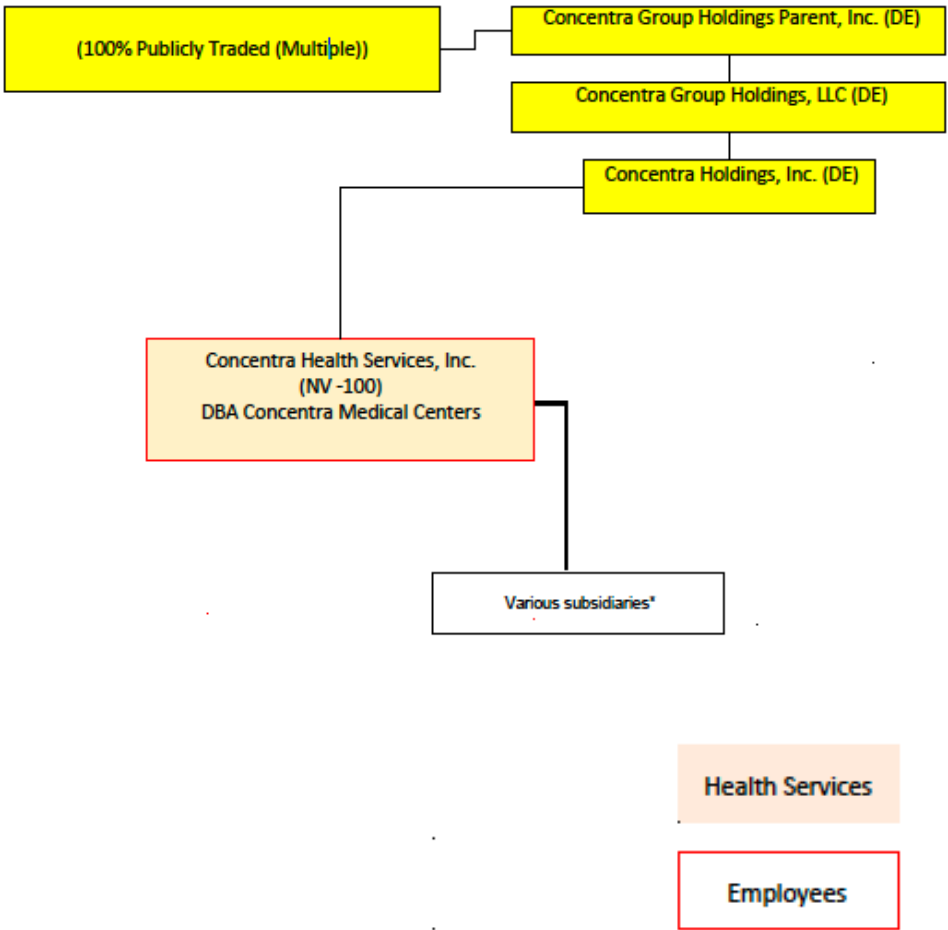


Exhibit A
Concentra Pre-Closing Organizational Chart
(Simplified)



* Concentra conducts substantially all of its business through Concentra Health Services, Inc. and its subsidiaries.