

Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED ARE TRUE AND CORRECT COPIES OF ALL DOCUMENTS ON FILE OF "OUTCOME RESOURCES, LLC" AS RECEIVED AND FILED IN THIS OFFICE.

THE FOLLOWING DOCUMENTS HAVE BEEN CERTIFIED:

CERTIFICATE OF FORMATION, FILED THE THIRTIETH DAY OF AUGUST, A.D. 2011, AT 2:14 O'CLOCK P.M.

AND I DO HEREBY FURTHER CERTIFY THAT THE AFORESAID CERTIFICATES ARE THE ONLY CERTIFICATES ON RECORD OF THE AFORESAID LIMITED LIABILITY COMPANY, "OUTCOME RESOURCES, LLC".



5031701 8100H
SR# 20220256510

You may verify this certificate online at corp.delaware.gov/authver.shtml

A handwritten signature of Jeffrey W. Bullock in black ink, written over a horizontal line.

Jeffrey W. Bullock, Secretary of State

Authentication: 202490495
Date: 01-26-22

PUBLIC

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State of Delaware
Secretary of State
Division of Corporations
Delivered 02:14 PM 08/30/2011
FILED 02:14 PM 08/30/2011
SRV 110965115 - 5031701 FILE

CERTIFICATE OF FORMATION
OF
OUTCOME RESOURCES, LLC

The undersigned, an authorized person, for the purpose of forming a limited liability company under the provisions and subject to the requirements of the Limited Liability Company Act of the State of Delaware, 6 Del. C. § 18-101, *et seq.*, hereby certifies that:

FIRST: The name of the limited liability company (hereinafter referred to as the "Company") is "Outcome Resources, LLC."

SECOND: The address of the Company's registered office in the State of Delaware is c/o The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington, New Castle County, Delaware 19801. The name of the Company's registered agent at such address is The Corporation Trust Company.

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Formation this 30th day of August, 2011.

W. Clark Goodwin
W. Clark Goodwin
Authorized Person