

EXHIBIT 21

Internal & Unaudited

A&A SERVICES, LLC

DECEMBER 31, 2024, 2023, AND 2022

ASSETS			
	<u>2024</u>	<u>2023</u>	<u>2022</u>
CURRENT ASSETS			
Cash			
Accounts Receivable, net			
Inventory			
Prepaid Expenses and Other Current Assets			
Total Current Assets			
PROPERTY AND EQUIPMENT			
Buildings			
Leasehold Improvements			
Furniture and Fixtures			
Vehicles			
Airplane			
Equipment			
Total Cost			
Less Accumulated Depreciation			
Net Book Value			
OTHER ASSETS			
Due from Related Entities			
Total Other Assets			
TOTAL ASSETS			

Internal & Unaudited

A&A SERVICES, LLC

DECEMBER 31, 2024, 2023, AND 2022

LIABILITIES		<u>2024</u>	<u>2023</u>	<u>2022</u>
CURRENT LIABILITIES				
Accounts Payable				
Accrued Expenses				
Other Current Liabilities				
Intercompany Payables				
Rebates Payable				
Total Current Liabilities				
MEMBERS' EQUITY				
MEMBERS' EQUITY				
Total Members' Equity				
TOTAL LIABILITIES AND MEMBERS' EQUITY				

Internal & Unaudited

A&A SERVICES, LLC

YEARS ENDED DECEMBER 31, 2024, 2023, AND 2022

	<u>2024</u>	<u>2023</u>	<u>2022</u>
SALES			
Sales			
COST OF SALES			
Cost of Sales			
GROSS PROFIT			
OPERATING EXPENSES			
Payroll and Related Expenses			
Operating and Maintenance Expenses			
General and Administrative Expenses			
Utilities and Facilities			
Marketing and Advertising Expenses			
Other			
Total Operating Expenses			
OPERATING INCOME			
OTHER INCOME AND EXPENSES			
Interest Income			
Other Income and Expense			
Total Other Income and Expense			
TAXES			
NET INCOME			

Internal & Unaudited

A&A SERVICES, LLC

YEARS ENDED DECEMBER 31, 2024, 2023, AND 2022

	Members' Equity
BALANCES, December 31, 2021	
Net Earnings	
Distributions to Members	
BALANCES, December 31, 2022	
Net Income	
Distributions to Members	
BALANCES, December 31, 2023	
Net Income	
Distributions to Members	
BALANCES, December 31, 2024	

A&A SERVICES, LLC

YEARS ENDED DECEMBER 31, 2024, 2023, AND 2022

	<u>2024</u>	<u>2023</u>	<u>2022</u>
CASH FLOWS FROM OPERATING ACTIVITIES			
Net Income			
Adjustments to Reconcile Net income to			
Net Cash Provided by Operating Activities			
Depreciation			
(Increase) decrease in assets			
Accounts Receivable, net			
Inventory			
Prepaid Expenses and Other Current Assets			
Increase (decrease) in liabilities			
Accounts Payable			
Accrued Expenses			
Accrued Taxes			
Rebates Payable			
Other Current Liabilities			
Net Cash Provided by Operating Activities			
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of Property and Equipment			
Change in Due from Related Entities			
Net Cash Provided by (Used in) Investing Activities			
CASH FLOWS FROM FINANCING ACTIVITIES			
Distributions			
Net Cash Used in Financing Activities			
Net increase (decrease) in Cash			
Cash, Beginning of Year			
Cash, End of Period			