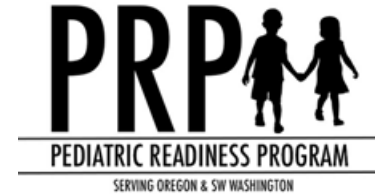


# Pediatric Readiness Program Education Session



This activity has been planned and implemented in accordance with the accreditation requirements and policies of the Accreditation Council for Continuing Medical Education (ACCME) through the joint providership of Legacy Health and Oregon Emergency Medical Services for Children.

Legacy Health designates this live activity for a maximum of 1.0 *AMA PRA Category 1 Credit(s)*<sup>™</sup>. Physicians should claim only the credit commensurate with the extent of their participation in the activity.



# Pediatric Behavioral Health in the ED:

## Big Picture and Practical Guidance

---

November 20, 2025. Ajit Jetmalani MD Professor and Director, Child and Adolescent Psychiatry  
Liz Marx, MSW, LCSW. Social Worker, Child and Adolescent Psychiatry

## CME DISCLOSURE

None of the planners and faculty for this educational activity have relevant financial relationship(s) to disclose with ineligible companies whose primary business is producing, marketing, selling, reselling, or distributing healthcare products used by or on patients.

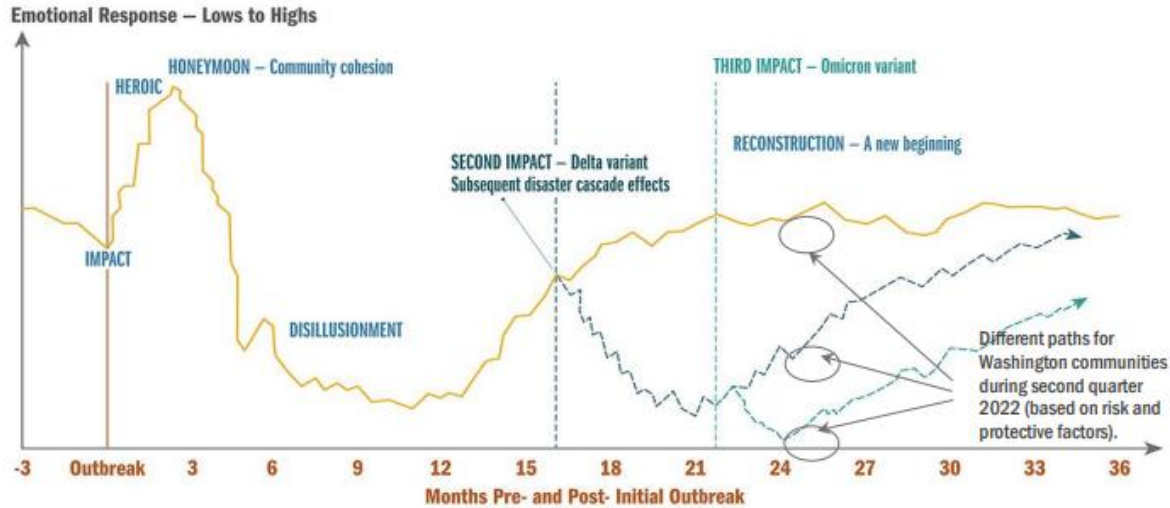
---

# OBJECTIVES

- Understand current pediatric behavioral health system developments
- Bring quality improvement ideas to your ED that may reduce aggression and suicide risk in your patients



## Reactions and Behavioral Health Symptoms in Disasters – COVID-19

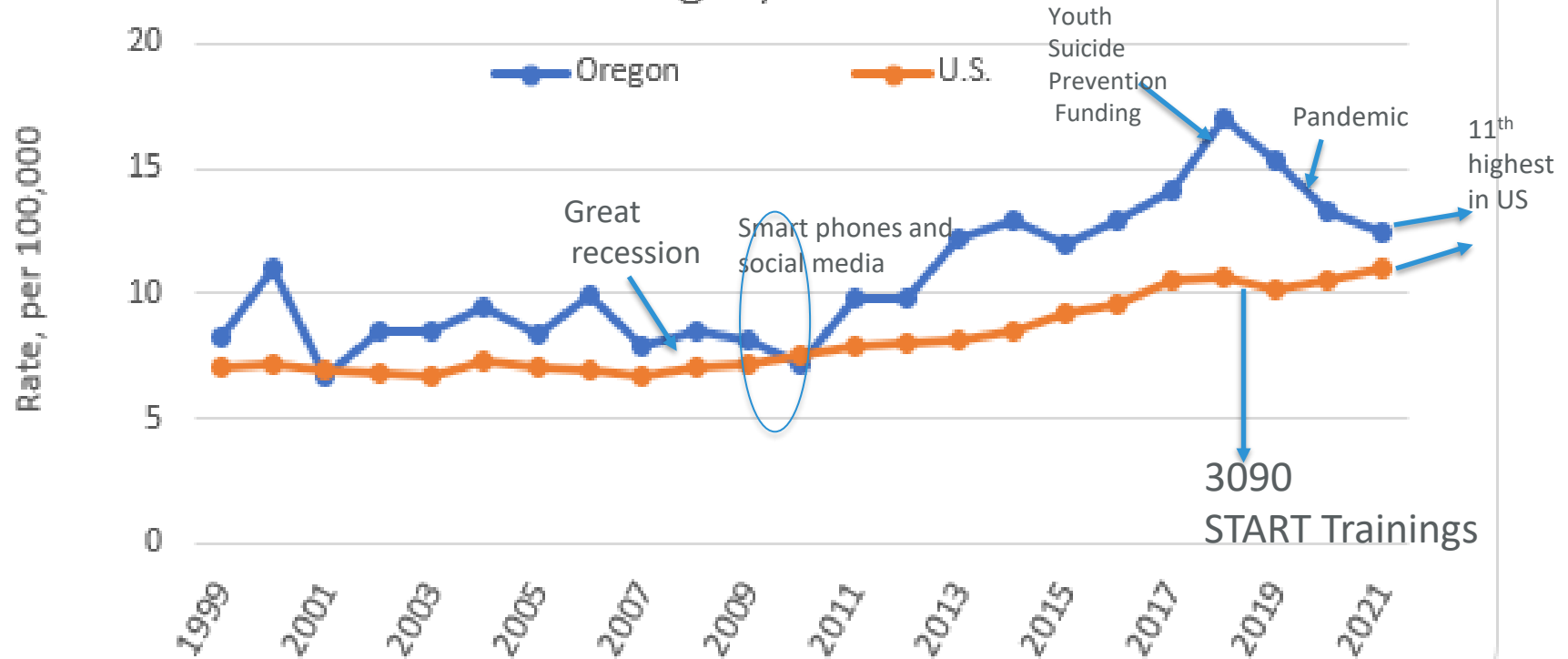


**Figure 1: Phases of reactions and behavioral health symptoms in disasters.** The dotted graph line represents the response and recovery pattern that may occur if the full force of a disaster cascade is experienced by a majority of the population (i.e., the disaster cascade pathway). Protective factors are characteristics, conditions, or behaviors that reduce the effects of stressful life events. They also increase a person's ability to avoid risks or hazards, recover, and grow stronger. Adapted from the Substance Abuse and Mental Health Services Administration (SAMHSA).<sup>14</sup>

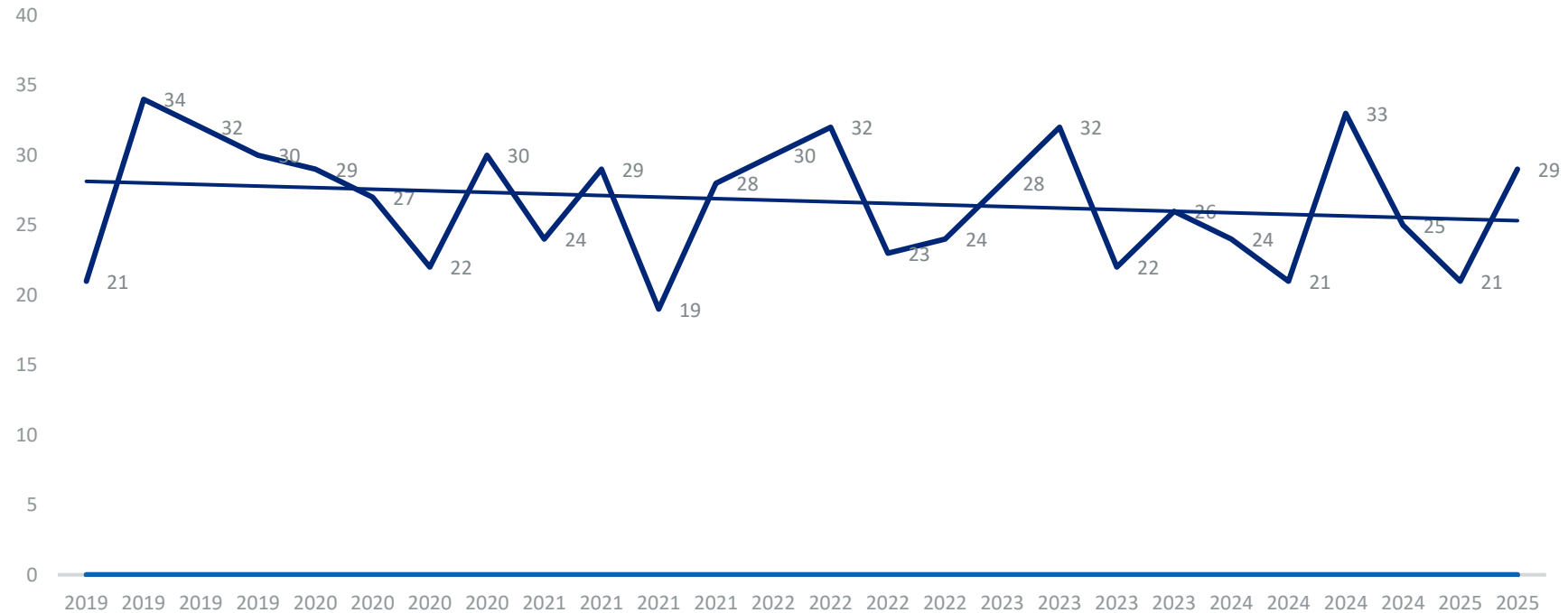
### Acknowledgements

This document was developed by the Washington State Department of Health's Behavioral Health Strike Team for the COVID-19 response. The strike team is a group of clinical psychologists, psychiatrists, and therapists who are professionals in disaster relief and behavioral health. Lead authors from the Behavioral Health Strike Team are Kira Mauseth, Ph.D., Tona McGuire, Ph.D., and Stacy Cecchet, Ph.D., ABPP. Research support for this report was provided by undergraduate psychology students at Seattle University.

## Suicide rates among youth aged 10 to 24 years, U.S. and Oregon, 1999-2021



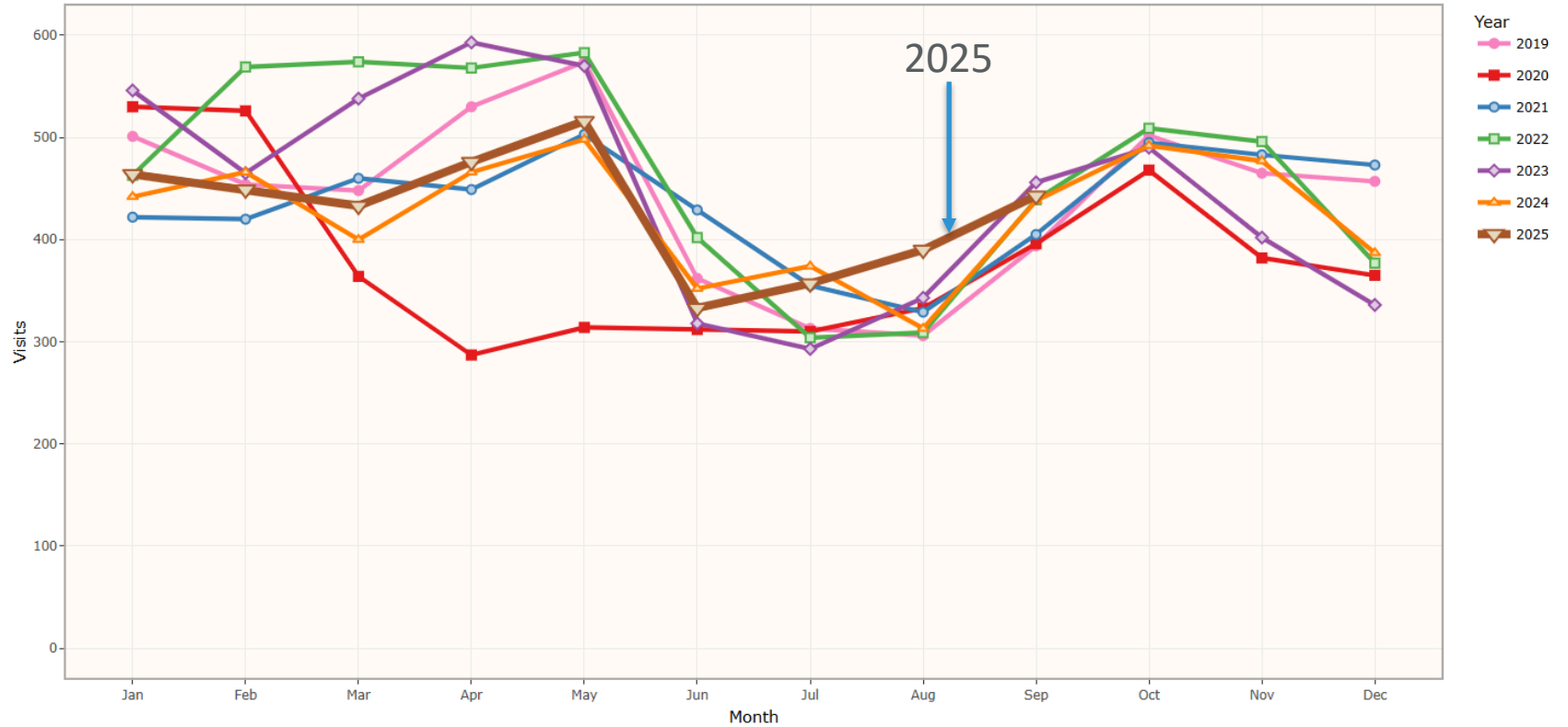
# QUARTERLY NUMBER OF COMPLETED SUICIDES AGE 5-25



[https://oregoninjurydata.shinyapps.io/suicide\\_updates/](https://oregoninjurydata.shinyapps.io/suicide_updates/)

Accessed 11/11/2025

Suicide-Related Visits to EDs and UCCs: Ages 17 And Under

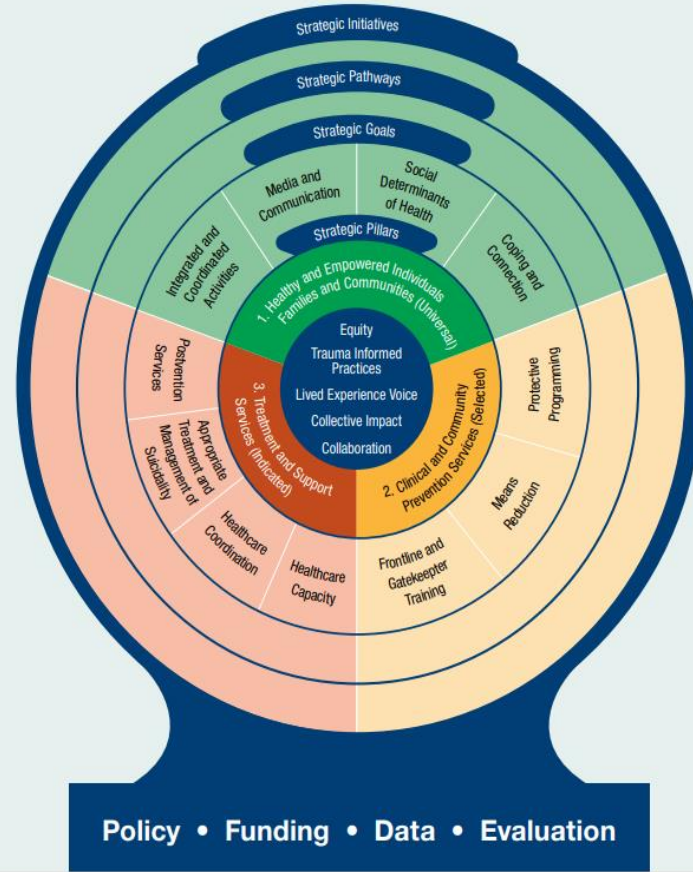


[https://oregoninjurydata.shinyapps.io/suicide\\_updates/](https://oregoninjurydata.shinyapps.io/suicide_updates/)



# Oregon Suicide Prevention Framework

[https://sharedsystems.dhsoha.state.or.us/DHSForms/Served/1e8874a\\_24.pdf](https://sharedsystems.dhsoha.state.or.us/DHSForms/Served/1e8874a_24.pdf)



Policy • Funding • Data • Evaluation

# HB 3090 2017

- Requirement for people with suicidal ideation prior to release:
  - Mental Health Evaluation
  - Risk Assessment
  - Safety Planning
    - Lethal Means Counseling
    - Caring Support Person
  - Caring Contact
  - Follow up Services

# Psychiatric Emergency Department Boarding among Youth

---

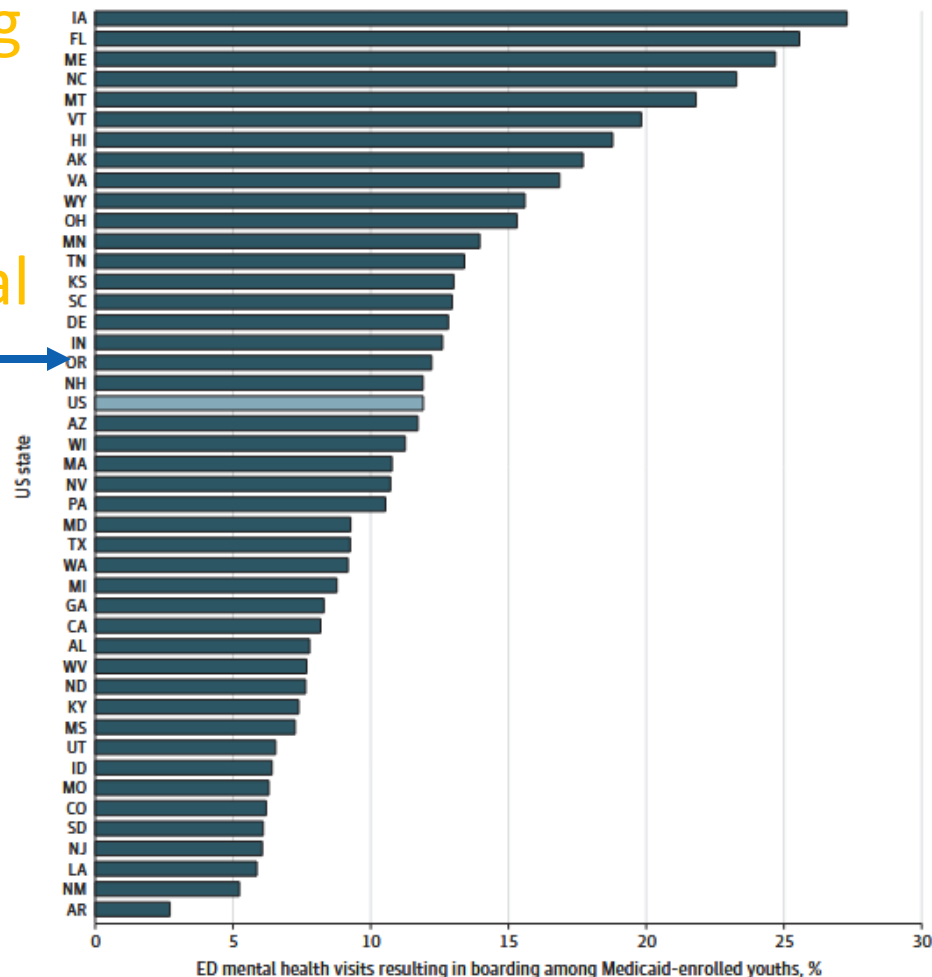
K. John McConnell, PhD  
October 1, 2025

1 in 8 visits results in boarding event

Oregon slightly above national average

Large variations across states

Figure. Share of Emergency Department (ED) Mental Health Visits Resulting in Boarding Among Medicaid-Enrolled Youths, 2022



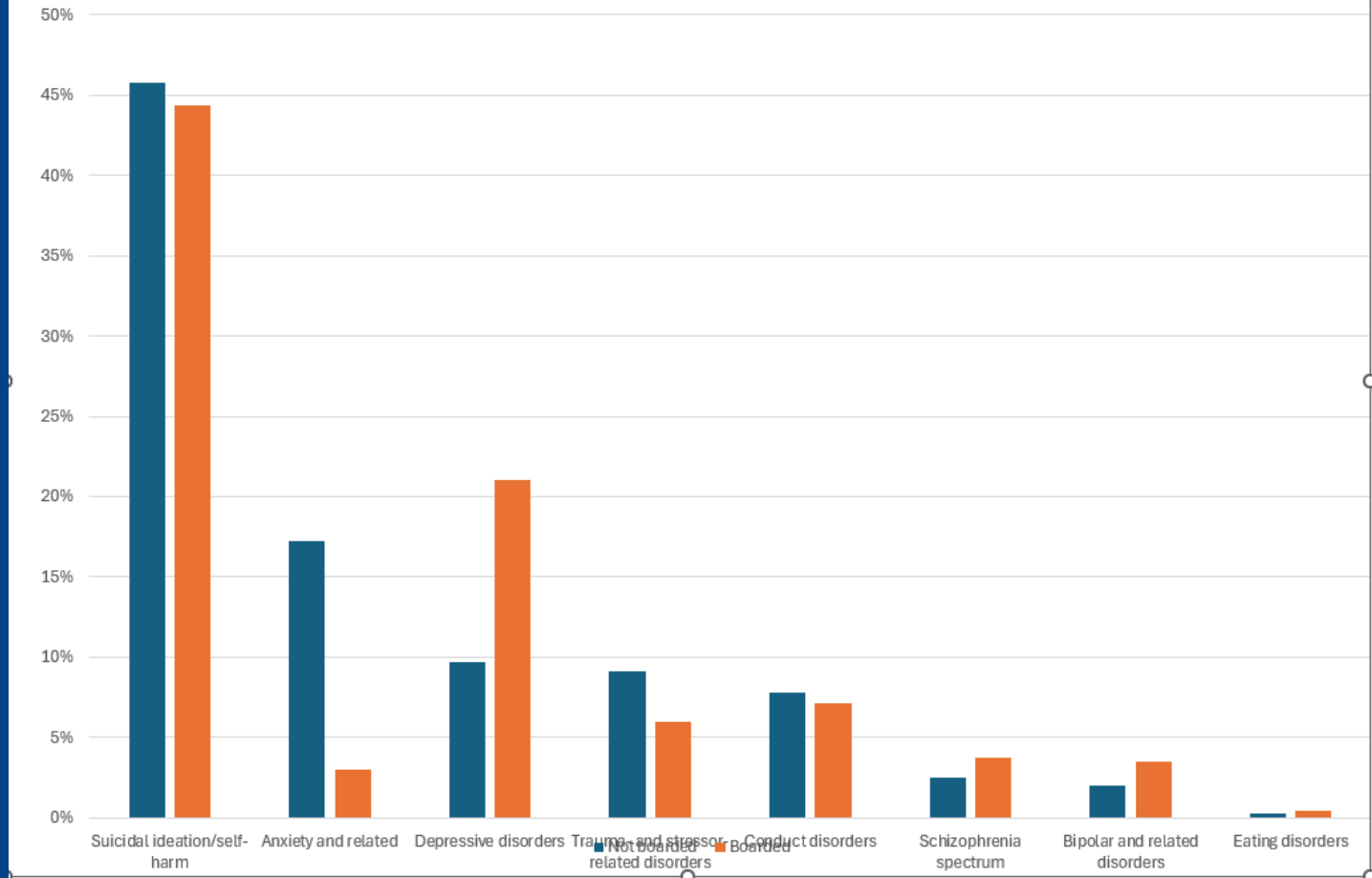
JAMA Health Forum™

Research Letter

Variations in Psychiatric Emergency Department Boarding for Medicaid-Enrolled Youths

K. John McConnell, PhD; Thomas H. A. Meath, MPH; Lindsay N. Overhage, BA

Primary diagnoses among Medicaid-enrolled youth by boarding status  
McConnel 2025



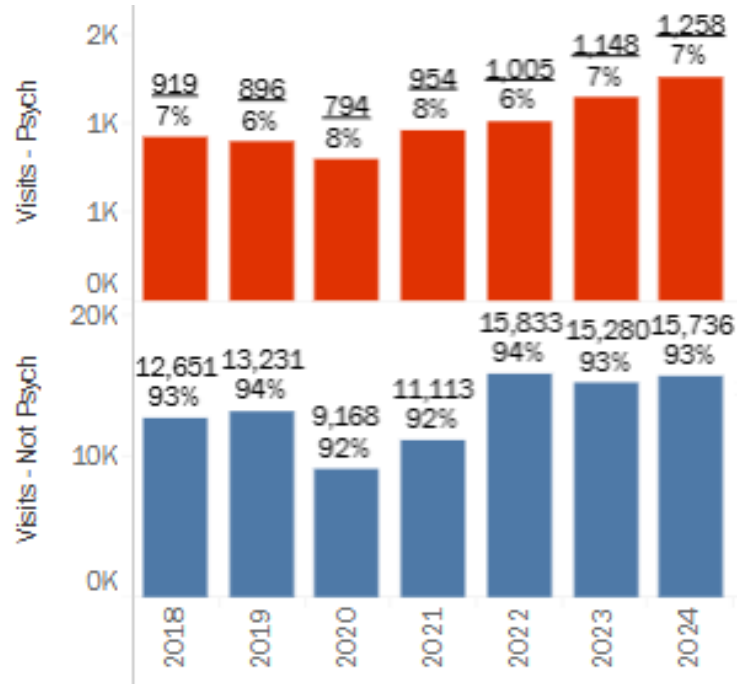


# OHSU CAP Inpatient Consultation Liaison Program

---

October 2025

# Total Behavioral Health Visits and Non-Behavioral Health Visits (OHSU ED)



## Pediatric behavioral health visits

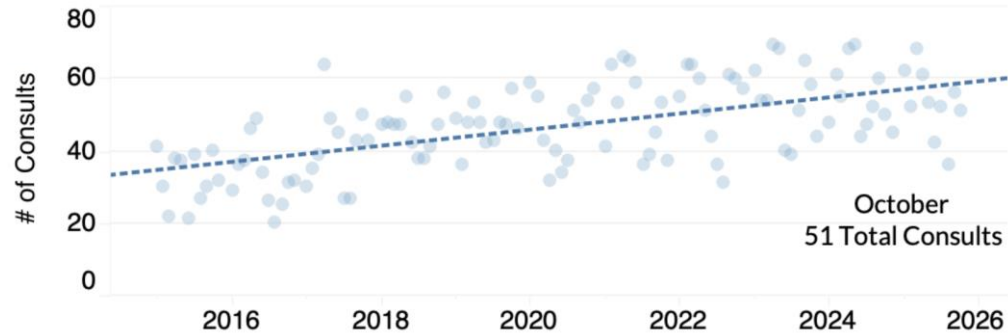
- Since 2020, # of annual visits has steadily increased
- 58% increase in volume between 2020-2024

## Pediatric non behavioral health visits

- # has been steady since the pandemic

# Total CAP Consults over Time

2015 - 2025 YTD





# Who's Most Likely to Board

Youth with behavioral health needs and:

- aggression
- Intellectual / developmental disabilities (I/DD)
- medical complexity (eating disorders, diabetes, etc.)
- in the foster care system or with high social/family complexity
- with substance use disorder

**These youth are often unable to get the care they need because of systemic limitations.**



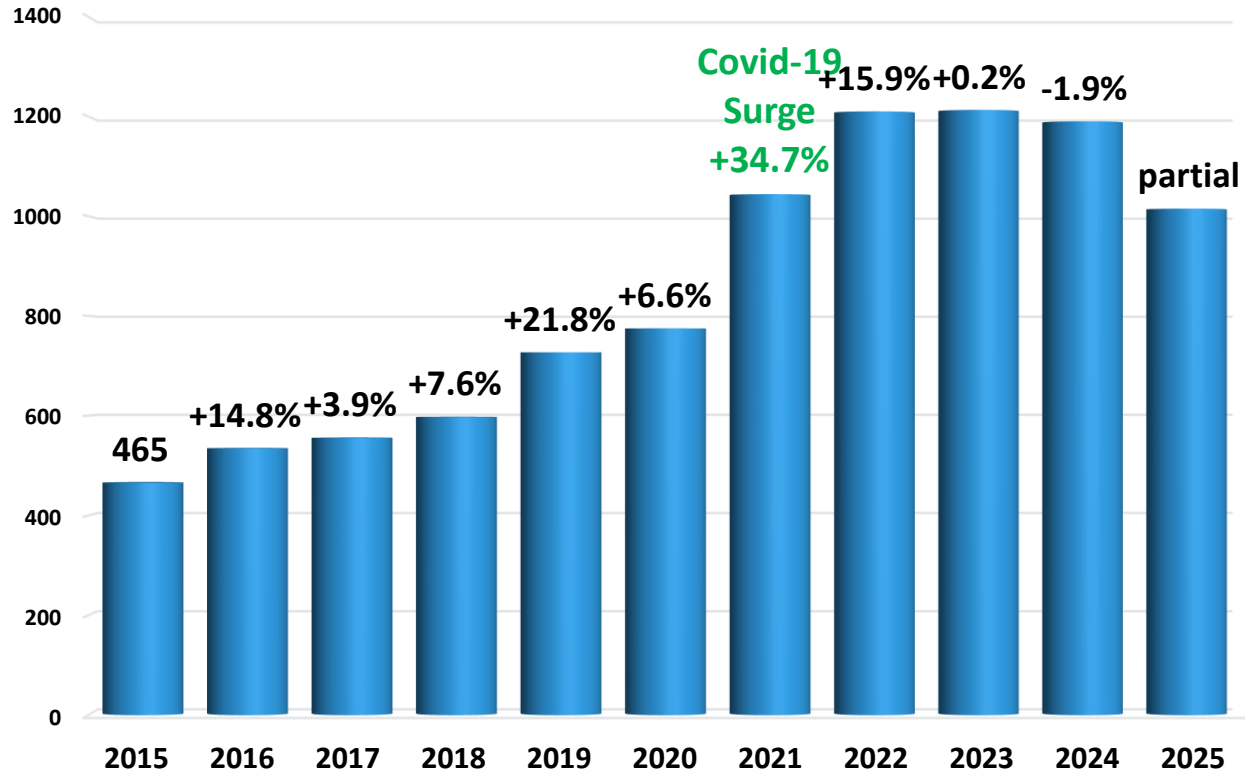
# OPAL-K & DBP

CAP Meeting

---

DATE: November 5, 2025

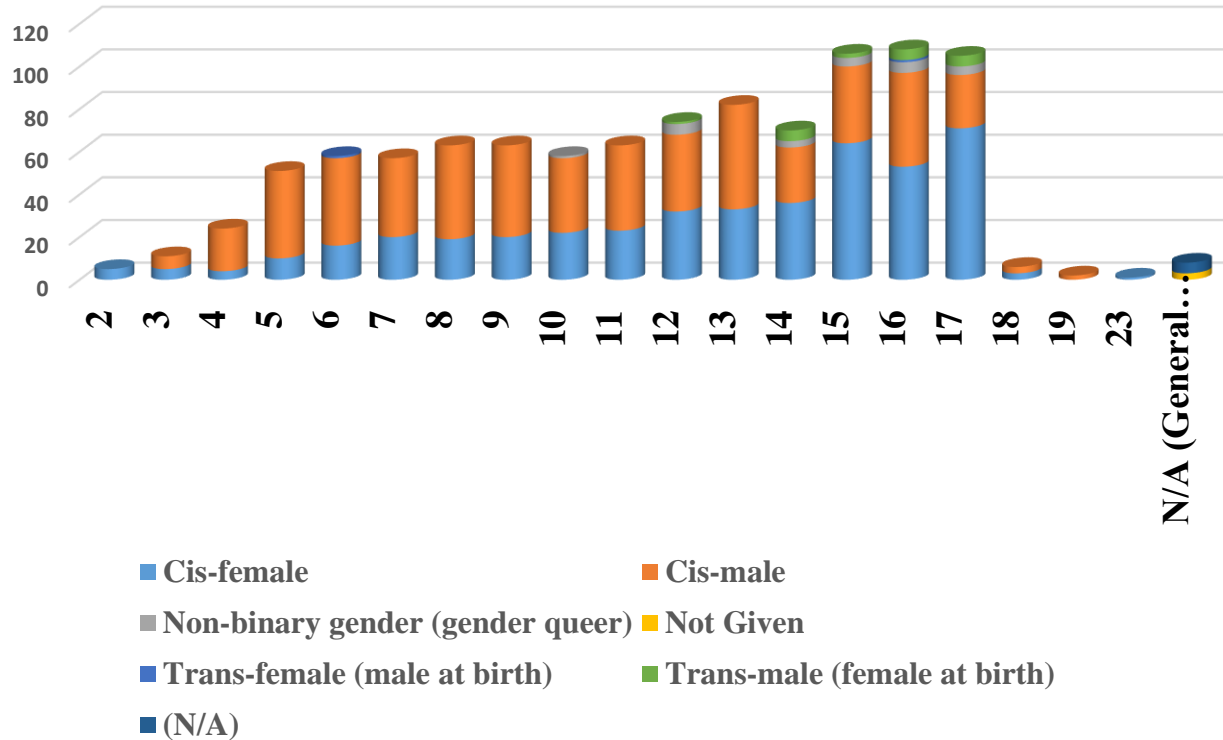
## OPAL-K Call Trend Fiscal Year 2015-2025



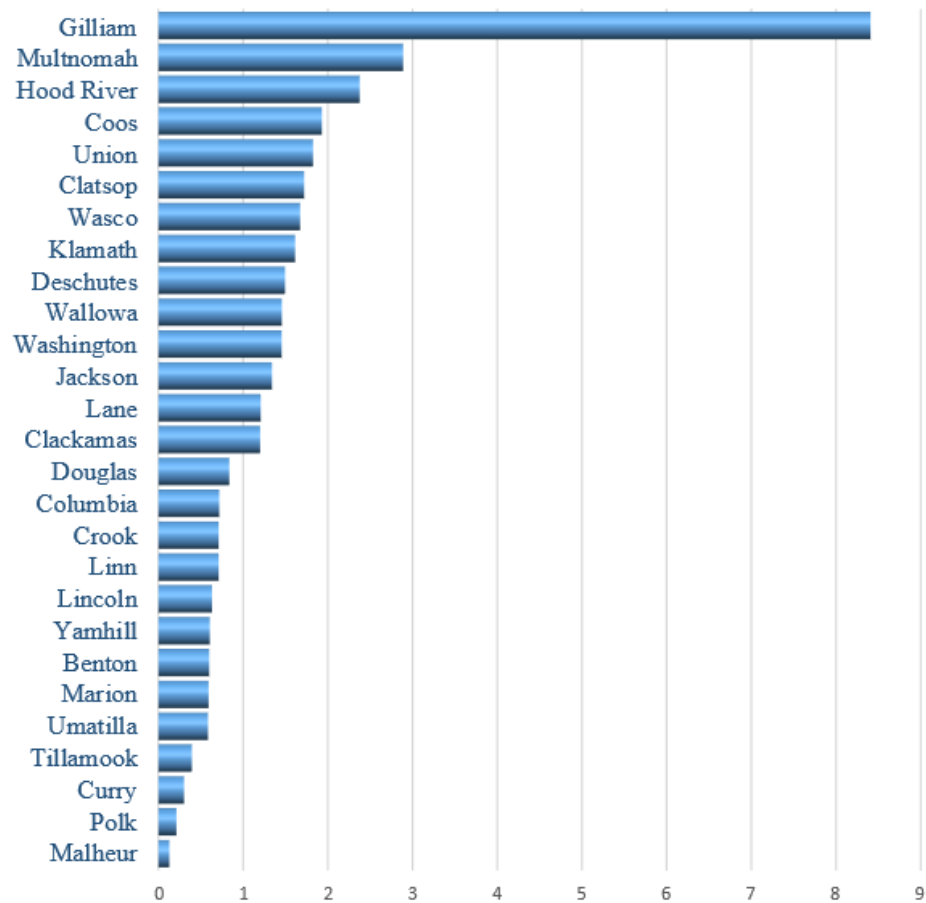
# OPAL-K Age Distribution

## Fiscal 2025

n=1,029



**OPAL-K Consult Calls by County**  
**Fiscal Year 2024 – 2025**  
**(Per 1000 Population Age 0-17)**  
**n= 1,015**





# Youth Crisis Continuum

**SAMHSA**  
Substance Abuse and Mental Health  
Services Administration

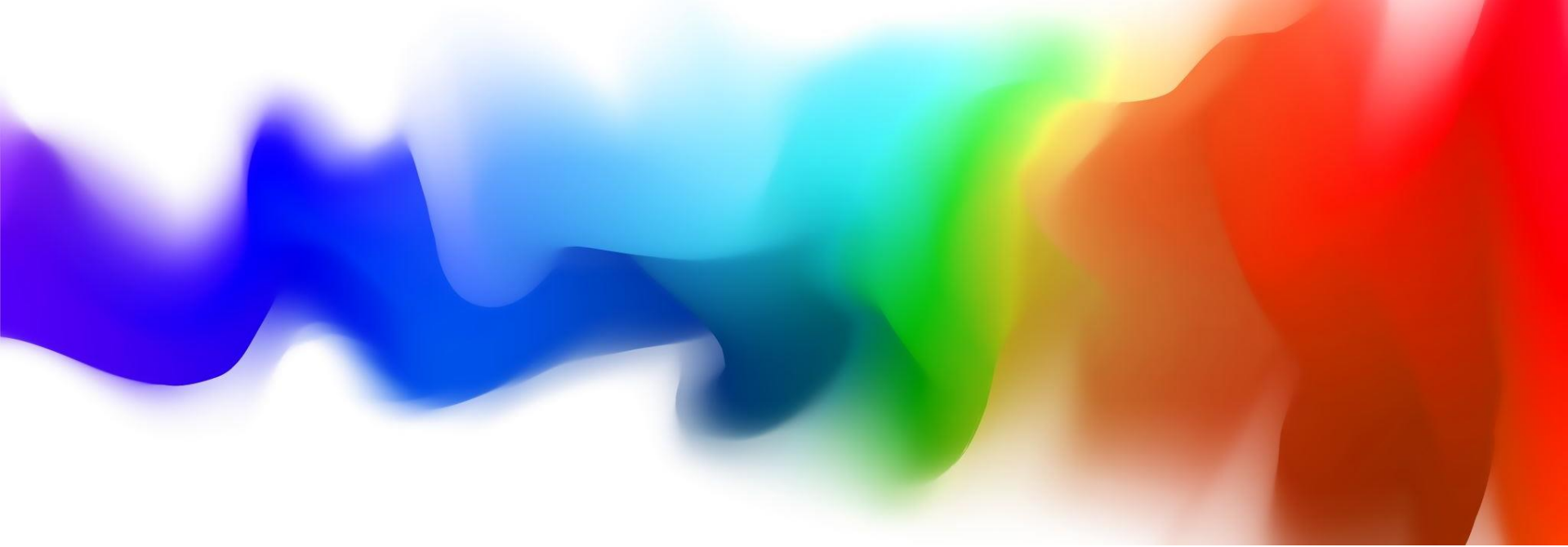


# Overall System Recommendations

Rebecca Marshall, MD OHSU DAETA team

1. Continue to invest in preventive, early-intervention services
2. Expand and specialize community-based crisis and intensive outpatient services.
3. Implement Regional Crisis stabilization units and systems (see below).
4. Increase residential and inpatient beds (residential expansion in process).
5. Med-psych unit for youth.
6. Specialized intensive residential center and community-based group homes for youth with I/DD and BH needs (combining Behavioral Health Care and Informed behavior management and supports).





# Emergency Behavioral Health Resources for Children/Adolescents

## Regional Child Psychiatric Stabilization Centers

### NAMI Oregon Collaborative

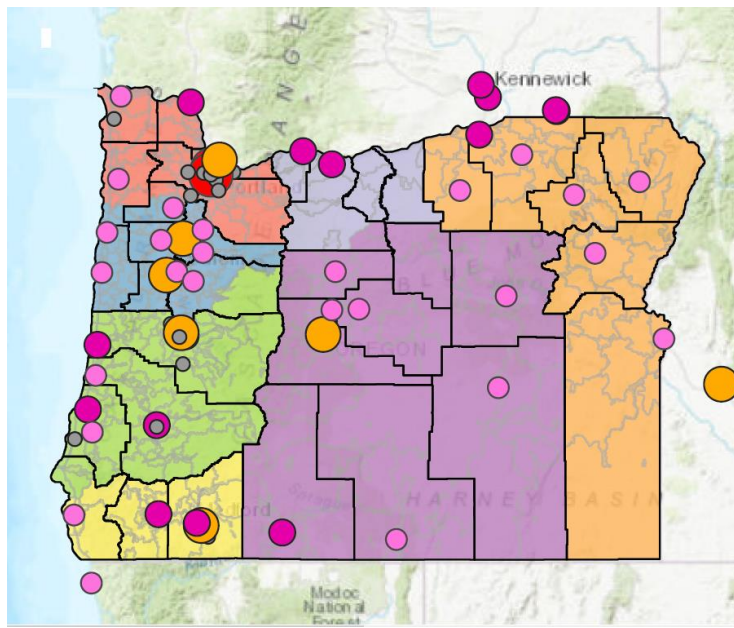
Model developers:

Robin Henderson PhD  
Providence Health System

Ajit Jetmalani, MD  
OHSU

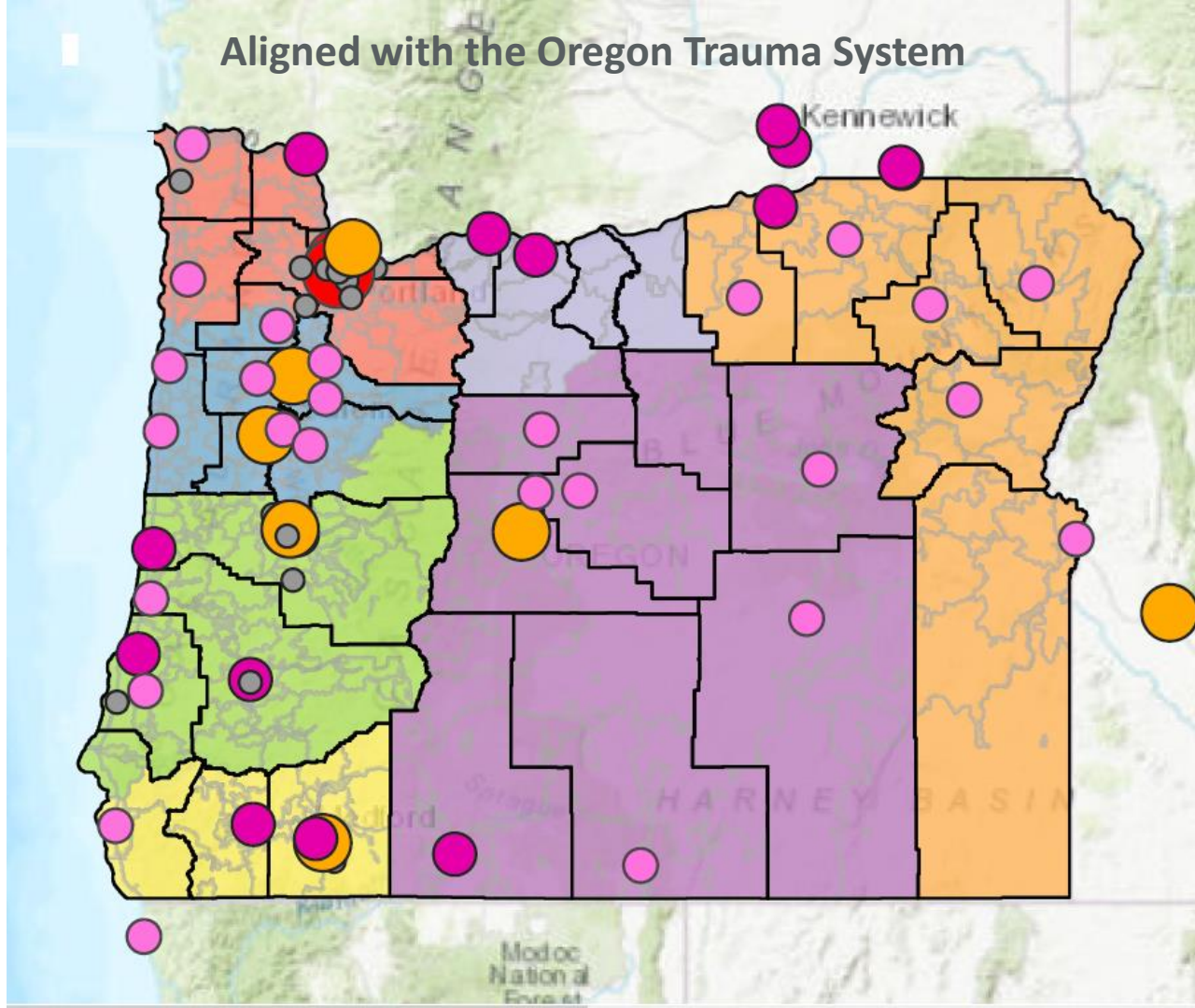
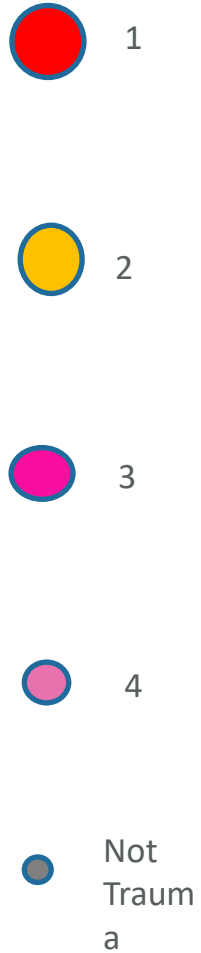
- Association of Community Mental Health Providers
- Care Oregon
- Child & Adolescent Provider Group (CAP)
- Lara Smith & Betsy Jones, Lobbyists extraordinaire
- Lines for Life
- Options
- Oregon Council for Behavioral Health
- Oregon Family Support Network
- Oregon Health Sciences University, Division of Child Psychiatry
- Peace Health
- Providence
- Representative Tawna Sanchez
- Trillium Family Services
- Unity
- Youth Villages
- Diana Bianco, our fearless facilitator
  - Youth and Family Focus Groups

Stabilization  
Centers  
????



## Regional Child Psychiatric Stabilization Centers

## Aligned with the Oregon Trauma System

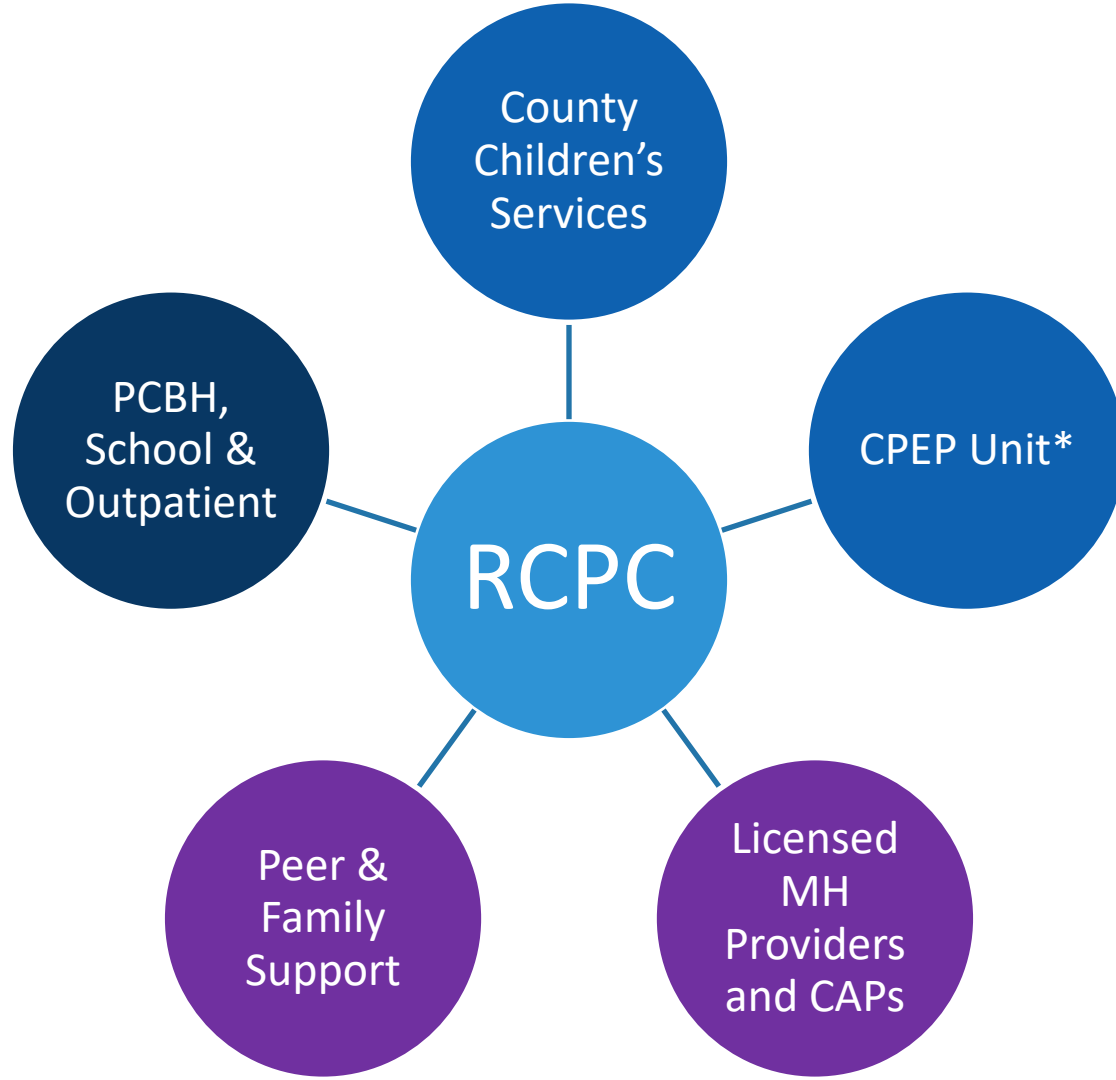


# Proposal for Regional Child Psychiatric Centers

- **Utilizing the existing Physical Trauma regions, create a similar structure for hospitals responding to a mental health crisis**
  - Each region would have a Regional Child Psychiatric Center including a Child/ Adolescent Psychiatric Emergency program (CPEP)
  - Other hospitals within each region would have an MOU with the Regional Child Psychiatric Center for consultation services
- **Regions would identify their individual response plans based on their existing resources, processes, services and supports**
  - County gap analyses identify future funding needs
  - Data gathered supports future investments
- **Hospitals will no longer be separated from the continuum of care**

# Needs Assessment

- Determine services and gaps in each County
- Develop response plan for each region based on County level resources
- Hospitals within each defined region will decide who serves as the Regional Child Psychiatric Center





CPEP Unit

- **An Emergency Evaluation Area**
  - Over 60% of the youth evaluated can be stabilized, connected with outpatient treatment and discharged that same day.
- **A Pediatric Observation Unit**
  - 24/7 staffing
- **Outpatient Bridging Services**
  - Connection to next level of care
- **Mobile Crisis and Stabilization Services (MRSS)**
  - responding to youth and family where they are



# Success is predicated on:

Robust community services  
CONNECTED to hospital services

- Identified by County needs assessments
- Tight coordination leading up to, during, and after hospital services

Peer and family services and  
supports

- Fully funded to support regional services

Seamless transitions between  
levels of care

- Biggest risk point happens when youth leave the hospital
- Navigation between levels of care

Successful implementation of  
Call Center/MRSS/CATS/IIBHT

- Embedded community services enable individuals and families to receive care in the least restrictive manner.
- Public is socialized to use 988 before the ED



## Bringing Quality Improvement to the ED

---



# Behavioral Health Best Practice Committee

*11 years of interdisciplinary efforts to address Behavioral Health Care in our Pediatric ED and Hospital.*

---

Zero Suicide and the IMPWR Project



# IMPWR

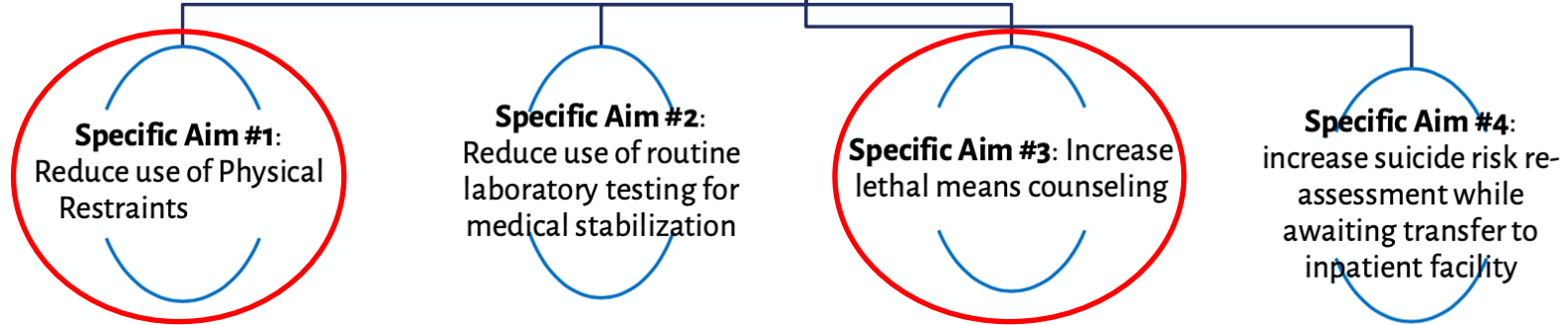
Improving Mental Health Processes, **W**orkflows, and  
Resources

(AAP initiative)



# PROJECT AIMS

**Global Aim:** To improve care for children ages 12-18 presenting to the ED or hospital for an acute mental health concern



# Restraint Reduction Aim

## Primary intervention:

Implement use of the *De-escalation Checklist* to promote consistent, trauma-informed early intervention and reduce behavioral escalation.

Checklist Component	Purpose
Agitation Pathway	Tools that aid in classification and guides response intensity
Behavioral Health Support Plan	Preventive, patient centered plan
Early PO Meds	Reduce escalation and restraint use
Debrief	Reinforce learning and safety



# Recognizing and Responding to Agitation

## Supporting Safety Through Tiered, Trauma-Informed Strategies

### Considerations in assessment of agitation

Past History	Review Medical & Behavioral History; Current Medications
Reasons for agitation	Identify the Reason for Behaviors; Identify Triggers & Interests
Environment	Implement Safety & Therapeutic Interventions
Social	Review Caregiver Supports, Consents
Severity	Assess Severity & Plan Response

Remember to call for security/support staff as needed

### Severity of Agitation (consider baseline and developmental level)

MILD	MODERATE	SEVERE
Subtle behaviors such as fidgeting, pacing, irritability, fixed state	Raising voice, yelling, non-redirectable, defensive stance	Combative, imminent risk to self or others, speech pressured or rambling

### Agitation de-escalation strategies

Verbal Strategies	Language
Ask patient & caregiver what helps.	"What has worked in the past?"
Set expectations and consequences	"If you are having a hard time being safe, we will..."
Offer forced choices	"Would you like to do X or Y?"
Redirection/Distractions	"What else could we do?"
Listening to their perception of the problem	"Tell me if I have this right..."
Build empathy: validate their experience	"What you are going through is difficult"
Behavioral Strategies	Tips
Use one voice & give simple instructions	Ensure the team is on the same page
Reward cooperation and praise	Catch and reward when displaying expected behaviors
Maintain space & consider body language	At least two arms-length distance. Calm demeanor.
Minimize stimulation	Dim lights, reduce noise. Minimize staff (1-2)
Consider soothing sensory tools	Child life consult. offer food/items of comfort

# Implementation of “Get to Know Me” Card: A Trauma-Informed Strategy

## Purpose:

To promote partnership with patients and families as the *experts in their own lives* and to serve as a preventive and supportive tool during moments of escalation

## Overview:

- Brief form completed by patients and/or families
- Captures personal preferences, communication needs, and calming strategies
- Accessible to **all staff** to ensure consistent, person-centered care
- Helps **reduce fatigue** from repeatedly sharing information with multiple team members
- Supports a **trauma-informed culture of collaboration, empathy, and empowerment** across care team

OHSU Doernbecher Children's Hospital

### Get to Know Me!


Name \_\_\_\_\_

Your pronouns: ☐ He/him ☐ She/her ☐ They/them


Person I trust most: \_\_\_\_\_

How I like to communicate: \_\_\_\_\_

How I move: \_\_\_\_\_

 Things I enjoy doing while in the hospital:

— Playing cards	— Reading books	— Word searches or crossword puzzles
— Board games	— Watching TV	— Music
— Fidgets	— Quiet time	— Other: _____
— Coloring	— Drawing	


 Things that make me feel mad, sad or upset:

— Arguments	— Feeling pressured	— Lack of privacy
— Being alone	— Feeling lonely	— Darkness
— Being teased	— Flashbacks	— Needles or injections
— Being touched	— Not being listened to	— Hearing medical conversations
— Being stared at	— People yelling	
— Contact with family		
— Particular person: _____		
— Particular time of day/year: _____		
— Other: _____		


9.23.2024

OHSU DOERNBECHER CHILDREN'S Hospital


OHSU Doernbecher Children's Hospital

 What would others see if you started to get upset?

— Becoming very quiet	— Pacing	— Eating more or eating less
— Being rude	— Crying	— Loud voice
— Breathing hard	— Damaging things	— Isolating or avoiding people
— Shaking or bouncing legs	— Clenching fists	— Heart racing
— Sweating	— Can't sit still or rocking	
— Red face		
— Other: _____		

 Things that make my triggers worse:

— Being around people	— Loud noises	— Other: _____
— Being alone	— Being touched	

 Coping skills that help me calm down:

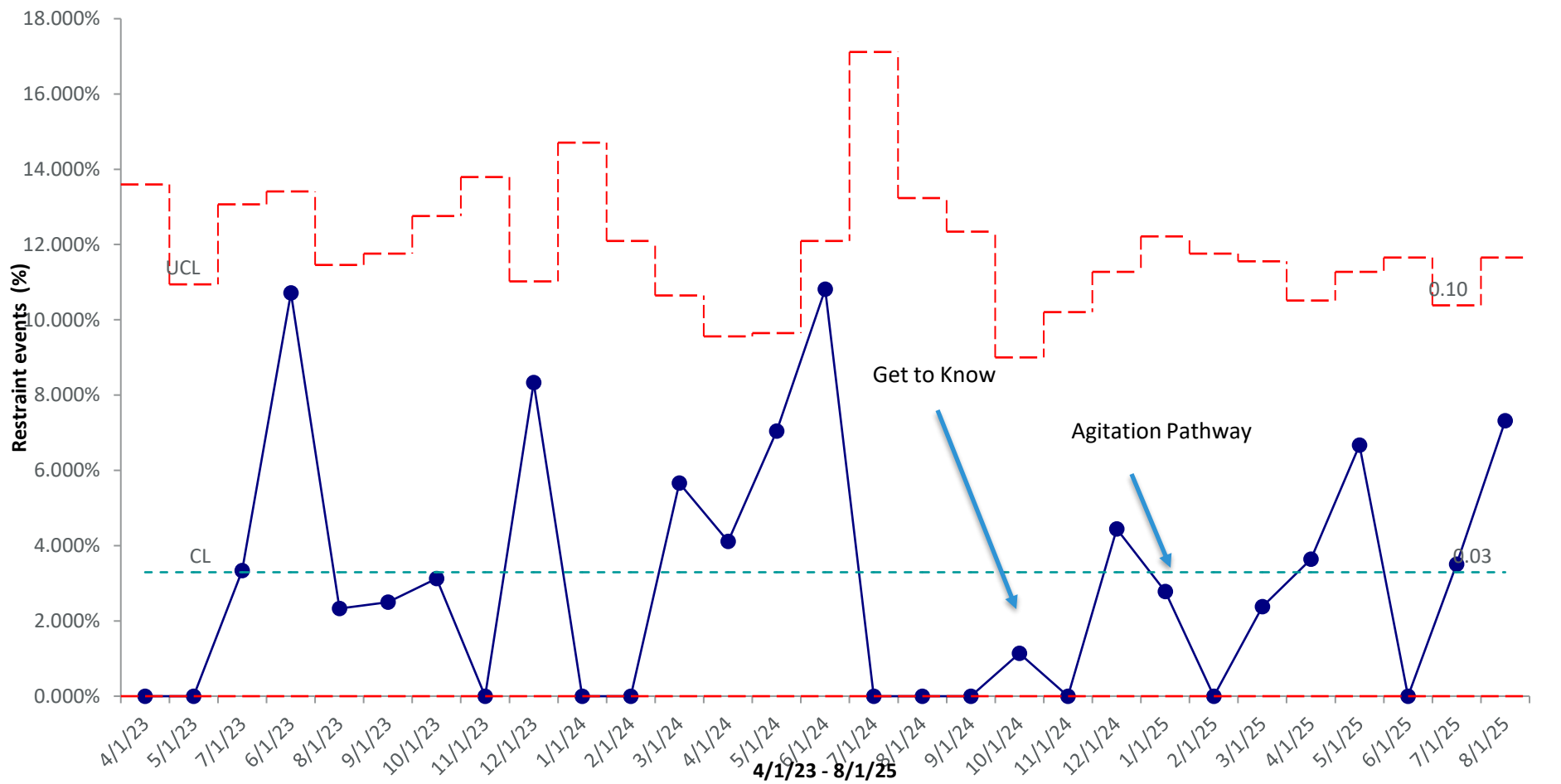
— Playing cards	— Screaming into a pillow	— Reading a book
— Sleeping	— Deep breathing	— Listening to music
— Lying down	— Being around others	— Pacing
— Watching a funny movie	— Wearing headphones	— Exercise/moving my body
— Talking to my family	— Lower lights and voices	— Yoga
— Squeezing a ball	— Coloring and drawing	
— Talking to a trusted adult	— Writing in a journal	
— Other: _____		

9.23.2024

OHSU DOERNBECHER CHILDREN'S Hospital



# Restraint events (%) - P Chart



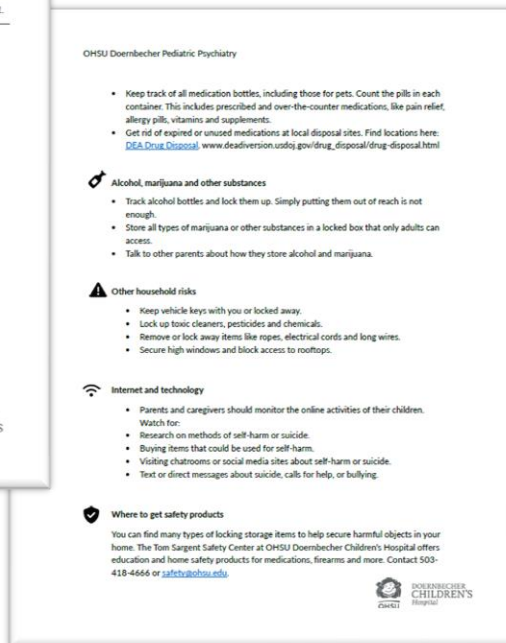
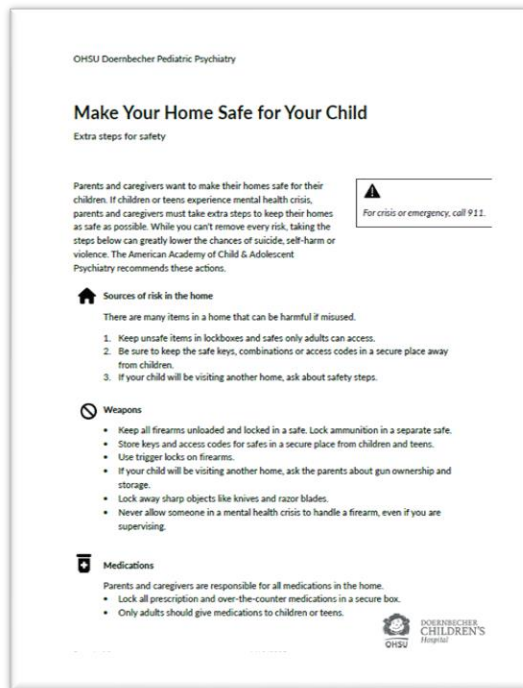
# Increasing Lethal Means Aim

## Purpose:

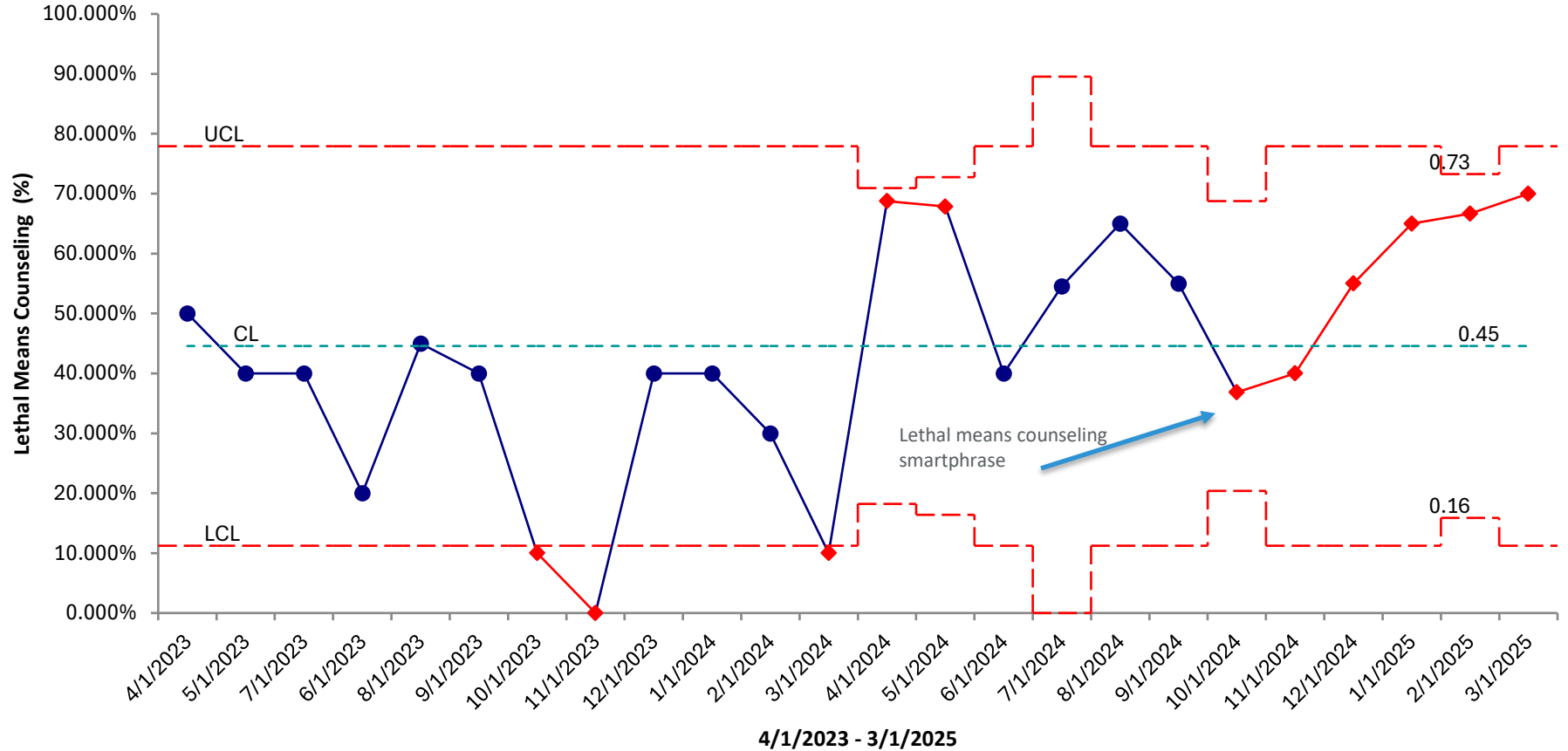
Increase consistency and frequency of ***lethal means counseling*** through standardization and family engagement

## Implementation Strategies:

- Standard Dotphrase Created:
  - Added to all social work note templates to prompt and document lethal means counseling.
- Educational Handout Developed:
  - Distributed to patients and families to support safe storage and awareness of community resources.



# Lethal means counseling (%) - P Chart



# Other Best Practices in Behavioral Support

**Purpose:** To promote consistent, trauma-informed approaches that reduce distress and support regulation for patients in behavioral crisis.

---

**Establish a Predictable Schedule/Routine** – Helps patients anticipate transitions and reduces anxiety.

---

**Use Visual Supports (if appropriate)** – Clarifies expectations and reinforces structure.

---

**Partner with Family** – Collaborate with caregivers as experts in the child's needs and preferences.

---

**Offer Sensory & Coping Kits** – Provide tools to promote regulation and self-soothing.

---

**Incorporate Enriching Activities** – Support engagement, mastery, and positive distraction.

---

**Maintain Clear Boundaries** – Communicate limits calmly and consistently.

---

**Encourage Creativity & Flexibility** – Adapt interventions to individual needs and developmental level.

---



# References

- Chun, T. H., Mace, S. E., Katz, E. R., American Academy of Pediatrics, Committee on Pediatric Emergency Medicine, & American College of Emergency Physicians, Pediatric Emergency Medicine Committee. (2016). *Evaluation and management of children and adolescents with acute mental health or behavioral problems. Part 1: Common clinical challenges of patients with mental health and/or behavioral emergencies. Pediatrics, 138(3).*
- Dalton, E. M., Herndon, A. C., Cundiff, A., Fuchs, D. C., Hart, S., Hughie, A., Kreth, H. L., Morgan, K., Ried, A., Williams, D. J., & Johnson, D. P. (2021). *Decreasing the use of restraints on children admitted for behavioral health conditions. Pediatrics, 148(1)*
- CHOC Children's. (2019). *Best practices for hospitalized pediatric patients with autism spectrum disorder* [PDF]. CHOC Children's Hospital.

# Thank you



## Remember to claim credit for this event!

1. Go to <https://cmetracker.net/LHS>
2. Click on the claim credit button
3. Log in and claim your credit
4. To claim credit up to 30 days after date of presentation, contact [CMERequests@lhs.org](mailto:CMERequests@lhs.org) for assistance

Scan this QR code with your phone →



For more information visit  
[www.legacyhealth.org/pedinet](http://www.legacyhealth.org/pedinet)

