

HCMO Submission Document Index

Entity A: Quorum Heath Corporation

Entity B: QKA Health Corporation

Submission Date: May 29, 2026

Bates Number	Document Title	Confidential?
n/a	HCMO-1	No
n/a	HCMO-1a	No
n/a	HCMO-1b	No
n/a	HCMO-1c	No
QUORUM0025- QUORUM0060	QHC Organizational Diagram	Yes
QUORUM0061	QKA Organizational Diagram	Yes
QUORUM0074 - QUORUM0078	Pre- and Post- Organizational Chart	No
QUORUM0079- QUORUM0152	Merger Agreement	Partially
QUORUM0153- QUORUM0156	McKenzie-Willamette Balance Sheet and Income Statements for prior three years	No
QUORUM0157- QUORUM0342	Quincy Health (Quorum Health Corporation) Financial Statements	Yes
QUORUM0343- QUORUM0578	Governance Documents	Yes, but only with respect to operating agreements and amendments, but not the certificates of formation
<u>Attachment H-1:</u> QKA Health Corporation (QUORUM0343)		
<u>Attachment H-2:</u> Quorum Health Corporation (QUORUM0361)		
<u>Attachment H-3:</u> QHC Merger Sub, LLC (QUORUM0406)		
<u>Attachment H-4:</u> McKenzie Physician Services, LLC (QUORUM0431)		
<u>Attachment H-5:</u> McKenzie Surgery Center, Limited		

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<i>Partnership (QUORUM0451)</i> <i>Attachment H-6: McKenzie-Willamette Regional Medical Center Associates, LLC (QUORUM0501)</i> <i>Attachment H-7: MWMC Holdings, LLC (QUORUM0524)</i> <i>Attachment H-8: Triad of Oregon, LLC (QUORUM0560)</i> <i>Attachment H-9: Quorum Health Investment Company, LLC (QUORUM1599)</i>		
QUORUM0579 - QUORUM0666	FMV Analysis	Yes
QUORUM0667 - QUORUM0724	Feasibility Opinion	Yes
QUORUM0725-QUORUM0752	NRF Due Diligence Report	Yes
QUORUM0753-QUORUM0773	Management Agreement between McKenzie-Willamette and QHCCS, LLC	Yes
QUORUM0774	Presentation to OHA on 5.27.26	Yes
QUORUM0918-QUORUM1599	Hart-Scott Rodino Filings	Yes
QUORUM0789-QUORUM0918	Disclosure Schedules to Merger Agreement	Yes