I. Overview and Authority

The Public Health Advisory Board (PHAB) is established by ORS 431.122 as a body that reports to the Oregon Health Policy Board (OHPB).

The purpose of the PHAB is to be the accountable body for governmental public health in Oregon. The role of the PHAB includes:

- Alignment of public health priorities with available resources.
- Analysis and communication of what is at risk when there is a failure to invest resources in public health.
- Oversight for Oregon Health Authority, Public Health Division strategic initiatives, including the State Health Assessment and State Health Improvement Plan.
- Oversight for governmental public health strategic initiatives, including the implementation of public health modernization.
- Support for state and local public health accreditation.

This charter defines the objectives, responsibilities, and scope of activities of the PHAB. This charter will be reviewed periodically to ensure that the work of the PHAB is aligned with the OHPB’s strategic direction.

II. Duties, Objectives, Membership, Terms, Officers

The duties of the PHAB as established by ORS 431.123 and the PHAB’s corresponding objectives include:

<table>
<thead>
<tr>
<th>PHAB Duties per ORS 431.123</th>
<th>PHAB Objectives</th>
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| a. Make recommendations to the OHPB on the development of statewide public health policies and goals. | • Participate in and provide oversight for Oregon’s State Health Assessment.  
• Regularly review state health data such as the State Health Profile to identify ongoing and emerging health issues.  
• Use best practices and an equity lens to provide recommendations to OHPB on policies needed to address priority health issues, including the social determinants of health. |
| b. Make recommendations to the OHPB on how other statewide priorities, such as the provision of early learning services and the delivery of health care services, affect and are affected | • Regularly review early learning and health system transformation priorities.  
• Recommend how early learning goals, health system transformation priorities, and statewide public health goals can best be aligned. |
| by statewide public health policies and goals. | • Identify opportunities for public health to support early learning and health system transformation priorities.  
• Identify opportunities for early learning and health system transformation to support statewide public health goals. |
|---|---|
| c. Make recommendations to the OHPB on the establishment of foundational capabilities and programs for governmental public health and other public health programs and activities. | • Participate in the administrative rulemaking process which will adopt the Public Health Modernization Manual.  
• Verify that the Public Health Modernization Manual is still current at least every two years. Recommend updates to OHPB as needed. |
| d. Make recommendations to the OHPB on the adoption and updating of the statewide public health modernization assessment. | • Review initial findings from the Public Health Modernization Assessment. (completed, 2016)  
• Review the final Public Health Modernization Assessment report and provide a recommendation to OHPB on the submission of the report to the legislature. (completed, 2016)  
• Make recommendations to the OHPB on processes/procedures for updating the statewide public health modernization assessment. |
| e. Make recommendations to the OHPB on the development of and any modification to the statewide public health modernization plan. | • Review the final Public Health Modernization Assessment report to assist in the development of the statewide public health modernization plan. (completed, 2016)  
• Using stakeholder feedback, draft timelines and processes to inform the statewide public health modernization plan. (completed, 2016)  
• Develop the public health modernization plan and provide a recommendation to the OHPB on the submission of the plan to the legislature. (completed, 2016)  
• Update the public health modernization plan as needed based on capacity. |
| f. Make recommendations to the Oregon Health Authority (OHA) and the OHPB on the development of and any modification to plans developed for the distribution of funds to local public health authorities. | • Identify effective mechanisms for funding the foundational capabilities and programs.  
• Develop recommendations for how the OHA shall distribute funds to local public health authorities. |
| g. Make recommendations to the OHA and the OHPB on the total cost to local public health authorities of applying the foundational capabilities and implementing the foundational programs for governmental public health. | • Review the Public Health Modernization Assessment report for estimates on the total cost for implementation of the foundational capabilities and programs. (completed, 2016)  
• Support stakeholders in identifying opportunities to provide the foundational capabilities and programs in an effective and efficient manner. |
h. Make recommendations to the OHPB on the use of incentives by the OHA to encourage the effective and equitable provision of public health services by local public health authorities.
- Develop models to incentivize investment in and equitable provision of public health services across Oregon.
- Solicit stakeholder feedback on incentive models.

i. Provide support to local public health authorities in developing local plans to apply the foundational capabilities and implement the foundational programs for governmental public health.
- Provide support and oversight for the development of local public health modernization plans.
- Provide oversight for Oregon’s Robert Wood Johnson Foundation grant, which will support regional gatherings of health departments and their stakeholders to develop public health modernization plans.

j. Monitor the progress of local public health authorities in meeting statewide public health goals, including employing the foundational capabilities and implementing the foundational programs for governmental public health.
- Provide oversight and accountability for Oregon’s State Health Improvement Plan by receiving quarterly updates and providing feedback for improvement.
- Provide support and oversight for local public health authorities in the pursuit of statewide public health goals.
- Provide oversight and accountability for the statewide public health modernization plan.
- Develop outcome and accountability measures for state and local health departments.

k. Assist the OHA in seeking funding, including in the form of federal grants, for the implementation of public health modernization.
- Provide letters of support and guidance on federal grant applications.
- Educate federal partners on public health modernization.
- Explore and recommend ways to expand sustainable funding for state and local public health and community health.

l. Assist the OHA in coordinating and collaborating with federal agencies.
- Identify opportunities to coordinate and leverage federal opportunities.
- Provide guidance on work with federal agencies.

Additionally, the Public Health Advisory Board is responsible for the following duties which are not specified in House Bill 3100:

<table>
<thead>
<tr>
<th>Duties</th>
<th>PHAB Objectives</th>
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<tbody>
<tr>
<td>a. Review and advise the Director of the OHA Public Health Division and the public health system as a whole on important statewide public health issues or public health policy matters.</td>
<td>• Provide guidance and recommendations on statewide public health issues and public health policy.</td>
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<tr>
<td>b. Act as formal advisory committee for Oregon’s Preventive Health and Health Services Block Grant.</td>
<td>• Review and provide feedback on the Preventive Health and Health Services Block Grant work plan priorities.</td>
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</table>
c. Provide oversight for the implementation of health equity initiatives across the public health system.

• Receive progress reports and provide feedback to the Public Health Division Health Equity Committee.
• Participate in collaborative health equity efforts.

Membership Composition
Per ORS 431.122, the PHAB shall consist of the following 13 members appointed by the Governor:

1. A state employee who has technical expertise in the field of public health;
2. A local public health administrator who supervises public health programs and public health activities in Benton, Clackamas, Deschutes, Jackson, Lane, Marion, Multnomah or Washington County;
3. A local public health administrator who supervises public health programs and public health activities in Coos, Douglas, Josephine, Klamath, Linn, Polk, Umatilla or Yamhill County;
4. A local public health administrator who supervises public health programs and public health activities in Clatsop, Columbia, Crook, Curry, Hood River, Jefferson, Lincoln, Tillamook, Union or Wasco County;
5. A local public health administrator who supervises public health programs and public health activities in Baker, Gilliam, Grant, Harney, Lake, Malheur, Morrow, Sherman, Wallowa or Wheeler County;
6. A local health officer who is not a local public health administrator;
7. An individual who represents the Conference of Local Health Officials created under ORS 431.330;
8. An individual who represents coordinated care organizations;
9. An individual who represents health care organizations that are not coordinated care organizations;
10. An individual who represents individuals who provide public health services directly to the public;
11. An expert in the field of public health who has a background in academia;
12. An expert in population health metrics;
13. An at large member.

PHAB shall also include the following nonvoting, ex-officio members:
1. The Oregon Public Health Director or the Public Health Director’s designee;
2. If the Public Health Director is not the State Health Officer, the State Health Officer or a physician licensed under ORS chapter 677 acting as the State Health Officer’s designee;
3. If the Public Health Director is the State Health Officer, a representative from the Oregon Health Authority who is familiar with public health programs and public health activities in this state; and

Membership Terms
The term of office for a board member appointed under this section is four years, but a member serves at the pleasure of the Governor. Before the expiration of the term of a member, the Governor shall appoint a successor whose term begins on January 1 next following. A member is eligible for reappointment. If there is a vacancy for any cause, the Governor shall make an appointment to become immediately effective for the unexpired term.

Of the PHAB members beginning their term in January 2016:
• Four shall serve for terms ending January 1, 2017.
• Three shall serve for terms ending January 1, 2018.
• Three shall serve for terms ending January 1, 2019.
• Three shall serve for terms ending January 1, 2020.

Officers
PHAB shall elect two of its voting members to serve as the chair and vice chair. Elections shall take place in January of each even-numbered year.

The chair and vice chair shall serve two year terms. If the chair were to vacate their position before their term is complete the vice chair shall become the new chair to complete the term. If a vice chair is unable to serve, or if the vice chair position becomes vacant, then a new election is held to complete the remainder of the vacant term(s).

The PHAB chair shall facilitate meetings and guide the PHAB in achieving its deliverables. The PHAB chair shall represent the PHAB at meetings of the Oregon Health Policy Board as directed by the Oregon Health Policy Board designee. The PHAB chair may represent the PHAB at meetings with other stakeholders and partners, or designate another member to represent the PHAB as necessary.

The PHAB vice chair shall facilitate meetings in the absence of the PHAB chair. The PHAB vice chair shall represent the PHAB at meetings of the Oregon Health Policy Board as directed by the Oregon Health Policy Board designee when the PHAB chair is unavailable. The PHAB vice chair may represent the PHAB at meetings with other stakeholders and partners when the PHAB chair is unavailable or under the guidance of the PHAB chair, or may designate another member to represent the PHAB as necessary.

Both the PHAB chair and vice chair shall work with OHA Public Health Division staff to develop agendas and materials for PHAB meetings.

III. Actions and Deliverables

Actions
The PHAB may take the following actions:

• Make formal recommendations, provide informal advice, and reports to the OHPB;
• Review and advise the Director of the OHA Public Health Division and the public health system as a whole on important statewide public health issues or public health policy matters;
• Identify priorities for Oregon’s governmental public health system;
• Charter committees (for ongoing work) and/or work groups (for short-term work) on various topics related to governmental public health;
• Request data and reports to assist in preparing recommendations to the OHPB;
• Provide a member to serve as a liaison to other committees or groups as requested.

Deliverables/Actions
The PHAB shall deliver the following:
<table>
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<tr>
<th>Deliverable</th>
<th>Time Frame</th>
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<tr>
<td>• A work plan for the PHAB for 2016-2017</td>
<td>Spring 2016</td>
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<tr>
<td>• A proposal for reporting to the OHPB (e.g., frequency, format, etc.)</td>
<td>Spring 2016</td>
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<tr>
<td>• Report(s) to the OHPB (as agreed to with the OHPB)</td>
<td>At least annually</td>
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<td>• Recommendations to the OHPB</td>
<td>As needed</td>
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<tr>
<td>• Public Health Modernization Assessment report</td>
<td>June 2016 (complete)</td>
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<tr>
<td>• Public Health Modernization Plan</td>
<td>December 2016 (complete)</td>
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<tr>
<td>• Report(s) to the legislature as requested</td>
<td>As needed</td>
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In addition to the deliverables listed above, the PHAB shall charter committees and work groups as needed and take direction from the OHPB.

IV. Staff Resources

The PHAB is staffed by the OHA, Public Health Division, as led by the Policy and Partnerships Director. Support will be provided by staff of the Public Health Division Policy and Partnerships Team and other leaders, staff, and consultants as requested or needed.

V. Expectations for PHAB Meetings

The following expectations apply to all PHAB meetings:

- The PHAB will meet monthly from January 2016 through July 2017. In July 2017, the PHAB will determine if meetings should continue monthly or move to an alternate schedule, with meetings occurring at least quarterly. More frequent and ad hoc meetings may be called for by the chairperson.
- The PHAB shall meet at times and places specified by the call of the chairperson or of a majority of the voting members of the board.
- A standard meeting time will be established (with special exceptions).
- Meetings shall be conducted in accordance with Oregon’s Public Meetings Law (ORS 192.610 through 192.710) and Public Records Law (ORS 192.001 through 192.505) and documented on the PHAB website: www.healthoregon.org/phab.
- Official subcommittee meetings shall also be conducted in accordance with Oregon’s Public Meetings Law (ORS 192.610 through 192.710) and Public Records Law (ORS 192.001 through 192.505) and documented on the PHAB website: www.healthoregon.org/phab.
- A public notice will be provided to the public and media at least 10 days in advance of each regular meeting and at least five days in advance of any special meeting.
- A majority of the voting members of the PHAB constitutes a quorum for the transaction of business during PHAB meetings.
- PHAB members are expected to review materials ahead of the meeting and come prepared to discuss and participate.
- Written minutes will be taken at all regular and special meetings. Minutes will include: members present; all motions, proposals, resolutions, orders, ordinances and measures proposed and their disposition; the substance of discussion on any matter; and a reference to any document discussed or distributed at the meeting.
Conflicts of Interest

The purpose of this conflict of interest policy is to maintain the transparency and integrity of the PHAB and its individual members, understanding that many voting members have a direct tie to governmental public health or other stakeholders in Oregon.

PHAB members shall verbally disclose any actual or perceived conflicts of interest prior to voting on any motion that may present a conflict of interest. If a PHAB member has a potential conflict related to a particular motion, the member should state the conflict. PHAB will then make a decision as to whether the member shall participate in the vote or be recused.

If the PHAB has reasonable cause to believe a member has failed to disclose actual or possible conflicts of interest, it shall inform the member and afford an opportunity to explain the alleged failure to disclose. If the PHAB determines the member has failed to disclose an actual or possible conflict of interest, it shall take appropriate corrective action including potential removal from the body.

Lastly, PHAB members shall make disclosures of conflicts using a standard conflict of interest form at the time of appointment and at any time thereafter where there are material employment or other changes that would warrant updating the form.

VI. Amendments and Approval

This charter may be amended or repealed by the affirmative vote of two-thirds of the members present at any regular PHAB meeting. Notice of any proposal to change the charter shall be included in the notice of the meeting.

Any amendments to the charter require approval by the OHPB before taking effect.