

Exhibit G

Financial Statements for All Entities for the Most Recent Three Fiscal Years

Please see attached.

**McKenzie-Willamette Regional Medical Center Associates, LLC Financial Statements
(inclusive of distributions for McKenzie Surgery Center, LP).**

CON9706 - McKenzie-Willamette - Springfield, OR

Balance Sheet by Year

	Dec FY2023	Dec FY2024	Dec FY2025
ASSETS			
Current Assets:			
Cash & Cash Equivalents	(1,385,373)	(1,303,723)	(2,122,301)
Gross Patient A/R	170,086,472	186,612,850	176,369,502
Contr Allow Accts	(120,730,531)	(134,176,282)	(128,335,646)
Patient Accounts Receivable	49,355,941	52,436,569	48,033,857
Allowance For Bad Debt	(9,683,788)	(11,560,127)	(10,467,144)
Prior Yr Cost Rpt Settlemt A/R	(423,235)	(180,958)	(209,874)
Inventory & Supplies	5,898,559	5,759,620	5,474,323
Prepaid & Current Def Inc Tax	-	-	-
Prepaid Expenses	1,960,140	1,685,360	1,663,196
Other Current Assets	128,405	126,820	630,007
Total Current Assets	45,850,648	46,963,561	43,002,065
Land & Improvements	9,389,481	9,389,532	9,389,481
Building & Improvements	112,909,210	113,045,472	113,045,472
Equipment & Fixtures	23,478,578	25,886,723	29,108,334
Leasehold Improvements	326,013	326,013	326,013
Construction In Progress	587,028	77,935	741,020
	146,690,310	148,725,675	152,610,321
Accumulated Depr & Amort	(23,810,770)	(30,073,173)	(36,284,021)
Net Property & Equipment	122,879,540	118,652,502	116,326,300
Assets Held For Disposals	-	-	-
Other Assets:			
Operating Lse ROU Assets, net	8,817,959	7,841,709	5,090,773
Prepaid Rent - Long-Term	-	-	-
Notes Receivable - Long-Term	-	-	-
Deposits - Long-Term	28,287	28,287	28,287
Other Tangible Assets	-	-	-
Investment In Subs 1510_ACCT	2,413,299	2,504,096	2,709,191
Goodwill	-	-	-
Unamort Loan Costs 1531_ACCT	-	-	-
Phys Costs 1540_ACCT	0	0	0
Phys Guarantee Costs	-	-	-
Deferred Subsidy Costs	-	91,667	58,333
Physician Recruitment Costs	0	91,667	58,334
Deferred MIS	1,087,477	177,034	286,130
Other Deferred Costs	15,330,482	15,320,020	15,293,157
Total Other Assets	27,677,504	25,962,813	23,465,872
Total Assets	196,407,692	191,578,875	182,794,236
LIABILITIES			
Current Liabilities:			
Notes Payable - Current	252,797	491,337	1,081,931
Operating Lease Liab - Current	3,260,054	3,021,971	1,080,703
Accounts Payable	17,191,092	22,282,983	28,202,348
Accrued Liabilities:			
Employee Compensation	12,103,842	11,050,323	9,911,605
Accrued Interest	-	-	-
Other Accrued Liabilities	1,348,241	87,382	(250,537)
Income Taxes Payable	-	-	-
Total Current Liabilities	34,156,026	36,933,996	40,026,050
Long-Term Debt	265,040	12,930	831,339
Operating Lease Liabilities	5,839,868	5,022,121	4,070,436
Deferred Income Taxes	-	-	-
Deferred Credits and Other L/T Liabs	197,874	124,043	124,043
Intercompany Accounts	140,677,459	137,752,462	150,676,524
Minority Interest	-	-	-
Total Liabilities	181,136,267	179,845,551	195,728,392
Stockholder Equity:			
Common Stock	-	-	-
Add'l Paid-In Capital	1,733,780	1,733,780	1,733,780
Retained Earnings - Prior Year	15,902,360	13,537,645	9,999,544
Dividends Paid	-	-	-
Acc. Earnings-prior year	15,902,360	13,537,645	9,999,544
Retained Earnings - Curr Year	(2,364,715)	(3,538,101)	(24,667,480)
Treasury Stock	-	-	-
Unearned Stock Compensation	-	-	-
Other Comprehensive Income	-	-	-
Other	-	-	-
Total Stockholder's Equity	15,271,425	11,733,323	(12,934,156)
Total Liabilities & Equity	196,407,692	191,578,875	182,794,236

Quorum Health Corporation
CON9706 - McKenzie-Willamette - Springfield, OR
Monthly Income Statement Trend

	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Jul23	Aug23	Sep23	Oct23	Nov23	Dec23	FY 2023
Patient Revenue:													
Inpatient Routine	-	-	-	-	-	-	-	-	-	-	-	-	-
Inpatient Ancillary	42,686,312	38,341,134	40,855,518	37,983,536	44,421,776	39,674,737	37,822,198	42,860,962	37,249,120	43,214,007	43,911,221	43,853,006	492,873,528
Outpatient	50,309,975	48,470,243	53,114,286	49,887,943	55,580,407	52,579,707	49,632,167	52,191,960	50,236,690	58,855,753	62,581,487	62,183,254	645,623,872
Total Patient Revenue	92,996,287	86,811,377	93,969,804	87,871,479	100,002,184	92,254,443	87,454,365	95,052,922	87,485,810	102,069,760	106,492,708	106,036,260	1,138,497,400
Deductions From Revenue:													
I/P Deductions	31,970,387	29,832,813	30,526,731	29,515,381	33,488,506	29,639,499	29,086,006	31,083,249	26,739,708	32,567,254	34,694,941	33,072,829	372,217,301
O/P Deductions	40,587,692	38,779,731	43,199,467	40,002,559	45,494,228	41,983,993	39,559,321	42,488,821	40,271,768	46,952,586	50,131,800	50,808,883	520,060,848
Total Deductions from Revenue	72,558,079	68,612,543	73,726,198	69,517,939	78,982,734	71,623,492	68,645,327	73,572,071	67,011,476	79,519,839	84,826,741	83,881,711	892,278,150
Net Patient Rev. before Bad Debt	20,438,208	18,198,834	20,243,605	18,353,540	21,019,450	20,630,951	18,809,038	21,480,851	20,474,335	22,549,921	21,665,968	22,354,549	246,219,250
Provision for Bad Debt	426,902	87,664	402,939	453,008	29,954	894,113	769,507	(78,276)	454,658	730,629	650,128	870,806	5,692,032
Net Patient Rev. after Bad Debt	20,011,306	18,111,170	19,840,667	17,900,532	20,989,496	19,736,839	18,039,532	21,559,127	20,019,677	21,819,291	21,015,839	21,483,743	240,527,218
Supplemental Revenues	1,343,146	808,665	1,205,528	1,081,418	1,287,790	669,107	1,466,514	1,405,343	1,288,649	1,188,675	1,290,020	1,668,380	14,703,235
Other Revenue	(26,339)	45,069	25,169	37,274	45,933	48,691	58,806	30,598	47,028	47,465	51,718	341,900	753,312
Net Revenue	21,328,113	18,964,903	21,071,364	19,019,224	22,323,219	20,454,636	19,564,852	22,995,069	21,355,354	23,055,432	22,357,577	23,494,023	255,983,765
Operating Expenses:													
Salaries and wages	7,192,126	6,526,020	7,097,444	6,902,133	7,149,391	7,046,479	7,384,675	7,248,992	7,127,780	7,670,591	7,612,238	7,998,731	86,956,600
Benefits	2,019,647	2,154,822	2,044,273	2,010,898	2,046,214	1,500,637	2,060,453	2,031,979	2,032,522	2,414,717	2,017,347	1,688,871	24,002,381
Contract Labor	712,371	930,784	1,044,653	550,984	623,421	588,234	475,603	833,723	361,412	553,571	324,004	347,817	7,346,577
Supplies	4,274,038	3,937,491	3,971,241	3,737,212	4,573,201	3,874,008	3,439,207	4,066,829	3,535,972	4,632,956	4,709,481	4,468,570	49,220,206
Medical Specialist Fees	1,304,663	1,111,904	1,127,297	1,064,992	1,093,512	896,922	1,018,585	1,470,696	1,612,991	1,567,287	1,096,820	1,425,209	14,790,878
Purchased Services	2,007,885	1,964,678	1,979,829	2,092,213	2,004,402	2,167,515	2,112,845	2,397,965	2,172,024	2,082,639	2,191,433	2,065,078	25,238,506
Physician Recruiting	1,264	1,242	1,508	1,098	1,098	1,098	569	-	544	544	544	544	10,053
Repairs and Maintenance	302,457	258,479	299,593	300,380	255,456	365,901	245,099	328,236	287,406	326,101	309,629	315,762	3,594,499
Marketing	34,068	22,603	23,737	35,913	33,265	41,075	59,605	9,932	71,673	42,988	33,806	77,836	486,502
Utilities	136,665	121,092	102,512	94,226	90,840	103,540	99,870	84,598	127,172	111,977	99,228	114,946	1,286,665
Rent	424,157	426,779	427,339	405,865	491,559	481,039	413,593	458,236	446,014	447,032	449,595	493,750	5,364,959
Other Operating Expense	230,360	150,749	166,485	158,225	122,905	167,519	191,574	124,689	135,081	136,635	163,604	169,659	1,917,486
Prop Taxes and Insurance	1,732,649	1,199,984	1,617,490	1,488,113	2,029,332	1,511,262	2,027,329	2,178,295	1,816,767	1,604,436	1,786,072	2,463,109	21,454,839
COVID Relief Stimulus	-	-	(62,270)	-	-	-	-	-	-	-	-	-	(62,270)
HITECH Incentives	-	-	-	-	-	-	-	-	-	-	-	-	-
Equity in Earn - Uncon Subs	(100,435)	(31,180)	(88,426)	(10,479)	(74,099)	(40,965)	(19,318)	1,584	(104,218)	(36,052)	(38,668)	7,551	(534,705)
Total Operating Expense	20,271,916	18,775,448	19,752,706	18,831,774	20,440,498	18,704,264	19,509,688	21,235,754	19,623,141	21,555,421	20,755,134	21,617,432	241,073,176
EBITDA	1,056,196	189,455	1,318,658	187,449	1,882,720	1,750,372	55,164	1,759,315	1,732,214	1,500,011	1,602,443	1,876,591	14,910,589
Depreciation & amortization	664,112	631,529	663,113	653,800	666,246	641,644	640,158	643,311	698,109	636,686	641,458	632,967	7,803,133
EBIT	392,085	(442,074)	655,545	(466,350)	1,226,474	1,108,728	(584,994)	1,116,004	1,034,105	863,325	960,985	1,243,624	7,107,456
Interest	(34,459)	3,480	(3,342)	1,049	(2,610)	(2,863)	(605)	1,160	(1,425)	3,155	(2,289)	46,079	7,331
Minority Interest	165,273	-	-	-	(57,784)	-	-	140,373	-	-	-	-	247,862
Pre-Tax Profit	261,270	(445,554)	658,887	(467,399)	1,286,868	1,111,590	(584,389)	974,470	1,035,530	860,170	963,273	1,197,545	6,852,263
Corp Mgmt Fees	625,031	625,031	695,642	695,642	695,642	695,642	848,700	848,700	848,700	868,940	868,940	900,368	9,216,979
OTHER SELECTED OPERATING DATA													
Total Patient Days By Payor	2,404	2,222	2,299	2,331	2,337	2,176	2,387	2,222	2,264	2,372	2,347	2,539	27,900
Average Daily Census	77.5	79.4	74.2	77.7	75.4	72.5	77.0	71.7	75.5	76.5	78.2	81.9	76.4
Total Admissions	561	534	582	543	608	576	616	593	565	616	613	634	7,041
Outpatient Factor	2.18	2.26	2.30	2.31	2.25	2.33	2.31	2.22	2.35	2.36	2.43	2.42	2.31
Adjusted Patient Days	5,237	5,031	5,288	5,393	5,261	5,060	5,519	4,928	5,317	5,603	5,692	6,139	64,447
Adjusted Admissions	1,222	1,209	1,339	1,256	1,369	1,339	1,424	1,315	1,327	1,455	1,487	1,533	16,264
Total Surgeries	631	665	653	593	704	632	532	610	576	657	680	667	7,600
Total E.R. Visits	3,786	3,462	3,950	3,843	4,213	4,244	4,479	4,322	4,463	4,456	4,557	5,204	50,979
Total Deliveries	62	59	64	59	57	54	51	50	48	44	54	54	656
Total O/P Regs Incl All Visits	9,275	8,013	9,179	8,782	9,012	8,664	8,508	8,661	8,821	9,463	9,290	9,765	107,433
Total Clinic And Rnc Visits	3,783	3,376	3,985	3,732	3,554	3,331	3,120	3,254	3,342	3,657	3,653	3,436	42,223
Total Paid Hours	133,675	121,352	134,973	130,807	134,278	131,106	142,395	136,973	132,199	138,934	136,548	144,099	1,617,339
Total Contract Hours	8,819	8,846	8,715	4,396	5,361	3,941	3,521	4,266	4,161	4,069	3,584	3,201	62,878
Total Paid & Contract Hours	142,494	130,197	143,688	135,203	139,639	135,047	145,916	141,239	136,360	143,003	140,132	147,299	1,680,217
Total Paid & Contract FTEs	805.05	813.73	811.80	790.66	788.92	789.75	824.38	797.96	797.43	807.93	819.49	832.20	806.63
FTE Hours / Month	177	160	177	171	177	171	177	177	177	177	177	177	2,083
Calendar Days In A Month	31	28	31	30	31	30	31	31	30	31	30	31	365
Average Hourly Rate	53.80	53.78	52.58	52.77	53.24	53.75	51.86	52.92	53.92	55.21	55.75	55.51	53.77
Total manhours / Adjusted Admission	116.59	107.68	107.34	107.63	102.02	100.83	102.44	107.40	102.76	98.29	94.26	96.08	103.31
Total manhours / Adjusted Patient Days	27.21	25.88	27.17	25.07	26.54	26.69	26.44	28.66	25.64	25.52	24.62	23.99	26.07
Paid hours / Adjusted Admission	109.37	100.37	100.83	104.13	98.10	97.89	99.97	104.15	99.62	95.49	91.85	94.00	99.44

Quorum Health Corporation
CON9706 - McKenzie-Willamette - Springfield, OR
Monthly Income Statement Trend

	Jan24	Feb24	Mar24	Apr24	May24	Jun24	Jul24	Aug24	Sep24	Oct24	Nov24	Dec24	FY 2024
Patient Revenue:													
Inpatient Routine	-	-	-	-	-	-	-	-	-	-	-	-	-
Inpatient Ancillary	45,722,812	44,398,702	41,278,762	45,596,751	48,324,337	38,582,686	42,906,875	40,195,920	37,631,358	42,869,252	41,859,563	45,410,782	514,777,801
Outpatient	54,484,557	56,805,277	60,628,926	61,374,252	62,749,884	59,196,950	59,767,694	58,088,532	57,574,206	65,969,015	62,559,884	55,568,265	714,767,443
Total Patient Revenue	100,207,369	101,203,979	101,907,688	106,971,003	111,074,221	97,779,637	102,674,570	98,284,452	95,205,565	108,838,267	104,419,448	100,979,048	1,229,545,245
Deductions From Revenue:													
I/P Deductions	35,054,608	33,741,002	31,359,147	34,960,766	37,045,279	29,577,362	30,429,553	30,032,612	28,838,912	32,900,980	31,199,954	30,645,733	385,785,909
O/P Deductions	44,783,902	45,690,744	48,487,621	49,490,844	50,420,862	47,765,819	51,198,100	45,708,173	46,249,480	53,213,032	49,262,242	45,107,549	577,378,368
Total Deductions from Revenue	79,838,511	79,431,746	79,846,769	84,451,610	87,466,141	77,343,181	81,627,653	75,740,785	75,088,391	86,114,012	80,462,195	75,753,282	963,164,277
Net Patient Rev. before Bad Debt	20,368,858	21,772,233	22,060,919	22,519,393	23,608,080	20,436,455	21,046,917	22,543,667	20,117,173	22,724,254	23,957,252	25,225,766	266,380,967
Provision for Bad Debt	534,381	1,153,001	616,023	1,122,804	1,655,057	671,694	899,991	1,060,922	1,360,589	(1,207,004)	571,158	183,423	8,622,038
Net Patient Rev. after Bad Debt	19,834,478	20,619,232	21,444,896	21,396,589	21,953,023	19,764,761	20,146,926	21,482,745	18,756,584	23,931,258	23,386,095	25,042,343	257,758,930
Supplemental Revenues	1,226,605	1,300,885	1,224,115	1,144,473	1,466,795	1,144,890	942,647	1,617,440	1,161,616	1,454,552	1,420,735	1,365,939	15,470,692
Other Revenue	46,634	51,707	41,518	61,055	50,755	58,734	54,588	37,643	40,908	64,767	68,504	321,495	898,308
Net Revenue	21,107,716	21,971,825	22,710,529	22,602,117	23,470,573	20,968,385	21,144,161	23,137,828	19,959,109	25,450,577	24,875,334	26,729,777	274,127,930
Operating Expenses:													
Salaries and wages	7,763,578	7,670,725	8,042,738	7,491,634	7,902,177	8,262,449	7,855,694	8,044,699	8,634,348	8,747,434	8,858,835	8,549,012	97,823,323
Benefits	2,300,287	1,932,286	2,210,385	2,222,233	2,179,723	1,602,481	2,165,384	2,166,839	2,209,548	2,180,688	2,163,064	2,922,770	26,255,688
Contract Labor	347,517	319,738	294,840	401,751	228,616	427,499	316,027	367,808	491,318	276,971	353,348	331,357	4,156,589
Supplies	4,310,846	4,550,092	4,357,606	4,808,533	4,692,242	4,264,832	4,391,459	4,258,769	3,660,107	4,658,322	4,612,268	4,183,793	52,748,869
Medical Specialist Fees	1,475,899	1,562,967	1,424,819	1,685,457	1,526,017	1,393,926	1,452,667	1,435,263	1,026,078	1,204,661	1,617,900	1,437,235	17,242,891
Purchased Services	2,174,008	2,117,624	2,176,799	2,123,882	2,071,900	2,063,057	2,348,940	2,731,201	2,229,497	2,664,889	2,594,251	2,524,895	27,820,943
Physician Recruiting	6,136	1,136	4,469	4,469	4,469	9,136	9,136	3,858	3,647	3,647	3,647	3,647	52,729
Repairs and Maintenance	283,667	339,577	296,199	362,316	295,283	249,705	266,998	259,897	345,310	323,329	305,248	325,250	3,652,781
Marketing	49,170	82,437	42,338	81,724	85,620	54,253	(18,535)	50,727	40,858	35,240	61,360	35,639	600,830
Utilities	70,553	146,727	105,604	106,946	99,910	106,446	111,789	120,561	112,559	121,195	106,363	109,268	1,317,921
Rent	489,373	473,043	498,749	557,630	274,065	512,276	524,362	466,606	463,633	525,318	468,456	510,917	5,764,429
Other Operating Expense	112,258	256,625	148,864	144,040	134,709	99,957	126,594	128,719	142,925	130,173	164,583	148,418	1,737,866
Prop Taxes and Insurance	1,638,371	1,821,365	1,723,195	1,678,751	1,991,355	2,643,201	1,458,660	2,162,354	1,677,154	1,986,682	1,959,890	2,130,196	22,871,172
COVID Relief Stimulus	-	-	-	-	-	-	-	-	-	-	-	-	-
HITECH Incentives	-	-	-	-	-	-	-	-	-	-	-	-	-
Equity in Earn - Uncon Subs	(84,082)	18,110	(556)	8,427	(37,281)	(14,437)	(44,007)	(13,843)	(13,284)	(19,907)	(28,188)	(61,748)	(290,797)
Total Operating Expense	20,937,580	21,292,451	21,326,049	21,677,792	21,448,804	21,670,115	20,965,168	22,183,259	21,023,697	22,838,641	23,241,026	23,150,649	261,755,232
EBITDA	170,136	679,374	1,384,480	924,324	2,021,769	(701,730)	178,993	954,569	(1,064,588)	2,611,936	1,634,307	3,579,127	12,372,698
Depreciation & amortization	624,320	624,375	621,547	622,265	620,932	606,173	607,666	520,119	532,799	518,216	520,830	520,631	6,939,873
EBIT	(454,184)	54,999	762,933	302,059	1,400,837	(1,307,902)	(428,673)	434,450	(1,597,387)	2,093,720	1,113,478	3,058,497	5,432,824
Interest	2,287	4,255	1,365	(562)	2,343	(3,184)	(3,167)	(2,224)	14,409	1,886	37	13,567	31,011
Minority Interest	312,604	(312,604)	-	-	-	-	-	-	-	-	-	-	-
Pre-Tax Profit	(769,076)	363,348	761,568	302,622	1,398,494	(1,304,718)	(425,506)	436,673	(1,611,796)	2,091,835	1,113,441	3,044,929	5,401,814
Corp Mgmt Fees	699,117	699,117	699,117	760,285	760,285	760,285	760,285	760,285	760,285	760,285	760,285	760,284	8,939,915
OTHER SELECTED OPERATING DATA													
Total Patient Days by Payor	2,845	2,494	2,422	2,470	2,522	2,241	2,194	2,131	2,298	2,288	2,345	2,614	28,864
Average Daily Census	91.8	86.0	78.1	82.3	81.4	74.7	70.8	68.7	76.6	73.8	78.2	84.3	78.9
Total Admissions	597	572	578	603	625	517	560	561	564	573	570	623	6,943
Outpatient Factor	2.19	2.28	2.47	2.35	2.30	2.53	2.39	2.45	2.53	2.54	2.49	2.22	2.39
Adjusted Patient Days	6,235	5,685	5,979	5,795	5,797	5,679	5,250	5,211	5,814	5,809	5,850	5,813	68,942
Adjusted Admissions	1,308	1,304	1,427	1,415	1,437	1,310	1,340	1,372	1,427	1,455	1,422	1,385	16,583
Total Surgeries	600	681	681	677	722	550	607	600	590	662	604	567	7,541
Total E.R. Visits	4,966	4,715	4,965	4,843	5,597	4,975	5,313	4,979	5,148	5,017	4,912	4,888	60,318
Total Deliveries	39	50	47	66	48	55	49	58	53	53	48	53	619
Total O/P Regs Incl All Visits	9,116	9,131	9,528	9,750	10,588	9,341	10,386	9,856	10,355	10,774	9,850	9,981	118,656
Total Clinic And Rhc Visits	3,058	3,213	3,307	3,606	3,674	3,190	3,826	3,587	3,912	4,200	3,740	3,737	43,050
Total Paid Hours	137,413	134,895	141,795	136,664	139,842	140,648	144,048	143,569	141,933	143,705	149,180	144,674	1,698,365
Total Contract Hours	3,953	4,050	3,402	3,970	3,468	4,099	4,661	4,448	4,452	3,689	3,371	3,352	46,914
Total Paid & Contract Hours	141,367	138,945	145,197	140,633	143,310	144,747	148,709	148,017	146,385	147,394	152,550	148,025	1,745,279
Total Paid & Contract FTEs	798.68	842.09	820.32	822.42	809.66	846.47	840.16	836.25	856.05	832.73	892.11	836.30	835.86
FTE Hours / Month	177	165	177	171	177	171	177	177	171	177	171	177	2,088
Calendar Days In A Month	31	29	31	30	31	30	31	31	30	31	30	31	366
Average Hourly Rate	56.50	56.86	56.72	54.82	56.51	58.75	54.54	56.03	60.83	60.87	59.38	59.09	57.60
Total manhours / Adjusted Admission	108.05	106.57	101.75	99.41	99.76	110.47	110.97	107.91	102.59	101.32	107.29	106.85	105.24
Total manhours / Adjusted Patient Days	22.67	24.44	24.28	24.27	24.72	25.49	28.32	28.41	25.18	25.37	26.08	25.47	25.32
Paid hours / Adjusted Admission	105.02	103.46	99.37	96.61	97.34	107.35	107.49	104.66	99.47	98.78	104.92	104.43	102.41

Quorum Health Corporation
CON9706 - McKenzie-Willamette - Springfield, OR
Monthly Income Statement Trend

	Jan25	Feb25	Mar25	Apr25	May25	Jun25	Jul25	Aug25	Sep25	Oct25	Nov25	Dec25	FY 2025
Patient Revenue:													
Inpatient Routine	-	-	-	-	-	-	-	-	-	-	-	-	-
Inpatient Ancillary	44,249,697	40,392,749	41,480,612	44,704,520	39,719,981	41,559,013	41,801,623	36,090,693	41,422,162	48,428,841	41,851,288	45,869,659	507,570,839
Outpatient	63,578,963	57,611,120	62,167,229	67,415,322	64,002,635	64,344,074	65,911,897	62,272,673	59,426,779	67,225,919	57,356,301	65,485,487	756,798,399
Total Patient Revenue	107,828,660	98,003,869	103,647,841	112,119,842	103,722,616	105,903,087	107,713,520	98,363,366	100,848,941	115,654,760	99,207,589	111,355,146	1,264,369,237
Deductions From Revenue:													
I/P Deductions	35,235,881	31,306,602	31,702,256	34,053,370	29,350,671	31,603,545	31,989,207	27,196,517	32,256,347	38,044,337	31,679,668	36,071,111	390,489,512
O/P Deductions	50,050,390	46,785,111	50,544,452	54,206,008	51,834,852	52,248,286	53,850,490	50,303,916	47,820,901	55,051,293	47,052,469	52,409,262	612,157,428
Total Deductions from Revenue	85,286,271	78,091,713	82,246,707	88,259,378	81,185,523	83,851,831	85,839,697	77,500,433	80,077,248	93,095,630	78,732,137	88,480,373	1,002,646,940
Net Patient Rev. before Bad Debt	22,542,390	19,912,156	21,401,133	23,860,464	22,537,093	22,051,256	21,873,823	20,862,933	20,771,693	22,559,130	20,475,453	22,874,773	261,722,297
Provision for Bad Debt	651,327	762,016	1,016,053	1,243,705	1,471,074	546,393	1,018,748	1,339,495	1,119,803	231,406	981,140	915,859	11,297,018
Net Patient Rev. after Bad Debt	21,891,063	19,150,141	20,385,080	22,616,759	21,066,018	21,504,862	20,855,076	19,523,439	19,651,890	22,327,724	19,494,313	21,958,914	250,425,279
Supplemental Revenues	1,661,811	1,221,401	1,387,745	1,448,584	1,394,284	1,410,109	1,711,318	957,863	2,272,778	2,170,231	1,868,337	2,219,589	19,724,050
Other Revenue	195,070	188,582	345,041	131,273	134,409	137,232	128,825	486,807	102,347	153,443	67,382	1,109,366	3,179,776
Net Revenue	23,747,944	20,560,123	22,117,866	24,196,616	22,594,711	23,052,203	22,695,219	20,968,109	22,027,014	24,651,398	21,430,032	25,287,869	273,329,104
Operating Expenses:													
Salaries and wages	9,015,469	8,229,091	9,126,268	8,442,808	9,368,602	8,162,903	8,414,463	8,773,080	8,321,035	9,237,803	9,016,133	8,763,387	104,871,041
Benefits	2,518,128	2,392,103	2,354,005	2,150,898	2,455,506	2,076,225	2,270,450	2,240,870	2,254,802	2,272,059	2,123,553	3,135,461	28,244,059
Contract Labor	461,360	391,386	621,501	450,517	440,274	397,648	551,500	607,782	342,221	540,784	325,190	407,452	5,537,615
Supplies	3,993,746	4,078,026	4,125,412	4,609,308	3,823,564	4,459,933	4,419,428	4,307,045	3,740,402	5,328,774	3,945,788	4,761,373	51,592,798
Medical Specialist Fees	1,547,112	2,440,105	1,760,273	1,867,961	2,167,268	1,980,793	1,480,994	1,853,516	2,059,361	1,909,581	1,829,359	1,634,935	22,531,259
Purchased Services	2,490,965	2,391,945	2,600,110	2,711,751	2,329,329	2,736,102	2,661,928	2,985,556	2,770,702	2,869,545	2,205,552	2,726,683	31,480,169
Physician Recruiting	4,167	4,383	5,616	9,167	6,667	4,167	4,167	5,500	4,833	3,722	3,722	60,943	
Repairs and Maintenance	290,736	306,697	351,896	234,129	284,043	302,311	314,836	346,059	312,883	321,424	465,154	340,267	3,870,434
Marketing	67,793	72,278	52,096	(33,611)	(22,691)	34,803	30,015	48,959	19,021	26,953	18,850	42,215	356,681
Utilities	156,622	115,153	122,083	103,589	100,422	109,659	125,029	119,449	115,873	140,478	114,921	167,459	1,490,735
Rent	529,272	375,167	408,562	427,847	360,799	397,915	442,357	403,457	434,184	426,900	326,194	194,557	4,727,210
Other Operating Expense	98,527	178,790	125,641	185,701	96,438	184,289	118,265	136,915	154,083	128,588	186,314	144,149	1,737,701
Prop Taxes and Insurance	1,887,285	1,643,412	1,798,259	1,873,927	1,692,555	1,714,556	2,584,192	2,090,570	2,784,897	2,663,181	2,251,030	2,800,678	25,784,540
COVID Relief Stimulus	-	-	-	-	-	-	-	-	-	-	-	-	-
HITECH Incentives	-	-	-	-	-	-	-	-	-	-	-	-	-
Equity in Earn - Uncon Subs	(27,717)	(36,882)	(25,520)	(30,039)	(43,308)	(62,085)	(50,892)	(19,223)	(79,872)	15,577	5,708	(100,274)	(454,527)
Total Operating Expense	23,033,464	22,581,653	23,426,203	23,003,952	23,059,468	22,499,219	23,366,732	23,899,535	23,234,425	25,886,480	22,817,467	25,022,062	281,830,659
EBITDA	714,480	(2,021,529)	(1,308,337)	1,192,664	(464,756)	552,985	(671,514)	(2,931,427)	(1,207,411)	(1,235,082)	(1,387,435)	265,808	(8,501,554)
Depreciation & amortization	521,226	521,349	519,918	518,945	516,441	520,225	530,554	522,171	520,778	520,778	520,778	604,313	6,337,475
EBIT	193,254	(2,542,879)	(1,828,255)	673,718	(981,197)	32,760	(1,202,068)	(3,453,598)	(1,728,189)	(1,755,859)	(1,908,213)	(338,505)	(14,839,029)
Interest	8,922	3,063	(3,342)	(5,449)	9,714	(389)	9,818	9,926	9,744	(3,450)	9,160	19,729	67,445
Minority Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Pre-Tax Profit	184,332	(2,545,942)	(1,824,912)	679,168	(990,911)	33,149	(1,211,886)	(3,463,523)	(1,737,933)	(1,752,409)	(1,917,372)	(358,234)	(14,906,474)
Corp Mgmt Fees	813,417	813,417	813,417	813,417	813,417	813,417	813,417	813,417	813,417	813,417	813,417	813,417	9,761,005
OTHER SELECTED OPERATING DATA													
Total Patient Days By Payor	2,723	2,320	2,424	2,268	2,161	2,065	2,252	2,037	2,173	2,284	2,061	2,220	26,988
Average Daily Census	87.8	82.9	78.2	75.6	69.7	68.8	72.6	65.7	72.4	73.7	68.7	71.6	73.9
Total Admissions	590	558	598	625	602	575	581	530	575	589	512	574	6,909
Outpatient Factor	2.44	2.43	2.50	2.51	2.61	2.55	2.58	2.73	2.43	2.39	2.37	2.43	2.49
Adjusted Patient Days	6,635	5,629	6,057	5,688	5,643	5,262	5,803	5,552	5,291	5,455	4,886	5,389	67,228
Adjusted Admissions	1,438	1,354	1,494	1,568	1,572	1,465	1,497	1,444	1,400	1,407	1,214	1,393	17,210
Total Surgeries	674	586	575	649	616	619	608	571	610	700	565	625	7,398
Total E.R. Visits	5,173	5,067	5,416	5,072	5,187	5,057	5,045	4,845	4,734	4,702	4,364	5,335	59,997
Total Deliveries	52	41	51	44	49	53	61	44	38	43	5	7	488
Total O/P Regs Incl All Visits	10,654	9,894	10,336	10,532	10,597	10,301	10,387	9,876	9,971	10,197	8,795	9,827	121,367
Total Clinic And Rhc Visits	4,133	3,920	3,809	4,281	4,224	4,078	4,196	3,827	4,141	4,409	3,455	4,014	48,487
Total Paid Hours	150,265	131,928	149,594	138,828	148,731	139,211	142,235	140,138	137,208	143,793	144,251	140,937	1,707,118
Total Contract Hours	3,929	5,599	4,587	4,774	4,865	4,223	4,620	3,625	3,204	3,808	2,601	2,480	48,314
Total Paid & Contract Hours	154,194	137,527	154,181	143,601	153,596	143,433	146,855	143,764	140,412	147,600	146,852	143,417	1,755,432
Total Paid & Contract FTEs	871.15	859.54	871.08	839.77	867.77	838.79	829.69	812.22	821.12	833.90	858.78	810.26	842.74
FTE Hours / Month	177	160	177	177	177	171	177	177	171	177	171	177	2,083
Calendar Days In A Month	31	28	31	30	31	30	31	31	30	31	30	31	365
Average Hourly Rate	60.00	62.38	61.01	60.82	62.99	58.64	59.16	62.60	60.65	64.24	62.50	62.18	61.43
Total manhours / Adjusted Admission	107.25	101.58	103.18	91.61	97.71	97.89	98.09	99.53	100.30	104.93	121.00	102.92	102.00
Total manhours /Adjusted Patient Days	23.24	24.43	25.46	25.25	27.22	27.26	25.31	25.90	26.54	27.06	30.06	26.61	26.11
Paid hours / Adjusted Admission	104.52	97.45	100.11	88.57	94.61	95.01	95.01	97.02	98.01	102.23	118.85	101.14	99.19