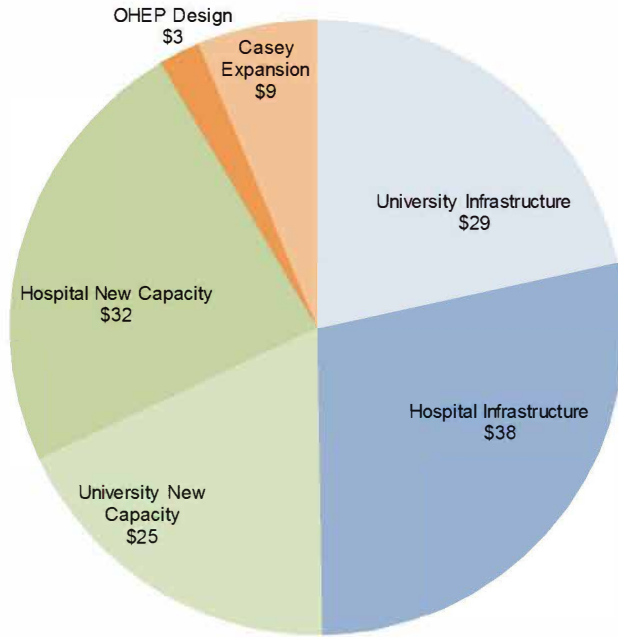


Overview of FY22 Capital Budget & Cash Flow

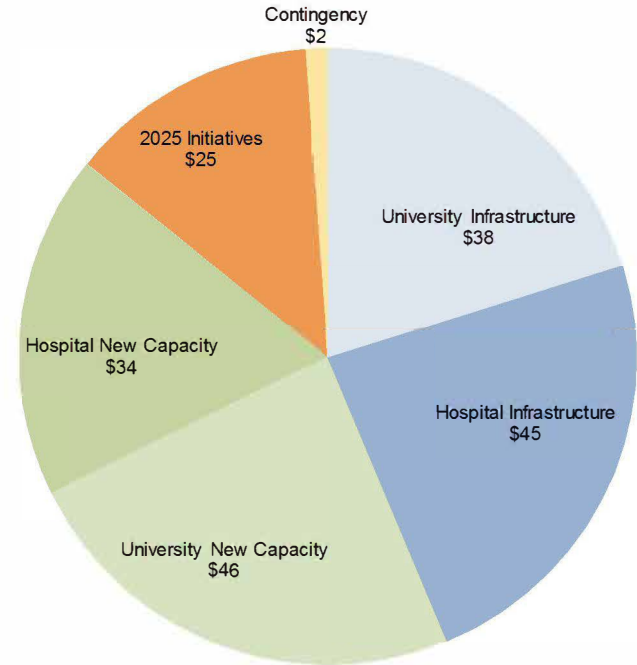
- During the past pandemic year, federal fiscal support to the US economy totals \$5.5 trillion, while the Federal Reserve added \$3.5 trillion in monetary support.
- Fiscal and monetary stimulus shows up on OHSU's books through CARES Act grants, investment income and new gifts received in excess of gifts spent.
- In the 22 months from June 2019 to April 2021, OHSU's net worth is up \$382 million and OHSU-held cash & investments are up \$253 million *net of CARES Act loans*. These gains include \$95 million in CARES Act grants recorded to date plus \$322 million in investment return and net gifts.
- Pre-COVID, annual capital budgets were expected to increase from \$150 million to \$175 million in line with depreciation. Annual capital excludes major buildings funded by debt, State grants or philanthropy, such as RLSB, KCRB, CHH-2 or OHEP.
- Instead, we reduced FY21 capital spending by \$15 million to \$135 million in order to mitigate financial risk.
- With widespread vaccination bringing the end of the pandemic in sight, we plan to increase capital spending to \$190 million in FY22, increasing the annual base to \$175 million plus the \$15 million deferred from FY21.
- In addition, \$5 million from FY21 earnings is allocated to a faculty initiative pool for equipment and other one-time expenditures that will largely fall in FY22.

Proposed Capital Budget Compared to FY21

FY21 Approved Capital Budget (total = \$135m)



FY22 Proposed Capital Budget (total = \$190m)



Proposed FY22 Capital Budget Detail

FY22 Proposed Capital Budget Allocations (000)	OHSU Health	Other University	Total OHSU		OHSU Health	Other University	Total OHSU
Infrastructure				New Capital Priorities			
Infrastructure / replacement	\$44,078	\$18,650	\$62,728	West Campus freezer farm	-	\$2,300	\$2,300
Library materials / academic areas	667	6,000	6,667	RLSB P2 remodel	-	1,000	1,000
Research equipment replacement	-	2,800	2,800	RLSB 7 build-out (Knight/CRO Project)	-	5,000	5,000
Space Committee (relocation & repurposing)	-	4,800	4,800	School of Medicine - additional contingency	-	1,000	1,000
Hotel office space	-	2,500	2,500	MIDAS (Multiple Identity and Access System)	-	1,274	1,274
School of Medicine replacement	-	2,000	2,000	Personalized Networks & Microsegmentation	-	2,165	2,165
Knight Cancer Institute - capital gift match	-	1,500	1,500	SecureLink Unify Vendor VPN	-	332	332
				Virtual Desktop Infrastructure Phase 2	-	229	229
<i>Subtotal Infrastructure / Replacement</i>	<u>44,745</u>	<u>38,250</u>	<u>82,995</u>	Security cameras for parking structures	-	500	500
				Emma Jones Hall fire life safety requirements	-	500	500
Strategic Pre-Committed				Bike parking expansion	-	500	500
OHSU 2025 initiatives - non clinical*	-	5,000	5,000	Additional PGE feeder connection	-	400	400
Vollum Institute renovation	-	5,230	5,230	Dotter Institute seismic retrofit	-	970	970
West Campus Surge Facility (IGT)	-	15,100	15,100	Fetal Surgery Center**	1,237	-	1,237
IGT strategic list capital	-	3,000	3,000	Insightec-Focused Ultrasound**	1,920	-	1,920
Research equipment from grants	-	5,000	5,000	HRC - Nuclear Medicine relocation	5,093	-	5,093
PET / MRI project & equipment	2,643	1,223	3,866	HRC Peds ED rooms remodel (Phase II)	1,146	-	1,146
CHH1 backfill	4,216	-	4,216	Reflexion X1 System**	4,502	-	4,502
CHO Tualatin infusion clinic expansion**	4,594	-	4,594	CHO Mt. Hood infusion clinic expansion**	1,131	-	1,131
CHO Adventist infusion clinic expansion**	3,766	-	3,766	South Metro Ambulatory Expansion - design**	800	-	800
Care Team Wellness Sprint**	456	-	456	Orengo Station - Pediatrics	5,902	-	5,902
Online patient access	203	-	203	HRC11 GI Lab future inpatient relocation	814	-	814
Contingency	-	2,163	2,163	IntraOp Electron Therapy Linear Accelerator	718	-	718
				Cellular Therapy Lab expansion**	1,429	-	1,429
<i>Subtotal Strategic Pre-Committed</i>	<u>15,878</u>	<u>36,716</u>	<u>52,594</u>	HRC supporting healthcare projects	13,550	-	13,550
				<i>Subtotal New Capital Priorities</i>	<u>38,241</u>	<u>16,170</u>	<u>54,411</u>

*OHSU 2025 non-healthcare projects include CANDID Faculty Information System, Research Informatics, Simulation and Learner Success and total \$5m

**OHSU 2025 healthcare projects total \$19.8m

Total FY22 Capital Spending **\$190,000**



Future Year Impact of Proposed Capital Projects

Multi-Year New Strategic Capital Projects (000)	Total Project	FY22 Budget	FY23 & Beyond
<i>Strategic Other University Initiatives</i>			
RLSB 7 build-out (Knight/CRO Project)	\$20,000	\$5,000	\$15,000
West Campus freezer farm	5,300	2,300	3,000
RLSB P2 remodel	5,000	1,000	4,000
MIDAS (Multiple Identity and Access System)	2,253	1,274	979
Personalized Networks & Microsegmentation	3,727	2,165	1,562
Virtual Desktop Infrastructure Phase 2	2,295	229	2,066
EJH fire life safety requirements	1,200	500	700
Additional PGE feeder connection	7,900	400	7,500
<i>Strategic Healthcare Initiatives</i>			
HRC - Nuclear Medicine	8,632	5,093	3,539
HRC Peds ED rooms remodel (Phase II)	1,273	1,146	127
CHO Mt. Hood infusion clinic expansion	4,198	1,131	3,067
Orencia Station - Pediatrics	6,898	5,902	996
HRC11 GI Lab future inpatient relocation	10,883	814	10,069
HRC supporting healthcare projects	20,975	13,550	7,425
Total Multi-Year New Strategic Capital Projects	\$100,533	\$40,503	\$60,030

FY22 proposed budget includes design only for South Metro Ambulatory Expansion