

# Oregon Adult Residential Rate Standardization Year 1 Review

MAY 12, 2021



# **Discussion Topics**

- Data Collection Overview
- Financial Template Review
- Direct Support Wage
- Engagement Hours
- Staffing Levels
- Standards of Care
- Year 2 Analysis



### **Data Collection Overview**

- As part of the Oregon Health Authority's continued efforts to providing equitable reimbursement rates for services provided to individuals in OHA-licensed mental health residential settings, OHA contracted with Optumas to conduct a review of the rates after one year of experience.
- In the fall of 2020, Optumas/OHA requested financial templates summarizing year one experience.
  - Template responses were received from 85 of the 115 providers spanning all provider types, house sizes, regions and acuity levels.



# Financial Template Review

- Inherent within each financial template, Optumas requested that the providers include detailed information on each of the following topics:
  - Member Acuity, Engagement, and Occupancy Levels
  - Staffing Costs and Models
  - Revenue
  - Expenses

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# Financial Template Review

- Through evaluation of financial templates collected, Optumas observed that while the program was operating at a profit (approximately 10%), there were certain subsets where payment could be better aligned to risk.
- This led to a detailed review of the rating assumptions that make up the standardized rates:
  - Direct Support Wage
  - Engagement Hours
  - Staffing Levels

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# **Direct Support Wage**

- The methodology relies on expense component percentages relative to direct support wages.
- Data review indicated that two regions reported higher wages than used during the development.
- Updates were made to direct support wage by region:

| Region         | FTE | Current Wage | Adjusted Wage | Impact |
|----------------|-----|--------------|---------------|--------|
| Portland Metro | 244 | \$17.69      | \$17.69       | 0.0%   |
| Standard       | 207 | \$15.92      | \$16.04       | 0.7%   |
| Non-Urban      | 86  | \$15.57      | \$16.04       | 3.0%   |
| Total          | 537 | \$16.67      | \$16.79       | 0.7%   |



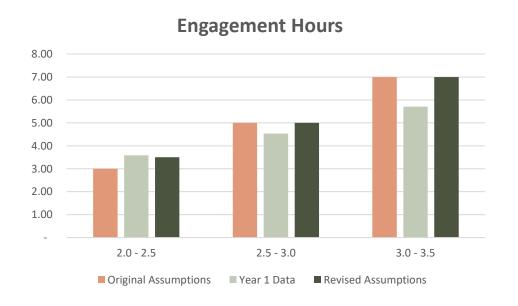
# Engagement Hours – Types of Hour

- In Oregon, there are two primary types of hour in the adult residential setting:
  - Active Engagement Hours -
    - (A) May include providing habilitation services to an individual or small groups
    - (B) May occur before, during, or after the provision of ADL and IADL services for an individual;
    - (C) May include offsite activities with program staff;
    - (D) May not include Psychosocial Rehabilitative Services (PRS).
  - Supervision Hours means the staff hours in a mental health residential treatment program for overseeing patients' general activities throughout the day;
- Optumas/JVGA created a Brick (value of an hour) for each of these types of staff work, reimbursing engagement hours at a higher rate.



## **Engagement Hours**

 Do the engagement/supervision hour splits assumed in the rate development reflect the medical need of the patients in each band?



Original
assumptions fall
below program
average for Tier 2
and above for Tiers
3 and 4.



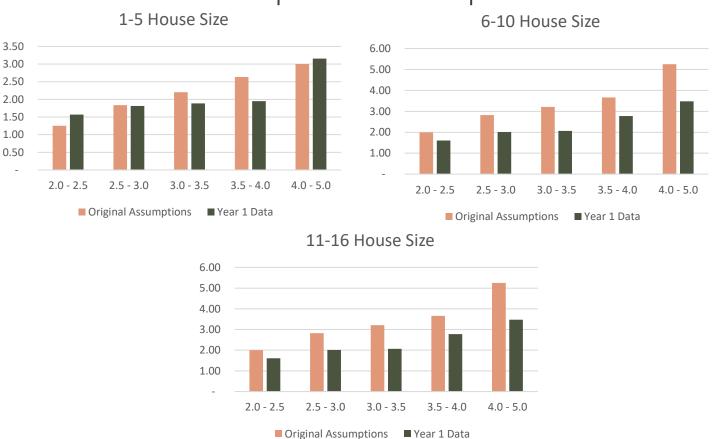
# **Staffing Levels**

- Does the intensity of supports vary by facility size?
  - In order to account for increased need for support depending on the number of people in a home, OHA provided an additional matrix which detailed the intensity of the staffing ratios.
- When paired with the type of hour split, this gives the total number of engagement and supervision hours for the day.
- The total hours can then be multiplied by the hourly rate (the brick) to calculate an initial Per Home Per Diem.



# **Staffing Levels**

 Do staffing levels assumed in the rate development reflect what is implemented in practice?



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### Standards of Care

- Assumed values are being increased where the original assumption was lower than the emerging data.
- Assumed values are <u>not</u> being decreased where the original assumption was lower than the emerging data.
- OHA requires providers to meet the standards of care funded by the rate assumptions (e.g. staffing ratios, engagement hours etc.).



# Standards of Care (cont.)

- OHA must be a responsible steward of taxpayer funds and will consider further policy changes if funding does not go to member care.
- Future data collection will continue to analyze where care exceeds or falls short of the practices funded via the rate build.



# Year 2 Analysis

- Optumas and OHA will create a similar template to collect data from 7/1/20 – 6/30/21.
- Template will be very similar but may contain new data requests and more consistent phrasing.
- It is critical that as many providers as possible complete the template.
  - If a provider does not respond, then we cannot react to any challenges or difficulties that provider is facing.
  - We will have an incomplete picture of the Adult Residential care setting.
- If an aspect of your business model or a challenge you face is not conveyed via the template, please communicate it to OHA and/or address it in a free entry cell in the template.



#### **Optumas**

7400 East McDonald Drive, Suite 101 Scottsdale, AZ 85250 480.588.2499 (office) 480.315.1795 (fax) www.optumas.com