Cardinal Health
Legal Entity Chart

06/30/2026 MSD

TABLE OF CONTENTS

Legend	Description of Shapes and Colors Used In the Charts
Chart 1	Pharmaceutical & Pharmacy Solutions Structures
Chart 2	Nuclear & Precision Health Solutions Structures
Chart 3	Specialty Pharmaceutical Structures
Chart 4	Medicine Shoppe Structures
Chart 5	Corporate Structures
Chart 6	Nevada Structures
Chart 7	Domestic Medical Structures
Chart 8	International Medical & Finance Structures

Cardinal Health
Legal Entity Chart

06/30/2026 MSD

LEGEND

Entity Shape Legend

Corporate Entity

This is an entity that is treated as a Corporation for all purposes.

Disregarded Entity

This is an U.S. entity that is Disregarded for U.S. Tax purposes, but a separate entity for U.S Legal purposes.
(Treated as part of its parent. [i.e Branch])

Hybrid Entity-Disregarded
Local – Corporation
U.S. Tax – Disregarded

This is an entity that is treated differently for Local taxes vs. U.S. taxes. It is a Corporation for Local taxes and a Disregarded entity for U.S. tax purposes.

Dual Resident Company

This is an entity that is is a resident of (Taxable in) 2 countries.

Reverse Hybrid Entity
Local – Flow Through
U.S. Tax – Corporation

This is an entity that is treated differently for Local taxes vs. U.S. taxes. It is a flow-through entity (Partnership) for Local taxes and a Corporation for U.S. tax purposes.

Partnership

This is an entity that is treated as a Partnership (or Joint Venture).

Branch
(Not a Legal Entity)

This is a Branch of an entity that is operating in a country different than the country in which the entity is incorporated.
(It is not treated as a separate legal entity.)

Joint Undertaking

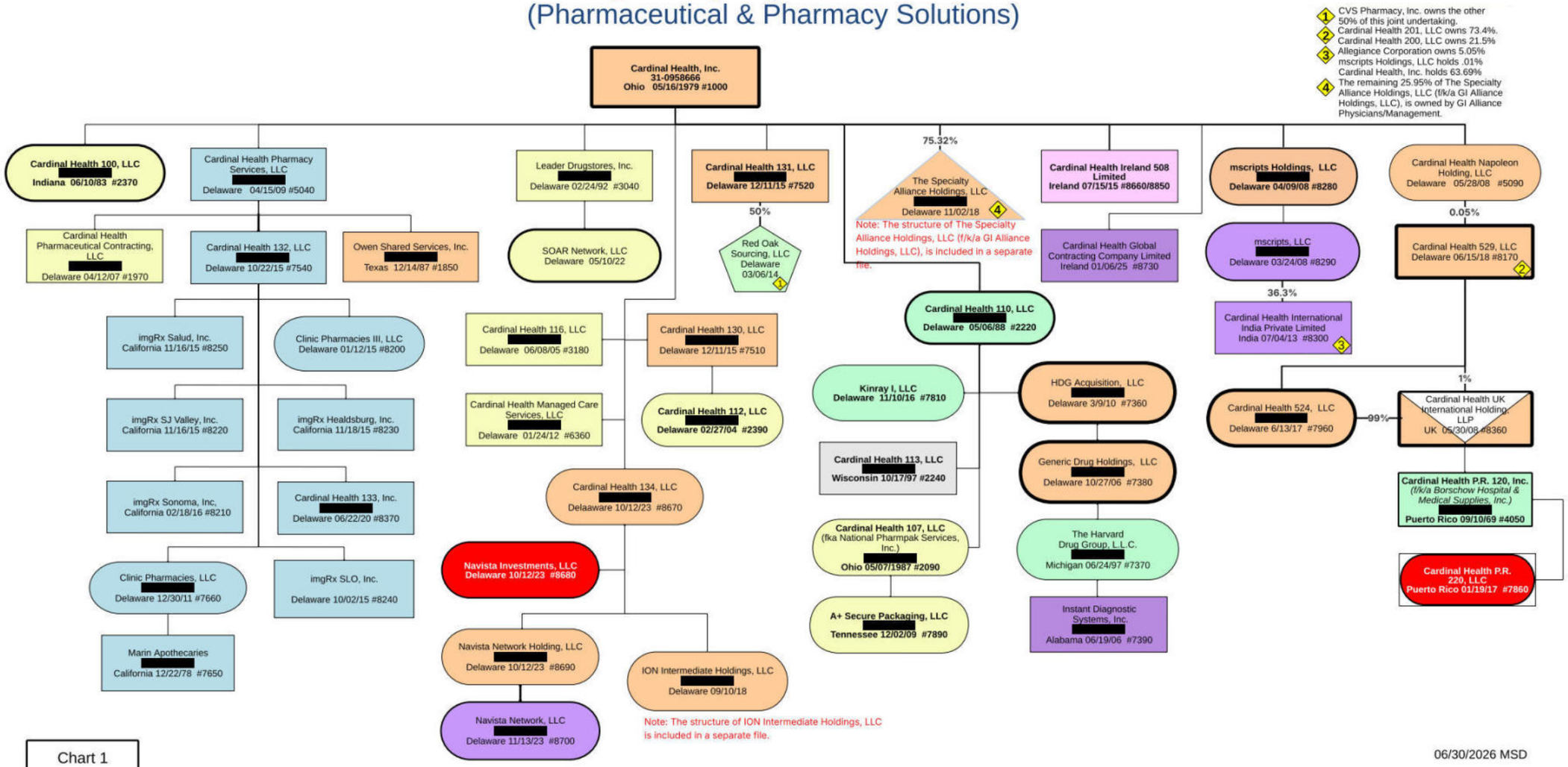
This is an entity that is treated as a Joint Undertaking rather than as a partnership or joint venture.

Note: Shaded Shape represents U.S. entity status.
Bold outline indicates entity appears on other pages.

Entity Color Legend

- Sales and/or Distribution
- Manufacturing
- Pharmacy
- Principal
- Holding Company
- Service Company
- IP Company/Licensing/R&D
- Financing Company
- Other
- Inactive / Dormant

Cardinal Health
Legal Entity Organization Chart
(Pharmaceutical & Pharmacy Solutions)



Cardinal Health
Legal Entity Organization Chart
(Nuclear & Precision Health Solutions)

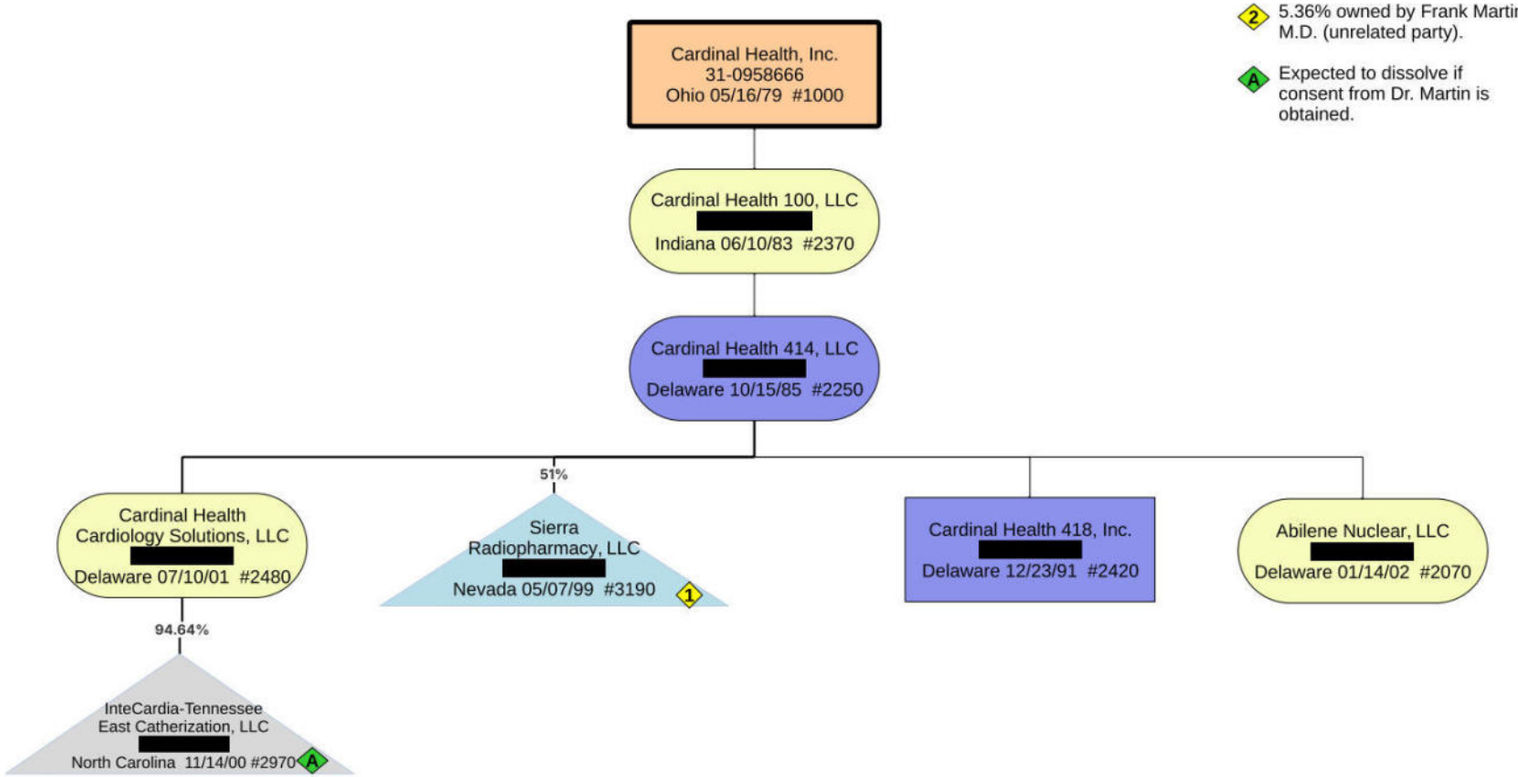


Chart 2

06/30/2026 MSD

Cardinal Health
Legal Entity Organization Chart
(Specialty Pharmaceutical)

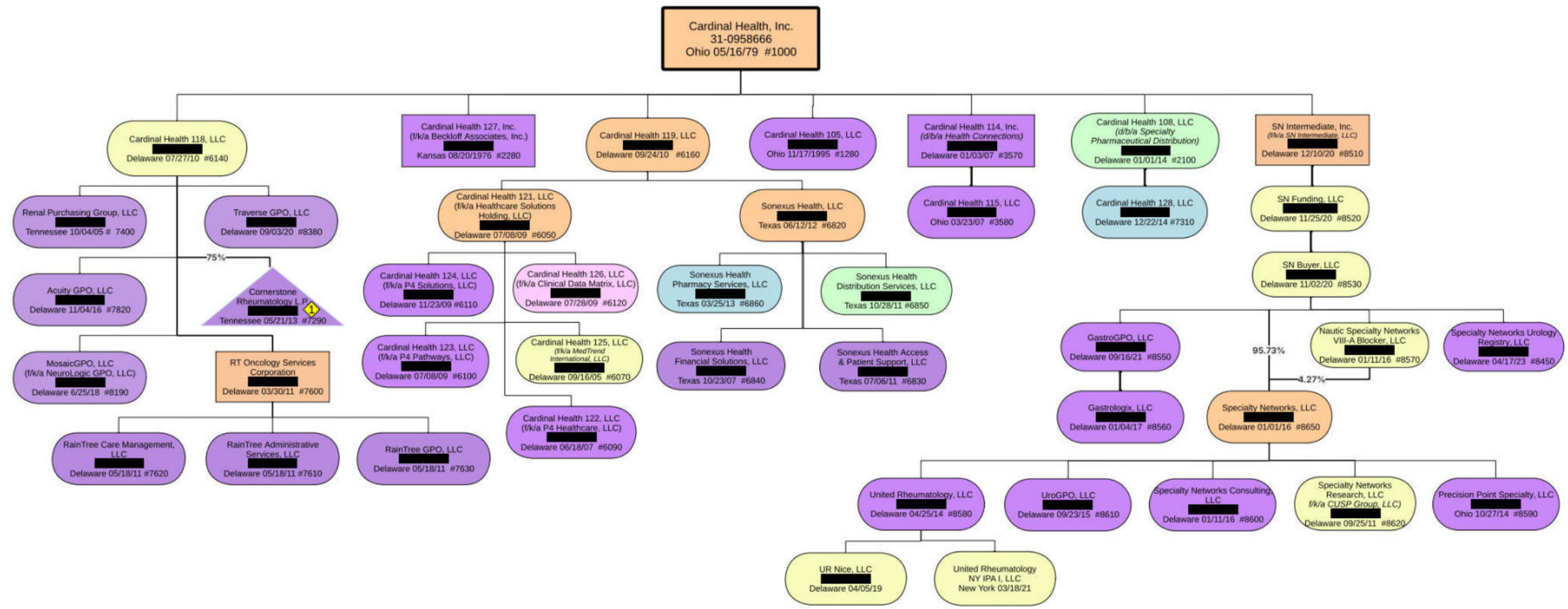


Chart 3

06/30/2026 MSD

Cardinal Health
Legal Entity Organization Chart
(Medicine Shoppe)

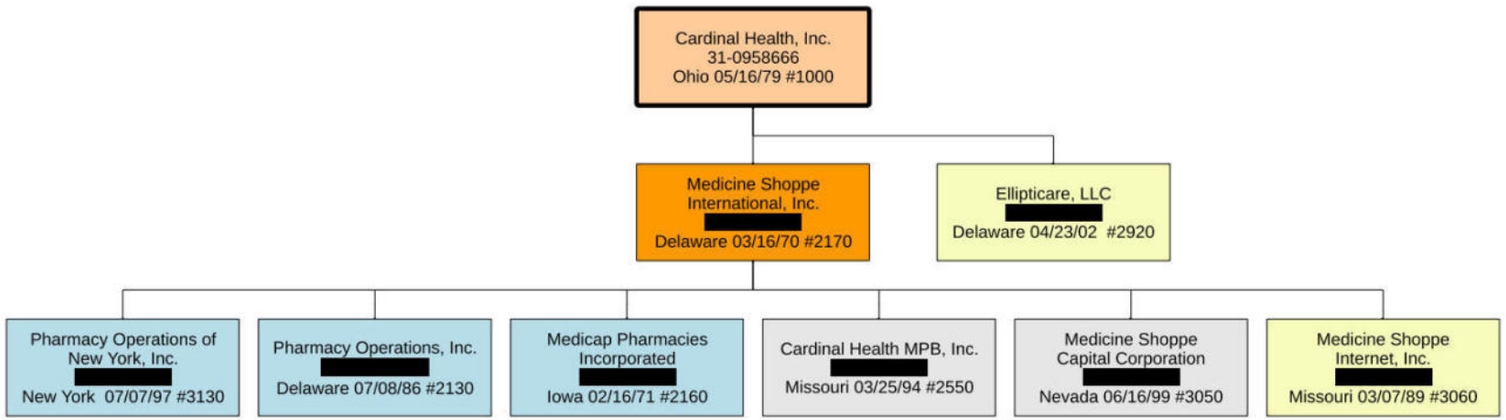


Chart 4

06/30/2026 MSD

Cardinal Health
Legal Entity Organization Chart
(Corporate)

1 Each director holds one nominee share.

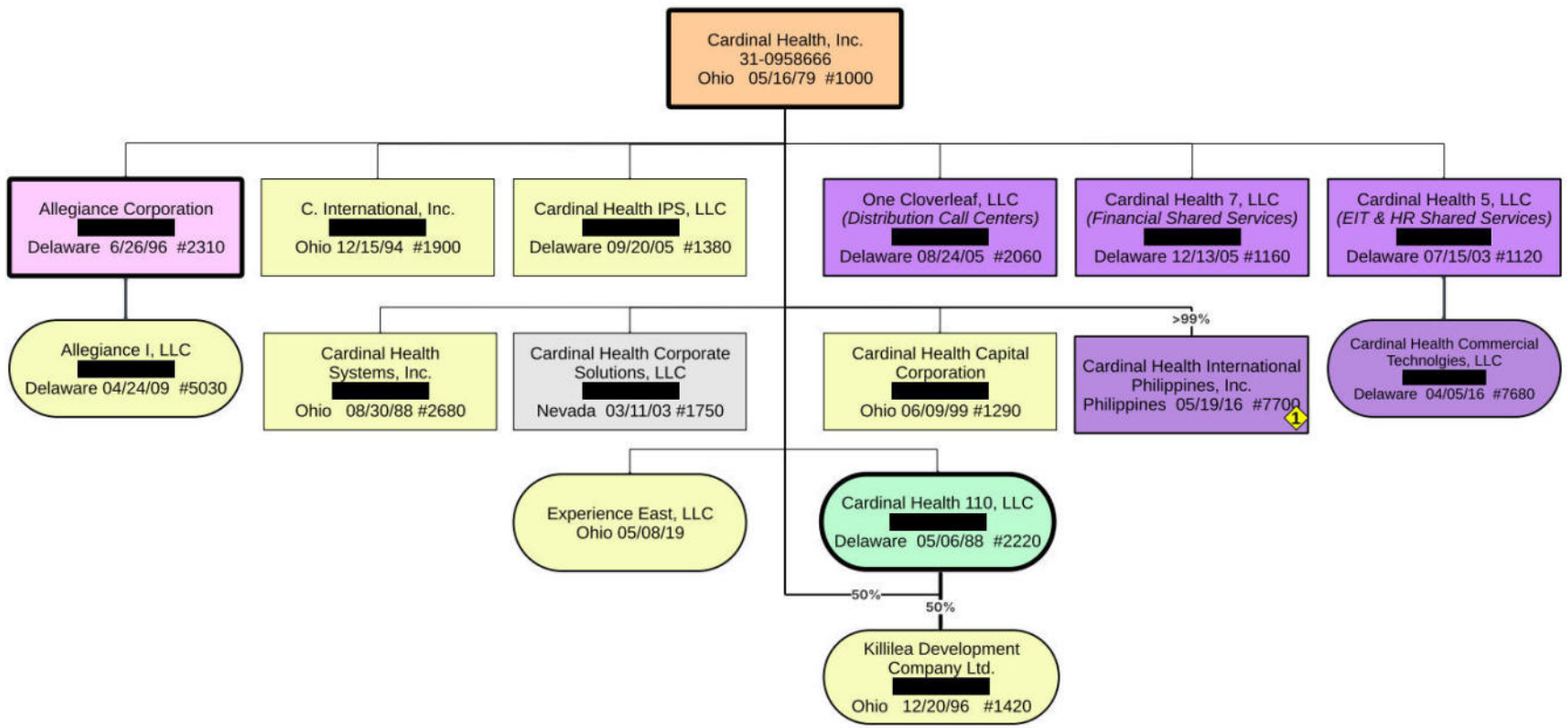


Chart 5

06/30/2026 MSD

Cardinal Health
Legal Entity Organization Chart
(Nevada)

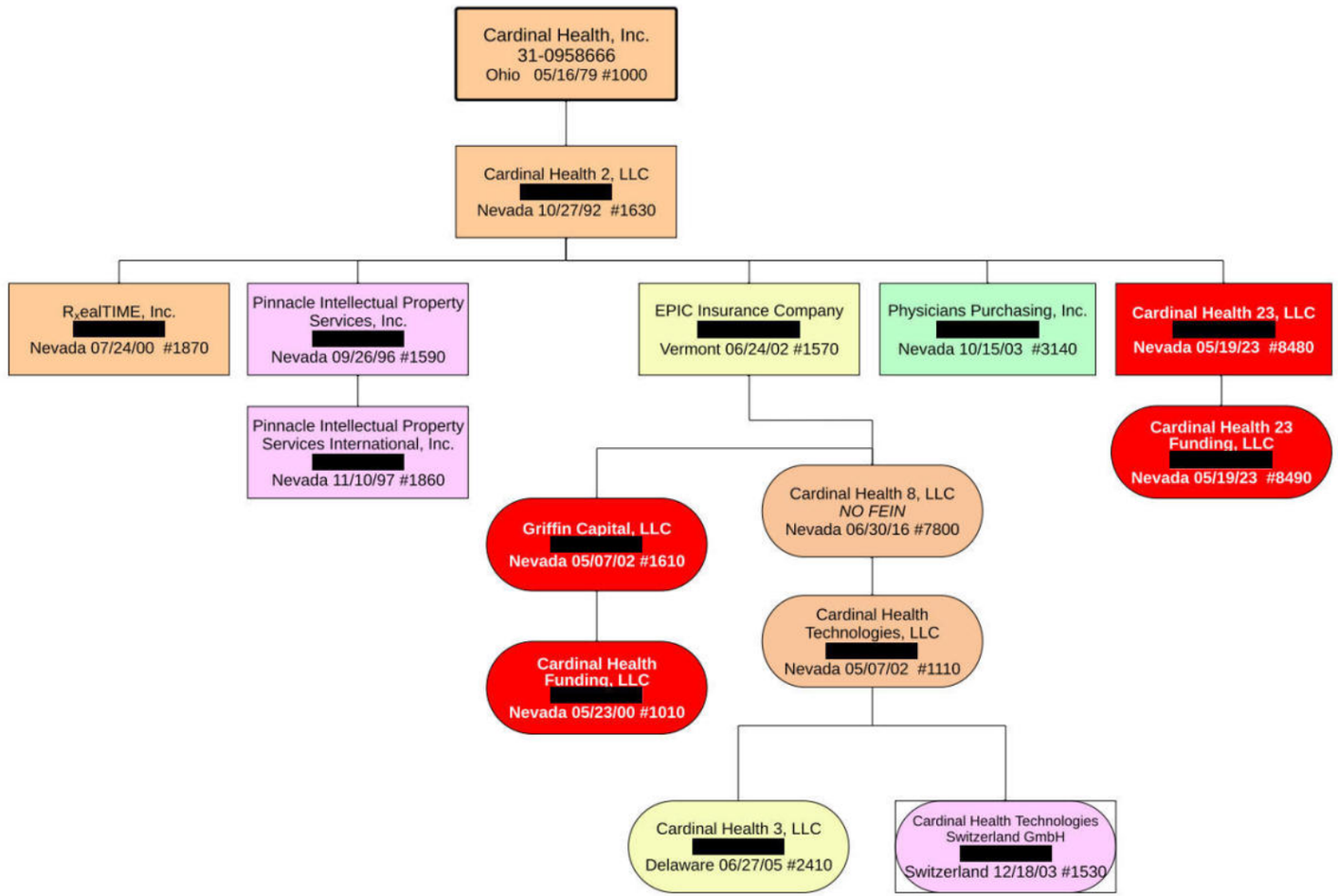


Chart 6

06/30/2026 MSD

Cardinal Health
Legal Entity
Organization Chart
(Domestic Medical)

A See Chart 8 for international subsidiaries.

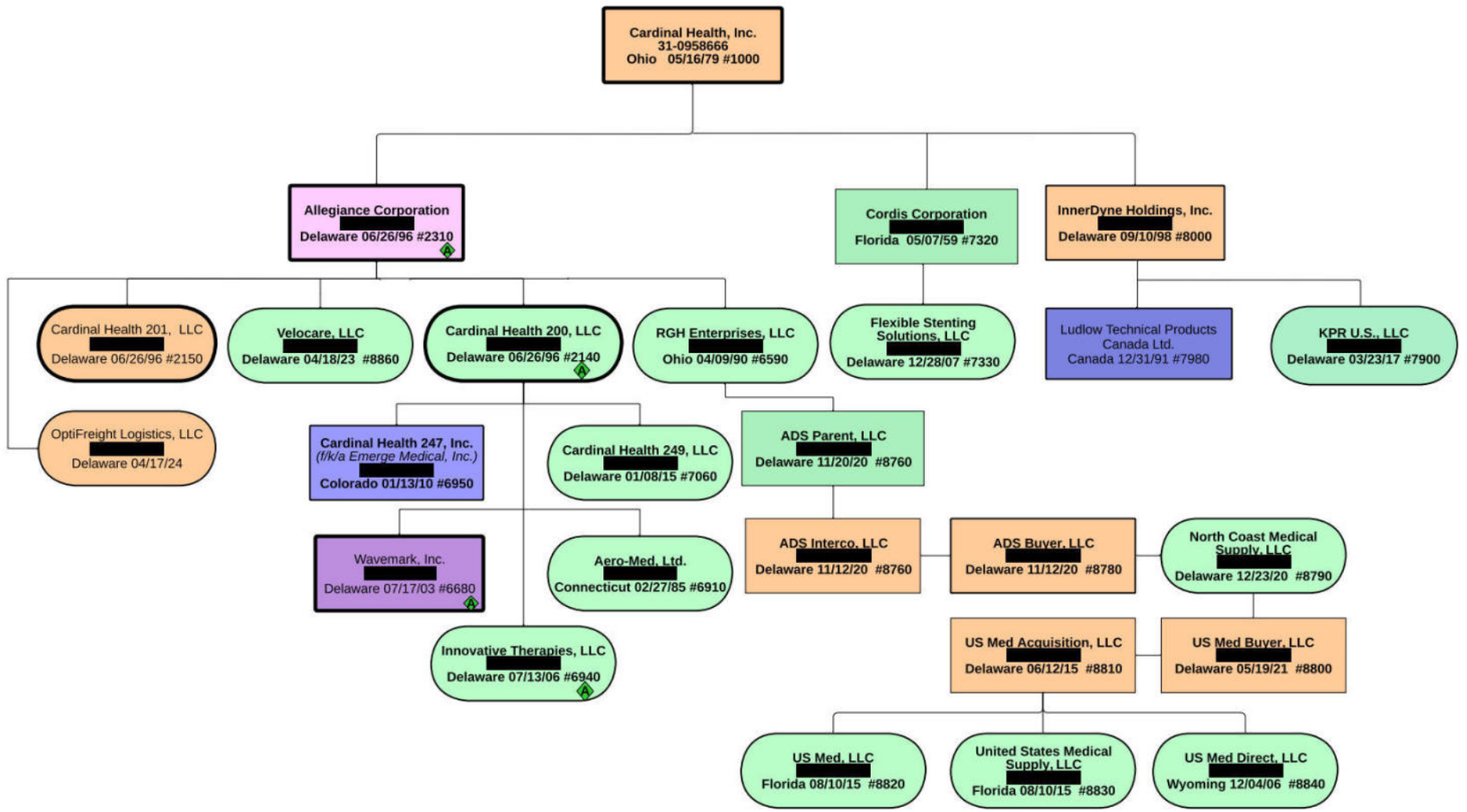
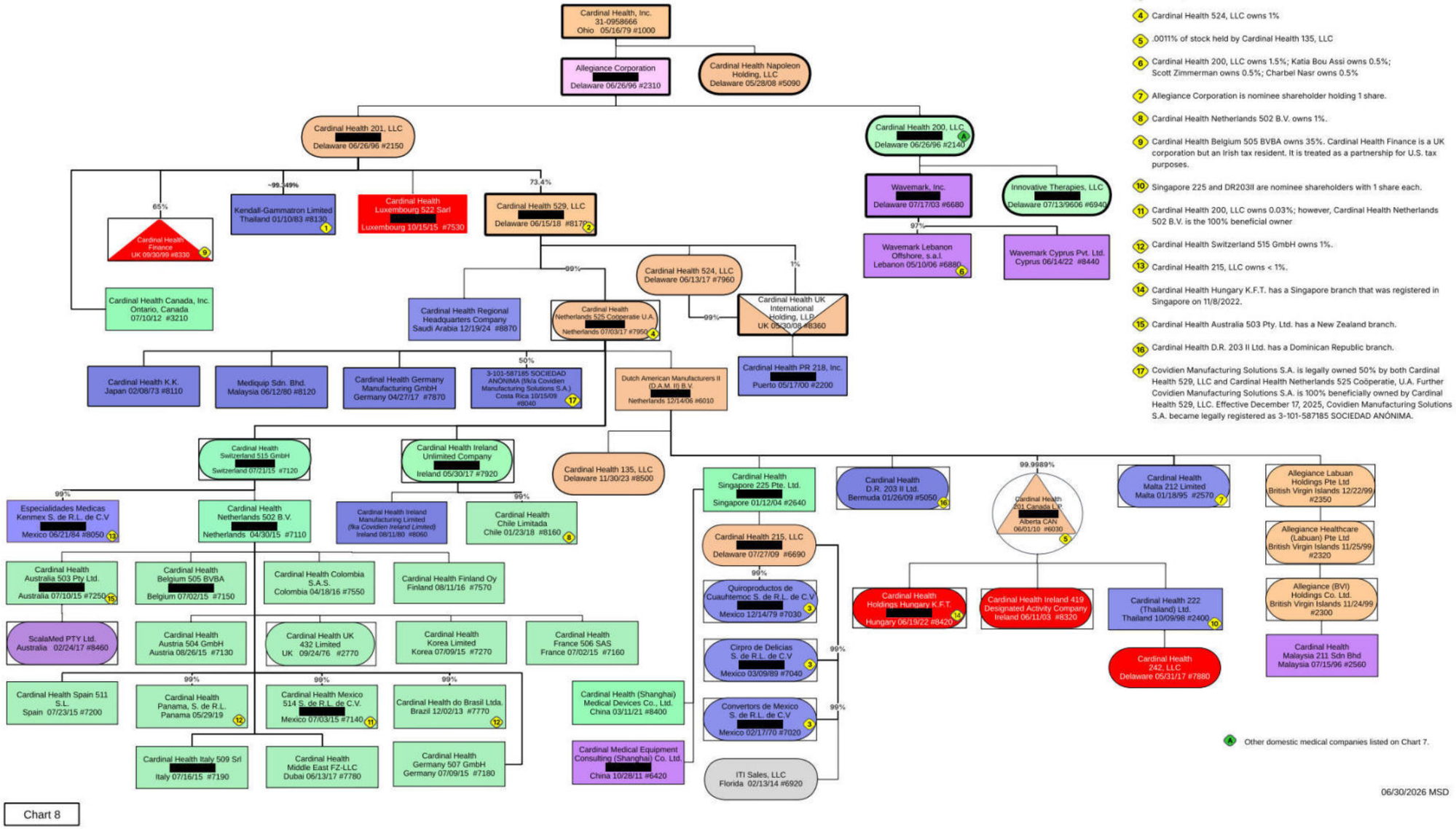


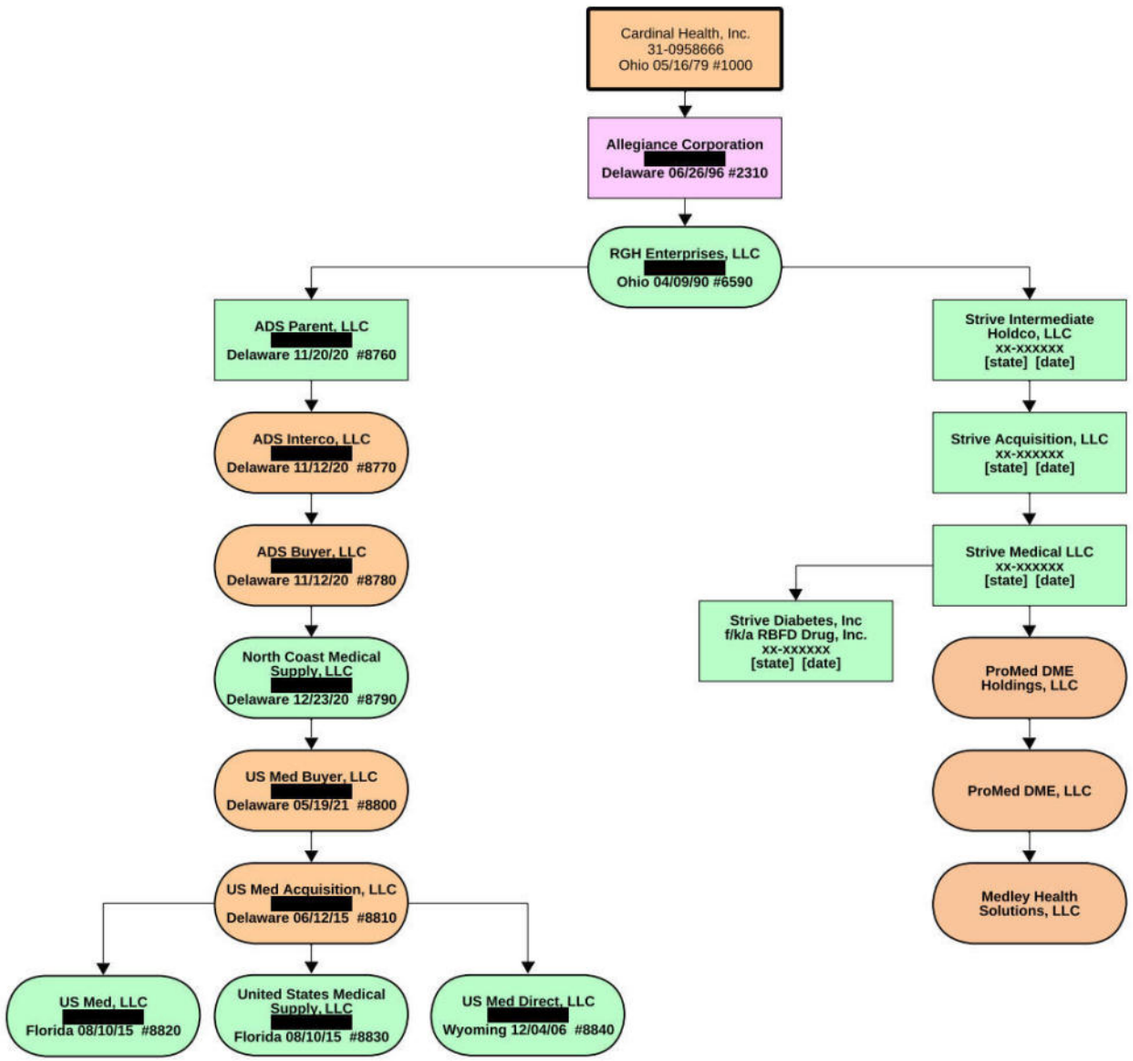
Chart 7

06/30/2026 MSD

Cardinal Health Legal Entity Organization Chart
(International Medical)



Advanced Diabetes Supply
Legal Entity Organization Chart

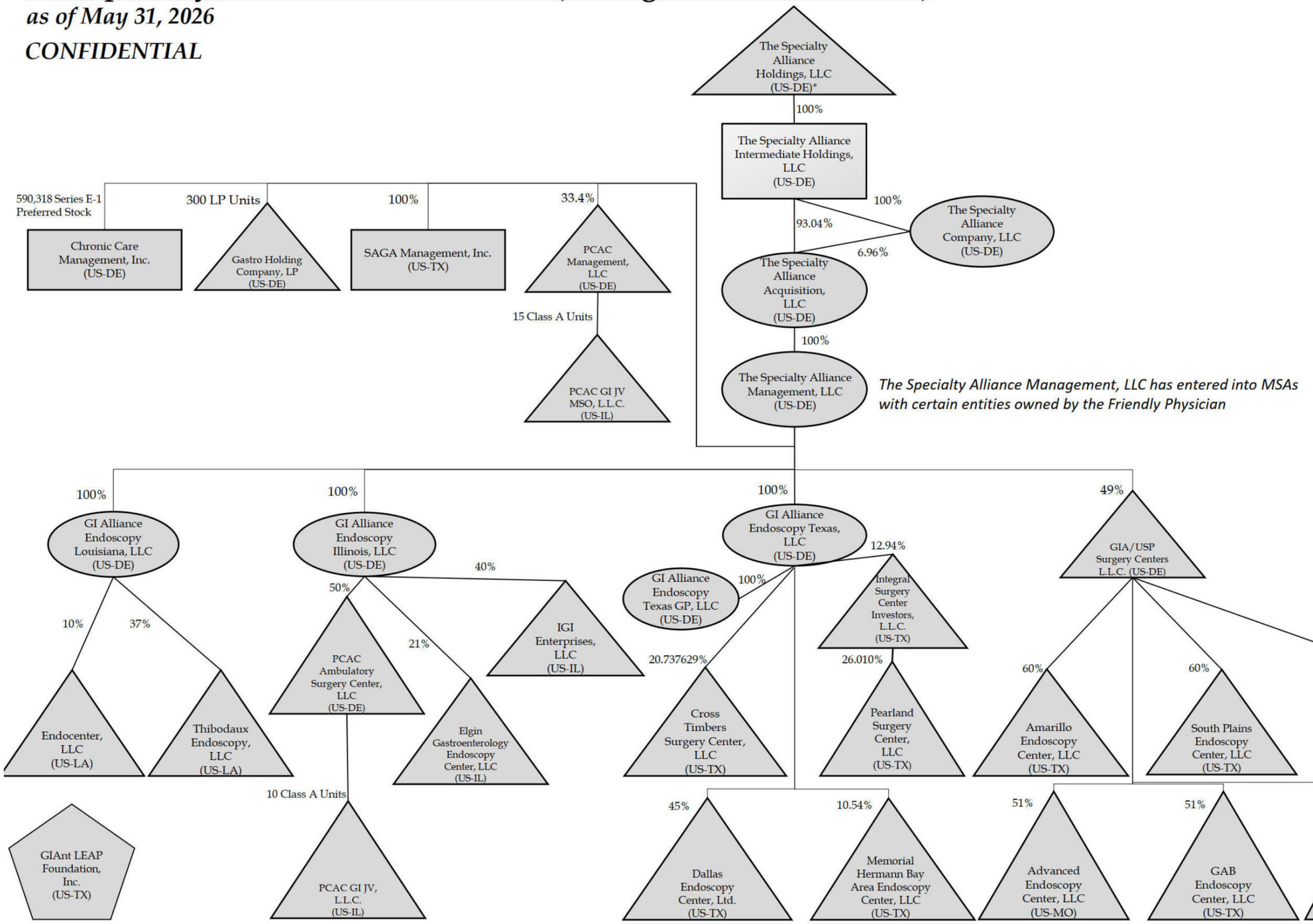


08/18/2026 MSD

The Specialty Alliance Structure Chart (Management – Slide 1 of 6)

as of May 31, 2026

CONFIDENTIAL



Entity Classification Legend

- S Corporation
- C Corporation
- Partnership
- Disregarded Entity or Natural Person
- 501(c)(3) Tax Exempt

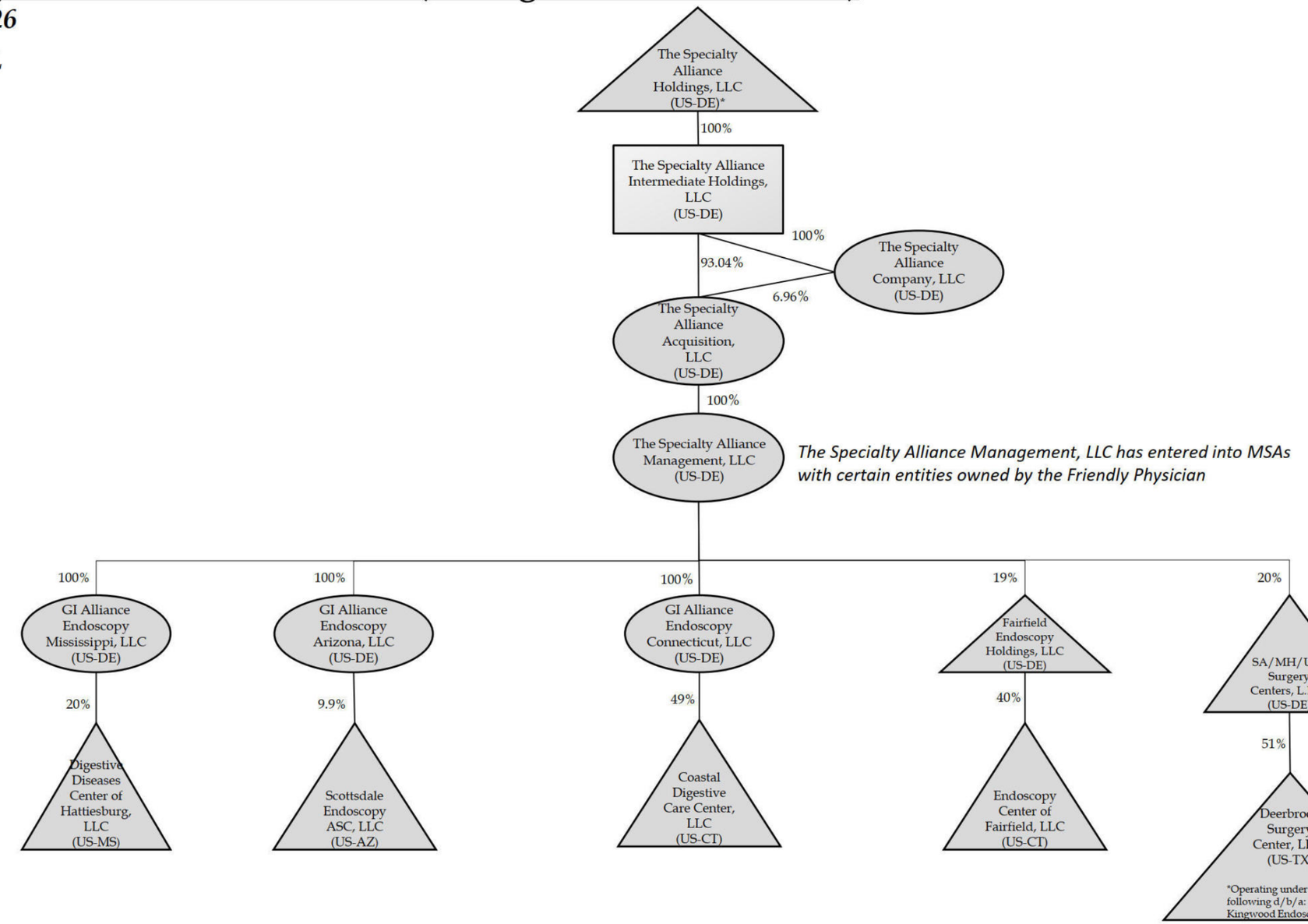
*Consult Legal re: ownership of The Specialty Alliance Holdings, LLC.

PUBLIC

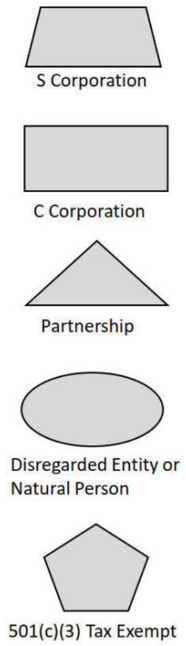
The Specialty Alliance Structure Chart (Management – Slide 2 of 6)

as of May 31, 2026

CONFIDENTIAL



Entity Classification Legend



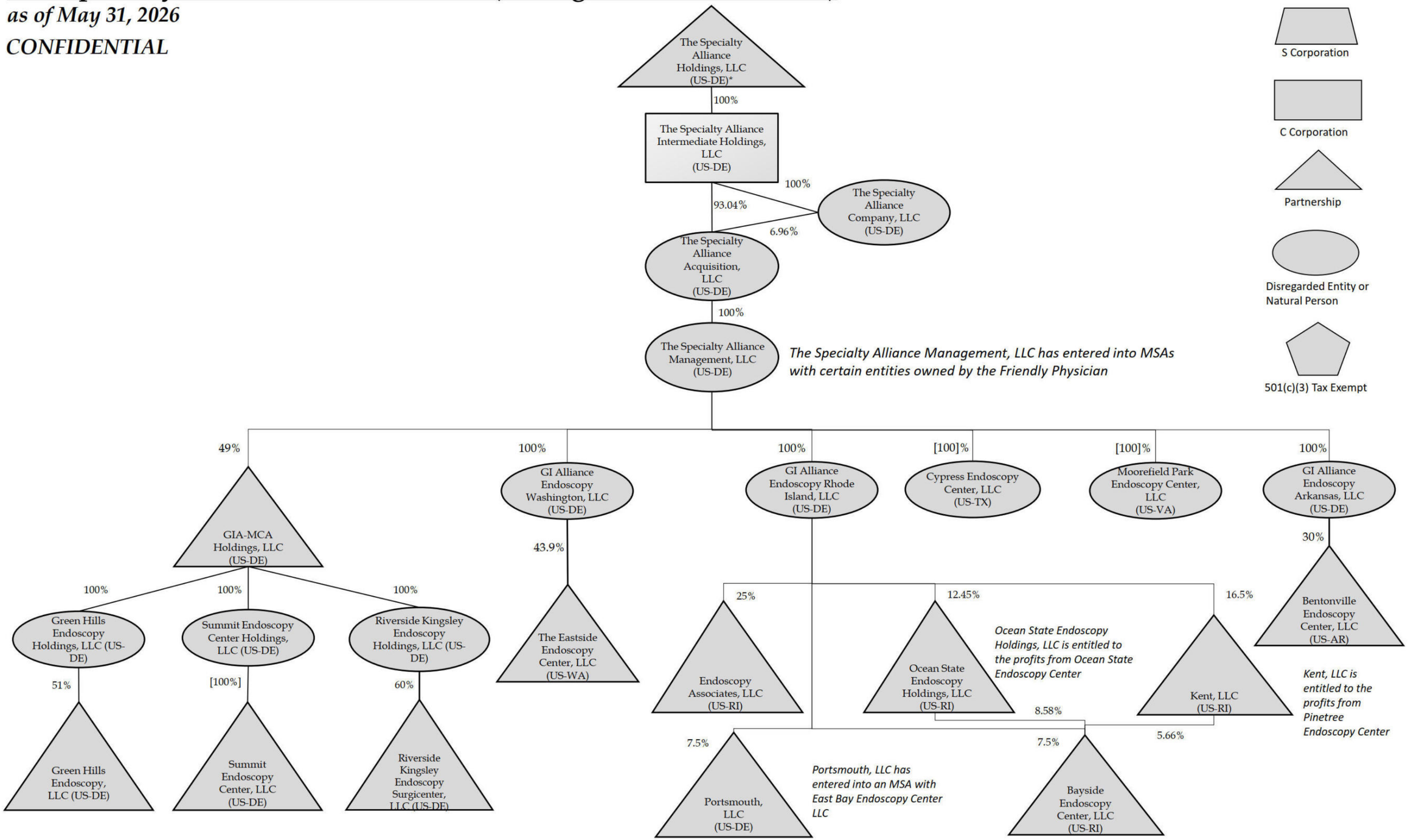
*Consult Legal re: ownership of The Specialty Alliance Holdings, LLC.

PUBLIC

The Specialty Alliance Structure Chart (Management – Slide 3 of 6)

as of May 31, 2026

CONFIDENTIAL



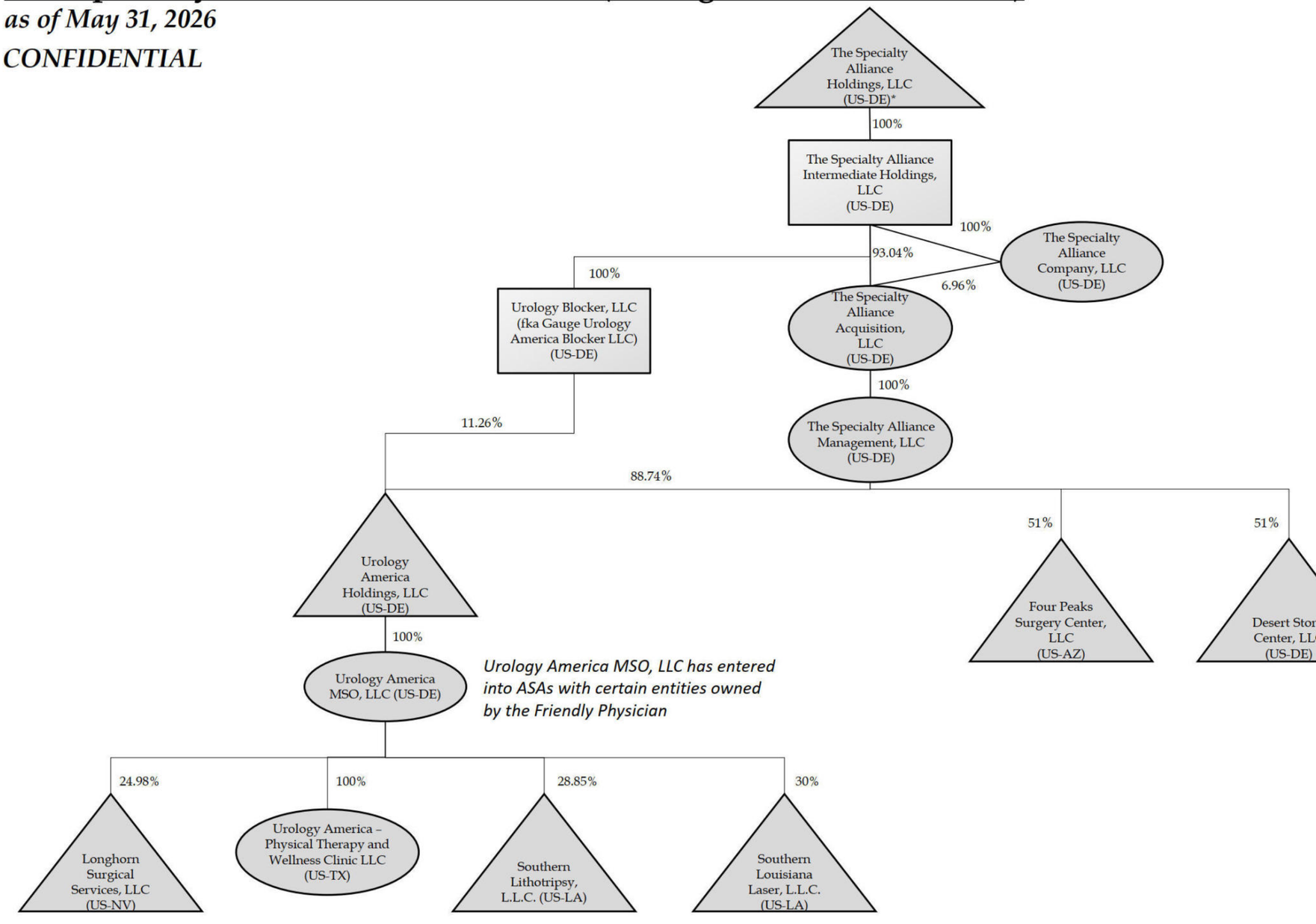
*Consult Legal re: ownership of The Specialty Alliance Holdings, LLC.

PUBLIC

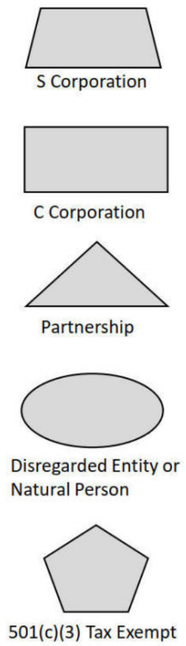
The Specialty Alliance Structure Chart (Management – Slide 4 of 6)

as of May 31, 2026

CONFIDENTIAL



Entity Classification Legend

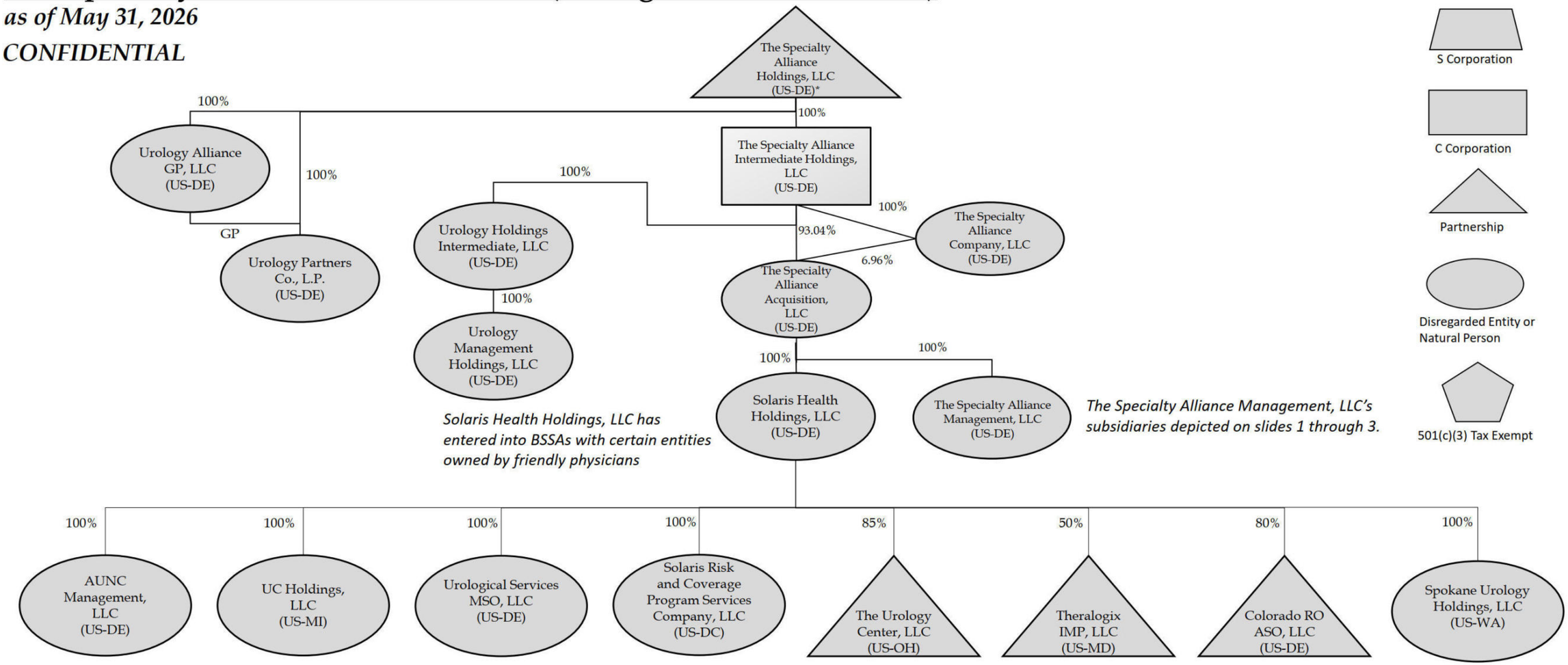


*Consult Legal re: ownership of The Specialty Alliance Holdings, LLC.

The Specialty Alliance Structure Chart (Management – Slide 5 of 6)

as of May 31, 2026

CONFIDENTIAL



Solaris Health Holdings, LLC has entered into BSSAs with certain entities owned by friendly physicians

The Specialty Alliance Management, LLC's subsidiaries depicted on slides 1 through 3.

Entity Classification Legend

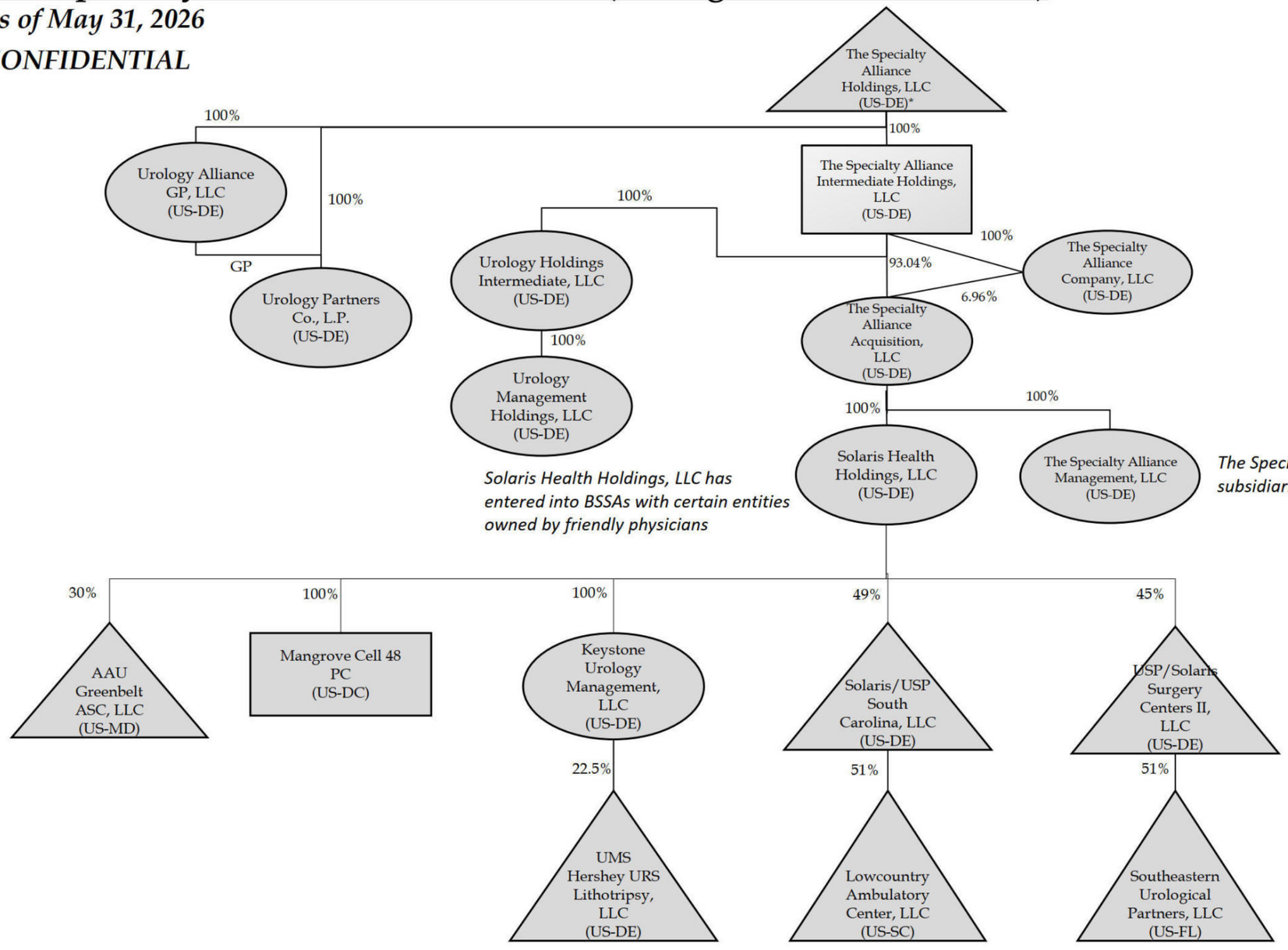
*Consult Legal re: ownership of The Specialty Alliance Holdings, LLC.

PUBLIC

The Specialty Alliance Structure Chart (Management – Slide 6 of 6)

as of May 31, 2026

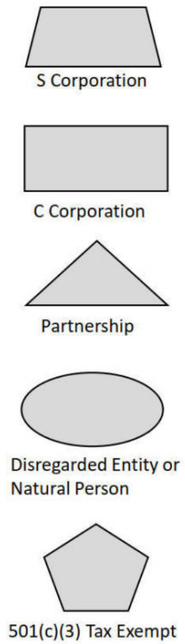
CONFIDENTIAL



Solaris Health Holdings, LLC has entered into BSSAs with certain entities owned by friendly physicians

The Specialty Alliance Management, LLC's subsidiaries depicted on slides 1 through 3.

Entity Classification Legend



*Consult Legal re: ownership of The Specialty Alliance Holdings, LLC.

PUBLIC

RGH_000297_Public