Behavioral Health Transformation 2021-2023 Initiatives

Presented to Oregon Health Policy Board September 7, 2021

Steve Allen, Behavioral Health Director Kyleen Zimber, Behavioral Health Strategic Projects



Behavioral Health Transformation Goals

Change how we work to realize meaningful outcomes and eliminate health inequities

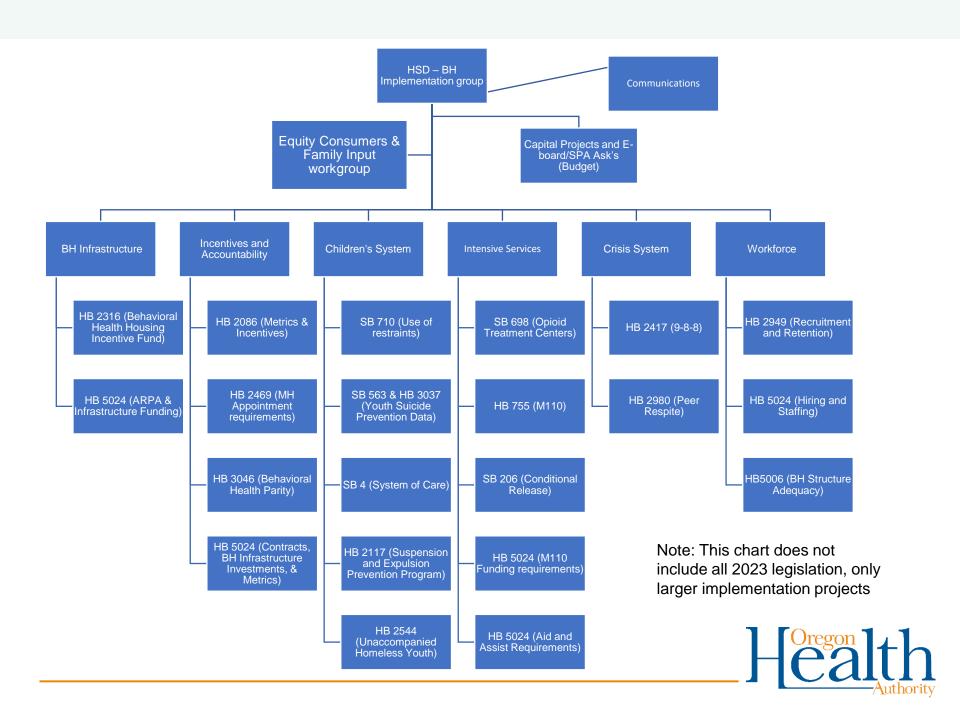
- Align support for priorities
- Engage partners meaningfully
- Bring down barriers that limit partner participation
- Redistribute power and resources
- Be accountable for outcomes



Behavioral Health Transformation Work

- 2023 Bills/Budget sorted into transformational priorities
 - Infrastructure
 - Incentives and Accountability
 - Children's System
 - Intensive Services
 - Crisis System
 - Workforce
- External Advisory Committees for each priority
- Governance structures directed by people with lived experience and communities disproportionately impacted by health inequities





Metrics and Incentives

Behavioral Health Metrics and Incentives (per HB 2086)

- Improve timely access to behavioral health care
- Reduce hospitalizations
- Reduce overdoses
- Improve the integration of physical and behavioral health care
- Ensure individuals are supported in the least restrictive environment that meets their behavioral health needs
- Be Simple, Responsive, Meaningful



Metrics and Incentives

Additional goals (per HB 5024 Budget Note)

- align contracts to
 - Prevent hospitalizations
 - Prevent criminalization
 - Prevent homelessness
 - Eliminate health inequities



Behavioral Health Committee Governance (per HB 2086):

- Established by The Oregon Health Policy Board
- Appointed by the OHA Director, Pat Allen
- Staffed by Health Systems Division, Office of Behavioral Health Services, Steve Allen
- Collaborate with the Health Plan Quality Metrics Committee, as needed



Voting Members

- Health Plan Quality Metrics Committee Chair
- OHPB Health Equity Committee Chair
- CCO Behavioral Health director
- Community Mental Health Program representative
- Data Analysis expert
- Consumer Advisory Council member representing adults with mental illness
- System of Care Advisory Council representative (ORS 418.978)
- Ballot Measure 110 (2020) Oversight and Accountability Council member representing adults with addictions or co-occurring conditions
- System of care (ORS 418.976) representative



Voting Members (cont.)

- Consumer representative
- Tribal Government representative
- One representative of an organization that advocates on behalf of individuals with intellectual or developmental disabilities
- Behavioral Health service providers representative
- Any other member that the OHA Director deems appropriate



Non-Voting Members

- Behavioral Health Director
- Alcohol and Drug Policy Commission Director
- Medicaid Director
- Department of Human Services representative



Behavioral Health Key Upcoming Dates

Metrics and Incentives

- Now BH Metrics Committee (HB 2086) established/being formed
- November 1, 2021 Report to Legislature on contract changes needed to comply with quality metrics and incentives developed by the Behavioral Health Committee



Behavioral Health Key Upcoming Dates

Metrics and Incentives

- December 1, 2021 Report to Legislature barriers including:
 - legislative changes or changes to the demonstration project under section 1115 of the Social Security Act needed to apply the quality metrics and incentives developed by the committee to contracts with coordinated care organizations and counties
 - OHA's specific needs for data infrastructure to implement the quality metrics and incentives
 - Recommendations for facilitating risk-sharing agreements within the health care delivery system to achieve the goals of the quality metrics
 - Recommendations for counties to share in the costs of a hospitalization at OSH 30 days after county is notified that the patient no longer needs hospital level care



Behavioral Health Key Upcoming Dates

Metrics and Incentives

- February 1, 2022 Behavioral Health Committee recommendations regarding metrics and incentives
- December 1, 2022 The \$49m Special Purpose Appropriation to support metrics/incentives must be allocated by the Legislature



OHA will (per HB 2086):

- Implement a process for collecting health outcome and quality measure data identified by the Committee
- Report the data to the Oregon Health Policy Board



Current Efforts:

- Contracted facilitator for BH Committee
- Establish committee
 - Recruit membership
 - Letters/outreach started August 27
 - 2 weeks to respond
 - Evaluate responses and finalize committee roster by mid-Sept
 - First committee meeting est. mid/late-Sept
 - Set cadence, weekly (if possible), up to 18 meetings
 - Metrics and Incentives report to Legislature by 2-1-22



Other major work: Transformation and System Alignment

Contracted third-party evaluator

- Evaluate behavioral health budget, staffing, data and metrics analysis and tracking, and contracts.
- Submit a roadmap to increasing financial transparency, accountability and ongoing reporting on Oregon's behavioral health needs and outcomes. Plan to include County Financial Assistance Agreement changes.
- Factor work of Behavioral Health Committee
- Simple, Responsive, and Meaningful



Behavioral Health Additional Key Upcoming Dates

Infrastructure Investments

- September 3, 2021 Applications due from communities to support planning for behavioral health residential and housing needs
- December 1, 2021 OHA to issue Requests for Proposals for Behavioral Health Infrastructure Grants
- March 1, 2022 OHA to demonstrate to Legislature the use of \$130m investment so funds can be released

