Summary Report on the Coastal Hospital Special Leadership Event

by Yumei Wang, DOGAMI, and Kathryn Richer, Susan Lamb and Beth DePew, Regional Healthcare Liaisons, and Akiko Saito, Oregon Health Authority

Introduction

The Oregon Health Authority (OHA) hosted the Coastal Hospital Special Leadership Event on March 20 and 21, 2018 in Newport, Oregon. This Leadership Event was organized by OHA, Healthcare Preparedness Liaisons from Regions 1, 2 and 3, and the Oregon Department of Geology and Mineral Industries (DOGAMI), and was co-supported by the Cascadia Region Earthquake Workgroup (CREW.org).

This by-invitation-only event was the first time that coastal hospital executives and their partners from Regions 1, 2 and 3 have been brought together. Invitations were extended to selected persons representing:

- Hospitals
- Healthcare partners
- Public health
- County emergency managers
- Elected officials
- Speakers

The overall event purpose was:

- Elevate understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami
- Encourage progressive ways to prepare to be able to serve coastal community postdisaster
- Explore launching a coastal hospital-driven collaborative network

The event was a success. It was attended by hospital executives from the eleven hospitals along the coast. Hospital emergency managers and facility managers also participated. All but one coastal county emergency managers participated, which is important because they and hospitals have a partnership role in planning for Cascadia disasters. Other key partners were also present.

At the event, published information by DOGAMI was distributed about the science and impacts of Cascadia earthquakes and tsunamis. CREW fact sheets on how to prepare employees, how to

prepare for non-structural damage, how to prepare for business continuity, and lessons to businesses from past earthquakes were shared. A resource table had information on preparing hospitals for earthquakes, including for structural integrity and non-structural components, as well as planning for emergency water and emergency power. Resilience planning maps for several hospitals with tsunami hazards were displayed.

The program struck a balance between sharing information and engaging the participants. Speakers provided information on why coastal hospitals should accelerate Cascadia preparedness and how a coastwide collaborative learning network could help. Hospital executives and partners, including the Oregon Association of Hospitals and Healthcare Systems (OAHHS), agreed to accelerate resilience activities and form a network. Based on the discussions during this event, it is likely that in the future, all coastal hospitals will better prepared for a Cascadia earthquake and tsunami.

This report provides a record of the event, and includes:

- Introduction
- Example of Invitation Letter
- Agenda
- Participant List
- Flipchart Notes
- Leadership Event Photos
- Cascadia Region Earthquake Workgroup (CREW) Fact Sheets
 - Employee preparedness
 - Non-structural damage
 - Emergency and continuity planning
 - Learning from experience
- Example of Resilience Planning Maps
- Presentations
 - Welcome, Mike Harryman, State Resilience Officer, Office of Governor Kate Brown
 - Coastal hospital projects summary, Yumei Wang, DOGAMI
 - Tsunami planning, Dan Cox, Oregon State University
 - Disaster power planning, Yumei Wang
 - State of Oregon fuel action plan, Deanna Henry, Oregon Department of Energy
 - Disaster water planning, Yumei Wang
 - Federal response to disasters, John Smart, U.S. Health and Human Services
- Feedback Forms
- Follow up Correspondence

Example of Invitation Letter





800 NE Oregon Street Suite 465B Portland OR 97232

Phone: 971-673-1363 Fax: 971-673-1309

https://public.health.oregon.gov/Preparedness/Pages/index.aspx

January 17, 2018

Invitation for the All Coastal Hospitals Special Leadership Event

What: All Coastal Hospitals Special Leadership Event

When: March 20th 12 noon to 7 pm and March 21st, 2018 from 8 am to 1 pm

Where: Pacific Maritime & Heritage Center, 333 SE Bay Blvd on Newport's Bayfront

Dear Columbia Memorial Executive team,

It is my pleasure to invite you to a gathering of Oregon's eleven coastal hospitals' executive leadership and Hospital Preparedness Program (HPP) Partners. The main event purpose is to elevate the understanding of Cascadia impacts, as well as encourage progressive ways to prepare. The Oregon Health Authority's (OHA) ultimate goal is to explore interest in establishing and supporting a new Coastal Hospital Cascadia Preparedness Network in order to be best prepare for a catastrophic event.

In partnership with the OHA Hospital Preparedness Program (HPP), Columbia Memorial already dedicates efforts toward emergency preparedness. OHA aims to improve and accelerate Cascadia earthquake and tsunami preparedness so that all hospitals will be able to provide medical services during a time of great need.

All of the coastal hospitals share similar planning challenges such as, extreme earthquake and tsunami damage creating a surge of casualties; widespread power and water outages and impassable highways. OHA and the Oregon Department of Geology and Mineral Industries (DOGAMI), believe that Cascadia preparedness would be best improved with a coastal hospitals collaborative network. OHA's hope is that this meeting will serve as the beginning of a coastal hospital-driven collaborative network.

Please note that this is a "by invitation" event. In addition to each coastal hospitals' executive leadership, additional HPP partners will be selected. I strongly urge you to participate. Please contact me with questions or comments you may have at akiko.saito@state.or.us or (971) 673-1363. For planning purposes, I would appreciate if you would confirm your participation via email to me by February 9th. Soon afterwards, we will follow up with hotel recommendations, a detailed agenda and more information. We look forward to seeing you there!

Sincerely,

Akiko Saito, MPH, MPA

Director of Emergency Operations

Public Health Division, Health Security Preparedness and Response

akiko.saito@state.or.us (971) 673-1363 office

Agenda





Coastal Hospitals Special Leadership Event

Pacific Maritime Heritage Center

333 SE Bay Boulevard

Newport, OR 97365

Tuesday, March 20, 2018

12:00-5:00pm

5:00-7:00pm Get Ready for Cascadia Networking

Overall Event Purpose:

- Elevate understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami.
- Encourage progressive ways to prepare to be able to serve coastal communities post-disaster.
- Explore launching a coastal hospital-driven collaborative network.

Quick Glance Agenda: Lunch Meet & Greet 12:00-1:00pm **Hospital Technical Assistance Results** 3:00-3:45pm Welcome & Agenda Review **Coastal Hospital Learning Network** 1:00-1:45pm 3:45-4:30pm Introductions 1:45-2:10pm **New Innovations for Tsunami Safety** 4:30-4:50pm Coastal Hospital Project Results 2:10-2:40pm **Meeting Close** 4:50-5:00pm Break 2:40-3:00pm **Get Ready for Cascadia Networking** 5:00-7:00pm

Full Participant Agenda

Topic	Desired Outcome	Lead	Time
Lunch Meet & Greet	Provide a welcoming environment for participant connection and nourishment.	ALL	12:00-1:00pm
Welcome participants and acknowledge their time commitment to the event Understand the purpose of the Coastal Hospitals Special Leadership Event Knowledge of the importance of coastal resilience Introductions Welcome participants and acknowledge their time commitment to the event Understand the purpose of the Coastal Hospitals Special Leadership Event Build group familiarity to contribute to working relationships		Akiko Saito, Director of Emergency Operations Oregon Health Authority/ Public Health Division/ Health, Security, Preparedness & Response Program Andy Van Pelt, Executive Vice President, Oregon Association of Hospitals & Health Systems Mike Harryman, State Resilience Officer, Governor's Office	1:00-1:15pm 1:15-1:30pm 1:30-1:45pm
		Kathryn Richer, (Moderator) Region 1 Hospital Preparedness Program Liaison	1:45-2:10pm
Coastal Hospital Project Results	Understand DOGAMI's learnings from working directly with hospitals	Yumei Wang, Geotechnical Engineer, Oregon Department of Geology and Mineral Industries (DOGAMI)	2:10-2:40pm

Topic	Desired Outcome	Lead	Time	
Break	Refresh, renew, mingle	ALL	2;40-3:00pm	
Hospital Technical Assistance Results	Awareness of progress made in understanding Cascadia Subduction Zone/Tsunami preparedness, and current concerns What are hospitals' greatest strengths/ best practices in preparing for a CSZ Earthquake and Tsunami? (e.g. seismic strength of building including non-structural components; seismically-certified emergency power system; water plans for sheltering and post-earthquake operations; business continuity plans during surge, other plans)	Beth DePew, (Moderator) Region 3 Hospital Preparedness Program Liaison Hospital Emergency Management Personnel	3:00-3:45	
	How could a Coastal Hospital Learning Network support you in reaching your CSZ Earthquake/Tsunami preparedness goals? What impacts have DOGAMI and Oregon Department of Energy's work had on your hospital's planning? What have been the most eye- opening learnings from their data			

Topic	Desired Outcome	Lead	Time
Coastal Hospital Learning Network	Explore the need/desire of Hospital Leadership for establishing a Coastal Hospital Learning Network Identify benefits Identify top preparedness concerns to address	Akiko Saito (Moderator) Hospital Leadership	3:45-4:30pm
New Innovations for Tsunami Safety	Awareness of innovative actions that can be taken by communities, including hospitals, to prepare for Tsunamis Learn about Oregon State University's Hatfield Tsunami Vertical Evacuation building plans Knowledge of OSU's conducting research with utilities on Cascadia resilience	y communities, including hospitals, to prepare for Tsunamis Learn about Oregon State University's Hatfield Isunami Vertical Evacuation building plans Knowledge of OSU's conducting research with	
Remarks on Day 1 Sessions	Acknowledge accomplishments of Day 1 Understand goals of Day 2 Awareness of "Get Ready for Cascadia Networking" for North, Central, and South coast discussions on a new Coastal Hospital Learning Network	Akiko Saito	4:50-5:00pm

Get Ready for Cascadia Networking (snacks and no host bar available) 5:00-7:00pm



Coastal Hospitals Special Leadership Event Pacific Maritime Heritage Center 333 SE Bay Boulevard

Newport, OR 97365

Wednesday, March 21, 2018 8:00am-1:00pm

Overall Event Purpose:

- Elevate understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami.
- Encourage progressive ways to prepare to be able to serve coastal communities post-disaster.
- Explore launching a coastal hospital-driven collaborative network.

Quick Glance Agenda:			
Welcome & Today's Goals	8:00-8:15am	Region 2 Hospital CSZ/Tsunami Preparedness Activities	10:00-10:30am
Cascadia Subduction Zone:			
Impacts and Mass Care Policies	8:15-8:40am	Recent Hurricane Hospital Impacts	10:30-11:00am
Cascadia Emergency Power			
Planning	8:40-9:10am	Coastal Hospital Learning Network	11:00am-12:00pm
Cascadia Emergency Water			
Planning	9:10-9:40am	Closing Comments & Working Lunch	12:00-1:00pm
Break	9:40-10:00am		

Topic	Desired Outcome	Lead	Time	
Welcome & Today's Goals	Refresh understanding of the overarching event purpose	Yumei Wang, Oregon Department of Geology and Mineral Industries	8:00-8:15am	
Cascadia Subduction Zone: Impacts and Mass Care Policies	Knowledge of Cascadia Subduction Zone impacts to coastal communities and the importance of medical services provision Awareness of OSSPAC's efforts to develop mass care policies as part of 2017 Senate Bill 850	Yumei Wang (Moderator) Jay Raskin, Oregon Seismic Safety Policy Advisory Commission (OSSPAC), Chair	8:15-8:40am	
Cascadia Emergency Power Planning	Understand the Oregon Department of Energy's fuel allocation planning Understand county emergency managers' and hospitals' need to plan together to obtain fuel Understand hospitals' need to have robust emergency power systems and 3 weeks of locally available fuel	Yumei Wang (Moderator) Deanna Henry, Emergency Preparedness Manager, Oregon Department of Energy (ODOE)	8:40-9:10am	
Cascadia Emergency Water Planning	Understand hospitals' need to have robust water systems and 3 weeks locally available water Understand water system vulnerabilities and ways for hospitals to improve emergency water planning Understand the need for water districts, county emergency management, and hospitals to plan together	Yumei Wang	9:10-9:40am	

	Full Participant Agenda			
Topic	Desired Outcome	Lead	Time	
Break	Refresh, renew, mingle	ALL	9:40-10:00am	
Region 2 Hospital Cascadia Subduction Zone/Tsunami Preparedness Activities	Knowledge of local preparedness activities to date Ericka Mason, Emergency Management Coordinator, Samaritan North Lincoln and Samaritan Pacific Communities, Newport Sue Lamb, (Moderator) Region 2 Hospital Preparedness Program Liaison		10:00-10:30am	
Recent Hurricane Hospital Impacts	Knowledge of how recent hurricanes impacted hospitals Awareness of lessons learned; implications for Cascadia earthquakes and coastal hospitals	U.S. Health & Human Services, Regional Emergency Coordinator	10:30-11:00am	
Coastal Hospital Learning Network	Hear input from all participants on the need/desire of Hospital Leadership and partners for establishing a Coastal Hospital Learning Network Public Health County Emergency Management Elected Officials Other Hospital Representatives Agree if there is consensus Determine next steps	Akiko Saito, (Moderator) Director of Emergency Operations, Oregon Health Authority/Public Health Division/Health, Security, Preparedness & Response Program	11:00am -12:00pi	
Closing Comments	Closing remarks	Akiko Saito and Yumei Wang	12:00-12:15pm	
Working Lunch	Encourage informal discussions on how to launch a successful Network Identify collective actions that can be taken to improve hospitals' and coastal communities' resiliency for a CSZ event.	ALL	12:15-1:00pm	

Adjourn

Participant List

Last Name	First Name	Organization
Aikman	Valarie	Bay Area Hospital
Allan	Jon	DOGAMI
Alvarez-Rojas	Wayne	Tillamook Regional Medical Center
Austen	Rebecca	Lincoln County
Barbosa	Andre	Oregon State University
Brown	Tiffany	Clatsop County
Bruce	Rob	Tillamook Health Department
Buckley	Samantha	Coos Health and Wellness
Butler	David	Tillamook Regional Hospital
Cox	Dan	Oregon State University
Demaris	Jenny	Lincoln County
Depew	Beth	HSPR
Dumire	Jeremy	Curry County
Escobar-Sinn	Maria	HSPR
Files	Bill	Bay Area Hospital
Goettl	Micah	Samaritan (all)
Gomberg	David	Oregon House of Representatives
Grigoraitis	Billie	Providence Seaside Hospital
Hansen	Kris	HSPR
Harris	Katie	OAHHS
Harryman	Mike	Governors Office
Hatcher	Dewayne	HSPR
Heath	Luke	PCS Structural Solutions
Heiberg	Holly	OSPHD
Henry	Deanna	Oregon Department of Energy
Jurgenson	Edie	So. Coos Hospital
Jurgenson	Dennis	So. Coos Hospital
Kamofski	Jarrod	Columbia Memorial
Kaup	Doug	Columbia Memorial
Kirby	Pat	Peace Harbor Hospital
Lamb	Sue	HSPR
Lang	Jeff	Coquille Valley
Leslie	Haleigh	HSPR
Lindstrom	Matthew	Columbia Memorial
Магг	Donald	Lower Umpqua Hospital
Mason	Ericka	Samaritan Pacific & Samaritan North Lincoln
McCraw	Gordon	Tillamook County
Miller	Karla	Curry General Hospital
Murphy	Mike	Coos County
Mutschler	Teresa	Douglas Public Health Network
Ogden	Lesley	Samaritan North Lincoln Hospital & Samaritan Pacific Communities Hospital
Phair	Brian	PCS Structural Solutions
Raskin	Jay	OSSPAC
Richer	Kathryn	Multnomah County
Riffle	Virginia	Samaritan North Lincoln Hospital
Saito	Akiko	HSPR
Sanford	David	Curry General Hosipital
Smart	John	ASPR
Stinson	Wayne	Douglas County
Swanson	Eric	Tillamook Regional Medical Center
Thorsen	Erik	Columbia Memorial
Tittle	JoDee	Southern Coos Hospital and Health Center
Van Pelt	Andy	ОАННА
Wang	Yumei	Oregon Department of Geology and Mineral
		Industries
Ward	Sherri	Curry County
Williams	Nicole	Columbia Memorial
Zauner	Janiece	Providence Seaside

Flipchart Notes

Coastal Hospitals Special Leadership Event

Pacific Maritime Heritage Center

March 20-21, 2018

Discussion Notes

STRENGTHS/WHAT WORKS

- Administration support of preparedness and allocation of resources to promote planning
- Resources gained through collaboration, far and wide *and* in your area.
- Cross-bracing
- Where and how structures are built
- Emergency Preparedness Committee identified specialty skills
- ICS training to support response roles
- SBAR for decision making/reporting (Situation, Background, Assessment Recommendation technique)

OPPORTUNITIES CASCADIA SUBDUCTION ZONE PLANNING PROVIDES

- Strengthening locally while also convening entire coast (e.g. mass care needs assessments and associated resources)
- Engagement with CMS EP Rule-impacted, healthcare facilities (LTCFs, SNFs, etc.);
 especially re employee preparedness

BARRIERS

Community partners' level of preparedness

DOGAMI – EYE OPENERS

- Mapping S, M, L, XL impacts and associated timing
- Knowledge of little things that are do-able
- Cardlock fuel systems in Tsunami Zone
- Water system vulnerability
- The need for partnering with water providers

CONCERNS/WHAT WOULD BE HELPFUL:

Water

- Transport and accessibility
- Power/Fuel/ for the long-term
- Staffing
- Communications: Hospital to Hospital; Hospital to County
- Create catastrophic medical services plan (with a whole community approach)
- Determine how to promote/grow MRCs and SERV-OR, and offer ICS training to these groups
- Know where we stand in priority re receipt of assets
- Share Exercise/Drill approaches
- Resiliency Planning
- Strategize how hospitals can self-support
- Knowing communities' capabilities to communicate
- Develop strategies for funding CSZ planning

COASTAL HOSPITAL NETWORK: LEADERSHIP INPUT

- We can get everything right if we get Cascadia Subduction Zone planning right
- A network is critical
- A network helps to get us out of our geographical boundaries

WHAT WOULD A NETWORK LOOK LIKE?

- Retreats
- Hospital leadership meet regularly
- Utilize existing conferences to merge healthcare and emergency management
- OR Prepared A Friday healthcare focus
- Utilize gatherings and organizations e.g., OAHHS and Office of Rural Health

WHAT ARE PRIORITY TOPICS FOR THE NETWORK? (Day Two)

HOSPITAL INFRASTUCTURE:

- Water
- Power
- Transportation
- Communications

OTHER:

- Community Collaboration
- Policy/funding opportunities to build coastal resiliency
- How can we impact regulatory authorities' requirements?

Leadership Event Photos

(all photos by Sue Lamb, OHA, unless otherwise indicated)





(above photo by Yumei Wang, DOGAMI)







Cascadia Region Earthquake Workgroup (CREW) Fact Sheets

The following fact sheets were provided to each participant:



Employee Preparedness





Nonstructural Damage





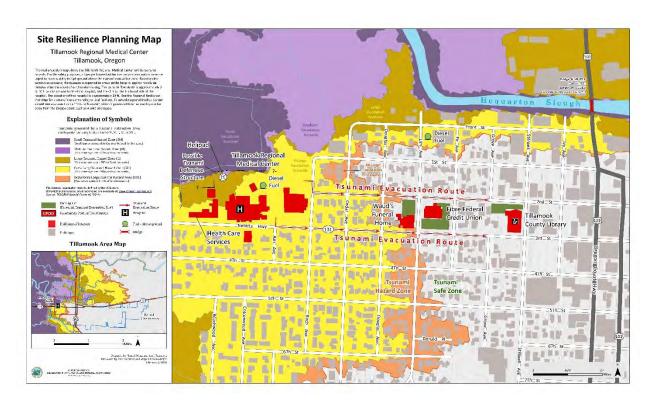
Emergency and Continuity Planning

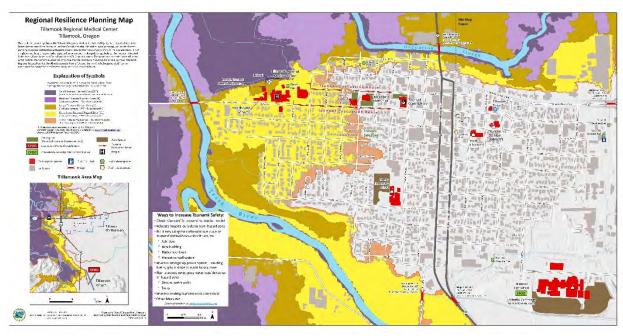


Learning from Experience

Example of Resilience Planning Maps

Resilience planning maps for three hospitals with tsunami hazards were displayed. Below is an example of the Site Resilience Planning Map and the Regional Resilience Planning Map for Tillamook Regional Medical Center.





Presentations

The presentations are provided in the order that they were presented as follows:

- 1. Welcome by State Resilience Officer, Mike Harryman, Office of Governor Kate Brown
- 2. Coastal hospital projects summary, Yumei Wang, DOGAMI
- 3. Tsunami planning, Dan Cox, Oregon State University
- 4. Disaster power planning, Yumei Wang
- 5. State of Oregon fuel action plan, Deanna Henry, Oregon Dept of Energy
- 6. Disaster water planning, Yumei Wang
- 7. Federal response to disasters, John Smart, U.S. Health and Human Services

Coastal Hospital Speical Leadership Event

Mike Harryman, MA State Resilience Officer March 2018



GOVERNOR KATE BROWN

"The State of Oregon's goal is for all coastal hospitals to be operable to provide emergency medical services after a Cascadia earthquake and for communities to have a speedy recovery"

"As leaders of your community you have the opportunity to help achieve community resilience"

"Preparing coastal hospitals to serve after earthquake disasters will provide value not just to the coast but to the entire State"



Leadership – leading from the front...

Make preparing for the Cascadia Subduction Zone a priority

 Dedicate more resources to hospital preparedness, get the right person(s) who has the drive to lead from the front

 Have your executive team (COO/CFO) help each of the sections on preparedness: facilities, finance, safety, operations



Collaborate with critical systems/community organizations

Energy Providers Water Provider

Public Works Port Authorities

Public Health (Pharmacy MOU) First Responders

County Emergency Management Elected Officials

Collaborate with each other organizations



Questions and Contact information –

Mike Harryman, M.A.

Office of Governor Kate Brown

State Resilience Officer

mike.k.harryman@oregon.gov

503.975.1911 (M)

971-673-1541 (O)



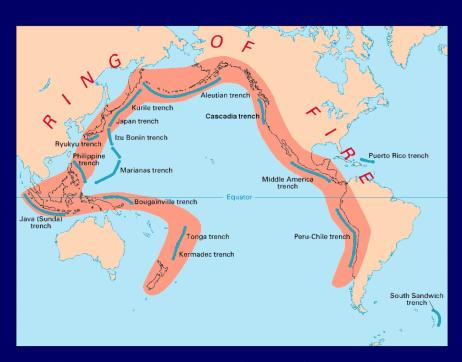




CASCADIA Coastal Hospital Project Results

YUMEI WANG, OREGON DEPARTMENT OF GEOLOGY AND MINERAL INDUSTRIES March 20-21, 2018 Coastal Hospital Special Leadership Event

Late 1980s, Cascadia Fault "discovered"

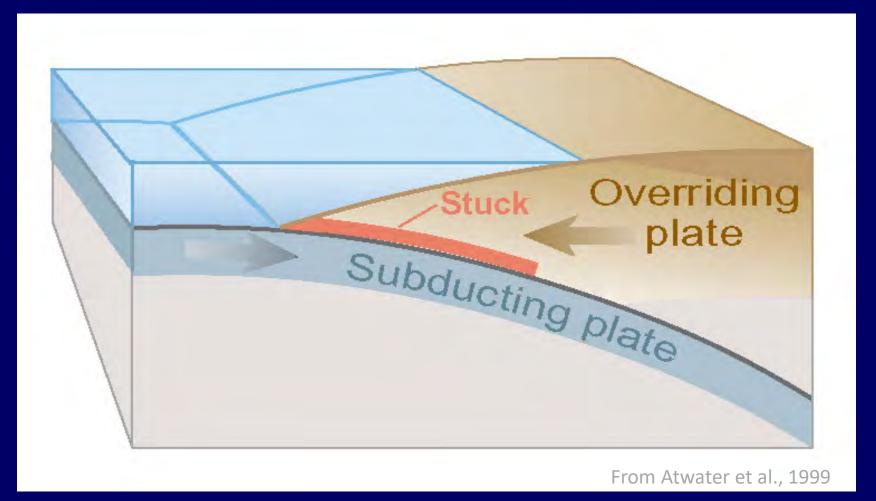


http://celebrating200years.noaa.gov/magazine/dart_buoys/ring_of_fire.html



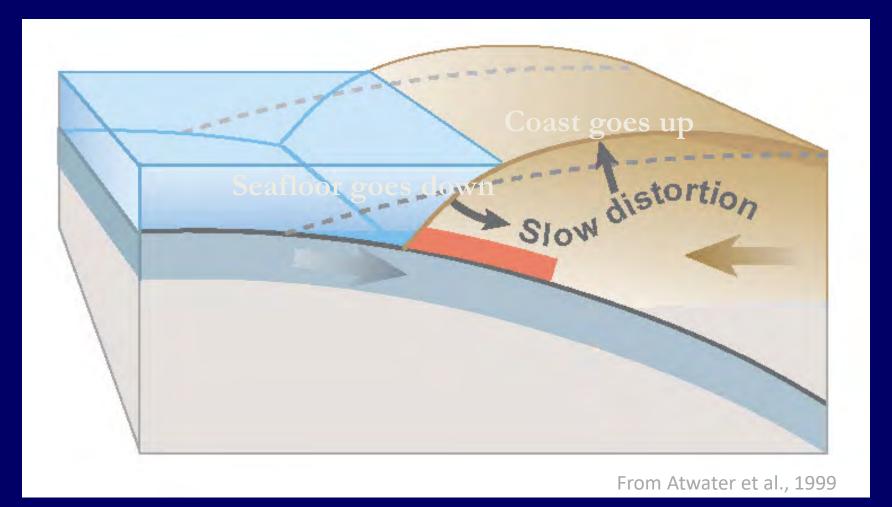


Vertical Slice through Cascadia Fault



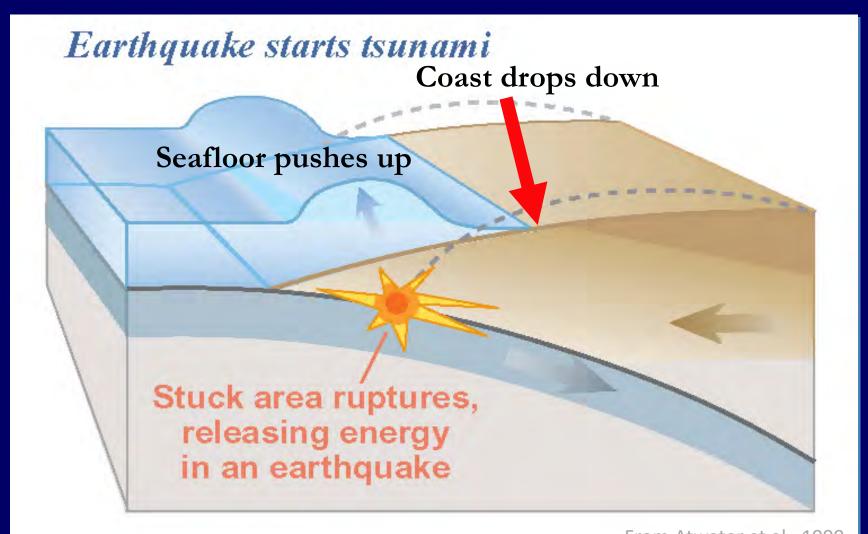


Between Earthquakes

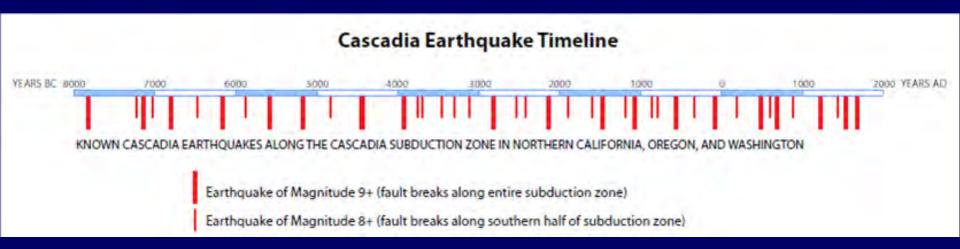




During an Earthquake



When, Where, How Big? 100%, but don't know exactly when...

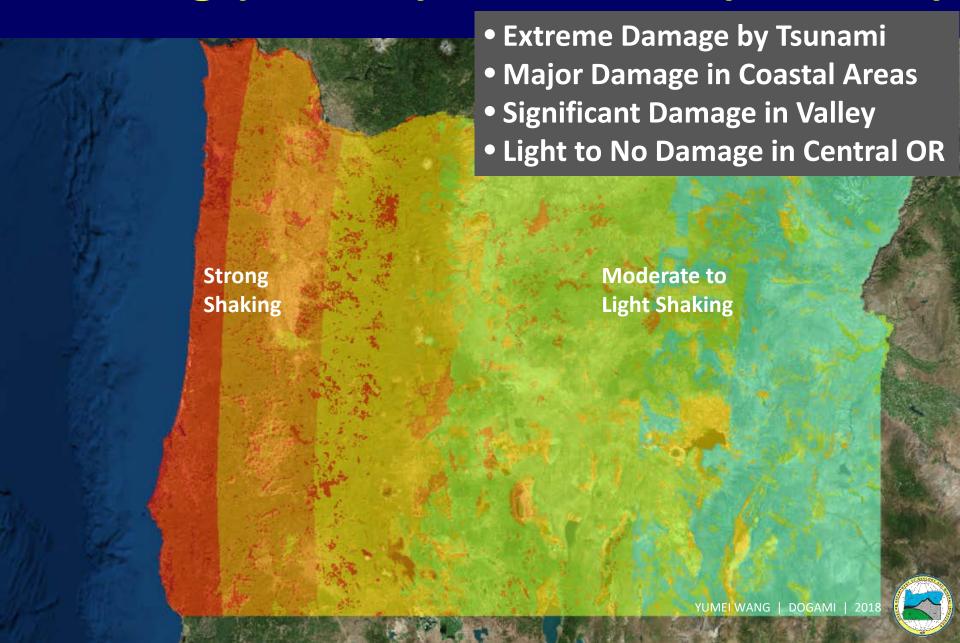


(Goldfinger et al, 2012; Image: DOGAMI Cascadia, 2010)

- Magnitude 9 on Jan 26, 1700 (318 yrs ago)
- ~45 > magnitude 8 in 10,000 year record



Shaking (~5 min) & Tsunami (~15 min)



"A Cascadia Subduction Zone (CSZ) event will have farther reaching impacts than that of Katrina and Sandy combined"

- KEN MURPHY, FORMER FEMA REGION X ADMINISTRATOR

	Cascadia	Japan Tsunami	Sandy	Katrina	Cascadia multiplier (of Sandy + Katrina)
Fatalities	12,000+	16,000	162	1,833	6х
People Needing Short-term Shelter	933,000	470,000	174,000	273,000	2x
Housing Units Damaged	961,000	>1,000,000	305,000	215,000	2x

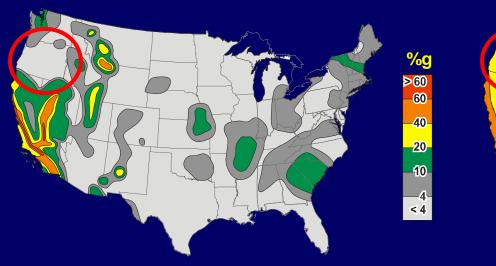
SOURCE: KEN MURPHY

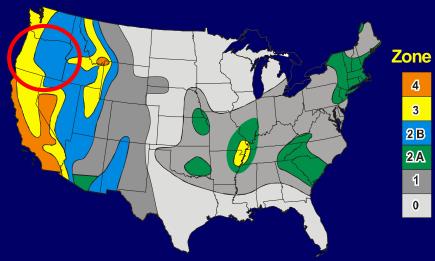
Oregon's Seismic Building Code Gap (until mid-1990s)

1976

(10% PE in 50 yrs)

1994





SOURCE: ALGERMISSEN AND PERKINS

SOURCE: USGS

Also, we build in the tsunami zone without protecting ourselves



Earthquake Shaking Building Performance Newer Wood versus Older Brick





2013 Oregon Resilience Plan

The Oregon Resilience Plan

Reducing Risk and Improving Recovery for the Next Cascadia Earthquake and Tsunami



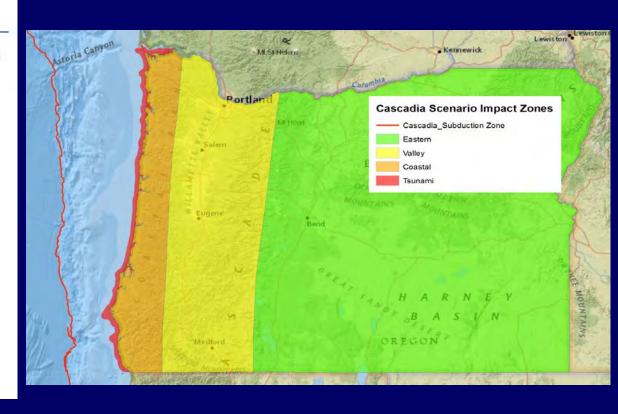
Report to the 77th Legislative Assembly

from

Oregon Seismic Safety Policy Advisory Commission

Salem, Oregon

February 2013





Three OHA-DOGAMI Projects

- 1. 2014 Pilot Study: 2 hospitals -- Coast and Valley (online report O-17-1)
- 2. 2017 Coastal Hospitals Technical Assistance Project
 - Exchanged info on Cascadia Earthquake and Tsunami (EQT)
 - Ready for storms; Not Ready for Cascadia EQT
 - 4 recommendations in DOGAMI report (online report 0-18-3)
- 3. 2018 Coastal Hospitals Resilience Project (in progress)
 - ✓ Ask coastal hospitals to create a collaborative network
 - Guidance on emergency power and water
 - Conduct on-site consultative visits

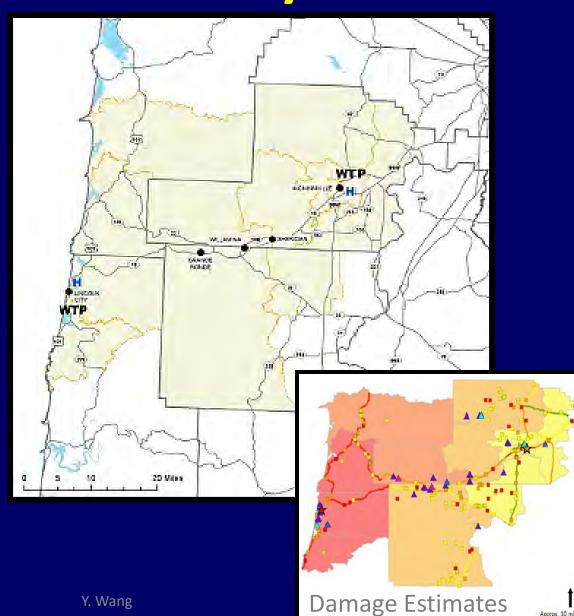


3/21/2018 Y. Wang

2014 Pilot Study

- Key Conclusion:Coastal Hospitals Isolated
- Coast to Valley
 Lincoln City to McMinnville
- 2 hospitals
- 2 water districts
- Connecting highways

DOGAMI report O-17-01 www.oregongeology.org/pubs /ofr/O-17-01.pdf



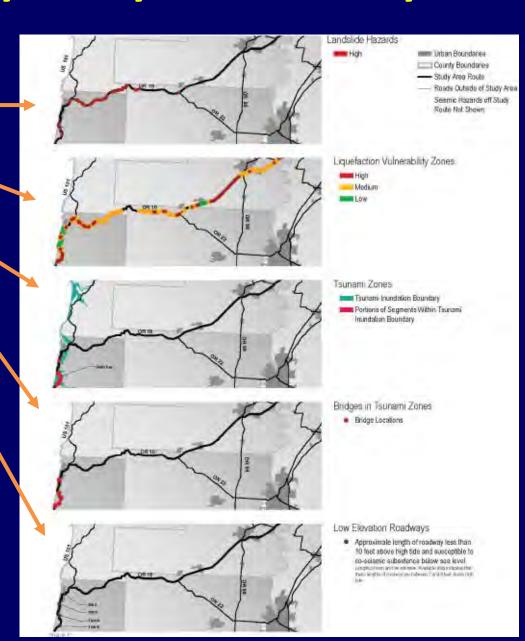


Connecting Highways: Hwy 101 and Hwy 18

Geologic Hazards

- Landslides
- 2. Liquefaction
- 3. Tsunami
- 4. Bridges/Tsunamis
- 5. Roads/Tsunamis

Analyzed bridges and highways for earthquake shaking, liquefaction, and landslides





2017 Coastal Hospitals Technical Assistance Project

- Exchanged Information on Cascadia Preparedness
- Hospital Self-Assessments of Expected Performance

	Number of Hospitals by Expected Performance Level					
	Very Low	Low	Moderate	High	Very High	
Building Structure	0	4	5	0	1	
Non-Structural Components	0	5	4	1	0	
Generator(s)	1	3	2	4	0	
Emergency Fuel	1	3	3	3	0	
Water for Sheltering	4	3	1	2	0	
Water for Hospital Functions	4	5	0	1	0	

3/21/2018 Y. Wang

2017 Technical Assistance Project Conclusions and Recommendations

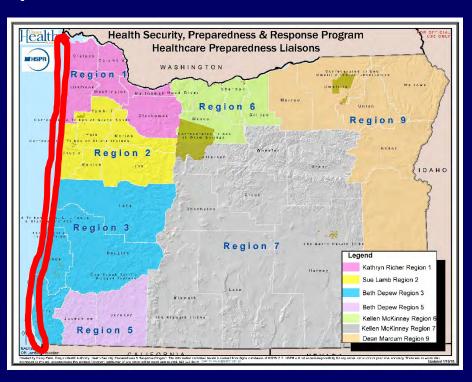
- Ready for Winter Storms
- Not Ready for Cascadia Earthquakes
- 1. Create *Coastal Hospital Resilience Network* to Accelerate Cascadia Preparedness
- 2. Conduct On-Site Consultative Visits
- 3. Clarify and Improve Existing Hospital Requirements on Earthquake Preparedness
- 4. Encourage Emergency Fuel and Water Planning



2018 Coastal Hospitals Resilience Project

Rec #1: Create Coastal Hospital Resilience Network

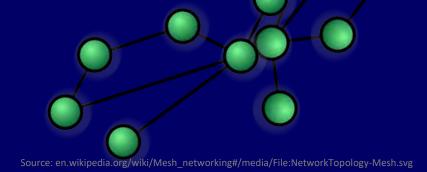
- Coastal hospitals are separated across 3 Regions
- Connect Regions 1, 2 & 3 to focus on coastal challenges
 - Strongest shaking
 - Tsunami casualties
 - Geographic isolated
 - Longest response times





Why a Resilience Network?

- Network would accelerate Cascadia preparedness
- Coastwide "learning community"
 - Training opportunities
 - Share best practices
- Collaboration: good ROI
 - Cost effective, high efficiency
 - Leverage investments
 - Planning and prioritization
- Discussions can stretch our minds
 - Clarity on shared goals and values
 - Can inspire an alternative future
 - Set a new direction for transformation
- Collectively, A Stronger Voice







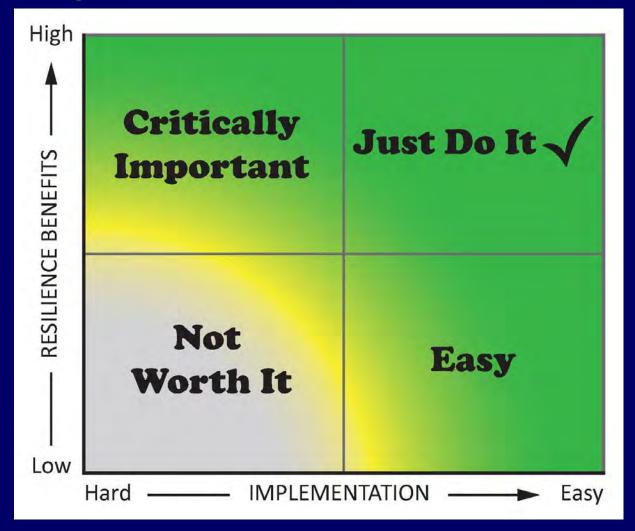


Options for a Resilience Network

Bi-Annual Retreats

- Alternate hospital host
- Updates from Leaders
- Recognition Awards
- Focus topics
 Mitigation grants, water planning, etc
- Columbia Memorial, Astoria (Tsunami XL)
- Providence Seaside, Seaside (Tsunami M)
- Tillamook Regional, Tillamook (Tsunami L)
- Samaritan North Lincoln, Lincoln City
- Samaritan Pacific Communities, Newport
- PeaceHealth Peace Harbor, Florence
- Lower Umpqua Hospital, Reedsport
- Bay Area Hospital, Coos Bay
- Coquille Valley, Coquille
- Southern Coos Hospital and Health Center, Bandon
- Curry General, Gold Beach (Tsunami L)

Resilience Action Plans Strategic – Prioritize – Incremental





Site Consultative Visits:

Tillamook Regional Example





Site Resilience Plan Map

Site Resilience Plan Map

Tillamook Regional Medical Center Tillamook, Oregon

This resilience plan map shows the Tillamook Regional Medical Center and its Isunami harards. For life safety purposes, all people located within the Isunami evacuation zone are usged to move quickly to high ground above the Isunami evacuation zone. Based on the worst case scenario, the Isunami is expected to arrive at the hospital approximately 4 minutes after the onset of earthquake shaking. The Isunami flow depth is approximately 3 to 10 flo nt his exavant dide of the hospital, and 10 a flo n the landward side of the hospital. The elevation of the hospital is approximately 19 ft. See the Regional Resilience Plan Map for a view of the surrounding critical facilities. Tillmook Regional Medical Center should not exacuse from a "Distant Tsunami", which is generated from an earthquake far away from the Grogon coast, such as Alaska and Japan.

Explanation of Symbols

Tsunamis generated by a Cascadia Subduction Zone carthquake can vary in size from SM, M, L, XI, to XXI.

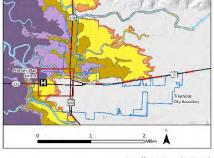


Extra Extra Larger Sunami Hazard Zone (XXL) [Tits une cipiums 100% of incid sources].

The Isunami evacuation zone is defined by the XXL zone DGAMI trunami evacuation beckures are evaluable at: www.OreganTsunami.org Suncer. DGAMI Special Paper 42 (2011)



Tillamook Area Map

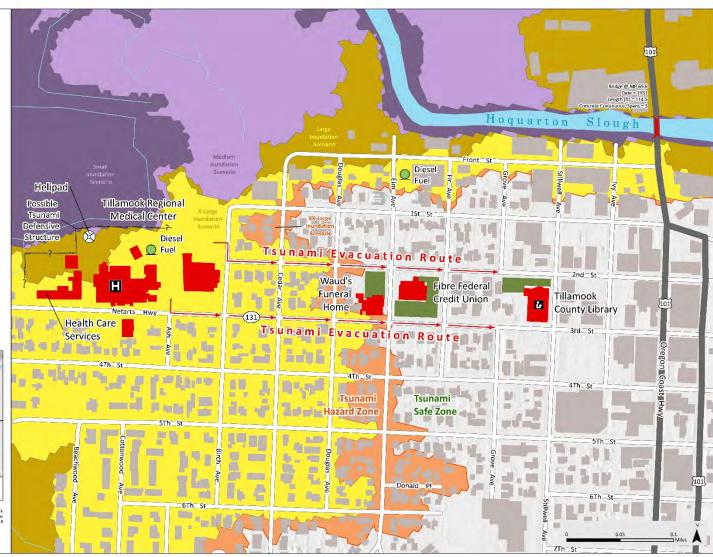


Prepared by: Yamei Wang and Jon J. Franczyk Reviewed by: Eric Swanson and Wayne Alvarez-Rojas February 8, 2018

STATE OF OREGON

HEPARTMENT OF GEREOLY AND MINERAL INDUSTRIES

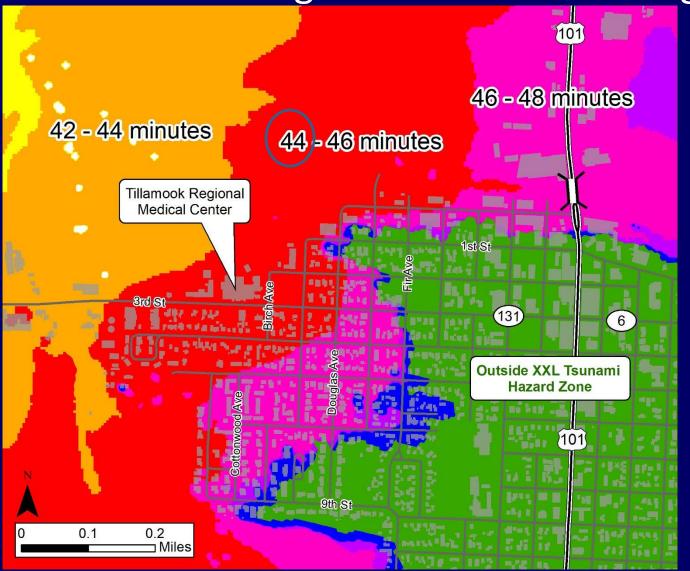
WWW.GET-GEROLY GOR





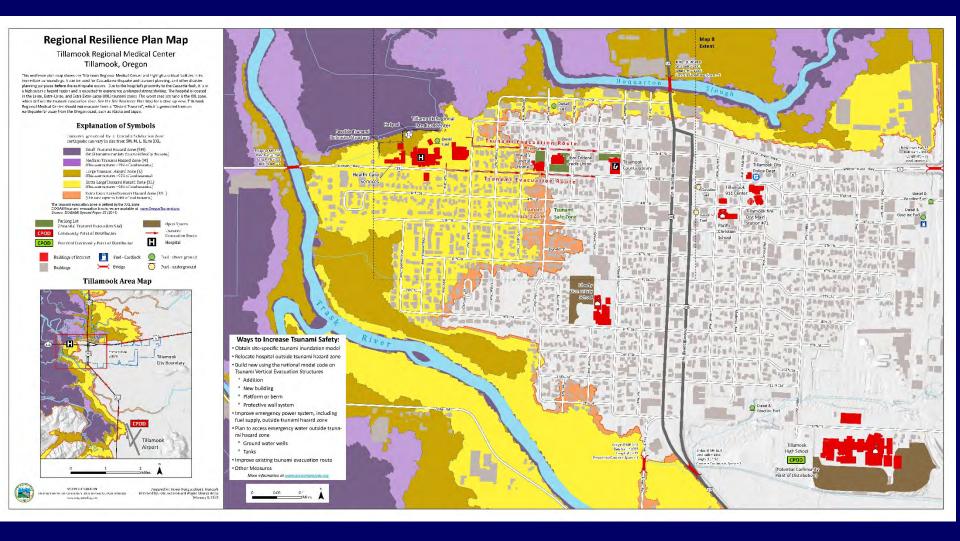
Tillamook Regional XXL Tsunami Arrival Time

44 minutes starting from onset of shaking





Regional Resilience Plan Map





Questions?

www.oregongeology.org





Oshiokuri Hato Tsusen no Zu (Fast Cargo Boat Battling The Waves) 1805 http://thesoundsinsidemyhead.blogspot.com/2008/05/hokusais-great-wave.html

Preparing for the "Really Big One": Resilient Hospitals in Coastal Oregon

Daniel Cox

Professor, Coastal Engineering
Oregon State University

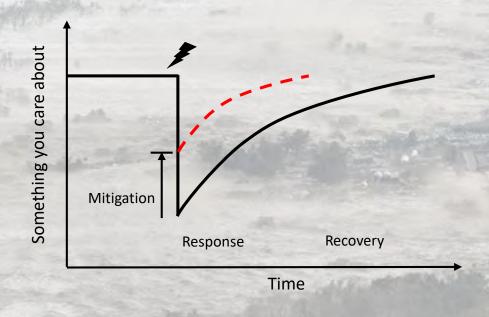
- Member, Am. Soc. Civil Engineers, Tsunami Codes and Standards subcommittee
- Assoc. Director, NIST Center of Excellence for Risk-Based Community Resilience Planning
- Director, Cascadia Lifelines Program
- Lead, 2011 Tohoku Tsunami Disaster Investigations

Collaborators: Shafiq Alam, Andre Barbosa, Lori Cramer, John van de Lindt (CSU), Alireza Mostafizi, Hyoungsu Park, Haizhong Wang

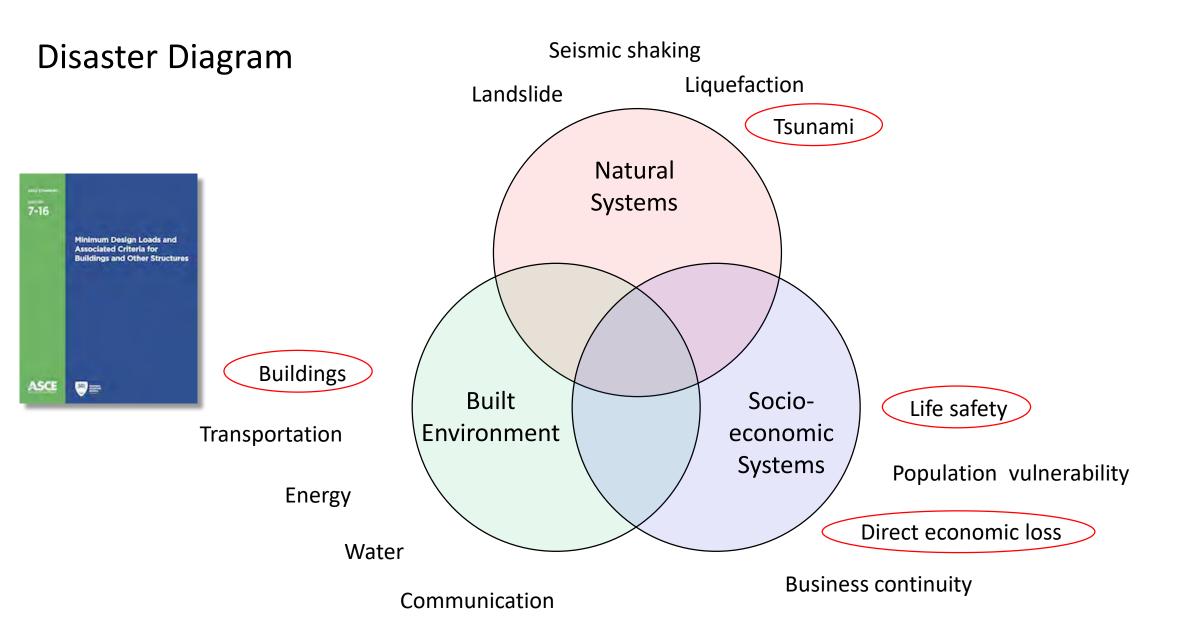


Resilience

"Ability to resist, absorb and recover from a sudden stress"









What does ASCE 7-16 provide to engineers and designers for tsunami?

- Site-specific Probabilistic Tsunami Hazard Analysis (PTHA)
- Consistent Design Procedures (seismic, wind, snow/ice)
- Hydrostatic and hydrodynamic load procedures (water forces)
- Debris Impact Loads (cars, logs, boats, containers)
- Foundation Designs (erosion, scour)
- Structural Countermeasures
 - ✓ Open Structures
 - ✓ Tsunami Barriers
- Vertical Evacuation Structures









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Examples of testing the effectiveness of tsunami walls

This is one of the first works to study the possible protection aforded by low-lying seawalls from tsunami attack. New hydraulic nodel experiments were conducted in the NEES Tsunami Facility. The bathymetry had a mild slope constant in the cross-shore direcion and was followed by a flat section raised above the mean water ine. The tsunami forces, pressure, and run-up were measured on in instrumented specimen located on the flat section, and a seawall was placed between the specimen and the shoreline. The incident vave conditions, seawall positions, and seawall heights were varied ystematically to quantify the reduction of the maximum and averge forces relative to the baseline conditions without a seawall. In otal, 121 trials were conducted with seawalls, and 81 trials in the absence of seawalls (baseline conditions). Two simple empirical ormulas were derived to predict the reduction factors for the maxinum and average forces using inputs of the incident (unbroken) sunami height, the bore height at the seawall (in the absence of he wall), the seawall height, and the position of the seawall relative o the shoreline and design structure. The equations were used to predict two other laboratory data sets: one conducted in the same acility und

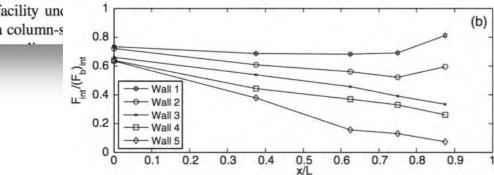
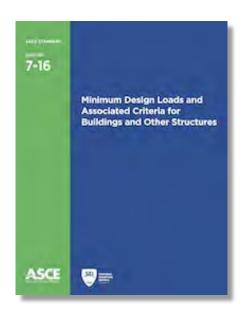


Fig. 10. Measured reduction factor for (a) maximum and (b) average force relative to baseline condition using ERF = 7 s as input



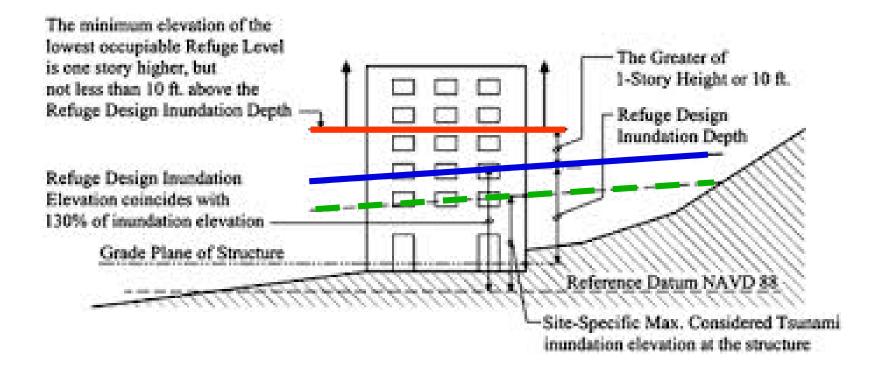
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Standards for Tsunami Vertical Evacuation Structures

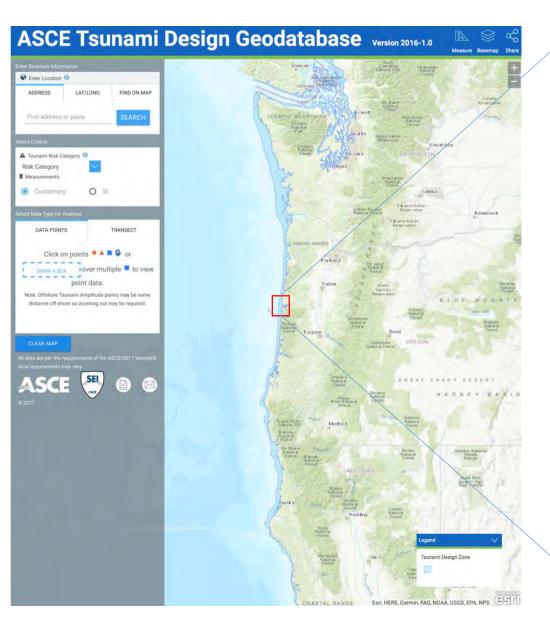
Including vertical evacuation structures

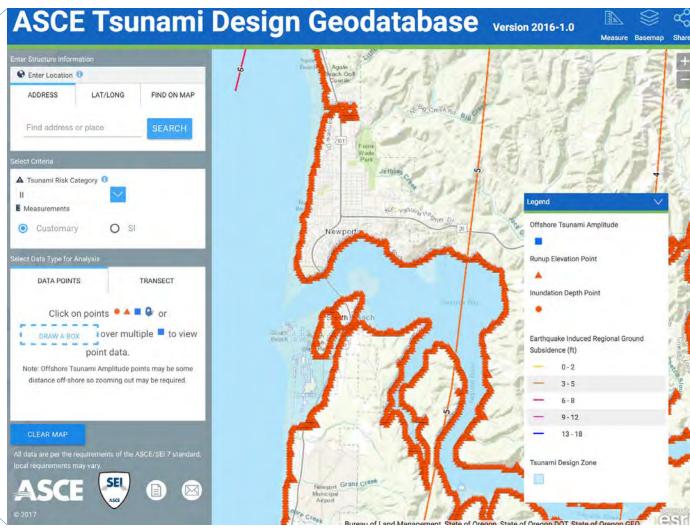




What does ASCE 7-16 provide to engineers and designers for tsunami?

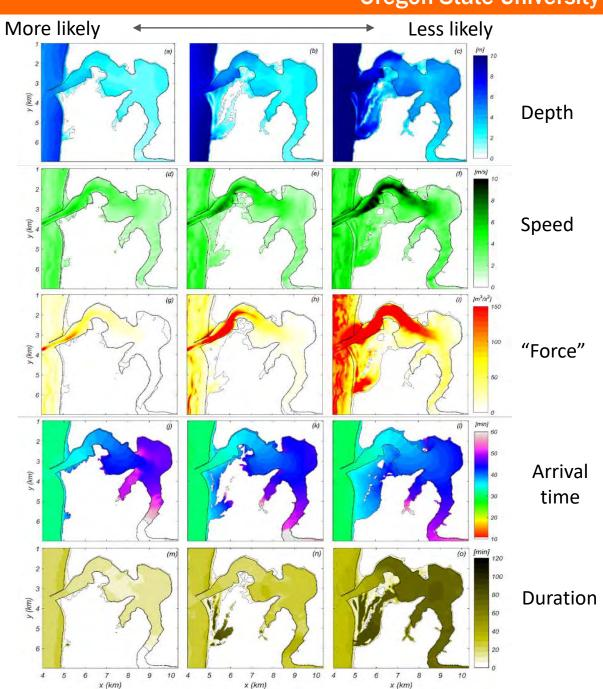
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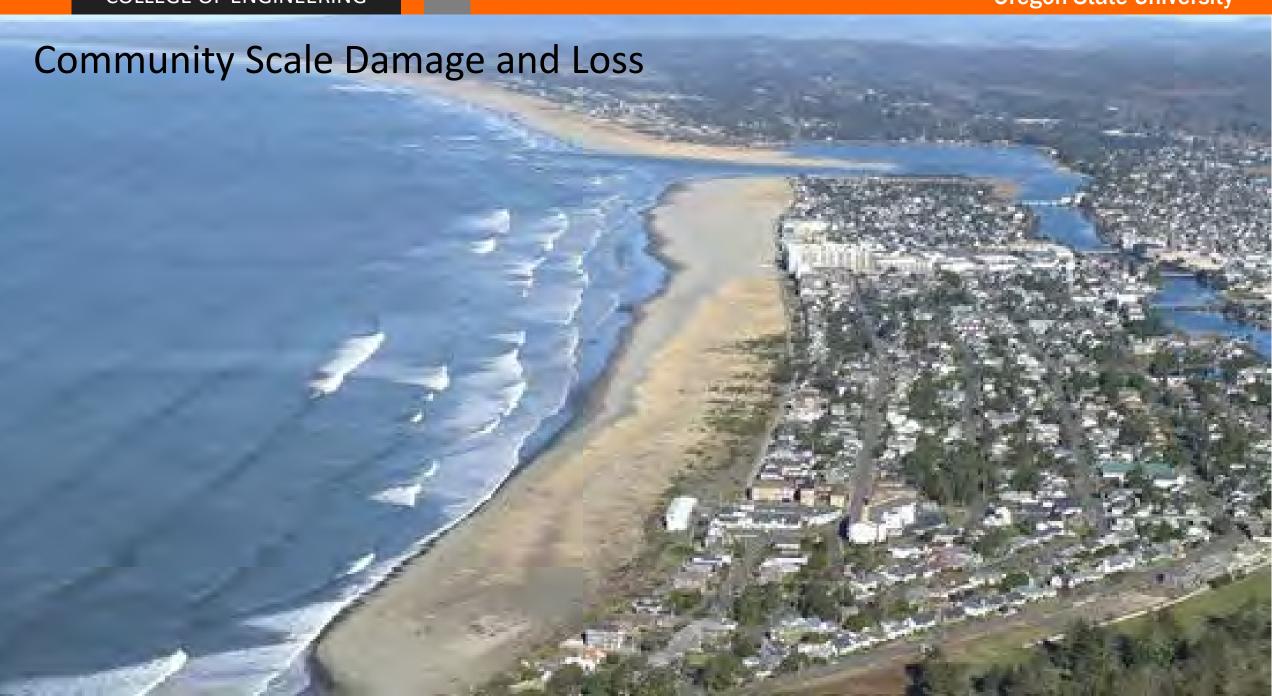


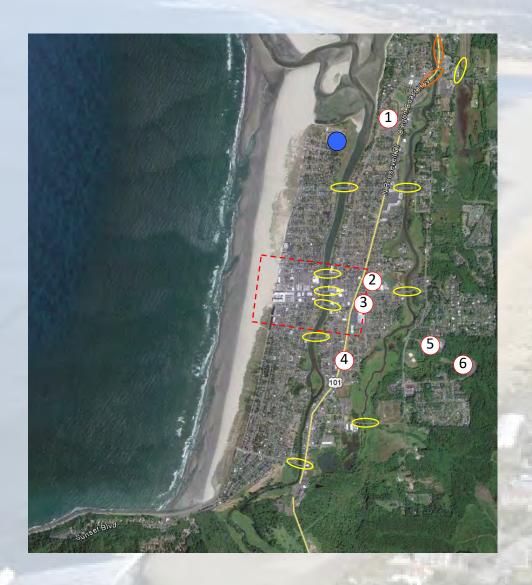


Future PTHA

- 1. How likely is a given scenario?
- 2. What is the hazard within the zone?



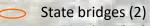




Point 10 – 15 (☆) (local public facilities)

Point	Facilities	Ele. (m)
1	High School	3.6
2	Middle School	2.4
3	Fire Station	3.7
4	Police Department	3.0
5	Hospital	13.6
6	Elementary School	19.3

Datum is MHW.



City bridges (10)

Wastewater Treatment Facility

Central business district

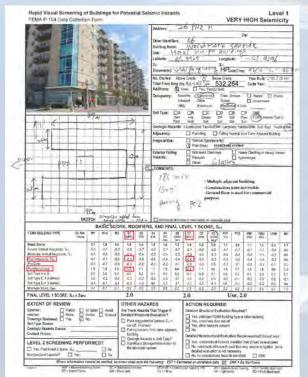
4,679 buildings

Date

Use

\$ Value

Rapid Visual Screening

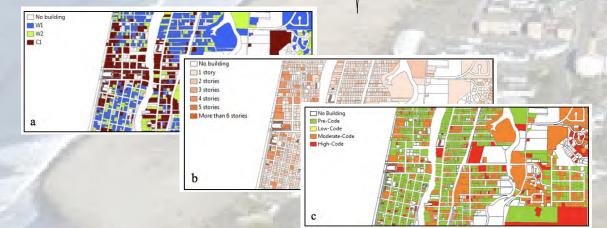


Google Street View



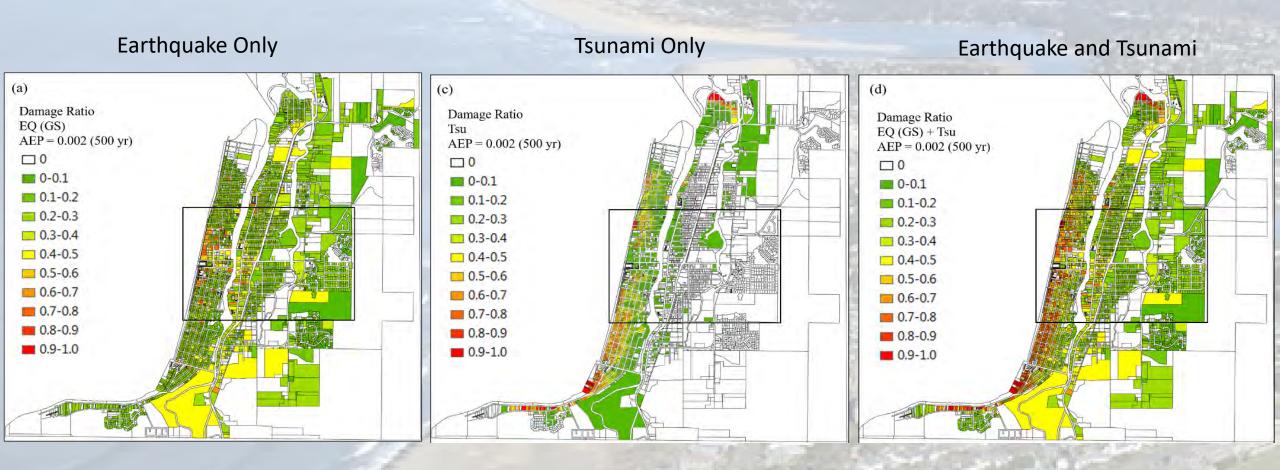
Tax Lot Database

- 4-4-4 Department
- 4-4-5 Row Store/Neighborhood/Regional Center
- 4-4-6 Market/Supermarket 4-4-7 Merchandising Center/Discount Store
- 4-4-8 Beauty/Barber
- 4-4-9 Laundromat 4-5-0 OFFICE AND MEDICAL OFFICE
- 4-5-1 Office
- 4-5-2 Dental Office
- 4-5-3 Optometric Office
- 4-5-4 Medical Clinic
- 4-5-5 Veterinary Office
- 4-6-0 FINANCIAL BUILDINGS
- 4-6-1 Central Bank
- 4-6-2 Branch Bank
- 4-6-3 Drive-Up Bank
- 4-6-4 ATM-Automated Teller Machine
- 4-7-0 WAREHOUSE AND UTILITY
- BUILDINGS
- 4-7-1 Storage Warehouse 4-7-2 Mini-Storage Warehouse
- 4-7-3 Transit Warehouse
- 4-7-4 Distribution Warehouse
- 4-7-5 Commercial Shops
- 4-7-6 Utility/Shed Buildings 4-7-7 Hangars
- 4-8-0 AUTOMOTIVE BUILDINGS
- 4-8-1 Service Station
- 4-8-2 Service Garage/Service Center
- 4-8-3 Dealership/Automotive Center
- 4-8-4 Car Wash
- 4-8-5 Parking Structure/Garage 4-9-0 MISCELLANEOUS COMMERCIAL
- 4-9-1 Post Office
- 4-9-2 Theater
- 4-9-3 Skating Rink
- 4-9-4 Golf Course
- 4-9-5 Bowling Alley
- 4-9-6 Mortuary/Funeral Home
- 4-9-7 Health/Sporting Clubs
- 4-9-8 Parking Lots



- Building type: W1, W2, C1
- No. of floors
- Seismic code level

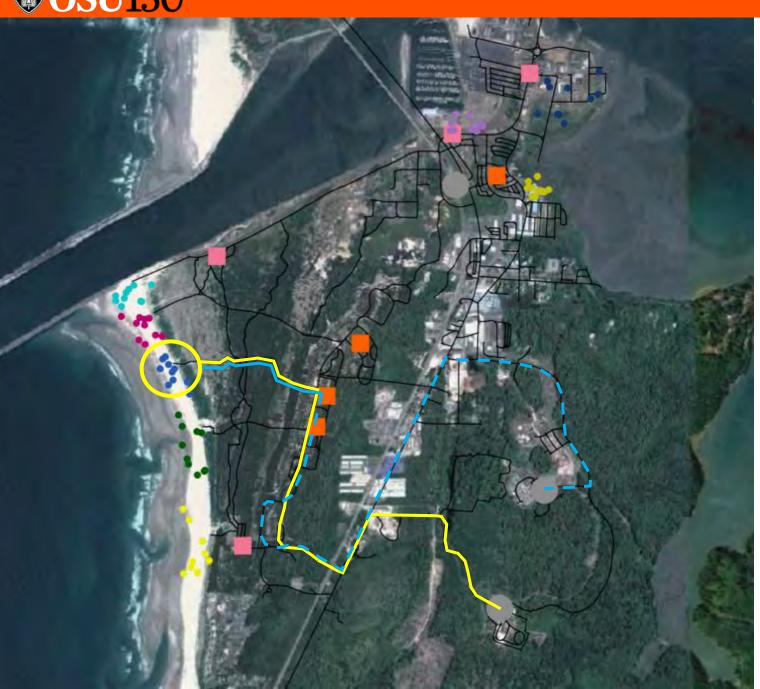
Multi-Hazard Building Damage Estimates for Seaside, OR (500 yr Return Period)



Multi-Hazard Building Damage Estimates for Seaside, OR





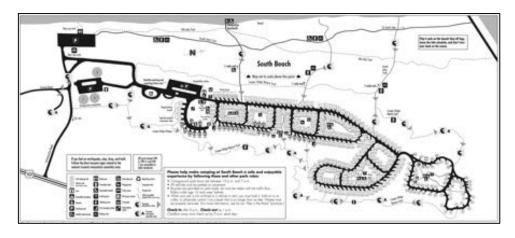


What are my best options?

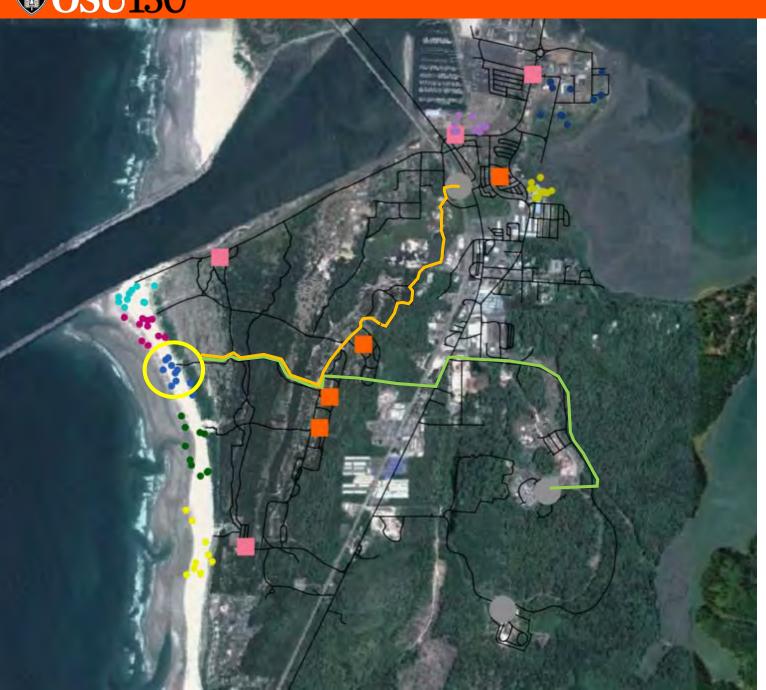
- Which route is the best?
- Which mode is the best (foot, car)?
- How long do I have?

Group 1: Only on foot, goes out the park entrance (yellow line)

Group 2: Start on foot, goes to car, then out the park entrance (blue line)







What are my best options?

- Which route is the best?
- Which mode is the best (foot, car)?
- How long do I have?

Group 3: New destination (OCCC), and new trail (green)

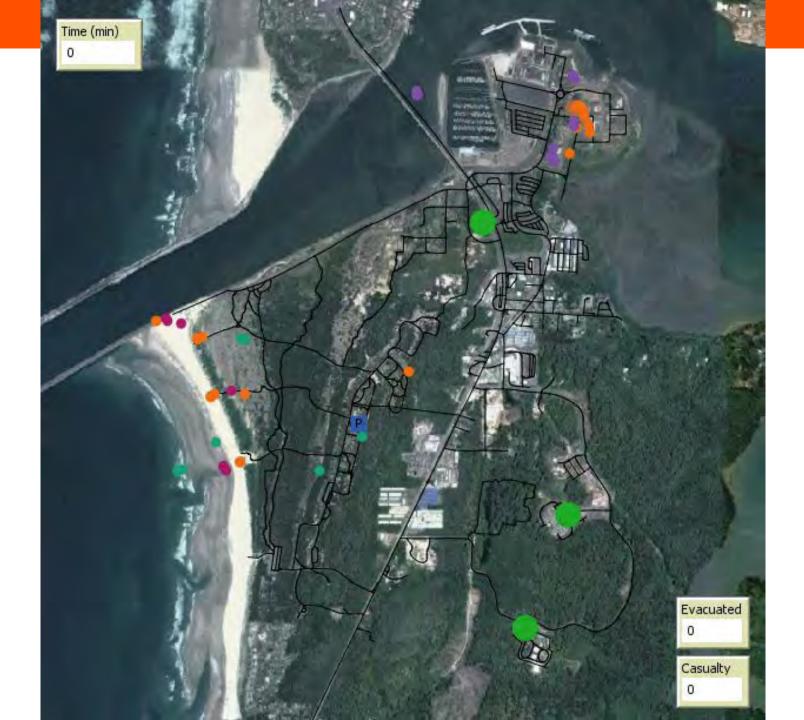
Group 4: New destination (SHH), and new trail (orange)

SU150











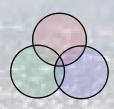
Summary of 2017 evacuation drills in south Newport area

Date	N	Who	Purpose
2.18.17	13	OSU grad students	Pilot test, logistics of working remotely
5.11.17	52	OSU, Oregon Parks, Teen CERT, HMSC, volunteers	Collect travel trajectory, user surveys, debrief
6.16.17	11	HMSC employees and students	Add OCCC destination
6.29.17	28	OSU undergrads (SURF)	Add scenario, role playing. No maps or cell phone.
7.13.17	19	HMSC REU students	Night drill (HMSC-SHH)
8.10.17	50	HMSC REU, OMSI camp	Night drill, role playing

Total 173

Summary

Disaster Resilience → Hazard Science + Engineering + Socio-economic science



- New ASCE Tsunami Codes
 - ✓ Consistent with other hazards
 - ✓ Extensive peer review
 - ✓ Structural Countermeasures
 - ✓ Tsunami Vertical Evacuation



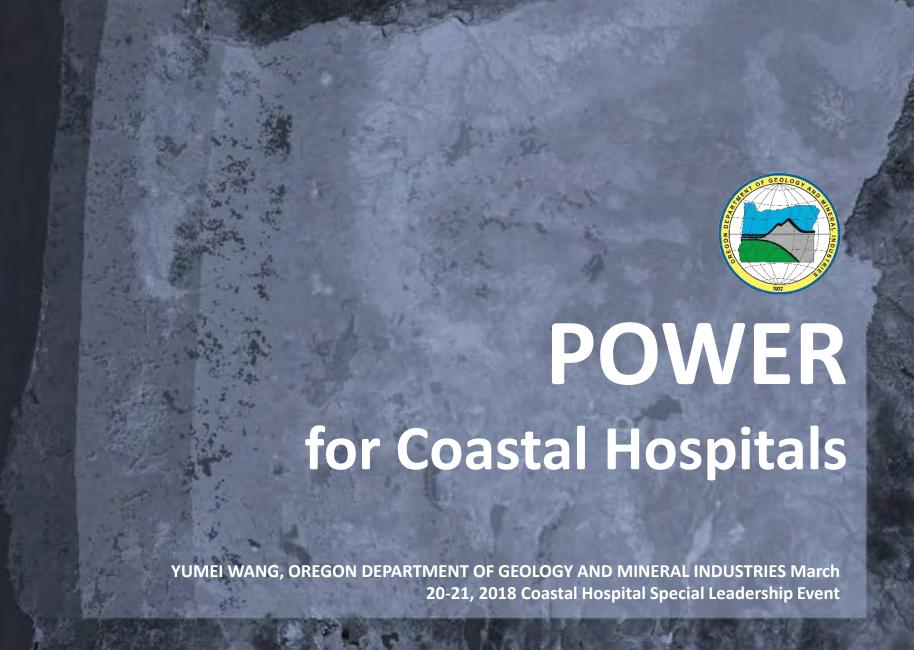
- Risk-informed Decision Making
 - ✓ Probabilistic Tsunami Hazard Analysis
 - ✓ Community Scale Damage and Loss Assessment
 - ✓ Interconnected Lifelines → Building functionality,



Thank you!

Dan Cox dan.cox@oregonstate.edu





Expect Prolonged Electrical Outage

BPA estimates up to 25 ft movement towards river





3 Stages of Fuel Disaster Planning

Stage 1: On-Site

- Seismically certified generator/emergency power systems
- Fuel supply
- FEMA 1019 reference (display copy)

Stage 2: Local supplies

- Hospitals work with local supplier/distributor and County
- Non-retail "card lock" facilities, gas stations, other
- Viable transportation route for delivery

Stage 3: 3 weeks until State's post-disaster delivery

- Hospitals work w/ County
- County work w/ State



Need Uninterrupted Fuel Supply

CSZ

EQT

Stage 1: On-Site Fuel



Source: DOGAMI

Stage 2: Local Fuel Options (e.g., Card Lock Facility)



3 weeks

Stage 3: State Delivers to County







3/21/2018 Y. Wang



Stage 1: On-Site Generation

Flexible Connections



Strapped Batteries



Anchored for earthquake shaking



Source: DOGAMI



Seismically Certified Generator!





On-Site Fuel Tank (5,000 gal)



Source: DOGAMI





Source: DOGAMI

Fuel Disaster Planning

Stage 1: On-Site emergency power system

Stage 2: Local fuel supply

Stage 3: Post-disaster delivery by State in 3 weeks

- Future Stage: Resilient local power source & microgrid
 - Operating hospitals with generators is challenging
 - Initial discussions with Tillamook PUD
 - ODOE is co-developing local energy resilience guidance



Oregon Fuel Action Plan

Presentation to Coastal Hospitals' Leadership

Deanna HenryEmergency Preparedness
Manager

March 21, 2018





Emergency Powers: Fuel



State Declared Emergency – Management of Resources (ORS 401.188)

✓ Control, restrict, and regulate the use of food, feed, **fuel**, clothing, and other commodities, materials, goods, and services

Oregon Department of Energy (ODOE) Authority – (ORS 176.750-785)

- ✓ Develop and maintain a statewide contingency plan in response to petroleum shortages that impact Oregon
- ✓ Provide adequate fuel supplies to maintain emergency services, transportation, and the operation of the economy to ensure the health, safety, and welfare of the residents of the State of Oregon while an emergency exists

Fuel Executive Order

✓ Authorizes ODOE to implement the strategies in the Oregon Fuel Action Plan in response to a Cascadia Subduction Zone Earthquake and Tsunami

Federal State Structure

Designated lead state and federal agency for each ESF sector

- ESF 12 federal lead is U.S. Department of Energy
- Structure for states to request and receive federal and military resources in response to emergencies

EMERGENCY SUPPORT FUNCTIONS (ESFs)

	ESF	SECTOR	PRIMARY STATE AGENCY
ĺ	1	Transportation	Oregon Department of Transportation
te	2	Communications	Oregon Public Utility Commission Oregon Department of Administrative Services
_	3	Public Works	Oregon Department of Transportation
-	4	Firefighting	Oregon State Fire Marshal Oregon Department of Forestry
	5	Information and Planning	Oregon Emergency Management
is _	6	Mass Care	Oregon Department of Human Services
	7	Resource Support	Oregon Department of Administrative Services
	8	Health and Medical	Oregon Health Authority
-	9	Search and Rescue Oregon Emergency Management Oregon State Fire Marshal Oregon State Fire Marshal	Oregon Emergency Management Oregon State Fire Marshal
-	10	Hazardous Materials	Oregon State Fire Marshal Oregon Department of Environmental Quality
_	11	Food and Water	Oregon Department of Human Services
-	12	Energy	Oregon Department of Energy (nuclear-petroleum-LNG)
า			Oregon Public Utility Commission (electricity-natural gas)
	13	Military Support	Oregon Military Department
	14	Public Information	Oregon Emergency Management
	15	Volunteers and Donations	Oregon Emergency Management
	16	Law Enforcement	Oregon State Police
	17	Agriculture and Animal Protection	Oregon Department of Agriculture
-	18	Business and Industry	Oregon Emergency Management

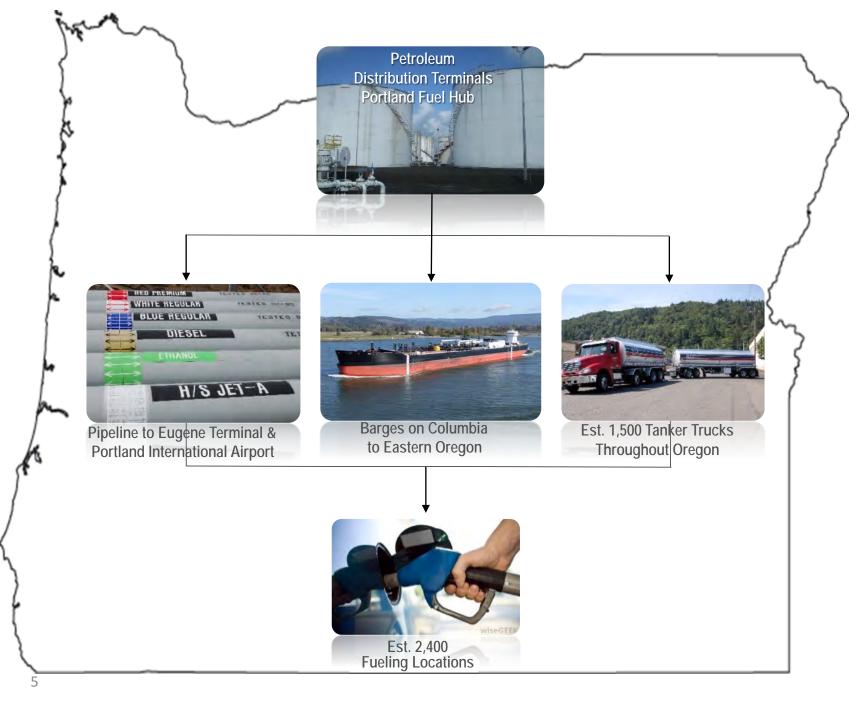


Oregon Imports 100 Percent of the State's Refined Petroleum Products

- Washington refineries supply more than 90 percent
 - ✓ About 75 percent by Olympic Pipeline to Oregon
 - ✓ Remaining product by tanker ships to Oregon
 - ✓ Portland Fuel Hub located on liquefiable soils anticipate significant fuel supply loss
- Utah refineries supply less than 5 percent to eastern Oregon communities
- California refineries supply less than 5 percent to southern Oregon communities



1



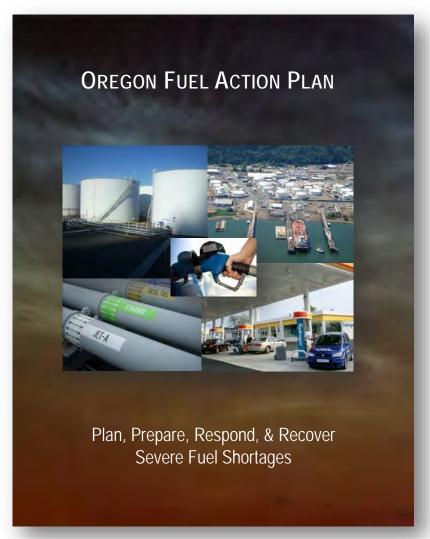
Oregon Fuel Supply & Distribution System

- Annual fuel imports
 estimated at three billion
 gallons
- Six day fuel delivery cycle
- Product delivered throughout Oregon by pipeline, barges, and tanker trucks



Oregon Fuel Action Plan





- Identifies ODOE authority and responsibilities to control and direct the state's overall response to petroleum emergencies
- Provides structure for federal, state, county, tribal, and industry coordination
- Provides structure for fuel allocation that identifies preapproved priority users of fuel and user responsibilities
- Identifies state and county priority lifeline routes to support fuel deliveries
- Pre-designates Fuel Points of Distribution (FPOD) for receiving emergency fuel

Oregon Fuel Action Plan: 9 Priority Actions



Action 1	Action 2	Action 3	Action 4	Action 5	Action 6	Action 7	Action 8	Actions 9
Notification Activation and Authorities	Public Information	Damage Assessment	Assess Fuel Needs & Determine Priorities	Outside Assistance: Fuel Supply	Fuel Conservation Measures	Temporary Waivers	Fuel Allocation	Recovery
 Initial Notifications Activate ODOE AOC Succession & Authorities 	 ODOE Fuel Emergency Outlook Web Page Public Information Campaign – social media News conferences Telephone Information Center 	 Assess impacts to petroleum infrastructure Estimate timeline for repairs Provide fuel sector info & status updates 	- Assess fuel availability in Oregon - Assess 18 state ESFs, counties, and tribal fuel needs - Determine state & regional fuel priorities - Governor's Disaster Cabinet	 Identify & obtain fuel source Identify viable fuel delivery options into Oregon Identify viable options for dispensing fuel 	 Issue voluntary fuel conservation measures Issue mandatory fuel conservation measures 	- Obtain temporary environmental operational, and safety waivers as needed to ensure the timely delivery of fuel	 Review & approve/deny fuel requests (ESF Primary State Agencies, counties & tribes) Allocate fuel to approved state agencies, counties & tribes Odd/Even Fuel Allocation Fuel Request Form Provided 	 Allocate fuel to support recovery activities State Recovery Coordinating Team - SRF 6 Governor's Recovery Cabinet Terminate fuel recovery activities as appropriate

Fuel Allocation: Saving Lives, Restoring Critical Lifelines & Services



Challenge – Allocating fuel to emergency and essential service providers in the state involves 120 state agencies, 36 counties, 240 cities, and 9 federally-recognized tribes

Standardized Structure – Identifies three categories of priority fuel users:

- ➤ 18 ESF Primary State Agencies
- ➤ 36 Counties
- 9 Federally-Recognized Tribes



Priority Fuel Users: Responsibilities



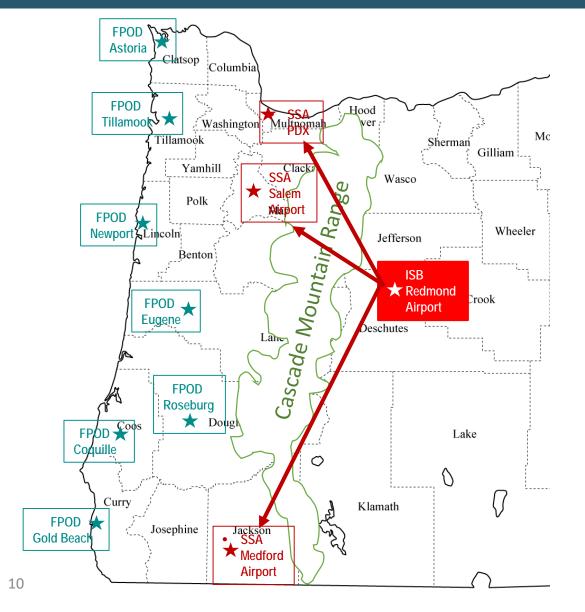
Vheeler Fossil	I Fossil Fill-Up, Llc I Fossil Fill-Up, Llc I Fossil Fuel Inc I Fossil Fuel Inc I Fossil Fuel Inc I Fossil Fuel Inc	Address Kinzua Rd 609 W Main St 609 W Main St 750 6Th St 750 6Th St	State OR OR OR OR	Zip 97830 97830 97830 97830	(gallons) 1,000-4,999 2000 2000	Fuel Type Diesel Gasoline	Below Above Underground	Power	0.0000000 -120.2138429	Latitude 0.0000000
Vheeler Fossil	I Fossil Fill-Up, Llc I Fossil Fill-Up, Llc I Fossil Fuel Inc I Fossil Fuel Inc I Fossil Fuel Inc I Fossil Fuel Inc	609 W Main St 609 W Main St 750 6Th St 750 6Th St	OR OR OR	97830 97830	2000	Gasoline				
Vheeler Fossil	Fossil Fill-Up, Llc Fossil Fuel Inc Fossil Fuel Inc Fossil Fuel Inc Fossil Fuel Inc	609 W Main St 750 6Th St 750 6Th St	OR OR	97830			Underground		120 2120/20	
Vheeler Fossil	Fossil Fuel Inc Fossil Fuel Inc Fossil Fuel Inc Fossil Fuel Inc	750 6Th St 750 6Th St	OR		2000	a: .			-120.2136429	44.999194
Vheeler Fossil Vheeler Fossil Vheeler Fossil Vheeler Fossil Vheeler Fossil Vheeler Fossil	Fossil Fuel Inc Fossil Fuel Inc Fossil Fuel Inc	750 6Th St		97830		Diesel	Underground		-120.2138429	44.999194
Vheeler Fossil Vheeler Fossil Vheeler Fossil Vheeler Fossil Vheeler Fossil Vheeler Fossil	Fossil Fuel Inc Fossil Fuel Inc		OR		10,000-49,999	Petroleum Distillates	Above	10	0.0000000	0.0000000
Vheeler Fossil Vheeler Fossil Vheeler Fossil Vheeler Fossil	l Fossil Fuel Inc	750 6Th St		97830	5,000-9,999	Petroleum Distillates	Above	\sim \sim	0.0000000	0.0000000
Vheeler Fossil Vheeler Fossil Vheeler Fossil Vheeler Fossil			OR	97830	10,000-49,999	Petroleum Distillates	Are	O,	0.0000000	0.0000000
Vheeler Fossil Vheeler Fossil	l Fossil Fuel Inc	750 6Th St	OR	97830	5,000-9,999	Diesel Fuel High Sulfur	Above		0.0000000	0.0000000
Vheeler Fossil		750 6Th St	OR	97830	10,000-49,999	Diesel Fuel Low Sulfur	Above		0.0000000	0.0000000
Vheeler Fossil	l Fossil Fuel Inc	750 6Th St	OR	97830	10,000-49,999	Gasoline inleaded	Above		0.0000000	0.0000000
	Wheeler County	115 1St St	OR	97830	500-999	Gasoline	Above		-120.2188156	44.9998682
Vheeler Kimb	Wheeler County	115 1St St	OR	97830	500-999	Ciese Fuel	Above		-120.2188156	44.9998682
	erly Faa	Se 1/4 Section 3	OR	97848	1,000-4,900	Diese	Above		0.0000000	0.0000000
Vheeler Mitch	hell Fossil Fuel Inc	101 Main St	OR	97750	1,000-4,999	Petroleum Distillates	Above		-120.1543244	44.5667935
Vheeler Mitch	hell Fossil Fuel Inc	101 Main St	OR	97750	000 1,999	Petroleum Distillates	Above		-120.1543244	44.5667935
Vheeler Mitch	hell Fossil Fuel Inc	101 Main St	0	97 750	1,000-4,999	Petroleum Distillates	Above		-120.1543244	44.5667935
Vheeler Mitch	hell Fossil Fuel Inc	101 Main St	ol	97750	1,000-4,999	Diesel Fuel Low Sulfur	Above		-120.1543244	44.5667935
Vheeler Mitch	hell Fossil Fuel Inc	101 Main St	OR	97750	1,000-4,999	Gasoline Unleaded	Above		-120.1543244	44.5667935
Vheeler Mitch	hell Fossil Fuel Inc	101 Main it	OR	97750	1,000-4,999	Diesel Fuel High Sulfur	Above		-120.1543244	44.5667935
Vheeler Mitch	hell Wheeler County	500 (W) 26	OR	97750	500-999	Gasoline	Above		-120.1593730	44.5685329
Vheeler Mitch	hell Wheeler County	5 0 May 6	OR	97750	500-999	Diesel Fuel	Above		-120.1593730	44.5685329
Vheeler Spray	y Lazy Wol Re rt by	Willow Hwy 19	OR	97874	10,000-49,999	Gasoline Unleaded	Above		-119.7936725	44.8331353
Vheeler Spray	y Lazy Volf Resort Llc	607 Willow Hwy 19	OR	97874	1,000-4,999	Diesel Fuel Low Sulfur	Above		-119.7936725	44.8331353
Vheeler Spray	y Lane ilk harket Lic	800 Willow St	OR	97874	1000	Gasoline	Underground		-119.7941967	44.8349497
Vheeler Spray	y Lone Elk Market Llc	800 Willow St	OR	97874	1000	Diesel	Underground		-119.7941967	44.8349497
Vheeler Spray	y Spray School District 1	E Pine & Hwy 19	OR	97874	500-999	Diesel	Above		0.0000000	0.0000000
Vheeler Spray	y Wheeler County	917 Willow St	OR	97874	500-999	Gasoline	Above		-119.7950611	44.8368651
Vheeler Spray		917 Willow St								

Prior to an Emergency

- Identify and assess fuel needs for critical missions for sector or jurisdiction of responsibility
- Identify all fueling locations in the county – Initial fuel source for life safety missions
- Estimated 3 weeks
 before bulk fuel supplies
 can be brought into
 some communities

Fuel Strategy: Air Response





INITIAL AIR RESPONSE ACTIVITIES

Required Support: Federal, Military, and Industry

Bulk Fuel Source – Outside Region

- Bulk fuel "pushed" into the federal Incident Support
 Base Redmond Municipal Airport
- Initial daily bulk fuel push
 - ➤ Unleaded gasoline est. 75,000 gallons
 - ➤ Diesel est. 400,000 gallons
- ODOE directs movement of bulk fuel from federal ISB to State Staging Areas and to the pre-designated fuel points in the impacted communities

Fuel Strategy: State & Local Lifeline Routes

Marion County





- State Lifeline Routes Guide initial repairs on the transportation, power, and communication systems to support the delivery of fuel to the impacted communities
- County Lifeline Routes Counties to identify local priority routes that connect to state lifeline routes
- Fuel Points of Distribution (FPOD) Pre-designate FPODs to receive emergency fuel supplies



- Marion County Example:
 - ➤ Identified Tier 1 priority routes connecting to state lifeline routes
 - Pre-designated 9 FPODs to receive emergency bulk fuel supplies

ODOE has fuel data from 24 of 36 counties

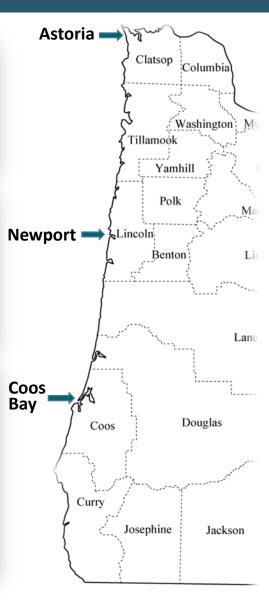
Fuel Strategy: Oregon Coast











U.S. MARITIME ADMINISTRATION (MARAD) ASSETS

Fuel Source: Outside Region

Maritime Assets – Deliver bulk fuel and operate portable fueling points along the Oregon Coast

- ➤ Ready Reserve Force ships out 7 10 days of notification
- Larger MARAD vessels ship out within 30 days of notification

Foreign Vessels – Lift Jones Act to allow foreign vessels to deliver bulk fuel to Oregon ports

Superstorm Sandy – Foreign vessels shipped 115 million gallons of fuel to ports in New York and New Jersey

Fuel Strategy: Central & Eastern Oregon



VIABLE CRITICAL INFRASTRUCTURE

Working Transportation, Power & Communications Systems

Fuel Source: Pasco Distribution Terminal-Petroleum Industry

- Reliant on petroleum industry to meet fuel demands
- Implement voluntary & mandatory fuel conservation measures if needed
- Implement Odd/Even Fuel Allocation Program if needed
- Implement Public Information Campaign to reduce fuel consumption



Oregon Fuel Action Plan: Next Steps











11 Coastal Hospitals – Ensure properly installed seismically certified generators with adequate fuel stored onsite

Emergency Managers – Ensure county fuel distribution plans include method to deliver fuel to coastal hospitals:

Clatsop: Tiffany Brown

Tillamook: Gordan McCraw

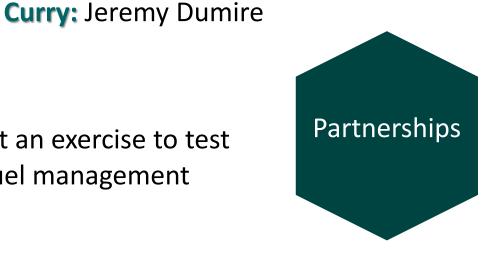
Lincoln: Jenny Demaris

Lane: Linda Cook

Douglas: Wayne Stinson

Coos: Mike Murphy

Coast Fuel Exercise – Work with Lincoln County to conduct an exercise to test federal, military, state, and local plans for implementing a fuel management system for coastal communities

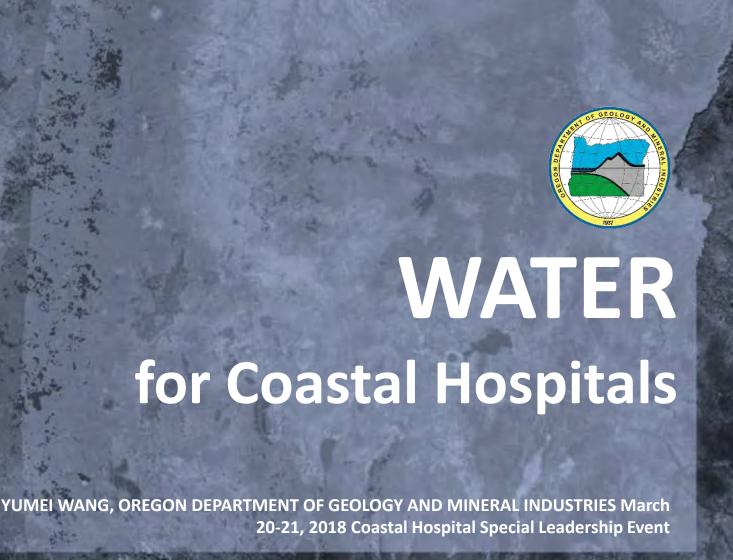


Oregon Fuel Action Plan

Deanna Henry
Emergency Preparedness
Manager
503-932-4428 Mobile
deanna.henry@oregon.gov





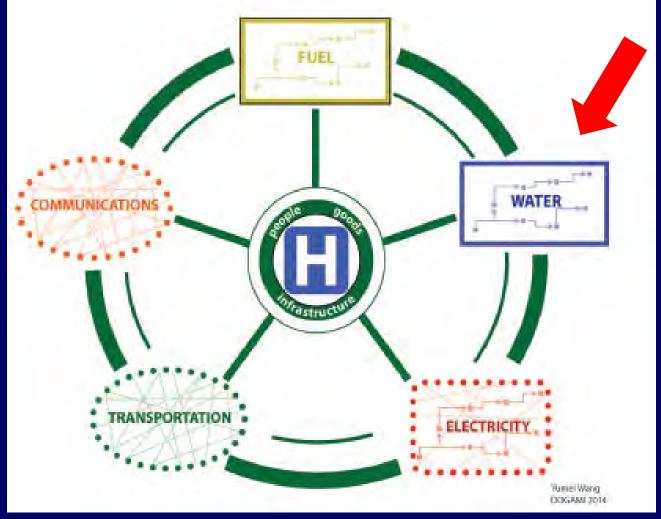


Hospitals Use a Lot of Water!

- ✓ Operating water system equipment
 - ✓ Uninterrupted water supply
- > Hospital Lifeline System Dependencies
- Water System Vulnerabilities
- Hospital Water Disaster Planning

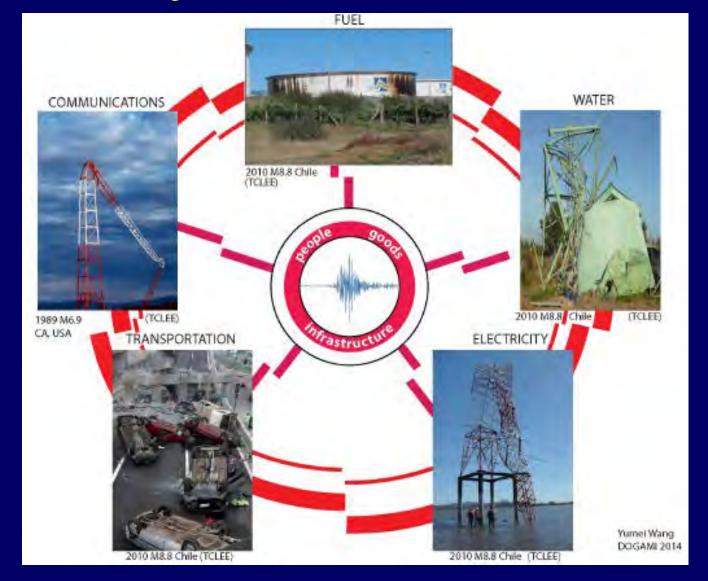


Hospital Lifeline System Dependencies Normal Conditions



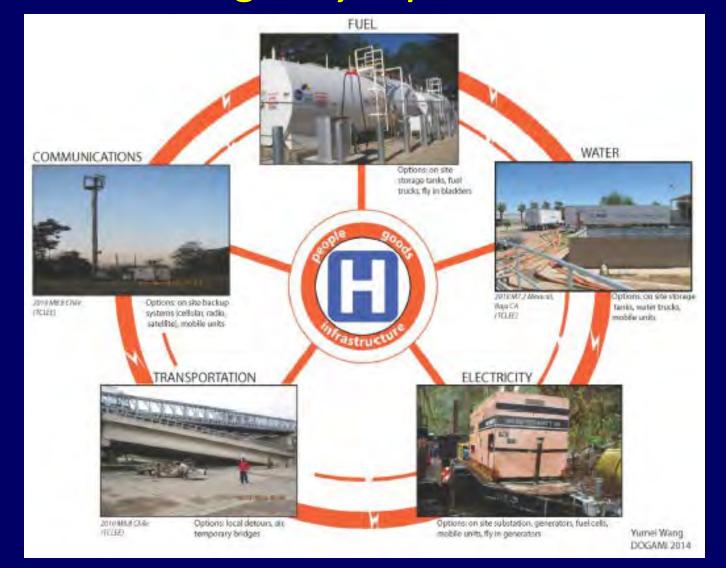


Hospital Lifeline System Dependencies EARTHQUAKE Disaster Conditions



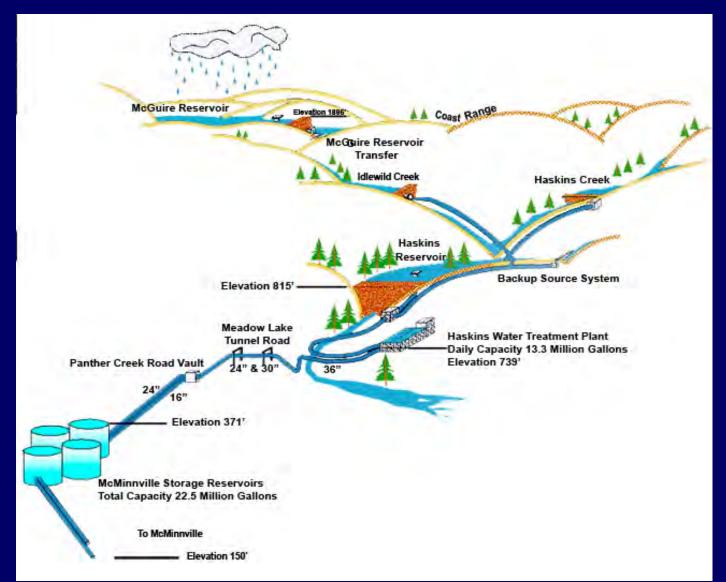


Hospital Lifeline System Dependencies Emergency Operations





Typical Features of Water Systems



Liquefaction & Landslide Hazards





8/07 Japan quake

8/07 Japan quake



Liquefaction: Water Bodies & Floodplains





Source: TCLEE member



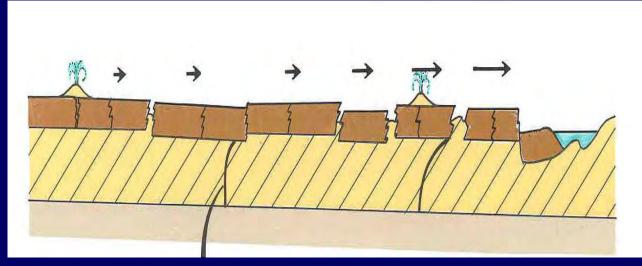


Earthquakes and Water Systems

- Damage is commonplace
- Entire water systems can drain
- Protect available supply



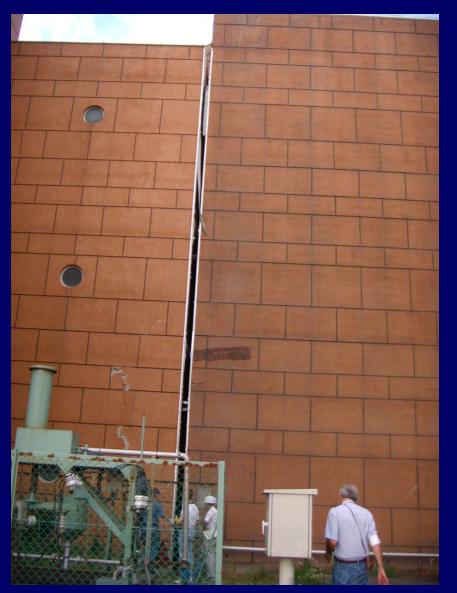
Source: TCLEE member





ing Source: USGS

Water Treatment Plant & Equipment





Source: Yumei Wang



Source: Yumei Wang

Y. Wang, DOGAMI, 2018

Source: Yumei Wang

Water Pipelines Can Fail







Water Tanks Can Fail



Source: TCLEE member



Source: TCLEE member



Why Hospitals Should Work with Water Districts?

Reedsport bridge links Downtown to Uptown carries water transmission main that supplies hospital





Source: City of Reedsport



Hospital Water Disaster Planning

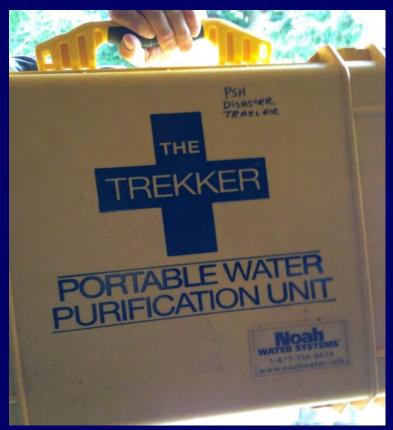
- Purposes: Sheltering and Operational Capabilities
- Stage 1: On-site
 - Building system, storage, emergency water purification
- Stage 2: Local supplies
 - Hospitals plan with water district, city and county
 - Water stub out
 - Agreements with others (e.g., farm with well water)
- Stage 3: Assistance from the State via County



On-Site: Increase Capabilities e.g., Water Storage and Purification



Source: DOGAMI



Source: DOGAMI



On-Site: Strengthen Building Systems California Hospital Components with "Special Seismic Certification"

- Emergency generator systems
- Components w/ hazardous contents
- Elevator equipment
- Smoke control fans
- Exhaust fans
- Switchgear
- Motor control centers
- X-ray machines in fluoroscopy

- CT Scanners
- Chillers
- Cooling towers
- Transformers
- Electrical substations
- UPS and ACUs
- Distribution panels
- Control panels



Hospitals Plan with Local Water District!

e.g., Emergency Distribution





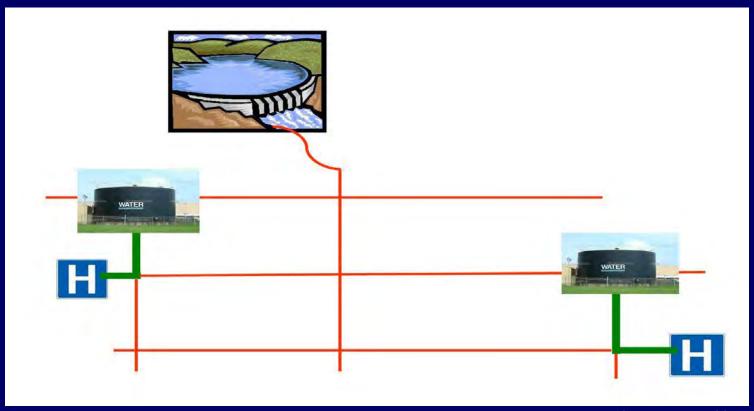
Source: TCLEE team 3/21/2018

Source: DOGAMI

Hospitals Plan with Local Water District!

Prioritize Hospitals for Seismic Mitigation of Water System

- Strengthen Portion of the Water System: closest Water Tank and Piping to Hospital
- NEW: OHA Drinking Water Program requires seismic plans from water districts



Source: Y.Wang, DOGAMI



Seismic Design for Entire Pathway

- Seismically Designed Tank (AWWA D100)
- Seismic Shut Off Valve
- Flexible Connection to Tank
- Ductile Water Pipe for Entire Path (esp river crossings)
- (plus a Hospital Stub Out)

Flexible
Connections to
Tank





3/21/2018 Source: FEMA 74 Y. Wang

Portland Water Bureau



Ground-to-Tank Piping Connections

Replace rigid connections with flexible
 Install seismic shut off valves

Vulnerable



Source: Portland Water Bureau

Earthquake Damage



Source: TCLEE member

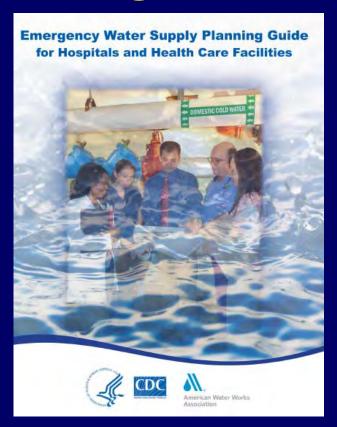


Hospitals Plan with Local Water District and Local Emergency Managers

"Like most hospitals in the Pacific Northwest Salem Hospital has been systematically mitigating the many impacts of a major earthquake since the true earthquake threat was identified just a few decades ago. Today, the loss of the city's water supply is the hospital's single greatest vulnerability to a catastrophic earthquake, which is why the hospital's emergency water supply planning team is working with community partners to design a robust, reliable emergency water supply."

Wayne McFarlin

Salem Health Emergency Preparedness Administrator



Emergency Water Supply Planning Guide for Hospitals and Healthcare Facilities

CDC and American Water Works Association (2012)
www.cdc.gov/healthywater/pdf/emergency/emergency-water-supply-planning-guide.pdf
3/21/2018
Y. Wang



Questions?

www.oregongeology.org







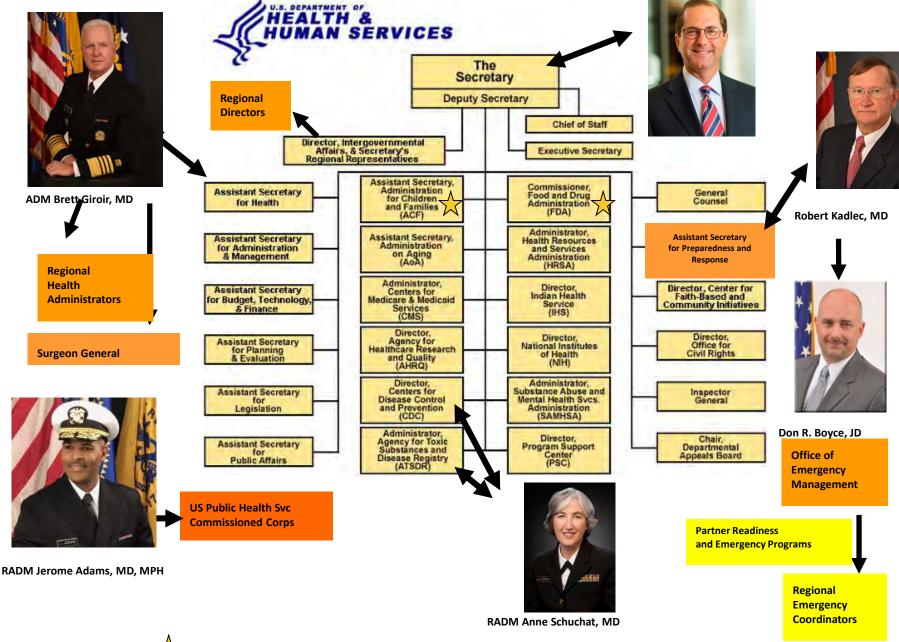


Overview of Catastrophic Response

Oregon Coastal Hospital Special Leadership Conference 2018



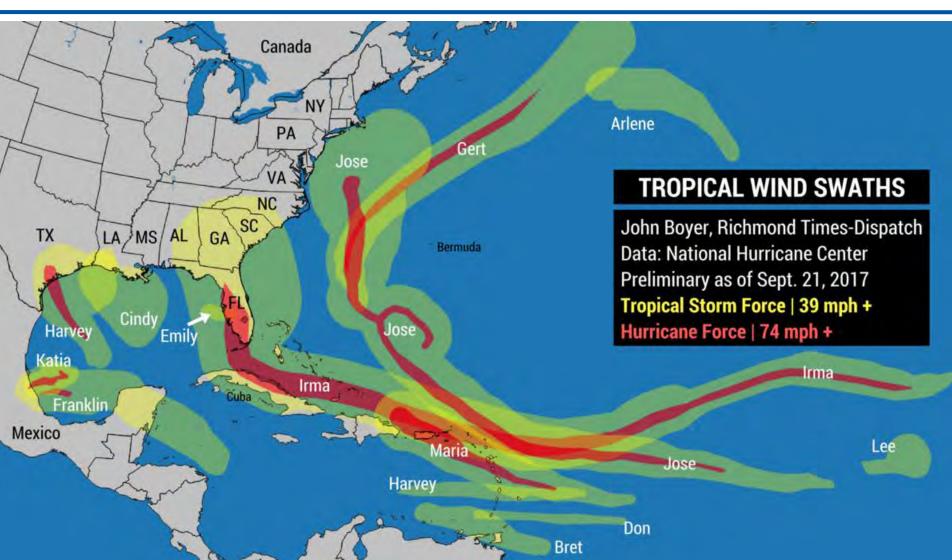
HHS Region 10 Regional Emergency Coordinator Program











ASPR: Resilient People. Healthy Communities. A Nation Prepared.



HHS ASPR Continuum of Care



APHT- Applied Public Health Team

MHT- Mental Health Team

RDF- Rapid Deployment Force

DMAT- Disaster Medical Assistance Team

DMORT- Disaster Mortuary Team

NDMS- National Disaster Medical System

NDMS Hospitals

NDMS DMATs

HHS FMS

and **USPHS APHT**

NDMS MHT

Mental

Health

USPHS

National EMS Contract

Medical Logistics Resources – durable equipment, pharmaceuticals and supplies

Food / Drug / **Blood** Water Safety Safety Health Surveillance

Emergency Departments

> **Pre-hospital** Care / facility transfers

ICU/ Trauma Critical Care /

Acute Inpatient Care

Quarantine **Support**

Non-acute Inpatient Care

Med. Special **Needs Sheltering**



HHS ASPR OEM Resource Availability Summary



Medical Surge

- **DMAT**
 - Types I, II, III
- **MSURT**
- **RDF**
- **MHT**
- FMS staffed or cache

Fatality Management

- **DMORT**
- **DMORT Assessment**

Public Health Support

APHT

Veterinary Support

- **NVRT**
- **NVRT Assessment**

Operational Coordination and Support

- IRCT/LRAT
- **RIST**
- **NIST**

Patient Movement

- MAC-T
- SAT
- **JPAT**

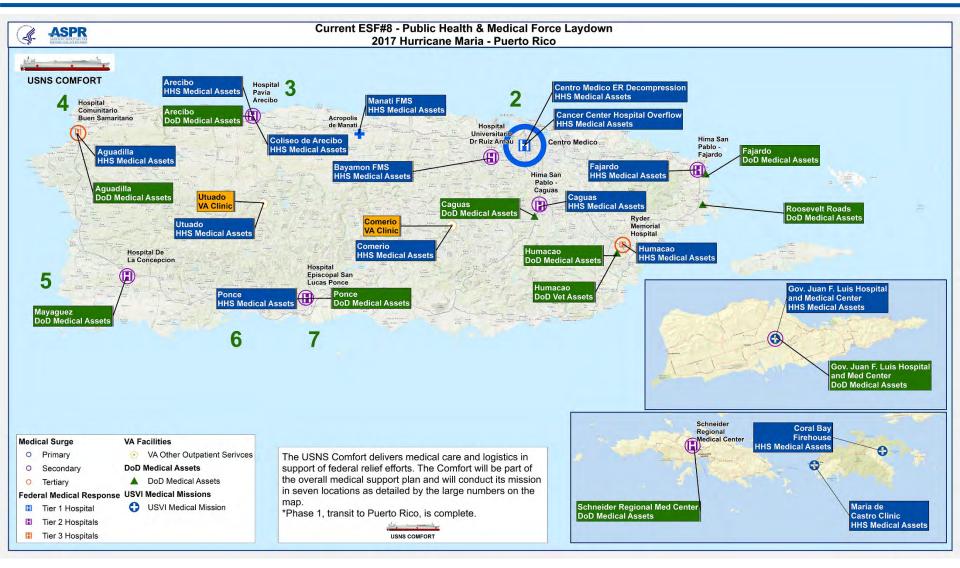






HHS Response







HHS Response



Response and Recovery

from Hurricanes Harvey, Nate Irma and Maria



4,674

Personnel deployed

36,370

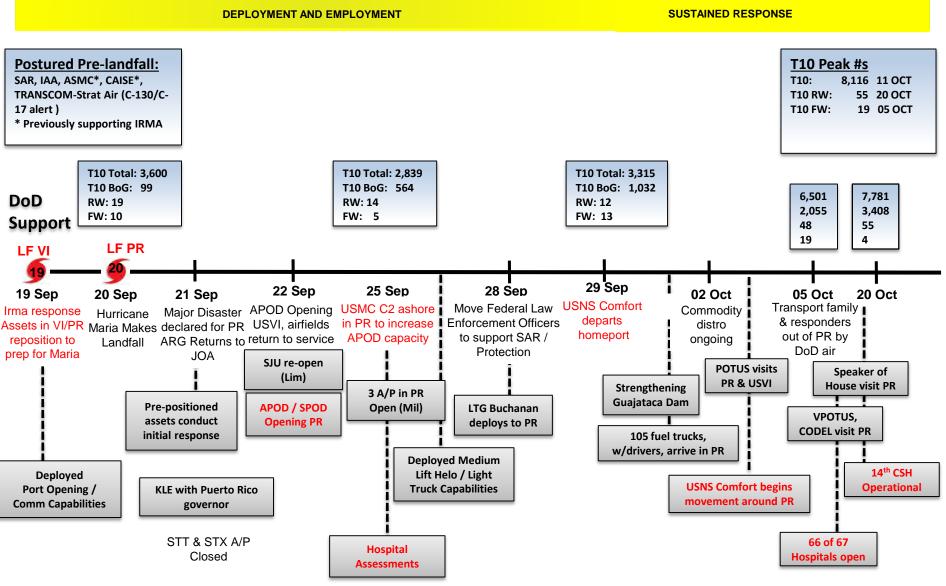
Patients assisted 782

Patients evacuated 944

Tons of medical caches moved



DOD HURRICANE MARIA RESPONSE TIMELINE



UNCLASSIFIED

NORAD and USNORTHCOM

We Have The Watch



DoD Hurricane Maria Response

- DSCA from the sea in VIPR + HA/DR
- Overcoming distance & damaged infrastructure
- Transition of lead FCCs
- C2 and liaison structures in PR
- Route clearance and commodity distribution
- HHS and the medical CONOPS for VIPR
- Other Contingencies
- Strategic messaging
- Disaster Area Circulation
- Drawing down the mission













Communications, Assessment, Situational Awareness







Transportation, Medical Logistics, EMS









Support "wrap around" services, Pt. movement







- Business continuity
- Recovery temp medical facilities
- EMAC Emergency Management Assistance Compacts

Feedback Forms

Feedback Form

Coastal Hospital Special Leadership Event Held on March 20-21, 2018 in Newport, Oregon

Overall Event purposes:

- > Elevate understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami
- > Encourage progressive ways to prepare to be able to serve coastal communities post disaster
- > Explore launching a coastal hospital-driven collaborative network

Please submit your completed form before you leave the Event. Contact Information (optional): Name: Organization: Email: Phone: 1. What is your primary profession? ★ Hospital executive ☐ Hospital emergency planner or coordinator ☐ Medical clinician ☐ Hospital facilities ☐ Public health ☐ Elected official ☐ Local government ☐ Other (fill in) _ 2. At what level did the Coastal Hospital Special Leadership Event meet your expectations? ☐ Did not meet my expectations ☐ Met my expectations **X** Exceeded my expectations 3. Did this Event elevate your understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami? (Event Purpose #1) **™** Yes □ No ☐ Some Comment: Briefly describe your new understanding of the impact We are working hand to prepare, but we need renewed facus & resources. 4. Did this Event encourage progressive ways for you to prepare to be able to serve coastal communities post disaster? (Event Purpose #2) ✓ Yes □ No ☐ Some Comments: Briefly describe in what ways you feel encouraged

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) Yes No Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network when we need to work collaboratively. Many of our organizations' buildings will not exist.
	Did you learn anything new that is especially helpful? If yes, what? We are not prepared to have our generator The tonk ready for an earthquake.
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why? Imerapray management from Browdence Secusiale, Tillamook beneral, & Curry Gones
	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what? Therestigate water preparedness of finel availability on site starage of both one drills are needed or more training for start.
	What did you especially <u>like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why? I liked the multiple disciplines at one event.
_	What did you not like about the Event? (goals, sessions, speakers, participant input, etc.). Why? I thought introductions could be several minutes shonger a sure more time presentations. Maybe have bios in the parket so we can just read through?
11.	Do you have any other comments?
	If you would like someone to follow up with you on any of the survey questions, please check the box and fill our contact info on page 1 (name, phone and email address)

For questions, contact Akiko Saito, Oregon Health Authority (OHA), at Akiko.Saito@state.or.us

Feedback Form

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		Encourage progressive ways to prepare to be able to serve coastal communities post disaster	
		Explore launching a coastal hospital-driven collaborative network	
Ple	ase si	submit your completed form before you leave the Event.	
Со	ntact	Information (optional):	
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	Org	ganization: Oregon State Vincersity	
	Ema		
	Pho	one: 54/ 737 373/	
			
1.	Wha	at is your primary profession?	
		lospital executive	
		lospital emergency planner or coordinator	
		Medical clinician	
	□н	lospital facilities	
	□ P	Public health	
		ilected official	
		ocal government	•
•	`\X(0	Other (fill in) <u>Academi</u> c research - education	
2.	At w	what level did the Coastal Hospital Special Leadership Event meet your expectations?	•
	\Box D	Did not meet my expectations	
		Met my expectations	
	XE:	xceeded my expectations	
3.	Did t	this Event elevate your understanding of the impact of a Cascadia Subduction Zone Earthquake and	
	Tsur	nami? (Event Purpose #1)	
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	Com	nment: Briefly describe your new understanding of the impact	
	16	a CSZ impacts thospitals, coastal oregon, throughing stagen	\prec
4.	Did t	this Event encourage progressive ways for you to prepare to be able to serve coastal communities (ost
		ster? (Event Purpose #2)	
	XX		
	□N		
		iome	
	Com	nments: Briefly describe in what ways you feel encouraged	
		Good retwork of people. CED's gave strong sypert .	~
		of page.	

5. Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) Yes No Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network Lowey at cotical life lines were, finel, power
6. Did you learn anything new that is especially helpful? If yes, what? What ho spitals to committees are already doing
7. Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why? Everyone was great the same and the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why?
8. Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what? Personelly, no. I've already prepared - (of
9. What did you especially like about the Event? (goals, sessions, speakers, participant input, etc.). Why? " verve - excellent. informal" setting, promotes discussion knowledge - people in the room had as left of understand of the format - generate a left of discussion The needs of the reals of the sessions of the session of the s
11. Do you have any other comments? Breat masty. Thank you fur organizy it
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5.	☐ No ☐ Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network
	A straw proposal for what this might look to like and for people to react to, would have made this more productive
6.	Did you learn anything new that is especially helpful? If yes, what?
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why?
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what?
9.	What did you especially <u>like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
10	What did you <u>not like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why? At times, especially on the first day, most things were too general
11.	Do you have any other comments?
	If you would like someone to follow up with you on any of the survey questions, please check the box and fil your contact info on page 1 (name, phone and email address)

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ILLUSIONS OF WHAT WE

ARE UP AGAINST

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) ☐ Yes ☐ No ☑ Some
	Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network TO BE USEFUL THERE NEEDS TO BE A TANGIBLE OFFICE OFF
6.	Did you learn anything new that is especially helpful? If yes, what? YES SOME NEW IDEAS FROM OTHERS
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why? YES, JOHN SMALT, HSPR
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what? METING W/ WATER DISTRICTS
9.	What did you especially like about the Event? (goals, sessions, speakers, participant input, etc.). Why? HOSPITAL CEO'S PRESENCE. WE NEED THAT BUY-IN
	What did you not like about the Event? (goals, sessions, speakers, participant input, etc.). Why? FACILITIES WERE SEGREGATED BY TYPE LOCATION. BREAK UP THE GROUPS FOR STIMULATING CONVERSATION.
11.	Do you have any other comments? I would BE INTERESTED IN ANY PLANNING METINGS AT STATE LEVEL WHERE HOSPITAL INPUT IS DESIRED.
in y	If you would like someone to follow up with you on any of the survey questions, please check the box and fill your contact info on page 1 (name, phone and email address)
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.2.			pecial Leaders	hip Event r	meet your ex	pectations?	
3.	Tsunami? (Ever	elevate your understand nt Purpose #1) fly describe your new ur				ction Zone Earth	quake and
4.	disaster? (Even Yes No Some	encourage progressive w t Purpose #2) efly describe in what wa for more in	ve vou fool one				·

5. Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) Yes □ No □ Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network
6. Did you learn anything new that is especially helpful? If yes, what? ASPL Presentation we excellent as it as cossel real world issues. As one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why? Yes. Networking oppositions with the summand of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why?
8. Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what? Fatality Planning, SciSmi'c grants (Snallertan Ychabilitatur Size)
9. What did you especially like about the Event? (goals, sessions, speakers, participant input, etc.). Why? I am interested in war goods truct want to focus on common 185 ucs and finding solutions to water, fatality plans, Training etc. 10. What did you not like about the Event? (goals, sessions, speakers, participant input, etc.). Why?
11. Do you have any other comments?
☐ If you would like someone to follow up with you on any of the survey questions, please check the box and fill in your contact info on page 1 (name, phone and email address)

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5. Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) Yes No Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network Where Grass fooks level.
6. Did you learn anything new that is especially helpful? If yes, what? How much slawwing? work that has been done all heady. Path yeist weeds to be @ that table; to benefit from every thing done so far & young. 7. Meeting others with shared concerns was one of the informal chiectives of this event. Did you meet anyone.
that was especially helpful to meet? If yes, who and why? Oh YLS David Danford, Billfiles, beth Depen, June Wang, Akirto Saito, Emal, Micah, Dewagne, Mile purphy AND wore. Deanna Henry!
8. Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what? (all this who we a presentation for mat to our C Suite, Quality) facilities (lacently) 9. What did you especially like about the Event? (goals, sessions, speakers, participant input, etc.). Why?
The Wonderful People 11) the ROOM. 10. What did you not like about the Event? (goals, sessions, speakers, participant input, etc.). Why?
I can't thenk of a thing.
11. Do you have any other comments? Excellent Venue; very lasy to learn; lister in the few few fall environment. The way would like someone to follow up with you on any of the survey questions places shock the box and fill.
☐ If you would like someone to follow up with you on any of the survey questions, please check the box and fill in your contact info on page 1 (name, phone and email address)

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Please submit your completed form before you leave the Event. Contact Information (optional): Organization: Email: Phone: 1. What is your primary profession? ☐ Hospital executive ☐ Hospital emergency planner or coordinator ☐ Medical clinician ☐ Hospital facilities ☐ Public health □ Elected official ☐ Local government MOther (fill in) COUNTY E.M. 2. At what level did the Coastal Hospital Special Leadership Event meet your expectations? ☐ Did not meet my expectations Met my expectations ☐ Exceeded my expectations 3. Did this Event elevate your understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami? (Event Purpose #1) **Z**Yes □ No □ Some Comment: Briefly describe your new understanding of the impact From Hospital Penspective Did this Event encourage progressive ways for you to prepare to be able to serve coastal communities post disaster? (Event Purpose #2) Yes □ No ☐ Some Comments: Briefly describe in what ways you feel encouraged OPENED CHANNELS FOR DIAlog

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) Yes No Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network Hope it works + Actually happens
6.	Did you learn anything new that is especially helpful? If yes, what? Remporced Pain Knowledge or Carcania
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why?
	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what? I AM WINTS TO PARTICIPATE WITH hospital Glaborative groups.
9.	What did you especially <u>like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
10	What did you <u>not like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
11.	Do you have any other comments? WID THE COAST DURING TOURIST SOASON April - ONTO
	If you would like someone to follow up with you on any of the survey questions, please check the box and fill your contact info on page 1 (name, phone and email address)

Coastal Hospital Special Leadership Event Held on March 20-21, 2018 in Newport, Oregon

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Comments: Briefly describe in what ways you feel encouraged

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5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) Pres No
	☐ Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network
6.	Did you learn anything new that is especially helpful? If yes, what?
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why?
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what?
9.	What did you especially <u>like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
10.	What did you <u>not like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
11.	Do you have any other comments?
	If you would like someone to follow up with you on any of the survey questions, please check the box and fill your contact info on page 1 (name, phone and email address)
For	questions, contact Akiko Saito, Oregon Health Authority (OHA), at Akiko.Saito@state.or.us

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5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) □ No □ Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network
6.	Did you learn anything new that is especially helpful? If yes, what? Secon dary water source
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why? BLAL, MIKE YUME!, AKTE
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what?
9.	What did you especially <u>like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
10.	What did you <u>not like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
11.	Do you have any other comments?
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Ple	ase submit your completed form before you leave the Event.
Coi	Name: GORDON McRAW Organization: TILLAMBOIC CO. EMERGENCY MGMT. Email: GMCCRAW@CO. +. Ilamook.or. US Phone: 5038423412
1.	What is your primary profession? ☐ Hospital executive ☐ Hospital emergency planner or coordinator ☐ Medical clinician ☐ Hospital facilities ☐ Public health ☐ Elected official ☑ Local government ☐ Other (fill in)
2.	At what level did the Coastal Hospital Special Leadership Event meet your expectations? Did not meet my expectations Met my expectations Exceeded my expectations
3.	Did this Event elevate your understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami? (Event Purpose #1) ☑ Yes ☐ No ☐ Some Comment: Briefly describe your new understanding of the impact
4.	Did this Event encourage progressive ways for you to prepare to be able to serve coastal communities post disaster? (Event Purpose #2) ☑ Yes ☐ No ☐ Some Comments: Briefly describe in what ways you feel encouraged

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) ☐ Yes ☐ No ☐ Some
	☐ Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network
6.	Did you learn anything new that is especially helpful? If yes, what?
	BETTER UNDERLSTANDING OF STATE FUEL SUPPLY
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why?
	KNEW & LOT OF FOLKS AMENDING ALREADY,
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what?
	PLREAY IN THE WORKS BECAUSE OF RECENT VISIT BY & YUMED
9.	What did you especially <u>like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
	GOOD TO GET LIKE DISCIPLINES TOGETHER.
10.	What did you <u>not like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
	IT WAS ALL GOOD
1 1 .	Do you have any other comments?
	If you would like someone to follow up with you on any of the survey questions, please check the box and fill your contact info on page 1 (name, phone and email address)

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- > Encourage progressive ways to prepare to be able to serve coastal communities post disaster
- > Explore launching a coastal hospital-driven collaborative network

Please submit your completed form before you leave the Event. Contact Information (optional): Name: Organization: Email: Phone: 1. What is your primary profession? ☐ Hospital executive ☐ Hospital emergency planner or coordinator ☐ Medical clinician M Hospital facilities ☐ Public health ☐ Elected official ☐ Local government Other (fill in) 2. At what level did the Coastal Hospital Special Leadership Event meet your expectations? ☐ Did not meet my expectations **™** Met my expectations ☐ Exceeded my expectations 3. Did this Event elevate your understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami? (Event Purpose #1) **W** Yes □ No ☐ Some Comment: Briefly describe your new understanding of the impact 4. Did this Event encourage progressive ways for you to prepare to be able to serve coastal communities post disaster? (Event Purpose #2) ☐ Yes □ No. ✓ Some Comments: Briefly describe in what ways you feel encouraged a very grim picture of what it will look like.

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) ✓ Yes ☐ No ☐ Some
	Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network
6.	Did you learn anything new that is especially helpful? If yes, what?
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why? As a facilities person I would have liked to meet more well as facilities.
3.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what? • Review generator Seismic certified.
€.	What did you especially like about the Event? (goals, sessions, speakers, participant input, etc.). Why? The Captain's presentation was probably the most important too me.
1 0.	What did you not like about the Event? (goals, sessions, speakers, participant input, etc.). Why? The venue has great view but too crosseded/small.
11.	Do you have any other comments? More bracaks even if shorter.
n v	If you would like someone to follow up with you on any of the survey questions, please check the box and fill your contact info on page 1 (name, phone and email address)
,, À	our contact into on page 1 (name, prione and email address)

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- > Explore launching a coastal hospital-driven collaborative network

Ple	ase submit your c	ompleted form before you leave the Event.
Cor	ntact Information	
	Name:	Enc Swanson
	Organization:	Teme
	Email:	EIRIC. Swarson & DN. ORG
	Phone:	503.815.2106
	riione.	503.875.2700
1.	What is your pri	nary profession?
	✓ Hospital exec	utive
Ī	Hospital emer	gency planner or coordinator
-	✓ Medical clinic	
	☐ Hospital facili	
	☐ Public health	
-	Elected officia	
	☐ Local governm	
	Other (fill in)	
	☐ Did not meet ☐ Met my exped ☐ Exceeded my	tations
3.	Did this Event ele Tsunami? (Event ☐ Yes	evate your understanding of the impact of a Cascadia Subduction Zone Earthquake and Purpose #1)
	□ No	
	∠ Some	
•		y describe your new understanding of the impact
	Comment, Brien	y describe your new understanding of the impact
	•	
4.	disaster? (Event	courage progressive ways for you to prepare to be able to serve coastal communities post Purpose #2)
	☐ Yes	
	□No	
	☑ ʻ Śome	
	Comments: Brie	ly describe in what ways you feel encouraged

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) √2↑Yes
•	□No
	Some
	Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network
6.	Did you learn anything new that is especially helpful? If yes, what?
	
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone
	that was especially helpful to meet? If yes, who and why?
	Assembly the second sec
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what?
	
9.	What did you especially <u>like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
10.	What did you not like about the Event? (goals, sessions, speakers, participant input, etc.). Why?
	The PH (1951) and
	who low marks
	my commonly and is trusky over-ruted.
11.	The PH LIGSION program is non-existent in many community and is trustly over-rested. Do you have any other comments? We will not rely on that program in an engine will be of any burnelit in an event is questionable at best.
	in the second of the second of the second
	in an enjoying and the assemption tenes it
	Will be of an huntit in an event 15
	and the at let
4	que mon a best.
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	If you would like someone to follow up with you on any of the survey questions, please check the box and fill
in y	our contact info on page 1 (name, phone and email address)

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Please submit your completed form before you leave the Event.

Co	ntact Information (optional): Name: DASID SONFIND Organization: CHN Email: ASINFIND CURRY HEOLIHOUS Phone: 541-373-3084
1.	What is your primary profession? ☐ Hospital executive ☐ Hospital emergency planner or coordinator ☐ Medical clinician ☐ Hospital facilities ☐ Public health ☐ Elected official ☐ Local government ☐ Other (fill in)
2.	At what level did the Coastal Hospital Special Leadership Event meet your expectations? □ Did not meet my expectations □ Met my expectations □ Exceeded my expectations
3.	Did this Event elevate your understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami? (Event Purpose #1) ☐ Yes ☐ No ☐ Some Comment: Briefly describe your new understanding of the impact
4.	Did this Event encourage progressive ways for you to prepare to be able to serve coastal communities post disaster? (Event Purpose #2) ☐ Yes ☐ No ☐ Some Comments: Briefly describe in what ways you feel encouraged

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) ☐ Yes ☐ No ☐ Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network
6.	Did you learn anything new that is especially helpful? If yes, what?
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why?
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what?
9.	What did you especially <u>like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why? Sassions (のこ いこ HACIE ALLA F TAKE ALLAY).
10.	What did you <u>not like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
	Do you have any other comments?
	If you would like someone to follow up with you on any of the survey questions, please check the box and fill your contact info on page 1 (name, phone and email address)

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Please submit your completed form before you leave the Event. Contact Information (optional): Karla miller Name: Organization: Email: Phone: 1. What is your primary profession? ☐ Hospital executive ☑ Hospital emergency planner or coordinator ☐ Medical clinician ₩ Hospital facilities ☐ Public health ☐ Elected official ☐ Local government ☐ Other (fill in) _ 2. At what level did the Coastal Hospital Special Leadership Event meet your expectations? ☐ Did not meet my expectations ☐ Met my expectations **B** Exceeded my expectations 3. Did this Event elevate your understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami? (Event Purpose #1) **四**-Yes П№ ☐ Some Comment: Briefly describe your new understanding of the impact Resources available & encouraged Governmental assistance availabilitu 4. Did this Event encourage progressive ways for you to prepare to be able to serve coastal communities post disaster? (Event Purpose #2) √☑ Yes ☐ No ☐ Some Comments: Briefly describe in what ways you feel encouraged
Exploring resources to determine existing ideas & methods
both successful & unsuccessful.

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) Yes No Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network Learning & development. Defermining add: h mal assistant available.
6.	Did you learn anything new that is especially helpful? If yes, what? How much information is a vailable from government agencies
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why? Texency Dumine ESC, Curry County Daniel Cox OSU, Coastal & Ocean Engruency
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what? More community retworking & (hopefully) planning Enhanced community, board & Ductors, Admin Education & particip
	What did you especially like about the Event? (goals, sessions, speakers, participant input, etc.). Why? Oll of it -> content, information, format informality, positive reinforcement.
10.	Jerry of Reople! What did you not like about the Event? (goals, sessions, speakers, participant input, etc.). Why? Space was a little tight for movement, but great for conversion
11.	Do you have any other comments? Thank you!
	If you would like someone to follow up with you on any of the survey questions, please check the box and fill your contact info on page 1 (name, phone and email address)

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Overall Event purposes	Overal	l Event	purposes:
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- The state of the first of the state of the s Elevate understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami
- > Encourage progressive ways to prepare to be able to serve coastal communities post disaster
- Explore launching a coastal hospital-driven collaborative network

and the transfer of the confidence in Please submit your completed form before you leave the Event. Contact Information (optional): Name: Yeace Harbor Medical Center Organization: PKirby & Pencehealth, org Email: 541-902 - 6710 Phone: 1. What is your primary profession? ☐ Hospital executive Hospital emergency planner or coordinator ☐ Medical clinician M Hospital facilities ☐ Public health ☐ Elected official □ Local government ☐ Other (fill in) 2. At what level did the Coastal Hospital Special Leadership Event meet your expectations? ☐ Did not meet my expectations Met my expectations ☐ Exceeded my expectations 3. Did this Event elevate your understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami? (Event Purpose #1) ¥ Yes □ No ☐ Some Comment: Briefly describe your new understanding of the impact I was presty elevated toCS event. Alway to hear it again clevates the concern. 4. Did this Event encourage progressive ways for you to prepare to be able to serve coastal communities post disaster? (Event Purpose #2) **№** Yes ☐ No ☐ Some Comments: Briefly describe in what ways you feel encouraged Though for invited CBO + Board members, Although our cro was not here, the encouragement that was speech to then was

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) Yes No Some Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network The on going efforts for feel, water, supplies.
6.	Did you learn anything new that is especially helpful? If yes, what? MASS Displacement Regesaten to the State of Oregon.
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why? Yes, but can't remember Name.
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what?
9.	What did you especially like about the Event? (goals, sessions, speakers, participant input, etc.). Why? The pull to bring the heapitals togethere
10.	What did you <u>not like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why? A little bigger room
11.	Thank you very much!
	en de la companya de La companya de la comp
	If you would like someone to follow up with you on any of the survey questions, please check the box and fill your contact info on page 1 (name, phone and email address)
Foi	questions, contact Akiko Saito, Oregon Health Authority (OHA), at Akiko.Saito@state.or.us

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Ple	ase submit your completed form before you leave the Event.
Co	Name: Jay Raskii Organization: OSS PATE Email: Jay e Jay raskin as the Act of an Phone:
1.	What is your primary profession? ☐ Hospital executive ☐ Hospital emergency planner or coordinator ☐ Medical clinician ☐ Hospital facilities ☐ Public health ☐ Elected official ☐ Local government ☐ Other (fill in) Chair of State Commission
2.	At what level did the Coastal Hospital Special Leadership Event meet your expectations? Did not meet my expectations Met my expectations Exceeded my expectations
3.	Did this Event elevate your understanding of the impact of a Cascadia Subduction Zone Earthquake and Tsunami? (Event Purpose #1) ☑ Yes ☐ No ☐ Some Comment: Briefly describe your new understanding of the impact
4.	Did this Event encourage progressive ways for you to prepare to be able to serve coastal communities post disaster? (Event Purpose #2) ☑ Yes ☐ No ☐ Some Comments: Briefly describe in what ways you feel encouraged

5.	Did this Event help explore launching a coastal hospital-driven collaborative network? (Event Purpose #3) ☑ Yes ☐ No ☐ Some
	Comments: Briefly describe if you would like to participate in a hospital-driven collaborative network
	help me understand the how and why which will help in declarary
6.	Did you learn anything new that is especially helpful? If yes, what?
7.	Meeting others with shared concerns was one of the informal objectives of this event. Did you meet anyone that was especially helpful to meet? If yes, who and why?
8.	Are there any earthquake preparedness actions you plan to take as a result of this Event? If yes, what? you I will be uncorporating recommendation is observations in to 3B 850 report
9.	What did you especially <u>like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why? how bused will organized with good seakers
10.	What did you <u>not like</u> about the Event? (goals, sessions, speakers, participant input, etc.). Why?
11.	Do you have any other comments?
	If you would like someone to follow up with you on any of the survey questions, please check the box and fill your contact info on page 1 (name, phone and email address)

Follow up Correspondence

Good afternoon,

On behalf of OHA, a hearty thanks to you for amazing collaborating on Cascadia earthquake and tsunami preparedness over the past two days! Our conversations about all coastal hospitals being prepared were robust and meaningful due to the enthusiasm and knowledge the group brought together.

Some highlights and identified priorities include:

100% of 11 coastal hospital executive level representation both days

- Rep. David Gomberg, a representative of the Coastal Caucus, joined us for the kick off lunch, and other key partners participated
- Welcome from Mike Harryman (Governor's Office) and V.P. Andy Van Pelt from Oregon Association of Hospitals and Health Systems
- Excellent presentations from OSSPAC (Chair), US Health and Human Services, local hospitals, DOGAMI, Dept of Energy, OSU, that spurred productive discussions
- Goal was met to get agreement from hospital executives to build a coastal hospital learning network/ collaborative, and OAHHS agreed to support hospitals
- Priorities were identified: hospital infrastructure (water, power, transportation and communication), community collaboration and policy/ funding opportunities to build coastal resiliency.
- Participant comments such as "this was the most productive meeting" or "this was the best meeting" were made

Below is a list of resources that were discussed and list of attendees is attached. Further contact information can be obtained through your local liaison. A second email containing presentation slides will follow shortly.

We look forward to the formation of a coastal hospital resilience network, and continued collaborations on building Cascadia resilience!

OHA Health Security, Preparedness & Response Resources for Partners

Oregon Coastal Hospital Preparing for Cascadia (DOGAMI technical assistance project report). Appendix

D include options for a Collaborative Network

CDC Emergency Water Supply Planning Guide

FEMA 1019 emergency power guide

Pharmacy Memorandum of Understanding (MOU)

OMA Crisis Care Guidance

Oregon Region 1 Trauma Surge Plan

Oregon Seismic Safety Policy Advisory Commission (OSSPAC) main page

OSSPAC SB 850

Oregon Resiliency Plan

DOGAMI pilot study on hospitals, water systems, transportation and interdependencies

Oregon Fuel Action Plan

<u>Johns Hopkins A Framework for Healthcare Disaster Resilience: A View to the Future</u> includes 4 groupings of public health disasters, with Cascadia earthquakes in catastrophic group

<u>Oregon Emergency Management Association</u>

Best regards,

Akiko, Kathryn, Sue, Beth and Yumei

(sent to all participants on 3/22/18 via email from Maria Escobar-Sinn, OHA Administrative Coordinator)