

# AGENDA

## PUBLIC HEALTH ADVISORY BOARD

**February 8, 2024, 3:00-5:30 pm**

Join ZoomGov Meeting

<https://www.zoomgov.com/j/1603086166?pwd=aGgvUjFENXdadzZvLzZZZStWKzR6QT09>

Meeting ID: 160 308 6166

Passcode: 955876

One tap mobile

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Meeting objectives:

- Approve December meeting minutes.
- Welcome new members and orient new members to PHAB's foundational work.
- Discuss 2024 work plan and subcommittee/workgroup participation.
- Hear update on legislative session.
- Discuss priorities for 2023-25 evaluation of public health modernization investments.

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### **3:00-3:20 pm    Welcome, board updates, shared agreements, agenda review**

- Welcome, board member introductions and icebreaker:
  - What do you wish you knew when you joined PHAB? Or
  - What do you want to learn today at your first PHAB meeting?
- Share group agreements and the Health Equity Policy and Procedure
- OHA staff updates
- **ACTION:** Approve December meeting minutes

Veronica Irvin,  
PHAB Chair

<b>3:20-4:00 pm</b>	<b>Member connections and PHAB's foundational work</b> In small groups <ul style="list-style-type: none"> <li>• Introductions</li> <li>• Review and discuss one of PHAB's core bodies of work:               <ol style="list-style-type: none"> <li>1. Health Equity Policy and Procedure and health equity framework</li> <li>2. Accountability metrics</li> <li>3. Public health workforce</li> <li>4. Public health modernization funding</li> </ol> </li> </ul>	Veronica Irvin
<b>4:00-4:15 pm</b>	<b>2024 work plan review</b> <ul style="list-style-type: none"> <li>• Discuss draft work plan for 2024</li> <li>• Discuss subcommittee and workgroup deliverables and member participation</li> </ul>	Veronica Irvin
<b>4:15-4:30</b>	<b>BREAK</b>	
<b>4:30-4:45 pm</b>	<b>Legislative session update</b> <ul style="list-style-type: none"> <li>• Hear update on 2024 legislative session, currently in session</li> <li>• Hear update on planning for 2025 legislative session</li> </ul>	Emily Droge and Charina Walker, OHA
<b>4:45-5:00 pm</b>	<b>Public health modernization evaluation planning for 2023-25</b> <ul style="list-style-type: none"> <li>• Hear update on planning for 2023-25 evaluation of public health modernization investments</li> <li>• Provide input on priorities, domains and key questions</li> </ul>	Kusuma Madamala, OHA
<b>5:00-5:10 pm</b>	<b>Public comment</b>	Veronica Irvin, PHAB Chair

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**5:10 pm      Next meeting agenda items and adjourn**

- Hear from OHA Director, Dr. Sejal Hathi
- OHPB 2024 priorities
- Finalize 2024 work plan and subcommittee/workgroup participation
- CBO public health modernization funding update
- CCO metrics discussion (*tentative*)

Veronica Irvin,  
PHAB Chair

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Everyone has a right to know about and use Oregon Health Authority (OHA) programs and services. OHA provides free help. Some examples of the free help OHA can provide are:

- Sign language and spoken language interpreters.
- Written materials in other languages.
- Braille.
- Large print.
- Audio and other formats.

If you need help or have questions, please contact Sara Beaudrault: at 971-645-5766, 711 TTY, or [publichealth.policy@odhsoha.oregon.gov](mailto:publichealth.policy@odhsoha.oregon.gov) at least 48 hours before the meeting.

# PHAB Public Health Modernization Funding Workgroup Group agreements

- Learn from previous experiences and focus on moving forward
- **Slow down to support full participation by all group members**
- Stay engaged
- Speak your truth and hear the truth of others
- Expect and accept non-closure
- Experience discomfort
- Name and account for power dynamics
- Move up, move back
- Confidentiality
- Acknowledge intent but center impact: ouch / oops
- Hold grace around the challenges of working in a virtual space
- Remember our interdependence and interconnectedness
- Share responsibility for the success of our work together



TINA KOTEK  
GOVERNOR

January 2, 2024

Brenda Johnson, Chair  
Kirsten Isaacson, Vice Chair  
Oregon Health Policy Board

Dear Chair Johnson and Vice-Chair Isaacson,

Thank you for your dedication and leadership to this work during a time of change. The Oregon Health Policy Board serves as a stable venue for public engagement, policy development, and agency oversight. This stability will be particularly important as the Oregon Health Authority onboards new leadership and focuses on implementation of several new, transformative programs, including the Basic Health Program and the new 1115 Medicaid Waiver benefits.

Oregon continues to be a leader in health care transformation, and yet, we still face many consistent challenges with health care access, health disparities, and overall affordability. This is why my recommended budget at the start of the year aimed to maintain the coverage gains achieved during the last two years, expand health care coverage statewide, and increase access to services. We must recognize the need to stabilize the health system while we continue to pursue reforms that will serve Oregonians better and help Oregon families thrive.

I also want to acknowledge the Board is comprised of volunteers, many of whom work full-time in addition to providing significant time to the Board and the Board's various committees. Please continue to be mindful of how and where the Board can be of most influence by being specific in your strategies to move the Board's work forward.

As my staff have engaged with the Board's leadership over the past two months, the priority areas that I have identified for the Board will come as little surprise.

I direct the Board to prioritize the following areas:

- Continue to **advance health equity** toward the State's 2030 Goal to eliminate health inequities. The Board must support the agency in defining its strategies and progress toward this goal and lead with equity throughout the Board's broader work.
- Continue championing strategies to **reduce health care costs** and **increase affordability** for Oregonians. This work should include identifying risks and threats to existing efforts and programs, and the Board should work across state advisory committees in doing so.

Brenda Johnson and Kirsten Isaacson  
January 2, 2024  
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- Lead **public engagement** for the next Coordinated Care Organization (CCO) procurement with an eye toward member experience and access to care. My office will work closely with the agency and Board to establish expectations for the next CCO procurement.
- Continue the Board's **metrics alignment** work with a particular focus on upstream strategies to support the work of advancing the state's health equity goals.

Behavioral health is a significant focus of my administration. I encourage the Board to identify where, within the Board's workstreams, you can influence a more responsive and culturally reflective behavioral health system. This may include assessing how members access care through CCOs, without duplicating existing agency or initiative work.

My staff will continue to engage actively with the Board as we work together to make progress on these challenges. I look forward to our partnership on these critical issues.

Thank you for your dedication and leadership.

Sincerely,

A handwritten signature in black ink, appearing to read "Tina Kotek", with a stylized, cursive script.

Governor Tina Kotek



## **Public Health Advisory Board meeting minutes**

**Dec 14th, 2023, 3:00-5:30 pm**

### **Attendance**

**Board members present:** Mike Baker, Marie Boman-Davis, Bob Dannenhoffer, Jackie Leung, Kelle Little, Ryan Petteway, Meghan Chancey, Sarah Present, Erica Sandoval, Veronica Irvin, Cara Biddlecom, Dean Sidelinger.

**Board members excused:** Nic Powers, Jawad Khan

**OHA Staff for PHAB:** Sara Beaudrault, Kirsten Aird, Tamby Moore.

### **Welcome and shared agreements**

- PHAB members, subcommittee and workgroup members and staff introduced themselves.

### **Board updates and agenda review**

Presented by Kirsten Aird

- A quorum, defined as half plus one of the members, was established at the beginning of the meeting.
- It was noted that this would be Erica Sandoval's last meeting with PHAB.

- The Governor's Office is expected to appoint members to open positions on the PHAB, including Public Health Division Employees Representative and CCO Representative roles.
- Heather Kaisner was appointed as the Health Administrator to represent large counties; she is expected to attend the next meeting.
- PHAB's new positions include CBO Representatives from both rural and urban settings, a Health Equity expert, and a representative for early learning through high school education.
- It was also noted that an Oregon Health Policy member is expected to join PHAB in 2024.
- There has been significant interest in joining the Health Equity Framework Workgroup and Public Health System Workforce Workgroup from LPHAs members and some Tribal groups.
- Marie Boman-Davis agreed to participate in both workgroups while Meghan Chancey and Veronica Irvin volunteered for the Workforce committee; Bob Dannenhoffer and Jackie Leung volunteered for the Health Equity Framework committee.



- Dr. Sejal Hathi will assume her role as Director of Oregon Health Authority on January 16th; arrangements are being made for her introduction to PHAB.
- Coordination is also underway for Governor Kotek's opportunity to meet with PHAB.

### **October Meeting Minutes Vote**

- Meghan Chancey motioned to approve the minutes from October's meeting; Erica Sandoval seconded this motion. The vote passed with approval; Michael Baker abstained.

### **PHAB Health Equity Policy & Procedure Update & Vote**

Presented by Bob Dannenhoffer

- Data on impacts of racism in Public Health Systems were included in this policy update.
- Statements acknowledging how geography have impacts public health were added.
- Veronica Irvin raised a question about notes included within the document; it was clarified that these were working notes not intended for inclusion in final documentation.

- Bob Dannenhoffer made a motion to approve the updates to the policy and procedures. Sarah Present seconded the motion; motion was passed unanimously as follows:

- Marie Boman Davis – yes
- Bob Dannenhoffer – yes
- Veronica Irvin – yes
- Erica Sandoval – yes
- Meghan Chancey – yes
- Sarah Present – yes
- Kelle Little – yes
- Jackie Leung – yes
- Ryan Petteway – yes
- Mike Baker - yes

### **Public Health Accountability Metrics (CD and Environmental Health Process Measures) Presentation and Vote**

Presented by Sara Beaudrault, Tim Menza, Rex Larsen, Julie Sifuentes

- Process Measure Implementation
  - Each LPHA is expected to show progress on two process measures in each of the three priority areas for syphilis, immunizations and extreme heat and air quality.

- Three workgroups of LPHA and OHA subject matter experts were formed to provide recommendations for the process measures, based on best practices and evidence.
  - OHA conducted meetings on 11/6 and 11/13 to review the recommendations and solicit feedback from LPHA administrators.
  - A survey was fielded from 11/14 to 11/27 to gather additional insights and opinions from the LPHA and OHA staff on the process measures.
- Marie Boman-Davis asked about the reporting mechanism for the process measures, wondering if the program elements would be updated and if OHA would be responsible for housing this data.
- Sara confirmed that related program elements would be updated to reflect the metrics, and that data collection methods and mechanisms are being developed to capture this data.
- Dr. Tim Menza, Rex Larsen and Julie Sifuentes reviewed data and proposed LPHA and OHA process measures for each of the three metrics areas.
- Bob Dannenhoffer asked whether OHA is taking any actions to connect long term health facilities vaccination requirements to possible incentives. There are 29 states that require long term health facilities to vaccinate their residents and Oregon does not anything outlining this idea.
- Rex Larsen responded that OHA is interested in exploring this topic but it is not currently being addressed through accountability metrics.

- Bob responded- This can work; this has been done in other states. Bob noted that statewide approaches are needed.
- Jackie Leung asked a question about community engagement and whether this would be active or passive engagement.
- Sara Beaudrault noted that metrics are an opportunity to be actively engaging with communities. She said that, for the purposes of identifying metrics, OHA, LPHAs and the PHAB subcommittee relied on connections to other bodies of work where communities were directly engaged.
- Jackie Leung also asked if Seasonal Affective Disorder (SAD) would be considered as it relates to mental health effects of climate change due to weather conditions and if concerns about fluoride in water would be an issue for those who are opposed to it in drinking water.
- Sarah Present suggested keeping the flexibility that the last process measure encompasses specific about drinking water and safe drinking water.
- Ryan Petteway expressed concern that the PHAB Accountability Metrics subcommittee has not directly engaged communities in the selection of priority areas, indicators, or process measures.

- Bob Dannenhoffer moved to vote on the process measures and Mike Baker seconded the motion; the measures passed unanimously as follows.
  - Marie Boman Davis – yes
  - Bob Dannenhoffer – yes
  - Veronica Irvin – yes
  - Meghan Chancey – yes
  - Sarah Present – yes
  - Kelle Little – yes
  - Jackie Leung – yes
  - Ryan Petteway – yes, with concern about lack of community engagement.
  - Mike Baker - yes

### **Workplan Priorities for 2024**

Presented by Sara Beaudrault

- The meeting continued with a presentation by Sara Beaudrault on the workplan priorities for 2024. The priorities from 2023 were revisited to determine if they are still relevant for 2024 or if changes are needed. The priorities include:
  - 1. Public health system commitment to health equity
  - 2. Public health system improvements and funding
  - 3. Statewide population health priorities and policies
  - 4. PHAB structure, business, and member support

- Marie Boman-Davis questioned whether Priority 1 would be more intentional, reflecting the revised statements in the updated policy and procedures. She also suggested that new PHAB members should be included in the discussion of defining these priorities.
- Jackie Leung asked if Priority #3 considers disparity differences in each population group or if it is intended as a blanket statement.
- The meeting then moved on to the required and anticipated work in 2024. This includes:
  - Updating the public health modernization funding formula for local public health authorities.
  - Approving the 2024 Public Health Modernization Funding Report.
  - Making recommendations related to future public health modernization investments.
  - Approving the Public Health Equity Framework.
  - Approving the Public Health System Workforce recommendations.
  - Approving the Public Health Accountability Metrics Report, and use of accountability metrics.
  - Informing the 2023-25 public health modernization evaluation.
  - Updating the charter and bylaws.
  - Electing a Chair for a two-year term.

- Jackie Leung asked about the engagement of Community-Based Organizations (CBOs) and whether it is lumped into the equity framework and recommendation for investments or weaved throughout. This question remains open for further discussion.

### **Public Comment**

- No public comment

**Meeting adjourned at 5:00PM**

## Member connections and PHAB's foundational work

- Two rounds of small group discussions. Members will choose the spaces you want to join. (Each group will last around 15 minutes)

<b>Group 1:</b> Health Equity Policy and Procedure and Health Equity Framework Workgroup	<b>Group 2:</b> Accountability metrics and Strategic Data Plan
<b>Group 3:</b> Public health workforce	<b>Group 4:</b> Public health modernization priorities and funding



# Public Health Advisory Board 2024 Workplan Calendar

This document provides a framework for PHAB priorities and meeting agendas in 2024.

## 2024 PHAB Priorities

**Oregon's public health system demonstrates and acts on its commitment to health equity**

- Public health system improvements and funding
- Statewide population health priorities
- OHPB and health system alignment
- PHAB structure, business and member support

**Priorities and topics** (★ Indicates decision or deliverable)

<p>■ <b>Public health system improvements and funding</b></p> <ul style="list-style-type: none"> <li>- Make recommendations related to future public health modernization investments ★</li> <li>- Hear about implementation of current investments</li> <li>- Update public health modernization funding formula for LPHAs ★</li> <li>- Approve the 2024 Public Health Modernization Funding Report ★</li> <li>- Approve Public Health Equity Framework ★</li> <li>- Approve Public Health System Workforce recommendations ★</li> <li>- Approve Public Health Accountability Metrics Report, and use of accountability metrics ★</li> <li>- Inform Public Health Modernization Evaluation</li> <li>- Discuss community-led data initiatives, including PHAB Strategic Data Plan</li> <li>- Member-initiated topics</li> </ul>	<p>■ <b>Statewide population health priorities</b></p> <ul style="list-style-type: none"> <li>- State Health Assessment</li> <li>- Healthier Together Oregon</li> <li>- Legislative policy impacts</li> <li>- Public health and education</li> <li>- Preventive Health and Health Services Block Grant ★</li> <li>- Member-initiated topics</li> </ul>
<p>■ <b>OHPB and health system alignment</b></p> <ul style="list-style-type: none"> <li>- Opportunities for health system and public health alignment</li> <li>- CCO metrics program</li> <li>- Opportunities for aligned work with OHPB</li> <li>- Member-initiated topics</li> </ul>	<p>■ <b>PHAB structure, business and member support</b></p> <ul style="list-style-type: none"> <li>- Update Charter and Bylaws ★</li> <li>- Elect a Chair for a two-year term or postpone election until 2025 ★</li> <li>- Ensure use of PHAB HE P&amp;P throughout development of deliverables</li> <li>- Trainings</li> <li>- Annual retreat</li> </ul>

**Meeting calendar**

Meeting date	Agenda items	Priority	Action
January 11	Cancelled		
February 8	New member orientation and member connections	■	Discuss
	Legislative update	■	Discuss
	Evaluation of public health modernization investments for 2023-25	■	Inform
	2024 work plan and subcommittee/workgroup assignments	■	Discuss
March 14	Discussion with OHA Director, Dr. Sejal Hathi	■ ■ ■ ■	Discuss
	Oregon Health Policy Board 2024 priorities	■ ■ ■ ■	Discuss
	Public health modernization funding for community-based organizations	■	Discuss/inform
	CCO incentive metrics	■ ■	Discuss
	2024 work plan and subcommittee/workgroup assignments	■	Approve
April 11	Subcommittee updates	■	Discuss
May 9	Preventive Health and Health Services Block Grant, 2023-24 work plan	■	Discuss
	Public health modernization funding formula	■	Approve
	Subcommittee updates		Discuss
June 13	Preventive Health and Health Services Block Grant, 2024-25 work plan	■	Approve
	Public Health Modernization Funding Report, 2024	■	Approve



**Public Health Advisory Board**  
**Subcommittees and Workgroups for 2024**

February, 2024

	<b>Deliverables</b>	<b>Anticipated cadence</b>	<b>Current PHAB members</b>
<b>Accountability Metrics Subcommittee</b>	Develop a metrics framework that centers health equity; make metrics recommendations, and advise on reporting and use of metrics.	Spring-Summer Monthly	Ryan Petteway Sarah Present
<b>Incentives and Funding Subcommittee</b>	Assess current application of public health modernization funding formula for LPHAs. Update the funding formula for LPHAs for 2025-27 with focus on matching and incentive funds.	March-May Monthly	Bob Dannenhoffer Jackie Leung Nic Powers Veronica Irvin
<b>Strategic Data Plan Subcommittee</b>	Provide strategic direction to support changes in data systems, processes and methods to make data accessible, reflective and useful for community members.	September-October Monthly	Dean Sidelinger Jawad Khan Kelle Adamek-Little Marie Boman-Davis Veronica Irvin
<b>Public Health Equity Framework Workgroup</b>	Provide an overarching structure and expectations for core public health system initiatives to ensure progress toward eliminating health inequities.	January-December Twice monthly	Bob Dannenhoffer Jackie Leung Marie Boman Davis
<b>Public Health System Workforce Workgroup</b>	Support development of public health workforce assessment, plan and recommendations	January-August Monthly	Marie Boman-Davis Meghan Chancey Veronica Irvin
<b>Public Health Modernization Evaluation Technical Panel*</b>	Provide guidance for the 2023-25 evaluation of public health modernization investments	January-December Every other month	Veronica Irvin
<b>State Health Assessment Steering Committee*</b>	Provide guidance for conducting the 2023-24 state health assessment, in support of an updated state health assessment for 2025-29	January-December Monthly	

\*These committees include PHAB representation but are not PHAB committees

# Current gaps in membership for subcommittees

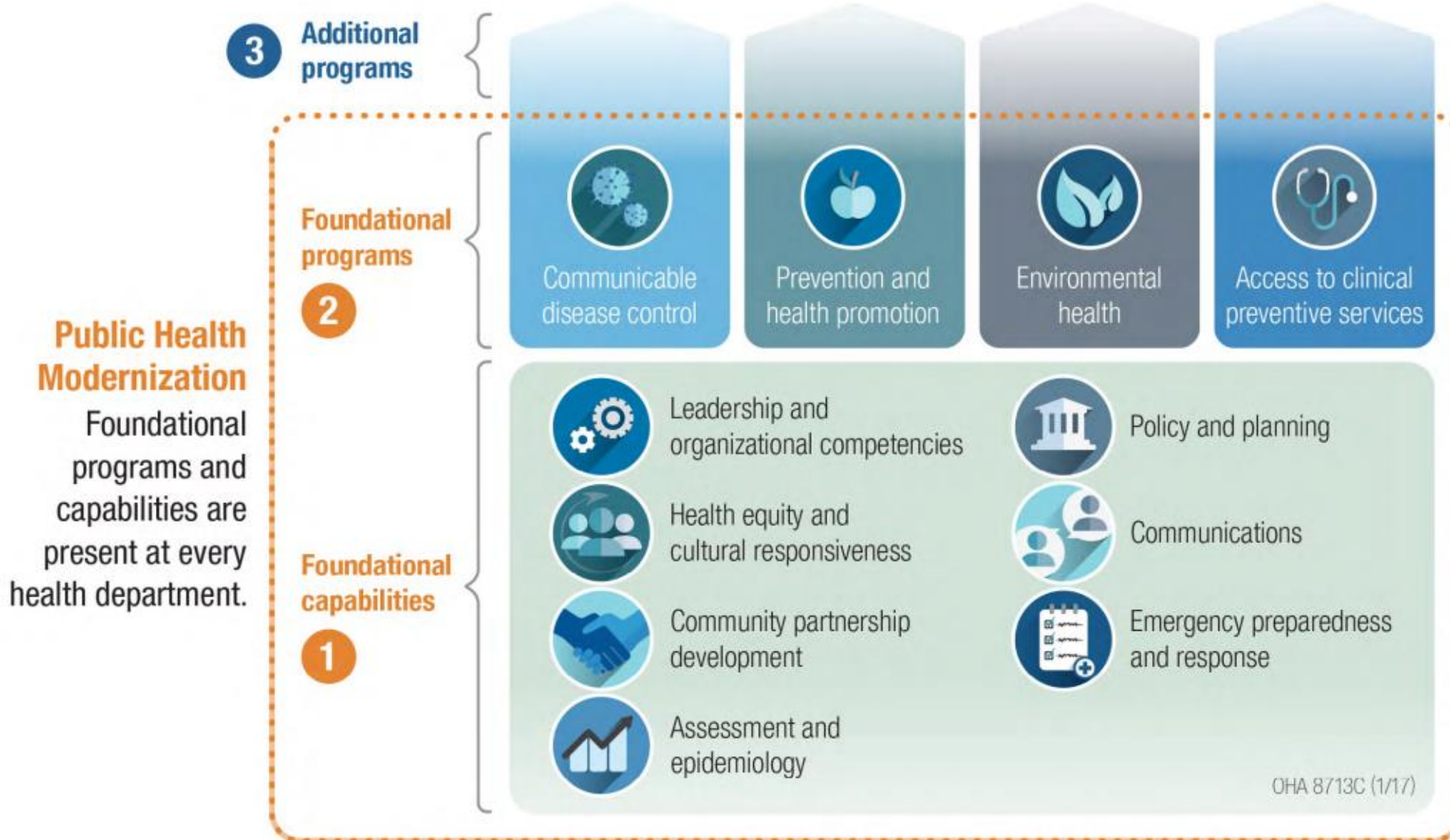
- Accountability Metrics
- Incentives and Funding
- SHA Steering Committee (optional)

# Oregon Public Health Modernization 2023-2025 Evaluation

Oregon Public Health Advisory Board

Thursday, Feb. 8, 2024

# Modernized framework for governmental public health services



# Public Health Modernization Evaluation Development

- Evaluation Working Group
- Evaluation Technical Panel

Purpose: To assist Oregon Health Authority Public Health Division in co-creating an evaluation of the 2023-2025 state legislative modernization funding. This work will include development of core evaluation domains and questions, respective methodology, guidance on data interpretation and analysis, and dissemination review.



**Oregon  
Public Health  
Modernization  
Evaluation  
Report:  
2021-2023  
Biennium**



[Modernization Evaluation Report 2021-2023](#)

# Public Health Modernization Evaluation Timeline

Evaluation Activity	Proposed Timeline
Identify new Working Group & Technical Panel members	October/ November 2023
Working Group and Technical Panel first meetings	November 2023
Identify evaluation priority areas	Dec 2023 - Jan 2024
Finalize evaluation questions and methodology	February 2024
Data collection or secondary data review	March -May, 2024
Data cleaning/analysis	May- September, 2024
Preliminary internal results	October, 2024
Share results for feedback with key internal groups	October – December 2024
Report writing	February – May, 2025
Final report	June 2025

# Public Health System Advancement

Examine Foundational Capabilities and Program areas through the following evaluation domains

1. Implementation of Oregon's Public Health Accountability Metrics
2. System-wide Organizational Structures
3. Contributions of the modernization funded workforce

# Evaluation Domain: Implementation of Oregon's Public Health Accountability Metrics

- What facilitates and prevents progress on process measures and corresponding activities for Accountability Metrics in different parts of the state through LPHAs, CBOs and OHA?
- What are examples of the unique contributions of this investment through the accountability metrics activities and process measures? How are these practices advancing health equity? What supports and prevents the funded workforce in doing this work?
- What is happening differently and how is community benefiting from this collective community investment?

# System-wide Organizational Structures

- How does the system –wide structure for funding and new requirements around PHM facilitate and prevent progress and subsequent impact of the investment? How does this structure impact workforce recruitment & retention?
- How does this structure impact specific capabilities advancing more than others?

# Contributions of the modernization workforce

- What has the modernization funded workforce been able to do?
- In what ways does the workforce hired through the investment advance health equity?

# Discussion

- Thoughts and reflections on the 3 Domains areas?
- What additional questions would you want to know in each area?

For further questions, please contact:

Kusuma Madamala, PhD, MPH

Program Design and Evaluation Services

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