

May 7, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of Boys & Girls Club of Salem, Marion & Polk Counties, which serve 15,000 youth in our community through our varied programs and services, in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with Salem Health (SH) in a variety of ways that support the underserved youth and families the Club serves on a daily basis. For example, Salem Health has supported our Health & Dental Service Center for many years as well as a new partnership with OHSU, where 4th year dental students will begin their practicum work in our clinic, serving uninsured youth. SH supports our healthy lifestyles and diabetes prevention programming as well as facilitates QPR suicide prevention training for our staff and community. SH also provides opportunities for our teens to explore careers within health services. WVCH has sponsored our Back to School Health Fair, and Salem Clinic's foundation has provided in-kind dental hygiene supplies and volunteer support to fill the dental hygiene bags all of the youth visiting our dental clinic receive.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,


Sue Bloom
Chief Executive Officer



**Boys & Girls Club of Salem
Marion and Polk Counties**
1395 Summer St. NE
Salem, OR 97301
Phone: (503) 581-7383
Fax: (503) 375-6129
Web: bgc-salem.org

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Luke Reese, *Operations*
Pete DeMuniz, *Governance*
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Executive Director
Sue Bloom



GREAT FUTURES START HERE.



earlylearninghub.org

April 8, 2019

Oregon Health Authority
635 Capitol Street, Room 350
Salem, OR 97301

To Whom It May Concern:

This letter of reference is in support of Marion Polk Coordinated Care, Inc. and its submission to be awarded an OHA Coordinated Care Organization contract via RFA-OHP-4690-19.

Marion Polk Early Learning Hub, Inc's mission is to convene, collaborate and catalyze action in our region to better align services and resources for children and families to ensure children are more ready for kindergarten. This mission aligns closely with that of MPCC and its principal organizations.

Over the last five years, the principles of Marion Polk Coordinated Care have demonstrated a willingness to partner and support Marion Polk Early Learning Hub, Inc. and work to establish connections between early learning and healthcare for the children and families we mutually serve.

We look forward to continuing our partnership with MPCC and coordinating our efforts to improve the health and well-being of the children in our community. We will continue to focus on the current health-related initiatives, including improving referral pathways between clinics and early learning providers; and the support to increase immunization, Well-Child checks, and literacy. We hope to continue work to support families and child care providers in meeting a child's significant behavioral health care needs.

Marion Polk Coordinated Care is best suited to provide the leadership and commitment to the community to transform healthcare delivery and meet the challenges of CCO 2.0. The intersection between health and early learning/kindergarten readiness is a critical and with these and other systemic partnerships, we can together make significant changes in the lives of children and families.

Please do not hesitate to contact me should you need any further information or have any questions.

Sincerely,

Lisa Harnisch
Executive Director

April 8, 2019

Oregon Health Authority
635 Capitol Street, Room 350
Salem, OR 97301

To Whom It May Concern:

This letter of reference is in support of Marion Polk Coordinated Care, Inc. and its submission to be awarded an OHA Coordinated Care Organization contract via RFA-OHP-4690-19.

The principles of Marion Polk Coordinated Care have demonstrated their ability to administer the Oregon Health Plan via the Managed Care Organization, Marion Polk Community Health from 2001 thru 2012 and via the Coordinated Care Organization, Willamette Valley Community Health.

As the largest multi-specialty clinic in the Marion Polk County service area, Salem Clinic and its providers place its full support and confidence with Marion Polk Coordinated Care to advance the systems of care and lead the transformation of care in support of the patients in our community.

Marion Polk Coordinated Care is best suited to provide the leadership and commitment to the community to transform healthcare delivery and meet the challenges of CCO 2.0.

Please do not hesitate to contact me should you need any further information or have any questions.

Sincerely,



D. Ryan Farwell, CPA, MBA
Administrator, Salem Clinic, PC



Salem Health
P.O. Box 14001
Salem, Oregon 97309-5014
503-561-5200 • salemhealth.org

April 10, 2019

Oregon Health Authority
635 Capitol Street, Room 350
Salem, OR 97301

To Whom It May Concern:

This letter of reference is in support of Marion Polk Coordinated Care and its submission to be awarded an OHA Coordinated Care Organization contract via RFA-OHP-4690-19.

The principles of Marion Polk Coordinated Care have demonstrated their ability to administer the Oregon Health Plan via the Managed Care Organization, Marion Polk Community Health from 2001 thru 2012 and via the Coordinated Care Organization, Willamette Valley Community Health.

As the largest provider of healthcare in the Marion Polk County service area, Salem Health Hospital & Clinics puts its full support and confidence with Marion Polk Coordinated Care to advance the systems of care and lead the transformation of care in support of the patients in our community.

Marion Polk Coordinated Care is best suited to provide the leadership and commitment to the community to transform healthcare delivery and meet the challenges of CCO 2.0.

Please do not hesitate to contact me should you need any further information or have any questions.

Sincerely,

A handwritten signature in blue ink that reads "Cheryl Wolfe".

Cheryl Wolfe

President and Chief Executive Officer, Salem Health Hospital & Clinics

April 15, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I am writing on behalf of Capitol Dental Care, Inc. (Capitol) in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principals have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. I know this firsthand, as I serve on the board of directors of Willamette Valley Community Health with the principals of MPCC. As an organization that provides care exclusively to OHP members, we have partnered in the past with Salem Clinic to help manage patients with diabetes and are actively engaged in Marion and Polk Counties to reduce the incidence of oral health-related issues among children, expectant mothers, and patients who present in the emergency department with oral pain.

Our current community outreach efforts, which we expect to expand in partnership with MPCC, include providing oral evaluations to over 6,500 students at 83 elementary and middle schools in the Salem-Keizer School District, servicing 44 Head Start locations within five programs in Marion and Polk counties, and addressing social determinants of health through our Central School based health clinic and use of our dental van throughout the region.

We understand that Capitol has been identified as a stakeholder in the MPCC's Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mark Shalvarjian", is written over the word "Sincerely,".

Mark Shalvarjian
President
Capitol Dental Care, Inc.



May 7th, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of CASA of Marion County, Inc. in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with Salem Health, as they directly support our work with abused and neglected children in foster care. In our daily work, we strive to ensure that our most vulnerable children are safe, thriving and find permanent homes. I have the utmost confidence that Salem Health understands the importance of providing high quality medical, dental and mental health care to our children. And because of my confidence in Salem Health, I truly believe that their principle partners in this endeavor, Salem Clinic and WVP, also understand how important it is that our children in foster care receive quality care. I trust that our children's care will be even better than before with this CCO leading the way for our most vulnerable populations.

It is my hope and desire to be a voice at the table advocating for the needs of our children in foster care, they are our future and it is incumbent upon us to ensure they have every opportunity to receive high quality care, to include mental health services. Because of the significant traumas they have endured, our children in foster care should have prompt access to high quality mental health therapies to ensure they have every opportunity to begin the healing journey.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,

Shaney Starr, MS, CFRM
Executive Director
CASA of Marion County, Inc.

Cascade ID and Infusion, LLC
2720 Commercial ST SE, Suite 201
Salem, OR 97302

John Girod, Owner-Member
503-540-9999 www.cascadeinfusion.com

April 12th, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

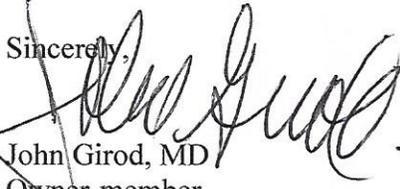
I write on behalf of Cascade ID and Infusion, LLC in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with Salem Health, Salem Clinic, and WVP. We provide the community with much needed infusion services for antibiotics, hydration, as well as specialty medications like Remicade, Xolair, and Prolia. Our Infectious Disease providers, Salem Health, Salem Clinic, and WVP all strive for excellence in the care of patients and are particularly aware of the needs of our at risk populations.

Due to our lengthy relationship I feel our patients and our community of providers will best be served by MPCC becoming the contracted CCO for Marion and Polk counties. The level of trust we have in the MPCC principles and their commitment to the community is unsurpassed.

We look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for the most vulnerable populations.

Sincerely,


John Girod, MD
Owner-member

April 12, 2019



891 23rd Street NE
Salem, OR 97301

T (503) 364-2181
F (503) 364-0364

www.childhoodhealth.com

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of Childhood Health Associates of Salem in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with WVP and area Primary Care to meet Quality Improvement Measures and reduce costs to the health care community.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Childhood Health has been on the cutting edge of Integrated Behavioral Health, Performance Measures for Improvement, and Social Determinants of Health and would welcome the opportunity to be involved in any committees dedicated to these topics.

Sincerely,

A handwritten signature in black ink, appearing to read "Holly A. Elmore".

Holly A. Elmore, JD
CEO
Childhood Health Associates of Salem



COMMUNITY ACTION

2475 Center St. NE
Salem, Oregon 97301

Ph. 503-585-6232
Fax 503-375-7580
www.mycommunityaction.org

**HELPING PEOPLE
EXIT POVERTY**

26 April 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of the Mid-Willamette Valley Community Action Agency in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with in a wide variety of work that impacts our anti-poverty work. As a Community Action Agency our mission is to promote anti-poverty programs for vulnerable and at-risk populations. Salem Health has long been one of our most vital partners in this community, especially as we have transitioned to the Social Determinants of Health model. Our work now and especially in the future will recognize that poverty can limit access to good and healthy food, safe communities, quality schools and most importantly housing and housing stability. We know that Salem Health's priorities match these same concerns and believe that they will continue to be innovators and community leaders as we move into the next decade.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Respectfully,

Jimmy Jones
Executive Director

May 7, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I am writing in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. I am an Oregon Health Plan member, and I believe the vision of MPCC and the stakeholders they have proposed involving will address the needs of fellow patients and the health of the community at large.

While MPCC is a newly formed entity, its main participants have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. I would be happy to have my care delivered through MPCC.

Sincerely,





April 15, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of Family Promise of the Mid-Willamette Valley in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with Salem Health, Salem Clinic and WVP as we refer our guests to these resources for their physical and mental health needs.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,

T.J. Putman
Executive Director
Family Promise of the Mid-Willamette Valley



April 26, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of Habitat for Humanity of the Mid-Willamette Valley in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with Salem Health to address health outcomes related to inadequate housing. Salem Health staff volunteer to help build new-construction Habitat homes in partnership with low-income households. These future homeowners partner to build and buy a home with a mortgage they can afford. Habitat homeowners pay no more than 30% of their income on housing which allows them to spend more on medical, food, and transportation. After moving into their Habitat home, 68% of children experience noticeably improved health.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jerry Ambris".

Jerry Ambris
Executive Director

Building homes. Building hope.

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Salem, Oregon 97302
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www.salemhabitat.org



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May 6, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

RE: Letter of Support for Marion Polk Coordinated Care

Dear Ms. Hurst,

On behalf of Liberty House, I write in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities. While MPCC is a newly formed entity, its principals have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered.

Liberty House's mission includes assessment, counseling and support for children and families referred for concerns of abuse or neglect. Child maltreatment is widely recognized as a public health crisis, generating over \$258 million new aggregated lifetime expenses annually in Marion and Polk Counties alone, according to CDC research that estimates \$215,000 average lifetime aggregated costs for each case of child abuse. We facilitate a gentle, effective, trauma-informed and research-based response to allegations of child maltreatment in Marion and Polk Counties. Liberty House has a long history of strong partnerships with all three partner organizations. Our medical team works very closely with Salem Hospital's Emergency Department staff, consulting on tough child abuse cases. We are partnering with West Valley Hospital to provide child abuse assessment appointments in Dallas in order to better serve rural and isolated children in Polk County. WVP Health Authority has played a leadership and visionary role in supporting Liberty House through acquisition and training on electronic medical records and practice management. The result of these strong collaborations is that our organization has been able to provide medical and forensic interviewing appointments for twice as many children, launch a successful trauma-informed counseling practice, and launch a full-scale Prevention program in the last three years. The strength of these programs reduces the negative outcomes of child maltreatment such as severe injury, death, and youth suicide. Those outcomes contribute to safer and healthier children and families.

Child maltreatment is the most serious public health issue facing the State of Oregon and Marion Polk Coordinated Care is positioned to play a leading role in the effective response. The research involving

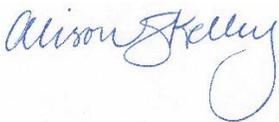
Letter of Support
MPCCO
May 6, 2019
Page Two

the Adverse Childhood Experiences (ACES) plainly establishes that children with 4 or more ACES are far likelier to develop expensive chronic health conditions such as cancer, heart disease, obesity, diabetes, mental health issues, behavioral problems, suicidal ideation, and to be more likely to become addicted to harmful substances such as drugs, alcohol and tobacco. Child maltreatment can be correlated with higher rates of emergency department visits. Liberty House plays a key role in responding effectively to child maltreatment and facilitating early and appropriate intervention that ultimately reduces long-lasting trauma for the child as well as costs for the health care system as a whole.

Many infants we see at Liberty House do not have a primary care provider. Liberty House plays a critical role in assessing children for abuse and neglect, referring them for primary care follow up and referring the family for early childhood services and therapeutic intervention such as the relief nursery or the Liberty House Hope & Wellness program, which includes TF-DBT, Parent-Child Interaction Therapy, EMDR, and many other modalities. We diagnose, we treat, we heal, and we prevent, and the organizations that have formed MPCC have played strong roles in our effectiveness.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations. Investing in Marion Polk Coordinated Care will be the most effective investment of CCO funding for Marion and Polk Counties and the additional areas proposed to be served.

Very truly yours,

A handwritten signature in blue ink that reads "Alison S. Kelley". The signature is written in a cursive style with a large, looping 'y' at the end.

Alison S. Kelley, JD

Love INC of North Marion County



1560 Hardcastle Ave
Woodburn, OR 97071
(971) 983-5683

May 6, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of Love INC of North Marion County in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care, and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members, as well as a demonstrated commitment to transforming the way care is delivered. As an organization, we partnered with Salem Health to launch the Woodburn Taskforce. They provided guidance, funding, and administrative support. A major portion of our work has been as a Service Integration Team. Their guidance has empowered us to address issues that will reduce health disparities and address social determinants of health. By working together to strengthen existing relationships, create new networks, and connect isolated silos of service among agencies that impact health and social services--the vulnerable, underserved, and marginalized in our community are now receiving relief, rehabilitation, and development at unprecedented levels.

We look forward to their continued participation as we continue to practice Asset Based Community Development. We will be engaging in initiatives to shape policies and practices in non-health sectors in ways that promote health and health equity. Our collaborative efforts will focus on social determinants of health and health equity for the purpose of creatively and cooperatively ameliorating disruptive social environmental issues along with adverse systems, policies, and practices.

info@loveincnmc.org www.loveincnmc.org

Meeting needs * Serving people * Making a difference

*Love INC of North Marion County is an exempt organization as described in
Section 501(c)(3) of the International Revenue Code EIN 27-0560943*

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,

William Park
Executive Co-Director, Love INC of North Marion County
Co-convenor, Woodburn Taskforce
1560 Hardcastle Avenue, Woodburn, Oregon

info@loveincnmc.org www.loveincnmc.org

Meeting needs * Serving people * Making a difference

*Love INC of North Marion County is an exempt organization as described in
Section 501(c)(3) of the International Revenue Code EIN 27-0560943*



Marion-Polk County Medical Society

ADVOCATE. COLLABORATE. EDUCATE.

May 8, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Re: Marion Polk Coordinated Care

Dear Ms. Hurst,

I write on behalf of the Marion-Polk County Medical Society in support of Marion Polk Coordinated Care's (MPCC) application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with Salem Health, Salem Clinic and WVP to support both the well being of our local medical professionals, and the reduction of health disparities in our local community. Our charitable arm, the Medical Foundation of Marion and Polk Counties, served marginalized populations from 1999-2017 by removing barriers to specialty care, medicine and life saving diagnostics and treatments. The Foundation also supported women with newborns as they faced drug addiction recovery, release from incarceration and varied difficult life circumstances – addressing social determinants of health such as job security, food security and housing. Additional programs worked to promote early childhood literacy. All of these programs relied on and benefited from close partnerships with Salem Health, Salem Clinic and WVP. As a result, we believe these three principles are uniquely positioned and experienced to lead our community's transformation toward achieving the triple aim of better health, higher quality and lower costs.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,

Krista S. Wood, Executive Director
Marion-Polk County Medical Society



May 6, 2019

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Bahaa Wanly

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of Marion-Polk Food Share in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. We know this because we've had, and continue to have, highly successful partnerships with Salem Health and WVP. Salem Health was the initial supporter and partner in our Farm Share Rx program, which works with clinicians to "prescribe" fresh, healthy vegetables to patients with diet related illness. WVP also served as a host site for the initiative, referring patients in an obesity prevention program. We also support Salem Health's "Food Pharmacy," an on-site food pantry that provides supplemental food to patients in need as they leave the hospital.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,

Rick Gaupo
President/CEO
Marion-Polk Food Share

A member of



Leading the fight to hunger in Marion and Polk counties...because no one should be hungry.
1660 Salem Industrial Drive NE • Salem, OR 97301-0374 • P: 503 581-3855 • www.marionpolkfoodshare.org

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Most Of Their Lives*

April 12, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

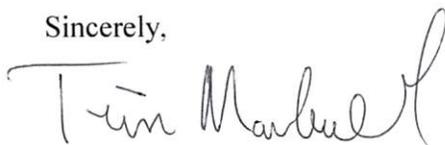
Please find this letter I write on behalf of New Perspectives Center in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is newly formed, we are very familiar with the team that makes up this new entity. These organizations as identified have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with WVP health Authority to work with the issue of patient access and to improve care coordination.

We understand that New Perspectives has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

As identified in the Marion-Polk Coordinated Care Community Engagement Plan, mental health was specified as one of five areas of focus. As a mental health provider, we applaud this focus and are looking forward to working towards the end goal of better patient care and outcomes.

Sincerely,



Tim Markwell, LMSW
Director
New Perspectives Center



Tammy L Hurst
Oregon Health Authority
635 Capitol Street NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I am writing on behalf of the North Marion Services Team in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill, and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization, the North Marion Services Team has benefited from our partnership with Salem Health, who helped launch our service integration team in 2017 and has been an important supporter of our collaborative community work ever since. Our team meets monthly to reduce health disparities by gathering community partners in our school district catchment area to identify, share and leverage resources to help people with housing, behavioral, educational, occupational, or early childhood needs while avoiding duplication of services.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Our work as an organization began out of a need for better information about and access to resources for our local North Marion community. Thanks to the support of community stakeholders like those that MPCC brings together, we are growing in our capabilities to address the social determinants of health in our community.

Sincerely,

The Rev. F. Craig Johnson
Interim Lead, North Marion Services Team



May 6, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

On behalf of Northwest Family Services, I'm writing in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization, we have and continue to partner with Salem Health, Salem Clinic, and WVP. Over the past several years we have partnered on the Women's Health Program, Project Access Network, and mental health with a focus on those with significant health disparities. The efforts address the social determinants of health by reducing barriers, improving health navigation, and increasing access to healthcare.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

As an organization that works in many communities, Northwest Family Services has been most appreciative of the collaboration of the key leaders in MPCC and their genuine passion to improve the behavioral health system, the efforts to increase value and pay for performance, and the recognition of the value of the social determinants of health and health equity all the while being mindful to maintain sustainable cost growth.

Sincerely,

A handwritten signature in cursive script that reads "Rose Fuller".

Rose Fuller
Executive Director



May 13, 2019

Oregon Health Authority
5003 Summer Street NE
Salem OR 97301

To Whom It May Concern,

I am writing on behalf of Options Counseling and Family Services to offer support for Marion Polk Coordinated Care's (MPCC) response to the Request for Application to serve OHP members in Marion and Polk Counties, and certain adjacent zip codes.

Options has worked with the partners in MPCC throughout their participation in Willamette Valley Community Health. As a representative of Willamette Valley Physicians, Dean Andretta has been an active participant with the provider community. He has continued to connect with behavioral health providers as governance for the new CCO is being designed. I believe the best model for this community is one which focuses on payer/provider partnerships, community collaboration, and makes investments to address social determinants of health. Those efforts coupled with transparency will ensure that MPCC will continue to improve the efficiency and effectiveness of health care delivery in the communities it proposes to serve.

Options has been a provider of behavioral health services since 1991, and its leadership has been involved in governance activities for service delivery systems over that time. This spans the MHO model and CCO model of organizing behavioral health service delivery. Options looks forward to working with Salem Health, Salem Clinic, and Willamette Valley Physicians as partners involved in MPCC.

Sincerely,

A handwritten signature in blue ink that reads "Stephen Allan".

Stephen Allan, PhD
Chief Executive Officer
541-517-4674
steve.allan@options.org

Administrative

3500 Chad Dr. Suite 350
Eugene, OR 97408
541.687.6983 office
541.687.2063 fax

EUGENE

1255 Pearl Street
Eugene, OR 97408
541.687.6983 office
541.687.2063 fax

SPRINGFIELD

175 West B Street
Building D
Springfield, OR 97477
541.762.1971 office
541.762.1974 fax

PORTLAND

11010 SE Division Street
Suite 202
Portland, OR 97266
503.335.5975 office
503.335.5974 fax

CLACKAMAS

205 Corporate Center
12901 SE 97th Avenue
Suite 340
Clackamas, OR 97015
503.655.8045 office
503.655.6806 fax

SALEM

2645 Portland Road NE
Suite 120
Salem, OR 97301
503.390.5637 office
503.393.3135 fax

1295 12th Place
Salem, OR 97301
503.951.6280 office
503.468.3130 fax

ROSEBURG

770 SE Kane Street
Roseburg, OR 97470
541.464.6455 office
541.464.5475 fax

FLORENCE

1455 8th Street
P.O. Box 429
Florence, OR 97439
541.997.6261 office
541.997.8606 fax

ST. HELENS

445 Port Avenue
Suite C
St. Helens, OR 97051
503.335.5975 office
503.335.5974 fax

BEAVERTON

8285 SW Nimbus Avenue
Suite 148
Beaverton, OR 97008
503.352.3260 office
503.352.3262 fax

Steve Allan, PhD
Chief Executive Officer



POLK COUNTY

POLK COUNTY COURTHOUSE * DALLAS, OREGON 97338
(503) 623-8173 * FAX (503) 623-0896

BOARD OF COMMISSIONERS

Commissioners

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MIKE AINSWORTH
LYLE R. MORDHORST

GREGORY P. HANSEN
Administrative Officer

Dean Andretta,
Cheryl N. Wolfe
Marion-Polk CCO

May 14, 2019

Re: Letter of support for Marion-Polk Coordinated Care Organization (MPCCO) application as a Coordinated Care Organization (CCO) for Marion and Polk Counties.

Please consider this letter as a non-binding support document to the application submitted by MPCCO.

Polk County, acting in its capacity as the Local Mental Health Authority and Local Public Health Authority endeavor to support the demonstrated MPCCO business model in the interest of integrated behavioral health in our communities. We believe the model that may be created in collaboration with a diverse set of community partners must be strong and show true partnerships across networks that are truly interested in full integration of services and transformation of health care.

This letter does not claim any pre-determined outcome toward contracts with Polk County if the Oregon Health Authority (OHA) grants a contract to MPCCO as a CCO in our region. Contract negotiations with Polk County are a function of communication after MPCCO is granted contract with OHA.

Commissioner Craig Pope, Board Chair

Polk County Board of Commissioners

Renaissance Recovery Resources, Inc.
1184 McGee Ct NE
Keizer, OR 97303
P.O. Box 20674
Keizer, OR 97307
Tel (503) 304-4358
Fax (503) 304-4361
www.renaissancerecoveryresources.com



April 12, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of Renaissance Recovery Resources, Inc., in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with WVP, as an in-network provider for outpatient substance use counseling services and medication assisted treatment.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Our agency feels strongly about their ability to provide necessary coverage to meet community needs, as they have already proven. MPCC is already familiar with the members, providers, and resources in the area. Historically, our agency contracts with three CCO's in the Willamette Valley and WVP has always been the most responsive, helpful, and engaged. We fully support their application as Coordinated Care Organization.

Sincerely,

A handwritten signature in black ink that reads 'Justin Nielsen'.

Justin Nielsen CADC II
Executive Director



SALEM FIRE DEPARTMENT

OFFICE OF THE FIRE CHIEF – 370 TRADE ST. SE, SALEM, OR 97301 – (503) 588-6245

April 18, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst:

I write on behalf of the Salem Fire Department in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with Salem Health and look forward to the opportunity to work with the MPCC Coordinated Care Organization on strategic initiatives to reduce health disparities and address the community's need for innovative healthcare services delivery.

We understand that our organization has been identified as a stakeholder in the Community Engagement. Mobile Integrated Healthcare (MIH) is one specific strategic initiative the Salem Fire Department is exploring. This presents a stakeholder partnership opportunity with the MPCC Coordinated Care Organization to provide a centered, mobile resources in the pre and out of hospital environment. It may include, but not limited to providing low acuity call response, community paramedicine care, chronic disease management, preventive care or post-discharge follow-up visits; or transport or referral to board spectrum of appropriate care, not limited to hospital emergency departments.

We look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,

Mike Niblock,
Fire Chief



May 7, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of Salem Free Clinics in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization, we have partnered in the past with Salem Health and Salem Clinic to reduce health disparities through the provision of quality, compassionate healthcare at no cost to low-income and uninsured individuals in Marion and Polk counties. These partnerships have exponentially broadened our ability to provide more patients with medical (preventative, acute and chronic disease management), dental (preventative and treatment), and mental health counseling services. Additionally, these partnerships have helped us further address social determinants of health through their involvement with our bilingual, culturally competent patient navigation services which connect patients to community resources (e.g. housing, employment, vision, hearing aids, food, etc.).

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Salem Free Clinics would like to expand our collaboration with the new CCO to bring about better health equity for our uninsured patient population.

Sincerely,

Heather Cordon
Development Director
Salem Free Clinics



POLICE DEPARTMENT

555 Liberty St. SE / Room 130 • Salem, OR 97301-3513 • (503) 588-6123

April 15, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of the City of Salem Police Department in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we routinely partner with Salem Health as we provide assistance to the many individuals in our community who need emergency medical or mental health assistance and are often unable to care for themselves. We are also in discussions about how to create and fund a sobering center, a resource much needed for many years in Salem and our surrounding communities.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Regards,

A handwritten signature in blue ink, appearing to read "Jerry Moore", is written over the typed name and title.

Jerry Moore
Chief of Police
City of Salem Police Department



5/13/2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I am writing on behalf of The Salem Keizer Collaboration in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with [Salem Health/Salem Clinic/WVP], with receiving referrals from Care Managers to aid in the prevention of homelessness through rental assistance, along with other various urgent needs. Salem Health was a key sponsor to help with facilitating full-fledged collaborations designed to bring together service providers to better serve their local community's needs. Salem Keizer Collaboration helps foster healthy resilient families and individuals to fill gaps in service. We understand the key role that safe and affordable housing is to one's social determinants of health.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

We look forward to continuing our partnership with Marion Polk Coordinated Care (MPCC)'s to help the individuals and families we both serve be safe, healthy, and independent towards a path of self-sufficiency.

As a partner in the provision of emergency social services in Marion and Polk County, we highly recommend support of the Marion Polk Coordinated Care (MPCC)'s and look forward to our continued partnership in achieving positive outcomes for our Community.

Sincerely,

A handwritten signature in black ink, appearing to read "Jason Ramos", with a long horizontal flourish extending to the right.

Jason Ramos
Social Service, Director
The Salem Keizer Collaboration
503-798-4876
Jason.ramos@usw.salvationarmy.org



RAY & JOAN
KROC
 CORPS COMMUNITY CENTER
 SALEM, OR



WILLIAM BOOTH
Founder
 ANDRÉ COX
General
 KENNETH G. & JOLENE K. HODDER.
Territorial Commanders
 NANCY DIHLE
Divisional Leader
 MAJORS DAN & KIM WILLIAMS
Kroc Administration
 County Coordinators
 CAPTAINS CELESTINE & SHOSHANNAH RUWETHIN
Corps Officers

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BENMOUSSA

SCOTT CANTONWINE

ANDREW COPELAND

ROBERT HOLLY

KRISTINE GRAYSON

MAXINE JONES

RYAN BELCHER

GERI BOLDT

Life Members:

GEORGE CARLISLE

5/13/2019

Tammy L. Hurst
 Oregon Health Authority
 635 Capitol Street, NE Room 350
 Salem, Oregon 97301

Dear Ms. Hurst,

I am writing on behalf of The Salvation Army of Marion and Polk Counties in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with [Salem Health/Salem Clinic/WVP], with receiving referrals from Care Managers to aid in the prevention of homelessness through rental assistance, along with overnight shelter at the Lighthouse Shelter. Our program not only prevents homelessness but ensures they do not become homeless in the future by increasing income for families and connecting them to vital community resources. We understand the key role that safe and affordable housing is to one's social determinants of health.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

We look forward to continuing our partnership with Marion Polk Coordinated Care (MPCC)'s to help the individuals and families we both serve be safe, healthy, and independent towards a path of self-sufficiency.

As a partner in the provision of emergency social services in Marion and Polk County, we highly recommend support of the Marion Polk Coordinated Care (MPCC)'s and look forward to our continued partnership in achieving positive outcomes for our Community.

Sincerely,

Jason Ramos
 Social Service, Director
 The Salvation Army of Marion and Polk Counties
 503-798-4876
 Jason.ramos@usw.salvationarmy.org



SERVING MARION & POLK COUNTIES

• PO Box 7047, Salem, OR 97303 • Main Phone: (503) 566-5762 • www.SalvationArmySalem.org •



May 6, 2019

Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I write on behalf of Union Gospel Mission of Salem (UGM) in support of Marion Polk Coordinated Care (MPCC)'s application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

While MPCC is a newly formed entity, its principles have a long history of serving Oregon Health Plan members as well as a demonstrated commitment to transforming the way care is delivered. As an organization we have partnered in the past with Willamette Valley Physicians. This partnership has enabled us to meet the needs of homeless individuals, no matter their disability, to deliver diabetes prevention and Living Well training, Smoking Cessation classes and healthy weight management education. Allowing us to lean on each other's organizational strengths and to collaborate in a way that changes the lives of people experiencing homelessness in Salem.

We understand that our organization has been identified as a stakeholder in the Community Engagement Plan and we look forward to forming meaningful partnerships with Marion Polk Coordinated Care as we work together to identify best practices to coordinate care for our most vulnerable populations.

Sincerely,

A handwritten signature in black ink that reads 'Dan Clem'. The signature is fluid and cursive, with the first and last names clearly legible.

Dan Clem
Executive Director
P. O. Box 431, Salem, OR 97308
503.480.9983 Cell
503.967.6388 Office



05/14/2019



Tammy L. Hurst
Oregon Health Authority
635 Capitol Street, NE Room 350
Salem, Oregon 97301

Dear Ms. Hurst,

I am writing on behalf of WVP Health Authority in support of Marion Polk Coordinated Care's application for the Coordinated Care Organization contract in Marion and Polk counties, and parts of Linn, Benton, Yamhill and Clackamas counties. As the State of Oregon looks to innovate and improve health care in the next five years, we strongly support the network of community stakeholders MPCC has proposed involving in their efforts to address social determinants of health, access to care and health disparities.

As IPA members we have a long history of serving Oregon Health Plan members and demonstrated commitment to transforming the way care is delivered. We support Marion Polk Coordinate Care becoming the Coordinated Care Organization for our service area to improve the behavioral health system, increase value and pay for performance, focus on social determinants of health and health equity, and maintain sustainable cost growth.

WVP Health Authority submits this letter on behalf of our member clinics on the included list.

Sincerely,

A handwritten signature in blue ink that reads 'Jan Baldwin' followed by a stylized flourish.

Jan Baldwin
Chief Executive Officer
WVP Health Authority

IPA Members	
Advanced Vascular Therapy	Pain Care Specialists of Oregon, LLC
Breathe Easy with Jenn, PC	Physicians Building Group, LLP
Capital Neurosurgery Specialists, LLC	Primary Care West, PC
Cascade Cardiology, LLC	Radiation Therapy Consultants, PC
Cascade Infectious Disease & Infusion, LLC	Retina Consultants, LLC
Cascade Women's Health Clinic	Richard Bingham, MD, LLC
Chandra's Clinic, PC	Richard C Boughn, MD, PC
Childhood Health Associates of Salem	River Valley Rheumatology and Infusions, Inc
Dallas Family Medicine, LLC	Salem Clinic, PC
Dermatology Clinic, PC	Salem Emergency Physicians Service, PC
Diagnostic Imaging Associates	Salem Family Medicine
E. Richard Clark, MD	Salem Gastroenterology Consultants, PC
Emurgent Care, LLC	Salem Pain and Spine Specialists
Eye Care Physicians & Surgeons, Inc	Salem Pediatric Clinic
Family Medical Group of Silverton & Molalla	Salem Psychiatric Associates
Firehouse Diabetes and Endocrine Center	Salem Pulmonary Associates & Sleep Center, PC
Grand Ronde Health & Wellness Center	Salem Radiology Consultants, PC
Hand Surgery of Oregon	Salem Rehabilitation Associates, Inc
Hope Family Medicine, Inc	Salem Sleep Medicine, PC
Hope Orthopedics of Oregon	Salem Womens Clinic, Inc
James P Nealon, MD, PC	Salveo Family Medicine, PC
K William Seeto, MD	Santiam Memorial Hospital
Kidney Care Physicians, LLC	Santiam Vision Source
LAGS Spine & SportsCare Medical Center	Silver Creek Family Medicine, LLC
Leonard Plastic Surgery	Silver Falls Dermatology, PC
Liberty House	Silverton Specialists LLC
Liberty Spine & Pain, PC	Stayton Family Practice, Inc
Medical Center Eye Clinic, LLC	Steven LaTulippe, MD, PC
Melvin D Wade, MD, PC	The Oregon Clinic
Mend Clinic, LLC	Uldis Berzins, MD
Michael L. Wynn, DO	Urgent Care Oregon, LLC
Modern Nose Clinic	Vida Family Medicine, LLC
N. Elaine Broskie, MD	West Salem Clinic
Neaman Plastic Surgery	West Salem Family Practice Associates
New Focus Health, PC	Willamette ENT and Facial Plastic Surgery
Northwest Family Medicine	Willamette Sleep Center
Northwest Lifestyle Medicine, Inc.	Willamette Urology, PC
Olwyn K Davies, MD, PC	Willamette Valley Endocrinology
Oregon Anesthesiology Group, PC	Willamette Valley Hospice
Oregon Family Health, LLC	Willamette Valley Radiology, PC
Oregon Heart Center, PC	Willamette Vascular Specialists, PC
Oregon Oncology Specialists	William Strauss, MD, PC
Oregon Plastic Surgeons, LLC	Woodburn Pediatric Clinic
Pacific Obstetrics & Gynecology, LLC	Wutte MD Inc
Pacific Pathology Associates, Inc	WVP Medical Group, LLC