

PUBLIC

HCMO Notice of Material Change
Ambulnz Holdings, LLC d/b/a DocGo /
Hicuity Health, Inc.
Attachment No. 20

AMBULNZ HOLDINGS, LLC

HCMO Question No. 12: Prior Mergers, Acquisitions and Joint Ventures

The following table identifies mergers, acquisitions and joint ventures completed during the applicable ten-year period involving Ambulnz Holdings, LLC and relevant affiliates engaged in the same or related health care services.

Closing Date	Legal Names of Parties	Transaction Type	Description
July 1, 2019	Ambulnz TX, LLC / EMS Direct LLC	Acquisition - Equity Purchase	Ambulnz TX acquired 100% of EMS Direct LLC, a Texas medical transportation provider, for approximately \$315,000, including contingent consideration.
August 13, 2019	Ambulnz-FMC North America LLC / Century Ambulance Service, Inc.	Acquisition - Equity Purchase	Acquired 100% of Century Ambulance Service, an ambulette transportation provider serving New York City, Nassau County and Suffolk County, for approximately \$400,000.
September 9, 2019	Ambulnz Community Partners, Ltd. / SSG UK Specialist Ambulance Service Limited	Acquisition - Asset Purchase	Acquired certain assets and assumed certain liabilities of SSG UK, a United Kingdom patient transportation business, for approximately \$51,503.
November 11, 2019	Ambulnz PA, LLC / Clarion Medical, LLC	Acquisition - Asset Purchase	Acquired certain assets and liabilities of Clarion Medical, which operated paramedic ambulance and paratransit services in Pennsylvania, for approximately \$300,000, subject to performance and employment conditions.
August 19, 2021	Ambulnz, Inc. / Ambulnz UK Ltd. / selling shareholder(s) to be confirmed	Acquisition of Minority Interest	Ambulnz purchased the remaining 20% of Ambulnz UK Ltd. outstanding B Ordinary Shares, increasing its ownership to 100%. Consideration consisted of GBP 750,000 in cash and equity.
October 26, 2021	Ambulnz Holdings LLC / RND Health Services Inc. / RNC Services De Sante A Domicile Inc.	Strategic Investment / Joint Venture	Ambulnz Holdings acquired 300 Class A shares and 800,000 Class E shares for C\$800,300, obtaining 50% voting control and two of four board seats.
December 2021	AF DE LNZ, LLC / Mid Atlantic Care, LLC	Acquisition / Joint Venture - Asset Purchase	AF DE LNZ acquired certain assets and assumed certain liabilities of Mid Atlantic Care, a medical transportation provider operating in Delaware, New Jersey, Maryland and Pennsylvania. Aggregate consideration was approximately \$2.3 million plus potential contingent consideration.
December 23, 2021	Ambulnz NY 4, LLC (a/k/a AZ Ambulette, LLC) / Keshes Inc. d/b/a Rainbow Ambulette	Acquisition - Asset Purchase	Acquired substantially all assets of Keshes/Rainbow Ambulette. The original asset purchase agreement dated to 2018 but was amended and restated and the transaction closed December 23, 2021. Purchase price was approximately \$800,000.
January 12, 2022	AF WI LNZ, LLC / LJH Ambulance	Acquisition - Share Purchase	Acquired LJH Ambulance, a medical transportation provider. Total recorded consideration was approximately \$837,168, including \$465,000 cash consideration and contingent consideration tied to receivable collections.
July 6, 2022	Ambulnz Holdings, LLC / Government Medical Services, LLC	Acquisition - 100% Equity	Acquired 100% of Government Medical Services, which supplied licensed healthcare clinicians. Purchase consideration was approximately \$20.3 million plus up to \$3 million in contingent consideration.
July 13, 2022	DocGo/Ambulnz Holdings / Exceptional Medical Transportation, LLC	Acquisition - 100% Equity	Acquired 100% of Exceptional Medical Transportation, a New Jersey medical transportation provider. Consideration included approximately \$7.7 million cash, \$6 million deferred consideration and contingent consideration.
August 9, 2022	DocGo/Ambulnz Holdings / Ryan Brothers Fort Atkinson, LLC	Acquisition - 100% Equity	Acquired 100% of Ryan Brothers, a Wisconsin medical transportation provider, for approximately \$7.4 million cash plus approximately \$4 million contingent consideration.
October 12, 2022	DocGo/Ambulnz / Community Ambulance Service Ltd.	Acquisition	Acquired Community Ambulance Service, a United Kingdom provider of emergency and non-emergency transport services, for approximately \$5.5 million cash.

Closing Date	Legal Names of Parties	Transaction Type	Description
December 9, 2022	Ambulnz Holdings, LLC, through Ambulnz U.K. Ltd. / Location Medical Services, LLC	Acquisition - 100% Equity	Acquired 100% of Location Medical Services, which supplies medical personnel and equipment for events and film/television productions in the United Kingdom. Consideration included cash, deferred consideration and contingent consideration.
March 31, 2023	Ambulnz Holdings, LLC / Cardiac RMS, LLC / selling equityholders to be confirmed	Acquisition - Controlling Interest	Ambulnz Holdings acquired 51% of Cardiac RMS, a cardiac-device remote monitoring and virtual-care business, for \$9 million cash and \$1 million of DocGo stock, with additional consideration structured around the remaining equity and EBITDA performance.
April 1, 2023	DocGo/Ambulnz Holdings / Ambulnz-FMC North America LLC / JV counterparty to be confirmed	JV Buyout / Acquisition of Remaining Interest	DocGo acquired the remaining ownership interest in Ambulnz-FMC North America LLC for \$4 million cash and \$3 million of DocGo stock, converting the prior joint venture into a wholly controlled operation.
May 10, 2023	DocGo / Rapid Reliable Testing, LLC / Healthworx LLC	JV Buyout / Acquisition of Remaining Interest	Acquired the remaining outstanding equity of Healthworx, a management and administrative services provider supporting medical testing and diagnostic screening, from its joint venture with Rapid Reliable Testing for approximately \$1.385 million cash.
July 1, 2024	DocGo/Ambulnz / Ambulnz CO, LLC / University of Colorado Health	JV Buyout / Acquisition of Remaining Noncontrolling Interest	Acquired University of Colorado Health's remaining noncontrolling interest in the Ambulnz CO joint venture for approximately \$1.848 million cash.
February 10, 2025	DocGo/Ambulnz Holdings / Professional Technicians, LLC	Acquisition - 100% Equity	Acquired 100% of Professional Technicians, a mobile phlebotomy provider. Consideration included approximately \$3.8 million cash, deferred consideration and up to \$1.5 million contingent consideration.
October 20, 2025	Ambulnz Holdings, LLC / STMD Merger Company, LLC / SteadyMD, Inc. / Shareholder Representative Services LLC, as representative	Statutory Merger / Acquisition	Ambulnz Holdings acquired SteadyMD through a statutory merger. SteadyMD merged into STMD Merger Company, LLC, with MergerCo surviving. Consideration included approximately \$12.96 million cash plus potential contingent consideration of up to \$12.5 million.*
December 30, 2025	Ambulnz Holdings, LLC / Primary Care Ambulance Corporation	Acquisition / Business Combination	Acquired the business/equity interests of Primary Care Ambulance Corporation, an emergency and non-emergency medical transportation provider based in Staten Island, New York. Consideration was approximately \$1.4 million cash plus up to \$200,000 contingent consideration.

*This transaction was determined to be non-reportable under the rules and regulations of the OHA's Health Care Market Oversight Program (HCMO).