NOTICE OF MATERIAL CHANGE TRANSACTION FILED BY ADVENTIST HEALTH SYSTEM/WEST

Supplemental Information Packet March 24, 2023

Responses to Requests for Additional Information

21. Please provide the current anticipated time frame (month and year) for reinstating the medical oncology services at Celilo Cancer Center that were suspended as of February 28, 2023.

MCMC currently expects to restore medical oncology services at Celilo Cancer Center in April 2023, with provider coverage at least three days per week.

22. Section 3.1 of the affiliation agreement (last paragraph on p. 11) lists four purposes ((i) through (iv)) for which the parties agree that a "majority" of the Capital Commitment will be used. Will this spending qualify as "capital expenditure" as defined by GAAP? Please describe, or provide examples of, any spending anticipated here that would not qualify as capital expenditures per GAAP.

Subject to relevant terms of the Affiliation Agreement, the parties generally intend that expenditures falling under the four categories listed in the referenced paragraph will meet the GAAP definition of "capital expenditure" or will otherwise be related to or necessitated by certain capital expenditures.

23. Other than EMR-related costs, will other expenses associated with the integration of MCMC into the Adventist Health system be counted towards the Capital Commitment?

Some other integration expenses may be counted toward the Capital Commitment. Examples may include hard costs associated with conversion of MCMC's email and productivity tools to Office 365, conversion of MCMC's Enterprise Resource Planning tools (budgeting, accounting, fixed asset management, etc.) to Adventist's standardized Oracle platform, and conversion of MCMC's Human Resources software systems to Oracle's Human Capital Management platform. Soft costs on the MCMC side, such as staff time, as well as integration costs incurred on the Adventist side, will not count toward the Capital Commitment.