

# Delaware

The First State

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I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED ARE TRUE AND CORRECT COPIES OF ALL DOCUMENTS ON FILE OF "OUTCOME RESOURCES, LLC" AS RECEIVED AND FILED IN THIS OFFICE.

THE FOLLOWING DOCUMENTS HAVE BEEN CERTIFIED:

CERTIFICATE OF FORMATION, FILED THE THIRTIETH DAY OF AUGUST, A.D. 2011, AT 2:14 O'CLOCK P.M.

CERTIFICATE OF CHANGE OF REGISTERED AGENT, FILED THE TWENTY-FIFTH DAY OF FEBRUARY, A.D. 2022, AT 10:58 O'CLOCK A.M.

CERTIFICATE OF CHANGE OF REGISTERED AGENT, FILED THE EIGHTEENTH DAY OF JULY, A.D. 2023, AT 2:52 O'CLOCK P.M.

AND I DO HEREBY FURTHER CERTIFY THAT THE AFORESAID CERTIFICATES ARE THE ONLY CERTIFICATES ON RECORD OF THE AFORESAID LIMITED LIABILITY COMPANY, "OUTCOME RESOURCES, LLC".



5031701 8100H  
SR# 20250103120

You may verify this certificate online at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)

A handwritten signature of Jeffrey W. Bullock in black ink, written over a horizontal line.

Jeffrey W. Bullock, Secretary of State

Authentication: 202675002  
Date: 01-13-25

PUBLIC

HCMO\_ATT\_00001993

State of Delaware  
Secretary of State  
Division of Corporations  
Delivered 02:14 PM 08/30/2011  
FILED 02:14 PM 08/30/2011  
SRV 110965115 - 5031701 FILE

**CERTIFICATE OF FORMATION****OF****OUTCOME RESOURCES, LLC**

The undersigned, an authorized person, for the purpose of forming a limited liability company under the provisions and subject to the requirements of the Limited Liability Company Act of the State of Delaware, 6 Del. C. § 18-101, *et seq.*, hereby certifies that:

**FIRST:** The name of the limited liability company (hereinafter referred to as the "Company") is "Outcome Resources, LLC."

**SECOND:** The address of the Company's registered office in the State of Delaware is c/o The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington, New Castle County, Delaware 19801. The name of the Company's registered agent at such address is The Corporation Trust Company.

**IN WITNESS WHEREOF,** the undersigned has executed this Certificate of Formation this 30th day of August, 2011.

s/ W. Clark Goodwin  
W. Clark Goodwin  
Authorized Person

STATE OF DELAWARE  
CERTIFICATE OF AMENDMENT CHANGING ONLY THE  
REGISTERED OFFICE OR REGISTERED AGENT OF A  
LIMITED LIABILITY COMPANY

The limited liability company organized and existing under the Limited Liability Company Act of the State of Delaware, hereby certifies as follows:

1. The name of the limited liability company is OUTCOME RESOURCES, LLC.
2. The Registered Office of the limited liability company in the State of Delaware is changed to 251 Little Falls Drive  
(street), in the City of Wilmington,  
Zip Code 19808. The name of the Registered Agent at such address upon whom process against this limited liability company may be served is \_\_\_\_\_  
Corporation Service Company.

By: /s/ Joseph M. Ruschell

Authorized Person

Name: Joseph M. Ruschell

Print or Type

State of Delaware  
Secretary of State  
Division of Corporations  
Delivered 10:58 AM 02/25/2022  
FILED 10:58 AM 02/25/2022  
SR 20220718224 - File Number 5031701

PUBLIC

HCMO\_ATT\_00001995

STATE OF DELAWARE  
CERTIFICATE OF AMENDMENT CHANGING ONLY THE  
REGISTERED OFFICE OR REGISTERED AGENT OF A  
LIMITED LIABILITY COMPANY

The limited liability company organized and existing under the Limited Liability Company Act of the State of Delaware, hereby certifies as follows:

1. The name of the limited liability company is Outcome Resources, LLC.
2. The Registered Office of the limited liability company in the State of Delaware is changed to Corporation Trust Center  
1209 Orange Street (street), in the City of Wilmington,  
Zip Code 19801. The name of the Registered Agent at such address upon  
whom process against this limited liability company may be served is \_\_\_\_\_  
THE CORPORATION TRUST COMPANY.

By: \_\_\_\_\_

Authorized Person

Name: Joseph M. Ruschell

Print or Type

State of Delaware  
Secretary of State  
Division of Corporations  
Delivered 02:52 PM 07/18/2023  
FILED 02:52 PM 07/18/2023  
SR 20233023034 - File Number 5031701