

Due: December 31, 2023

Overview

The SHARE Initiative (Supporting Health for All through Reinvestment) was created through Enrolled Oregon House Bill 4018 (2018) and requires CCOs to invest a portion of profits back into communities to address health inequities and the social determinants of health and equity (SDOH-E). For details, see OHA's [SHARE Initiative guidance document](#). SHARE Initiative guidance is posted to the [SHARE Initiative webpage](#).

In accordance with the requirements stated in [ORS 414.572\(1\)\(b\)\(C\)](#) and [OAR 410-141-3735](#), CCOs must designate a portion of annual net income or reserves that exceed the financial requirements for SHARE Initiative spending. Starting in 2023, CCOs are subject to a formula that determines their required minimum SHARE obligation. CCOs will follow the instructions in the [Exhibit L6.7](#) financial reporting template to apply this formula to their 2022 financials and report their 2023 SHARE designation.

According to contract requirements, a CCO's annual SHARE Initiative designation must be spent down within three years of OHA's approval of the same year's SHARE Initiative spending plan; a one-year extension may be requested (four years total).

As described in OHA's SHARE Initiative guidance document, SHARE Initiative spending must meet the following four requirements:

1. Spending must fall within SDOH-E domains and include spending toward a statewide housing priority;
2. Spending priorities must align with community priorities from community health improvement plans;
3. A portion of funds must go to SDOH-E partners; and
4. CCOs must designate a role for the community advisory council(s) related to its SHARE Initiative funds.

It is important to note that SHARE Initiative reinvestments must go toward upstream, non-health care factors that impact health (for example, housing, food, transportation, educational attainment or civic engagement).

By December 31 of each contract year, the CCO shall submit a SHARE Initiative Spending Plan to OHA for review and approval. The spending plan will identify how the CCO intends to direct its SDOH-E spending based on net income or reserves from the prior year for the SHARE Initiative. This annual SHARE Initiative spending plan will capture from CCOs how they are meeting these contractual requirements.

SHARE Initiative Reporting

- A. By June 30, each CCO must report its
 - **Annual SHARE Initiative Designation** in [Exhibit L6.7](#) to identify its SHARE Initiative designation based on the *prior year's financials*.
 - **Annual SHARE Initiative Spend-Down** in [Exhibit L6.71](#) to track year-over-year SHARE spending and to tie such spending to the appropriate year's SHARE Initiative Spending Plan.
 - **Annual SHARE Detailed Spending Report** using the [detailed spending report template](#).
- B. By December 31, each CCO must complete the **Annual SHARE Initiative Spending Plan** described in this document for the *prior year's financials*.

2022 SHARE Initiative Spending Plan Template

CCO name: PacificSource Community Solutions-Columbia Gorge CCO

CCO contact: Erin Fair Taylor

Instructions:

- Respond to items 1–11 below using this template.
- Be clear and concise. Do not exceed 20 pages (not including the required attachments).
- Your submission must include the formal agreement with each of the SDOH-E partners as referenced in item 7. If any agreement with an SDOH-E partner is a subcontract as defined in the CCO contract, then your submission must include the Subcontractor and Delegated Work Report updated for the subcontract/s, as required by the CCO contract.
- All file names must clearly reflect the content (for example, CCOxyz_SHARE_Item8).
- Only submit materials pertinent to this spending plan.

Submit your plan to CCO.MCOCDeliverableReports@odhsoha.oregon.gov by December 31.

Section 1: SHARE Initiative Designation

1. **What is the dollar amount for your CCO's SHARE Initiative Designation? (as recorded in cell G40 in [Exhibit L – Report L6.7](#))**
\$236,119.81

Section 2: SHARE Initiative Spending Plan

Spending plan summary

2. **Summarize the work your CCO is funding through this year's SHARE Initiative. At a high level, briefly describe 1) project titles; 2) what activities are being funded; and 3) what populations will be served.**

Project 1: Mid-Columbia Community Action Council (MCCAC) | The Annex: Project Turnkey | \$200,000

The Annex will provide at least 50 transitional housing and shelter units with coordinated supportive services integrated onsite in collaboration with community partners. Through the conversion of an old motel in The Dalles, this project will serve as The Annex of MCCAC's Gloria Center (a navigation center), and will provide access to safe, accessible housing for houseless clients from Hood River, Wasco, and Sherman counties. The SHARE Initiative funding will support the payroll and benefits for the Shelter Manager position, the On-Site Property Manager position, and on-site private security overnight at The Annex. The population served will be community members in Wasco and Hood River counties who are experiencing houselessness.

Project 2: Mid-Columbia Economic Development District | GOrge Passes Equity Fund for Wasco & Hood River Counties | \$11,119.81

The GOrge Pass Equity Fund provides no-cost and reduced-cost annual Gorge transit passes (GOrge Passes) to community members participating in Columbia Area Transit (Hood River County) and The Link Public Transit (Wasco County) programs. The SHARE Initiative funds will purchase no-cost GOrge Passes for community members of Hood River and Wasco counties with low incomes. The GOrge

2022 SHARE Initiative Spending Plan Template

Passes will be distributed through the Gorge Transit Connect program, which provides GOrge Passes and other fare instruments to people with low incomes.

Project 3: Columbia Gorge Food Bank | Expanding Food Sourcing and Food Access | \$25,000

This project will allow the Columbia Gorge Food Bank team to expand food access to people experiencing food insecurity throughout the region, including Native, migrant farmworker, and very rural communities. The approach to this food access work is wide ranging and include preparing to launch a new mobile food pantry, expanding support for priority equity constituencies, and reviewing/updating their transportation plan to optimize partner pantry needs.

CHP/statewide priorities

3. Describe how your SHARE Initiative spending aligns with your CCO's shared community health improvement plan.

The CCO's 2021 CHP includes seven priorities that consistently emerge as the most important to the Columbia Gorge communities. These include housing, food, sense of community, equitable access to health care services, children and youth, physical activity and the outdoors, and transportation.

The selected projects align directly with three of these priorities – housing, food, and transportation. The selected projects support other CHP priorities including, children and youth, sense of community, and equitable access to health care services. For instance, The Annex has rooms set aside and designed for families. The GOrge Passes can create increased access to healthcare services by creating free transportation.

4. Describe how your SHARE Initiative spending addresses the statewide priority of housing-related services and supports, including supported housing.

The SHARE Initiative spending directly addresses the statewide priority of housing-related services and supports through most of the funding supporting The Annex, which provides access to safe, accessible housing for houseless clients from Hood River, Wasco, and Sherman counties. Additionally, The Annex offers coordinated supportive services integrated onsite in collaboration with community partners. Community partners involved include Mid-Columbia Center for Living (CFL), Columbia Gorge Health Council and Bridges to Health Pathways, The Next Door Inc., Nch'i Wana Housing, Oregon Human Development Corporation (OHDC), One Community Health, Providence Hood River Memorial Hospital, Mid-Columbia Medical Center/Adventist Health, and Mid-Columbia Housing Authority.

SDOH-E partners and domains

5. Using the box below, respond to items A–C for each SDOH-E partner. Duplicate the box for each partner included in your spending plan.

A) Identify each SDOH-E partner that will receive a portion of SHARE Initiative funding.

B) Identify the SDOH-E domains applicable to your SHARE spending for each partner.

C) Indicate whether the partner agreement is a subcontract and if yes, attach an updated

2022 SHARE Initiative Spending Plan Template

Subcontractor and Delegated Work Report.

A. Partner name: [Mid-Columbia Community Action Council](#)

B. SDOH-E domain(s) for the SHARE activities being funded for this partner (check all that apply):

- Neighborhood and built environment
- Economic stability
- Education
- Social and community health

C. Is your CCO's agreement with this SDOH-E partner a subcontract as defined in CCO contract?

Yes No

If yes, your submission must include the Subcontractor and Delegated Work Report updated for the subcontract/s, as required by the CCO contract.

A. Partner name: [Mid-Columbia Economic Development District](#)

B. SDOH-E domain(s) for the SHARE activities being funded for this partner (check all that apply):

- Neighborhood and built environment
- Economic stability
- Education
- Social and community health

C. Is your CCO's agreement with this SDOH-E partner a subcontract as defined in CCO contract?

Yes No

If yes, your submission must include the Subcontractor and Delegated Work Report updated for the subcontract/s, as required by the CCO contract.

A. Partner name: [Columbia Gorge Food Bank](#)

B. SDOH-E domain(s) for the SHARE activities being funded for this partner (check all that apply):

- Neighborhood and built environment
- Economic stability
- Education
- Social and community health

C. Is your CCO's agreement with this SDOH-E partner a subcontract as defined in CCO contract?

Yes No

If yes, your submission must include the Subcontractor and Delegated Work Report updated for the subcontract/s, as required by the CCO contract.

6. Describe how each of the SDOH-E partners identified above were selected for SHARE Initiative project(s) or initiative(s).

[In collaboration with the Community Advisory Council for the Columbia Gorge, the CCO decided to fund organizations that focus on housing, food, and transportation because of the connection between the CHP priorities with the Social Determinants of Health \(SDOH\) Quality Incentive Metric.](#)

2022 SHARE Initiative Spending Plan Template

CCO staff identified all organizations that provided housing supports, food, and transportation to community members in both Wasco and Hood River counties. Based upon prior knowledge of The Annex project, the CAC expressed a desire for most of the funds to support The Annex. CCO staff collaborated with MCCAC to determine how SHARE Initiative funds could best support The Annex and updated the CAC with this information per their request. The CAC also decided that a smaller portion should support GORge Passes via the Equity Fund for low-income community members in Hood River and Wasco counties. Lastly, a grant application was sent to two organizations that the CCO and CAC identified that support food access in Hood River and Wasco counties. The CAC and CCO staff reviewed the applications and selected Columbia Gorge Food Bank to receive the remaining SHARE funds.

7. **Attach** your formal agreement with each of the SDOH-E partners described in item 5. (See guidance for required contract components.) Have you attached an agreement for each of your SHARE partners?

Yes No

If no, please explain why not. Click here to enter text.

8. **Attach** a budget proposal indicating the amount of SHARE Initiative funding that will be allocated to each project or initiative, including the amount directed to each SDOH-E partner. Did you attach a simple budget proposal with this submission? Yes No

Community advisory council (CAC) role

9. **Describe your CAC's designated role in SHARE Initiative spending decisions.** (As appropriate, describe the ongoing engagement and feedback loop with the CAC as it relates to SDOH-E spending.)

Please see the answer to question six above. The CAC is integral to the SHARE Initiative spending decision and considered a true partner with CCO staff. For instance, the CAC voiced strong support for The Annex and GORge Pass Equity Fund, but requested grant applications from community-based organizations that support food access. The CAC determined funding amounts for each partner.

Section 3: Additional details

10. **(Optional)** Describe the evaluation plan for each project or initiative, including expected outcomes; the projected number of your CCO's members, OHP members, and other community members served; and how the impact will be measured.

Project 1: Mid-Columbia Community Action Council (MCCAC) | The Annex: Project Turnkey

The primary outcome at The Annex is to support clients to stabilize in transitional housing and engage with supportive services to make meaningful progress toward longer-term housing stabilization. Two metrics that MCCAC will use to measure success are:

-90% of clients served by staff of MCCAC and partner agencies will access supportive services after 60 days at The Annex.

-At least 20% of total number of clients served by staff of MCCAC and partner agencies will move out of The Annex and into housing after 12 months in transitional housing at The Annex.

2022 SHARE Initiative Spending Plan Template

Project 2: Mid-Columbia Economic Development District | GOrge Passes Equity Fund for Wasco & Hood River Counties

Success will be based upon total distribution of Youth and Adult GOrge Passes purchased with SHARE Initiative funds to Wasco and Hood River counties low-income community members. GOrge Passes are \$40 for adults and \$20 for youth, this the total number of passes purchased and distributed will depend on the split between the total of adult and youth passes.

Project 3: Columbia Gorge Food Bank | Expanding Food Sourcing and Food Access

Success for the project looks like 1) organizational readiness to build and maintain new food sourcing partnerships and 2) efficient, cost-effective programs that can sustain expanded food access for currently underserved communities. CGFB staff will evaluate the progress of food sourcing and access work based upon:

-The total pounds of food purchased locally

-Total dollars moved into the local economy through food acquisition from social disadvantaged producers/farmers

-The number and type of active food sourcing partnerships

-Community input and feedback from community members, partner agencies, and community collaboratives

-Development of mobile food pantry program plan (including budget, capacity analysis, and projection of locations to target for pantry visits)

- 11. If the project or initiative requires data sharing, attach a proposed or final data-sharing agreement that details the obligation for the SDOH-E partner to comply with HIPAA, HITECH and other applicable laws regarding privacy and security of personally identifiable information and electronic health records and hard copies thereof. Does the project require data sharing? Yes No**

**PacificSource Community Solutions-Columbia Gorge
Response to SHARE initiative Spending Plan, Question 8**

The following table outlines the amount of funding from the SHARE Initiative that PCS has allocated for each project, including the amount of funds for each SDOH-E Partner.

Partner	Item/Activity	Total by Item/Activity	Total by Partner
Mid-Columbia Economic Development District	GOrge Pass Equity Fund	\$ 11,119.83	\$ 11,119.81
Columbia Gorge Food Bank	Staff time Transitional Executive Director and Program & Operations Manager	\$ 22,720.00	\$ 25,000.00
	Travel to visit other mobile pantries	\$ 2,280.00	
Mid-Columbia Community Action Council	Shelter Manager staff position for The Annex	\$ 80,573.00	\$ 200,000.00
	On Site Property Manager position for The Annex	\$ 52,730.00	
	On-site overnight security costs	\$ 66,697.00	
TOTAL FUNDS as reporting in 2022 Exhibit L – Report L6.7		\$ 236,119.81	

PCS has not allocated any of the SHARE funds for non-qualifying expenses as described in the Guidance.