third-party payors, nor has it historically had significant bad debt write-offs of patient accounts receivable from third-party payors. However, for services provided to patients who have third-party coverage, the Hospital records the related patient service revenue and patient accounts receivable net of contractual discounts and allowances. During the year ended June 30, 2022, net patient service revenue was decreased by approximately \$10,570,000 due to a change in Management's estimate of the collectability of patient accounts receivable as of June 30, 2021.

For patient accounts receivable due from self-pay patients – which include both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill – the Hospital records a significant allowance for doubtful accounts. The allowance for doubtful accounts is determined based primarily upon the Hospital's historical collection experience, the age of patients' accounts, Management's estimate of its patients' economic ability to pay, and the effectiveness of collection efforts. Patient accounts receivable balances are routinely reviewed in conjunction with historical collection rates and other economic conditions which might ultimately affect the collectability of patient accounts when considering the adequacy of the amounts recorded in the allowance for doubtful accounts. The difference between the Hospital's standard rates (or the discounted rates, if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts. Recoveries of amounts charged off are added to the allowance for doubtful accounts. In most years, actual write-offs have been within Management's expectations. Significant changes in payor mix, business office operations, economic conditions, or trends in federal and state governmental health care coverage could affect the Hospital's collection of patient accounts receivable, cash flows, and results of operations.

Significant concentrations of net patient accounts receivable as of June 30, 2022 were approximately as follows:

Medicare	47%
Commercial insurance	40
Medicaid and Oregon Health Plan (OHP)	7
Other negotiated contracts	4
Self-pay	2
	<hr/>
	100%
	<hr/>

### Supplies inventory

Supplies inventory is recorded at the lower of cost (first-in, first-out method) or net realizable value.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

### Assets limited as to use

Assets limited as to use consist of assets (U.S. Treasury securities, a money market account, mortgage-backed securities, U.S. Government agency obligations, corporate obligations, and municipal bonds) from the Advance Payment Program and internally designated for capital acquisitions (internally designated assets) designated by the Board for future capital acquisitions (over which the Board retains control and may, at its discretion, subsequently use for other purposes) (see Note 3). Investments included in assets limited as to use are stated at fair value in the accompanying statement of net position (see Note 15 for a discussion of fair value measurements). Interest, dividends, and gains (losses) – both realized and unrealized – on these investments are included in nonoperating revenue when earned (incurred).

### Capital assets

The Hospital considers an asset which has an estimated useful life in excess of one year to be a capital asset. Purchased capital assets costing more than \$5,000 are recorded at historical cost. Capital assets costing \$5,000 or less are recorded as expense in the year of acquisition. Contributed capital assets are recorded at their estimated fair value at the time of their donation. Improvements and replacements of capital assets are capitalized. Routine maintenance and repairs are charged to expense as incurred.

All capital assets other than land are depreciated over their estimated useful lives using the straight-line method. Leases and subscription-based information technology (IT) arrangements (SBITAs) that are capitalized in accordance with GASB standards (see below) are included in capital assets in the accompany statement of net position and are amortized over the lease and/or contract terms. Such amortization is included in depreciation and amortization expense in the accompanying financial statements. Depreciation of assets in construction in progress begins when such assets are placed in service. Useful lives of depreciable assets are based on guidelines published by the American Hospital Association.

Management reviews capital assets for possible impairment whenever events or circumstances indicate that the carrying amount of such assets may not be recoverable. If there is an indication of impairment, Management would prepare an estimate of future cash flows (undiscounted and without interest charges) expected to result from the use of the asset and its eventual disposition. If these cash flows were less than the carrying amount of the asset, an impairment loss would be recognized to write down the asset to its estimated fair value.

### Leases

The Hospital has various leasing arrangements, which are primarily for certain real property such as administration offices, as well as for certain medical and office equipment. The Hospital determines if an arrangement is a lease at inception of the contract. For each lease, the Hospital records a lease asset (representing the right to use the underlying asset for the lease term) and a lease liability (representing the obligation to make lease payments required under the terms of the lease). Lease assets and lease liabilities are recognized at the commencement date based on the present value of lease payments required over the lease term. The Hospital uses its estimated incremental borrowing rate – derived from information available at the lease commencement date – as the discount rate when determining the present value of lease payments.

Many of the Hospital's lease agreements include one or more renewal options. Renewal terms generally extend the related lease from one to five years at the then market rate of rental payment or at a predetermined monthly payment in accordance with the lease agreement. All such renewal options are at the Hospital's discretion. Renewal options are evaluated at the commencement of each lease; only those that are reasonably certain of exercise are included in determining the appropriate lease term and for purposes of calculating the initial lease asset and lease liability.

Certain lease agreements for real property require variable lease payments based on actual common area maintenance expenses and/or real estate taxes. Variable lease payments may also include escalating rent payments that are not fixed at lease commencement but are based on an index that is determined in future

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

periods based on changes in the Consumer Price Index or other measures of inflation. These variable lease payments are recognized in operating expenses but are not included in the lease asset or lease liability balances. The Hospital's lease agreements do not contain any material residual value guarantees, restrictions, or covenants.

### SBITAs

A SBITA is a contract that conveys to the Hospital control of the right to use another party's (i.e., a vendor's) IT software – alone or in combination with tangible capital assets – as specified in the contract for a period of time in an exchange or exchange-like transaction. The Hospital has various SBITAs, which are primarily for a human resources, accounting, and payroll system, as well as for certain other IT software. The Hospital determines if an arrangement is a SBITA at inception of the contract. For each SBITA, the Hospital records a right-to-use subscription asset (i.e., an intangible asset representing the right to use the underlying IT software for the contract term) and a corresponding subscription liability (representing the obligation to make payments required under the terms of the contract). Subscription-based IT assets and liabilities are recognized at the commencement of the subscription term – which occurs when the initial implementation stage of an IT project is completed – based on the present value of subscription payments expected to be made during the subscription term. The Hospital uses its estimated incremental borrowing rate – derived from information available at the SBITA commencement date – as the discount rate when determining the present value of subscription payments.

Certain of the Hospital's SBITAs include one or more renewal options. Renewal terms generally extend the related subscription period for multiple one-year periods at a predetermined monthly payment in accordance with the SBITA contract. All such renewal options are at the Hospital's discretion. Renewal options are evaluated at the commencement of each SBITA; only those that are reasonably certain of exercise are included in determining the appropriate subscription term and for purposes of calculating the initial right-to-use subscription asset and subscription liability.

### Paid time off (PTO)

The Hospital's employees earn PTO at varying rates depending on years of service. Employees can accumulate unused PTO from one year to the next, except for PTO in excess of 525 hours. Twice a year, employees can request that up to 80 hours of their unused PTO in excess of 80 hours be paid to them in cash, provided that they have taken at least 80 hours of PTO during the previous year. All unused PTO is paid to employees in cash upon their termination of employment from the Hospital, if proper notice has been given.

### Net position, deferred outflows of resources, and deferred inflows of resources

A deferred outflow of resources represents the consumption of net position that is applicable to a future reporting period. A deferred inflow of resources represents the acquisition of net position that is applicable to a future reporting period. As of June 30, 2022, all of the Hospital's deferred outflows and inflows of resources related to the Hospital's defined benefit pension plan (see Note 10) and postemployment health care plan (see Note 12).

Net position of municipal hospitals is typically classified into three broad components as follows:

- *Net investment in capital assets* consists of capital assets, net of accumulated depreciation and net of the current balances of any outstanding borrowings (including lease and SBITA liabilities) used to finance the purchase or construction of those assets.
- *Restricted net position* can include two components: *Restricted expendable net position* is noncapital net position that must be used for a particular purpose, as specified by creditors, grantors, or contributors external to the Hospital, including amounts deposited with trustees as required by bond indentures, and *restricted nonexpendable net position* equals the principal portion of permanent endowments. As of June 30, 2022, the Hospital had no significant *restricted net position*.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

- *Unrestricted net position* is the remaining net position that does not meet the definition of *net investment in capital assets* or *restricted expendable* or *restricted nonexpendable net position*.

### Net patient service revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements primarily include prospectively determined rates per discharge, reimbursed costs, discounted charges, per diem payments, and capitated payments. Net patient service revenue is reported at the estimated net realizable amounts due from patients, third-party payors, and others for services rendered and includes estimates for potential retroactive revenue adjustments under reimbursement agreements with third-party payors. Such estimates are adjusted in future periods as final settlements are determined.

A significant portion of the Hospital's services is provided to Medicare, Medicaid, and OHP patients under contractual arrangements. Inpatient acute care services rendered by the Hospital to Medicare and Medicaid program beneficiaries are generally reimbursed at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors (i.e., "Medicare severity-adjusted diagnosis related groups" or "MS-DRGs"). Such payments include a capital cost component and may be greater or less than the actual charges for services. Most outpatient services related to Medicare beneficiaries are reimbursed prospectively under the ambulatory payment classifications methodology. Home health services related to Medicare beneficiaries are reimbursed under a prospective payment system methodology. Certain outpatient services related to Medicare and Medicaid beneficiaries are reimbursed under a cost reimbursement methodology. The Hospital is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after audits of the Hospital's annual cost reports by the Medicare fiscal intermediary and Medicaid. The Hospital's cost reports have been audited and final settled by the Medicare fiscal intermediary through June 30, 2018 and Medicaid through June 30, 2017.

The Hospital receives federal funding through the Disproportionate Share Hospital (DSH) Medicaid program. DSH provides additional funding to hospitals that have a disproportionate share of uncompensated care and Medicaid patients, and funds are distributed to hospitals using an agreed-upon distribution methodology. During the year ended June 30, 2022, the Hospital received an insignificant amount of DSH funds, which is recorded in net patient service revenue in the accompanying statement of revenue, expenses, and changes in net position. During the year ended June 30, 2022, the Hospital's 2018 and 2019 DSH funds were audited by the Oregon Health Authority (OHA), and, as a result, it is estimated that the Hospital will need to return DSH funds aggregating approximately \$1,999,000 for those two years. In addition, it is probable that the Hospital will also have to return DSH funds received for 2020 and 2021 aggregating approximately \$1,590,000. Accordingly, the Hospital has recorded a liability for such amounts totaling approximately \$3,589,000 which is included in estimated third-party payor settlements payable in the accompanying statement of net position. However, the Hospital is in the process of contesting the results of the OHA audit, and the ultimate resolution of this process is currently uncertain.

Services rendered to OHP beneficiaries are partially reimbursed under a capitation agreement. During the year ended June 30, 2022, the Hospital received approximately \$19,904,000 in capitation payments related to OHP beneficiaries (see Note 14), which are included in net patient service revenue in the accompanying statement of revenue, expenses, and changes in net position.

The laws and regulations governing the Medicare, Medicaid, and OHP programs are extremely complex and subject to interpretation. In addition, the Recovery Audit Contractors program requires the evaluation of certain Medicare and Medicaid claims for propriety by third-party contractors. As a result, there is at least a reasonable possibility that estimated third-party payor settlements payable - net will change by a material amount in the near-term.

Gross and net patient service revenue for services provided by the Hospital to Medicare, Medicaid, and OHP patients aggregated approximately \$370,000,000 and \$87,000,000, respectively for the year ended June 30, 2022.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

The Hospital has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations to provide medical services to subscribing participants. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates based on the type of service delivered.

### Charity care

The Hospital provides services to patients who meet the criteria of its charity care policy without charge or at amounts less than its established rates. The Hospital's criteria for the determination of charity care include the patient's – or the other responsible party's – annual household income, assets, credit history, existing debt obligations, and other indicators of the patient's ability to pay. Generally, uninsured or underinsured individuals with an annual household income at, or less than, 200% of the Federal Poverty Guidelines (the Guidelines) qualify for charity care under the Hospital's policy. In addition, the Hospital provides discounts on a sliding scale to uninsured individuals with an annual household income of between 200% and 450% of the Guidelines. Since the Hospital does not pursue collection of amounts determined to qualify as charity care, those amounts are not reported as net patient service revenue (see Note 9).

### Operating revenue and expenses

The Hospital's statement of revenue, expenses, and changes in net position distinguishes between operating and nonoperating revenue and expenses. Operating revenue results from exchange transactions associated with providing health care services – the Hospital's principal activity. Nonexchange revenue (expenses) – including investment loss - net, government stimulus income, and contributions received for purposes other than capital asset acquisition – are reported as nonoperating revenue (expenses). Operating expenses include all expenses incurred to provide health care services, other than financing costs.

### Grants and contributions

Periodically, the Hospital receives grants from other municipalities, as well as contributions from individuals and private organizations. During the year ended June 30, 2022, the Hospital received grants of \$6,955,649 from HHS under the Acts. Revenue from grants and contributions (including contributions of capital assets) is recognized when all eligibility requirements, including time requirements, are met. Grants and contributions may be restricted either for specific operating purposes or for capital purposes. When the Hospital has both restricted and unrestricted resources available to finance a particular program, it is the Hospital's policy to use restricted resources before unrestricted resources. Amounts that are unrestricted or that are restricted for a specific operating purpose are reported as nonoperating revenue. Amounts restricted for capital acquisitions would be reported after nonoperating revenue and expenses in the statement of revenue, expenses, and changes in net position.

### Oregon provider tax

Oregon levies a "provider tax" on certain qualifying hospitals, including the Hospital, to provide additional funding for OHP. The tax is based on net patient service revenue, as adjusted in accordance with the rules governing the program. The Hospital recorded provider taxes of approximately \$10.2 million for the year ended June 30, 2022, which are included in supplies and other operating expenses in the accompanying statement of revenue, expenses, and changes in net position.

In addition, the Hospital has entered into an agreement with the Oregon Association of Hospitals and Health Systems (OAHHS), which provides that all payments to the Hospital related to beneficiaries of the Oregon Medical Assistance Program are to be remitted directly to OAHHS. OAHHS aggregates these payments, returning a portion to the Hospital. The remaining funds are pooled by OAHHS with like amounts received on behalf of other hospitals subject to the provider tax, and OAHHS redistributes such funds to qualifying hospitals. Any such amounts received by the Hospital from OAHHS are reflected as a component of net patient service revenue in the accompanying statement of revenue, expenses, and changes in net position. Prepaid expenses and other current assets include approximately \$1.3 million of

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

provider taxes receivable due from OAHHS as of June 30, 2022, and other accrued liabilities include approximately \$1.3 million of provider taxes payable to Oregon as of June 30, 2022, in the accompanying statement of net position. Generally, the amount of annual receipts from OAHHS matches the annual amount of taxes paid.

### Risk management

In the ordinary course of business, the Hospital is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; cyber-attacks; errors and omissions; employee injuries and illnesses; and natural disasters. However, Management believes that adequate commercial insurance coverage has been purchased for claims arising from such matters. Settled claims have not exceeded this commercial insurance coverage in any of the three years ended June 30, 2022, 2021, or 2020. The Hospital is self-insured for employee health care claims up to \$250,000. Employee health care claims are accrued as the incidents which give rise to them become known. The provision and accrual for estimated employee health care claims include estimates of the ultimate costs for both reported claims and claims incurred but not reported and are based upon the estimated cost of settlement. Management believes that adequate amounts have been accrued in the accompanying financial statements to cover estimated employee health care claims.

### Federal and state income taxes

The Hospital is a municipal corporation. In addition, the Internal Revenue Service (IRS) has issued a determination letter stating that the Hospital is exempt from federal income taxes under Section 501(c)(3) of the Code. Accordingly, only unrelated business income is subject to federal or state income taxes. It is Management's belief that none of the Hospital's activities have generated material unrelated business income; therefore, no provision for income taxes has been made in the accompanying financial statements.

The Hospital is classified as an affiliate of a governmental unit by the IRS. Therefore, the Hospital is not required to file a federal information return in the U.S. or a state information return in Oregon unless it has unrelated business income. Accordingly, the Hospital did not file such returns for the year ended June 30, 2022.

### Recently issued accounting standards

In June 2017, the GASB issued GASB Statement No. 87, *Leases* (GASB 87). GASB 87 is intended to increase transparency and comparability among organizations by requiring the recognition of certain lease assets and lease liabilities in the statement of net position and disclosure of key information about leasing arrangements. The principal change required by GASB 87 relates to lessee accounting and is that for leases – other than a short-term lease or a lease that transfers ownership of the underlying asset – a lessee is required to (1) recognize a lease liability in the statement of net position, initially measured at the present value of the lease payments expected to be made during the lease term (less any lease incentives), and (2) recognize a right-of-use asset in the statement of net position, initially measured at the amount of the initial measurement of the lease liability, plus any payments made to the lessor at or before the commencement of the lease term and certain direct costs. A lessee should reduce the lease liability as payments are made and recognize an outflow of resources (for example, expense) for interest on the liability. The lessee should amortize the lease asset in a systematic and rational manner over the shorter of the lease term or the useful life of the underlying asset. The notes to financial statements should include a description of leasing arrangements, the amount of lease assets recognized, and a schedule of future lease payments to be made. The Hospital adopted GASB 87 as of July 1, 2021. The adoption of GASB 87 resulted in an increase in right-to-use lease assets and related lease obligations of \$1,577,422. Upon adoption of GASB 87, there was no cumulative effect impact on the Hospital's total net position. See Notes 6 and 8 for additional disclosures related to leases.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

### 2. Going Concern and Management's Plans

During the year ended June 30, 2022, the Hospital incurred substantial operating losses (partially offset by the receipt of government stimulus income), compounded by the various challenges posed by the COVID-19 pandemic (see Note 1). In addition, the Hospital was not in compliance with a certain financial covenant of its loan agreements with Bank of the West (BOTW) for the year ended June 30, 2022 (see Note 7). Accordingly, BOTW could demand repayment of all amounts outstanding under the related loan agreements, and this raises substantial doubt about the Hospital's ability to continue as a going concern. The accompanying financial statements do not include any adjustments that might result from the outcome of this uncertainty, other than reclassification of the related long-term debt to current liabilities.

Management's plans and actions, among others to improve operating results include the following:

- Negotiations are presently under way with BOTW with the anticipation that the loan agreements will be revised such that borrowings will be collateralized by certain assets of the Hospital, and the financial covenants will be modified to make them more achievable by the Hospital at future measurement dates.
- The Hospital has made significant improvements to medical billing coding and collection procedures
- The Hospital has entered into contract negotiations with commercial and capitated insurance plans with the hope of improving contract reimbursement rates.
- Management has instituted measures to reduce capital expenditures.
- Management has instituted productivity management measures.
- The Hospital is reviewing its purchased service contracts with the anticipation of reducing overall expenditures under such contracts.
- The Hospital is evaluating its medical supply and group purchasing organization contracts also with the anticipation of reducing overall expenditures under such contracts.
- Management is continuing to analyze less profitable operations and implementing other strategies to improve the Hospital's operating results.
- The Hospital is anticipating overall volume growth as it rebounds from pandemic caused volume declines.

Based on these and other planned measures, Management believes that cash flows will be adequate to fund the Hospital's operations through at least June 30, 2023. However, there can be no assurance that Management's plans to improve operating results will be successful.

The impact of the COVID-19 pandemic on the Hospital's future operational and financial performance will depend on certain developments, including the duration and spread of the outbreak (including variants), as well as the impact on the Hospital's patients, employees, and vendors. The extent to which COVID-19 may impact the Hospital's future financial condition or results of operations is uncertain and cannot be reasonably estimated at this time.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

### 3. Deposits and Investments

Cash and cash equivalents and assets limited as to use consisted of the following as of June 30, 2022:

Cash and cash equivalents	
Cash on hand	\$ 1,000
Cash deposits in a financial institution	17,015,994
Total cash and cash equivalents	<u>17,016,994</u>
Assets limited as to use	
Medicare accelerated payments	
U.S. Treasury securities	7,156,518
Total Medicare accelerated payments	<u>7,156,518</u>
Internally designated assets	
Money market account with an investment broker	780,310
Mortgage-backed securities	34,155,325
U.S. Government agency obligations	3,325,750
Corporate obligations	11,410,920
U.S. Treasury securities	29,019,680
Municipal bonds	1,483,093
Total internally designated assets	<u>80,175,078</u>
Total assets limited as to use	87,331,596
Less portion classified as current	<u>(7,156,518)</u>
Total assets limited as to use - net of current portion	80,175,078
Total cash and cash equivalents and assets limited as to use - net of current portion	<u>\$ 97,192,072</u>

#### Credit risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Hospital is required by the Oregon Revised Statutes (ORS) Chapter 295 (ORS 295) to maintain any deposits and money market accounts in financial institutions in excess of Federal Deposit Insurance Corporation (FDIC) coverage at certain "qualified depositories." As of and for the year ended June 30, 2022, all of the Hospital's deposits and money market accounts in financial institutions in excess of FDIC coverage were maintained at "qualified depositories."

As of June 30, 2022, the Hospital had investments in U.S. Treasury securities, a money market account with an investment broker, mortgage-backed securities, U.S. Government agency obligations, corporate obligations, and municipal bonds. Management believes that the Hospital's credit risk with respect to these investments is minimal due to the diversity of the individual investments and the financial strength of the entities which have issued the securities or instruments. However, due to changes in economic conditions, government intervention, and interest rates, the fair value of the Hospital's investments can be volatile. Consequently, the fair value of the Hospital's investments can significantly change in the near-term as a result of such volatility.

The ORS and the Hospital's investment policy authorize the Hospital to invest in general obligations of the U.S. and the agencies and instrumentalities of the U.S. or enterprises sponsored by the U.S. Government; debt obligations of the agencies and instrumentalities of Oregon (rated A- or better) and the states of Washington, Idaho, or California (rated AA- or better); time deposit open accounts, certificates of deposit, and savings accounts in insured institutions or credit unions; credit union share and savings accounts; fixed or variable life insurance or annuity contracts and guaranteed investment contracts issued by life insurance companies authorized to do business in Oregon; certain pooled trusts of public employers' deferred compensation funds; certain banker's acceptances; certain corporate indebtedness that is rated P-1 or Aa3 or better by Moody's Investors Service or A-1 or AA- or better by Standard & Poor's Corporation; certain



# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

corporate indebtedness issued by financial institutions that is rated P-2 or A3 or better by Moody's Investors Service or A-2 or A or better by Standard & Poor's Corporation; certain securities of an open-end or closed-end management investment company or investment trust; certain repurchase agreements; and shares of stock of a company, association, or corporation (including shares of a mutual fund) but only if such funds are set aside pursuant to a deferred compensation plan and are held in trust for the exclusive benefit of participants and their beneficiaries.

As of June 30, 2022, the Hospital's investments were rated from A-2 to AAA by Moody's Investor Service or Standard & Poor's Corporation.

### Custodial credit risk - deposits

Custodial credit risk is the risk that in the event of a financial institution failure, the Hospital's deposits may not be returned to it. The Hospital does not have a deposit insurance policy for custodial credit risk. As of June 30, 2022, the Hospital had deposits in two financial institutions exposed to custodial credit risk as follows:

Insured by the FDIC	\$ 500,000
Collateralized with securities held by the pledging financial institution's trust department or agent in other than the Hospital's name	17,805,084
Total	<u>\$ 18,305,084</u>

The Hospital's deposits at financial institutions are insured by the FDIC up to a combined maximum of \$250,000 per financial institution.

ORS 295 governs the collateralization of Oregon public funds. Oregon's Public Funds Collateralization Program (the PFCP) was created by the Office of the Oregon State Treasurer (the OST) to facilitate bank depository, custodian, and public official compliance with ORS 295. Under the PFCP – which created a shared liability structure for participating depositories – these bank depositories are required to pledge collateral against any public funds' deposits in excess of deposit insurance amounts. Based on information that the banks are required to report quarterly, the PFCP calculates each depository bank's minimum collateral (maximum liability) that must be pledged with the custodian for the next quarter. The pledged securities are designated as subject to the pledge agreement between the depository bank, the custodian bank (the Federal Home Loan Bank of Des Moines, which acts as agent for the depository banks), and the OST, and are held for the benefit of the OST on behalf of the public depositors. As of June 30, 2022, the aggregate Oregon public fund collateral pledged exceeded 100% of the public fund deposits held by the Hospital's depository bank.

The Hospital's investments are reported at fair value, as discussed in Note 15. As of June 30, 2022, all of the Hospital's investments were held in the Hospital's name by an investment broker which is an agent for the Hospital.

### Interest rate risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Debt securities with longer maturities are subject to increased risk of adverse interest rate changes. The Hospital has a formal investment policy that limits the expected maturities of investments as a means of managing its exposure to interest rate risk.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

As of June 30, 2022, the Hospital's investments in debt securities had the following contractual maturities:

	Mortgage-backed Securities	U.S. Government Agency Obligations	Corporate Obligations	U.S. Treasury Securities	Municipal Bonds	Total
Investment maturity						
Less than one year	\$ -	\$ 1,773,086	\$ 2,581,867	\$ -	\$ 935,866	\$ 5,290,819
1-5 years	5,035,660	1,552,664	5,994,836	27,359,874	547,227	40,490,261
6-10 years	1,925,125	-	2,834,217	8,816,324	-	13,575,666
More than 10 years	27,194,540	-	-	-	-	27,194,540
Total	<u>\$ 34,155,325</u>	<u>\$ 3,325,750</u>	<u>\$ 11,410,920</u>	<u>\$ 36,176,198</u>	<u>\$ 1,483,093</u>	<u>\$ 86,551,286</u>

### Concentration of credit risk

Concentration of credit risk with respect to deposits and investments is the risk of loss attributed to the magnitude of the Hospital's investment in a single issuer. As of June 30, 2022, none of the Hospital's individual investments in corporate obligations represented 5.0% or more of its total investments.

#### 4. Patient Accounts Receivable

Patient accounts receivable as of June 30, 2022 consisted of the following:

Receivable from patients and their insurance carriers	\$ 13,990,608
Receivable from Medicare - net	11,442,105
Receivable from Medicaid and OHP - net	1,648,570
Total patient accounts receivable	27,081,283
Less allowance for doubtful accounts	(2,615,664)
Patient accounts receivable - net	<u>\$ 24,465,619</u>

#### 5. Capital Assets

The activity in the Hospital's capital assets and related accumulated depreciation accounts for the year ended June 30, 2022 was as follows:

	July 1, 2021	Additions/ Provisions	Transfers	June 30, 2022
Depreciable capital assets				
Cost				
Land improvements	\$ 2,310,331	\$ 34,350	\$ -	\$ 2,344,681
Buildings and improvements	101,593,922	-	33,051	101,626,973
Fixed equipment	8,379,958	39,451	6,405	8,425,814
Movable equipment	84,255,081	3,821,558	1,539,234	89,615,873
Total depreciable capital assets	<u>196,539,292</u>	<u>\$ 3,895,359</u>	<u>\$ 1,578,690</u>	<u>202,013,341</u>
Accumulated depreciation				
Land improvements	2,063,898	\$ 51,216	\$ -	2,115,114
Buildings and improvements	44,559,279	3,233,441	-	47,792,720
Fixed equipment	6,161,408	367,441	-	6,528,849
Movable equipment	61,167,989	5,912,144	-	67,080,133
Total accumulated depreciation	<u>113,952,574</u>	<u>\$ 9,564,242</u>	<u>\$ -</u>	<u>123,516,816</u>
Depreciable capital assets - net	<u>82,586,718</u>			<u>78,496,525</u>
Nondepreciable capital assets				
Land	1,138,426	\$ -	\$ -	1,138,426
Construction in progress	1,109,054	3,473,839	(1,578,690)	3,004,203
Total nondepreciable capital assets	<u>2,247,480</u>	<u>\$ 3,473,839</u>	<u>\$ (1,578,690)</u>	<u>4,142,629</u>
Capital assets - net, excluding lease and SBITA assets	<u>84,834,198</u>			<u>82,639,154</u>
Lease and SBITA assets - net (see Note 6)	<u>13,119,126</u>			<u>13,014,266</u>
Total capital assets - net, as reported in the statement of net position	<u>\$ 97,953,324</u>			<u>\$ 95,653,420</u>

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

Depreciation expense of capital assets was \$9,564,242 for the year ended June 30, 2022.

### 6. Leases and SBITAs

A summary of lease and SBITA activity for the year ended June 30, 2022 is as follows:

	<u>July 1, 2021</u>	<u>Additions</u>	<u>June 30, 2022</u>
Lease assets			
Buildings	\$ 1,119,947	\$ -	\$ 1,119,947
Movable equipment	457,475	1,572,561	2,030,036
Total lease assets	<u>1,577,422</u>	<u>\$ 1,572,561</u>	<u>3,149,983</u>
Accumulated amortization			
Buildings	-	\$ 253,573	253,573
Movable equipment	-	253,567	253,567
Total accumulated amortization	<u>-</u>	<u>\$ 507,140</u>	<u>507,140</u>
Lease assets - net	<u>1,577,422</u>		<u>2,642,843</u>
SBITA assets	12,741,077	<u>\$ 736,855</u>	13,477,932
Accumulated amortization	<u>1,199,373</u>	<u>\$ 1,907,136</u>	<u>3,106,509</u>
SBITA assets - net	<u>11,541,704</u>		<u>10,371,423</u>
Total lease and SBITA assets - net	<u>\$ 13,119,126</u>		<u>\$ 13,014,266</u>

Amortization expense of lease and SBITA assets was \$2,414,276 for the year ended June 30, 2022. Total rent expense for short-term and variable payment lease arrangements not accounted for as lease assets was approximately \$462,000.

### 7. Long-term Obligations and Other Noncurrent Liabilities

A schedule of changes in the Hospital's long-term obligations and other noncurrent liabilities for the year ended June 30, 2022 is as follows:

	<u>July 1, 2021</u>	<u>Additions</u>	<u>Reductions</u>	<u>June 30, 2022</u>	<u>Amounts Due Within One Year</u>	<u>Amounts Due After One Year</u>
Long-term obligations						
Note payable - BOTW	\$ 50,000,000	\$ -	\$ 619,718	\$ 49,380,282	\$ 49,380,282	\$ -
Line of credit - BOTW	-	8,000,000	-	8,000,000	8,000,000	-
Total long-term obligations	<u>50,000,000</u>	<u>8,000,000</u>	<u>619,718</u>	<u>57,380,282</u>	<u>57,380,282</u>	<u>-</u>
Other noncurrent liabilities						
Medicare accelerated payments	27,440,324	-	20,283,806	7,156,518	7,156,518	-
Net pension liability (see Note 10)	-	8,910,885	-	8,910,885	-	8,910,885
OPEB (see Note 12)	2,861,046	74,524	-	2,935,570	-	2,935,570
Estimated medical malpractice claims (see Note 13)	938,000	193,000	-	1,131,000	-	1,131,000
Other	510,273	57,333	165,539	402,067	-	402,067
Total other noncurrent liabilities	<u>31,749,643</u>	<u>9,235,742</u>	<u>20,449,345</u>	<u>20,536,040</u>	<u>7,156,518</u>	<u>13,379,522</u>
Total long-term obligations and other noncurrent liabilities, excluding lease and SBITA liabilities	<u>81,749,643</u>	<u>\$ 17,235,742</u>	<u>\$ 21,069,063</u>	<u>77,916,322</u>	<u>64,536,800</u>	<u>13,379,522</u>
Lease and SBITA liabilities (Note 8)	<u>7,806,970</u>			<u>8,259,363</u>	<u>1,804,477</u>	<u>6,454,886</u>
Total long-term obligations as reported in the statement of net position	<u>\$ 89,556,613</u>			<u>\$ 86,175,685</u>	<u>\$ 66,341,277</u>	<u>\$ 19,834,408</u>

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

In December 2020, the Hospital entered into a \$50,000,000 term loan agreement (the Note Payable) with BOTW. The proceeds of the Note Payable were used to help finance a new electronic health records (EHR) system (the EHR System) and a new human resources and payroll system and to repay the Hospital's pre-existing debt to Umpqua Bank. Under terms of the Note Payable, the Hospital was required to make interest-only payments in monthly installments of approximately \$100,000 through January 2022. Beginning in February 2022, the Hospital is required to make payments in monthly installments of principal and interest of approximately \$220,000, with the remaining outstanding principal (currently estimated to be approximately \$35,300,000) and accrued interest due in December 2030. The initial interest rate on the Note Payable was 2.34%, and the rate is adjusted quarterly based on the Hospital's most recent debt service coverage ratio for the twelve-month period then ended. The quarterly interest rates under terms of the Note Payable range from 2.34% to 2.84%, unless the Hospital is in default (see below) under terms of the Note Payable, in which case, interest is payable at a default rate. The default rate is a variable rate of interest equal to the greater of (1) BOTW's prime interest rate plus 3.00% (7.75% as of June 30, 2022) or (2) the Federal Funds Rate plus 5.50% (7.08% as of June 30, 2022), unless BOTW provides the Hospital with a forbearance period (see below). The Note Payable is secured by a pledge of the Hospital's revenues. Outstanding borrowings under the Note Payable as of June 30, 2022 were \$49,380,282. The Note Payable may be prepaid in whole or in part, with a prepayment penalty. The Note Payable includes requirements to meet certain financial and operating covenants.

Also in December 2020, the Hospital entered into a \$10,000,000 revolving line of credit agreement (the Line of Credit) with BOTW which expires on December 30, 2022. Borrowings under the Line of Credit generally bear interest at the current one-month London Interbank Offered Rate (LIBOR) (1.79% as of June 30, 2022) plus a quarterly margin interest rate. The quarterly margin interest rates under terms of the Line of Credit range from 1.50% to 2.25%, unless the Hospital is in default under terms of the Line of Credit, in which case, interest is payable at a default rate. The default rate for the Line of Credit is calculated in the same manner as the default rate for the Note Payable. Borrowings under the Line of Credit are secured by a pledge of the Hospital's revenues. Outstanding borrowings under the Line of Credit as of June 30, 2022 were \$8,000,000. The Line of Credit includes the same requirements to meet certain financial and operating covenants as the Note Payable.

In the event of a default by the Hospital – such as failing to make payments on the Note Payable or the Line of Credit as they are due, or failing to comply with the required financial and operating covenants (including a "Debt Service Coverage" (DSC) covenant) – all amounts due under both the Note Payable and the Line of Credit may, at BOTW's discretion, become immediately due and payable by the Hospital. For the twelve-month period ended March 31, 2022 and the year ended June 30, 2022, the Hospital was not in compliance with the DSC covenant, and BOTW has not provided a waiver of such covenant violation. As a result of the covenant violations, borrowings under the Note Payable and Line of Credit bear interest at the default rate beginning on March 31, 2022 (unless granted a forbearance period), and BOTW could demand repayment of all amounts outstanding under the Note Payable and Line of Credit agreements. Accordingly, \$47,876,185 of the Note Payable that is due in years subsequent to 2023 has been classified as a current liability in the accompanying statement of net position as of June 30, 2022.

BOTW has presented an unsigned forbearance agreement (the Forbearance Agreement) to the Hospital dated October 12, 2022. Pursuant to the Forbearance Agreement, BOTW agreed to forbear through November 15, 2022 (the Forbearance Period) from exercising its rights and remedies with regard to the default. In addition, the Note Payable bears interest at an amended default rate of 3.5% from March 31, 2022 through the Forbearance Period, while outstanding borrowings on the Line of Credit continue to bear interest at the LIBOR plus quarterly margin interest rate discussed above. The Forbearance Agreement does not constitute a waiver of the default nor does it impair the ability of BOTW to exercise its rights and remedies after the expiration of the Forbearance Period. The Hospital and BOTW are currently in the process of getting the Forbearance Agreement signed and are negotiating a new forbearance agreement that is anticipated to run through January 15, 2023 and will require an interest rate of 4.5% on borrowings under the Note Payable.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

As of June 30, 2022, scheduled principal and interest repayments on the Note Payable and Line of Credit were as follows (assuming that BOTW does not exercise its right to demand repayment of all outstanding borrowings as a result of the DSC covenant violation):

<b>Fiscal Years Ending June 30,</b>	<b>Principal</b>	<b>Interest</b>
2023	\$ 9,504,097	\$ 1,244,313
2024	1,539,673	1,103,937
2025	1,576,090	1,067,520
2026	1,613,368	1,030,241
2027	1,651,529	992,081
Thereafter	41,495,525	3,227,584
Total	<u>\$ 57,380,282</u>	<u>\$ 8,665,676</u>

### 8. Lease and SBITA liabilities

A summary of the changes in the lease and SBITA liabilities during the year ended June 30, 2022 is as follows:

	<b>July 1, 2021</b>	<b>Additions</b>	<b>Deductions</b>	<b>June 30, 2022</b>	<b>Amounts Due Within One Year</b>	<b>Amounts Due After One Year</b>
Lease liabilities	\$ 1,577,422	\$ 1,572,561	\$ (484,791)	\$ 2,665,192	\$ 646,997	\$ 2,018,195
SBITA liabilities	6,229,548	736,855	(1,372,232)	5,594,171	1,157,480	4,436,691
Total	<u>\$ 7,806,970</u>	<u>\$ 2,309,416</u>	<u>\$ (1,857,023)</u>	<u>\$ 8,259,363</u>	<u>\$ 1,804,477</u>	<u>\$ 6,454,886</u>

As of June 30, 2022, future scheduled principal and interest payments for leases were as follows:

<b>Fiscal Years Ending June 30,</b>	<b>Principal</b>	<b>Interest</b>
2023	\$ 646,997	\$ 55,454
2024	662,428	40,148
2025	678,096	24,480
2026	511,895	9,405
2027	165,776	1,134
Total	<u>\$ 2,665,192</u>	<u>\$ 130,621</u>

As of June 30, 2022, future scheduled principal and interest payments for SBITAs were as follows:

<b>Fiscal Years Ending June 30,</b>	<b>Principal</b>	<b>Interest</b>
2023	\$ 1,157,480	\$ 125,028
2024	1,190,949	96,917
2025	1,202,679	68,148
2026	1,180,724	38,942
2027	862,339	10,392
Total	<u>\$ 5,594,171</u>	<u>\$ 339,427</u>

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

### 9. Net Patient Service Revenue

Net patient service revenue for the year ended June 30, 2022 was comprised of the following:

Charges at established rates	<u>\$ 563,462,003</u>
Deductions	
Medicare, Medicaid, and OHP contractual allowances	274,338,411
Other contractual allowances	102,964,234
Provision for bad debts	3,526,733
Charity allowances	<u>1,979,272</u>
Total deductions	<u>382,808,650</u>
Net patient service revenue	<u>\$ 180,653,353</u>

Management estimates that the net cost of charity care provided was approximately \$852,000 for the year ended June 30, 2022. This estimate was based on the Hospital's overall ratio of costs to charges during the year. For the year ended June 30, 2022, approximately 3.7% of all inpatient admissions were classified as charity care; and approximately 2.8% of all outpatient visits in each year were classified as charity care. The largest proportion of services provided on a charity care basis was for emergency room, cardiology, oncology, and imaging services.

### 10. The Defined Benefit Plan

#### Plan description

The Hospital is required to make periodic contributions to the Defined Benefit Plan (Retirement Plan for Employees of Bay Area Health District). Contributions by participants to the Defined Benefit Plan are not required or permitted.

The Defined Benefit Plan is a single-employer plan administered by Principal Life Insurance Co., with oversight by the Hospital's President/Chief Executive Officer (CEO). The Board has the authority to establish and amend benefit provisions. U.S. Bank, N.A. is the trustee of the Defined Benefit Plan. The Defined Benefit Plan's actuary is Independent Actuaries, Inc. The effective date of the Defined Benefit Plan was February 1, 1974, and it was last restated effective January 1, 2014.

Eligibility for new participants to the Defined Benefit Plan was frozen effective January 1, 2002. Also, effective January 1, 2002, and again on January 1, 2003, participants were permitted to irrevocably elect out of the Defined Benefit Plan and have no future benefits accrue. Employees who are participants in the Defined Benefit Plan are not eligible to participate in the Hospital's separate defined contribution plan (see Note 11) unless this election was made.

Prior to the 2002 amendment, all full-time or permanent part-time employees who were not covered by a separate pension plan sponsored under a collective bargaining agreement were eligible to participate in the Defined Benefit Plan. As of December 31, 2021, membership in the Defined Benefit Plan consisted of 30 active employees, 342 inactive participants currently receiving benefits, and 68 inactive participants not yet receiving benefits.

#### Benefits provided

Benefits under the Defined Benefit Plan are generally calculated as a percentage of the employee's compensation for each year multiplied by the employee's benefit service for that year, accumulated for each year that an employee is eligible to earn benefits. All participants in the Defined Benefit Plan are eligible for normal retirement benefits at age 65. A participant may retire after age 55 with five years of vesting service, with benefits at a reduced level. If a participant's employment is terminated for reasons other than retirement, disability, or death, the participant will be entitled to receive, upon eligibility for retirement, the benefit developed by the benefit formula multiplied by the vested percentage. The amount of the participant's benefit that is not vested will be forfeited. The Defined Benefit Plan's assets are held in trust, independent of the Hospital, but solely for the purpose of paying the Defined Benefit Plan's benefits and

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

administrative expenses. The Defined Benefit Plan does not issue a separate stand-alone financial report; however, the accompanying financial statements include the fiduciary fund financial statements for the Defined Benefit Plan as of and for the year ended December 31, 2021.

### Funding policy

The contribution requirements of the Hospital are based on the terms of the Defined Benefit Plan document, which was approved – and may be amended – by the Board. The funding policy of the Defined Benefit Plan provides for an actuarially-computed required contribution using the Individual Entry Age Normal cost method of funding. The objective under this method is to fund all benefits under the Defined Benefit Plan in installments which are level as a percentage of payroll, starting at the original participation dates and continuing until assumed retirements, terminations, disabilities, or deaths. The Hospital's annual required contributions were determined as part of an actuarial valuation as of January 1, 2022.

For the year ended June 30, 2022, the Hospital contributed \$350,000 to the Defined Benefit Plan.

### Net pension asset (liability)

The Hospital's net pension asset (NPA) (net pension liability (NPL)) was measured as of June 30, 2022, and the total pension liability used to calculate the NPA (NPL) was determined by an actuarial valuation as of January 1, 2022 and projected to June 30, 2022, assuming no actuarial gain or loss.

### Actuarial methods and assumptions

Significant actuarial assumptions used in determining the NPA (NPL) and the Hospital's annual required contributions include the following:

- a. Rate of return on the investment of present and future assets at 7.25% per year compounded annually,
- b. Projected annual salary increases of 5.50%,
- c. Projected increase in annual compensation limits of 3.00%,
- d. Mortality using the Pub-2010 Public Retirement Plans Mortality with fully generational projection based on Scale MP-2021,
- e. Turnover rates established by the *V Select and Ultimate Table* in the Employee Termination Study by Roger L. Vaughn, as printed in the 1992 edition of the Pension Forum, and
- f. Assumed rates of retirement ranging from 2% at age 55 to 100% at age 65.

The Hospital developed the expected long-term rate of return on assets assumption as a weighted average rate based on the target asset allocation of the Defined Benefit Plan and long-term capital market assumptions. The overall return for each asset class was developed by combining a long-term inflation component and the associated expected real rates of return. The development of the capital market assumptions utilized a variety of methodologies, including, but not limited to, historical analysis, stock valuation models such as dividend discount models and earnings yield models, expected economic growth outlook, and market yield analysis. This analysis resulted in the selection of the 7.25% expected long-term rate of return on Defined Benefit Plan assets for the year ended June 30, 2022.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

The target asset allocation of the Defined Benefit Plan's assets as of June 30, 2022 was as follows:

Asset category	
U.S. large equity	35%
U.S. fixed income	35
International equity	19
U.S. small equity	11
Total	<u>100%</u>

The discount rate used to measure the total pension liability was 7.25% as of June 30, 2022. The projection of cash flows used to determine the discount rate assumed that Hospital contributions will be made at rates equal to the actuarially determined contribution rate. Based on that assumption, the Defined Benefit Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

### Changes in NPA (NPL)

The changes in the Hospital's NPA (NPL) for the year ended June 30, 2022 were as follows:

	<b>Total Pension Liability (a)</b>	<b>Defined Benefit Plan Fiduciary Net Position (b)</b>	<b>NPA (NPL) (b) - (a)</b>
Balances as of June 30, 2021	\$ 61,004,009	\$ 65,827,199	\$ 4,823,190
Service cost	210,246	-	(210,246)
Interest	4,262,919	-	(4,262,919)
Differences between expected and actual experience	65,365	-	(65,365)
Changes in assumptions	129,945	-	(129,945)
Investment loss - net	-	(9,415,600)	(9,415,600)
Employer contributions	-	350,000	350,000
Benefit payments	(4,916,756)	(4,916,756)	-
Net changes	<u>(248,281)</u>	<u>(13,982,356)</u>	<u>(13,734,075)</u>
Balances as of June 30, 2022	<u>\$ 60,755,728</u>	<u>\$ 51,844,843</u>	<u>\$ (8,910,885)</u>

The changes in assumptions above that increased the total pension liability by \$129,945 during the year ended June 30, 2022 involved a change in mortality assumptions (which generally increased the life expectancy of participants in the Defined Benefit Plan).

The following presents the Hospital's NPL as of June 30, 2022, calculated using the discount rate of 7.25%, as well as what the Hospital's NPL would be if it was calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

	<b>1.0% Decrease (6.25%)</b>	<b>Current Rate (7.25%)</b>	<b>1.0% Increase (8.25%)</b>
NPL	<u>\$ (14,255,998)</u>	<u>\$ (8,910,885)</u>	<u>\$ (4,277,363)</u>



# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

### Pension income, deferred outflows of resources, and deferred inflows of resources

Pension income related to the Defined Benefit Plan was approximately \$761,000 for the year ended June 30, 2022. Such amount is classified in salaries and benefits in the accompanying statement of revenue, expenses, and changes in net position.

As of June 30, 2022, the Hospital recorded deferred outflows of resources and deferred inflows of resources related to the Defined Benefit Plan from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 65,365	\$ -
Net difference between projected and actual earnings on Defined Benefit Plan assets	17,139,768	(8,634,580)
Assumption changes	129,945	-
<b>Total</b>	<b>\$ 17,335,078</b>	<b>\$ (8,634,580)</b>

Amounts reported as deferred outflows of resources and deferred inflows of resources as of June 30, 2022 will be recognized in future pension expense as follows:

<b>Fiscal Years Ending June 30,</b>	<b>Deferred Outflows of Resources - Net</b>
2023	\$ 1,995,370
2024	1,844,999
2025	1,338,652
2026	687,034
2027	2,834,443
<b>Total deferred outflows of resources - net</b>	<b>\$ 8,700,498</b>

### 11. Defined Contribution Pension Plans

The Hospital also has a defined contribution pension plan (Bay Area Health District Defined Contribution Plan) (the Defined Contribution Plan), which is intended to qualify under section 401(a) of the Code. The Defined Contribution Plan is a single-employer plan administered by Principal Life Insurance Co. with oversight by the Hospital's CEO. The Board may amend or terminate the Defined Contribution Plan at any time. Charles Schwab is the trustee of the Defined Contribution Plan. The Defined Contribution Plan covers substantially all full-time employees who are not covered by a collective bargaining agreement – other than employees who are members of the Oregon Nurses Association (ONA) – and are not participating in the Defined Benefit Plan (see Note 10).

The Hospital is required to make a basic contribution to the Defined Contribution Plan of 4% of each eligible participant's compensation. In addition, for each participant with at least one year of service (generally 1,000 eligible hours, as defined by the Defined Contribution Plan) and who elects to make tax-deferred contributions to his or her tax sheltered annuity 403(b) account (403(b) account) or 457 deferred compensation account (457 account), the Hospital is required to make a 50% matching contribution to the Defined Contribution Plan up to a maximum matching contribution of 2% of the participant's compensation.

Participants are immediately vested in their own contributions to their 403(b) accounts or 457 accounts, in the Hospital's contributions to the Defined Contribution Plan, and in all related earnings or losses thereon.

Aggregate participant contributions to 403(b) and 457 accounts during the year ended June 30, 2022 were approximately \$5,003,000. The Hospital's contributions to the Defined Contribution Plan for the year ended June 30, 2022 were approximately \$2,065,000.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

The Hospital also has deferred compensation plans for certain Hospital executives. The amounts charged to expense under these plans were approximately \$268,000 for the year ended June 30, 2022. As of June 30, 2022, the liabilities related to these plans aggregated approximately \$402,000 and are included in other noncurrent liabilities in the accompanying statement of net position.

### 12. Postemployment Health Care Plan

#### Plan description

The Bay Area Health District Health Plan (the Health Plan) is a single-employer defined benefit health care plan administered by the Hospital. The Health Plan provides medical, prescription drug, dental, and vision benefits and/or premium reimbursements to eligible retirees and dependents. The Health Plan may be amended by action of the Board. The Health Plan's actuary is Milliman, Inc. The Health Plan does not issue a separate stand-alone financial report. There are no assets accumulated in a trust for the benefit of the Health Plan.

#### Benefits provided

The contribution requirements of members of the Health Plan and the Hospital are established, and may be amended, by the Board. Early retirees (age 55 with at least five years of service) pay 100% of the *Consolidated Omnibus Budget Reconciliation Act* (COBRA) premium and may remain in the Health Plan until Medicare eligibility; there is no coverage for early retirees following Medicare eligibility. Other retirees (age 60 with at least twenty years of service) pay 100% of the COBRA premium prior to Medicare eligibility, or are paid up to \$500 per month for an outside policy of their choosing. After Medicare eligibility, the Hospital contributes a fixed dollar amount towards the selected American Association of Retired Persons (AARP) Medicare supplemental insurance for those age 60 with at least twenty years of service. No retiree benefits are paid subsequent to 5 years from the date of retirement. In addition, there are certain grandfathered retirees who have different contribution requirements.

#### Total Other Postemployment Benefits (OPEB) liability

As of June 30, 2022, the Hospital's total OPEB liability of \$2,935,570 was measured as of June 30, 2020 and was determined by an actuarial valuation as of July 1, 2020.

#### Employees covered by benefit terms

As of July 1, 2020 (the actuarial valuation date), the following employees were covered by the benefit terms:

Active employees	862
Retired members	43
Total participants	<u>905</u>

#### Actuarial methods and assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the Health Plan as understood by the Hospital and members of the Health Plan) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the Hospital and members of the Health Plan to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

Significant actuarial assumptions used in determining the OPEB liability as of June 30, 2022 include the following:

- a. Discount rate of 2.16%,
- b. Projected annual salary increases of 3.50%,
- c. Projected inflation of 2.50%,
- d. Mortality using the Pub-2010 Public Retirement Plans Mortality with fully generational projection based on Scale MP-2019,
- e. An initial annual health care cost trend rate of 6.75% for pre-65 medical costs, fluctuating to an ultimate rate of 3.75% in 2071. The dental and vision trend rate is 4.00% for all future years, and
- f. Entry age normal cost method.

### Changes in the total OPEB liability

The changes in the Hospital's total OPEB liability for the year ended June 30, 2022 were as follows:

Balance - beginning of the year	\$ 2,861,046
Service cost	226,797
Interest	65,741
Effect of assumption changes or inputs	9,524
Benefit payments	<u>(227,538)</u>
Net changes	74,524
Balance - end of the year	<u>\$ 2,935,570</u>

The following presents the Hospital's OPEB liability as of June 30, 2022, calculated using the discount rate of 2.16%, as well as what the Hospital's OPEB liability would be if it was calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

	1.0% Decrease (1.16%)	Current Rate (2.16%)	1.0% Increase (3.16%)
Total OPEB liability	<u>\$ 3,134,703</u>	<u>\$ 2,935,570</u>	<u>\$ 2,751,446</u>

The following presents the Hospital's OPEB liability as of June 30, 2022, as well as what the Hospital's OPEB liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower or one percentage point higher than the current healthcare cost trend rates:

	1.0% Decrease	Current Rate	1.0% Increase
Total OPEB liability	<u>\$ 2,739,828</u>	<u>\$ 2,935,570</u>	<u>\$ 3,161,757</u>

### OPEB income, expense, deferred outflows of resources, and deferred inflows of resources

OPEB expense related to the Health Plan was approximately \$167,000 for the year ended June 30, 2022. Such amount is classified in salaries and benefits in the accompanying statement of revenue, expenses, and changes in net position.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

As of June 30, 2022, the Hospital recorded deferred outflows of resources and deferred inflows of resources related to the Health Plan from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Changes of assumptions or inputs	\$ 296,860	\$ (254,439)
Difference between expected and actual experience	-	(34,713)
Contributions made subsequent to measurement date	246,963	-
Total	<u>\$ 543,823</u>	<u>\$ (289,152)</u>

Amounts reported as deferred outflows related to contributions made subsequent to the measurement date will be recognized as a reduction of the total OPEB liability during the year ending June 30, 2023. All other amounts reported as deferred inflows and deferred outflows of resources as of June 30, 2022 will be recognized in future OPEB expense as follows:

<u>Fiscal Years Ending June 30,</u>	<u>Deferred Outflows (Inflows) of Resources</u>
2023	\$ (70,404)
2024	(49,611)
2025	34,391
2026	59,258
2027	33,208
Thereafter	866
Total deferred outflows of resources - net	<u>\$ 7,708</u>

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and health care cost trends. Actuarially determined amounts are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

### 13. Commitments and Contingencies

#### Significant contracts

The Hospital has entered into an agreement with CEP America, LLC, dba Vituity (Vituity), under which Vituity provides emergency physician coverage in the Hospital's emergency department 24 hours a day, seven days a week. The Agreement with Vituity was effective through August 15, 2021 and renews automatically for additional one-year terms thereafter unless otherwise terminated. In addition to compensating Vituity for medical professional services rendered, the Hospital has agreed to pay a minimum monthly administrative fee of \$57,500 for this service.

In connection with the operations of the Hospital's cancer center (the Cancer Center), the Hospital entered into a professional services agreement and a management services agreement (collectively, "the Cancer Center Agreements") with North Bend Medical Center, Inc. (NBMC) which initially expired on June 30, 2021, and then automatically renewed for a three-year term. The Cancer Center Agreements require the Hospital to pay a base annual management fee of approximately \$2,126,000 to NBMC for management services provided by NBMC. In addition, under the terms of the Cancer Center Agreements, NBMC supplies certain healthcare personnel to staff the Cancer Center, and the Hospital compensates NBMC based on production levels, in addition to reimbursing NBMC for certain related employee benefits and payroll taxes.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

In connection with the EHR System, the Hospital also entered into agreements (the Clinic Agreements) with two unrelated, third-party clinics (the Clinics) in the Hospital's service area which concurrently implemented the same EHR system. Under terms of the Clinic Agreements, the Hospital agreed to assist in financing the Clinics' implementation of the EHR system by making certain direct cash payments to the Clinics in order for the health care organizations to better coordinate care in the local community. During the year ended June 30, 2022, the Hospital paid approximately \$2,135,000 toward the Clinics' EHR implementation, which is recorded as professional fees and purchased services expense in the accompanying statement of revenue, expenses, and changes in net position. Although the Hospital anticipated obtaining promissory notes from each of the Clinics for all amounts contributed to them, and such notes were to be forgiven over seven years as long as the Clinics met certain conditions, no such notes have been obtained. Accordingly, amounts contributed in 2021 aggregating approximately \$1,505,000 have also been recorded as professional fees and purchased services expense in the accompanying statement of revenue, expenses, and changes in net position.

As of June 30, 2022, future maintenance and support costs under the contracts for the EHR System were expected to be approximately as follows:

<b>Fiscal Years Ending June 30,</b>	<b>Amount</b>
2023	\$ 3,387,000
2024	3,387,000
2025	3,387,000
2026	3,387,000
2027	3,387,000
Total	<u>\$ 16,935,000</u>

### Medical malpractice insurance

The Hospital, along with other hospitals, participates in an insurance agreement with UMIA Insurance Company, Inc. (UMIA), whereby each participating hospital shares in the payments of medical malpractice claims. The Hospital is responsible for the first \$25,000 of indemnity payments related to each of its medical malpractice claims, UMIA is responsible for any amounts from \$25,000 to \$1,000,000 per claim and \$3,000,000 in aggregate, and UMIA carries excess medical malpractice insurance coverage for amounts in excess of \$1,000,000 per claim up to \$20,000,000 per claim (and \$40,000,000 in aggregate for all claims of the Hospital and \$80,000,000 in aggregate for all participating hospitals' claims). UMIA carries a second excess medical malpractice insurance coverage for claim amounts in excess of \$13,000,000 and \$13,000,000 in aggregate which is shared among all participating hospitals' claims. The insurance policies under these arrangements are on a claims-made basis. Under these policies, medical malpractice claims reported during the policy period are covered; however, any medical malpractice claim that has been incurred but not reported (IBNR) to the insurance companies during the policy period is not covered.

Based on an actuarial valuation, the Hospital has recorded an estimated liability for IBNR medical malpractice claims, which, along with an estimated liability for reported claims, aggregated \$1,131,000 as of June 30, 2022 and is included in other noncurrent liabilities in the accompanying statement of net position (see Note 7). Management believes that this estimated liability is adequate; however, the establishment of estimated liabilities for reported and IBNR medical malpractice claims is an inherently uncertain process, and there can be no assurance that currently established reserves will prove adequate to cover actual ultimate expenses. Subsequent actual experience could result in reserves being too high or too low, which could positively or negatively impact the Hospital's reported results of operations in future periods.

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

### Collective bargaining agreement

As of June 30, 2022, approximately 53% of the Hospital's employees are covered under a collective bargaining agreement (CBA) with the United Food and Commercial Workers Union (UFCW), which expired on June 30, 2022. In addition, as of June 30, 2022, approximately 28% of the Hospital's employees are covered under a CBA with the ONA, which expired on December 31, 2021. A new CBA through June 30, 2024 with the ONA has been ratified but not yet signed, while the Hospital is currently in negotiations with the UFCW to extend the related CBA. Accordingly, Management believes that such CBAs will be finalized in the near-term.

### Regulation and litigation

The health care industry is subject to various laws and regulations from federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. There has been significant government activity with respect to investigations and allegations concerning possible violations by health care providers of laws and regulations; any such violations could result in the expulsion from government health care programs, together with the imposition of significant fines and penalties, as well as significant repayments of patient services previously billed and collected. Management believes that the Hospital is in compliance with the fraud and abuse regulations, as well as other applicable government laws and regulations; however, compliance with such laws and regulations can be subject to future government review and interpretation, as well as regulatory actions unknown or unasserted at this time.

In addition, the Hospital becomes involved in litigation and other regulatory investigations arising in the ordinary course of business. After consultation with legal counsel, Management believes that these matters will be resolved without causing a material adverse effect on the Hospital's future financial position or results of operations.

### 14. Other Related Parties

The Hospital is a member of Western Oregon Advanced Health, LLC, dba Advanced Health, a limited liability company which was formed to operate as a coordinated care organization in Oregon and whose members consist of various Oregon health care organizations. The Hospital's investment in Advanced Health represents an approximate 5% ownership interest and is not significant to the accompanying financial statements. The Hospital's CEO is on the governing Board of Advanced Health. Under terms of a contract with Advanced Health, the Hospital provides health care services to certain OHP patients (for whom Advanced Health has agreed with OHP to provide health care services) on both a capitated and non-capitated basis. During the year ended June 30, 2022, the Hospital received approximately \$19,904,000 and \$960,000 in capitated and non-capitated payments, respectively, from Advanced Health for the provision of health care services to such OHP patients.

### 15. Fair Value Measurements

GAAP defines fair value, establishes a framework for measuring fair value, and requires certain disclosures about fair value measurements. The hierarchy of fair value valuation techniques under GAAP provides for three levels: Level 1 provides the most reliable measure of fair value, whereas Level 3, if applicable, generally would require significant management judgment. The three levels for categorizing assets and liabilities under GAAP's fair value measurement requirements are as follows:

- Level 1: Fair value of the asset or liability is determined using observable inputs such as unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2: Fair value of the asset or liability is determined using inputs other than quoted prices that are observable for the applicable asset or liability, either directly or indirectly, such as quoted prices for similar (as opposed to identical) assets or liabilities in active markets and quoted prices for identical or similar assets or liabilities in markets that are not active; and

# Bay Area Health District, dba Bay Area Hospital

## Notes to Financial Statements

Year Ended June 30, 2022

Level 3: Fair value of the asset or liability is determined using unobservable inputs that are significant to the fair value measurement and reflect the organization's own assumptions regarding the applicable asset or liability.

An asset's or liability's fair value measurement level within the fair value hierarchy is based upon the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The Hospital's assets measured at fair value consist of certain assets limited as to use. The following is a description of the valuation methodologies used for the Hospital's assets measured at fair value. There have been no changes in the methodologies used as of June 30, 2022.

*Mortgage-backed securities, U.S. government agency obligations, corporate obligations, and municipal bonds* – The fair value of these securities is determined through reference to prices for identical or similar securities or through model-based techniques (which may consider credit information, observed market information such as market yields, and other factors) in which all significant inputs are observable.

*U.S. Treasury securities* – The fair value of U.S. Treasury securities is determined by obtaining daily market information from dealers and inter-dealer brokers.

As of June 30, 2022, the Hospital's assets measured at fair value on a recurring basis consisted of the following:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets limited as to use				
Mortgage-backed securities	\$ -	\$ 34,155,325	\$ -	\$ 34,155,325
U.S. Government agency obligations	-	3,325,750	-	3,325,750
Corporate obligations	-	11,410,920	-	11,410,920
U.S. Treasury securities	36,176,198	-	-	36,176,198
Municipal bonds	-	1,483,093	-	1,483,093
Total	<u>\$ 36,176,198</u>	<u>\$ 50,375,088</u>	<u>\$ -</u>	<u>\$ 86,551,286</u>

The methods above may produce fair value calculations that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although Management believes that the valuation methods used by the Hospital are appropriate and consistent with those used by other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in different fair value measurements as of the reporting date.

**Bay Area Health District, dba Bay Area Hospital**  
**Schedule of Changes in Net Pension Asset (Liability) and**  
**Related Ratios for the Defined Benefit Plan**  
**Years Ended June 30**

	<b>2022</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>
<b>Total Pension Liability</b>									
Service cost	\$ 210,246	\$ 219,835	\$ 238,232	\$ 277,011	\$ 325,971	\$ 372,678	\$ 437,324	\$ 567,015	\$ 628,412
Interest	4,262,919	4,218,180	4,320,286	4,284,358	4,211,265	4,166,510	4,071,078	3,763,386	3,724,849
Differences between expected and actual experience	65,365	18,479	(102,579)	351,926	(745,305)	(113,088)	300,510	1,349,078	(931,920)
Change of assumptions	129,945	999,659	811,844	-	1,295,479	-	-	1,710,973	-
Benefit payments	(4,916,756)	(4,745,183)	(4,597,527)	(4,200,618)	(3,931,982)	(3,638,654)	(3,310,934)	(3,010,897)	(2,687,193)
Change in total pension liability - net	(248,281)	710,970	670,256	712,677	1,155,428	787,446	1,497,978	4,379,555	734,148
Total pension liability - beginning of year	61,004,009	60,293,039	59,622,783	58,910,106	57,754,678	56,967,232	55,469,254	51,089,699	50,355,551
Total pension liability - end of year (a)	<u>\$ 60,755,728</u>	<u>\$ 61,004,009</u>	<u>\$ 60,293,039</u>	<u>\$ 59,622,783</u>	<u>\$ 58,910,106</u>	<u>\$ 57,754,678</u>	<u>\$ 56,967,232</u>	<u>\$ 55,469,254</u>	<u>\$ 51,089,699</u>
<b>Defined Benefit Plan Fiduciary Net Position</b>									
Investment income (loss) - net	\$ (9,415,600)	\$ 14,718,659	\$ 970,143	\$ 1,844,223	\$ 4,536,281	\$ 7,035,514	\$ 180,733	\$ 1,476,289	\$ 10,714,683
Employer contributions	350,000	411,818	582,273	425,000	500,200	919,800	690,000	-	700,000
Benefit payments	(4,916,756)	(4,745,183)	(4,597,527)	(4,200,618)	(3,931,982)	(3,638,654)	(3,310,934)	(3,010,897)	(2,687,193)
Change in Defined Benefit Plan fiduciary net position - net	(13,982,356)	10,385,294	(3,045,111)	(1,931,395)	1,104,499	4,316,660	(2,440,201)	(1,534,608)	8,727,490
Defined Benefit Plan fiduciary net position - beginning of year	65,827,199	55,441,905	58,487,016	60,418,411	59,313,912	54,997,252	57,437,453	58,972,061	50,244,571
Defined Benefit Plan fiduciary net position - end of year (b)	<u>\$ 51,844,843</u>	<u>\$ 65,827,199</u>	<u>\$ 55,441,905</u>	<u>\$ 58,487,016</u>	<u>\$ 60,418,411</u>	<u>\$ 59,313,912</u>	<u>\$ 54,997,252</u>	<u>\$ 57,437,453</u>	<u>\$ 58,972,061</u>
<b>Net pension asset (liability) - end of year (b) - (a)</b>	<u>\$ (8,910,885)</u>	<u>\$ 4,823,190</u>	<u>\$ (4,851,134)</u>	<u>\$ (1,135,767)</u>	<u>\$ 1,508,305</u>	<u>\$ 1,559,234</u>	<u>\$ (1,969,980)</u>	<u>\$ 1,968,199</u>	<u>\$ 7,882,362</u>
Defined Benefit Plan fiduciary net position as a percentage of the total pension liability	<u>85.33%</u>	<u>107.91%</u>	<u>91.95%</u>	<u>98.10%</u>	<u>102.56%</u>	<u>102.70%</u>	<u>96.54%</u>	<u>103.55%</u>	<u>115.43%</u>
Covered payroll	<u>\$ 2,866,617</u>	<u>\$ 3,474,647</u>	<u>\$ 3,982,471</u>	<u>\$ 4,448,511</u>	<u>\$ 5,010,047</u>	<u>\$ 5,918,890</u>	<u>\$ 6,919,373</u>	<u>\$ 7,999,679</u>	<u>\$ 8,866,401</u>
Net pension asset (liability) as a percentage of covered payroll	<u>(310.85%)</u>	<u>138.81%</u>	<u>(121.81%)</u>	<u>(25.53%)</u>	<u>30.11%</u>	<u>26.34%</u>	<u>(28.47%)</u>	<u>24.60%</u>	<u>88.90%</u>

The accompanying independent auditors' report should be read with the supplementary schedules.



# Bay Area Health District, dba Bay Area Hospital

## Schedule of Contributions to the Defined Benefit Plan

Years Ended June 30

	2022	2021	2020	2019	2018	2017	2016	2015	2014
Actuarially determined contribution	\$ -	\$ 20,165	\$ 218,192	\$ 1,036,821	\$ -	\$ 481,063	\$ 1,409,170	\$ -	\$ -
Contribution in relation to the actuarially determined contribution	350,000	411,818	582,273	425,000	500,200	919,800	690,000	-	700,000
Contribution deficiency (excess)	<u>\$ (350,000)</u>	<u>\$ (391,653)</u>	<u>\$ (364,081)</u>	<u>\$ 611,821</u>	<u>\$ (500,200)</u>	<u>\$ (438,737)</u>	<u>\$ 719,170</u>	<u>\$ -</u>	<u>\$ (700,000)</u>
Covered payroll	<u>\$ 2,866,617</u>	<u>\$ 3,474,647</u>	<u>\$ 3,982,471</u>	<u>\$ 4,448,511</u>	<u>\$ 5,010,047</u>	<u>\$ 5,918,890</u>	<u>\$ 6,919,373</u>	<u>\$ 7,999,679</u>	<u>\$ 8,866,401</u>
Contribution as a percentage of covered payroll	<u>12.21%</u>	<u>11.85%</u>	<u>14.62%</u>	<u>9.55%</u>	<u>9.98%</u>	<u>15.54%</u>	<u>9.97%</u>	<u>0.00%</u>	<u>7.89%</u>

Methods and significant actuarial assumptions used in determining the net pension asset (liability) and the Hospital's annual required contribution include the following:

Actuarial cost method is individual entry age normal

Rate of return on investments	<u>7.25%</u>	<u>7.25%</u>	<u>7.50%</u>	<u>7.50%</u>	<u>7.50%</u>	<u>7.50%</u>	<u>7.50%</u>	<u>7.50%</u>	<u>7.50%</u>
Projected annual salary increases	<u>5.50%</u>	<u>5.50%</u>	<u>5.50%</u>	<u>5.50%</u>	<u>5.50%</u>	<u>5.50%</u>	<u>5.50%</u>	<u>5.50%</u>	<u>5.50%</u>
Projected increase in annual compensation limits	<u>3.00%</u>	<u>3.00%</u>	<u>3.00%</u>	<u>3.00%</u>	<u>3.00%</u>	<u>3.00%</u>	<u>3.00%</u>	<u>3.00%</u>	<u>3.00%</u>

Mortality using the Pub-2010 Public Retirement Plans Mortality with fully generational projection using Scale MP-2021 for 2022

Mortality using the Pub-2010 Public Retirement Plans Mortality with fully generational projection using Scale MP-2020 for 2021

Mortality using the Pub-2010 Public Retirement Plans Mortality with fully generational projection using Scale MP-2019 for 2020

Mortality using the RP2000 Mortality Table with fully generational projection using Scale BB for 2019 and 2018

Mortality using the RP2000 Mortality Table projected to 2020 using Scale BB for 2017, 2016, 2015, and 2014

Turnover rates established by the *V Select and Ultimate Table* in the Employee Termination Study by Roger L. Vaughn, as printed in the 1992 edition of the Pension Forum

Assumed rates of retirement ranging from 2% at age 55 to 100% at age 65

The accompanying independent auditors' report should be read with the supplementary schedules.

# Bay Area Health District, dba Bay Area Hospital

## Schedule of Changes in Total OPEB Liability and Related Ratios for the Health Plan

Years Ended June 30

	2022	2021	2020	2019	2018
<b>Total OPEB Liability</b>					
Service cost	\$ 226,797	\$ 149,988	\$ 123,716	\$ 176,673	\$ 186,776
Interest	65,741	89,222	116,285	133,672	114,192
Effect of changes to benefit terms	-	-	(529,927)	-	-
Effect of economic/demographic gains or losses	-	(5,462)	-	(84,659)	-
Effect of assumption changes or inputs	9,524	354,849	78,042	(591,150)	(187,156)
Benefit payments	(227,538)	(251,341)	(288,054)	(333,026)	(423,119)
Change in total OPEB liability - net	74,524	337,256	(499,938)	(698,490)	(309,307)
Total OPEB liability - beginning of the year	2,861,046	2,523,790	3,023,728	3,722,218	4,031,525
<b>Total OPEB liability - end of the year</b>	<b>\$ 2,935,570</b>	<b>\$ 2,861,046</b>	<b>\$ 2,523,790</b>	<b>\$ 3,023,728</b>	<b>\$ 3,722,218</b>
Covered payroll	<b>\$ 51,100,219</b>	<b>\$ 49,929,679</b>	<b>\$ 47,851,625</b>	<b>\$ 48,252,462</b>	<b>\$ 45,033,885</b>
Total OPEB liability as a percentage of covered payroll	<b>5.74%</b>	<b>5.73%</b>	<b>5.27%</b>	<b>6.27%</b>	<b>8.27%</b>

### Notes to Schedule of Changes in Total OPEB Liability and Related Ratios for the Health Plan

*Changes in benefit terms:*

The effect of changes to benefit terms reflects the net impact of the addition of certain employees subject to a collective bargaining agreement as covered employees under the Health Plan during the year ended June 30, 2020 offset by the modification of benefits for certain other covered employees during the year ended June 30, 2020.

*Changes in assumptions:*

Effect of assumption changes or inputs reflects the changes in the discount rate and salary increases each period. As of June 30, 2022, 2021, 2020, 2019, and 2018, the discount rates were 2.16%, 2.21%, 3.50%, 3.87%, and 3.58%, respectively. As of June 30, 2022, 2021, 2020, 2019, and 2018, the annual pay increases used 3.50%, 3.50%, 3.50%, 3.50%, and 4.50%, respectively.

# Bay Area Health District, dba Bay Area Hospital

## Schedule of Revenue, Expenditures, and Changes in Net Position - Budget and Actual (Non-GAAP Budgetary Basis)

Year Ended June 30, 2022

	Original/ Final Budget	Actual	Variance
Operating revenue			
Net patient service revenue	\$ 228,013,354	\$ 180,653,353	\$ (47,360,001)
Other revenue	1,300,000	1,417,189	117,189
Total operating revenue	<u>229,313,354</u>	<u>182,070,542</u>	<u>(47,242,812)</u>
Expenditures			
Personal services	118,834,145	99,683,870	(19,150,275)
Materials and services	91,924,309	130,921,201	38,996,892
Capital outlay	11,860,195	7,369,198	(4,490,997)
Debt service	1,797,009	1,810,006	12,997
Total expenditures	<u>224,415,658</u>	<u>239,784,275</u>	<u>15,368,617</u>
<b>Operating Income (Loss)</b>	<u>4,897,696</u>	<u>(57,713,733)</u>	<u>(62,611,429)</u>
Nonoperating revenue (expense)			
Investment income (loss) - net	2,085,786	(7,272,373)	(9,358,159)
Government stimulus income	-	7,455,649	7,455,649
Noncapital contributions	-	1,553,435	1,553,435
Other	1,162,323	-	(1,162,323)
Total nonoperating revenue - net	<u>3,248,109</u>	<u>1,736,711</u>	<u>(1,511,398)</u>
<b>Income (Loss) Before Capital Contributions</b>	<u>8,145,805</u>	<u>(55,977,022)</u>	<u>(64,122,827)</u>
Difference between GAAP and budgetary basis - net	<u>(1,264,386)</u>	<u>(4,180,109)</u>	<u>(2,915,723)</u>
<b>Increase (Decrease) in Net Position</b>	<u>6,881,419</u>	<u>(60,157,131)</u>	<u>(67,038,550)</u>
Net position - June 30, 2021	<u>189,017,385</u>	<u>189,017,385</u>	<u>-</u>
<b>Net Position - June 30, 2022</b>	<u>\$ 195,898,804</u>	<u>\$ 128,860,254</u>	<u>\$ (67,038,550)</u>

The accompanying independent auditors' report should be read with the supplementary schedules.



5885 Meadows Road, No. 200 / Lake Oswego, OR 97035 / 503.697.4118 / delapcpa.com

## **Independent Auditors' Report Required by Oregon State Regulations**

To the Board of Directors of  
Bay Area Health District, dba Bay Area Hospital

We have audited, in accordance with auditing standards generally accepted in the United States of America, the financial statements of the business-type activities of Bay Area Health District, dba Bay Area Hospital (the Hospital), as of and for the year ended June 30, 2022, the fiduciary activities of the Hospital as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Hospital's basic financial statements as listed in the table of contents, and have issued our report thereon dated December 2, 2022.

### **Compliance**

As part of obtaining reasonable assurance about whether the Hospital's financial statements as of and for the year ended June 30, 2022, are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, including the provisions of Oregon Revised Statutes (ORS) as specified in Oregon Administrative Rules (OAR) 162-10-000 through 162-10-320 of the *Minimum Standards for Audits of Oregon Municipal Corporations*, noncompliance with which could have a direct and material effect on the determination of financial statements amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and, accordingly, we do not express such an opinion.

We performed procedures to the extent we considered necessary to address the required comments and disclosures which included, but were not limited to, the following:

- Deposit of public funds with financial institutions (ORS Chapter 295).
- Indebtedness limitations, restrictions, and repayment.
- Budgets legally required (ORS Chapter 294).
- Insurance and fidelity bonds in force or required by law.
- Programs funded from outside sources.
- Authorized investment of surplus funds (ORS Chapter 294).
- Public contracts and purchasing (ORS Chapters 279A, 279B, and 279C).

In connection with our testing, nothing came to our attention that caused us to believe that the Hospital was not in substantial compliance with certain provisions of laws, regulations, contracts, and grant agreements, including the provisions of the ORS as specified in OAR 162-10-000 through 162-10-320 of the *Minimum Standards for Audits of Oregon Municipal Corporations* except as follows:

- Expenditures for materials and services and debt service exceeded the amounts budgeted for the year ended June 30, 2022.



## **OAR 162-10-0230 Internal control**

In planning and performing our audit of the financial statements, we considered the Hospital's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we do not express an opinion on the effectiveness of the Hospital's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management of the Hospital (Management) or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Hospital's financial statements will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described above and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies, and, therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. We identified a certain deficiency in internal control that we consider to be a significant deficiency. We also identified certain other matters that were reported to the Hospital's Board of Directors (the Board) and Management in a separate letter dated December 2, 2022.

### **Restriction on use**

This report is intended solely for the information and use of the Board; Management; others within the Hospital; and the Secretary of State, Oregon Audits Division, and is not intended to be, and should not be, used by anyone other than these specified parties.

Delap LLP  
Certified Public Accountants

Steven A. Evans, CPA  
Partner

December 2, 2022