October 8, 2026

Via Email

Zachary Goldman, MPP
Acting Cost Programs Manager
Oregon Health Authority
Health Care Market Oversight Program
hcmo.info@oha.oregon.gov

Re: Response to One-Year Follow-Up Review Request - 052 Concentra-Onsite

Dear Mr. Goldman:

On behalf of Concentra Health Services, Inc. ("Concentra"), this letter responds to the Oregon Health Authority's August 7, 2026 request for information in connection with the one-year follow-up review of Concentra's acquisition of Onsite Innovations, LLC ("OSI") and submits the following information in response.

1. Changes Since Closing

Except as described below, there have been no material changes to OSI's governance, management structure, clinic footprint, geographic areas served, or services offered since the transaction closed.

A. Governance, Management, and Structure

Since closing, OSI's governance and management structure has remained substantially unchanged. Scott Goren has continued in his role as the VP of Operations. Paul Goren has moved into the role of VP of Customer Success for OSI. Lawrence Goren transitioned to a consulting role and continues to support certain major clients. Leif Anderson, who previously was the VP of Sales, departed the organization to pursue another employment opportunity. Prior to closing, Athletico Management, LLC, the indirect owner of OSI provided general and administrative services to OSI and continued to provide certain of these services after closing through a transition services agreement with Concentra. All of the general and administrative functions are now provided by Concentra. Except for these changes, there have been no material changes to OSI's management structure.

B. Location of Onsite or Occupational Health Clinics

Concentra has either acquired or opened new occupational health clinics at the below locations.

Acquired Clinics:

Century Airport – 5901 W Century Blvd, Los Angeles, CA 90045

Downtown LA – 814 Francisco St., Los Angeles, CA 90017

Montebello – 2300 W Beverly Blvd, Suite 100, Montebello, CA 90640

Newly Opened Clinics:

Union City – 6851 Shannon Pkwy South, Suite 5, Union City, GA 30291

Corona – 629 N Main St, Unit C-3, Corona, CA 92878

Hialeah – 855 East 8th Ave, Hialeah, FL 33010

Tucker – 4434 Hugh Howell Rd, Tucker, GA 30084

Since the closing date of the acquisition, neither Concentra nor OSI have closed onsite locations in the state of Oregon. Concentra and OSI have added the onsite locations listed on the attached Exhibit B.

C. Geographic Areas Served

Since closing, there have been no material decreases in the geographic areas served by OSI and Concentra. OSI and Concentra continue to provide onsite and occupational health services throughout the United States, including Oregon. Specifically, OSI primarily operates locations in the Willamette Valley and Columbia Basin regions of Oregon.

D. Services Offered

Since closing, there have been no material decreases to the services offered by OSI or Concentra. Concentra continues to provide, through its managed physician owned practice groups, occupational health and onsite health services, including drug and alcohol testing, injury prevention, wellness services, ergonomics, medical surveillance, occupational and non-occupational injury treatment, and related employer health services. OSI continues to provide a more limited scope of services at employer onsite locations only, consistent with its pre-acquisition service offerings. These more limited services include limited scope occupational health, wellness, prevention, and performance services.

2. Transaction Closing Date

Our transaction close date was June 1, 2025, pursuant to a Hold Separate and Asset Preservation Commitment whereby Concentra agreed with OHA to preserve the purchased business between June 1, 2025, and OHA approval, which occurred on June 10, 2025.

3. Attachment A Data Template

Attached as Exhibit A is Concentra's completed "052 1Y Follow-up Data Template" responsive to OHA's request.

Concentra appreciates the opportunity to provide this information and remains committed to complying with the requirements applicable to the approved transaction. If OHA has any questions regarding this submission or requires additional information, please contact the undersigned.

Sincerely,

Adam L. Moore

Senior Vice President and Corporate Counsel
Concentra Health Services, Inc.
adam_moore@concentra.com

214-683-4217

cc: Timothy Hatfield, Hatfield Knivila, LLC

Attachments:
1. Completed Attachment A - 052 1Y Follow-up Data Template
2. Exhibit B (Onsite Locations)
3. Certification Form

EXHIBIT A

(Please see attached native excel file containing Attachment A - 052 1Y Follow-up Data Template)

EXHIBIT B

(Onsite Clinics)

Facility Name	Address	City	State	Zip Code	Concentra/OSI
ABB Memphis	860 Ridge Lake Blvd	Memphis	TN	38120	OSI
Abbott Labs	10 Southgate Rd	Scarborough	ME	04074	Concentra
Abbvie Bioresearch Onsite	100 Research Center	Worcester	MA	01605	Concentra
Ahold Delhaize USA	1315 Tolland Turnpike	Manchester	CT	06042	Concentra
Amtrak Onsite	2150 Harlem Ave	Baltimore	MD	21217	Concentra
Applied Medical	22872 Avenida Empresa	Rancho Santa Margarita	CA	92688	Concentra
Barton Malow - Failess Hills Data Center	175 Solar Dr	Fairless Hills	PA	19030	OSI
Barton Marlow Project IAD 128	45757 Maries Rd	Sterling	VA	20166	OSI
Blount Fine Foods	575 Currant Road	Fall River	MA	02720	Concentra
Boeing Distribution - TX	2750 Regent Blvd	Dallas	TX	75261	Concentra
City of Longview	815 4th St, Suite A & B	Longview	TX	75601	Concentra
City of Raleigh	310 West Martin Street	Raleigh	NC	27601	Concentra
Denton ISD East Annex	3201 US Highway 380	Cross Roads	TX	76227	Concentra
EMR (USA Holdings) Inc. - Camden NJ	201 N Front Street	Camden	NJ	8102	OSI
Entegris CA	4175 Sante Fe Road	San Luis Obispo	CA	93401	Concentra
Entegris CO	4405 Arrowswest Drive	Colorado Springs	CO	80909	Concentra
Entegris MN	101 Peavy Road	Chaska	MN	55318	Concentra
Frito-Lay Ontario	3560 East Airport Drive	Ontario	CA	91761	OSI
FujFilm Morrisville	101 J Morris Commons Lane	Morrisville	NC	27560	Concentra
FujiFilm College Station	8872 HSC Parkway	College Station	TX	77807	Concentra
FujiFilm Greenwood	517 Puckett Ferry Road	Greenwood	SC	29649	Concentra
FujiFilm Holly Springs	100 Biotechnology Ave	Holly Springs	NC	27540	Concentra
Ghirardelli Chocolates	11111 39th Ave	San Leandro	CA	94578	Concentra
GXO Bloomington	3520 S Cactus Ave	Bloomington	CA	92316	Concentra
IFF- Jacksonville	2051 North Lane Ave	Jacksonville	FL	32254	OSI
IFF-Pryor OK	5532 Hunt St	Pryor	OK	74361	OSI
IFF-South Brunswick	150 Docks Corner Road	South Brunswick Township	NJ	08810	OSI
IFF-Taste Point N	10801 Decatur Rd	Philadelphia	PA	19153	OSI
Jacobs Engineering - Merck Project	175 Innovation Blvd	Wimington	DE	19805	Concentra
JR Simplot	1150 US 30	Pocatello	ID	83204	OSI
Kruger Products	400 Mahannah Ave	Memphis	TN	38107	Concentra
Mondelez International Portland	100 NE Columbia Blvd	Portland	OR	97211	OSI
Near-site Dutchman's Parkway	6460 Dutchmans Parkway, ste 102	Louisville	KY	40205	Concentra
Nordstrom Riverside	490 Columbia Ave	Riverside	CA	92507	Concentra
OSI-Stanley Black & Decker MA	301 Chestnut St	East Longmeadow	MA	01028	OSI
PepsiCo Beloit	2810 Kennedy Drive	Beloit	WI	53511	OSI
PepsiCo Denver	5715 N Pecos Ave	Denver	CO	80221	OSI
PepsiCo Highpoint	7190 N Tower Road	Denver	CO	80249	OSI
PepsiCo KS	101 W 48th st S	Wichita	KS	67217	OSI
Performance Contracting Group	21670 Red Rum Dr, Suite 199	Ashburn	VA	20147	Concentra
Safran Aerospace Composites	85 Innovation Drive	Rochester	NH	03867	Concentra
San Diego Fire	9325 Sky Park Court Suite 100	San Diego	CA	92123	Concentra
SGWS - Bronx	550 Food Center Drive	Bronx	NY	10474	Concentra
SGWS - Long Island	100 Rose Executive Blvd	Yaphank	NY	11967	Concentra
SGWS - Shakopee	3350 4th Ave E	Shakopee	MN	55379	Concentra
SGWS - Union City	1555 Atlantic Street	Union City	CA	94587	Concentra
Skycore Archer Towers	163-25 Archer Ave	Jamaica	NY	11433	OSI
Space X	23020 NE Adler Crest Drive	Redmond	WA	98053	Concentra
Toyota TBMNC	4857 Dogwood Lane	Liberty	NC	27298	Concentra
Toyota TMMK	1001 Cherry Blossom Way	Georgetown	KY	40324	Concentra
Toyota TMMTX (San Antonio)	1 Lone Star Pass, Building 46	San Antonio	TX	78264	Concentra
Toyota TMMWV	1 Sugar Maple Ln	Buffalo	WV	25033	Concentra
Turner - Lancaster PA	261 Greenfield Rd	Lancaster	PA	17601	OSI
Turner 343 Madison	343 Madison Ave	New York	NY	10017	OSI
Turner Chautauqua	412 East Main Street	Fredonia	NY	14063	OSI
UAG 5 Times Square	5 Times Square	New York	NY	10036	OSI
UAG Broadway	61 Broadway	New York	NY	10006	OSI
UAG Douglass	192 Douglass St	Brooklyn	NY	11217	OSI

UAG Lexington	135 E 57th St	New York	NY	10022	OSI
UAG Moore	215 Moore Street	Brooklyn	NY	11206	OSI
UAG One Third Ave - Brooklyn, NY	475 State Street	Brooklyn	NY	11217	OSI
UAG Wolcott	145 Wolcott Ave	Brooklyn	NY	11231	OSI
Ultra Maritime	4868 East Park 30 Drive	Columbia City	IN	46725	Concentra
Wollman Rink NYC	830 5th Ave	New York	NY	10065	OSI

EXHIBIT C

(Certification)

Health Care Market Oversight (HCMO) Program
HCMO-5: Certification of Request for Information Response

I, the undersigned, being first duly sworn, do say:

1. I have read ORS 415.500 et seq. and OARs 409-070-0000 to 409-070-0085.
2. I have read this Response to HCMO's Request for Information, and the information contained therein is accurate and true.

Signed on the 8th day of October, 2026.

Adam L. Moore

SUBSCRIBED AND SWORN TO before me, this 8th day of October, 2026.

PATRICIA ORENDAIN
Notary Public, State of Texas
Comm. Expires 06-30-2030
Notary ID 5537617

Notary Public in and for Texas

My Commission Expires: 06/30/2030