

Oregon Health Authority

2020 Mental Health Parity Analysis Report

for

Cascade Health Alliance, LLC

February 2021



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Overview of Oregon's Mental Health Parity Analysis

Mental Health Parity (MHP) regulations are intended to ensure that coverage and access to services for the treatment of mental health (MH) and substance use disorder (SUD) conditions are provided in parity with treatments provided for medical and surgical (M/S) needs. The required analysis of MH benefits is governed by federal regulations. The Mental Health Parity and Addiction Equity Act of 2008 (MHPAEA) governs how MH/SUD treatments delivered by managed care organizations and limitations on MH/SUD benefits are comparable to and applied no more stringently than the limitations applied to M/S benefits. Provisions of the MHPAEA became applicable to the Oregon Health Plan (OHP) in October 2017 when the Medicaid Parity Final Rule (42 Code of Federal Regulations [CFR] §438 Subpart K) went into effect. The rule requires parity in key areas:

- Aggregate lifetime and annual dollar limits (AL/ADLs).
- Financial requirements (FRs—such as copays).
- Quantitative treatment limitations (QTLs—such as day and visit limits).
- Non-quantitative treatment limitations (NQTLs—such as prior authorization [PA] and provider network admission requirements).

Additional MHP regulations require that criteria for medical necessity determinations for MH/SUD benefits must be made available to beneficiaries and providers upon request, as well as the reason for denial of reimbursement or payment for MH/SUD benefits. States must also implement monitoring procedures to ensure continued compliance and to identify when changes in benefit design or operations could affect compliance and require an updated analysis.

To meet the requirements, the Oregon Health Authority (OHA) conducted an initial MHP Analysis of OHP's full delivery system in 2018. OHA's 15 coordinated care organizations (CCOs) and Oregon Health Plan Fee-for-Service (OHP FFS) participated in the initial MHP Analysis, which included an inventory of all MH/SUD and M/S benefits offered to OHP members and the limitations applied to those benefits to ensure that limitations (e.g., day limits, PA requirements, or network admission standards) for MH and SUD services were comparable to and applied no more stringently than those for M/S services provided under OHP. Results of the initial analysis were reported in August 2018; and in 2019, the CCOs implemented corrective actions in areas lacking parity.

For 2020, OHA tasked Health Services Advisory Group, Inc. (HSAG), with conducting a follow-up MHP Analysis across the CCOs, in part due to each of the CCOs entering into new five-year contracts with the State, to determine if the existing benefits and any NQTLs remained compliant with the MHP regulations in 42 CFR §438 Subpart K. HSAG conducted the MHP Analysis in 2020 based on the August 2018 results, any implemented corrective actions, and any additional changes to benefits design or operations that may impact parity. This report provides information on and results of the 2020 MHP Analysis for Cascade Health Alliance, LLC (CHA).

Components of the 2020 MHP Analysis

In accordance with 42 CFR §438 Subpart K, MHP applied to all OHP benefits delivered through OHA’s managed care delivery system, including those delivered through a combination of managed care and FFS delivery systems. HSAG developed a protocol and tools to carry out the analysis activity based on the initial 2018 MHP Analysis and in alignment with guidance outlined in the toolkit provided by the Centers for Medicare & Medicaid Services (CMS): *Parity Compliance Toolkit Applying Mental Health and Substance Use Disorder Parity Requirements to Medicaid and Children’s Health Insurance Programs*.¹⁻¹ The 2020 MHP Analysis also referenced [Oregon’s Mapping Guide](#)¹⁻² that assigned benefits to MH/SUD and M/S groupings based on International Classification of Diseases, Tenth Revision (ICD-10) diagnoses and mapped into four prescribed classifications as published in the March 30, 2016, Federal Register, Vol. 81, No. 61¹⁻³ as illustrated in Figure 1-1.

Figure 1-1—MHP: Four Prescribed Classifications



OHP Benefit Packages

While all OHP benefit packages were delivered in accordance with the same Medicaid essential health benefits structure, the delivery of those benefits was categorized by OHP benefit package based on enrollment. Table 1-1 identifies the four OHP benefit packages evaluated in the 2020 MHP Analysis. Since each benefit package involves the delivery of Medicaid essential health benefits covered by both CCOs and OHP FFS, HSAG conducted an analysis of each CCO’s NQTLs, and then against the OHP FFS NQTLs.

Table 1-1—OHP Benefit Packages

Benefit Package	Benefit Types Covered	Evaluation
CCOA	Physical Health, Behavioral Health, Dental Health	CCO MH/SUD and FFS MH/SUD compared to CCO M/S
CCOB	Physical Health, Behavioral Health	
CCOE	Behavioral Health	CCO MH/SUD and FFS MH/SUD compared to FFS M/S
CCOG	Behavioral Health, Dental Health	

¹⁻¹ The CMS *Parity Compliance Toolkit Applying Mental Health and Substance Use Disorder Parity Requirements to Medicaid and Children’s Health Insurance Programs* and additional CMS resources related to MHP can be accessed at: <https://www.medicaid.gov/medicaid/benefits/behavioral-health-services/parity/index.html>.

¹⁻² The Oregon Mapping Guide includes definitions, links, and resources important for the MHP Analysis. It also maps all Oregon Medicaid benefits to the classifications required for the MHP Analysis. It can be accessed on OHA’s MHP webpage at: <https://www.oregon.gov/OHA/HSD/OHP/Pages/MH-Parity.aspx>.

¹⁻³ Federal Register. Volume 81, No. 61/Wednesday, March 30, 2016. Available at: <https://www.govinfo.gov/content/pkg/FR-2016-03-30/pdf/FR-2016-03-30.pdf>. Accessed on: Dec 4, 2020.

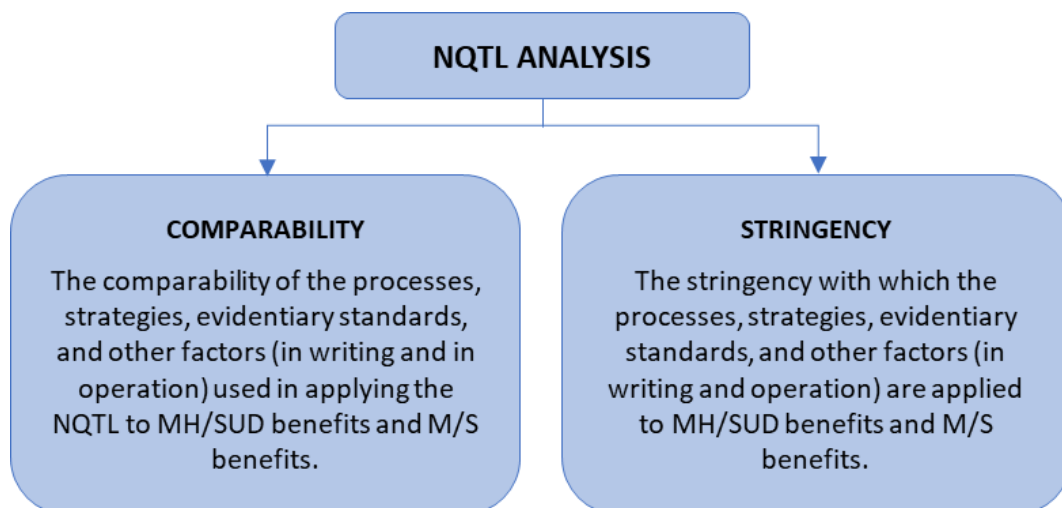
Non-Quantitative Treatment Limitations

Because Oregon Medicaid does not permit the use of QTLs (e.g., day and visit limits), HSAG’s analysis focused on assessing NQTLs in the OHP delivery system. NQTLs are health care management limitations on the scope or duration of benefits through the use of managed care processes, such as PA or network admission standards. “Soft limits,” benefit limits that allow for an individual to exceed limits or allow for limits to be “waived” based on medical necessity, are also considered NQTLs. Examples of NQTLs include:

- Medical management standards limiting or excluding benefits based on medical necessity or appropriateness criteria.
- Standards for provider admission to participate in a network and reimbursement rates.
- Restrictions based on geographic location, facility type, or provider specialty.
- Fail-first policies or step therapy protocols.
- Exclusions based on failure to complete a course of treatment prior to allowing authorization of a subsequent treatment.

MHP regulations hold that no NQTL can be applied to MH/SUD benefits and services that is not comparable to or is more stringent than those applied to M/S benefits and services in each benefit classification regarding processes, strategies, evidentiary standards, or other factors. HSAG assessed policies and procedures as written and operational processes for compliance with parity requirements by classification (e.g., inpatient [IP] and outpatient [OP]) of services. The 2018 MHP Analysis compared NQTLs for services that address MH/SUD diagnoses with services that address M/S diagnoses across the OHP benefit packages. Comparability was assessed as to the reason an NQTL was used, the evidence that supported its use, and the process for its implementation. The stringency criterion assessed the rigor with which the NQTLs were applied, the evidence for the level of stringency, and penalties and exceptions associated with limitations. Comparability and stringency are defined in Figure 1-2.

Figure 1-2—MHP Analysis Comparability and Stringency



NQTLs Categories

Similar to the Initial 2018 MHP Analysis, HSAG assessed for comparability and stringency criteria across six specific NQTL categories in the OHP delivery system. The six categories are described below.

- **Category I—Utilization Management Limits Applied to Inpatient Services:** Utilization management (UM) processes implemented through PA, concurrent review (CR), and retrospective review (RR) that may also be used to ensure medical necessity for MH/SUD and M/S services.
- **Category II—Utilization Management Limits Applied to Outpatient Services:** UM processes applied to OP MH/SUD and M/S services through PA, CR, and RR to ensure medical necessity.
- **Category III—Prior Authorization for Prescription Drug Limits:** PA as a means of determining whether particular medications will be dispensed. PA of prescription drugs limits the availability of specific medications.
- **Category IV—Provider Admission—Closed Network:** Closed networks as they impose limits to providers seeking to join a panel of approved providers.
- **Category V—Provider Admission—Network Credentialing:** Network enrollment/credentialing requirements imposed, including provider admission requirements such as state licensing requirements and exclusions of specific provider types, that may result in limitations.
- **Category VI—Out-of-Network/Out-of-State Limits:** Out-of-network (OON) and out-of-state (OOS) limits that affect how members access OON and OOS providers and address how OHA and the CCOs ensure necessary access to providers not eligible to be reimbursed or not in a CCO's network.

2. Process and Methodology

Building from the initial 2018 MHP Analysis, HSAG worked with OHA and the CCOs to conduct a follow-up MHP Analysis that evaluated changes to benefits design and operations that may impact parity. The 2020 MHP Analysis identified and addressed differences between the policies and standards governing limitations applied to MH/SUD services as compared to M/S services. Differences in how limits were applied to MH/SUD services as compared to M/S services were evaluated for continued compliance with MHP regulations to ensure evidence-based, quality MH/SUD care.

Analysis Activities for 2020

The 2020 MHP Analysis activities are illustrated in Figure 2-1 and described below.

Figure 2-1—2020 MHP Analysis Activities



1. **Protocol and Tool Development and Dissemination:** HSAG developed and disseminated an MHP Analysis Protocol that presented details and guidance to OHA and CCOs on the analysis process and included tools in which to conduct the 2020 MHP Analysis Activity. The tools utilized for the analysis, identified below, were based on OHA’s initial analysis of MHP and were developed using guidance outlined in the *CMS Parity Compliance Toolkit Applying Mental Health and Substance Use Disorder Parity Requirements to Medicaid and Children’s Health Insurance Programs*.
 - **MHP Evaluation Questionnaire**—Questions referencing the six NQTL categories, to identify changes that may impact parity.
 - **MHP Reporting Template**—Documentation of changes and additions to NQTLs previously reported in 2018, organized by the six NQTL categories.
 - **MHP Required Documentation Template**—UM and credentialing data across MH/SUD and M/S benefits and providers.
2. **Pre-Analysis Webinar:** HSAG conducted a pre-analysis webinar on July 15, 2020, with OHA and CCOs to provide an overview of MHP regulations, details of the protocol and tools, specifics of the analysis timeline, and examples of MHP scenarios for reference.
3. **Documentation Submission:** OHA and the CCOs were required to submit documentation that included responses to the MHP Evaluation Questionnaire and completed templates, along with supporting documentation, by August 31, 2020.

4. **Desk Review:** HSAG conducted a desk review of all submitted MHP Evaluation Questionnaires, the MHP Reporting Template, and required and supporting documentation (e.g., policies and procedures, benefit schedules, and delegate agreements) to analyze policies and operational practices that impact MHP and determine preliminary analysis findings.
5. **Conference Calls:** HSAG conducted conference calls to discuss preliminary analysis findings and areas in need of clarification. Additional information and documentation were requested at that time, as necessary to support the MHP Analysis.
6. **Reporting:** HSAG compiled analysis results and documented MHP determinations for each CCO and as compared to OHP FFS, identifying areas in which MHP had not been achieved and corrective actions required to ensure future parity. OHA and each CCO had an opportunity to review report drafts prior to finalizing the reports.
7. **Corrective Action Planning and Implementation:** HSAG will work with OHA and the CCOs to develop and implement corrective action plans to achieve compliance with MHP requirements.

MHP Analysis Methodology

HSAG reviewers conducted a desk review of submitted MHP Analysis tools and supporting documentation to further clarify reported changes and additions to previously reported NQTLs from the initial MHP Analysis conducted in 2018. More specifically, HSAG evaluated responses to the MHP Evaluation Questionnaire to identify changes to benefits design and operations within OHA and each CCO that may impact MHP, cross-referenced questionnaire responses with changes and additions reported in the MHP Reporting Template, and reviewed supporting documentation submitted by OHA and the CCOs. Supporting documentation included, but was not limited to, UM policies, workflow diagrams, program descriptions, prescription drug formularies, and network admission/credentialing policies. HSAG conducted the 2020 MHP Analysis based on this information to determine compliance with parity guidelines, including ensuring that policies followed standard industry practice, allowed for little to no exception or variation, incorporated established State definitions and guidelines, and included staff members qualified to make the decisions and complete the tasks assigned and appropriate oversight.

Information obtained via scheduled conference calls was also evaluated in relation to changes and additions reported. Differences in how limits were applied to MH/SUD services as compared to M/S services, in relation to comparability and stringency standards displayed in Figure 2-1, were evaluated across the six NQTL categories for continued compliance with MHP regulations. Each CCO's NQTLs were additionally evaluated against OHP FFS MH/SUD and M/S NQTLs based on the structure of OHP benefit packages referenced in Section 1 of this report.

Table 2-1—Comparability and Stringency Standards

Comparability and Stringency Standard	Question Description
Benefits in Which NQTLs Apply	<p>1. To which benefits is an NQTL assigned? <i>Purpose: To describe the NQTL assigned to MH/SUD and M/S benefits (e.g., PA, scope of services, and time frames).</i></p>
Comparability of Strategy	<p>2. Why is the NQTL assigned to these benefits? <i>Purpose: To describe for what reasons or purpose the NQTL is assigned (e.g., ensure medical necessity, prevent overutilization, and comply with State and federal requirements).</i></p>
Comparability of Evidentiary Standard	<p>3. What evidence supports the rationale for the assignment? <i>Purpose: To describe the evidence to support the rationale (e.g., benchmarks, standards that form the basis of the rationale, and State and federal requirements).</i></p>
Comparability of Processes	<p>4. What are the NQTL procedures? <i>Purpose: To describe the NQTL process and evidence needed to support NQTL determinations (e.g., documentation requirements, timelines, and steps for the CCO and members/providers).</i></p>
Stringency of Strategy	<p>5. How frequently or strictly is the NQTL applied? <i>Purpose: To describe the frequency of application, frequency of medical necessity and appropriateness reviews, level of discretion in how the NQTL is applied, triggers for review and re-review, etc.</i></p>
Stringency of Evidentiary Standard	<p>6. What standard supports the frequency or rigor with which the NQTL is applied? <i>Purpose: To describe standards that the CCO uses to determine the frequency or rigor of NQTL procedures.</i></p>

Analysis Results for 2020

Results of the analysis are incorporated in Section 3 of this report. The results identify overall compliance with MHP regulations across the six NQTL categories in relation to comparability and stringency. Limitations or other operational processes found to impact parity are reported as findings. Required actions are also presented to support future compliance with MHP requirements as applicable.

3. MHP Analysis Results

HSAG derived 2020 MHP Analysis results from the evaluation and observation of information obtained from CHA. More specifically, the information and observations used for the evaluation included the following tools, documentation, and conversations:

- Responses to the 2020 MHP Evaluation Questionnaire.
- Reported data in the 2020 MHP Reporting Templates pertaining to NQTL categories.
- Information obtained from the CHA's data submitted using the MHP Required Documentation Template and supporting documentation as provided.
- Observations from conversations during the conference call conducted with CHA.

Results of the MHP Analysis are detailed below. Limitations or other operational processes found to impact parity are reported as findings, along with corresponding required actions. Appendices A and B include CHA's completed MHP questionnaire and finalized MHP reporting details by each NQTL category, respectively.

Overall Assessment

CHA was responsible for delivering MH/SUD and M/S Medicaid benefits to members in all four benefit packages (CCOA, CCOB, CCOE, and CCOG), whereas OHP FFS was fully managing M/S benefits for CCOE and CCOG benefit packages. CHA was providing MH/SUD benefits prescribed by OHA and had delegation agreements with community mental health programs (CMHPs) for the management of some of these benefits, including PA and credentialing. Most of CHA's procedures were standardized across both MH/SUD and M/S benefits, and the CCO did not have segregated policies for the management of benefits based on benefit package. HSAG evaluated CHA's application of NQTLs to MH/SUD and M/S benefits in terms of comparability and stringency across the six NQTL categories.

For limits applied to IP and OP health benefits, CHA and its delegates used UM processes to manage MH/SUD and M/S benefits. The purpose of the CCO's UM processes was to ensure coverage, medical necessity, appropriate treatment in the least restrictive environment that maintains the safety of the individual, compliance with federal and State requirements, and the prevention of unnecessary overutilization. CHA reported that the evidence used to apply UM to MH/SUD and M/S included Oregon Administrative Rules (OARs), Health Evidence Review Commission (HERC) Prioritized List (PL) and guidelines, and Milliman Care Guidelines (MCG). Both CHA and OHP FFS applied the required time frames for urgent and standard PA requests and made determinations based on medical necessity. RR was also consistently applied with a 90-day time frame limit across the benefit packages and benefit types. Regarding interrater reliability (IRR), the CCO did not have a formal process but described its review of appeal cases as a learning opportunity, which was inconsistent with OHP FFS having a formal IRR policy inclusive of an 80 percent standard for cases reviewed. HSAG determined the inconsistency to be a parity concern across the CCOE and CCOG benefit packages.

HSAG’s analysis of CHA processes and operations did not reveal any MHP concerns for the authorization of prescription drugs across the benefit packages. The application of PA for MH/SUD prescription drugs was comparable to PA for M/S prescription drugs. Prescription drug authorization requirements, guidelines, procedures, and 24-hour responses were determined to be no more stringently applied to MH/SUD benefit requests when compared to M/S requests.

The analysis HSAG conducted also did not result in any findings of non-parity in either provider admission NQTL category or in the OON/OOS category. Because CHA did not close its network to either MH/SUD or M/S providers, HSAG determined that the CCO’s provider admission/network closure processes for MH/SUD providers were comparable to and no more stringently applied to M/S providers across all benefit packages. For OON/OOS requests, CHA’s UM processes were comparable across the two benefit types. While OHP FFS did not use letters of agreement (LOAs) for OON providers but instead enrolled the providers, it also applied UM limitations equitably across the two benefit types.

Table 3-1 presents HSAG’s overall assessment of CHA’s compliance based on the analysis of the comparability of NQTL strategies and the stringency applied by CHA when implementing NQTLs.

Table 3-1—Overall MHP Analysis Results—Comparability and Stringency

NQTL Category	Comparability	Stringency
Category I—UM Limits Applied to Inpatient Services	Compliant	Non-Compliant
Category II—UM Limits Applied to Outpatient Services	Compliant	Non-Compliant
Category III—Prior Authorization for Prescription Drug Limits	Compliant	Compliant
Category IV—Provider Admission—Closed Network	Compliant	Compliant
Category V—Provider Admission—Network Credentialing	Compliant	Compliant
Category VI—Out-of-Network/Out-of-State Limits	Compliant	Compliant

Findings and Required Actions

Based on the strategy and evidence provided by CHA, including reported changes in operations and practices, PA and credentialing data, and discussions during prescheduled conference calls, HSAG analyzed the parity of MH/SUD benefits as compared to M/S benefits. Findings related to areas that impact MHP were documented in the details of each area of NQTL outlined in Appendix B of this report. In addition, HSAG identified required actions for CHA to pursue to mitigate any parity concerns.

Table 3-2 presents specific findings of non-parity organized by NQTL category. HSAG’s analysis for CHA resulted in two findings across two NQTL categories.

Table 3-2—Findings and Required Actions by NQTL Category

#	NQTL Category	Finding	Required Action
1.	Category I— UM Limits Applied to Inpatient Services	For benefit packages CCOE and CCOG, CHA’s method to promote consistency of IP MH/SUD medical necessity determinations, relying only on the periodic review of appealed cases as a learning opportunity, was not sufficiently structured as compared to IP M/S processes in that OHP FFS M/S operations included a formal IRR policy inclusive of an 80 percent standard for review results.	CHA should develop a mechanism and standard, including frequency of review, for reviewing IP MH/SUD cases as a method to promote consistency of medical necessity determinations.
2.	Category II— UM Limits Applied to Outpatient Services	For benefit packages CCOE and CCOG, CHA’s method to promote consistency of OP MH/SUD medical necessity determinations, relying only on the periodic review of appealed cases as a learning opportunity, was not sufficiently structured as compared to OP M/S processes in that OHP FFS M/S operations included a formal IRR policy inclusive of an 80 percent standard for review results.	CHA should develop a mechanism and standard, including frequency of review, for reviewing OP MH/SUD cases as a method to promote consistency of medical necessity determinations.

Data Analysis Results

CHA submitted UM data in the MHP Required Documentation Template, identifying PA counts and denial data for IP, OP, and prescription drug benefits. The reporting also included data on provider admission counts and terminations/denials. The completed templates included data from the period of January 1, 2020, through June 30, 2020. An analysis of the data reported is presented in the text below pertaining to the following categories:

- Utilization Management for Inpatient/Outpatient Services (NQTL Categories I and II).
- Utilization Management for Prescription Drugs (NQTL Category III).
- Enrollment/Credentialing Decisions (NQTL Categories IV and V).

Any findings related to the data analysis were incorporated into the MHP findings and required actions identified in Table 3-2 above according to the corresponding NQTL category to which the data apply.

Utilization Management for Inpatient/Outpatient Services

CHA provided requested UM data for IP and OP services pertaining to authorization request counts and outcomes of requests. Table 3-3 presents CHA’s counts for IP and OP PAs by benefit type, identifying the number of PA requests denied, appealed, and overturned.

Table 3-3—Prior Authorization Counts for Inpatient and Outpatient Services

Prior Authorizations by Benefit Type							
Benefit Type	# of PA Requests	# of PA Requests Denied	% of PA Requests Denied	# of PA Denials Appealed	% of PA Denials Appealed	# of PA Denials Overturned	% of PA Denials Overturned
MH/SUD	192	11	5.73%	0	0.00%	0	0.00%
M/S	13,754	2,166	15.75%	72	3.32%	16	0.74%
Total	13,946	2,177	15.61%	72	3.31%	16	0.73%

Observations

HSAG’s analysis of CHA’s PA data for IP and OP benefits did not reveal any concerns related to MHP due to low denial rates for MH/SUD PA requests and low appeals for either benefit type. The following data points were observed:

- Of the total 13,946 IP and OP PA requests reported, 15.61 percent were denied.
- Of the 11 MH/SUD PA requests denied, representing less than 5.73 percent of the 192 MH/SUD PA requests, none resulted in an appeal.
- The 11 reported MH/SUD denials represented less than 1 percent (0.51%) of total denials.

Utilization Management for Prescription Drugs

CHA provided requested data pertaining to prescription drug authorization request counts and outcomes. Table 3-4 presents CHA’s PA counts for formulary and non-formulary prescription drug PA requests, identifying the number of requests overturned.

Table 3-4—Prior Authorization Counts for Prescription Drugs

Prior Authorization Counts (Formulary and Non-Formulary)						
# of PA Requests	# of PA Requests Denied	% of PA Requests Denied	# of PA Denials Appealed	% of PA Denials Appealed	# of PA Denials Overturned	% of PA Denials Overturned
7,521	1,723	22.91%	11	0.64%	2	0.12%

Observations

HSAG’s analysis of CHA’s counts for prescription drug PA requests did not reveal any concerns related to parity. The following data points were observed:

- Of the total 7,521 prescription drug PA requests reported, 22.91 percent were denied.
- Less than 1 percent of the 1,723 prescription drug PA request denials were appealed, with only two PA denials resulting in an overturned decision.
- The majority of denied prescription drug PA requests were denied for “not covered” and “non-formulary” categorical reasons.

Enrollment/Credentialing

CHA provided requested data pertaining to provider enrollment requests and outcomes. Table 3-5 presents CHA’s enrollment/credentialing counts by provider type, identifying the number of terminations and denials, which includes applications not accepted.

Table 3-5—Enrollment/Credentialing Counts by Provider Type

Enrollment/Credentialing Counts by Provider Type						
Provider Type	Avg. # Enrolled Providers	# Providers Terminated	% Terminated	# of Cred. Requests	# of Cred. Requests Denied/Not Accepted	% of Cred. Requests Denied/Not Accepted
MH/SUD	127	0	0.00%	8	3	37.50%
M/S	223	7	3.14%	53	5	9.43%
Total	350	7	2.00%	61	8	13.11%

Observations

HSAG’s analysis of CHA’s provider credentialing data did not reveal any parity concerns due to low rates of providers seeking credentialing and low rates of denials. The following data points were observed:

- Of the 350 reported average number of providers enrolled during the reporting period, 36.29 percent were MH/SUD providers.
- The total denial rate for all provider types was 13.11 percent, with MH/SUD providers representing 37.50 percent of total denials; however, there were only three reported MH/SUD denials.
- The majority of the eight denials were due to the lack of credentialing process completion (e.g., application expired, provider left the area, and withdrawal).

Additional Requirement Results

HSAG requested information from CHA on the required availability of medical necessity determinations regarding MH/SUD benefits to members, potential members, and contracting providers upon request, and how reasons for denial of reimbursement or payment for MH/SUD benefits were made available to members. CHA described its policies on notices of adverse benefit determination (NOABDs) and how the notices describe denial reasons for members. The CCO additionally provided two NOABD examples representing MH/SUD and M/S denials, confirming that denial reasons inclusive of medical necessity determinations were made available to members. A review of CHA's website showed that the CCO had resources available on its website for members that included information on MH benefits available, a prescription drug formulary, and clinical practice guidelines. HSAG determined that CHA was compliant with the additional administrative MHP requirements.

4. Improvement Plan Process

To the extent MHP findings or concerns were found, OHP and all CCOs are required to complete and submit an improvement plan addressing corrective actions/interventions to resolve all MHP findings. The improvement plan template is provided in Appendix C. For each of the findings documented in Section 3 of this report, CHA must identify the following:

- Interventions planned by the organization to achieve MHP compliance.
- Individual(s) responsible for ensuring that the planned interventions are completed.
- Proposed timeline for completing each planned intervention with the understanding that most corrective actions/interventions can be completed within three months and no longer than six months. Corrective actions/interventions requiring additional time will need to include specific information to determine the appropriateness of the extended time frame.

The improvement plan is due to HSAG no later than 30 days following the organization's receipt of the final 2020 MHP Analysis report. The improvement plan should be uploaded electronically to OHA's deliverables reporting email address: CCO.MCodeliverableReports@dhsosha.state.or.us. HSAG will review the improvement plan using the following criteria to evaluate the sufficiency of each corrective action/intervention identified in the improvement plan to bring performance into:

- Completeness of the improvement plan document in addressing each finding and identifying a responsible individual, a timeline/completion date, and specific corrective actions/interventions that the organization will take.
- Degree to which the planned corrective actions/interventions are anticipated to bring the organization into compliance with MHP requirements.
- Appropriateness of the timeline for the corrective actions/interventions given the nature of the finding.

Once reviewed, HSAG will communicate to the organization whether the improvement plan is approved. If any corrective actions/interventions are determined to not meet the requirements related to correlating findings, HSAG will identify the discrepancies and require resubmission of the improvement plan until it is approved by HSAG. Quarterly reviews of improvement plan progress will be conducted with each CCO via desk reviews and conference calls as necessary to ensure that all planned activities and interventions are completed.

HSAG will be available for technical assistance related to corrective actions/interventions. The CCO may contact either of the following HSAG representatives for assistance:

Melissa Isavoran, Associate Executive Director
misavoran@hsag.com
503.839.9070

Barb McConnell, Executive Director
bmcconnell@hsag.com
303.717.2105



Appendix A. MHP Evaluation Questionnaire

CHA submitted its completed MHP Evaluation Questionnaire, which identified changes or additions to benefits design and operations that may impact MHP corresponding with the six NQTL categories. The questionnaire served as a guide for OHA and the CCOs in that responses were used to identify and further document such changes and additions in the finalized MHP NQTL Reporting Tables located in Appendix B of this report.

General Questions for CCOs		
Question		Yes/No
1.	Did the CCO add, change, or eliminate delegated administrative functions to a new or for an existing subcontractor (e.g., UM, provider admission, etc.)? <i>Documentation Required: Provide contractual requirements (e.g., scope of work) for delegated administrative functions.</i>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
2.	Did the CCO add or exclude any specific classifications of drugs from its formulary?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Utilization Management (IP, OP, and Rx) Changes in CCO—MH Parity Analysis Sections I, II, and III		
Question		Yes/No
1.	Did the CCO change payment arrangements with some/all providers (e.g., FFS to sub-capitation, per diem to DRG, reduction in payment levels to specific provider types or for specific benefits)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
2.	Did the CCO add or remove numerical limits (e.g., number of units) to MH/SUD or M/S benefits?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
3.	Did the CCO add or remove non-numerical benefit limits (e.g., scope or duration of benefits, medical necessity criteria, etc.) to MH/SUD or M/S benefits?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
4.	Did the CCO change timelines for authorization requests for MH/SUD or M/S benefits?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No



5.	Did the CCO change documentation requirements for UM requests for MH/SUD or M/S benefits (e.g., evidence of medical necessity, documentation submission requirements)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
6.	Did the CCO change qualifications for reviewers that can authorize or deny requests?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
7.	Did the CCO develop or add medical necessity/level of care criteria for MH/SUD or M/S benefits?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
8.	Did the CCO change the method for monitoring consistency of MNC application for MH/SUD or M/S benefits (e.g., standards for consistency of MNC, reliability adherence criteria)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
9.	Did the CCO change/modify penalties for failure to request/receive authorization for MH/SUD or M/S benefits (e.g., payment reductions, exceptions or waivers of penalties)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
10.	Did the CCO change frequency, time frames, or conditions of utilization review for MH/SUD or M/S benefits (e.g., RR or CR time frames or conditions)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
11.	<p>What is the number of coverage requests, denials, appeals, appeal overturns, hearings, and hearing overturns experienced during the last full calendar year separately for MH/SUD and M/S for each classification (IP, OP, and Rx)?</p> <p><i>Documentation Required: Provide lists that identify the number of coverage requests, denials, appeals, appeal overturns, hearings, and hearing overturns for the last full calendar year separately for MH/SUD and M/S for each classification (i.e., IP, OP, and Rx). For Rx, include a list identifying the number of drugs subject to PA.</i></p>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Provider Network Admission Changes in CCO—MH Parity Analysis Sections IV and V

Question		Yes/No
1.	Did the CCO change its network status from open (accepting new provider applications) to closed (not accepting new provider applications for certain provider types) or from closed to open?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
2.	Did the CCO add, remove, or change provider admission requirements (e.g., special training, education, experience), including as a result of State licensing changes, for any MH/SUD or M/S providers?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No



3.	<p>Were any of the CCO’s providers denied credentialing due to network closure (if applicable) or based on credentialing requirements?</p> <p><i>Documentation Required: Provide a list of the number and percentage of providers denied credentialing (relative to those seeking credentialing, including the number of applications not accepted) or terminated from credentialing and provide the credentialing determination.</i></p>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
4.	<p>Did the CCO add or remove any MH/SUD or M/S provider types that are eligible for credentialing/reimbursement for services?</p>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Out-of-Network/Out-of-State Limit Changes in CCO—MH Parity Analysis Section VI		
Question		Yes/No
1.	<p>Did the CCO change processes for <u>accessing</u> OON/OOS coverage for MH/SUD or M/S benefits?</p> <p><i>Documentation Required: Provide the number and percentage of OON/OOS requests, denials, etc. received during the last calendar year.</i></p>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
2.	<p>Did the CCO change its standards for <u>providing</u> OON/OOS coverage for MH/SUD or M/S benefits?</p>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Appendix B. Finalized MHP NQTL Reporting Tables

CHA submitted a completed MHP Reporting Template, which identified changes or additions to NQTLs that may impact MHP. HSAG synthesized the changes and additions to NQTLs with those reported in the CCO's 2018 MHP Analysis. Below are the finalized MHP NQTLs reported and assessed for the 2020 MHP Analysis by each of the six NQTL categories across MH/SUD and M/S benefits. Each NQTL was addressed based on comparability and stringency standards.

Category I—Utilization Management Limits Applied to Inpatient Services

NQTL: UM limits including PA, CR, RR, and IRR

Benefit Package: CCOA, CCOB, CCOE, and CCOG for adults and children

Classification: IP and emergency care

Overview: MH/SUD and M/S IP benefits require notification for emergency admissions. PA is not required for emergency care but is applied to most other IP benefits including residential treatment. PA and CR are applied to IP benefits to confirm coverage, assure services are medically necessary and delivered in the least restrictive environment, and reduce overutilization of these high cost services. These rationalizations were identified as indicators 1, 2, and 4 as listed in comparability and stringency Standard #2 below, which cross-reference to indicators used by OHP FFS. HSAG analyzed NQTLs applied to IP benefits based on information provided related to all six comparability and stringency standards as listed below. The benefit packages were analyzed as follows:

- **Benefit packages A and B:** MH/SUD benefits in columns 1 (CCO MH/SUD) and 2 (FFS MH/SUD) compared using indicators 1–4 to M/S benefits in column 3 (CCO M/S). These benefit packages include MH/SUD IP benefits managed by the CCO and OHA through its subcontractors, Comagine Health and Keystone Peer Review Organization (KEPRO), as compared to M/S IP benefits in column 3 managed by the CCO.
- **Benefit packages E and G:** MH/SUD benefits in columns 1 (CCO MH/SUD) and 2 (FFS MH/SUD) compared using indicators 1, 2, and 4 to M/S benefits in column 4 (FFS M/S). These benefit packages include MH/SUD IP benefits managed by the CCO and OHA through Comagine Health and KEPRO, as compared to M/S IP benefits in column 4 managed by OHA.



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
1. To which benefit is the NQTL assigned?			
<ul style="list-style-type: none"> (1, 2, 3, 4) PA and CR are required for planned non-emergency admissions to acute IP (in and out-of-network (OON)), PRTS and subacute. (1, 2, 3, 4) Emergency admissions require notification within 24-72 hours of admission and subsequent CR. (1, 4) Extra-contractual and experimental/investigational/unproven benefit requests (i.e., exceptions) are submitted through a PA-like process. 	<ul style="list-style-type: none"> (1, 4) PA (only) for MH/SUD procedures performed in a medical facility (e.g., gender reassignment surgery authorizations, experimental/investigational, and extra-contractual benefits are conducted by OHA consistent with the information in column 2). (2, 4) A level-of-care review is required for SCIP, SAIP and subacute care that is conducted by an OHA designee. (1, 4) PA for SCIP, SAIP and subacute admission is obtained through a peer-to-peer review between a Comagine psychiatrist and the referring psychiatrist. (1, 2, 4) CR Comagine RR for SCIP and SAIP are performed by Comagine. (1, 2, 4) CR and RR for subacute care are conducted by Comagine. (1, 2, 4) PA, inclusive of a Certificate of Need (CONS) 	<ul style="list-style-type: none"> (1, 2, 3, 4) PA and CR are required for planned non-emergency admissions to IP hospital, (in and OON) and IP hospice/palliative care. (1, 2, 3, 4) Emergency admissions require notification within 24-72 hours of admission and subsequent CR. (1, 2, 3, 4) Skilled nursing facility benefits (first 20 days) require PA. (1, 4) Extra-contractual and experimental/investigational/unproven benefit requests (i.e., exceptions) are submitted through a PA-like process. 	<ul style="list-style-type: none"> (1, 2, 4) PA and CR are required for in-state and OOS planned surgical procedures (including transplants) and associated imaging, rehabilitation and professional surgical services delivered in an inpatient setting and listed in OAR 410-130-0200, Table 130-0200-1; rehabilitation, and long term acute care (LTAC). (Notification is required for all IP admissions.) (1, 2, 4) PA, CR and RR for Behavior Rehabilitation Services (BRS) are performed by OHA, DHS or OYA designee. (1, 2, 4) PA and CR of skilled nursing facility (SNF) services. (1, 4) Requests for extra-contractual and experimental/investigational/unproven benefits (i.e., exceptions) are submitted through a PA-like process.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>process, and CR, is conducted by Comagine for PRTS.</p> <ul style="list-style-type: none"> (1, 2, 4) PA, CR for AFH, SRTF, SRTH, YAP, RTF, and RTH are performed by Comagine. 		
<p>2. Why is the NQTL assigned to these benefits?</p>			
<ul style="list-style-type: none"> (1) To ensure coverage, medical necessity and prevent unnecessary overutilization (e.g., in violation of relevant OARs and associated Health Evidence Review Commission (HERC) PL and guidelines1). (2) Ensure appropriate treatment in the least restrictive environment that maintains the safety of the individual. (3) Maximize use of INN providers to promote cost-effectiveness when appropriate. (4) To comply with federal and State requirements 	<ul style="list-style-type: none"> (1) UM is assigned to ensure medical necessity of services and prevent overutilization (2) Ensure appropriate treatment in the least restrictive environment that maintains the safety of the individual (e.g., matching the level of need to the least restrictive setting using the LOCUS – Level-of-Care Utilization System and LSI – Level of Service Inventory or PCSP – Person Centered Service Plan and IBL – Individually-Based Limitations). (4) To comply with federal and State requirements. 	<ul style="list-style-type: none"> (1) To ensure coverage, medical necessity and prevent unnecessary overutilization (e.g., in violation of relevant OARs and associated Health Evidence Review Commission (HERC) PL and guidelines). (2) Ensure appropriate treatment in the least restrictive environment that maintains the safety of the individual. (3) Maximize use of INN providers to promote cost-effectiveness when appropriate. (4) To comply with federal and State requirements 	<ul style="list-style-type: none"> (1) PA and CR are assigned to ensure medical necessity of services and prevent overutilization (e.g., requests for care that are not medically necessary or in violation of relevant OARs, the Health Evidence Review Commission (HERC) PL and guidelines). (2) Ensure appropriate treatment in the least restrictive environment that maintains the safety of the individual. (4) To comply with federal and State requirements.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
3. Why is the NQTL assigned to these benefits?			
<ul style="list-style-type: none"> (1, 2 and 4) HERC PL and guidelines. (1) UM and claims reports are reviewed for trends in overutilization on a quarterly basis (1) Annual cost and utilization reports that confirm IP as a cost driver based on percentage of spend. (2) Oregon Performance Plan (OPP) requires that BH services be provided in least restrictive setting possible. The OPP is a DOJ-negotiated Olmsted settlement. Also see Roberts, E., Cumming, J & Nelson, K., A Review of Economic Evaluations of Community Mental Health Care, Sage Journals, Oct. 1, 2005, 1-13. Accessed May 25, 2018. http://journals.sagepub.com/doi/10.1177/1077558705279307 (2) Inherent restrictiveness of residential settings and dangers associated with 	<ul style="list-style-type: none"> (1, 2, and 4) Health Evidence Review Commission (HERC) Prioritized List (PL) and guidelines. The HERC include 13 appointed members which include five physicians, a dentist, a public health nurse, a pharmacist and an insurance industry representative, a provider of complementary and alternative medicine, a behavioral health representative and two consumer representatives. The Commission is charged with maintaining a prioritized list of services, developing or identifying evidence-based health care guidelines and conducting comparative effectiveness research. HERC provides outcome evidence and clinical guidelines for certain diagnoses that may be translated into UM requirements. There are fewer guidelines for MH/SUD than for M/S. This is because 1) there are fewer technological 	<ul style="list-style-type: none"> (1, 2 and 4) HERC PL and guidelines. (1) UM and claims reports are reviewed for trends in overutilization on a quarterly basis (1) Annual cost and utilization reports that confirm IP as a cost driver based on percentage of spend. (2) Medical errors in a hospital is the third leading cause of death in the US. Makary, M. & Daniel, M. Medical Error - The Third Leading Cause of Death in the US, BMJ, 2016;353:i2139. (3) Network providers' credentials have been verified and they have contracted to accept the network rate. (4) Applicable federal and State requirements. 	<ul style="list-style-type: none"> (1, 2 and 4) The HERC PL and guidelines. There are more guidelines for M/S than for MH/SUD because 1) there are more technological procedures (e.g., surgery, devices, procedures and diagnostic tests); and 2) the literature is more robust. (1) InterQual (1) PA staff reports. If the UM team identifies any services for which utilization appears to be increasing (e.g., number of requests) or it appears that the State is paying for medically unnecessary care, the UM team consults with the health analytics team to analyze and evaluate adjustments to PA or CR. (1) Health analytics reports. The health analytics team and policy analysts refer services that have been identified to have increasing utilization to the UM team for evaluation.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>seclusion and restraint. Also see Cusack, K.J., Frueh, C., Hiers, T., et. al., Trauma within the Psychiatric Setting: A Preliminary Empirical Report, Human Services Press, Inc., 2003. 453-460.</p> <ul style="list-style-type: none"> (3) Network providers' credentials have been verified and they have contracted to accept the network rate. (4) Applicable federal and State requirements. 	<p>procedures for MH/SUD (e.g., cognitive behavioral therapy and psychodynamic therapy are billed using the same codes, no surgeries, few devices); 2) the MH/SUD literature is not as robust (e.g., fewer randomized trials, more subjective diagnoses (or the ICD-10-CM diagnoses represent a spectrum) and less standardization in interventions).</p> <ul style="list-style-type: none"> (1) InterQual. 		
<p>4. What are the NQTL procedures?</p>			
<p>Timelines for authorizations:</p> <ul style="list-style-type: none"> Urgent/Emergent services required for psychiatric stabilization do not require PA. CHA requires notification of admission within 24-72 hours Processing standards are 72 hours for urgent and standard admission authorization decisions are processed within 14 days. 	<p>Timelines for gender reassignment surgery authorizations: (OHA)</p> <ul style="list-style-type: none"> Standard requests are to be processed within 14 days. <p>Timelines for child residential authorizations: (OHA)</p> <ul style="list-style-type: none"> OHA provides the initial authorization (level-of-care review) within three days of receiving complete requests for SCIP, SAIP or subacute. <p>(Comagine Health)</p>	<p>Timelines for authorizations:</p> <ul style="list-style-type: none"> PA: Urgent or emergent hospital admissions do not require PA and are covered if MNC are met. Hospitals are required to notify CHA within 24 hours of urgent admission. Urgent requests are processed within 72 hours and routine requests are processed within 14 days. 	<p>Timelines for authorizations:</p> <ul style="list-style-type: none"> All in-state and out-of-state (OOS) emergency admissions, LTAC, and IP rehabilitation require notification. Notification is preferred within 24 hours of admission, but there is no timeline requirement. Notification allows the State to conduct case management and discharge planning, but does not limit the scope or duration of the benefit.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<ul style="list-style-type: none"> Authorization requests for PRTS are submitted prior to admission or within 14 days of an emergency admission. An emergency admission is acceptable only under unusual and extreme circumstances, subject to RR by Comagine. <p>Timelines for adult residential and YAP authorizations: (Comagine Health)</p> <ul style="list-style-type: none"> Emergency requests are processed within one business day, urgent within two business days, and standard requests within 10 business days. 		<ul style="list-style-type: none"> PA is required before admission. OARs require emergency requests be processed within one business day, urgent requests within three business days and standard requests within 14 days.
<p>Documentation requirements:</p> <ul style="list-style-type: none"> Provider is required to provide notification and reason for admission. Provider must also provide clinical documentation that shows medical necessity and length of stay. Documentation requirements include service plans, the assessment, and any other documentation supplied by 	<p>Documentation requirements (OHA):</p> <ul style="list-style-type: none"> PA documentation requirements for non-residential MH/SUD benefits include a form that consists of a cover page. Diagnostic and CPT code information and a rationale for medical necessity must be provided, plus any additional supporting documentation. 	<p>Documentation requirements:</p> <ul style="list-style-type: none"> Provider is required to provide notification and reason for admission. Provider must also provide clinical documentation that shows medical necessity of admission and length of stay. Documentation requirements include the history and physical (H&P), progress 	<p>Documentation requirements:</p> <p>PA documentation requirements include a form that consists of a cover page. Diagnostic and CPT code information and a rationale for medical necessity must be provided, plus any additional supporting documentation.</p>



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>the provider to determine that members are getting the appropriate IP services.</p>	<ul style="list-style-type: none"> The documentation requirement for level-of-care assessment for SCIP, SAIP and subacute is a psychiatric evaluation. Other information may be reviewed when available. <p>Documentation requirements for PRTF CONS and CR for PRTF, SCIP and SAIP (Comagine Health):</p> <ul style="list-style-type: none"> PRTS CONS requires documentation that supports the justification for child residential services, including: <ul style="list-style-type: none"> A cover sheet detailing relevant provider and recipient Medicaid numbers; Requested dates of service; HCPCS or CPT Procedure code requested; and Amount of service or units requested; A behavioral health assessment and service plan meeting the requirements described in 	<p>notes and discharge summary.</p> <ul style="list-style-type: none"> A 1-2 authorization request form is required for IP admissions. The form is available on the CHA website. 	



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>OAR 309-019-0135 through 0140; or</p> <ul style="list-style-type: none"> – Any additional supporting clinical information supporting medical justification for the services requested; – For substance use disorder services (SUD), the Division uses the American Society of Addiction Medicine (ASAM) Patient Placement Criteria second edition-revised (PPC-2R) to determine the appropriate level of SUD treatment of care. <ul style="list-style-type: none"> • There are no specific documentation requirements for CR of PRTS, SCIP or SAIP. <p>Documentation requirements (Comagine Health):</p> <ul style="list-style-type: none"> • Documentation may include assessment, service plan, plan-of-care, Level-of-Care Utilization System (LOCUS), Level of Service Inventory (LSI), PCSP, IBL, or other relevant documentation. 		

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>Method of document submission:</p> <ul style="list-style-type: none"> Documents can be faxed, emailed, or submitted through a provider portal. PA allows the CCO to determine if the requested coverage is funded (above the HERC funding line). If it is unclear whether the coverage is funded, a medical necessity review using HERC guidelines is performed and reviewed with the Medical Director to determine coverage. 	<p>Method of document submission (OHA):</p> <ul style="list-style-type: none"> For non-residential MH/SUD services, paper (fax) or online PA requests are submitted prior to the delivery of services for which PA is required. For SCIP, SAIP and subacute level-of-care review, the OHA designee may accept information via fax, mail or secure email and has also picked up information. Supplemental information may be obtained by phone. <p>Method of document submission (Comagine Health):</p> <ul style="list-style-type: none"> Packets are submitted to Comagine by mail, fax, email or web portal for review for child residential services. Telephonic clarification may be obtained. Psychiatrist to psychiatrist review is telephonic. <p>Method of document submission (Comagine Health):</p> <ul style="list-style-type: none"> Providers submit authorization requests for adult MH 	<p>Method of document submission:</p> <ul style="list-style-type: none"> Documents can be faxed or submitted through a provider portal. PA allows the CCO to determine if the requested coverage is funded (above the HERC funding line). If it is unclear whether the coverage is funded, a medical necessity review using HERC guidelines is performed and reviewed with the Medical Director to determine coverage. 	<p>Method of document submission:</p> <ul style="list-style-type: none"> Paper (fax) or online PA requests are submitted prior to the delivery of services for which PA is required.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>residential to Comagine Health by mail, fax, email or via portal, but documentation must still be faxed if the request is through portal. Telephonic clarification may be obtained.</p>		
<p>Qualifications of reviewers:</p> <ul style="list-style-type: none"> • Authorization decisions are made by appropriately licensed or certified staff relative to MCG and HERC. • Approval/denials are reviewed by a Utilization Review Analyst with final approval from the Chief Medical Officer for denials based on medical necessity. 	<p>Qualifications of reviewers (OHA):</p> <ul style="list-style-type: none"> • OHA M/S staff conduct PA and CR (if applicable) for gender reassignment surgery. • The OHA designee is a licensed, master’s-prepared therapist that reviews psychiatric evaluations to approve or deny the level-of-care requested. Psychiatric consultation is available if needed. <p>Qualifications of reviewers (Comagine Health):</p> <ul style="list-style-type: none"> • Two reviewers with QMHP designation make residential authorization decisions. • Two psychiatrists make CONS determinations. <p>Qualifications of reviewers (Comagine Health):</p>	<p>Qualifications of reviewers:</p> <ul style="list-style-type: none"> • Authorization decisions are made by appropriately licensed or certified staff relative to MCG and HERC. • Approval/denials are reviewed by a Utilization Review Analyst with final approval from the Chief Medical Officer for denials based on medical necessity. 	<p>Qualifications of reviewers:</p> <ul style="list-style-type: none"> • Nurses may authorize and deny authorization requests relative to OAR, HERC PL guidelines and associated notes, and other industry guidelines (e.g., AIM for radiology).

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<ul style="list-style-type: none"> • Comagine Health QMHPs must meet minimum qualifications (see below) and demonstrate the ability to conduct and review an assessment, including identifying precipitating events, gathering histories of mental and physical health, substance use, past mental health services and criminal justice contacts, assessing family, cultural, social and work relationships, and conducting/reviewing a mental status examination, complete a DSM diagnosis, and write and supervise the implementation of a PCSP. • A QMHP must meet one of the follow conditions: <ul style="list-style-type: none"> – Bachelor’s degree in nursing and licensed by the State of Oregon; – Bachelor’s degree in occupational therapy and licensed by the State of Oregon; – Graduate degree in psychology; 		

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<ul style="list-style-type: none"> – Graduate degree in social work; – Graduate degree in recreational, art, or music therapy; – Graduate degree in a behavioral science field; or <ul style="list-style-type: none"> • A qualified Mental Health Intern, as defined in 309-019-0105(61). 		
<p>Criteria:</p> <ul style="list-style-type: none"> • OARs, HERC PL and guidelines, federal guidelines, MCG. 	<p>Criteria (OHA):</p> <ul style="list-style-type: none"> • Authorizations for non-residential MH/SUD services are based on the HERC PL and guidelines; Oregon Statute, OAR, and federal regulations; InterQual guidelines; and evidence-based guidelines from private and professional associations. • OHA delegates review requests relative to least restrictive environment requirement. <p>Criteria (Comagine Health):</p> <ul style="list-style-type: none"> • HERC PL, InterQual, and Comagine policy are used for residential CR. <p>Criteria (Comagine Health):</p>	<ul style="list-style-type: none"> • Criteria: • OARs, HERC PL and guidelines, federal guidelines, MCG. 	<p>Criteria:</p> <p>Authorizations are based on the HERC PL and guidelines; Oregon Statute, OAR, and federal regulations; InterQual guidelines; and evidence-based guidelines from private and professional associations, such as the Society of American Gastrointestinal and Endoscopic Surgeons and InterQual, where no State or federal guidelines exist.</p>

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<ul style="list-style-type: none"> • QMHPs review information submitted by providers relative to State plan and OAR requirements and develop a PCSP. • The PCSP components are entered into MMIS as an authorization. 		
<p>Reconsideration/RR:</p> <ul style="list-style-type: none"> • When eligibility was not able to be determined at the time of hospitalization, a RR will be considered. 	<p>Retrospective Review:</p> <ul style="list-style-type: none"> • Retrospective authorization requests can be made within 90 days of the date of service or after the 90 days based on provider demonstration of a specific reason why authorization could not have been obtained within the 90 days. <p>Reconsideration (OHA):</p> <ul style="list-style-type: none"> • A provider may request review of an OHA denial decision for nonresidential MH/SUD services. The review occurs in weekly Medical Management Committee (MMC) meetings. • Exception requests for experimental and other non-covered benefits may be granted at the discretion of 	<p>Reconsideration/RR:</p> <ul style="list-style-type: none"> • If eligibility cannot be determined at time of admit a RR may be considered. 	<p>Retrospective Review:</p> <ul style="list-style-type: none"> • Retrospective authorization requests can be made within 90 days of the date of service or after the 90 days based on provider demonstration of a specific reason why authorization could not have been obtained within the 90 days. <p>Reconsideration:</p> <ul style="list-style-type: none"> • A provider may request review of a denial decision. The review occurs in weekly MMC meetings. • Exception requests for experimental and other non-covered benefits may be granted at the discretion of the MMC, which is led by the OHA’s medical director.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>the MMC, which is led by the HSD medical director.</p> <ul style="list-style-type: none"> If a provider requests review of an OHA delegate level-of-care determination, KEPRO may conduct the second review. <p>Reconsideration (Comagine Health):</p> <ul style="list-style-type: none"> If the facility requests a reconsideration of a CONS denial, a second psychiatrist (who did not make the initial decision) will review the documentation and discuss with the facility in a formal meeting. No policy for CR denials. <p>Reconsideration (Comagine Health):</p> <ul style="list-style-type: none"> Within 10 days of a denial, the provider may send additional documentation to Comagine Health for reconsideration. A provider may request review of a denial decision, which occurs in weekly MMC meetings or Comagine Health's own comparable 		

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>medical management meeting.</p>		
<p>Appeals:</p> <ul style="list-style-type: none"> Standard appeal and fair hearing processes apply. 	<p>Appeals (OHA):</p> <ul style="list-style-type: none"> Members may request a hearing on any denial decision. <p>Appeals (Comagine Health):</p> <ul style="list-style-type: none"> Members may request a hearing on any denial decision. <p>Appeals (Comagine Health):</p> <ul style="list-style-type: none"> Members may request a hearing on any denial decision. 	<p>Appeals:</p> <ul style="list-style-type: none"> Standard appeal and fair hearing processes apply. 	<p>Appeals:</p> <ul style="list-style-type: none"> Standard appeal and fair hearing rights apply.
<p>Consequences for failure to authorize:</p> <ul style="list-style-type: none"> There is not a penalty for failure to timely notify. Failure to obtain authorization (within 90 days of admission) can result in non-payment. 	<p>Consequences for failure to authorize (OHA):</p> <ul style="list-style-type: none"> Failure to obtain authorization for non-residential MH/SUD services can result in non-payment for benefits for which it is required. Failure to obtain notification for non-residential MH/SUD services does not result in a financial penalty. For SCIP, SAIP and subacute, if coverage is retroactively denied, general 	<p>Consequences for failure to authorize:</p> <ul style="list-style-type: none"> There is not a penalty for failure to timely notify. Failure to obtain authorization (within 90 days of admission) can result in non-payment. 	<p>Consequences for failure to authorize:</p> <ul style="list-style-type: none"> Failure to obtain authorization can result in non-payment for benefits for which it is required. Failure to obtain notification does not result in a financial penalty.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>funds will be used to cover the cost of care.</p> <p>Consequences for failure to authorize (Comagine Health):</p> <ul style="list-style-type: none"> • Non-coverage. <p>Consequences for failure to authorize (Comagine Health):</p> <ul style="list-style-type: none"> • Failure to obtain authorization can result in non-payment for benefits for which it is required. 		
<p>5. How frequently or strictly is the NQTL applied?</p>			
<p>Frequency of review (and method of payment):</p> <ul style="list-style-type: none"> • CR is required with clinical updates every 7 days, or more often if needed. • CR for respite occurs when 30 days have been exceeded in a year. • Authorizations are automatic when a member is on a hold by the county. 	<p>Frequency of review (and method of payment) (OHA):</p> <ul style="list-style-type: none"> • Gender reassignment surgery is authorized as a procedure. • The initial authorization for SCIP, SAIP, and subacute is 30 days. <p>Frequency of review (and method of payment) (Comagine Health):</p> <ul style="list-style-type: none"> • Child residential services are paid by per diem. • Child residential services authorizations are conducted every 30-90 days. 	<p>Frequency of review (and method of payment):</p> <ul style="list-style-type: none"> • CR: CHA expects clinical updates every 7 days, or more often if needed. • CHA performs daily concurrent reviews of in network facilities. • OON facilities are expected to send treatment notes for review every 3-7 days. • Average CR frequency is 3-4 days with a max of 7 days. 	<p>Frequency of review (and method of payment):</p> <ul style="list-style-type: none"> • Most IP claims are paid DRG; as a result, CR is infrequently used. • CR is conducted monthly for LTAC and rehabilitation. • The State conducts CR for SNF at a frequency that is determined by the care manager, but not less than one time a year. • Authorization lengths are individualized by condition and are valid for up to a year. • Procedural authorizations are valid for three months.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>Frequency of review (and method of payment) (Comagine Health):</p> <ul style="list-style-type: none"> Adult residential authorizations are conducted at least once per year. An independent and qualified agent (IQA) contacts MH provider quarterly for 1915i assessment accuracy. If member’s status changes for more than 30 days, provider can contact IQA for a re-assessment. 		
<p>RR conditions and timelines:</p> <ul style="list-style-type: none"> Providers can submit a request for a RR within a 90-day time period. 	<p>Retrospective Review:</p> <ul style="list-style-type: none"> Retrospective authorization requests can be made within 90 days of the date of service or after the 90 days based on provider demonstration of a specific reason why authorization could not have been obtained within the 90 days. <p>Reconsideration (OHA):</p> <ul style="list-style-type: none"> A provider may request review of an OHA denial decision for nonresidential MH/SUD services. The review occurs in weekly 	<p>RR conditions and timelines:</p> <ul style="list-style-type: none"> Providers can submit a request for a RR within a 90-day time period. 	<p>Retrospective Review:</p> <ul style="list-style-type: none"> Retrospective authorization requests can be made within 90 days of the date of service or after the 90 days based on provider demonstration of a specific reason why authorization could not have been obtained within the 90 days. <p>Reconsideration:</p> <ul style="list-style-type: none"> A provider may request review of a denial decision. The review occurs in weekly MMC meetings.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>Medical Management Committee (MMC) meetings.</p> <ul style="list-style-type: none"> Exception requests for experimental and other non-covered benefits may be granted at the discretion of the MMC, which is led by the HSD medical director. If a provider requests review of an OHA delegate level-of-care determination, KEPRO may conduct the second review. <p>Reconsideration (Comagine Health):</p> <ul style="list-style-type: none"> If the facility requests a reconsideration of a CONS denial, a second psychiatrist (who did not make the initial decision) will review the documentation and discuss with the facility in a formal meeting. No policy for CR denials. <p>Reconsideration (Comagine Health):</p> <ul style="list-style-type: none"> Within 10 days of a denial, the provider may send additional documentation to 		<ul style="list-style-type: none"> Exception requests for experimental and other non-covered benefits may be granted at the discretion of the MMC, which is led by the OHA’s medical director.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>Comagine Health for reconsideration.</p> <ul style="list-style-type: none"> A provider may request review of a denial decision, which occurs in weekly MMC meetings or Comagine Health’s own comparable medical management meeting. 		
<p>Methods to promote consistent application of criteria:</p> <ul style="list-style-type: none"> Chart audits are conducted for two high volume providers to confirm medical necessity determinations. 	<p>Methods to promote consistent application of criteria (OHA):</p> <ul style="list-style-type: none"> Nurses are trained on the application of the HERC PL and guidelines, which is spot-checked through ongoing supervision. Whenever possible, practice guidelines from clinical professional organizations such as the American Medical Association or the American Psychiatric Association, are used to establish PA frequency for non-residential MH/SUD services. There are only two OHA designee reviewers for level-of-care review for SCIP, SAIP, and subacute and no specific criteria, so N/A. 	<p>Methods to promote consistent application of criteria:</p> <ul style="list-style-type: none"> Chart audits are conducted for hospital providers to confirm medical necessity determinations. 	<p>Methods to promote consistent application of criteria:</p> <ul style="list-style-type: none"> Nurses are trained on the application of the HERC PL and guidelines, which is spot-checked through ongoing supervision. Whenever possible, practice guidelines from clinical professional organizations such as the American Medical Association or the American Psychiatric Association, are used to establish PA frequency for services in the FFS system.



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<p>Methods to promote consistent application of criteria (Comagine Health):</p> <ul style="list-style-type: none"> Parallel chart reviews for the two reviewers. (No criteria.) <p>Methods to promote consistent application of criteria (Comagine Health):</p> <ul style="list-style-type: none"> Monthly clinical team meetings in which randomly audited charts are reviewed/discussed by peers using Comagine Health compliance department-approved audit tool. Results of the audit are compared, shared and discussed by the team and submitted to Compliance Department monthly for review and documentation. Individual feedback is provided to each clinician during supervision on their authorization as well as plan-of-care reviews. 		
<p>6. What standard supports the frequency or rigor with which the NQTL is applied?</p>			
<p>Evidence for UM frequency:</p> <ul style="list-style-type: none"> ASAM criteria. 	<p>Evidence for UM frequency (OHA (and designee for level-of-care</p>	<p>Evidence for UM frequency:</p>	<p>Evidence for UM frequency:</p> <ul style="list-style-type: none"> PA length and CR frequency are tied to HERC PL and

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<ul style="list-style-type: none"> Regional UM Guidelines HERC PL and guideline notes Oregon Health Authority OARs. MCG. Plan benefit coverage. CHA authorization grid. 	<p>review), Comagine and KEPRO):</p> <ul style="list-style-type: none"> PA length and CR frequency are tied to HERC PL and guidelines, OAR, CFRs, InterQual, reviewer expertise and timelines for expectations of improvement. 	<ul style="list-style-type: none"> Regional UM Guidelines HERC PL and guideline notes Oregon Health Authority OARs. MCG. Plan benefit coverage. CHA authorization grid. 	<p>guidelines, DRGs, OAR, CFRs, InterQual, reviewer expertise and timelines for expectations of improvement.</p>
<p>Data reviewed to determine UM application:</p> <ul style="list-style-type: none"> A review of all Notices of Action along with appeal and hearing rates. Monthly utilization reports that compare requests for services to approval and denial rates. The provider appeal process. 	<p>Data reviewed to determine UM application:</p> <ul style="list-style-type: none"> Denial/appeal overturn rates; number of PA requests; stabilization of cost trends; and number of hearings requested. These data are reviewed in subcontractor reports, on a quarterly basis by the State. (Applicable to non-residential MH/SUD services.) <p>Data reviewed to determine UM application (Comagine Health):</p> <ul style="list-style-type: none"> N/A <p>Data reviewed to determine UM application (Comagine Health):</p> <ul style="list-style-type: none"> N/A 	<p>Data reviewed to determine UM application:</p> <ul style="list-style-type: none"> Utilization data Denial/Appeal rates Adherence to CHA authorization grid and contract requirements (PA only). 	<p>Data reviewed to determine UM application:</p> <ul style="list-style-type: none"> A physician led group of clinical professionals conducts an annual review to determine which services receive or retain PA. Items reviewed include: <ul style="list-style-type: none"> Utilization. Approval/denial rates. Documentation/justification of services. Cost data.
<p>IRR standard:</p> <ul style="list-style-type: none"> Review of cases appealed. 	<p>IRR standard:</p>	<p>IRR standard:</p> <ul style="list-style-type: none"> Review of cases appealed. 	<p>IRR standard:</p>



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	<ul style="list-style-type: none"> • KEPRO has a formal policy including an 80% standard using InterQual criteria. 		<ul style="list-style-type: none"> • KEPRO has a formal policy including an 80% standard using InterQual criteria.

Analysis

CHA was responsible for delivering IP MH/SUD and M/S Medicaid benefits to members in all four benefit packages (CCOA, CCOB, CCOE, and CCOG), whereas OHP FFS was fully managing IP M/S benefits for CCOE and CCOG benefit packages. Emergency MH/SUD and M/S IP hospital admissions required notification, with most ongoing IP services requiring subsequent CR. Regarding nonemergent CCO MH/SUD and M/S IP admissions, PA or level-of-care approval was required. PA was also required for extra-contractual coverage requests (including experimental services); planned surgical procedures (including transplants); and associated imaging, rehabilitation, and professional surgical services delivered in an IP setting and listed in OAR 410-130-0200, Table 130-0200-1. For psychiatric residential treatment services (PRTS) benefits (e.g., Secure Children’s Inpatient Programs [SCIP], Secure Adolescent Inpatient Programs [SAIP], and adult and youth residential services) delivered under all benefit packages, OHP FFS’s subcontractor, Comagine Health, was conducting the certificate of need (CON) and PA processes, with the CCO conducting CR for those services. The CCO was also conducting CR for MH/SUD subacute benefits. For M/S benefits under CCOA and CCOB benefit packages, the CCO was conducting PA and CR for SNF benefits for the first 20 days before the benefit was then managed ongoing by OHP FFS under long-term care.

HSAG’s analysis of CHA’s PA data for IP and OP benefits did not reveal any concerns related to MHP. Of the total 13,946 IP and OP PA requests reported, 15.71 percent were denied. Only 5.73 percent of MH/SUD PA requests were denied with none resulting in an appeal.

Comparability

UM was assigned to MH/SUD and M/S IP benefits primarily using four rationales: 1) To ensure coverage, medical necessity, and prevent unnecessary overutilization (e.g., in violation of relevant OARs, HERC PL and guidelines, or clinical practice guidelines or research); 2) To ensure appropriate treatment in the least restrictive environment that maintains the safety of the individual; 3) To maximize use of in-network providers to promote cost-effectiveness when appropriate; and 4) To comply with federal and State requirements. HSAG determined the rationales and evidence to be comparable.

Emergency MH/SUD and M/S IP hospital admissions required notification within 24–72 hours, with child emergency residential admissions separately requiring notification within 14 days. Most CCO documentation requirements for MH/SUD include an admission note and records submitted via telephone, fax, or electronically. OARs required authorization decisions within 24 hours for emergencies, 72 hours for urgent requests, and 14 days for standard requests. Both CHA and OHP FFS adhered to these requirements across the benefit packages. Providers were encouraged to submit requests for authorization sufficiently in advance to be consistent with the OAR time frames. Most ongoing IP services required subsequent CR. Documentation requirements for child residential PA/level-of-care review included a psychiatric evaluation or a



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>psychiatrist-to-psychiatrist telephonic review. Comagine Health, OHP FFS’s subcontractor, accepted information for child residential CR via mail, email, fax, and Web portal. Adult and youth residential required an assessment (i.e., completion of a relevant level-of-care tool [e.g., ASAM, LSI, or LOCUS]) and plan-of-care consistent with State plan requirements. Comagine Health documentation submission could be done using mail, email, fax, or Web portal. Consistent with OARs, federal CONS procedures, and due to the potential absence of a psychiatric referral, the PRTS documentation requirements included a cover sheet, a behavioral health assessment, and service plan meeting the requirements described in OAR 309-019-0135 through 0140. HSAG determined the MH/SUD authorization time frames and documentation requirements were comparable to those applied to M/S benefits across all benefit categories.</p>			
<p>Stringency Qualified, masters level reviewers conducted UM, applying OARs, HERC, MCG, national guidelines, and ASAM for CCO SUD. The CCO and OHP FFS subcontractors required all MH/SUD and M/S denials to be made by professional peers; however, nurses were able to deny benefits managed by OHP FFS. HSAG determined this difference to be an issue of quality rather than parity. OHP FFS’s subcontractor, Comagine Health (a licensed MH professional), made denial determinations for level-of-care review for certain child residential services. Both the CCO and OHP FFS allowed for 90-day RRs for MH/SUD and M/S when providers failed to obtain authorization and allowed exceptions to these time frames based on medical necessity and provider request. For adult and youth residential services, Comagine Health allowed reconsideration of denials with the submission of additional documentation within 10 days of the denial. For OHP FFS and Comagine Health, the review of denial decisions occurred during MMC meetings. MH/SUD and M/S denial decisions could be appealed through appeals and/or State fair hearing processes. Failure to obtain authorization could result in non-coverage, although SCIP, SAIP, and subacute services could be covered by general fund dollars. Regarding IRR, the CCO did not have a formal process but described its review of appeal cases as a learning opportunity, which was inconsistent with OHP FFS having a formal IRR policy inclusive of an 80 percent standard for cases reviewed. HSAG determined the inconsistency to be a parity concern across the CCOE and CCOG benefit packages.</p>			
<p>Outcome</p>			
<p>HSAG’s analysis determined that the rationale, documentation requirements, processes, and frequency of UM applied to OP MH/SUD benefits were comparable to those applied to OP M/S benefits; however, it was determined that the rigor with which UM was applied to MH/SUD benefits was more stringent in relation to IRR for CCOE and CCOG benefit packages, as detailed in the finding below.</p> <p>Finding #1: For benefit packages CCOE and CCOG, CHA’s method to promote consistency of IP MH/SUD medical necessity determinations, relying only on the periodic review of appealed cases as a learning opportunity, was not sufficiently structured as compared to IP M/S processes in that OHP FFS M/S operations included a formal IRR policy inclusive of an 80 percent standard for review results.</p> <p>Required Action: CHA should develop a mechanism and standard, including frequency of review, for reviewing IP MH/SUD cases as a method to promote consistency of medical necessity determinations.</p>			



Category II—Utilization Management Limits Applied to Outpatient Services

NQTL: UM limits including PA, CR, RR, and IRR

Benefit Package: CCOA, CCOB, CCOE, and CCOG for adults and children

Classification: OP

Overview: UM is assigned to OP MH/SUD and M/S benefits to confirm coverage, meet federal requirements in providing benefits in the least restrictive environment, evaluate the safety of certain OP services, and prevent overutilization that has been identified by specific medical necessity criteria or in utilization reports. These rationalizations are identified as indicators 1, 2, and 3 as listed in comparability and stringency Standard #2 below, which cross-reference to indicators used by OHP FFS. HSAG analyzed NQTLs applied to OP benefits based on information provided related to all six comparability and stringency standards as listed below. The benefit packages were analyzed as follows:

- /SUD) and column 3 (CCO MH/SUD) compared using indicators 1–4 to M/S benefits in columns 2 (FFS/HCBS 1915[c][k][j] M/S) and 4 (CCO M/S), respectively. These benefit packages include MH/SUD IP benefits managed by the CCO and OHA through its subcontractors, Comagine Health and KEPRO.
- **Benefit packages E and G** MH/SUD benefits in columns 1 (FFS/HCBS 1915[c][i] MH/SUD) and column 3 (CCO MH/SUD) compared using indicators 1, 2, and 4 to M/S benefits in columns 2 (FFS/HCBS 1915[c][k][j] M/S) and 5 (FFS M/S), respectively. These benefit packages include MH/SUD IP benefits managed by the CCO and OHP FFS through its subcontractors, Comagine Health and KEPRO.

FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
1. To which benefit is the NQTL assigned?				
<ul style="list-style-type: none"> • (2) Applied Behavior Analysis (ABA). • (2) OT, PT, ST for MH conditions are 	The following services are managed by DHS: <ul style="list-style-type: none"> • (1) 1915(c) Comprehensive DD waiver. 	<ul style="list-style-type: none"> • (2, 4) PA required for all services from non-contracted providers. Contracted providers:	<ul style="list-style-type: none"> • (2, 4) PA required for all services from non-contracted providers with the exception of a few providers types (e.g., gastroenterology 	The following services are managed by OHA: <ul style="list-style-type: none"> • (2, 3) Out of hospital births. • (2) Home health services.



FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
<p>managed through RR; PA is not required.</p>	<ul style="list-style-type: none"> • (1) 1915(c) Support Services DD waiver. • (1) 1915(c) Behavioral DD Model waiver. • (1) 1915(c) Aged & Physically Disabled waiver. • (1) 1915(c) Hospital Model waiver. • (1) 1915(c) Medically Involved Children’s NF waiver. • (1) 1915(k) Community First Choice State Plan option. • (1) 1915(j): Self-directed personal assistance. 	<ul style="list-style-type: none"> • (2, 4) ABA. • (2, 4) DBT. • (2, 4) Child Intensive Community Treatment Services. • (2, 4) Psychiatric Day Treatment for Youth. • (2, 4) Psychological Testing. • (2, 3, 4) Intensive outpatient (IOP) • (2, 3, 4) High Intensity Medically-Monitored SUD. • (2, 3, 4) SUD clinically managed withdrawal. • (2, 3, 4) Services related to Gender Identity (other than psychotherapy). • (2) Sleep study. • (2) Adult Supported Employment. 	<p>consultants, neurologists, and renal care consultants in Medford, Oregon; Asante ENTs) allowed initial visits without PA.</p> <ul style="list-style-type: none"> • Contracted providers: • (2, 4) Selected specialist visits (including rheumatology, ENT, ophthalmology, allergy, audiologist, chiropractic, acupuncture, OT, ST, PT). • (2, 3, 4) Most outpatient tests and treatments require PA including MRI’s, PET scans. • (2, 3, 4) Nearly all elective surgeries including bariatric services. • (2) Sleep study. • (2, 3, 4) Chemotherapy and radiation. • (2, 3, 4) Outpatient surgeries. 	<ul style="list-style-type: none"> • (2) OT, PT, ST for MH conditions are managed through RR; PA is not required. • (2, 3) Imaging. • (2) DME.

FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
			<ul style="list-style-type: none"> (2, 4) DME supplies, hearing aids, genetic counseling. 	
2. Why is the NQTL assigned to these benefits?				
<ul style="list-style-type: none"> (2) HERC PL. (2) OAR 410-172-0650 for ABA services. (2) PA requests with insufficient documentation to demonstrate MNC or HERC PL guidelines are not being followed. 	<ul style="list-style-type: none"> (1) The State requires PA of HCBS in order to meet federal requirements regarding PCSPs and ensure services are provided in accordance with a participant’s PCSP and in the last restrictive setting. 	<ul style="list-style-type: none"> (2) To prevent services being delivered in violation of relevant OARs and associated HERC PL and guidelines. (3) Services are associated with increased health or safety risks. (4) To ensure care is medically necessary and delivered in the least restrictive environment. 	<ul style="list-style-type: none"> (2) To prevent services being delivered in violation of relevant OARs and associated HERC PL and guidelines. (3) Services are associated with increased health or safety risks. (4) To ensure care is medically necessary and delivered in the least restrictive environment. 	<ul style="list-style-type: none"> (2) To prevent services being delivered in violation of relevant OARs, associated HERC PL and guidelines and federal regulations. (3) Services are associated with increased health or safety risks.
3. What evidence supports the rationale for the assignment?				
<ul style="list-style-type: none"> (2) HERC PL (2) OAR 410-172-0650 for ABA services. (2) PA requests with insufficient documentation to demonstrate medical necessity is not being met or HERC PL 	<ul style="list-style-type: none"> (1) Federal requirements regarding PCSPs for 1915(c), 1915(k), and 1915(j) services (e.g., 42 CFR 441.301, 441.468, and 441.540) and the applicable approved 1915(c) waiver 	<ul style="list-style-type: none"> (2) OARs, HERC PL and guidelines, CHA, Prior Authorization Grid and Plan Coverage Benefits and federal guidelines. (3) HERC guidelines re safety concerns. (4) Oregon Performance Plan. 	<ul style="list-style-type: none"> (2) OARs, HERC PL and guidelines, CHA, Prior Authorization Grid and Plan Coverage Benefits and federal guidelines. (3) HERC guidelines re safety concerns. (4) MCG. 	<ul style="list-style-type: none"> (2) HERC PL and guidelines, and clinical practice guidelines. (2) PA requests with insufficient documentation to demonstrate medical necessity are not being met or HERC PL

FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
<p>guidelines are not being followed.</p>	<p>application/State plan amendment.</p> <ul style="list-style-type: none"> (1) Federal requirements regarding 1915(c) and 1915(i) services require that HCBS are provided in the least restrictive setting possible. 	<ul style="list-style-type: none"> (OPP) requires that BH services be provided in least restrictive setting possible. The OPP is a DOJ-negotiated Olmsted settlement. (4) MCG, ASAM 		<p>guidelines are not being followed.</p> <ul style="list-style-type: none"> (3) HERC Guidelines - Recommended limits on services for member safety.
<p>4. What are the NQTL procedures?</p>				
<p>Timelines for authorizations:</p> <ul style="list-style-type: none"> Urgent requests are processed in three business days and immediate requests in one business day. Routine requests are processed in 14 days. OT, PT, ST for MH conditions are managed through RR; PA is not required. 	<p>Timelines for authorizations:</p> <ul style="list-style-type: none"> A PCSP must be approved within 90 days from the date a completed application is submitted. 	<p>Timelines for authorizations:</p> <ul style="list-style-type: none"> Referral standards for submission are 72 hours for urgent, and 14 days for routine determination. 	<p>Timelines for authorizations:</p> <ul style="list-style-type: none"> Referral standards for submission are 72 hours for urgent, and 14 days for routine determination. 	<p>Timelines for authorizations:</p> <ul style="list-style-type: none"> Urgent requests are processed in three business days and immediate requests in one business day. Routine requests are processed in 14 days. OT, PT, ST for MH conditions are managed through RR; PA is not required.
<p>Documentation requirements:</p> <ul style="list-style-type: none"> Form is one cover page. Require diagnostic and CPT code and rationale for medical 	<p>Documentation requirements:</p> <ul style="list-style-type: none"> The PCSP is based on a functional needs assessment and other supporting documentation. It is 	<p>Documentation requirements:</p> <ul style="list-style-type: none"> Provider submits an authorization request using a one-page form. 	<p>Documentation requirements:</p> <ul style="list-style-type: none"> Provider submits an authorization request using a one-page form. 	<p>Documentation requirements:</p> <ul style="list-style-type: none"> A cover page form is required. In addition, diagnostic information, a CPT code(s), a rationale for

FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
<p>necessity plus any additional supporting documentation.</p> <ul style="list-style-type: none"> In addition, as part of the supporting documentation ABA must have an evaluation and referral for treatment from a licensed practitioner described in OAR 410-172-0760 (1)(a-d) and a treatment plan from a licensed health care professional described in 410-172-0650(B). Documentation supporting medical necessity is required at the time of billing for OT, PT, ST services. 	<p>developed by the individual, the individual’s team, and the individual’s case manager.</p>	<ul style="list-style-type: none"> Provider must also supply medical records that show the medical necessity of the treatment. This includes the CASII (Day Treatment), the LSI, and ASAM results when applicable. 	<ul style="list-style-type: none"> Provider must also supply medical records that show the medical necessity of the treatment. 	<p>medical necessity plus any additional supporting documentation are required.</p> <ul style="list-style-type: none"> Documentation supporting medical necessity is required at the time of billing for OT, PT, ST services.
<p>Method of document submission:</p> <ul style="list-style-type: none"> Paper (fax) or online PA/POC submitted prior to the delivery of services. 	<p>Method of document submission:</p> <ul style="list-style-type: none"> All 1915(c), 1915(k), and 1915(j) services must be included in a participant’s PCSP and approved by a qualified case 	<p>Method of document submission:</p> <ul style="list-style-type: none"> Documentation is submitted via fax or provider portal. 	<p>Method of document submission:</p> <ul style="list-style-type: none"> Documentation is submitted via fax or provider portal. 	<p>Method of document submission:</p> <ul style="list-style-type: none"> Paper (fax) or online PA/POC submitted prior to the delivery of services.

FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
	<p>manager at the local case management entity (CME) prior to service delivery.</p> <ul style="list-style-type: none"> Information is obtained during a face-to-face meeting, often at the individual's location. 			
<p>Qualifications of reviewers:</p> <ul style="list-style-type: none"> For ABA services, physicians review services. For OT, PT, ST services, nurses may authorize and deny services. Professional peers deny for other OP services. 	<p>Qualifications of reviewers:</p> <ul style="list-style-type: none"> A case manager must have at least: <ul style="list-style-type: none"> A bachelor's degree (BA) in behavioral science, social science, or a closely related field; or A BA in any field AND one year of human services related experience; or An associate's degree (AA) in a behavioral science, social science, or a closely related 	<p>Qualifications of reviewers:</p> <ul style="list-style-type: none"> Reviews and authorizations are conducted by an LCSW. All unclear determinations are forwarded to an MD reviewer. All denials must come from a MD reviewer, with the exception that a UM reviewer can approve authorizations as defined by the Medical Director when they do not require medical necessity determination (e.g., outside of global 	<p>Qualifications of reviewers:</p> <ul style="list-style-type: none"> Reviews and authorizations are conducted by a RN or certified coder. All unclear determinations are forwarded to an MD reviewer. All denials must come from a MD reviewer, with the exception that a UM reviewer can approve authorizations as defined by the Medical Director when they do not require medical necessity determination (e.g., outside of global 	<p>Qualifications of reviewers:</p> <p>Nurses may authorize and deny services.</p>



FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
	<p>field AND two years human services related experience; or</p> <ul style="list-style-type: none"> • Three years of human services related experience. 	<p>period, timely filing guideline).</p>	<p>period, timely filing guideline).</p>	
<p>Criteria:</p> <ul style="list-style-type: none"> • Authorizations are based on applicable HERC guidelines, Oregon Statute, Oregon Administrative rules, federal regulations, and evidence-based guidelines from private and professional associations such as the American Psychiatric Association, where no State or federal guidelines exist. 	<p>Criteria:</p> <ul style="list-style-type: none"> • Qualified case managers approve or deny services in the PCSP consistent with waiver/state plan and OAR requirements. • Once a PCSP is approved, it is entered into the payment management system as authorization by the CME staff. 	<p>Criteria:</p> <ul style="list-style-type: none"> • Authorizations are based on HERC PL and guidelines, MCG, ASAM and Oregon Statute. 	<p>Criteria:</p> <ul style="list-style-type: none"> • Authorizations are based on HERC PL and guidelines, MCG and Oregon Statute. 	<p>Criteria:</p> <ul style="list-style-type: none"> • Authorizations are based on applicable HERC PL and guidelines, Oregon Revised Statute, OAR, federal regulations, and evidence-based guidelines from private and professional associations such as the Society of American Gastrointestinal and Endoscopic Surgeons where no State or federal guidelines exist.
<p>Reconsideration/RR:</p> <ul style="list-style-type: none"> • A provider may request review of a denial decision, which occurs in weekly 	<p>Reconsideration/RR:</p> <ul style="list-style-type: none"> • (c) NA 	<p>Reconsideration/RR:</p> <ul style="list-style-type: none"> • RR is available for benefits within the most recent 90 days. 	<p>Reconsideration/RR:</p> <ul style="list-style-type: none"> • RR is available for benefits within the most recent 90 days. 	<p>Reconsideration/RR:</p> <ul style="list-style-type: none"> • A review of a denial decision can be requested and is



FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
<p>MMC meetings or Comagine’s own comparable MMC meeting.</p> <ul style="list-style-type: none"> RR authorization requests can be made within 90 days of the date of service or after the 90 days based on provider demonstration of a specific reason why authorization could not have been obtained within the 90 days. OT, PT, ST are reviewed after the initial service prior to payment. Additionally, denial decisions can be requested and reviewed at weekly MMC meetings. 				<p>reviewed in weekly MMC meetings.</p> <ul style="list-style-type: none"> RR authorization requests can be made within 90 days of the date of service or after the 90 days based on provider demonstration of a specific reason why authorization could not have been obtained within the 90 days. OT, PT, ST are reviewed after the initial service prior to payment. Additionally, denial decisions can be requested and reviewed at weekly MCM meetings.
<p>Consequences for failure to authorize:</p> <ul style="list-style-type: none"> Failure to obtain authorization may result in non-payment. 	<p>Consequences for failure to authorize:</p> <ul style="list-style-type: none"> Failure to obtain authorization may result in non-payment. 	<p>Consequences for failure to authorize:</p> <ul style="list-style-type: none"> Failure to obtain authorization can result in non-payment 	<p>Consequences for failure to authorize:</p> <ul style="list-style-type: none"> Failure to obtain authorization can result in non-payment. 	<p>Consequences for failure to authorize:</p> <ul style="list-style-type: none"> Failure to obtain authorization may result in non-payment.

FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
Appeals: <ul style="list-style-type: none"> Notice and fair hearing rights apply. 	Appeals: <ul style="list-style-type: none"> Notice and fair hearing rights apply. 	Appeals: <ul style="list-style-type: none"> Members have appeal rights for all denied services. 	Appeals <ul style="list-style-type: none"> Members have appeal rights for all denied services. 	Appeals: <ul style="list-style-type: none"> Notice and fair hearing rights apply.
5. How frequently or strictly is the NQTL applied?				
Frequency of review: <ul style="list-style-type: none"> PA is granted for different LOS depending on the service and can be adjusted. PAs for extensive services usually range from six months to 1 year. ABA is usually multiple service codes approved for six months. Exceptions may be made at the discretion of the MMC, which is led by the HSD medical director. 	Frequency of review: <p>PCSPs are reviewed and revised as needed, but at least every 12 months.</p>	Frequency of review: <ul style="list-style-type: none"> Depending on the services provided, the CR process after the initial authorization period ranges from 6-24 sessions to last for 90 days. 	Frequency of review: <ul style="list-style-type: none"> Home health is authorized every 3 months. CPAP has an initial three-month authorization to obtain compliance data before re-authorized. “Life” jacket (external defibrillator) authorized every 30 days. Otherwise, authorizations are for a year. 	Frequency of review: <ul style="list-style-type: none"> PA is granted for different authorization periods depending on the service and can be adjusted. PAs for extensive services usually range from six months to 1 year. Exceptions may be made at the discretion of the MMC, which is led by the HSD medical director.
Reconsideration/RR: <ul style="list-style-type: none"> A provider may request review of a denial decision, which occurs in weekly MMC meetings or Comagine’s own 	Reconsideration/RR: <ul style="list-style-type: none"> NA 	RR conditions and timelines <ul style="list-style-type: none"> RR allowed up to 90 days from date of service if appropriate documentation 	RR conditions and timelines <ul style="list-style-type: none"> RR allowed up to 90 days from date of service if appropriate documentation 	Reconsideration/RR: <ul style="list-style-type: none"> A review of a denial decision can be requested and is reviewed in weekly MMC meetings.

FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
<p>comparable MMC meeting.</p> <ul style="list-style-type: none"> RR authorization requests can be made within 90 days of the date of service or after the 90 days based on provider demonstration of a specific reason why authorization could not have been obtained within the 90 days. OT, PT, ST are reviewed after the initial service prior to payment. Additionally, denial decisions can be requested and reviewed at weekly MMC meetings. 		<p>submitted to show medical necessity.</p>	<p>submitted to show medical necessity.</p>	<ul style="list-style-type: none"> RR authorization requests can be made within 90 days of the date of service or after the 90 days based on provider demonstration of a specific reason why authorization could not have been obtained within the 90 days. OT, PT, ST are reviewed after the initial service prior to payment. Additionally, denial decisions can be requested and reviewed at weekly MCM meetings.
<p>Methods to promote consistent application of criteria:</p> <ul style="list-style-type: none"> For ABA, a sample of cases are reviewed for ability to address assessed member 	<p>Methods to promote consistent application of criteria:</p> <ul style="list-style-type: none"> DHS Quality Assurance Review teams review a representative sample of PCSPs as part of 	<p>Methods to promote consistent application of criteria:</p> <ul style="list-style-type: none"> CCO MH/SUD MNC application is evaluated during chart review of facilities. 	<p>Methods to promote consistent application of criteria:</p> <ul style="list-style-type: none"> CCO MH/SUD MNC application is evaluated during chart review of facilities. 	<p>Methods to promote consistent application of criteria:</p> <ul style="list-style-type: none"> Nurses are trained on the application of the HERC guidelines, which is spot checked

FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
needs and whether OARs were met.	quality assurance and case review activities to assure that PCSPs meet program standards. <ul style="list-style-type: none"> • Additionally, OHA staff review a percentage of files to assure quality and compliance. 			through ongoing supervision.
6. What standard supports the frequency or rigor with which the NQTL is applied?				
Evidence for UM frequency: <ul style="list-style-type: none"> • HERC guidelines (for ABA and OT, PT, ST) of which there are more M/S than MH/SUD because 1) there are more technological procedures (e.g., surgery, devices, procedures and diagnostic tests); 2) the literature is more robust. • The amount of time a PA covers for services is limited by OAR 410-120-1320(7) which states that PAs 	Evidence for UM frequency: <ul style="list-style-type: none"> • Federal requirements regarding PCSPs and 1915(c), 1915(k), and 1915(j) services (e.g., 42 CFR 441.301, 441.468, and 441.540) and the applicable approved 1915(c) waiver application/State plan amendment. 	Evidence for UM frequency: <ul style="list-style-type: none"> • MCG, ASAM Criteria, Regional UM Guidelines, HERC PL and associated guideline notes, OARs, plan benefit coverage, State/federal law, and contracts. 	Evidence for UM frequency: <ul style="list-style-type: none"> • MCG, Regional UM Guidelines, HERC PL and associated guideline notes, OARs, plan benefit coverage, State/federal law, and contracts. 	Evidence for UM frequency: <ul style="list-style-type: none"> • HERC guidelines of which there are more M/S than MH/SUD because 1) there are more technological procedures (e.g., surgery, devices, procedures and diagnostic tests); and 2) the literature is more robust. • The amount of time a PA covers for services is limited by OAR 410-120-1320(7) which states that PAs

FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
<p>can be approved and renewed up to one year at a time.</p> <ul style="list-style-type: none"> Whenever possible, practice guidelines from clinical professional organizations such as the American Medical Association or the American Psychiatric Association, are used to establish PA frequency. 				<p>can be approved and renewed up to one year at a time.</p> <ul style="list-style-type: none"> Whenever possible, practice guidelines from clinical professional organizations such as the American Medical Association or the American Psychiatric Association, are used to establish PA frequency.
<p>Data reviewed to determine UM application:</p> <ul style="list-style-type: none"> A physician-led group of clinical professionals conduct an annual review to determine which services receive or retain a PA; items reviewed include: <ul style="list-style-type: none"> Utilization Approval/denial rates 	<p>Data reviewed to determine UM application:</p> <ul style="list-style-type: none"> N/A 	<p>Data reviewed to determine UM application:</p> <ul style="list-style-type: none"> Denial/appeal overturn rates; Provider appeal process. Review of all Notices of Action along with appeal rates, hearing rates. Monthly utilization reports compare requests for services to approval and denial rates. 	<p>Data reviewed to determine UM application:</p> <ul style="list-style-type: none"> Denial/Appeal rates, Utilization of services. Downstream audits if deemed necessary. 	<p>Data reviewed to determine UM application:</p> <ul style="list-style-type: none"> A physician-led group of clinical professionals conduct an annual review to determine which services receive or retain a PA; items reviewed include: <ul style="list-style-type: none"> Utilization Approval/denial rates



FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
<ul style="list-style-type: none"> – Documentation/justification of services – Cost data 		<ul style="list-style-type: none"> • Downstream audits of MH/SUD service providers. 		<ul style="list-style-type: none"> – Documentation/justification of services – Cost data
<p>IRR standard (OHA):</p> <ul style="list-style-type: none"> • KEPRO has a formal policy including an 80% standard using InterQual criteria. <p>IRR standard (Comagine Health):</p> <ul style="list-style-type: none"> • Spot-checks performed through supervision. Formal policy to be developed. <p>IRR standard (Comagine Health):</p> <ul style="list-style-type: none"> • Spot-checks performed through supervision. 	<p>IRR standard:</p> <ul style="list-style-type: none"> • Spot-checks performed through supervision. 	<p>IRR standard:</p> <ul style="list-style-type: none"> • N/A 	<p>IRR standard:</p> <ul style="list-style-type: none"> • N/A 	<p>IRR standard (OHA):</p> <ul style="list-style-type: none"> • KEPRO has a formal policy including an 80% standard using InterQual criteria.
<p>Analysis</p> <p>UM was applied to FFS MH/SUD and M/S HCBS benefits, and CCO MH/SUD and FFS M/S OP benefits listed in comparability and stringency Standard #1. For HCBS, MH/SUD benefits were administered by the Oregon Department of Human Services (DHS) and OHA’s subcontractor, Comagine Health, while HCBS M/S benefits were administered by DHS. Pursuant to the 2020 CCO 2.0 Health Care Services Contract, the CCO was not requiring PA for MH/SUD services with the exception of more intensive care benefits such as ABA and psychiatric day treatment.</p>				



FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
<p>HSAG’s analysis of CHA’s PA data for IP and OP benefits did not reveal any concerns related to MHP. Of the total 13,946 IP and OP PA requests reported, 15.61 percent were denied. Only 5.73 percent of MH/SUD PA requests were denied, with none resulting in an appeal.</p>				
<p><u>Comparability</u></p> <p>UM of MH/SUD and M/S HCBS benefits was required to meet federal HCBS requirements regarding person-centered service plans (PCSPs), providing benefits in the least restrictive environment, and applicable waiver applications/State plan amendments. Evidence for the application of UM to these benefits included federal requirements regarding PCSPs for 1915(c), 1915(i), 1915(k), and 1915(j) services and applicable approved waiver applications/State plan amendments. UM was applied to non-HCBS CCO MH/SUD, and M/S OP services were assigned UM to confirm coverage relative to the HERC PL and guidelines and federal guidelines. Non-HCBS MH/SUD services were also reviewed to ensure services were medically necessary relative to clinical practice guidelines and offered in the least restrictive environment that is safe, as required by the OPP Olmstead settlement for MH/SUD. A subset of CCO M/S OP services were also assigned UM to assure the individual’s safety. Evidence for safety issues included HERC guidelines. HSAG determined the rationale and evidence to be comparable.</p> <p>OARs require authorization decisions within 24 hours for emergencies, 72 hours for urgent requests, and 14 days for standard requests. CHA and OHP FFS were following these required time frames for authorizations. For MH/SUD benefits, CHA required the submission of specific level-of-care assessments) while M/S level-of-care information was diagnosis-specific. Alternatively, documentation could be submitted via fax. PCSPs for both M/S and MH/SUD were required to be developed within 90 days. The PCSP for both MH/SUD and M/S was based on assessments and other relevant supporting documentation. It is developed by the member, the member’s team, and the member’s case manager. HSAG determined the MH/SUD PA review time frames and documentation requirements to be comparable to those applied to M/S benefits across all benefit packages.</p> <p><u>Stringency</u></p> <p>Both the CCO and OHP FFS allowed RR for MH/SUD and M/S when providers failed to obtain authorization, applying a 90-day time frame from the date of service with exceptions considered. MH/SUD and M/S denial decisions could be appealed through appeals and/or State fair hearing processes. Failure to obtain authorization could result in noncoverage. Regarding IRR, the CCO did not have a formal process but described its review of appeal cases as a learning opportunity, which was inconsistent with OHP FFS having a formal IRR policy inclusive of an 80 percent standard for cases reviewed. HSAG determined the inconsistency to be a parity concern across CCOE and CCOG benefit packages.</p>				
<p>Outcome</p>				
<p>HSAG’s analysis determined that the rationale, documentation requirements, processes, and frequency of UM applied to OP MH/SUD benefits were comparable to those applied to OP M/S benefits; however, it was determined that the rigor with which UM was applied to MH/SUD benefits was more stringent in relation to IRR for CCOE and CCOG benefit packages as detailed in the finding below.</p>				



FFS HCBS MH/SUD	FFS HCBS M/S	CCO MH/SUD	CCO M/S	FFS M/S
<p>Finding #2: For benefit packages CCOE and CCOG, CHA’s method to promote consistency of OP MH/SUD medical necessity determinations, relying only on the periodic review of appealed cases as a learning opportunity, was not sufficiently structured as compared to OP M/S processes in that OHP FFS M/S operations included a formal IRR policy inclusive of an 80 percent standard for review results.</p> <p>Required Action: CHA should develop a mechanism and standard, including frequency of review, for reviewing OP MH/SUD cases as a method to promote consistency of medical necessity determinations.</p>				



Category III—Prior Authorization for Prescription Drug Limits

NQTL: PA for Prescription Drugs

Benefit Package: CCOA and CCOB for adults and children

Classification: Prescription Drugs

Overview: PA is required for certain MH/SUD and M/S prescription drugs, and OHA requires PA of certain MH carve-out drugs. HSAG reviewed the reasons why CCOs and OHP FFS apply PA criteria to certain MH/SUD and M/S prescription drugs, the evidence used to establish PA criteria, and the processes used by the CCOs and OHP FFS to develop and apply PA criteria. HSAG analyzed CHA’s application of PA for prescription drug benefits based on comparability and stringency standard information provided below.

CCO MH/SUD	FFS MH Carve Out	CCO M/S
1. To which benefit is the NQTL assigned?		
<ul style="list-style-type: none"> A, F, P, S drug groups. 	<ul style="list-style-type: none"> A and F drug groups. MH carve out drugs do not have an enforceable preferred drug list. While certain higher cost-effect agents are listed as “preferred,” this is not enforced by PA. 	<ul style="list-style-type: none"> A, F, P, S drug groups.
2. Why is the NQTL assigned to these benefits?		
<ul style="list-style-type: none"> CCO will not authorize services for unfunded conditions on the Prioritized List, treatments that do not pair with the condition on the list, treatments that do not meet requirements in guideline notes or medications not on CCO formulary. Prioritized list and formulary are used as a benefit management tool to ensure that the 	<ul style="list-style-type: none"> To promote appropriate and safe treatment of funded conditions. 	<ul style="list-style-type: none"> CCO will not authorize services for unfunded conditions on the Prioritized List, treatments that do not pair with the condition on the list, treatments that do not meet requirements in guideline notes or medications not on CCO formulary. Prioritized list and formulary are used as a benefit management tool to ensure that the

CCO MH/SUD	FFS MH Carve Out	CCO M/S
<p>most cost-effective medication is used and that the most appropriate treatment is provided.</p>		<p>most cost-effective medication is used and that the most appropriate treatment is provided.</p>
<p>3. What evidence supports the rationale for the assignment?</p>		
<ul style="list-style-type: none"> Federal and state regulations and CCO contract requirements. The Prioritized List. FDA labeling, pharmaceutical guidelines, regional standards and review of emerging practices. 	<ul style="list-style-type: none"> FDA prescribing guidelines, medical evidence, best practices, professional guidelines, and P&T Committee review and recommendations. <p>Federal and state regulations/OAR and the Prioritized List.</p>	<ul style="list-style-type: none"> Federal and state regulations and CCO contract requirements. The Prioritized List. FDA labeling, pharmaceutical guidelines, regional standards and review of emerging practices.
<p>4. What are the NQTL procedures?</p>		
<ul style="list-style-type: none"> Provider must submit a prior authorization request by fax or electronically. Provider must also submit medical records demonstrating medical necessity of treatment, and any records of paired/formulary treatment that have been tried. If medical review staff determine request is not medically appropriate, case will be submitted to medical director for determination to authorize treatment by exception. Requests are responded to within 24 hours. The PA criteria are developed by pharmacists and in consultation with the P&T Committee. 	<ul style="list-style-type: none"> PA requests are typically faxed to the Pharmacy Call Center, but requests can also be submitted through the online portal, by phone, or by mail. The standard PA form is one page long, except for nutritional supplement requests. Most PA criteria require clinical documentation such as chart notes. All PA requests are responded to within 24 hours. The PA criteria are developed by pharmacists in consultation with the P&T Committee. Failure to obtain PA in combination with an absence of medical necessity results in no provider reimbursement. Notice of Benefit Determination sent to both Recipient and Provider. - Denials 	<ul style="list-style-type: none"> Provider must submit a prior authorization request by fax or electronically. Provider must also submit medical records demonstrating medical necessity of treatment, and any records of paired/formulary treatment that have been tried. If medical review staff determine request is not medically appropriate, case will be submitted to medical director for determination to authorize treatment by exception. Requests are responded to within 24 hours. The PA criteria are developed by pharmacists and in consultation with the P&T Committee.

CCO MH/SUD	FFS MH Carve Out	CCO M/S
<ul style="list-style-type: none"> Failure to obtain PA results in no authorization and no pharmacy reimbursement. 	<p>letters include information on required criteria, denial reasons, and how the provider can appeal and member hearing rights.</p>	<ul style="list-style-type: none"> Failure to obtain PA results in no authorization and no pharmacy reimbursement.
<p>5. How frequently or strictly is the NQTL applied?</p>		
<ul style="list-style-type: none"> PAs are authorized for six months to a year, depending on medical appropriateness and safety, as recommended by the P&T Committee. Approximately 16% of MH/SUD drugs are subject to PA criteria for clinical reasons. Providers can appeal on behalf of a client. Documentation is collected and a pharmacist or the medical director reviews to determine if it is appropriate and should be approved or denied. A client can always have a hearing as well. The CCO assesses stringency through review of the number of PA requests, PA denial/approval rates, appeal overturn rates, and pharmacy utilization and pricing data and reports. PA criteria are reviewed for appropriateness on a quarterly basis. 	<ul style="list-style-type: none"> The State approves PAs for up to 12 months, depending on medical appropriateness and safety, as recommended by the P&T Committee. Approximately 19% of MH/SUD drugs are subject to PA criteria for clinical reasons. The State allows providers to submit additional information for reconsideration of a denial. Providers can appeal denials on behalf of a member, and members have fair hearing rights. There were 10 client fair hearing requests for denied MH/SUD medications. None were reversed after agency reconsideration or, and none were reversed by hearing. The State assesses stringency through review of PA denial/approval and appeal rates; number of drugs requiring PA; number of PA requests; and pharmacy utilization data/reports. PA criteria are reviewed as needed due to clinical developments, literature, studies, and FDA medication approvals. 	<ul style="list-style-type: none"> PAs are authorized for six months to a year, depending on medical appropriateness and safety, as recommended by the P&T Committee. Approximately 35% of M/S drugs are subject to PA criteria for clinical reasons. Providers can appeal on behalf of a client. Documentation is collected and a pharmacist or the medical director reviews to determine if it is appropriate and should be approved or denied. A client can always have a hearing as well. The CCO assesses stringency through review of the number of PA requests, PA denial/approval rates, appeal overturn rates, and pharmacy utilization and pricing data and reports. PA criteria are reviewed for appropriateness on a quarterly basis.



CCO MH/SUD	FFS MH Carve Out	CCO M/S
6. What standard supports the frequency or rigor with which the NQTL is applied?		
<ul style="list-style-type: none"> Federal and state regulations and CCO contract requirements. The Prioritized List. FDA labeling, pharmaceutical guidelines, regional standards and review of emerging practices. 	<ul style="list-style-type: none"> FDA prescribing guidelines, medical evidence, best practices, professional guidelines, and P&T Committee review and recommendations. Federal and state regulations/OAR and the Prioritized List. 	<ul style="list-style-type: none"> Federal and state regulations and CCO contract requirements. The Prioritized List. FDA labeling, pharmaceutical guidelines, regional standards and review of emerging practices.
Analysis		
<p>CHA and OHP FFS applied PA criteria to MH/SUD and M/S prescription drug benefits to promote appropriate and safe treatment, and cost-effective use of prescription drugs. PA was consistently applied across all benefit packages (CCOA, CCOB, CCOE, and CCOG).</p> <p>CHA reported a 22.91 percent denial rate for both MH/SUD and M/S prescription drug authorization requests from January 1, 2020, through June 30, 2020. During that time period, 11 denials were appealed, with only two denials resulting in an overturned decision. The majority of the prescription drugs denied through PA were denied for “not covered” and “non-formulary” categorical reasons.</p> <p>Comparability</p> <p>The State applied PA to certain MH FFS carve-out drugs to promote appropriate and safe treatment. Evidence used by the CCO and OHP FFS to determine which MH/SUD and M/S drugs are subject to PA included Food and Drug Administration (FDA) prescribing guidelines, medical evidence, best practices, professional guidelines, and Pharmacy and Therapeutic (P&T) Committee review and recommendations. The PA criteria for both MH/SUD and M/S drugs were developed by pharmacists in consultation with the P&T Committee. PA requests for both MH/SUD and M/S drugs could be submitted by fax, phone, or online.</p> <p>Stringency</p> <p>For both MH/SUD and M/S drugs, most PA criteria required clinical documentation such as chart notes. Failure to obtain PA for MH/SUD and M/S drugs subject to PA in combination with an absence of medical necessity resulted in no reimbursement for the drug. Decisions were responded to within 24 hours. For both MH/SUD and M/S drugs, the length of authorizations was dependent on medical appropriateness and safety, as recommended by the P&T Committee, based on clinical evidence such as FDA prescribing guidelines, best practices, and clinical practice guidelines. Both the CCO and OHP FFS allowed exceptions to the formulary and preferred drug list based on medical necessity. For carve-out drugs covered by OHA, the CCO stated that it works with pharmacies and providers to redirect PA requests and claims to OHA.</p>		



CCO MH/SUD	FFS MH Carve Out	CCO M/S
Outcome		
HSAG determined the processes, strategies, and evidentiary standards for PA of MH/SUD prescription drugs to be comparable and no more stringently applied, in writing and in operation, to M/S prescription drugs for both CCOA and CCOB benefit packages.		



Category IV—Provider Admission—Closed Network

NQTL: Provider Admission

Benefit Package: CCOA, CCOB, CCOE, and CCOG for adults and children

Classification: IP, OP, and emergency care

Overview: CCOs require providers of MH/SUD and M/S services to successfully meet credentialing and recredentialing requirements in order to be admitted to and continue to participate in the CCO’s network. HSAG analyzed CHA’s provider admission processes based on comparability and stringency standard information related to network closures provided below. Since Medicaid provider enrollment for OHP FFS did not include a provider credentialing component, HSAG deemed provider admission processes not applicable for OHP FFS and did not include that classification in the provider admission analysis.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
1. To which benefit is the NQTL assigned?			
<ul style="list-style-type: none"> CCO does not restrict new providers of inpatient or outpatient M/S services from admission. 	<ul style="list-style-type: none"> The State does not restrict new providers of inpatient or outpatient MH/SUD services from enrollment. 	<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> The State does not restrict new providers of inpatient or outpatient MH/SUD services from enrollment.
2. Why is the NQTL assigned to these benefits?			
<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A
3. What evidence supports the rationale for the assignment?			
<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A
4. What are the NQTL procedures?			
<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A
5. How frequently or strictly is the NQTL applied?			
<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A 	<ul style="list-style-type: none"> N/A



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
6. What standard supports the frequency or rigor with which the NQTL is applied?			
• N/A	• N/A	• N/A	• N/A
Analysis			
<p>CHA does not close its network to providers of MH/SUD and M/S services. Developing a network based upon network adequacy and sufficiency standards is supported by federal regulation, including the ability of a managed care organization (i.e., CCO) to limit contracting beyond the needs of its members to maintain quality and control costs (42 CFR §438.12). OAR 410-141-0220 also requires the CCO to meet network sufficiency standards, which impacts the application of this NQTL category. In addition, provider network admission limits do not apply to FFS benefits, and the application of provider network admission NQTLs for benefits delivered under managed care is supported by 42 CFR §438.206 and §438.12. Accordingly, parity was not analyzed.</p> <p><u>Comparability</u> N/A</p> <p><u>Stringency</u> N/A</p>			
Outcome			
<p>Since CHA did not close its network to either MH/SUD or M/S providers, HSAG determined that the CCO’s provider admission/network closure processes for MH/SUD providers were comparable to and no more stringently applied to M/S providers across all benefit packages.</p>			



Category V—Provider Admission—Network Credentialing

NQTL: Provider Admission

Benefit Package: CCOA, CCOB, CCOE, and CCOG for adults and children

Classification: IP, OP, and emergency care

Overview: CCOs require providers of MH/SUD and M/S services to successfully meet credentialing and recredentialing requirements in order to be admitted to and continue to participate in the CCO’s network. HSAG analyzed CHA’s provider admission processes based on comparability and stringency standard information related to credentialing and recredentialing provided below. Since Medicaid provider enrollment for OHP FFS did not include a provider credentialing component, HSAG deemed provider admission processes not applicable for OHP FFS and did not include that classification in the provider admission analysis.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
1. To which benefit is the NQTL assigned?			
<ul style="list-style-type: none"> CCO requires all participating providers to be enrolled with Oregon Medicaid and meet CCO credentialing and re-credentialing requirements as outlined in CHA Operating Instruction 9-01. The CCO requires verification of adequate supervision for certified addiction counselors; however, these individuals are not independently licensed or independent billers. Rather, these 	<ul style="list-style-type: none"> All FFS providers must be enrolled as a provider with Oregon Medicaid The State does not apply provider requirements in addition to State licensing. 	<ul style="list-style-type: none"> CCO requires all participating providers to be enrolled with Oregon Medicaid and meet CCO credentialing and re-credentialing requirements as outline in CHA Operating Instructions 9-01. 	<ul style="list-style-type: none"> All FFS providers must be enrolled as a provider with Oregon Medicaid The State does not apply provider requirements in addition to State licensing

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>requirements are applied as employees of licensed providers. Therefore, the CCO does not apply requirements in addition to State licensing.</p>			
<p>2. Why is the NQTL assigned to these benefits?</p>			
<ul style="list-style-type: none"> • CCO applies credentialing and re-credentialing requirements to: <ul style="list-style-type: none"> – Meet State and Federal requirements – Ensure capabilities of provider to deliver high quality of care – Ensure provider meets minimum competency standards 	<ul style="list-style-type: none"> • Provider enrollment is required by State law and Federal regulations. The State also specifies requirements for provider enrollment in order to ensure beneficiary health and safety and to reduce Medicaid provider fraud, waste, and abuse. 	<ul style="list-style-type: none"> • CCO applies credentialing and re-credentialing requirements to: <ul style="list-style-type: none"> – Meet State and Federal requirements – Ensure capabilities of provider to deliver high quality of care – Ensure provider meets minimum competency standards 	<ul style="list-style-type: none"> • Provider enrollment is required by State law and Federal regulations. The State also specifies requirements for provider enrollment in order to ensure beneficiary health and safety and to reduce Medicaid provider fraud, waste, and abuse.
<p>3. What evidence supports the rationale for the assignment?</p>			
<ul style="list-style-type: none"> • Credentialing/re-credentialing requirements are supported by the following evidence: <ul style="list-style-type: none"> – State law and Federal regulations, including 42 CFR 438.214 and OAR 410-141-3120. – State contract requirements. 	<ul style="list-style-type: none"> • Provider enrollment is required by State law and Federal regulations, including 42 CFR Part 455, Subpart E-Provider Screening and Enrollment. 	<ul style="list-style-type: none"> • Credentialing/re-credentialing requirements are supported by the following evidence: <ul style="list-style-type: none"> – State law and Federal regulations, including 42 CFR 438.214 and OAR 410-141-3120. – State contract requirements. 	<ul style="list-style-type: none"> • Provider enrollment is required by State law and Federal regulations, including 42 CFR Part 455, Subpart E-Provider Screening and Enrollment.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<ul style="list-style-type: none"> – Accreditation guidelines (URAC). 		<ul style="list-style-type: none"> – Accreditation guidelines (URAC). 	
<p>4. What are the NQTL procedures?</p>			
<ul style="list-style-type: none"> • All providers must meet credentialing and re-credentialing requirements to participate in the network. • Providers must complete and provide: <ul style="list-style-type: none"> – Signed Oregon Practitioners Credentialing Application (dated within 90 days of submission to CCO) – Active NPI – Licensure, certificate of current insurance, copy of DEA (if prescribing provider) – Signed Background Check (if new, initial credentialing; not required for re-credentialing) – Confirmation of CME for past 36 months (if re-credentialing) • Providers may submit supporting documentation by 	<ul style="list-style-type: none"> • All providers are eligible to enroll as a provider and receive reimbursement provided they meet all relevant Federal and State licensing and other rules and are not on an exclusionary list. Providers must complete forms and documentation required for their provider type. This includes information demonstrating the provider meets provider enrollment requirements such as NPI, tax ID, disclosures, and licensure/certification. The provider enrollment forms vary from 1 to 19 pages, depending on the provider type. Supporting documentation includes the provider’s IRS letter, licensure, SSN number, and/or Medicare enrollment as applicable to the provider type. The enrollment forms and documentation can be faxed in or completed and 	<ul style="list-style-type: none"> • All providers must meet credentialing and re-credentialing requirements to participate in the network. • Providers must complete and provide: <ul style="list-style-type: none"> – Signed Oregon Practitioners Credentialing Application (dated within 90 days of submission to CCO) – Active NPI – Licensure, certificate of current insurance, copy of DEA (if prescribing provider) – Signed Background Check (if new, initial credentialing; not required for re-credentialing) – Confirmation of CME for past 36 months (if re-credentialing) • Providers may submit supporting documentation by 	<ul style="list-style-type: none"> • All providers are eligible to enroll as a provider and receive reimbursement provided they meet all relevant Federal and State licensing and other rules and are not on an exclusionary list. Providers must complete forms and documentation required for their provider type. This includes information demonstrating the provider meets provider enrollment requirements such as NPI, tax ID, disclosures, and licensure/certification. The provider enrollment forms vary from 1 to 19 pages, depending on the provider type. Supporting documentation includes the provider’s IRS letter, licensure, SSN number, and/or Medicare enrollment as applicable to the provider type. The enrollment forms and documentation can be faxed in or completed and

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>via mail, interoffice courier, email or fax.</p> <ul style="list-style-type: none"> • CCO’s credentialing process is identified in CHA Operating Instructions 9-01 and involves: <ol style="list-style-type: none"> 1. Primary source verification of: <ol style="list-style-type: none"> a. License. b. DEA. c. Hospital privileges (if providing services within hospital setting). d. Physician Assistant supervision. 2. Secondary source verification of: <ol style="list-style-type: none"> a. Liability insurance b. Work history (including confirmation of any unexplained gaps in employment) c. Malpractice claims history d. Board certification and education e. Education (if not board certified or not 	<p>submitted electronically to the State’s provider enrollment unit. The State’s provider enrollment process includes checking the forms for completeness, running the provider name against exclusion databases, and verifying any licenses, certifications or equivalents. The State’s enrollment process averages 7 to 14 days. State staff in the provider enrollment unit are responsible for reviewing information and making provider enrollment decisions.</p>	<p>via mail, interoffice courier, email or fax.</p> <ul style="list-style-type: none"> • CCO’s credentialing process is identified in CHA Operating Instructions 9-01 and involves: <ol style="list-style-type: none"> 1. Primary source verification of: <ol style="list-style-type: none"> a. License. b. DEA. c. Hospital privileges (if providing services within hospital setting). d. Physician Assistant supervision. 2. Secondary source verification of: <ol style="list-style-type: none"> a. Liability insurance b. Work history (including confirmation of any unexplained gaps in employment) c. Malpractice claims history d. Board certification and education e. Education (if not board certified or not 	<p>submitted electronically to the State’s provider enrollment unit. The State’s provider enrollment process includes checking the forms for completeness, running the provider name against exclusion databases, and verifying any licenses, certifications or equivalents. The State’s enrollment process averages 7 to 14 days. State staff in the provider enrollment unit are responsible for reviewing information and making provider enrollment decisions.</p>



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>confirmed/listed by licensing body)</p> <ol style="list-style-type: none"> 3. Checking of sanctions via Office of Inspector General, System for Award Management. 4. Checking for Medicare opt-out affidavits via CMS (if billing Medicare LOB). 5. Request and verification of three professional references 6. Providers must be able to bill Oregon Medicaid and not be on the exclusion list. 7. Providers must complete and provide: <ul style="list-style-type: none"> – Oregon Practitioners Credentialing Application – New Provider Information Form <ul style="list-style-type: none"> • Providers may submit supporting documentation via fax, mail, interoffice courier or email. • CCO’s credentialing process averages 50 days for re- 		<p>confirmed/listed by licensing body)</p> <ol style="list-style-type: none"> 3. Checking of sanctions via Office of Inspector General, System for Award Management. 4. Checking for Medicare opt-out affidavits via CMS (if billing Medicare LOB). 5. Request and verification of three professional references 6. Providers must be able to bill Oregon Medicaid and not be on the exclusion list. 7. Providers must complete and provide: <ul style="list-style-type: none"> – Oregon Practitioners Credentialing Application – New Provider Information Form <ul style="list-style-type: none"> • Providers may submit supporting documentation via fax, mail, interoffice courier or email. • CCO’s credentialing process averages 50 days for re- 	



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>credentialing and 65 days for new/initial credentialing.</p> <ul style="list-style-type: none"> • CCO’s Chief Medical Officer and Quality Management Committee are responsible for reviewing required information and making provider credentialing decisions. • CCO performs re-credentialing every three years but requires facilities to provide annual updates on providers not directly credentialed with CCO. • Providers who do not meet credentialing/re-credentialing requirements will result in the provider not being admitted to the network. • Providers who are adversely affected by credentialing or re-credentialing decisions may challenge the decision by submitting written appeal to CHA and or OHA. 		<p>credentialing and 65 days for new/initial credentialing.</p> <ul style="list-style-type: none"> • CCO’s Chief Medical Officer and Quality Management Committee are responsible for reviewing required information and making provider credentialing decisions. • CCO performs re-credentialing every three years but requires facilities to provide annual updates on providers not directly credentialed with CCO. • Providers who do not meet credentialing/re-credentialing requirements will result in the provider not being admitted to the network. • Providers who are adversely affected by credentialing or re-credentialing decisions may challenge the decision by submitting written appeal to CHA and or OHA. 	



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
5. How frequently or strictly is the NQTL applied?			
<ul style="list-style-type: none"> All providers/provider types must be credentialed. There are no exceptions to meeting credentialing requirements to participate in the CCO’s network; however, in the following circumstances, providers may be offered a single case agreement as an out of network provider pending credentialing: <ul style="list-style-type: none"> Urgent member need Provider in the process of credentialing Emergency situation (e.g., flooding, fires) No providers were denied admission or terminated from the network in the last contract year as a result of credentialing and re-credentialing. 	<ul style="list-style-type: none"> All providers/provider types are subject to enrollment/re-enrollment requirements. There are no exceptions to meeting provider enrollment/re-enrollment requirements. 	<ul style="list-style-type: none"> All providers/provider types must be credentialed. There are no exceptions to meeting credentialing requirements to participate in the CCO’s network; however, in the following circumstances, providers may be offered a single case agreement as an out of network provider pending credentialing: <ul style="list-style-type: none"> Urgent member need Provider in the process of credentialing Emergency situation (e.g., flooding, fires) No providers were denied admission or terminated from the network in the last contract year as a result of credentialing and re-credentialing. 	<ul style="list-style-type: none"> All providers/provider types are subject to enrollment/re-enrollment requirements. There are no exceptions to meeting provider enrollment/re-enrollment requirements.
6. What standard supports the frequency or rigor with which the NQTL is applied?			
<ul style="list-style-type: none"> Requirement to conduct credentialing for all new providers is established by 	<ul style="list-style-type: none"> Provider enrollment is required by State law and Federal regulations, including 	<ul style="list-style-type: none"> Requirement to conduct credentialing for all new providers is established by 	<ul style="list-style-type: none"> Provider enrollment is required by State law and Federal regulations, including

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>State law and Federal regulations.</p> <ul style="list-style-type: none"> • The frequency with which CCO performs re-credentialing is based upon: <ul style="list-style-type: none"> – State law and Federal regulations. – State contract requirements Exhibit B –Part 8, section 18. – National accreditation standards of URAC. 	<p>42 CFR Part 455, Subpart E - Provider Screening and Enrollment. The frequency with which the State re-enrolls providers is based on State law and Federal regulations.</p>	<p>State law and Federal regulations.</p> <ul style="list-style-type: none"> • The frequency with which CCO performs re-credentialing is based upon: <ul style="list-style-type: none"> – State law and Federal regulations. – State contract requirements Exhibit B –Part 8, section 18. – National accreditation standards of URAC. 	<p>42 CFR Part 455, Subpart E - Provider Screening and Enrollment. The frequency with which the State re-enrolls providers is based on State law and Federal regulations.</p>
<p>Analysis</p>			
<p>All IP and OP providers of MH/SUD and M/S services are subject to CCO credentialing and recredentialing requirements. CHA conducts credentialing and recredentialing for both providers of MH/SUD and M/S services to meet State and federal requirements, ensure capabilities of provider to deliver high quality care, and ensure provider meets minimum competency standards. The CCO has delegated the credentialing and recredentialing of some MH/SUD providers to CMHPs. The CCO’s processes were the same across all benefit packages (CCOA, CCOB, CCOE, and CCOG).</p> <p>CHA reported it had 350 MH/SUD and M/S providers credentialed in its network during the reporting period. Of the 61 providers seeking credentialing with the CCO, 13.11 percent (eight) were denied credentialing. Three of the eight MH/SUD providers seeking credentialing were denied, primarily due to the provider not completing some aspect of the credentialing process (e.g., application expired, provider left the area, and withdrawal).</p> <p><u>Comparability</u></p> <p>CHA required providers of MH/SUD and M/S services to successfully meet credentialing and recredentialing requirements in order to be admitted to and continue to participate in the CCO’s network. Providers were required to complete and submit a credentialing application (dated within 90 days of submission to the CCO) and provide supporting documentation as part of the credentialing process. Both MH/SUD and M/S providers had several methods of submitting their application and supporting documentation, including by fax, by mail, or electronically. Non-licensed MH care providers (e.g., qualified mental health providers/assistants and traditional health care works) were vetted similarly by the</p>			



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>CMHP delegates, with verifications completed according to qualifications and certifications related to specific provider type. CHA conducted audits of its delegates' credentialing and recredentialing functions.</p> <p>The CCO's credentialing process for MH/SUD providers included the primary source verification of licensing, board certification, Medicare Excluded Providers (Office of Inspector General), Medicare sanction (Excluded Parties List System/System for Award Management), Medicare opt-out (if applicable), and a National Practitioner Database query match to look for unexplained gaps in work history greater than six months. The process for M/S providers involved a similar review of each application to determine whether standards were met. Letters documenting the credentialing decision would be sent to the provider.</p> <p><u>Stringency</u></p> <p>The credentialing process for both MH/SUD and M/S providers averaged 65 days and the recredentialing process averaged 50 days, depending on the completeness of the application and timeliness of primary source verification documents. CHA's credentialing process involved the CCO's chief medical officer's review of required information and credentialing decision. Recredentialing for both MH/SUD and M/S providers was conducted every three years, or as needed based on self-disclosure of certain kinds of incidents or background checks. Failure for MH/SUD and M/S providers to meet credentialing and recredentialing requirements results in exclusion from the CCO's network. MH/SUD and M/S providers who are adversely affected by credentialing or recredentialing decisions may challenge the decision through an appeal process.</p>			
<p>Outcome</p>			
<p>HSAG's analysis of CHA's credentialing processes and data resulted in a determination of parity compliance across all benefit packages, meeting all comparability and stringency standards.</p>			



Category VI—Out-of-Network/Out-of-State Limits

NQTL: OON and OOS limits

Benefit Package: CCOA, CCOB, CCOE, and CCOG for adults and children

Classification: IP, OP, and emergency care

Overview: OON/OOS services were required to provide coverage for needed MH/SUD and M/S benefits when they were not available in-network or in-state. Similarly, for MH/SUD FFS benefits, OHP FFS provided OOS coverage to provide needed benefits when they were not available in-state. HSAG analyzed CHA’s application of limits applied to OON/OOS limits based on comparability and stringency standard information provided below.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
1. To which benefit is the NQTL assigned?			
<ul style="list-style-type: none"> Out of Network (OON) and Out of State (OOS) Benefits 	<ul style="list-style-type: none"> OOS Benefits 	<ul style="list-style-type: none"> Out of Network (OON) and Out of State (OOS) Benefits 	<ul style="list-style-type: none"> OOS Benefits
2. Why is the NQTL assigned to these benefits?			
<ul style="list-style-type: none"> CCO seeks to maximize use of in-network providers because our provider network consists of local specialists and vendors that have been credentialed and contracted with the CCO. The purpose of providing OON/OOS coverage is to provide needed services when they are not available in-network/in-State. 	<ul style="list-style-type: none"> The State seeks to maximize use of in-State providers because the State has determined that they meet applicable requirements, and they have a provider agreement with the State, which includes agreement to comply with Oregon Medicaid requirements and accept DMAP rates. 	<ul style="list-style-type: none"> CCO seeks to maximize use of in-network providers because our provider network consists of local specialists and vendors that have been credentialed and contracted with the CCO. The purpose of providing OON/OOS coverage is to provide needed services when they are not available in-network/in-State. 	<ul style="list-style-type: none"> The State seeks to maximize use of in-State providers because the State has determined that they meet applicable requirements, and they have a provider agreement with the State, which includes agreement to comply with Oregon Medicaid requirements and accept DMAP rates.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<ul style="list-style-type: none"> The purpose of prior authorizing non-emergency OON/OOS benefits is to determine the medical necessity of the requested benefit and the availability of an in-network/in-State provider. 	<ul style="list-style-type: none"> The purpose of providing OOS coverage is to provide needed services when the service is not available in the State of Oregon or the client is OOS and requires covered services. The purpose of PA for non-emergency OOS services is to ensure the criteria in OAR 410-120-1180 are met. 	<ul style="list-style-type: none"> The purpose of prior authorizing non-emergency OON/OOS benefits is to determine the medical necessity of the requested benefit and the availability of an in-network/in-State provider. 	<ul style="list-style-type: none"> The purpose of providing OOS coverage is to provide needed services when the service is not available in the State of Oregon or the client is OOS and requires covered services. The purpose of PA for non-emergency OOS services is to ensure the criteria in OAR 410-120-1180 are met.
<p>3. What evidence supports the rationale for the assignment?</p>			
<ul style="list-style-type: none"> The CCO covers OON/OOS benefits in accordance with Federal and State requirements, including OAR and the CCO contract. 	<ul style="list-style-type: none"> The State covers OOS benefits in accordance with OARs. 	<ul style="list-style-type: none"> The CCO covers OON/OOS benefits in accordance with Federal and State requirements, including OAR and the CCO contract. 	<ul style="list-style-type: none"> The State covers OOS benefits in accordance with OARs.
<p>4. What are the NQTL procedures?</p>			
<ul style="list-style-type: none"> Except as otherwise required by OHA, non-emergency OON/OOS services are not covered unless services are not available within network/in-State. The CCO’s criteria for non-emergency OON/OOS coverage include: <ul style="list-style-type: none"> –If services are not available locally. 	<ul style="list-style-type: none"> Non-emergency OOS services are not covered unless the service meets the OAR criteria. The OAR criteria for OOS coverage of non-emergency services include the service is not available in the State of Oregon or the client is OOS and requires covered services. 	<ul style="list-style-type: none"> Except as otherwise required by OHA, non-emergency OON/OOS services are not covered unless services are not available within network/in-State. The CCO’s criteria for non-emergency OON/OOS coverage include: <ul style="list-style-type: none"> –If services are not available locally. 	<ul style="list-style-type: none"> Non-emergency OOS services are not covered unless the service meets the OAR criteria. The OAR criteria for OOS coverage of non-emergency services include the service is not available in the State of Oregon or the client is OOS and requires covered services.

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<ul style="list-style-type: none"> –If services are not available in-State or the member is out of State. –If member requests a 2nd opinion from an OON provider. The CCO developed its criteria for non-emergency OON/OOS coverage following OHA guidelines, CCO contract, and OAR. Requests for non-emergency OON/OOS services are made through the prior authorization process. The timeframe for approving or denying a non-emergency OON/OOS request is same as for other prior authorizations (14 days for standard and 72 hours for urgent). The CCO establishes a LOA with an OON/OOS provider if the provider is not willing to accept DMAP rates. CCO will work with the individual provider to complete a single case agreement on the agreed upon 	<ul style="list-style-type: none"> Requests for non-emergency OOS services are made through the State PA process. The timeframe for approving or denying a non-emergency OOS request is the same as for other PAs (14 days for standard and three business days for urgent). OOS providers must enroll with Oregon Medicaid. The State pays OOS providers the Medicaid FFS rate. 	<ul style="list-style-type: none"> –If services are not available in-State or the member is out of State. –If member requests a 2nd opinion from an OON provider. The CCO developed its criteria for non-emergency OON/OOS coverage following OHA guidelines, CCO contract, and OAR. Requests for non-emergency OON/OOS services are made through the prior authorization process. The timeframe for approving or denying a non-emergency OON/OOS request is same as for other prior authorizations (14 days for standard and 72 hours for urgent). The CCO establishes a LOA with an OON/OOS provider if the provider is not willing to accept DMAP rates. CCO will work with the individual provider to complete a single case agreement on the agreed upon 	<ul style="list-style-type: none"> Requests for non-emergency OOS services are made through the State PA process. The timeframe for approving or denying a non-emergency OOS request is the same as for other PAs (14 days for standard and three business days for urgent). OOS providers must enroll with Oregon Medicaid. The State pays OOS providers the Medicaid FFS rate.



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>rates between the OON/OOS provider:</p> <ul style="list-style-type: none"> Utilization review works with CCO’s internal claim and provider relations departments to complete the needed single case agreement authorization within 14 days. The CCO and OON/OOS provider work together on OHP 3108 Encounter Only Enrollment form. This form is required for claim form billing, rendering, referring and operating. Provider information is utilized to check sanctions on the rendering provider. OON/OOS providers are required to supply all service codes (CPT, REV, HCPC, and CDT) and billable qualities for the LOA. The CCO completes signed LOA. Completed LOAs are attached to member record and flagged for claims to assure payment terms comply with agreed rates. 		<p>rates between the OON/OOS provider:</p> <ul style="list-style-type: none"> Utilization review works with CCO’s internal claim and provider relations departments to complete the needed single case agreement authorization within 14 days. The CCO and OON/ OOS provider work together on OHP 3108 Encounter Only Enrollment form. This form is required for claim form billing, rendering, referring and operating. Provider information is utilized to check sanctions on the rendering provider. OON/OOS providers are required to supply all service codes (CPT, REV, HCPC, and CDT) and billable qualities for the LOA. The CCO completes signed LOA. Completed LOAs are attached to member record and flagged for claims to assure payment terms comply with agreed rates. 	

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<ul style="list-style-type: none"> The average length of time to negotiate a LOA is 14 days. Only providers enrolled in Oregon Medicaid who are not on the exclusions list can qualify as an OON/OOS provider. The CCO pays OON/OOS providers: <ul style="list-style-type: none"> –The Medicaid FFS rate; –A percentage of the Medicare rate; or –A negotiated rate. 		<ul style="list-style-type: none"> The average length of time to negotiate a LOA is 14 days. Only providers enrolled in Oregon Medicaid who are not on the exclusions list can qualify as an OON/OOS provider. The CCO pays OON/OOS providers: <ul style="list-style-type: none"> –The Medicaid FFS rate; –A percentage of the Medicare rate; or –A negotiated rate. 	
<p>5. How frequently or strictly is the NQTL applied?</p>			
<ul style="list-style-type: none"> If a request for a non-emergency OON/OOS benefit does not meet the CCO’s OON/OOS criteria, it will not be prior authorized. If a non-emergency OON/OOS benefit is not prior authorized, the service will not be covered, and payment for the service will be denied. Members/providers may appeal the denial of an OON/OOS request. 	<ul style="list-style-type: none"> If a request for a non-emergency OOS benefit does not meet the OAR criteria, it will not be authorized. If a non-emergency OOS benefit is not authorized, the service will not be covered, and payment for the service will be denied. Members/providers may appeal the denial of an OOS request. The State measures the stringency of the application of OOS requirements by 	<ul style="list-style-type: none"> If a request for a non-emergency OON/OOS benefit does not meet the CCO’s OON/OOS criteria, it will not be prior authorized. If a non-emergency OON/OOS benefit is not prior authorized, the service will not be covered, and payment for the service will be denied. Members/providers may appeal the denial of an OON/OOS request. 	<ul style="list-style-type: none"> If a request for a non-emergency OOS benefit does not meet the OAR criteria, it will not be authorized. If a non-emergency OOS benefit is not authorized, the service will not be covered, and payment for the service will be denied. Members/providers may appeal the denial of an OOS request. The State measures the stringency of the application of OOS requirements by



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<ul style="list-style-type: none"> The CCO measures the stringency of the application of OON/OOS requirements by reviewing OON/OOS denial/appeal rates and provider requests for reconsideration. The CCO evaluates the number of LOAs to determine whether the network should be expanded. If CCO claims and provider relations department reports high volume of LOAs to one specialty it will be reported to provider contracting with a list of providers being used to seek out an in-network contract. Evaluations are reviewed based on volume. 	<p>reviewing OOS denial/appeal rates.</p>	<ul style="list-style-type: none"> The CCO measures the stringency of the application of OON/OOS requirements by reviewing OON/OOS denial/appeal rates and provider requests for reconsideration. The CCO evaluates the number of LOAs to determine whether the network should be expanded. If CCO claims and provider relations department reports high volume of LOAs to one specialty it will be reported to provider contracting with a list of providers being used to seek out an in-network contract. Evaluations are reviewed based on volume. 	<p>reviewing OOS denial/appeal rates.</p>
<p>6. What standard supports the frequency or rigor with which the NQTL is applied?</p>			
<ul style="list-style-type: none"> Federal and State requirements, including OAR and the CCO contract. 	<ul style="list-style-type: none"> The State covers OOS benefits in accordance with OAR. 	<ul style="list-style-type: none"> Federal and State requirements, including OAR and the CCO contract. 	<ul style="list-style-type: none"> The State covers OOS benefits in accordance with OAR.
<p>Analysis</p>			
<p>CHA ensured OON/OOS coverage to provide needed MH/SUD and M/S benefits when they were not available in-network or in-state. Similarly, for MH/SUD FFS benefits, the State provided OOS coverage to provide needed benefits when they were not available in-state. The same PA processes and evidentiary standards described in NQTL categories I, II, and III were applied to OOS coverage of MH/SUD and M/S benefits across all benefit packages (CCOA, CCOB, CCOE, and CCOG). CHA established LOAs with OON providers in the absence of in-</p>			



CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
<p>network providers to ensure the provision of medically necessary services, while OHP FFS ensured OON providers were enrolled with Medicaid.</p> <p><u>Comparability</u></p> <p>For both non-emergency MH/SUD and M/S OON/OOS benefits, the CCO (and the State for FFS MH/SUD OOS benefits) requires prior authorization to determine medical necessity and to ensure no in-network/in-state providers are available to provide the benefit. The same PA processes and evidentiary standards described in NQTL categories I, II, and III were applied to OOS coverage of MH/SUD and M/S requests. For OON coverage requests, the CCO would determine if an in-network provider was available or work with the OON provider to establish an LOA with payment of applicable Medicaid FFS rates. This process was applied comparably to both MH/SUD and M/S providers across all benefit packages.</p> <p><u>Stringency</u></p> <p>Requests for non-emergency OON/OOS CCO MH/SUD and M/S benefits were made through the CCO’s PA process and reviewed for medical necessity and in-network/in-state coverage. The PA time frames (14 days for standard requests and 72 hours for urgent requests) applied. Similarly, the State reviewed requests for non-emergency OOS MH/SUD services through its PA process, adhering to its PA time frames identified at 14 days for standard requests and 72 hours for urgent requests. The CCO described a process for handling a complex OON/OOS MH/SUD member case, identifying how it would appropriately apply the PA and LOA process to ensure benefits were provided in relation to the member’s needs. CHA also provided an LOA template for review that identified compliant agreement information and confirmed the CCO’s processes related to its use of OON providers.</p>			
<p>Outcome</p>			
<p>HSAG determined CHA’s processes, strategies, and evidentiary standards for OON/OOS limits applied to MH/SUD to be comparable and no more stringently applied, in writing and in operation, to M/S OON/OOS limits across all benefit packages.</p>			



Appendix C. Improvement Plan Template

Cascade Health Alliance, LLC MHP Improvement Plan				
Year	Finding #	Report Reference	Finding	Required Action
2020	1	Page. #		
CCO Intervention/Action Plan			Individual(s) Responsible	Proposed Completion Date
HSAG Assessment of CCO Intervention/Action				
CCO Post-Implementation Status Update				
Documentation Submitted as Evidence of Implemented Intervention/Action				
HSAG Assessment of Intervention/Action Implementation				