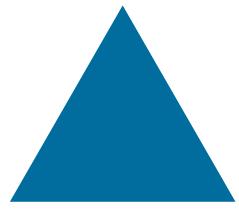
INTERCOMMUNITY HEALTH **NETWORK** (INTERCOMMUNITY, IHN)



NQTL ANALYSIS



CONTENTS

Introduction	3
Inpatient Utilization Management	5
Outpatient Utilization Management	
Prior Authorization for Prescription Drugs	57
Provider Admission — Closed Network	61
Provider Admission — Network Credentialing and Requirements in Addition to State Licensing	63
Provider Admission — Provider Exclusions	71
Out of Network (OON)/Out of State (OOS)	73

Page 3 INTERCOMMUNITY NQTL ANALYSIS AUGUST 21, 2018

INTRODUCTION

The Oregon Health Authority (OHA) contracted with Mercer Government Human Services Consulting, part of Mercer Health & Benefits LLC, to provide technical assistance with assessing compliance with the Medicaid and Children's Health Insurance Program (CHIP) regulations implementing the Mental Health Parity and Addiction Equity Act of 2008 (MHPAEA, herein referenced as "parity").

The parity rule requires that financial requirements and treatment limitations on MH/SUD benefits not be more restrictive than financial requirements or limitations on M/S benefits. This includes: (a) aggregate lifetime and annual dollar limits; (b) Financial requirements (FRs) such as copays; (c) quantitative treatment limitations (QTLs) such as visit limits; and non-quantitative treatment limitations (NQTLs), such as prior authorization. Summaries of OHA's parity analysis are available on the OHA website at: https://www.oregon.gov/OHA/HSD/OHP/Pages/MH-Parity.aspx

OHA analyzed the following four NQTLs for each CCO:

- Utilization management (UM) applied to inpatient and outpatient benefits: UM is typically implemented through prior authorization, concurrent review, and retrospective review (RR).
 Utilization management processes are applied to ensure the medical necessity and cost-effectiveness of MH/SUD and M/S benefits.
- **Prior authorization for prescription drugs:** Prior authorization is a process used to determine if coverage of a particular drug will be authorized.
- Provider admission requirements: Provider admission criteria may impose limits on providers seeking to participate in a CCO's network. Such limits include: closed networks, credentialing, requirements in addition to state licensing, and exclusion of specific provider types.
- Out-of-network/out-of-state standards: Out-of-network and out-of-state standards affect how members access out-of-network and out-of-state providers.

In the first phase of the NQTL analysis, OHA developed data collection worksheets based on guidance from the Centers for Medicare & Medicaid Services (CMS). In the second phase, OHA and Mercer developed a questionnaire for each NQTL. For each CCO, OHA and Mercer:

- Populated the applicable NQTL questionnaire with information provided by the CCO in Phase 1 as well as information about FFS benefits provided to CCO members.
- Identified specific additional information needed from the CCO and included questions and prompts to help the CCO gather the needed information. The questions and prompts were tailored to collect the additional information necessary for the NQTL analysis based on the COO and FFS information already collected.
- Reviewed the revised questionnaires and then conducted individual calls via webinar to discuss the updated information and any outstanding questions.
- Documented updates to the questionnaires in real-time.
- Followed up by email as needed to clarify or collect additional information.
- Finalized the information in the questionnaires.

Based on the information in the updated questionnaires (see sections 1-6 for each NQTL below) Mercer drafted preliminary compliance determinations regarding whether each NQTL met parity requirements and recommended action plans to address potential parity concerns. Mercer reviewed the updated

Page 4 INTERCOMMUNITY NQTL ANALYSIS AUGUST 21, 2018

questionnaires, preliminary compliance determinations, and draft action plans with OHA, and OHA made the final compliance determination, including any applicable action plans (see sections 7 and 8, as applicable, for each NQTL below).

The following documents OHA's analysis of NQTLs applied by Intercommunity to MH/SUD benefits. This includes the updated questionnaires (see sections 1-6 for each NQTL below) and the final compliance determinations, including any applicable action plans (see sections 7 and 8, as applicable, for each NQTL below). Note that, as applicable, the CCO completed an action plan template with additional information on its own action plan, including timeframes, and will update that on an ongoing basis until the action plan has been completed.

Page 5 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

INPATIENT UTILIZATION MANAGEMENT

NQTL: Utilization Management

Benefit Package: A, B, E, and G for Adults and Children

Classification: Inpatient (IP)

CCO: Intercommunity Health Network (Intercommunity, IHN)

Benefit package A and B: MH/SUD benefits in columns 1 (CCO MH/SUD) and 2 (FFS MH/SUD) compared using strategies1-4 to M/S benefits in column 3 (CCO M/S). These benefit packages include MH/SUD IP benefits managed by the CCO, OHA, HIA and KEPRO, compared to M/S IP benefits in column 3 managed by the CCO.

Benefit package E and G: MH/SUD benefits in columns 1 (CCO MH/SUD) and 2 (FFS MH/SUD) compared using strategies 1, 2, 4 to M/S benefits in column 4 (FFS M/S). These benefit packages include MH/SUD IP benefits managed by the CCO, OHA, HIA and KEPRO, compared to M/S IP benefits in column 4 managed by OHA.

1. To which benefits is the NQTL assigned?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
 (1, 2, 3, 4) PA and CR are required for planned non-emergency admissions to acute IP (in and out-of-network (OON)), PRTS, subacute and 10 days after an IP SUD detoxification admission. (1, 2, 3, 4, 6) Emergency admissions require notification within one business day of admission and subsequent CR. In practice do not penalize unless pattern of non-compliance. 	 (1, 4) PA (only) for MH/SUD procedures performed in a medical facility (e.g., gender reassignment surgery authorizations for benefit packages E and G), experimental/investigational, and extra-contractual benefits are conducted by OHA consistent with the information in column 4 for benefit packages E and G. (2, 4, 5) A level-of-care review is required for SCIP, SAIP and subacute care that is conducted by an OHA 	 (1, 2, 3, 4) PA and CR are required for planned non-emergency admissions to IP hospital, (in and OON) and IP hospice/palliative care (excludes routine maternity, which are 7% of admissions). (1, 2, 3, 4, 6) Emergency admissions require notification within one business day of admission and subsequent CR. (1, 2, 3, 4) Skilled nursing facility benefits (first 20 days) require PA. 	 (1, 2, 4) PA and CR are required for in-state and OOS planned surgical procedures (including transplants) and associated imaging, rehabilitation and professional surgical services delivered in an IP setting and listed in OAR 410-130-0200, Table 130-0200-1; rehabilitation, and long term acute care (LTAC). (Notification is required for all IP admissions.) (1, 2, 4) PA, CR and RR for Behavior Rehabilitation

Page 6 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
(1, 4) Extra-contractual and experimental/investigational/ unproven benefit requests (i.e., exceptions) are submitted through a PA-like process.	designee. (CCO notification is required for emergency admissions to subacute.) • (1, 4, 5) PA for SCIP, SAIP and subacute admission is obtained through a peer-to-peer review between an HIA psychiatrist and the referring psychiatrist. • (1, 2, 4, 5) CR and RR for SCIP and SAIP are performed by HIA. • (1, 2, 4) CR and RR for subacute care are conducted by the CCO. (See column 1.) • (1, 2, 4) PA, inclusive of a Certificate of Need (CONS) process, is conducted by HIA for PRTS. PRTS CR is conducted by the CCO. (See column 1.) • (1, 2, 4, 5) PA and CR for AFH, SRTF, SRTH, YAP, RTF, and RTH are performed by KEPRO.	(1, 4) Extra-contractual and experimental/investigational/u nproven benefit requests (i.e., exceptions) are submitted through a PA-like process.	Services (BRS) are performed by OHA, DHS or OYA designee. • (1, 2, 4) CR of SNF services beginning on the 21st day. (CCO requires PA and manages the first 20 days – see column 3) • (1, 4) Requests for extracontractual and experimental/investigational /unproven benefit s (i.e., exceptions) are submitted through a PA-like process.

Page 7 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

2. Comparability of Strategy: Why is the NQTL assigned to these benefits?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
(1) To ensure coverage, medical necessity and prevent unnecessary overutilization (e.g., in violation of relevant OARs and associated Health Evidence Review Commission (HERC) guidelines¹).	(1) UM is assigned to ensure medical necessity of services/prevent overutilization of these high cost services. (2) Ensure appropriate treatment in the least	(1) To ensure coverage, medical necessity and prevent unnecessary overutilization (e.g., in violation of relevant OARs and associated Health Evidence Review Commission (HERC) guidelines). (2) Ensure appropriate	(1) PA and CR are assigned to prevent overutilization (e.g., requests for care that are not medically necessary in violation of relevant OARs, the Health Evidence Review Commission (HERC) PL and guidelines). (2) Ensure appropriate treatment in the least
 (2) Ensure appropriate treatment in the least restrictive environment that maintains the safety of the individual. (3) Maximize use of INN providers to promote cost- 	restrictive environment that maintains the safety of the individual (e.g., matching the level of need to the least restrictive setting using the LOCUS – Level-of-Care Utilization System and LSI – Level of Service Inventory).	treatment in the least restrictive environment that maintains the safety of the individual. (3) Maximize use of INN providers to promote cost- effectiveness when	restrictive environment that maintains the safety of the individual.
effectiveness when appropriate.	(4) To comply with federal and State requirements.	appropriate.	(1) =
(4) To comply with federal and State requirements.	(5) Most MH residential services were excluded from the capitated arrangements with the CCOs due to the	(4) To comply with federal and State requirements.	(4) To comply with federal and State requirements.
(6) To preserve scarce resources.	high cost and unpredictability of services and associated risk.	(6) To preserve scarce resources	

¹ References to HERC PL and/or guidelines include the Prioritized List of Health Services, guideline notes, and the body of literature behind the guideline notes.

3. Comparability of Evidentiary Standard: What evidence supports the rationale for the assignment?

3.	CCO MH/SUD	FFS MH/SUD	CCO M/S FFS M/S
•	CCO MH/SUD (1, 2 and 4) ASAM, HERC PL, and guidelines and MCG. (1) UM and claims reports are reviewed for trends in overutilization as compared to prior years' utilization on a quarterly basis (1) Annual cost and utilization reports that confirm IP as a cost driver based on percentage of spend. (1) Medical literature demonstrates high cost of unnecessary medical care (i.e. 30% of medical costs). (Institute of Medicine Report, (2012). Also see Fisher, Elliott S., MD, MPH, Wennberg, David E., MD, MPH, Stukel, Therese A.,	(1, 2 and 4) MCG and HERC PL and guidelines (HERC provides outcome evidence and clinical indications for certain diagnoses that may be translated into UM requirements.) (1) Medical literature demonstrates high cost of unnecessary medical care (i.e., 30% of medical costs). (Institute of Medicine Report, (2012). Also see Fisher, Elliott S., MD, MPH, Wennberg, David E., MD, MPH, Stukel, Therese A., PhD et al., The Implications	 (1, 2 and 4) MCG, HERC PL and guidelines. (1) UM and claims reports are reviewed for trends in overutilization on a quarterly basis (1) Annual cost and utilization reports that confirm IP as a cost driver based on percentage of spend. (1) Medical literature demonstrates high cost of unnecessary medical care (i.e. 30% of medical costs). (Institute of Medicine Report, (2012)). Also see Fisher, Elliott S., MD, MPH, Wennberg, David E., MD, MPH, Stukel, Therese A., PhD et al., The Implications (1) 2 and 4) The HERC PL and guidelines. (1) PA staff reports. If the UM team identifies any services for which utilization appears to be increasing (e.g., number of requests) or it appears that the State is paying for medically unnecessary care, the UM team consults with the health analytics team to analyze and evaluate adjustments to PA or CR. (1) Health analytics reports. The health analytics team and policy analysts refer services that have been identified to have increasing utilization to the UM team for evaluation.
	MPH, Stukel, Therese A., PhD et al., The Implications of Regional Variations in Medicare Spending: Part 2. Health Outcomes and Satisfaction with Care, Center for the Evaluative Clinical Sciences, Dartmouth Medical School, VA Outcomes Group, White River Junction VT,	PhD et al., The Implications of Regional Variations in Medicare Spending: Part 2. Health Outcomes and Satisfaction with Care, Center for the Evaluative Clinical Sciences, Dartmouth Medical School, VA Outcomes Group, White River Junction VT, Center for Outcomes	PhD et al., The Implications of Regional Variations in Medicare Spending: Part 2. Health Outcomes and Satisfaction with Care, Center for the Evaluative Clinical Sciences, Dartmouth Medical School, VA Outcomes Group, White River Junction VT, Center for Outcomes

Page 9 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Center for Outcomes	Research and Evaluation,	Research and Evaluation,	
Research and Evaluation,	Maine Medical Center, &	Maine Medical Center, &	
Maine Medical Center, &	Institute for the Evaluative	Institute for the Evaluative	
Institute for the Evaluative	Clinical Sciences, Toronto,	Clinical Sciences, Toronto,	
Clinical Sciences, Toronto,	Canada, Financial support	Canada, Financial support	
Canada, Financial support	was provided by grants from	was provided by grants from	
was provided by grants from	the Robert, Wood Johnson	the Robert, Wood Johnson	
the Robert, Wood Johnson	Foundation, the National	Foundation, the National	
Foundation, the National	Institutes of Health (Grant	Institutes of Health (Grant	
Institutes of Health (Grant	Number CA52192) and the	Number CA52192) and the	
Number CA52192) and the	National Institute of Aging	National Institute of Aging	
National Institute of Aging	(Grant Number	(Grant Number	
(Grant Number	1PO1AG19783-01), 2002, pp	1PO1AG19783-01), 2002, pp	
1PO1AG19783-01), 2002, pp	1-32.	1-32.	
1-32.		(1) Because of the frequent	
(1) Because of the frequent		absence of physical	
absence of physical		indicators of medical	
indicators of medical		necessity for these services	
necessity for these services		(e.g., lab tests) with higher	
(e.g., lab tests) with higher		reliance on self-report	
reliance on self-report		measures that increases the	
measures that increases the		potential for abuse and over-	
potential for abuse and over-		utilization.	
utilization.		(2) Medical errors in the	
(2) Oregon Performance Plan	(2) The Oregon Performance	hospital is the third leading	
(OPP) requires that BH	Plan (OPP) requires that BH	cause of death in the US.	
services be provided in least	services be provided in the	Makary, M. & Daniel, M.	
restrictive setting possible.	least restrictive setting	Medical Error - The Third	
The OPP is a DOJ-negotiated	possible. The OPP is a DOJ-	Leading Cause of Death in	
Olmsted settlement. Also see	negotiated Olmsted	_	
Roberts, E., Cumming, J &	settlement.		

Page 10 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

Nelson, K., A Review of Economic Evaluations of Community Mental Health Care, Sage Journals, Oct. 1, 2005, 1-13. Accessed May 25, 2018.	Economic Evaluations of		
nttp://journals.sagepub.com/d oi/10.1177/107755870527930 7 • (2) Inherent restrictiveness of residential settings and dangers associated with seclusion and restraint. Also see Cusack, K.J., Frueh, C., Hiers, T., et. al., <i>Trauma within the Psychiatric Setting: A Preliminary Empirical Report</i> , Human Services Press, Inc., 2003. 453-460. • (3) Network providers' credentials have been verified and they have contracted to accept the network rate. • (4) Applicable federal and State requirements. • (4) Applicable federal and State requirements.	Care, Sage Journals, Oct. 1, 2005, 1-13. Accessed May 25, 2018. http://journals.sagepub.com/d oi/10.1177/107755870527930 7 • (2) Inherent restrictiveness of residential settings and dangers associated with seclusion and restraint. Also see Cusack, K.J., Frueh, C., Hiers, T., et. al., Trauma within the Psychiatric Setting: A Preliminary Empirical Report, Human Services Press, Inc., 2003. 453-460. • (3) Network providers' credentials have been verified and they have contracted to accept the network rate. • (4) Applicable federal and	 (3) Network providers' credentials have been verified and they have contracted to accept the network rate. (4) Applicable federal and 	* * * * *

Page 11 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
(6) Michael Morris, Emergency Department Boarding of Psychiatric Patients in Oregon: Report Briefing, OHA Public Health Division, OHA 0730 (12/16), February 1, 2017 pp 1-16.	 (4) PRTS CONS: OAR 410- 172-0690 and 42 CFR 441.156. (4) OARs and other applicable federal and State requirements. (5) Cost and utilization reports 	(6) Michael Morris, Emergency Department Boarding of Psychiatric Patients in Oregon: Report Briefing, OHA Public Health Division, OHA 0730 (12/16), February 1, 2017 pp 1-16.	

4. Comparability and Stringency of Processes: Describe the NQTL procedures (e.g., steps, timelines and requirements from the CCO, member, and provider perspectives).

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Timelines for authorizations:	Timelines for gender	Timelines for authorizations:	Timelines for authorizations:
Standard requests are approved within 14 days. Expedited requests within 72 hours.	reassignment surgery authorizations (for benefit packages E and G): (OHA) • Standard requests are to be processed within 14 days. Timelines for child residential authorizations: (OHA) • OHA provides the initial authorization (level-of-care review) within 3 days of requests for SCIP, SAIP or subacute. (HIA)	Standard requests are approved within 14 days. Expedited requests within 72 hours.	 All in-state and out-of-state (OOS) emergency admissions, LTAC, and IP rehabilitation require notification. Notification is preferred within 24 hours of admission, but there is no timeline requirement. Notification allows the State to conduct case management and discharge planning, but does not limit the scope or duration of the benefit. PA is required before admission. OARs require emergency requests be processed within

Page 12 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Documentation requirements: • May approve based on review of documentation received from individual completing MH assessment.	Authorization requests for PRTS are submitted prior to admission or within 14 days of an emergency admission. An emergency admission is acceptable only under unusual and extreme circumstances, subject to RR by HIA. Timelines for adult residential and YAP authorizations: (KEPRO) OARs require emergency requests be processed within 24 hours, urgent within 72 hours, and standard requests within 14 days. Documentation requirements (OHA): PA documentation requirements for non-residential MH/SUD benefits	Documentation requirements: • Provider must provide the diagnostic and CPT codes and a rationale that demonstrates medical necessity for the procedure.	 24 hours, urgent requests within 72 hours and standard requests within 14 days; although a backlog may develop. Documentation requirements: PA documentation requirements include a form that consists of a cover page. Diagnostic and CPT code information and a rationale for medical necessity must be
	•		

Page 13 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	plus any additional supporting documentation.		
	The documentation requirement for level-of-care assessment for SCIP, SAIP and subacute is a psychiatric evaluation. Other information may be reviewed when available.		
	Documentation requirements for PRTS CONS and CR for SCIP and SAIP (HIA):		
	PRTS CONS requires documentation that supports the justification for child residential services including:		
	(a) A cover sheet detailing relevant provider and recipient Medicaid numbers;		
	(b) Requested dates of service;		
	(c) HCPCS or CPT Procedure code requested; and		
	(d) Amount of service or units requested;		
	(e) A behavioral health assessment and service plan meeting the requirements		

Page 14 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	described in OAR 309-019- 0135 through 0140; or		
	(f) Any additional supporting clinical information supporting medical justification for the services requested;		
	(g) For substance use disorder services (SUD), the Division uses the American Society of Addiction Medicine (ASAM) Patient Placement Criteria second edition-revised (PPC-2R) to determine the appropriate level of SUD treatment of care.		
	There were no reported specific documentation requirements for CR of SCIP or SAIP.		
	Documentation requirements (KEPRO):		
	Documentation may include assessment, service plan, plan-of-care, Level-of-Care Utilization System (LOCUS), Level of Service Inventory (LSI) or other relevant documentation.		

Page 15 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Method of document	Method of document	Method of document	Method of document
submission:	submission (OHA):	submission:	submission:
Information may be verbal or typed into a 2 page form online.	 For non-residential MH/SUD services in benefit packages E and G, paper (fax) or online PA requests are submitted prior to the delivery of services for which PA is required. For SCIP, SAIP and subacute level-of-care review, the OHA designee may accept information via fax, mail or email and has also picked up information. Supplemental information may be obtained by phone. 	Information may be verbal or typed into a 2 page form online.	Paper (fax) or online PA requests are submitted prior to the delivery of services for which PA is required.
	Method of document submission (HIA):		
	 Packets are submitted to HIA by mail, fax, email or web portal for review for child residential services. Telephonic clarification may be obtained. Psychiatrist to psychiatrist review is telephonic. Method of document submission (KEPRO): 		

Page 16 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

Page 17 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	Two LCSWs with QMHP designations make residential authorization decisions.		
	Two psychiatrists make CONS determinations.		
	Qualifications of reviewers (KEPRO):		
	KEPRO QMHPs must meet minimum qualifications (see below) and demonstrate the ability to conduct and review an assessment, including identifying precipitating events, gathering histories of mental and physical health, substance use, past mental health services and criminal justice contacts, assessing family, cultural, social and work relationships, and conducting/reviewing a mental status examination, complete a DSM diagnosis, and write and supervise the implementation of a PCSP.		
	A QMHP must meet one of the follow conditions:		
	 Bachelor's degree in nursing and licensed by the State or Oregon; 		

Page 18 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	Bachelor's degree in occupational therapy and licensed by the State of Oregon;		
	 Graduate degree in psychology; 		
	 Graduate degree in social work; 		
	 Graduate degree in recreational, art, or music therapy; 		
	 Graduate degree in a behavioral science field; or 		
	 A qualified Mental Health Intern, as defined in 309- 019-0105(61). 		
Criteria:	Criteria (OHA):	Criteria:	Criteria:
 MCG, ASAM, HERC PL and associated guideline notes, OARs, Plan benefit coverage, federal rules. Recently moved to an automated system based on MCG, so frequency and style of review has changed. 	Authorizations for non- residential MH/SUD services in benefit packages E and G are based on the HERC PL and guidelines, Oregon Statute, OAR, federal regulations, and evidence- based guidelines from private and professional associations.	MCG, HERC PL and associated guideline notes, OARs, Plan benefit coverage, federal rules	Authorizations are based on the HERC PL and applicable guidelines, Oregon Statute, OAR, federal regulations, evidence-based guidelines from private and professional associations such as the Society of American Gastrointestinal and Endoscopic Surgeons and

Page 19 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	The OHA designee reviews requests relative to the least restrictive environment requirement. Critoria (HIA):		InterQual, where no State or federal guidelines exist.
	Criteria (HIA): HERC PL and HIA policy are used for residential CR.		
	 Criteria (KEPRO): QMHPs review information submitted by providers relative to State plan and OAR requirements and develop a PCSP. The PCSP components are entered into MMIS as an authorization. 		
Reconsideration/RR: RR is offered (with some limitations) for providers who fail to PA medically necessary care.	Reconsideration/RR (OHA): A provider may request review of an OHA denial decision. The review occurs in weekly Medical Management Committee (MMC) meetings. (Applies to non-residential MH/SUD services in benefit packages E and G.) Exception requests for experimental and other non-covered benefits (for benefit	Reconsideration/RR: RR is offered (with some limitations) for providers who fail to PA medically necessary care.	Reconsideration/RR: A provider may request review of a denial decision. The review occurs in weekly MMC meetings. Exception requests for experimental and other noncovered benefits may be granted at the discretion of the MMC, which is led by the HSD medical director.

Page 20 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	packages E and G) may be granted at the discretion of the MMC, which is led by the HSD medical director.		
	If a provider requests review of an OHA designee level-of- care determination, HIA may conduct the second review.		
	Reconsideration/RR (HIA):		
	If the facility requests a reconsideration of a CONS denial, a second psychiatrist (who did not make the initial decision) will review the documentation and discuss with the facility in a formal meeting.		
	No policy for CR denials.		
	Reconsideration/RR (KEPRO):		
	Within 10 days of a denial, the provider may send additional documentation to KEPRO for reconsideration.		
	A provider may request review of a denial decision, which occurs in weekly MMC meetings or KEPRO's comparable MM meeting.		

Page 21 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Appeals:	Appeals (OHA):	Appeals:	Appeals:
Members or providers with consent, may appeal any denial decision within the guidelines set forth by rules and regulations.	 Members may request a hearing on any denial decision. Appeals (HIA): Documentation has not included the fair hearing process. Appeals (KEPRO): Members may request a hearing on any denial decision. 	Members or providers with consent, may appeal any denial decision within the guidelines set forth by rules and regulations.	Members may request a hearing on any denial decision.
 Consequences for failure to authorize: Failure to obtain authorization can result in non-payment. Exceptions may be made to the PA process at the discretion of the reviewing medical doctor. Benefit coverage is limited to medically necessary services by contract. 	 Consequences for failure to authorize (OHA): Failure to obtain authorization for non-residential MH/SUD services in benefit packages E and G can result in non-payment for benefits for which it is required. Failure to obtain notification for non-residential MH/SUD services in benefit packages E and G does not result in a financial penalty. For SCIP, SAIP and subacute, if coverage is retroactively denied, general 	Consequences for failure to authorize: Failure to obtain authorization can result in non-payment. Exceptions may be made to the PA process at the discretion of the reviewing medical doctor. Benefit coverage is limited to medically necessary services by contract.	Consequences for failure to authorize: Failure to obtain authorization can result in non-payment for benefits for which it is required. Failure to obtain notification does not result in a financial penalty.

Page 22 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	funds may be used to cover the cost of care.		
	Consequences for failure to authorize (HIA):		
	Non-coverage.		
	Consequences for failure to authorize (KEPRO):		
	Failure to obtain authorization can result in non-payment for benefits for which it is required.		

5. Stringency of Strategy: How frequently or strictly is the NQTL applied?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Frequency of review (and method of payment):	Frequency of review (and method of payment) (OHA):	Frequency of review (and method of payment):	Frequency of review (and method of payment):
 Current hospital contracts are DRG-based CR occurs every 7 days for acute IP and subacute consistent with MCG. The reviewer may attend an individual's treatment review every 3 months, but goes to the hospital daily. Reauthorizations for PRTS and SUD residential occur (on average) every 30 days depending upon the facilities' 	 Gender reassignment surgery (for benefit packages E and G) is authorized as a procedure. The initial authorization for SCIP, SAIP and subacute is 30 days. Frequency of review (and method of payment) (HIA): Child residential services are paid by per diem. 	 Current hospital contracts are DRG-based. CR is done every 7 days following approved admission (even if DRG) to IP hospital or SNF or more frequently if deemed necessary based on the individual's circumstances to promote coordination of care. CR and RR are conducted by chart review via EHR or through chart submission. 	 Most IP claims are paid DRG; as a result, CR is infrequently used. CR is conducted monthly for LTAC and rehabilitation. The State conducts CR for SNF after the first 20 days (which are managed by the CCO) at a frequency that is determined by the care manager, but not less than one time a year.

Page 23 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
recommendation, MCG a member needs CR and RR are conducte chart review via EHR, one or through chart submission of through chart submission. RR conditions and timeline Providers are allowed to make requests if auths ar required, but an authorizate request was not submitted date of service. Provider	Child residential services authorizations are conducted every 30-90 days. Frequency of review (and method of payment) (KEPRO): Adult residential and YAP authorizations are conducted at least once per year. In practice reviews average every 6 months. RR conditions and timelines (OHA): RR for non-residential MH/SUD services in benefit packages E and G is only available for retro eligibility	RR conditions and timelines: Providers are allowed to make requests if auths are required, but an authorization request was not submitted at date of service. Provider can submit a retro auth within the	Authorization lengths are individualized by condition and are valid for up to a year. Procedural authorizations are valid for 3 months. RR conditions and timelines: RR is only available for retro eligibility situations (e.g., the person became eligible during the stay).
submit a retro auth within 90 day time period.	situations (e.g., the person became eligible during the stay). RR conditions and timelines (HIA): No policy RR conditions and timelines (KEPRO): The request for authorization is received within 30 days of the date of service.	90 day time period.	

Page 24 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	Any requests for authorization after 30 days from date of service require documentation from the provider that authorization could not have been obtained within 30 days of the date of service.		
 Methods to promote consistent application of criteria: No IRR because only recently added a second reviewer. Review criteria application during consultation and through chart reviews. Plans to implement IRR testing in early August to a standard of 85%. 	 Methods to promote consistent application of criteria (OHA): Nurses are trained on the application of the HERC PL and guidelines, which is spotchecked through ongoing supervision. Whenever possible, practice guidelines from clinical professional organizations such as the American Medical Association or the American Psychiatric Association, are used to establish PA frequency for services in the FFS system. (Applicable to non-residential MH/SUD services in benefit packages E and G.) There is only one OHA designee reviewer for level- 	Methods to promote consistent application of criteria: • IRR concordance rate for 2017 was 94% with a standard of 85%.	Methods to promote consistent application of criteria: Nurses are trained on the application of the HERC PL and guidelines, which is spotchecked through ongoing supervision. Whenever possible, practice guidelines from clinical professional organizations such as the American Medical Association or the American Psychiatric Association, are used to establish PA frequency for services in the FFS system.

Page 25 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	of-care review for SCIP, SAIP, and subacute and no specific criteria, so N/A.		
	Methods to promote consistent application of criteria (HIA):		
	Parallel chart reviews for the two reviewers. (No criteria.)		
	Methods to promote consistent application of criteria (KEPRO):		
	Monthly clinical team meetings in which randomly audited charts are reviewed/discussed by peers using the KEPRO compliance department-approved audit tool.		
	Results of the audit are compared, shared and discussed by the team and submitted to the Compliance Department monthly for review and documentation.		
	 Individual feedback is provided to each clinician during supervision on their authorization as well as plan- of-care reviews. 		

6. Stringency of Evidentiary Standard: What standard supports the frequency or rigor with which the NQTL is applied?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Evidence for UM frequency:	Evidence for UM frequency	Evidence for UM frequency:	Evidence for UM frequency:
 MCG, ASAM, OARs, HERC, federal and State requirements, practice guidelines Oregon CCO contract. 42 CFR Part 441, Subpart D requiring PRTF is reviewed at least every 30 days (§441.155) for child providers. 	 (OHA (and designee for level-of-care review), HIA and KEPRO): PA length and CR frequency are tied to HERC PL and guidelines, OAR, CFRs, reviewer expertise and timelines for expectations of improvement. The Commission that develops HERC consists of 13 appointed members, which include five physicians, a dentist, a public health nurse, a pharmacist and an insurance industry representative, a provider of complementary and alternative medicine, a behavioral health representative and two consumer representatives. The Commission is charged with maintaining a priority list of services, developing or identifying evidence-based health care guidelines and 	Evidence to support the standard comes from HERC, MCG, and in its absence, evidence-based criteria, research, and policies developed by the Medical Director, OARs	 PA length and CR frequency are tied to HERC PL and guidelines, DRGs, OAR, CFRs, reviewer expertise and timelines for expectations of improvement. The Commission that develops HERC consists of 13 appointed members, which include five physicians, a dentist, a public health nurse, a pharmacist and an insurance industry representative, a provider of complementary and alternative medicine, a behavioral health representative and two consumer representatives. The Commission is charged with maintaining a priority list of services, developing or identifying evidence-based health care guidelines and conducting comparative effectiveness research. HERC guidelines of which there are more M/S than

Page 27 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
CCO MH/SUD	conducting comparative effectiveness research. • HERC guidelines of which there are fewer for MH/SUD than M/S. This is because 1) there are fewer technological procedures for MH/SUD (e.g.,	CCO M/S	MH/SUD because 1) there are more technological procedures (e.g., surgery, devices, procedures and diagnostic tests); and 2) the literature is more robust.
	cognitive behavioral therapy and psychodynamic therapy are billed using the same codes, no surgeries, few devices); 2) the MH/SUD literature is not as robust (e.g., fewer randomized trials, more subjective diagnoses (or the ICD-10-CM diagnoses represent a spectrum) and less standardization in interventions).		
Data reviewed to determine UM application: Utilization review reports Denial/overturn rates Approval rates Number of PA and CR requests	Data reviewed to determine UM application (OHA): Denial/appeal overturn rates; number of PA requests; stabilization of cost trends; and number of hearings requested. These data are reviewed in contractor reports, on a quarterly basis by the State. (Applicable to	 Data reviewed to determine UM application: Denial/appeal overturn rates number of PA and concurrent review requests Stabilization of cost trends 	Data reviewed to determine UM application: • A physician led group of clinical professionals conducts an annual review to determine which services receive or retain PA. Items reviewed include: — Utilization — Approval/denial rates

Page 28 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
	non-residential MH/SUD services in benefit packages E and G.) Data reviewed to determine UM application (HIA): N/A		Documentation/ justification of servicesCost data
 IRR standard: No IRR because only recently added a second reviewer. 	Data reviewed to determine UM application (KEPRO): N/A IRR standard: OHA: N/A HIA: N/A	IRR standard:2017: 94% concordance rate with an 85% standard.	IRR Standard: • N/A
 (In 2017, concordance rate of 100% - MH/SUD reviewer was tested with M/S reviewers) 85% beginning in August. 	KEPRO: N/A		Results of criteria application:
Results of criteria application: • Appeal overturn rates were 67% for IP MH/SUD in 2017. This percentage appears high due to the small number of appeals and overturns (in 2017, 4 of 6 appeals were overturned primarily due to additional information that was provided post-service).	Results of criteria application: OHA: 0 appeal overturns HIA: 0 appeal overturns KEPRO: 0 appeal overturns	Results of criteria application: • 37.5% appeal overturn rates.	0 appeal overturns

7. Compliance Determination for Benefit Packages CCO A and B

IP Benefits: All non-emergent CCO MH/SUD and M/S IP admissions require PA or level-of-care approval. SUD detoxification is reviewed after the tenth day. Emergency CCO MH/SUD and M/S IP admissions require notification within one business day and most ongoing IP services require subsequent CR. Emergency child residential admissions require notification within 14 days. The CCO conducts PA and CR for MH/SUD and M/S IP hospital benefits. An OHA designee conducts level-of-care review for SCIP, SAIP and subacute. CR for SCIP and SAIP child residential benefits is conducted by HIA. HIA conducts the CONS procedure and PA for PRTS. KEPRO conducts PA and CR for adult residential and YAP. The CCO conducts CR for subacute and PRTS. SNF CR is conducted by the CCO for the first 20 days (after which the State conducts CR).

Comparability of Strategy and Evidence: UM is assigned to MH/SUD and M/S IP benefits primarily using four strategies: 1) To ensure coverage, medical necessity and prevent unnecessary overutilization (e.g., in violation of relevant OARs, the HERC PL and guidelines). Evidence of MH/SUD overutilization includes HERC, research demonstrating 30% of IP costs are unnecessary; and for MH/SUD and M/S benefits administered by the CCO, utilization reports. 2) To ensure appropriate treatment in the least restrictive environment that maintains the safety of the individual. Although strategy (2) primarily applies to MH/SUD benefits, it is permissible because it is a requirement resulting from a DOJ-negotiated OImstead settlement agreement. Safety issues for M/S are supported by HERC. 3) To maximize use of INN providers to promote cost-effectiveness. Maximizing network utilization only applies to MH/SUD and M/S benefits administered by the CCO.² Evidence for the cost-effectiveness of network utilization for both MH/SUD and M/S includes the contracted fees and credentials verification process associated with network participation. 4) To comply with federal and State requirements. In addition, for both MH/SUD and M/S, the CCO assigns UM to preserve scarce resources. As a result, the strategies and evidence are comparable.

Comparability and Stringency of Processes: OARs require authorization decisions within 24 hours for emergencies, 72 hours for urgent requests and 14 days for standard requests. Providers are encouraged to submit requests for authorization sufficiently in advance to be consistent with OAR time frames. Documentation requirements for MH/SUD and M/S IP admissions include information that supports medical necessity. The information may be provided verbally or submitted via an online form. MH/SUD staff may also attend treatment review meetings every three months. Documentation requirements for child residential PA/level-of-care review include a psychiatric evaluation or a psychiatrist-to-psychiatrist telephonic review. HIA accepts information for child residential CR via mail, email, fax and web portal. Adult residential and YAP require an assessment (i.e., completion of a relevant level-of-care tool (e.g., ASAM, LSI, LOCUS)) and plan-of-care consistent with State plan requirements. KEPRO documentation submission is via mail, email, fax, and web portal. Consistent with OARs, federal CONS procedures, and due to the potential absence of a psychiatric referral, the PRTS documentation requirements include a cover sheet, a behavioral health

-

² Residential benefits were not assigned to CCO administration because of the unpredictable costs associated with these services and the CCO's associated financial risk. As a result, the State administers most residential benefits through other subcontractors on a FFS basis.

Page 30 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

assessment and service plan meeting the requirements described in OAR 309-019-0135 through 0140. These documentation requirements are comparable.

Qualified individuals conduct UM applying OARs, HERC, and ASAM and MCG for CCO MH/SUD and M/S. The OHA designee reviews authorization requests to determine if the level-of-care is the least restrictive environment. HIA reviews care relative to policy. KEPRO develops PCSPs based on State plan and OAR requirements. OHA plans to enhance the evidence base for child residential authorization decisions through additional research, resulting in admission and CR criteria development. Physicians or medical directors make all denial determinations for CCO MH/SUD and M/S. The OHA designee, who is a licensed MH professional, makes denial determinations for level-of-care review for certain child residential services. HIA denials are made by psychiatrists. KEPRO QMHPs develop PCSPs. OHA plans to ensure that all denial decisions are made by professional peers. The CCO makes RR available for MH/SUD and M/S. Upon provider request, the OHA designee obtains RR by HIA. HIA allows reconsideration of CONS determinations, but reported they do not have an RR policy for HIA's CR denials for child residential services. For adult residential and YAP services, KEPRO allows reconsideration of denials with the submission of additional documentation within 10 days of the denial. For OHA and KEPRO, the review of a denial decision occurs in a weekly MMC meeting. OHA intends to standardize RR processes when feasible. Providers may appeal a MH/SUD and M/S denial decision by the CCO. OHA FFS reviews denials through the fair hearing processe, but HIA and the OHA designee have not encouraged use of this process. OHA plans to confirm all notices of action, appeal and fair hearing processes are consistent with federal requirements. Failure to obtain authorization may result in non-coverage, although SCIP, SAIP and subacute services may be covered by general fund dollars. Inclusive of OHA's action plans, the MH/SUD and M/S processes are comparable and no more stringently applied to MH/SUD benefits.

Stringency of Strategy and Evidence: Concurrent review is conducted every 7 days for MH/SUD and M/S IP hospital. CCO MH/SUD residential (e.g., SUD, subacute and PRTS) frequency of review averages 7-30 days. FFS child residential is reviewed every 30-90 days while FFS adult residential and YAP are reviewed no less than annually, but in practice averages 6 months. The CCO reviews SNF weekly for the first 20 days. Evidence for the frequency of CCO review includes ASAM and MCG. OHA plans to task the FFS residential subcontractors with review of CR frequencies relative to the most recent research to confirm MH/SUD review frequency is directly tied to evidence rather than historical standard practice. CCO MH/SUD and M/S offer RR within 90 days of admission. KEPRO makes RR available for 30 days post-admission. The OHA designee and HIA do not have standard policies describing when RR is available. In addition, it was discovered that there are conflicting State rules regarding RR timelines. OHA plans to standardize the availability of RR, including the conditions under which it is permissible and the timeframes. OHA will align OAR requirements and RR offerings by contractors. The CCO and State review utilization and other data to determine if PA or CR should be added or adjusted for MH/SUD and M/S IP benefits. MH/SUD CCO promotes consistency of criteria application during consultation and through chart reviews while M/S conducts IRR testing with a 85% standard and a 94% concordance

rate in 2017.³ The CCO plans to implement IRR testing for MH/SUD in early August. HIA conducts parallel chart reviews for its two reviewers and KEPRO team meetings include random chart audits using a compliance tool followed by team discussion. There is no formal oversight of criteria application for the OHA designee level-of-care review process for certain child residential services. OHA plans to institute a more formalized measurement of criteria application when feasible. The CCO reported a 37.5% appeal overturn rate for M/S while MH/SUD had a 67% appeal overturn rate in 2017. This apparent difference is the result of the small numbers of appeals for MH/SUD (6 appeals, 4 overturns in 2017) and not a reflection of a more rigorous application of MNC. FFS MH/SUD appeal overturn rates were 0. Inclusive of OHA and CCO action plans, the strategy and evidence are no more stringently applied to MH/SUD than to M/S in writing or in operation.

Compliance Determination: Inclusive of OHA and CCO action plans, the UM processes, strategies and evidentiary standards are comparable and no more stringently applied to MH/SUD IP benefits than to M/S IP benefits, in writing or in operation, in the child or adult benefit packages.

Below are the OHA action plans:

- 1. OHA is evaluating the purchase of third party MNC, especially as it relates to MNC for child residential authorization decisions. Criteria will be selected that include information upon which CR frequency may be established. In addition, formal measurement (e.g., IRR) of consistency of criteria application will be initiated once criteria are selected and implemented.
- 2. OHA will ensure that all FFS denial decisions are made by professional peers.
- 3. OHA will standardize RR processes, which will include a rule change extending the time RR must be available for MH/SUD from 30 to 90 days to match M/S.
- 4. OHA will confirm all FFS and CCO notices of action and appeal and fair hearing processes are consistent with federal requirements.

Below is the CCO-specific action plan:

1. The CCO plans to implement IRR testing for MH/SUD to a standard of 85%, consistent with M/S, in early August 2018.

8. Compliance Determination for Benefit Packages CCO E and G

IP Benefits: All IP FFS M/S admissions and all IP CCO MH/SUD emergency admissions require notification. All planned CCO MH/SUD IP admissions, all FFS MH/SUD residential admissions and all M/S nursing facility services, extra-contractual coverage requests (including experimental services), planned surgical procedures (including transplants) and associated, imaging, rehabilitation and professional surgical services delivered in an IP setting and listed in OAR 410-130-0200, Table 130-0200-1 require PA. OHA also conducts PA and CR for in-state and OOS M/S IP rehabilitation and long term acute care. OHA conducts PA for gender transition surgery. An OHA designee conducts level-of-

³ The MH/SUD reviewer participated in M/S IRR testing in 2017 because there was only one MH/SUD reviewer.

Page 32 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

care review for SCIP, SAIP and subacute. HIA conducts the CONS procedure and PA for PRTS. CR for subacute and PRTS is conducted by the CCO. CR for SCIP and SAIP is conducted by HIA. KEPRO conducts PA and CR for adult residential and YAP.

Comparability of Strategy and Evidence: UM is assigned to MH/SUD and M/S IP benefits primarily using three strategies: 1) To ensure coverage, medical necessity and prevent unnecessary overutilization (e.g., in violation of relevant OARs, HERC PL or guidelines). Evidence of MH/SUD overutilization includes HERC, research demonstrating 30% of IP costs are unnecessary; and for MH/SUD benefits administered by the CCO, utilization reports. 2) To ensure appropriate treatment in the least restrictive environment that maintains the safety of the individual. Although strategy (2) primarily applies to MH/SUD benefits, it is permissible because it is a requirement resulting from a DOJ-negotiated Olmstead settlement agreement. M/S safety issues are supported by HERC. 3) To comply with federal and State requirements. As a result, the strategy and evidence are comparable.

Comparability and Stringency of Processes: OARs require authorization decisions within 24 hours for emergencies, 72 hours for urgent requests and 14 days for standard requests. For MH/SUD the CCO requires notification within one business day of admission. Emergency child residential authorization requests must be submitted within 14 days of the admission. Providers are encouraged to submit requests for authorization sufficiently in advance to be consistent with OAR time frames. Most documentation requirements for MH/SUD and M/S IP admissions include a one page form and information that supports medical necessity such as information from an assessment. M/S FFS information may be submitted by fax or web portal. MH/SUD CCO documentation may be submitted by telephone or using an online form. MH/SUD staff may also review via EHR or attend treatment review meetings every three months. Documentation requirements for child residential PA/level-of-care review include a psychiatric evaluation or a psychiatrist-to-psychiatrist telephonic review. HIA accepts information for child residential CR via mail, email, fax and web portal. Adult residential and YAP require an assessment (i.e., completion of a relevant level-of-care tool (e.g., ASAM, LSI, LOCUS)) and plan-of-care consistent with State plan requirements. KEPRO documentation submission is via mail, email, fax, and web portal. Consistent with OARs, federal CONS procedures, and due to the potential absence of a psychiatric referral, the PRTS documentation requirements include a cover sheet, a behavioral health assessment and service plan meeting the requirements described in OAR 309-019-0135 through 0140. These documentation requirements are comparable.

Qualified individuals conduct MH/SUD CCO UM applying OARs, HERC, ASAM and MCG. OHA reviews authorization requests relative to HERC PL and guidelines and applicable practice guidelines from national organizations. The OHA designee reviews authorization requests to determine if the proposed level-of-care is the least restrictive environment. HIA reviews care relative to policy. KEPRO develops PCSPs relative to State plan and OAR requirements. *OHA plans to enhance the evidence base for child residential authorization decisions through additional research, resulting in admission and CR criteria development.* Physicians make all CCO MH/SUD denials. FFS MH/SUD and M/S allow MA licensed therapists and nurses to make a denial determination. *Although not a parity concern in these benefit packages, OHA plans to ensure that all denial decisions are made by professional peers.* CCO MH/SUD makes RR available. Upon provider request, the OHA designee obtains

Page 33 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

RR by HIA. HIA allows reconsideration of CONS determinations, but reported they do not have an RR policy for HIA's CR denials for child residential services. For adult residential and YAP services, KEPRO allows reconsideration of denials with the submission of additional documentation within 10 days of the denial. For OHA and KEPRO, the review of a denial decision occurs in a weekly MMC meeting. FFS M/S limits RR to retro eligibility circumstances. *Although not a parity issue in these benefit packages, OHA intends to standardize RR processes when feasible.* Providers may appeal a MH/SUD denial decision by the CCO to the CCO. OHA FFS reviews denials through the fair hearing process, but HIA and the OHA designee have not encouraged use of this process. *OHA plans to confirm all notices of action, appeal and fair hearing processes are consistent with federal requirements.* Failure to obtain authorization may result in non-coverage. Inclusive of OHA action plans, the MH/SUD and M/S processes are comparable and no more stringently applied to MH/SUD benefits.

Stringency of Strategy and Evidence: Concurrent review is conducted every 7 days for MH/SUD IP hospital, while FFS M/S rarely conducts CR because most IP services are paid by DRG. CCO MH/SUD residential (e.g., SUD, subacute and PRTS) frequency of review averages 7- 30 days. FFS child residential is reviewed every 1-3 months while FFS adult residential and YAP are reviewed no less than annually but in practice average 6 month reviews. SNF is also reviewed no less than annually after the first 20 days. LTAC and rehab hospital (M/S IP) are reviewed monthly. Evidence for the frequency of review for CCO MH/SUD is MCG. OHA plans to task the FFS residential subcontractors with review of CR frequencies relative to the most recent research to confirm MH/SUD review frequency is directly tied to evidence rather than historical standard practice. CCO MH/SUD offers RR within 90 days of admission. KEPRO makes RR available for 30 days post-admission. FFS MH/SUD only allows RR for retro-eligibility circumstances. The OHA designee and HIA do not have standard policies describing when RR is available. In addition, it was discovered that there are conflicting State rules regarding RR timelines. OHA plans to standardize the availability of RR, including the conditions under which it is permissible and the timeframes. OHA will align OAR requirements and RR offerings by contractors. The CCO and State review utilization data to determine if PA or CR should be added or adjusted for MH/SUD and M/S IP benefits. MH/SUD CCO promotes consistency of criteria application during consultation and through chart reviews and plans to implement IRR testing to a standard of 85% during the first week of August, 2017.4 HIA conducts IRR and parallel chart reviews for its two reviewers and KEPRO team meetings include random chart audits using a compliance tool followed by team discussion. HIA and the OHA designee do not have specific criteria against which decisions are made. FFS M/S conducts spot-checks through supervision to assess criteria application. OHA plans to institute a more formalized measurement of criteria application when feasible even though this is not a parity issue in these benefit packages. The CCO reported an appeal overturn rate of 67% for MH/SUD in 2017. Although this percentage is higher than M/S, it still reflects a low number of appeals (6) and overturns (4 – primarily due to additional information submitted post-service). Accordingly, it does not reflect a more

_

⁴ The MH/SUD reviewer participated in M/S IRR testing in 2017 because there was only one MH/SUD reviewer.

Page 34 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

rigorous application of MNC for MH/SUD. FFS M/S' appeal overturn rate was 0. Inclusive of OHA and CCO action plans, the strategy and evidence are no more stringently applied to MH/SUD than to M/S in writing or in operation.

Compliance Determination: Inclusive of OHA and CCO action plans for benefit packages A and B, the UM processes, strategies and evidentiary standards are comparable and no more stringently applied to MH/SUD IP benefits than to M/S IP benefits, in writing or in operation, in the child or adult benefit packages.

Page 35 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

OUTPATIENT UTILIZATION MANAGEMENT

NQTL: Utilization Management (PA, CR, Retrospective Review)

Benefit Package: A, B, E and G for Adults and Children

Classification: Outpatient (OP)

CCO: Intercommunity Health Network (Intercommunity or IHN)

Benefit package A and B OP: MH/SUD benefits in column 1 (FFS/HCBS 1915(c)(i) MH/SUD) and column 3 (CCO MH/SUD) as compared by strategy to M/S benefits in columns 2 (FFS/HCBS (c)(k)(j) M/S) and 4 (CCO M/S) respectively. These benefit packages include MH/SUD OP benefits managed by DHS, KEPRO, the CCO, and OHA.

Benefit package E and G: MH/SUD benefits in column 1 (FFS/HCBS 1915(c)(i) MH/SUD) and column 3 (CCO MH/SUD) as compared by strategy to M/S benefits in columns 2 (FFS/HCBS (c)(k)(j) M/S) and 5 (FFS M/S) respectively. These benefit packages include MH/SUD OP benefits managed by DHS, KEPRO, the CCO, and OHA.

1. To which benefits is the NQTL assigned?

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
 (1) 1915(c) Comprehensive DD waiver (operated/managed by DHS) (1) 1915(c) Support Services DD waiver (operated/managed by DHS) (1) 1915(c) Behavioral DD Model waiver (operated/managed by DHS) 	The following services are managed by DHS: • (1) 1915(c) Comprehensive DD waiver • (1) 1915(c) Support Services DD waiver • (1) 1915(c) Behavioral DD Model waiver • (1) 1915(c) Aged & Physically Disabled waiver • (1) 1915(c) Hospital Model waiver	 (2, 3) All non-contracted services (2, 4) ABA (2, 4) PA after 120 units/hours of PT/ST/OT (HERC 30 visits) 	 (2, 3) All non-contracted services (2) Contact lenses (2) Durable medical equipment (2, 3) Elective/planned procedures in hospital or ambulatory surgery center (2) Potentially cosmetic services (2, 3) Radiological services (2, 4) Transplants 	The following services are managed by OHA: • (2, 3) Out of hospital births • (2) Home health services • (2) OT, PT, ST, and audiology for M/S conditions (and autistic disorder, which is also managed according to the processes, strategies and

Page 36 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
(1)1915(i)(HK) services for adults (home-based habilitation, behavioral habilitation and psychosocial rehab for persons with CMI) (managed by KEPRO under contract with OHA)	 (1) 1915(c) Medically Involved Children's NF waiver (1) 1915(k) Community First Choice State Plan option (1) 1915(j): Self-directed personal assistance 			evidentiary standards described for FFS M/S OP) (2, 3) Imaging (2) DME

2. Comparability of Strategy: Why is the NQTL assigned to these benefits?

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
(1) The State requires PA of HCBS in order to meet federal requirements regarding PCSPs and ensure services are provided in accordance with a participant's PCSP and in the least restrictive setting.	(1) The State requires PA of HCBS in order to meet federal requirements regarding PCSPs and ensure services are provided in accordance with a participant's PCSP and in the least restrictive setting.	(2) To ensure services provided are in accordance with the applicable OARs and medical regulations, the CCO contract, HERC guidelines and quality care (relative to MCG) and prevent unnecessary costs. (3) Services are associated with increased health or safety risks.	(2) To ensure services provided are in accordance with the applicable OARs and medical regulations, the CCO contract, HERC guidelines and quality care (relative to MCG) and prevent unnecessary costs. (3) Services are associated with increased health or safety risks.	 (2) To prevent services being delivered in violation of relevant OARs, associated HERC PL and guidelines and federal regulations. (3) Services are associated with increased health or safety risks.

Page 37 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
		(4) To preserve scarce resources	(4) To preserve scarce resources	

		evidence supports the rat		
FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
 (1) Federal requirements regarding PCSPs for 1915(c) and 1915(i) services (e.g., 42 CFR 441.301 and 441.725) and the applicable approved 1915(c) waiver application/1915(i) State plan amendment. (1) Oregon Performance Plan (OPP) requires that all BH services are provided in the least restrictive setting possible as do federal requirements regarding 1915(c) and 1915(i) services. 	 (1) Federal requirements regarding PCSPs for 1915(c), 1915(k), and 1915(j) services (e.g., 42 CFR 441.301, 441.468, and 441.540) and the applicable approved 1915(c) waiver application/State plan amendment. (1) Federal requirements regarding 1915(c) and 1915(i) services require that HCBS are provided in the least restrictive setting possible. 	 (2 and 3) ASAM, OARs, HERC PL and guidelines, and federal guidelines. (2) UM and claims reports are reviewed for trends in overutilization on a quarterly basis. (2) Annual cost and utilization reports. (2) Medical literature demonstrates high cost of unnecessary medical care (i.e. 30% of medical costs). (Institute of Medicine Report, (2012). (2) Contract (2) Practice Guidelines for the Treatment of Psychiatric Disorders, 	 (2 and 3) OARs, HERC PL and guidelines, and federal guidelines. (2) UM and claims reports are reviewed for trends in overutilization on a quarterly basis. (2) Annual cost and utilization reports. (2) Medical literature demonstrates high cost of unnecessary medical care (i.e. 30% of medical costs). (Institute of Medicine Report, (2012). (2) Contract 	(2) HERC PL (2) PA requests with insufficient documentation demonstrate MNC are not being met or HERC PL guidelines are not being followed.

Page 38 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
		Treatment of Patients with Eating Disorders, Third Edition, American Psychiatric Association Publishing, 2010; National Institute for Clinical Excellence, Eating Disorders, Clinical Guide 9, January 2004; American Academy of Family Physicians, Diagnosis of Eating Disorders in Primary Care, Table 6, Levelof -Care Criteria for patients with eating disorders, 2003. (3) HERC and MCG. (4) Difficulty obtaining timely referrals.	 (3) HERC and MCG. (4) Difficulty obtaining timely referrals. 	(3) HERC guidelines - Recommended limits on services for member safety.

4. Comparability and Stringency of Processes: Describe the NQTL procedures (e.g., steps, timelines and requirements from the CCO, member, and provider perspectives).

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
Timelines for authorizations:	Timelines for authorizations:	Timelines for authorizations:	Timelines for authorizations:	Timelines for authorizations:
A PCSP must be approved within 90 days from the date a completed application is submitted.	A PCSP must be approved within 90 days from the date a completed application is submitted.	A provider is expected to request prior to the delivery of the service and to wait for an authorization prior to administering the service.	A provider is expected to request prior to the delivery of the service and to wait for an authorization prior to administering the service.	Urgent requests are processed in 72 hours and immediate requests in 24 hours. Routine requests are processed in 14 days.
		The provider may not attempt to collect payment from the beneficiary for a service that was not prior authorized.	The provider may not attempt to collect payment from the beneficiary for a service that was not prior authorized.	
		Routine requests are completed in 14 days; urgent requests in 72 hours.	Routine requests are completed in 14 days; urgent requests in 72 hours.	
Documentation requirements:	Documentation requirements:	Documentation requirements:	Documentation requirements:	Documentation requirements:
(c)The PCSP is based on a functional needs assessment and other supporting documentation. It is	The PCSP is based on a functional needs assessment and other supporting documentation. It is	Provider must provide the diagnostic and CPT code to be applied and a rationale that	Provider must provide the diagnostic and CPT code to be applied and a rationale that	A cover page form is required. In addition, diagnostic information, a CPT code(s), a rationale for medical

Page 40 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
developed by the individual, the individual's team and the individual's case manager. • (i)The PCSP is based on an assessment, service plan, plan-of-care, Level-of-Care Utilization System (LOCUS), Level of Service Inventory (LSI) or other relevant documentation. The PCSP is developed by the member's treatment team in consultation with the member.	developed by the individual, the individual's team and the individual's case manager.	demonstrates medical necessity for the procedure.	demonstrates medical necessity for the procedure.	necessity plus any additional supporting documentation are required.
Method of document submission: • All 1915(c) services must be included in a participant's PCSP and approved by a qualified case manager at the local case management	Method of document submission: • All 1915(c), 1915(k), and 1915(j) services must be included in a participant's PCSP and approved by a qualified case manager at the local case management	Method of document submission: Information may be verbal or typed into a form online.	Method of document submission: Information may be verbal or typed into a form online.	Method of document submission: Paper (fax) or online PA/POC submitted prior to the delivery of services.

Page 41 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
entity (CME) prior to service delivery.	entity (CME) prior to service delivery.			
Information is obtained during a face-to-face meeting, often at the individual's location.	Information is obtained during a face-to-face meeting, often at the individual's location.			
(i) Providers submit authorization requests to KEPRO by mail, fax email or via portal, but documentation must still be faxed if the request is submitted via portal.				Qualifications of
	Qualifications of	Qualifications of	Qualifications of	reviewers:
Qualifications of	reviewers:	reviewers:	reviewers:	Nurses may authorize
reviewers: • (c) A case manager must have at least: - A bachelor's degree (BA) in behavioral science, social science, or a closely related field; or - A BA in any field AND one year of	A case manager must have at least: A BA in behavioral science, social science, or a closely related field; or A BA in any field AND one year of human services	 Licensed clinical reviewers can approve authorization requests relative to MNC. Denials are reviewed by the medical director. If special expertise is required, a third party reviewer may be consulted. 	Nurses authorize and physicians deny.	and deny services.

Page 42 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
human services related	related experience; or			
experience; or An associate's degree (AA) in a behavioral science, social science, or a closely related field AND two years human services related experience; or Three years of human services-related	 An associate's degree (AA) in a behavioral science, social science, or a closely related field AND two years human services related experience; or Three years of human services-related experience. 			
experience. (i) Qualifications of reviewers:				
KEPRO QMHPs must meet minimum qualifications (see below) and demonstrate the ability to conduct and review an assessment, including identifying precipitating events, gathering histories of				

Page 43 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
mental and physical				
health, substance use,				
past mental health				
services and criminal				
justice contacts,				
assessing family,				
cultural, social and				
work relationships,				
and				
conducting/reviewing				
a mental status				
examination, complete				
a DSM diagnosis,				
write and supervise				
the implementation of				
a PCSP.				
A QMHP must meet				
one of the following				
conditions:				
 Bachelor's degree 				
in nursing and				
licensed by the				
State or Oregon;				
 Bachelor's degree 				
in occupational				
therapy and				
licensed by the				
State of Oregon;				
State of Gregori,				

Page 44 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
 Graduate degree in psychology; 				
 Graduate degree in social work; 				
 Graduate degree in recreational, art, or music therapy; 				
 Graduate degree in a behavioral science field; or 				
 A qualified Mental Health Intern, as defined in 309- 019-0105(61). 				
Criteria:	Criteria:	Criteria:	Criteria:	Criteria:
 (c) Qualified case managers approve or deny services in the PCSP consistent with waiver and OAR requirements. Once a PCSP is approved, services in the PCSP are entered into the payment management system 	 Qualified case managers approve or deny services in the PCSP consistent with waiver/state plan and OAR requirements. Once a PCSP is approved, it is entered into the payment management system as authorization by the CME staff. 	MCG, Criteria Policy, State/federal law, contracts, and HERC PL with accompanying guideline notes.	MCG, Criteria Policy, State/federal law, contracts, and HERC PL with accompanying guideline notes.	Authorizations are based on the HERC PL and guidelines, Oregon Statute, Oregon Administrative rules, federal regulations, and evidence-based guidelines from private and professional associations such as the Society of American

Page 45 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
by the CME staff as authorizations.				Gastrointestinal and Endoscopic Surgeons
(i) QMHPs approve or deny services in the PCSP consistent with State plan and OAR requirements.				where no State or federal guidelines exist.
QMHPs enter prior authorizations into the MMIS based on the member's PCSP.				
Reconsideration/RR:	Reconsideration/RR:	Reconsideration/RR	Reconsideration/RR	
 (c) N/A (i) Within 10 days of a denial, the provider may send additional documentation to KEPRO for reconsideration. 	• N/A	RR is available.	RR is available.	Reconsideration/RR: A review of a denial decision can be requested and is reviewed in weekly MMC meetings.
(i) A provider may request review of a denial decision, which occurs in weekly MMC meetings or KEPRO's own comparable MMC meeting.				

Page 46 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
Consequences for failure to authorize:	Consequences for failure to authorize:	Consequences for failure to authorize:	Consequences for failure to authorize:	Consequences for failure to authorize:
Failure to obtain authorization may result in non-payment.	Failure to obtain authorization may result in non-payment.	Failure to obtain PA and absence of MNC results in non-payment.	Failure to obtain PA and absence of MNC results in non-payment.	Failure to obtain authorization may result in non-payment.
Appeals:	Appeals:			
Notice and fair hearing rights apply.	Notice and fair hearing rights apply.	 Appeals: Members or providers with consent, may appeal any denial decision within the guidelines set forth by rules and regulations. 	 Appeals: Members or providers with consent, may appeal any denial decision within the guidelines set forth by rules and regulations. 	Appeals:Members may request a hearing on any denial decision.

5. Stringency of Strategy: How frequently or strictly is the NQTL applied?

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
Frequency of review:	Frequency of review:	Frequency of review:	Frequency of review:	Frequency of review:
PCSPs are reviewed and revised as needed, but at least every 12 months.	PCSPs are reviewed and revised as needed, but at least every 12 months.	 A second PA is required when the initial number of units is exhausted and additional service is desired. Office visits are approved based on 	 A second PA is required when the initial number of units is exhausted and additional service is desired. Average range of authorization is 3-6 months. 	PA is granted for different authorization periods depending on the service and can be adjusted. Authorizations for extensive services usually range from 6 months to 1 year.

Page 47 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) FF MH/SUD	FS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
timelines: time	R conditions and nelines: N/A	the number requested by the provider. Individualized and tied to treatment plan and MCG expected improvement rate and stages. Average range of authorization is 3-6 months. RR conditions and timelines: No limits	RR conditions and timelines: No limits	 PT, ST, OT authorizations are usually for one year (i.e., 30 visits). Exceptions may be made at the discretion of the MMC which is led by the HSD medical director. RR conditions and timelines: RR available for retro eligibility circumstances.

Page 48 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
Methods to promote consistent application of criteria:	Methods to promote consistent application of criteria:	Method to promote consistent application of criteria:	Method to promote consistent application of criteria:	Methods to promote consistent application of criteria:
 For 1915(c), DHS Quality Assurance Review teams review a representative sample of PCSPs as part of quality assurance and case review activities to assure that PCSPs meet program standards. Additionally, OHA staff review a percentage of 1915(c) participant files to assure quality and compliance. For 1915(i), monthly clinical team meetings in which randomly audited charts are reviewed/discussed by peers using the KEPRO compliance department-approved audit tool. 	 DHS Quality Assurance Review teams review a representative sample of PCSPs as part of quality assurance and case review activities to assure that PCSPs meet program standards. Additionally, OHA staff review a percentage of files to assure quality and compliance. 	The CCO plans to implement IRR testing for MH/SUD during the first week of August to a standard of 85%.	IRR testing with a 94% concordance rate in 2017. The standard is 85%.	Nurses are trained on the application of the HERC guidelines, which is spot-checked through ongoing supervision.

Page 49 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
Results of the audit				
are compared, shared				
and discussed by the				
team and submitted to				
Compliance				
Department monthly				
for review and				
documentation.				
 Individual feedback is 				
provided to each				
clinician during				
supervision on their				
PA.				
• For 1915(i), on a				
quarterly basis a				
representative sample				
of cases are reviewed				
for ability to address				
assessed member				
needs, whether the				
PCSPs are updated				
annually, whether				
OARs are met, and				
whether member's				
choices regarding				
services and providers				
were documented.				

Page 50 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
		Exceptions may be made to the PA process at the discretion of the reviewing medical doctor.	Exceptions may be made to the PA process at the discretion of the reviewing medical doctor.	
		Benefit coverage is limited to medically necessary services by contract.	Benefit coverage is limited to medically necessary services by contract.	

6. Stringency of Evidentiary Standard: What standard supports the frequency or rigor with which the NQTL is applied?

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
Evidence for UM frequency:	Evidence for UM frequency:	Evidence for UM frequency:	Evidence for UM frequency:	Evidence for UM frequency:
Federal requirements regarding PCSPs and 1915(c) and 1915(i) services (e.g., 42 CFR 441.301 and 441.725) and the applicable approved 1915(c) waiver application/1915(i) State plan amendment.	Federal requirements regarding PCSPs and 1915(c), 1915(k), and 1915(j) services (e.g., 42 CFR 441.301, 441.468, and 441.540) and the applicable approved 1915(c) waiver application/State plan amendment.	MCG, Criteria Policy, State/federal law, contracts, and HERC PL with accompanying Guidelines notes.	MCG, Criteria Policy, State/federal law, contracts, and HERC PL with accompanying Guidelines notes.	HERC guidelines of which there are more M/S than MH/SUD because 1) there are more technological procedures (e.g., surgery, devices, procedures and diagnostic tests); and 2) the literature is more robust. The amount of time a PA covers for services

Page 51 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
	FFS/HCBS (C)(K)(J) IM/S	CCO MIN/SUD	CCO MI/S	is limited by OAR 410- 120-1320(7) which states that PAs can be approved and renewed up to 1 year at a time. • Whenever possible, practice guidelines from clinical professional organizations such as the American Medical Association or the American Psychiatric Association, are used to establish PA frequency.
Data reviewed to determine UM application: • N/A	Data reviewed to determine UM application: • N/A	Data reviewed to determine UM application: Denial/appeal overturn rates; number of PA and CR requests; complaints, and stabilization of cost trends.	Data reviewed to determine UM application: • Denial/appeal overturn rates; number of PA and CR requests; complaints, and stabilization of cost trends.	Data reviewed to determine UM application: • A physician-led group of clinical professionals conducts an annual review to determine which services receive or retain a PA; items reviewed include:

Page 52 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

FFS/HCBS 1915(c)(i) MH/SUD	FFS/HCBS (c)(k)(j) M/S	CCO MH/SUD	CCO M/S	FFS M/S
IRR standard: • N/A	IRR standard: • N/A	 IRR standard: In 2017, concordance rate of 100% (with M/S). Plans to implement MH/SUD IRR testing during the first week of August to a standard of 85%. 	 IRR standard: In 2017, actual concordance rate of 94%. The standard is 85%. 	 Utilization Approval/denial rates Documentation/ justification of services Cost data IRR standard: N/A
Results of criteria application (appeal overturn rates): (c): 0 appeal overturns (i) (KEPRO) 11% appeal overturn rate (1 out of 9 hearings)	Results of criteria application (appeal overturn rates): (c) for I/DD: 0 appeal overturns (c) for APD plus (k) and (j): 0.8% appeal overturn rate	Results of criteria application (appeal overturn rates) There was one appeal and the decision was overturned (100%).	Results of criteria application (appeal overturn rates): • M/S OP appeal overturn rate: 29.7%	Results of criteria application (appeal overturn rates): • 0 appeal overturns

7. Compliance Determination for Benefit Packages CCO A and B

OP Benefits: UM applies to the FFS MH/SUD and M/S HCBS benefits and the CCO MH/SUD and M/S OP benefits listed in Section 1.

Comparability of Strategy and Evidence: UM of MH/SUD and M/S HCBS benefits is required to meet federal HCBS requirements regarding PCSPs, providing benefits in the least restrictive environment, and applicable waiver applications/State plan amendments. Evidence includes the federal requirements regarding PCSPs for 1915(c), 1915(i), 1915(k), and 1915(j) services and applicable approved waiver applications/State plan amendments. These strategies and evidence are comparable.

Some non-HCBS CCO MH/SUD and M/S OP services are assigned UM to confirm coverage relative to the HERC PL and guidelines. Non-HCBS MH/SUD services are also reviewed to ensure services are medically necessary relative to MCG and offered in the least restrictive environment, as required by the OPP Olmstead settlement for MH/SUD. A subset of CCO MH/SUD and M/S OP services are also assigned UM to assure the individual's safety. Evidence for safety issues includes HERC guidelines. In addition, the CCO uses UM to preserve scarce resources which is evidenced by difficulty obtaining timely referrals. These strategies and evidence are comparable.

Comparability and Stringency of Processes: HCBS MH/SUD benefits are administered by DHS and KEPRO while HCBS M/S benefits are administered by DHS. PCSPs for both M/S and MH/SUD must be developed within 90 days. The PCSP for both MH/SUD and M/S is based on an assessment and other relevant supporting documentation. It is developed by the individual, the individual's team and the individual's case manager. MH/SUD and M/S DHS reviewers must have a BA in a related field; a BA in any field plus one year experience; an AA with two years' experience; or three years' experience. KEPRO reviewers for 1915(i) services must have a nursing or OT license, a graduate degree in a related field or be a qualified MH intern. KEPRO's higher education requirements do not present a parity concern because they impact quality not the stringency of criteria application. MH/SUD and M/S review documentation relative to waiver application/State plan amendment requirements, and the approved PCSP is entered as service authorization. KEPRO offers reconsideration and RR, although DHS does not offer RR when services are not authorized. Failure to obtain authorization may result in non-payment for MH/SUD and M/S. Notice and fair hearing rights apply. Accordingly, UM processes are comparable and no more stringently applied to HCBS MH/SUD benefits than to M/S benefits.

Non-HCBS CCO MH/SUD and M/S OP benefit reviews are conducted by qualified clinicians who evaluate clinical information that is submitted verbally or through an online form, relative to MCG, ASAM, HERC, or OARs. The CCO Medical Director reviews all OP MH/SUD denials, and physicians deny OP M/S coverage. The CCO requires submission of information supportive of medical necessity for both MH/SUD and M/S. Timelines for authorization decisions are the same for MH/SUD and M/S and defined in OARs. Failure to obtain authorization may result in non-payment for MH/SUD and M/S services; although an exception process allows RR, and standard appeal processes apply. There are no

differences in processes for children and adults that are not tied to practice guidelines. Accordingly, UM processes are comparable to, and no more stringently applied, to non-HCBS CCO MH/SUD benefits than to M/S benefits.

Stringency of Strategy and Evidence: MH/SUD and M/S HCBS PCSPs are reviewed annually (or more frequently if needed) consistent with OARs and federal requirements. Quality review is conducted by DHS, OHA, and KEPRO to assure PCSPs meet standards. In 2017, appeal overturn rates for 1915(i) services were 11% (1 of 9). Appeal overturn rates for 1915(c)(k)(j) services were less than 1%. Because the 11% MH/SUD appeal overturn rate resulted from one overturned appeal, the difference in appeal overturn rates for MH/SUD and M/S is not meaningful. As a result, UM strategy and evidence are no more stringently applied to MH/SUD than to M/S OP benefits in operation or in writing for HCBS services.

In general, non-HCBS CCO MH/SUD and M/S service authorizations are individualized and tied to MCG. Average authorization lengths are 3-6 months for CCO MH/SUD and M/S OP. CCO MH/SUD and M/S offer RR with no limits. CCO MH/SUD application was evaluated during chart review of facilities because there was only one MH/SUD reviewer. *In early August, IRR testing will be in place for MH/SUD with a standard of 85%; the same as M/S.*⁵ The CCO reviews utilization and other data to determine if UM requires adjustment. MH/SUD reported one appeal overturn and M/S appeal overturn rates were 29.7%. Inclusive of the CCO action plan, the UM strategy and evidence are no more stringently applied to MH/SUD than to M/S OP benefits in operation or in writing.

Compliance Determination: Inclusive of the OHA and CCO IP action plans for benefit packages A and B listed above, the UM processes, strategies and evidentiary standards are comparable and no more stringently applied to MH/SUD OP benefits than to M/S OP benefits, in writing or in operation, in the child or adult benefit packages.

8. Compliance Determination for Benefit Packages CCO E and G

OP Benefits: UM applies to the FFS MH/SUD and M/S HCBS benefits, and the CCO MH/SUD and FFS M/S OP benefits listed in Section 1.

Comparability of Strategy and Evidence: UM of MH/SUD and M/S HCBS benefits is required to meet federal requirements regarding HCBS, including requirements regarding PCSPs, providing benefits in the least restrictive environment, and applicable waiver applications/State plan amendments. Evidence includes the federal requirements regarding PCSPs for 1915(c), 1915(i), 1915(k), and 1915(j) services and applicable approved waiver applications/State plan amendments. These strategies and evidence are comparable.

⁵ The MH/SUD reviewer participated in the M/S IRR testing.

Page 55 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

Some non-HCBS CCO MH/SUD and FFS M/S OP services are assigned UM to confirm coverage relative to the HERC PL and guidelines. Non-HCBS MH/SUD services are also reviewed to ensure services are medically necessary relative to MCG and offered in the least restrictive environment, which is related to the OPP Olmstead settlement for MH/SUD. A subset of CCO MH/SUD and FFS M/S OP services are also assigned UM to assure the individual's safety. Evidence for safety issues includes HERC guidelines. These strategies and evidence are comparable.

Comparability and Stringency of Processes: HCBS MH/SUD benefits are administered by DHS and KEPRO while HCBS M/S benefits are administered by DHS. PCSPs for MH/SUD and M/S must be developed within 90 days. The PCSP for both MH/SUD and M/S is based on an assessment and other relevant supporting documentation and developed by the individual, the individual's team and the individual's case manager. MH/SUD and M/S DHS reviewers must have a BA in a related field; a BA in any field plus one year experience; an AA with two years' experience; or three years' experience. KEPRO reviewers must have a nursing or OT license, a graduate degree in a related field or be a qualified MH intern. KEPRO's higher education requirements do not present a parity concern because they impact quality, not stringency. MH/SUD and M/S review documentation relative to waiver application/State plan amendment requirements, and the approved PCSP is entered as service authorization KEPRO offers reconsideration and RR, although DHS does not offer RR when services are not authorized. Failure to obtain authorization may result in non-payment for MH/SUD and M/S. Notice and fair hearing rights apply. Accordingly, UM processes are comparable, and no more stringently applied, to HCBS MH/SUD benefits than to M/S benefits.

Non-HCBS CCO MH/SUD benefit reviews are conducted by qualified clinicians who evaluate clinical information that is submitted verbally or via online form, relative to MCG and ASAM, HERC, and OARs. CCO MH/SUD requires information supportive of medical necessity. Similarly, FFS M/S benefit reviews are conducted by qualified clinicians that evaluate clinical information that supports medical necessity (which may include POCs) submitted via paper (fax) or online relative to OARs and HERC. Timelines for authorization decisions are the same for MH/SUD and M/S and defined in OARs. Failure to obtain authorization may result in non-payment for MH/SUD and M/S services; although an exception process allows RR for CCO MH/SUD and FFS M/S benefits. Appeal processes apply for both CCO MH/SUD and FFS M/S. There are no differences in processes for children and adults that are not tied to practice guidelines. Accordingly, UM processes are comparable to, and no more stringently applied, to non-HCBS MH/SUD benefits than to M/S benefits.

Stringency of Strategy and Evidence: MH/SUD and M/S HCBS PCSPs are reviewed annually (or more frequently if needed) consistent with OARs and federal requirements. Quality review is conducted by KEPRO, DHS and OHA to assure PCSPs meet standards. In 2017, appeal overturn rates for 1915(i) services were 11% (1 of 9). Appeal overturn rates for 1915(c)(k)(j) services were less than 1%. Because the 11% MH/SUD appeal overturn rate resulted from one overturned appeal, the difference in appeal overturn rates for MH/SUD and M/S is not

Page 56 INTERCOMMUNITY UM NQTL ANALYSIS AUGUST 21, 2018

meaningful. As a result, UM strategy and evidence are no more stringently applied to MH/SUD than to M/S OP benefits in operation or in writing for HCBS services.

In general, non-HCBS MH/SUD OP service authorizations are individualized and tied to MCG. Average authorization lengths for MH/SUD OP are 3-6 months. FFS M/S authorization lengths range from 6 months to one year. These lengths are tied to HERC. CCO MH/SUD MNC application is evaluated through chart review, *although the CCO plans to implement IRR testing in early August*. FFS M/S application is spotchecked through supervision and chart review. The CCO and State review utilization and other data to determine if UM requires adjustment. MH/SUD reported one appeal overturn for 2017 and M/S reported 0 appeal overturns. Inclusive of the CCO action plan, the UM strategy and evidence are no more stringently applied to MH/SUD than to M/S OP benefits in operation or in writing.

Compliance Determination: Inclusive of OHA and CCO IP action plans for benefit packages A and B above, the UM processes, strategies and evidentiary standards are comparable and no more stringently applied to MH/SUD OP benefits than to M/S OP benefits, in writing or in operation, in the child or adult benefit packages.

Page 57
INTERCOMMUNITY PRIOR AUTHORIZATION FOR PRESCRIPTION DRUGS NQTL ANALYSIS AUGUST 21, 2018

PRIOR AUTHORIZATION FOR PRESCRIPTION DRUGS

NQTL: Prior Authorization for Prescription Drugs **Benefit Package:** A and B for Adults and Children

Classification: Prescription Drugs

CCO: InterCommunity

1. To which benefits is the NQTL assigned?

CCO MH/SUD	FFS MH Carve Out	CCO M/S
A, F, P, S drug groups	A and F drug groups	A, F, P, S drug groups

2. Comparability of Strategy: Why is the NQTL assigned to these benefits?

CCO MH/SUD	FFS MH Carve Out	CCO M/S
Prior authorization is required for one or more of the following: evaluation of appropriateness of use, achieving the recommended daily dose, cost containment, and granting access to non- formulary medications.	To promote appropriate and safe treatment of funded conditions.	 Prior authorization is required for one or more of the following: evaluation of appropriateness of use, achieving the recommended daily dose, cost containment, and granting access to non- formulary medications.

3. Comparability of Evidentiary Standard: What evidence supports the rationale for the assignment?

 Drug class reviews created by pharmacists and in consultation with the P&T Committee review ations. e regulations/OAR and st. Drug class reviews created by pharmacists and in consultation with the P&T Committee based on best practices, professional guidelines and the Prioritized List. FDA prescribing guidelines and review of medical literature.
or P da

Page 58 INTERCOMMUNITY PRIOR AUTHORIZATION FOR PRESCRIPTION DRUGS NQTL ANALYSIS AUGUST 21, 2018

4. Comparability and Stringency of Processes: Describe the NQTL procedures (e.g., steps, timelines and requirements from the CCO, member, and provider perspectives).

	CCO MH/SUD	FFS MH Carve Out	CCO M/S
•	PA requests may be submitted by phone or fax.	PA requests are typically faxed to the Pharmacy Call Center, but requests can also be submitted through the online	PA requests may be submitted by phone or fax.
•	The standard PA request form is one page long, but most PA requests require chart notes.	 portal, by phone, or by mail. The standard PA form is one page long, except for nutritional supplement requests. Most PA criteria require clinical 	The standard PA request form is one page long, but most PA requests require chart notes.
•	Requests are responded to within 24 hours. The PA criteria are developed by pharmacists and in consultation with the P&T Committee.	 documentation such as chart notes. All PA requests are responded to within 24 hours. The PA criteria are developed by pharmacists in consultation with the P&T Committee. 	 Requests are responded to within 24 hours. The PA criteria are developed by pharmacists and in consultation with the P&T Committee.
•	Failure to obtain PA means the medication reimbursement will not be paid.	Failure to obtain PA in combination with an absence of medical necessity results in no provider reimbursement.	Failure to obtain PA means the medication reimbursement will not be paid.

5. Stringency of Strategy: How frequently or strictly is the NQTL applied?

CCO MH/SUD	FFS MH Carve Out	CCO M/S
PAs are authorized for six months to a year, depending on medical appropriateness and safety, as recommended by the P&T Committee.	The State approves PAs for up to 12 months, depending on medical appropriateness and safety, as recommended by the P&T Committee.	PAs are authorized for six months to a year, depending on medical appropriateness and safety, as recommended by the P&T Committee.
Approximately 10.5% of MH/SUD drugs are subject to PA criteria for clinical reasons.	 Approximately 17% of MH drugs are subject to PA criteria for clinical reasons. 	 Approximately 10.5% of M/S drugs are subject to PA criteria for clinical reasons. Providers can appeal on behalf of a client. Documentation is collected and a

Page 59 INTERCOMMUNITY PRIOR AUTHORIZATION FOR PRESCRIPTION DRUGS NQTL ANALYSIS AUGUST 21, 2018

	CCO MH/SUD		FFS MH Carve Out		CCO M/S
•	Providers can appeal on behalf of a client. Documentation is collected and a pharmacist or the medical director reviews to determine if it is appropriate	•	The State allows providers to submit additional information for reconsideration of a denial. Providers can appeal denials on behalf of		pharmacist or the medical director reviews to determine if it is appropriate and should be approved or denied. A client can always have a hearing as well.
	and should be approved or denied. A client can always have a hearing as well.		a member, and members have fair hearing rights.	•	The appeal overturn rate for CY 2017 was 56.6%.
•	The appeal overturn rate for CY 2017 was 52.6%.	•	The appeal overturn rates for MH carve out drugs was 8:2 (25%).	•	The CCO assesses stringency through review of the number of PA requests, PA
•	The CCO assesses stringency through review of the number of PA requests, PA	•	The State assesses stringency through review of PA denial/approval and appeal		denial/approval rates, appeal overturn rates, and pharmacy pricing reports.
	denial/approval rates, appeal overturn rates, and pharmacy pricing reports.		rates; number of drugs requiring PA; number of PA requests; and pharmacy	•	PA criteria are reviewed for appropriateness every two years or as the
•	PA criteria are reviewed for		utilization data/reports.		standard of practice changes for the
	appropriateness every two years or as the standard of practice changes for the treatments.	•	PA criteria are reviewed as needed due to clinical developments, literature, studies, and FDA medication approvals.		treatments.

6. Stringency of Evidentiary Standard: What standard supports the frequency or rigor with which the NQTL is applied?

	CCO MH/SUD	FFS MH Carve Out	CCO M/S
•	Drug class reviews created by pharmacists and in consultation with the P&T Committee based on best practices, professional guidelines and the Prioritized List.	 FDA prescribing guidelines, medical evidence, best practices, professional guidelines, and P&T Committee review and recommendations. Federal and state regulations/OAR and 	Drug class reviews created by pharmacists and in consultation with the P&T Committee based on best practices, professional guidelines and the Prioritized List.
•	FDA prescribing guidelines, review of medical literature.	the Prioritized List.	FDA prescribing guidelines, review of medical literature.

7. Compliance Determination for Benefit Packages CCO A and B

Comparability of Strategy and Evidence: The CCO applies prior authorization (PA) criteria to certain MH/SUD and M/S drugs to ensure the appropriate and cost-effective use of prescription drugs. The State applies PA to certain MH FFS carve out drugs to promote appropriate treatment. While the State does not consider cost in developing PA criteria for MH drugs, this is less stringent than CCO M/S so is not a parity concern. Evidence used by the CCO and State to determine which MH/SUD and M/S drugs are subject to PA includes FDA prescribing guidelines, medical evidence, best practices, professional guidelines, and P&T Committee review and recommendations. As a result, the strategy and evidence for applying prior authorization to prescription drugs are comparable for MH/SUD and M/S drugs.

Comparability and Stringency of Processes: The PA criteria for both MH/SUD and M/S drugs are developed by pharmacists in consultation with the applicable P&T Committee. PA requests for both MH/SUD and M/S drugs may be submitted by fax or phone (with additional modes available for FFS MH drugs). Requests for both MH/SUD and M/S drugs are responded to within 24 hours. For both MH/SUD and M/S drugs, most PA criteria require clinical documentation such as chart notes. Failure to obtain PA for MH/SUD and M/S drugs subject to prior authorization in combination with an absence of medical necessity results in no reimbursement for the drug. The PA processes for MH/SUD and M/S drugs are comparable and applied no more stringently to MH/SUD drugs.

Stringency of Strategy and Evidence: PAs for both MH/SUD and M/S drugs are approved for up to 12 months, depending on medical appropriateness and safety, as recommended by the applicable P&T Committee based on evidence such as FDA prescribing guidelines, best practices, and professional guidelines. The CCO and the State assess the stringency of strategy through review of PA denial/approval and appeal rates; the CCO also reviews appeal overturn rates and pharmacy pricing reports. The percent of MH/SUD drugs subject to PA requirements is comparable to M/S drugs. In addition, the appeal overturn rates are comparable. As a result, the strategies and evidentiary standards for prior authorization of prescription drugs are applied no more stringently to MH/SUD drugs than to M/S drugs.

Compliance Determination: As a result, the processes, strategies, and evidentiary standards for prior authorization of MH/SUD prescription drugs are comparably and no more stringently applied, in writing and in operation, to M/S drugs.

PROVIDER ADMISSION — CLOSED NETWORK

NQTL: Provider Admission — Closed Network (Restriction from admitting new providers [all or a subset thereof] into the CCO's network.)

Benefit Package: A, B, E, and G for Adults and Children

Classification: Inpatient and Outpatient

CCO: InterCommunity

1. To which provider type(s) is the NQTL assigned?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
 CCO does not close its	 The State does not close its	• N/A	The State does not close its
network for new MH/SUD	network for new MH/SUD		network for new M/S
providers of inpatient or	providers of inpatient or		providers of inpatient or
outpatient services.	outpatient services.		outpatient services.

2. Comparability of Strategy: Why is the NQTL assigned to these provider type(s)?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
• N/A	• N/A	• N/A	• N/A

3. Comparability of Evidentiary Standard: What evidence supports the rationale for the assignment?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
• N/A	• N/A	• N/A	• N/A

4. Comparability and Stringency of Processes: Describe the NQTL procedures (e.g., steps, timelines and requirements from the CCO and Provider perspectives).

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
• N/A	• N/A	• N/A	• N/A

5. Stringency of Strategy: How frequently or strictly is the NQTL applied?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
• N/A	• N/A	• N/A	• N/A

6. Stringency of Evidentiary Standard: What standard supports the frequency or rigor with which the NQTL is applied?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
• N/A	• N/A	• N/A	• N/A

7. Compliance Determination for Benefit Packages CCO A and B

The CCO does not close its network for new providers of MH/SUD inpatient or outpatient services. Accordingly, the NQTL does not apply and parity was not analyzed.

8. Compliance Determination for Benefit Packages CCO E and G

Provider network admission limits do not apply to FFS benefits, and the application of provider network admission NQTLs for benefits delivered under managed care is supported by 42 CFR 438.206 and 42 CFR 438.12. Accordingly, parity was not analyzed.

Page 63 INTERCOMMUNITY PROVIDER ADMISSION NQTL ANALYSIS AUGUST 21, 2018

PROVIDER ADMISSION — NETWORK CREDENTIALING AND REQUIREMENTS IN ADDITION TO STATE LICENSING

NQTL: Provider Admission — Network Credentialing and Requirements in Addition to State Licensing

Benefit Package: A, B, E, and G for Adults and Children

Classification: Inpatient and Outpatient

CCO: InterCommunity

1. To which provider type(s) is the NQTL assigned?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
CCO requires all participating providers to meet credentialing and recredentialing requirements. CCO does not apply provider requirements in addition to State licensing.	 All FFS providers must be enrolled as a provider with Oregon Medicaid. The State does not apply provider requirements in addition to State licensing. 	 CCO requires all participating providers to meet credentialing and recredentialing requirements. N/A 	 All FFS providers must be enrolled as a provider with Oregon Medicaid. The State does not apply provider requirements in addition to State licensing.

2. Comparability of Strategy: Why is the NQTL assigned to these provider types?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
CCO applies credentialing and re-credentialing requirements to:	 Provider enrollment is required by State law and Federal regulations. 	CCO applies credentialing and re-credentialing requirements to:	 Provider enrollment is required by State law and Federal regulations.
 Meet State and Federal requirements Ensure capabilities of providers to deliver high quality of care Ensure providers meet minimum competency standards 	The State also specifies requirements for provider enrollment in order to ensure beneficiary health and safety and to reduce Medicaid provider fraud, waste, and abuse.	 Meet State and Federal requirements Ensure capabilities of providers to deliver high quality of care Ensure providers meet minimum competency standards 	The State also specifies requirements for provider enrollment in order to ensure beneficiary health and safety and to reduce Medicaid provider fraud, waste, and abuse.

Page 64 INTERCOMMUNITY PROVIDER ADMISSION NQTL ANALYSIS AUGUST 21, 2018

3. Comparability of Evidentiary Standard: What evidence supports the rationale for the assignment?

<u>.</u>	Comparability of Evidential	otandard. What evidence supports the rationale for the assignment:				
	CCO MH/SUD	FFS MH/SUD		CCO M/S		FFS M/S
•	Credentialing/re-credentialing requirements are supported by the following evidence: - State law and Federal regulations, including 42 CFR 438.214	 Provider enrollment is required by State law and Federal regulations, including 42 CFR Part 455, Subpart E - Provider Screening and Enrollment. 	•	Credentialing/re-credentialing requirements are supported by the following evidence: - State law and Federal regulations, including 42 CFR 438.214	•	Provider enrollment is required by State law and Federal regulations, including 42 CFR Part 455, Subpart E-Provider Screening and Enrollment.
	 State contract requirements 			 State contract requirements 		
	 Medicare Manual, Chapter 6 			 Medicare Manual, Chapter 6 		
	- OAR 410-141-0120			- OAR 410-141-0120		

4. Comparability and Stringency of Processes: Describe the NQTL procedures (e.g., steps, timelines and requirements from the CCO and Provider perspectives).

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
 All providers must meet credentialing and recredentialing requirements. Providers must complete and provide Oregon Practitioner Credentialing Application (OPCA), Department of Human Services (DHS) forms DHS 3973 and/or 3974 (if applicable), copy of current Oregon Medical License, copies of Medical School Diploma and/or completion 	All providers are eligible to enroll as a provider and receive reimbursement provided they meet all relevant Federal and State licensing and other rules and are not on an exclusionary list. Providers must complete forms and documentation required for their provider type. This includes information demonstrating the	All providers must meet credentialing and recredentialing requirements. Providers must complete and provide Oregon Practitioner Credentialing Application (OPCA), Department of Human Services (DHS) forms DHS 3973 and/or 3974 (if applicable), copy of current Oregon Medical License, copies of Medical School Diploma and/or completion	 All providers are eligible to enroll as a provider and receive reimbursement provided they meet all relevant Federal and State licensing and other rules and are not on an exclusionary list. Providers must complete forms and documentation required for their provider type. This includes information demonstrating the

Page 65 INTERCOMMUNITY PROVIDER ADMISSION NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
certificates from medical training, copies of Internship and Residency completion certificates, copy of Board Certification (if applicable), copy of current Drug Enforcement Agency (DEA) certificate (if applicable), current copy of Malpractice Face Sheet including 5 years of Malpractice Coverage history, narrative of work history, current signed attestation by the applicant, signed and dates Authorization and Release of Information Form, and copy of policy and procedure for Seclusion and Restraint, as applicable. • Providers may submit supporting documentation by fax, electronic PDF file that is sent by email, directly to office, or by US Mail. • CCO's credentialing process involves first source verifications. After first source verifications are completed, the completed files go to the	provider meets provider enrollment requirements such as NPI, tax ID, disclosures, and licensure/certification. The provider enrollment forms vary from 1 to 19 pages, depending on the provider type. Supporting documentation includes the provider's IRS letter, licensure, SSN number, and/or Medicare enrollment as applicable to the provider type. The enrollment forms and documentation can be faxed in or completed and submitted electronically to the State's provider enrollment unit. The State's provider enrollment unit. The State's provider enrollment enrollment process includes checking the forms for completeness, running the provider name against exclusion databases, and verifying any licenses, certifications or equivalents.	certificates from medical training, copies of Internship and Residency completion certificates, copy of Board Certification (if applicable), copy of current Drug Enforcement Agency (DEA) certificate (if applicable), current copy of Malpractice Face Sheet including 5 years of Malpractice Coverage history, narrative of work history, current signed attestation by the applicant, signed and dates Authorization and Release of Information Form, and copy of policy and procedure for Seclusion and Restraint, as applicable. Providers may submit supporting documentation by fax, electronic PDF file that is sent by email, directly to its office, or by US Mail. CCO's credentialing process involves first source verifications. After first source verifications are completed, the completed files go to the	provider meets provider enrollment requirements, such as NPI, tax ID, disclosures, and licensure/certification. The provider enrollment forms vary from 1 to 19 pages, depending on the provider type. Supporting documentation includes the provider's IRS letter, licensure, SSN number, and/or Medicare enrollment as applicable to the provider type. The enrollment forms and documentation can be faxed in or completed and submitted electronically to the State's provider enrollment unit. The State's provider enrollment unit. The State's provider enrollment enrollment process includes checking the forms for completeness, running the provider name against exclusion databases, and verifying any licenses, certifications or equivalents.

Page 66 INTERCOMMUNITY PROVIDER ADMISSION NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Medical Director for approval. The Medical Director brings files that need further review to the credentialing committee. CCO's credentialing process averages between 30 and 60 days.	 The State's enrollment process averages 7 to 14 days. State staff in the provider enrollment unit are responsible for reviewing information and making provider enrollment decisions. 	Medical Director for approval. The Medical Director brings files that need further review to the credentialing committee. CCO's credentialing process averages between 30 and 60 days.	 The State's enrollment process averages 7 to 14 days. State staff in the provider enrollment unit are responsible for reviewing information and making provider enrollment decisions.
 CCO's Credentialing Committee is responsible for reviewing required information and making provider credentialing decisions. CCO performs re- credentialing every 3 years. 	 The State reviews all provider enrollment every three years, as required by Federal regulations. Providers who are not enrolled/re-enrolled are not eligible for Medicaid reimbursement. 	 CCO's Credentialing Committee is responsible for reviewing required information and making provider credentialing decisions. CCO performs re- credentialing every 3 years. 	 The State reviews all provider enrollment every three years, as required by Federal regulations. Providers who are not enrolled/re-enrolled are not eligible for Medicaid reimbursement.
Providers who do not meet credentialing/re-credentialing requirements do not get added to the CCO's panel of contracted providers or their contract with the CCO is terminated or that provider is removed from a group or facility that remains under contract with the CCO.	Providers who are denied enrollment or re-enrollment may appeal the decision to the State.	Providers who do not meet credentialing/re-credentialing requirements do not get added to the CCO's panel of contracted providers or their contract with the CCO is terminated or that provider is removed from a group or facility that remains under contract with the CCO.	Providers who are denied enrollment or re-enrollment may appeal the decision to the State.
 Providers who are adversely affected by credentialing or re-credentialing decisions may challenge the decision 		Providers who are adversely affected by credentialing or re-credentialing decisions may challenge the decision	

Page 67 INTERCOMMUNITY PROVIDER ADMISSION NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
by challenging or appealing		by challenging or appealing	
the decision of the CCO's		the decision of the CCO's	
Credentialing Committee		Credentialing Committee	
within 45 days.		within 45 days.	

5. Stringency of Strategy: How frequently or strictly is the NQTL applied?

	CCO MH/SUD	FFS MH/SUD	CCO M/S FFS M/S	
	All providers/provider types must be credentialed. There are no exceptions to	All providers/provider types are subject to enrollment/re- enrollment requirements.	 All providers/provider types must be credentialed. There are no exceptions to All providers/provider types are subject to enrollment requirement. 	nt/re-
	meeting these requirements.	There are no exceptions to	meeting these requirements. • There are no exception	s to
•	1.96% of LPCs were denied admission or terminated from the network in the last	meeting provider enrollment/re-enrollment requirements.	 .34% of MDs and 7.1% of Nurse Midwives were denied admission or terminated from requirements. 	nt
	contract year as a result of credentialing and recredentialing.	Less than 1% of providers were denied admission, and .005% of providers were terminated last CY for failure to meet enrollment/re-enrollment requirements.	the network in the last contract year as a result of credentialing and recredentialing. • Less than 1% of provid were denied admission .005% of providers were terminated last CY for for to meet enrollment/reenrollment requirement.	, and e ailure

6. Stringency of Evidentiary Standard: What standard supports the frequency or rigor with which the NQTL is applied?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Credentialing for all new providers is established by State law and Federal regulations.	 Provider enrollment is required by State law and Federal regulations, including 42 CFR Part 455, Subpart E — Provider Screening and Enrollment. 	Credentialing for all new providers is established by State law and Federal regulations.	Provider enrollment is required by State law and Federal regulations, including 42 CFR Part 455, Subpart E—Provider Screening and Enrollment.

Page 68 INTERCOMMUNITY PROVIDER ADMISSION NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
The frequency with which CCO performs recredentialing is based upon: State law and Federal regulations State contract requirements	The frequency with which the State re-enrolls providers is based on State law and Federal regulations.	The frequency with which CCO performs recredentialing is based upon: State law and Federal regulations State contract requirements	The frequency with which the State re-enrolls providers is based on State law and Federal regulations.
 Monitoring of provider performance through the Appeals and Grievances Department may result in re-credentialing more frequently National accreditation standards (NCQA) 		 Monitoring of provider performance through the Appeals and Grievances Department may result in re-credentialing more frequently National accreditation standards (NCQA) 	
 CCO monitors the following to determine how strictly to apply credentialing/recredentialing criteria: Denial/Termination rates for providers as a result of credentialing/recredentialing reviews. 		CCO monitors the following to determine how strictly to apply credentialing/recredentialing criteria: Denial/Termination rates for providers as a result of credentialing/recredentialing reviews.	
 Provider appeals/disputes. Network Adequacy data, such as access to care, provider specialties. 		 Provider appeals/disputes. Network Adequacy data, such as access to care, provider specialties. 	

	CCO MH/SUD	FFS MH/SUD		CCO M/S	FFS M/S
•	CCO follows NCQA		•	CCO follows NCQA	
	guidelines			guidelines	

7. Compliance Determination for Benefit Packages CCO A and B

Comparability of Strategy and Evidence: All IP and OP providers of MH/SUD and M/S services are subject to CCO credentialing and recredentialing requirements. CCO credentialing and re-credentialing is conducted for both providers of MH/SUD and M/S services to meet State and Federal requirements; ensure capabilities of providers to deliver high quality of care; and ensure providers meet minimum competency standards. Credentialing and re-credentialing of providers is supported by State law and Federal regulations, the CCO's contract with the State, the Medicare manual and National Committee for Quality Assurance (NCQA) guidelines. Based upon these findings, the CCO's strategy and evidence for conducting credentialing and re-credentialing are comparable for providers of MH/SUD and M/S services.

Comparability and Stringency of Processes: All providers of MH/SUD and M/S services must successfully meet credentialing and recredentialing requirements in order to be admitted to and continue to participate in the CCO's network. New providers of MH/SUD and M/S services are required to complete and submit substantially the same information and documentation for credentialing process. Both MH/SUD and M/S providers are offered several methods to submit their application and supporting documentation, including fax, mail or electronic submission. The CCO's Credentialing Committee is responsible for reviewing required information and making provider credentialing decisions.

The CCO's credentialing process for both MH/SUD and M/S independent providers includes first source verifications, completion of the application; proof of license/certification, DEA registration/CDS certification, licensing/Board certification, malpractice coverage, and a signed attestation. The credentialing process for MH/SUD and M/D providers averages between 30-60 days. Re-credentialing for both MH/SUD and M/S providers is conducted every three years. Failure of MH/SUD and M/S providers to meet credentialing and re-credentialing requirements result in a denial of admission to the CCO's network, termination of their contract with the CCO or removal of the provider from a group practice or facility that remains under contract with the CCO. M/SUD and M/S providers who are adversely affected by credentialing or re-credentialing decisions may challenge the decision by filing an appeal with the Credentialing Committee within 45 days.

Based upon these findings, the CCO's credentialing and re-credentialing processes for providers of MH/SUD services are comparable and applied no more stringently than to providers of M/S services.

Stringency of Strategy and Evidence: All MH/SUD and M/S providers are subject to meeting credentialing and re-credentialing requirements; there are no exceptions. In operation, MH/SUD and M/S providers have been comparably impacted by the application of credentialing and re-

Page 70
INTERCOMMUNITY PROVIDER ADMISSION NQTL ANALYSIS
AUGUST 21, 2018

credentialing requirements, with fewer than 2% of MH/SUD providers and between .3% and 7% of M/S providers denied admission or terminated from the network in the last contract year.

The CCO monitors similar metrics related to applying credentialing and re-credentialing requirements for MH/SUD and M/S providers, including reviewing denial/termination rates for providers as a result of credentialing/re-credentialing reviews; provider appeals/disputes; and network adequacy data, such as access to care and provider specialties. As a result, the strategies and evidentiary standards for credentialing and recredentialing are no more stringently applied to MH/SUD providers than to M/S providers.

Compliance Determination: Based upon the analysis, the processes, strategies, and evidentiary standards for credentialing and recredentialing providers, in writing and in operation, are comparably and no more stringently applied to MH/SUD providers than to providers of M/S services.

8. Compliance Determination for Benefit Packages CCO E and G

Provider network admission limits do not apply to FFS benefits, and the application of provider network admission NQTLs for benefits delivered under managed care is supported by 42 CFR 438.206 and 42 CFR 438.12. Accordingly, parity was not analyzed.

PROVIDER ADMISSION — PROVIDER EXCLUSIONS

NQTL: Provider Admission — Provider Exclusions (Categorical exclusion of a particular provider type from the CCO's network of participating providers.)

Benefit Package: A, B, E, and G for Adults and Children

Classification: Inpatient and Outpatient

CCO: InterCommunity

1. To which provider type(s) is the NQTL assigned?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
CCO does not categorically	 The State does not	• N/A	The State does not
exclude certain provider types	categorically exclude certain		categorically exclude certain
from participating in their	provider types from enrolling		provider types from enrolling
network.	as Medicaid providers.		as Medicaid providers.

2. Comparability of Strategy: Why is the NQTL assigned to these provider type(s)?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
• N/A	• N/A	• N/A	• N/A

3. Comparability of Evidentiary Standard: What evidence supports the rationale for the assignment?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
• N/A	• N/A	• N/A	• N/A

4. Comparability and Stringency of Processes: Describe the NQTL procedures (e.g., steps, timelines and requirements from the CCO and Provider perspectives).

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
• N/A	• N/A	• N/A	• N/A

5. Stringency of Strategy: How frequently or strictly is the NQTL applied?

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
• N/A	• N/A	• N/A	• N/A

6. Stringency of Evidentiary Standard: What standard supports the frequency or rigor with which the NQTL is applied?

CCO MH/SUD FFS MH/SUD		CCO M/S	FFS M/S	
• N/A	• N/A	• N/A	• N/A	

7. Compliance Determination for Benefit Packages CCO A and B

The CCO does not exclude particular types of providers of MH/SUD from admission and participation in the CCO's network. As a result, the NQTL does not apply and parity was not analyzed.

8. Compliance Determination for Benefit Packages CCO E and G

Provider network admission limits do not apply to FFS benefits, and the application of provider network admission NQTLs for benefits delivered under managed care is supported by 42 CFR 438.206 and 42 CFR 438.12. Accordingly, parity was not analyzed.

Page 73 INTERCOMMUNITY OON/OOS NQTL ANALYSIS AUGUST 21, 2018

OUT OF NETWORK (OON)/OUT OF STATE (OOS) NQTL: Out of Network (OON)/Out of State (OOS) Standards Benefit Package: A, B, E, and G for Adults and Children

Classification: Inpatient and Outpatient

CCO: InterCommunity

1. To which benefits is the NQTL assigned?

CCO MH/SUD FFS MH/SUD		CCO M/S	FFS M/S	
Out of Network (OON) and Out of State (OOS) Benefits	Out of State (OOS) Benefits	Out of Network (OON) and Out of State (OOS) Benefits	Out of State (OOS) Benefits	

2. Comparability of Strategy: Why is the NQTL assigned to these benefits?

	CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
•	CCO seeks to maximize use of in-network providers because our provider network consists of local providers that have been credentialed and contracted with the CCO. The purpose of providing OON/OOS coverage is to provide needed services when they are not available in-network/in-State.	The State seeks to maximize use of in-State providers because the State has determined that they meet applicable requirements, and they have a provider agreement with the State, which includes agreement to comply with Oregon Medicaid requirements and accept DMAP rates.	 CCO seeks to maximize use of in-network providers because our provider network consists of local providers that have been credentialed and contracted with the CCO. The purpose of providing OON/OOS coverage is to provide needed services when they are not available in-network/in-State. 	The State seeks to maximize use of in-State providers because the State has determined that they meet applicable requirements, and they have a provider agreement with the State, which includes agreement to comply with Oregon Medicaid requirements and accept DMAP rates.
•	The purpose of prior authorizing non-emergency OON/OOS benefits is to determine the medical necessity of the requested benefit and the availability of	The purpose of providing OOS coverage is to provide needed services when the service is not available in the State of Oregon or the client is OOS and requires covered services.	The purpose of prior authorizing non-emergency OON/OOS benefits is to determine the medical necessity of the requested benefit and the availability of	The purpose of providing OOS coverage is to provide needed services when the service is not available in the State of Oregon or the client is OOS and requires covered services.

Page 74 INTERCOMMUNITY OON/OOS NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
an in-network/in-State provider.	The purpose of prior authorizing non-emergency OOS services is to ensure the criteria in OAR 410-120-1180 are met.	an in-network/in-State provider.	The purpose of prior authorizing non-emergency OOS services is to ensure the criteria in OAR 410-120-1180 are met.

3. Comparability of Evidentiary Standard: What evidence supports the rationale for the assignment?

	Standard What Stradnes Supports the rationals for the assignment				
CCO MH/SUD	FFS MH/SUD CCO M/S		FFS M/S		
 The CCO covers OON/OOS benefits in accordance with Federal and State requirements, including OAR and the CCO contract. 	The State covers OOS benefits in accordance with OAR.	The CCO covers OON/OOS benefits in accordance with Federal and State requirements, including OAR and the CCO contract.	The State covers OOS benefits in accordance with OAR.		

4. Comparability and Stringency of Processes: Describe the NQTL procedures (e.g., steps, timelines and requirements from the CCO, member, and provider perspectives).

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Except as otherwise required by OHA, non-emergency OON/OOS services are not covered unless medically necessary services are not available within network/within State. The CCO's criteria for non-emergency OON/OOS coverage include member needs, network availability of services and wait times.	 Non-emergency OOS services are not covered unless the service meets the OAR criteria. The OAR criteria for OOS coverage of non-emergency services include the service is not available in the State of Oregon or the client is OOS and requires covered services. Requests for non-emergency 	Except as otherwise required by OHA, non-emergency OON/OOS services are not covered unless medically necessary services are not available within network/within State. The CCO's criteria for non-emergency OON/OOS coverage include member needs, network availability of services and wait times.	 Non-emergency OOS services are not covered unless the service meets the OAR criteria. The OAR criteria for OOS coverage of non-emergency services include the service is not available in the State of Oregon or the client is OOS and requires covered services. Requests for non-emergency
	OOS services are made		OOS services are made

Page 75 INTERCOMMUNITY OON/OOS NQTL ANALYSIS AUGUST 21, 2018

OOO MILIOUD	FFO MILIOUR	000 M/0	FFO M/O
CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
Requests for non-emergency	through the State prior	Requests for non-emergency	through the State prior
OON/OOS services are made	authorization process.	OON/OOS services are made	authorization process.
through the prior	 The timeframe for approving 	through the prior	 The timeframe for approving
authorization process.	or denying a non-emergency	authorization process.	or denying a non-emergency
 The timeframe for approving 	OOS request is the same as	The timeframe for approving	OOS request is the same as
or denying a non-emergency	for other prior authorizations	or denying a non-emergency	for other prior authorizations
OON/OOS request is the	(14 days for standard and 72	OON/OOS request is the	(14 days for standard and 72
same as other prior	hours for urgent).	same as other prior	hours for urgent).
authorizations (14 days for	OOS providers must enroll	authorizations (14 days for	OOS providers must enroll
standard requests).	with Oregon Medicaid.	standard requests).	with Oregon Medicaid.
The CCO establishes a single	The State pays OOS	The CCO establishes a single	The State pays OOS
case agreement (SCA) with	providers the Medicaid FFS	case agreement (SCA) with	providers the Medicaid FFS
an OON/OOS provider if the	rate.	an OON/OOS provider if the	rate.
provider does will not accept	rate.	provider does will not accept	rate.
the DMAP rate or the provider		the DMAP rate or the provider	
requests SCA for other		requests a SCA for other	
reasons, e.g., to guarantee		reasons, e.g., to guarantee	
payment for covered		payment for covered	
services.		services.	
The CCO's Contract and		The CCO's Contract and	
Negotiation Department		Negotiation Department	
negotiate the SCA with the		negotiate the SCA with the	
OON/OOS provider; the SCA		OON/OOS provider; the SCA	
is signed by both parties, and		is signed by both parties, and	
the provider is directed to		the provider is directed to	
send claims associated with		send claims associated with	
the SCA to a designated		the SCA to a designated	
CCO representative who		CCO representative who	
works directly with a Senior		works directly with a Senior	
Claims Analyst to make sure		Claims Analyst to make sure	

Page 76 INTERCOMMUNITY OON/OOS NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
the SCA is adjudicated based on the terms of the SCA.		the SCA is adjudicated based on the terms of the SCA.	
The CCO's process for establishing a SCA includes investigation of any potential provider option to suit the member's clinican need then establishing the rate and terms of service with the provider.		The CCO's process for establishing a SCA includes investigation of any potential provider option to suit the member's clinican need then establishing the rate and terms of service with the provider.	
The average length of time to negotiate a SCA is 1 to 2 days. In some cases, the SCA may take longer to complete if multiple billing providers are involved (e.g., hospitals).		The average length of time to negotiate a SCA is 1 to 2 days. In some cases, the SCA may take longer to complete if multiple billing providers are involved (e.g., hospitals).	
 Only providers enrolled in Oregon Medicaid can qualify as an OON/OOS provider. 		Only providers enrolled in Oregon Medicaid can qualify as an OON/OOS provider.	
The CCO pays OON/OOS providers the Medicaid FFS rate or a negotiated rate in the same range as the contracted rate.		The CCO pays OON/OOS providers the Medicaid FFS rate or a negotiated rate in the same range as the contracted rate.	

5. Stringency of Strategy: How frequently or strictly is the NQTL applied?

	CCO MH/SUD FFS MH/SUD		CCO M/S	FFS M/S	
•	If a request for a non-	If a request for a non-	If a request for a non-	If a request for a non-	
	emergency OON/OOS benefit	emergency OOS benefit does	emergency OON/OOS benefit	emergency OOS benefit does	

Page 77 INTERCOMMUNITY OON/OOS NQTL ANALYSIS AUGUST 21, 2018

CCO MH/SUD	FFS MH/SUD	CCO M/S	FFS M/S
does not meet the CCO's OON/OOS criteria, it will not be prior authorized. If a non-emergency OON/OOS benefit is not prior authorized, the service will not be covered, and payment for the service will be denied. Members/providers may appeal the denial of an OON/OOS request. The CCO was unable to provide the number of non-emergency OON/OOS requests that were received or denied in CY 2017; however the CCO indicated that zero denied OON/OOS requests were overturned on appeal (0% appeal overturn rate). The CCO evaluates the number of SCAs twice a year to determine whether the network should be expanded or a particular OON/OOS should be recruited to be a network provider.	not meet the OAR criteria, it will not be prior authorized. • If a non-emergency OOS benefit is not prior authorized, the service will not be covered, and payment for the service will be denied. • Members/providers may appeal the denial of an OOS request. • The State measures the stringency of the application of OOS requirements by reviewing OOS denial/appeal rates.	does not meet the CCO's OON/OOS criteria, it will not be prior authorized. If a non-emergency OON/OOS benefit is not prior authorized, the service will not be covered, and payment for the service will be denied. Members/providers may appeal the denial of an OON/OOS request. The CCO was unable to provide the number of non- emergency OON/OOS requests that were received or denied in CY2017; however the indicated that two denied OON/OOS requests were overturned on appeal. The CCO evaluates the number of SCAs twice a year to determine whether the network should be expanded or a particular OON/OOS should be recruited to be a network provider.	not meet the OAR criteria, it will not be prior authorized. If a non-emergency OOS benefit is not prior authorized, the service will not be covered, and payment for the service will be denied. Members/providers may appeal the denial of an OOS request. The State measures the stringency of the application of OOS requirements by reviewing OOS denial/appeal rates.

6. Stringency of Evidentiary Standard: What standard supports the frequency or rigor with which the NQTL is applied?

CCO MH/SUE) F	FS MH/SUD	CCO M	I/S		FFS M/S
Federal and State requirements, include and the CCO contra	•		 Federal and Starequirements, in and the CCO co 	ncluding OAR	• OAR	

7. Compliance Determination for Benefit Packages CCO A and B

Comparability of Strategy and Evidence: The CCO seeks to maximize the use of in-network providers because the CCO's provider network consists of local providers that have been credentialed and contracted with the CCO. While the State has not established a network of MH/SUD providers, the State seeks to maximize the use of in-State providers for similar reasons. The CCO's purpose for providing OON/OOS coverage is to provide needed MH/SUD and M/S benefits when they are not available in-network or in-State. Similarly, for MH/SUD FFS benefits, the State provides OOS coverage to provide needed benefits when they are not available in-State.

For both non-emergency MH/SUD and M/S OON/OOS benefits, the CCO (and the State for FFS MH/SUD OOS benefits) requires prior authorization to determine medical necessity and to ensure no in-network/in-State providers are available to provide the benefit. OON/OOS coverage requirements are based on Federal and State requirements, including OAR (for both the State and the CCO) and the CCO contract (for the CCO). As a result, the strategy and evidence for OON/OOS coverage of non-emergency inpatient and outpatient benefits are comparable for MH/SUD and M/S benefits.

Comparability and Stringency of Processes: Requests for non-emergency OON/OOS CCO MH/SUD and M/S benefits are made through the CCO's prior authorization process and are reviewed for medical necessity and in-network/in-State coverage. The prior authorization timeframes (14 days for standard requests and 72 hours for urgent requests) apply. Similarly, the State reviews requests for non-emergency OOS MH/SUD services through its prior authorization process, and the prior authorization timeframes (14 days for standard requests and 72 hours for urgent requests) apply. OOS providers are reimbursed the Medicaid FFS rate. If the OON/OOS MH/SUD provider is not enrolled in Oregon Medicaid, the provider must enroll in Oregon Medicaid. Similarly, the CCO requires OON/OOS providers to be enrolled with Oregon Medicaid. The CCO establishes a single case agreement (SCA) with a MH/SUD or M/S OON/OOS provider if the provider does not agree to the DMAP rate or the provider otherwise requires a SCA, e.g., to ensure payment. The CCO's process for establishing a SCA is the same for MH/SUD and M/S providers and includes investigation of any potential provider option to suit the member's clinican need then establishing the rate and terms of service with the provider. The average time to negotiate a SCA is one to two days. Both MH/SUD and M/S OON/OOS providers are paid either the Medicaid FFS rate or a negotiated rate in the same range as the contracted rate. Based on this, the processes for MH/SUD and M/S non-emergency OON/OOS benefits are comparable and applied no more stringently to MH/SUD non-emergency OON/OOS benefits.

Page 79
INTERCOMMUNITY OON/OOS NQTL ANALYSIS
AUGUST 21, 2018

Stringency of Strategy and Evidence: For both MH/SUD and M/S, if a request for a non-emergency OON/OOS benefit does not meet applicable criteria, which are based on Federal and State requirements, it will not be authorized, and payment for the service will be denied by the CCO/State. Members and providers may appeal the denial of OON/OOS authorization requests to the CCO/State as applicable. While the State does not have statistics regarding OOS requests, and the CCO does not have information on OON/OOS requests or denials, the CCO states that in CY 2017 zero denied MH/SUD OON/OOS requests were overturned on appeal and two M/S OON/OOS requires were overturned on appeal. This indicates that OON/OOS standards are not applied more stringently to MH/SUD benefits. As a result, the strategies and evidentiary standards for OON/OOS are no more stringently applied to MH/SUD benefits than to M/S benefits.

Compliance Determination: As a result, the processes, strategies, and evidentiary standards for the application of OON/OOS to non-emergency MH/SUD benefits are comparably and no more stringently applied, in writing and in operation, than to non-emergency M/S benefits.

8. Compliance Determination for Benefit Packages CCO E and G

Comparability of Strategy and Evidence: For both MH/SUD and M/S benefits the State seeks to maximize the use of in-State providers because the State has determined that they meet applicable requirements and they have a provider agreement, which includes agreement to comply with Oregon Medicaid requirements and accept DMAP rates. Similarly, the CCO seeks to maximize the use of in-network because the CCO's provider network consists of local providers that have been credentialed and contracted with the CCO. The State provides OOS coverage to provide needed MH/SUD and M/S benefits when they are not available in-State. Similarly, the CCO provides OON/OOS coverage to provide needed MH/SUD benefits when they are not available in-network or in-State. For both non-emergency MH/SUD and M/S OOS benefits, the State (and the CCO for MH/SUD OON/OOS benefits) requires prior authorization to determine medical necessity and to ensure no in-State providers (and in-network providers for OON requests to the CCO) are available to provide the benefit. The State's OOS coverage requirements are based on OAR. The CCO's OON/OOS coverage requirements are based on OAR and the CCO contract. As a result, the strategy and evidence for OON/OOS coverage of non-emergency inpatient and outpatient benefits are comparable for MH/SUD and M/S benefits.

Comparability and Stringency of Processes: Requests for non-emergency OOS FFS MH/SUD and M/S benefits are made through the State's prior authorization process and are reviewed for medical necessity and in-State coverage. The prior authorization timeframes (14 days for standard requests and 72 hours for urgent requests) apply. Similarly, the CCO reviews requests for non-emergency OON/OOS MH/SUD services through its prior authorization process, and the prior authorization timeframes (14 days for standard requests and 72 hours for urgent requests) apply. OOS FFS MH/SUD and M/S providers are reimbursed the Medicaid FFS rate. If the OOS provider is not enrolled in Oregon Medicaid, the provider must enroll in Oregon Medicaid. The CCO also requires OON/OOS MH/SUD providers to be enrolled with Oregon Medicaid. The CCO establishes a single case agreement (SCA) with a MH/SUD OON/OOS provider if the provider does not agree to the DMAP

Page 80
INTERCOMMUNITY OON/OOS NQTL ANALYSIS
AUGUST 21, 2018

rate or the provider requires a SCA, e.g., to ensure payment. While this is an additional step for CCO MH/SUD providers, it is the provider's choice, and this option is not available to M/S providers in FFS. The CCO pays OON/OOS MH/SUD providers either the Medicaid FFS rate or a negotiated rate that is in the same range as the contracted rate. Based on this, the processes for MH/SUD non-emergency OON/OOS services are comparable and applied no more stringently to non-emergency MH/SUD OON/OOS benefits than to M/S benefits.

Stringency of Strategy and Evidence: For both MH/SUD and M/S FFS, if a request for a non-emergency OOS benefit does not meet applicable criteria, which are based on OAR, it will not be authorized, and payment for the service will be denied by the State. Similarly, if a request for a non-emergency MH/SUD OON/OOS benefit does not meet the CCO's criteria, which are based on OAR and the CCO contract, it will not be authorized, and payment for the service will be denied by the CCO. For both MH/SUD and M/S, members and providers may appeal the denial of an OON/OOS request. The strategies and evidentiary standards for OON/OOS are no more stringently applied to MH/SUD benefits than to M/S benefits

Compliance Determination: As a result, the processes, strategies, and evidentiary standards for the application of OON/OOS standards to non-emergency MH/SUD benefits are comparably and no more stringently applied, in writing and in operation, to non-emergency M/S benefits.