### PUBLIC HEALTH ADVISORY BOARD
#### Strategic Data Plan Subcommittee

**July 20, 2021**  
**1:00 - 2:00 PM**

Join ZoomGov Meeting  
[https://zoom.us/j/96981673410?pwd=ZGVudHJuU01iVytlQVNVcTB6anUrZz09](https://zoom.us/j/96981673410?pwd=ZGVudHJuU01iVytlQVNVcTB6anUrZz09)

Meeting ID: 969 8167 3410  
Passcode: XNz1kX

One tap mobile: (669) 254-5252

Subcommittee members: Alejandro Queral, Eli Schwarz, Eva Rippeteau, Gracie Garcia, Hongcheng Zhao, Rosemarie Hemmings, Veronica Irvin

<table>
<thead>
<tr>
<th>Time</th>
<th>Agenda Item</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1:00-1:15</td>
<td>Welcome, Introductions and Review of June 15, 2021 Meeting Minutes</td>
<td>Diane Leiva, Oregon Health Authority</td>
</tr>
<tr>
<td>1:00-1:30</td>
<td>PHAB Strategic Data Plan Subcommittee Charter</td>
<td></td>
</tr>
</tbody>
</table>
- Incorporating our vision into the Charter  
  - Creating a Charter outline that reflects Community mission and goals  
  - Monitoring and measuring advancement  
- Vision for the Strategic Data Plan |
| 1:30-1:50 | PHAB Strategic Data Plan Subcommittee – Next Steps |  
- Working with our Community partners  
- Bridging Community needs and public health |
| 1:50-2:00 | Public comment | All |
| 2:00 | Adjourn | All |
Public Health Advisory Board (PHAB)  
Strategic Data Plan Subcommittee  
June 15, 2021  
Meeting Minutes

Attendance

Subcommittee members present: Eli Schwarz, Alejandro Queral, Veronica Irvin,

Subcommittee members absent: Gracie Garcia, Dr. Hemmings, Eva Rippeteau, Hongcheng Zhao

Oregon Health Authority (OHA) staff: Cara Biddlecom, Marjorie McGee, Diane Leiva

Welcome and Agenda Review
Diane Leiva (OHA)

Introductions and brief review of agenda. The focus of today’s meeting will be to reflect on the three documents outlined in the agenda:

- White Supremacy and the Core Functions of Public Health
- Public Health Survey Modernization Presentation
- Health Equity Review Policy and Procedures

Meeting Minutes
(All)

Question was raised as to the action items of the previous meeting and whether they were reflected in the minutes.

Eli - Specifically, how to engage community-based organizations to improve data quality. Perhaps OHA can list the organizations we would like to contact and get them engaged. The need to invite agencies outside of OHA, e.g. Oregon Department of Transportation, Oregon Department of Education.
Veronica - Some of the questions raised were what forms of information have already been gathered and whether there have been any updates. This request has been noted and will be followed up prior to the next meeting.

Marjorie – various parts of the agency have connections with the BIPOC community and the Coalition of Communities of Color. My strong feeling is alignment so that we don’t have different parts of the agency connecting with BIPOC communities and not knowing what the other parts of OHA is doing. I look forward to tightening our alignment in the internal work we are doing in OHA.

Diane will follow-up with the internal team on contacts for agencies outside OHA. We also ask subcommittee members to provide any contact information they have available.

Veronica inquired on whether we will be reviewing the charter.

Diane - We will review the charter, make changes, and readdress the deliverable. The only part that has changed is the timeline. That will be changed focusing more on milestones instead of dates.

Minutes of the May 18, 2021 meeting were approved.

**Equity as the foundation of a Strategic Data Plan**
*(All)*

Cara – in order to start to approach a plan (dates, goals, objectives, milestones), and referring to engagement as it relates to Health Equity Review Policy and Procedure for the PHAB, and community engagement broadly on this work, the presentation at the last PHAB meeting from our partners on Survey Modernization, as well as the article on White Supremacy and Core Functions of Public Health, together with our own learning and development during the last few months, how do all of those things frame the strategic data plan and what the product might be? How does this work move forward based on what we heard last month on survey modernization and dismantling aspects of white supremacy.
on how we do public health data which leads to programs and policy? This is an open conversation as to how this leads to next steps for this Subcommittee.

Cara? - Review of the White Supremacy article – We cannot talk about public health in isolation. We need to consider other factors and stressor communities of color experience.

Veronica – Discuss how the paper bucketed the assessment. Who is using the data? If we are talking about stressors such as police brutality, are these questions appropriate to ask in a telephone format? Is this a triggering question? Is this a question the community wants to be asked in this format and how will this data be used?

Diane – Echoing Marjorie’s suggestion at the Internal Team Meeting about having people from the BIPOC community involved in these conversations. They will inform how questions need to be asked and framed. As Dr. Hemmings noted, until you are able to engage communities and build that relationship and that trust, that is the foundation and starting point of these conversations. As far as policy development, how do we communicate effectively.

Veronica – Moving data collection outside government agencies and toward community partner organizations and CBOs, and pros and cons of that. That would build trust and ensure adequate representation. From a methodological point of view, make sure it is standardized across groups as best you can. When we are talking about this subcommittee, are we talking about re-mapping the BRFSS or totally starting from scratch? What are we keeping? What are community groups already doing?

Diane – One of the points made in the Survey Modernization presentation is actionable items. It is in that process that relationships are built, and trust is gained. Participatory. We also discuss what we can do right now. What resources are available?

Veronica – Bringing up the PHAB meeting from May, there was support for moving toward these questions, but that this would also increase the length of the survey. Really thinking what we want to focus on. How do we replace one
question with others that do represent more strategies and more ways for improvement, but will take more time? Do we pair down the main topics for each wave of the survey and data collection mode or do we dive into certain inequities and what could be factors or strategies to use for those?

Diane – One of the points that came up at the Internal Team meeting as well as at the Data Decolonization meeting is that we still have federal and state reporting that needs to be done and cannot be paused. How to integrate what we are learning now and what we are getting from the community into that data?

Survey Modernization Presentation – action items reviewed.

- Key Themes –
  - Sample size
  - Survey translation and health literacy
  - Lack of Meaningful context
  - Questions need to be actionable
  - Integration of other data sources
  - Intersectionality

- What we can do...
  - Center community data and strategies for self-determination (empowerment versus autonomy)
  - Let communities of color frame how mainstream data fails to represent them
  - Help local and regional entities with community led question development, data collection strategies, data analysis and data use.
  - Connect available mainstream data to community data (led by the community).
  - Establish decision making processes that defer to the community.

Eli – As an end user of BRFSS, PRAMS (Pregnancy Risk Assessment Monitoring System) and a number of surveillance programs, we have heard from the COFA (Compact of Free Association) population. We have had them at the PHAB twice. Once as the BRFSS group that was using the COFA population as an example of how the BRFSS was incomplete, but for those of us that have been involved with OHA in their attempts to identify disparities sensitive data and metrics, it has been clear for some time that the data we are collecting is not as good as we would like it to be. I think we need to think why are we doing all these surveillance programs? We have more than 100 surveillance programs just in Oregon and many are CDC directed. Much of this information is put together for the Healthy People 2030 with certain objectives that we are trying to achieve. All
these programs have an objective and most of them are used to convert to policy. The policy may not always be ideal. But if we imagine everyone does their own thing, the Native Americans were collecting data one way and COFA another way and White Supremacists still another way, there would be no standardization, but everyone would be happy with the data they collected themselves. But it would be useless. We need to find balance on the useful way to collect. I am in favor of engagement from the groups we heard from at the PHAB meeting which was informative and useful. There is a lot of resources to provide us with information about what is an acceptable way to ask certain questions. Questions that are very sensitive and those less sensitive that can easily be collected. Over the years, the main problem was that the basic demographic information was not available. If we don’t have that information available, there is no way to stratify any other information that we are collecting. We need to identify how we get this information included in our data collection systems. As far as I can see, what we talked about last time is why I raised it again. The quicker we can get engagement from the groups who are looking to identify what questions and methods we can use, the quicker we would arrive at some constructive results. Before we break up all the surveillance programs that we have because they are white supremacist or racist, we will potentially lose a lot of information if we do it without replacing it without some relevant alternative.

Marjorie – Three things came up. We do a lot of surveillance and data collection, but I wonder how useful it is at identifying inequities. I have a deep background in disparities generally but also specifically around disabilities. One of the things with disability efforts is that they are not what the politically organized disability community would support. The research questions and the data collection has been framed by non-disabled people with a certain mind set –disability is bad, we have to prevent it, and how do we do that – instead of creating more positive, affirming value with people with disability. Thus, my comment in the chat that yes, we have a lot of surveillance, do the communities see value in it? Are the research questions coming from outsiders that are not experiencing? It is usually people with privileged identities and dominant cultural perspectives that design all of this and it is the way we have done this for years. This is the case with the BRFSS. Even though we have telephone technologies, why are we still doing this
on the phone?

The other perspective is PREPARE, which is a model of social determinants of health questions many of the health care providers and FQHCs have adopted. It streamlines and provides consistency in asking about social determinants of health. How do we get it more consistent? I am hoping House Bill 3159 (Relating to Data Collection: Requires CCOs and health care organization to collect REAL-D data) passes. Some of the resistance to adding all the REAL-D questions is that they do not want to expand the length of the survey. House Bill 3159, if it passes, calls for the creation of a REAL-D SOGI Registry where data can be uploaded directly into the registry and can be part of an EHR system. If that happens, that means we can redo some of the length of the different surveys and at the same not lose some of the REAL-D SOGI demographic information. I think Eli’s questions and concerns were spot on.

Eli – What Marjorie highlights is extremely important, and stresses attempts that have been made. I recall the BRFSS had a specific Medicaid version. Because Medicaid members are not captured in the regular BRFSS or, where they appear, sample size is a problem because we don’t get a representative sample size of Medicaid and how they are faring? The first time I heard that I had just come back from a CDC meeting where they were using a specific statistical method to identify small populations. I think it was the small sample statistical method where they were able to impute based on a relatively small sample to a much larger population and it had a very high statistical significance meaning. I do think we have methods where it would be possible to target versions of the BRFSS with a small core of common questions and other parts of the survey targeted toward particular populations and they could be heavily engaged in identifying questions that would be relevant for that group. One of the things we learned from the COFA population discussion was that we can never have a normal sample where the COFA populations appears in reasonable way. That means we would have to come up with a survey where they would be highlighted. These are things that we need to include in our strategy.

Public Comments and Questions

(All)
No questions and/or comments from the Public.

**Health Equity Review Policy and Procedures**  
*(All)*

Review of the documents and questions posed in the document.

Veronica – One of the goals of the PHAB was that any discussions or decisions made included thoughts around health equity, inclusion and racial equity and its implications. We tried to create these questions to reflect when people come to present and before we make decisions. It was launched about six months ago. Most of our presentations have been squarely related to this so we haven’t gone through the process of asking these questions because the topics of the presentations were on this. The topics of the presentation were on racial disparities and vaccinations. When we start talking about funding priorities, we may use this again to make these decisions.

Alejandro – I think Veronica’s point is critical in terms of making decisions and moving forward. We are really trying to understand the impact of the decisions that are outside the boundaries of public health and the areas that public health touches. From the social determinants of health, research on this is really broad in scope. These set of questions help us assess and step outside the direct issues related to public health services.

*Reflections* – How does Alejandro’s point tie with the first article that we discussed – the core essential functions of public health? What is the common thread in the material that we discussed? Engagement, trust, building relationships. What is the next step? Is it to reach out to Community-based Organizations and state agencies to see the work that they are doing so that we start building that foundation? Do we need to start the conversation with health or is health an outcome?

Cara – For PHAB members who were at our last meeting, we will be anticipating the final reports and recommendations to be shared with us from our Survey Modernization partners. One thing we have been talking about is how we can take the strategic data plan as a way to help advanced those recommendations.
that are community led and figure out how to have conversations together about
how to do that with all our subcommittee members, PHAB, and our community
partners. We are trying to see what works for them as far as being able to
participate after the final reports are put together. That can be some framing on
what we do and we also think of the scope of public health data -- there may be
places that are ready for focus right now and maybe there are some places that
focus on the REAL-D component.

If you would like these minutes in an alternate format or for copies of handouts
referenced in these minutes, please contact Lisa Rau at
lisa.k.rau@dhsoha.state.or.us. For more information and meeting recordings
please visit the website: healthoregon.org/phab
Public Health Advisory Board  
Strategic Data Plan subcommittee

I. Background

The Public Health Advisory Board (PHAB) is established by ORS 431.122 as a body that reports to the Oregon Health Policy Board (OHPB). The purpose of the PHAB is to be the accountable body for governmental public health in Oregon.

The role of the PHAB includes:

• Alignment of public health priorities with available resources.
• Analysis and communication of what is at risk when there is a failure to invest resources in public health.
• Oversight for Oregon Health Authority, Public Health Division strategic initiatives, including the State Health Assessment and State Health Improvement Plan.
• Oversight for governmental public health strategic initiatives, including the implementation of public health modernization.
• Support for state and local public health accreditation.

Since 2016, PHAB has established subcommittees that meet on an as-needed basis in order to comply with statutory requirements and complete deliverables. PHAB currently has three subcommittees:

1. **Accountability Metrics Subcommittee**, which reviews existing public health data and metrics to propose biannual updates to public health accountability measures for consideration by the PHAB.
2. **Incentives and Funding Subcommittee**, which develops recommendations on the local public health authority funding formula for consideration by the PHAB.
3. **Strategic Data Plan Subcommittee**, which makes recommendations for a public health system plan for the collection, analysis and reporting of population health data based on community participation.

This charter defines the purpose, scope, and deliverables for the PHAB Strategic Data Plan Subcommittee.

II. Purpose:

In October 2020, PHAB adopted its current Health Equity Review Policy and Procedure, which reflects PHAB’s values and a commitment for the public health system to lead with racial and ethnic equity.

Public health data are used to make program, policy, and funding decisions. Public health data are needed to identify and eliminate health inequities. A primary function of state public health is to collect and report public health data for these purposes. Public health data are used by federal, state, local and Tribal public health authorities, health care, researchers, community-
based organizations, other government agencies, and community members. Therefore, data must be accurate, accessible, and reflect community values and wisdom.

The PHAB Strategic Data Plan Subcommittee will be responsible for helping to create, through recommendations and feedback from community partnerships, a strategic data plan. The goal of this plan is to ensure the successful advancement of a public health system that accurately represents and addresses the vision and mission of our community partners and the agency. Subcommittee and Community recommendations will be taken to OHA and the Internal Subcommittee Team for review and prioritization based on Public Health’s resources. OHA and Public Health will communicate to the Subcommittee what recommendations may be implemented at short, mid, and long term establishing an implementation timeline. These recommendations will be implemented by OHA and will form the foundation of the 2023 State Health Assessment and other data infrastructure projects.

An accountability and ongoing monitoring process will be developed within the Strategic Data Plan to ensure that the recommendations, guidelines, and curriculum developed by the community partners are implemented in the Strategic Data Plan as well as in the plan’s execution. The PHAB Accountability and Metrics Subcommittee will provide oversight and monitoring of the process.

III. Community-Based Participation

To this effort, community-based partnerships have been identified as purveyors and/or users of Public Health data. Community members include representatives from the BIPOC community, people with disabilities, immigrants and refugees as well as representatives from the LGBT-Q.

Additionally, the following entities have been identified for this effort:

- Local Public Health Authorities
- Community-based Organizations
- Coordinated Care Organizations
- Healthcare Providers
- Oregon Academic Entities
- Other Government Organizations

Oregon Tribes are also potential users of public health data, and OHA will engage with Tribes formally on public health data and through the representative of Oregon Tribes on the Public Health Advisory Board.

1 The PHAB Strategic Data Plan Subcommittee is a public meeting and provides a voice to community members and the population at large.
IV. Deliverables

1. Principles to guide community oversight in the development of community engagement and participations.
2. Outline guiding principles that inform other Public Health Advisory Board Committees around health equity and data justice.
3. Based on information provided by Community Partnerships, guide how to transform our data systems to center on equity and data justice.

Items that are out of scope for this subcommittee:
- information technology infrastructure
- Recommendations on individual public health data systems or data sets

V. Subcommittee member responsibilities

- Regularly attend meetings and communicate with OHA staff to the subcommittee when unable to attend on a regular basis.
- To the extent possible, review meeting materials ahead of time and come prepared to participate in discussions.
- Share relevant information with one’s own organization or with other groups as relevant.

V. Resources

This subcommittee is staffed by the OHA Public Health Division:
- Cara Biddlecom, Deputy Public Health Director and Director of Policy and Partnerships
- Diane Leiva, Public Health Division Data Interoperability Coordinator
- Other leaders, staff, and consultants as requested or needed.