

**COORDINATED CARE ORGANIZATION SUMMIT:
TRANSFORMATION IN ACTION
DECEMBER 5, 2013
SPEAKER INFORMATION AND BIOS**

Keynote Speaker

Adewale Troutman, M.D., M.P.H., M.A., C.P.H., The Troutman Group

Dr. Adewale Troutman is a physician, a professor, and the immediate past president of the American Public Health Association. Dr. Troutman identifies himself through his commitment to social justice, human rights, community activism, health equity and national and global health. His life's work has been a testimony to this fact. Dr. Troutman has over 40 years of dedication through action to the principles of universal freedoms and the elimination of racism, injustice and oppression. His unique educational background has been a major factor in this quest. Dr. Troutman has an MD from New Jersey Medical School, a Masters in Public Health from Columbia University, Masters in Black Studies from the State University of New York in Albany, and as of October 2009, board certification from the National Board of Public Health Examiners. He is a residency trained Family Physician graduating from residency at the Medical University of South Carolina. His career has included clinical emergency medicine, hospital administration, academic and public health practice. He served as an Associate Professor in the University of Louisville's School of Public Health and Information Sciences while directing the Metro Louisville Department of Public Health and Wellness.

Dr. Troutman's experience includes special consultancies with the World Health Organization in Thailand and Japan, health assessment missions in Angola, Jamaica and Zaire and training in India and Austria. His commitment to Justice has evolved into his nationally recognized efforts to create health equity and the supremacy of the social determinants of health, the founding of the first Center for Health Equity at a local health department and the creation of the Mayors Healthy Hometown Movement. He is also credited with the passage of one of the strongest anti-smoking ordinances in the country.

Dr. Troutman has had multiple publications including "What if We Were Equal", co-authored with former Surgeon General and Assistant Secretary of Health, Dr. David Satcher. His awards and recognitions include the Medistar physician of the year award, the St Stephens Community Man of the Year Award, the Ottenheimer Award for Social Justice, The Power to End Stroke Award and numerous others.

Dr. Troutman is featured in the nationally televised PBS series; Unnatural Causes; Is Inequality Making Us Sick? He serves a member or past member of the National Board of Public Health Examiners, the Academy for Health Equity, the Health and Human Services Secretary's Advisory Committee on Health Promotion Disease Prevention Healthy People 2020, the Health and Human Services Secretary's Advisory Committee on Infant Mortality, the Board of Directors of Public Health Law and Policy, the Executive Board of the American Public Health Association, the African American Heritage Center and the National Association of County and City Health Officers. Lastly Dr. Troutman is an active member of the Black Caucus of Health Workers (BCHW) and he has also served as a former BCHW President.

Morning Session and CCO Leadership Panel

Governor John Kitzhaber, M.D.

John Kitzhaber was born in Colfax, Washington, on March 5, 1947. He moved with his family to Oregon at age 11 and graduated from South Eugene High School in 1965. After earning his Bachelor's degree at Dartmouth College, he returned to Oregon to study medicine at the University of Oregon Medical School (now OHSU). Upon becoming a doctor, he practiced emergency room medicine in Roseburg, Oregon, from 1974 to 1988.

The Governor's interest in health care public policy, along with a deep concern for the livelihoods of rural Oregonians and love for Oregon's natural heritage, led him to seek public service. He first won election to the Oregon Legislature in 1978, serving one term in the Oregon House of Representatives. In 1980, he was elected to the Oregon State Senate and served three terms. He served as Senate President from 1985 to 1993. He accomplished much as a legislator, but his most memorable achievement was to bring lawmakers and interest groups together to enact the ground-breaking Oregon Health Plan. Tens of thousands of low and moderate-income Oregon families and their children still have access to healthcare because of this work.

In 1994, and again in 1998, Oregonians elected John Kitzhaber as their Governor. While leading state government, Governor Kitzhaber presided over eight years of significant economic growth. The Governor won acclaim for his pioneering work on the Oregon Plan for Salmon and Watersheds, and before he left office, he helped launch the Oregon Business Plan, a bipartisan strategic framework developed collaboratively by business leaders, community leaders and elected officials to grow the Oregon economy.

After two terms, John Kitzhaber continued his work to improve access to cost-effective health care, becoming one of the nation's most respected voices on health care reform. Concerned about the impact of the fiscal crisis on Oregonians, and seeing the opportunity through that crisis to create systemic change, Kitzhaber ran for Governor again in 2010 and won election to an unprecedented third term.

The Governor's agenda during his third term has been focused on transforming Oregon's system of health care, creating a public education system that prepares Oregonians for the jobs and economy of the 21st century, and strengthening Oregon's economy in every corner of the state. His work is motivated by his commitment to equity and opportunity for all, secure jobs with upward income mobility, and safe, secure communities where people have a sense of common purpose and commitment to one another.

Tina Edlund, M.A.

Acting Director, Oregon Health Authority

Tina Edlund has worked for the last 25 years in health services research and health policy with the Oregon Division of Medical Assistance Programs, Providence Health System, the Oregon Health Policy Institute, and with the Office for Oregon Health Policy and Research (OHPR). She became the Deputy Director for Planning and Policy Implementation at the newly created Oregon Health Authority (OHA) in July 2009 and currently serves as the Chief of Policy. The OHA brings most of Oregon's health and health care services into a single entity, and is responsible for purchasing health care services for more than 850,000 Oregonians. Most recently, Tina was the lead for OHA in negotiating the terms and conditions for Oregon's recent 1115(a) waiver amendment and renewal process, which paved the way for transforming the Medicaid health care delivery system in Oregon. Ms. Edlund is a graduate of the University of Oregon and has a Master's degree in Urban Affairs from Portland State University.

Cathy Kaufmann, M.S.W.

Director, Transformation Center, Oregon Health Authority

Cathy Kaufmann, M.S.W., is the director of the Oregon Health Authority's Transformation Center. In 2012, Cathy was OHA's Interim Medical Alignment Director, where she oversaw health policy development and alignment within OHA, DHS, and Cover Oregon, Oregon's health insurance exchange. Prior to that, Cathy served OHA as the Administrator of the Office of Healthy Kids and the Office of Client and Community Services. Healthy Kids was the largest expansion of health coverage in Oregon since the inception of the Oregon Health Plan in 1994 and is currently one of the largest expansions of coverage for children nationally. Prior to her joining OHA, Cathy served as the Policy & Communications Director for Children First for Oregon, a statewide child advocacy organization, and co-chaired the Human Services Coalition of Oregon. Cathy and her husband are the proud parents of two active boys, Ben and Nate.

CCO Leadership Panelists

Dean Andretta, Willamette Valley Community Health, LLC

<http://www.wvphealthauthority.org/cco/>

Jim Carlough, Yamhill County Care Organization

<http://yamhillcco.org/>

Terry Coplin, CEO, Trillium Community Health Plan

www.trilliumchp.com

Roylene Dalke, CEO, Primary Health of Josephine County, LLC

www.primaryhealthjosephine.org

Bob Dannenhoffer, M.D., CEO, Umpqua Health Alliance

www.umpquahealthalliance.org

Phil Greenhill, CEO, Western Oregon Advanced Health, LLC

www.yamhillcco.org

Bill Guest, CEO, Cascade Health Alliance

<http://www.cascadehealthalliance.com/about/>

Mimi Haley, Columbia Pacific CCO

<http://www.colpachealth.org/>

Jeff Heatherington, CEO, FamilyCare, Inc.

www.familycareinc.org

Lyle Jackson, M.D., AllCare Health Plan

www.allcarehealthplan.com

Kelley Kaiser, CEO, Intercommunity Health Network CCO

www.samhealth.org

Jennifer Lind, Jackson Care Connect

www.jacksoncareconnect.org

Janet Meyer, CEO, Health Share of Oregon

healthshareoregon.org

Robin Richardson, Sr. Vice President, Eastern Oregon CCO

www.eocco.com

Dan Stevens, PacificSource Community Solutions: Gorge and Central Oregon

www.cohealthcouncil.org, www.columbiagorgecco.com

Diana Bianco, J.D., Artemis Consulting (Moderator)

<http://www.artemispdx.com/>

Breakout Session 1.1: Applying Alternative Payment Models to Manage Costs and Promote High-Quality Care

Michael H. Bailit, M.B.A.

President, Bailit Health Purchasing, LLC

<http://bailit-health.com/about/mbailit.shtml>

Michael founded Bailit Health Purchasing, LLC in 1997 and has since worked with a wide array of government agencies and employer purchasing coalitions in over 30 states. Michael's professional interests focus on how purchasers and regulators can influence health care markets to operate as effectively and efficiently as possible. Michael has worked with clients on payment and delivery system reform, performance assessment, value-based purchasing, Chronic Care Model/Medical Home strategy design and implementation, and multi-stakeholder change process guidance and facilitation. Michael's work has also included assistance with strategic planning activities for systems and programs.

K. John McConnell, Ph.D.

Director, Center for Health Systems Effectiveness, Oregon Health & Science University

www.ohsu.edu/chse

John McConnell, Ph.D., is a health economist and Director of OHSU's Center for Health Systems Effectiveness. His research has investigated state health policy, behavioral health services, and quality improvement.

Scott Clement

Chief Network Officer, CareOregon

Columbia Pacific CCO, Jackson Care Connect, CareOregon RAE/Health Share of Oregon

Scott began his career in healthcare with Multnomah County Health Services Division and has worked for the Pacific Medical Group, Legacy Health and Regence. He "rejoined" CareOregon in April of 2012.

Brent Eichman, M.B.A., C.H.F.P.

Vice President, CFO, Architrave Health

Umpqua Health Alliance CCO

Brent Eichman is the Vice President / Chief Financial Officer of Architrave Health, which administers the Umpqua Health Alliance CCO. With over 20 years of experience working for hospitals, health systems, physician groups, and health information technology companies, Brent is a well-seasoned executive with a variety of unique healthcare stakeholder perspectives. Against the backdrop of system transformation, Brent is dedicated to improving health care delivery through the leveraging of information technology. Brent holds a BA in Finance and a Masters' Degree in Business / Health Care Administration.

Gail L. Hedding

Director of CCO Development, Mid Rogue IPA

AllCare Health Plan CCO

Gail has been working with Mid Rogue since 2009. Originally hired to assist in integrating Curry County into managed care, she has performed a variety of functions in the past four years as the MRIPA MCO has transitioned to AllCare Health Plan CCO. Gail has over 30 years' experience in health care finance and was previously a Sutter Health hospital CFO and later managed a primary care medical practice, so she was the natural choice to work with the hospitals and other providers in developing CCO contracts. One of her favorite tasks is interpreting financial analysis that tells the story of new contracts and payment proposals. Most recently she was appointed as the CCO staff contact for the Board Subcommittee to develop alternative payment methodologies. This will be the focus of the AllCare Health Plan Transformation Grant and her work over the next several months.

Jeanene Smith, M.D., M.P.H.
Office for Oregon Health Policy and Research, OHA (Moderator)

Jeanene Smith, M.D., M.P.H., is the Chief Medical Officer for the Oregon Health Authority and the Office for Oregon Health Policy and Research Administrator. As Chief Medical Officer she provides leadership and advice in developing medical policy, including medical management, clinical quality standards, and evidence-based guidelines. She provides clinical advice and guidance for OHA programs including the patient-centered primary care home program, the development of alternative payment methodologies, and health information technology.

Dr. Smith has been with OHPR since 2000, providing technical and policy support to the Oregon Health Plan, as well as legislative and executive branch decision-making on statewide health policy. OHPR supports the work of Oregon's Health Policy Board; the Health Evidence Review Commission; the Medicaid Advisory Council the Pain Management Commission; Patient Centered Primary Care Home Program; the Primary Care Office; and the Office of Health Information Technology. Dr. Smith sits on the Oregon Public Employees Benefit Board and the Oregon Quality Corporation Board representing OHA. She graduated from Oregon Health Sciences University School of Medicine, completed a residency in Family Medicine at Jefferson University Hospital in Philadelphia, Pennsylvania. She graduated with a Masters in Public Health from Portland State University in 2001. She has practiced family medicine in both private practice and community clinics for over 15 years, and continues to see patients on a limited basis at an Oregon federally-qualified health center.

Breakout Session 1.2: Promising TeleHealth Approaches to Support Healthcare in Our Community

Karla Thornton, M.D., M.P.H.
Associate Medical Director, University of New Mexico – Project ECHO

Karla Thornton, M.D., M.P.H., is a Professor in the Division of Infectious Diseases at the University of the New Mexico School of Medicine in Albuquerque. She currently serves as the Associate Director of Project ECHO (Extension for Community Healthcare Outcomes). Her clinical expertise is in the treatment of Hepatitis C and HIV and she facilitates the Hepatitis C and HIV teleECHO clinics. Through this program she trains other clinicians how to comprehensively care for patients with chronic Hepatitis C and HIV. In addition to training clinicians, she started the New Mexico Peer Education Project: Prisoner Health is Community Health in 2009 which trains New Mexico state prisoners to be peer educators and experts in Hepatitis C, other infectious diseases and addiction.

Adam Taylor, M.P.A.
Program Director, Global to Local
www.globaltolocal.org

Adam Taylor is the Program Director for the Global to Local initiative, which aims to decrease health disparities in South King County, WA, through the application of strategies that have proven successful overseas. Adam previously worked as a Project Manager for the Grameen Technology Center, leveraging the power of mobile phones to improve the lives of the poor in developing countries. From 2005-2007, Adam served as Program Manager for Catholic Relief Services in Madagascar. He has a Master's in Public Administration from the University of Washington, Evans School of Public Affairs.

Catherine Britain
Program Director, Telehealth Alliance of Oregon, Northwest Regional Telehealth Resource Center
www.ortehealth.org

Catherine Britain is a co-founder and a past president of the Telehealth Alliance of Oregon (TAO) and currently serves as the Program Director. She is the principal and owner of CSBritain Consulting in Medford, Oregon. Catherine served as the chair of the TAO reimbursement workgroup which was responsible for developing Oregon's telehealth reimbursement legislation in 2009. She also serves on the advisory board for the Northwest Regional Telehealth Resource Center (NRTRC)

Susan Otter
State Coordinator for Health Information Technology, Oregon Health Authority

As State Coordinator, Susan is focusing on a multi-stakeholder process to develop and implement a framework for Oregon's next phase of health information technology efforts to support Oregon's Health System Transformation.

Ron Stock, M.D., M.A.
Director of Clinical Innovation, Transformation Center, OHA (Moderator)

Dr. Stock is a geriatrician, family physician, clinical health services researcher, and currently the Director of Clinical Innovation at the Oregon Health Authority Transformation Center. In 2012 he was appointed The Foundation for Medical Excellence John Kitzhaber, MD Fellow in Health Policy with special emphasis on a project to study the impact of medical home and coordinated care organization healthcare delivery transformation on physicians and medical practices in Oregon. Since the Fall of 2012 he has participated in providing technical assistance to the Oregon Comprehensive Primary Care Initiative assisting practices in primary care redesign for Medicare beneficiaries.

Before joining OHSU in 2012 as an Associate Professor of Family Medicine, he served as Executive Medical Director of Geriatrics and Care Coordination services, and Medical Director of Education & Research at PeaceHealth Oregon Region. With funding from the John A Hartford Foundation, RWJ Foundation, AHRQ, and PeaceHealth/Sacred Heart Medical Center he has dedicated his professional career to improving the quality of healthcare for older adults, with a focus on redesigning the primary care delivery system in the community for vulnerable and frail elders through an interdisciplinary team model, and assessing methods to develop and measure team-based care in the clinical setting. He is currently a member of an AHRQ Technical Expert Panel on "Developing a Foundation & Framework for Team-Based Care Measures in Primary Care", member of the Institute of Medicine Best Practices Innovation Collaborative on Team-Based Care, and an IOM Task Force exploring the role of "Patients on Teams". He is also a member of the National Quality Forum Measurement Applications Partnership Clinicians Workgroup advising HHS on quality measures for public reporting and pay-for-performance.

A graduate of the University of Nebraska College Of Medicine, Dr. Stock completed his residency and faculty development fellowship in Family Medicine at the Medical University of South Carolina and University of North Carolina-Chapel Hill and has a Certificate of Added Qualifications in Geriatric Medicine.

Breakout Session 1.3: Achieving Local Coordination: Health and Early Learning Systems

Jada Rupley
Early Learning System Director
Early Learning Division, Oregon Department of Education

Jada Rupley joined the Early Learning System in September 2012 as the Early Learning System Director. As the Director, Jada oversees Oregon's early learning initiatives including quality early learning environments, early screening, connections to health care, and kindergarten assessment. Jada currently staffs the Early Learning Council and continues the work to align systems in Oregon.

Before coming to Oregon, Jada served as a leader in all sectors of the P-20 education system in Washington for over 25 years. She has worked in early learning, served as a principal and assistant superintendent in K-12, and currently serves on the Board of Trustees for Clark College in Vancouver.

Pam Curtis
Director, Center for Evidence-based Policy
Chair, Early Learning Council

Pam Curtis is the Co-Director of the Center for Evidence-based Policy (CEbP). CEbP is a national leader in evidence-based decision making and policy design that works with 23 U.S. states, federal and state agencies and nonprofit organizations. Ms. Curtis works on policy application, consensus building, strategic planning and organizational and policy development.

Prior to working at the Center, Ms. Curtis served as a policy advisor to three-term Oregon Governor John Kitzhaber on children's issues and human services. In this role, Ms. Curtis authored the Governor's initiatives on juvenile crime prevention and early childhood education. Prior to joining the Governor's staff, Ms. Curtis was the Interim Director and Field Manager for the Oregon Commission on Children and Families. She has additional professional experience in local government and the private sector fields of substance abuse, adoption, child abuse prevention, youth development and policy and organizational development. Ms. Curtis has authored articles and reports on policy coordination, mental health system reorganization, alcohol and drug treatment improvement and comprehensive planning. Ms. Curtis holds a Master's degree from the University of Wisconsin, and has received several honors for her work, including: the Mental Health Award for Excellence, State of Oregon 2002; the Distinguished Service Award, Citizen's Crime Commission, 2001; and the Outstanding Service Award, Governor's Council on Alcohol and Drug Abuse Programs, 1999.

Dean Andretta
Executive Director, Willamette Valley Community Health, LLC
www.wvchealth.org

Dean has been the Chief Financial Officer of WVP Health Authority for the past 15 years and was asked to serve as the Interim Executive Director of Willamette Valley Community Health.

Kevin Campbell
CEO Greater Oregon Behavioral Health, Inc.
Eastern Oregon CCO, Columbia Pacific CCO
gobhi.org

Since 2001, Kevin has been the CEO of GOBHI, a member-owned benefits management company (501 C(4) dedicated to assuring the delivery of high quality behavioral health services in rural Oregon. In 2012 GOBHI became a partner in two Coordinated Care Organizations, Eastern Oregon Coordinated Care Organization and Columbia Pacific Coordinated Care Organization, and a risk bearing collaborator in the Umpqua Health Alliance. A University of Portland Graduate, Kevin is a former Grant County Judge and is the owner of Campbell Crossing Ranch, a fourth generation family owned cattle ranch in the John Day River Valley.

Suey Linzmeier
Executive Director, Head Start of Yamhill County
Yamhill County Care Organization, Board Member

Suey is a member of Yamhill County's Early Learning Design Team and Co-Chair Yamhill County Early Childhood Coordinating Council.

Dana Hargunani, M.D., M.P.H.
Child Health Director, Oregon Health Authority (Co-Moderator)

Dana Hargunani M.D., M.P.H., serves as the Child Health Director for the Oregon Health Authority (OHA). In this role she is responsible for directing OHA child health activities, developing strategies to improve quality and access to health care for children and adolescents, and identifying strategies to promote the integration of children's primary care and community health. Dr. Hargunani serves as OHA's liaison to

Oregon's early learning transformation efforts and is a member of the Early Learning Council. She also continues to practice general pediatrics part-time at Oregon Health & Science University and the Children's Community Clinic.

Megan Irwin, B.A.

Early Learning Systems Manager, Early Learning Division, Oregon Dept of Education (Co-Moderator)

Megan Irwin is the Early Learning System Design Manager for Oregon's Early Learning Division. She holds a B.A. in Journalism and Mass Communications and in Political Science from Arizona State University. Megan began her career as a journalist in Phoenix, Arizona and moved to Oregon five years ago to work for a nationally focused Portland-based non-profit where she grew the organization from four to eleven state affiliates. The proud daughter of two public school teachers, Megan is honored to have the opportunity to work with communities across Oregon to support young children and their families to succeed.

Keynote - Introduction

Nichole June Maher (*Introducing the Keynote Speaker*)

President/CEO, Northwest Health Foundation

nwhf.org

Nichole Maher joined Northwest Health Foundation as president and CEO in August 2012. Previously, she served as the executive director of the Native American Youth and Family Center (NAYA) in Portland, Oregon for over 11 years. She has received numerous leadership and industry honors, including Oregon's 50 most powerful people, Oregon's top 40 under 40, Portland's 50 most influential people, as well Oregon Women of Distinction award.

Breakout Session 2.1: Integrating Primary and Behavioral Health Care Initiatives: Lessons from the Field

Dorn Schuffman

Coordinator, Missouri CMHC Healthcare Home Initiative, Missouri Department of Mental Health

Mr. Schuffman has over 30 years of experience in behavioral health care administration, including more than 20 years with the Missouri Department of Mental Health where he served as Director under both Democratic and Republican governors. Prior to serving as Director of the Department, Mr. Schuffman also served as Director of its Division of Comprehensive Psychiatric Services, CEO of a state operated mental health center, Director of Community Mental Health Services for the Department, and the Department's Chief of Planning. Since taking early retirement from state government, Mr. Schuffman has provided consultation to state agencies and community providers in strategic planning, privatization of public programs, and integration of primary and behavioral health care, including working with six CMHC/FQHC pairings to bring primary care to CMHC consumers and to integrate behavioral health services into primary care settings. Currently, Mr. Schuffman is serving as project manager for the CMHC Healthcare Home initiative of the Missouri Department of Mental Health.

Laura Heesacker, M.S.W., L.C.S.W.

Behavioral Health Consultant, Opioid Prescribers Group

Jackson Care Connect

Southernoregonopioidmanagement.org

Laura started her career in Pain Management 20 years ago as a biofeedback therapist at NW Pain Center in Portland, OR. She received her MSW from PSU in 1993. She has worked as a Behavioral Health Specialist within primary care for over 15 years. Currently has a private practice, specializing in working with people living with chronic pain and serves as the Behavioral Health Consultant for the Opioid Prescribers Group of Southern Oregon.

Marcia Hille, L.C.S.W., M.B.A.

Addictions and Mental Health Manager, FamilyCare Health Plans

www.familycareinc.org/

Marcia is a licensed clinical social worker with over 30 years of clinical, management and administrative experience in the non-profit, for-profit and public sectors of healthcare. She has provided leadership in a variety of behavioral health settings including inpatient, residential, outpatient and community based services. In her current role as Manager of Behavioral Services for the FamilyCare Coordinated Care Organization, she provides oversight for behavioral health services managed by the organization.

Lynnea E. Lindsey, Ph.D., M.S.C.P.

Primary Care Psychologist, Director Primary Care Psychology Residency Program, Behavioral Health Integration Development Specialist, Samaritan Health Services

Intercommunity Health Network CCO

Dr. Lindsey is a primary care psychologist at Samaritan Family Medicine Resident Clinic in Corvallis, Oregon, an OHA Tier III Patient Centered Medical Home (PCMH). She is behavioral medicine faculty for the Samaritan Family Medicine Residency Program and the Behavioral Medicine Clerkship Program for Western University's College of Medicine of the Pacific Northwest. She participates in the PCMH Operations Team for Samaritan. She has developed an integrated care - primary care psychology program for Samaritan Health Services and they have now hired their ninth psychologist. Dr. Lindsey is the director of the Samaritan Primary Care Psychology Residency Program. Dr. Lindsey serves on the IHN-CCO Delivery Systems transformation Committee and leads a behavioral health integration pilot for Lincoln County.

Pamela A. Martin, Ph.D., A.B.P.P.

Director, Addictions and Mental Health, Oregon Health Authority (Moderator)

Pam Martin joined the Oregon Health Authority in May, 2013. She has been a licensed clinical psychologist for more than 30 years, and worked in both inpatient and outpatient settings. She directed behavioral health programs for the University of New Mexico and the State of New Mexico as director of the Behavioral Health Services Division and then as the director of Behavioral Health for juvenile justice facilities. She has administered Medicare, Medicaid and commercial health plans for local and national plans and has been active in state and national professional organizations and advocacy groups. She holds degrees from UC Berkeley and Rutgers, and a doctorate in clinical psychology from the State University of New York and a Diploma in Cognitive and Behavioral Psychology from the American Board of Professional Psychology.

Breakout Session 2.2: Bridging the Gap: Improving Care Transitions from Hospital to Community Care

Honora Englander, M.D.

Assistant Professor of Medicine, Director of the Care Transitions Innovation (C-Train) (Moderator)

Oregon Health & Science University and Central City Concern

Health Share of Oregon CCO

Dr. Honora Englander is an Assistant Professor of Medicine at Oregon Health & Science University in the Division of Hospital Medicine and at Central City Concern's Old Town clinic, where she focuses on care of socioeconomically vulnerable patients. She is the Medical Director and co-Principal investigator of the Care Transitions Innovation – or C-Train – a nationally recognized hospital-to-home improvement program for uninsured and publicly insured adults that was developed at OHSU and is being scaled up at five sites as part of Coordinated Care Organization health reform in Oregon. Dr. Englander co-authored a review of readmission risk prediction models published in JAMA, and has published work about C-Train in the Journal of Hospital Medicine and the Journal of General Internal Medicine. She was honored by the ACP *Hospitalist* as one of the nation's 'Top Docs' for 2012.

Cynthia Ackerman, R.N.
Director of Health Management Services AllCare Health Plan, AllCare CCO

Ms. Ackerman is a registered nurse by profession and has been a healthcare administrator for over 15 years. During this time, she has witnessed the evolution of managed care organizational roles into transformational opportunities focused on improving health outcomes and lowering costs. Ms. Ackerman believes that though the principles of healthcare transformation are not new, the current statewide and national message and support provides the consistent platform needed to engage the people we serve. She is passionate and sure that the work being done will be successful but cautions it is individually resource intensive and requires flexibility and readiness to change the plan if needed.

Gale Blasquez, B.A.
Program Manager, Senior & Disability Services, Oregon Cascades West Council of Governments
Intercommunity Health Network CCO

Gale has been involved in advocacy and service delivery to seniors and people with disabilities for over 20 years. OCWCOG provides Medicaid and Older American Act programs and services in Linn, Benton, Lincoln Counties, through a contract with the Department of Human Services. Gale is the Project Manager for Hospital to Home (H2H) Care Transitions program.

Dan Reece, L.C.S.W.
Manager, Network of Care, PeaceHealth Oregon West
Trillium CCO

Dan is a Licensed Clinical Social Worker, with 26 year experience in health care. He's held a variety of leadership positions at PeaceHealth, all of which involved collaboration with community partners.

Jackie Sharpe, Pharm.D.
Pharmacist, Internal Medicine, Lead C-Train Pharmacist Oregon Health & Science University

Jackie Sharpe is an Inpatient Clinical Pharmacist in Internal Medicine at OHSU, she is also the Lead C-Train pharmacist and has been working with the program for over 3 years.

Breakout Session 2.3: Integrating Population Health within a Health Care Delivery System to Achieve the Triple Aim

Lillian Shirley, B.S.N., M.P.H., M.P.A.
Director, Oregon Public Health Division

Lillian Shirley, B.S.N., M.P.H., M.P.A. is the Director for the Oregon Public Health Division. Ms. Shirley has been a leader in Oregon's effort to transform our state's health care system. While at Multnomah County Health Department and on the governing board of Health Share of Oregon, she helped launch one of the first Coordinated Care Organizations in the State. She also served as the vice-chair of the Oregon Health Policy Board, and has played a vital role in the state's move towards a health care system that works better for us all.

Sandra Clark, M.P.H.
Project Director, Community Health Strategies
Health Share of Oregon

<http://www.healthshareoregon.org>

Sandra's primary role at Health Share is supporting its efforts to eliminate health disparities and to manage projects that support the integration of community health in the CCO's strategic vision and goals. Prior to Health Share, Sandra has worked with the Parkrose School District, Africa Bridge, Friends of the Children, Portland Women's Crisis Line, Transition Projects, and Volunteers of America in several different roles supporting collaborative efforts.

Ellen Larsen, R.N.
Director, Hood River County Health Department
PacificSource Community Solutions – Columbia Gorge Region – Chair of CAC

Ms. Larsen has worked in public health since 1987 and been director of HRCHD since 1999. She has served as the chair of the CAC since its inception.

Patrick Luedtke, M.D., M.P.H.
Senior Public Health Officer, Medical Director, Community & Behavioral Health Clinics
Department of Health and Human Services, Lane County Public Health
Trillium Community Health Plan

Dr. Luedtke is a Preventive Medicine and Internal Medicine physician. He serves as both the Senior Public Health Officer for the County and as the Medical Director of Lane County's five Community & Behavioral Health clinics. Dr. Luedtke received his M.D. from Marquette University/Medical College of Wisconsin. He completed his Preventive Medicine training at the University of Utah and his Internal Medicine training at Naval Hospital Oakland (California). Additionally, he completed a Master's of Public Health degree at the University of Utah. Prior to his Oregon positions he spent 11 years in Utah at the State Health Department where he served as the State Public Health Laboratory Director, Deputy State Epidemiologist, Acting State Epidemiologist, and Adult Medicine Director (Medicaid clinics). Prior to those positions he was a Public Health Professor at the University of Utah. Prior to Utah he served 12 years as an active duty Medical Officer in the U.S. Navy practicing medicine and public health on all three of America's coasts, as well as in Europe, Africa, Central America, and South America.

Veronica Sheffield, M.S., B.S.N., R.N.
Director of Special Programs, WVP Health Authority
Willamette Valley Community Health, LLC CCO
<http://www.wvphealthauthority.org/>

Veronica received her BSN from Oregon Health Science University and her MS in Health Care Administration from Oregon State University. Veronica led the development and implementation of two programs that strategically address the social determinants of health within the health care delivery system by the use of traditional health workers (THW). The Emergency Department Intervention Team (EDIT) started in August 2012 has seen dramatic reductions in ED utilization among program participants. The Marion Polk Obstetric Mentor Program (MOMS) started in 2006 integrates care for pregnant women struggling with drug addiction by coordinating care and services across sectors by using CCO case managers, public health nurses, and THWs. MOMS endeavors to address the needs of each individual woman and is able to positively influence health outcomes for women because the program activates and empowers women to take charge of their own health and the health of their families. The MOMS program has been recognized by URAC Best Practices in Health Care Consumer Empowerment and Protection, Honorable Mention 2012, Case in Point Platinum Award for Women/Children Case Management, Honorable Mention 2012 and was the recipient of the National Association of Managed Care Physician's Behavioral Health Innovation Award in 2012.

Chris DeMars, M.P.H.
Director of Systems Innovation, Transformation Center, Oregon Health Authority (Moderator)

Chris DeMars is the Director of Systems Innovation at the Oregon Health Authority Transformation Center. Prior to joining the Transformation Center, Ms. DeMars spent over eight years as a Senior Program Officer at the Northwest Health Foundation, where she managed the Foundation's health care reform focus area, and six years as a Senior Health Policy Analyst for the Government Accountability Office (GAO), where she authored numerous reports for Congress on Medicaid, Medicare, and private health insurance payment policy. Ms. DeMars has also held positions at various health-policy consulting firms in the areas of public health, managed care, and reimbursement systems, and began her career as a Policy Analyst at Indiana's Office of Medicaid Policy and Planning. She holds a Master of Public Health degree from the University of Michigan School of Public Health.

Breakout Session 3.1: A Taste of CHIPs: The Development of Community Health Improvement Plans in Multiple CCOs

Vanessa Becker, M.P.H., Principal, V Consulting & Associates, Inc.
AllCare Health Plan, Jackson Care Connect, Primary Health of Josephine County, LLC and Umpqua Health Alliance CCOs
www.vconsults.com

Vanessa Becker, M.P.H, is the founder and principal consultant at V Consulting. She offers 20 years of executive leadership experience in the health and human service fields, including over a decade as a CEO of a nonprofit organization and a recent role as Deputy Director of Douglas County Health & Social Services. Vanessa is currently working as lead consultant with five counties and six CAC's in Southern Oregon to complete Community Health Assessments and Community Health Improvement Plans for CCO's, Public Health Accreditation and mental health BIP's. Vanessa's academic preparation includes a Bachelor's Degree in Health Sciences & Human Physiology/Biology from Linfield College and a Masters in Public Health from the University of Michigan. Her consulting firm, V Consulting & Associates, provides research, strategic planning and community based assessment planning services specific to health and human service organizations across the United States.

John V. Adams, M.A.
CHIP Coordinator, Lake Health District
Eastern Oregon CCO

John Adams is the CHIP Coordinator at Lake Health District. He received his BA from the University of Oregon in Political Science and MA from JFK University in Consciousness and Transformative Studies. John's experience with political and community organizations spans over 15 years, including 5 years leading and directing nonprofit social justice community organizations in the SF Bay Area. After contributing to and leading campaigns on multiple issues, including housing and foreclosures, education, health and wellness, crime and safety, and the environment, John and his family moved permanently to Oregon to get closer to their roots and to enjoy the outdoors.

Karen Gaffney
Acting Director, Lane County Health & Human Services
Trillium Community Health Plan

Karen Gaffney is Assistant Director for Lane County Health & Human Services in Eugene, Oregon where she leads programs including Behavioral Health, Primary Care (FQHC), Public Health, Developmental Disabilities, and other human services. Her work included supporting the development of Lane County's Mental Health Organization, LaneCare. She currently serves as Lane County's Local Public Health Administrator, and is a Certified Prevention Specialist. Most recently, Karen has joined the Board of Directors for Trillium Community Health Plans, the Coordinated Care Organization serving Lane County.

Karen's interests are directly related to her interest in health care transformation--how best to shift programs to achieve health, improve health care, and contain costs. Locally, we have experience in the challenges of integrating physical health and behavioral health, and in designing systems to address social determinants of health. Her prevention background keeps Karen focused on population health and "earlier is better," and Karen's work at the County level keeps her connected with the individuals we serve. She is interested in creating policy that will improve systems, and that makes sense in the communities where it will be implemented.

Coco Yackley
Operations Consultant, Columbia Gorge Health Council (CGHC)
PacificSource Community Solutions: Gorge CCO

22 years at Intel Corporation leading a variety of business and technology transformations including customer support, marketing, sales, supply chain, and human resources.

Belle Shepherd, M.P.H.
Innovator Agent, Oregon Health Authority
Primary Health of Josephine County and Jackson Care Connect CCOs (Moderator)
www.transformationcenter.org

Belle has been with the Transformation Center for six months, and prior to that worked in Public Health for 18 years, most recently in leadership roles at Jackson and Josephine County Public Health Departments. Belle lives in Jacksonville, Oregon.

Breakout Session 3.2: Health Literacy Training: Achieving CCO Objectives through Advanced Patient-centered Communication

Cliff Coleman, M.D., M.P.H.
Assistant Professor of Family Medicine, Oregon Health & Science University

Dr. Coleman received his medical degree from Stanford University in 2000, and completed a combined residency in Family Medicine and Public Health & General Preventive Medicine at Oregon Health & Science University (OHSU), with a Master's of Public Health from Portland State University in 2004. He joined the faculty in the Department of Family Medicine at OHSU in 2004. He practices at a Federally Qualified Health Center clinic, where his clinical interests include care delivery for medically complex underserved patients. Dr. Coleman is a nationally recognized expert in the field of health literacy. His teaching and research activities focus on workforce training to improve the clinical and public health response to low health literacy.

Shelley Das, Office of Equity and Inclusion, OHA (Moderator)

Shelley Das is the Grant Program Coordinator for the Office of Equity and Inclusion at the Oregon Health Authority.

Breakout Session 3.3: Patient-centered Primary Care Homes

Robert L. Dannenhoffer, M.D., C.E.O.
Architrave Health, LLC
Umpqua Health Alliance CCO
<http://www.umpquahealthalliance.org/>

"Dr. Bob" Dannenhoffer has worked in the medical field for more than 30 years. He did his pediatric training at the Massachusetts General Hospital in Boston, served in the US Navy for 5 years, and moved to Roseburg, Oregon in 1989. During his tenure in southern Oregon, Dr. Dannenhoffer has operated a private practice, worked as Medical Director of the Douglas County IPA and also served as the Vice President for Clinical Effectiveness at Mercy Medical Center. He is currently a practicing pediatrician and the CEO of Architrave Health. In addition to his professional work, Dr. Dannenhoffer has volunteered in numerous roles for various medical organizations, including the Oregon Medical Association, American Medical Association, and the Douglas County Immunization Coalition. As a physician who has worked for a private practice, a managed care plan and a hospital, Dr. Dannenhoffer has gained unique leadership experience over the years and brings a broad range of perspectives as both a provider of and administrator to the Oregon Health Plan.

Jennifer Johnstun
Director of Quality Improvement
Primary Health of Josephine County
<http://www.primaryhealthjosephine.org/>

Jennifer studied at Oregon State University from 1996-1999 and then moved on to Oregon Health and Science University in Portland where she received a Bachelor of Science in Nursing degree in 2001. For the first seven years of her nursing career she worked in the acute care hospital setting, both at Legacy

Emanuel Children's Hospital in Portland and Three Rivers Medical Center in Grants Pass. In 2008, she took the position of Director of Quality Improvement at Oregon Health Management Services (OHMS) which now has evolved as a CCO into PrimaryHealth of Josephine County . At PrimaryHealth, Jennifer oversees the Member Services department, serves on the CCO's Quality and Compliance Committee and Clinical Advisory Panel and has been actively involved in the development and implementation of PrimaryHealth's Transformation Plan. In 2012, she also took on the role of "practice coach" for a community based medical home learning collaborative.

Mindy Stadlander, M.P.H.

Clinical Systems Innovation Program Manager

Care Oregon and Columbia Pacific CCOs

<http://www.careoregon.org/TransformingHealthcare/MedicalHome.aspx>

Mindy is a Clinical Systems Innovation Manager at CareOregon. Since 2004, she has worked in primary care innovation, quality improvement, and data analysis for safety net health centers and in academic research settings. Starting in 2008, she worked with Multnomah County Health Department in the development and implementation of the Medical Home across 8 primary care clinics and 13 school-based health centers including the development and management of data and evaluation systems. She received her MPH in Epidemiology with a Certificate in Program Evaluation from the University of Pittsburgh. In her current role, Mindy leads the medical home technical assistance program and the development of innovative payment methodologies for Primary Care.

Lyle J. (L.J.) Fagnan, M.D.

Network Director and Professor of Family Medicine

Oregon Rural Practice Based Network; Oregon Health & Science University

<http://www.ohsu.edu/xd/outreach/oregon-rural-practice-based-research-network/about/>

Dr. Fagnan received his medical degree from the University of Oregon Medical School and completed his family medicine residency training at the University of Washington Family Medicine Residency of Southwest Idaho. In 1977, LJ founded a medical clinic, Dunes Family Health Care, in Reedsport, Oregon, which was funded as one of thirteen model rural practices with the Robert Wood Johnson Foundation's Rural Practice Project. He joined the Department of Family Medicine at Oregon Health & Science University in 1993. In 2002, LJ became the director of the Oregon Rural Practice-based Research Network (ORPRN). LJ maintains an active family medicine practice and was named as the "Family Doctor of the Year" by the Oregon Academy of Family Physicians in 2005. LJ's research portfolio includes studies and publications related to population-based health, dissemination and implementation of evidence-based medicine into practice, quality improvement, and rural health care systems.

Elissa Schuler Adair, Ph.D.

Senior Director of Programs

Patient Centered Primary Care Institute; Oregon Healthcare Quality Corporation (Moderator)

www.pccpci.org

Elissa Adair, Ph.D., is a transformational leader in community health who understands data – both qualitative and quantitative – and how to motivate people to use it, interact with it and apply it to personal decisions. For 5 years, she managed survey research for Consumer Reports magazine, publishing over 50 surveys that elicited consumer insight, satisfaction and experience in order to advise readers. Notable topics included: weight loss, back pain, sleep, and ADHD. She surveyed doctors, nurses and psychologists and did polling on policies such as medical implants, antibiotics in meat, and doctor conflicts of interest. Professional highlights include: a white paper funded by the Agency for Health Care Research and Quality on communicating with consumers when health treatments and tests lack evidence, a checklist for March of Dimes chapters on how to build community programs to address disparities in premature birth, and business case studies used by the CIO of Duke Medical Center for process improvement. Dr. Adair also served on faculty at Louisiana State University's Health Sciences Center in New Orleans and at the Albert Einstein College of Medicine in the Bronx. Elissa graduated from Princeton in Anthropology. Her PhD is from Imperial College, University of London.