

List of Provider Organizations for Oregon's Cost Growth Target Program, 2020-2021

About this Document

This document lists provider organizations that are included in Oregon's [Sustainable Health Care Cost Growth Target \(CGT\) Program](#) for spending between calendar years 2020-2021.

Additionally, member/patient attribution methodology is also summarized. For more information on how payers are instructed to attribute members, see the [CGT Data Specification Manual](#).

For more information

- More detail about provider organization [inclusion criteria](#)
- Background information is available in the webinar [orientation for provider organizations](#) and the Provider Organization [FAQs](#). More information is available on the [CGT Provider Organization webpage](#).
- Please visit the [CGT website](#) or contact us at HealthCare.CostTarget@odhsoha.oregon.gov



Cost Growth Target Implementation Timeline¹

| | We are here | | | | | |
|---|-------------|-----------|-----------|-----------|-----------|-----------|
| CGT Year | 0 | 1 | 2 | 3 | 4 | 5 |
| Cost growth between | 2018 – 20 | 2020 – 21 | 2021 – 22 | 2022 – 23 | 2023 – 24 | 2024 – 25 |
| Data submitted in | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| Report published in | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| Are payers/providers publicly identified? | No | Yes | Yes | Yes | Yes | Yes |
| Do PIPs apply? | No | No | No | Yes | Yes | Yes |
| Does \$ penalty apply? | No | No | No | No | No | Yes |

How Attribution Works

The provider organizations in Oregon that meet the [criteria for inclusion](#) in the Cost Growth Target Program are identified using payer data submissions each year. Payers attribute members to specific provider organizations using a primary care-based attribution method.²

Primary care attribution includes attribution to organizations (i.e., hospitals, health systems, medical groups, federally qualified health centers, independent practice associations, etc.) that employ or contract with primary care providers.

Attribution includes both member choice of provider and methodologies to attribute a member to a specific organization based on utilization or other factors. Not all of a health plan's members will be attributed. Payers must attribute members using three hierarchical tiers:

| | |
|--------|---|
| Tier 1 | Member selection: Members who were required to select a primary care provider or a primary care home by plan design should be assigned to that primary care provider's organization. |
|--------|---|

¹ Adapted from Implementation Committee Recommendations Report, January 2021

<https://www.oregon.gov/oha/HPA/HP/HCCGBDocs/Cost%20Growth%20Target%20Committee%20Recommendations%20Report%20FINAL%2001.25.21.pdf>. This accountability timeline has been updated to reflect the Jan 18, 2023 CGT Advisory Committee decision to delay performance improvement plans (PIPs) for one year.

² Cost Growth Target CGT-2 Data Specification Manual, version 2.0, 2022.

<https://www.oregon.gov/oha/HPA/HP/Cost%20Growth%20Target%20documents/CGT-2-Data-Specification-Manual.pdf>

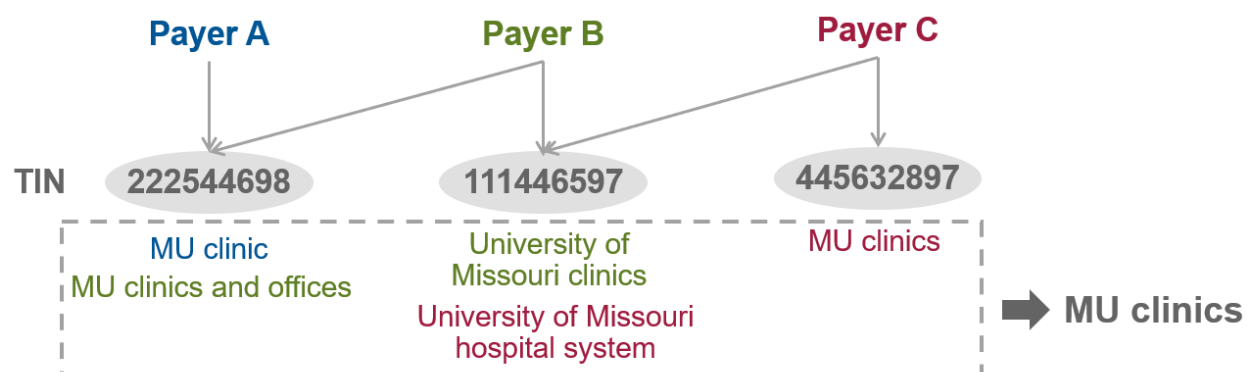
| | |
|--------|--|
| Tier 2 | Contract arrangement: Members not included in #1 who were attributed to a primary care provider or a primary care home during the measurement period pursuant to a contract between the payer and provider should be attributed to that primary care provider's organization. For example, if a provider is engaged in a total cost of care arrangement, then the payer may use its attribution model for that contract to attribute members. |
| Tier 3 | Utilization: Members not included in #1 or #2 who can be attributed to a primary care provider or a primary care home based on the member's utilization, using the payer's own attribution methodology. |

All attributed lives were included in identifying the provider organizations below.

Methodology

Provider organizations were identified using finalized CGT files from all reporting payers. Data in the PROV_ID tab was analyzed to determine overlapping TINs and the greatest common provider entity. This process created a "Master TIN", a dummy variable OHA can relate back to the TIN and provider organization name lists.

Example of the logic:



In this example, the Master TIN would be 222544698 (identified as the first one listed, it is not the most correct but a unique ID that OHA uses to link back to the original list of TINs). This Master TIN would be associated with the following TINs (222544698, 111446597, and 445632897) since all three TINs have names that are identified to be the same provider organization when all payers' CGT-1 files are examined. OHA would call this provider entity "MU clinics" based on logic and most common name used. This logic was implemented across all finalized payer files. Once the Master TINs were aggregated, OHA reviewed the total member months for each provider organization by year and by market.

Provider Organizations

Provider organizations with [at least 60,000 member months](#) in at least one market (e.g., Medicaid, Medicare, Commercial) for spending between calendar years 2020-2021:

| Provider Organization | Market | MM2020 | MM2021 |
|---|------------|-----------|-----------|
| Kaiser Permanente | Medicare | 817,045 | 851,759 |
| Kaiser Permanente | Medicaid | 583,382 | 699,366 |
| Kaiser Permanente | Commercial | 4,302,838 | 4,247,041 |
| Providence Health & Services | Medicare | 475,588 | 495,779 |
| Providence Health & Services | Medicaid | 558,872 | 624,746 |
| Providence Health & Services | Commercial | 1,260,898 | 1,226,609 |
| Samaritan Health Services | Medicare | 140,759 | 149,373 |
| Samaritan Health Services | Medicaid | 502,083 | 580,924 |
| Samaritan Health Services | Commercial | 233,424 | 230,705 |
| Legacy Health | Medicare | 232,795 | 245,092 |
| Legacy Health | Medicaid | 265,232 | 326,754 |
| Legacy Health | Commercial | 320,231 | 302,464 |
| Oregon Health & Science University (OHSU) | Medicare | 147,455 | 152,535 |
| Oregon Health & Science University (OHSU) | Medicaid | 392,424 | 505,158 |
| Oregon Health & Science University (OHSU) | Commercial | 229,196 | 209,598 |
| PeaceHealth | Medicare | 165,286 | 178,558 |
| PeaceHealth | Medicaid | 228,277 | 223,021 |
| PeaceHealth | Commercial | 298,088 | 279,857 |
| Oregon Medical Group | Medicare | 150,166 | 156,315 |
| Oregon Medical Group | Medicaid | 77,108 | 91,107 |
| Oregon Medical Group | Commercial | 345,307 | 324,492 |
| Yakima Valley Farm Workers Clinic | Medicaid | 448,237 | 540,364 |
| Salem Clinic | Medicare | 91,243 | 107,063 |
| Salem Clinic | Medicaid | 177,863 | 175,513 |
| Salem Clinic | Commercial | 255,258 | 254,670 |
| Praxis Health | Medicare | 120,653 | 126,486 |
| Praxis Health | Medicaid | 76,637 | 97,173 |
| Praxis Health | Commercial | 290,576 | 289,546 |
| Multnomah County Health Department | Medicaid | 448,461 | 492,645 |
| Virginia Garcia Memorial Health Center | Medicaid | 333,419 | 390,578 |
| Salem Health | Medicare | 64,573 | 83,295 |
| Salem Health | Medicaid | 154,642 | 148,660 |
| Salem Health | Commercial | 158,332 | 147,003 |
| Metropolitan Pediatrics | Medicaid | 121,241 | 125,359 |
| Metropolitan Pediatrics | Commercial | 92,720 | 225,813 |
| The Corvallis Clinic | Medicare | 68,408 | 70,672 |
| The Corvallis Clinic | Commercial | 185,021 | 181,856 |

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| Provider Organization | Market | MM2020 | MM2021 |
|--------------------------------------|---------------|---------------|---------------|
| Lane County Health Department | Medicaid | 229,830 | 288,550 |
| St Charles Health System | Medicaid | 135,714 | 152,606 |
| St Charles Health System | Commercial | 98,605 | 99,788 |
| Mosaic Medical | Medicaid | 185,090 | 210,704 |
| Summit Health | Commercial | 117,030 | 117,516 |
| The Portland Clinic | Medicare | 97,928 | 99,678 |
| The Portland Clinic | Commercial | 125,985 | 113,014 |
| Northwest Medical Homes | Medicaid | 113,798 | 148,846 |
| Asante Health System | Medicaid | 74,029 | 68,038 |
| Asante Health System | Commercial | 108,947 | 100,770 |
| Central Oregon Pediatric Associates | Medicaid | 128,957 | 142,751 |
| Central Oregon Pediatric Associates | Commercial | 60,044 | 61,429 |
| Salem Pediatric Clinic | Medicaid | 100,458 | 108,736 |
| Salem Pediatric Clinic | Commercial | 74,986 | 74,649 |
| CommonSpirit Health | Medicaid | 99,083 | 120,836 |
| La Clinica Del Valle | Medicaid | 155,877 | 167,258 |
| Oregon Integrated Health | Medicaid | 134,449 | 174,363 |
| Northwest Primary Care | Commercial | 117,099 | 114,712 |
| Childhood Health Associates of Salem | Medicaid | 110,949 | 124,261 |
| Neighborhood Health Center | Medicaid | 136,927 | 153,941 |
| Sky Lakes Medical Center | Medicaid | 102,075 | 123,753 |
| BestMed | Medicaid | 66,611 | 61,735 |
| The Children's Clinic | Medicaid | 67,435 | 73,879 |
| The Children's Clinic | Commercial | 86,784 | 68,064 |
| Rogue Community Health | Medicaid | 108,569 | 130,570 |
| Northwest Human Services | Medicaid | 120,174 | 126,953 |
| Siskiyou Community Health Center | Medicaid | 93,723 | 112,861 |
| Aviva Health | Medicaid | 96,906 | 106,933 |
| WFMC Health | Medicaid | 98,553 | 116,011 |
| Adventist Health | Medicaid | 70,456 | 75,572 |
| Grande Ronde Hospital and Clinics | Medicaid | 63,395 | 71,197 |
| Northwest Health Partners | Medicaid | 64,319 | 64,080 |
| Grants Pass Clinic | Medicaid | 63,310 | 69,429 |
| Clackamas County Health Department | Medicaid | 102,195 | 100,782 |
| Columbia Clinic | Medicaid | 79,735 | 91,114 |
| North Bend Medical Center | Commercial | 72,686 | 70,106 |
| Benton County Health Department | Medicaid | 69,254 | 79,770 |
| Hillsboro Pediatric Clinic | Medicaid | 71,963 | 80,534 |
| One Community Health | Medicaid | 65,661 | 70,561 |
| Valley Family Health Care | Medicaid | 66,261 | 74,298 |

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| Provider Organization | Market | MM2020 | MM2021 |
|------------------------------|---------------|---------------|---------------|
| Sanford Children's Clinic | Medicaid | 60,376 | 65,672 |
| River Rock Family Practice | Medicaid | 78,394 | 64,412 |