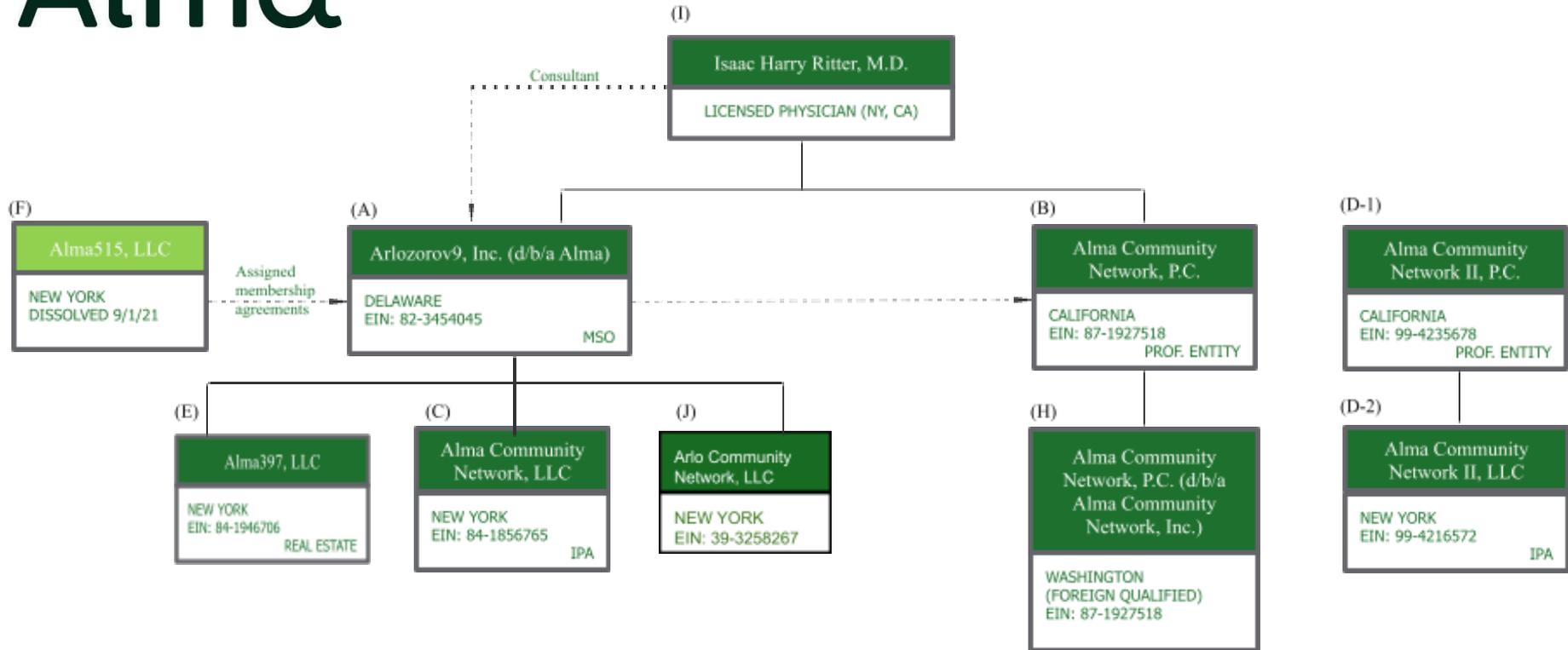


Alma

Alma Organizational Chart



Entities:

- (A) *Arlozorov9* – MSO; main entity; employing entity; handles most contracts; acts as the business associate of the PC and LLC entities.
- (B) *Alma Community Network, P.C.* – professional entity set up due to need for physician-owned business in California; handles all billing for CA and WA; works with providers under 1099s; *Alma Community Network, P.C.* is the Friendly PC with *Alma Community Network, LLC*.
- (C) *Alma Community Network, LLC* – main IPA entity; main entity for insurance transactions; contracts with payors; contracts with providers on their membership agreements; business associate of plans for credentialing; for 48 states.
- (D-1, D-2) *Alma Community Network II, P.C.* & *Alma Community Network II, LLC* – formed on July 25, 2024, and July 24, 2024, respectively; interim professional entity and IPA formed for similar managed care contracting purposes as entities (B) and (C), respectively.
- (E) *Alma397, LLC* – owns Brooklyn office; pays rent through this entity.
- (F) *Alma515, LLC* – predecessor entity; no longer active.
- (G) *Intentionally omitted.*
- (H) *Alma Community Network, P.C. (d/b/a Alma Community Network, Inc.)* – foreign qualification of *Alma Community Network, P.C.*
- (I) *Isaac Harry Ritter, M.D.* – NY and CA licensed physician; consultant for *Arlozorov9, Inc.*; sole shareholder of *Alma Community Network, P.C.*
- (J) *Arlo Community Network, LLC* - New York, Single member LLC under *Arlozorov9, Inc.*; Entity formed to submit out of network claims with insurance companies on behalf of providers and their patients.

Legend:

————— = direct relationship (e.g., ownership interest)

..... = contractual relationship