Oregon Housing and Community Services

2023-25 Governor's Budget

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Governor

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Housing and Community Services Department #91400

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.



Executive Director
Title

Oregon Housing and Community Services
Agency Name

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Salem Oregon 97301
Agency Address

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

Legislative Actions

OREGON HOUSING and COMMUNITY SERVICES

HB 5011 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Jama

Joint Committee On Ways and Means

Action Date:	06/18/21
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Ali Webb, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2021-23

Emergency Board
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ 308,002,321	$ 45,332,368	$ 153,793,142	$ (154,209,179)	(50.1%)
General Fund Debt Service	$ 23,043,308	$ 41,017,493	$ 50,273,038	$ 27,229,730	118.2%
Lottery Funds Debt Service	$ 21,752,234	$ 30,269,740	$ 30,269,740	$ 8,517,506	39.2%
Other Funds Limited	$ 456,321,268	$ 312,584,055	$ 353,390,232	$ (102,931,036)	(22.6%)
Other Funds Debt Service	$ 38,202	$ -	$ 1	$ (38,201)	(100.0%)
Other Funds Nonlimited	$ 559,630,843	$ 559,180,843	$ 559,180,843	$ (450,000)	(0.1%)
Other Funds Debt Service Nonlimited	$ 497,037,817	$ 367,512,148	$ 367,512,148	$ (129,525,669)	(26.1%)
Federal Funds Limited	$ 316,568,848	$ 132,315,039	$ 437,717,346	$ 121,148,498	38.3%
Federal Funds Nonlimited	$ 152,131,628	$ 176,472,688	$ 176,472,688	$ 24,341,060	16.0%
Total	$ 2,334,526,469	$ 1,664,684,374	$ 2,128,609,178	$ (154,209,179)	(6.6%)

Position Summary

Authorized Positions	230	196	330	100
Full-time Equivalent (FTE) positions	217.82	195.00	310.09	92.27

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Emergency Board

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 10,000,000	$ 10,000,000	100.0%
Total	$ -	$ -	$ 10,000,000	$ 10,000,000	100.0%

Summary of Revenue Changes

The Housing and Community Services Department (HCSD) programs are funded with a mix of General Fund, Lottery Funds, Other Funds and Federal Funds. The 2021-23 total funds budget is $2,128,609,178 and includes $204,066,180 General Fund, $30,269,740 Lottery Funds, $353,390,233 Other Funds, $926,692,991 Nonlimited Other Funds, $437,717,346 Federal Funds, and $176,472,688 Nonlimited Federal Funds. The majority of funding is received through Other Funds and Federal Funds revenue sources, both as limited and Nonlimited fund types. Due to its role in providing housing-related services during the Covid-19 pandemic, the agency received significant funding in the 2019-21 biennium; however, some of the revenue was received as one-time funding, which results in a decrease of about 6.6% between the 2019-21 legislatively approved budget and the 2021-23 recommended budget. The 2021-23 recommended total funds budget also includes significant additional funding, approximately 27% over the 2021-23 Current Service Level budget, which is reflective of the cost of ongoing programs that were funded in the 2019-21 biennium.

Due to the large amount of one-time General Fund funding in the 2019-21 biennium, the 2021-23 recommended budget appears to decrease by approximately 38%; however, additional General Fund investments were included in the 2021-23 recommended budget that increases General Fund about 136% over the 2021-23 current service level budget.

Summary of Transportation and Economic Development Subcommittee Action

The mission of the Housing and Community Services Department (HCSD) is to provide stable and affordable housing and engage leaders to develop integrated statewide policy addressing poverty and providing opportunity for Oregonians. The Department has the following five program divisions: Housing Stabilization Programs, Project-Based Rental Housing Assistance, Multifamily Rental Housing Programs, Single Family Housing Programs, and the Homeowner Stabilization Initiative. In addition, the Department provides administrative, debt service, and bond related functions through its Central Services and Bond Activities and Debt Service divisions.

The Subcommittee recommended a budget of $204,066,180 General Fund, $30,269,740 Lottery Funds, $353,390,233 Other Funds, $926,692,991 Nonlimited Other Funds, $437,717,346 Federal Funds, and $176,472,688 Nonlimited Federal Funds for a total funds budget of $2,128,609,178, as well as 330 positions (310.09 FTE).

In addition to establishing the 2021-23 budget for HCSD, House Bill 5011 establishes a special purpose appropriation of $10 million General Fund to the Emergency Board. This appropriation to the Emergency Board is for the development of a proposal for a grant program that supports gap financing for affordable rental housing projects co-located with child care or early learning centers. The Subcommittee approved the following budget note:

Budget Note

Affordable Housing and Child Care Center Development Proposal

The Housing and Community Services Department is directed to develop a proposal, in cooperation with the Department of Education, Early Learning Division, for a grant program that supports gap financing for affordable rental housing projects that are co-located with child care or early learning centers. The Housing and Community Services Department will work with the Department of Education to identify opportunities, considerations, partnerships, financing options, and funding sources that should be incorporated into such a development, and shall report to the Interim Joint Committee on Ways and Means or appropriate legislative committee by February, 2022 on the potential for offering a competitive funding opportunity for rental housing developments that include child care or early learning centers. The report shall include information on the following:

- Assessment of need for developments of this sort;
- Sources and anticipated amounts of funding that may be leveraged to finance these developments;
- Amenities, security or safety considerations that should be incorporated into such a development;
- Location considerations;
- Criteria for project selection;
- Estimated award size;
- Characteristics of populations likely to be served by the development; and
- Potential development timelines.

Housing Stabilization Programs

The Housing Stabilization Programs division provides critical services to the lowest income Oregonians by addressing housing instability and helping more Oregonians access safe, stable, and affordable housing options. The Division passes through federal and state resources to Oregon's community action network and their partners to enable local communities to provide a continuum of services helping low-income individuals and households.

The Subcommittee recommended a budget of $82,039,508 General Fund, $113,905,725 Other Funds, $359,310,775 Federal Funds ($555,256,008 total funds), as well as 46 positions (44.76 FTE). The Subcommittee recommended the following packages:

Package 090, Analyst Adjustments. This package reduces General Fund by $200,872 and increases Other Funds expenditure limitation by $200,872 to reflect a permanent fund shift for personal services costs related to one position in the Energy Services division that administers the State Home Oil Weatherization (SHOW) program. The position is paid with Other Funds revenue generated from assessments on petroleum suppliers.

Package 101, Essential Current Service Level Staff. This package adds $343,581 Other Funds expenditure limitation for personal services costs to allow HCSD to establish a permanent Principal Executive Manager E (1.00 FTE) within the Homeless Services Section. An existing limited duration position serving as the Assistant Director of Homelessness programs is made permanent with this package. The position will continue its focus on integrated policy and program development associated with addressing homelessness. The position interfaces with sub-grantees and monitors metrics with the goal of improving outcomes for investments in homelessness services, which have increased substantially since 2017-19 (due to a combination of COVID-related investments, document recording fee receipts, and increases to the state's Emergency Housing Assistance and State Homeless Assistance Program funds).

Package 102, Essential Current Service Level Position Reclassification. This package adds $9,673 Federal Funds expenditure limitation for personal services costs related to the reclassification of an Information Systems Specialist 2 to an Operations and Policy Analyst 1 position, making better use of existing position authority and aligning job duties with position descriptions. This reclassification request has been reviewed and approved by the Department of Administrative Services Chief Human Resource Office.

Package 104, Improving Oregon's Homeless Management Information System. This package invests $1,180,011 General Fund to the Homeless Management Information System used by community action agencies and continuums of care organizations to collect statewide data on homelessness and report outcomes for homeless individuals. Two permanent positions (2.00 FTE) are added, including an Operations and Policy Analyst 2 and a Research Analyst 2, resulting in personal services costs of $350,381 General Fund, along with one-time services and supplies costs totaling $829,630, to facilitate hardware and software improvements to the system. The system was previously managed by a local partner. This package provides for centralized management of the system within HCSD, and functionality and reporting improvements, and training to local partners who are required to use the system. These improvements will ensure that data is more consistent, and therefore accurate, which is critical to ensuring that Oregon receives its fair share of Federal Funding for homelessness programs, as well as monitoring progress throughout the state in addressing homelessness.

Package 109, Individual Development Account (IDA) Program. This package adds a one-time $7,000,000 General Fund investment to support the individual development account program, in order to supplement funding for the program provided through the sale of tax credits. IDAs are matched savings accounts. The program is currently managed by Neighborhood Partnerships, a statewide nonprofit organization. HCSD will distribute this one-time $7,000,000 General Fund investment as Special Payment expenditures to IDA program's contract administrator Neighborhood Partnerships. With the exception of this one-time investment, the program will continue to be funded by tax credits on an ongoing basis, as it was in prior biennia.

Package 801, LFO Analyst Adjustments. This package adds $2,854,021 Other Funds expenditure limitation, $254,301,787 Federal Funds expenditure limitation ($257,155,808 total funds), and 11 positions (10.04 FTE) associated with federal funding received through the Coronavirus Aid, Relief and Economic Security (CARES) Act and the American Rescue Plan Act (ARPA), as well as staffing needed to administer the programs. The positions include five permanent positions and six limited duration positions.

The Other Funds expenditure limitation totaling $2,854,021 Other Funds is a one-time amount associated with Rental Assistance received from the CARES Act, which is projected to be spent in the 2021-23 biennium. The costs will be paid as Special Payments expenditures.

The one-time Federal Funds expenditure limitation of $252,077,835 is included for approximate program payments as follows:

- $4 million related to Community Services Block Grant funds received through the CARES Act;
- $129 million related to Emergency Rental Assistance (American Rescue Plan Act - ARPA);
- $49.2 million for Emergency Solutions Grant under the CARES Act;
- $1.5 million for Low Income Home Energy Assistance Payments under the CARES Act;
- $54.5 million in Low income Home Energy Assistance Payments from a supplemental award from ARPA; and
- $13.4 million for the Low Income Household Water Assistance Payment Program (ARPA).

To administer this additional federal funding, 11 positions (10.04 FTE) are included in the package and result in personal services costs of $2,062,162 Federal Funds, along with associated services and supplies costs of $161,790. The positions are as follows:

- Four permanent positions (consisting of a manager, compliance specialist, administrative specialist and program analyst) and two limited duration program analyst positions are attributable to administration of emergency rental assistance funding, part of which continues through September of 2027.
- Two limited duration and one permanent program analyst positions are associated with Emergency Solutions Grants.
- Two limited duration program analyst positions are for the Low Income Household Water Assistance Program.

Permanent positions will be supported through administrative allowances on future federal grant awards or they will be eliminated in future biennia, if federal funding is insufficient to continue them.

Package 803, Core Investments. This package adds $191,748 General Fund and one permanent position (0.88 FTE) in the Housing Stabilization Division for personal services costs related to a Program Analyst 3 position to develop and implement targeted assistance to survivors of emergencies and natural disasters -- specifically the wildfires of 2020.

Package 804, Strategic Initiatives. This package adds $30,000,000 General Fund and $26,487,144 Other Funds expenditure limitation and two permanent positions (1.84 FTE) for strategic initiatives. Of the one-time $30,000,000 General Fund investment, $3,000,000 is for capacity

increases and administrative support for subgrantees. The funding is intended to support initiatives or staffing increases to provide operational capacity to organizations administering the Oregon Emergency Rental Assistance Program, outreach resources to organizations best situated to reach Black, Indigenous, and People of Color (BIPOC) and rural communities, and initiatives that provide education to tenants at risk of eviction. A total of $25,000,000 in one-time funding is for grants for shelter assistance and $2,000,000 million in one-time funding is for grants and technical assistance to eligible entities to develop and operate emergency shelters across the state. HCSD will distribute these funds to homeless service providers (inclusive of providers that are not Community Action Agencies) to fund the shelter construction and operation, as well as pay for needed technical assistance to those grantees.

Two positions, a Program Analyst 3 and an Operations and Policy Analyst, are included to administer the distribution of this funding and result in personal services costs of $378,832 Other Funds and associated services and supplies costs of $429,478 Other Funds. Administrative costs, as well as program payments and reporting requirements may continue into the 2023-25 biennium. Other Funds expenditure limitation has been included to fund these potential costs.

Project-Based Rental Housing Assistance

The Project-Based Rental Assistance (PBRA) program unit was created in the 2021-23 current service level budget development. The purpose of PBRA programs is to provide rental assistance associated with specific housing units, rather than awarded to a tenant. PBRA programs include: 1) HUD Contract Administration (HCA), 2) HUD 811 PBRA (HUD 811), and 3) Permanent Supportive Housing Project-Based Rent Assistance (PSH PBRA). HCA is Oregon's Performance Based Contract Administrator (PBCA) for project-based Section 8 housing and oversees approximately 254 contracts in Oregon. Duties include subsidy payments to owners and tenant complaint resolution. The Section 8 Housing Choice Voucher Program is managed by the U.S. Department of Housing and Urban Development (HUD) and subsidizes housing for low-income individuals and families. At the local level, the program is administered by Public Housing Agencies (PHAs).

The Subcommittee recommended a budget of $12,195,536 General Fund, $6,772,040 Other Funds, $1,020,396 Federal Funds, $176,472,688 Nonlimited Federal Funds ($196,460,660 total funds) and includes 17 positions (16.50 FTE). The Subcommittee recommended the following packages:

Package 087, August 2020 Special Session. This package increases Other Funds expenditure limitation by $379,265 for two permanent Compliance Specialist 2 positions (2.00 FTE) resulting in personal services costs of $348,635, as well as associated services and supplies expenses of $30,630 Other Funds. The positions are responsible for meeting the increased workload related to additional requirements imposed by HUD for project-based management occupancy reviews. The reviews are performed on a fee-for-service basis to ensure compliance with HUD requirements. The positions were approved during the August 2020 special session to accommodate the additional workload in this program generated by new HUD-imposed oversight requirements.

Package 102, Essential Current Service Level Position Reclassification. This package reclassifies an Administrative Specialist 2 position to a Program Analyst 1, which does not increase costs to the agency in the 2021-23 biennium.

Package 103, LIFT, Permanent Supportive Housing, Land Acquisition. This package adds $12,195,536 General Fund and decreases Other Funds expenditure limitation by $6,995,536 (net increase of $ 5,200,000 total funds) related to adjustments to accommodate decisions regarding permanent supportive housing rental assistance administration. For the 2021-23 biennium, all rental assistance and service dollars associated with permanent supportive housing units financed by bonds approved for HCSD for this purpose will be managed and administered by HCSD, rather than the Oregon Health Authority. The result is $12.2 million General Fund for the Project-Based Rental Housing Assistance Programs division and $1 million Other Funds to provide rental assistance associated with Permanent Supportive Housing Units that were constructed with bonds authorized in the 2019-21 biennium.

Multifamily Rental Housing Programs

The Multifamily Rental Housing program unit provides a continuum of housing options for low income and at-risk Oregonians in need, through the administration of federal and state funded multifamily rental housing resources. The resources assist in the development of new affordable housing units, acquisition and rehabilitation of existing housing units, and preserving affordable housing properties with project-based federal rental subsidies. In previous biennia, the Marinas and Manufactured Communities Resource programs existed in this program unit. For the 2021-23 biennium, these programs are transferred to the Single Family Housing Program division to achieve a better budget structure fit.

The Subcommittee recommended a budget of $5,281,907 General Fund, $180,783,523 Other Funds, $37,231,656 Federal Funds, $900,000 Nonlimited Other Funds ($224,197,086 total funds) and includes 79 positions (77.92 FTE). The Subcommittee recommended the following packages:

Package 083, June 2020 Emergency Board. This package increases Other Funds expenditure limitation by $451,905 to support two permanent Loan Specialist 3 positions (2.00 FTE) resulting in personal services costs of $421,275, as well as associated services and supplies expenses of $30,630 Other Funds. The Emergency Board provided funding for affordable rental housing property owners to provide operational stability, due to the COVID-19 pandemic to ensure affordable rental housing is available to vulnerable populations. The funding is provided through loans to the property owners. The two loan Specialist 3 positions are responsible for tracking loans to property owners and subsequent loan repayments.

Package 087, August 2020 Special Session. This package increases Other Funds expenditure limitation by $451,905 to support two permanent Loan Specialist 3 positions (2.00 FTE) resulting in personal services costs of $421,275, as well as associated services and supplies expenses of $30,630 Other Funds. The Legislature approved the two positions to administer the additional $50 million in Article XI-Q bonds for the LIFT program during the August 2020 special session.

Package 090, Analyst Adjustments. This package reduces General Fund by $539,890 and increases Other Funds expenditure limitation by $539,890 due to a fund shift related moving LIFT program expenditures to Other Funds. This fund shift moved services and supplies expenditures of $237,623, along with the personal services costs of $302,267 related to the program coordinator position. The Other Funds revenue sources that will subsidize the LIFT program costs include application and conduit bonds fees.

Package 101, Essential Current Service Level Staff. This package adds $832,619 Other Funds expenditure limitation to establish four permanent positions (4.00 FTE) in the HUD 811 Project-Based Rental Assistance program, to meet workload demands. The positions are as follows:

- A Program Analyst 2 will coordinate the allocation of current resources, process monthly rental assistance, and ensure the regulatory compliance for the program.
- A Loan Specialist 3 will assist the program in leveraging more federal funds, ensure timely closing of real estate transactions and provide customer service.
- An Operations and Policy Analyst 3 will implement the transition to a data system that provides online funding applications, tracks affordable rental housing projects and tracks regulatory compliance.
- An Administrative Specialist 2 will provide additional support to the Assistance Director of Portfolio Administration and the two Compliance Team managers within the section.

The above positions result in personal services costs of $786,674 Other Funds and services and supplies costs of $45,945 in the 2021-23 biennium. Funding for this package is from administrative fees the Department charges for various programs including conduit bonds, tax credits and document recording fees.

Package 102, Essential Current Service Level Position Reclassification. This package adds $47,904 Other Funds expenditure limitation in personal services costs to reclassify eight positions to align position classifications with the assigned duties of the positions, resolve work out of class issues, and make efficient use of existing position authority. The upward reclassifications have been approved by the Department of Administrative Services Chief Human Resources Office (CHRO) and include the following:

- One Principle Executive Manager F position to a Principle Executive Manager G position;
- Two Principle Executive Manager E positions to Principle Executive Manager F positions;
- One Principle Executive Manager D position to a Principle Executive Manager E position;

- One Loan Specialist 2 position to a Loan Specialist 3 position;
- One Loan Specialist 3 position to an Operations and Policy Analyst 3 position;
- One Compliance Specialist 2 to a Loan Specialist 2 position; and
- One Administrative Specialist 1 to an Administrative Specialist 2 position.

The revenue sources that support these expenditures include document recording fees and administrative fees the Department charges for various programs.

Package 801, LFO Analyst Adjustments. This package adds $14,944,153 Federal Funds expenditure limitation and two permanent positions (1.67 FTE) for administrative support associated with higher than anticipated receipts associated with the Federal HOME Investment Partnership program for affordable home ownership and an increase in the National Housing Trust award. The permanent positions added consist of a manager and administrative support and result in personal services costs of $327,115 Federal Funds and services and supplies costs of $28,308 Federal Funds; the remainder is expended as special payments.

Package 803. Core Investments. This package adds $960,569 Other Funds expenditure limitation and two permanent positions (1.83 FTE) to provide administrative support for the Landlord Compensation Fund and emergency response. The funding includes: one-time resources of $489,613 Other Funds expenditure limitation for personal services costs associated with temporary positions to complete the administration of the Landlord Compensation Fund program approved in the 2019-21 biennium; and funding for permanent administrative support amounting to $470,956 Other Funds is included for a Program analyst position associated with disaster recovery efforts, and a portfolio manager to bolster administration and accountability related to the growing number of affordable rental units in the agency's portfolio. Ongoing funding includes personal services costs of $441,440 Other Funds and associated services and supplies costs of $29,516 Other Funds.

Package 804, Strategic Initiatives. This package includes a one-time General Fund investment of $5,000,000 and $5,320,975 Other Funds expenditure limitation to fill gaps in affordable housing projects that have received approval through competitive funding awards, but are unable to complete construction due to higher construction and labor costs since the onset of the COVID-19 pandemic. These funds will be transferred to the General Housing Account to be used as gap financing. Also included in this package are two limited duration positions - a loan specialist for facility acquisition and a compliance specialist associated with provisions of HB 2006. The positions result in personal services costs of $294,401 Other Funds and associated services and supplies costs of $26,574 Other Funds. As described previously, a special purpose appropriation (SPA) to the Emergency Board of $10 million for allocation to HCSD is included for the purpose of developing affordable rental housing projects that are co-located with child care or early learning centers, along with a budget note applicable to the SPA.

Single Family Housing Programs
Single Family Housing Programs provide financing and services that increase and maintain homeownership through home buyer education; financial literacy counseling and coaching; foreclosure counseling; health and safety repairs; and stabilizing residential neighborhoods. The Department achieves this objective by offering grants to local homeownership partners, providing resources for manufactured dwelling park preservation, energy-efficient manufactured homes replacement, and offering affordable residential loans to qualified first time homebuyers.

The Subcommittee recommended a budget of $52,791,666 General Fund, $18,556,827 Other Funds, $33,733,608 Federal Funds ($105,082,101 total funds), and includes 55 positions (49.18 FTE). The Subcommittee recommended the following packages:

Package 101, Essential Current Service Level Staff. This package provides $569,445 Other Funds expenditure limitation in personal service costs related to the establishment of two permanent positions (2.00 FTE) in the Homeownership Assistance Program (HOAP) to implement a new program for mortgage lending to increase homeownership for all Oregonians. The new positions include a Principal Executive Manager F and an Executive Support Specialist 2 to support the program's efforts. Funding for this package is from document recording fees and homeownership bond programs.

Package 102, Essential Current Service Level Position Reclassification. This package adds $11,224 Other Funds expenditure limitation related to the personal services costs to reclassify several existing positions to better align the position classifications with job duties. Funding for this package is from document recording fees and homeownership bond programs. Positions being reclassified include a Loan Specialist 1 who is being reclassified to a program Analyst 1, and a Principle Executive Manager D to a Principle Executive Manager E position.

Package 106, Addressing Racial Disparities in Homeownership. This package adds $2,000,000 General Fund and two permanent positions (2.00 FTE), a Program Analyst 3 and an Operations and Policy Analyst 3, to provide technical assistance and outreach to culturally specific organizations to reduce barriers to homeownership for populations that have a disproportionate rate of renters versus homeowners. The Program Analyst 3 will establish, monitor and evaluate the program, as well as provide technical assistance to organizations. The Operations and Policy Analyst 3 will create and facilitate language access to homeownership programs through OHCS documents, webpages and training materials. The package results in personal services costs of $413,273, services and supplies costs of $341,727, and Special Payments costs of $1,245,000.

Package 107, Down Payment Assistance tied to OHCS Lending. This package adds $20,000,000 General Fund for special payments costs related to two investments related to down payment assistance in the 2021-23 biennium. The first investment adds $10,000,000 General Fund to establish a down payment assistance (DPA) account to provide assistance to homebuyers who use the Department's lending products. DPA is considered a secondary loan and will be repaid when a home is sold or refinanced, thereby creating a revolving loan fund. The Department has performed significant scoping work to ensure this package leverages the Department's existing lending products. This is

to be considered a one-time capitalization of the revolving loan fund. A second one-time $10,000,000 General Fund investment is for down payment assistance intended to be sub-granted to community culturally responsive organizations to increase homeownership opportunities.

Package 113, Safe and Healthy Manufactured Housing. This package adds $7,000,000 General Fund and $83,125 Other Funds expenditure limitation to continue funding for three Manufactured Housing programs established in House Bill 2896 (2019). The request includes $4.5 million for the Manufactured Home Parks acquisition and preservation loan program. The remaining $2,500,000 will be used for the decommissioning and disposal grant program and the home replacement loan program. The package is assumed to be one-time funding and includes services and supplies costs of $300,000 General Fund and $83,125 Other Funds, as well as special payments costs of $6,700,000 General Fund.

Package 114, Homeownership Development. This package provides $20,000,000 General Fund and one permanent position and two limited positions (1.75 FTE) for homeownership development. The program is intended to provide a flexible funding source to allow for alternative ownership models, such as co-ops, as well as affordable single family housing. This includes personal services costs of $407,246 General Fund, services and supplies costs of $449,251 and Special Payments costs of $19,143,503. The special payments costs associated with this program are on a one-time basis, with a recommendation that the Department include information on the number of homes developed and families served under these initiatives in subsequent presentations before appropriate legislative policy or budget committees.

Package 801, LFO Analyst Adjustments. This package adds $32,945,953 Federal Funds expenditure limitation and 23 positions (19.88 FTE) to establish a new mortgage assistance program for federally received Home Ownership Assistance Funds under ARPA. This program will be similar to the size and scale of the Oregon Homeownership Stabilization Initiative (OHSI). Positions include managers, administrative support, program analysts and compliance specialists to assist homeowners who have experienced financial difficulties due to the pandemic. Determination of program eligibility, appeals, outreach, home loan analysis, and federal reporting are all part of this work. Home Ownership Assistance Funds must be committed by September 30, 2026; however, reporting and program closeout is likely to last longer. As such, nine positions associated with this work are included as permanent (the program manager, one administrative support specialist, a government auditor, and six program analyst positions). The package results in personal services costs of $3,642,250, services and supplies costs of $2,429,992 and special payments costs of $26,873,711 in the 2021-23 biennium.

Package 803, Core Investments. This package adds $791,666 General Fund, $1,167,112 Other Funds expenditure limitation and 10 positions (8.67 FTE) to support homeownership activities administered in the homeownership division. This includes positions to support a new loan product slated to roll out in the autumn of 2021, additional support for owners of manufactured housing both in and out of parks, and a targeted emphasis in the upcoming biennium on those who were impacted by wildfires. Positions include primarily policy analysts, along with two management positions, a program analyst and a loan specialist. These positions are assumed to be permanent, and funded through a mix of General Fund (for those positions associated with wildfire and manufactured housing issues), and Other Funds from application fees on

lending products. This package includes personal services costs of $733, 888 General Funds and $1,081,044 Other Funds, and services and supplies costs of $57,778 General Fund, and $86,068 Other Funds.

Package 804, Strategic Initiatives. This package provides a one-time investment of $3,000,000 General Fund and one limited duration position (0.88 FTE) to administer funding that will provide foreclosure avoidance counseling services to homeowners at risk of foreclosure. The funding is intended to support administrative costs and contract payments to nonprofit organizations that offer counseling services. This package includes personal services costs of $142,075 General Fund, services and supplies costs of $20,508 General Fund, and special payments costs of $2,837,417 General Fund.

Homeownership Stabilization Initiative

The Oregon Homeownership Stabilization Initiative (OHSI) is a foreclosure prevention program assisting at-risk homeowners to avoid foreclosure through a number of activities. The Subcommittee recommended a budget of $1,454,862 Other Funds and 14 positions (5.93 FTE). The Subcommittee recommended the following package:

Package 115, Restore OHSI Positions. This package provides $1,454,862 Other Funds expenditure limitation and 14 limited duration positions (5.93 FTE) to continue the Oregon Homeownership Stabilization Initiative (OHSI). The U.S. Treasury is funding the program through the federal Trouble Asset Relief Program (TARP). The program will end on December 31, 2021; however, there will be an ongoing administrative scope of work to close out the program. In addition, "recycled" funds generated by the program by loan repayments have been approved by the U.S. Treasury for use by the Department to pay for administrative costs related to foreclosure prevention. Five of the nine positions are due to additional demand for the program because of pandemic-related economic distress. Funds will be available to qualifying homeowners through Dec. 31, 2021, but reporting and final financial transaction information is not expected to be complete until March 31, 2021. The positions are intended to be limited duration positions and result in personal services costs of $1,304,288 Other Funds and services and supplies costs of $150,574 Other Funds.

Central Services

The Central Services Division includes a variety of offices, which provide the administrative functions of the Department, such as the Director's Office; Public Affairs Office; Equity, Diversity and Inclusion Office; Human Resources; Chief Financial Office; the Procurement and Grant Compliance Section; and Information Services, among others. Central Services supports each of the Department's program areas. Central Services' role is to provide essential business services to support the Department's leadership and workforce to achieve the Housing and Community Services' mission.

The Subcommittee recommended a budget of $1,484,525 General Fund, $26,425,252 Other Funds, $6,420,911 Federal Funds ($34,330,688 total funds) and includes 111 positions (107.8 FTE). The Subcommittee recommended the following packages:

Package 090, Analyst Adjustments. This package reduces General Fund by $144,556 and increases Other Funds expenditure limitation by $144,556 to fund shift administrative costs from General Fund to Other Funds. The fund shift does not compromise the HUD-approved cost allocation plan, but it does result in some Other Funds programs subsidizing General Fund programs.

Package 099, Microsoft 365 Consolidation. This package reduces Other Funds expenditure limitation by $140,018 and Federal Funds expenditure limitation by $17,992 ($158,010 total funds) related to the consolidation of Microsoft 365 within the Office of the State Information Officer at the E5 level of service. This cost is built into the State Government Service Charge for every agency as a cost increase for the 2021-23 biennium. This package makes a corresponding reduction to the agency base budget in an amount equivalent to what agencies should be paying in the current 2019-21 biennium for Microsoft 365 at the E3 level of service.

Package 101, Essential Current Service Level Staff. This package adds $3,542,562 Other Funds expenditure limitation and 14 permanent positions (14.00) as follows:

- Two positions in the Equity, Diversity and Inclusion (EDI) Office to serve as the EDI Manager and EDI Training Coordinator;
- Seven positions in the Deputy Director's Office to provide additional support to the Human Resources, Research and Analysis, Information Services, and Procurement and Grant Compliance Sections; and
- Five positions in the Public Affairs Division to serve as a Veterans' Homelessness Integrator, a Strategic Business Analyst, a Resilience Coordinator, an Outreach and Engagement Section leader, and an EDI Engagement Coordinator.

The Other Funds revenue source for the package is from intra-agency revenues from program divisions for Central Services administrative charges.

Package 102, Essential Current Service Level Position Reclassification. This package provides $112,491 Other Funds expenditure limitation and $5,531 Federal Funds expenditure limitation for upward reclassifications of positions in the Central Services Division to align position classifications with job duties. It also increases an Accountant 3 position from 0.50 FTE to 1.00 FTE. The increase in FTE is to allow for succession planning and cross-training of staff.

Package 801, Analyst Adjustments. This package adds $3,213,202 Federal Funds expenditure limitation and 17 positions (15.38 FTE). Positions are included to support central capacity needs resulting from the additional staff necessitated by the large influx of Federal Funds, the majority of which is attributable to ARPA and CARES Act funding. Support for purchasing, training, fiscal analysis, help desk functions and accounting is needed to accommodate these newer arrivals. All positions are supported with federal funds. Administrative allowances on ongoing federal awards are expected to be sufficient to support 16 of the 17 total positions in this package on a permanent basis. This package includes personal services costs of $2,964,165 Federal Funds, as well as associated services and supplies costs of $249,037 Federal Funds.

Package 803, Core Investments. This package adds $1,033,775 General Fund, $1,533,056 Other Funds expenditure limitation and 13 positions (11.50 FTE) to support positions associated with emergency response and resiliency, communications, and community engagement. More generalized support functions including public records coordination, legislative policy analysis, and civil rights analysis also are requested for augmentation, given attention to housing issues and demand for information and input over the past several biennia. These needs are anticipated to be ongoing, and therefore, 12 of the 13 positions in this package are included as permanent. This package includes personal services costs of $960,392 General Fund and $1,417,791 Other Funds and services and supplies costs of $73,383 General Fund and $115,265 Other Funds.

Package 804, Strategic Investments. This package adds $191,880 Other Funds expenditure limitation and one limited duration position (0.92 FTE) for central services (indirect) support of activities related to one-time shelter support grants and technical assistance. The position is for procurement and contracting. This package includes personal services costs of $172,342 Other Funds, as well as associated services and supplies costs of $19,538 Other Funds.

Bond Activities and Debt Service

The Bond Related Activities and Debt Service program provides safe and affordable rental housing to low income Oregonians and provides opportunities for first-time homebuyers to finance their mortgages at below market interest rates. Responsibilities of this division include disbursement of bond proceeds to finance multifamily and single-family mortgage loans, payment of bond issuance costs, administrative expenses related to outstanding debt, and asset protection costs associated with foreclosures and acquired properties. This division is also responsible for investment activities related to all funds in these various bond programs.

The Subcommittee recommended a budget of $50,273,038 General Fund, $30,269,740 Lottery Funds, $5,492,004 Other Funds, $925,792,991 Nonlimited Other Funds ($1,011,827,773 total funds), and includes eight positions (8.00 FTE). The Subcommittee recommended the following packages:

Package 087, August 2020 Special Session. This package adds $9,208,901 General Fund and reflects the additional debt service related to the authorization of an additional $50 million in LIFT bonds. The bonds were approved in the August 2020 special session and scheduled to be part of the March 2021 sale.

Package 101, Essential Current Service Level Staff. This package provides $260,768 Other Funds expenditure limitation and one permanent Operations and Policy Analyst 4 position (1.00 FTE) to oversee the completeness and accuracy of the Department's bond documents. The package also reclassifies the agency's Debt Management Section manager from a PEM E to a PEM F.

Package 801, LFO Analyst Adjustments. This package provides a place holder for future adjustments to debt service payments that may be needed in the 2021-23 biennium.

Summary of Performance Measure Action

See attached Legislatively Adopted 2021-23 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department
Ali Webb - 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2019-21 Legislatively Approved Budget at Jan. 2021*	$ 331,045,629	$ 21,752,234	$ 456,359,470	$ 1,056,668,660	$ 316,568,848	$ 152,131,628	$ 2,334,526,469	230	217.82
2021-23 Current Service Level (CSL)*	$ 86,349,861	$ 30,269,740	$ 312,584,055	$ 926,692,991	$ 132,315,039	$ 176,472,688	$ 1,664,684,374	196	195.00
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 010 - Housing Stabilization Programs									
Package 090: Analyst Adjustments									
Personal Services	$ (200,872)	$ -	$ 200,872	$ -	$ -	$ -	$ -	0	0.00
Package 101: Essential Current Service Level Staff									
Personal Services	$ -	$ -	$ 343,581	$ -	$ -	$ -	$ 343,581	1	1.00
Package 102: Essential Current Service Level Position Reclassifications									
Personal Services	$ -	$ -	$ -	$ -	$ 9,673	$ -	$ 9,673	0	0.00
Package 104: Improving Oregon's Homeless Management Information System									
Personal Services	$ 350,381	$ -	$ -	$ -	$ -	$ -	$ 350,381	2	2.00
Services and Supplies	$ 829,630	$ -	$ -	$ -	$ -	$ -	$ 829,630		
Package 109: Individual Development Account (IDA) Program									
Special Payments	$ 7,000,000	$ -	$ -	$ -	$ -	$ -	$ 7,000,000		
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ -	$ -	$ 2,062,162	$ -	$ 2,062,162	11	10.04
Services and Supplies	$ -	$ -	$ -	$ -	$ 161,790	$ -	$ 161,790		
Special Payments	$ -	$ -	$ 2,854,021	$ -	$ 252,077,835	$ -	$ 254,931,856		
Package 803: Core Investments									
Personal Services	$ 177,304	$ -	$ -	$ -	$ -	$ -	$ 177,304	1	0.88
Services and Supplies	$ 14,444	$ -	$ -	$ -	$ -	$ -	$ 14,444		
Package 804: Strategic Initiatives									
Personal Services	$ -	$ -	$ 378,832	$ -	$ -	$ -	$ 378,832	2	1.84
Services and Supplies	$ -	$ -	$ 429,478	$ -	$ -	$ -	$ 429,478		
Special Payments	$ 30,000,000	$ -	$ 25,678,834	$ -	$ -	$ -	$ 55,678,834		
SCR 025 - Project-Based Rental Housing Assistance									
Package 087: August 2020 Special Session									
Personal Services	$ -	$ -	$ 348,635	$ -	$ -	$ -	$ 348,635	2	2.00
Services and Supplies	$ -	$ -	$ 30,630	$ -	$ -	$ -	$ 30,630		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 103: LIFT, Permanent Supportive Housing, Land Acquisition									
Personal Services	$ 351,215	$ -	$ (351,215)	$ -	$ -	$ -	$ -	0	0.00
Services and Supplies	$ 44,321	$ -	$ (44,321)	$ -	$ -	$ -	$ -		
Special Payments	$ 11,800,000	$ -	$ (6,600,000)	$ -	$ -	$ -	$ 5,200,000		
SCR 030 - Multifamily Rental Housing Programs									
Package 083: June 2020 Emergency Board									
Personal Services	$ -	$ -	$ 421,275	$ -	$ -	$ -	$ 421,275	2	2.00
Services and Supplies	$ -	$ -	$ 30,630	$ -	$ -	$ -	$ 30,630		
Package 087: August 2020 Special Session									
Personal Services	$ -	$ -	$ 421,275	$ -	$ -	$ -	$ 421,275	2	2.00
Services and Supplies	$ -	$ -	$ 30,630	$ -	$ -	$ -	$ 30,630		
Package 090: Analyst Adjustments									
Personal Services	$ (302,267)	$ -	$ 302,267	$ -	$ -	$ -	$ -	0	0.00
Services and Supplies	$ (237,623)	$ -	$ 237,623	$ -	$ -	$ -	$ -		
Package 101: Essential Current Service Level Staff									
Personal Services	$ -	$ -	$ 786,674	$ -	$ -	$ -	$ 786,674	4	4.00
Services and Supplies	$ -	$ -	$ 45,945	$ -	$ -	$ -	$ 45,945		
Package 102: Essential Current Service Level Position Reclassifications									
Personal Services	$ -	$ -	$ 47,904	$ -	$ -	$ -	$ 47,904	0	0.00
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ -	$ -	$ 327,115	$ -	$ 327,115	2	1.67
Services and Supplies	$ -	$ -	$ -	$ -	$ 28,308	$ -	$ 28,308		
Special Payments	$ -	$ -	$ -	$ -	$ 14,588,730	$ -	$ 14,588,730		
Package 803: Core Investments									
Personal Services	$ -	$ -	$ 931,053	$ -	$ -	$ -	$ 931,053	2	1.83
Services and Supplies	$ -	$ -	$ 29,516	$ -	$ -	$ -	$ 29,516		
Package 804: Strategic Initiatives									
Personal Services	$ -	$ -	$ 294,401	$ -	$ -	$ -	$ 294,401	2	1.42
Services and Supplies	$ -	$ -	$ 26,574	$ -	$ -	$ -	$ 26,574		
Special Payments	$ 5,000,000	$ -	$ 5,000,000	$ -	$ -	$ -	$ 10,000,000		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SCR 040 - Single Family Housing Programs									
Package 101: Essential Current Service Level Staff									
Personal Services	$ -	$ -	$ 569,445	$ -	$ -	$ -	$ 569,445	2	2.00
Package 102: Essential Current Service Level Position Reclassifications									
Personal Services	$ -	$ -	$ 11,224	$ -	$ -	$ -	$ 11,224	0	0.00
Package 106: Address Racial Disparities in Homeownership									
Personal Services	$ 413,273	$ -	$ -	$ -	$ -	$ -	$ 413,273	2	2.00
Services and Supplies	$ 341,727	$ -	$ -	$ -	$ -	$ -	$ 341,727		
Special Payments	$ 1,245,000	$ -	$ -	$ -	$ -	$ -	$ 1,245,000		
Package 107: Down Payment Assistance tied to OHCS Lending									
Special Payments	$ 20,000,000	$ -	$ -	$ -	$ -	$ -	$ 20,000,000		
Package 113: Safe and Healthy Manufactured Housing									
Services and Supplies	$ 300,000	$ -	$ 83,125	$ -	$ -	$ -	$ 383,125		
Special Payments	$ 6,700,000	$ -	$ -	$ -	$ -	$ -	$ 6,700,000		
Package 114: Homeownership Development									
Personal Services	$ 407,246	$ -	$ -	$ -	$ -	$ -	$ 407,246	3	1.75
Services and Supplies	$ 449,251	$ -	$ -	$ -	$ -	$ -	$ 449,251		
Special Payments	$ 19,143,503	$ -	$ -	$ -	$ -	$ -	$ 19,143,503		
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ -	$ -	$ 3,642,250	$ -	$ 3,642,250	23	19.88
Services and Supplies	$ -	$ -	$ -	$ -	$ 2,429,992	$ -	$ 2,429,992		
Special Payments	$ -	$ -	$ -	$ -	$ 26,873,711	$ -	$ 26,873,711		
Package 803: Core Investments									
Personal Services	$ 733,888	$ -	$ 1,081,044	$ -	$ -	$ -	$ 1,814,932	10	8.67
Services and Supplies	$ 57,778	$ -	$ 86,068	$ -	$ -	$ -	$ 143,846		
Package 804: Strategic Initiatives									
Personal Services	$ 142,075	$ -	$ -	$ -	$ -	$ -	$ 142,075	1	0.88
Services and Supplies	$ 20,508	$ -	$ -	$ -	$ -	$ -	$ 20,508		
Special Payments	$ 2,837,417	$ -	$ -	$ -	$ -	$ -	$ 2,837,417		
SCR 050 - Homeownership Stabilization Initiative									
Package 115: Restore OHSI Positions									
Personal Services	$ -	$ -	$ 1,304,288	$ -	$ -	$ -	$ 1,304,288	14	5.93
Services and Supplies	$ -	$ -	$ 150,574	$ -	$ -	$ -	$ 150,574		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SCR 070 - Central Services									
Package 090: Analyst Adjustments									
Services and Supplies	$ (144,556)	$ -	$ 144,556	$ -	$ -	$ -	$ -		
Package 099: Microsoft 365 Consolidation									
Services and Supplies	$ -	$ -	$ (140,018)	$ -	$ (17,992)	$ -	$ (158,010)		
Package 101: Essential Current Service Level Staff									
Personal Services	$ -	$ -	$ 3,450,672	$ -	$ -	$ -	$ 3,450,672	14	14.00
Services and Supplies	$ -	$ -	$ 91,890	$ -	$ -	$ -	$ 91,890		
Package 102: Essential Current Service Level Position Reclassifications									
Personal Services	$ -	$ -	$ 112,491	$ -	$ 5,531	$ -	$ 118,022	0	0.50
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ -	$ -	$ 2,964,165	$ -	$ 2,964,165	17	15.38
Services and Supplies	$ -	$ -	$ -	$ -	$ 249,037	$ -	$ 249,037		
Package 803: Core Investments									
Personal Services	$ 960,392	$ -	$ 1,417,791	$ -	$ -	$ -	$ 2,378,183	13	11.50
Services and Supplies	$ 73,383	$ -	$ 115,265	$ -	$ -	$ -	$ 188,648		
Package 804: Strategic Initiatives									
Personal Services	$ -	$ -	$ 172,342	$ -	$ -	$ -	$ 172,342	1	0.92
Services and Supplies	$ -	$ -	$ 19,538	$ -	$ -	$ -	$ 19,538		
SCR 080 - Bond Activities and Debt Service									
Package 087: August 2020 Special Session									
Debt Service	$ 9,208,901	$ -	$ -	$ -	$ -	$ -	$ 9,208,901		
Package 101: Essential Current Service Level Staff									
Personal Services	$ -	$ -	$ 245,453	$ -	$ -	$ -	$ 245,453	1	1.00
Services and Supplies	$ -	$ -	$ 15,315	$ -	$ -	$ -	$ 15,315		
Package 801: LFO Analyst Adjustments									
Debt Service	$ -	$ -	$ 1	$ -	$ -	$ -	$ 1		
TOTAL ADJUSTMENTS	$ 117,716,319	$ -	$ 40,806,178	$ -	$ 305,402,307	$ -	$ 463,924,804	134	115.09
SUBCOMMITTEE RECOMMENDATION *	$ 204,066,180	$ 30,269,740	$ 353,390,233	$ 926,692,991	$ 437,717,346	$ 176,472,688	$ 2,128,609,178	330	310.09
% Change from 2019-21 Leg Approved Budget	(38.4%)	39.2%	(50.0%)	(12.3%)	38.3%	16.0%	(17.6%)	43.5%	42.4%
% Change from 2021-23 Current Service Level	136.3%	0.0%	13.1%	0.0%	230.8%	0.0%	27.9%	68.4%	59.0%

*Excludes Capital Construction Expenditures

EMERGENCY BOARD

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Special purpose appropriation for affordable housing and child care development proposal	$ 10,000,000						$ 10,000,000		
SUBCOMMITTEE RECOMMENDATION	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ 10,000,000		

Legislatively Approved 2021 - 2023 Key Performance Measures

Published: 6/15/2021 8:33:41 PM

Agency: Housing and Community Services

Mission Statement:

We provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
1. Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.		Approved	82%	80%	80%
2. Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.		Approved	90%	90%	90%
3. Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.		Approved	66%	50%	65%
4. Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.		Approved	8%	7%	7%
5. Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.	a) Cost per square foot of newly constructed housing developed through grant and tax credit programs	Approved	123%	100%	100%
	b) Cost per square foot for rehabilitated housing units developed through grant and tax credit programs		130%	100%	100%
6. Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.		Approved	36%	40%	40%
7. Affordable Rental Housing in Rural Areas - Percent increase in the number of affordable rental housing units that will be developed in rural areas. Rural areas are defined as: communities with population 15,000 or less outside of the Portland Urban Growth Boundary in counties within Metropolitan Statistical Areas (Benton, Clackamas, Columbia, Deschutes, Jackson, Josephine, Lane, Marion, Multnomah, Polk, Washington and Yamhill Counties) and communities with 40,000 population or less in the balance of the state.		Approved		5%	5%
8. Homeownership - Percentage of households at or below the county median family income served by the Oregon Bond Residential Loan program.		Approved		70%	70%
9. Homeownership Services to People of Color - Percentage of people served by all OHCS homeownership programs who identify as people of color.		Approved		30%	30%
10. Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.	Availability of Information	Approved	65%	80%	80%
	Overall		79%	80%	80%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
	Timeliness		76%	80%	80%
	Accuracy		72%	80%	80%
	Expertise		81%	80%	80%
	Helpfulness		81%	80%	80%
7. Homeownership - Percentage of households at or below the state's median household income served by our single family programs.		Legislatively Deleted	56%	55%	
8. Homeownership (People of Color) - Percentage of OHCS residential loan program loans issued to people of color.		Legislatively Deleted	25%	20%	

LFO Recommendation:

Due to insufficient information provided by the agency on how the proposed target for a new KPM 4 was arrived at, the Legislative Fiscal Office is not recommending replacement of the existing KPM 4. LFO recommends a 2023 target of 7% for existing KPM 4, Affordable Housing for People with Disabilities.

HCSD proposes a new KPM to measure annual increases in the amount of affordable rental housing developed in rural areas. While no discussion of how the target of 5% was established could be located, LFO notes that this issuse has historically been of interest to legislators and, for that reason, recommends approval.

No targets were provided for the proposed new KPM 6, which refines the definintion of housing in areas of opportunity. Therefore, LFO recommends maintaining the existing wording for KPM 6, and its existing target of 40% for 2022 and 2023.

LFO recommends approval of the proposed new measure 8, Percentage of Housholds at or below the county median family income served by the Oregon Bond Residential Loan Program, as this change better recognizes differences in income and affordability in different areas of the state.

HCSD proposes replacing its existing KPM that measures the percentage of residential program loans issued to people of color with a new measurement (renumbered as KPM 9) that measurement of the percentage of people who identify as people of color that are served by all homeownership programs -- which would include down payment assistance and services specific to manufactured housing. The target of 30% (compared with the existing KPM's target of 40%) is a reflection of a broader range of services offered. The Legislative Fiscal office recommends approval of this change.

SubCommittee Action:

The Subcommittee approved the Legsislative Fiscal Office recommendation on Key Performance Measures, which is reflected above.

The Subcommittee expressed concerns regarding issues of timeliness and customer satisfaction, particularly as these factors relate to recent stakeholder experiences with the Landlord Compensation Program. It is anticipated that results of the next customer satisfaction survey may reflect similar concerns on the part of stakeholders.

HB 5006 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Rayfield

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Prepared By:	Julie Neburka, Legislative Fiscal Office
Reviewed By:	Laurie Byerly and Theresa McHugh, Legislative Fiscal Office

Emergency Board
2021-23

Various Agencies
2021-23

Public Defense Services Commission
2019-21

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Emergency Board			
General Fund - General Purpose		$ 50,000,000	$ 50,000,000
General Fund - Special Purpose Appropriations			
State Employee Compensation		$ 198,000,000	$ 198,000,000
Non-State Employee Compensation		$ 20,000,000	$ 20,000,000
Family Treatment Court Programs		$ 10,000,000	$ 10,000,000
Pre-trial Release (SB 48)		$ 2,500,000	$ 2,500,000
State Response to Natural Disasters		$ 150,000,000	$ 150,000,000
Transforming Justice Initiative		$ 10,000,000	$ 10,000,000
Department of Early Learning and Care		$ 5,130,265	$ 5,130,265
Dental Rates		$ 19,000,000	$ 19,000,000
OHA/DHS Caseload Costs		$ 55,000,000	$ 55,000,000
Essential Workforce Health Care Program		$ 30,000,000	$ 30,000,000
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
General Fund		$ 76,777,383	$ 76,777,383
General Fund Debt Service		$ (600,308)	$ (600,308)
Lottery Funds Debt Service		$ (4,316,625)	$ (4,316,625)
Other Funds		$ 180,076,580	$ 180,076,580
Other Funds Debt Service		$ 5,189,112	$ 5,189,112
Federal Funds		$ 2,378,604,743	$ 2,378,604,743
Advocacy Commissions Office			
General Fund		$ 212,032	$ 212,032
Employment Relations Board			
General Fund		$ (77,831)	$ (77,831)
Other Funds		$ (51,846)	$ (51,846)
Oregon Government Ethics Commission			
Other Funds		$ (92,004)	$ (92,004)
Office of the Governor			
General Fund		$ (476,684)	$ (476,684)
Lottery Funds		$ (72,430)	$ (72,430)
Other Funds		$ (92,512)	$ (92,512)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Oregon Liquor Control Commission			
Other Funds		$ 27,639,318	$ 27,639,318
Other Funds Debt Service		$ 7,547,093	$ 7,547,093
Public Employees Retirement System			
Lottery Funds		$ 16,792,238	$ 16,792,238
Other Funds		$ (3,588,447)	$ (3,588,447)
Racing Commission			
Other Funds		$ (40,195)	$ (40,195)
Department of Revenue			
General Fund		$ 22,566,168	$ 22,566,168
General Fund Debt Service		$ (116,730)	$ (116,730)
Other Funds		$ 3,758,567	$ 3,758,567
Other Funds Debt Service		$ 790,000	$ 790,000
Secretary of State			
General Fund		$ 2,283,134	$ 2,283,134
Other Funds		$ (552,483)	$ (552,483)
Federal Funds		$ (6,971)	$ (6,971)
State Library			
General Fund		$ (70,697)	$ (70,697)
Other Funds		$ (216,816)	$ (216,816)
Federal Funds		$ 2,924,165	$ 2,924,165
State Treasurer			
Other Funds		$ (621,233)	$ (621,233)
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
State Board of Accountancy			
Other Funds		$ (88,512)	$ (88,512)
Chiropractic Examiners Board			
Other Funds		$ (79,230)	$ (79,230)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Consumer and Business Services			
General Fund		$ 10,678,004	$ 10,678,004
Other Funds		$ (16,962,773)	$ (16,962,773)
Federal Funds		$ (1,813,776)	$ (1,813,776)
Construction Contractors Board			
Other Funds		$ (186,817)	$ (186,817)
Board of Dentistry			
Other Funds		$ (23,039)	$ (23,039)
Health Related Licensing Boards			
State Mortuary and Cemetery Board			
Other Funds		$ (54,881)	$ (54,881)
Board of Naturopathic Medicine			
Other Funds		$ (31,572)	$ (31,572)
Occupational Therapy Licensing Board			
Other Funds		$ (14,198)	$ (14,198)
Board of Medical Imaging			
Other Funds		$ (30,351)	$ (30,351)
State Board of Examiners for Speech-Language Pathology and Audiology			
Other Funds		$ (26,641)	$ (26,641)
Oregon State Veterinary Medical Examining Board			
Other Funds		$ (31,762)	$ (31,762)
Bureau of Labor and Industries			
General Fund		$ 2,150,530	$ 2,150,530
Other Funds		$ (142,287)	$ (142,287)
Federal Funds		$ (14,786)	$ (14,786)
Licensed Social Workers, Board of			
Other Funds		$ (86,002)	$ (86,002)
Oregon Medical Board			
Other Funds		$ (84,573)	$ (84,573)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Mental Health Regulatory Agency			
General Fund		$ 300,000	$ 300,000
Other Funds		$ (145,731)	$ (145,731)
Board of Nursing			
Other Funds		$ (123,016)	$ (123,016)
Board of Pharmacy			
Other Funds		$ (65,797)	$ (65,797)
Public Utility Commission			
Other Funds		$ (383,286)	$ (383,286)
Real Estate Agency			
Other Funds		$ (66,208)	$ (66,208)
Board of Tax Practitioners			
Other Funds		$ (69,152)	$ (69,152)
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Oregon Business Development Department			
General Fund		$ 84,378,762	$ 84,378,762
General Fund Debt Service		$ 3,868,512	$ 3,868,512
Lottery Funds		$ 13,325,399	$ 13,325,399
Lottery Funds Debt Service		$ (3,989,798)	$ (3,989,798)
Other Funds		$ 674,834,190	$ 674,834,190
Other Funds Debt Service		$ 5,800	$ 5,800
Federal Funds		$ (1,674)	$ (1,674)
Employment Department			
General Fund		$ (3,991)	$ (3,991)
Other Funds		$ (425,511)	$ (425,511)
Federal Funds		$ (1,444,089)	$ (1,444,089)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Housing and Community Services Department			
General Fund		$ 272,205,984	$ 272,205,984
General Fund Debt Service		$ 19,081,360	$ 19,081,360
Lottery Funds Debt Service		$ (5,045,010)	$ (5,045,010)
Other Funds		$ 60,014,215	$ 60,014,215
Other Funds Debt Service		$ 33,240	$ 33,240
Other Funds Nonlimited		$ (7,709)	$ (7,709)
Federal Funds		$ (79,166)	$ (79,166)
Department of Veterans' Affairs			
General Fund		$ (80,837)	$ (80,837)
Lottery Funds		$ 123,226	$ 123,226
Lottery Funds Debt Service		$ (190,826)	$ (190,826)
Other Funds		$ 5,874,346	$ 5,874,346
EDUCATION PROGRAM AREA			
State School Fund			
General Fund		$ (27,849,006)	$ (27,849,006)
Lottery Funds		$ 219,059,876	$ 219,059,876
Other Funds		$ 8,789,130	$ 8,789,130
Department of Education			
General Fund		$ 519,250	$ 519,250
General Fund Debt Service		$ (1,290,011)	$ (1,290,011)
Other Funds		$ 143,325,528	$ 143,325,528
Other Funds Debt Service		$ 330	$ 330
Federal Funds		$ (367,455)	$ (367,455)
Higher Education Coordinating Commission			
General Fund		$ 15,011,738	$ 15,011,738
General Fund Debt Service		$ (8,497,705)	$ (8,497,705)
Lottery Funds Debt Service		$ (6,200,051)	$ (6,200,051)
Other Funds		$ 39,003,000	$ 39,003,000
Other Funds Debt Service		$ 2,470,060	$ 2,470,060
Other Funds Debt Service Nonlimited		$ (10,321,594)	$ (10,321,594)
Federal Funds		$ (59,193)	$ (59,193)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Teacher Standards and Practices Commission			
Other Funds		$ (242,855)	$ (242,855)
HUMAN SERVICES PROGRAM AREA			
Commission for the Blind			
General Fund		$ (33,596)	$ (33,596)
Other Funds		$ (11,532)	$ (11,532)
Federal Funds		$ (162,344)	$ (162,344)
Oregon Health Authority			
General Fund		$ (307,082,178)	$ (307,082,178)
General Fund Debt Service		$ 958,626	$ 958,626
Lottery Funds		$ (97)	$ (97)
Other Funds		$ 335,156,675	$ 335,156,675
Federal Funds		$ (3,708,714)	$ (3,708,714)
Department of Human Services			
General Fund		$ 65,114,746	$ 65,114,746
General Fund Debt Service		$ (1,406,985)	$ (1,406,985)
Other Funds		$ 108,991,448	$ 108,991,448
Other Funds Debt Service		$ 1,112,515	$ 1,112,515
Federal Funds		$ (8,501,838)	$ (8,501,838)
Long Term Care Ombudsman			
General Fund		$ (54,604)	$ (54,604)
Other Funds		$ (5,302)	$ (5,302)
Psychiatric Security Review Board			
General Fund		$ (53,732)	$ (53,732)
JUDICIAL BRANCH			
Judicial Department			
General Fund		$ 403,673	$ 403,673
General Fund Debt Service		$ (5,111,991)	$ (5,111,991)
Other Funds		$ 105,627,958	$ 105,627,958

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Commission on Judicial Fitness and Disability			
General Fund		$ (16,357)	$ (16,357)
Public Defense Services Commission			
General Fund		$ (190,407)	$ (190,407)
LEGISLATIVE BRANCH			
Legislative Administration Committee			
General Fund		$ (204,324)	$ (204,324)
General Fund Debt Service		$ (2,644,700)	$ (2,644,700)
Other Funds		$ 4,310,000	$ 4,310,000
Other Funds Debt Service		$ 627,060	$ 627,060
Legislative Assembly			
General Fund		$ (262,700)	$ (262,700)
Legislative Commission on Indian Services			
General Fund		$ (28,888)	$ (28,888)
Legislative Counsel			
General Fund		$ (130,806)	$ (130,806)
Legislative Fiscal Office			
General Fund		$ (7,562)	$ (7,562)
Legislative Policy and Research Office			
General Fund		$ (35,929)	$ (35,929)
Legislative Revenue Office			
General Fund		$ (5,636)	$ (5,636)
NATURAL RESOURCES PROGRAM AREA			
Columbia River Gorge Commission			
General Fund		$ (1,251)	$ (1,251)

Budget Summary*

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
State Department of Agriculture			
General Fund		$ 2,302,669	$ 2,302,669
Lottery Funds		$ (75,930)	$ (75,930)
Other Funds		$ (577,029)	$ (577,029)
Federal Funds		$ (59,359)	$ (59,359)
State Department of Energy			
General Fund		$ 20,831,296	$ 20,831,296
General Fund Debt Service		$ 3,500,000	$ 3,500,000
Other Funds		$ 9,978,775	$ 9,978,775
Federal Funds		$ (561)	$ (561)
Department of Environmental Quality			
General Fund		$ 4,293,013	$ 4,293,013
General Fund Debt Service		$ 395,030	$ 395,030
Lottery Funds		$ (6,402)	$ (6,402)
Other Funds		$ 16,887,363	$ 16,887,363
Federal Funds		$ (294,828)	$ (294,828)
State Department of Fish and Wildlife			
General Fund		$ 1,288,101	$ 1,288,101
General Fund Debt Service		$ 446,579	$ 446,579
Lottery Funds		$ (88)	$ (88)
Other Funds		$ 3,414,021	$ 3,414,021
Federal Funds		$ (1,964)	$ (1,964)
Department of Forestry			
General Fund		$ 5,468,079	$ 5,468,079
General Fund Debt Service		$ 363,596	$ 363,596
Other Funds		$ (1,242,680)	$ (1,242,680)
Other Funds Debt Service		$ 404,124	$ 404,124
Other Funds Capital Improvements		$ 4,820,772	$ 4,820,772
Federal Funds		$ (76,252)	$ (76,252)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Department of Geology and Mineral Industries			
General Fund		$ 352,558	$ 352,558
Other Funds		$ (180,158)	$ (180,158)
Federal Funds		$ (155,246)	$ (155,246)
Department of Land Conservation and Development			
General Fund		$ 3,341,733	$ 3,341,733
Other Funds		$ (2,493)	$ (2,493)
Federal Funds		$ (48,580)	$ (48,580)
Land Use Board of Appeals			
General Fund		$ 70,325	$ 70,325
Oregon Marine Board			
Other Funds		$ (90,157)	$ (90,157)
Department of Parks and Recreation			
General Fund		$ 316,480	$ 316,480
General Fund Debt Service		$ 2,232,560	$ 2,232,560
Lottery Funds		$ (1,056,882)	$ (1,056,882)
Lottery Funds Debt Service		$ (449,808)	$ (449,808)
Other Funds		$ 9,854,807	$ 9,854,807
Department of State Lands			
Other Funds		$ 278,542	$ 278,542
Water Resources Department			
General Fund		$ 4,708,023	$ 4,708,023
Lottery Funds Debt Service		$ (3,970,980)	$ (3,970,980)
Other Funds		$ 92,085,895	$ 92,085,895
Watershed Enhancement Board			
General Fund		$ 20,420,000	$ 20,420,000
Lottery Funds		$ (81,602)	$ (81,602)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
PUBLIC SAFETY PROGRAM AREA			
Oregon Criminal Justice Commission			
General Fund		$ 15,260,442	$ 15,260,442
Other Funds		$ 9,999,469	$ 9,999,469
Federal Funds		$ (133)	$ (133)
Department of Corrections			
General Fund		$ (850,587,024)	$ (850,587,024)
General Fund Debt Service		$ 9,041,899	$ 9,041,899
Other Funds		$ 871,784,778	$ 871,784,778
Other Funds Debt Service		$ 700,870	$ 700,870
District Attorneys and their Deputies			
General Fund		$ (223,358)	$ (223,358)
Department of Justice			
General Fund		$ 14,032,460	$ 14,032,460
Other Funds		$ (1,703,572)	$ (1,703,572)
Federal Funds		$ (887,121)	$ (887,121)
Oregon Military Department			
General Fund		$ 25,697,037	$ 25,697,037
General Fund Debt Service		$ 1,881,079	$ 1,881,079
Other Funds		$ 10,338,860	$ 10,338,860
Federal Funds		$ 5,993,566	$ 5,993,566
Oregon Board of Parole and Post-Prison Supervision			
General Fund		$ (133,859)	$ (133,859)
Oregon State Police			
General Fund		$ 192,065	$ 192,065
General Fund Debt Service		$ 2,674,818	$ 2,674,818
Other Funds		$ 3,255,070	$ 3,255,070
Federal Funds		$ (40,739)	$ (40,739)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Department of Public Safety Standards and Training			
Other Funds		$ 790,679	$ 790,679
Federal Funds		$ (2,797)	$ (2,797)
Oregon Youth Authority			
General Fund		$ (99,885,993)	$ (99,885,993)
General Fund Debt Service		$ (326,464)	$ (326,464)
Other Funds		$ 114,476,380	$ 114,476,380
Other Funds Debt Service		$ 1,137,980	$ 1,137,980
Federal Funds		$ (129,816)	$ (129,816)
TRANSPORTATION PROGRAM AREA			
Department of Aviation			
Other Funds		$ 4,571,958	$ 4,571,958
Department of Transportation			
General Fund		$ 3,250,000	$ 3,250,000
General Fund Debt Service		$ (547)	$ (547)
Lottery Funds		$ 650,000	$ 650,000
Lottery Funds Debt Service		$ (3,210,960)	$ (3,210,960)
Other Funds		$ 119,733,929	$ 119,733,929
Other Funds Debt Service		$ 550	$ 550
Federal Funds		$ (73,077)	$ (73,077)
2021-23 Budget Summary			
General Fund Total	$ -	$ (63,441,300)	$ (63,441,300)
General Fund Debt Service Total	$ -	$ 24,448,618	$ 24,448,618
Lottery Funds Total	$ -	$ 248,657,308	$ 248,657,308
Lottery Funds Debt Service Total	$ -	$ (27,374,058)	$ (27,374,058)
Other Funds Total	$ -	$ 2,936,418,828	$ 2,936,418,828
Other Funds Debt Service Total	$ -	$ 20,018,734	$ 20,018,734
Other Funds Debt Service Nonlimited Total		$ (10,321,594)	$ (10,321,594)
Other Funds Capital Improvements	$ -	$ 4,820,772	$ 4,820,772
Other Funds Nonlimited	$ -	$ (7,709)	$ (7,709)
Federal Funds Total	$ -	$ 2,369,591,995	$ 2,369,591,995

Budget Summary*

	2019-21 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Public Defense Services Commission			
Other Funds		$ 92,721	$ 92,721

Position Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
Authorized Positions		6	6
Full-time Equivalent (FTE) positions		6.00	6.00
Oregon Advocacy Commissions			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Oregon State Library			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Department of Revenue			
Authorized Positions		12	12
Full-time Equivalent (FTE) positions		7.76	7.76
Secretary of State			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
Consumer and Business Services			
Authorized Positions		(20)	(20)
Full-time Equivalent (FTE) positions		(21.00)	(21.00)
Bureau of Labor and Industries			
Authorized Positions		8	8.00
Full-time Equivalent (FTE) positions		8.00	8.00

Position Summary	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Oregon Business Development Department			
Authorized Positions		15	15
Full-time Equivalent (FTE) positions		15.00	15.00
Employment Department			
Authorized Positions		10	10
Full-time Equivalent (FTE) positions		5.00	5.00
Housing and Community Services			
Authorized Positions		15	15
Full-time Equivalent (FTE) positions		13.77	13.77
EDUCATION PROGRAM AREA			
Department of Education			
Authorized Positions		14	14
Full-time Equivalent (FTE) positions		12.92	12.92
HUMAN SERVICES PROGRAM AREA			
Oregon Health Authority			
Authorized Positions		23	23
Full-time Equivalent (FTE) positions		21.84	21.84
Department of Human Services			
Authorized Positions		9	9
Full-time Equivalent (FTE) positions		7.50	7.50
JUDICIAL BRANCH			
Judicial Department			
Authorized Positions		16	16
Full-time Equivalent (FTE) positions		13.08	13.08

Position Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
NATURAL RESOURCES PROGRAM AREA			
State Department of Agriculture			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		2.92	2.92
Department of Energy			
Authorized Positions		6	6
Full-time Equivalent (FTE) positions		5.50	5.50
Department of Environmental Quality			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
Department of Fish and Wildlife			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00
Department of Forestry			
Authorized Positions		6	6
Full-time Equivalent (FTE) positions		5.25	5.25
Department of Land Conservation and Development			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
Department of Parks and Recreation			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		0.88	0.88
Water Resources Department			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00

Position Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Watershed Enhancement Board			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00
PUBLIC SAFETY PROGRAM AREA			
Department of Justice			
Authorized Positions		8	8
Full-time Equivalent (FTE) positions		7.01	7.01
Department of Corrections			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Criminal Justice Commission			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
TRANSPORTATION PROGRAM AREA			
Department of Transportation			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		0.50	0.50

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2021 economic and revenue forecast by the Department of Administrative Services (DAS), Office of Economic Analysis, plus other actions to adjust state agency expenditures. Federal Funds revenues include American Rescue Plan Act (ARPA) Coronavirus State Fiscal Recovery and Capital Projects Funds allocations of $2.6 billion and $155.2 million, respectively, as well as other direct ongoing federal funding streams and allocations for specific purposes, some of which are also related to the effects of the pandemic.

Summary of Capital Construction Subcommittee Action

HB 5006 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations and makes other adjustments to agency budgets and position authority as described in the subsequent narrative.

Emergency Board

The Emergency Board allocates General Fund from the Emergency Fund, along with providing Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated $50 million General Fund to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of $650,000 for the Secretary of State for potential voter's pamphlet costs in excess of funding provided in the agency's adopted budget. The Secretary of State may request allocation of the reservation from the Emergency Board if the actual costs of producing the voter's pamphlet are in excess of funding provided in the agency's 2021-23 legislatively adopted budget.

HB 5006 makes ten special purpose appropriations for the Emergency Board, totaling $499.6 million General Fund. Agencies must make a request to the Emergency Board to access these funds. The ten special purpose appropriations are:

- $198 million General Fund for state employee compensation changes.
- $20 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.
- $2.5 million General Fund for allocation to the Oregon Judicial Department for the implementation of pretrial release modifications authorized under SB 48 (2021).
- $150 million General Fund for allocation for the state's natural disaster prevention, preparedness, response, and recovery activities.

- $10 million General Fund for allocation to the Criminal Justice Commission to support a Transforming Justice Initiative to advance promising practices for reshaping Oregon's public safety system.
- $5,130,265 General Fund for allocation to the Department of Education and the proposed Department of Early Learning and Care for the establishment of a new agency.
- $19 million General Fund for allocation to the Oregon Health Authority for dental rates for medical assistance programs.
- $55 million for allocation to the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate.
- $30 million General Fund for allocation to the Oregon Health Authority for the Oregon Essential Workforce Health Care Program established by SB 800 (2021).
- $10 million General Fund for allocation to state agencies for family treatment court programs.

Regarding family treatment courts, while related legislation was not passed during the 2021 legislative session, the Legislature would still like to see the development of a statewide coordinated program. In addition to approving the special purpose appropriation, the Subcommittee recommended the following budget note:

BUDGET NOTE

On or before February 1, 2022, the Oregon Judicial Department, Public Defense Services Commission, Department of Justice, Department of Human Services, Criminal Justice Commission, and the Housing and Community Services Department are requested to report jointly to the Legislature on the criteria and need for the establishment of a statewide Family Treatment Court program, and possible alternative programs to achieve the objectives of a Family Treatment Court Program. The report is to be submitted to the House and Senate Committees on Judiciary and the Joint Committee on Ways and Means.

The report is to include the following:

(1) A proposed statewide, integrated structure and organizational principles for a Family Treatment Court program based on national best practices adapted for Oregon, including:
   a. a delineation of the eligibility and exclusion criteria indicating which families can be served safely and effectively in the Family Treatment Court ensuring equity and inclusion;
   b. a proposed method to encourage voluntary participation by families balanced with necessary monitoring of participant progress and compliance with the program; and
   c. the array of services, treatment, programs, and providers necessary to address the complex challenges affecting families. Such services might include but are not limited to interdisciplinary legal representation teams, and behavioral and mental health, substance abuse, domestic violence, housing, parenting, educational, and medical services.

(2) A least-cost implementation model based on existing legislative funding for:
   a. Family Treatment programs in circuit courts;
   b. Child advocacy legal representation provided by the Department of Justice to the Department of Human Services;
   c. Public defense for both juvenile representation as well as the Parent Child Representation Program;
   d. The provision of services to families in child welfare cases by the Department of Human Services;
   e. Behavioral, mental health, and substance use disorder treatment; and
   f. Transitional and permanent housing services.

(3) Identification of three least-cost implementation counties that could serve as pilot locations for a Family Treatment Court Program, including a cost estimate for the aforementioned types of services in the pilot counties.

(4) An evidence-based method for monitoring progress and outcomes, and an evaluation of the program.

Receipt of the report is a precondition for the release of the special purpose appropriation established by HB 5006 for the expansion of Family Treatment Courts.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2022, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2021-23 Agency Budgets

STATEWIDE ADJUSTMENTS

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services and Attorney General rates. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales, refundings, unissued lottery bonds, and Other Funds balances and interest earnings that can be applied to debt service. Total savings are $98.2 million General Fund, $47.4 million Lottery Funds, $43.4 million Other Funds, and $18.5 million Federal Funds.

Specific reductions include $115.8 million total funds from lower Department of Administrative Services' assessments and service rates; $14.2 million total funds from lower Attorney General rates; and $77.5 million total funds from debt service interest rate savings and refunding of outstanding bonds.

Section 299 of the budget bill reflects the changes, as described above, for each agency. These adjustments are included in the table at the beginning of the budget report but are not addressed in the individual agency narratives. Additionally, new Other Funds debt service expenditure limitations for multiple agencies are established to accommodate the use of fund balances for debt repayment.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved $2,779,673 General Fund to supplement the funding for the Court Appointed Special Advocate (CASA) Volunteer Program, and $250,000 General Fund for the Department of Administrative Services to contract with a nongovernmental statewide coordinating entity to oversee the CASA Volunteer Program and its services. A one-time $1.5 million General Fund increase to the on-going operating subsidy for the Oregon Historical Society was also approved.

The Subcommittee approved $7,884,472 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505(2021) that will be issued before the end of the biennium to support DAS projects, and an Other Funds expenditure limitation increase of $1.8 million was included for the cost of issuance of the bonds. The Subcommittee also approved $4,615,761 in additional Lottery Funds Debt Service to support repayment of lottery bonds that will be issued before the end of the biennium.

The Subcommittee also approved, on a one-time basis, $3,765,271 General Fund and 6 positions (6.00 FTE) for a study to determine if inequities exist in public procurement and contracting that adversely affect businesses owned by minority, women, and/or service disabled veterans by looking at state contract data. A disparity study provides a factual, data-driven foundation that state enterprises can use to help improve procurement processes to achieve fair and equitable outcomes. The six limited duration positions being added are at the PEM-E level as the project manager, an Operations and Policy Analyst 4, an Operations and Policy Analyst 2, and three Research Analyst 4s.

The Subcommittee approved an increase of $6,394,311 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds issued in previous biennia that have yet to be fully disbursed to grantees.

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services to make grants for the following purposes:

- $2,500,000 for disbursement to Fair Housing Council of Oregon for a collaborative housing partnership
- $1,000,000 for disbursement to Oregon Law Center for legal help related to housing issues
- $1,500,000 for disbursement to Mid-Columbia Community Action Center for a navigation center
- $500,000 for disbursement to Special Olympics Oregon for sports training and athletic competition

- $250,000 for disbursement to Friends of Tryon Creek State Park for park improvements
- $2,302,052 for disbursement to Multnomah County School District #7 for the Reynolds High School Health Center
- $1,785,000 for disbursement to Umatilla County Jail for the Expansion/Mental Health Facility
- $280,000 for disbursement to City of Spray for an EMS Complex
- $630,000 for disbursement to Illinois Valley Wellness Resources for the Illinois Valley Shelter and Resource Center
- $250,000 for disbursement to Council on Aging of Central Oregon for the Central Oregon Senior Services Center Renovation
- $1,885,178 for disbursement to City of Depoe Bay for Restoration of Pilings and Docks
- $1,000,000 for disbursement to City of John Day for the Ne Kam Wah Chung Interpretive Center
- $1,546,000 for disbursement to Harney County for Communication Upgrades
- $650,000 for disbursement to Grant County for Public Safety Network
- $200,000 for disbursement to Project DOVE for Transitional Units Updates
- $1,900,000 for disbursement to Sheridan School District for CTEC West
- $500,000 for disbursement to High Desert Rangeland Fire Protection Association for Lake County Wildland Fire Needs
- $150,000 for disbursement to Bowman Museum for an Exhibits Center
- $600,000 for disbursement to Creating Housing Coalition for Hub City Village
- $400,000 for disbursement to Vietnam War Memorial Fund for a Vietnam War Memorial on the Oregon State Capitol Grounds
- $750,000 for disbursement to City of Mosier for the Mosier Center
- $520,000 for disbursement to Oregon Humane Society for the New Road Ahead Animal Crimes Forensic Center
- $1,800,000 for disbursement to McKenzie Valley Wellness for McKenzie Valley Health Clinic Replacement
- $1,600,000 for disbursement to Bend-Redmond Habitat for Humanity for the Quince Town Home Project
- $500,000 for disbursement to City of Turner for Ball Brothers Seismic Upgrade
- $700,000 for disbursement to The Trust for Public Land for the Butte Falls Community Forest Project
- $1,400,000 for disbursement to Blue River Community Library for the Rebuild Project
- $903,520 for disbursement to McKenzie Fire & Rescue for a Disaster Relief Logistics Center
- $200,000 for disbursement to United Way of Jackson County for Affordable Home Ownership
- $1,400,000 for disbursement to Community Counseling Solutions for the Boardman Regional PRTS/Sub Acute Children's Facility
- $1,800,000 for disbursement to City of Umatilla for a Minority Entrepreneurial Development & Business Center
- $385,000 for disbursement to Molalla Rural Fire Protection District for Wildland Fire Protection
- $2,100,000 for distribution to the Upper McKenzie Rural Fire Protection District for facility and equipment replacement
- $800,000 for disbursement to the City of Salem for a Turnkey Project
- $816,000 for disbursement to the City of Salem Police Body Cameras

- $1,000,000 for disbursement to the City of Salem for a voucher program
- $10,500,000 for disbursement to the City of Salem for shelters
- $5,000,000 for disbursement to Multnomah County for the Arbor Lodge Shelter and Village
- $5,928,184 for disbursement to Cherriots to offset expiring tax credits
- $718,079 for disbursement to Yamhill County Transportation to offset expiring tax credits
- $288,451 for disbursement to Columbia County Rider Transportation to offset expiring tax credits
- $44,975 for disbursement to Lebanon Transportation to offset expiring tax credits
- $2,000,000 for disbursement to the Jackson County Fire District for firefighter apprentices
- $2,000,000 for disbursement to the Clackamas Fire District for firefighter apprentices
- $2,000,000 for disbursement to the Eugene Springfield Fire Department for firefighter apprentices
- $2,000,000 for disbursement to the Innovation Law Lab for Immigration Defense
- $1,500,000 for disbursement to the Northwest Health Foundation II for public safety reform activities

The Subcommittee added $173,499,294 Other Funds expenditure limitation for one-time costs of special payments associated with the disbursement of proceeds from 2021-23 Lottery Bond sales; projects are detailed below and approved in SB 5534 (2021). Cost of issuance for these Lottery Bonds totals $2,913,324. A total of $4,615,761 Lottery Funds Debt Service was provided to support repayment of lottery bond proceeds approved in SB 5534 that will be issued before the end of the biennium. Debt service payments on all the projects described below are estimated to be $29,350,840 Lottery Funds for the 2023-25 biennium, the first full biennium of repayments, and $292,995,727 over the life of the bonds. The approved projects and amounts are:

- $7,500,000 Other Funds for disbursement to the Center for Hope and Safety for the Hope Plaza
- $2,000,000 Other Funds for disbursement to City of Gresham for the Gradin Community Sports Park
- $15,000,000 Other Funds for disbursement to Eugene Family YMCA Facility
- $5,400,000 Other Funds for disbursement to Jefferson County - Jefferson County Health and Wellness Center
- $5,000,000 Other Funds for disbursement to Oregon Coast Aquarium
- $3,500,000 Other Funds for disbursement to Parrott Creek Child & Family Services for building renovation
- $2,400,000 Other Funds for disbursement to Port of Cascade Locks - Business Park Expansion
- $12,000,000 Other Funds for disbursement to Klamath County for Klamath Crimson Rose
- $4,000,000 Other Funds for disbursement to the Latino Network for La Plaza Esperanza
- $6,921,150 Other Funds for disbursement to Willamette ESD for the Willamette Career Academy
- $5,000,000 Other Funds for disbursement to City of Eugene for Downtown Riverfront Park Development
- $15,000,000 Other Funds for disbursement to Woodburn Community Center

- $3,000,000 Other Funds for disbursement to Rogue River School District for the Rogue River Wimer Wellness Center
- $4,000,000 Other Funds for disbursement to East Lincoln County Fire and Rescue for the Eddyville Fire Hall
- $3,000,000 Other Funds for disbursement to Greater Toledo Aquatic and Community Center
- $10,000,000 Other Funds for disbursement to Multnomah County for Behavioral Health Resource Center
- $5,000,000 Other Funds for disbursement to City of North Plains for a Public Works/Emergency Operations Center
- $2,000,000 Other Funds for disbursement to City of John Day for the Central Grant County Aquatics Center
- $6,250,000 Other Funds for disbursement to Family Justice Center of Washington County for Family Peace Center
- $5,000,000 Other Funds for disbursement to Corvallis Homeless Shelter Coalition for Project Turnkey Corvallis (PSH Housing Project)
- $4,500,000 Other Funds for disbursement to Wasco County for the Columbia Gorge Resolution Center
- $4,000,000 Other Funds for disbursement to Port of Portland for PDX Seismically Resilient Runway Engineering Design
- $7,250,000 Other Funds for disbursement to Willamette Falls Locks and Canal
- $13,600,000 Other Funds for disbursement to City of Phoenix for a Public Safety Building
- $4,578,144 Other Funds for disbursement to Mid-Willamette Family YMCA for Multi-Purpose Sports Field Complex
- $2,800,000 Other Funds for disbursement to Serendipity Center for Believe In Me Campus Expansion
- $5,000,000 Other Funds for disbursement to OMSI District for New Water Avenue
- $2,500,000 Other Funds for disbursement to City of Lincoln City for the D River Welcome Center
- $4,300,000 Other Funds for disbursement to Port of Morrow for a Workforce Center
- $3,000,000 Other Funds for disbursement to City of Redmond for a Public Safety/Mental Health Triage Center

The Subcommittee approved $65,476,928 Federal Funds expenditure limitation for monies from the CARES Act Coronavirus Relief Fund. Of the total, $16,303,591 is provided for carry-forward of monies provided for COVID-19 vaccination incentives, including monies provided for County Vaccination Incentive grants. The remaining $49,173,337 of the total expenditure limitation increase represents the Coronavirus Relief Fund monies projected to be either uncommitted or unspent at the end of the 2019-21 biennium. This $49,173,337 will be transferred to the Department of Corrections for expenditures and activities to respond to the COVID-19 public health emergency. Oregon received a total of almost $1.39 billion in state support from the CARES Act Coronavirus Relief Fund during the 2019-21 biennium.

The Subcommittee also approved $120 million Federal Funds expenditure limitation for monies from the American Rescue Plan Act (ARPA) Capital Projects Funds for the purpose of transferring to the Oregon Business Development Department for deposit in the Broadband Fund. The Oregon Business Development Department will use this funding for grants to increase broadband internet availability across the state.

Federal Funds expenditure limitation of $3 million was added for monies from the ARPA State Fiscal Recovery Fund for a grant to the Pendleton Round Up Foundation to partner with Blue Mountain Community College on the second phase of the Facility for Agricultural Resource Management project. This regional training center will allow Blue Mountain Community College to expand its agriculture programs, create

regional workforce training opportunities, and bolster the local economy through workshop, Career-Technical Education, and event opportunities utilizing the connections of its community partners.

The Subcommittee also approved $1,950,127,815 Federal Funds expenditure limitation for monies from the ARPA State Fiscal Recovery Fund for the purpose of expenditures and activities to respond to the COVID-19 public health emergency and its economic impact, including replacing state revenues lost as a result of the COVID-19 public health emergency.

Department of Administrative Services - American Rescue Plan Act (ARPA)

As part of HB Bill 5006, $240 million in federal ARPA funds were approved for the Department of Administrative Services (DAS) to distribute to each Senate and House district in the amounts of $4 million per Senate district and $2 million per House district, for projects identified in the following table, as long as the identified use is ARPA eligible. Should an item in the table be determined to be ineligible for ARPA funding, DAS will notify the Legislative Fiscal Office which will work with legislative leadership and the Senator or Representative of the affected district to ensure the funds are spent on ARPA eligible items.

District	Member	Project	Amount	Recipient
S-1	Heard	Southwestern Oregon Emergency Recovery, Revitalization, and Preparedness Project	1,940,000	Douglas County
		City of Powers Sewer/Drainage and lateral line repairs and upgrades	60,000	City of Powers
		Bandon Marina Redevelopment	1,500,000	Port of Bandon
		Rogue River-Siskiyou Regional Wildfire & Emergency Services Training Center	500,000	Curry County
S-2	Robinson	Grants Pass Pregnancy Care Center Expansion	4,000,000	Pregnancy Care Center of Grants Pass
S-3	Golden	Coordinated Care Facility Replacement	1,400,000	Family Nurturing Center
		Equity in Learning Facilities	1,300,000	Armadillo Technical Institute
		Houseless relocation from Bear Creek Greenway to urban campground property	1,000,000	City of Medford
		Habitat for Humanity ReStore	300,000	Habitat for Humanity- Rogue Valley
S-4	Prozanski	Lane County Investments	2,255,000	Lane County Organizations
		Western Lane County Fire Response	375,000	Lane County Fire Authority
		Douglas County Investments	1,370,000	Douglas County Organizations
S-5	Anderson	Lincoln City Cultural Center Plaza	900,000	Lincoln City Cultural Center
		Waldport Water Tank Seismic Retrofit & Recoating	600,000	City of Waldport
		Depoe Bay Restoration of Pilings and Docks	500,000	City of Depoe Bay
		Purchase of former Coos Bay GP Site	2,000,000	Oregon International Port of Coos Bay
S-6	Beyer	Lane County Emergency Shelter	2,250,000	Lane County
		Linn County Public Safety Improvements	1,000,000	Linn County
		Lane County Investments	750,000	Lane County
S-7	Manning Jr.	Lane County Latinx & Immigrant Family Wellness Hub - Building Project	1,000,000	Centro Latino Americano
		Junction City Earmarked Projects	820,000	Junction City
		Eugene Earmarked Projects	574,839	Eugene Police Department, St. Mark CME
		Lane County Investments	1,605,161	Lane County
S-8	Gelser	Millersburg Rail Quiet Zone	700,000	Linn County
		Benton County -Wildfire Safety, First Responder, Food initiatives	1,150,000	Benton County
		Education Success for Students impacted by COVID-19	1,400,000	Linn County Lincoln ESD
		Nonviolent Crisis Intervention Training for Children's Residential Facilities staff	750,000	Oregon Department of Human Services

District	Member	Project	Amount	Recipient
S-9	Girod	Stayton Police Department -IT/Security Upgrades	100,000	Stayton Police Department
		Idanha-Detroit Fire Station	2,400,000	Idanha-Detroit Rural Fire Protection District
		Pedestrian Crosswalk Sweet Home - 22nd and Hwy 20	500,000	City of Sweet Home
		Expansion of Rural Broadband Services	1,000,000	Drakes Crossing Rural Fire Protection District
S-10	Patterson	Monmouth-Independence Trolley	1,000,000	City of Monmouth
		Small Business Support Monmouth/Independence Chamber	200,000	Monmouth/Independence Chamber of Commerce
		Non-Congregate Sheltering for Chronically Homeless in Salem	750,000	Mid-Willamette Valley Community Action Agency
		United Way	2,050,000	United Way
S-11	Courtney	YMCA Child Care	4,000,000	Salem YMCA
S-12	Boquist	Polk County Rural Broadband Enhancement Assistance	1,680,000	Polk County
		Yamhill County Rural Broadband Assistance	2,320,000	Yamhill County
S-13	Thatcher	SD13 Strong – Business & Community Recovery Coalition	3,335,000	Wilsonville Chamber in conjunction with 3 others (Chehalem Valley, Keizer, Sherwood)
		Sherwood/Wilsonville Broadband Infrastructure Expansion	665,000	City of Sherwood, an Oregon municipal corporation
S-14	Lieber	Beaverton YMCA Childhood Development Center	1,000,000	Beaverton YMCA
		Beaverton Homeless Shelter/Mental Health Court	2,244,000	City of Beaverton
		HomePlate Youth Services Drop-in Center	456,000	HomePlate Youth Services
		Forth Electric School Bus Pilot	300,000	Forth Mobility
S-15	Riley	North Plains Jessie May Community Park and Pedestrian Pathway Improvements	1,000,000	City of North Plains
		Hillsboro School District Electric Bus project	1,000,000	Hillsboro School District
		Habitat for Humanity	1,700,000	Habitat for Humanity
		Forest Grove senior center	300,000	Forest Grove Senior and Community Center
S-16	Johnson	Louisiana Avenue North/South Connection	400,000	City of Vernonia
		Scappoose Water & Wastewater Infrastructure	3,600,000	City of Scappoose

District	Member	Project	Amount	Recipient
S-17	Steiner Hayward	Oregon Jewish Museum & Center for Holocaust Education	400,000	Oregon Jewish Museum & Center for Holocaust Education
		Washington County Investments	2,155,000	PCC Rock Creek, Habitat for Humanity - Denney Gardens, Pat Reser Center for the Arts, and Tualatin Hills Parks and Rec. Dept.
		Reach Out and Read Program	195,000	Reach Out and Read
		Central City Respite Center & Recuperative Care	1,250,000	Central City Concern
S-18	Burdick	Downtown/Old Town Respite Center	1,000,000	Central City Concern
		Hopewell House	250,000	Friends of Hopewell House
		Just Compassion of East Washington County	2,000,000	Just Compassion of East Washington County
		Red Electric Trail Project	750,000	City of Portland Parks and Recreation
S-19	Wagner	South Metro Racial Justice and Equity Grant Program	600,000	MRG Foundation
		Hillsdale to Lake Oswego Trail	600,000	SW Trails, Portland Bureau of Transportation, Oregon Parks and Recreation Department
		Lake Oswego/ SW Portland Land for Affordable Housing	2,000,000	Habitat for Humanity Portland/Metro East
		SATF & OCADSV Violence Prevention Education Programs	800,000	Oregon Sexual Assault TF and the Oregon Coalition Against Domestic and Sexual Violence
S-20	Kennemer	Clackamas County Fairgrounds Livestock Barn and RV Park / Emergency Housing Center	3,040,800	Clackamas County Fair Improvement Foundation
		Business Recovery Centers of Clackamas County	700,000	Oregon City and Canby Area Chambers of Commerce and Business Recovery Centers
		Estacada Rural Fire District #69 - Wildland Fire and Emergency Medical Response Equip.	134,200	Estacada Rural Fire District
		Canby Fire District COVID Response Supplies	125,000	Canby Fire District
S-21	Taylor	Bowman Brea Park & Scott Park	1,250,000	City of Milwaukie
		Abandoned and Derelict Boats	1,000,000	Oregon State Marine Board
		Domestic Violence Support	500,000	Raphael House
		DVSA Housing Navigator	1,250,000	Department of Justice

District	Member	Project	Amount	Recipient
S-22	Frederick	NAYA/PCC Development, Head Start	1,500,000	Home Forward
		Airway Science for Kids Center for STEAM and CTE	1,000,000	Airway Science
		Modernize OJD electronic access to records	1,000,000	Oregon Judicial Department
		Kitchen and Culinary Academy Project	500,000	Portland Opportunities Industrialization
S-23	Dembrow	Multnomah County	2,320,000	Multnomah County
		PCC Cascade Campus Fire Science Program	330,000	Portland Community College
		Rahab's Sisters: Women's Center and Housing	350,000	Rahab's Sisters
		AYCO Dream	1,000,000	African Youth and Community Organization
S-24	Jama	Business Recovery Center's Technical Assistance, Support Services, and Grant Program	350,000	North Clackamas County Chamber of Commerce
		Rosewood Equitable Neighborhood Development	350,000	The Rosewood Initiative
		Sunflower Village	600,000	Hacienda Community Development Corp., Inc
		Economic Recovery, Affordable Housing Development and Community Resiliency Plan	2,700,000	MRG Foundation
S-25	Gorsek	East County Youth Support Project	2,220,000	Multnomah County
		Gresham Barlow District's School Based Health Center	500,000	Gresham Barlow School District
		Affordable Rents to College Students	280,000	College Housing Northwest
		IRetractable pool cover for MHCC pool and creation of Multicultural Diversity and Equity Center at MHCC	1,000,000	Mt. Hood Community College
S-26	Thomsen	Hood River County Fair Enhancement	538,100	Hood River County Fair
		Commercial Hangar at Ken Jernstedt Airfield /Anchor Way Multi-modal Street and Transit Improvement	500,000	Port of Hood River
		Business Recovery Center Enhancement	1,661,900	North Clackamas Chamber of Commerce
		Cascade Locks Business and Tourism Boost	1,300,000	Port of Cascade Locks
S-27	Knopp	Midtown Bicycle and Pedestrian Crossing	2,000,000	City of Bend
		Little Kits Early Learning	1,000,000	OSU-Cascades
		New well #9 City of Redmond	1,000,000	City of Redmond

District	Member	Project	Amount	Recipient
S-28	Linthicum	Crook County Infrastructure and Economic	1,500,000	Crook County Board of Commissioners
		Jackson County Infrastructure and Economic Dev.	300,000	Jackson County Board of Commissioners
		Klamath County Infrastructure & Economic	1,500,000	Klamath County Board of Commissioners
		Lake County Infrastructure and Economic	700,000	Lake County Board of County Commissioners
S-29	Hansell	East Umatilla Fire and Rescue, New Fire Station	3,900,000	East Umatilla Fire and Rescue (District)
		Wheat Research at the Columbia Basin Agricultural Research Center	100,000	Columbia Basin Agricultural Research Center of OSU's Agricultural Experiment Station
S-30	Findley	Vale Wastewater Treatment Facility	1,000,000	City of Vale
		John Day Wastewater Treatment Plant	1,500,000	City of John Day
		Jefferson Cty. Housing-Disadvantaged Community	750,000	The Jefferson County Faith Based Network
		Madras Industrial Grant Space	750,000	Jefferson County/City of Madras
H-1	Smith, DB	Lincoln School of Early Learning	100,000	Coquille School District
		Bandon Marina Redevelopment	1,300,000	Port of Bandon
		Central Curry Early Learning Center	250,000	Central Curry School District 1
		SAFTE - SW Achieves Fire Training Excellence, Charleston Trade School, OR Coast STEM Hub Career Connected Learning	350,000	SW Oregon Community College
H-2	Leif	Educational Technology for House Dist. 2 Schools	2,000,000	Douglas Education Service District (ESD)
H-3	Morgan	Rural Josephine County Library Building Projects	1,200,000	Josephine Community Library Foundation
		Josephine County Support Grants Project	600,000	Illinois Valley Community Development Organization (IVCDO)
		School WasteWater Treatment Facility	200,000	Three Rivers School District
H-4	Stark	Eagle Point Economic Revitalization Project	500,000	City of Eagle Point
		Southern Oregon Strong Business Success Grants	1,000,000	The Chamber of Medford & Jackson County
		City of Central Point - Urban Renewal/Economic Dev.	500,000	City of Central Point
H-5	Marsh	Talent Maker City Permanent Location	1,800,000	Talent Maker City (nonprofit)
		Applegate Valley Internet Accessibility	100,000	A Greater Applegate (nonprofit)
		Green Springs Fire Protection Engines	100,000	Greensprings Rural Fire District

District	Member	Project	Amount	Recipient
H-6	Wallan	MURA Liberty Park Sidewalk Construction	250,000	City of Medford
		Sidewalk Infill - Various near schools	1,000,000	City of Medford
		South Stage Road Overcrossing Phase 2	700,000	City of Medford
		United Way of Jackson County	50,000	United Way of Jackson County
H-7	Hayden	Special Districts Support Funds	800,000	Oregon Special Districts Association
		Lane County Support Funds	600,000	Lane County
		Douglas County Support Funds	400,000	Douglas County
		Umpqua Community College scholarships/support for students qualified for assistance in CDL training	200,000	Umpqua Community College
H-8	Holvey	Western Lane Emergency Response and Preparedness	375,000	Lane Fire Authority
		McKenzie River Finn Rock Restoration Project	325,000	Eugene Water and Electric Board (EWEB)
		Lane County Investments	1,300,000	Lane County
H-9	Wright	Port Purchase of former Coos Bay GP Site	2,000,000	Oregon International Port of Coos Bay
H-10	Gomberg	Lincoln City Cultural Center Plaza	900,000	Lincoln City Cultural Center
		Waldport Water Tank Seismic Retrofit & Recoating	600,000	City of Waldport
		Depoe Bay Restoration of Pilings and Docks	500,000	City of Depoe Bay
H-11	Wilde	Linn County Food Support - Sharing Hands	85,000	Sharing Hands, Inc.
		Creswell Broadband	80,000	City of Creswell
		Lane Community College Career & Technical Education	500,000	Lane Community College
		Lane County Investments	1,335,000	Lane County
H-12	Lively	Broadband Micro-Carrier Hotel Fiber Expansion	750,000	City of Springfield
		Springfield Essential Infrastructure Project	185,000	City of Springfield
		Long-Term Affordable Housing in Springfield	620,000	City of Springfield
		Manufactured Home Park Preservation	445,000	City of Springfield
H-13	Nathanson	Eugene Community Broadband Plan	150,000	City of Eugene
		Nonprofit Organization Support - Lane County	278,000	Lane County Dept. of Health & Human
		Looking Glass Homeless Youth Facility	310,000	Looking Glass Community Services
		Lane County Investments	1,262,000	Lane County

District	Member	Project	Amount	Recipient
H-14	Fahey	Nelson Place Townhomes	600,000	DevNW
		Public Health Equity and Resilience Grants Program	225,000	Lane County
		Lane County Investments	1,175,000	Lane County
H-15	Boshart Davis	Mid-Willamette Family YMCA	1,548,000	YMCA
		BGCA Capital Projects and Improvements	327,000	Albany Boys & Girls Club
		Waverly Satellite Site	125,000	Albany Boys & Girls Club
H-16	Rayfield	Benton County Crisis Respite Center	1,250,000	Benton County
		Affordable Housing Land Acquisitions	750,000	Linn-Benton Housing Authority
H-17	Cate	Santiam Canyon Wildfire Recovery and Public Safety	900,000	Marion County
		Community Improvements	235,000	City of Scio
		Cheadle Lake Trail System Expansion	325,000	City of Lebanon
		Linn County Public Safety Improvements	540,000	Linn County
H-18	Lewis	City of Silverton Police/City Hall Construction Project	500,000	City of Silverton
		City of Mt Angel Marquam SS Trunk Line Project	500,000	City of Mt Angel
		Molalla Forest Road Bike/Ped Path Project	500,000	City of Molalla
		Aurora City Well Project	500,000	City of Aurora
H-19	Moore-Green	City of Aumsville, Tower Well Project	300,000	City of Aumsville
		City of Turner, Burkland Pool	300,000	City of Turner
		Willamette Career Academy	150,000	Willamette Career Academy
		United Way of the Mid-Willamette Valley	1,250,000	United Way of the Mid-Willamette Valley
H-20	Evans	Mid-Willamette Valley Trolley	2,000,000	City of Monmouth
H-21	Clem	Salem Community Investment Fund	2,000,000	Marion County (Economic Development)
H-22	Alonso Leon	Legion Park Athletic Complex	1,004,300	City of Woodburn
		Salem Free Clinics - free clinic funding	172,000	Salem Free Clinics, 501(c)3
		Fire engine	323,700	Chemeketa Comm. Col. Brooks Training
		Community media and health care	500,000	Alianza Poder
H-23	Currently Unrepresented	8” Loop along Goucher Street	1,200,000	City of Amity
		Replace Existing 8” Transmission Pipeline	800,000	City of Amity

District	Member	Project	Amount	Recipient
H-24	Noble	CARES NW and the Family Justice Center	400,000	CARES NW
		A Family Place Child Abuse Prevention	250,000	A Family Place Relief Nursery Yamhill County
		Juliette's House Enhanced Services	600,000	Juliette's House Child Intervention Center
		Small Business Grant Program	750,000	City of McMinnville
H-25	Post	St. Paul Water System	696,000	City of St. Paul
		Butteville Landing	54,000	Friends of Historic Butteville Board
		City of Newberg	400,000	City of Newberg
		City of Keizer	850,000	City of Keizer
H-26	Neron	Just Compassion of East Washington County (Grayber-	500,000	Just Compassion of East Washington County
		Human Services Investments	400,000	Department of Administrative Services
		Municipal Grants- Broadband & Business Stabilization	1,000,000	City of Sherwood
		Public Health Outreach Van	100,000	Clackamas County Public Health
H-27	Schouten	Patricia Reser Center for the Arts	1,200,000	Beaverton Arts Foundation
		Beaverton YMCA Childhood Development Center	800,000	Beaverton YMCA
H-28	Campos	HomePlate Youth Services Drop-in Center	643,000	HomePlate Youth Services
		Beaverton Homeless Shelter	500,000	City of Beaverton
		Washington County Park Restroom Improvements	801,000	Washington County
		Children's Library at the Aloha Community Library	56,000	Aloha Community Library
H-29	McLain	Food Security for economically vulnerable immigrant families: Food access/infrastructure - Covid-19	160,000	Adelante Mujeres
		Centro Cultural Food Services Building	660,000	Centro Cultural
		Forest Grove Foundation Housing for Homeless	680,000	Forest Grove Foundation
		Bienestar Plaza Los Amigos	500,000	Bienestar, Inc.
H-30	Sollman	North Plains Jessie Mays Community Park and Pedestrian Pathway Improvements	800,000	City of North Plains
		Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	500,000	Asian Pacific American Network of Oregon (APANO)
		Family Promise Washington County House	500,000	Family Promise of Washington County
		Hillsboro Schools Foundation Bilingual Career Kits	200,000	Hillsboro Schools Foundation

District	Member	Project	Amount	Recipient
H-31	Witt	Fox Creek Culvert	100,000	City of Rainier
		Skyline Community Hall Retrofits	155,000	Skyline Grange #894
		Sauvie Island Fire District Improvements	930,000	Sauvie Island Fire District 30
		River Access Near NW 107th Ave/Community Center Earthquake Retrofit	815,000	Linnton Neighborhood Association
H-32	Weber	Anderson Creek Raw Water Transmission Main	400,000	City of Nehalem
		Well and Wastewater Treatment resiliency	820,000	City of Bay City
		Cannon Beach Resiliency Project	360,000	City of Cannon Beach
		Astoria Public Library Renovation	420,000	City of Astoria
H-33	Dexter	Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	450,000	APANO
		Beaverton Health Clinic & Support for Innovative Startups and Emerging Nonprofits	650,000	City of Beaverton
		Central City Concern Clinical Respite Center	700,000	Central City Concern
		Washington County Park Restroom Improvements	200,000	Washington County
H-34	Helm	Oregon Outdoor Recreation Stimulus	1,000,000	Oregon Department of Fish & Wildlife, Oregon Conservation and Recreation Fund
		Support for Innovative Startups and Emerging	200,000	City of Beaverton
		HomePlate Youth Services Drop-in Center	401,000	HomePlate Youth Services
		Washington County Park Restroom Improvements	399,000	Washington County
H-35	Grayber	Just Compassion of East Washington County	1,500,000	Just Compassion of East Washington County
		Broadway Rose Improvements	350,000	Broadway Rose Theatre Company
		Southwest Corridor Community Investment Trust Model Feasibility Study and Implementation	150,000	Southwest Corridor Equity Coalition
H-36	Reynolds	Street Roots Center	1,400,000	Street Roots
		Food Pantry - Emergency Food processing/distribution	100,000	Neighborhood House
		Open for Fall, Open for All	400,000	Portland State University
		Central City Concern Peer Respite Center	100,000	Central City Concern

District	Member	Project	Amount	Recipient
H-37	Prusak	Washington County Economic and Transit Support	500,000	Washington County
		Packed with Pride & Afterschool Homework & Social Support club	500,000	The Foundation for Tigard Tualatin Schools
		Tualatin Together	500,000	Tualatin Together
		West Linn and Lake Oswego Small Business Support	500,000	West Linn Small Business Recovery Center
H-38	Salinas	Hillsdale to Lake Oswego Trail	300,000	SW Trails, Portland Bureau of Transportation, Oregon Parks and Recreation Department
		Lake Oswego/ SW Portland Land for Affordable Housing	1,000,000	Habitat for Humanity Portland/Metro East
		South Metro Racial Justice and Equity Grant Program	400,000	MRG Foundation
		Partnership for Community Health Care and Education	300,000	Clackamas Volunteers in Medicine
H-39	Drazan	Wildland Fire & Emergency Medical Response	146,700	Estacada Rural Fire District #69
		Clackamas County Fairgrounds Livestock Barn Project	1,750,000	Clackamas Cty. Fair Improvement Foundation
		Canby Fire District COVID response supplies	103,300	Canby Fire District
H-40	Meek	Parrott Creek Child & Family Services	600,000	Parrott Creek Child & Family Services
		Gladstone and Oak Lodge Community Library	500,000	Clackamas County
		Partnership for Community Health Care and	300,000	Clackamas Volunteers in Medicine
		Business Recovery Centers of Clackamas County	600,000	Oregon City Chamber of Commerce and Business Recovery Center
H-41	Power	City of Milwaukie Neighborhood Park Development	1,000,000	City of Milwaukie
		Oak Grove Community Project	750,000	Clackamas County
		Sellwood Community House Capital Improvements	250,000	Sellwood Community House
H-42	Nosse	Regional Black Economic Prosperity Planning and Dashboard Development Process	100,000	National Association of Minority Contractors - Oregon
		Central City Concern Clinical Respite Center	950,000	Central City Concern
		Street Roots Center	950,000	Street Roots
H-43	Sanchez	Albina Head Start classrooms	300,000	Home Forward
		NAYA Family Center/Home Forward 42nd and Killingsworth Project	1,700,000	NAYA Family Center

District	Member	Project	Amount	Recipient
H-44	Kotek	Center for Black Excellence	250,000	Albina Vision Trust
		NAYA Capital Improvements	1,250,000	Native American Youth and Family Center (NAYA)
		Co-Located Early Childhood Classroom Space at N. Maryland Affordable Housing Development	500,000	Neighborhood House
H-45	Smith Warner	Central City Concern's Recuperative Care Program	800,000	Central City Concern
		NAYA Home Forward Workforce & Early Childhood Education Center	600,000	NAYA
		Mainspring	100,000	Mainspring
		Street Roots Renovation	500,000	Street Roots
H-46	Pham	APANO Property Acquisition Fund	1,600,000	APANO
		82nd Avenue Transportation Justice Advocacy Grants	225,000	Oregon Walks
		Community Safety Infrastructure Investments	100,000	Coalition of Communities of Color
		East Portland Community Placemaking Projects	75,000	City Repair Project
H-47	Valderrama	Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	350,000	APANO
		East Portland Community Prosperity Project: Small Business Development	500,000	Unite Oregon
		Rosewood Equitable Neighborhood Development	1,150,000	The Rosewood Initiative
H-48	Reardon	Leach Botanical Garden Historical Building Improvement	1,550,000	Leach Garden Friends
		Zenger Farms Capital Improvements	150,000	Friends of Zenger Farms
		MHCC Pool and Multi-Cultural Center	300,000	Mt. Hood Community College
H-49	Hudson	East County Food Pantry	10,000	East County Food Pantry
		Troutdale Terrace Food Assistance	6,000	Oregon Food Bank
		Aldercrest Apartments renovation	1,200,000	Human Solutions of Oregon
		Habitat for Humanity land purchase	784,000	Habitat for Humanity
H-50	Ruiz	Gresham-Barlow School Based Health Center Development	1,000,000	Gresham Barlow School District - Multnomah County School District
		City of Gresham Funding Project	700,000	City of Gresham
		MHCC Pool and Multi-Cultural Center	100,000	Mt. Hood Community College
		Youth Voice, Youth Vote: Youth Participatory	200,000	Participatory Budgeting Oregon

District	Member	Project	Amount	Recipient
H-51	Bynum	Friends of Baseball	100,000	Friends of Baseball
		Building United Futures Complex	800,000	The Black United Fund of Oregon
		Paramount Apartments	1,000,000	Albina Vision Trust
		Black Economic Prosperity Project/Regional Black Economic Prosperity Planning and Dashboard Development Process	100,000	National Association of Minority Contractors - Oregon
H-52	Williams	MHCC Pool and Multi-Cultural Center	1,000,000	Mt. Hood Community College
		Columbia Gorge Community College Child Care Center, Ag-Tech-Ed Study, and ECE Spanish GED Program	1,000,000	Columbia Gorge Community College
H-53	Zika	City of Redmond - Neighborhood Revitalization	1,000,000	City of Redmond
		REACH & Redmond Early Learning Center	200,000	REACH & Redmond Early Learning Center
		NeighborImpact	800,000	NeighborImpact
H-54	Kropf	City of Bend Low-Barrier Shelter	2,000,000	City of Bend
H-55	Breese-Iverson	Prineville N. Peters/N. Main Intersection Update	900,000	City of Prineville
		Lake County Rural Fire Protection	500,000	Lake County
		La Pine Highway 97 East Pedestrian Improvements	375,000	City of La Pine
		HD 55 Main Street Grants	225,000	Crook County Chamber of Commerce (HD 55)
H-56	Reschke	Klamath County Economic Development Association	1,000,000	Klamath County Economic Dev. Association
		South Central Oregon Economic Development District	1,000,000	S. Central Oregon Economic Dev. District
H-57	Smith, G	District 57 Community Development Fund	2,000,000	Port of Morrow
H-58	Levy	Union County Business Assistance Grant Program	500,000	Union County
		East Umatilla Fire and Rescue, New Fire Station	1,000,000	East Umatilla Fire and Rescue (District)
		Wallowa County Fairgrounds Project	500,000	Wallowa Cty. for the Wallowa County Fair
H-59	Bonham	Columbia Gorge Community College Child Care Center/ Family Child Care Program Renovation	1,000,000	Columbia Gorge Community College
		Smith Rock State Park Infrastructure Improvements & Terrebonne Road Interchange	1,000,000	Deschutes County

District	Member	Project	Amount	Recipient
H-60	Owens	Harney County Fairgrounds	1,000,000	Harney County
		Malheur County Fair Barn Replacement	455,000	Malheur County
		Unity Water Tower Replacement	500,000	Baker County
		Sumpter Valley Railroad upgrades	45,000	Sumpter Valley Railroad Restoration, Inc

Oregon Advocacy Commissions Office

The Subcommittee approved an appropriation of $228,372 General Fund for the Oregon Advocacy Commissions Office to hire one permanent, full-time Public Affairs Specialist 2 to engage with constituent communities.

Oregon Liquor Control Commission

To finance construction of a new liquor distribution center and headquarters facility, the Subcommittee approved the cost of bond issuance and 2021-23 debt service for the Oregon Liquor Control Commission (OLCC) as follows:

- For purchase of land and warehouse construction, $632,735 Other Funds expenditure limitation for cost of issuance and $3.4 million Other Funds expenditure limitation for debt service.
- For information technology systems for licensing, enforcement, and distribution center sales and inventory management, $390,000 Other Funds expenditure limitation for cost of issuance, and $3.2 million Other Funds expenditure limitation for debt service.
- For an order fulfillment and conveyor system, $175,000 Other Funds expenditure limitation for cost of issuance and $896,730 Other Funds expenditure limitation for debt service.

The cost of the new facilities is estimated to total $89.5 million. Bond authorization is provided in SB 5505 for the acquisition of property and construction of a new liquor distribution center and headquarters facility ($52.5 million); a new distribution center sales and inventory management information technology system ($27 million); and a conveyor and order fulfillment system for the new facility ($10 million). Expenditure limitation for the land and construction and the conveyor system is included in SB 5506, the Capital Construction bill.

OLCC has been working with the Capitol Projects Advisory Board and the Department of Administrative Services on due diligence related to facility replacement and property acquisition. A market evaluation is scheduled to occur in the autumn of 2021, final site selection is projected to occur in April of 2022, and construction is anticipated to be completed in 2024.

The Subcommittee provided the following instruction to OLCC:

BUDGET NOTE

Prior to disposition of its existing properties adjacent to McLoughlin Boulevard in Milwaukie, the Oregon Liquor Control Commission is directed to report to the Joint Committee on Ways and Means on plans for the sale and disposition of its existing distribution center, office headquarters, and Milport Road warehouse. The report shall include information on the zoning of the properties, submitted offers, real estate fees and commissions paid to contractors and real estate professionals engaged, conditions of sale, and listing price of the properties. In addition, the OLCC shall report on the new warehouse and headquarters location, purchase price, construction and relocation schedule; its interim operations plan including new leases and estimated costs; an overview of measures the agency will take to minimize disruption to licensees, contract liquor agents, and other stakeholders; and a summary of efforts to secure financial systems and data during the transition.

Public Employees Retirement System

The Subcommittee approved $16,792,238 Lottery Funds expenditure limitation for the Employer Incentive Fund to be used for a 25% state match program for employer side accounts, which are pre-paid employer contributions held in trust for the payment of employer contributions.

Department of Revenue

A General Fund appropriation of $292,002 was approved for the Department of Revenue to support one full-time Operations and Policy Analyst 4 position (1.00 FTE) in the Administration Division. The position will lead initiatives to improve the efficiency and effectiveness in the management of resources, lead analyses of systems and processes, and work with agency management to develop business cases and policy option packages.

A one-time General Fund appropriation of $23.2 million was approved for the Department to make grants to counties for the reimbursement of lost tax revenue related to the 2020 wildfires. Distribution of these funds will be limited to counties included in Executive Order 20-60 that were impacted by the 2020 wildfires and that can demonstrate losses due to the September 2020 wildfires in property tax years beginning on or after July 1, 2020. For 2020-21, the following estimated amounts of lost tax revenues will be provided to the following counties:

- Lincoln: $208,178
- Marion: $715,634
- Clackamas: $116,831
- Lane: $579,208
- Linn: $72,226
- Douglas: $65,060
- Jackson: $2,829,073
- Klamath: $228,162

Prior to disbursement of funds by the Department, each county must apply by December 1, 2021, and annually thereafter. Applications must include a copy of a county ordinance or resolution authorizing the request and a sworn statement that the amount represents estimated revenue lost in that property tax year due to the September 2020 wildfires. The Department will review applications and distribute funds as requested by December 31st and each year thereafter. The Department is authorized to establish rules for the purposes of these distributions.

Other Funds expenditure limitation was increased by $4,245,000 for expenditure of Article XI-Q Bond proceeds on the Electronic Valuation Information System (ELVIS) project authorized in SB 5506. The objective of this project is to modernize the various outdated appraisal systems and associated manual processes used by the valuation section. One Information Systems Specialist 7 (0.88 FTE) and one Information Systems Specialist 8 (0.88 FTE) are provided to support the system. The Department's General Fund appropriation for debt service and related costs was increased by $672,270 for debt service for the 2021-23 biennium. Debt service is estimated to be $1,349,060 for the 2023-25 biennium.

To address the Department's cost of implementing SB 139 relating to taxation, $161,387 General Fund was approved for one permanent, part-time Tax Auditor 2 position (0.50 FTE) to answer questions from businesses and personal income taxpayers and assist with written objections related to the tax rate changes.

To address the Department's cost of implementing SB 727 relating to taxation, $438,569 General Fund was approved for three positions (2.00 FTE). One permanent, full-time Tax Auditor 2 (1.00 FTE) was approved to assist with the implementation of the Business Alternative Income Tax (BAIT) and to answer technical questions. One permanent, part-time Data Entry Operator (0.50) was approved to key additional schedules and fields on paper returns into Quick Modules for processing into GenTax. One permanent, part-time Operations and Policy Analyst 3 (0.50 FTE) was approved for GenTax testing and business entity analysis.

To address the Department's cost of implementing HB 2433 relating to taxation, $397,011 General Fund was approved for five positions (2.50 FTE). One permanent Administrative Specialist 2 position (0.50 FTE) was approved to provide clerical support, and four permanent seasonal Public Service Representative 3 positions (2.00 FTE) were approved to process Individual Taxpayer Identification Number filers.

Secretary of State

The Subcommittee approved a total of $2,474,287 General Fund and one limited duration Program Analyst 4 position (1.00 FTE) for the Elections Division. Of the total, $2 million was added for grants to counties to address county elections offices equipment and technology needs. This includes, but is not limited to, updating voting machines, purchasing new processing equipment (ballot sorters, tabulator upgrades, postmark scanners, keyed locks, and equipment for implemented upgrades), video surveillance upgrades, ballot drop boxes, and software needed for implementation of risk limiting audits. In addition, $120,000 General Fund was added for GIS interface updates needed to implement a redistricting plan. The limited duration position is supported with $354,287 General Fund and will assist with distributing resources to counties and addressing local county clerk redistricting needs.

Oregon State Library

An increase in Federal Funds expenditure limitation of $2,924,165 was approved for the State Library for the expenditure of American Rescue Plan Act (ARPA) funds for five focal project areas. These areas include connectivity; digital equity and inclusion; equity, diversity, inclusion, and antiracism; needs arising from the pandemic; and workforce development. These focal areas apply to the State Library's direct spending as well as subgrants provided to museums, tribes, and other entities. One Administrative Specialist position (1.00 FTE), supported with Federal Funds, is provided to help with the disbursement of ARPA funds.

Oregon State Treasury

Nonlimited authority for the Trust Property programs was modified to include charges for investment-related transactions.

CONSUMER AND BUSINESS SERVICES

Bureau of Labor and Industries

A General Fund appropriation of $2,310,459 was approved for the agency's role in the Fair Housing Enforcement Statewide Investment collaborative partnership between the Fair Housing Council of Oregon (FHCO), the Bureau of Labor and Industries (BOLI), the Department of Justice (DOJ), and other housing partners. This funding supports one Program Manager (1.00 FTE); Six Civil Rights Investigators (6.00 FTE) to support housing discrimination investigation in four priority regions; and one Training and Development Specialist (1.00 FTE) to provide statewide fair housing education and outreach.

Consumer and Business Services

The Subcommittee approved the transfer of the Senior Health Insurance Benefits Assistance (SHIBA) program from the Department of Consumer and Business Services (DCBS) to the Department of Human Services (DHS). The intent of this transfer is to consolidate all the SHIBA funding and programs in DHS since that agency already has two of the three SHIBA-related federal grants. This transfer requires a $1,813,619 Federal Funds expenditure limitation reduction to DCBS' budget and a reduction of two Program Analyst 2 positions (2.00 FTE) and two Public Service Representative 4 positions (2.00 FTE).

A technical adjustment was approved to accurately reflect the number of positions needed to support the new behavioral health treatment oversight requirements established in HB 3046 (2021). This adjustment adds one position to the three that are already approved.

A General Fund appropriation of $10,678,004 was approved as part of the Wildfire Recovery Initiative. This funding is for a new grant program to incentivize residential and commercial fire hardening for rebuilding and repairing dwellings and other structures that were destroyed or

damaged in the 2020 wildfires. Administration for the new grant program is capped at $678,004. One Principal Executive Manager E (1.00 FTE) is also approved for the program.

The Subcommittee approved the transfer of the Compact of Free Association (COFA) Premium Assistance Program and health insurance exchange from the DCBS to the Oregon Health Authority (OHA) as described in SB 65 (2021). This transfer requires DCBS to reduce its Other Funds expenditure limitation by $14,870,281 and eliminate 18 positions (18.00 FTE).

Mental Health Regulatory Agency

The Mental Health Regulatory Agency provides administrative and regulatory oversight to two licensing boards that oversee mental health professions in the state, the Board of Psychology and the Board of Licensed Professional Counselors and Therapists. Due to legislative interest in gaining a better understanding of licensee demographics and increasing diversity of the mental health workforce, the Subcommittee approved $300,000 General Fund and the following budget note:

BUDGET NOTE

The Mental Health Regulatory Agency shall engage a third party consultant to study the demographics of those individuals licensed by the boards and devise a plan to increase licensee diversity, including an examination of the boards' application processes, investigation of complaints and allegations related to application disclosures, and the boards' consideration of applicant character and fitness. A written report on the study and plan must be provided to the appropriate legislative policy committee(s) no later than December 31, 2022. The agency must also present this information to a subcommittee of the Joint Committee on Ways and Means during the 2023 legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

Anticipating the issuance of general obligation bonds for the seismic rehabilitation program at the Oregon Business Development Department (OBDD), the Subcommittee approved expenditure limitation of $160 million Other Funds for program grants: $110 million for public school buildings and $50 million for emergency services facilities. An increase in Other Funds expenditure limitation of $2 million was approved for paying the cost of bond issuance.

The Subcommittee approved an increase of $6,371,670 in the Department's General Fund appropriation for the payment of debt service on bonds issued for the seismic rehabilitation program.

A General Fund appropriation of $4 million was approved for the Business Innovation and Trade Division to provide grants to local governments to aid in the short and long-term efforts to recover from the 2020 wildfire season. The total amount of funding represents the reestablishment of funding that was provided for this purpose by the Emergency Board in January 2020 but was unspent at the end of the 2019-21 biennium, plus an additional $2 million due to anticipated program need. The funding is available for a variety of activities that include, but are not limited to, human resources, land use planning, infrastructure planning, FEMA recovery applications, building permit application processing, financial and administrative program support, and translation services.

The Subcommittee approved $80,000 General Fund for the Infrastructure Division to distribute as a grant to Crawford Electric Company to reimburse the company for the cost of temporary power poles that the State of Oregon used immediately following the 2020 wildfires.

A total of $4,238,074 General Fund was approved for the Department's Infrastructure Division to make grants to specific local governments for financial assistance for their building and planning departments' staffing needs. The individual recipients are:

- Lane County $755,319
- Linn County $275,000
- Lincoln County $190,000
- Douglas County $375,000
- Marion County $975,000
- Jackson County $710,000
- City of Talent $280,000
- City of Phoenix $677,755

The Subcommittee approved an appropriation of $772,000 General Fund for making grants to the following entities for staffing and operational needs associated with the 2020 wildfire season:

- City of Gates $251,000
- City of Detroit $521,000

An allocation of $275,722,721 American Rescue Plan Act State Fiscal Recovery Funds (Other Funds) was approved for the Department to make grants to local governments in the following amounts, for the critical drinking water, storm water, and sanitary sewer projects identified below:

- $2,923,500 for the City of Mill City storm drainage improvements

- $2,694,953 for Hood River waterfront stormwater line
- $2,640,125 for the City of Elgin wastewater collection system
- $14,700,000 for the City of Sandy wastewater treatment plant
- $50,000,000 for Marion County North Santiam septic to sewer project
- $3,000,000 for the City of Turner water pipe project
- $100,000 for the City of Vale wastewater treatment facility headworks improvements
- $2,790,000 for the City of Astoria 16th St distribution waterline replacement
- $2,930,000 for the City of Astoria Pipeline Road waterline resilience
- $10,000,000 for the City of Clatskanie - waste water treatment plant
- $5,260,000 for the Lyons-Mehama Water District tank and pipeline project
- $2,425,798 for the Port of Toledo sanitary sewer extension to Hwy 20
- $974,850 for the City of Waldport water tank project
- $2,000,000 for the Arch Cape Domestic Water Supply District Arch Cape Forest project
- $4,860,000 for the City of Astoria wastewater treatment plant headworks improvement project
- $5,530,000 for the City of Echo water system improvements
- $1,500,000 for the City of Echo wastewater system improvements
- $10,545,543 for the City of Aurora wastewater treatment plant facility
- $4,284,203 for the City of Aurora water storage tank and pump station
- $3,200,000 for the Crane Union School District 1J Crane community water and sewer system
- $250,000 for the City of Arlington Columbia River municipal pump station
- $65,000 for the City of Arlington wastewater facilities plan
- $12,000,000 for the City of Tillamook water transmission line replacement
- $1,140,000 for the Mapleton Water District water infrastructure projects
- $14,628,685 for the City of Lakeside wastewater treatment plant replacement
- $10,000,000 for the City of Scappoose water infrastructure projects
- $2,500,000 for the City of Aumsville water system improvements
- $12,000,000 for the City of Philomath water treatment plant and reservoir construction
- $900,000 for the Wasco County Soil and Water Conservation District Mosier Million #2 well replacement project
- $835,000 for the Crescent Sanitary District wastewater collection system
- $5,800,000 for the City of Carlton wastewater treatment plant
- $15,500,000 for Lane County McKenzie River Valley drinking water and wastewater system replacements

- $1,800,000 for the Panther Creek Water District water reservoir replacement
- $15,000,000 for Lincoln County Panther Creek septic and stormwater systems
- $3,000,000 for the City of Detroit drinking water system
- $3,000,000 for the City of Ashland for Talent, Ashland, and Phoenix intertie improvements
- $500,000 for Lincoln County well repair
- $25,000 for the City of Gates water meter replacement
- $5,000,000 for the City of Phoenix Charlotte Ann Water District disbanding transition costs
- $3,000,000 for the City of Powers sewer collection system and sewer plant
- $1,570,064 for the City of Roseburg stormwater system improvements
- $200,000 for Cave Junction water distribution center
- $2,500,000 for the City of Mosier wastewater treatment plan update
- $3,000,000 for the City of Nyssa water system expansion
- $2,700,000 for the City of Medford SW Medford water and sewer infrastructure
- $950,000 for the City of Redmond Skyline Village affordable housing sewer
- $10,500,000 for the City of Corvallis Rock Creek transmission main
- $15,000,000 for the Lakeview water treatment facility

The Subcommittee approved an increase of $15 million Other Funds expenditure limitation for the Infrastructure Division to provide grants for levee projects from the net proceeds of Lottery Bonds authorized to be issued and deposited in the fund during the upcoming biennium.

Additionally, the Subcommittee approved adjustments to the agency's Nonlimited Other Funds budgeted expenditures that produced a net increase of $90 million. Increases were made for net Lottery bond proceeds of $50 million to be deposited in the Special Public Works Fund from authorized bond issues in the upcoming 2021-23 biennium. Another $50 million General Fund was appropriated for deposit in the Special Public Works Fund, and $10 million of net proceeds of Lottery Bonds was approved for deposit in the Brownfields Redevelopment Fund. These increases are offset by a reduction of $20 million Nonlimited Other Funds that had been provided in the agency's budget bill (HB 5023) in error.

The $50 million General Fund deposited in the Special Public Works Fund provides loans and grants for publicly owned facilities that support economic and community development in Oregon. Funds are available to public entities for planning, designing, purchasing, improving, and constructing publicly-owned facilities.

An increase of $20 million Other Funds expenditure limitation was approved for the Infrastructure Division to grant funding to the City of Salem for a drinking water system project. The expenditure is supported by bond proceeds.

Other Funds expenditure limitation was increased by $50 million for the Business Innovation and Trade Division to provide grants to local independent movie theaters and entities in Oregon's live events industry to support their recovery from business closures due to the pandemic. Approximately $5 million is intended for distribution to small and community movie theaters. Remaining funds are to be distributed to support the live events industry, including live event operators, music, cultural and community venues, and other entities supporting live events. Grants made to organizations for subsequent distribution to individual entities are eligible for administrative costs related to the distribution of funding. All qualifying entities are required to self-certify as to the need being directly related to the COVID-19 pandemic.

The Subcommittee approved $25 million General Fund to support flexible grants to public and/or private entities for projects targeted at facilitating private investment in Oregon, with a focus on leading or emerging business sectors. The funding is intended to complement efforts under other OBDD programs or funds. Examples of potential uses include public infrastructure such as rail, road, docks, terminal, or airport improvements; power infrastructure; natural resources/wetland mitigation; and other projects enabling investment and long-term public return and benefit. Private sector projects might involve areas such as manufacturing, emerging energy, environmental, supply chain, and feedstock development.

The Department will need to set up the program and create rules prior to awarding grants. If statutory language or further legislative direction is needed to implement the program, OBDD will work with the Legislature to obtain these; depending on requirements, this may mean program initiation may be delayed until the latter half of the biennium.

The Subcommittee approved increases in Other Funds expenditure limitation totaling $9,149,378 for the Department's Arts and Cultural Trust to distribute grants funded by the issuance of Lottery Bonds for cultural facilities as follows:

- $750,000 for the Maxville Heritage Interpretive Center - Preservation of Maxville Townsite
- $2,000,000 for the Artists Repertory Theatre
- $600,000 for the Josephy Center for Arts and Culture
- $295,000 for the Eastern Oregon Regional Theatre - Baker Orpheum Theatre Restoration
- $1,250,000 for the Chehalem Cultural Center - Performing Arts Wing
- $750,000 for the Siletz Tribal Arts and Heritage Society
- $1,600,000 for the Jon G. Shedd Institute for the Arts
- $600,000 for the Little Theatre on the Bay - Liberty Theatre Expansion
- $304,378 for the Columbia River Maritime Museum - Lightship Columbia Preservation
- $1,000,000 for the Portland Art Museum - Rothko Pavilion

The Subcommittee approved an increase in expenditure limitation of $10 million Other Funds for the Infrastructure Division to make grants for county fair capital improvements.

Increases in Other Funds expenditure limitation of $1,254,312 for the Infrastructure Division and $361,350 for the Arts and Cultural Trust were approved by the Subcommittee for payment of costs associated with the issuance of Lottery Bonds. Also approved was an increase of $6,905,674 Lottery Funds expenditure limitation for the Infrastructure Division to pay debt service on Lottery Bonds.

Other Funds expenditure limitation of $120 million was established for the Department for expenditure of American Rescue Plan Act (ARPA) Capital Projects Funds received by the Oregon Department of Administrative Services and transferred to the Department for deposit in the Broadband Fund. Monies in the fund are available to be used to provide grants or loans through the Oregon Broadband Office and for the administrative costs of the office. Eligible uses of the grants and loans include projects for the planning and development of broadband service infrastructure.

The Subcommittee approved budget adjustments to allow the Department to expand staffing capacity. These adjustments include: Lottery Fund expenditure limitation increases of $1,387,837 for the Operations Division and $480,743 for the Business Innovation and Trade Division. General Fund is increased by $85,845 for the Business Innovation and Trade Division and $219,660 for the Infrastructure Division. Other Funds expenditure limitation is increased by $272,00 for the Operations Division, $461,286 for the Business Innovation and Trade Division, and $219,660 for the Infrastructure Division. For the Operations Division, the establishment of 8 positions (8.00 FTE) are authorized including a human resources analyst, an accounting technician, two procurement and contract specialists, two information technology specialists, and two public affairs specialists. For the Business Innovation and Trade Division, the establishment of 5 positions (5.00 FTE) are authorized that include three regional project managers, a loan specialist, and a program analyst. The Subcommittee also authorized the establishment of a federal grant manager position (1.00 FTE) and an operations and policy analyst (1.00 FTE) in the Infrastructure program.

The Subcommittee approved an increase in Lottery Funds expenditure limitation for the Film and Video Office of $112,500 for program enhancements. The Film and Video office will use $60,000 of the funding for workforce development and paid placement programs; $22,000 for regional festival and event sponsorship support; $3,500 for travel and accommodation costs; $23,000 for special events, a residency program, and regional office support; and $4,000 for business recruitment.

Increased Lottery Fund expenditure limitation of $1.6 million was approved for the Infrastructure Division to provide a grant to the Port of Port Orford for the Seafood Hub Redevelopment Project. The project centers on the creation of a seawater system that would allow the Port to provide sustainable operational support to the fishing fleet, facilities for on-site marine research, and ocean-related recreational opportunities. Additional funding to support the total project cost of $7,657,020 includes $5,275,020 from the U.S. Economic Development Administration and $800,000 in local funds.

Interest earnings on general obligation bond proceeds produced $5,800 that is available to offset General Fund for debt service. The subcommittee approved the establishment of an Other Funds expenditure limitation of $5,800 for the use of these interest earnings on debt repayment.

The Subcommittee approved an increase of $500,000 Other Funds expenditure limitation for the Business Innovation and Trade Division to make grants from the Oregon Rural Capacity Fund established in HB 2345 (2021). The fund is for making grants to Economic Development Districts to assist rural jurisdictions in learning about, applying for, and managing grants and other funding opportunities that can be used to support workforce, infrastructure, economic development, and community development.

Expenditure limitation of $10 million Other Funds was approved for the Business Innovation and Trade Division to make grants from the Disadvantaged and Emerging Small Business Loan Fund established in HB 2266 (2021), in conjunction with the establishment of a direct loan program for making loans to eligible business that have been certified by the Certification Office for Business Inclusion and Diversity and have been referred to the department by a technical assistance provider.

The Subcommittee approved an increase in expenditure limitation of $10 million Lottery Funds for the Business Innovation and Trade Division to provide a grant to Oregon21, LLC for the direct costs of the World Track and Field Championship.

Employment Department

Other Funds expenditure limitation is increased by $872,278 to accommodate administrative expenses of the Employment Department related to carrying out the provisions of SB 172 (2021) which limits the window in which non-fraudulent overpayments can be recovered from a claimant to five years and creates the ability for certain overpayments to be waived. Notification procedures and changes to automated systems require support for 10 limited duration Revenue Agent 1 positions (5.00 FTE) in the 2021-23 biennium associated with this work. Personal services costs are $647,578 and services and supplies costs are $180,000.

Housing and Community Services Department

The Subcommittee approved $30 million General Fund on a one-time basis for the Housing and Community Services Department (HCSD) to compensate landlords for 100% of missed rental payments for applications submitted to the Landlord Compensation Fund for rent owed between April 1, 2020 and the date of the landlord's application through June 30, 2021, subject to availability of funds. These funds can also be used to complete compensation payments for applications approved prior to passage of SB 278. Any amount remaining unallocated upon closure of the application portal and disbursement of funds is not intended to be carried forward into future biennia.

An additional $5 million General Fund is appropriated to the Department on a one-time basis for a grant to Home Forward to make distributions to landlords who delayed termination notices or eviction proceedings pursuant to section 9 of SB 278 (2021). Landlords can apply for this compensation if they can demonstrate that they waited at least 60 days to receive rent payments from a tenant who was denied rental assistance. Home Forward is responsible for primary program design, with HCSD providing application verification information. Up to 10% of the appropriation can be used by Home Forward for administrative costs or those of its subcontractors; separate accounting and reporting mechanisms are to be maintained for this program.

A one-time General Fund appropriation of $2 million was approved for the Department to make a grant to SquareOne Villages for a shared equity affordable homeownership pilot project. Upon awarding the grant, the Oregon Housing Stability Council may request information from SquareOne Villages regarding description of the project, number of units, characteristics of housing built and populations served, other financing partners, and evaluation of outcomes.

Proceeds from the sale of $410 million in Article XI-Q bonds will be used by the Department to develop affordable housing units and supportive housing units for Oregonians who have experienced chronic homelessness. The LIFT program produces approximately 750 units of affordable housing for every $100 million in funding. Of the total amount of bond proceeds, $60 million is intended to fund applications submitted in the 2019-21 biennium that would have been successful candidates for project funding but for the fact that available funding was insufficient to meet demand. An estimated $50 million in bond proceeds will be directed toward construction of approximately 350 units of housing with supportive services for very low-income Oregonians who require tenancy services and rental assistance to remain stably housed. General Fund of $1.6 million is included for supportive services and rental assistance payments associated with those units, based on the timing of bond issuance and units ready for occupancy in the 2021-23 biennium. Supportive services and rental assistance on these units is anticipated to cost $15.5 million General Fund in the 2023-25 biennium; coupled with service and rent assistance for units constructed with bonds authorized in 2019-21 biennium, the total "service dollars" costs are expected to reach $28.7 million in 2023-25. Expenditure limitation for cost of bond issuance in 2021-23 was approved in the amount of $3,490,000 Other Funds, General Fund debt service was increased by $21.4 million, and administrative costs to develop the units total $2,037,700 Other Funds expenditure limitation. Eleven positions (10.25 FTE) are needed for accounting, compliance, underwriting, and reporting.

To capitalize revolving loans that can be used by developers of low-income housing to purchase land or naturally-occurring affordable housing, the Subcommittee approved $30 million General Fund on a one-time basis. The Department will use this revolving loan fund to support the

long-term affordable rental housing needs of Oregonians who have been historically rent-burdened or underrepresented in home ownership. A portion of these loan funds are intended to be awarded to applicants who have demonstrated experience or expertise in serving these communities.

To preserve an estimated 1,600 units of existing affordable housing, the Subcommittee approved $100 million General Fund. This funding can be used for publicly supported affordable housing, properties with federal project-based rental assistance contracts, rent subsidies, manufactured dwelling parks, and properties undergoing recapitalization.

The Subcommittee approved $3 million General Fund on a one-time basis to provide a grant to a not for profit organization to develop or improve infrastructure for a manufactured dwelling park in Springfield Oregon. The Department will require the organization receiving the grant to provide a report to the agency that includes information on accounting and the use of grant money, identification of other funding to support the project, and resources provided to park residents.

General Fund of $225,953 was approved for the Department to study and make legislative recommendations on the incorporation of a Regional Housing Needs Analysis into state and local planning programs. The funds will support a position (1.00 FTE) to conduct stakeholder outreach and engagement and data improvement, with the goal of developing a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

BUDGET NOTE

The Housing and Community Services Department is directed to work with the Department of Land Conservation and Development to provide an initial legislative report no later than February 1, 2022 and a final legislative report no later than December 31, 2022 on efforts to develop a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

The Subcommittee approved Other Funds expenditure limitation of $4.5 million for rental assistance payments associated with a long-term rental assistance program established in HB 2163 (2021). The program is for rental assistance payments to individuals age 25 and younger who are or have recently been homeless, in substitute care, incarcerated, or in a facility for mental health or dependency treatment. One Operations and Policy Analyst position (1.00 FTE) is authorized to develop and manage the program. General Fund to support the program was included in HB 2163 on a one-time basis.

For wildfire recovery efforts, the Subcommittee approved $100.4 million General Fund for construction, rebuilding, and financing initiatives for wildfire survivors. Two positions (1.76 FTE) were authorized to support these initiatives. Other Funds expenditure limitation of $50.8 million (including $780,071 for cost of bond issuance) will allow the Department to acquire land for rebuilding efforts, as well as to provide interim housing for those displaced by wildfires. Debt service on these bonds is $2.2 million Lottery Funds for the 2021-23 biennium.

Department of Veterans' Affairs

Other Funds expenditure limitation of $6,113,208 was established for distribution of Lottery bond proceeds for the veterans' affordable housing project, including $113,208 for bond issuance costs. Lottery Funds debt service of $499,184 was established for the 2021-23 biennium and is estimated to be $993,687 in the 2023-25 biennium.

The Subcommittee approved $175,000 Lottery Funds expenditure limitation on a one-time basis for the Veteran Educational Bridge Grant Program. These grants are designed to provide some support to student veterans that find themselves unable to complete their academic programs on time due to the unavailability of a required class.

EDUCATION

State School Fund

The Subcommittee approved a reduction of $27,849,006 General Fund, an increase of $219,059,876 Lottery Funds, and an increase of $8,789,130 Other Funds from the Fund for Student Success for the State School Fund. This change reflects the final balance of use of available Lottery Funds across the entire state budget as well as the most recent forecast of the Fund for Student Success related revenues. This assumes no transfer of Education Stability Fund resources to the State School Fund and brings the total funds State School Fund amount to $9.3 billion.

Oregon Department of Education

The Subcommittee approved $125 million Other Funds expenditure limitation for the Oregon School Capital Improvement Matching program (OSCIM). The proceeds of the sale of Article XI-P general obligation bonds authorized in SB 5505 are used for grants to school districts which match the grant with proceeds of locally issued bonds for the construction and improvement of school district buildings and property.

The Subcommittee approved $17.5 million Other Funds expenditure limitation for Lottery Bond proceeds authorized in SB 5534 for deposit into the Connecting Oregon School Fund (COSF) for expanding Internet connectivity in schools and maximizing the use of available federal resources. The agency will use COSF to provide state grants to districts that are successful in applying for federal E-rate funding from the Universal Service Administrative Company (USAC) for special construction projects. These projects will provide new or improved existing internet connectivity for schools in which the federal E-Rate funding would typically provide between 60-80% of project costs. ODE will provide state grants for up to 10% of project costs which will leverage an additional matching federal contribution, which may enable sufficient funding to pay for the entire cost of the project. Projects in which federal and state resources do not fully fund a project will be the responsibility of the district to provide through other resources. State funding will be allocated through a formula that prioritizes schools based on income levels; rural and remote areas of the state; and the current type of internet connectivity and download speeds. ODE estimates these funds will leverage up to an additional $70.8 million in resources for 40 to 60 projects that focus on improving both schools and district-wide area network connectivity.

Three capital projects were approved for the Oregon School for the Deaf to be financed with Article XI-Q bonds. There is a total of $666,308 General Fund designated for debt service on these bonds during 2021-23. The projects are for remodeling restrooms to bring them to ADA standards, fire alarm system replacement, and upgrades of windows.

A total of $1,459,142 Other Funds expenditure limitation was approved for the cost of issuance of general obligation (SB 5505) and Lottery bonds (SB 5534). These include the costs for bonds issued for the Oregon School Capital Improvement Matching program (Article XI-P bonds), projects for the Oregon School for the Deaf (Article XI-Q bonds) and for Broadband Connecting Oregon Schools grants (Lottery bonds). An Other Funds debt service expenditure limitation was established for $330 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding general obligation bonds.

A one-time $500,000 General Fund appropriation was approved for a study of the impacts of State School Fund spending and to determine if this spending pattern results in disparities between students who are black, indigenous or people of color (BIPOC) and those who are not BIPOC students. The Oregon Department of Education will award a contract to an experienced researcher who has done research on exploring and modeling education finance policy and practice including research on the effects of fiscal policies and implications on resources at the school and classroom levels. The researcher awarded the contract should have completed at least one multi-year study of weighted student funding. The Department is to provide support and data for the researcher(s). The Department should also appoint an advisory committee with representatives from various educational advocacy and community groups with experience working with historically underserved students. This committee is to review variations in school level spending across multiple types of expenditures across 25 school districts, and to review the proportion of diverse teachers and students. The Department is to submit a report with the results and findings of the study and advisory committee by December 15, 2022.

Funding and Other Funds expenditure limitation was approved for the provisions of HB 3073 (2021), which establishes the new Department of Early Learning and Care (DELC), eliminates the existing Early Learning Division of the Oregon Department of Education, transfers the Employment Related Day Care (ERDC) program to the new DELC effective July 1, 2023, and makes policy and eligibility changes to the ERDC program. In this bill, there is $3.5 million General Fund appropriated to the Oregon Department of Education for 14 positions (12.92 FTE) hired before March 1, 2020 necessary to establish the new agency and develop its payment systems, accounting structures, Information Technology systems, employee hiring processes, and other activities. The funding for these positions is for the full 2021-23 biennium. A special purpose appropriation to the Emergency Board of $5.1 million General Fund is included for the costs of staff hired after March 1, 2020 and other costs of the new agency. Finally, an Other Funds expenditure limitation increase of $95 million is provided to the Department of Human Services for ERDC costs including a new co-pay policy. These Other Funds for the ERDC program are resources transferred from the Early Learning Division/DELC and include American Rescue Plan Act funding specifically for early learning and child care related spending.

SB 5513 (2021), the budget bill for the Oregon Department of Education, includes $9 million General Fund for preschool program spending during the 2021 Summer months. This funding is part of the $250 million Summer Learning initiative passed in HB 5042 earlier in the 2021 legislative session. The budget report for HB 5042 included specific allocations of $6 million for the Preschool Promise, Oregon Prekindergarten,

and Early Learning Equity Fund programs. Based on the applications for this funding, the Early Learning Division has determined that the allocations in the HB 5024 budget report will result in not all of the funding for the Oregon Prekindergarten and the Early Learning Equity Fund being spent and insufficient funding for the Preschool Promise program to meet the volume of applications. Given this situation, the Subcommittee instructed the Early Learning Division to adjust the allocations among the three programs to maximize the amount of funding awarded to providers.

Higher Education Coordinating Commission

After the passage of SB 5528 (2021), the budget bill for the Higher Education Coordinating Commission (HECC), it was discovered that the appropriations for Public University Statewide Programs and Statewide Public Services programs were mistakenly switched in the amendment. This measure includes a $103,420,570 General Fund decrease in the Public University Statewide Programs appropriation (section 1(8) of SB 5528) and a corresponding increase in the appropriation for the Statewide Public Services (section 1(9) of SB 5528) to correct the error.

Other Funds expenditure limitation of $5 million was approved for the Financial Management Information System, or FAMIS, project which is financed with the proceeds from the sale of Article XI-Q Bonds. The FAMIS project will replace out-of-date existing systems supporting the student financial aid programs of the Commission. Better student access to assistance, security issues, and the need for a more web-based system are just a few of the factors driving the need for this project. The project has approval for an early bond sale requiring debt service for 2021-23; the Subcommittee approved $867,805 General Fund to pay that expense.

An additional bond financed project received approval for an early bond sale requiring debt service for 2021-23. This is the Oregon Manufacturing Innovation Center's Research and Development Center for Additive Manufacturing Innovation Phase II project. This project requires $773,239 General Fund for debt service in 2021-23.

The Subcommittee approved Other Funds expenditure limitation of $7,003,106 for the cost of issuance for bonds authorized in SB 5505 (Article XI-G, XI-Q, XI-F bonds) and in SB 5534 (Lottery Bonds) for public universities, community colleges, and for HECC. Other Funds expenditure limitation of $530,575 was approved for debt service on general obligation bonds issued on behalf of community colleges. These Other Fund resources will offset General Fund in the same amount for payment of the debt service. Nonlimited Other Funds debt service is reduced by $10.3 million for savings generated from the refunding of Article XI-F bonds issued for the benefit of public universities and the Oregon Health and Science University.

The Subcommittee approved $5 million General Fund for distribution to five programs or organizations that assist college-going individuals or those considering post-secondary education. Each of these programs will receive $1 million in one-time funding:

- ASPIRE, which is a mentoring based program, will use the funds to expand the number of ASPIRE sites across the state and increase the size of the participation grants to expand their college and career preparation resources, transition activities, career training resources, and staff/volunteer training.
- College Possible is a program designed to reduce barriers to students in accessing post-secondary education, especially students from underserved backgrounds. This $1 million grant will assist the organization to serve the 1,150 students currently in the program and will increase the number of students served by 25%. Several school districts have expressed interest in partnering with College Possible for programming and this will increase the ability to meet those requests.
- The Oregon TRIO Association (TRIO) promotes educational equity, access, and opportunity for underrepresented students. This funding will be used for three initiatives: (1) a study abroad/exchange scholarship program for low-income students; (2) a "Last Mile" scholarship fund targeted to post-secondary students who are at risk of having to drop out in their last year before graduation; and (3) to provide grant-writing training to organizations to increase the number of TRIO programs in targeted areas.
- Advancement via Individual Determination (AVID) is a program to prepare middle and high school students for success in four-year post-secondary institutions. Funding will be used for professional development for over 400 educators to assist their students, and to expand the AVID College Readiness System to an additional two to three rural school districts.
- Build EXITO, the National Institutes of Health's Building Infrastructure leading to Diversity (BUILD) initiative in Oregon, is an undergraduate research training program for students. This funding will increase the organization's recruitment efforts with partner community colleges in the metro area, provide sophomore research preparation for 400 students, and recruit professional research mentors at the Oregon Health & Science University and Portland State University.

SB 551 (2021) appropriated $12.9 million General Fund for the costs of providing health care insurance for part-time faculty at community colleges and public universities. The General Fund appropriation was for deposit in the Part-Time Faculty Insurance Fund created in the measure. After review of SB 551, it was determined that Other Funds expenditure limitation was required to actually spend money out of this new fund; the Subcommittee approved an Other Funds expenditure limitation increase of $12.9 million for HECC for this purpose.

SB 762 (2021) appropriated $10 million General Fund to provide resources for the Oregon Conservation Corps program. The program is established to reduce the risk of wildfires, assist in the creation of fire-adapted communities, and engage youth and young adults in workforce training. The General Fund appropriation was to the Oregon Conservation Corps Fund created in SB 762. After review of that bill, it was determined that Other Funds expenditure limitation is required to spend money out of this new fund. The Subcommittee approved an Other Funds expenditure limitation increase of $10 million for the Higher Education Coordinating Commission for this purpose.

The Commission recently changed the Student Success and Completion funding model which is used to distribute the Public University Support Fund to the state's seven public universities. One outcome of that change was to remove two programs at Oregon State University (OSU) from the formula, the Veterinary Diagnostic Laboratory and the Facilities Maintenance resources for facilities at OSU that are used by the Experiment Station, the Extension Service, and the Forest Research Laboratory. When this action was taken, the amounts used in the 2021-23 budget were

not adjusted for inflation. The Subcommittee recognized this need and increased the Public University Statewide Program budget by $162,753 General Fund for the Veterinary Diagnostic Laboratory and the appropriation for Statewide Public Services by $236,922 General Fund for the OSU facilities maintenance.

Two projects were approved for funding from the American Rescue Plan Act State Fiscal Recovery Funds. These funds will be transferred from the Department of Administrative Services to the agency to be spent as Other Funds and be distributed to the appropriate institution. The two projects are:

- A one-time grant of $3.5 million to Southern Oregon University (SOU) to demolish Cascades Hall, a former dormitory that is currently being used primarily for storage and flex space. The Cascades Hall building is estimated to have a deferred maintenance backlog totaling $12 million and demolition is more cost effective than renovation. SOU anticipates the removal of the facility will result in operations and maintenance savings due to the reduction in utility costs.
- A one-time grant of $636,812 for Umpqua Community College (UCC) for land movement reparation for a large and dangerous slide and sink hole. Since UCC's property insurance does not cover land movement, the reparation would have left a large deficit in the college's finances. UCC will start the project as soon as funds become available.

The Subcommittee approved a number of projects that are part of the Public University Statewide Programs budget unit. These projects are:

- A total of $5.5 million General Fund for a one-time distribution to Oregon Institute of Technology (OIT) for the Center of Excellence in Applied Computing and for expanding health-related clinical and laboratory facilities. OIT will use $3 million to establish the new Center of Excellence and support the hardware, software, and related resources for the Center. Students will be trained in the new Center through targeted certificate and degree programming. The remaining $2.5 million is for rural health initiatives starting in Southern Oregon. Programming will be in the areas of dental hygiene, applied behavior analysis, applied psychology, and the new doctoral program in physical therapy. Funds will be used for clinical and laboratory facilities.
- One-time funding of $1 million General Fund is approved for distribution to Portland State University (PSU) for the Center for Women's Leadership. This funding is to support the New Leadership Oregon Program and will be used for student scholarships and activities to formalize a sustainable and expanded long-term future for the Center.
- In the 2019-21 budget for Public University Statewide Programs, the funding for the Dispute Resolution program was reduced. A $349,000 General Fund increase will restore this reduction, bringing the total funding for the Dispute Resolution program to $2,921,696 General Fund.
- One-time funding of $427,083 General Fund was approved for distribution to Oregon State University (OSU) for a study to: (a) identify practical techniques for painting wind energy facilities that are scientifically shown to increase the visibility of the facilities to birds and prevent avian deaths; (b) evaluate the suitability of the techniques identified for use at wind energy facilities in the state; and (c)

evaluate the feasibility of implementing the techniques in a manner that complies with any applicable requirements of the Federal Aviation Administration. OSU should consult with the Oregon Department of Energy in undertaking this study. The study must also discuss the potential effects that the practical techniques identified may have on wildlife in this state other than birds. OSU shall report the study's findings to the interim committees of the Legislative Assembly related to agriculture and natural resources.

The Subcommittee approved projects that are part of the Statewide Public Services budget unit. These projects are:

- A one-time grant of $150,000 General Fund for the Berry Research Initiative program located at the North Willamette Regional Extension Center. This program does research on cost-effective agricultural planting, growing, and harvesting. The funding will enable the program to assist strawberry growers with focus on invigorating the fresh-market industry for sustainability-minded growers. The funding will also enable four students to be mentored and contribute to research projects under the program.
- General Fund in the amount of $2,680,000 for a one-time distribution to Oregon State University Wine Research Institute to increase its capacity to test more wine grapes, fruits, and other agricultural products that have been subject to smoke from wildfires. This testing provides growers with information on how severely their grapes or fruits have been impacted by wildfire smoke and whether they should be harvested and processed into wine. A portion of these funds will be used to enable research on wildfire smoke damage on agricultural products, and a portion will be used to remodel space for an analytical smoke research laboratory and for testing equipment, laboratory technicians, and support staff.

HUMAN SERVICES

Oregon Health Authority

The Subcommittee approved a General Fund appropriation of $145,714 for the Oregon Health Authority (OHA) for one-time costs associated with pharmacist training and related activities by the Oregon State University College of Pharmacy. These costs result from the university's implementation of chapter 95, Oregon Laws 2019, which authorizes pharmacists to prescribe and dispense emergency "bridge" refills of insulin and related devices.

The budget includes $300,000 General Fund and one position (1.00 FTE) for OHA to study behavioral health services provided by other state agencies. The subcommittee approved the following instruction related to this investment.

> **BUDGET NOTE**
> The Oregon Health Authority (OHA) shall study the behavioral health structures for services provided through state agencies and whether the structure adequately meets the current needs of the state as identified by the Alcohol and Drug Policy Commission strategic plan and the State Health Improvement Plan. OHA shall analyze the cost required to meet projected unmet needs, current revenue sources, and additional revenue options, including, but not limited to, taxes related to alcohol, income, and telecommunications. OHA shall report its findings to an interim committee of the Legislative Assembly related to behavioral health no later than February 1, 2022.

The budget includes $958,626 General Fund and $117,250 Other Funds expenditure limitation for debt service and cost of issuance of general obligation bonds for capital projects approved for the Oregon State Hospital (OSH). The approved projects include a new well water treatment facility and replacement of automated dispensing cabinets for prescription drugs. For cash-funded capital projects at OSH, the budget includes $2.3 million, which is available from the federal American Rescue Plan Act, for deferred maintenance in Salem and Pendleton and equipment replacement in Salem and Junction City.

The budget includes the following adjustments to support OHA's cost of implementing policy bills passed late in the legislative session:

- $14.9 million Other Funds expenditure limitation and 18 positions (18.00 FTE) for the transfer of the Health Insurance Marketplace from the Department of Consumer and Business Services to OHA (SB 65);
- $5 million General Fund for developing behavioral health quality incentive metrics and other behavioral health system improvements (HB 2086);
- $20.3 million Other Funds expenditure limitation for the Behavioral Health Housing Incentive Fund (HB 2316); and
- $780,457 General Fund and four positions (2.84 FTE) for the review of health care mergers, acquisitions, and affiliation transactions (HB 2362).

The Subcommittee approved a budget-neutral reduction of $300 million General fund and an increase in Other Funds expenditure limitation in the same amount in order to use federal American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Oregon Health Authority for maintaining health-related services at the Oregon State Hospital.

Department of Human Services

The Subcommittee approved an increase in Federal Funds expenditure limitation of $1.8 million for the Department of Human Services (DHS) and authorized four positions (4.00 FTE) to administer the Senior Health insurance Benefits Assistance Program (SHIBA), which is being transferred to DHS from the Department of Consumer and Business Services.

For administering shelter and feeding services for wildfire survivors, the Subcommittee approved $76,488,018 General Fund on a one-time basis and authorized nine limited-duration positions (7.50 FTE). Of this amount, $75 million is for programmatic expenditures and $1,488,018 supports the limited-duration positions.

The Subcommittee approved a total of $5.8 million General Fund for nutrition and anti-hunger programs, including $4 million for Double-up Food Bucks, $150,000 for the Oregon Hunger Task Force, and $1.7 million for the Oregon Hunger Response Fund. Additionally, $14 million Other Funds expenditure limitation was approved to allow the agency to use one-time federal American Rescue Plan Act State Fiscal Recovery funds received by the Department of Administrative Services and transferred to DHS for emergency food supply stabilization.

This measure includes an increase of $99,503 Other Funds expenditure limitation for the DHS Aging and People with Disabilities program to allow the Department to hire one new permanent, full-time Administrative Specialist 3 position (0.50 FTE) to assist with the Senior Emergency Medical Services Innovation Program established by HB 2397 (2021). Position costs are funded through the DHS Quality Care Fund.

SB 5529, the primary 2021-23 budget bill for the Department of Human Services, includes a total of $131 million total funds ($44.3 million General Fund) for implementation of new rate models for Intellectual and Developmental Disabilities services. Effective July 1, 2021, a portion of the funds will be used to provide an across-the-board 3.2% rate increase. Effective July 1, 2022, the balance of the funds will be used to implement the new rate models at 80% of cost. The intent of the following budget note is to direct DHS to fully fund the new rate models at 100% of cost, which has an estimated additional 2021-23 cost of $55.3 million total funds ($28.5 million General Fund).

BUDGET NOTE

The Department of Human Services' Office of Developmental Disabilities Services (ODDS) is directed to fully fund the new rate models that go into effect on July 1, 2022. As this action is intended to strengthen and enhance Home and Community Based Services, the ODDS shall use funds made available through the temporary 10% FMAP increase to cover the 2021-23 costs required for implementation, unless the U.S. Centers for Medicare and Medicaid Services determines this to be an ineligible use of those funds, in which case the Department is directed to submit a request to the Emergency Board for the

required funding. It is the Legislature's intent to fully fund provider rates for adult and children's group home services, day support services, employment services, attendant care, supported living, and non-medical transportation.

SB 749 (2021) appropriated $467,993 General Fund, along with $253,709 Federal Funds expenditure limitation and $10,660 Other Funds expenditure limitation, to the DHS for the implementation of a new program to register providers of residential care referrals (referral agents). Because of how the agency accounts for shared services, funding authorization should also include a corresponding Other Funds expenditure limitation in DHS Shared Services. After review of SB 749, it was determined that this Other Funds expenditure limitation was inadvertently omitted from SB 749. The Subcommittee approved an Other Funds expenditure limitation increase of $628,913 for DHS to correct this omission.

Other Funds expenditure limitation of $95 million was approved for Employment-Related Day Care (ERDC) costs, including a new co-pay policy. The source of Other Funds for the ERDC program is funding transferred from the Department of Education's Early Learning Division and includes American Rescue Plan Act funds specifically for early learning and child care related spending.

JUDICIAL BRANCH

Oregon Judicial Department

The Subcommittee approved $721,500 General Fund for two new statutory circuit court judgeships (1.50 FTE) in the eleventh Judicial District and Deschutes County, for a total of nine circuit court judges for the district. The judgeships are statutorily-established in HB 3011 (2021). The judgeships would begin on January 1, 2022. County government will assume facility (courtroom and office space) and associated costs for the judgeships and staff. Additionally, the Subcommittee approved $867,280 General Fund for six permanent full-time positions, including one Judicial Assistant, one Courtroom Clerk, and one back-office Clerk for each newly established judgeship (5.00 FTE). Judicial staff would begin on November 1, 2021.

The Subcommittee approved $1.2 million General Fund on a one-time basis and authorized eight limited duration positions (6.58 FTE) for the expungement of criminal records for marijuana infractions.

For the non-bondable costs of capital construction projects, the Subcommittee approved, on a one-time basis:

- $5 million Other Funds expenditure limitation for the Supreme Court Building. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.
- $250,000 of Other Funds expenditure limitation for the cost of issuing general obligation bonds for the Supreme Court Building Renovation. The revenue source is from the bond proceeds.

- $3.5 million Other Funds expenditure limitation for planning and costs associated with replacement of the Curry County Courthouse. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.
- $169,827 Other Funds expenditure limitation for planning and costs associated with replacement of the Crook County Courthouse. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.

The Subcommittee approved the following Other Funds expenditure limitations for the Oregon Courthouse Capital Construction and Improvement Fund and both state and local matching funds, with the difference between the state and local match related to the cost of bond issuance that is paid as part of the state match:

Courthouse Project	State Match	Local Match	Total
Benton County	$20,730,000	$20,383,129	$41,113,129
Linn County	$16,110,000	$15,900,000	$32,010,000
Crook County	$11,885,000	$11,700,000	$23,585,000
Clackamas	$1	$1	$2

The revenue to support state matching funds is General Obligation bonds (Article XI-G) authorized in SB 5505 (2021). The timing of the issuance of the bonds will occur late in the 2021-23 biennium and, therefore, there is no associated General Fund debt service related to the issuance for the 2021-23 biennium.

The Subcommittee provided the following instruction to the Judicial Department about the Clackamas County Courthouse project.

BUDGET NOTE

The Oregon Judicial Department (OJD), in coordination with Clackamas County, is requested to submit a report to the Joint Committee on Ways and Means, prior to the legislative session in 2022, on the design, build, finance, operation, and maintenance public-private partnership (P3) agreement(s) for the Clackamas County Courthouse, as well as the funding agreement between OJD and Clackamas County, related to constitutional and statutory requirements for state support and local matching funds for the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). The report is to include, but not be limited to:

- the legal sufficiency of the Clackamas County public-private partnership agreement(s), from the state's perspective, pertaining to funding agreement requirements;
- estimated total cost of ownership to construct, occupy, and maintain the Clackamas County Courthouse;
- affirmation of county ownership of the Clackamas County Courthouse building and property;
- a final master funding agreement; and

- a long-term flow-of-funds for state and local matching deposits into, and withdrawals from, the OCCCIF.

The report may also include recommendations for statutory changes related to public-private partnership agreement(s) and the OCCCIF. The submission of this report is a prerequisite for the consideration of supplemental Other Funds expenditure limitation for the Clackamas County Courthouse project.

LEGISLATIVE BRANCH

Legislative Administration Committee

Funding is provided to the Legislative Administration Committee (LAC) for the Document Publishing and Management System (DPMS) project, including Other Funds expenditure limitation in the amount of $4,310,000 for the cost of issuing general obligation bonds and for project costs. In addition, $663,587 General Fund is provided to LAC for debt service on bonds issued during the 2021-23 biennium for the DPMS project.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved several General Fund increases for the Department of Agriculture (ODA), totaling $2,501,685. First, $200,000 General Fund was added for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Fish and Wildlife and Oregon counties. This funding is provided on a one-time basis. Next, $450,000 of one-time General Fund was provided for additional funding for the Department's Noxious Weed Control Program. Additionally, $468,311 General Fund and the establishment of two permanent full-time positions (2.00 FTE) was approved for the Native Plant Conservation Program. The two Natural Resources Specialist positions will function as a Lead Botanist and a Conservation Biologist for the program and will allow for more focus on the administrative needs of the program and the development of State projects.

Finally, the Subcommittee approved two General Fund increases as part of a statewide investment in water-related priorities. First, $883,374 General Fund and a permanent full-time Natural Resource Specialist 3 (0.92 FTE) was added to support water quality work in small watersheds. Part of this work includes land condition assessments for compliance with agricultural water quality rules. Of the amount provided, $650,000 will be used to contract with local partners, like Soil and Water Conservation Districts or watershed councils, to provide technical support to local landowners. Secondly, $500,000 of one-time General Fund was approved to continue work related to the State's groundwater management areas (GWMA). The Department will use $250,000 of this amount to contract with a facilitator to coordinate a task force around the Lower Umatilla Basin GWMA with state agencies and local partners. The other $250,000 of one-time funds will be used to complement existing research the Department is doing related to fertilizers and nitrate levels that are impacting groundwater.

Department of Energy

The Subcommittee approved funding for two new grant programs to be operated by the Department of Energy in 2021-23. First, a one-time General Fund appropriation of $10 million was provided for the solar rebate program established in HB 2618 (2019). The $10 million will be deposited into the Rooftop Solar Incentive Fund for the issuance of rebates and to pay for implementation and administration of the solar rebate program. Of the $10 million, almost $9.2 million is available for rebates through Special Payments with $803,822 estimated for administration. The Department will hire three limited duration positions, a half-time Program Manager 3 and two Office Specialist 2 positions (2.50 FTE). Personal Services costs are anticipated to be $364,182, with $439,640 for services and supplies that include IT upgrade and indirect costs. This program was previously provided $2 million of one-time General Fund in 2019-21.

Second, the Subcommittee approved $10,831,296 General Fund for the Department to establish a new grant program designed to incentivize residential and commercial energy efficiency for 2020 wildfire survivors who are rebuilding and repairing dwellings and other structures that were destroyed or damaged in the 2020 wildfires. Of the total, $10 million is provided for grants and $831,296 General Fund is for administration of the program. The Department will hire three full-time limited duration positions, an Accounting Tech 3 and two Program Analysts, along with utilizing existing personnel to assist with program establishment, implementation and oversight.

The Subcommittee approved $247,974 Other Funds expenditure limitation for the Department to conduct the study on small scale renewable energy projects that is outlined in HB 2021 (2021). The position authority for this study, an Economist 4, was provided in the budget report for HB 2021, however the Other Funds limitation provided in that measure is solely related to the Community Renewable Energy Project grant program established in the bill. The Economist position tasked with doing this study should not be paid from administrative grant funds but with Other Funds from the Department's Energy Supplier Assessment revenue.

The Subcommittee approved $3.5 million for General Fund debt service to cover bond payments due in April 2022 and 2023 for the Small-Scale Energy Loan Program (SELP) Fund. This debt service is due to losses sustained from loans dating back to 2007. The total projected overall cash flow shortfall in the SELP Fund is currently around $5 million but is dynamic and may be reduced further based on revenue received.

Department of Environmental Quality

The Subcommittee approved several General Fund appropriations totaling $4,339,481 to the Department of Environmental Quality (DEQ). First, as part of an overall statewide investment in water-related priorities, $350,000 General Fund was provided to begin initial scoping and design of a database framework of water and infrastructure data. While this is provided as a one-time appropriation, this is likely to become a significant information technology project, which will need to be reviewed by the Legislative Fiscal Office and the State Chief Information Office as part of the Stage Gate process. DEQ will need to develop a funding request for further development of this database framework.

Also included is $420,099 General Fund to backfill the costs of positions within DEQ's Section 401 Hydropower Program. This program, named after Section 401 of the federal Clean Water Act, issues certifications for hydroelectric projects as part of a licensing process in conjunction with the Water Resources Department for hydroelectric water rights. Fee revenue for this program was insufficient to maintain operations, so a fee increase had been proposed in HB 2143 (2021). However, the increase to the annual fees in that measure were amended to not take effect until the 2023-25 biennium, resulting in a revenue shortfall for DEQ. This one-time General Fund has been provided in order to maintain operations through the 2021-23 biennium until the fee increase becomes effective.

Additionally, $569,382 General Fund was approved on a one-time basis to cover the administrative costs of a new financial assistance program that will provide funding to public agencies or qualified institutions for the repair, replacement, upgrade, or evaluation of residential or other on-site septic systems. The Department will hire two full-time limited duration positions, a Program Analyst 2 (1.00 FTE) and a Natural Resource Specialist 4 (1.00 FTE), to provide funding coordination, oversight, outreach, and assistance to local entities. DEQ will need to determine the most efficient and effective method of distribution for this financial assistance program, intended to assist wildfire impacted communities, including the possibility of providing low-interest loans, forgivable loans, or, potentially, grants. The funding for this financial assistance program will come from the Department of Administrative Services through a revenue transfer of federal American Rescue Plan Act State Fiscal Recovery Fund monies. The Subcommittee approved $15 million of Other Funds expenditure limitation for this program. Because federal ARPA funding can be spent through 2026, it is anticipated that DEQ will need to request General Fund and position authority to continue administering the program for the 2023-25 biennium and beyond if necessary.

Finally, $3 million of one-time General Fund was provided for DEQ's cost share with the Federal Emergency Management Agency for the hazardous waste and structural debris clean up related to the 2020 wildfires.

The Subcommittee approved $4.3 million Other Funds expenditure limitation to expend a portion of the proceeds from $10 million in Article XI-H general obligation bonds requested in SB 5505 (2021). The bond proceeds will replenish the Orphan Site Account which is used to fund investigations and cleanup at sites where parties who are responsible for the pollution are unknown, unable or unwilling to perform cleanup-related work. The Orphan Site Account is also used to meet Oregon's obligations at federally funded Superfund sites. Oregon must contribute 10% of the Environmental Protection Agency's cleanup costs and pay 100% of long-term maintenance costs at federally funded Superfund sites. DEQ typically spends the proceeds over two consecutive biennia before making another request for additional Orphan Site bonds. Of the

limitation provided, $300,000 is for costs of issuing the bonds. Also approved is $395,030 General Fund for the debt service associated with the bonds, which are scheduled to be sold in May 2022 and March 2023.

Finally, the Subcommittee approved the reduction of $300,000 Other Funds intended for the cost of bond issuance that was mistakenly included in SB 5516 (2021), the Department's budget bill, under the Debt Service section. The limitation for the cost of issuance is appropriately included above, along with the $4 million in bond proceeds, within the Land Quality program where it will be expended.

Department of Fish and Wildlife

The Subcommittee approved several General Fund appropriations for the Department of Fish and Wildlife totaling $1,776,635. First, one-time General Fund of $545,000 was provided for deposit into the Conservation and Recreation Fund established by HB 2829 (2019) in order to match expected donations, from sources other than a government entity that are received into the fund in the 2019-21 biennium. This estimate is based on anticipated donations expected to be received by June 30, 2021. If the amount of donations falls short of this appropriation, the difference can be applied to the General Fund that is being set aside by the Emergency Board through HB 2171 (2021) to match, up to $1 million, donations received in 2021-23. A corresponding increase in Other Funds expenditure limitation of $1,090,000 was also approved to allow the Department to spend the monies that have been deposited into the fund. Next, $200,000 General Fund was approved for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Agriculture and Oregon counties. This appropriation is considered one-time only, with a similar one-time appropriation provided to the Department of Agriculture.

Additionally, the Subcommittee approved $585,056 General Fund and position authority for three permanent full-time Natural Resource Specialist 2 positions (3.00 FTE) for the Western Oregon Streams Restoration program. The positions and funding will restore the program's capacity to provide technical support for the implementation of habitat restoration projects in western Oregon. The program was reduced in 2017 due to General Fund shortfalls. Included in the total is $80,970 in services and supplies. Finally, $446,579 General Fund was added on a one-time basis for the payment of debt service associated with Article XI-Q General Obligation bonds to finance $5 million of capital improvement projects on non-hatchery related facilities. The Subcommittee also approved $105,000 Other Funds expenditure limitation for the cost of issuance related to the bonds. The $5 million Other Funds expenditure limitation is provided in the Capital Construction bill (SB 5506). Finally, the Subcommittee approved $5 million of Other Funds expenditure limitation in order to expend federal American Rescue Plan Act Coronavirus State Fiscal Recovery Fund monies, that will be received by the Department of Administrative Services and transferred to the Department for funding of fish screens and fish passage projects.

Oregon Department of Forestry

General Obligation bonds that are authorized to be issued in the 2021-23 biennium are anticipated to produce $4,820,722 in net proceeds to address maintenance needs of facilities owned by the Department of Forestry. This amount represents 2% of the replacement value of these facilities. The Subcommittee approved an increase of $4,820,722 Other Funds Capital Improvement expenditure limitation for the Capital Improvement program for the expenditure of the bond proceeds. An increase in the Other Funds expenditure limitation for the Agency Administration program of $64,229 was approved for the cost of bond issuance. For the Debt Service program, the General Fund appropriation is increased by $260,395 and Other Funds expenditure limitation is increased by $255,807 for the payment of debt service related to the bonds.

The Subcommittee approved the establishment of a $5 million General Fund appropriation to the Department's Private Forests Division to provide grants to plant nurseries to develop tree seedling capacity in order to increase the supply of tree seedlings for replanting needs due to the 2020 wildfire season.

Also approved was an increase of $49,196 Other Funds expenditure limitation for the Department's Agency Administration Division, to pay issuance costs for bonds that will be issued to replace the agency's facility in Toledo, Oregon. General Fund for the Debt Service program was increased by $105,260 and Other Funds expenditure limitation is increased by $146,257 for debt service.

To support rangeland protection associations, the Subcommittee approved $666,937 General Fund in the Fire Protection Division and authorized the establishment of three positions (2.25 FTE). Senate Bill 590 (2021) expands the definition of rangelands to include those lands that are used primarily for cultivating crops. Including these lands will allow for additional associations to be formed, providing access to assistance programs from the State Forester with organizing, training, acquisition of equipment, and insurance obligations.

The Subcommittee approved increases of $686,300 General Fund and $457,530 Other Funds expenditure limitation, and authorized establishment of three permanent full-time positions (3.00 FTE) for the Department's Private Forests Division. The three positions, a riparian and aquatic monitoring specialist, a forest roads specialist, and a geotechnical specialist, will support the administration of the Forest Practices Act and provide technical assistance to forest landowners to ensure sound forest management and ecological protection.

Department of Geology and Mineral Industries

The Subcommittee approved $328,710 General Fund for the Department of Geology and Mineral Industries to align the budget and actual expenditures with the appropriate source of funding for payment of State Government Service Charges. The Department's budget had assumed that these charges would be paid with a mix of General Fund, Other Funds, and Federal Funds. However, the Other Funds and Federal Funds that the Department receives are related to specific projects or grants and, therefore, are not eligible to be used for payment of these central-service charges. With the additional General Fund, there is a corresponding reduction to Other Funds expenditure limitation of $173,464 and to Federal Funds expenditure limitation of $155,246.

Department of Land Conservation and Development

The Subcommittee approved $2,205,418 General Fund on a one-time basis and authorized one permanent position (1.00 FTE) for the Department of Land Conservation and Development (DLCD) to provide assistance and grants to local governments for planning and capacity-building related to the assessment of housing need, increasing housing supply and choice (particularly middle housing), including studies of infrastructure constraints, and support of local housing coordinators.

Additionally, the Subcommittee approved $1,306,912 General Fund on a one-time basis for DLCD to study and make legislative recommendations, in consultation with the Housing and Community Services Department, on the incorporation of a Regional Housing Needs Analysis (RHNA) into state and local planning programs. The Subcommittee authorized one limited duration position to support this work. The approved funding includes $1,146,100 for studies and stakeholder outreach to examine the following areas: (1) data needed, including but not limited to race/ethnicity, to improve estimations of housing need; (2) definition of "regions" in the state; (3) how a RHNA can be used to address equity, discrimination, and segregation in housing supply; (4) incorporation of a RHNA into the projection of local housing need as well as those actions and policies adopted to address housing shortages; and (5) any other issues appropriate to the implementation of the RHNA.

BUDGET NOTE

The Department of Land Conservation and Development, in consultation with Oregon Housing and Community Services, shall provide an initial legislative report no later than February 1, 2022 and a final legislative report no later than December 31, 2022 on efforts to develop a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

Land Use Board of Appeals

The Subcommittee approved a one-time General Fund appropriation of $50,000 for the Agency to begin the business systems analysis, requirements gathering, and business case development work needed to develop and implement an electronic filing and case management system.

Oregon Parks and Recreation Department

For the Oregon Main Street Program, the Subcommittee approved $10,214,553 Other Funds expenditure limitation in the Department's Community Support and Grants program. The Division will spend $10 million in net proceeds from Lottery bonds on the program and $214,553 on cost of bond issuance. Lottery Funds expenditure limitation is increased by $414,812 for the payment of debt service.

The Subcommittee approved an increase of $750,000 Other Funds expenditure limitation in the Department's Central Services Division, for the cost of bond issuance of General Obligation bonds for State Parks capital improvement and renewal projects. The bonds will be used to finance

improvements to facilities in multiple Oregon state parks. The projects include improvements or replacements to facilities and related infrastructure such as buildings, water systems, septic and sewer systems, electrical systems, restroom and shower facilities, as well as modernizing and expanding campgrounds. The Subcommittee also established a $2,232,560 General Fund appropriation for payment of debt service associated with the bonds.

General Fund of $316,480 and the authorization of one limited-duration Operations and Policy Analyst position (0.88 FTE) for the Department's Director's Office was approved by the Subcommittee. The funding supports the position and provides for contracted consulting services to enable the agency to establish statewide standards for the design of recreation projects as directed by House Bill 2171 (2021). A portion of the funding supports travel and other expenses of the Outdoor Recreation Advisory Committee.

Department of State Lands

The Subcommittee approved $1.1 million Other Funds expenditure limitation for the Department of State Lands to make grants from the Oregon Ocean Science Trust Fund established by ORS 196.567. This grant program provides competitive grants in consultation with the Oregon Coordinating Council on Ocean Acidification and Hypoxia as described in House Bill 3114 (2021).

Oregon Watershed Enhancement Board

The Subcommittee approved a total of $19,750,000 General Fund for three grant categories to address wildfire recovery and restoration activities in affected areas of the state on a one-time basis. An additional $670,000 General Fund and three limited duration positions (3.00 FTE) was provided to the agency to pay the operational and administrative costs of overseeing the grants. The three positions are an Operations and Policy Analyst 4, Natural Resource Specialist 4, and an Accountant 1. The three grant categories are detailed below.

- $10 million General Fund was approved for OWEB to make grants for riparian and upland restoration, protection of water quality. Grants in this category will focus on restoring riparian and upland areas via broadly applied restoration approaches such as replanting. OWEB will leverage its granting infrastructure to develop a focused restoration grant offering, with an emphasis on upland and riparian plantings and associated treatments, during the 2021-23 biennium for areas impacted by the 2020 wildfires. These grants will support work by eligible local partners to restore riparian and upland areas in locations that will pose substantial threats to water quality due to post-fire erosion if not restored. The grant-making process will prioritize areas where water quality impacts could negatively affect drinking water supplies and/or important aquatic habitat. Process steps will include project solicitation using a tailored grant application, evaluation by an interagency team of experts, grant award, project implementation, and post-project reporting about outputs and outcomes related to the project's success at addressing post-fire natural resources concerns and community benefits associated with the project.

- $5 million General Fund was authorized for OWEB to make grants for floodplain restoration and reconnection. Grants in this category will focus on more complex projects that restore and reconnect rivers to floodplain areas, re-establishing hydrologic and ecological functions in ways that help reduce post-fire impacts. OWEB would leverage its granting infrastructure to develop a focused restoration grant offering, with a focus on restoring and reconnecting floodplain areas, during the 2021-23 biennium for areas impacted by the 2020 wildfires.
- $4 million General Fund was approved for OWEB to pass-through to the Eugene Water and Electric Board (EWEB) for restoration and targeted acquisition of high-priority McKenzie riparian/floodplain properties. This funding will support work by EWEB, in coordination with its local partners, to restore and/or acquire riparian and floodplain areas to reduce risks from post-fire impacts.

Water Resources Department

The subcommittee approved a $250,000 General Fund appropriation to the Water Resources Department (WRD) for distribution as a grant to the Nesika Beach Ophir Water District. The District currently serves approximately 560 connections which includes mostly residential homes and some businesses. The funds will be used to extend a water pipeline to a new firehouse near Ophir.

The Subcommittee approved an increase of $40,598,860 in Other Funds expenditure limitation established in the Department's Technical Services Division to make grants and loans and to pay the cost of bond issuance of Lottery Bonds. Bond proceeds will be deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. Of the total, $30 million Other Funds expenditure limitation is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. Other Funds expenditure limitation in the amount of $10 million is for bond proceeds allocated to the fund for the Deschutes Basin Board of Control Piping Project. The funding will be combined with additional state, local, and federal funds to allow the Board of Control to pipe currently open canals. The remaining $521,689 is for the payment of bond issuance costs.

Additionally, an increase of $28,443,481 Other Funds expenditure limitation was established for the Department's Technical Services Division to make grants and loans and to pay the cost of bond issuance of Lottery Bonds. Bond proceeds will be deposited into the Water Supply Fund established by section 10, chapter 906, Oregon Laws 2009. Of the total increase, $443,481 is for the cost of bond issuance and $14 million is for a grant to the Wallowa Lake Irrigation District for the rehabilitation of the Wallowa Lake Dam. The remaining $14 million is for a grant to the City

of Newport for remediation of the Big Creek Dams, including design, environmental permitting, and construction of a seismically sound replacement dam.

The Subcommittee approved an increase of $3,514,230 Lottery Funds expenditure limitation for the Department to pay debt service on Lottery bonds anticipated to be issued during the 2021-23 biennium.

The Subcommittee approved $500,000 General Fund on a one-time basis for the Department's Technical Services Division to make grants for the qualifying costs of planning studies performed to evaluate the feasibility of developing water conservation, reuse, or storage projects as described in chapter 13, Oregon Laws 2008.

The Subcommittee approved $500,000 General Fund on a one-time basis for distribution as a grant to Umatilla County for the purpose of implementing agreements of the Columbia River - Umatilla Solutions Task Force. The Task Force objectives include the identification of options to increase the utilization of Columbia River water for in-stream and out-of-stream uses in the Umatilla Basin without negatively impacting instream flow need for fish species, that are technically, economically, legally, and politically feasible and that provide both economic and environmental benefits that support other water-related planning efforts.

The Subcommittee approved $500,000 General Fund on a one-time basis to engage Oregon Consensus to convene a process to develop a framework and path for state-supported water planning and management at the water region/basin level. Funds will provide facilitation support and may include funding for regional convenings and for other entities and organizations to participate in the process as appropriate.

BUDGET NOTE

Oregon Water Resources Department is directed to use provided funding to contract with Oregon Consensus to convene a workgroup comprised of a balanced membership including, but not limited to, conservation groups, agricultural water users, municipal water users, environmental justice organizations, tribal interests, and state agencies including Water Resources Department and the Oregon Department of Fish and Wildlife to consider regional water management opportunities that build on the 100 Year Water Vision and further the goals of the Integrated Water Resources Strategy.

The General Fund appropriation made to the Director's Office is increased on a one-time basis by $200,000 to support the establishment of a limited-duration position (1.00 FTE) and associated costs for the coordination and administration of Oregon Consensus work with regional water planning and associated convenings. An additional $450,000 General Fund was approved on a one-time basis and one limited-duration position (1.00 FTE) was authorized to provide facilitation, document development, and staff support for the 2022 update of the Integrated Water Resource Strategy. Finally, $350,000 General Fund was approved on a one-time basis to allow the agency to contract with a third party for a business case assessment that examines the economic value that the use of water provides in Oregon, the impacts of not investing in Oregon's natural and built water infrastructure, and the associated need for continued infrastructure investments. The intended audience for the report

would include elected officials, local and state government, and the general public. The report should show the impact of investment, or underinvestment, in water and its impact on economies.

The Subcommittee approved $200,000 General Fund to support current participating entities in the Place-Based Planning program. These include the Harney County Watershed Council in the Malheur Lake Basin, Union County in the Upper Grande Ronde Sub-Basin, Gilliam Soil and Water Conservation District in the Lower John Day Sub-Basin, and the Seal Rock Water District in the Mid-Coast Basin. Place-based planning is voluntary, locally led, and tailored to specific water resource needs and challenges of the location in which planning efforts take place. Participating communities are required to build a collaborative and inclusive process; gather information to understand water resources and identify knowledge gaps; examine current and future water needs for people, place, and nature; identify and prioritize strategic, integrated solutions to address water needs; and develop a place-based integrated water resources plan. Funding is provided for the 2021-2023 biennium only.

Other Funds expenditure limitation is increased by $500,000 to allow the Department to make expenditures from the Domestic Well Remediation Fund established by HB 3092 (2021). The funding will be used to enter into contracts, intergovernmental agreements, or other arrangements with public or private entities to collaboratively award grants for costs or services related to replacing, repairing, or deepening domestic personal use wells affected by declining ground water levels resulting from overallocation of ground water within the Greater Harney Valley Groundwater Area of Concern.

The Water Resources Department currently has a significant backlog in the processing of contested cases related to water rights decisions. To address this issue, the Subcommittee approved a one-time increase of $2.2 million General Fund and authorized one limited-duration position (1.00 FTE) to facilitate the referral and completion of administrative hearings or other procedures to alleviate the backlog.

Several activities were approved for funding from American Rescue Plan Act State Fiscal Recovery Fund funds received by the Department of Administrative Services and transferred to WRD. Other Funds expenditure limitation for the department is established or increased for the expenditure of these funds as follows:

- $6 million for a grant to Umatilla County for the Ordnance Project. The Ordnance Project is the third and final regional Columbia River Project of those initially proposed in 2015. This project provides water supplies to industrial, domestic, and food production uses in the central project region. The other 2 projects (East Project and West Project) were completed in 2020. The Ordnance project includes enough water to restore 20,000 acres of farmland and stabilize and restore the Ordnance Alluvial and Ordnance Basalt Critical Groundwater Area aquifers to ensure drought and climate change resiliency in the mid-Columbia region of Oregon.
- $1 million to expand support and development of place-based planning efforts of communities for specific water resource needs and challenges of the location in which planning efforts take place to build a collaborative and inclusive process; gather information to

understand water resources and identify knowledge gaps; examine current and future water needs for people, place, and nature; identify and prioritize strategic, integrated solutions to address water needs; and develop a place-based integrated water resources plan.

- $2 million for deposit into the newly created Water Well Abandonment, Repair and Replacement Fund established by House Bill 2145 (2021). The fund is used to support a program at the Department to provide financial assistance to permanently abandon, repair, and replace water wells used for household purposes when deficiencies in well construction might result in water waste, cause contamination, or provide a detriment to public health or safety. In conjunction with this, an Other Funds limitation of $2.1 million is provided to the agency for the expenditure of monies deposited in the fund from the American Rescue Plan Act and other sources.
- $500,000 to create a program to work with local governments to find and assist with funding to meet fish passage requirements for dam upgrade projects.
- $3 million for the Department to support fee-based programs during the 2021-23 biennium and to provide facilitation for stakeholder engagement as the Department works with stakeholders to develop more sustainable, long-term funding mechanisms to support these programs.
- $4 million for the Department to contract for professional engineering services to perform flood methodology and inundation assessments for dams and engineering analyses on dams.
- $3 million for the Department to support surface water and ground water data collection field equipment utilized to inform water management and planning that includes, but is not limited to, upgrades to gaging stations, adding observation wells in priority basins and updating aging hydrographic equipment.

To make expenditures from the Domestic Well Remediation Fund established by HB 3092 (2021), $500,000 Other Funds expenditure limitation was approved. This fund is used to reimburse owners of domestic water wells in the Greater Harney Valley Groundwater Area of Concern for certain costs of replacing, repairing, or deepening domestic water wells affected by declining ground water levels.

PUBLIC SAFETY

Department of Corrections

The Subcommittee approved an increase in Other Funds expenditure limitation of $1,034,567 for the cost of issuance of $88,205,000 in Article XI-Q bonds for the Department of Corrections' deferred maintenance program, for the electronic health records system, and for off-net telephone infrastructure. Bonds will be issued in October 2021 and in May 2022. New debt service totaling $10,386,522 General Fund and $700,870 Other Funds expenditure limitation was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved two-year Other Funds expenditure limitation for $13,400,000 of Article XI-Q bond proceeds to implement an electronic health records system for the Department of Corrections. To support the implementation of a voice over internet protocol (VoIP)

telephone system in ten of the agency's prisons, the Subcommittee approved $262,227 Other Funds expenditure limitation and one position (1.00 FTE). The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project.

The Subcommittee approved the expenditure of $8,658,704 Other Funds from the American Rescue Plan Act (ARPA) State Fiscal Recovery Funds to implement or complete the following projects in the 2021-23 biennium:

- Modernize and expand the adult in custody (AIC) computing platform, $1,262,204
- Purchase new vehicles and equipment in Distribution Services, $1,325,000
- Purchase body scanners for opioid detection, $1,071,500
- For the non-bondable costs of the electronic health records project, $5,000,000

A technical adjustment was approved in the Department's Operations and Health Services programs to increase Other Funds expenditure limitation by $49,173,337 and reduce General Fund in the same amount. This adjustment allows the Department of Corrections to offset COVID-19 pandemic-related expenses incurred during the first six months of the 2021-23 biennium using federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding received by the Department of Administrative Services and transferred to the Department of Corrections. Quarterly allotment plans may need adjustment during the 2021-23 biennium depending on receipt of federal reimbursement from FEMA. Additionally, a net-zero technical adjustment was approved to correct a reference to ARPA in sections 216-217 of the bill.

The Subcommittee approved a budget-neutral reduction of $800,000,000 General Fund and an increase in Other Funds expenditure limitation in the same amount in order to use American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and passed through to the Department of Corrections for maintaining public safety services.

To provide funding to county-operated parole and probation programs that will lose fee revenues upon passage of SB 620 (2021), the Subcommittee approved the appropriation of $10 million General Fund to the Department's Community Corrections program for distribution to counties. This funding will be allocated to counties based on the grant-in-aid formula currently in place for the 2021-23 biennium.

The following budget note providing direction to the Department of Corrections was approved.

BUDGET NOTE

The Department of Corrections is directed to return to the Public Safety Subcommittee of the Joint Committee on Ways and Means during the 2022 legislative session with a written report on the Office of the Inspector General (OIG). This report is to provide a broad overview of the OIG's role and responsibilities within the Department, and detail the missions, activities, and outcomes achieved in each of the OIG's operating programs: the Special Investigations Unit, the Security Threat Management Unit, the Central Intelligence Unit, the Hearings Unit, the Special Programs Unit, and the Research Unit. Additionally, the Department is directed to revise its Key Performance Measures #4 and #7 to include statistics on the number of complaints brought by adults in custody against DOC staff, the outcomes of those complaints, and any disciplinary actions required. The revised Key Performance Measures are to be developed and established for consideration by the Public Safety Subcommittee during the 2023 legislative session.

Criminal Justice Commission

The Subcommittee approved $650,000 General Fund for the Family Preservation Project operating at the Coffee Creek Correctional Facility. The Criminal Justice Commission will administer payments for this program, which is provided by the YWCA of Greater Portland. The Subcommittee provided the following direction to the Commission.

BUDGET NOTE

The Family Preservation Project strengthens family ties by providing services and supports to incarcerated parents and their minor children. The program operates at the Coffee Creek Correctional Facility in Wilsonville and is provided by the YWCA of Greater Portland. The Criminal Justice Commission (CJC) is directed to work with the Department of Corrections (DOC) and the YWCA of Greater Portland to track the program's outcomes for incarcerated adults and their minor children, its effect on successful parent re-entry into society upon release from prison, its effect on reducing recidivism, and any other pro-social program outcomes as determined by DOC, CJC, and the YWCA of Greater Portland. CJC shall report to the Legislature on Family Preservation Program outcomes at least annually during a legislative session.

SB 973 (2019) created the Improving Peoples' Access to Community-based Treatment, Supports and Services (IMPACTS) Account for making grants to counties and federally-recognized Indian tribes for community supports and services for individuals with mental health or substance abuse disorders leading to their involvement with the criminal justice system. The Subcommittee approved $10 million General Fund on a one-time basis to recapitalize the account and provided the Criminal Justice Commission with $10 million of Other Funds expenditure limitation for making grant awards.

To continue the legal services pilot program established by HB 2631 (2019) operating at the Coffee Creek Correctional Facility through its sunset date of December 2021, the Subcommittee approved $500,000 General Fund on a one-time basis. The Criminal Justice Commission will administer payments for this program, which is operated by the Oregon Justice Resource Center.

The Subcommittee approved $4 million General Fund on a one time basis, provided an additional $228,395 General Fund on an ongoing basis, and established one permanent, ongoing position (1.00 FTE) for the Criminal Justice Commission (CJC) to establish a new restorative justice grant program. The goal for this program is to develop new restorative justice services and to strengthen existing non-profit organizations that are leaders in restorative justice practices.

Department of Justice

The Subcommittee approved $6 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division and for Child Abuse Intervention Centers, which conduct forensic interviews, medical examinations, treatment, mental health treatment, and referral and/or coordination of other related services. The Department of Justice's Advisory Council on Child Abuse Assessment is to review and approve supplemental funding requests by Child Abuse Intervention Centers based upon the specific needs of each individual Center. Additionally, the Subcommittee approved $5 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division to assist victims of domestic violence and sexual assault with housing needs.

For bias crimes response by the Civil Rights Unit, the Subcommittee approved $2 million General Fund and authorized six permanent full-time positions (5.25 FTE). The package includes $995,269 of associated services and supplies.

The Subcommittee approved $1.7 million General Fund in services and supplies for the Defense of Criminal Convictions for forecasted caseload changes. The Department of Administrative Services is requested to unschedule the entire amount pending the agency providing the Legislative Fiscal Office with a completed methodology for forecasting and budgeting the Defense of Criminal Convictions caseload.

The Subcommittee approved $1.3 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division to provide supplemental pass-through support to the Oregon Crime Victims Law Center.

To support the Fair Housing Enforcement initiative, the Subcommittee approved $447,784 Other Funds expenditure limitation and authorized one position (0.88 FTE) in the General Counsel Division. The revenue source is from legal service billings to the Bureau of Labor and Industries.

The Subcommittee approved $214,439 General Fund for the Criminal Justice Division to backfill the loss of a federal grant from the U.S. Office of Juvenile Justice and Delinquency Prevention for the Internet Crimes Against Children program. The funding will allow for the continued investigation and prosecution of internet crimes against children.

Finally, the Subcommittee approved $218,003 General Fund and authorized one permanent full-time Program Analyst 2 position (0.88 FTE) for the Crime Victims and Survivor Services Division to establish an Appellate Advocate position. This position will assist victims of crime with the appellate process and, in particular, the *Ramos v. Louisiana* decision on non-unanimous jury trials.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation totaling $484,160 for the cost of issuance of $25,475,000 in Article XI-Q bonds for the Oregon Military Department. Bond proceeds in the amount of $10 million will re-capitalize the State Preparedness and Incident Response Equipment (SPIRE) grant program. Bond proceeds in the amount of $14,990,840 will fund armory service life extension projects in Ashland and Corvallis, and construction of a new readiness center in Washington County. Bonds will be issued in May 2022 and in March 2023. New debt service totaling $2,151,329 General Fund was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved Other Funds expenditure limitation of $10 million for the State Preparedness and Incident Response Equipment (SPIRE) grant program. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for re-capitalizing the grant fund.

For deferred maintenance projects at the Military Department's 37 armories, the Subcommittee approved $6,720,919 General Fund and provided $6,720,919 Federal Funds expenditure limitation for expenditure of federal matching dollars. Projects include boiler, roof, and HVAC repairs and replacements; fire protection alarm panel, ventilation system, and door control repairs and replacements; and maintenance of parking lots, siding, windows, and sewer systems.

BUDGET NOTE

The Oregon Military Department is directed to report to the Joint Committee on Ways and Means on its ten-year capital construction plan prior to the February 2022 legislative session. The report shall describe the process by which the annual Installation Status Report required by the U.S. Army is prepared, its relationship to the ten-year capital plan, the permissible uses of Federal Military Construction Funds and the process for securing use of those funds, and the factors that inform the prioritization of recommended armory service life extension projects. This report should also include analysis and recommendations for inclusion of labor standards related to work performed by women, minority individuals, and veterans and apprenticeship utilization in construction contracts.

To provide matching funds for the Federal Emergency Management Agency's (FEMA) Hazard Mitigation Program, the Subcommittee approved $20 million General Fund on a one-time basis for the Office of Emergency Management.

Oregon State Police

The Subcommittee approved Other Funds expenditure limitation of $1,429,311 for the cost of issuance of $111,635,000 in Article XI-Q bonds for three major Oregon State Police constructions projects: expansion of the Central Point Office, construction of a new forensic laboratory and

medical examiner's office, and a Patrol area command office in Springfield. Bonds will be issued in October 2021, May 2022, and March 2023. New debt service totaling $2,674,818 General Fund was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved the expenditure of $2,739,772 Other Funds from the American Rescue Plan Act (ARPA) to implement or complete the following Oregon State Police projects in the 2021-23 biennium:

- For the non-bondable costs of the Central Point Office expansion, the Springfield Forensic Lab and Medical Examiner office construction project, and the Springfield Patrol Area Command construction project, $1,051,296
- For capital renewal and deferred maintenance at the Ontario and Albany Patrol Offices, $580,476
- For safety improvements at various Patrol offices statewide, $1,108,000.

A net-zero technical adjustment was approved to correct a reference to ARPA in sections 218-223 of the bill.

To complete the Law Enforcement Data System modernization project (LEDS 20/20), the Subcommittee approved $2,789,991 General Fund to add the agency's Sex Offender Registry database to the LEDS system.

To enable the Drakes Crossing Rural Fire Protection District (RFPD) to draw down federal funding from FEMA, the Subcommittee provided $5,000 General Fund to the Office of the State Fire Marshal on a one-time basis. This funding will be passed through to the Drakes Crossing RFPD for its FEMA matching payment.

Department of Public Safety Standards and Training

The Subcommittee approved the expenditure of $1,201,239 Other Funds from the American Rescue Plan Act (ARPA) for deferred maintenance projects at the Department of Public Safety Standards and Training's Public Safety Campus.

Oregon Youth Authority

The Subcommittee approved an increase in Other Funds expenditure limitation of $1,271,961 for the cost of issuance of $68,725,000 in Article XI-Q bonds for the Oregon Youth Authority. Bond proceeds will support continued renovation of living spaces and other facilities at the MacLaren, Rogue Valley, Tillamook, and Oak Creek youth correctional facilities, and will fund the Juvenile Justice Information System modernization project. Bonds will be issued in October 2021, May 2022, and March of 2023. New debt service totaling $4,482,262 General Fund was approved for the Department's planned 2021-23 bond issues.

To support the Juvenile Justice Information System (JJIS) modernization project, the Subcommittee approved $7,756,531 Other Funds expenditure limitation. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project.

The Subcommittee approved the expenditure of $5,448,068 Other Funds from the American Rescue Plan Act (ARPA) to implement or complete the following Oregon Youth Authority projects in the 2021-23 biennium:

- For the non-bondable costs of the Juvenile Justice Information System modernization project, $1,600,000.
- For replacement of the emergency generator at the MacLaren youth correctional facility, $1,750,000.
- For removal and replacement of the parole and probation office building on the campus of the Oak Creek youth correctional facility, $1,609,780.
- For the non-bondable costs of capital improvement projects at various OYA facilities statewide, $488,288.

The Subcommittee approved $574,510 General Fund on a one-time basis for the Oregon Youth Authority to supplement the payments to behavior rehabilitation service providers that provide sex offense treatment using Sex Offense Treatment Board (SOTB) certified providers. This funding is a stop-gap measure and will only be available during the 2021-23 biennium until Medicaid coverage for this service is established.

To reimburse counties for the cost of performing expunctions of juvenile records as required by SB 575 (2021), the Subcommittee approved $1,841,868 General Fund. This amount is an estimate based on a statewide average cost of $208.95 per expunction for an estimated 8,815 expunctions to be performed in the 2021-23 biennium. The ongoing costs related to expunction of juvenile records should be re-evaluated during current service level budget development for the 2023-25 biennium as data on the performance of this new requirement is made available.

The Subcommittee approved $801,378 General Fund for the Oregon Youth Authority to pay the cost of care for youth that was formerly paid for with juvenile justice system fees.

The Subcommittee approved a reduction of $100 million General fund and an increase in Other Funds expenditure limitation in the same amount in order to use American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and passed through to the Oregon Youth Authority for maintaining public safety services.

TRANSPORTATION

Department of Aviation

House Bill 2434 increases the aircraft fuel tax (AvGas tax) from 9 cents to 11 cents a gallon and increases the aircraft fuel tax for aircraft operated by turbine engines (jet fuel tax) from 1 cent to 3 cents per gallon. The increases fund the Department of Aviation's Aviation System Action Fund which funds two aviation infrastructure investment programs. The Critical Oregon Airport Relief (COAR) program receives 75% of these funds and the State-Owned Airport Reserve (SOAR) program receives 25%. The Subcommittee approved an increase in Other Funds expenditure limitation of $4,603,625 for the Department to spend the increased revenue.

Department of Transportation

The Oregon Department of Transportation (ODOT) administers grants on behalf of the Oregon Department of Veterans' Affairs (ODVA) related to transportation services for veterans, primarily related to their health care appointments. The amount approved in ODVA's 2021-23 budget for this purpose and transferred to ODOT is $650,000 Lottery Funds. This is in addition to $300,000 in funding that was carried forward from authorized amounts for the 2019-21 biennium.

General Fund of $2 million is appropriated to ODOT on a one-time basis for graffiti and litter removal along state highways and interstates. The funding will be used in Region 1 (the Portland metro area), allowing ODOT to expand an existing contract and solicit additional service providers to remove graffiti on sound walls and traffic signs, as well as remove accumulated roadside litter and trash.

Additionally, $1.25 million General Fund was approved on a one-time basis for ODOT to support cultural resource assessments in areas where the agency is conducting wildfire-related tree and debris removal. The funding enables ODOT to coordinate with tribes, the State Historic Preservation Office, and others on surveys and assessments of cultural resources in the fire damaged areas.

Other Funds expenditure limitation is increased by $4,057,570 million to spend $4 million of Lottery bond proceeds on construction of a pedestrian bridge in the City of Sherwood, and $57,570 on the cost of bond issuance. Lottery Funds expenditure limitation was increased by $328,752 for debt service.

Improvements to the Fanno Creek Trail by Tualatin Hills Park and Recreation District will be supported by Lottery bond proceeds totaling $2 million Other Funds; cost of issuance related to the project is $145,358 Other Funds. These bonds will not be issued until the spring of 2023, so no debt service is associated with the project in this biennium.

The Subcommittee approved $298,451 Other Funds expenditure limitation for operational expenses of the State Towing Board established by SB 300 (2021). Two permanent positions are approved for this purpose, including an Operations and Policy Analyst 2 (0.50 FTE) and a Compliance Specialist 2 (0.50 FTE); both of these positions will be budgeted for a full 24 months in the 2023-25 biennium. The Towing Board will be

supported by fee revenue, and the Department may need to return to the Joint Committee on Ways and Means or the Emergency Board for additional expenditure limitation related to implementation of SB 300.

The Department of Administrative Services will transfer $124,349,960 of federal American Rescue Plan Act funds to ODOT to augment highway fund revenues negatively impacted by the COVID-19 pandemic. The funds are designated for the following projects:

- $80 million for safety improvements to Oregon 213/82nd Avenue
- $32 million for Phase II costs related to the Newberg Dundee Bypass (OR-219 section)
- $5 million for the Hood River-White Salmon Interstate Bridge
- $3,349,960 for rehabilitation of the Lake County Railroad
- $4 million for the Clackamas County Sunrise Gateway Corridor Community Visioning Concept

Adjustments to 2019-21 Budgets

Public Defense Services Commission

For the 2019-21 biennium, the Subcommittee approved $92,721 Other Funds expenditure limitation for services and supplies for public defense costs due to the impact of the COVID-19 pandemic. The revenue source is from the Coronavirus Relief Fund received by the Oregon Department of Administrative Services and transferred to the Public Defense Service Commission.

HB 2163 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Fahey

Joint Committee On Ways and Means

Action Date:	06/18/21
Action:	Do Pass the A-Eng bill.
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Prepared By:	Ali Webb, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[(1)]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 4,500,000	$ 4,500,000	100.0%
Total	$ -	$ -	$ 4,500,000	$ 4,500,000	100.0%

(1) Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

HB 2163 appropriates $4,500,000 General Fund to the Housing and Community Services Department (HCSD), in the 2021-23 biennium, to deposit into the Long-Term Rent Assistance Fund. The purpose of the Fund is to provide resources necessary for HCSD to implement a long-term rental assistance program for certain youths who are at risk of homelessness.

Summary of Transportation and Economic Development Subcommittee Action

HB 2163 directs HCSD to create a long-term rental assistance program for people less than 25 years old and are or have recently been homeless, placed in a substitute care program, incarcerated, or detained in a correctional facility, or have resided in a facility for dependency treatment or mental health treatment. HCSD expects to serve at least 215 youth by providing housing vouchers through contracted social service providers to subsidize rental costs. HCSD shall identify three or four regions to operate the program and it should include at least one urban area, one rural area, and one coastal area. HCSD will consult with the Housing Stability Council, housing authorities, community-based social service providers, culturally specific youth providers and the Community Action Partnership of Oregon while designing the program. In addition, program staff from the Department of Human Services shall be consulted to incorporate input on how best to work with eligible foster care children, former foster care children and runaway or homeless youth. HCSD will collect demographic, subsidy, housing placement, and other social service program utilization data and report findings to the Housing Stability Council on or before September 15, 2022, and on or before September 15, 2023, so program outcomes can be assessed.

To fund the program, the Subcommittee recommended a $4,500,000 General Fund appropriation to establish the Long-Term Rent Assistance Fund.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department
Ali Webb - 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 010 - Housing Stabilization Programs									
Special Payments (Intra-Agency General Fund)	$ 4,500,000	$ -	$ -	$ -	$ -	$ -	$ 4,500,000		
TOTAL ADJUSTMENTS	$ 4,500,000	$ -	$ -	$ -	$ -	$ -	$ 4,500,000	0	0.00
SUBCOMMITTEE RECOMMENDATION	$ 4,500,000	$ -	$ -	$ -	$ -	$ -	$ 4,500,000	0	0.00

HB 2739 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Gomberg

Joint Committee On Ways and Means

Action Date:	06/18/21
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	8 - Bynum, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman
Nays:	2 - Drazan, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	7 - Frederick, Golden, Gorsek, Johnson, Lieber, Steiner Hayward, Taylor
Nays:	5 - Anderson, Girod, Hansell, Knopp, Thomsen
Prepared By:	Ali Webb, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2021-23

Budget Summary

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
Other Funds Limited	$ -	$ -	$ 15,000,000	$ 15,000,000	100.0%
Total	$ -	$ -	$ 15,000,000	$ 15,000,000	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88

[1] Includes adjustments through January 2021

Summary of Revenue Changes

HB 2739 increases Other Funds expenditure limitation by $15,000,000, for the Housing and Community Services Department (HCSD) in the 2021-23 biennium, to expand the Oregon Energy Assistance Program (OEAP), which is the low-income electric bill payment assistance program. Funding for the HCSD program expansion is from a charge assessed on electric utility customers. The measure instructs the Public Utility Commission (PUC) to increase the charge rate for the low-income assistance fund any time the projected or actual charge rates do not achieve a $20 million calendar year threshold. In addition, the measure directs electric companies to collect an additional $10 million per calendar year to assist households affected by the COVID-19 pandemic. The additional revenue collection provisions related to the COVID-19 pandemic are effective for the period from January 1, 2022 through January 1, 2024.

Summary of Transportation and Economic Development Subcommittee Action

House Bill 2739 provides $15,000,000 Other Funds expenditure limitation to HCSD in the 2021-23 biennium, for the administration of the OEAP, as well as for the utility assistance payments to households. To administer the program, HCSD will require one limited duration Administrative Specialist 2 position (0.88 FTE) in the 2021-23 biennium. Administrative costs in the 2021-23 biennium include personal services costs estimated at $63,981 Other Funds, as well as services and supplies costs estimated at $11,417 Other Funds. Special payments costs for utility assistance payments in the 2021-23 biennium are estimated at $14,924,602 Other Funds. HCSD believes it will need to continue the limited duration position into the 2023-25 biennium for nine months, resulting in personal services costs of $27,421 Other Funds, along with services and supplies costs of $7,374 Other Funds. The special payments costs for utility payment assistance to households in the 2023-25 biennium is projected at $4,965,205 Other Funds.

The bill will create a minimal fiscal impact for PUC, which can be met with existing resources.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department
Ali Webb - 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
SCR 010 - Housing Stabilization Programs									
Personal Services	$ -	$ -	$ 63,981	$ -	$ -	$ -	$ 63,981	1	0.88
Services and Supplies	$ -	$ -	$ 11,417	$ -	$ -	$ -	$ 11,417		
Special Payments	$ -	$ -	$ 14,924,602	$ -	$ -	$ -	$ 14,924,602		
TOTAL ADJUSTMENTS	$ -	$ -	$ 15,000,000	$ -	$ -	$ -	$ 15,000,000	1	0.88
SUBCOMMITTEE RECOMMENDATION	$ -	$ -	$ 15,000,000	$ -	$ -	$ -	$ 15,000,000	1	0.88

HB 3040 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Lively

Joint Committee On Ways and Means

Action Date:	06/18/21
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Prepared By:	Ali Webb, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2021-23

Budget Summary

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 911,604	$ 911,604	100.0%
Total	$ -	$ -	$ 911,604	$ 911,604	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.46	0.46

[1] Includes adjustments through January 2021

Summary of Revenue Changes

HB 3040 makes a one-time General Fund appropriation of $911,604 to the Housing and Community Services Department (HCSD) in the 2021-23 biennium to conduct a comprehensive study of system development charges.

Summary of Transportation and Economic Development Subcommittee Action

HB 3040 provides $911,604 General Fund and one limited duration position (0.46 FTE) to HCSD for one-time costs in the 2021-23 biennium for conducting a comprehensive study of system development charges. The measure directs HCSD to consult with the Department of Land Conservation and Development (DLCD), the Department of Environmental Quality (DEQ), the Department of Revenue (DOR), the Oregon Business Development Department (OBDD) and local governments to address the history and role of system development charges in supporting residential development; how the availability of funding for capital improvements has affected system development charge fee rates; how the effects of Ballot Measures 5 and 50 on ad valorem property tax rates affect rate setting for system development charge fees; the costs of providing capital improvements needed for housing; the costs to public agencies of providing services needed for planning, inspecting and issuing permits for housing and how the costs affect system development charge fee rates; and issues relating to system development charge transparency. HCSD may contract with a third party to conduct or assist with any components of the study. A preliminary report is due to the interim legislative committees related to housing and economic recovery and prosperity by December 31, 2021 and the final report is due by June 1, 2022.

To carry out the provisions of this bill, HCSD will hire one limited duration Operations and Policy Analyst 2 position (0.46 FTE) to handle the public-facing duties related to conducing the study, resulting in personal services costs of $86,171 General Fund. In addition, one-time services and supplies costs of $825,433 will be needed to contract for administrative support, data collection, and data analysis.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department
Ali Webb - 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Personal Services	$ 86,171	$ -	$ -	$ -	$ -	$ -	$ 86,171	1	0.46
Services and Supplies	$ 825,433	$ -	$ -	$ -	$ -	$ -	$ 825,433		
TOTAL ADJUSTMENTS	$ 911,604	$ -	$ -	$ -	$ -	$ -	$ 911,604	1	0.46
SUBCOMMITTEE RECOMMENDATION	$ 911,604	$ -	$ -	$ -	$ -	$ -	$ 911,604	1	0.46

HB 3141 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Gomberg

Joint Committee On Ways and Means

Action Date:	06/18/21
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	8 - Bynum, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman
Nays:	2 - Drazan, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Prepared By:	Andrew Cohen, Renee Klein and Ali Webb, Dept of Administrative Services
Reviewed By:	Michelle Deister, Ben Ruef and John Terpening, Legislative Fiscal Office

Housing and Community Services Department
2021-23

Budget Summary

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
Other Funds Limited	$ -	$ -	$ 9,751,584	$ 9,751,584	100.0%
Total	$ -	$ -	$ 9,751,584	$ 9,751,584	100.0%

Position Summary

Authorized Positions	0	0	3	3
Full-time Equivalent (FTE) positions	0.00	0.00	2.64	2.64

[1] Includes adjustments through January 2021

Summary of Revenue Changes

HB 3141 provides an additional $9,751,584 Other Funds revenue to the Housing and Community Services Department (HCSD) in the 2021-23 biennium to expand the Energy Conservation Helping Oregonians (ECHO) weatherization program by allowing funding for manufactured housing replacement and changing energy sources from bulk fuels to electricity sources. Revenue will be generated from the public purpose charge assessed on the revenues of utility companies. The bill changes how the public purpose charge is allocated, resulting in a higher percentage of public purpose charge revenues being allocated to HCSD's ECHO program. The reallocation provides the ECHO program approximately $9.5 million in additional revenue. In addition, the Housing Development Grant Program (HDGP), HCSD's low-income housing program, will also receive more revenue due to the reallocation of the public purpose charge. HDGP expects to receive approximately $254,000 in additional revenue. Projected revenue in the 2023-25 biennium is estimated at $12,975,284 Other Funds for both programs.

Summary of Transportation and Economic Development Subcommittee Action

The Subcommittee recommended an increase in Other Funds expenditure limitation of $9,751,584 to HCSD and the establishment of three permanent positions (2.64 FTE) to carry out the provisions of the bill. The Oregon Department of Energy (ODOE) does not expect an expenditure impact in the 2021-23 biennium. ODOE may face increased information technology costs in a future biennium; however, the estimated amount of potential future costs is not known at this time.

Housing and Community Services Department

House Bill 3141 expands HCSD's ECHO program and will require the establishment of program rules for a manufactured home replacement program and a heating source replacement program. The Department expects to deliver services through community action agencies (CAAs) using the existing network used for the current ECHO program; however, more research is needed to determine the optimal way to deliver

both the ECHO and HDGP program services. The measure provides $9,751,584 Other Funds expenditure limitation in the 2021-23 biennium and will create ongoing expenditures in future biennia. The expected expenditures in the 2023-2025 biennium are $12,975,284 Other Funds.

To carry out the provisions of the bill, HCSD will require three permanent full-time positions (2.64 FTE) in the 2021-23 biennium, for program management, fiscal compliance, and technical assistance. Staffing includes one Program Analyst 2 position responsible for designing new program elements, managing the program, overseeing grants, and tracking and reporting; one Program Analyst 2 position to add a dedicated training, technical assistance, and capacity building coordinator to assist CAAs and contractors; and one Accountant 3 position to process payments, oversee awards and spend-down rates, perform reconciliations, manage accounting structures, compile reports, and provide technical fiscal training to CAAs. The projected expenditures for administrative costs in the 2021-23 biennium are $547,209 Other Funds and include Personal Services costs of $501,358 Other Funds and services and supplies costs of $45,851 Other Funds. Payments for services include special payments costs of $9,204,375 Other Funds.

Projected expenditures in the 2023-25 biennium include personal services of $564,027 Other Funds, services and supplies costs of $47,660 Other Funds and special payments of $12,363,597 Other Funds, resulting in total biennial costs of $12,975,284 Other Funds.

Oregon Department of Energy

HB 3141 makes changes to the Schools Program and Self-Direct Program administered by ODOE. These programs were created to establish the annual public purpose expenditure standard for electric companies and Oregon Community Power to fund new cost-effective energy conservation projects, new market transformation efforts, cover above-market costs of new renewable energy resources and new low-income weatherization projects. The bill does not create new programs for ODOE, but does extend the Schools Program and the Self-Direct Program an additional 10 years (to 2036), reduces the public purpose charge from 3% to 1.5%, and slightly changes eligibility for the programs. ODOE will be responsible for adopting rules necessary for retail electricity consumers to obtain credits under the updated programs. The fiscal impact to ODOE is indeterminate at this time. ODOE will be able to absorb the initial additional workload with existing resources for program work; however, additional resources may be needed in future years to update information technology assets associated with the program to respond to changes made in this bill.

Public Utility Commission

House Bill 3141 requires PUC to engage in administrative rulemaking, establish, and monitor rate collection amounts. The public purpose charge would be collected by electric companies serving Oregonians and administered through the CAAs. PUC can implement these actions without additional budgetary resources.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department
Ali Webb - 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
SCR 010 - Housing Stabilization Programs									
Personal Services	$ -	$ -	$ 501,358	$ -	$ -	$ -	$ 501,358	3	2.64
Services and Supplies	$ -	$ -	$ 45,851	$ -	$ -	$ -	$ 45,851		
Special Payments	$ -	$ -	$ 9,204,375	$ -	$ -	$ -	$ 9,204,375		
TOTAL ADJUSTMENTS	$ -	$ -	$ 9,751,584	$ -	$ -	$ -	$ 9,751,584	3	2.64
SUBCOMMITTEE RECOMMENDATION	$ -	$ -	$ 9,751,584	$ -	$ -	$ -	$ 9,751,584	3	2.64

HB 3335 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Meek

Joint Committee On Ways and Means

Action Date:	06/18/21
Action:	Do Pass the A-Eng bill.
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Prepared By:	Ali Webb, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2021-23

Budget Summary

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund		$ -	$ 1,000,000	$ 1,000,000	100.0%
Total	$ -	$ -	$ 1,000,000	$ 1,000,000	100.0%

[1] Includes adjustments through January 2021

Summary of Revenue Changes

House Bill 3335 appropriates $1,000,000 General Fund to the Housing and Community Services Department (HCSD) to award a grant to the Hacienda Community Development Corporation to fund an accessory dwelling unit (ADU) pilot program in the 2021-23 biennium. The appropriation is assumed to be one-time funding.

Summary of Transportation and Economic Development Subcommittee Action

House Bill 3335 directs HCSD to implement ADU pilot programs allowing the development of ADUs on properties of eligible homeowners for lease to eligible tenants. An eligible homeowner is a household that owns and resides in a home and has an income at or below the area median income. An eligible tenant is a person or household that has an income 60% below the area median income. The program will grant funds to a nonprofit organization and directs the organization, or its subgrantees, to assist eligible homeowners with siting, construction and financing of ADUs; tenant screening and the execution of leasing agreements; and providing professional property management services to the homeowner. The measure results in one-time General Fund costs of $1,000,000 for the grant award from HCSD to the Hacienda Community Development Corporation to fund ADU pilot programs. HCSD will provide a report on the pilot programs to the Legislative Assembly by September 15, 2023. The report will describe the dollars expended in the programs and information reported by the grant recipient.

HCSD will use existing staffing and resources to implement, administer, and report on the program. Special Payments in the amount of $1,000,000 General Fund represents the grant award from HCSD to the Hacienda Community Development Corporation.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department
Ali Webb - 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
SCR 010-40: Single Family Housing Programs									
Special Payments	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000		
SUBCOMMITTEE RECOMMENDATION	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	0	0.00

SB 5506 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Johnson

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Capital Construction – Various Agencies
2021-23

Capital Construction – Military Department and Higher Education Coordinating Commission
2019-21

Capital Construction – Military Department and Higher Education Coordinating Commission
2017-19

Budget Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change from 2019-21 Legislatively Approved	
			$ Change	% Change
Other Funds Capital Construction	$ 805,033,837	$ 1,474,928,925	$ 669,895,088	83.2%
Federal Funds Capital Construction	$ 65,271,000	$ 34,869,187	$ (30,401,813)	-46.6%
Total	$ 870,304,837	$ 1,509,798,112	$ 639,493,275	73.5%

2019-21 Supplemental Expenditure Limitation Adjustments

Oregon Military Department		
Boardman Tactical Unmanned Aerial Vehicle Facility (Federal Funds)	$ 3,000,000	$ 3,000,000
Umatilla Wastewater Treatment Facility & Water Supply Line (Federal Funds)	$ 2,075,000	$ 2,075,000
Higher Education Coordinating Commission		
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II (Other Funds)	$ (1,500,000)	$ (1,500,000)

2017-19 Supplemental Expenditure Limitation Adjustments

Oregon Military Department		
Camp Umatilla Regional Training Institute Re-Set (Federal Funds)	$ 4,200,000	$ 4,200,000
Higher Education Coordinating Commission		
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II (Other Funds)	$ (5,000,000)	$ (5,000,000)
Clastsop CC - Maritime Science Building (Other Funds)	$ (7,996,994)	$ (7,996,994)
Mt. Hood CC - Maywood Park Center (Other Funds)	$ (8,000,000)	$ (8,000,000)
Oregon Coast CC - Workforce Education & Resiliency Center (Other Funds)	$ (8,000,000)	$ (8,000,000)

Revenue Summary

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G and XI-F(1) of Oregon's Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, insurance proceeds, as well as state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the National Guard Bureau and the Federal Aviation Administration.

Summary of Capital Construction Subcommittee Action

SB 5506 provides six-year expenditure limitation for capital construction projects. Projects in excess of $1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing, and equipping of building and facilities are categorized as capital construction projects. In addition, SB 5506 extends the six-year expiration dates and expenditure limitations for specified projects as well as removes or modifies expenditure limitation amounts for specified projects approved in prior biennia.

Oregon Department of Administrative Services

Deferred Maintenance: $15,500,000 Other Funds (Capital Projects Fund) is approved for various capital and tenant improvements in multiple DAS-owned buildings. These improvements include: roof replacements for the Commerce Building, Salem Motor Pool, and the Agricultural Building; replacement of lighting packages and supporting electrical infrastructure for energy efficiency in multiple buildings; replacement and upgrade of elevator controls in various facilities; and upgrades to HVAC systems in multiple buildings.

Gender Neutral Facilities and Mothers' Rooms: $10,000,000 Other Funds (Capital Projects Fund) is approved to design and construct mothers' lactation rooms, wellness rooms, and gender neutral bathrooms in multiple DAS-owned buildings.

Capitol Mall Parking Structure Improvements: $2,750,000 Other Funds (Capital Projects Fund) is approved to make structural and seismic safety repairs and storm water handling system repairs to the Capitol Mall parking structure as well as irrigation system repairs in the Capitol Park above the parking structure.

Dome Building and Yaquina Hall Improvements: $1,500,000 Other Funds (Capital Projects Fund) is approved for parking lot and street improvement projects at the Dome Building and Yaquina Hall.

Climate Adaptation and Net Zero Solutions: $2,000,000 Other Funds (rent revenue) is approved to design innovative solutions to implement during capital construction projects such as heat recovery, lighting and building controls, insulation, or daylighting technologies and evaluate the return on investment for traditional solutions versus high efficiency modern technologies.

Parking Lot Improvements and EV Charging Station Expansions: $2,000,000 Other Funds (Capital Projects Fund) is approved to install electric vehicle (EV) charging stations and perform surface replacement and upgrades in multiple state-owned parking lots.

Executive Building Interior and Seismic Renovation: $45,000,000 Other Funds (Article XI-Q Bonds) is approved to renovate the Executive Building, including seismic updates and upgrades of the exterior envelope and the building systems including electrical, mechanical, plumbing, and fire sprinkler systems.

North Valley Complex Infrastructure Upgrades/Tenant Improvements: $60,000,000 Other Funds (Article XI-Q Bonds) is approved to renovate the North Valley Complex in Wilsonville and make tenant improvements and related site improvements to ready the building for use by multiple agencies.

Yellow Parking Lot Paving: $4,000,000 Other Funds (Article XI-Q Bonds) is approved to pave the existing gravel Yellow Parking Lot in the Capitol Mall area and make necessary site improvements related to storm water, landscaping and other site improvements. The project also includes a public electric vehicle charging component.

Oregon Military Department

Ashland Armory Service Life Extension: $5,373,235 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Ashland Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Corvallis Armory Service Life Extension: $4,317,605 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Corvallis Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Camp Umatilla Barracks Facilities: $8,000,000 Federal Funds (National Guard Bureau) is approved to design and construct a National Guard transient training barracks for advanced skills trainees conducting training at Camp Umatilla's Regional Training Institute. The project includes construction of a barracks and associated utility services, information systems, fire detection and alarm systems, fixtures, furnishings and equipment, hazardous waste remediation and disposal, roads, walks, curbs, gutters, storm drainage, parking areas, and site improvements. In addition, the project includes construction of a new transient training open bay enlisted barracks at Camp Umatilla. The barracks will provide billeting space for soldiers and will include building systems both within and outside of the primary facility's perimeter including latrine, showers, and laundry with minimal site development, parking, and landscaping.

Camp Umatilla Guard Shack: $1,100,000 Federal Funds (National Guard Bureau) is approved to construct a new controlled entry point, gate, and guardhouse at Camp Umatilla to improve operational readiness and comply with antiterrorism force protection requirements. The project will be permanent construction and include an improved entry point for commercial activities, a new gate, identification check station building (guard house), roadway improvements, truck inspection lane and barricade system.

Washington County Readiness Center: $5,300,000 Other Funds (Article XI-Q Bonds) and $22,700,000 Federal Funds (National Guard Bureau) is approved for construction of a new National Guard Readiness Center in Washington County for the training, administrative and logistical needs of the Oregon Army National Guard as a replacement for the Hillsboro Armory. The project includes construction as well as providing utility services, information systems, fire detection and alarm systems, hazardous materials abatement and disposal, roads, walks, curbs, gutters, storm drainage, parking areas, and site improvements.

Boardman Tactical Unmanned Aerial Vehicle Facility: $3,000,000 Federal Funds (National Guard Bureau) is approved as an increase to the 2019-21 capital construction expenditure limitation established for construction of a new tactical unmanned aerial vehicle facility at the Naval Bombing Range in Boardman. The additional funding will be used to construct an off-grid power system for the tactical unmanned aerial vehicle operations building at the Naval Weapons System Training Facility. The project will include use of photovoltaics with battery storage and diesel backup generator power and may include additional resiliency features such as bio-mass wood pellet heating system with propane backup. Federal funds capital construction limitation is increased from $12,000,000 to $15,000,000 to utilize federal funds provided for the off-grid power system.

Umatilla Wastewater Treatment Facility and Water Supply Line: $2,075,000 Federal Funds (National Guard Bureau) is approved as an increase to the 2019-21 capital construction expenditure limitation established in the 2019 session and increased at the September 2020 meeting of the Emergency Board for construction of a new wastewater treatment system and a new main water supply line for potable water at Camp Umatilla. Federal funds capital construction limitation is increased from $6,825,000 to $8,900,000 to accommodate cost increases to complete the project.

Camp Umatilla Regional Training Institute Re-Set: $4,200,000 Federal Funds (National Guard Bureau) is approved as an increase to the 2017-19 capital construction expenditure limitation established at the December 2018 meeting of the Emergency Board and increased at the September 2020 Emergency Board meeting for improvements to the Regional Training Institute at Camp Umatilla. Federal funds capital construction limitation is increased from $20,800,000 to $25,000,000 to utilize federal funds provided for the project.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Youth Challenge Armory (Other Funds) to December 31, 2021 and for the Camp Umatilla Regional Training Institute (Other Funds) to December 31, 2022.

The Subcommittee also approved the proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of the Armory and Field Maintenance Shop in Lebanon.

<u>Oregon Youth Authority</u>

Camp Riverbend Dorm Renovation: $6,867,101 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and expand two living units and supporting spaces at the Camp Riverbend Youth Transitional Facility, including the Riverbend building and the Hilgard building.

Capital Improvements: $6,742,239 Other Funds (Article XI-Q Bonds) is approved for capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on OYA facilities.

MacLaren West Cottages Renovations: $8,000,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel two living units on the west side of the campus at MacLaren Youth Correctional Facility.

Tillamook Dorm Renovation: $10,279,899 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel two living units and supporting spaces at the Tillamook Youth Correctional Facility.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to September 30, 2021 for the following projects: Rogue Valley Facility Improvements (Other Funds); CCTV Cameras (Other Funds); Deferred Maintenance and Capital Improvements (Other Funds); and MacLaren Facility Improvements (Other Funds).

Department of Corrections

Capital Improvement and Renewal: $70,000,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements at multiple facilities, including replacement or improvement of roofs, HVAC, hardscaping, plumbing, electrical systems, communication and security systems, and other building elements.

Off-Net Telephone Infrastructure: $3,508,206 Other Funds (Article XI-Q Bonds) is approved to design, purchase, and implement a centralized Voice over Internet Protocol (VoIP) communications system for use in multiple institutions to replace outdated legacy telephone systems.

Oregon State Police

Central Point Office Expansion: $33,961,269 Other Funds (Article XI-Q Bonds) is approved to remodel and expand the Central Point Office facility to add space for the forensic lab, evidence, medical examiner and patrol functions. In addition, the project includes modernizing the existing space and adding two auxiliary buildings.

Springfield Forensic Lab and Medical Examiner's Office: $61,982,733 Other Funds (Article XI-Q Bonds) is approved for the design and construction of a new forensic lab and medical examiner facility in Springfield.

Springfield Patrol Area Command Office: $14,261,687 Other Funds (Article XI-Q Bonds) is approved for the design and construction of a new command office facility in Springfield, including a warehouse for storage.

Department of Transportation

Meacham Maintenance Station: $12,000,000 Other Funds (fee revenue) is approved to construct a new Meacham Maintenance Station that will include heated and cold storage bays, a wash bay, and office space. The project also includes constructing a salt storage shed and an additional wash station, as well as drilling a new well.

South Coast Maintenance Station: $16,200,000 Other Funds (fee revenue) is approved to design and begin site development for a new South Coast Maintenance Station to accommodate the consolidation of three obsolete maintenance stations into one location in Coos County. The sites being consolidated include two owned facilities, the Coos Bay and Davis Slough maintenance stations, and one leased facility, the Coquille construction office.

Region 3-5 Headquarters HVAC Upgrades: $3,800,000 Other Funds (fee revenue) is approved to replace the HVAC systems and make other energy efficiency improvements in the region 3, region 4 and region 5 headquarters buildings and the region 4 Department of Motor Vehicles building.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the South Coast Maintenance Station (Other Funds) to June 30, 2023 and for the Meacham Maintenance Station (Other Funds) to June 30, 2024.

Department of Aviation

Siletz Bay State Airport Runway and Electrical Rehabilitation: $320,000 Other Funds (aircraft registration fees) and $3,069,187 Federal Funds (Federal Aviation Administration) is approved to conduct renovations at the Siletz Bay State Airport. This project includes rehabilitation of the runway and electrical system, which is needed to meet federal standards for safe operating conditions.

Department of Forestry

Santiam District Office Replacement: $2,500,000 Other Funds (insurance proceeds) is approved to design and construct a new Santiam District Office to replace the facility that was destroyed by wildfire in 2020.

Toledo Facility Replacement Phase II: $1,632,842 Other Funds (Article XI-Q Bonds) is approved to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone.

Oregon Department of Fish and Wildlife

Capital Improvement and Renewal: $5,000,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements to replace buildings and address deferred maintenance at various facilities.

Oregon Parks and Recreation Department

Capital Improvement and Renewal: $50,000,000 Other Funds (Article XI-Q Bonds) is approved to finance the capital costs of making improvements to facilities in multiple Oregon state parks. The project includes improvements or replacements to facilities and related infrastructure such as buildings, water systems, septic and sewer systems, electrical systems, restroom and shower facilities, as well as modernizing and expanding campgrounds.

Oregon Health Authority

Oregon State Hospital, Salem Well Water Treatment Facility: $4,492,750 Other Funds (Article XI-Q Bonds) is approved to construct a well water treatment facility and potable water storage tank to provide a backup water supply for the Oregon State Hospital in Salem to be used in the event of disruption or contamination of the city water supply.

Oregon State Hospital, Salem/Junction City Automated Dispensing Cabinets: $3,500,000 Other Funds (Article XI-Q Bonds) is approved to replace approximately 40 automated medication dispensing cabinets deployed throughout patient care areas on the Salem and Junction City campuses of the Oregon State Hospital. The project includes replacement of the computers in each cabinet.

Oregon Housing and Community Services

Local Innovation and Fast Track (LIFT) Housing and Permanent Supportive Housing: $410,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for Oregonians with low income and citizens in historically underserved communities and communities of color, as well as affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness.

Oregon Liquor Control Commission

Liquor Warehouse Conveyor System: $10,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire and install a new conveyor system for use in the agency's new warehouse.

Liquor Warehouse Land and Building: $52,537,265 Other Funds (Article XI-Q Bonds) is approved for the purchase of land and the design and construction of a new warehouse and headquarters for agency operations.

Oregon Department of Education

Oregon School for the Deaf ADA Restrooms: $1,024,625 Other Funds (Article XI-Q Bonds) is approved to improve Americans with Disabilities Act (ADA) accessibility in restrooms throughout the Oregon School for the Deaf campus.

Oregon School for the Deaf Fire Alarm System Replacement: $3,091,923 Other Funds (Article XI-Q Bonds) is approved to replace the fire alarm system throughout the Oregon School for the Deaf campus.

Oregon School for the Deaf Windows Upgrade: $1,383,452 Other Funds (Article XI-Q Bonds) is approved to replace windows with energy efficient windows in facilities at the Oregon School for the Deaf.

Oregon Judicial Department

Supreme Court Building Renovation: $21,700,000 Other Funds (Article XI-Q Bonds) is approved to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety upgrades.

Higher Education Coordinating Commission (HECC)

HECC - Public Universities

The Subcommittee approved a $445,905,100 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for 10 new university projects authorized in SB 5505. Projects are funded with proceeds from the issuance of Article XI-Q bonds, Article XI-G bonds, and Article XI-F(1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2027.

HECC - Community Colleges

The Subcommittee approved a $56,496,994 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of Article XI-G general obligation bond proceeds to community colleges. This amount corresponds to the total project amounts for six new community college projects authorized in SB 5505 and two reauthorized projects for which expenditure limitation from prior biennia is being removed and reestablished in 2021-23. Projects are funded with proceeds from the issuance of Article XI-G bonds and will be disbursed as grants pursuant to grant agreements between HECC and each community college. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2027.

Other Funds (Article XI-G bonds) capital construction expenditure limitation established in 2017-19 is also removed for the following projects: Mt. Hood Community College, Maywood Park Center ($8,000,000); Clatsop Community College, Maritime Science Building ($7,996,994); and Oregon Coast Community College, Workforce Education and Resiliency Center ($8,000,000). Article XI-G bonds authorized for the projects in prior biennia have not been issued and previously established limitation would expire June 30, 2023. Mt. Hood Community College did not request reauthorization of the Maywood Park Center project. Capital construction expenditure limitation is reestablished in SB 5506 for the Clatsop Community College and Oregon Coast Community College projects that are reauthorized for issuance in the 2021-23 biennium. In addition, the Subcommittee approved decreasing the 2017-19 and 2019-21 Other Funds (Article XI-G bonds) capital construction expenditure limitation for Blue Mountain Community College, Facility for Agricultural Resource Management Phase II project by $5,000,000 and $1,500,000, respectively, to align total expenditure limitation with bonding authorized for the project in the 2021-23 biennium.

Various Agencies
Jean Gabriel 971-900-7691

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
COMMITTEE AUTHORIZATIONS							
EDUCATION PROGRAM AREA							
Higher Education Coordinating Commission							
All - Capital Improvement and Renewal	$ -	$ -	$ 80,000,000	$ -	$ 80,000,000	0	0.00
EOU - Inlow Hall Renovation Phase II	$ -	$ -	$ 18,265,100	$ -	$ 18,265,100	0	0.00
OIT - Residence Hall	$ -	$ -	$ 55,000,000	$ -	$ 55,000,000	0	0.00
OIT - OMIC R&D Center for Additive Manufacturing Innovation	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000	0	0.00
OSU - Student Success Center	$ -	$ -	$ 13,800,000	$ -	$ 13,800,000	0	0.00
OSU - Cordley Hall Renovation Phase II	$ -	$ -	$ 86,000,000	$ -	$ 86,000,000	0	0.00
OSU - Reser Stadium West Grandstands	$ -	$ -	$ 40,000,000	$ -	$ 40,000,000	0	0.00
PSU - Gateway Center Reuse and Extension	$ -	$ -	$ 68,000,000	$ -	$ 68,000,000	0	0.00
UO - Heritage Building Renovation	$ -	$ -	$ 58,500,000	$ -	$ 58,500,000	0	0.00
WOU - Student Success Center	$ -	$ -	$ 21,340,000	$ -	$ 21,340,000	0	0.00
Chemeketa CC - Building 7 Remodel	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Clatsop CC - Maritime Science Building (reauthorize)	$ -	$ -	$ 7,996,994	$ -	$ 7,996,994	0	0.00
Klamath CC - Childcare Resource Learning Center	$ -	$ -	$ 1,500,000	$ -	$ 1,500,000	0	0.00
Linn-Benton CC - Agricultural Center	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Mt. Hood CC - Accessibility Upgrades, Dental Hygiene Lab & Def. Maint.	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Oregon Coast CC - Workforce Education and Resiliency Center (reauthorize)	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Rogue CC - Transportation Technology Center	$ -	$ -	$ 7,000,000	$ -	$ 7,000,000	0	0.00
Tillamook Bay CC - Classroom/Office Building & Renovations	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Oregon Department of Education							
Oregon School for the Deaf ADA Restrooms	$ -	$ -	$ 1,024,625	$ -	$ 1,024,625	0	0.00
Oregon School for the Deaf Fire Alarm System Replacement	$ -	$ -	$ 3,091,923	$ -	$ 3,091,923	0	0.00
Oregon School for the Deaf Windows Upgrade	$ -	$ -	$ 1,383,452	$ -	$ 1,383,452	0	0.00

ADMINISTRATION PROGRAM AREA

Department of Administrative Services						
Deferred Maintenance	$ -	$ -	$ 15,500,000	$ -	$ 15,500,000	0 0.00
Gender Neutral Facilities and Mothers' Rooms	$ -	$ -	$ 10,000,000	$ -	$ 10,000,000	0 0.00
Capitol Mall Parking Structure Improvements	$ -	$ -	$ 2,750,000	$ -	$ 2,750,000	0 0.00
Dome Building and Yaquina Hall Improvements	$ -	$ -	$ 1,500,000	$ -	$ 1,500,000	0 0.00
Climate Adaptation and Net Zero Solutions	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0 0.00
Parking Lot Improvements and EV Charging Station Expansions	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0 0.00
Executive Building Interior and Seismic Renovation	$ -	$ -	$ 45,000,000	$ -	$ 45,000,000	0 0.00
North Valley Complex Infrastructure Upgrades/Tenant Improvements	$ -	$ -	$ 60,000,000	$ -	$ 60,000,000	0 0.00
Yellow Parking Lot Paving	$ -	$ -	$ 4,000,000	$ -	$ 4,000,000	0 0.00
Oregon Liquor Control Commission						
Liquor Warehouse Conveyor System	$ -	$ -	$ 10,000,000	$ -	$ 10,000,000	0 0.00
Liquor Warehouse Land and Building	$ -	$ -	$ 52,537,265	$ -	$ 52,537,265	0 0.00
PUBLIC SAFETY PROGRAM AREA						
Oregon Military Department						
Ashland Armory Service Life Extension	$ -	$ -	$ 5,373,235	$ -	$ 5,373,235	0 0.00
Corvallis Armory Service Life Extension	$ -	$ -	$ 4,317,605	$ -	$ 4,317,605	0 0.00
Camp Umatilla Barracks Facilities	$ -	$ -	$ -	$ 8,000,000	$ 8,000,000	0 0.00
Camp Umatilla Guard Shack	$ -	$ -	$ -	$ 1,100,000	$ 1,100,000	0 0.00
Washington County Readiness Center	$ -	$ -	$ 5,300,000	$ 22,700,000	$ 28,000,000	0 0.00
Oregon Youth Authority						
Camp Riverbend Dorm Renovation	$ -	$ -	$ 6,867,101	$ -	$ 6,867,101	0 0.00
Capital Improvements	$ -	$ -	$ 6,742,239	$ -	$ 6,742,239	0 0.00
MacLaren West Cottages Renovations	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0 0.00
Tillamook Dorm Renovation	$ -	$ -	$ 10,279,899	$ -	$ 10,279,899	0 0.00
Department of Corrections						
Capital Improvement and Renewal	$ -	$ -	$ 70,000,000	$ -	$ 70,000,000	0 0.00
Off-Net Telephone Infrastructure	$ -	$ -	$ 3,508,206	$ -	$ 3,508,206	0 0.00
Oregon State Police						
Central Point Office Expansion	$ -	$ -	$ 33,961,269	$ -	$ 33,961,269	0 0.00
Springfield Forensic Lab and Medical Examiner’s Office	$ -	$ -	$ 61,982,733	$ -	$ 61,982,733	0 0.00
Springfield Patrol Area Command Office	$ -	$ -	$ 14,261,687	$ -	$ 14,261,687	0 0.00

TRANSPORTATION PROGRAM AREA						
Department of Transportation						
Meacham Maintenance Station	$ -	$ -	$ 12,000,000	$ -	$ 12,000,000	0 0.00
South Coast Maintenance Station	$ -	$ -	$ 16,200,000	$ -	$ 16,200,000	0 0.00
Region 3-5 Headquarters HVAC Upgrades	$ -	$ -	$ 3,800,000	$ -	$ 3,800,000	0 0.00
Department of Aviation						
Siletz Bay State Airport Runway and Electrical Rehabilitation	$ -	$ -	$ 320,000	$ 3,069,187	$ 3,389,187	0 0.00
NATURAL RESOURCES PROGRAM AREA						
Department of Forestry						
Santiam District Office Replacement	$ -	$ -	$ 2,500,000	$ -	$ 2,500,000	0 0.00
Toledo Facility Replacement Phase II	$ -	$ -	$ 1,632,842	$ -	$ 1,632,842	0 0.00
Oregon Department of Fish and Wildlife						
Capital Improvement and Renewal	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000	0 0.00
Oregon Parks and Recreation Department						
Capital Improvement and Renewal	$ -	$ -	$ 50,000,000	$ -	$ 50,000,000	0 0.00
HUMAN SERVICES PROGRAM AREA						
Oregon Health Authority						
Oregon State Hospital, Salem Well Water Treatment Facility	$ -	$ -	$ 4,492,750	$ -	$ 4,492,750	0 0.00
OSH Salem/Junction City Automated Dispensing Cabinets	$ -	$ -	$ 3,500,000	$ -	$ 3,500,000	0 0.00
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA						
Oregon Housing and Community Services						
LIFT Housing and Permanent Supportive Housing	$ -	$ -	$ 410,000,000	$ -	$ 410,000,000	0 0.00
JUDICIAL PROGRAM AREA						
Oregon Judicial Department						
Supreme Court Building Renovation	$ -	$ -	$ 21,700,000	$ -	$ 21,700,000	0 0.00
TOTAL	$ -	$ -	$ 1,474,928,925	$ 34,869,187	$ 1,509,798,112	0 0.00

2019-21 Supplemental Expenditure Limitation Adjustments

Oregon Military Department							
Boardman Tactical Unmanned Aerial Vehicle Facility	$ -	$ -	$ -	$ 3,000,000	$ 3,000,000	0	0.00
Umatilla Wastewater Treatment Facility and Water Supply Line	$ -	$ -	$ -	$ 2,075,000	$ 2,075,000	0	0.00
Higher Education Coordinating Commission							
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II	$ -	$ -	$ (1,500,000)	$ -	$ (1,500,000)	0	0.00

2017-19 Supplemental Expenditure Limitation Adjustments

Oregon Military Department							
Camp Umatilla Regional Training Institute Re-set	$ -	$ -	$ -	$ 4,200,000	$ 4,200,000	0	0.00
Higher Education Coordinating Commission							
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II	$ -	$ -	$ (5,000,000)	$ -	$ (5,000,000)	0	0.00
Clastsop CC - Maritime Science Building	$ -	$ -	$ (7,996,994)	$ -	$ (7,996,994)	0	0.00
Mt. Hood CC - Maywood Park Center	$ -	$ -	$ (8,000,000)	$ -	$ (8,000,000)	0	0.00
Oregon Coast CC - Workforce Education and Resiliency Center	$ -	$ -	$ (8,000,000)	$ -	$ (8,000,000)	0	0.00

SB 5533 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Frederick

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Amanda Beitel and Julie Neburka, Legislative Fiscal Office
Reviewed By:	Laurie Byerly, Legislative Fiscal Office

Various Agencies - Lottery Allocations
2021-23

Various Agencies - Criminal Fine Account Allocations
2021-23

Various Agencies - Oregon Marijuana Account Allocations
2021-23

Summary of Revenue Changes

The Oregon State Lottery collects revenues from traditional, sports betting, and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net revenues or proceeds) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services (DAS) distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific legislative allocations. Lottery revenues are projected to be $1,651.5 million for the 2021-23 biennium, based on the DAS Office of Economic Analysis May 2021 forecast. Legislatively approved budget allocations, plus the allocations specified in the Oregon Constitution, total $1,695.8 million and result in projected EDF ending balance of $30 million.

The Oregon Lottery transfers net lottery revenues to the Administrative Services EDF on a quarterly basis. From each quarterly transfer, a number of dedicated distributions are required by the Oregon Constitution or are provided for in Oregon Revised Statutes (ORS), including:

- The Oregon Constitution requires that 18% of net proceeds be distributed to the Education Stability Fund.
- The Oregon Constitution requires that 15% of net proceeds be distributed to the Parks and Natural Resources Fund.
- The Oregon Constitution requires that 1.5% of net proceeds be distributed to the Veterans' Services Fund.
- Oregon statute requires that 4% of net proceeds, up to a maximum of $5.5 million per quarter adjusted for inflation, be distributed to the Outdoor School Education Fund.
- Oregon statute requires that 2.5% of net proceeds of video lottery gaming be distributed to the counties for economic development activities. Beginning with the 2005-07 biennium, 50% of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 are also funded from this source. Beginning with the 2013-15 biennium, 50% of the funding for the Governor's Office Regional Solutions Program positions are also funded from this source.
- Oregon statute requires that 1% of net proceeds be distributed to the Sports Lottery Account for sports programs at the seven public universities and for scholarships.
- Oregon statute requires that 1% of net proceeds be transferred to the Oregon Health Authority for gambling addiction prevention and treatment programs.
- Oregon statute requires that 1% of the net proceeds, not to exceed $1.53 million annually, be transferred to the County Fair account. The maximum amount is adjusted each biennium pursuant to certain changes in the Consumer Price Index.

- Oregon statute requires that net proceeds of sports betting games, after deduction for the constitutional dedications, be transferred to the Public Employees Retirement System Employer Incentive Fund.

- Oregon statute requires that annual debt service payments for outstanding lottery revenue bonds be satisfied before allocating amounts for other purposes. During the 2021-23 biennium, debt service requirements will comprise approximately 16.4% of the total distributions from the EDF.

Finally, the Legislature makes other allocations from the EDF within authorized public purposes. These purposes include job creation, economic development, and public education. Currently, the bulk of allocations are made to the Department of Education for the State School Fund and to the Oregon Business Development Department for various economic and community development program expenditures.

Debt service allocations are paid annually. Interest earned on the EDF is retained within the fund. If any funds remain undistributed at the end of any quarter, they will remain in the EDF for allocation in future quarters. If quarterly revenue in the EDF is insufficient to pay for quarterly distribution of allocations, DAS will first fund debt service obligations. Remaining revenues will be distributed in a prorated manner.

Summary of Capital Construction Subcommittee Action

Lottery Revenue Allocation

SB 5533 allocates net lottery revenue from the EDF and the Veterans' Services Fund. The amounts outlined in this bill are based on the May 2021 Lottery revenue forecast from the DAS Office of Economic Analysis. The attached tables display the Lottery Funds allocated by the Subcommittee from the EDF and Veterans' Services Fund. All lottery allocations approved from these funds for the 2021-23 biennium are included in SB 5533. The 2021-23 allocations are summarized below.

- A total of $278.5 million Lottery Funds is allocated for debt service on outstanding lottery revenue bonds. The allocation also includes estimated debt service payments on lottery bonds authorized to be issued during the 2021-23 biennium. These funds are allocated to the DAS, since the DAS Capital Finance and Planning Division administers the lottery bond program and associated debt service for the state. DAS will transfer the necessary funding to the Higher Education Coordinating Commission, Oregon Business Development Department, Housing and Community Services Department, Department of Transportation, Department of Forestry, Department of Energy, State Parks and Recreation Department, Water Resources Department, and Department of Veterans' Affairs for the payment of debt service on outstanding lottery bonds.

- The State School Fund is allocated $589.5 million Lottery Funds.

- A total of $100.3 million Lottery Funds is allocated for the programs of the Oregon Business Development Department. This total excludes amounts allocated for debt service payments on lottery revenue bonds, but includes $10.9 million for Operations; $83.6 million for Business, Innovation and Trade; $4.4 million for Infrastructure, and $1.4 million for the Film and Video Office.

- The Office of the Governor is allocated $4.6 million Lottery Funds for the Regional Solutions Program. Half of this funding will come from a reduction in the net video lottery proceeds that are distributed to counties for economic development.

- The Department of Veterans' Affairs is allocated $20.6 million Lottery Funds from the Veterans' Services Fund. This total includes $12.6 million for veterans' services provided by the Department, $7.5 million for county veteran service officers, and $497,880 for National Service Organizations.

- The Bureau of Labor and Industries is allocated $261,416 from the Veterans' Services Fund to administer an outreach program to inform National Guard and reserve members and veterans about trade careers and apprenticeship opportunities.

- The Criminal Justice Commission is allocated $578,865 from the Veterans' Services Fund for veterans' specialty courts.

- The Oregon Health Authority is allocation $2.1 million from the Veterans' Services Fund for veterans' behavioral health services.

Education Stability Fund

A constitutional amendment approved by Oregon voters in 1997, and amended in 2002, requires that 18% of net lottery proceeds be transferred to the Education Stability Fund (ESF). Interest earnings on the ESF are continuously appropriated for the benefit of education programs. These earnings are split 75% to the Oregon Education Fund, for debt service on lottery bonds issued for the Department of Education, and 25% to the Higher Education Coordinating Commission for Oregon Opportunity Grants. ESF interest earnings are projected to be $5.6 million during the 2021-23 biennium and are utilized to support the Oregon Opportunity Grant Program. No lottery bond debt service is outstanding on bonds previously issued for the Department of Education.

Ten percent of the amount transferred to the ESF is deposited into the Oregon Growth Account within the ESF. All declared earnings from this account are continuously appropriated to the Oregon Education Fund and the Higher Education Coordinating Commission. The transfers and distributions relating to the ESF as described here are established by the Oregon Constitution and by other statutes; therefore, SB 5533 does not include provisions relating to them.

Parks and Natural Resources Fund

Ballot Measure 76, approved by Oregon voters in 2010, requires 15% of net lottery proceeds to be transferred to the Parks and Natural Resources Fund. This fund is continuously appropriated for the benefit of parks and recreation and for native species protection and

restoration. This transfer is established by the Oregon Constitution. Therefore, SB 5533 does not include provisions relating to Parks and Natural Resources Fund transfers.

Veterans' Services Fund

Ballot Measure 96, approved by Oregon voters in 2016, requires 1.5% of net lottery proceeds to be transferred to the Veterans' Services Fund. This fund is continuously appropriated for the benefit of veterans. This transfer is established by the Oregon Constitution. SB 5533, therefore, does not include a provision to transfer lottery proceeds into the Veterans' Services Fund. The bill does, however, include allocations from the Veterans' Services Fund to support programs benefitting veterans at the Department of Veterans' Affairs, Bureau of Labor and Industries, Criminal Justice Commission, and Oregon Health Authority.

Outdoor School Education Fund

Ballot Measure 99, approved by Oregon voters in 2016, requires 4% of net proceeds, but no more than $5.5 million per quarter adjusted for inflation, be distributed to the Outdoor School Education Fund. The Fund supports the Outdoor School program and is managed by the Oregon State University Extension Service. The Subcommittee approved a fixed allocation of $49.4 million for the 2021-23 biennium, rather than the percentage allocation described in statute.

County Economic Development

ORS 461.547 requires that 2.5% of net proceeds of video lottery gaming be distributed to the counties for economic development activities. Beginning with the 2005-07 biennium, 50% of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 were funded from this source. Beginning with the 2013-15 biennium, 50% of the funding for the Governor's Office Regional Solutions Program positions are also funded from this source.

The Subcommittee approved allocating a fixed dollar amount for county economic development during the 2021-23 biennium, rather than the percentage allocation described in statute. The fixed dollar amount is $54.2 million, which is equal to 2.5% of the amount of net video lottery proceeds projected in the May 2021 revenue forecast, minus one-half of the allocation to the Office of the Governor for the Regional Solutions Program.

Gambling Addiction Prevention and Treatment

The 1999 Legislature statutorily dedicated 1% of net lottery proceeds to be transferred to the Oregon Health Authority to fund gambling addiction programs in the state. The Subcommittee approved a fixed allocation of $16.5 million for the 2021-23 biennium, rather than the percentage allocation described in statute.

Sports Lottery Account

Beginning in 2007, 1% of net lottery proceeds are dedicated for distribution to public universities to offset the costs of intercollegiate athletic programs and for academic scholarships. The Subcommittee approved a fixed allocation of $16.5 million for the 2021-23 biennium, rather than the percentage allocation described in statute.

County Fairs

The 2001 Legislature statutorily dedicated 1% of net lottery proceeds, with certain limitations, for distribution to county fair programs throughout the state. This amount is adjusted by inflation each biennium. The Subcommittee approved a fixed allocation of $3.8 million for the 2021-23 biennium, rather than the percentage allocation described in statute.

Employer Incentive Fund

In 2019, the Legislature dedicated the net proceeds of sports betting games to the Public Employees Retirement System Employer Incentive Fund (EIF) to provide a 25% match on qualifying employer lump-sum payments to the EIF. The Subcommittee approved a fixed allocation of $12.7 million for the 2021-23 biennium, which is equal to sports betting proceeds projected in the May 2021 forecast, net of the constitutional dedications.

Lottery Funds Expenditure Limitation

Lottery Funds expenditure limitation related to these allocations is established within the respective agency budget bills and in the budget reconciliation bill (HB 5006).

Criminal Fine Account Allocation

ORS 137.300 establishes the Criminal Fine Account (CFA), and identifies program priorities for account moneys, but does not specify a funding level for the programs. A portion of the crime and violation fine payments collected by state and local courts are transferred into the account. The expenditure limitations for programs receiving CFA allocations are established in the separate agency appropriation bills or the budget reconciliation bill (HB 5006). Any CFA revenues remaining after the specific program allocations are deposited into the General Fund.

The forecast of CFA revenues for the 2021-23 biennium totals $122.1 million. This amount is equal to the amount in the revenue forecast from the DAS Office of Economic Analysis as of May 2021.

The Subcommittee approved allocations to agencies totaling $92 million, leaving $30.2 million to be deposited into General Fund. Those revenues are used to supported General Fund expenditures authorized in the 2021-23 legislatively adopted budget. The specific allocation amounts authorized in this bill are listed in the table of this budget report.

The allocation to the Department of Public Safety Standards and Training (DPSST) for operations is increased by $1.5 million above the current service level amount for the following:

- $467,878 for investments approved in the agency's budget, including the Statistical Transparency of Policing (STOP) program, instructor development, and facilities maintenance.

- $409,468 to implement the provisions of HB 2162, which requires DPSST to designate an accrediting body for law enforcement agencies and to establish a statewide equity training program for law enforcement officers.

- $665,972 on a one-time basis to implement the provisions of HB 2527, which requires DPSST to license private security entities. This measure requires DPSST to establish fees for issuing licenses to private security entities. It is anticipated that fee revenues will support the cost of the program after, but not during, the 2021-23 biennium.

Oregon Marijuana Account Allocation

Net revenues from state Marijuana taxes, after payment of administrative and enforcement expenses, are deposited into the Oregon Marijuana Account (OMA). The passage of Ballot Measure 110 in November 2020 changed the statutory distribution of moneys in OMA. Previously, 20% of revenues transferred to the OMA were distributed to cities and counties, with the remaining 80% of moneys in the OMA distributed to the State School Fund (40%), the Mental Health Alcoholism and Drug Services Account (20%), the State Police Account (15%), and alcohol and drug abuse prevention, early intervention and treatment services (5%). Under the measure, the first $11.25 million of quarterly OMA revenues are distributed according to the current statutory formula, with OMA revenues in excess of $11.25 million per quarter transferred to the newly established Drug Treatment and Recovery Services Fund.

The 2021-23 revenue forecast for the Oregon Marijuana Account totals $339.4 million. This amount is equal to the amount in the May 2021 revenue forecast from the DAS Office of Economic Analysis. Based on this forecast, the Department of Revenue will distribute $18 million to cities and counties. The remaining $321.4 million is allocated as directed under statute:

- $249.4 million to the Drug Treatment and Recovery Services Fund
- $36 million to the State School Fund
- $18 million to the Mental Health Alcoholism and Drug Services Account
- $13.5 million to the State Police Account
- $4.5 million to alcohol and drug abuse prevention, early intervention and treatment services

However, as actual revenues may vary, the associated distributions may also vary – in some cases requiring related expenditure limitation and allocation adjustments.

LOTTERY FUNDS CASH FLOW SUMMARY

		2019-21 Legislatively Approved Budget [1]	2021-23 Legislatively Adopted Budget [2]
ECONOMIC DEVELOPMENT FUND			
RESOURCES			
Beginning Balance	3	$ 70,924,069	$ 72,369,513
Lottery Funds Reversions under ORS 461.559		5,470,688	-
REVENUES			
Transfers from Lottery			
Net Proceeds		1,201,719,818	1,651,460,725
Administrative Actions		-	-
Other Revenues			
Interest Earnings		2,000,000	2,000,000
Other		-	-
Total Revenue		1,203,719,818	1,653,460,725
TOTAL RESOURCES		**$ 1,280,114,575**	**$ 1,725,830,238**
DISTRIBUTIONS / ALLOCATIONS			
Distribution to Education Stability Fund		(216,315,255)	(297,262,930)
Distribution to Parks and Natural Resources Fund		(180,257,973)	(247,719,109)
Distribution for Veterans' Services Fund		(18,025,797)	(24,771,911)
Distribution for Outdoor School Fund		(43,040,555)	(49,418,728)
Distribution of Video Revenues to Counties		(50,231,366)	(54,209,527)
Distribution for Sports Programs		(14,099,809)	(16,514,607)
Distribution for Gambling Addiction		(14,673,344)	(16,514,510)
Distribution for County Fairs		(3,828,000)	(3,828,000)
Distribution to PERS Employer Incentive Fund		(4,126,470)	(12,665,769)
Allocation to State School Fund		(330,467,530)	(589,526,746)
Debt Service Allocations		(259,868,206)	(278,511,961)
Other Agency Allocations		(72,810,757)	(104,886,440)
TOTAL DISTRIBUTIONS / ALLOCATIONS		**$ (1,207,745,062)**	**$ (1,695,830,238)**
ENDING BALANCE		**$ 72,369,513**	**$ 30,000,000**
EDUCATION STABILITY FUND			
(not including the Oregon Growth Account balances)	4		
RESOURCES			
Beginning Balance		$ 619,668,197	$ 414,351,706
Revenues			
Transfer from the Economic Development Fund	5	194,683,729	267,536,637
Interest Earnings		20,012,469	5,606,574
Oregon Growth Account Earnings Distributions		22,820,336	-
Total Revenue		$ 237,516,534	$ 273,143,211
TOTAL RESOURCES		**$ 857,184,731**	**$ 687,494,917**
DISTRIBUTIONS			
Oregon Opportunity Grant Program		(42,161,510)	(5,606,574)
Debt Service Allocations to Department of Education		(671,295)	-
Education Stability Fund Withdrawal		(400,000,000)	-
Treasury Account Fees		(220)	-
TOTAL DISTRIBUTIONS		**$ (442,833,025)**	**$ (5,606,574)**
ENDING BALANCE		**$ 414,351,706**	**$ 681,888,343**

1. The 2019-21 Legislatively Approved Budget is based on the May 2021 forecast of 2019-21 resources.
2. The 2021-23 Legislatively Adopted Budget is based on the May 2021 forecast of 2021-23 resources.
3. 2021-23 beginning balance is equal to 2019-21 ending balance.
4. Oregon Growth Account distributions and transfers to the Oregon Education Fund and Oregon Opportunity Grant Program are included.
5. Only includes transfers to the main Education Stability Fund account, and not the 10% transferred to the Oregon Growth Account.

2021-23 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES

	New Lottery Funds Allocation	Beginning Lottery Balance	Interest and Other Earnings	2021-23 LAB Expenditure Limitation	Ending Lottery Balance
ECONOMIC DEVELOPMENT FUND					
DEBT SERVICE COMMITMENTS					
Higher Education Coordinating Commission					
Outstanding bonds	44,051,736	67,453	-	44,119,189	-
Business Development Department					
Outstanding and Proposed bonds	46,302,709	87,032	-	46,389,741	-
Housing and Community Services Department					
Outstanding and Proposed bonds	25,180,556	44,174	-	25,224,730	-
Department of Transportation					
Outstanding and Proposed bonds	121,787,391	156,837	-	121,944,228	-
Department of Administrative Services					
Outstanding and Proposed bonds	23,372,680	25,828	-	23,398,508	-
State Forestry Department					
Outstanding Bonds	2,560,320	3,890	-	2,564,210	-
Department of Energy					
Outstanding Bonds	3,017,225	5,345	-	3,022,570	-
State Parks and Recreation Department					
Outstanding and Proposed bonds	3,325,195	1,657	-	3,326,852	-
Water Resources Department					
Outstanding and Proposed bonds	8,414,965	1,084,545	-	9,499,510	-
Department of Veterans' Affairs					
Proposed bonds	499,184	-	-	499,184	-
OTHER ALLOCATIONS					
Higher Education Coordinating Commission					
Collegiate Athletics	16,514,607	-	-	16,514,607	-
Outdoor Schools	49,418,728	-	-	49,418,728	-
Oregon Health Authority					
Gambling Addiction Treatment	16,514,510	-	-	16,514,510	-
Department of Administrative Services					
Distribution to County Fairs	3,828,000	-	-	3,828,000	-
Public Employees Retirement System					
Employer Incentive Fund	12,665,769	4,126,470	-	16,792,239	-
Department of Education					
State School Fund	589,526,746	-	-	589,526,746	-
Office of the Governor					
Regional Solutions	4,552,709	-	-	4,552,709	-
Business Development Department					
Operations	10,938,127	-	-	10,938,127	-
Business, Innovation, and Trade	83,591,268	3,988,000	-	87,579,268	-
Infrastructure	4,384,506	-	-	4,384,506	-
Film and Video	1,419,830	-	-	1,419,830	-
TOTAL ECONOMIC DEVELOPMENT FUND	1,071,866,761	9,591,231	-	1,081,457,992	-
EDUCATION STABILITY FUND / OREGON EDUCATION FUND					
Higher Education Coordinating Commission					
Opportunity Grants	5,606,574	13,674,716	-	12,274,716	7,006,574
TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND	5,606,574	13,674,716	-	12,274,716	7,006,574

VETERANS' SERVICES FUND

	2019-21 Legislatively Approved	2021-23 Legislatively Adopted
RESOURCES / REVENUES		
VSF Beginning Balance	$ 5,040,932	$ 1,982,016
Lottery Funds Reversions under ORS 406.141	1,189,487	-
Lottery Revenue	18,025,797	24,771,911
Interest Earnings	100,000	
TOTAL RESOURCES	**$ 24,356,216**	**$ 26,753,927**
ALLOCATIONS		
Department of Veterans' Affairs		
Veterans' Services Program	$ (10,797,300)	$ (12,628,046)
County Veteran Service Officers	(6,808,184)	(7,474,669)
National Service Organizations	(453,486)	(497,880)
Veterans' Affordable Housing	(1,000,000)	-
Total ODVA Allocations	$ (19,058,970)	$ (20,600,595)
Bureau of Labor and Industries		
Veterans' Outreach	(260,230)	(261,416)
Criminal Justice Commission		
Veterans' Specialty Courts	(555,000)	(578,865)
Oregon Health Authority		
Veterans' Behavorial Health	(2,500,000)	(2,127,476)
TOTAL ALLOCATIONS	**$ (22,374,200)**	**$ (23,568,352)**
VSF ENDING BALANCE	**$ 1,982,016**	**$ 3,185,575**

1. The 2019-21 Legislatively Approved Budget is based on the May 2021 forecast of 2019-21 lottery resources.
2. The 2021-23 Legislatively Adopted Budget is based on the May 2021 forecast of 2021-23 lottery resources.

CRIMINAL FINE ACCOUNT ALLOCATIONS

	2019-21 Legislatively Approved Budget	2021-23 Current Service Level	Percent Change from 2019-21 LAB	2021-23 Legislatively Adopted Budget	Percent Change from 2021-23 CSL
Criminal Fine Account Revenues	**$ 100,288,233**	**$ 122,136,979**	**21.8%**	**$ 122,136,979**	**0.0%**
Criminal Fine Account Allocations:					
Department of Public Safety Standards and Training					
Operations	$ 32,985,769	$ 41,714,109	26.5%	$ 43,257,427	3.7%
Public Safety Memorial Fund	279,495	279,677	0.1%	279,677	0.0%
Subtotal:	$ 33,265,264	$ 41,993,786	26.2%	$ 43,537,104	**3.7%**
Department of Justice					
Child Abuse Multidisciplinary Intervention (CAMI)	$ 9,824,565	$ 11,694,249	19.0%	$ 11,694,249	0.0%
Regional Assessment Centers	846,968	883,388	4.3%	883,388	0.0%
Criminal Injuries Compensation Account (CICA)	8,755,862	9,846,982	12.5%	9,846,982	0.0%
Child Abuse Medical Assessments	716,912	747,739	4.3%	747,739	0.0%
Subtotal:	$ 20,144,307	$ 23,172,358	15.0%	$ 23,172,358	**0.0%**
Department of Human Services					
Domestic Violence Fund	$ 2,224,675	$ 2,320,336	4.3%	$ 2,320,336	0.0%
Sexual Assault Victims Fund	533,332	556,265	4.3%	556,265	0.0%
Subtotal:	$ 2,758,007	$ 2,876,601	4.3%	$ 2,876,601	**0.0%**
Oregon Health Authority					
Emergency Medical Services & Trauma Services	$ 331,824	$ 331,824	0.0%	$ 331,824	0.0%
Alcohol & Drug Abuse Prevention	42,884	42,884	0.0%	$ 42,884	0.0%
Law Enforcement Medical Liability Account (LEMLA)	1,300,000	1,300,000	0.0%	$ 1,300,000	0.0%
Intoxicated Driver Program	4,323,000	4,323,000	0.0%	4,323,000	0.0%
Subtotal:	$ 5,997,708	$ 5,997,708	0.0%	$ 5,997,708	**0.0%**
Oregon Judicial Department					
State court security and emergency preparedness	$ 3,784,490	$ 4,147,778	9.6%	$ 4,147,778	0.0%
County court facilities security	2,931,528	3,057,584	4.3%	3,057,584	0.0%
State Court Technology Fund	3,887,500	3,887,500	0.0%	3,887,500	0.0%
Subtotal:	$ 10,603,518	$ 11,092,862	4.6%	$ 11,092,862	**0.0%**
Oregon State Police					
Driving Under the Influence Enforcement	$ 351,572	$ 351,572	0.0%	$ 351,572	**0.0%**
Department of Corrections					
County correction programs and facilities, and alcohol and drug programs	$ 4,585,442	$ 4,846,812	5.7%	$ 4,846,812	**0.0%**
Department of Revenue					
Administrative Expenses	$ 100,000	$ 100,000	0.0%	$ 100,000	**0.0%**
Total Allocations:	**$ 77,805,818**	**$ 90,431,699**	**16.2%**	**$ 91,975,017**	**1.7%**
Transfer to the General Fund:	**$ 22,482,415**	**$ 31,705,280**	**41.0%**	**$ 30,161,962**	**-4.9%**

2021-23 Oregon Marijuana Account

	2019-21 Legislatively Approved Budget	2021-23 Legislatively Adopted Budget
Cities	22,651,200	9,000,000
Counties	22,651,200	9,000,000
Subtotal Local	**45,302,400**	**18,000,000**
Drug Treatment and Recovery Services Fund	65,219,800	249,360,000
State School Fund	103,764,900	36,000,000
Mental Health Alcoholism & Drug Services Account	51,882,500	18,000,000
State Police Account	38,911,800	13,500,000
Drug and alcohol abuse prevention and treatment	12,970,600	4,500,000
Subtotal State	**272,749,600**	**321,360,000**
Total	**318,052,000**	**339,360,000**

SB 5561 BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Steiner Hayward

Joint Committee On The Second Special Session of 2021

Action Date:	12/13/21
Action:	Do pass.
Senate Vote	
Yeas:	7 - Beyer, Findley, Girod, Jama, Knopp, Steiner Hayward, Taylor
House Vote	
Yeas:	7 - Breese-Iverson, Fahey, Holvey, Pham, Rayfield, Smith G, Wallan
Prepared By:	Laurie Byerly, Legislative Fiscal Office
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Emergency Board
2021-23

Various Agencies
2021-23

Long Term Care Ombudsman
2019-21

Budget Summary

	2021-23 Legislatively Adopted Budget	2021 Committee Recommendation	Committee Change from 2021-23 Leg. Adopted $ Change	Committee Change from 2021-23 Leg. Adopted % Change
Emergency Board				
General Fund - Special Purpose Appropriations				
State Response to Natural Disasters	$ 150,000,000	$ 51,275,000	$ (98,725,000)	-65.8%
Dental Rates	$ 19,000,000	$ -	$ (19,000,000)	-100.0%
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
General Fund	$ 82,279,653	$ 138,577,653	$ 56,298,000	68.4%
Federal Funds	$ 2,628,799,487	$ 2,743,799,487	$ 115,000,000	4.4%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
General Fund	$ 135,217,061	$ 145,217,061	$ 10,000,000	7.4%
Housing and Community Services Department				
General Fund	$ 432,410,730	$ 532,410,730	$ 100,000,000	23.1%
Other Funds	$ 438,156,031	$ 553,156,031	$ 115,000,000	26.2%
EDUCATION PROGRAM AREA				
Department of Education				
General Fund	$ 939,890,390	$ 941,890,390	$ 2,000,000	0.2%
Higher Education Coordinating Commission				
General Fund	$ 2,226,708,055	$ 2,228,458,055	$ 1,750,000	0.1%
HUMAN SERVICES PROGRAM AREA				
Oregon Health Authority				
General Fund	$ 3,422,621,751	$ 3,441,621,751	$ 19,000,000	0.6%
Department of Human Services				
General Fund	$ 4,611,865,074	$ 4,630,103,736	$ 18,238,662	0.4%

Budget Summary

	2021-23 Legislatively Adopted Budget	2021 Committee Recommendation	Committee Change from 2021-23 Leg. Adopted $ Change	Committee Change from 2021-23 Leg. Adopted % Change
NATURAL RESOURCES PROGRAM AREA				
Department of Agriculture				
General Fund	$ 33,818,652	$ 77,818,652	$ 44,000,000	130.1%
Lottery Funds	$ 10,375,039	$ 11,375,039	$ 1,000,000	9.6%
Other Funds	$ 81,365,433	$ 121,365,433	$ 40,000,000	49.2%
Oregon Watershed Enhancement Board				
General Fund	$ 20,420,000	$ 32,047,000	$ 11,627,000	56.9%
Water Resources Department				
General Fund	$ 58,566,215	$ 67,616,215	$ 9,050,000	15.5%
Other Funds	$ 121,883,596	$ 125,633,596	$ 3,750,000	3.1%
PUBLIC SAFETY PROGRAM AREA				
Criminal Justice Commission				
General Fund	$ 89,347,638	$ 109,347,638	$ 20,000,000	22.4%
Other Funds	$ 21,258,537	$ 41,258,537	$ 20,000,000	94.1%
2021-23 Budget Summary				
General Fund Total	$ 12,053,145,219	$ 12,345,108,881	$ 174,238,662	2.4%
Lottery Funds Total	$ 10,375,039	$ 11,375,039	$ 1,000,000	9.6%
Other Funds Total	$ 662,663,597	$ 841,413,597	$ 178,750,000	27.0%
Federal Funds Total	$ 2,628,799,487	$ 2,743,799,487	$ 115,000,000	4.4%

Position Summary

	2021-23 Legislatively Adopted Budget	2021 Committee Recommendation	Committee Change from 2021-23 Leg. Adopted	
			Change	% Change
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Housing and Community Services				
Authorized Positions	350	364	14	4.0%
Full-time Equivalent (FTE) positions	327.84	336.84	9.00	2.7%
HUMAN SERVICES PROGRAM AREA				
Department of Human Services				
Authorized Positions	10,140	10,144	4	0.0%
Full-time Equivalent (FTE) positions	10,032.41	10,034.07	1.66	0.0%
NATURAL RESOURCES PROGRAM AREA				
Department of Agriculture				
Authorized Positions	518	533	15	2.9%
Full-time Equivalent (FTE) positions	397.60	406.11	8.51	2.1%
Oregon Watershed Enhancement Board				
Authorized Positions	36	39	3	8.3%
Full-time Equivalent (FTE) positions	36.00	37.77	1.77	4.9%
Water Resouces Department				
Authorized Positions	209	241	32	15.3%
Full-time Equivalent (FTE) positions	196.81	216.82	20.01	10.2%

2019-21 Budget Adjustment

	2019-21 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change from 2019-21 Leg. Adopted	
			$ Change	% Change
Long Term Care Ombudsman				
General Fund - General Program	$ 5,708,244	$ 5,633,096	$ (75,148)	-1.3%
General Fund - Public Guardian Program	$ 1,850,150	$ 1,925,298	$ 75,148	4.1%

Summary of Revenue Changes

The General Fund appropriations and Lottery Funds expenditure limitation increase made in the bill are within resources available as projected in the December 2021 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis. Federal Funds revenues of $115 million are from previously unallocated American Rescue Plan Act (ARPA) Coronavirus State Fiscal Recovery Funds.

Summary of Joint Committee on the Second Special Session 2021 Action

The Joint Committee approved a series of actions in this omnibus budget bill (SB 5561) required to support policy measures advanced in the 2021 Second Special Session and to pay for critical needs primarily tied to natural disaster and pandemic response.

Emergency Board

SB 5561 disappropriates a total of $117,725,000 General Fund from the Emergency Board. This includes a decrease of $98,725,000 in the $150 million special purpose appropriation for the state's natural disaster prevention, preparedness, response, and recovery activities approved in HB 5006 (2021); these funds are used to pay for efforts and activities related to drought. A $19 million special purpose appropriation for dental rates (also approved in HB 5006) is fully disappropriated and used to increase payments to dental care providers.

Department of Administrative Services

To support a portion of the housing package, the Joint Committee approved $115,000,000 Federal Funds expenditure limitation for monies from the ARPA Coronavirus State Fiscal Recovery Fund for distribution to the Housing and Community Services Department (HCSD). The package is described under the HCSD narrative section of this budget report.

As part of the drought assistance package, the Joint Committee approved various one-time General Fund appropriations to the Department of Administrative Services (DAS) to make grants for the following purposes:

- $5,500,000 for disbursement to the North Unit Irrigation District.
- $214,000 for disbursement to Ochoco Irrigation District.
- $48,000 for disbursement to Rogue River Valley Irrigation District.
- $190,000 for disbursement to Talent Irrigation District.
- $135,000 for disbursement to Medford Irrigation District.

- $36,000 for disbursement to Deschutes Basin Board of Control.
- $400,000 for disbursement to Prairie City to provide domestic and community well assistance.
- $60,000 for disbursement to the City of Sodaville to provide domestic and community well assistance.
- $954,800 for disbursement to Jackson County to provide domestic and community well assistance.
- $585,200 for disbursement to Deschutes County to provide domestic and community well assistance.
- $4,000,000 for disbursement to the Klamath Project Drought Response Agency for irrigation district assistance.
- $4,000,000 for disbursement to Klamath County for domestic and community well assistance.
- $475,000 for disbursement to the Klamath Tribes for aquatic resource inventory and restoration work to determine the impact of wildfire and drought on Sprague River tributaries and Klamath Lake.
- $1,500,000 for disbursement to the Klamath Tribes for cultural resource inventory and assessment on lands impacted by the Bootleg Fire.
- $6,600,000 for disbursement to the Klamath Tribes for adaptation to chronic drought and persistent fire conditions, including wildlife management and game enforcement; wildfire restoration, monitoring and risk reduction; and forest management and restoration.
- $1,100,000 for disbursement to the Klamath Tribes for emergency management staffing and equipment.
- $10,000,000 for disbursement to the Oregon Worker Relief Coalition for direct payments to agricultural workers who miss work due to extreme heat or smoke.
- $1,500,000 for disbursement to the Oregon Community Food Systems Network to provide grants to small-scale farmers impacted by drought, heat, or wildfire, who are unable to access federal disaster relief funds and/or the proposed state agriculture disaster response forgivable loan program. By June 30, 2023 the Network will report on the program to the legislative policy committees involved in drought-related issues.

To help fill funding and service gaps, the Committee approved a one-time General Fund distribution of $1,000,000 each ($14 million total) to the following cities: Albany, Ashland, Beaverton, Bend, Corvallis, Eugene, Grants Pass, Gresham, Hillsboro, Medford, Portland, Redmond, Salem, and Springfield. The additional resources will help support programs or services that address housing insecurity, lack of affordable housing, or homelessness over the next few months; the City of Portland will use its $1 million to work with local partners to establish RV parking sites.

The Joint Committee also approved a one-time $5,000,000 General Fund appropriation to DAS to disburse to the Port of Portland to help fund the Oregon Mass Timber Modular Housing Prototype project. Funding will be used by a partnership of the Oregon Mass Timber Coalition, the Hacienda Community Development Corporation, and the Port of Portland to develop a prototype of modular housing units production to assess the economic, environmental, and efficiency of creating these units at scale to deploy housing throughout Oregon.

Oregon Business Development Department

The Joint Committee approved $10 million General Fund on a one-time basis to the Oregon Business Development Department (OBDD) for distribution to Travel Oregon (Oregon Tourism Commission) for a program to provide COVID-19 and drought or wildfire relief grant funds to Outfitter Guides. The program administered by Travel Oregon is intended to be a temporary program providing direct financial assistance to private, for profit, and nonprofit entities registered with the Oregon State Marine Board as Outfitter Guides. The relief funding opportunity is intended to offset financial losses suffered by Outfitter Guides due to restrictions related to the COVID-19 pandemic and recent drought or wildfire conditions.

Eligible applicants are limited to Oregon domiciled entities registered with the Oregon State Marine Board prior to March 1, 2020 that can attest to financial losses, including but not limited to, declines in gross revenues or income resulting from restrictions imposed due to the COVID 19 pandemic or drought. Specific qualifying financial losses are to be determined by Travel Oregon by rule. Program rules are to be established to ensure that the funding is allocated across the largest number of eligible entities possible, and that preference is given to smaller, more economically vulnerable entities. The program rules may include, but need not be limited to, consideration of total revenues, number of employees, geographic service areas, and access to capital.

Additionally, in developing applications for relief funding, Travel Oregon should include questions related to the receipt by applicants of any other local, state, or federal government COVID-19 relief or drought relief funds. It is intended that the program rules, including the determination or prioritization of needed assistance, allow Travel Oregon to consider any other relief or operational cost assistance due to COVID or drought received by applicants. It is also the intent of the Legislature that, no later than October 1, 2022, Travel Oregon will provide a report to OBDD and the Legislative Fiscal Office on the number, type, and amount of relief awards along with the balance of any unused funding. Any funds not awarded by October 1, 2022 are to be returned to OBDD by Travel Oregon for potential reallocation by the Legislature.

Housing and Community Services Department

The Joint Committee approved a total of $215,000,000 for the Housing and Community Services Department (HCSD) to provide emergency rental assistance payments through the Oregon Emergency Rental Assistance Program (OERAP); fund administrative expenses related to processing applications and expediting payments; support local emergency rental assistance programs and eviction prevention and diversion services; research and evaluate eviction diversion programs; and compensate landlords who have delayed termination notices or eviction proceedings, pending determinations on applications for rental assistance. These investments will be funded through a combination of $115,000,000 Other Funds expenditure limitation from federal ARPA Coronavirus State Fiscal Recovery Funds transferred from the Department of Administrative Services and a $100,000,000 General Fund appropriation.

HCSD plans to provide rental assistance and eviction prevention and diversion services (described below) both directly and through local service delivery partners in the following ways:

Oregon Emergency Rental Assistance Program: $100,000,000 Other Funds expenditure limitation is approved on a one-time basis for HCSD to provide rental assistance for qualified applications in the Oregon Emergency Rental Assistance Program. These funds will be applied to existing, eligible applications within the evaluation queue. To the extent that resources exceed current eligible applications submitted as of December 1, 2021, they may be applied to new applications, in the event that the program reopens to applicants. Administrative and program delivery costs are anticipated to total 10% of the approved funding.

Program Delivery and Administrative Expenses: $5,000,000 Other Funds expenditure limitation is approved for OERAP program delivery and administrative expenses that will help to ensure that existing applications are evaluated and processed in a timely fashion by HCSD's contractor, Public Partnerships LLC. These funds will also help the agency to erect and manage an ongoing eviction prevention and diversion strategy, involving agency programs and cooperation with local service providers, and support procurement.

Approved funding supports the establishment of 14 permanent positions (9.00 FTE) at a cost of $1,824,089 Other Funds; these will support policy development, investment prioritization, and program administration. While the agency's work related to eviction prevention and diversion is anticipated to be permanent, the revenue source supporting these positions is not; HCSD will need to look to federal or other non-General Fund sources to support these positions in the 2023-25 biennium and beyond. The positions and associated activities are as follows:

- Operations and Policy Analyst 4 to serve as a legal and policy lead (0.67 FTE)
- Operations and Policy Analyst 4 to manage program compliance (0.63 FTE)
- Program Analyst 3 for eviction prevention and diversion program administration (0.63 FTE)
- Program Analyst 2 for local partner training and technical assistance (0.67 FTE)
- Program Analyst 2 for local partner training and technical assistance (0.63 FTE)
- Program Analyst 2 for eviction prevention and diversion program administration (0.67 FTE)
- Project Manager 2 for eviction prevention and diversion program administration (0.63 FTE)
- Program Analyst 1 for eviction prevention and diversion program administration (0.63 FTE)
- Procurement and Contract Specialist 2 to initiate and manage contract and grant agreements with local partners (0.67 FTE)
- Procurement and Contract Specialist 2 to initiate and manage contract and grant agreements with local partners (0.63 FTE)
- Procurement and Contract Specialist 3 to initiate and manage contract and grant agreements with local partners (0.67 FTE)
- Operations and Policy Analyst 3 to manage stakeholder engagement, outreach, and coordinate implementation of programs (0.63 FTE)
- Research Analyst 3 to conduct program evaluation (0.67 FTE)
- Information Systems Specialist 4 for software and information systems platform management (0.63 FTE)

Local Emergency Rental Assistance Programs and Eviction Prevention and Diversion Services: $100,000,000 General Fund is approved as one-time for HCSD to partner with local service providers in meeting the needs of tenants, including rental assistance, help with late fees, or other financial assistance that may be needed to maintain tenant stability. Providers and services are likely to include a mix of the following:

- Community Action Agencies for emergency housing assistance and eviction diversion strategies distributed based on a needs-based formula that accounts for oversubscription of local federal Emergency Rental Assistance programs, specifically in Lane and Multnomah Counties, to ensure all existing applications are funded.
- Community-based organizations that partner with the Oregon Health Authority, to provide outreach and engagement activities including case management and support services that may also include rental assistance and eviction diversion. Funds will be focused on partner organizations that serve the most vulnerable Oregonians at highest risk of eviction, in a culturally responsive way, and those who are providing OERAP housing stability services. Organizations could include Unite Oregon.
- Organizations that provide eviction prevention and housing stability services to tenants, and organizations that provide coordination and support for tenants seeking to access assistance and services, such as 211, Springfield Eugene Tenant Association, centralized call centers, and others.
- New partners that design and build culturally responsive eviction interventions, including the Oregon Worker Relief Coalition (through a fiscal sponsor: Seeding Justice).

In addition, these funds will be used to support planning and sharing of best practices that will inform the development of best practices for eviction prevention, both immediately and in 2022. The amount approved also includes $2,000,000 for HCSD to contract with Portland State University (Homeless Research Action Collaborative and other university researchers) to analyze further data on eviction diversion programs. This work will be used to inform policy decisions and identify best practices as HCSD seeks to develop and deploy state guidance around this issue and its contribution to homelessness. HCSD also intends to provide technical assistance to grantees through a nationally recognized vendor, ICF, and provide planning grants to support fiscal year 2022 prevention strategies. A portion of funds will be held back for eviction prevention strategies in fiscal year 2022.

Landlord Guarantee Program: $10,000,000 Other Funds expenditure limitation is approved on a one-time basis for a grant to Home Forward to supplement the Landlord Guarantee Program created SB 278 (2021) to compensate landlords who can demonstrate that they accumulated nonpayment balances while they delayed termination notices or eviction proceedings. The approved amount includes $1,000,000 (10%) for Home Forward's administrative costs or those of its subcontractors; separate accounting and reporting mechanisms are to be maintained for non-administrative program expenses.

Department of Education

The Joint Committee approved $2 million General Fund on a one-time basis to provide funding for the East Metro Outreach, Prevention, and Intervention (OPI) program. The Department's Youth Development Division will assist the City of Gresham to support program implementation

and evaluation. OPI will help provide services aimed at decreasing youth violence, building community, and demonstrating that investments in mentoring and culturally-responsive programs can improve public safety outcomes.

Higher Education Coordinating Commission

As part of the drought relief package, the Joint Committee approved a one-time appropriation of $250,000 General Fund, as part of the Public University Statewide Programs budget unit, for distribution to Oregon State University for the Oregon Climate Change Research Institute for Oregon Climate Services research. One-time funding for four additional efforts was also approved:

- $500,000 General Fund for distribution to Oregon State University Extension Service to provide technical assistance to small and underrepresented farmers and ranchers in accessing state and federal assistance programs.
- $500,000 General Fund for distribution to Oregon State University Extension Service to provide education, marketing, and technical assistance for drought resistant crops and conservation and efficiency infrastructure.
- $250,000 General Fund for distribution to Oregon State University Extension Service to work closely with commodity commissions to survey producers around the state.
- $250,000 General Fund for distribution to the Oregon State University College of Agricultural Sciences to conduct soil health research.

Oregon Health Authority

The bill appropriates $19 million General Fund to the Oregon Health Authority (OHA) for a one-time increase in payments to dental care providers to support costs associated with maintaining access and service levels for medical assistance program enrollees. OHA will distribute this funding consistent with a methodology recommended by dental care and coordinated care organizations and will require each organization to submit a follow-up report demonstrating how the funds were spent to meet the intent of the appropriation. To pay for this cost, the bill eliminates a related $19 million special purpose appropriation made to the Emergency Board.

Department of Human Services

The Joint Committee approved $18,238,662 General Fund to the Oregon Department of Human Services for a one-time, 12-month package that is expected to support up to 1,200 Afghan individuals and families paroled into the United States through the U.S. State Department's Afghan Placement and Assistance program. The package includes $5,251,500 for short-term food and shelter, $2,914,286 for case management services, $5,961,600 for rental assistance, $807,600 for culturally specific assistance and interpretation classes, and $2,890,000 for immigration and legal services. Also included is $413,676 for new limited-duration positions: two Operations and Policy Analyst 3 positions (1.16 FTE) in the Self-Sufficiency program (SSP) to coordinate long-term housing, and develop a statewide culturally specific refugee support infrastructure through training, coordination, and capacity building; and, two Administrative Specialist 2 positions (0.50 FTE) in Central Services-Emergency Management Unit to serve as shelter liaisons.

Department of Agriculture

The Joint Committee approved $5 million total funds to initiate efforts to suppress grasshopper and cricket outbreaks impacting farmers across Oregon due to drought conditions. The one-time funding includes $4 million of General Fund and $1 million of constitutionally dedicated Measure 76 Lottery Funds. The Measure 76 Lottery Funds will be used to hire 10 limited duration positions (4.76 FTE) that will conduct the survey work in the early spring to determine the location of grasshopper and cricket populations as well as develop treatment plans and GIS mapping to assist landowners with the appropriate treatment application.

The General Fund provided includes approximately $3.8 million to be made available for a cost-share program, allowing private landowners to get financial assistance from the Department for the expense of treatment, in order to maximize participation in suppression efforts. Additional General Fund of $192,241 is provided for a limited duration Program Analyst 3 position (0.75 FTE) to assist with the cost-share program establishment, implementation, and oversight.

A one-time General Fund appropriation of $40 million was approved by the Joint Committee to deposit into the Oregon Agricultural Disaster Relief Fund, for the establishment of a forgivable loan program to assist farming and ranching producers who have sustained crop losses due to drought and other disasters. At least $36 million of the investment will be available for forgivable loans, with 14% of the funding allocated for making loans to persons residing, farming, or ranching in Jefferson County. Up to $4 million (or 10%) of the program total is anticipated for administrative costs. All moneys remaining in the fund on June 30, 2023 are to be deposited in the General Fund.

The budget measure also includes a corresponding $40 million Other Funds expenditure limitation to distribute loans out of the fund. The Department anticipates hiring four limited duration positions (3.00 FTE), an Operations and Policy Analyst 3, a Program Analyst 3, Accountant 3, and Administrative Specialist 1 to establish rules, providing funding coordination, oversight, outreach, and assistance to landowners. The agency does not have experience operating a loan program, so a portion of the administrative costs includes funding to contract with local and regional lending organizations to rely on their expertise to distribute the loans more efficiently and effectively. If the full $4,000,000 is not needed for administration, the remaining funds are to be used to make additional loans.

Oregon Watershed Enhancement Board

The Joint Committee approved a total of $3,627,000 General Fund for the Oregon Watershed Enhancement Board (OWEB) to implement a program providing matching grants to irrigation districts to support investments in irrigation modernization projects and for the establishment of three limited-duration positions (0.70 FTE) to provide program administration support. Of the total funding provided, $217,850 is budgeted for program administration, including personal services costs, $100,000 is budgeted for contracted facilitation services for local collaborative processes, and the remaining funding is for program grants. Of the grant funding, $2 million is appropriated for projects in the North Unit Irrigation District in Jefferson County. Grant funding is intended for projects that conserve water pursuant to Oregon's Conserved Water Act. Grants for water conservation projects (e.g. piping or canal lining) should be projects to protect or restore natural watershed or ecosystem functions in order to improve stream flows.

Two General Fund appropriations of $1 million ($2 million total) were approved for drought resilience projects in Jefferson and Klamath Counties. The funding supports the expansion of three limited-duration positions (0.21 FTE) established by other legislative actions, contract services for convening local discussions to determine locally-driven solutions for drought resiliency, and competitive grants to support resiliency and use reduction projects.

The Joint Committee approved $3 million General Fund for OWEB to create a program providing grants for livestock watering well and construction of off-channel water facilities in Klamath County. Program funding includes expansion of three limited-duration positions (0.86 FTE) established by other legislative actions. Of the total appropriation, $266,500 supports the administration and operation of the program, with the remaining $2,733,500 available for grants. The purpose of the grants is to help defer the cost for irrigated pasture owners to move livestock watering facilities away from riparian areas, minimizing grazing impacts to riparian areas and the dependency on in-stream water sources.

The bill also includes of $3 million General Fund for distribution to the Jefferson County Soil and Water Conservation District to support stewardship practices on irrigated land that is at high risk for erosion and soil degradation, and to limit proliferation of noxious and invasive weeds. These practices include, but are not limited to, the creation of shelter belts and wind breaks, and rotating drought adapted crops.

Water Resources Department

Drought relief package budget components approved for the Water Resources Department (WRD) include a one-time appropriation of $300,000 General Fund to contract for a statewide drought vulnerability assessment for both instream and out-of-stream needs. The assessment is primarily intended to examine the drought vulnerability of agriculture, environmental ecosystem, and domestic uses in the near term.

The Joint Committee approved a one-time appropriation of $3,750,000 General fund to capitalize the Water Well Abandonment, Repair, and Replacement Fund. A corresponding increase in Other Funds expenditure limitation is provided to the agency for the expenditure of the monies from the fund and the establishment of three limited-duration positions (1.88 FTE) for program administration, technical evaluations, and reporting. The fund allows for WRD to provide financial assistance to abandon, repair, or replace, domestic wells due to deficiencies in well construction, income limitations of well owners, declining ground water levels, conformity with resource management, and natural disasters.

It is the intent of the Legislature that the Department prioritize the available funding in the Water Well Abandonment, Repair, and Replacement Fund, for assistance to persons of lower or moderate income for domestic wells that are in an area of, and recently impacted by, drought or wildfire. Additionally, eligible assistance under the program should include those costs incurred as of the effective date of the program. Should statue need amending to support the use of the funding to address the timely delivery of financial aid to those persons recently impacted by drought or wildfire as described here, the Legislature will seek to address those changes during the 2022 legislative session.

In response to water theft tied to the proliferation of illegal cannabis grows, the Joint Committee approved $5 million General Fund to pay for 29 permanent, full-time positions (18.13 FTE) to expand the agency's capacity related to water rights enforcement activities. Fourteen of the positions will be used as Assistant Watermasters, with at least six of those stationed in the southwest region of Oregon where cannabis issues

are most prevalent. Two administrative specialist positions will be used to provide field support. A dedicated enforcement section will be established that includes a section manager, four enforcement and compliance staff, along with an enforcement and compliance order specialist. The enforcement section will be in Salem and provide support for field staff as well as coordination with local code enforcement programs, other state agencies, and state and county law enforcement.

Policy and communication programs will be enhanced with the addition of a policy analyst to primarily deal with cannabis enforcement policy and potential legislation related to cannabis issues and the addition of a public affairs specialist to enhance public outreach. A software engineer position and an information technology system support analyst position, along with $827,000 for contracted information technology services, will be used to expand and develop technology solutions to aid operational and enforcement activities. Other supporting positions include a hydrologist to develop methodologies for and train enforcement staff in performing reconnaissance for illegal cannabis operations using remotely sensed data; a hydrographer position to address workload issues; and an administrative specialist to help alleviate workload in the agency administration program.

Criminal Justice Commission

The bill includes a one-time General Fund appropriation of $20 million for deposit into the Illegal Marijuana Market Enforcement Grant Program Fund established in SB 1544 (2018). Monies in this fund are to provide grants to local governments to assist with the costs incurred by local law enforcement agencies in addressing unlawful marijuana cultivation or distribution operations. A corresponding $20 million Other Funds expenditure limitation is provided for the Commission to distribute the grants out of the fund.

Adjustments to 2019-21 Budgets

Long Term Care Ombudsman

For the 2019-21 biennium, the Joint Committee approved a net-zero change moving $75,148 General Fund between the agency's two General Fund appropriations, which supports final accounting and budget close-out adjustments for the biennium ending June 30, 2021.

HB 4051 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Campos

Joint Committee On Ways and Means

Action Date:	02/23/22
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	11 - Breese-Iverson, Bynum, Evans, Gomberg, McLain, Nosse, Reschke, Sanchez, Smith G, Stark, Valderrama
Senate Vote	
Yeas:	10 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Knopp, Lieber, Steiner Hayward, Taylor
Nays:	1 - Thomsen
Prepared By:	Ali Webb, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2021-23

Budget Summary*

	2021-23 Legislatively Approved Budget[(1)]	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
General Fund	$ -	$ 362,977	$ 362,977	100.0%
Total	$ -	$ 362,977	$ 362,977	100.0%

(1) Includes adjustments through January 2022

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 4051 makes a one-time General Fund appropriation of $362,977 in the 2021-23 biennium to the Housing and Community Services Department (HCSD) for the purposes of continuing the Task Force on Homelessness and Racial Disparities.

Summary of Transportation and Economic Development Subcommittee Action

HB 4051 extends the sunset date of the Task Force on Homelessness and Racial Disparities from July 1, 2022, to January 2, 2026. The task force is responsible for providing a report identifying implementation pathways for changes to the state's funding structure, modifications for contracting processes, and solutions regarding eligibility and funding of services for individuals experiencing homelessness and housing insecurity. HCSD has already contracted with a third-party facilitator, ICF Incorporated (ICF), to provide design, facilitation, and a report to the Legislative Assembly.

The bill makes a one-time appropriation of $362,977 General Fund to pay for the additional contracting costs related to the ICF contract extension. HCSD has existing staffing capacity to support the extension of the task force, as well as any additional work or processes recommended by the task force. HCSD projects it will require $688,769 General Fund in the 2023-25 biennium to pay for ICF contracting costs and intends to request this funding in its 2023-25 agency budget request.

Housing and Community Services Department
Ali Webb -- 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS									
SCR 010-00 - Housing Stabilization Programs									
Services and Supplies	$ 362,977	$ -	$ -	$ -	$ -	$ -	$ 362,977		
SUBCOMMITTEE RECOMMENDATION *	$ 362,977	$ -	$ -	$ -	$ -	$ -	$ 362,977		
% Change from 2021-23 Leg Approved Budget	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%

*Excludes Capital Construction Expenditures

HB 5202 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Sanchez

Joint Committee On Ways and Means

Action Date:	02/28/22
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	8 - Breese-Iverson, Evans, Gomberg, McLain, Nosse, Sanchez, Smith G, Valderrama
Nays:	3 - Bynum, Reschke, Stark
Senate Vote	
Yeas:	9 - Anderson, Frederick, Golden, Gorsek, Hansell, Knopp, Lieber, Steiner Hayward, Taylor
Nays:	2 - Girod, Thomsen
Prepared By:	Laurie Byerly, Legislative Fiscal Office
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Emergency Board
2021-23

Various Agencies
2021-23

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Emergency Board				
General Fund - General Purpose	$ 50,000,000	$ 50,000,000	$ -	0.0%
General Fund - Special Purpose Appropriations				
State Agencies for state employee compensation	$ 198,000,000	$ -	$ (198,000,000)	-100.0%
State Agencies for non-state worker compensation	$ 20,000,000	$ -	$ (20,000,000)	-100.0%
Various - Family Treatment Court Program	$ 10,000,000	$ 7,934,570	$ (2,065,430)	-20.7%
Oregon Judicial Department - Pre-trial Release (SB 48)	$ 2,500,000	$ -	$ (2,500,000)	-100.0%
Department of Forestry - Fire Protection Expenses	$ 14,000,000	$ 7,853,733	$ (6,146,267)	-43.9%
ODFW - Oregon Conservation and Recreation Fund	$ 1,000,000	$ -	$ (1,000,000)	-100.0%
OSP - State Fire Marshal Standalone Agency Transition	$ 1,807,561	$ -	$ (1,807,561)	-100.0%
DHS - Child Welfare Position Double Fills	$ 15,859,656	$ -	$ (15,859,656)	-100.0%
Oregon Health Authority - BH System Transformation	$ 49,000,000	$ -	$ (49,000,000)	-100.0%
Oregon Health Authority - OSH Staffing Levels	$ 20,000,000	$ 9,189,057	$ (10,810,943)	-54.1%
Various - Department of Early Learning and Care	$ 5,130,265	$ 1,901,447	$ (3,228,818)	-62.9%
Various - State Response to Natural Disasters	$ 51,275,000	$ 26,275,000	$ (25,000,000)	-48.8%
OHA/DHS - Caseloads and Other Issues	$ 55,000,000	$ 100,000,000	$ 45,000,000	81.8%
Department of Justice - CSEAS Hosting/Refactoring	$ -	$ 5,125,000	$ 5,125,000	100.0%
Oregon Health Authority - Behavioral Health Rates	$ -	$ 42,500,000	$ 42,500,000	100.0%
Various - Assist Employers Mitigate HB 4002 Costs	$ -	$ 10,000,000	$ 10,000,000	100.0%
HECC - Oregon Tribal Student Grant	$ -	$ 19,000,000	$ 19,000,000	200.0%
State Forestry Department - Cash Flow	$ -	$ 50,000,000	$ 50,000,000	100.0%
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
General Fund	$ 138,577,653	$ 635,144,193	$ 496,566,540	358.3%
General Fund Debt Service	$ 7,891,346	$ 7,828,488	$ (62,858)	-0.8%
Lottery Funds Debt Service	$ 23,398,508	$ 22,975,355	$ (423,153)	-1.8%
Other Funds	$ 805,233,493	$ 843,325,083	$ 38,091,590	4.7%
Other Funds Debt Service	$ 487,488,762	$ 487,974,787	$ 486,025	0.1%
Federal Funds	$ 2,743,799,487	$ 3,201,250,375	$ 457,450,888	16.7%
Advocacy Commissions Office				
General Fund	$ 1,238,100	$ 1,287,673	$ 49,573	4.0%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Employment Relations Board				
General Fund	$ 3,257,926	$ 3,350,085	$ 92,159	2.8%
Other Funds	$ 2,577,311	$ 2,649,723	$ 72,412	2.8%
Oregon Government Ethics Commission				
Other Funds	$ 3,231,509	$ 3,312,835	$ 81,326	2.5%
Office of the Governor				
General Fund	$ 20,272,170	$ 20,159,078	$ (113,092)	-0.6%
Lottery Funds	$ 4,552,709	$ 4,661,117	$ 108,408	2.4%
Other Funds	$ 4,328,547	$ 4,465,499	$ 136,952	3.2%
Oregon Liquor and Cannabis Commission				
Other Funds	$ 321,006,290	$ 325,695,324	$ 4,689,034	1.5%
Other Funds Capital Improvements	$ 237,745	$ 447,745	$ 210,000	88.3%
Other Funds Debt Service	$ 7,547,093	$ 4,429,567	$ (3,117,526)	-41.3%
Public Employees Retirement System				
General Fund	$ -	$ 17,250,000	$ 17,250,000	100.0%
Lottery Funds	$ 16,792,239	$ 19,461,706	$ 2,669,467	15.9%
Other Funds	$ 146,993,665	$ 167,813,575	$ 20,819,910	14.2%
Oregon Racing Commission				
Other Funds	$ 7,351,396	$ 7,523,592	$ 172,196	2.3%
Department of Revenue				
General Fund	$ 235,958,511	$ 242,956,057	$ 6,997,546	3.0%
General Fund Debt Service	$ 6,579,170	$ 6,507,679	$ (71,491)	-1.1%
Other Funds	$ 154,232,573	$ 156,338,331	$ 2,105,758	1.4%
Secretary of State				
General Fund	$ 18,230,183	$ 18,915,145	$ 684,962	3.8%
Other Funds	$ 75,757,327	$ 79,761,879	$ 4,004,552	5.3%
Federal Funds	$ 5,885,867	$ 10,497,283	$ 4,611,416	78.3%
State Treasurer				
Other Funds	$ 115,832,025	$ 118,930,410	$ 3,098,385	2.7%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved $ Change	Committee Change from 2021-23 Leg. Approved % Change
State Library				
General Fund	$ 4,463,754	$ 4,538,886	$ 75,132	1.7%
Other Funds	$ 7,250,105	$ 7,429,467	$ 179,362	2.5%
Federal Funds	$ 7,924,165	$ 7,977,520	$ 53,355	0.7%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
State Board of Accountancy				
Other Funds	$ 3,182,967	$ 3,263,399	$ 80,432	2.5%
State Board of Chiropractic Examiners				
Other Funds	$ 2,146,466	$ 2,173,510	$ 27,044	1.3%
Consumer and Business Services				
General Fund	$ 12,464,196	$ 12,557,108	$ 92,912	0.7%
Other Funds	$ 382,343,491	$ 390,652,315	$ 8,308,824	2.2%
Federal Funds	$ 118,285,014	$ 121,930,616	$ 3,645,602	3.1%
Construction Contractors Board				
Other Funds	$ 17,837,162	$ 18,316,626	$ 479,464	2.7%
Oregon Board of Dentistry				
Other Funds	$ 3,768,719	$ 3,859,254	$ 90,535	2.4%
Health Related Licensing Boards				
State Mortuary and Cemetery Board				
Other Funds	$ 2,832,630	$ 2,915,294	$ 82,664	2.9%
Oregon Board of Naturopathic Medicine				
Other Funds	$ 1,060,590	$ 1,079,025	$ 18,435	1.7%
Occupational Therapy Licensing Board				
Other Funds	$ 697,289	$ 707,899	$ 10,610	1.5%
Board of Medical Imaging				
Other Funds	$ 1,206,467	$ 1,435,584	$ 229,117	19.0%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Health Related Licensing Boards				
State Board of Examiners for Speech-Language Pathology and Audiology				
Other Funds	$ 1,045,357	$ 1,071,713	$ 26,356	2.5%
Oregon State Veterinary Medical Examining Board				
Other Funds	$ 1,337,579	$ 1,379,042	$ 41,463	3.1%
Bureau of Labor and Industries				
General Fund	$ 19,980,422	$ 24,103,037	$ 4,122,615	20.6%
Lottery Funds	$ 261,416	$ 270,809	$ 9,393	3.6%
Other Funds	$ 14,837,959	$ 15,215,452	$ 377,493	2.5%
Federal Funds	$ 1,827,980	$ 1,903,363	$ 75,383	4.1%
Oregon Medical Board				
Other Funds	$ 16,951,813	$ 17,346,295	$ 394,482	2.3%
Oregon State Board of Nursing				
Other Funds	$ 20,961,185	$ 21,455,686	$ 494,501	2.4%
Licensed Social Workers, Board of				
Other Funds	$ 2,212,614	$ 2,271,967	$ 59,353	2.7%
Mental Health Regulatory Agency				
Licensed Professional Counselors and Therapists				
General Fund	$ 300,000	$ 150,000	$ (150,000)	-50.0%
Other Funds	$ 3,225,938	$ 3,319,099	$ 93,161	2.9%
Board of Psychology				
General Fund	$ -	$ 150,000	$ 150,000	100.0%
Other Funds	$ 1,826,338	$ 1,867,328	$ 40,990	2.2%
Board of Pharmacy				
Other Funds	$ 9,463,698	$ 9,691,342	$ 227,644	2.4%
Public Utility Commission				
Other Funds	$ 58,731,094	$ 60,168,396	$ 1,437,302	2.4%
Federal Funds	$ 1,180,926	$ 1,219,585	$ 38,659	3.3%
Real Estate Agency				
Other Funds	$ 9,768,489	$ 10,141,433	$ 372,944	3.8%

Budget Summary*	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
State Board of Tax Practitioners				
Other Funds	$ 1,082,116	$ 1,166,969	$ 84,853	7.8%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
General Fund	$ 145,217,061	$ 174,285,313	$ 29,068,252	20.0%
General Fund Debt Service	$ 74,062,166	$ 74,053,211	$ (8,955)	0.0%
Lottery Funds	$ 104,321,731	$ 106,013,902	$ 1,692,171	1.6%
Lottery Funds Debt Service	$ 46,389,741	$ 42,985,875	$ (3,403,866)	-7.3%
Other Funds	$ 1,175,303,763	$ 1,242,542,406	$ 67,238,643	5.7%
Other Funds Debt Service	$ 5,800	$ 3,418,634	$ 3,412,834	58842.0%
Federal Funds	$ 85,432,939	$ 87,293,606	$ 1,860,667	2.2%
Employment Department				
General Fund	$ 47,103,458	$ 48,765,505	$ 1,662,047	3.5%
Other Funds	$ 279,153,141	$ 285,661,087	$ 6,507,946	2.3%
Federal Funds	$ 293,520,514	$ 310,599,469	$ 17,078,955	5.8%
Housing and Community Services Department				
General Fund	$ 532,410,730	$ 839,312,238	$ 306,901,508	57.6%
General Fund Debt Service	$ 69,354,398	$ 69,307,754	$ (46,644)	-0.1%
Other Funds	$ 553,156,031	$ 697,430,464	$ 144,274,433	26.1%
Federal Funds	$ 437,638,180	$ 708,562,652	$ 270,924,472	61.9%
Department of Veterans' Affairs				
General Fund	$ 8,555,498	$ 8,768,706	$ 213,208	2.5%
Lottery Funds	$ 20,592,667	$ 20,827,683	$ 235,016	1.1%
Other Funds	$ 121,247,139	$ 121,680,744	$ 433,605	100.0%
Federal Funds	$ 1,617,844	$ 1,628,594	$ 10,750	0.7%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
EDUCATION PROGRAM AREA				
Department of Education				
General Fund	$ 939,890,390	$ 1,110,429,126	$ 170,538,736	18.1%
General Fund Debt Service	$ 46,948,950	$ 46,715,272	$ (233,678)	-0.5%
Other Funds	$ 2,531,580,539	$ 2,566,161,328	$ 34,580,789	1.4%
Other Funds Debt Service	$ 330	$ 234,015	$ 233,685	70813.6%
Federal Funds	$ 2,943,515,768	$ 2,945,935,878	$ 2,420,110	0.1%
Federal Funds Nonlimited	$ 435,672,830	$ 446,672,830	$ 11,000,000	2.5%
State School Fund				
General Fund	$ 7,988,195,518	$ 7,890,603,299	$ (97,592,219)	-1.2%
Lottery Funds	$ 589,526,746	$ 650,508,965	$ 60,982,219	10.3%
Other Funds	$ 722,277,736	$ 758,887,736	$ 36,610,000	5.1%
Higher Education Coordinating Commission				
General Fund	$ 2,226,708,055	$ 2,339,608,853	$ 112,900,798	5.1%
General Fund Debt Service	$ 264,804,497	$ 263,774,106	$ (1,030,391)	-0.4%
Lottery Funds	$ 78,208,051	$ 95,754,317	$ 17,546,266	22.4%
Other Funds	$ 116,284,794	$ 125,679,996	$ 9,395,202	8.1%
Other Funds Debt Service	$ 37,440,780	$ 39,166,371	$ 1,725,591	4.6%
Federal Funds	$ 130,597,522	$ 131,016,933	$ 419,411	0.3%
Teacher Standards and Practices Commission				
General Fund	$ 998,080	$ 1,053,778	$ 55,698	5.6%
Other Funds	$ 13,946,992	$ 14,202,144	$ 255,152	1.8%
HUMAN SERVICES PROGRAM AREA				
Commission for the Blind				
General Fund	$ 5,658,523	$ 5,788,243	$ 129,720	2.3%
Other Funds	$ 1,079,323	$ 1,083,040	$ 3,717	0.3%
Federal Funds	$ 17,612,064	$ 17,994,237	$ 382,173	2.2%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Oregon Health Authority				
General Fund	$ 3,441,621,751	$ 3,481,602,420	$ 39,980,669	1.2%
Lottery Funds	$ 18,641,986	$ 18,670,002	$ 28,016	0.2%
Other Funds	$ 9,551,847,790	$ 10,639,914,375	$ 1,088,066,585	11.4%
Federal Funds	$ 16,944,934,468	$ 17,754,548,181	$ 809,613,713	4.8%
Department of Human Services				
General Fund	$ 4,630,103,736	$ 4,746,942,549	$ 116,838,813	2.5%
General Fund Debt Service	$ 24,352,205	$ 23,452,205	$ (900,000)	-3.7%
Other Funds	$ 809,302,663	$ 940,509,829	$ 131,207,166	16.2%
Other Funds Debt Service	$ 1,112,516	$ 2,056,766	$ 944,250	84.9%
Federal Funds	$ 7,071,321,049	$ 7,675,033,823	$ 603,712,774	8.5%
Long Term Care Ombudsman				
General Fund	$ 10,819,492	$ 11,164,278	$ 344,786	3.2%
Other Funds	$ 888,786	$ 1,166,468	$ 277,682	31.2%
Psychiatric Security Review Board				
General Fund	$ 3,934,061	$ 4,082,379	$ 148,318	3.8%
JUDICIAL BRANCH				
Commission on Judicial Fitness and Disability				
General Fund	$ 289,807	$ 330,499	$ 40,692	14.0%
Judicial Department				
General Fund	$ 559,030,250	$ 596,120,710	$37,090,460	6.6%
General Fund Debt Service	$ 26,326,961	$ 26,053,320	$ (273,641)	100.0%
Other Funds	$ 153,108,269	$ 259,672,418	$ 106,564,149	69.6%
Other Funds Debt Service	$ -	$ 274,570	$ 274,570	100.0%
Federal Funds	$ 1,476,446	$ 1,782,035	$ 305,589	20.7%
Public Defense Services Commission				
General Fund	$ 321,184,175	$ 337,439,650	$ 16,255,475	5.1%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
LEGISLATIVE BRANCH				
Legislative Administration Committee				
General Fund	$ 47,407,783	$ 49,342,373	$ 1,934,590	4.1%
Other Funds	$ 6,210,225	$ 10,662,519	$ 4,452,294	71.7%
Legislative Assembly				
General Fund	$ 67,553,243	$ 69,822,774	$ 2,269,531	3.4%
Legislative Counsel				
General Fund	$ 18,148,985	$ 19,023,789	$ 874,804	4.8%
Other Funds	$ 2,145,209	$ 2,206,065	$ 60,856	2.8%
Legislative Fiscal Office				
General Fund	$ 8,375,824	$ 8,629,206	$ 253,382	3.0%
Other Funds	$ 4,875,014	$ 5,029,509	$ 154,495	3.2%
Commission on Indian Services				
General Fund	$ 887,833	$ 914,197	$ 26,364	3.0%
Legislative Policy and Research Office				
General Fund	$ 15,350,800	$ 15,954,335	$ 603,535	3.9%
Legislative Revenue Office				
General Fund	$ 3,395,264	$ 3,534,962	$ 139,698	4.1%
NATURAL RESOURCES PROGRAM AREA				
State Department of Agriculture				
General Fund	$ 77,818,652	$ 78,763,099	$ 944,447	1.2%
Lottery Funds	$ 11,375,039	$ 11,588,227	$ 213,188	1.9%
Other Funds	$ 121,365,433	$ 123,504,515	$ 2,139,082	1.8%
Federal Funds	$ 18,411,423	$ 18,626,329	$ 214,906	1.2%
Columbia River Gorge Commission				
General Fund	$ 1,382,749	$ 1,408,207	$ 25,458	1.8%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
State Department of Energy				
General Fund	$ 70,911,388	$ 75,945,789	$ 5,034,401	7.1%
Other Funds	$ 67,950,612	$ 73,708,453	$ 5,757,841	8.5%
Other Funds Debt Service	$ -	$ 3,500,000	$ 3,500,000	100.0%
Federal Funds	$ 3,123,175	$ 3,234,709	$ 111,534	3.6%
Department of Environmental Quality				
General Fund	$ 69,301,787	$ 102,218,284	$ 32,916,497	47.5%
Lottery Funds	$ 6,038,769	$ 6,263,319	$ 224,550	3.7%
Other Funds	$ 266,829,972	$ 301,838,098	$ 35,008,126	13.1%
Federal Funds	$ 29,556,067	$ 30,134,046	$ 577,979	2.0%
State Department of Fish and Wildlife				
General Fund	$ 44,800,089	$ 61,576,532	$ 16,776,443	37.4%
Lottery Funds	$ 6,768,156	$ 6,886,493	$ 118,337	1.7%
Other Funds Capital Improvements	$ 6,402,801	$ 6,426,491	$ 23,690	0.4%
Other Funds	$ 215,962,881	$ 225,897,524	$ 9,934,643	4.6%
Federal Funds	$ 155,987,857	$ 159,115,898	$ 3,128,041	2.0%
Department of Forestry				
General Fund	$ 151,233,778	$ 200,078,876	$ 48,845,098	32.3%
General Fund Debt Service	$ 16,143,376	$ 16,142,720	$ (656)	0.0%
Other Funds	$ 296,269,460	$ 380,276,552	$ 84,007,092	28.4%
Other Funds Debt Service	$ 636,664	$ 637,324	$ 660	0.1%
Federal Funds	$ 41,395,153	$ 41,779,100	$ 383,947	0.9%
Department of Geology and Mineral Industries				
General Fund	$ 6,339,401	$ 6,444,037	$ 104,636	1.7%
Other Funds	$ 6,689,178	$ 6,753,317	$ 64,139	1.0%
Federal Funds	$ 5,772,087	$ 5,765,844	$ (6,243)	-0.1%
Department of Land Conservation and Development				
General Fund	$ 25,446,798	$ 26,114,458	$ 667,660	2.6%
Other Funds	$ 1,654,793	$ 1,793,345	$ 138,552	8.4%
Federal Funds	$ 6,617,610	$ 6,748,006	$ 130,396	2.0%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Land Use Board of Appeals				
General Fund	$ 2,590,340	$ 2,686,644	$ 96,304	3.7%
State Marine Board				
Other Funds	$ 30,067,889	$ 31,401,106	$ 1,333,217	4.4%
Federal Funds	$ 6,598,631	$ 6,659,930	$ 61,299	0.9%
Department of Parks and Recreation				
General Fund	$ 316,480	$ 327,774	$ 11,294	3.6%
Lottery Funds	$ 115,754,208	$ 118,007,753	$ 2,253,545	1.9%
Other Funds	$ 125,550,478	$ 127,958,102	$ 2,407,624	1.9%
Federal Funds	$ 22,802,629	$ 22,854,464	$ 51,835	0.2%
Department of State Lands				
General Fund	$ 1,060,000	$ 123,060,000	$ 122,000,000	11509.4%
Other Funds	$ 51,393,568	$ 53,226,664	$ 1,833,096	3.6%
Federal Funds	$ 2,933,955	$ 2,990,902	$ 56,947	1.9%
Water Resources Department				
General Fund	$ 67,616,215	$ 69,089,805	$ 1,473,590	2.2%
Other Funds	$ 125,633,596	$ 125,596,247	$ (37,349)	0.0%
Federal Funds	$ 725,000	$ 737,366	$ 12,366	1.7%
Watershed Enhancement Board				
General Fund	$ 32,047,000	$ 52,526,718	$ 20,479,718	63.9%
Lottery Funds	$ 94,379,136	$ 94,776,334	$ 397,198	0.4%
Other Funds	$ 14,863,984	$ 29,863,984	$ 15,000,000	100.9%
Federal Funds	$ 48,127,768	$ 48,251,444	$ 123,676	0.3%
PUBLIC SAFETY PROGRAM AREA				
Department of Corrections				
General Fund	$ 1,031,811,689	$ 999,177,650	$ (32,634,039)	-3.2%
General Fund Debt Service	$ 105,285,474	$ 105,180,474	$ (105,000)	-0.1%
Other Funds	$ 950,301,340	$ 1,026,632,349	$ 76,331,009	8.0%
Other Funds Debt Service	$ 700,870	$ 805,870	$ 105,000	15.0%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Oregon Criminal Justice Commission				
General Fund	$ 109,347,638	$ 109,866,484	$ 518,846	0.5%
Other Funds	$ 41,258,537	$ 41,282,847	$ 24,310	0.1%
Federal Funds	$ 5,664,637	$ 5,680,710	$ 16,073	0.3%
District Attorneys and their Deputies				
General Fund	$ 14,783,245	$ 15,155,109	$ 371,864	2.5%
Oregon Department of Emergency Management				
General Fund	$ -	$ 28,654,367	$ 28,654,367	100.0%
General Fund Debt Service	$ -	$ 1,576,705	$ 1,576,705	100.0%
Other Funds	$ -	$ 94,495,733	$ 94,495,733	100.0%
Federal Funds	$ -	$ 702,235,505	$ 702,235,505	100.0%
Department of Justice				
General Fund	$ 144,674,992	$ 176,510,683	$ 31,835,691	22.0%
General Fund Debt Service	$ 8,375,250	$ 8,323,075	$ (52,175)	-0.6%
Other Funds	$ 379,645,656	$ 424,268,659	$ 44,623,003	11.8%
Other Funds Debt Service	$ -	$ 52,430	$ 52,430	100.0%
Federal Funds	$ 185,198,126	$ 187,675,747	$ 2,477,621	1.3%
Oregon Military Department				
General Fund	$ 61,675,578	$ 34,167,336	$ (27,508,242)	-44.6%
General Fund Debt Service	$ 15,070,170	$ 13,493,465	$ (1,576,705)	-10.5%
Other Funds	$ 167,775,209	$ 93,942,602	$ (73,832,607)	-44.0%
Federal Funds	$ 1,134,640,036	$ 434,910,308	$ (699,729,728)	-61.7%
Oregon Board of Parole and Post Prison Supervision				
General Fund	$ 10,635,926	$ 11,629,057	$ 993,131	9.3%
Department of State Police				
General Fund	$ 488,608,037	$ 517,684,229	$ 29,076,192	6.0%
Lottery Funds	$ 11,068,651	$ 11,317,795	$ 249,144	2.3%
Other Funds	$ 194,648,307	$ 196,540,665	$ 1,892,358	1.0%
Federal Funds	$ 13,774,908	$ 16,833,246	$ 3,058,338	22.2%

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Department of Public Safety Standards and Training				
Other Funds	$ 55,369,818	$ 56,806,356	$ 1,436,538	2.6%
Federal Funds	$ 7,776,846	$ 8,018,038	$ 241,192	3.1%
Oregon Youth Authority				
General Fund	$ 247,846,953	$ 256,199,865	$ 8,352,912	3.4%
Other Funds	$ 121,715,872	$ 121,745,017	$ 29,145	0.0%
Federal Funds	$ 36,788,861	$ 37,034,286	$ 245,425	0.7%
TRANSPORTATION PROGRAM AREA				
Department of Aviation				
General Fund	$ -	$ 3,888,794	$ 3,888,794	100.0%
Other Funds	$ 21,207,031	$ 22,452,182	$ 1,245,151	5.9%
Federal Funds	$ 6,419,132	$ 7,065,278	$ 646,146	10.1%
Department of Transportation				
General Fund	$ 17,650,000	$ 54,499,960	$ 36,849,960	208.8%
General Fund Debt Service	$ 18,371,393	$ 18,371,213	$ (180)	0.0%
Lottery Funds Debt Service	$ 121,944,228	$ 121,144,419	$ (799,809)	-0.7%
Other Funds	$ 4,373,184,855	$ 4,440,332,939	$ 67,148,084	1.5%
Other Funds Debt Service	$ 400,357,680	$ 401,157,671	$ 799,991	0.2%
Federal Funds	$ 125,930,118	$ 126,040,626	$ 110,508	0.1%
2021-23 Budget Summary				
General Fund Total	$ 24,649,054,449	$ 26,081,533,008	$ 1,432,478,559	5.8%
General Fund Debt Service Total	$ 683,565,356	$ 680,779,687	$ (2,785,669)	-0.4%
Lottery Funds Total	$ 1,078,281,504	$ 1,165,008,422	$ 86,726,918	8.0%
Lottery Funds Debt Service Total	$ 191,732,477	$ 187,105,649	$ (4,626,828)	-2.4%
Other Funds Total	$ 25,872,060,085	$ 27,959,550,730	$ 2,087,490,645	8.1%
Other Funds Capital Improvements	$ 6,640,546	$ 6,874,236	$ 233,690	3.5%
Other Funds Debt Service Total	$ 935,290,495	$ 943,708,005	$ 8,417,510	0.9%
Federal Funds Total	$ 32,664,814,252	$ 34,851,565,932	$ 2,186,751,680	6.7%
Federal Funds Nonlimited Total	$ 435,672,830	$ 446,672,830	$ 11,000,000	2.5%

* Excludes Capital Construction

Position Summary

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			Change	% Change
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
Authorized Positions	971	995	24	2.5%
Full-time Equivalent (FTE) positions	966.72	981.76	15.04	1.6%
Office of the Governor				
Authorized Positions	69	67	(2)	-2.9%
Full-time Equivalent (FTE) positions	68.83	66.05	(2.78)	-4.0%
Oregon Racing Commission				
Authorized Positions	14	15	1	7.1%
Full-time Equivalent (FTE) positions	10.39	10.64	0.25	2.4%
Department of Revenue				
Authorized Positions	1,125	1,127	2	0.2%
Full-time Equivalent (FTE) positions	1,060.21	1,061.21	1.00	0.1%
Secretary of State				
Authorized Positions	232	235	3	1.3%
Full-time Equivalent (FTE) positions	231.08	232.96	1.88	0.8%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
Health Related Licensing Boards				
Authorized Positions	23	23	-	0.0%
Full-time Equivalent (FTE) positions	21.90	22.15	0.25	1.1%
Bureau of Labor and Industries				
Authorized Positions	130	141	11	8.5%
Full-time Equivalent (FTE) positions	127.50	133.25	5.75	4.5%
Real Estate Agency				
Authorized Positions	29	30	1	3.4%
Full-time Equivalent (FTE) positions	29.00	29.75	0.75	2.6%

Position Summary

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			Change	% Change
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
Authorized Positions	158.00	145	5	3.2%
Full-time Equivalent (FTE) positions	156.42	139.68	2.58	1.6%
Employment Department				
Authorized Positions	3,297	3,304	7	0.2%
Full-time Equivalent (FTE) positions	2,248.02	2,253.62	5.60	0.2%
Housing and Community Services				
Authorized Positions	364	439	75	20.6%
Full-time Equivalent (FTE) positions	336.84	383.63	46.79	13.9%
EDUCATION PROGRAM AREA				
Department of Education				
Authorized Positions	772	862	90	11.7%
Full-time Equivalent (FTE) positions	753.23	795.16	41.93	5.6%
HUMAN SERVICES PROGRAM AREA				
Oregon Health Authority				
Authorized Positions	4,770	5,182	412	8.6%
Full-time Equivalent (FTE) positions	4,717.60	5,043.56	325.96	6.9%
Department of Human Services				
Authorized Positions	10,144	10,427	283	2.8%
Full-time Equivalent (FTE) positions	10,034.07	10,259.78	225.71	2.2%

Position Summary

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			Change	% Change
JUDICIAL BRANCH				
Oregon Judicial Department				
Authorized Positions	1,932	1,993	61	3.2%
Full-time Equivalent (FTE) positions	1,888.09	1,919.92	31.83	1.7%
Public Defense Services Commission				
Authorized Positions	108	113	5	4.6%
Full-time Equivalent (FTE) positions	104.72	107.56	2.84	2.7%
LEGISLATIVE BRANCH				
Legislative Administration Committee				
Authorized Positions	80	81	1	1.3%
Full-time Equivalent (FTE) positions	76.96	77.50	0.54	0.7%
NATURAL RESOURCES PROGRAM AREA				
State Department of Agriculture				
Authorized Positions	533	535	2	0.4%
Full-time Equivalent (FTE) positions	406.11	407.17	1.06	0.3%
Department of Environmental Quality				
Authorized Positions	817	820	3	0.4%
Full-time Equivalent (FTE) positions	806.99	808.50	1.51	0.2%
Department of Fish and Wildlife				
Authorized Positions	1,364	1,371	7	0.5%
Full-time Equivalent (FTE) positions	1,169.49	1,172.82	3.33	0.3%

Position Summary

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			Change	% Change
Oregon Watershed Enhancement Board				
Authorized Positions	39	46	7	17.9%
Full-time Equivalent (FTE) positions	37.77	42.57	4.80	12.7%
PUBLIC SAFETY PROGRAM AREA				
Department of Corrections				
Authorized Positions	4,781	4,782	1	0.0%
Full-time Equivalent (FTE) positions	4,688.65	4,688.90	0.25	0.0%
Oregon Department of Emergency Management				
Authorized Positions	-	92	92	100.0%
Full-time Equivalent (FTE) positions	-	46.01	46.01	100.0%
Department of Justice				
Authorized Positions	1,482	1,496	14	0.9%
Full-time Equivalent (FTE) positions	1,463.05	1,465.24	2.19	0.1%
Oregon Military Department				
Authorized Positions	579	487	(92)	-15.9%
Full-time Equivalent (FTE) positions	530.30	484.29	(46.01)	-8.7%
State Board of Parole and Post-Prison Supervision				
Authorized Positions	27	30	3	11.1%
Full-time Equivalent (FTE) positions	27.00	28.50	1.50	5.6%
Department of State Police				
Authorized Positions	1,482	1,502	20	1.3%
Full-time Equivalent (FTE) positions	1,462.14	1,467.89	5.75	0.4%
TRANSPORTATION PROGRAM AREA				
Department of Transportation				
Authorized Positions	4,846	4,858	12	0.2%
Full-time Equivalent (FTE) positions	4,681.19	4,725.11	43.92	0.9%
Department of Aviation				
Authorized Positions	13	16	3	23.1%
Full-time Equivalent (FTE) positions	12.59	14.60	2.01	16.0%

Summary of Revenue Changes

The General Fund appropriations made in HB 5202 are within resources available as projected in the March 2022 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis. General Fund resources forecasted for the 2021-23 biennium have increased $2.6 billion over the level assumed in the 2021-23 legislatively adopted budget, including $420.1 million from unexpended 2019-21 appropriations reverted to the General Fund.

Summary of Capital Construction Subcommittee Action

HB 5202 is the omnibus budget reconciliation bill for the 2022 legislative session and implements core components of a statewide budget plan that addresses changes in projected revenues and expenditures since the close of the 2021 session. The Subcommittee approved HB 5202 with amendments to reflect budget adjustments described in the subsequent narrative.

Statewide Adjustments

EMPLOYEE COMPENSATION DISTRIBUTION

The Subcommittee approved $199.8 million General Fund in state agencies' budgets for employee compensation increases and pension obligation bond cost adjustments. The General Fund appropriation is expected to cover 100% of statewide cost estimates for compensation and benefit changes agreed to through collective bargaining or other salary agreements; it is almost fully supported by the release of a $198 million special purpose appropriation to the Emergency Board set aside by the 2021 Legislature for this use. In addition to General Fund monies, the compensation adjustments include $4.4 million Lottery Funds, $144.8 million Other Funds, and $69.6 million Federal Funds.

Section 467 of HB 5202 reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

OTHER STATEWIDE ADJUSTMENTS

Other statewide actions also include budget adjustments in multiple agencies to apply Other Funds balances generated through excess bond proceeds and interest earnings to debt service. Total net debt service savings are $2.7 million General Fund and $4.6 million Lottery Funds. New Other Funds expenditure limitations for the Department of Justice ($52,430) and the Oregon Judicial Department ($274,570) are established to accommodate the use of fund balances for debt service payments, while existing Other Funds expenditure limitations for a number of other agencies are collectively increased by $7.7 million.

Sections 71, 78, and 466 of HB 5202 reflect the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

The Subcommittee approved technical adjustments totaling $6.7 million General Fund for Judicial Branch agencies and $24.4 million General Fund for Legislative Branch agencies to recognize unexpended General Fund by those agencies from the 2019-21 biennium. Both the Judicial Branch and the Legislative Branch are allowed by statute to retain unexpended General Fund appropriations from the previous biennium.

Emergency Board

Emergency Board

As part of the 2021-23 biennium statewide rebalance plan, HB 5202 adjusts the Emergency Board's special purpose appropriations as outlined below; the general purpose emergency fund of $50 million General Fund is not modified.

- Eliminates the special purpose appropriation for state employee compensation changes of $198 million and made General Fund appropriations to various state agencies of $199.8 million for employee compensation changes and related adjustments.
- Eliminates the $20 million special purpose appropriation for compensation changes driven by collective bargaining costs of workers who are not state employees added it to the Department of Human Services' budget for bargained compensation increases.
- Reduces the $10 million General Fund special purpose appropriation for family treatment court programs by $2,065,430; the funding was appropriated to the Oregon Judicial Department, Public Defense Services Commission, and the Department of Human Services.
- Eliminates the $2.5 million special purpose appropriation for implementation of pretrial release modifications authorized under SB 48 (2021) and appropriated the funding to the Oregon Judicial Department for that purpose.
- Reduces the $14 million special purpose appropriation made for fire severity resources by $6,146,267, which corresponds to a General Fund increase for the Department of Forestry in the same amount, to enable the agency to pay severity resource expenses incurred for the 2021 forest fire season. The special purpose appropriation balance of $7,853,733 remains available for future needs this biennium.
- Eliminates the $1 million special purpose appropriation for purposes of the Oregon Conservation and Recreation Fund, which helps support a $5 million General Fund deposit into the Fund.
- Eliminates the $1,807,561 special purpose appropriation created for preparing the Office of the State Fire Marshal to become a separate state agency on July 1, 2023; the funding was provided to the Office and will support 19 positions (5.50 FTE) in the new agency.
- Eliminates the $15,859,656 special purpose appropriation for addressing child welfare-related position needs in the Department of Human Services and appropriated the corresponding amount of General Fund to the Department for this purpose.
- Eliminates the $49 million special purpose appropriation for behavioral health system transformation to support system investments and planned rate increases.
- Reduces the $20 million special purpose appropriation made for addressing staffing issues at the Oregon State Hospital; $10.8 million was provided to the Oregon Health Authority to add staff capacity, with the balance of $9.2 million available for future allocation.

- Reduces, by $3,228,818, the $5.1 million special purpose appropriation made for the creation of the Department of Early Learning and Care. This amount was appropriated to the Department of Education to fund 34 positions (12.38 FTE) and other start-up costs associated with the new agency; the balance of $1,901,447 remains available for allocation later in the biennium.
- Reduces the special purpose appropriation for the natural disaster prevention, preparedness, response, and recovery activities by $25 million to help pay for drought resiliency and preparedness efforts. This leaves the balance at $26.3 million for future allocation.
- Increases, by $45 million, the special purpose appropriation for allocation to the Oregon Health Authority or the Department of Human Services for caseload costs or other budget issues that the agencies are unable to mitigate; the new amount totals $100 million.
- Establishes a special purpose appropriation in the amount of $5,125,000 for allocation to the Department of Justice, Division of Child Support, for the Child Support Enforcement Automated System.
- Establishes a special purpose appropriation in the amount of $19 million to be allocated to the Higher Education Coordinating Commission for an Oregon Tribal Student Grant program.
- Establishes a $10 million special purpose appropriation to be allocated for establishing a grant program, loan program or lending program for the purpose of providing financial assistance to employers to mitigate the costs associated with compliance with the overtime compensation requirements under section 2 of House Bill 4002 (2022).
- Establishes a special purpose appropriation of $50 million for allocation to the Department of Forestry for cash flow needs. The funding is for anticipated operational needs of the agency that may be compromised due to the financing of emergency firefighting costs while awaiting reimbursement of those costs from other sources.
- Establishes a $42.5 million special purpose appropriation for increasing behavioral health provider rates by an average of 30%. The subcommittee approved the following instruction:

  BUDGET NOTE: The $42.5 million special purpose appropriation is intended to increase provider payment rates an average of 30% for behavioral health services under the medical assistance program for the purpose of improving access, maintaining provider networks, increasing wages, and retaining workers. Except to the extent delayed while waiting for approval from the Centers for Medicare and Medicaid Services, OHA shall increase fee-for-service payment rate increases effective no later than July 1, 2022, and all other payment rate increases no later than January 1, 2023. OHA shall propose strategies to measure the extent to which coordinated care organizations (CCOs) pass the rate increases through to behavioral health providers and strategies by which CCOs and OHA will measure the impact of the rate increase on behavioral health provider stability and capacity. OHA shall report these proposed strategies, in addition to an update on rate implementation, at the next meeting of the Emergency Board.

In most cases, if remaining special purpose appropriations are not allocated by the Emergency Board before December 1, 2022, any remaining balances become available for the Emergency Board for general purposes or will be available to the 2023 Legislature for any purpose.

Adjustments to 2021-23 Agency Budgets

ADMINISTRATION

Department of Administrative Services - American Rescue Plan Act (ARPA)

As part of HB Bill 5006 (2021), $240 million in federal American Rescue Plan Act funds were approved for the Department of Administrative Services (DAS) to distribute in each Senate and House district in the amounts of $4 million per Senate district and $2 million per House district, for member-identified projects. After session, a subset of the projects required adjustments to project or descriptions. The Subcommittee approved the following revisions to the 2021 session member ARPA projects:

District	Member	**OLD** Recipient	Amount	**New** Recipient
S-20	Kennemer	Oregon City and Canby Area Chambers of Commerce and Business Recovery Centers	700,000	Oregon City Chamber of Commerce
S-25	Gorsek	Multnomah County	2,220,000	Seeding Justice
S-30	Findley	The Jefferson County Faith Based Network	750,000	City of Madras
H-22	Alonso Leon	Alianza Poder	500,000	Capaces Leadership Institute
H-24	Noble	CARES NW and the Family Justice Center	400,000	Family Justice Center
H-37	Prusak	West Linn Small Business Recovery Center	500,000	Lake Oswego Chamber of Commerce
H-46	Pham	City Repair Project	75,000	ROSE Community Development Corporation
H-50	Ruiz	Participatory Budgeting Oregon	200,000	Seeding Justice
H-60	Owens	Baker County	500,000	City of Unity

District	Member	**OLD** Project Description	Amount	**NEW** Project Description
S-26	Thomsen	Commercial Hangar at Ken Jernstedt Airfield/Anchor Way Multi-modal Street and Transit Improvement Project	500,000	E. Anchor Way/N. 1st St. Industrial Streets and Transit Center
H-1	Smith, DB	Lincoln School of Early Learning	100,000	Winter Lakes High School Teen Pregnant/Parent Center Modular Building
H-24	Grayber	Small Business Grant Program	750,000	McMinnville Business Recovery and Resiliency Program

In addition to these revisions, the Subcommittee also approved Other Funds expenditure limitation, on a one-time basis, for the following state agencies for Senate and House district member ARPA projects approved in HB 5006 (2021) for state agency programs:

- $1,000,000 - Oregon Department of Fish and Wildlife - Oregon Conservation and Recreation Fund, Outdoor Recreation Stimulus (H-34)
- $750,000 - Oregon Department of Human Services - Nonviolent Crisis Intervention Training for Children's Residential Facilities' Staff (S-8)
- $250,000 - Oregon Parks and Recreation Department - Hillsdale to Lake Oswego trail (S-19)
- $1,250,000 - Department of Justice - Domestic Violence and Sexual Assault (DVSA) Housing Navigator (S-21)
- $1,000,000 - Oregon State Marine Board - Abandoned and Derelict Boats (S-21)
- $1,000,000 - Oregon Judicial Department - Modernize OJD electronic access to records (S-22)

The 2022 session budget plan fully allocates the remaining ARPA State Fiscal Recovery Fund and Capital Project Fund balances of $338.1 million and $36.8 million, respectively, for the purpose of expenditures and activities to respond to the COVID-19 public health emergency and its economic impact. Specific expenditures covered by ARPA are described under relevant state agency report sections.

Department of Administrative Services

The Subcommittee approved two Department of Administrative Services (DAS) requests recommended during the January meeting of the Interim Joint Committee on Ways and Means. The first increased Other Funds expenditure limitation by $1,669,855 and authorized the establishment of two permanent full-time positions (1.16 FTE) for the Chief Human Resources Office to support the newly independent Oregon Department of Emergency Management (ODEM) and to address increased statewide training costs. The second increased Other Funds expenditure limitation by $2,127,233 and authorized the establishment of 7 permanent full-time positions (5.46 FTE) and 4 limited duration full-time positions (2.33 FTE), for the Enterprise Goods and Services Division to address the following staffing needs:

- Out-of-State Workforce - $1,344,816 Other Funds, two limited duration payroll positions (1.00 FTE) and six permanent positions (4.58 FTE), to manage work related to payroll for out of state workers, including registering and filing payroll tax exemptions with each state;

and for the DAS Risk Management to identify and address out-of-state exposures, including managing statewide policies, developing multi-state OSHA compliance, reviewing and updating insurance policies, and managing out-of-state workers compensation claims.

- OregonBuys Project - $210,724 Other Funds, one limited duration Project Director (PEM F) position (0.75 FTE), to support Phase 2 of the DAS e-procurement modernization project.
- Reestablish the Division Administrator Position - $421,114 Other Funds, one PEM H position (0.88 FTE), to restore an administrator position to lead the Enterprise Goods and Services Division.
- Temporary Support for New Agencies - $150,579 Other Funds, one limited duration Procurement and Contract Specialist 3 position (0.58 FTE), to provide procurement services for newly independent state agencies (Emergency Management and State Fire Marshal).

To help provide legislators information on compliance within the Oregon Forward program, which is a state-run purchasing program promoting meaningful job opportunities for adults living with disabilities, the Subcommittee approved the following budget note:

> **BUDGET NOTE:** The Oregon Forward program of the Department of Administrative Services will study the compliance of state agencies and local governments of OAR 125-055-0005 through OAR 125-055-0040. The Department shall provide a report to the Legislative Fiscal Office and to the legislative interim committees on Business with recommendations for improved compliance no later than September 30, 2022.

Two technical adjustments were approved to accurately reflect expenditure limitation values for the Office of the State Chief Information Officer and special payments from proceeds of previously issued bonds.

The Subcommittee approved, on a one-time basis, a $4,000,000 General Fund appropriation and an increase of $3,400,000 Other Funds expenditure limitation and for Enterprise Asset Management to purchase and operate additional fleet vehicles to accommodate requests from agencies related to staffing increases for the 2021-23 biennium.

A one-time $3,345,000 General Fund appropriation was approved for the agency's Enterprise Information Services Division to support maintenance and operations of the Enterprise Microsoft 365 system.

The Subcommittee approved $398,139 Federal Funds expenditure limitation for monies from the American Rescue Plan Act State (ARPA) Fiscal Recovery Funds for the Enterprise Information Services Division to enhance the functionality of the agency's Workday human resource information system to support case management and compliance needs.

In addition, the Subcommittee approved $26,323,860 Federal Funds expenditure limitation for monies from the American Rescue Plan Act State (ARPA) Fiscal Recovery Funds for the Enterprise Information Services Division to expend on the following enterprise-wide broadband and cybersecurity investments:

- $7,250,000 to continue the state's partnership with Link Oregon.
- $5,393,046 for contracted services to enhance the efficiency of network security operations, support the integrated risk management program, and maintain Security Operations Center infrastructure.
- $7,230,256 to support the Cyber Security Services (CSS) network security equipment lifecycle replacement plan.
- $3,085,756 to plan the implementation of Microsoft 365 security tools.
- $3,364,802 and the establishment of 11 limited duration positions to support planning efforts for the Network and Security Modernization Program.

A one-time General Fund appropriation of $500,000 was approved for DAS to contract with a third-party organization to assess gender-responsive practices at the Coffee Creek Correctional Facility. The purpose of the assessment is to establish a baseline for a strategic planning process, policy recommendation and improved protection of individuals serving sentences of incarceration at Coffee Creek Correctional Facility. Work on the assessment is anticipated to start by September 1, 2022. DAS and the third-party organization is expected to coordinate with the gender-responsive coordinator in the Governor's Office and include the coordinator in the assessment process.

The assessment is expected to include a review of: (1) intake; (2) placement; (3) risk assessment; (4) case management; (5) mental, behavioral and physical health services; (6) vocational programs; (7) rehabilitation programs; (8) correctional staff; (9) organizational structure; and (10) reentry and transition programing. The assessment should also include whether there are currently in place adequate protections, policies, procedures, oversight and hiring practices to ensure that individuals serving sentences of incarceration at Coffee Creek Correctional Facility are not subjected to sexual assault or sexual harassment and to determine whether the current responses to sexual assault or sexual harassment are gender-responsive, culturally responsive and trauma-informed.

Several one-time General Fund appropriations were also approved by the Subcommittee for the Department to distribute the following entities for the following purposes:

- $120,000,000 for distribution to the Portland Public Schools district for the relocation the Harriet Tubman Middle School.
- $65,000,000 for distribution to the Oregon Worker Relief Fund to provide financial support directly to Oregonians who have lost their jobs but are ineligible for Unemployment Insurance and federal stimulus and safety-net programs due to their immigration status.
- $100,000 for distribution to the Portland Council Navy League of the United States, USS Oregon (SSN 793) Commissioning Committee to support celebration events related to the commissioning ceremony of the USS Oregon (SSN 793) submarine.
- $1,000,000 for distribution to Harmony Academy for program capacity, student transportation, and development of a statewide plan for expansion.
- $10,000,000 for distribution to Metro for trash and sanitation services. Funds are intended to be utilized for trash pick-up, debris clean-up, abandoned vehicle removal, provision of dumpsters and trash bins and related employee/contractor costs associated with voluntary trash collection and mitigation. Funds are not intended to be utilized for activities associated with camp site removal or to backfill city funding.

To support the expansion of access to child care in Oregon, the Subcommittee approved nearly $100 million General Fund on a one-time basis for a variety of programs that bolster and support the child care sector; $39.3 million of this amount was appropriated to DAS to distribute to nonprofit agencies as follows:

- $8.2 million General Fund for NeighborImpact's *Rebuild Childcare* Plan, which will fund child care program expansions and support new child care programs in central Oregon by funding operating expenses, renovation costs, and training and business development plans for child care providers.
- $1.2 million General Fund for Euvalcree's *Rebuild Childcare* Plan, which will fund renovation of the Euvalcree Center in Ontario, Oregon, and will provide training, professional development, and start-up operating costs for an estimated ten new in-home child care providers.
- $7.9 million General Fund for the United We Heal Training Trust's *Rebuild Childcare* Plan, which will fund child care provider capital grants of up to $14,000 for in-home providers and up to $70,000 for child care centers; equipment grants of up to $1,000 per provider; an accounting shared services pilot program; training, coaching, and mentorship for new providers; sub-awards for developing new black, indigenous, people of color (BIPOC)-focused child care centers; and administrative and operating costs.
- $22 million General Fund for Seeding Justice's Capacity Building Grant Fund. $19 million is for grants to culturally specific and other child care providers to become licensed, to expand services, or to start new child care centers; $3 million is for program management costs, including technical assistance for grantees, data collection, evaluation, and reporting.

Please see the Department of Education and the Higher Education Coordinating Commission sections of this report for additional details of this investment to support the expansion of access to child care in Oregon.

Some components of the $400 million housing package flow through the DAS budget; the Subcommittee approved various one-time General Fund appropriations to DAS to distribute to various entities to support community organizations and activities for the purpose of increasing affordable housing supply, and for supporting shelter and homelessness response efforts in specific communities. These include the following:

- $15 million for distribution to the Society of St. Vincent de Paul of Lane County to serve as start-up capital for the creation of Community Housing Provider, a not-for-profit entity. Community Housing Provider will produce manufactured housing for low income buyers and rental housing for not-for-profit entities. It's anticipated the facility could create between 50-60 jobs, significantly reduce wait times for production of housing units, and prioritize delivery for affordable models and for those impacted by wildfires. Funds are expected to enable production of units to begin in 6-12 months.
- $50 million for distribution to the Oregon Community Foundation (OCF), which will in turn make grants by Dec. 31, 2023, for community supported projects to convert motels and other existing structures to shelters and temporary housing throughout the state, following the model of a 2020-21 grant-making process known as Project Turnkey under which OCF vetted grant applicants and proposed sites. OCF's administrative costs for administering Project Turnkey will be covered as part of this appropriation. The Oregon Department of Housing and Community Services plans to prioritize Project Turnkey sites within its funding mechanisms for continuing site operations, which will include program monitoring of operational funds.

- $5 million for distribution to the Hacienda Community Development Corporation to establish a revolving loan fund to serve first-time homebuyers, focusing on homebuyers who are Latino and Black, Indigenous and Persons of Color at 100-120% of area median income; the loan fund will enable Hacienda Community Development Corporation to provide down payment assistance and mortgage insurance to clients that receive housing counseling.
- A combined total of $25 million to local governments for responses to homelessness. Funds are specifically directed to the following entities: Multnomah County ($10 million); Washington County ($750,000); Clackamas County ($2 million); City of Hillsboro ($1 million); City of Beaverton ($750,000); City of Eugene ($5 million); City of Salem ($2.5 million); City of Bend ($1.5 million); and the City of Medford ($1.5 million). Allowable uses of the funds are:
    - Support for temporary emergency shelters, sanctioned camping, safe parking sites, and navigation centers that are low barrier, that have a maximum capacity of 150 people, that are connected to services, and that are voluntary for all individuals who utilize them. Funding can be used for acquisition renovation and operational costs for facilities that meet these criteria, as well as support for residents.
    - Hygiene services including portable toilets, shower trucks, laundry services, storage, washing stations, hygiene supplies and related services to people experiencing homelessness.
    - Outreach services to connect people to shelter, housing, and services.

  Funding may not be used by local governments to backfill existing revenue streams or funds.
- A combined total of $3 million for trash and sanitation expenses for cities outside the Portland Metro area. Funds are intended to be utilized for trash pick-up, debris clean-up, abandoned vehicle removal, provision of dumpsters and trash bins and related employee/contractor costs associated with voluntary trash collection and mitigation. Funds are not intended to be utilized for activities associated with camp site removal or to backfill city funding. Funds are allocated to the following cities: City of Eugene ($750,000); City of Salem ($750,000); City of Bend ($400,000); City of Medford ($350,000); City of Springfield ($250,000); City of Corvallis ($250,000); City of Albany ($250,000).

As part of wildfire recovery efforts, the Subcommittee approved various one-time General Fund appropriations to DAS to distribute to the following entities for the following purposes:

- $85,661 for distribution via the City of Gates to the Gates Rural Fire Protection district to offset the District's revenue losses from the 2020 wildfires.
- $69,722 for distribution via the City of Stayton to the Stayton Rural Fire Protection District to offset the District's revenue losses from the 2020 wildfires.
- $2,534,000 for distribution to the City of Phoenix Public Safety Center.
- $375,000 for distribution to the Eugene Water and Electric Board for the Powder Activated Carbon Water Treatment Improvement Project.

Approval of an additional $13 million in Article XI-Q Bonds authorized in SB 5701 to address the increasing costs of the North Valley Complex (also known as the Wilsonville building) requires Other Funds expenditure limitation of $195,000 for cost of issuance for the bonds.

The Subcommittee approved an increase of $21,307,675 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds approved in SB 5701 to be disbursed to the following grantees:

- $3,048,464 for distribution to the McKenzie River Discovery Center.
- $15,210,747 for distribution to the City of Portland Parks and Recreation for the North Portland Aquatic Center.
- $3,048,464 for distribution to the City of Milton-Freewater for the police and dispatch station.

Various one-time General Fund appropriations to DAS were approved for distribution to the following entities for the following purposes:

1) $5,000,000 for distribution to the Grande Ronde Hospital Foundation for the expansion of the Surgical Center and facilities.
2) $1,300,000 for distribution to the City of Ashland for the Briscoe School Rehabilitation.
3) $2,407,500 for distribution to Marion-Polk Food Share for the AWARE Food Bank.
4) $1,000,000 for distribution to the Farmworker Housing Development Corporation for the Cipriano Ferrell Education Center Renovation.
5) $2,000,000 for distribution to Heart of Oregon Corps Centralized Campus.
6) $6,000,000 for distribution to Eugene Civic Alliance Civic Park.
7) $7,500,000 for distribution to Lane County Fairgrounds Multi-Use Facility.
8) $9,500,000 for distribution to the Central Oregon Intergovernmental Council for the CORE3 (Central OR Ready, Responsive, Resilient) program.
9) $2,000,000 for distribution to the Columbia Gorge Children's Advocacy Center (DBA SafeSpace) for the Child Abuse Assessment Center.
10) $4,000,000 for distribution to the City of Corvallis for Martin Luther King, Jr. (MLK) Park enhancements.
11) $430,000 for distribution to the Prairie City School District #4 for the Bates Building renovation.
12) $113,870 for distribution to the Prairie City Senior Citizens for building renovation.
13) $1,340,213 for distribution to the Kids Club of Harney County to support phase 2 of the Geno's Youth Center.
14) $5,000,000 for distribution to the Oregon Food Bank for the statewide warehouse.
15) $1,926,000 for distribution to the City of Wilsonville for the Transit Center.
16) $36,129 for distribution to the Grant County Senior Citizens Association for the Senior Center flooring and air purification system.
17) $2,000,000 for distribution to the City of Independence to support the 9th Street Lift Station upgrade.
18) $5,450,002 for distribution to the Benton County Crisis Center.
19) $3,300,000 for distribution to the Peace Village to support SquareOne Villages.
20) $165,000 for distribution to the MountianStar Family Relief Nursery to support the La Pine Satellite Location.
21) $5,000,000 for distribution to the Lane County for Emergency Response Functionality.
22) $3,000,000 for distribution to the Health Care Hub of South Deschutes County for the La Pine Community Health Center
23) $2,950,000 for distribution to the Cultivate Initiatives for the Resource Hub and Navigation Center.
24) $1,900,000 for distribution to the City of Salem to support Navigation Center.

25) $1,125,000 for distribution to the Canby Center to support Thriving Together capital improvements.
26) $525,000 for distribution to the City of Monmouth to support the skate Park replacement and recreation Park improvements.
27) $405,000 for distribution to the Wheeler County to support the Glover Hall renovation.
28) $4,590,000 for distribution to the Community Counseling Solutions to support the Northeast Oregon Regional Acute Care Center.
29) $750,000 for distribution to the Newberg School District to support the Old Renne Park improvement.
30) $1,360,000 for distribution to the Harney County Cultural Center for County Fairgrounds.
31) $2,250,000 City of John Day to fund the Grant Union High School roof and the Humbolt Elementary HVAC projects.
32) $350,000 for distribution to the Oasis Village to support transitional housing in Redmond.
33) $3,800,000 for distribution to the City of Aurora for the Aurora Fire District Fire Station.
34) $1,500,000 for distribution to the Salem Housing Authority to support Yaquina Hall.
35) $500,000 for distribution to the Wallowa History Center to support the restoration of the Bear-Sleds Ranger District Compound.

As part of the rural infrastructure package, the Subcommittee approved $2 million Federal Funds expenditure limitation to distribute American Rescue Plan Act (ARPA) Coronavirus State Fiscal Recovery Fund dollars to the Special Districts Association of Oregon Grant Program.

Other rural infrastructure package components budgeted in DAS include various one-time General Fund appropriations for distribution to the following entities for the following purposes:

1) $1,000,000 for distribution to the Ella Curran Food Bank for food bank expansion.
2) $80,000 for distribution to the Benevolent and Protective Order of Elks Independence, Lodge No. 1950 for veterans' outreach.
3) $310,000 for distribution to the Devils Lake Water Improvement District for invasive aquatic vegetation management.
4) $1,000,000 for distribution to the Lincoln City Parks and Recreation for the Regional Sport and Recreation Complex.
5) $576,000 for distribution to the Port of Bandon for High Dock Administrative Offices.
6) $1,140,000 for distribution to the Port of Newport for seawall repair.
7) $70,000 for distribution to the Synapse Fitness Foundation for Executive Director position costs and training for one year.
8) $2,600,000 for distribution to the City of Lebanon for the Park Accessibility Project.
9) $75,000 for distribution to the Colton Rural Fire District for replacement of a water tender chassis.
10) $900,000 for distribution to the City of Aumsville for the new Public Works Facility.
11) $3,000,000 for distribution to the Strategic Economic Development Corporation of the Mid-Willamette Valley for Newberg Workforce Housing.
12) $5,000,000 for distribution to the City of Roseburg for the Southern Oregon Medical Workforce Center.
13) $3,000,000 for distribution to the City of Medford for the Rogue Credit Union Community Complex.
14) $2,000,000 for distribution to the Crook County Fair for fairgrounds infrastructure.
15) $2,000,000 for distribution to the Malheur County Fair for fairgrounds infrastructure.
16) $2,000,000 for distribution to the Harney County Fair for fairgrounds infrastructure.
17) $2,000,000 for distribution to the Grant County Fair for fairgrounds infrastructure.

18) $2,000,000 for distribution to the Baker County Fair for fairgrounds infrastructure.
19) $2,000,000 for distribution to the Lake County Fair for fairgrounds infrastructure.
20) $900,000 for distribution to the South Wasco County School District #1 for the renovation of the South Wasco County High School track facilities.
21) $1,500,000 for distribution to the Mid-Columbia Community Action Council for the Navigation Center.
22) $1,000,000 for distribution to the Union County Fair for fairgrounds infrastructure.
23) $1,000,000 for distribution to the Umatilla County Fair for fairgrounds infrastructure.
24) $1,000,000 for distribution to the Wheeler County Fair for fairgrounds infrastructure.
25) $1,000,000 for distribution to the Wallowa County Fair for fairgrounds infrastructure.
26) $1,000,000 for distribution to the Morrow County Fair for fairgrounds infrastructure.
27) $1,000,000 for distribution to the Sherman County Fair for fairgrounds infrastructure.
28) $1,000,000 for distribution to the Wasco County Fair for fairgrounds infrastructure.
29) $1,000,000 for distribution to the Gilliam County Fair for fairgrounds infrastructure.
30) $1,500,000 for distribution to the Hermiston School District for the Columbia Basin Apprenticeship Training Center.
31) $500,000 for distribution to the Ukiah School District for teacher housing.
32) $250,000 for distribution to Umatilla County for the Umatilla County Road Digitized Pilot Project.
33) $500,000 for distribution to the City of Heppner for the Community Development Fund.
34) $166,666 for distribution to the City of Antelope for the Community Development Fund.
35) $166,666 for distribution to the City of Spray for the Community Development Fund.
36) $166,666 for distribution to the City of Mitchell for the Community Development Fund.
37) $166,666 for distribution to the City of Fossil for the Community Development Fund.
38) $166,666 for distribution to the City of Grass Valley for the Community Development Fund.
39) $166,666 for distribution to the City of Rufus for the Community Development Fund.
40) $166,666 for distribution to the City of Maupin for the Community Development Fund.
41) $166,666 for distribution to the City of Moro for the Community Development Fund.
42) $166,666 for distribution to the City of Wasco for the Community Development Fund.
43) $166,666 for distribution to the City of Tygh Valley for the Community Development Fund.
44) $166,666 for distribution to the City of Condon for the Community Development Fund.
45) $166,666 for distribution to the City of Arlington for the Community Development Fund.
46) $150,000 for distribution to Lane County for the East Gateway construction
47) $250,000 for distribution to Lane County for Phase 1 construction of the South Lane Health Clinic.
48) $1,500,000 for distribution to the City of Oakridge for renovation of the Willamette Activity Center.
49) $250,000 for distribution to the City of Florence to for the Emergency Fuel Station project.
50) $3,600,000 for distribution to Lane County for the Goodpasture Covered Bridge Rehabilitation project.

The Subcommittee approved $309,332,010 Federal Funds expenditure limitation for monies from the American Rescue Plan Act (ARPA) State Fiscal Recovery Funds for expenditures and activities to respond to the COVID-19 public health emergency and its economic impact, including replacing state revenues lost as a result of the COVID-19 public health emergency. An additional $36,795,418 Federal Funds expenditure limitation related to American Rescue Plan Act (ARPA) Capital Projects Funds was added to transfer the monies to the Oregon Business Development Department for deposit in the Broadband Fund for grants to increase broadband internet availability across the state.

The amount of $10,000,000 General Fund was approved for deposit into the Capital Projects Fund established under ORS 276.005 for state facilities security and capital improvements.

The Subcommittee approved $82,495,564 Federal Funds expenditure limitation for expenditures supported by CARES Act Coronavirus Relief Fund. Of the total, $7,779,000 reflects monies provided for COVID-19 pandemic response activities for the Oregon Department of Human Services (ODHS). The remaining $74,716,564 of the total expenditure limitation increase will be transferred to the Department of Corrections for expenditures and activities to respond to the COVID-19 public health emergency.

Office of the Governor

The Subcommittee approved $365,928 General Fund for a Principal Executive Manager G (0.63 FTE) to serve as the corrections ombudsman, which the Governor is required to appoint under ORS 423.400. The current Governor has not appointed anyone to serve as the required corrections ombudsman during their administration. The ombudsman position would provide access to an independent individual with knowledge of the Department of Corrections (DOC) policies and procedures, as well as, the legal and constitutional protections afforded individuals in DOC custody. The duties of the Correction Ombudsman are fully detailed in ORS 423.405 - 423.450.

The Subcommittee approved $199,106 General Fund for a Principal Executive Manager G (0.42 FTE) to serve as a corrections gender-responsive coordinator. It is expectation that the individual chosen to serve as the coordinator will have adequate training on gender-responsive, culturally responsive and trauma informed correctional practices and appropriate standards, policies and practices for individuals serving sentences of incarceration. The position will assist in the assessment of the Coffee Creek Correctional Facility being conducted by the Department of Administrative Services and ensure that those who are incarcerated or formerly incarcerated are able to participate in this assessment process. Work on the DAS study is anticipated to start by September 1, 2021.

The Subcommittee also approved the transfer of the budget for the Office of Immigrant and Refugee Advancement from the Office of the Governor to the Department of Administrative Services (DHS) in compliance with the anticipated passage of SB 1550. The funding for the office was approved during the 2021 session with the passage of SB 778. The Office of the Governor had yet to hire any positions or incurred any expenses related to setting up the new Office, therefore the full previously authorized funding amount of $1,376,037 General Fund and all four positions (3.83 FTE) were removed from the budget for the Office of the Governor and transferred to DHS.

Oregon Liquor and Cannabis Commission

For the Oregon Liquor and Cannabis Commission (OLCC), the Subcommittee approved an Other Funds expenditure limitation increase of $504,000 to continue development of the online beer and wine privilege tax reporting system. System changes will enhance user functionality and increase technical support for stakeholders. Other Funds expenditure limitation in the amount of $210,000 was approved to replace a faulty main sewer line to the agency's existing headquarters building, which was constructed in 1954. Agency staff will remain in this facility until a new headquarters and warehouse facility is constructed, and the basic health and safety infrastructure must be maintained.

An increase in the amount of bonds authorized for issuance for OLCC projects was approved by the Subcommittee, to reflect cost increases in labor, materials, and the price of suitable, buildable acreage along the I-5 corridor. Costs estimates for a new warehouse and headquarters facility, an automated order fulfillment and conveyor system, and modernization of OLCC's information systems were developed in 2018. Since that time, the supply of suitable land has decreased, while labor and material shortages along with inflation have resulted in funding shortfalls for the technology and land/warehouse projects in the 2021-23 biennium. The Bond Authorization bill (SB 5701) includes an additional $5 million in Article XI-Q bonds for the agency's automated conveyor and order fulfillment system, resulting in the need for additional Other Funds expenditure limitation in the amount of $30,000 in HB 5202 to cover cost of issuance. A further $77,917,783 in article XI-Q bonds was approved in the Capital Construction bill for land acquisition and construction of a warehouse/headquarters facility; associated cost of issuance for that bond sale requires additional Other Funds expenditure limitation in HB 5202 of $792,217. Debt service for the 2021-23 biennium will decrease by $3,117,526 because the sale of bonds for the projects will be delayed until the spring of 2023. Bonds, debt service and cost of issuance on these projects will be paid with liquor revenue; these bonds do not count toward the state's bond limit. The following table illustrates the total amount of bonds authorized for each of the projects:

Project Description	2021 Approved Bond Authority	2022 Additional Bond Authority	2021-23 Total
Land Acquisition/Warehouse and Headquarters Facility	$53,170,000	$78,710,000	$131,880,000
Information Technology Systems Modernization	$27,390,000	$ -30,000	$27,360,000
Conveyor and Order Fulfillment System	$10,175,000	$5,030,000	$15,205,000

Public Employees Retirement System

The Subcommittee approved $17.3 million of General Fund, on a time-time basis, for deposit into the Employer Incentive Fund and a supplement increase of $17.5 million in Other Funds expenditure limitation, on a one-time basis, for expenditure from the Employer Incentive Fund into employer side accounts in order to meet the state matching funds requirement under current law.

The Subcommittee approved $2.7 million in supplemental Lottery Funds expenditure limitation (sports betting revenue), on a time-time basis, to reconcile with the Department of Administrative Services - Office of Economic Analysis revenue forecast (March 2022). The

combination of General Fund and forecasted Lottery Funds revenue has been estimated to be sufficient to meet state matching funds requirements to resolve the current waitlist and is expected to add a total of $184 million in side account assets, which includes employer contributions of $148.1 million and state matching funds totaling $36.6 million.

Oregon Racing Commission

A $53,106 Other Funds expenditure limitation increase and one permanent half-time position (0.25 FTE) was approved for the greyhound racing reporting requirements in SB 1504 (2022).

Department of Revenue

A change in the methodology used by the Department of Revenue (DOR) to distribute grant funds to counties associated with lost tax revenue related to the 2020 wildfires was approved. HB 5006 (2021) provided a one-time General Fund appropriation of $23.2 million for DOR to make grants to counties for the reimbursement of lost tax revenue related to the 2020 wildfires. As directed in the budget report to this bill, DOR made the first distribution of $4.8 million to counties in December 2021. Rather than having counties come back annually and attest to their loss as directed in the budget report, a one-time disbursement of the remaining $18.4 million to counties in the same proportion counties received in the first distribution was approved. This approach was approved to maximize use of the funds by providing resources as soon as possible to the impacted counties. The following grants will be provided to counties:

- Clackamas - $446,166
- Douglas - $248,458
- Jackson - $10,803,960
- Klamath - $871,329
- Lane - $2,211,940
- Lincoln - $795,012
- Linn - $275,824
- Marion - $2,732,938

A General Fund appropriation of $326,344 was provided for DOR's Business Division, to administer the Oregon Psilocybin Services Act, which was approved by voters in the 2020 General Election with the passage of Measure 109. The funding supports one permanent full-time Operations and Policy Analyst 3 position (0.50 FTE) and one permanent full-time Administrative Specialist 2 (0.50 FTE) to ensure taxpayer compliance with the Act. The funding also supports Attorney General expenses for legal advice and assistance with appeals or litigation.

One-time General Fund of $400,000 was approved for the Department of Revenue (DOR) for the Electronic Valuation Information System (ELVIS) technology project. This action provides General Fund to cover the taxable portion of the project and frees up a commensurate amount of bond authorization. As a result of this action, an Other Funds expenditure limitation decrease of $435,000, which includes $35,000 for cost of issuance, was included for the decrease in expenditure of Article XI-Q Bond proceeds on the project authorized in SB 5701.

Last year DOR worked with an architect to develop a space plan for the Revenue Building focused on improving the safety and security of taxpayer information and agency operations. The Subcommittee expressed support for the agency's associated funding request, but it was not approved due to wanting some additional details about the project, including the results of a pending seismic assessment. A related budget note was adopted by the Subcommittee:

> **BUDGET NOTE:** The Department of Revenue (DOR), in consultation with the Department of Administrative Services (DAS), is directed to report back to the May Emergency Board on a proposal for security upgrades to the Revenue Building in Salem. The report must include an estimate of costs and proposed building upgrades that are solely related to security at the DAS-owned building. The report must also include the results of DAS's seismic assessment on the building and any capital construction projects identified for the building in DAS' six-year major construction budget plan.

Secretary of State

The Subcommittee approved two budget adjustments for the Corporations Division including a $500,000 Other Funds expenditure limitation increase to accommodate transaction and service fees paid due to the growth in credit card payments. Since the beginning of the COVID-19 public health emergency, the Division has experienced a 26.6% increase in the number of transactions being paid with bank cards. The second budget adjustment is a one-time $194,248 Other Funds expenditure limitation increase for the establishment of two limited duration Public Service Representative 4 positions (1.25 FTE) to reduce customer wait times and increase service levels at the Corporation Division Call Center. The Subcommittee also approved the establishment of one limited duration Archivist 1 position (0.63 FTE) to increase the rate of old legislative records being preserved by the Archives Division through digitization. One limited duration Archivist position was approved as part of the agency's 2021-23 legislatively adopted budget to begin this work, but as the preservation work got underway the records were more deteriorated than initially estimated.

An Elections Division request for a $5,300,000 Federal Funds expenditure limitation increase to pay costs associated with the Oregon Centralized Voter Registration (OCVR) system replacement project was also approved. This project is part of a modernization effort involving the state's centralized voter registration and elections management software. After reviewing requests for proposals, and in consultation with an advisory committee that included local elections representatives, a vendor was selected that recently completed similar projects in Arizona and Washington. The requested amount should be sufficient to pay remaining 2021-23 biennial costs. The project will be completed next biennium. The Subcommittee also approved a fund shift of $327,112 supporting an Operations and Policy Analyst 3 and a Principle Executive Manager D in the Elections Division, which changed position support funding from Help America Vote Act federal funding to the General Fund. This fund shift results in a $327,112 General Fund increase and a $327,112 Federal Funds expenditure limitation decrease. The federal Help America Vote Act (HAVA), which passed in 2002, provided limited federal funding to be used by states to defray the cost of required changes to elections systems and processes made by the law. With this shift, all of the state's remaining HAVA funds are now being used to pay the one-time OCVR replacement project costs instead of supporting ongoing position costs.

HB 5006 (2021) appropriated $2,000,000 General Fund to the Secretary of State for "grants to counties to address county elections offices equipment and technology needs." At the time of passage, no formal plan for these grants had been developed, so the Elections Division worked with the Oregon Association of County Clerks on the best way to distribute the funds. The new plan requires some changes to the previously stated intended uses and therefore requires legislative approval. As such, the Subcommittee approved a new elections improvement plan that includes $120,000 grants for each country, along with new postal barcode scanners for a total cost of $1,160,000; $370,000 of the previously approved General Fund support would be used by the Secretary of State to procure statewide elections services such as public service announcements, search engine optimization, and statewide ballot tracking, which are cheaper for the state to provide centrally rather than having each county attempt to procure their own equivalent services individually. The remaining $470,000 would be held back as contingency funds for potential emerging elections needs. Any contingency monies remaining would be distributed equally among counties at the end of the biennium.

The Subcommittee approved an Administrative Services Division $550,000 Other Funds expenditure limitation increase to replace the agency's aging server room equipment and HVAC units. Approval was also provided to shift the funding supporting two information technology positions in Administrative Services from Help America Vote Act (HAVA) federal funding to Other Funds from agency administrative charges. States are no longer receiving new federal HAVA funds. This fund shift results in a $414,248 Other Funds expenditure limitation increase and a $414,248 Federal Funds expenditure limitation decrease.

State Library of Oregon

After the passage of HB 5017 (2021), the budget bill for the State Library of Oregon, it was discovered that limitation for the agency's non-assessment Other Funds account and assessment Other Funds account were reversed. The Subcommittee approved a net zero technical adjustment to accurately reflect expenditure limitation values for these two accounts.

CONSUMER AND BUSINESS SERVICES

Department of Business and Consumer Services

The Subcommittee approved a $244,807 Other Funds expenditure limitation decrease and a corresponding $244,807 Federal Funds expenditure limitation increase to correct for the funding split of a position in the Building Codes Division. The agency's request to reclassify 17 positions, increase months on two positions, establish two positions, and abolish two positions within four divisions of the Department of Consumer and Business Services was also approved with a net cost of $393,532 Other Funds.

The Subcommittee approved a $2,900,000 Federal Funds expenditure limitation increase and the submission of a federal grant application from the Department to the U.S. Department of Labor for federal Occupational Safety and Health Administration (OSHA). The federal funds provided by the grant will cover COVID-19 related costs that Oregon OSHA is currently paying for with Other Funds, freeing up state funding to pay for Oregon OSHA safety conferences and consultations to underrepresented communities; replacement of lab equipment; public education material for employers; and the continuation of a grant program that provides funds to community organizations for health and safety training.

Health Related Licensing Boards

For the Oregon Board of Medical Imaging, the Subcommittee approved an increase of $202,000 in Other Funds expenditure limitation and authorized an increase of 0.25 FTE to the agency's existing Investigator 2 position, to address increasing investigatory workload, increased board stipends, and other miscellaneous costs.

Bureau of Labor and Industries

The Subcommittee approved an increase of 0.25 FTE on an Office Specialist 2 position as a technical adjustment to correct for its omission during the preparation of the 2021-23 current service level; costs associated with the higher FTE will be covered with existing limitation.

A net-zero adjustment was approved as a technical adjustment between appropriations in appropriated fund 3400. The Wage Security Fund is reduced by $1,836,757 and the Operating Fund is increased by $1,836,757.

A General Fund appropriation of $2,006,730 was approved for the cost of relocating BOLI's main headquarters from the Portland State Office Building to 2525 SW 1st Ave., Portland. An additional $684,500 General Fund was approved for BOLI's Civil Rights Division to address age discrimination in the workplace. The funding goes to hire two permanent full-time positions (1.00 FTE) and to provide communications and research support.

The Subcommittee approved a General Fund appropriation of $173,164 for the Wage and Hour Division's increased wage claim workload. The funding goes to support two permanent full-time bilingual positions (1.00 FTE) for the program. The Division also received authorization for three permanent full-time positions (1.50 FTE) and one reclassification to add enforcement and education capacity to the Division's Prevailing Wage and Administrative Prosecution units. This change has a net-zero Other Funds expenditure impact due from savings related to changes in how prevailing wage rates are set brought on by the passage of SB 493 (2021). The Personal Services cost increase of $269,493 will be offset by a Services & Supplies decrease in Professional Services.

A General Fund appropriation of $509,117 and four permanent full-time positions (2.00 FTE) was approved to enforce wage and hour laws required in HB 4002 (2022). The funding and positions will expand BOLI's Protective Investigation and Enforcement (PIE) unit, within the Wage and Hour Division to meet its education and enforcement responsibilities in the agriculture industry.

Mental Health Regulatory Agency

The Mental Health Regulatory Agency provides administrative and regulatory oversight to two licensing boards that oversee mental health professions, the Board of Psychology and the Board of Licensed Professional Counselors and Therapists. Due to legislative interest in gaining a better understanding of licensee demographics and increasing diversity of the mental health workforce, the Legislative Assembly approved $300,000 General Fund in the agency's 2021-23 legislatively adopted budget for engaging a third party consultant to study the demographics of those individuals licensed by the boards and devise a plan to increase licensee diversity. The agency is to submit a written report on the study and plan to appropriate legislative policy committee(s) no later than December 31, 2022, along with presenting this information in its budget hearings during the 2023 legislative session.

The initial plan was for the agency to evenly split the cost of this study between both licensing boards. However, due to accounting and budget system constraints, the entire $300,000 General Fund was budgeted in the Board of Licensed Professional Counselors and Therapists; HB 5202 includes a technical budget adjustment to split the amount between both boards.

Real Estate Agency

To help plan for and implement a new online licensing and case management system, the Subcommittee approved the establishment of one full-time limited duration position (0.75 FTE) and an increase of $151,083 Other Funds expenditure limitation for the Real Estate Agency. The position's responsibilities include working with the Oregon State Chief Information Office on the Stage-Gate information technology project planning process, drafting the business case, establishing benchmarks for the replacement system, and developing a 2023-25 policy package.

State Board of Tax Practitioners

The State Board of Tax Practitioners licenses and oversees Tax Preparers, Tax Consultants, and tax businesses. The Board's revenues are principally derived from annual licensing and business registration fees. Other sources of revenue include civil penalties, exam applications fees, fines, and interest. The Board collects most of its revenue twice annually, between April 15th and June 15th, and August 15th and October 15th.

The number of licensees and examinees for licensure has been steadily declining over the past few years, particularly over the last 21 months during the COVID-19 pandemic. Between February and November 2021, the number of active licensees decreased by 390, or 11.7 percent. Furthermore, the number of individuals who took a licensing exam during 2021 decreased by approximately 23 percent from 2020.

Based on the November 2021 projections, the Board estimates a biennial shortfall of just over $72,000 in 2021-23. In December 2021, the Interim Joint Committee on Ways and Means recommended approval of the Board's request for fee increases and an expenditure limitation request; the Subcommittee approved these, adding $72,100 Other Funds expenditure limitation.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

An allocation of $18,193,388 American Rescue Plan Act State Fiscal Recovery Funds (Other Funds expenditure limitation) was approved for the Oregon Business Development Department (OBDD) for grants to local governments and other authorized organizations in the following amounts, for the following water related infrastructure projects:

- $160,00 to the City of Garibaldi for a Wastewater Master Plan
- $201,128 to the City of Garibaldi for Smart Water Meters
- $7,000,000 to Hyak Tongue Point, LLC for a 1500 Metric Ton Mobile Lift Project
- $1,150,260 to the City of Reedsport for a Flood reduction resiliency project
- $1,400,000 to the City of Waldport for Wastewater Treatment Plant Disinfection System Improvements
- $2,500,000 to the City of Mill City for Sewer Improvements
- $757,000 to the City of Aumsville for Drinking Water System Improvements
- $2,250,000 to the City of Lafayette for a Reservoir Project
- $2,500,000 to the City of Falls City for a Wastewater Treatment Facility
- $275,000 to the City of Merrill for Water Line Improvements

The Subcommittee approved a $1.5 million General Fund appropriation to the Oregon Business Development Department to provide a grant to the Historic Rivoli Theater Performing Arts Center Restoration Coalition for work on the Rivoli Theater restoration as a part of a package of investments in rural infrastructure.

A General Fund appropriation of $2 million was approved for OBDD to provide grants to local governments to aid in the short and long-term efforts to recover from the recent wildfire seasons was approved for inclusion in the measure. The funding is available for a variety of activities that include, but are not limited to human resources, land use planning, infrastructure planning, FEMA recovery applications, building permit application processing, financial and administrative program support, and translation services.

The Subcommittee approved $6 million General Fund for deposit in the Eastern Oregon Border Economic Development Board Fund along with the establishment of a corresponding $6 million Other Funds expenditure limitation. This will allow OBDD to transfer these monies to a third-party administrator that is under contract with the Board for the purpose of operating grant and loan programs to enhance and expand workforce development or economic development in the region covered by the board.

A General Fund appropriation of $835,000 was approved for distribution to the Crescent Sanitary District. This action was coupled with corresponding reductions in the transfer from the Department of Administrative Services, and the Other Funds expenditure limitation for, American Rescue Plan Coronavirus State Fiscal Recovery Fund monies provided to the Oregon Business Development for distribution to the

Crescent Sanitary District. These actions affected a change in the project funding to allow the Sanitary District to use awarded funding to retire debt associated with the underlying project with no change to the total amount of state support provided.

A reallocation of funding was approved for previously approved and budgeted American Rescue Plan Act Coronavirus State Recovery Fund monies. Other Funds expenditure limitation of $15 million that had been provided to the agency for distribution of ARPA monies to Lincoln County for the Panther Creek Septic and Stormwater project was reduced by $11 million and a new, corresponding $11 million Other Funds expenditure limitation was established to allow the Oregon Business Development Department to distribute the monies to the Panther Creek Water District for regional drinking water quality improvements. Additionally, the City of Sandy - Wastewater Treatment Plant project was renamed: City of Sandy - Wastewater System Improvements.

An increase of $36,795,418 Other Funds expenditure limitation was approved for spending American Rescue Plan Act Capital Projects Funds received by the Oregon Department of Administrative Services and transferred to OBDD for deposit in the Broadband Fund. Fund monies can be used to provide grants or loans through the Oregon Broadband Office, along with covering office administrative costs. Projects eligible for funding those for the planning and development of broadband service infrastructure, digital literacy, digital inclusion, and digital adoption.

The Subcommittee approved a $600,000 General Fund appropriation and the authorization to establish a limited duration position (0.25 FTE) for OBDD to complete a specified number of market analyses in coordination with Oregon market advocates for the following emerging sectors:

- Organic agriculture and organic products
- Cannabis
- Commercial music including performance, manufacturing, distribution and other sales
- Ocean resources and the blue economy
- Live performance (theater, arts, other live events)

The analyses are intended to include, but not be limited to, identifying and discussing policies and actions that may be taken to increase the competitiveness and support the growth of the sector; analysis of the competitive economic strengths and weaknesses of the sector in Oregon; evaluation of revenues that the State of Oregon derives from the sector; indirect and direct economic impacts; demographic details such as race, wage, and geographic distribution; and, as applicable, recommendations for actions to take in response to changes in federal regulations.

> **BUDGET NOTE:** In conjunction with the funding provided to the Oregon Business Development Department to conduct emerging sector statewide market analyses, the Department shall provide a report that includes copies of the specified market analyses and a summary of each to the appropriate legislative committees or interim legislative committees on economic development or recovery no later than March 15, 2023.

A one-time appropriation of $984,000 General Fund was approved for distribution to the City of St. Helens for financial support required to complete a number of activities related to the fill and redevelopment of a portion of the city's wastewater lagoon connecting the city's downtown riverfront district with the city-owned industrial park. The funded activities include a technical feasibility study, critical infrastructure resiliency assessment, and addressing environmental, public health, and community development considerations.

A one-time appropriation of $2 million General Fund was made for distribution to the Portland Japanese Garden was approved. The funding supports the construction of the International Japanese Garden Training Center that supports programs, collaborations, and experiential education for youth and adults. This state support represents roughly eight percent of the total project costs.

The Subcommittee approved a one-time appropriation of $15 million General Fund for distribution to the Oregon International Port of Coos Bay to support the continuation and final completion of the engineering and design work related to the deepening and widening of the Federal Navigation Channel at Coos Bay to support existing businesses and promote new business opportunities.

An increase of $1.5 million Other Funds expenditure limitation was approved for OBDD to spend monies transferred to the Broadband Fund by the Public Utilities Commission. As required by statute, the Commission approved the transfer of this amount, which was of the lesser of $5 million, or that amount in excess of the amount designated by the Commission as necessary to ensure basic telephone service, from the Universal Service Fund. Monies will be used for the planning and development of broadband infrastructure.

Several budgetary adjustments were approved for the Department related to the expenditure of funding that was authorized in the prior biennium but was not fully expended before the end of that biennium. No new funding is being allocated. Adjustments to expenditure limitations for Lottery, Other, and Federal Funds are for fund balances carried forward from prior biennia. The General Fund appropriation mirrors that amount that was appropriated in the prior biennium but reverted to the General Fund at the close of the prior biennium prior to being expended. The individual adjustments include:

- An increase of $283,034 Lottery Funds expenditure limitation in the Infrastructure Program for remaining contractual payments associated with the funding of the Columbia Corridor Drainage Districts Joint Contracting Authority project, Levee Ready Columbia. This action will allow the agency to expend the remaining Lottery Funds balance carried-forward from the prior biennium from the original $500,000 allocation for this project.
- A General Fund appropriation of $89,479 was approved to re-establish funding for the completion of financial support to the Confederated Tribes of the Warm Springs Reservation of Oregon for improvements to the Warm Springs Wastewater Treatment Plant, installation of water meters, and improvements to the water distribution system. Total project costs of $7.8 million were provided in the prior biennium through a $3.58 million General Fund allocation from the Emergency Board and a $4.22 million General Fund appropriation in SB 5723 (2020 2nd Special Session) the amount appropriated in this bill represents the unspent portion of those funds.
- Establishment of a $287,800 Other Funds expenditure limitation for Coronavirus Relief Funds (CRF) to allow the agency to account for expenditures of CRF funds that were not completed in the prior biennium. These expenditures were completed in December of 2021 and

represent residual fund balances from the original $10 million allocation of CRF monies for the Rural Broadband Capacity Program that was made to the agency through Emergency Board action in June of 2020.

- Establishment of a $2,940,041 Other Funds expenditure limitation from the Tide Gate Grant and Loan Fund to allow the agency to expend the residual fund balance remaining in the fund from allocations of $3 million in Lottery Funds that were transferred to the fund in the prior biennium.

Increased expenditure limitation of $1,680,000 Other Funds was approved for the Arts and Cultural Trust to expend monies provided by the Oregon Community Foundation for two programs; $1.5 million of the total supports a grant program to provide relief funding to Oregon artists who have experienced financial hardship during the COVID-19 Pandemic due to cancellations of exhibitions, performances, rehearsals or other activities with a stipend, events, teaching opportunities, book signings, or other professional presentation opportunities. The remaining $180,000 will be distributed to each of the Cultural Trust's 36 County Cultural Coalitions in support of their Cultural Plan, which includes grant awards to cultural nonprofits, artists, and, as applicable, to those populations who have been disproportionately impacted by COVID-19 and for the continued development of programs and services.

The Subcommittee approved $803,500 Federal Funds expenditure limitation for the Arts Program for funding from the National Endowment for the Arts to support nonprofit arts programs and services including the provision of operating support grants and program administration.

Increased Federal Funds expenditure limitation of $1 million, and the authorization to establish a limited-duration statewide recovery coordinator position (0.58 FTE) was approved for the Department to expend anticipated grant monies from the U.S. Department of Commerce, Economic Development Administration. The agency will use approximately half of the funding to create an investment map to guide broadband investment strategy and a broadband planning map. The remaining portion will be used for the implementation of findings and recommendations of the COVID-19 Equitable Economic Recovery Plan currently in development by the agency.

Increased expenditure limitation of $641,475 Lottery Funds and the authorization to establish three permanent, ongoing positions (1.75 FTE) was also approved. These management positions will be established within the Business, Innovation and Trade program and be used in conjunction with organizational adjustments to address program administration capacity, span of control, and program delivery issues.

Employment Department

The Subcommittee approved a $5,176,629 increase in the Employment Department's Federal Funds expenditure limitation to support a grant award for workforce training and job placement services to Southern Oregonians impacted by the 2020 wildfire season and the COVID-19 pandemic. Seven limited duration positions (5.60 FTE) are authorized, as follows:

- Five Business and Employment Specialist 2 (4.00 FTE);
- One Program Analyst 1 (0.80 FTE); and
- One Program Analyst 2 (0.80 FTE).

Housing and Community Services Department

The budget for the Housing and Community Services Department (HCSD) was increased by $46,644 General Fund and General Fund Debt Service for bond-related activities was decreased by a corresponding amount, to correct miscategorized budgeted expenditures. The Subcommittee approved non-recurring General Fund for housing investments for the following amounts and purposes:

- $65 million for preservation and rehabilitation of affordable housing projects. This supplements $100 million approved for this purpose during the 2021 legislative session, and for which associated Other Funds expenditure limitation and position authority was also approved by the Subcommittee (discussed below).
- $10 million for land acquisition on which affordable housing will be built, augmenting a 2021 session investment of $20 million. The funds serve as seed money for revolving low or no interest loans, enabling developers to quickly secure available land for housing projects. The General Fund will be transferred to the Housing Acquisition Fund and spent as Other Funds. Associated Other Funds expenditure limitation was also approved (discussed below).
- $50 million to address cost increases in HCSD-funded developments that have been impacted by supply chain disruption, labor cost increases, tax credit availability, and require additional support to remain viable. This supplements $5 million approved for this purpose during the 2001 legislative session, and for which associated Other Funds expenditure limitation was also approved by the Subcommittee. Funds will be transferred to the General Housing Account, to be used as gap financing. An associated Other Funds expenditure limitation increase is referenced below.
- $35 million for development of smaller scale affordable rental housing. The projects will add an estimated 175 additional units, largely in more rural areas of the state. Associated Other Funds expenditure limitation for these funds was also approved (discussed below).
- $20 million for manufactured housing park acquisition gap financing to supplement available funding for acquisition of manufactured housing parks that are at risk of sale or closure, to prevent displacement of residents. The funds will be utilized as grants rather than loans, and are estimated to preserve an additional five parks, or approximately 300 affordable homes.
- $20 million for development of affordable homes for purchase, to be paired with Local Innovation Fast Track (LIFT) bond proceeds, authorized by Article XI-Q of the Oregon Constitution. Ownership constraints and limited funding make LIFT more difficult to utilize for construction of homes for purchase, but the investment may help to incentivize development in rural areas and allow for greater density in urban areas. The Housing and Community Services Department will seek to transfer these funds to the General Housing Account when specific funding criteria are developed -- perhaps early in 2023 -- and will seek Other Funds expenditure limitation at that time.
- $500,000 for policy development and coordination, along with support for local government planning and response efforts to address homelessness. Funds support the creation of a permanent, full-time policy position (0.58 FTE) within the Housing and Community Services Department to coordinate, analyze, and prioritize homelessness responses between state agencies and local partners, and to support an Interagency Council on Homelessness. Because this is one-time funding, the position will be supported with permanent, ongoing resources in future biennia. In addition to the staff position, resources will support the establishment of the Interagency Council on Homelessness to be managed through the Governor's Office. Approximately $250,000 of this investment will also be used to support

local contracts with Built for Zero, a collaborative service to help communities establish and implement action plans to reduce and eliminate homelessness.

- $15 million for homeowner supports. Funds will provide resources to organizations serving homeowners. Funds may be used for operation capacity, technology and software needs, pandemic-related needs and expenses for Home Ownership Centers and non-profits serving low-income homeowners, for Manufactured Homeowner counseling, and to expand outreach, mediation services and marketing associated with manufactured housing Community Dispute Resolution Centers.
- $80 million for homelessness prevention and response efforts delivered through HCSD programs and community partners. The Department will evaluate the service capacity of its partners to determine the specific amounts for programs and subrecipients. Of the total, $30 million is anticipated to be directed to homeless prevention efforts, though more resources may shift to homeless prevention if homeless service provider capacity does not materialize. Eligible programs for these efforts include the following:

  Homelessness prevention

  - The Oregon Eviction Diversion and Prevention Program, providing flexible resources such as rental and other financial assistance, legal services, navigation, mediation;
  - The Emergency Housing Assistance Program, providing flexible resources for services such as street outreach, emergency shelter, rapid rehousing, and homelessness prevention; and
  - Funding to the Oregon Worker Relief Coalition to provide flexible funds for homelessness assistance and prevention. Funds shall be provided to the Coalition through Seeding Justice through an advance payment.

  Homelessness services

  - Out of the Cold program for shelter support, street outreach, move in costs and short-term rental assistance, provided through Community Action Agencies and culturally based organizations;
  - Supplanting Emergency Solutions Grants – Coronavirus Relief grants to community-based organizations and Community Action Agencies to ensure programs can operate through next shelter season;
  - Shelter support, including operating funds to properties developed through Project Turnkey;
  - Navigation Center funding for operational support or services for the unhoused;
  - Shelter and outreach to tribes and community-based organizations;
  - Services to runaway and homeless youth provided through the Oregon Department of Human Services; and
  - Shelter plus and other medical respite models, including a pilot with Mid-Willamette Valley Community Action Agency.
- $966,262 for a grant to Mid-Willamette Valley Community Action Agency (MWVCAA) for shelter services. The grant will allow MWVCAA to seek reimbursement from the Federal Emergency Management Agency (FEMA) for extraordinary shelter costs related to COVID-19 in 2020-21; MWVCAA will return an equivalent amount of funds granted during the previous biennium, seek FEMA reimbursement for an equivalent amount of shelter costs, and apply the new grant to shelter costs in the current biennium.

The Housing and Community Services Department (HCSD) estimates that while 100% of a one-time $100,000,000 General Fund appropriation included in the 2021-23 legislatively adopted budget for affordable housing preservation is anticipated to be awarded to projects during the 2021-23 biennium, only 10% is anticipated to be spent this biennium. The Subcommittee's approval of an additional General Fund appropriation of $65 million in preservation funding (referenced above, also anticipated to be fully awarded during the current biennium) for affordable housing preservation and rehabilitation projects, enhances the previous investment. Preservation funds will be transferred to the General Housing Account and expended as Other Funds. A total of $52.5 million Other Funds expenditure limitation was approved for expected expenditures in 2021-23, with the remaining $122.5 million associated expected to be sought in the 2023-25 biennium. Two limited duration positions, a Program Analyst 4 (0.58 FTE), and a Loan Specialist 3 (0.58 FTE) were approved to add capacity for project approval and monitoring associated with these new, non-recurring funds.

Other Funds expenditure limitation was approved to facilitate the use of General Fund as seed money for revolving, low or no interest loans in several HCSD programs. Because General Fund cannot be loaned, funds appropriated for land acquisition ($20,000,000 associated with the legislatively adopted budget and an additional $10 million approved during the 2022 legislative session) on which affordable housing will be developed, purchases of naturally occurring affordable housing ($10,000,000), the development of flexible lending products to support home ownership ($10,000,000), acquisition of manufactured housing parks ($4,200,000), and manufactured housing decommissioning, disposal and replacement ($2,800,000) will be transferred to Other Funds. To facilitate the respective programs' anticipated level of lending activities in the remainder of the 2021-23 biennium, Other Funds expenditure limitation was increased by a total of $47 million for these programs, as follows:

- Land acquisition - $30,000,000
- Purchases of naturally occurring affordable housing - $5,000,000
- Flexible lending products - $5,000,000
- Manufactured housing park acquisition (revolving loan fund) - $4,200,000
- Manufactured housing decommissioning, disposal, and replacement - $2,800,000

Additional Other Funds expenditure limitation associated with the General Fund appropriations of $10 million (2021 Legislative Session) and $50 million (2022) to address supply chain, labor and inflationary cost increases was approved, in the amount $35,000,000. Although this gap funding is expected to be fully *committed* in 2021-23, it's expected that only $35,000,000 in project costs will be expended this biennium.

An increase of $17.5 million Other Funds expenditure limitation was approved, associated with the above referenced $35 million General Fund investment for development of affordable homes for purchase, to be paired with LIFT funds. This Other Funds limitation reflects the amount that will be expended on projects in 2021-23, although all $35 million will be committed/awarded before biennium's end; the remaining $17.5 million Other Funds is expected to be expended in 2023-25.

The Subcommittee approved an increase in Federal Funds expenditure limitation in the amount of $1,681,331 for the Housing and Community Services Department to reflect the receipt of a federal grant for housing counseling services. The grant funds support administrative expenses,

program related services including outreach and training, and foreclosure avoidance and financial education services by homeownership centers, with whom the Department contracts for service delivery.

Additional Federal Funds expenditure limitation in the amount of $39,769,368 was also approved for financial assistance to distressed homeowners under the Homeowner Assistance program funded by a $90.9 million award to Oregon under the American Rescue Plan Act. This increase supplements the $32.9 million and 23 positions (19.88 FTE) for the program that was included in the 2021-23 legislatively adopted budget. The balance of the federal award is anticipated to be expended in the 2023-25 biennium. The Congressional purpose of the program is to prevent defaults, foreclosures, and loss of utilities, although Oregon's program will not provide utility assistance. HCSD will open this program in four phases, focusing initial phases on homeowners most at-risk of foreclosure or displacement. Assuming maximum program assistance of $60,000 to every eligible homeowner, the program could serve 1,200 homeowners.

A Federal Funds expenditure limitation increase in the amount of $221,389,595 was approved to reflect federal grant funding received for the second round of Emergency Rental Assistance provided through the American Rescue Plan Act. All the federal funding for emergency rental assistance has been paid, obligated, or requested, and the Department will expend this funding by summer, 2022.

The agency received federal grant funds from the Community Development Block Grant Disaster Recovery grant in the amount of $422,286,000 in November of 2021. Initial program guidance to HCSD became available in February 2022. Funds must be used within six years and are for the purpose of assistance in areas most impacted by the 2020 wildfires, specifically in Clackamas, Douglas, Jackson, Lane, Lincoln and Marion Counties, and a zip code specific to Linn County. The Subcommittee approved Federal Funds expenditure limitation in the amount of $7,368,864. Ten permanent disaster recovery and resiliency management positions (5.71 FTE) were approved, as follows:

- An assistant manager to augment central services accounting management capacity (0.54 FTE);
- A finance manager to oversee financial operations for the new recovery division (0.46 FTE);
- A Chief Compliance and Contracting Officer to ensure compliance with federal regulations (0.67 FTE);
- A Recovery Officer to lead implementation of all recovery and resilience programs (0.58 FTE);
- A policy development lead, to generate recovery action plans and processes (0.58 FTE);
- A program delivery lead, to oversee and manage the acquisition of modular or manufactured housing units, design resiliency measures, and manage contractors and construction efforts;
- An External Affairs Officer, to manage public and community engagement throughout recovery processes; and
- A Business systems and reporting manager, to oversee the division's system of record tracking and managing applications for assistance.

After grant funds are expended, HCSD will utilize Federal Funds and Other Funds revenue to support these positions on a permanent basis, to maintain its ability to respond to future events.

Thirty nine positions are established as limited duration (19.46 FTE), tied specifically to staffing the planning and program development related to this grant, logistics, policies and procedures, and to add agency capacity in central services (such as accounting and procurement). Policy

analysis, regional liaisons, information systems design, loan servicing, construction inspection and management, procurement and contracting, accounting, and human resources expertise are among the activities for which these positions will be responsible.

EDUCATION

Department of Education

SB 222 (2021) clarified who may conduct vision screenings and appropriated $1.5 million General Fund to the Department for deposit in the Vision Health Account (ORS 336.212) to reimburse providers of vision screenings and to pay for program costs. The bill inadvertently omitted the corresponding Other Funds expenditure limitation needed for the Department to make expenditures from the account; to correct this oversight, the Subcommittee approved $1.5 million Other Funds expenditure limitation to reimburse providers and to pay for staffing and other program costs.

To properly account for some of the costs associated with implementing the Department's American Indian/Alaska Native Student Success Plan, $1,503,000 Other Funds expenditure limitation was reduced in the Grant-in-Aid program and increased in the Operations program, for no net change in Other Funds expenditure limitation department-wide. Similarly, to properly account for some of the costs associated with implementing the Department's African American Black Student Success Plan and Safe and Inclusive Schools Program, $643,464 Other Funds expenditure limitation was reduced in the Statewide Equity Initiatives program and increased in the Operations program, for no net change in Other Funds expenditure limitation department-wide.

The Subcommittee approved $5,157,019 Other Funds expenditure limitation on a one-time basis and approved the establishment of ten limited-duration positions (5.80 FTE) to support the design and launch of a comprehensive professional learning system for preschool-through-high school educators, and to increase capacity grants to the ten Regional Educator Networks. The source of one-time funds comes from COVID-19-related underspending in the Educator Advancement Council's grant-in-aid programs during the 2019-21 biennium.

The Department issues over 10,000 grant agreements per biennium with a current procurement staff of ten budgeted positions. Even after prioritizing workload to take into account deadlines for the use of federal funds, cash flow needs of smaller educational services providers, and large-dollar programs that fund multiple programs within school districts, the Department still delays some grant agreements and suspends work on data requests. To address its grant and procurement workload in a more sustainable way, the Subcommittee approved $1,416,158 General Fund and approved the establishment of eleven positions (6.36 FTE): one Principal Executive Manager D, one Operations and Policy Analyst 2, three Procurement and Contract Specialist 1 positions, three Procurement and Contract Specialist 2 positions, and two Procurement and Contract Specialist 3 positions in the Procurement Services unit; and one Accounting Technician 3 in the Fiscal Grants team.

To alleviate supply chain issues experienced by School Food Authorities in Oregon, the Subcommittee approved $11 million nonlimited Federal Funds expenditure limitation to receive and spend U.S. Department of Agriculture Supply Chain Assistance funds. These resources will be

distributed on a formula basis to eligible School Food Authorities to address pandemic-related food services challenges including reduced availability of certain foods, unexpected substitution of certain products, and unpredictable increases in food prices.

Oregon Administrative Rules outline the process for apportioning funds for the High School Success program, including those funds remaining in the High School Graduation and College and Career Readiness Fund at the end of a biennium. The Subcommittee approved Other Funds expenditure limitation of $26,058,151 in order for the Department to apportion this 2019-21 remaining fund balance among all school districts and charter schools in the current biennium.

HB 2166 (2021) created the Early Childhood Suspension and Expulsion Prevention Program and appropriated $5.8 million General Fund to the Department to create and implement the program. To accommodate the way in which the Department's budget is established in the state accounting system, the appropriation was approved to be split between the Operations program and the Grant-in-Aid program, for no net change to the new program's budget.

The Subcommittee approved $150 million General Fund for a summer learning program in the summer of 2022. The program will fund the state's share of a set of one-time initiatives to provide academic learning, enrichment activities, and social-emotional and mental health services for students from kindergarten through grade twelve.

- Summer High School Academic grants will fund programs to enable high school students to make up academic credits needed to stay on track for on-time graduation. A total of $32,857,331 General Fund is available to school districts to provide summer academic programs; this program requires a 25% local match from participating school districts.
- Summer Kindergarten through grade 8 (K-8) Enrichment grants are directed to students in grades kindergarten through 8 for enrichment activities such as dance, art, and outdoor programs; academic learning and readiness supports, such as tutoring or kindergarten transition programs; and social-emotional and mental health services. A total of $66,857,330 General Fund is available for the state's share of the programs, which require a 25% local match from participating school districts.
- Summer Community Activity grants are funded with a one-time grant of $50 million General Fund from the Department of Education to the Oregon Association of Education Service Districts. Grants will be awarded on a competitive basis for new and existing summer enrichment activities such as day camps, park programs, and tutoring for kindergarten through grade 12 students.

- For developing and administering the new school-based grants and for administering the Oregon Association of Education Service Districts grant, the Subcommittee approved $285,339 General Fund and the establishment of two limited-duration positions (1.26 FTE). Administrative responsibilities include developing guidelines and rules, formalizing funding models and application processes, providing technical assistance to school districts and community-based organizations, and grant administration and oversight.

The General Fund appropriation for summer learning programs ends on January 1, 2023. Unspent funds as of that date become available in the General Fund to be legislatively appropriated for other uses.

In January 2022, the Department requested $5.1 million from the special purpose appropriation to the Emergency Board for the creation of the Department of Early Learning and Care (DELC), $650,618 General Fund, and the establishment of 34 positions (12.38 FTE) to continue building the new agency. The Interim Joint Committee on Ways and Means deferred this request to the February 2022 legislative session, during which time more information would be available about changing DELC's statutory start date from January 1, 2023 to July 1, 2023. Changing the agency's start date to July 1, 2023 reduces the Department's funding request by $2.6 million General Fund, as certain costs needed for a partial biennium by both the Department and by DELC will not be incurred. The Subcommittee approved $3,228,818 General Fund and authorized the establishment of 34 positions (12.38 FTE) to continue development of DELC. The special purpose appropriation was reduced by this amount; the remainder is $1,901,447.

In February 2022, the Department requested $4.3 million General Fund and the establishment of 40 positions (18.58 FTE) to complete the staffing plan for the Department of Early Learning and Care. Subsequent evaluation of the implementation plan revealed five positions that will not be needed until the 2023-25 biennium and three accounting positions that are contingent upon the new agency's acquisition of a payment system needed for grant program accounting and payments. After making those changes to the staffing plan, the Subcommittee approved $3,609,588 General Fund and 32 positions (15.50 FTE) for the plan, and directed the Department to return to the Emergency Board in September 2022 with an update on the status of the new grants management system and/or an agreement between DELC and the Department of Education for accounting services. If necessary, the Department can request either the accounting positions or funding for an interagency agreement for accounting services with the funds remaining in the special purpose appropriation for the creation of DELC.

To support the expansion of access to child care in Oregon, the Subcommittee approved nearly $100 million General Fund on a one-time basis for a variety of programs that bolster and support the child care sector. The bulk of this funding ($60.3 million) is appropriated to the Department of Administrative Services for granting to nonprofit agencies and to the Higher Education Coordinating Commission for administering specific programs. Please see the Department of Administrative Services and Higher Education Coordinating Commission sections of this report for a break out of these investments. Other components include $26.6 million General Fund to increase subsidy rates through the Employment Related Day Care program, which is appropriated in HB 4005, and $6.8 million General fund to support the creation of the Department of Early Learning and Care is described above.

To develop a statewide education plan for Native Hawaiian and Pacific Islander students, the Subcommittee approved $237,389 General Fund and authorized the establishment of one Education Specialist 2 position (0.63 FTE) to support the plan's development. The plan will address academic disparities experienced by plan students, disproportionate rates of disciplinary incidents, literacy and numeracy levels of plan students in primary school and will improve educational opportunities and outcomes for plan students. An additional $5 million General Fund was approved to increase the level of funding in the African American Black Student Success grant program.

The Subcommittee approved $2 million General Fund to increase provider wages in the Relief Nurseries program. Salaries for Relief Nurseries staff are nearly 20% lower, on average, than staff salaries in other publicly-funded early childhood programs, making recruitment and retention of qualified staff difficult. Wage parity was also addressed for the Healthy Families Oregon program with a $2 million General Fund appropriation to increase compensation for providers. This increase will begin to address wage levels, pay parity and pay equity issues, and will support recruitment and retention of staff. An additional $122,830 General Fund will backfill behind the loss of Federal Maternal, Infant, and Early Childhood Home Visiting (MIECHV) funding in Tillamook and Jefferson counties.

State School Fund

The Subcommittee approved a reduction of $97,592,219 General Fund, an increase of $60,982,219 Lottery Funds and an increase of $36,610,000 Other Funds from the Fund for Student Success for the State School Fund. This change reflects the final balance of use of available Lottery Funds across the entire state budget as well as the most recent forecast of the Fund for Student Success related revenues. The 2021-23 State School Fund budget total of $9.3 billion is not changed.

Higher Education Coordinating Commission

The Subcommittee approved a one-time Other Fund limitation increase of $1,000,000 to facilitate the pass through of dollars to public university educator preparation programs for the planning, tracking, and reporting on the progress of achieving the state goal that the teacher candidate pool will reflect the linguistic and ethnic diversity of the high school graduating class from which they are recruited. In addition, the Subcommittee approved a one-time Other Fund limitation increase of $3,812,707 for the Higher Education Coordinating Commission (HECC) to collaborate with the Oregon Department of Education (ODE) and Educator Advancement Council (EAC) to award scholarships to culturally and linguistically diverse teacher candidates as part of the Oregon Teachers Scholars Program (OTSP). These funds were appropriated by the legislature to the Oregon Department of Education and Educator Advancement Council (EAC) in the Statewide Education Initiatives Account for these efforts. Although (HECC) was authorized to enter into an interagency agreement with ODE/EAC to distribute funds for the equity plans and to award the scholarships pertaining to OTSP, expenditure limitation was inadvertently omitted in SB 5528 (2021), the primary budget bill for HECC. This corrects the error.

The Subcommittee also approved that the one-time appropriation of $212,241 General Fund to the Higher Education Coordinating Commission Public University State Program Unit in SB 5528 (2021) for distribution to PSU Oregon Solutions to support the Willamette Falls Lock Commission may be expended to support the Willamette Falls Lock Authority for the remainder of the 2021-23 biennium.

The Subcommittee approved a one-time appropriation of $7.5 million General Fund to continue the Strong Start program at the seven public universities for an additional school year. The Strong Start program was designed to mitigate the disruption on students preparing for their post-secondary education during the COVID-19 pandemic. Students from high-poverty or low income communities and schools are significantly less likely to apply for college during this time of uncertainty. With a focus on historically underserved students, Strong Start program elements have included intensive academic supports especially in math and writing, academic advising, note taking skills, time management, early move-in to campus, peer mentoring, tutoring, and financial literacy. As the country begins to exit this pandemic, students graduating from high school

continue to face challenges navigating the path from secondary to postsecondary education. This funding will allow each university to continue individualized programs to meet the specific needs of their students.

The Subcommittee approved a one-time appropriation of $1 million General Fund for statewide public services to support the Oregon State University Extension Service Oregon Bee Project. Another one-time appropriation of $700,000 General Fund approved for the public university statewide programs will support expansion of the University of Oregon College of Education's Oregon Child Abuse Prevalence Study.

The Subcommittee approved an appropriation of $45 million General Fund for the Oregon Health and Science University (OHSU) to support its goal of increasing the number of graduates in key health care professions programs (including nurses, clinical psychologists, physicians, physician assistants, public health leaders, and human nutritionists) by 30% and ensuring that 30% of its learners are from underrepresented populations, by the year 2030. Of the total funding, $20 million annually will be used to expand capacity for ongoing health care education and pathway programs; the remaining one-time funding of $25 million will be used to establish the OHSU Opportunity Fund to provide tuition assistance and loan repayment to learners from underrepresented communities. This $25 million in funding can be distributed by HECC to OHSU at the same rate that OHSU raises corresponding matching funds in gifts, grants and other revenues through philanthropic campaigns.

To support the expansion of access to child care in Oregon, the Subcommittee approved nearly $100 million General Fund on a one-time basis for a variety of programs that bolster and support the child care sector; $21 million of this amount was appropriated to the Higher Education Coordinating Commission (HECC) for Portland State University's Oregon Center for Career Development in Child Care to award two annual $500 recruitment and retention payments to child care providers working in Oregon. Of the $21 million, $18.3 million is available to make grants to providers, and $2.7 million pays for administration and the program's operating costs. Please see the Department of Education and the Department of Administrative Services sections of this report for additional details of this investment to support the expansion of access to childcare in Oregon.

Approval of $30 million in Article XI-Q Bonds to address the increasing costs of public universities capital improvement and renewal requires Other Funds expenditure limitation of $185,000 for cost of issuance for the bonds.

The Subcommittee approved various one-time General Fund appropriations to HECC public university statewide programs as follows:

1) $10,142,845 for distribution to the University of Oregon to purchase scientific equipment for Building 2 of the Phil and Penny Knight Campus for Accelerating Scientific impact.
2) $16,500,000 for distribution to Western Oregon University to support the main steam line replacement project.
3) $6,500,000 for distribution to Oregon State University for the Hatfield Housing project.
4) $4,500,000 for distribution to the University of Oregon to support the Oregon Hazards Lab (OHAZ) Wildfire Camera Network.
5) $350,000 for distribution to Oregon State University for the repair and maintenance of research vessel Pacific Storm.

As part of the rural infrastructure package, the Subcommittee approved various one-time General Fund appropriations to the Higher Education Coordinating Commission for the following purposes:

1) $755,000 for distribution to Southwestern Oregon Community College for a new fire training tower.
2) $577,500 for distribution to Linn-Benton Community College for the Takena Hall elevator.
3) $2,500,000 for distribution to Treasure Valley Community College for the Renewable Energy Apprenticeship and Pre-Apprenticeship Programs.
4) $10,000,000 for distribution to Oregon State University for the Innovation District Landfill Project.
5) $1,000,000 for distribution to Eastern Oregon University for Visual and Performing Scholarship.
6) $250,000 for distribution to Oregon State University for the modernization of the Oregon Agricultural Research Center.

Also, as part of the rural infrastructure package, the Subcommittee approved a $4 million Federal Funds expenditure limitation for monies from the American Rescue Plan Act (ARPA) State Fiscal Recovery Funds for the purpose of transferring to Eastern Oregon University for restoration of the Grand Staircase.

A total of $17,546,266 million Lottery Funds is available to offset an equal amount of General Fund for the Oregon Opportunity Grant program (OOG). Based on the March 2022 forecast, interest earned on the Education Stability Fund for the current biennium increased $5,841,164 over the level projected in the June 2021 forecast. Additionally, the Oregon Growth Board approved a distribution from the Oregon Growth Account (OGA) of $11,705,102 in October 2021. As there is no outstanding debt service for the Oregon Education Fund, this means that interest earnings and OGA distributions are transferred to HECC for the Oregon Opportunity Grant program. This offset leaves the OOG program funded at the same level as the legislatively adopted budget, but with a different funding mix.

HUMAN SERVICES

Oregon Health Authority

HB 5202 adjusts the Oregon Health Authority's (OHA) budget for updated caseload forecasts, revenue changes, and other cost variations to rebalance the agency's budget; HB 5202 also includes several program investments. The table below is a high-level summary of these changes:

Oregon Health Authority 2021-23 Adjustments Approved in HB 5202	General Fund	Lottery Funds	Other Funds	Federal Funds	Total	Positions	FTE
Rebalance	(143,756,587)	-	1,062,366,571	741,461,508	1,660,071,492	125	90.84
Behavioral Health Housing	100,000,000	-	-	-	100,000,000	2	1.26
Oregon State Hospital Staffing	10,810,943	-	-	-	10,810,943	228	188.52
Crisis Stabilization program positions	1,771,190	-	62,859	334,345	2,168,394	10	8.92
Home and Community Based Services	-	-	-	30,263,630	30,263,630	10	6.30
Citizen Waived Medical	5,400,000	-	-	8,800,000	14,200,000	-	-
Medicaid Pospartum Coverage	2,400,746	-	-	6,390,858	8,791,604	-	-
Shared Services - Office of Information Services	983,411	-	1,864,747	273,890	3,122,048	10	6.30
Human Resources and other program support	3,814,761	-	348,439	899,123	5,062,323	25	22.56
Residential rate extension	3,000,000	-	-	9,000,000	12,000,000	-	-
Coronarvirus Relief Fund carryover	-	-	12,400,000	-	12,400,000	-	-
Grant to Seeding Justice	15,000,000	-	-	-	15,000,000	-	-
Healthy Homes Program	5,000,000	-	-	-	5,000,000	-	-
Applied Behavior Analysis rate increase	1,500,000	-	-	2,900,000	4,400,000	-	-
HB 4045 implementation	246,476	-	-	89,898	336,374	2	1.26
Subtotal - Rebalance / Investment Priorities	**6,170,940**	**-**	**1,077,042,616**	**800,413,252**	**1,883,626,808**	**412**	**325.96**
Statewide Salary Distribution	33,809,729	28,016	11,023,969	9,200,461	54,062,175	-	-
Total OHA HB 5202 Adjustments	**39,980,669**	**28,016**	**1,088,066,585**	**809,613,713**	**1,937,688,983**	**412**	**325.96**

Most of the budget rebalance adjustments were identified in a report submitted to the January 12, 2022 meeting of the Interim Joint Committee on Ways and Means. Across the agency, these adjustments result in savings of $143.8 million General Fund, an increase of $1.1 billion Other Funds, an increase of $741.5 million Federal Funds, and 125 additional positions (90.84 FTE). These adjustments are summarized below according to topical area.

OHP Caseload and Revenue

In the Health Systems Division, Oregon Health Plan (OHP) caseload costs of $16.3 million General Fund ($125.4 million total funds) are based on changes between the spring 2021 caseload forecast, which was used to build OHA's 2021-23 legislatively adopted budget (LAB), and the fall 2021 caseload forecast. Cumulative General Fund savings of $122.2 million is recognized from changes in the Medicaid match rate, or Federal Medical Assistance Percentage (FMAP). This includes $32.2 million in General Fund savings from a decrease in the federal fiscal year 2023 FMAP, as well as $90 million from an additional three months of the 6.2 percentage point enhanced FMAP due to the continuation of the federal COVID-19 public health emergency.

Changes in forecasted tobacco tax revenue dedicated to OHP is forecasted to be higher by $37.2 million and community mental health programs by $0.4 million. These changes are based on the difference between the May 2021 state revenue forecast used to develop OHA's 2021-23 LAB and the March 2022 forecast. The increased Other Funds revenue saves a commensurate amount of General Fund in these programs and is largely driven by revenue collections from the new vaping tax and $2.00 per pack tax increase on cigarettes coming in above initial projections. This upward adjustment is not expected to be part of a trend, as the long-term tobacco tax forecast continues to show decreasing revenue.

Savings of $1.6 million General Fund results from changes OHA is making regarding the designation of the Children's Health Insurance Program (CHIP). When CHIP was authorized by Congress in 1998, the Centers for Medicare and Medicaid Services (CMS) allowed states to designate their CHIP services as a separate non-Medicaid program (S-CHIP), which Oregon chose, a Medicaid expansion program (M-CHIP), or a combination of both. OHA has requested CMS approval to switch to the M-CHIP designation effective July 1, 2022. The agency's plan would initially save $1.6 million General Fund based on the ability to leverage increased federal match under M-CHIP for Indian Health Services (100%) and family planning services (90%), as well as additional drug rebate revenue. Also included is an $8.6 million Other Funds increase from hospital tax revenue carried over from 2019-21 for Disproportionate Share Hospital payments. The Other Funds revenue matches $13 million in federal revenue for payment to hospitals serving higher levels of Medicaid and uninsured individuals.

Behavioral Health Positions

The rebalance establishes an additional 77 positions (51.20 FTE) for behavioral health programs, most of which are funded within OHA's existing budget. This includes 54 positions (36.22 FTE) in the Health Systems Division, Health Policy and Analytics Division, Central Services, and Shared Services to support the requirements of HB 2086 (2021), which established behavioral health metrics and accountability parameters for the state's behavioral health system. The 54 positions are supported from $8.5 million in existing General Fund approved in OHA's 2021-23 LAB, as well as $2.2 million Other Funds and $4 million Federal Funds included in this budget rebalance adjustment.

The positions are in addition to 14 related positions already funded in OHA's budget, which results in 68 positions funded in the agency to support HB 2086 metrics and accountability work. The additional positions and related budget adjustments are approved with the understanding OHA will prioritize its budget to fully fund the ongoing behavioral health information system technology project, known as Compass Modernization, with respect to HB 2086.

Additional positions approved for behavioral health programs include the following:

- 12 positions (7.93 FTE) for Ballot Measure 110 drug treatment and recovery program services to manage contracts, assist the Oversight and Accountability Council, and work on data and information system requirements. These positions are funded from Other Funds revenue available from OHA's 4% administrative allotment within the Drug Treatment and Recovery Services Fund.
- Seven positions (4.41 FTE) for OHA to operationalize the $130 million investment included in the agency's 2021-23 LAB for increasing the number of licensed behavioral health residential treatment facility beds across the state. These positions are funded with existing resources from this investment's administrative component and will support the request for proposal and contract management process.
- Three positions (1.89 FTE) in the Health Systems Division to work on co-occurring disorder rates (HB 2086), peer delivered services (HB 2980), and psychiatric residential treatment services (PRTS). The positions for co-occurring disorder rates and PRTS are funded within OHA's existing budget; $191,630 General Fund is included for the peer delivered services position.
- One position (0.75 FTE) in Health Policy and Analytics for administering the new substance use disorder Medicaid waiver approved in spring 2021. This adds to one position approved in the 2021-23 LAB for supporting the waiver.

Given existing strains in the behavioral health system, and considering the increased number of behavioral health positions in the agency, the subcommittee approved the following budget note to ensure unnecessary reporting and other requirements are not being placed on the provider community:

> **BUDGET NOTE:** The Oregon Health Authority (OHA) shall continue exploring ways to streamline behavioral health provider reporting requirements and remove those that are unnecessary. The agency shall present on the outcome of this work during the 2023 legislative session, including the identification of existing reporting requirements; the reporting requirements the agency has reduced, eliminated, or otherwise changed to streamline reporting processes; and the reporting requirements the agency plans to maintain and how these reports are being used. OHA shall also review and present similar information and recommendations on the number of behavioral health advisory workgroups, task forces, or similar temporary or permanent bodies that require behavioral health provider and stakeholder involvement. OHA shall include in its recommendations for both the provider reporting requirements and advisory groups any changes to state law that are necessary to remove unnecessary burdens on behavioral health providers.

Cover All People Administration

The rebalance includes new positions, recognizes contractual expenditures, and transfers existing funds across OHA programs and the Department of Human Services (DHS) to support the agencies' plan for administering the new Cover All People benefit, which takes effect July 1, 2022. The 2021-23 LAB included $100 million General Fund for this program but did not fully define administrative expenses. In total, OHA and DHS will use $16.2 million of the $100 million for program implementation and administration, which includes $10 million for community outreach contracts, $1.9 million and 10 positions (7.50 FTE) for staff in the Community Partnership Outreach Program and Office of Equity and

Inclusion, $1.2 million and five positions (3.83) for additional programmatic support in the Health Systems Division and Health Policy and Analytics, and $3.1 million transferred to DHS for 24 enrollment and eligibility positions.

Psilocybin Program

For this relatively new program, $4.1 million in one-time General Fund and 10 positions are included to fund the second year of costs for the Psilocybin Program established by Ballot Measure 109 (2020). This increase is in addition to first year funding of $2.2 million General Fund and 14 positions in the 2021-23 LAB. Program services take effect January 1, 2023, at which time it will start collecting Other Funds revenue from licensing fees and tax revenue from the sale of psilocybin products.

Oregon State Hospital

The rebalance includes seven positions (4.69 FTE), along with a General Fund decrease of $949,211 and a Federal Funds increase of $1.6 million in the Oregon State Hospital. The General Fund savings is driven by the transition of the per diem billing model at the Pendleton Cottage to a fee-for-service model, which will leverage more federal match. The hospital will use part of this savings to establish three positions to support the billing and documentation process of this new model. An additional four positions are included for various support functions at the Salem campus. These positions are funded within existing resources by shifting costs from related contractual services. A cost shift of $1.1 million from Federal Funds to General Fund is also included based on a reduction in the hospital's federal Disproportionate Share Hospital payment allotment, which is determined and funded separately for state psychiatric hospitals than it is for other hospitals.

Expenditure Limitation and Technical Adjustments

The budget includes various increases to expenditure limitations, with the following representing the major increases:

- $982 million Other Funds in the Public Health Division for reimbursement from the Federal Emergency Management Agency transferred to OHA from the Oregon Office of Emergency Management for nurse and other staffing contracts, COVID-19 community support, testing kits, and vaccine distribution costs.
- $408.5 million Federal Funds in the Public Health Division to support the state's response to the COVID-19 pandemic, including for laboratory costs, vaccine administration and distribution, testing, contact tracing, and isolation services, among other expenses. This funding represents supplemental awards to existing grant programs funded by the Centers for Disease Control and Prevention and was reported to the Interim Joint Committee on Ways and Means in November 2021.
- $40.9 million Federal Funds for Mental Health and Substance Abuse Prevention and Treatment block grants based on supplemental awards from the American Rescue Plan Act.
- $37 million Federal Funds to reflect the federal match already leveraged by General Fund in OHA's budget for increasing reimbursement rates for services treating people with behavioral health co-occurring disorders.
- $27.5 million Other Funds in the Public Employees' Benefit Board and Oregon Educators Benefit Board for various adjustments, including one-time transitional costs related to using one actuarial consultant for both programs instead of two; payment of claims under the new

part-time higher education faculty health insurance program established in SB 551 (2021); costs associated with the benefit system replacement project; and information technology professional services.
- $500,000 Federal Funds to support the State Marketplace Modernization grant awarded to OHA. The agency requested and received approval to apply for this grant by the Interim Joint Committee on Ways and Means in September 2021.

The rebalance also includes various small adjustments to expenditure limitations and position counts, as well as net-zero transfers across agency programs.

The measure includes several investments and adjustments outside of budget rebalance actions. Most of these represent decisions on proposals OHA presented to the January 2022 meeting of the Interim Joint Committee on Ways and Means, as well as those presented to the Joint Ways and Means Subcommittee on Human Services during the February 2022 legislative session. The information below summarizes these changes.

Behavioral Health Housing

To expand the availability of housing and residential treatment beds for people with behavioral health issues, the bill appropriates $100 million in one-time General Fund in the Health Systems Division for distribution to community mental health programs (CMHP) and related administrative support in OHA. The goals of this funding are to provide an array of supported housing and residential treatment, relieve bottlenecks in the continuum of care, and address health inequities and housing access disparities, among others. The funds will be used to repurpose or build new secure residential treatment facilities, residential treatment homes, and other types of necessary housing; support operational and administrative expenses related to managing housing; provide supportive services; pay for planning, coordination, siting, and purchasing buildings or land; provide subsidies for short-term shelter beds and long-term stable rental assistance; and support outreach and engagement. The distribution of the funds are expected to be made via formula through CMHP contracts and include input from community members. OHA and CMHPs will work together to define accountability measures and reporting requirements to track progress.
Supported within the appropriation are two limited duration positions (1.26 FTE), including one Operations and Policy Analyst 4 and one Operations and Policy Analyst 3 position to administer the coordination of this work and provide technical assistance.

Oregon State Hospital Staffing

Consistent with instruction provided in a budget note approved for HB 5024 (2021), OHA submitted recommendations for resolving staffing shortfalls at the Oregon State Hospital in November 2021. To advance the initial stage of the plan, the budget includes $10.8 million General Fund and 228 positions (188.52 FTE). These positions include the conversion of 134 existing non-budgeted limited duration nursing staff positions to permanent full time. The remaining 94 positions include 55 from direct care classifications, including Licensed Practical Nurses, Registered Nurses, Mental Health Therapy Technicians, and Mental Health Therapist 2 positions; two Nurse Managers; 10 Mental Health Security Technicians; and 27 from clinical and other functions at the Salem and Junction City campuses. The positions and funding represent the first stage of hiring the agency presented at the January 12, 2022 meeting of the Interim Joint Committee on Ways and Means and subsequently updated to reflect hiring effective May 1, 2022.

The funding for these positions is available by disappropriating $10.8 million of the $20 million related special purpose appropriation to the Emergency Board established in HB 5024 (2021). In light of existing vacancies at the hospital, this investment was approved with the understanding OHA will submit monthly updates to the Legislative Fiscal Office and Department of Administrative Services Chief Financial Office identifying the number of direct care staffing hires, vacancies, overtime usage (including voluntary and mandatory), and contracted direct care staffing levels. The investment is also approved with the understanding the Oregon State Hospital will collect and report information from exit interviews for direct care staff to inform funding requests for subsequent stages of hiring.

Crisis Stabilization Services

HB 2417 (2021) required OHA to establish a statewide coordinated crisis services system consistent with the National Suicide Hotline Designation Act of 2020. This bill appropriated $5 million for the crisis hotline center and $10 million to distribute to counties to establish and maintain mobile crisis intervention teams. OHA has also received federal grant awards for program planning and to build local crisis center capacity. HB 5202 includes $1.8 million General Fund ($2.2 million total funds) and 10 positions (8.92 FTE) for ongoing agency operations will support implementation and oversight of the crisis system envisioned by HB 2417; the development of standards for statewide mobile crisis teams and crisis stabilization centers; development of Medicaid reimbursement opportunities; and business information system and financial management support. The positions and funding are consistent with the agency's corresponding proposal to the January 2022 meeting of Interim Joint Committee on Ways and Means.

Citizen Waived Medical/Postpartum Coverage

The budget for Health Systems Division includes $5.4 million General Fund and $8.8 million Federal Funds to expand Citizen Waived Medical services, which provides limited emergency care coverage for individuals who meet Medicaid eligibility requirements except for their immigration status. The expanded benefit provides coverage for eligible members' presenting symptoms in an emergency department as opposed to the final diagnoses. This reduces the number of individuals whose claims are denied when they seek treatment in good faith and makes available to them more emergency behavioral health services and cancer treatment. An additional $2.4 million General Fund and $6.4 million Federal Funds is included to expand the duration of Medicaid coverage for postpartum services from two months to 12. The expansion of these services became available to states for five years under the American Rescue Plan Act of 2021.

Residential Treatment Rates

Increases of $3 million General Fund and $9 million Federal Funds are included in the Health Systems Division to extend a one-time 10% rate increase to behavioral health residential treatment providers. This rate increase was first approved in 2019-21 and is retroactive from July 1, 2021 through December 31, 2021.

Coronavirus Relief Fund Carryover

In the Health Systems Division, the budget uses $12.4 million in federal Coronavirus Relief Funds unspent by the agency in 2019-21 to pay for one-time expenses related to the agency's response to the COVID-19 pandemic. These expenses include $3 million for vaccine incentives and lottery payments, which were announced in summer 2021; $9 million for incentives; largely hiring and retention bonuses, for the behavioral

health workforce; and $0.4 million for health equity grants. These funds were transferred to OHA from the Department of Administrative Services and are budgeted as Other Funds.

Home and Community Based Services (HCBS)

An additional $30.3 million Federal Funds and 10 limited duration positions (6.30 FTE) are included to support OHA's spending plan for temporary enhanced federal funds for state Medicaid spending on home and community-based services. The enhanced federal match, which represents a 10% increase, is available under the American Rescue Plan Act (ARPA) for the period April 1, 2021 through March 31, 2022. Since the intent is to advance the service delivery system rather than provide state fiscal relief, ARPA also requires states to use state monies equivalent to the amount of the 10% FMAP increase to fund activities to enhance, expand or strengthen Medicaid home and community-based services. The spending plan funded under this action is consistent with the plan presented by both OHA and the Department of Human Services to the January 2022 meeting of the Interim Joint Committee on Ways and Means.

Administrative and Shared Services Positions

The bill includes $3.8 million General Fund ($5.1 million total funds) for 25 positions (22.56 FTE) to support multiple administrative and programmatic functions across the agency. The positions include 19 for human resources functions, including 10 for recruitment and retention, seven for classification and compensation reviews, and two for labor relations. The remaining six positions are for expanded work directed by the agency's Chief Financial Officer, a health equity manager and three limited duration positions in Health Policy and Analytics, and one position in the Public Health Division's federally funded Injury and Violence Prevention Program. The three limited duration positions in Health Policy and Analytics are funded with vacancy savings transferred from the Central Services Division and will work on a stopgap data repository for the implementation of HB 3159 (2021).

An additional $983,411 million General Fund ($3.1 million total funds) and 10 positions (6.30 FTE) are included for the Office of Information Services, which is a shared administrative service supporting both OHA and the Department of Human Services. The positions are included to address increasing project demands and the need to decrease wait times for projects to start.

Other Adjustments

The measure also includes the following additional investments in OHA:

- $15 million in one-time General Fund for distribution to Seeding Justice for advancing reproductive health equity.
- $5 million General Fund in the Public Health Division to increase support for the Healthy Homes program established in HB 2842 (2021). This program provides grants to repair and rehabilitate residences for low income households and landlords with low-income tenants.
- $1.5 million General Fund and $2.9 million Federal Funds in the Health Systems Division to increase specific applied behavior analysis fee-for-service and coordinated care rates for behavior treatment with protocol and family behavior treatment guidance.

- $246,476 General Fund and $89,898 Federal Funds to support two positions (1.26 FTE) in the Health Systems Division and Public Health Division. These positions, both of which are Operations and Policy Analyst 3 positions, will support OHA's role in implementing the community violence prevention grant program established by HB 4045 (2022).

Department of Human Services

HB 5202 adjusts the Oregon Department of Human Services (ODHS) budget for updated caseload forecasts, and other cost variations to rebalance the agency's budget. The measure also includes several program investments. The following table provides a high-level summary of these changes:

Oregon Department of Human Services 2021-23 Adjustments Approved in HB 5202	General Fund	Other Funds	Federal Funds	Total	Positions	FTE
Rebalance	(38,180,746)	109,162,858	(6,979,581)	64,002,531	71	45.60
Vocational Rehabilition Rate Increase	-	3,600,000	-	3,600,000	4	2.52
Non-State Employee Compensation Changes	20,000,000	-	38,151,574	58,151,574	-	-
Home/Community-Based Services Investments	-	-	435,570,077	435,570,077	95	80.35
Worker Incentive Payment	1,525,311	7,779,000	2,320,172	11,624,483	-	-
Child Welfare Positions	15,859,680	1,007,800	9,473,622	26,341,102	99	87.12
TANF Transformation	1,005,329	-	25,101,484	26,106,813	1	0.63
Shared Services - Information, Financial, Audit Services	1,239,601	1,209,950	719,075	3,168,626	8	5.16
Staffing Agency Contract	9,200,000	-	-	9,200,000	-	-
ARPA - Child Welfare Training Project	-	750,000	-	750,000	-	-
Emergency Food Supply Stabilization	3,000,000	-	-	3,000,000	-	-
Treatment Foster Care Services	250,000	-	-	250,000	-	-
Long Term Care Rates	47,767,994	-	66,925,934	114,693,928	-	-
2-1-1 Information Services Expansion	1,000,000	-	-	1,000,000	-	-
Family Treatment Courts	1,106,974	-	-	1,106,974	1	0.50
Office of Immigrant and Refugee Advancement	1,376,037	-	-	1,376,037	4	3.83
Subtotal - Rebalance/Investment Priorities	**65,150,180**	**123,509,608**	**571,282,357**	**759,942,145**	**283**	**225.71**
Statewide Salary Distribution	51,688,633	7,697,558	32,430,417	91,816,608	-	-
Debt Service Adjustments	(900,000)	944,250	-	44,250	-	-
Total DHS HB 5202 Adjustments	**115,938,813**	**132,151,416**	**603,712,774**	**851,803,003**	**283**	**225.71**

Vocational Rehabilitation Rate Parity

The Subcommittee approved $3.6 million Other Funds expenditure limitation on an ongoing basis for the Oregon Department of Human Services to increase provider rates for Vocational Rehabilitation (VR) employment services. Effective July 1, 2022, VR rates for employment services will increase to match the Office of Developmental Disabilities Services rates for employment services. The increase will be supported through the 2023-25 biennium using an accumulated balance in the Youth Transitions program. Beginning in 2025-27, General Fund would be needed to cover the ongoing cost. As part of this package, four permanent, full-time Program Analyst 2 positions (2.52 FTE) were authorized to conduct outreach and provide technical assistance to current and prospective employers at a total cost of $503,528, including $468,808 for personal services, and $34,720 for services and supplies. In the current biennium, these costs are covered using repurposed General Fund savings of $251,768 and existing Federal Funds limitation of $251,760.

Non-State Employee Compensation Changes

The Subcommittee approved a $20 million General Fund appropriation ($58.2 million total funds) to the Oregon Department of Human Services to support the cost of collective bargaining agreements for non-state workers. This covers a workforce of more than 39,000 adult foster home providers, personal support workers, and home care workers who collectively serve an estimated 31,000 Oregonians monthly. Personal Support Workers care for clients in the Intellectual and Developmental Disabilities program. Home Care Workers serve clients in the Aging and People with Disabilities program. There is a corresponding decrease of $20 million General Fund to the special purpose appropriation established by HB 5006 (2021) to cover the cost of non-state employee compensation changes.

Home and Community-Based Services Investments

The Subcommittee approved $435.6 million Federal Funds expenditure limitation and 95 limited-duration positions at the Oregon Department of Human Services to implement various investments in Medicaid home and community-based services (HCBS) funded by one-time enhanced federal funds authorized in the American Rescue Plan Act. This includes investments in the HCBS program infrastructure, workforce, and consumer and provider benefits. At ODHS, HCBS services are primarily administered by the Intellectual and Developmental Disabilities (I-DD) and Aging and People with Disabilities (APD) programs. This package includes $251.8 million Federal Funds and 57 limited-duration positions (50.17 FTE) for the I-DD program, and $183.8 million Federal Funds and 38 limited-duration positions (30.19 FE) for the APD program.

Employee Incentive Payments

The Subcommittee approved $1.5 million General Fund ($11.6 million total funds) for the Oregon Department of Human Services to fund retention incentive payments for direct care workers in nursing facilities, child and adult group homes, and the Stabilization and Crisis Unit. Specifically, these dollars are provided to fund: (1) a one-time $500 bonus for eligible staff working in group homes and nursing facilities during the period October 8, 2020 through November 15, 2021; and, (2) a temporary pay raise lasting through January 31, 2022 for Stabilization and Crisis Unit (SACU) employees who provide direct resident care. In addition to General Fund dollars, this package includes $7.8 million in Other Funds expenditure limitation for use of Coronavirus Relief Fund monies to be transferred to DHS from the Oregon Department of Administrative services, and $2.3 million in Federal Funds expenditure limitation.

Child Welfare Positions

The Subcommittee approved an increase of $15.9 million General Fund ($26.3 million total funds) and 99 permanent positions (87.12 FTE) for the Oregon Department of Human Services to address non-budgeted positions in the Child Welfare program and in other areas of the department that support the Child Welfare program. This includes $10.9 million General Fund and 59 positions (51.92 FTE) in the Child Welfare program, $4.4 million General Fund and 34 positions (29.92 FTE) in Central Services, and 0.5 million General Fund and six positions (5.28 FTE) in State Assessment and Enterprise-wide Costs for child-welfare related work. There is a corresponding decrease of $15.9 million General Fund to the special purpose appropriation established by SB 5529 (2021) to cover the cost of these positions.

Behavior Rehabilitation Services

The Subcommittee approved a joint request from the Oregon Department of Human Services and the Oregon Youth Authority to repurpose $7.7 million in General Fund savings ($12.9 million total funds) resulting from lower than budgeted utilization in the Behavior Rehabilitation Services (BRS) program to support systems of care for children and families, including $3 million General Fund on a one-time basis for supplemental payments to BRS providers and other contracted community-based providers experiencing COVID outbreaks and quarantines, effective November 1, 2021 through June 31, 2023; and, $4.7 million General Fund on a one-time basis to reserve bed capacity, effective November 1, 2021 through June 31, 2023.

Treatment Foster Care Services

The Subcommittee approved a one-time increase of $250,000 General Fund in the Oregon Department of Human Services budget to support contracts for technical assistance in the development of culturally responsive behavioral health treatment foster care services, a new type of care -- piloted through a funding allocation from the 2019 legislative session -- that leverages Behavior Rehabilitation Services and Community Based Behavioral Health Services through the Oregon Health Authority and Coordinated Care Organizations. This initiative is intended to provide whole-child care for children with psychiatric needs within a familial setting.

Temporary Assistance to Needy Families

The Subcommittee approved an increase of $1 million General Fund and $25.1 million Federal Funds expenditure limitation for the Oregon Department of Human Services' Self-Sufficiency program to implement changes to Temporary Assistance to Needy Families (TANF) eligibility and cash benefits and to expand access to contracted Family Supports and Connections services. The package includes:

- $63,650 General Fund ($0.3 million total funds) to increase the TANF resource limit from $2,500 to $10,000, allowing families to retain more of their resources and still qualify for cash assistance.
- $0.9 million General Fund ($4.5 million total funds) to end full-family disqualifications. This will allow the Self-Sufficiency program to assign 75% of the monthly cash grant to the dependent child in the assistance unit, preserving family income support for the children.
- $13.8 million Federal Funds expenditure limitation to implement a clothing allowance benefit that will provide TANF participants three $270 clothing allowances per year -- in the fall, winter, and summer.

- $7.3 million Federal Funds expenditure limitation to expand access to Family Supports and Connections services focused on child abuse and neglect prevention strategies, such as home visits, parental training, and coping skills, which have been shown to reduce reliance on child welfare services. Of the total, $7 million is to be used to expand access to these services to more than 4,800 TANF and SNAP families, $330,000 is to be used to expand the availability of culturally responsive services through the Cultural Enhancement Project, and $17,700 is to expand Parent Voice, which provides compensation to parents to facilitate their participation in the program design process and support ongoing parental engagement in programming.
- $177,788 Federal Funds limitation for one permanent full-time Operations and Policy Analyst 3 position (0.63 FTE) to support implementation and ongoing operations of the program. This includes $147,812 for personal services, and $29,976 for services and supplies costs.

This package is mostly funded using a one-time accumulated balance of TANF block grant funds the department estimates will be fully expended in the 2025-27 biennium, at which point a larger share of the cost would potentially need to be covered by the General Fund. The timeframe could vary depending on several variables, including, most notably, TANF caseload trends and how long it takes to expand the contracted provider network to meet the funded service levels. During the 2023 legislative session, an informational hearing will be scheduled in the Human Service Subcommittee for the agency to provide an update on implementation of the TANF changes funded in this package.

Emergency Food Supply

A one-time increase of $3 million General Fund was approved to fund the Oregon Food Bank's emergency food supply stabilization efforts.

2-1-1 Information Service

A one-time increase of $1 million General Fund was approved to support making the 2-1-1 information service available 24 hours a day, seven days a week. The 2-1-1 information service helps Oregonians identify, navigate, and connect with local resources, including, for example, food, emergency shelter, and utility assistance resources.

Family Treatment Courts

The Subcommittee approved $1.1 million General Fund for the Oregon Department of Human Services to support family treatment courts, including a new program in Clatsop County and an existing program in Columbia county. The package includes $133,819 for one permanent full-time position (0.50 FTE) to serve on a statewide family treatment court governance committee; $759,880 to cover ODHS' legal bills for Department of Justice support; and, $213,275 to assist families participating in the family treatment courts in Clatsop and Columbia counties.

Long Term Care Provider Rates

To address the higher costs of providing long-term care during the public health emergency and to preserve access to care, an increase of $35.2 million General Fund ($102.1 million total funds) was approved for the Department to increase Medicaid rates for nursing facilities, home and community based care providers, in-home care agencies, and children's intensive care private duty nurses. This includes:

- For nursing facility providers, $13.4 million General Fund one-time ($37.5 million total funds) to extend the 5% COVID add-on through the end of the 2021-23 biennium. Under current law, this add-on will expire on March 31, 2022.
- For community-based care providers, $9.7 million General Fund one-time ($28.8 million total funds) to extend the 5% COVID add-on through the end of the 2021-23 biennium, and $8.2 million General Fund ongoing ($24.2 million total funds) to increase the COLA for these providers to 10% for the second year of the biennium. Under current law, the COVID add-on will expire on March 31, 2022, and the COLA is set at 5%.
- For in-home care agencies, $2.1 million General Fund one-time ($6.3 million total funds) to extend the 5% COVID add-on through the end of the 2021-23 biennium, and $1.8 million General Fund ongoing ($5.3 million total funds) to increase the COLA for these providers to 10% for the second year of the biennium.
- For children's intensive care private duty nurse providers, $46,000 General Funds ongoing ($115,000 total funds) to increase the COLA to 10% for the second year of the biennium. Current law provides for a 5% increase.

Additionally, $10 million General Fund was approved on a one-time basis to reimburse nursing facilities for the costs of testing employees for COVID-19, as well as $2.5 million General Fund on a one-time basis to ensure access to essential long-term care services and supports in underserved communities.

Workload/Staffing Impacts of Provider Time Capture and ONE Eligibility Systems Rollout

During the 2022 legislative session, agency stakeholders expressed concerns about workload and staffing impacts related to both the Provider Time Capture and ONE integrated eligibility systems. Since both systems are relatively new, having been implemented in the last year, there have been challenges related to that transition. Other workload demands and staffing shortages are more tied to increases or changes in caseloads primarily due to the pandemic; some policy or legislative changes have driven others. Due to these concerns, the Subcommittee approved the following budget note:

> **BUDGET NOTE:** The Oregon Department of Human Services (ODHS) will work with stakeholders to collect information on the impacts of the Provider Time Capture and ONE integrated eligibility systems on workload and staffing for both ODHS and agency partners. The compiled information should be provided as an addendum to the Department staffing proposal required to be prepared and reported on this year under HB 2102 (2021).

During the 2023 legislative session, an informational hearing will be held in the Human Services Subcommittee for ODHS and stakeholders to provide information on workload and staffing issues, along with potential solutions and/or related budget recommendations.

Shared Services - Information Services, Financial Services, and Internal Audits

An increase of $1.2 million General Fund ($3.2 million total funds) was approved for the Oregon Department of Human Services' Shared Services Offices. Specifically, this includes $0.7 million General Fund ($1 million total funds) for special payments to cover ODHS' share of

cost for ten new permanent full-time positions in the Oregon Health Authority budget for the Office of Information Services for information technology project support; $0.4 million General Fund ($1.5 million total funds) for six permanent full-time positions (3.78 FTE) in the Office of Financial Services for workload related to reporting, accounts payable, and accounting structures; and, $0.2 million General Fund ($0.7 million total funds) for two permanent full-time positions (1.38 FTE) in the Internal Audit Center for workload related to controls and practices in federal funds accounting and monitoring.

Office of Resiliency and Emergency Management - Staffing Agency Contracts

The Subcommittee approved a one-time General Fund increase of $9.2 million for the Oregon Department of Human Services to address pandemic-related staffing shortages experienced by Office of Developmental Disabilities Services' providers serving vulnerable Oregonians. In October 2021, ODHS contracted with several staffing resource agencies to help providers fill gaps in coverage for a 90-day period - through the end of December. The contracts were subsequently extended for a second 90-day period. The funding in this package is intended to cover contract costs for the period October 1, 2021 through March 31, 2022.

As part of HB 5006 (2021), the Legislature approved 9 limited-duration positions (7.50 FTE) for ODHS' Office of Resiliency and Emergency Management to support wildfire recovery and other efforts. The Subcommittee approved making these permanent full-time positions in support of the agency's responsibilities under the state's Comprehensive Emergency Management Plan.

Fall 2021 Rebalance

For the Oregon Department of Human Services' first financial rebalance of the 2021-23 biennium, the Subcommittee approved adjustments resulting in a net General Fund savings of $38.2 million, an Other Funds expenditure limitation increase of $109.2 million, and a Federal Funds expenditure limitation decrease of $7 million; and, authorized a total of 71 new positions (45.60 FTE). The adjustments encompass a number of issues affecting the ODHS' budget, including savings or funding gaps due to changes in caseload, cost per case, and the federal medical assistance percentage (FMAP); costs associated with COVID-19; and other program changes arising since the 2021 legislative session. The major ODHS rebalance adjustments include:

- $64.9 million General Fund decrease due to lower Fall 2021 caseload, compared to Spring 2021.
- $24.4 million General Fund decrease resulting from an increase in the FMAP rate.
- $24.9 million General Fund increase for higher costs per case in the Intellectual/Development Disabilities and Child Welfare programs.
- $8.5 million General Fund increase to cover contracts for additional nursing facility beds to mitigate COVID-19-related hospital bed shortages in Southern Oregon.
- $9.5 million General Fund increase to reimburse nursing facilities for costs related to testing employees for COVID-19.
- $3.1 million General Fund increase for 24 positions (14.86 FTE) to implement HB 3352 which expanded health coverage to adults who would be eligible for Medicaid except for their immigration status HB 3352 (2021).

- $40 million increase in Other Funds expenditure limitation for anticipated wildfire-related FEMA reimbursement.
- $69.4 million increase in Other Funds expenditure limitation for anticipated COVID-related FEMA reimbursement.
- $12.3 million increase in Federal Funds expenditure limitation for TANF Pandemic Emergency Assistance Payments.
- $7.3 million increase in Federal Funds expenditure limitation and three positions (2.33 FTE) in Vocational Rehabilitation to implement the federal Disability Innovation Fund grant.
- $3.1 million increase in Federal Funds expenditure limitation for 25 permanent positions (16.75 FTE) to serve SNAP navigators.
- $1.6 million increase in Federal Funds expenditure limitation for 10 limited-duration positions (5.80 FTE) to administer federal grants to enhance and improve adult protective services and support COVID-19 prevention and response activities.

In addition, various budget-neutral technical adjustments were approved related to internal transfers of positions and funding. The agency noted in the rebalance report several potential risks to its budget, including for example, changes in program caseloads and cost per case, the impact of COVID policies on workload and staff resources and general uncertainty regarding the resources required to implement legislative program changes.

Office of Immigrant and Refugee Advancement Transfer

SB 1550 (2022) transfers the Office of Immigrant and Refugee Advancement from the Office of the Governor to the Oregon Department of Human Services, including four positions (3.83 FTE) --which have not been filled since being established--and $1,376,037 General Fund; these budget adjustments are included in HB 5202.

Long Term Care Ombudsman

The Subcommittee approved an Other Funds expenditure limitation increase of $258,160 for the Long Term Care Ombudsman to allow the agency to use federal American Recovery Plan Act funds transferred from the Oregon Department of Human Services for COVID-19 response activities. Also approved was $6,000 Other Funds expenditure limitation to allow the agency to use donations received in support of the Oregon Public Guardian and Conservator program.

JUDICIAL BRANCH

Oregon Judicial Department

The Subcommittee approved a $3.9 million General Fund and authorized the establishment of 40 permanent full-time positions (20.00 FTE) for expansion of the pretrial release program. The department will provide Release Assistance Officers (RAO) in 17 counties that currently do not have pretrial release staffing and augment staffing in two additional counties with established programs (Josephine and Washington).

For the reorganization of the Office of the State Court Administrator, the Subcommittee approved $2.4 General Fund and authorized the establishment of 15 permanent full-time positions (8.75 FTE) with instructions that the Department work with the Legislative Fiscal Office to align the Department's 2023-25 budget structure with the reorganization.

The Subcommittee approved $762,623 General Fund and authorized the establishment of three permanent full-time positions (1.50 FTE) for family treatment courts. The Department will convene a statewide family treatment court governance committee, add a new family treatment court in Clatsop County and augment staffing to an existing family treatment court in Columbia County.

To replace aging grand jury recording equipment, the Subcommittee approved $337,000 General Fund, on a one-time basis. The Subcommittee also approved $275,752 in Federal Funds expenditure limitation, on a time-time basis, and authorized the establishment of two limited duration (1.00 FTE) to perform work for a U.S. Department of Health and Human Services, Administration of Community Living, Elder Justice Innovation grant. The grant is to conduct a self-assessment of guardianship and conservatorship monitoring practices across circuit courts.

The Subcommittee approved $113,700 and authorized the establishment of one permanent full-time Law Clerk (0.58 FTE) in the Tax Court to assist with the Corporate Activities Tax caseload.

For the Clackamas County Courthouse replacement project, the Subcommittee approved a supplemental increase of $95.4 million Other Funds expenditure limitation, on a one-time basis. The request includes $94.5 million of state matching funds and $900,000 for costs of issuance of the bonds. The Legislature in 2021 authorized the issuance of $95.4 million in Article XI-Q general obligation bond (SB 5505, 2021) to funds that state's matching funds commitment. The draft Master Funding Agreement meets the constitutional requirements for the issuance of general obligation bonds and the and statutory requirements under the Oregon Courthouse Capital Construction and Improvement Fund.

The Subcommittee approved a supplemental increase of $8.9 million Other Funds expenditure limitation, on a one-time basis, for the Crook County Courthouse replacement project. The request includes $4.4 million of state matching funds, including $28,295 for bond costs of issuance, and $4.4 million to meet the local matching funds requirement. Article XI-Q general obligation bond proceeds will be used to fund the state's matching funds commitment (SB 5701). Also approved was $1.5 million General Fund, on a one-time basis, for a Deschutes County Circuit Court renovation and expansion project and $2 million General Fund, on a one-time basis, for Columbia County Courthouse life safety and accessibility improvements.

To support a single, coordinated eportal to connect Oregonians with civil legal assistance, the Subcommittee approved $2.3 million General Fund, on a one-time basis, for distribution to the Oregon State Bar Association for the OregonLaw+Connect information technology project.

The budget changes approved for the Department also include following technical adjustments:

- Re-establishment of a 2019-21 biennium $2 million General Fund appropriation, on a time-time basis, for planning for the replacement of the Benton County Courthouse.
- Transfer $250,000 Other Funds expenditure limitation for Article XI-Q general obligation bond cost of issuance associated with the Supreme Court Building Renovation Project from the Capital Construction to the Administration and Central Support Division.
- Transfer 2019-21 General Fund Carryforward savings for the Counsel on Court Procedures ($51,710) and debt service ($10,249) to the Administration and Central Support Division.

Public Defense Services Commission

For the procurement of indigent defense counsel in Multnomah, Washington, Marion, and Lane counties, the Subcommittee approved $12.8 million General Fund, on a one-time basis. The appropriation will address the current backlog of unrepresented clients in the four counties and provide increased attorney capacity for the remainder of the biennium, according to PDSC.

The Subcommittee approved $743,588 General Fund, on a one-time basis, and authorized the establishment of two positions (1.26 FTE) for the re-initiation of the planning phase of the Financial and Case Management information technology project. A budget note was also adopted:

> **BUDGET NOTE:** The Public Defense Services Commission is directed to report to the Joint Legislative Committee on Information Management and Technology and the Joint Committee on Ways and Means during the 2023 legislative session on the status of the re-initiation of the planning phase of the Financial/Case Management System (F/CMS) information technology project. The report shall include: a detailed business case, project timeline, and cost estimates. The Commission is to follow the Stage Gate or a similar disciplined process related to information technology projects, including development of key artifacts and independent quality assurance oversight.

Other approved changes are an increase of $380,436 General Fund, on a one-time basis, and the authorization to establish of one limited duration full-time position (0.50 FTE) to implement SB 578 (2021) and the payment of private counsel, with instruction that the agency work with the Legislative Fiscal Office to establish a new budget structure in the state's budget system for civil-related activities.

The Subcommittee approved $259,969 General Fund and authorized the establishment of one permanent full-time position (0.58 FTE) for the Appellate Division, Juvenile Appellate Section, to support caseload growth. Related to family treatment courts, the Subcommittee approved $195,833 General Fund and authorized the establishment of one permanent full-time position (0.50 FTE) in the Juvenile Division. The position will serve on a statewide family treatment court governance committee.

Commission on Judicial Fitness and Disability

The Subcommittee approved $15,000 of General Fund, on a time-time basis, to resolve an underfunding Other Payroll Expenses for the Commission's executive director position.

LEGISLATIVE BRANCH

Legislative Administration Committee

The Subcommittee approved increasing Other Funds expenditure limitation by $4,205,000 for the balance of general obligation bond proceeds issued in the prior biennium for the Document Publishing and Management System (DPMS) that will be expended during 2021-23. Other Funds expenditure limitation of $235,000 was also established for the cost of issuing Article XI-Q bonds authorized in SB 5701 for the third phase of the Capitol Accessibility, Maintenance, and Safety (CAMS) project to further capital improvements to the State Capitol Building, including upgrades to the 1938 building for improved functionality, fire protection systems, seismic retrofits, roof repairs, security upgrades, IT and media modernization, and upgrades to remaining mechanical, electrical, and plumbing equipment not addressed in phases I and II. Bonds are scheduled to be sold in spring 2023, so no additional debt service is due in the 2021-23 biennium. CAMS III has a total estimated cost of $375 million through the 2023-25 biennium, with a total of $242,711,000 approved in the Capital Construction bill (SB 5702) through a combination of bond proceeds ($19,630,000) and General Fund ($223,081,000) to support 2021-23 expenditures.

A one-time General Fund reduction of $23,178,950 from unexpended 2019-21 General Fund legislative agency appropriations was approved to partially support the cost of CAMS III. Reductions eliminated General Fund carried forward for the Legislative Assembly, Legislative Fiscal Office, Legislative Policy and Research Office, Legislative Revenue Office, and Commission on Indian Services and reduced Legislative Administration and Legislative Counsel carryforward balances to $1,077,899 and $153,036, respectively. The remaining unexpended 2019-21 General Fund in Legislative Administration will support the addition of a permanent full-time Security Manager position (0.54 FTE) totaling $123,416 and additional security projects and costs of $500,000 in the 2021-23 biennium. The balance in Legislative Counsel is anticipated to support additional publication services staff overtime costs.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a one-time General Fund appropriation of $180,000 to support the Department's Animal Rescue Entity Program established by SB 883 (2019). This program regulates animal rescue entities through licensure and inspections of facilities and was intended to be a self-funded program. When first established, there was anticipated to be around 515 organizations that would require licensure in Oregon, however ORS 609.415 provides that entities with less than ten animals in their custody are not required to be licensed. To date, only 135 entities are full licensed, while 104 report being under the 10-animal requirement. As a result, the annual fee of $375 is not sufficient to fund the Natural Resource Specialist 3 (1.00 FTE) position that administers the program. The funding provided is intended to keep the program operational for the remainder of the biennium, and the Department is expected to return to the 2023 legislature with proposals for program sustainability.

Additionally, the Subcommittee approved the establishment of two limited duration positions, a full-time Program Analyst 1 (0.71 FTE) and a half-time District Veterinarian (0.35 FTE) as part of a National Animal Disease Preparedness and Response Program grant received from the U.S. Department of Agriculture. The legislature provided retroactive permission to apply at the November 2021 meeting of the Interim Joint Committee on Ways and Means and the Department received funding in December 2021.

Columbia River Gorge Commission

A General Fund appropriation of $25,000 was provided for the Columbia River Gorge Commission to cover Oregon's 50 percent share of increased operating costs. The increased costs were a result of increases in Washington's budget related to audit services, central services, wage increases, and employee insurance benefits.

State Department of Energy

The Subcommittee approved a one-time General Fund appropriation of $5 million for the solar rebate program established in HB 2618 (2019). The $5 million will be deposited into the Rooftop Solar Incentive Fund for the issuance of rebates and to pay for implementation and administration of the solar rebate program. This is the program's third influx of one-time General Fund, including $2 million in 2019-21, and $10 million in HB 5006 (2021). This additional amount available for rebates can be administered within existing resources.

The Subcommittee also approved an adjustment to the General Fund debt service provided to the Department for the Small-Scale Energy Loan Program (SELP). This debt service, totaling $3.5 million, is due to losses sustained from loans dating back to 2007 and was provided in HB 5006 (2021) to cover bond payments due in April 2022 and 2023. However, the statutory provisions of the SELP program require that any debt service payments must be paid through the Small-Scale Local Energy Project Administration and Bond Sinking Fund established in ORS 470.300. As a result, the General Fund debt service provided in HB 5006 has been eliminated and $3.5 million of General Fund has been appropriated for deposit into the Sinking Fund. A corresponding Other Funds expenditure limitation has been provided to pay the debt service out of the Fund in 2022 and 2023.

Department of Environmental Quality

As part of an overall statewide investment in climate, the Subcommittee approved two separate one-time General Fund appropriations of $15 million to be deposited into dedicated funds for programs at the Department of Environmental Quality (DEQ). The first $15 million was deposited into the Zero-Emission Incentive Fund to provide additional funding for the electric vehicle rebate program known as the Oregon Clean Vehicle Rebate Program. This program was established in HB 2017 (2017) and is funded from privilege tax revenue of approximately $12 million per year. With increased growth in the electric vehicle sector in recent years, the program is anticipated to be oversubscribed. A corresponding $15 million of Other Funds expenditure limitation was provided for DEQ to expend the monies in the fund in the form of additional rebates, which can be administered within existing agency resources.

The second $15 million was deposited into the Medium and Heavy-Duty Electrification Fund, established in HB 4139 (2022) for a grant program supporting medium and heavy-duty zero-emission vehicle charging and fueling infrastructure projects. This one-time funding is intended to

support grants to public or private entities for capital improvements and technical assistance to support the installation of charging infrastructure for zero-emission medium and heavy-duty vehicles. Projects will be awarded through a competitive request for proposal process with priority given to projects located in communities disproportionately impacted by diesel pollution or are connected to proposed or existing transportation corridor projects, and projects that demonstrate available matching funds. A corresponding $15 million of Other Funds expenditure limitation was provided to expend the monies in the fund. Included in this amount are anticipated costs for administrating the grant program, including the establishment of a limited duration Operations and Policy Analyst 2 position (0.63 FTE). Total administrative costs are estimated to be $373,329 in the 2021-23 biennium, including potential contracting costs. Depending on the Department's ability to initiate the program, demand for the grants and distribution of available funding, DEQ may need to request carry forward of Other Funds limitation and position authority for this program as part of its 2023-25 budget request.

The Subcommittee provided the following instruction to the Department of Environmental Quality and the Department of Transportation:

> **BUDGET NOTE:** The Department of Environmental Quality and the Oregon Department of Transportation are directed to report back to the Joint Committee on Transportation and the appropriate interim budget committee by December 1, 2022, with an analysis of existing incentives available to support the transition to zero emission medium and heavy duty transportation fleets. The agencies are further directed to research incentives offered in other states and to provide recommendations on expanding or creating incentives to support businesses in the transition to zero emission medium and heavy-duty vehicles. This effort should include analyses on incentives for both vehicles and electric charging or other fuel infrastructure.

Additionally, the Subcommittee approved $517,000 General Fund to support laboratory operations, including $217,000 for a permanent full-time Principle Executive Manager E position (0.63 FTE) to aid in management and operations of the DEQ Lab. Costs of this position are distributed across all three major program areas of Air Quality, Water Quality, and Land Quality. Of the amount provided, $300,000 is one-time for the repair or replacement of analytical equipment. The Subcommittee also approved $484,553 General Fund for information technology costs related to DEQ's use of the State Data Center and increased use of enterprise and backup storage as well as LAN services. These costs are part of assessments paid to the Department of Administrative Services.

Finally, the Subcommittee approved $56,604 Other Funds expenditure limitation and establishment of a permanent half-time Operations and Policy Analyst 2 position (0.25 FTE) to oversee the Mattress Stewardship Program established by SB 1576 (2022). Funding for the position is expected to come from an annual fee, to be established by rule, paid by stewardship organizations.

State Department of Fish and Wildlife

As part of a statewide drought resiliency package, the Subcommittee approved $15.6 million General Fund to the Department of Fish and Wildlife (ODFW). Included in this funding is $8 million for fish passage barrier removal, $5 million for deposit into the Oregon Conservation and Recreation Fund established in HB 2829 (2019), and $2.6 million for activities to improve drought resiliency including river temperature and streamflow monitoring. The Department anticipates utilizing these funds for the procurement of temperature loggers and streamflow gauges, to

conduct coldwater refugia mapping, and to address a backlog of new instream water right applications. To accomplish this work, ODFW will establish seven limited duration positions (3.33 FTE) including two Natural Resource Specialist 3's and a Natural Resource Specialist 2 (0.67 FTE each), and four Biological Science Assistants (0.33 FTE each). Cost of the positions is anticipated to be $541,116 General Fund. Included in the total is at least $750,000 of funding to the U.S. Geological Survey (USGS) for placement and maintenance of approximately 25 streamflow gauges, with the possibility for matching funding from USGS that would increase that total to 50.

The General Fund provided for the drought resilience package is one-time, except for the USGS funding and $50,000 for gauges to be placed in priority basins identified by the Department. With only 16 months remaining, it may be difficult for the Department to accomplish some of the anticipated activities by the end of the biennium, considering that much of this work is related to gathering and analyzing ongoing data. It would not be unexpected for the Department to seek supplementary or ongoing resources as part of the agency's 2023-25 budget request.

Finally, $6 million of Other Funds expenditure limitation was approved for funds deposited into the Oregon Conservation and Recreation Fund, including the $5 million mentioned above and $1 million from American Rescue Plan Act Coronavirus State Fiscal Recovery Fund monies designated in HB 5006 (2021).

Department of Forestry

The Subcommittee approved an appropriation of $46,298,469 General Fund to the Oregon Department of Forestry for the payment of emergency fire costs related to the 2021 wildfire season. Of the total amount, $6,141,267 was provided to address the payment of costs associated with severity resources. A corresponding reduction in the special purpose General Fund appropriation to the Emergency Board for severity resources was also made. The remaining $40,157,202 is the net estimated direct cost of emergency fire suppression allocated to the General Fund. Additionally, an increase of $78,218,491 Other Funds expenditure limitation was approved for the processing of payments of expenses incurred during the 2021 fire season that are anticipated to be paid from non-General Fund sources including: federal agency reimbursements, federal emergency fire grant assistance, other agency reimbursements, and private landowner assessments.

Department of Land Conservation and Development

Other Funds expenditure limitation of $90,660 was provided for the Department of Land Conservation and Development from the City Economic Development Pilot Program Fund established by HB 2743 (2017). The expenditure limitation had been inadvertently phased out by the Department during the previous budget cycle. Approximately $36,700 in funds remain in the City Economic Development Pilot Program Fund. The funds were provided by the City of Madras for the pilot program. The funding will be returned to the City of Madras less any costs associated with the Department's report required by section 5 of HB 2743 (2017).

The Subcommittee approved one-time General Fund of $150,000 for the Department of Land Conservation and Development (DLCD) to expand current work on the Regional Housing Needs Analysis implementation. This investment will allow the agency to support anticipated interim work by legislators and stakeholders around housing and land supply issues; that support may include professional facilitation along with administrative, logistical, and technical services.

Land Use Board of Appeals

A joint report that was due during the 2022 Legislative session between the Land Use Board of Appeals and Department of Administrative Services Enterprise Information Services was deferred until the end of 2022. The report was to provide progress on foundational work for an electronic filing and case management system for the Board, including any funding requirements. The Board stated that it has not had the staff capacity to oversee or initiate this project due to two of the six Board personnel being on extended leave in 2021.

Oregon State Marine Board

To support expenditure of a recent grant award from the National Oceanic and Atmospheric Administration, an increase in Federal Funds expenditure limitation of $50,000 was approved; this funding will be used to remove and mitigate abandoned and derelict vessels.

Department of State Lands

A one-time General Fund appropriation of $121,000,000 for the Department of State Lands (DSL) was approved by the Subcommittee. It is intended to satisfy the financial obligations to the Common School Fund related to the Elliot State Forest. The Forest was appraised in 2016 at a value of $221 million, and $100 million was paid to the Common School Fund from the proceeds of certificates of participation that were authorized for issuance in 2019. Based on this appraisal, decoupling the Forest from the Common School Fund is estimated to cost $121 million. Once decoupled, the Elliot State Forest would transfer from DSL oversight to the newly established Elliott State Research Forest Authority as provided in HB 1546 (2022). Satisfying the financial obligations to the Common School is one of the tasks that must be completed prior to that measure becoming operative on January 1, 2024.

A one-time General Fund appropriation of $1 million was provided to DSL for deposit into the Oregon Ocean Science Fund established under ORS 196.567. The funds are to be spent by the Oregon Ocean Science Trust to further science and monitoring along Oregon's ocean and coastal habitats, which includes nearshore keystone species such as sea otters, kelp and eelgrass habitat, and sequestration of blue carbon. A corresponding Other Funds expenditure limitation increase was provided to DSL for these funds to be spent in the manner described.

Water Resources Department

A technical adjustment was included for the Water Resources Department that disassociated $435,994 General Fund intended for the payment of limited-duration position costs and other associated administrative expenses of the Water Well Abandonment, Repair and Replacement Fund established by ORS 537.766 from monies that had been intended for deposit in the fund. Although the total amount of General Fund appropriated remains unchanged, this adjustment allows for the payment of these position costs directly instead of through the fund, which does not explicitly provide for this use of the monies in the fund. No additional position authority is provided with this adjustment as the positions were authorized by SB 5561 (chapter 4, Oregon Laws 2021, 2nd Special Session). A corresponding reduction in the Other Funds expenditure limitation that was provided for the payment of costs associated with these positions and associated administrative expenses from the fund was also approved.

Oregon Watershed Enhancement Board

A $239,000 one-time General Fund appropriation to the Oregon Watershed Enhancement Board (OWEB), the authorization to establish a limited duration position (0.67 FTE), and the extension of an existing position (0.36 FTE) was approved to support the OWEB administration of drought relief programs and funding as provided by chapter 4, Oregon Laws 2021. The appropriated amount includes funding for the direct position costs and position associated services and supplies costs.

The Subcommittee approved a one-time General Fund appropriation of $5,203,786 to OWEB and the authorization to establish a limited duration position (0.63 FTE), for the purpose of creating a grant program to provide funding for on the ground actions supporting the recovery of natural resource lands impacted by the 2021 wildfire season. These actions include soil stabilization and erosion control, detection and treatment for invasive species, reseeding and replanting, habitat restoration and culvert repair or replacement. $5 million will distributed as grants with the remaining funding used to support position and other administrative costs of the program.

A one-time General Fund appropriation of $10 million for deposit in the Flexible Incentives Account was also provided; a corresponding $10 million Other Funds expenditure limitation from the account was established along with the authorization to establish a limited duration position (0.63 FTE) and extend the service of a second, existing, limited duration position (0.31 FTE) to support a program providing grants that support the voluntary transfer of water rights to improve legally protected streamflows. This support is supplemental, and additive to the agency's existing water acquisition grant program funded by lottery revenues.

A one-time General Fund appropriation of $5 million General Fund for deposit in the Oregon Agricultural Heritage Fund was approved along with a corresponding establishment of a $5 million Other Funds expenditure limitation from the fund and the authorization to establish three limited duration positions (1.57 FTE). The Oregon Agricultural Heritage Fund supports a number of activities including landowner succession planning, financial support for conservation management plans, covenants, and easements, funding for and direct technical assistance leading to those plans, covenants, and easements, administrative costs of the Oregon Agricultural Heritage Commission, and OWEB administrative costs related to working lands conservation programs.

The Subcommittee approved an increase of $169,937 Lottery Funds expenditure limitation and the establishment of a limited duration, conservation outcomes specialist position (0.63 FTE). This action allows the agency to continue the limited duration position that had been established in the prior biennium but had not previously been continued into the current biennium due to revenue constraints. This position primarily functions to assist in the establishment and maintenance of the structure for monitoring and reporting results and outcomes of investments in watershed restoration.

An increase of $1 million in the allocation of lottery monies from the Watershed Conservation Operating Fund to the Department of Agriculture via the Oregon Watershed Enhancement Board was approved to support the expenditure of those monies by the Department of Agriculture for grasshopper and cricket suppression efforts as authorized by section 8, chapter 4, Oregon Laws 2021, Second Special Session.

Allocations of Lottery Fund monies deposited in the Watershed Conservation Operating Fund provided to the following agencies, were approved to be increased by the following amounts to support increased expenditures for statewide budget adjustments including compensation changes driven by collective bargaining agreements:

- Department of State Police: $249,144
- Department of Fish and Wildlife: $118,337
- Department of Agriculture: $213,188
- Department of Environmental Quality: $224,550

PUBLIC SAFETY

Department of Corrections

The Subcommittee approved two budget-neutral fund shifts to utilize remaining fund balances from the Coronavirus Relief Funds (CRF) and American Rescue Plan Act (ARPA) monies provided to the state. Other Funds expenditure limitation of $74,716,564 for CRF and $363,582 for ARPA funding is provided, along with a corresponding decrease in General Fund. These federal funds are received by the Department of Administrative Services and passed through to the Department of Corrections for maintaining public safety services during the COVID-19 pandemic.

The Subcommittee approved several technical adjustments that shift costs between programs within DOC, including: $6 million from central administration to operations for repair and maintenance projects; $131,200 from operations to correctional services for the library services unit; and $100,000 from central administration to correctional services for the community partner outreach program.

Finally, a one-time General Fund appropriation of $51,421 was approved for a limited duration part-time Administrative Specialist 1 position (0.25 FTE) that will serve as a liaison for the Gender-Responsive Coordinator position established in the Governor's Office.

Oregon Criminal Justice Commission

The Subcommittee approved a one-time General Fund appropriation of $300,000 for the legal services pilot program first established by HB 2631 (2019) and then reestablished by HB 4050 (2022) operating at the Coffee Creek Correctional Facility. The Criminal Justice Commission will administer payments for this program, which is operated by the Oregon Justice Resource Center.

Oregon Department of Emergency Management

The Subcommittee approved the necessary funding for the establishment of the Department of Emergency Management, effective July 1, 2022, outlined in HB 2927 (2021). The new Department will be structured with five major programs, including: Administration, the 9-1-1 Emergency Program, Preparedness and Response, Mitigation and Recovery, and Bond Debt Service.

- Administration program includes $7,896,756 General Fund and $484,877 Other Funds and 38 positions (18.83 FTE).
- 9-1-1 program is 100% Other Funds totaling $68,337,111 and 10 positions (5.36 FTE).
- Preparedness and Response includes several federal grant programs like the Emergency Management Performance Grants, Homeland Security Grants, Regional Catastrophic Preparedness Grants, Geohazards Grants, and the SPIRE Grant program, which is funded by bond funding; $757,611 General Fund, $5,673,745 Other Funds, $37,092,457 Federal Funds and 22 positions (10.82 FTE) make up this program.
- Mitigation and Recovery includes the federal Fire Assistance Grants, Flood Mitigation Assistance Grants, Pre-Disaster Grants, Hazard Mitigation Grants, and this program is also where Public Assistance and Individual Assistance funding would flow through for FEMA disaster-related payments. The program includes $665,143,048 Federal Funds and 22 positions (11.00 FTE).
- Bond Debt Service consists of $1,576,705 General Fund related to bonds issued for the SPIRE grant program.

Finally, $20 million of one-time Other Funds expenditure limitation was provided for the Department to expend monies deposited into the Local Disaster Assistance Loan and Grant Account to be used as match for FEMA Hazard Mitigation Program grants. This will allow the Department to expend the funds beyond June 30, 2023 and maximize the available federal funding from FEMA. The Other Funds expenditure limitation will go in the Mitigation and Recovery program and the Department will likely need to request additional limitation as part of its 2023-25 budget development to expend any unspent funds.

Department of Justice

The Subcommittee approved the following Crime Victim and Survivor Services budget adjustments:

- $15 million in Other Funds expenditure limitation, on a one-time basis, for community-based violence prevention grants. The revenue source is the American Rescue Plan Act Coronavirus State Fiscal Recovery Fund monies received by the Oregon Department of Administrative Services and transferred to the Department.
- $11.25 million General Fund, on a one-time basis, for a potential revenue shortfall in the federal Victims of Crime Act grant (VOCA).
- $10 million General Fund, on a one-time basis, for deposit into the Oregon Domestic and Sexual Violence Services Fund and an increase of $10 million of Other Funds expenditure limitation for expenditure from the fund, for state-funded grants to domestic and sexual violence service providers throughout the state, including federally recognized tribal governments.
- $2.8 million General Fund, on a one-time basis, for distribution to Court Appointed Special Advocates.

- $2 million in the Other Funds expenditure limitation, on a one-time basis, for the Crime Victims and Survivor Services Division, as a special payment for distribution to nonprofit entities to assist survivors of domestic and sexual violence and human trafficking in maintaining or acquiring housing. The revenue source is the Housing and Community Services Department (HCSD) American Rescue Plan Act (ARPA) funding for the agency's Emergency Rental Assistance Program. The $2 million is to be deposited into the Oregon Domestic and Sexual Violence Services Fund.

For the Legal Tools Replacement information technology project, the Subcommittee approved $4.6 million in supplemental General Fund, on a one-time basis, and authorized the establishment of 13 limited duration positions (7.29 FTE) and $5.1 million Other Funds expenditure limitation. The revenue source of the Other Funds is Article XI-Q general obligation bond (SB 5701) that will be issued in the spring of 2023 and fund a portion of project activities for the 2023-25 biennium. The Other Funds amount includes $105,000 associated with the cost of the bond issuance. Debt service, which will begin int the 2023-25 biennium, is to come from legal billings to state agencies.

To address workload needs driven by state agencies, the Subcommittee approved a supplemental increase of $2.3 million in the Other Funds expenditure limitation and authorized the establishment of nine permanent full-time positions (4.74 FTE) for the General Counsel Division to address workloads in the Natural Resources, Government Services, and the Tax and Finance Sections. The revenue to support this request is to come from billings to state agencies.

The budget approved by the Subcommittee includes a decrease of $940,753 in the Other Funds expenditure limitation, an increase of $1.2 million General Fund, and authorized the establishment of one permanent full-time position (0.58 FTE) for the Criminal Justice Division due to Department's withdrawal from the federal government's High Intensity Drug Trafficking Area (HIDTA) program beginning May 1, 2022. Five existing permanent full-time positions will be fund shifted from Other to General Fund then redeployed the positions into the Analytical and Criminal and Investigative Support Section. The newly authorized position will manage the Investigative Service Center, the Oregon Watch Center, the Titan Fusion Center, and the Oregon Critical Infrastructure Program.

The Subcommittee approved a decrease of $213,517 General Fund, a decrease of $37,146 in Other Funds expenditure limitation, and a decrease of $486,565 in Federal Funds expenditure limitation and the abolishment of 12 permanent full-time positions (12.00 FTE) for the Division of Child Support to fund the procurement of a child support receipting and payment collection service for physically deposited payments.

The Subcommittee requested that the Department of Administrative Services (DAS) unschedule $300,000 General Fund and $389,630 Federal Funds for the Division of Child Support that was funded by the Legislature in 2021 (Policy Package #482) to fund the movement of the Child Enforcement Automated System (CSEAS) from a private data center to the DAS State Data Center. The funding may be rescheduled after the division presents a data migration plan to the Emergency Board as part of a request for the release of special purpose appropriation.

Related to family treatment courts, the Subcommittee approved a $384,668 Other Funds expenditure limitation and authorized the establishment of two permanent full-time positions (1.00 FTE). One position (0.50 FTE) will serve on a statewide family treatment court governance committee and one position will support the Department of Human Services (DHS) in a new family treatment court in Clatsop County (0.25 FTE) and an existing family treatment court in Columbia County (0.25 FTE). Legal billings to DHS will pay program costs.

The Subcommittee approved $314,528 General Fund and authorized the establishment of one permanent full-time Operation and Policy Analysts 4 (0.58 FTE) for the Commission on Statewide Law Enforcement Standards of Conduct and Discipline (HB 2930 (2021)). The position is to service as the executive director the commission under the Criminal Justice Division.

The following technical budgetary adjustments were also included in the agency's budget adjustments:

- Transfer $447,784 Other Funds expenditure limitation and one permanent full-time positions (0.88 FTE) for the Fair Housing Enforcement initiative from the General Counsel Division to the Civil Enforcement Division.
- Reduce $212,656 General Fund for the Defense of Criminal Convictions to reconcile the budget with the Department's 2021-23 close-of-session forecasted caseload.

Oregon Military Department

For the Oregon Military Department (OMD), the Subcommittee approved a technical adjustment of $269,505 General Fund to shift information technology costs between programs, from the Office of Emergency Management (OEM) to administration. These costs have been budgeted within OEM but need to stay with the Department when OEM becomes an independent agency on July 1, 2022. Additionally, a fund split adjustment was approved for some accounting positions within the Department. Previously these positions had been supported 100% by federal funds but will be split 53% General Fund and 47% Other Funds.

The Subcommittee also approved the repurposing of $2.7 million of one-time General Fund from SB 5535 (2021) that was received as the anticipated state's share of FEMA-reimbursable cost for urban search and rescue teams deployed during the Labor Day wildfires in 2020. The state share funding is no longer needed as those fires were declared a major disaster, allowing for 100% FEMA reimbursement. The Department will now utilize those funds to complete a 2020 Wildfire After-Action Report, update the State Disaster Recovery Plan, enhance Diversity, Equity, and Inclusion efforts, and acquire a grants management software system. This grant management system will be funded with $500,000 of the one-time General Fund and $545,000 of available federal funds, for a total estimated cost of $1,045,000. OMD estimates the ongoing licensing and maintenance costs to be $140,000 per year which can be financed within existing resources.

An additional approved use of the one-time General Fund is for potential costs associated with moving the Office of Emergency Management -- to become the Oregon Department of Emergency Management (ODEM) on July 1, 2022 -- to a new location outside of the Anderson Readiness Center where space is insufficient. The new location being considered was previously leased by the Department of Transportation and includes space across two floors for staff offices and the state's Emergency Coordination Center, as well as secure parking onsite. The Department is working with Department of Administrative Services Enterprise Asset Management on the potential transition. If the site is approved, costs are

expected to be $1,888,600, including renovations, to be completed prior to the end of the biennium. Rental costs for the new facility are anticipated to be $2.7 million a biennium, which is about $351,000 more than OEM's current space. ODEM will need to request additional funding as part of its 2023-25 budget development.

Finally, the Subcommittee approved the necessary funding adjustments for the establishment of the Department of Emergency Management. This includes reductions of $8,654,366 General Fund, $1,576,705 General Fund debt service, $74,495,733 Other Funds, $702,235,504 Federal Funds, and transfer of 92 positions totaling 46.01 FTE. An additional reduction of $20 million General Fund was approved from one-time funds provided in HB 5006 (2021) as matching funds for FEMA's Hazard Mitigation Program. The funds are eliminated from OMD's budget and then placed for deposit into the Local Disaster Assistance Loan and Grant Account to be used for the same purpose. By placing the funds for deposit, the Oregon Department of Emergency Management will be able to carry forward any unspent funds beyond the 2021-23 biennium, since most project costs will extend beyond June 30, 2023. Funds in the Local Disaster Loan and Grant Account are transferred to ODEM on July 1, 2022.

State Board of Parole and Post-Prison Supervision

The Subcommittee approved three budget adjustments for the Board to address needs around technology and workload. An increase of $74,000 General Fund will help the agency find a vendor solution for an electronic records management system and support the cost of moving paper records from between offices; the old storage area is no longer available due to a building closure. The establishment of one full-time permanent Information Systems Specialist 7 (0.50 FTE) at a cost of $115,971 General Fund was also authorized effective July 2, 2022. Finally, $537,464 General Fund and two limited duration positions (1.00 FTE) were added to the budget to help cover hearings workload due an increase in juvenile sentence commutations.

Department of State Police

The Subcommittee approved $2.6 million General Fund, on a one-time basis, for the Firearms Instant Check System unit within the Department of State Police. These funds are to support 17 limited duration positions that were approved in the 2021 regular session through HB 5028. These positions, totaling 14.96 FTE, were included in the agency's 2021-23 budget to address a backlog of firearm background checks, and were originally intended to be funded with available fund balances from fee revenues within the Criminal Justice Information Services Division.

Additionally, the establishment of a permanent full-time Operations and Policy Analyst 4 position (0.25 FTE) totaling $112,291 General Fund was approved by the Subcommittee. This nonsworn position will act as the Department's tribal liaison to serve as the point of contact for all tribal governments and indigenous persons within the state. Of the General Fund provided, $35,000 is a one-time cost for a dedicated vehicle.

Also approved is the repurposing of $50,000 General Fund originally provided in HB 2928 (2021). That measure provided $150,000 of one-time funding for the purchase of three public announcement systems for crowd control, however, the Department had $50,000 remaining after the purchase and will use the funds to obtain respirator masks for the Mobile Response Team.

The Subcommittee approved a one-time Federal Funds expenditure limitation increase of $3,039,868 for the Department to make purchases under the equitable sharing program through the U.S. Department of Justice. The Department intends to use the available funding to purchase five Mobile Command Post vehicles, three Explosive Unit Response trucks, and to upgrade three of its current Hazardous Duty Robots.
The Subcommittee also approved the following General Fund appropriations related to the Office of the State Fire Marshal:

- $11,323,221 for one-time 2021 fire costs. This initial cost estimate is from the response to nine Governor-declared conflagrations across Oregon in 2021. Of the nine fires, two are eligible for federal reimbursement from FEMA ($3.4 million estimated state share) while the other seven are all state responsibility ($7.9 million).
- $1,149,500 for the purchase of wildland firefighting equipment (one-time) for the Estacada Rural Fire Protection District.
- $1,807,561 from the special purpose appropriation to the Emergency Board established in HB 2927 (2021) for the preparation of establishing the Office of the State Fire Marshal as an independent state agency. This appropriation will support 19 positions (5.50 FTE) within the new agency in place for the July 1, 2023 effective date.

Department of Public Safety Standards and Training

The Subcommittee approved an increase of $232,042 in Federal Funds expenditure limitation for the Assistance to Firefighters Grant Program. A budget note related to police officer training was also approved:

> **BUDGET NOTE:** The Department of Public Safety Standards and Training is directed to return to the appropriate interim committees on public safety by December 1, 2022, with a proposal for the delivery of training for police officers concerning the investigation and reporting of cases involving missing or murdered indigenous persons. The proposal should include the method and cost of delivery and the anticipated number of additional training hours that would be required.

Oregon Youth Authority

The Subcommittee approved budget adjustments to support the transfer of two vacant permanent full-time positions between programs, along with associated reclassification, funding, or step changes, to enhance the agency's Diversity, Equity, and Inclusion Office. The two positions, one from facilities programs and one from community programs, are moved to program support to serve as a DEI Strategic Coordinator and a DEI Engagement Specialist. This adjustment has a net zero impact on the overall agency budget.

Additionally, the Subcommittee approved a joint request from the Oregon Department of Human Services and the Oregon Youth Authority for a one-time repurposing of $7.7 million in General Fund savings ($12.9 million total funds) resulting from lower than budgeted utilization in the Behavior Rehabilitation Services (BRS) program to support systems of care for children and families. This repurposing of funds includes $3 million General Fund ($1,744,916 from OYA) for supplemental payments to BRS providers and other contracted community-based providers experiencing COVID outbreaks and quarantines, effective November 1, 2021 through June 31, 2023; and, $4.7 million General Fund ($2,301,350 from OYA) on a one-time basis to reserve bed capacity, effective November 1, 2021 through June 31, 2023. Some available federal funding will also be utilized as part of the $12.9 million total funds, including $887,513 from OYA, to support reserving bed capacity.

Finally, HB 5202 establishes a new Other Funds Debt Service appropriation to help correct a legal reference error in HB 5006 (2021).

TRANSPORTATION

Department of Aviation

The Subcommittee approved an increase of $633,162 Federal Funds expenditure limitation from increases in Coronavirus Response and Relief Supplemental Appropriations Act (CCRRSAA) and American Rescue Plan Act (ARPA) federal grant funds for COVID-19 related costs. Other Funds expenditure limitation of $1,145,989 and three positions (2.01 FTE) was approved to restore capacity in the Operations and Pavement Maintenance divisions back to pre-pandemic levels. The additional funding comes from a favorable revenue forecast on the aviation fuels tax.

Three aviation projects supported by General Fund that are part of the Rural Infrastructure package were also approved by the Subcommittee:

- $2,598,406 for runway and electrical rehabilitation at the Cape Blanco State Airport
- $540,388 for distribution to the City of Salem for the Salem Municipal Airport upgrade
- $750,000 for distribution to Josephine County for a Jet A and Avgas aircraft fueling system at the Illinois Valley Airport

Department of Transportation

The Subcommittee approved an additional $25 million General Fund for 2021-23 biennial expenses associated with Oregon Department of Transportation (ODOT) debris removal expenses associated with the 2020 wildfire season, augmenting $14.4 million appropriated in the 2021-23 legislatively adopted budget. This funding supports work that is not eligible to be paid from State Highway Fund costs, including private property debris removal, and FEMA match requirements. Expenditures for cleanup activities have not followed originally anticipated schedules; instead of most payments being made in 2019-2021 as originally anticipated, only $38.4 million of a total appropriation of $93.75 million was expended in that biennium.

Also approved was an additional $3,349,960 General Fund -- and a corresponding decrease in funding from ARPA funds transferred to ODOT from the Department of Administrative Services -- for rehabilitation of the Lake County Railroad, as state funding will be used as non-federal match for a Federal Railroad Administration grant.

General Fund in the amount of $7,000,000 was added for deposit into a subaccount of the Oregon Transportation Investment Fund, to fund projects that reduce collisions between wildlife and vehicles. The funds will be distributed for a range of wildlife corridor project needs, including but not limited to project feasibility studies, planning, construction, retrofit and maintenance of wildlife road crossing infrastructure, roadkill tracking and studies, animal detection systems, signage, direction fencing, wildlife jump outs, and matching funds requirements for projects. The Department is to consult with the State Department of Fish and Wildlife and may partner with or make distributions to Tribal governments, counties, cities, or other public or private entities for projects. Distributions are to be prioritized for those projects that fill funding

gaps for wildlife road crossings and habitat connectivity that are not otherwise budgeted for or required under other federal or state obligations. A corresponding Other Funds expenditure limitation for this purpose was also approved.

A $1.5 million non-recurring General Fund appropriation to ODOT was approved for the purpose of remediating damage sustained to North Fork Road in Marion County during the 2020 wildfires. Funding is intended to help replace guard rails, replace signs and gates, ease access limitations; and pay for costs associated with replacing the Elkhorn single lane wood and steel bridge.

An increase in Other Funds expenditure limitation in the amount of $3,636,767 was approved to provide dedicated resources for the Interstate Bridge replacement project. Per a Memorandum of Intent between ODOT and the Washington State Department of Transportation (WSDOT) and legislative engagement guiding the work of both entities, project costs and staffing are being shared between the two states. The funds support 12 permanent positions (9.42 FTE), attributable to ODOT. These positions are being funded from $45 million in Federal Highway Administration formula allocations (budgeted as Other Funds) that ODOT has committed to the project. Between 2019 and late 2021, ODOT had been leveraging earlier applicable work from the Columbia River Crossing effort dating from 2005-2013, and staffing the initial phases of the project with existing resources; dedicated resources and attention are now required to begin construction by 2025, per the current project schedule. The following positions are created as permanent, due to the project spanning multiple biennia:

- A dedicated program administrator, responsible for developing and building a project that attains the bi-state design and construction objectives;
- An assistant program administrator, to oversee joint project elements and coordination between Oregon and Washington, to achieve the design elements, construction, and procurement activities necessary to get to completion, pursuant to policy objectives of state policy makers;
- A deputy environmental manager position to navigate compliance with federal, state, and local environmental laws;
- A contracts manager to oversee the development and negotiation of agreements with agencies, vendors, and consultants;
- An executive support specialist to support meetings, summaries, reporting requirements, and serve as a point of contact for customers;
- A community and government relations manager to facilitate outreach, coordinate feedback, and notify staff and policy makers of state and local issues;
- A deputy design manager focused on roadway and interchange engineering;
- A cultural resource coordinator to facilitate cooperation with state historic preservation offices and Native American nations;
- A lead traffic engineer; A finance manager responsible for financial modeling, coordination, and planning;
- A tolling manager, to develop and oversee a tolling plan that aligns with Oregon and Washington policy; and
- A real estate services manager to prepare and manage rights of way negotiation, acquisition, and relocation.

An increase in Other Funds expenditure limitation in the amount of $5,248,462 was approved for Driver and Motor Vehicle Services, to extend 46 limited duration Transportation Services Representative 1 positions (34.50 FTE) that were due to expire in February 2022. The extension will meet existing and anticipated customer service demands for DMV transactions, including Real ID credentials. The positions are supported by

DMV fee revenue, sufficient to support the request. The Department projects an estimated 814,000 Real ID transactions between January 2022 and June 30, 2022.

Other Funds expenditure limitation was approved to accommodate the expenditure of American Rescue Plan Act funds transferred from the Department of Administrative Services. ODOT will provide grants on a one-time basis to the following entities for the following projects:

- $3,000,000 to Marion County Public Works Department for Safety Corridor improvements;
- $2,960,000 to the City of Canby for the extension of Walnut Street;
- $9,400,000 to Crook County for extension of Combs Flat Road; and
- $500,000 to the City of Dufur for sidewalk renovation.

Legislative Fiscal Office

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Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Dan Rayfield, House Co-Chair

Certificate

June 3, 2022

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting via remote interface on June 3, 2022, took the following actions:

1. Commission on Judicial Fitness and Disability
Acknowledged receipt of a report on compensation plan changes.

2. Oregon Judicial Department
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice, Bureau of Justice Assistance, in the amount of $2,000,000 over a period of four federal fiscal years, to improve, expand, and enhance adult drug courts.

3. Public Defense Services Commission
Acknowledged receipt of a report on compensation plan changes.

4. Public Defense Services Commission
Acknowledged receipt of a report on the agency's reorganization.

5. Public Defense Services Commission
Acknowledged receipt of a report on a financial update; and authorized the transfer of $1,250,000 from the General Fund appropriation established for the Public Defense Services Commission by section 1(3), chapter 444, Oregon Laws 2021, Appellate Division, to the General Fund appropriation established for the Public Defense Services Commission by section 1(6), chapter 444, Oregon Laws 2021, Court Mandated Expenses; authorized the transfer of $10,602,500 from the General Fund appropriation established for the Public Defense Services Commission by section 1(4), chapter 444, Oregon Laws 2021, Trial Criminal Division, to the General Fund appropriation established for the Public Defense Services Commission by section 1(6), chapter 444, Oregon Laws 2021, Court Mandated Expenses; and authorized the transfer of $7,706,454 from the General Fund appropriation established for the Public Defense Services Commission by section 1(5), chapter 444, Oregon Laws 2021, Nonroutine Expenses, to the General Fund appropriation established for the Public Defense Services Commission by section 1(6), chapter 444, Oregon Laws 2021, Court Mandated Expenses; to align General Fund appropriations with expenditures in support of the agency's legislative approved programs.

6. Public Defense Services Commission

Allocated $413,011 from the Emergency Fund established by section 1, chapter 669, Oregon Laws 2021, to supplement the appropriation made to the Public Defense Services Commission by section 1(8), chapter 444, Oregon Laws 2021, Administrative Services Division, for a one fiscal year contract extension with the Oregon Judicial Department for information technology support.

7. Public Defense Services Commission

Allocated $70,250,989 from the special purpose appropriation made to the Emergency Board by section 3(1)(a), chapter 444, Oregon Laws 2021, to supplement the appropriation made to the Public Defense Services Commission by section 1(4), chapter 444, Oregon Laws 2021, Trial Criminal Division; allocated $14,554,511 from the special purpose appropriation made to the Emergency Board by section 3(1)(b), chapter 444, Oregon Laws 2021, to supplement the appropriation made to the Public Defense Services Commission by section 1(5), chapter 444, Oregon Laws 2021, Nonroutine Expenses; allocated $5,002,135 from the special purpose appropriation made to the Emergency Board by section 3(1)(c), chapter 444, Oregon Laws 2021, to supplement the appropriation made to the Public Defense Services Commission by section 1(6), chapter 444, Oregon Laws 2021, Court Mandated Expenses; and allocated $10,192,365 from the special purpose appropriation made to the Emergency Board by section 3(1)(d), chapter 444, Oregon Laws 2021, to supplement the appropriation made to the Public Defense Services Commission by section 1(7), chapter 444, Oregon Laws 2021, Juvenile Division; for public defense services.

8. Public Defense Services Commission

Allocated $94,155 from the Emergency Fund established by section 1, chapter 669, Oregon Laws 2021, to supplement the appropriation made to the Public Defense Services Commission by section 1(8), chapter 444, Oregon Laws 2021, Administrative Services Division, to fund the administrative reclassification of a Procurement Analyst 1 position to a Manger 2 position.

9. State Treasurer

Increased the Other Funds expenditure limitation established for the State Treasurer by section 1(2), chapter 443, Oregon Laws 2021, Trust Property Services, by $177,320, and authorized an increase of 0.59 FTE, to fund the reclassification of four positions and increase of two positions from part-time to full-time for the Trust Property Program.

10. Higher Education Coordinating Commission

Established a General Fund appropriation by allocating $19,000,000 from the special purpose appropriation made to the Emergency Board by section 455(1), chapter 110, Oregon Laws 2022, to the Higher Education Coordinating Commission, for the implementation of the Oregon Tribal Student Grant Program.

12. Department of Education

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration, in the amount of $5,400,000 over a period of five years, to support the development, implementation, and evaluation of a sustainable

infrastructure for school-based mental health, promote healthy social and emotional development of school-aged youth, and prevent youth violence in school settings.

13. Department of Education

Approved the submission of a federal grant application to the U.S. Department of Health and Human Services, Administration for Children and Families, in the amount of up to $1,600,000 over a period of four years, to design and conduct research on how state child care policies are implemented into practice and to measure the effect of state and federal investments on provider engagement in state-funded child care programs.

15. Oregon Health Authority

Allocated $30,000,000 from the special purpose appropriation made to the Emergency Board by section 281(1), chapter 669, Oregon Laws 2021, to supplement the appropriation made to the Oregon Health Authority by section 1(1), chapter 668, Oregon Laws 2021, Health Systems, Health Policy and Analytics, and Public Health; and increased the Federal Funds expenditure limitation established for the Oregon Health Authority by section 5(1), chapter 668, Oregon Laws 2021, Health Systems, Health Policy and Analytics, and Public Health, by $45,000,000; for the Oregon Essential Workforce Health Care Program.

16. Oregon Health Authority

Allocated $42,500,000 from the special purpose appropriation made to the Emergency Board by section 385(1), chapter 110, Oregon Laws 2022, to supplement the appropriation made to the Oregon Health Authority by section 1(1), chapter 668, Oregon Laws 2021, Health Systems, Health Policy and Analytics, and Public Health; and increased the Federal Funds expenditure limitation established for the Oregon Health Authority by section 5(1), chapter 668, Oregon Laws 2021, Health Systems, Health Policy and Analytics, and Public Health, by $112,000,000; for increasing behavioral health provider rates.

17. Department of Human Services

Established an Other Funds expenditure limitation of $4,432,000 for the Department of Human Services, Aging and People with Disabilities program; and established an Other Funds expenditure limitation of $3,347,000 for the Department of Human Services, Intellectual and Developmental Disabilities program, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Department of Human Services; for one-time worker incentive payments to eligible direct care workers in nursing facilities and group homes.

18. Department of Human Services

Established a General Fund appropriation by allocating $5,000,000 from the special purpose appropriation made to the Emergency Board by section 167(1), chapter 669, Oregon Laws 2021, to the Department of Human Services, for drought response efforts, with the understanding the Department of Administrative Services will unschedule $4,000,000 of the amount until the agency provides the Legislative Fiscal Office and Chief Financial Office a spending plan.

19. Department of Human Services

Acknowledged receipt of various reports required by budget notes related to recent investments in long-term care capital improvement and emergency preparedness, long-term care workforce development and training, and foster care respite services, as well as barriers to mental health for individuals served by the Aging and People with Disabilities and the Intellectual and Developmental Disabilities programs.

20. Department of Justice

Increased the Federal Funds expenditure limitation established for the Department of Justice by section 3(3), chapter 427, Oregon Laws 2021, Crime Victim and Survivor Services Division, by $35,110,718, for a federal Victims of Crime Act grant.

21. Department of Justice

Allocated $357,161 from the Emergency Fund established by section 1, chapter 669, Oregon Laws 2021, to supplement the appropriation made to the Department of Justice by section 1(4), chapter 427, Oregon Laws 2021, Crime Victim and Survivor Services, and authorized the establishment of three limited duration positions (1.42 FTE), for the administration of a community based violence prevention program.

22. Oregon Military Department

Established a General Fund appropriation by allocating $63,050 from the Emergency Fund established by section 1, chapter 669, Oregon Laws 2021, to the Oregon Military Department, for Capital improvement; and increased the Federal Funds expenditure limitation established for the Oregon Military Department by section 3(5), chapter 662, Oregon Laws 2021, Capital improvement, by $189,150; for the installation of new computer fiberoptic cable at the Senator Jackie Winters Oregon National Guard Youth Challenge Campus.

23. Criminal Justice Commission

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice, Office of Justice Programs, in the amount of up to $250,000, for a Prison Rape Elimination Act Standards grant.

24. Department of Corrections

Acknowledged receipt of a report on overtime usage.

25. Oregon State Police

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice, Bureau of Justice Statistics, in the amount of up to $2,000,000, for the national criminal background check system.

26. Oregon State Police

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice, Office of Community Oriented Policing Services, in the amount of up to $175,000, for the Law Enforcement Mental Health and Wellness grant.

27. Oregon State Police

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Transportation, Pipeline and Hazardous Materials Safety Administration, in the amount of $966,156, for hazardous materials emergency preparedness.

28. Department of Public Safety Standards and Training

Increased the Other Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 2(2), chapter 381, Oregon Laws 2021, Public Safety Memorial Fund, by $429,930, to accommodate an increase in expenditures from the Fund.

29. Housing and Community Services Department

Allocated $1,000,000 from the special purpose appropriation made to the Emergency Board by section 8(1), chapter 556, Oregon Laws 2021, to supplement the appropriation made to the Housing and Community Services Department by section 1, chapter 556, Oregon Laws 2021, for administrative expenses associated with program start-up for a grant program that supports gap financing for affordable housing projects co-located with child care or early learning centers, with the understanding that the Housing and Community Services Department will return to the Emergency Board to request remaining funds when a third-party program administrator has been selected and solicitation for project proposals is ready to proceed.

30. Oregon Business Development Department

Increased the Federal Funds expenditure limitation established for the Oregon Business Development Department by section 4(1), chapter 560, Oregon Laws 2021, Business, innovation and trade, by $26,500,000, and authorized the establishment of four permanent positions (2.00 FTE), for the administration and expenditure of federal State Small Business Credit Initiative program funds.

31. Oregon Business Development Department

Established an Other Funds expenditure limitation of $287,800 for the Oregon Business Development Department, for Business, innovation and trade, for funding from the Coronavirus Relief Fund received by the Department of Administrative Services and transferred to the Oregon Business Development Department, for the Rural Broadband Capacity Program.

32. Oregon Business Development Department

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Agriculture, Forest Services, in the amount of $13,000,000, to provide loans and grants for economic development projects that benefit local communities in the vicinity of the Opal Creek Wilderness area.

33. Oregon Business Development Department

Approved, retroactively, the submission of a federal grant application to the U.S. Environmental Protection Agency, in the amount of $5,000,000, for the capitalization of the Oregon Brownfields Revolving Loan Fund.

35. Department of State Lands

Increased the Federal Funds expenditure limitation established for the Department of State Lands by section 3(2), chapter 607, Oregon Laws 2021, Common School Fund programs, by $146,116, for the expenditure of federal grant funds awarded by the U.S. Environmental Protection Agency, Wetland Program Development program, for the development of an electronic geographic information system data set for wetlands and waters delineation and determination records.

36. Department of State Lands

Increased the Federal Funds expenditure limitation established for the Department of State Lands by section 3(2), chapter 607, Oregon Laws 2021, Common School Fund programs, by $236,833, for the expenditure of federal grant funds awarded by the U.S. Environmental Protection Agency in the previous two biennia, for wetlands programs.

39. Oregon Department of Energy

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Energy, in the amount of $200,000, to support state energy security planning.

40. Department of Land Conservation and Development

Approved, retroactively, the submission of a federal grant application to the U.S. Economic Development Administration, in the amount of up to $500,000, to assist with mitigation of regulatory barriers to the use of mass timber products.

43. Department of Agriculture

Allocated $1,192,241 from the special purpose appropriation made to the Emergency Board by section 167(1), chapter 669, Oregon Laws 2021, to supplement the appropriation made to the Department of Agriculture by section 7, chapter 4, Oregon Laws 2021 (second special session), for the suppression of grasshoppers and crickets.

45. Department of Agriculture

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Agriculture, in the amount of up to $62,000,000 over a period of eight years, for Climate Smart Commodities.

46. Department of Forestry

Approved, retroactively, the submission of a federal grant application to the U.S. Economic Development Administration, in the amount of $3,250,000, to accelerate forest restoration and provide additional wood fiber to support mass-timber manufacturing.

47. Department of Forestry

Increased the Federal Funds expenditure limitation established for the Department of Forestry by section 4(3), chapter 605, Oregon Laws 2021, State forests, by $1,115,923, for the expenditure of federal grant awards for Topographical Data and Habitat Conservation Plan Development.

48. Department of Forestry

Established a General Fund appropriation by allocating $50,000,000 from the special purpose appropriation made to the Emergency Board by section 312(1), chapter 110, Oregon Laws 2022, to the Department of Forestry, for cash flow needs.

49. Department of Forestry

Increased the Federal Funds expenditure limitation established for the Department of Forestry by section 4(5), chapter 605, Oregon Laws 2021, Private Forests, by $17,000,000, for expenditure of federal grant funds awarded by the U.S. Forest Service for the Forest Legacy Program.

51. Department of Forestry

Increased the Other Funds expenditure limitation established for the Department of Forestry by section 2(4), chapter 605, Oregon Laws 2021, Federal forest restoration, by $3,000,000, for the expenditure revenues resultant from federal forest restoration work under Good Neighbor Authority agreements.

52. Department of Forestry

Allocated $1,957,075 from the Emergency Fund established by section 1, chapter 669, Oregon Laws 2021, to supplement the appropriation made to the Department of Forestry by section 1(2), chapter 605, Oregon Laws 2021, Fire protection; and increased the Other Funds expenditure limitation established for the Department of Forestry by section 2(2), chapter 605, Oregon Laws 2021, Fire protection, by $315,000; for payment of premium costs associated with the state's 2022 catastrophic wildfire insurance policy.

53. Department of Forestry

Increased the Federal Funds expenditure authority established for the Department of Forestry by section 4(5), chapter 605, Oregon Laws 2021, Private forests, by $598,368, and authorized the establishment of six limited duration positions (3.00 FTE), to address workload staffing issues resultant from increased federal funding for existing programs.

54. Department of Geology and Mineral Industries

Approved the submission of a federal grant application to the Federal Emergency Management Agency, in the amount of $1,017,215, for the Cooperating Technical Partners Program.

55. Department of Geology and Mineral Industries

Approved, retroactively, the submission of a federal grant application to the National Oceanic and Atmospheric Administration, in the amount of $494,331, for the National Tsunami Hazard Mitigation Program.

56. Department of Environmental Quality

Approved, retroactively, the submission of a federal grant application to the Environmental Protection Agency, in the amount of $500,000, to enhance air quality monitoring.

57. Department of Environmental Quality

Approved, retroactively, the submission of a federal grant application to the U.S. Environmental Protection Agency, in the amount of $1,919,100, for projects under the Pollution Prevention Grant Program.

59. Department of Transportation

Increased the Other Funds expenditure limitation established for the Department of Transportation by section 2(13), chapter 442, Oregon Laws 2021, Rail, by $10,100,000, for rail crossing safety improvements; and increased the Other Funds and Federal Funds expenditure limitations, and authorized the establishment of limited duration and permanent positions, for administration of additional transportation funding under the Infrastructure Investment and Jobs Act federal transportation funding authorization; per the attached table.

60. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the Federal Motor Carrier Safety Administration, in the amount of $2,000,000, to implement an information technology solution for an Over-Dimension Permitting System.

61. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Transportation, in the amount of $20,000,000, for improvements to Oregon 99 in the Phoenix area.

62. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Transportation, in the amount of $18,000,000, for safety improvements on Outer Powell Boulevard.

63. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the Federal Transit Administration, in the amount of up to $14,155,246, to fund purchases of transit vehicles and other transit costs.

64. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Transportation, in the amount of $36,000,000, for improvements to the Interstate 5 Aurora-Donald interchange.

65. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Transportation, in the amount of $52,650,000, for freight connectivity and multimodal improvements to US 97 in the Redmond area.

66. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Transportation, in the amount of $120,000,000, for improvements to Interstate 205.

67. Department of Transportation

Approved the submission of a federal grant application to the Federal Highway Administration, in the amount of $360,000, to update the Rogue Umpqua National Scenic Byway Corridor Management Plan.

68. Department of Aviation

Increased the Other Funds expenditure limitation established for the Department of Aviation by section 1(4), chapter 602, Oregon Laws 2021, General aviation entitlement grant program, by $227,444; and increased the Federal Funds expenditure limitation established for the Department of Aviation by section 2(2), chapter 602, Oregon Laws 2021, General aviation entitlement grant program, by $2,047,000; for infrastructure projects at ten state-owned airports.

70. Oregon Board of Dentistry

Acknowledged receipt of a report on adoption of dental therapy fees.

71. Oregon State Board of Nursing

Increased the Other Funds expenditure limitation established for the Oregon State Board of Nursing by section 1, chapter 310, Oregon Laws 2021, by $664,645, and authorized the establishment of two limited duration positions (1.08 FTE), for increased licensing and legal costs.

72. Public Employees Retirement System

Increased the Other Funds expenditure limitation established for the Public Employees Retirement System by section 1(6)(b), chapter 145, Oregon Laws 2021, Core Retirement System: ORION Modernization Project, by $3,797,797, and authorized the establishment of six limited duration positions (2.75 FTE), for the pre-planning phase of the ORION Modernization Project.

73. Bureau of Labor and Industries

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Labor, in the amount of $4,000,000, to expand the number of registered apprenticeship programs and apprentices across the state.

74. Department of Administrative Services

Increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(7), chapter 425, Oregon Laws 2021, Enterprise Goods and Services, by $3,266,681, to address costs associated with moving the implementation date of the Workday Payroll and Time Tracking project from July 1, 2022 to December 1, 2022.

75. Department of Administrative Services

Increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(4), chapter 425, Oregon Laws 2021, Chief Human Resources Office, by $505,831, and authorized the establishment of three limited duration positions (1.50 FTE), to address increased workload and to develop the state's workforce.

76. Department of Administrative Services

Acknowledged receipt of a report on compensation plan changes.

77. Department of Revenue

Acknowledged receipt of a report on the conditions of the Revenue building facility relating to seismic and architectural studies.

78. Department of Revenue

Allocated $617,350 from the Emergency Fund established by section 1, chapter 669, Oregon Laws 2021, to supplement the appropriation made to the Department of Revenue by section 1(1), chapter 441, Oregon Laws 2021, Administration; increased the Other Funds expenditure limitation established for the Department of Revenue by section 2(1), chapter 441, Oregon Laws 2021, Administration, by $154,377; and authorized the establishment of seven permanent positions (3.21 FTE); to create a new internal controls office comprised of compliance, risk, and business continuity functions to improve the security of taxpayer financial and personal information.

79. Oregon Employment Department

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Labor, in the amount of $3,000,000 over three years, to assist underserved workers in understanding and receiving unemployment insurance benefits and services.

80. Housing and Community Services Department

Established a General Fund appropriation by allocating $5,000,000 from the Emergency Fund established by section 1, chapter 669, Oregon Laws 2021, to the Housing and Community Services Department, for distribution to Home Forward to administer an affordable housing stabilization grant fund for affordable housing providers that can demonstrate outstanding debt from past due rent accumulated by residents in affordable units between April 1, 2020 and April 30, 2022.

DEPARTMENT OF TRANSPORTATION 2021-23			
June 2022			
Division/Appropriation Reference	**Fund Type**	**Adjustments to Legislatively Approved Budget**	**Adjustments to Position Authority**
Expenditure Limitation Adjustments:			
Maintenance and emergency relief programs			
Ch 442 2(2), OL 2021	Other	9,231,721	
Preservation program			
Ch. 442 2(3), OL 2021	Other	8,948,822	4 pos / 1.29 FTE
Bridge program			
Ch 442 2(4), OL 2021	Other	99,495,444	6 pos / 2.13 FTE
Operations program			
Ch 442 2(5), OL 2021	Other	23,852,333	6 pos / 2.13 FTE
Modernization program			
Ch 442 2(6), OL 2021	Other	20,815,887	6 pos / 2.17 FTE
Special Programs			
Ch 442 2(7), OL 2021	Other	96,868,520	18 pos / 6.58 FTE
Local government program			
Ch 442 2(8), OL 2021	Other	103,467,668	2 pos / 0.75 FTE
Commerce and compliance			
Ch 442 3(2), OL 2021	Federal	4,000,000	7 pos / 3.42 FTE
Policy, data and analysis			
Ch 442 2(11), OL 2021	Other	36,878,097	9 pos / 4.17 FTE*
*2 positions / 0.84 FTE authorized as limited duration			
Public transit			
Ch 442 2(12), OL 2021	Other	3,333,333	
Ch 442 3(4), OL 2021	Federal	88,800,000	
	Total	92,133,333	7 pos / 2.38 FTE
Support services			
Ch 442 2(15), OL 2021	Other	965,558	7 pos / 3.50 FTE*
*2 pos / 1.00 FTE authorized as limited duration			
ODOT headquarters			
Ch 442 2(16), OL 2021	Other	2,709,407	4 pos / 1.25 FTE
Department Total			
	Other	406,566,790	
	Federal	92,800,000	
	Total	499,366,790	76 pos / 29.77 FTE

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Summary of Emergency Board Action

September 2022

The Legislative Emergency Board met on September 23, 2022 and considered an agenda of 90 items. The Emergency Board approved four allocations from the Emergency Fund and 13 allocations from special purpose appropriations made to the Emergency Board. A total of $3.9 million was allocated from the Emergency Fund and $82.1 million was allocated from special purpose appropriations. Additional details on these actions are described below. After the Emergency Board actions, the balance in the general purpose Emergency Fund is $37.6 million. An additional $89 million remains in various special purpose appropriations, including $47.9 million for caseload costs or other unbudgeted expenses of the Oregon Health Authority and the Department of Human Services and $11.1 million for the state's response to natural disasters. Unused special purpose appropriations become available for any lawful use (including the original purpose) by the Emergency Board on December 1, 2022.

The agenda included 35 items that requested additional 2021-23 biennium authority to spend Other Funds and Federal Funds. The Emergency Board approved expenditure limitation increases of approximately $195.3 million Other Funds and $129 million Federal Funds. The Emergency Board also authorized the establishment of 51 positions (17.64 FTE).

The agenda included eight agency reports, which the Emergency Board acknowledged receiving, five of which were on a single consent agenda item. The Emergency Board heard 42 requests for the submission of federal grant applications, 33 of which were approved on consent.

The following is a summary of significant Emergency Board actions taken at the September 2022 meeting, with a record of all actions available in the September 23, 2022 Emergency Board Certificate.

Education

- Approved, retroactively, the submission of a federal grant application by the Oregon Department of Education to the U.S. Department of Agriculture, Agricultural Marketing Service, in the amount of up to $2,062,715, to purchase domestic local food for distribution to schools.
- Approved, retroactively, the submission of a federal grant application from the Higher Education Coordinating Commission to the National Fish and Wildlife Foundation, in the amount of $5,000,000, for the America the Beautiful Challenge program.
- Approved, retroactively, the submission of a federal grant application from the Higher Education Coordinating Commission to the Department of Labor, in the amount of $5,500,000, to distribute to workforce community partners to provide high quality jobs and employment training and services to connect unemployed and underemployed workers to secure jobs.
- Acknowledged receipt of a report from the Higher Education Coordinating Commission on the State Longitudinal Data System.

Human Services

- Approved the submission of a federal grant application from the Oregon Health Authority to the Environmental Protection Agency, in the amount of $23,673,000, for the Drinking Water State Revolving Loan Fund program.
- Approved, retroactively, the submission of a federal grant application from the Oregon Health

Authority to the Centers for Disease Control and Prevention, in the amount of $30,685,251 over a period of five years, to support core infrastructure improvements in the areas of public health workforce, foundational capabilities, and data modernization.

- Allocated $881,987 from the special purpose appropriation made to the Emergency Board for health and human services caseload costs or other budget challenges to the Oregon Health Authority to address the health risk of excessive nitrate levels in domestic wells located in the Lower Umatilla Basin Groundwater Management Area.
- Allocated $9,000,000 from the special purpose appropriation made to the Emergency Board for health and human services caseload costs or other budget challenges to the Oregon Health Authority, and increased the Other Funds expenditure limitation by $111,000,000, to continue responding to the COVID-19 pandemic through activities eligible for reimbursement from the Federal Emergency Management Agency.
- Allocated $9,650,000 from the special purpose appropriation made to the Emergency Board for health and human services caseload costs or other budget challenges to the Oregon Health Authority, increased the Other Funds expenditure limitation by $2,317,000, and increased the Federal Funds expenditure limitation by $2,000,000, for addressing staffing and bed capacity needs in Oregon's acute care hospitals.
- Allocated $1,791,515 from the special purpose appropriation made to the Emergency Board for health and human services caseload costs or other budget challenges to the Oregon Health Authority and authorized the establishment of 20 permanent positions (7.60 FTE) for responding to a federal audit of the Oregon State Hospital.
- Allocated $5,000,000 from the special purpose appropriation made to the Emergency Board for health and human services caseload costs or other budget challenges to the Department of Human Services for distribution to the Oregon Food Bank for emergency food assistance.
- Allocated $25,780,000 from the special purpose appropriation made to the Emergency Board for health and human services caseload costs or other budget challenges to the Department of Human Services, and increased the Federal Funds expenditure limitation by $2,600,000, to provide one-time support to address hospital and long-term care facility capacity needs associated with workforce shortages.

Public Safety

- Increased the Federal Funds Capital Construction expenditure limitation established for the Oregon Military Department by $2,550,000 for the Camp Umatilla Facilities Biomass Heating Upgrades, increased the Federal Funds Capital Construction expenditure limitation by $1,314,099 for the Camp Umatilla Guard Shack, and established a Federal Funds Capital Construction expenditure of $1,896,000 for the Rees Training Center Modified Record Fire Range.
- Allocated $2,000,000 from the special purpose appropriation made to the Emergency Board for the state's natural disaster prevention, preparedness, response, and recovery activities to the Oregon Department of Emergency Management, for deposit into the Oregon Local Disaster Assistance Loan and Grant Account, and increased the Other Funds expenditure limitation by $2,000,000, for providing grant funding to the City of Echo for flood damage mitigation efforts.
- Allocated $2,000,000 from the special purpose appropriation made to the Emergency Board for the state's natural disaster prevention, preparedness, response, and recovery activities to the Oregon Department of Emergency Management, for deposit into the Oregon Local Disaster Assistance Loan and Grant Account, and increased the Other Funds expenditure limitation by $2,000,000, for providing grant funding to Wallowa County for storm damage mitigation.
- Allocated $883,366 from the special purpose appropriation made to the Emergency Board to the Department of Justice, and increased the Federal Funds expenditure limitation by $1,714,768, for the Child Support Enforcement Automated System, with instruction that the Department of Justice report to the 2023 legislature with a comprehensive plan, schedule, and budget that addresses all outstanding Child Support Enforcement Automated System issues, including the resolution of the federal Internal Revenue Service audit findings.
- Increased the Other Funds expenditure limitation for the Department of Public Safety Standards and Training by $1,280,000 to add two additional Basic Police courses to the 2021-2023 training calendar.

Judicial Branch

- Allocated, from the special purpose appropriation made to the Emergency Board for family treatment courts, $682,616 to the Oregon Judicial Department, and authorized the establishment of six permanent positions (1.50 FTE); $335,979 to the Department of Human Services, and authorized the establishment of one permanent position (0.25 FTE); $91,907 to the Public Defense Services Commission; and increased the Other Funds expenditure limitation for the Department of Justice by $104,363, and authorized the establishment of one permanent position (0.25 FTE); for the Family Treatment Court program.
- Acknowledged receipt of a report from the Public Defense Services Commission on Compliance, Audit, and Performance Management, with instruction that the Commission report to the Joint Committee on Ways and Means during the 2023 legislative session with an update on the framework and implementation plan for the Compliance, Audit, and Performance Division.
- Acknowledged receipt of a report from the Public Defense Services Commission on the agency's reorganization, with instruction that the Commission submit a comprehensive plan to address the issues facing by the agency to the Emergency Board in December of 2022, as well as comply with the direction of budget note to the agency under HB 5030 (2021).
- Allocated $121,649 from the Emergency Fund to the Public Defense Services Commission and authorized the establishment of one permanent General Counsel position (0.25 FTE) for a Compliance, Audit, and Performance Management Division chief.

Natural Resources

- Increased the Other Funds expenditure limitation for the Department of State Lands by $2,451,520, for the Land Administration System replacement project.
- Approved the submission of a federal grant application from the Oregon Department of Energy to the U.S. Department of Energy, in the amount of $9,962,272, for the first year of a five-year program to prevent outages and enhance the resilience of the electric grid; allocated $200,000 from the Emergency Fund to the Oregon Department of Energy for establishing the grid resilience grant program; and authorized the establishment of one limited duration position (0.38 FTE) for the purpose of grant administration.
- Approved, retroactively, the submission of a federal grant application from the Department of Forestry to the National Fish and Wildlife Foundation, in the amount of $5,000,000, for the America the Beautiful Challenge program.
- Approved the submission of a federal grant application from the Department of Environmental Quality to the U.S. Environmental Protection Agency, in the amount of $5,500,000 over a period of five years, to expediate the reuse and development of properties based on need, using environmental justice screening criteria.
- Increased the Other Funds expenditure limitation for the Department of Environmental Quality by $357,204 and authorized the establishment of four limited duration positions (1.26 FTE) for permitting program needs related to industrial growth.
- Increased the Other Funds expenditure limitation for the Oregon State Marine Board by $510,766, for Waterway Access Grants administered by the Board.
- Allocated $550,000 from the Emergency Fund to the Department of Agriculture and authorized the establishment of one limited duration position (0.33 FTE) for initial response to the detection of the Emerald Ash Borer beetle in Oregon.
- Approved, retroactively, the submission of a federal grant application from the Department of Agriculture to the National Fish and Wildlife Foundation, in the amount of $4,324,000, for the America the Beautiful Challenge program.
- Allocated $5,000,000 from the special purpose appropriation made to the Emergency Board for the state's natural disaster prevention, preparedness, response, and recovery activities to the Water Resources Department for distribution to Klamath County to address dry domestic and community water wells.
- Approved, retroactively, the submission of a federal grant application from the Department of Fish and Wildlife to the U.S. Bureau of Land Management, Good Neighbor Authority Program, in the amount of $6,551,330, for forest, rangeland, and watershed restoration work; and increased the Federal Funds expenditure limitation for the Department of Fish and Wildlife by $510,000 for grant expenditures.
- Approved, retroactively, the submission of a federal grant application from the Department of

Fish and Wildlife to the National Fish and Wildlife Foundation, in the amount of $14,873,310, for the America the Beautiful Challenge program.
- Approved, retroactively, the submission of federal grant applications from the Department of Fish and Wildlife to the National Oceanic and Atmospheric Administration, in the amount of $8,527,743, for restoring fish passage in the Wallowa River basin and the North Fork Klaskanine River basin.

Economic and Community Development

- Approved, retroactively, the submission of federal grant applications from the Oregon Business Development Department to the U.S. Department of Commerce, National Telecommunications and Information Administration, for Broadband Equity, Access, and Deployment and State Digital Equity Planning; established a Federal Funds expenditure limitation of $2,807,000 for the Oregon Business Development Department, and authorized the establishment of eight permanent positions (3.04 FTE); for administration and activities associated with the Broadband Equity, Access, and Deployment grant, State Digital Equity Planning grant, and American Rescue Plan Act, Capital Projects Funds for broadband allocated to the Oregon Business Development Department through prior legislative action.
- Increased the Federal Funds expenditure limitation for the Oregon Business Development Department by $3,900,000 to allow the agency to expend federal grant funds received from the U.S. Environmental Protection Agency for additional capitalization of the Brownfields Cleanup Fund.
- Increased the Other Funds expenditure limitation for the Oregon Business Development Department by $10,000,000, for the payment of state income tax reimbursements to local governments under the Oregon Industrial Site Readiness Program, with the understanding that $5,456,611 of that amount will be unscheduled by the Department of Administrative Services pending certification of the following year's transfer amount.
- Increased the Federal Funds expenditure limitation for the Oregon Business Development Department by $2,000,000, for the expenditure of grant funds from the U.S. Department of Agriculture, Forest Services, to provide grants and loans for economic development projects that benefit communities in the vicinity of the Opal Creek Wilderness area.
- Allocated $9,000,000 from the special purpose appropriation made to the Emergency Board for to the Housing and Community Services Department for gap financing for affordable rental housing projects that are co-located with child care or early learning centers, with the understanding that the Department of Administrative Services will unschedule funds pending the selection of projects.
- Increased the Federal Funds expenditure limitation for the Housing and Community Services Department by $47,089,450, for additional Emergency Rental Assistance payments from reallocated federal funds under the Coronavirus Aid, Relief, and Economic Security Act and the American Rescue Plan Act.
- Increased the Federal Funds expenditure limitation for the Housing and Community Services Department by $2,000,000 to partially finance the Courtney Place YMCA Veterans Housing Project in Salem.
- Allocated $10,000,000 from the special purpose appropriation made to the Emergency Board to the Oregon Business Development Department for a program providing financial assistance to employers to mitigate the costs associated with compliance with overtime compensation requirements, with the understanding that the Department of Administrative Services will unschedule that amount pending the establishment of the program by the Legislature.

Transportation

- Authorized the transfer of $300,000,000 Other Funds expenditure limitations for the Department of Transportation to align expected expenditures with statutorily authorized purposes.
- Approved the submission of a federal grant application from the Department of Transportation to the U.S. Department of Transportation, Federal Highway Administration, in the amount of $100,000,000, for the Reconnecting Communities I-5 Rose Quarter project.
- Allocated $3,000,000 from the Emergency Fund to the Department of Transportation to support completion of the Treasure Valley Intermodal Facility project in Nyssa, Oregon.
- Approved, retroactively, the submission of a federal grant application from the Department of Transportation to the U.S. Department of

Transportation, Federal Highway Administration, in the amount of $1,000,000, for a Bridge Investment Program planning grant for the I-5 Interstate Bridge Replacement Project.

- Approved, retroactively, the submission of a federal grant application from the Department of Transportation to the U.S. Department of Transportation, Federal Highway Administration, in the amount of $750,000,000, for a Bridge Investment Program grant for the construction of the I-5 Interstate Bridge Replacement Project.

Consumer and Business Services

- Increased the Other Funds expenditure limitation for the Department of Consumer and Business Services by $1,024,877, and authorized the establishment of two limited duration positions (0.50 FTE), for the advancement of the Workers' Compensation IT system modernization project.
- Increased the Federal Funds expenditure limitation for the Department of Consumer and Business Services by $5,000,00 for expenditure of federal pass-through funds distributed by the U.S. Centers for Medicare and Medicaid Services for the Oregon Reinsurance Program.

Administration

- Increased the Other Funds expenditure limitation for the Department of Corrections by $30,160,191, for funding from the Coronavirus Relief Fund received by the Oregon Department of Administrative Services and transferred to the Department of Corrections to cover operational and payroll costs; increased the Federal Funds expenditure limitation for the Oregon Department of Administrative Services by $30,160,191 to support the transfer of Coronavirus Relief Fund to the Department of Corrections; increased the Other Funds expenditure limitation for the Oregon Department of Administrative Services by $3,917,490 for Office 365 expenditures; and increased the Other Funds expenditure limitation for the Oregon Department of Administrative Services by $3,222,369 for reimbursement of personal protective equipment purchases by the Federal Emergency Management Agency; to reconcile final Coronavirus Relief Fund resources and fully expend those resources for eligible expenditures that were incurred prior to December 31, 2021.
- Increased the Other Funds expenditure limitation for the Oregon Liquor and Cannabis Commission by $2,562,734 for administrative expenses related to bank card fees, increased the Other Funds expenditure limitation by $11,881,048 for contracted liquor store agent payments, and increased the Other Funds expenditure limitation by $3,733,000 for payments to distillery agents, to pay expenses that are calculated as a percentage of liquor sales, which have exceeded legislatively adopted budget forecasts.

Emergency Fund Balance Summary		
General Purpose Emergency Fund		
Emergency Fund (after 2022 session)		**50,000,000**
June 2022 Allocations	(8,501,802)	
Emergency Fund Balance		**41,498,198**
September 2022 General Purpose Allocations		
8 Public Defense Services Commission - Compliance, Audit, and Performance Mgmt. Division Positions	(121,649)	
58 Department of Energy - Grid Resilience	(200,000)	
64 Department of Agriculture - Emerald Ash Borer Response	(550,000)	
82 Department of Transportation - Treasure Valley Reload Center	(3,000,000)	
Total September 2022 General Purpose Allocations		**(3,871,649)**
General Purpose Emergency Fund Balance (after September 2022 Emergency Board actions)		**37,626,549**

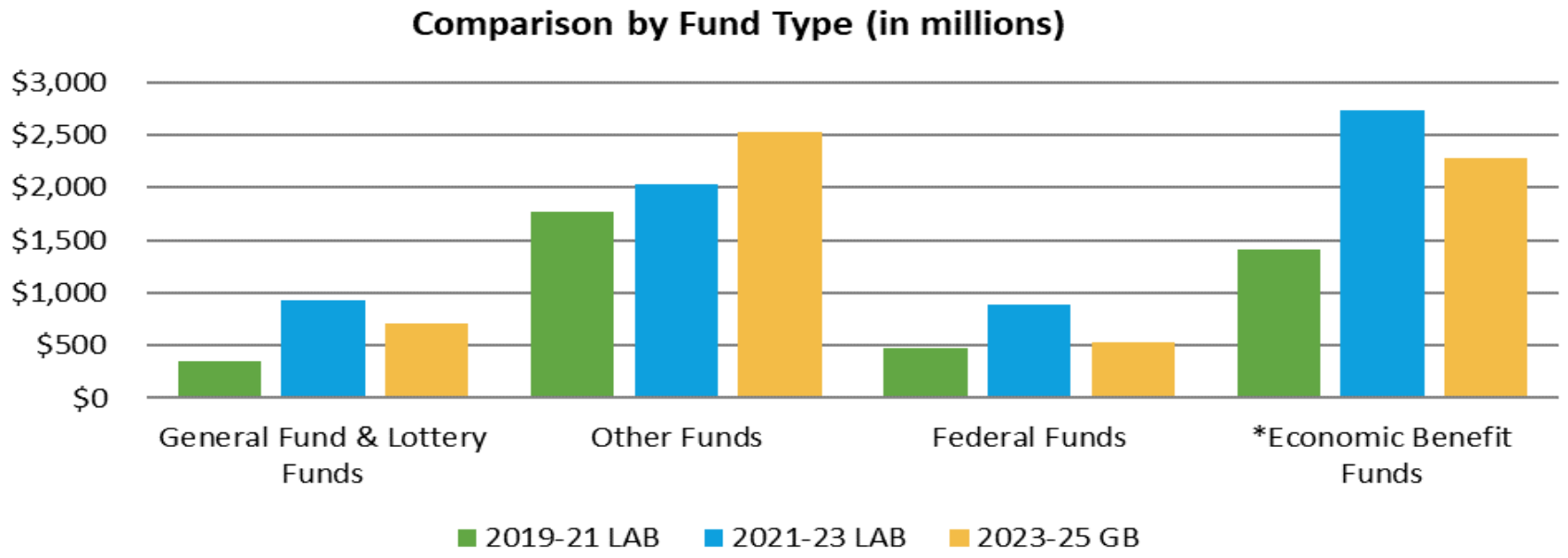
Emergency Fund Balance Summary		
Special Purpose Appropriations (SPAs)		
Department of Forestry - Large Fire Cash Flow Needs (after 2022 session)	50,000,000	
June 2022 Allocations	(50,000,000)	
Department of Forestry - Large Fire Cash Flow Needs		**0**
Department of Forestry - Fire Protection Expenses (after 2022 session)	7,853,733	
No June or September 2022 Allocations	0	
Department of Forestry - Fire Protection Expenses		**7,853,733**
Department of Justice - Child Enforcement Automated System (after 2022 session)	5,125,000	
33 Department of Justice - Child Support Enforcement Automated System	(883,366)	
Department of Justice - Child Enforcement Automated System		**4,241,634**
Higher Education Coordinating Commission - Oregon Tribal Student Grant Program (after 2022 session)	19,000,000	
June 2022 Allocations	(19,000,000)	
Higher Education Coordinating Commission - Oregon Tribal Student Grant Program		**0**
Housing and Community Services Department - Co-located Housing and Child Care (after 2022 session)	10,000,000	
June 2022 Allocations	(1,000,000)	
49 Housing and Community Services Department - Early Learning Affordable Housing Co-Location Pilot	(9,000,000)	
Housing and Community Services Department - Co-located Housing and Child Care		**0**
Oregon Health Authority - Essential Workforce Health Care Program (after 2022 session)	30,000,000	
June 2022 Allocations	(30,000,000)	
Oregon Health Authority - Essential Workforce Health Care Program		**0**
Oregon Health Authority - Behavioral Health Rates (after 2022 session)	42,500,000	
June 2022 Allocations	(42,500,000)	
Oregon Health Authority - Behavioral Health Rates		**0**
Oregon Health Authority - Oregon State Hospital Staffing Levels (after 2022 session)	9,189,057	
No June or September 2022 Allocations	0	
Oregon Health Authority - Oregon State Hospital Staffing Levels		**9,189,057**
Oregon Health Authority and Department of Human Services - Caseloads and Other Issues (after 2022 session)	100,000,000	
18 Oregon Health Authority - Well Water Drinking Quality	(881,987)	
19 Oregon Health Authority - COVID-19 Public Health Response	(9,000,000)	
20 Oregon Health Authority - Hospital Capacity	(9,650,000)	
21 Oregon Health Authority - Oregon State Hospital Federal Audit Response	(1,791,515)	
25 Department of Human Services - Oregon Food Bank	(5,000,000)	
27 Department of Human Services - Hospital Capacity	(25,780,000)	
Oregon Health Authority and Department of Human Services - Caseloads and Other Issues		**47,896,498**
Public Defense Services Commission - General Fund Holdback (after 2022 session)	100,000,000	
June 2022 Allocations	(100,000,000)	
Public Defense Services Commission - General Fund Holdback		**0**
Various Department of Early Learning and Care (after 2022 session)	1,901,447	
No June or September 2022 Allocations	0	
Various - Department of Early Learning and Care		**1,901,447**
Various - Family Treatment Court Program (after 2022 session)	7,934,570	
4 Oregon Judicial Department - Family Treatment Court Program Expansion	(1,110,502)	
Various - Family Treatment Court Program		**6,824,068**
Various - Financial Assistance to Employers to Mitigate HB 4002 (after 2022 session)	10,000,000	
94 Oregon Business Development Department - Agricultural Overtime Financial Assistance	(10,000,000)	
Various - Financial Assistance to Employers to Mitigate HB 4002		**0**
Various - State Response to Natural Disasters (after 2022 session)	26,275,000	
June 2022 Allocations	(6,192,241)	
31 Oregon Department of Emergency Management - City of Echo Flood Damage	(2,000,000)	
32 Oregon Department of Emergency Management - Wallowa County Storm Damage	(2,000,000)	
67 Water Resources Department - Klamath County Domestic Wells	(5,000,000)	
Various - State Response to Natural Disasters		**11,082,759**
Special Purpose Appropriation Balance (after September 2022 Emergency Board actions)		**88,989,196**

Agency Summary

OREGON HOUSING and COMMUNITY SERVICES

Housing and Community Services Department #91400

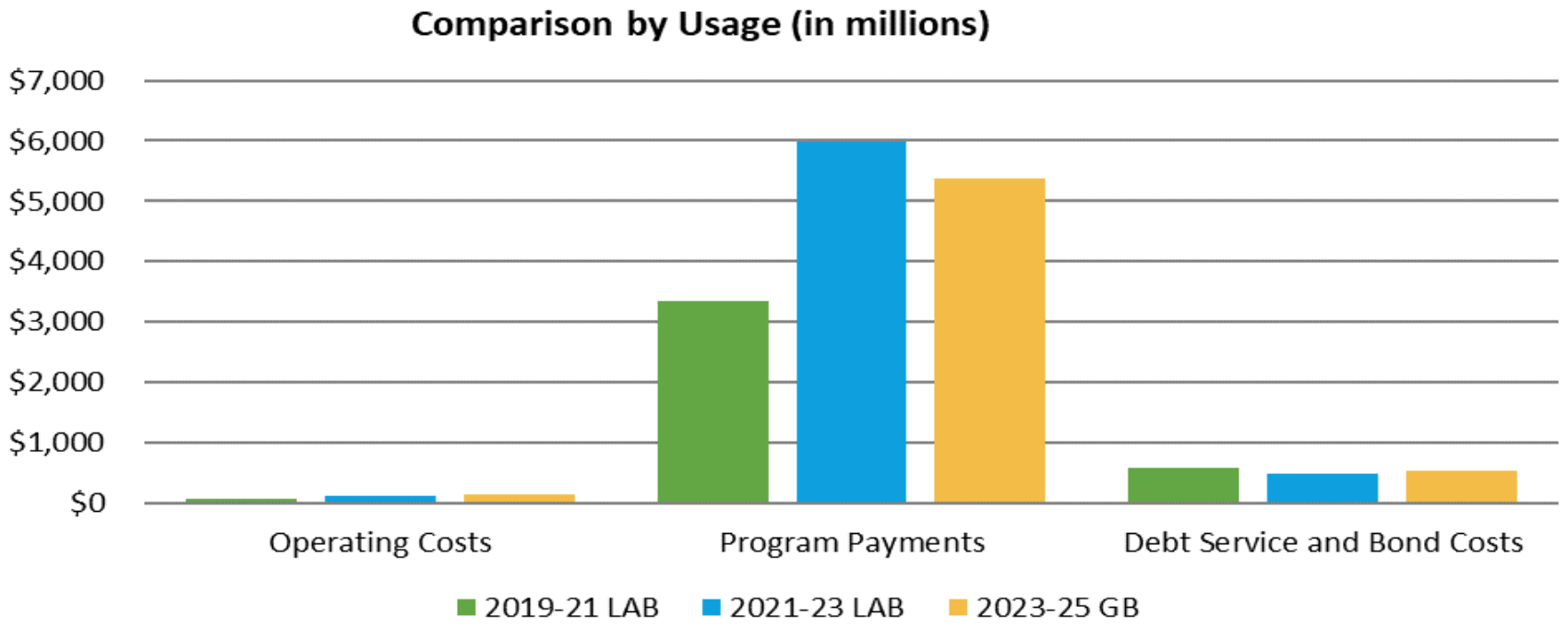
Budget Summary Graphics



FUND TYPE	2019-21 LAB	2021-23 LAB	2023-25 GB
General Fund & Lottery Funds	$353	$934	$708
Other Funds	$1,763	$2,034	$2,521
Federal Funds	$469	$885	$533
*Economic Benefit Funds	$1,409	$2,733	$2,279
All Funds	**$3,994**	**$6,587**	**$6,041**

***Economic benefit funds include total equity provided to affordable housing projects from state and federal tax credits, conduit (pass-through) bond proceeds, foreclosure prevention payments through the Homeownership Stabilization Initiative, and mortgage-backed securities in the new Flex Lending program. All this funding is generated outside of state bank accounts.*

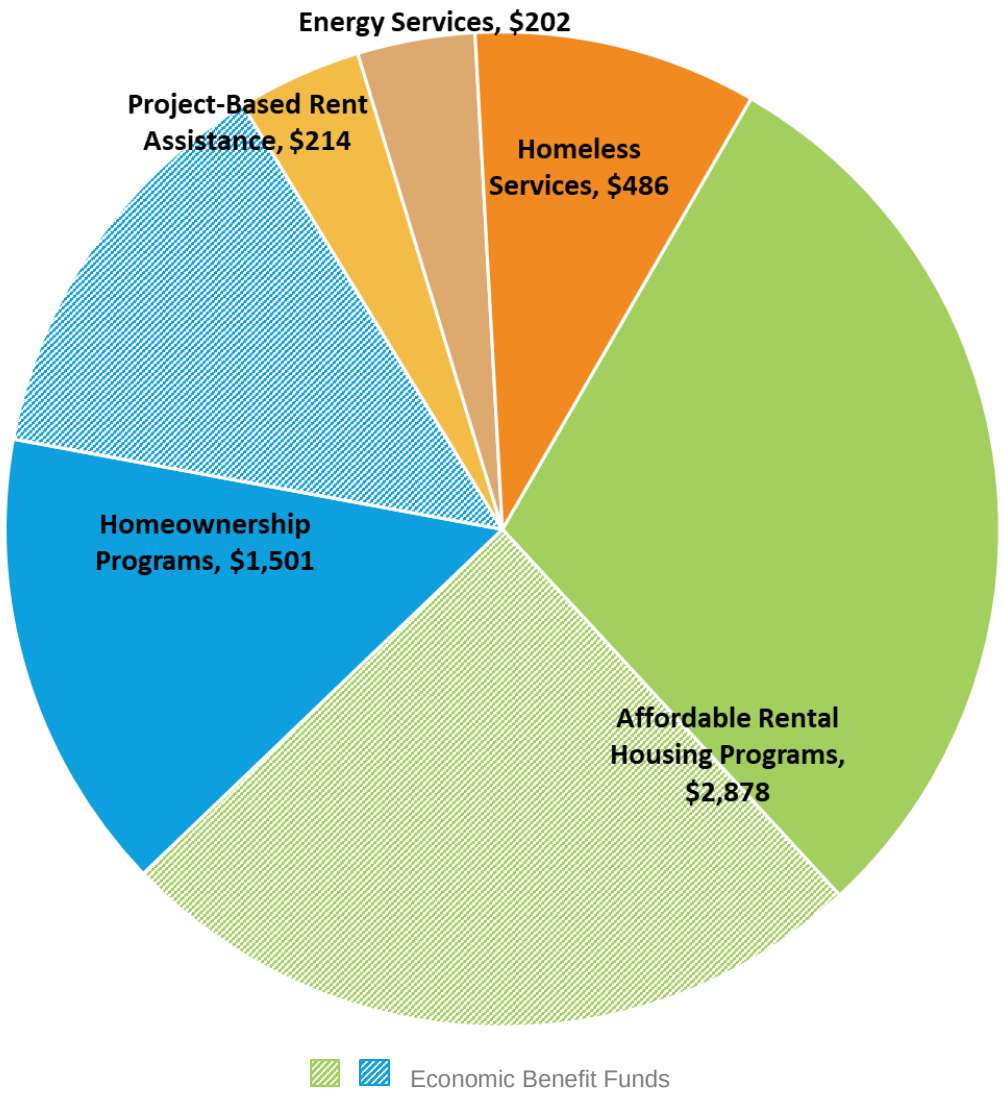
Housing and Community Services Department #91400

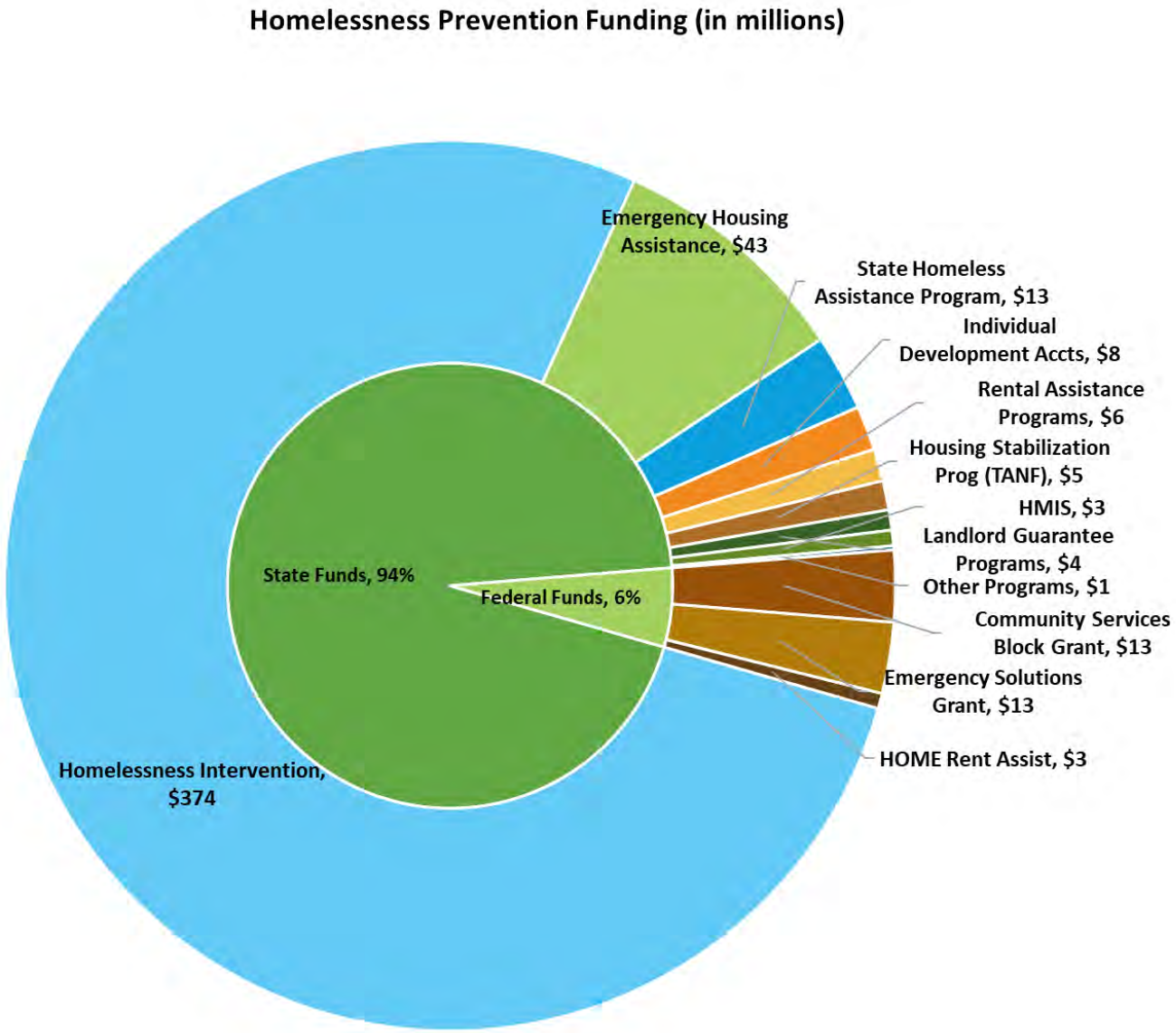


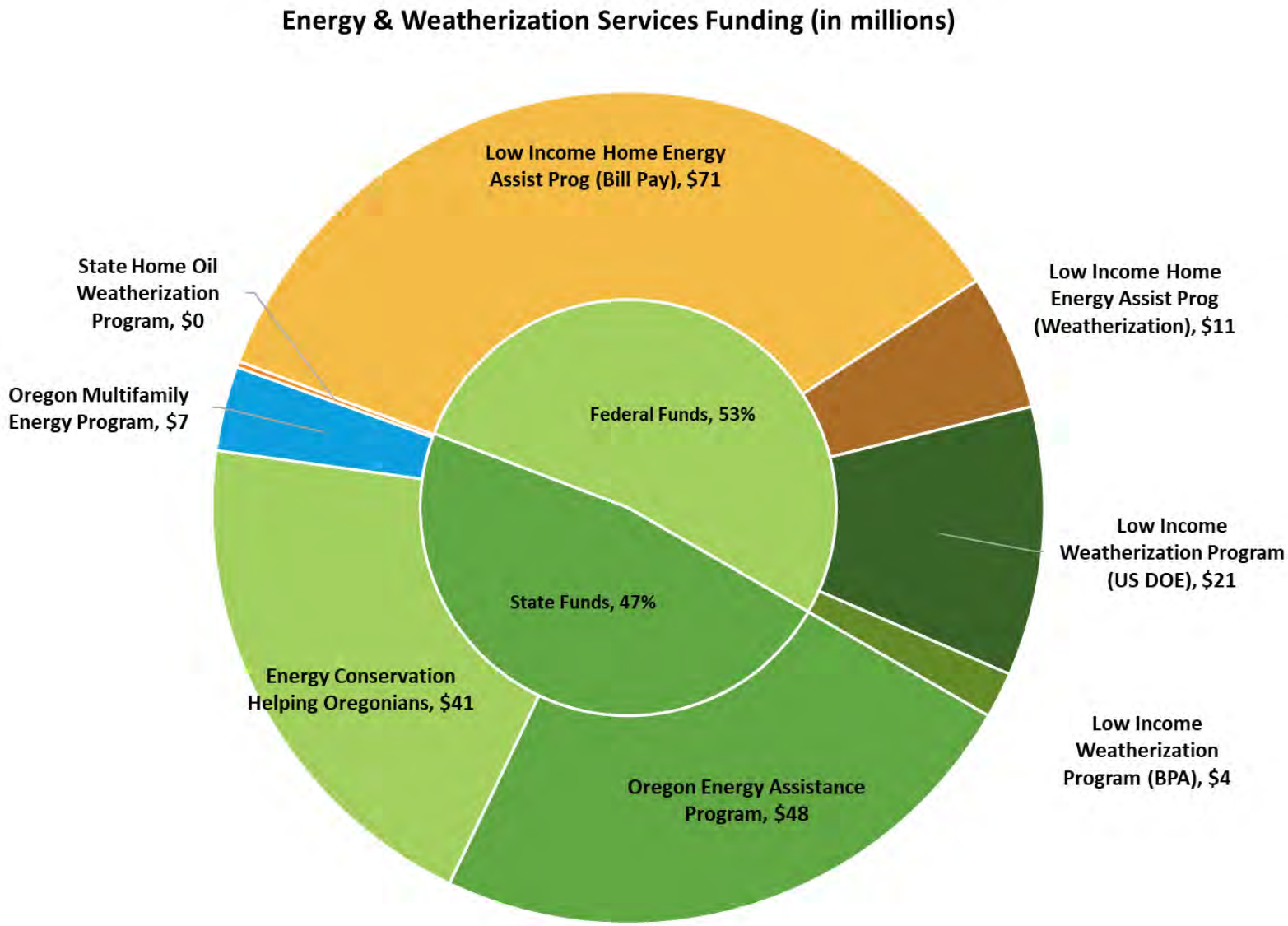
USAGE	2019-21 LAB	2021-23 LAB	2023-25 GB
Operating Costs	$72	$119	$136
Program Payments	$3,355	$5,979	$5,366
Debt Service and Bond Costs	$567	$488	$538
All Funds	**$3,994**	**$6,587**	**$6,041**
Positions/FTE	253 / 220.81	416 / 363.75	427 / 421.36
Operating Cost Percentage	1.79%	1.81%	2.26%

Funding by Program Area (in millions)

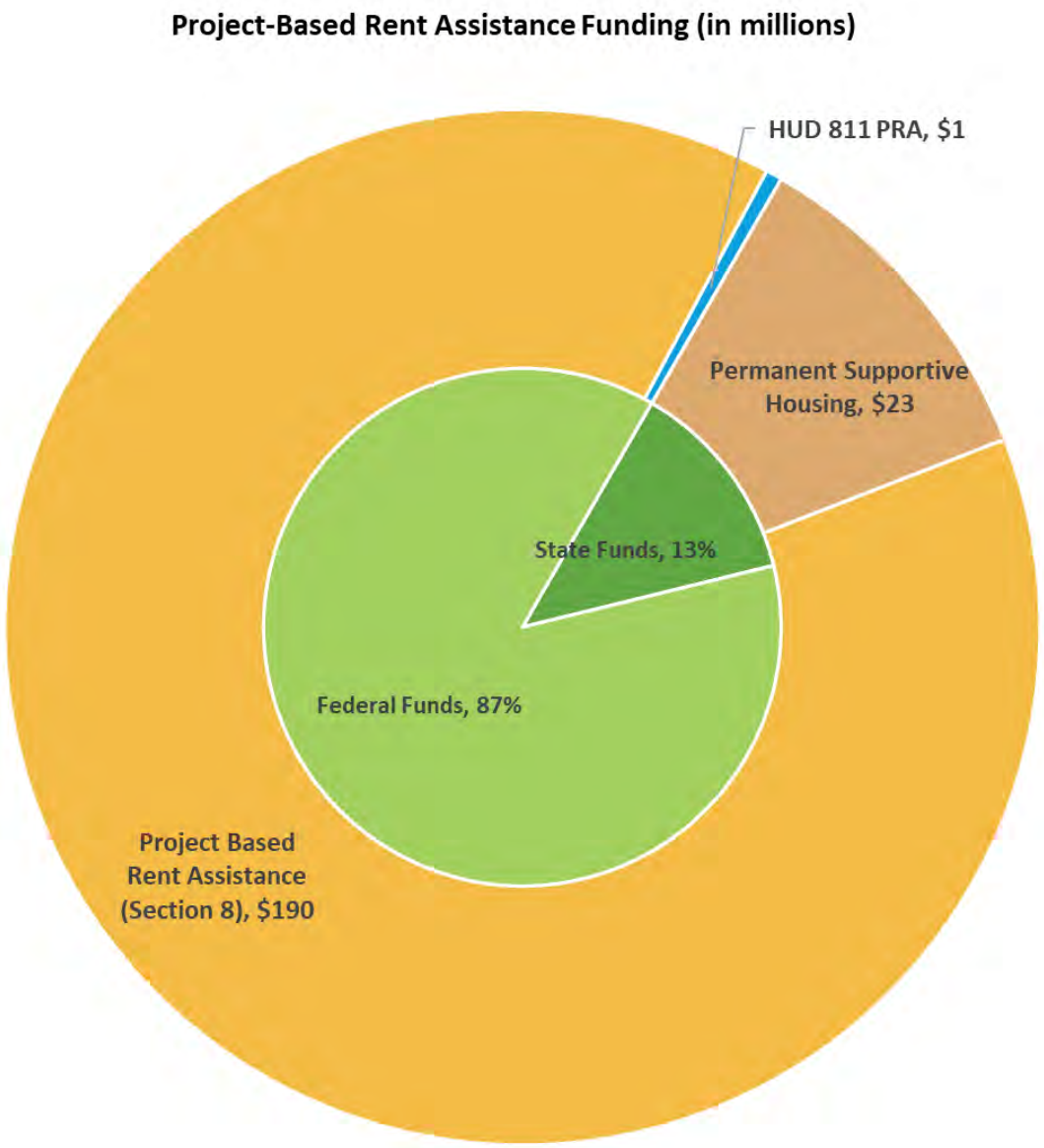
(Excludes Central Services and Bond Costs)



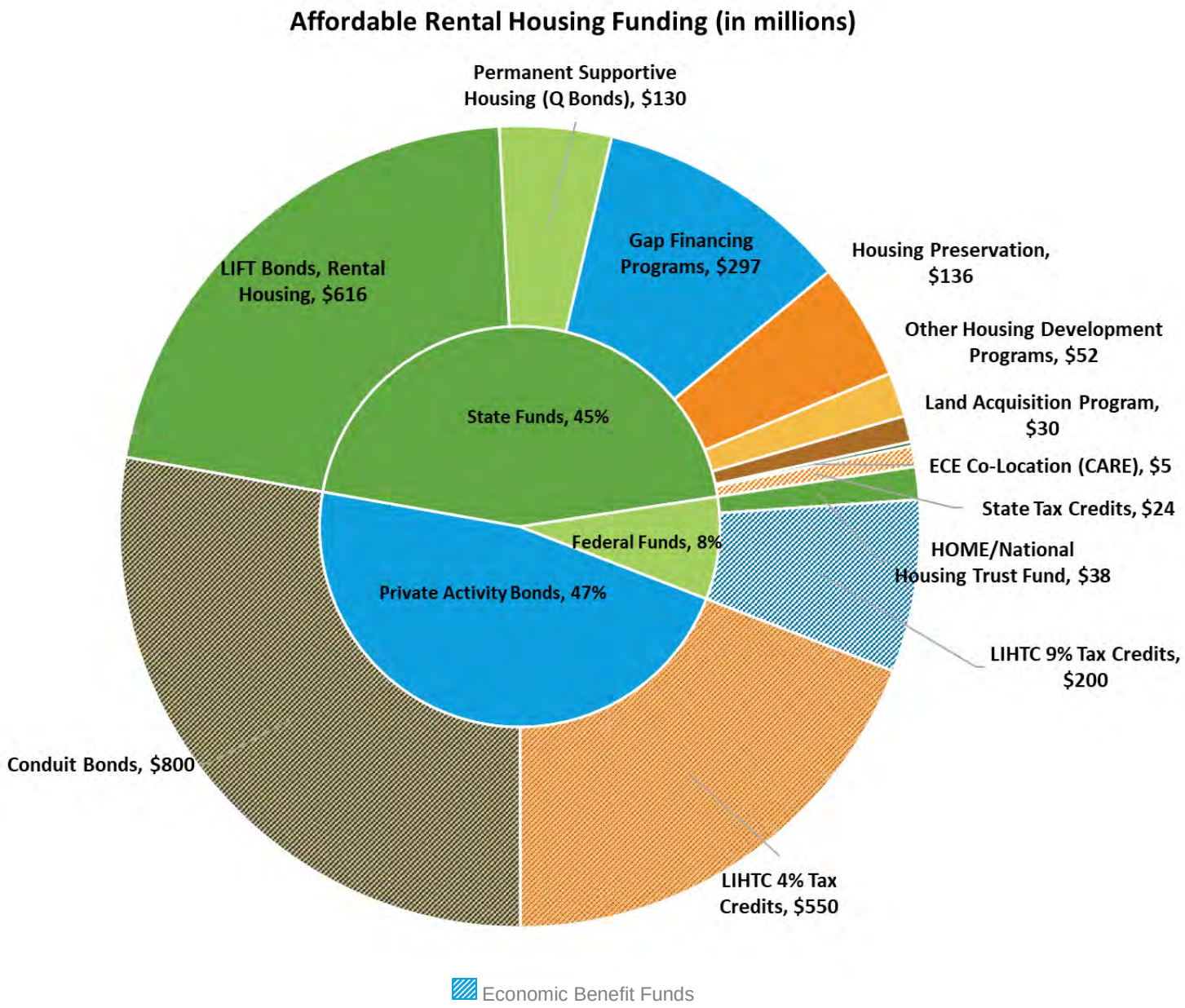

Homelessness Prevention Funding (in millions)
Emergency Housing Assistance, $43
State Homeless Assistance Program, $13
Individual Development Accts, $8
Rental Assistance Programs, $6
Housing Stabilization Prog (TANF), $5
HMIS, $3
Landlord Guarantee Programs, $4
Other Programs, $1
Community Services Block Grant, $13
Emergency Solutions Grant, $13
HOME Rent Assist, $3
State Funds, 94%
Federal Funds, 6%
Homelessness Intervention, $374


Energy & Weatherization Services Funding (in millions)
Low Income Home Energy Assist Prog (Bill Pay), $71
State Home Oil Weatherization Program, $0
Oregon Multifamily Energy Program, $7
Low Income Home Energy Assist Prog (Weatherization), $11
Federal Funds, 53%
State Funds, 47%
Low Income Weatherization Program (US DOE), $21
Energy Conservation Helping Oregonians, $41
Low Income Weatherization Program (BPA), $4
Oregon Energy Assistance Program, $48

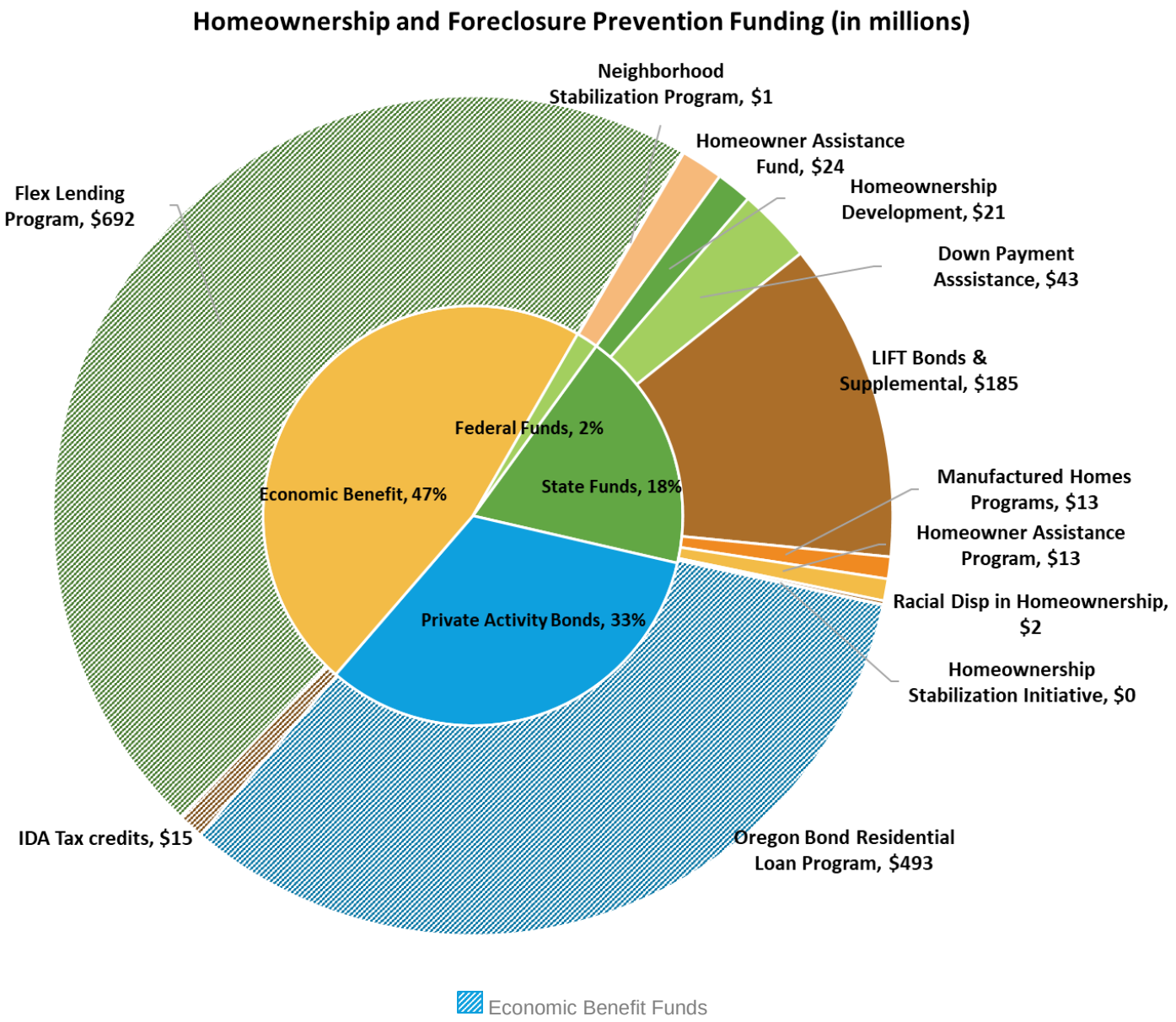
Housing and Community Services Department #91400



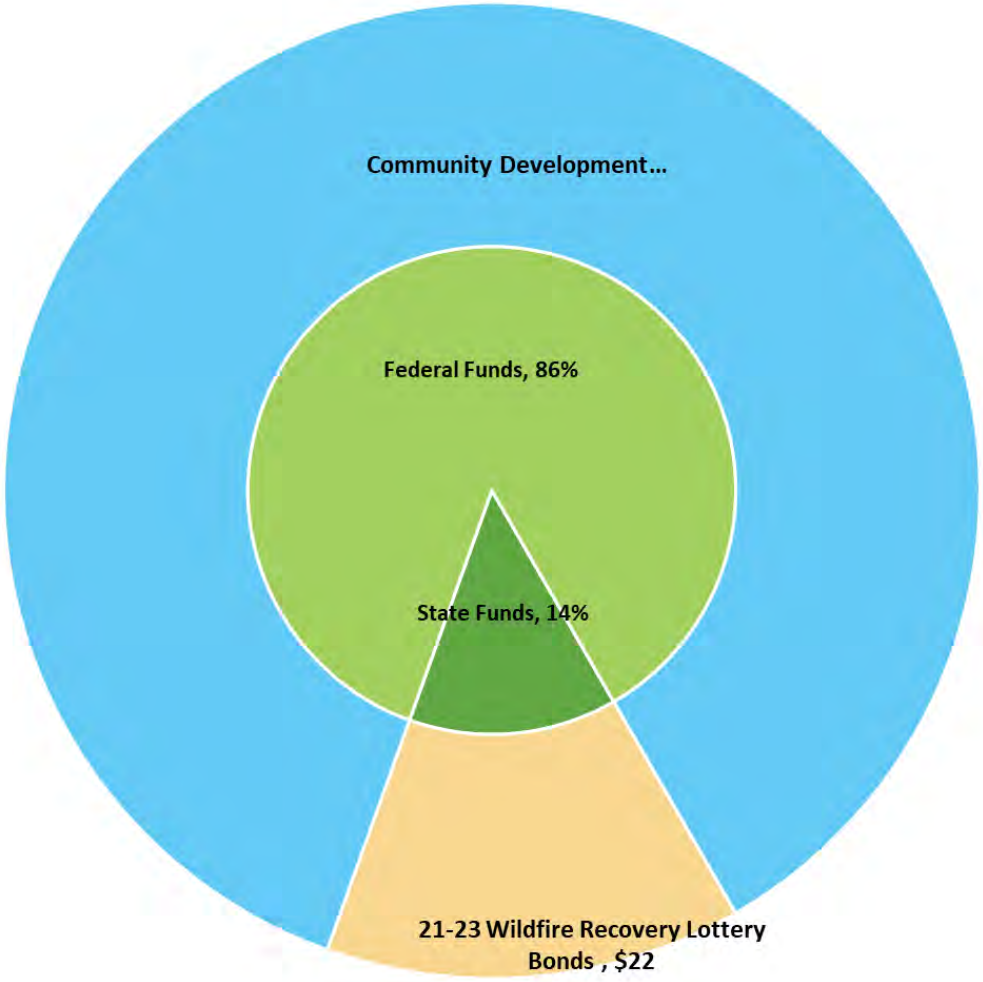
Housing and Community Services Department #91400



Housing and Community Services Department #91400



Disaster Recovery & Resilience Funding (in millions)



Housing and Community Services Department #91400

Mission Statement

Oregon Housing and Community Services Department's mission:

> We provide stable and affordable housing and engage leaders to develop an integrated statewide policy that addresses poverty and provides opportunity for Oregonians.

Statutory Authority

Oregon Revised Statutes (ORS) 456.555 establishes the Housing and Community Services Department (OHCS) and defines the agency's governance. Additional statutes that authorize OHCS activities and describe responsibilities are in the following ORS chapters:

90.643 - 90.671	294.187	456.250 – 456.270
90.732 - 90.738	307.203	456.355 - 456.725
90.767 - 90.775	315.164 - 315.169	458.215 - 458.740
90.840 – 90.849	315.271 - 315.272	566.340 - 566.360
131A.005	317.097	757.612 – 757.617
183.530 – 183.534	317.991	757.687
279A.025, 279A.050	426.506	

Agency Strategic Planning

Every January of even-numbered years, Oregon Housing and Community Services Department (OHCS) holds a series of planning session designed to review the department's performance against the policy priorities detailed in our strategic plan. Each division director develops a budget and staffing plan that supports the policy priorities outlined in the Statewide Housing Plan. This internal work, along with community engagement sessions, was critical in drafting our 2023-25 Agency Request Budget. Despite the ongoing impact of COVID-19 on both the economy and business operations, we are proud to know that OHCS has never wavered in its ability to provide services to the people of Oregon. The 2021-23 biennium has proven that no matter the challenge thrust upon us, our team's agility and ability to remain mission focused will ensure the department's long-term sustainability in delivery housing services.

The conditions and circumstances of the last biennium, which have acutely impacted households with low-income and Black, Indigenous and People of Color, have required that we reevaluate how the trajectory of our business operations need to evolve in alignment with our mission, values, and commitment to the people of Oregon. OHCS intentionally focuses on housing and community services, which allows the agency to serve Oregonians across the housing continuum. This includes preventing homelessness, reducing energy burden, providing housing stability support, innovative affordable housing financing and preservation, and reducing the racial wealth gap through homeownership. We are expanding to build internal infrastructure to focus on building community resiliency before and after an emergency.

As an agency, OHCS is placing a greater emphasis on strategic planning and aligning our aspirations with our operations. Growing from a small to medium sized agency manifests as an increased emphasis on being data driven, positive public impact and customer service. That work carries forward with the Statewide Housing Plan, a five-year strategic plan that guides policy and funding decisions.

The plan articulates the extent of Oregon's housing crisis and OHCS' responsibility to address it, as well as how the agency will pave the way for more Oregonians to have access to housing opportunities and achieve housing stability and self-sufficiency. The plan serves the following functions:

- Analyzes quantitative and qualitative data to help us understand areas of need across the state and within specific communities.
- Communicates our values and priorities to partners and legislators to build support and inspire coordinated action.
- Articulates how OHCS will lead, fund, and support our partners on priority housing issues through 2025.

- Provides a framework and direction for OHCS to prepare annual work plans, set goals, monitor progress, and implement our priorities.

The Statewide Housing Plan is grounded in guiding principles and lays out six policy priorities through the end of Fiscal Year 2025.

Policy Priorities

The plan includes six priorities that reflect the areas of focus for OHCS to lead and grow to address pressing housing needs and tap into compelling opportunities in ways that are consistent with the guiding principles and help achieve our vision. For each priority, the Plan outlines the evidence driving the priority, the goals associated with addressing the priority, the strategies OHCS will undertake to implement the priority, and the funding opportunities and challenges associated with implementation, as well as how we intend to work with our partners to advance the priorities. Implementation strategies inform actions and next steps, and they guide resource deployment to achieve the priority. The strategies are change oriented — they express something OHCS is going to do differently in the future in order to lead and grow in the priority areas. The priorities are as follows:

Equity and Racial Justice – Advance equity and racial justice to address disparities in housing and economic prosperity.
Homelessness – Build a coordinated and concerted statewide effort to prevent and end homelessness.
Permanent Supportive Housing – Invest in permanent supportive housing.
Affordable Rental Housing – Work to close the affordable rental housing gap.
Homeownership – Expand homeownership for low- and moderate-income Oregonians.
Rural Communities – Unlock housing opportunities in small towns and rural communities.

Guiding Principles

The Statewide Housing Plan guiding principles set direction for OHCS over the five-year plan horizon, building on its mission statement, vision, and core values. OHCS guiding principles go beyond written words. They support our vision and shape our internal culture, in pursuit of aligning business decisions with these values. This Agency Request Budget (ARB) represents the last biennium budget developed under the current Statewide Housing Plan and it sets a course of action aligned with our mission, vision, and values.

OHCS will continue to work holistically with people at the center to create economic opportunity and stability for Oregonians. To accomplish this work, OHCS must make the highest and best use of state funds while strengthen partnerships among public, private, and nonprofit organizations and between state agencies to effectively create more affordable housing and community services. In response to governments' roles in creating and exacerbating racial disparities in housing outcomes, OHCS centers equity and racial justice in policy and program decisions.

Criteria for 2023-25 Budget Development

The Agency Request Budget aims to balance Oregonians' needs across the housing continuum. While Oregon's housing crisis is supply driven, members of our communities are facing inhumane conditions. The human crisis of people living, and tragically dying, on the streets must be met with services to address the basic human needs of shelter. OHCS proposes a compassionate and aggressive, yet achievable, budget that centers equity and racial justice to bring housing solutions to Oregonians. OHCS will not posture as an agency committed to racial justice. Effective use of public dollars requires we are intentional and surgical in investing in housing solutions centered on racial justice through a statewide lens.

While OHCS leads with values, the agency has faced unprecedented growth, both in resources and expansion to new program areas. OHCS must prioritize internal capacity and ability to deliver funds while developing this budget. Ensuring these goals translate into meaningful positive impacts to the people of Oregon, OHCS established the following criteria for creation of our 2023-25 Agency Request Budget:

- Build a sustainable, resilient response to housing instability by prioritizing proactive investments that take a systemic, upstream approach, as well as right-sizing the infrastructure to ensure OHCS and partners are able to achieve the highest and best use of public funds.
- We acknowledge and take accountability for government's role in creating and exacerbating housing disparities and commit to re-examining these systems and structures, centering the voice of the end user, especially communities of color, and using racial equity analysis when developing policy.

- Use the Statewide Housing Plan, both the policy priorities and guiding principles, as the framework for the agenda.
- Strive for a transparent process that proactively engages staff in building the legislative agenda and ensures they stay informed of progress.
- Be proactive in working with stakeholders, including advocates and legislators, to first narrow potential new program requests, and second ensure any new program requests have an effective design.

With those criteria in mind, OHCS further refined the requested investment through engagement with stakeholders and key implementation partners to refine strategies. The agency held webinars and conducted surveys, hearing from dozens of service providers across the state. The agency embraced our role as a convener and thought leader to elevate what's needed and what is possible.

Legislative Concepts

LC 550 OHCS Statute Clean Up Bill (SB 892)

For the first time in nearly a decade, OHCS is bringing forward a legislative concept to address statutory inconsistencies and administrative burdens. LC 550 will align agency operations without altering existing legislative expectations of the agency. The bill will include five key issues:

- Affordable Rental Housing Division programs: This LC will include technical fixes to confirm income limits for the Oregon Affordable Housing Tax Credit program and ensure tribal governments are eligible entities to receive General Housing Account Program funds.
- Consistency in rulemaking engagement with Oregon's Housing Stability Council: OHCS is required to engage with the Council in rulemaking, but the ways in which the agency engages are inconsistent throughout programs and often create additional administrative burden and require redundancy in Council approval. Since the Council typically approves of program frameworks which are codified into rules, Councilmembers will have a consultative role as it relates to rulemaking to reduce redundancies in topics brought before the Council.
- Procurement Authority: As OHCS rapidly deployed emergency response programs crafted by the Legislature during multiple special sessions, it became clear that legislative intent/Legislative Counsel understanding of OHCS' procurement authority did not match legal guidance received by the agency. In partnership with Legislative Counsel and the Department of Justice, OHCS is introducing clarifying language to address legal ambiguity.
- Ability to loan Down Payment Assistance (DPA) funds: OHCS has received conflicting legal guidance on the ability to loan DPA funds to Oregonians, and the agency seeks to clarify the authority to establish a revolving DPA program that will allow public investments to support more than one homebuyer as funds recycle back into the account.
- Account clean-up: OHCS is removing incorrect references to revolving accounts in statute and repealing accounts that have been vacant for multiple biennia. This is a request brought forward, in part, by the Legislative Fiscal Office.

LC 554 Flexibility to Finance Mixed Income Housing (HB 2761)

Oregon Revised Statute 456.620 restricts OHCS from investing resources for affordable housing where more than 30 percent of homes in a development are not restricted to 120 percent area median income (AMI), even if OHCS funds do not subsidize

nonrestricted units. In the present development climate, providing some number of affordable units in a larger market housing development provides much-needed units, providing housing for a broader spectrum of housing needs. The LC will retain the Council's authority to establish mixed income development limits.

LC 555 Improving Private Activity Bonds (PAB) for Affordable Housing (SB 225)

The statewide pipeline of affordable housing development far exceeds the amount of PAB that OHCS and Public Housing Authorities (PHAs) receive. Currently, the state does not have a way to coordinate affordable rental housing project selection for PAB resources across entities in the State, creating uncertainty in the number of projects that can be completed. This concept would ensure PAB resources for affordable housing are allocated through OHCS exclusively, and not the PAB Committee. Additionally, OHCS cannot close affordable housing deals during the "blackout period" that begins at the new biennium and ends with the Governor signs the bond authorization bill. The bill will allow OHCS to move forward with financial closings for affordable housing development during the blackout period. OHCS has vetted this concept with Oregon Treasury.

LC 558 Supporting Housing Recovery After Disasters (HB 3215)

OHCS administered the Wildfire Damage Housing Relief Program after the 2020 fires to provide flexible funding for low- to moderate-income households to repair or replace housing damaged by wildfire. However, the Oregon Department of Human Services is requesting resources to administer a similar program that would be paired with case management for disaster survivors. With this LC, OHCS will maintain a disaster recovery account (Disaster Housing Recovery Fund) while removing the specific program frameworks, allowing the legislature to allocate resources and provide intent and direction specific to the disaster. OHCS is also seeking the ability to directly contract with entities rebuilding residential homes post-disaster.

LC 560 Extend the Dispute Resolution Advisory Committee & Manufactured Homeowner Legal Assistance (HB 3151)

The Dispute Resolution Advisory Committee (DRAC) was established by SB 586 (2019) to oversee mandatory mediation for manufactured home parks and pilot grants to fund legal representation for low-income tenants of manufactured home parks. The DRAC and grantmaking authority expire in January 2024. DRAC members voted unanimously to extend the sunset to January 2027.

LC 562 Homelessness Recommendations Placeholder (SB 893)

OHCS is planning to introduce a placeholder bill as a legislative vehicle to advance forthcoming recommendations from the ongoing Taskforce on Homelessness and Racial Disparities and/or the Interagency Council on Homelessness, which is being established by the Governor's Office. Recommendations from these bodies are expected in the fall of 2022 and beyond, thus this placeholder will be introduced with a broad "relating to homelessness" clause that would allow amendments, should there be statutory recommendations, to the bill during the legislative session.

Agency Programs

The vision statement that guides OHCS is *"All Oregonians have the opportunity to pursue prosperity and live free from poverty."* The mission of the Department, *"providing stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians"*, validates the need for statewide clarity and focus on efforts to increase and sustain housing stabilization for Oregonians in need. The agency programs support the strategies that help all Oregonians have the opportunity to work toward self-sufficiency and increased personal well-being.

The department's programs address the continuum of housing needs of all Oregonians, from addressing the humanitarian needs on Oregon's streets, to homelessness prevention and housing stabilization, to affordable rental housing, to home ownership and foreclosure prevention. The services funded by OHCS are summarized in the following overview of the agency's program units.

Housing Stabilization Programs

The Housing Stabilization Division programs are designed to stabilize housing for low-income Oregonians and support community resiliency, including programs to prevent and end homelessness and reduce energy costs. These programs include:

- Homeless assistance programs deliver services that enable households that are homeless or at risk of homelessness to maintain or regain housing stability. OHCS has thoughtfully expanded partnerships to strengthen this work.
- Rental assistance programs are available to Oregonians earning at or below 50 percent of area median income. These programs offer rental assistance and refundable security deposits paid directly to property owners on the tenants' behalf.
- Low-income water and energy assistance programs provide bill payment assistance to eligible households earning 60 percent or less of Oregon's median income.
- Low-income weatherization assistance programs provide home health and safety improvements, heating system repair and replacement, energy conservation services, and baseload measures to households earning 200 percent or less of the federal poverty level.
- Individual Development Accounts provide matched savings to help low-income Oregonians save for a specified goal, such as a home, an education, a micro-business, and more.

Project-Based Rental Assistance

The Project-Based Rent Assistance programs provide state and federal rent subsidies for low-income tenants of specific units. The state-funded program, Permanent Supportive Housing (PSH), was initiated in the 2019-21 biennium. This budget unit was new in the 2021-23 biennium and is intended to distinguish between these programs and the tenant-based rent assistance in the Housing Stabilization Division. These programs include:

- The HUD Project-Based Rental Assistance Program provides rent subsidy payments paid directly to property owners. These subsidies prevent tenants from being rent burdened by ensuring they pay no more than 30 percent of their income for rent. Contract administration of these programs includes contract renewals, rent adjustments, tenant complaint resolution, on-site monitoring of owner policies, procedures, and practices, and follow-up on physical inspection findings.
- The Section 811 Project Rental Assistance (PRA) Program provides project-based rental assistance to extremely-low-income persons with mental, intellectual and/or developmental disabilities and supports them in living independently in the community by increasing the supply of rental housing linked with support services.
- Permanent Supportive Housing Rental Assistance (PSH) is an evidence-based approach to housing that integrates lease-based, affordable housing with tenancy supports and other voluntary services to support individuals with high needs, including persons with disabilities and persons coming out of chronic homelessness, achieve stable housing and recovery in their communities.

Multifamily Rental Housing Programs

The Affordable Rental Housing Division provides partial financing for developing, preserving, and protecting affordable rental housing while ensuring that the homes meet physical and financial standards. These programs include:

- Affordable rental housing development programs provide a continuum of housing options so that Oregonians can live affordably and independently. Federal and state-funded programs provide financing for the development of new housing units, rehabilitation of existing units, preservation of affordable housing projects with project-based Section 8 and Rural Development rental subsidies and preserving manufactured dwelling parks.
- Portfolio administration and compliance monitoring of projects that have received OHCS funding ensures that the projects meet the regulatory requirements of the various funding sources. Many properties are physically inspected regularly, and a review of management is conducted to ensure compliance with regulatory

standards, federal regulations, and state rules. The projects' financial statements are reviewed annually to ensure the fiscal viability of the project.

Single Family Housing Programs

Homeownership Division programs expand access to affordable homeownership through competitive market rate residential loans, residential loans containing down payment assistance, and grants to assist homeowners in retaining their homes through education, foreclosure counseling, and financial assistance services. These programs benefit homebuyers and homeowners who are typically not served by traditional lenders, and who would not otherwise have access to the housing market and homeownership services.

This division also oversees the Manufactured Housing programs administered by OHCS, including a regulatory framework to support residents in manufactured housing and marinas, as well as funding to help owners of manufactured homes retain and, when necessary, upgrade their residences to ensure this critical housing stock is retained and safe for its residents.

Homeownership Stabilization Initiative

Oregon Homeownership Stabilization Initiative programs were designed to help homeowners at risk of foreclosure recover from unemployment or underemployment, modify their mortgages, or repay delinquent mortgage payments. Preventing foreclosures helps keep families in their homes, preserves communities, helped stabilize Oregon's housing market, and prevents additional homeowners from entering Oregon's difficult rental market. These programs ended December 31, 2021 and are being phased out of the 2023-25 budget.

Disaster Recovery and Resilience

The Disaster Recovery and Resilience program unit was created with the 2023-25 Agency Request Budget. OHCS recognized the need for dedicated capacity and resources to help Oregonians recover from wildfires and other natural disasters in the wake of the 2020 wildfire season, which destroyed over 4,300 housing units in western Oregon. This massive destruction compounded a pre-existing housing crisis. In the 2021-23 biennium, OHCS received one-time General Fund and Lottery Bond proceeds to address wildfire recovery. We also received $422 million in federal Community Development Block Grant - Disaster Recovery (CDBG-DR) funds, which have a six-year expenditure period. OHCS is responsible for carrying out or overseeing a range of disaster recovery efforts organized to support individual and community recovery from the 2020 Labor Day fires.

Central Services

Central Services comprises the critical administrative functions of the department, including the Director's Office and the Housing Stability Council. The Central Services program unit includes the Director's Office, the Deputy Director's Office, the Research Office, the Public Affairs Division, the Equity, Diversity and Inclusion Office, and the Central Services Division.

The Central Services Division consists of the Administrator and Budget Unit, the Project Management Office, the Business Services Section, the Human Resources Section, the Controller's Section, the Procurement and Contracting Section, the Accounting Section, the Fiscal Compliance Section, and Information Services.

Bond Activities and Debt Service

The Bond Activities and Debt Service program unit encompasses activities related to the department's bond-financed loan programs. This includes the issuance of bonds to finance multifamily and single-family mortgage loans, bond issuance costs, administrative expenses related to performing these functions, and asset-protection costs associated with foreclosures and acquired properties. Costs related to general obligation and lottery-backed bonds issued by the Department of Administrative Services on behalf of OHCS are also included here.

Capital Construction

This program unit was created in the 2015-17 budget for the proceeds from Article XI-Q General Obligation bonds. The bond proceeds are categorized as Capital Construction with an expenditure limitation period of six years, and the funds are used for financing affordable housing development.

Summary of 2023-25 Biennium Budget

Housing & Community Svcs Dept **Governor's Budget**
Housing & Community Svcs Dept **Cross Reference Number: 91400-000-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	350	327.84	2,915,975,280	501,765,128	25,224,730	848,189,272	437,638,180	926,685,282	176,472,688
2021-23 Emergency Boards	66	35.91	937,416,716	407,217,841	-	259,274,433	270,924,442	-	-
2021-23 Leg Approved Budget	**416**	**363.75**	**3,853,391,996**	**908,982,969**	**25,224,730**	**1,107,463,705**	708,562,622	**926,685,282**	**176,472,688**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(92)	(40.25)	98,649	554,026	-	3,724,829	(4,180,206)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			6,622,839	46,773,416	3,218,890	(33,241)	-	(43,336,226)	-
Base Nonlimited Adjustment			8,129,711	-	-	-	-	(500,000)	8,629,711
Capital Construction			(410,000,000)	-	-	(410,000,000)	-	-	-
Subtotal 2023-25 Base Budget	**324**	**323.50**	**3,458,243,195**	**956,310,411**	**28,443,620**	**701,155,293**	704,382,416	**882,849,056**	**185,102,399**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(311,045)	(37,541)	-	(190,815)	(82,689)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	304,399	30,232	-	231,052	43,115	-	-
Subtotal	**-**	**-**	**(6,646)**	**(7,309)**	**-**	**40,237**	(39,574)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	75,351,575	8,447,200	-	66,904,375	-	-	-
022 - Phase-out Pgm & One-time Costs	(1)	(1.00)	(1,581,214,393)	(775,547,172)	-	(280,474,333)	(525,192,888)	-	-
Subtotal	**(1)**	**(1.00)**	**(1,505,862,818)**	**(767,099,972)**	**-**	**(213,569,958)**	(525,192,888)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	23,949,772	2,416,034	-	15,647,933	5,885,805	-	-
State Gov"t & Services Charges Increase/(Decrease)			2,078,250	583,160	-	866,782	628,308	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**26,028,022**	**2,999,194**	**-**	**16,514,715**	6,514,113	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**323**	**322.50**	**1,978,401,753**	**192,202,324**	**28,443,620**	**504,140,287**	185,664,067	**882,849,056**	**185,102,399**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2023-25 Current Service Level	**323**	**322.50**	**1,978,401,753**	**192,202,324**	**28,443,620**	**504,140,287**	185,664,067	**882,849,056**	**185,102,399**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(18)	(18.00)	(4,054,123)	-	-	(3,131,042)	(923,081)	-	-
Modified 2023-25 Current Service Level	**305**	**304.50**	**1,974,347,630**	**192,202,324**	**28,443,620**	**501,009,245**	184,740,986	**882,849,056**	**185,102,399**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	6	6.00	16,153,696	-	-	851,763	15,301,933	-	-
Subtotal Emergency Board Packages	**6**	**6.00**	**16,153,696**	**-**	**-**	**851,763**	15,301,933	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	25	23.00	389,383,749	376,445,281	2,150,341	9,922,280	865,847	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	(131,522)	(3,932)	-	(120,166)	(1,386)	(6,038)	-
093 - Statewide Adjustment DAS Chgs	-	-	(589,062)	(58,906)	-	(530,156)	-	-	-
101 - Retaining Quality Staff	19	19.00	4,183,767	-	-	3,787,885	395,882	-	-
102 - Improving Program Delivery and Access	35	32.88	7,854,731	-	-	6,495,650	1,359,081	-	-
103 - Training, Technical Assistance & Access	3	2.64	9,373,294	9,373,294	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	136,778,501	5,737,279	-	131,041,222	-	-	-
105 - LIFTing up OR: Building Affordable Housing	1	0.92	809,665,234	33,982,343	-	775,682,891	-	-	-
106 - Shelter for Oregonians	-	-	5,000,000	5,000,000	-	-	-	-	-
107 - Preserving Oregon’s Affordable Housing Stock	-	-	137,247,376	18,000,000	-	119,247,376	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	8,000,000	4,000,000	-	4,000,000	-	-	-
109 - Building Starter Homes	-	-	50,000,000	5,000,000	-	45,000,000	-	-	-
110 - Keeping Oregonians in their Homes	-	-	1,500,000	1,500,000	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	1,000,000	-	-	1,000,000	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	5,000,000	5,000,000	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	32,200,000	13,600,000	-	18,600,000	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	7,500,000	7,500,000	-	-	-	-	-
118 - Deploying Federal Recovery Resources	32	31.92	158,717,606	-	-	21,889,550	136,828,056	-	-
119 - Deploying Weatherization Resources	1	0.50	8,500,000	-	-	-	8,500,000	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**116**	**110.86**	**1,771,183,674**	**485,075,359**	**2,150,341**	**1,136,016,532**	147,947,480	**(6,038)**	**-**
Total 2023-25 Governor's Budget	**427**	**421.36**	**3,761,685,000**	**677,277,683**	**30,593,961**	**1,637,877,540**	347,990,399	**882,843,018**	**185,102,399**
Percentage Change From 2021-23 Leg Approved Budget	2.64%	15.84%	-2.38%	-25.49%	21.29%	47.89%	-50.89%	-4.73%	4.89%
Percentage Change From 2023-25 Current Service Level	32.20%	30.65%	90.14%	252.38%	7.56%	224.89%	87.43%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	52	50.04	629,195,801	126,727,791	-	143,157,309	359,310,701	-	-
2021-23 Emergency Boards	9	5.69	507,891,589	182,007,878	-	104,310,950	221,572,761	-	-
2021-23 Leg Approved Budget	**61**	**55.73**	**1,137,087,390**	**308,735,669**	**-**	**247,468,259**	580,883,462	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(13)	(7.73)	(693,539)	309,377	-	85,684	(1,088,600)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**48**	**48.00**	**1,136,393,851**	**309,045,046**	**-**	**247,553,943**	579,794,862	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(40,735)	(18,075)	-	(12,124)	(10,536)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	18,650	16,779	-	39,315	(37,444)	-	-
Subtotal	**-**	**-**	**(22,085)**	**(1,296)**	**-**	**27,191**	(47,980)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	9,204,375	-	-	9,204,375	-	-	-
022 - Phase-out Pgm & One-time Costs	(1)	(1.00)	(882,088,298)	(264,284,142)	-	(144,174,936)	(473,629,220)	-	-
Subtotal	**(1)**	**(1.00)**	**(872,883,923)**	**(264,284,142)**	**-**	**(134,970,561)**	(473,629,220)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,374,487	1,755,492	-	4,167,891	4,451,104	-	-
Subtotal	**-**	**-**	**10,374,487**	**1,755,492**	**-**	**4,167,891**	4,451,104	**-**	**-**

Housing & Community Svcs Dept **Governor's Budget**
Housing Stabilization Programs **Cross Reference Number: 91400-010-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(2)	(2.00)	(597,158)	(248,080)	-	(914)	(348,164)	-	-
Subtotal: 2023-25 Current Service Level	**45**	**45.00**	**273,265,172**	**46,267,020**	**-**	**116,777,550**	110,220,602	**-**	**-**

Housing & Community Svcs Dept **Governor's Budget**
Housing Stabilization Programs **Cross Reference Number: 91400-010-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**45**	**45.00**	**273,265,172**	**46,267,020**	**-**	**116,777,550**	110,220,602	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(10)	(10.00)	(2,261,280)	-	-	(1,863,772)	(397,508)	-	-
Modified 2023-25 Current Service Level	**35**	**35.00**	**271,003,892**	**46,267,020**	**-**	**114,913,778**	109,823,094	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	2	2.00	15,301,933	-	-	-	15,301,933	-	-
Subtotal Emergency Board Packages	**2**	**2.00**	**15,301,933**	**-**	**-**	**-**	15,301,933	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	12	11.50	381,661,628	375,241,131	2,150,341	4,270,156	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	(3,754)	(3,193)	-	(493)	(68)	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
101 - Retaining Quality Staff	10	10.00	2,198,183	-	-	2,198,183	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	5,000,000	5,000,000	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	1,500,000	1,500,000	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	7,500,000	7,500,000	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	1	0.50	8,500,000	-	-	-	8,500,000	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**23**	**22.00**	**406,356,057**	**389,237,938**	**2,150,341**	**6,467,846**	8,499,932	**-**	**-**
Total 2023-25 Governor's Budget	**60**	**59.00**	**692,661,882**	**435,504,958**	**2,150,341**	**121,381,624**	133,624,959	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-1.64%	5.87%	-39.08%	41.06%	-	-50.95%	-77.00%	-	-
Percentage Change From 2023-25 Current Service Level	33.33%	31.11%	153.48%	841.29%	-	3.94%	21.23%	-	-

Housing & Community Svcs Dept **Governor's Budget**
Project-Based Rental Housing Assistance **Cross Reference Number: 91400-025-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2021-23 Leg Adopted Budget	17	16.50	198,060,321	13,795,536	-	6,771,781	1,020,316	-	176,472,688
2021-23 Emergency Boards	-	-	120,786	7,967	-	111,203	1,616	-	-
2021-23 Leg Approved Budget	**17**	**16.50**	**198,181,107**	**13,803,503**	**-**	**6,882,984**	1,021,932	**-**	**176,472,688**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	229,411	153,487	-	70,757	5,167	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			8,629,711	-	-	-	-	-	8,629,711
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**17**	**16.50**	**207,040,229**	**13,956,990**	**-**	**6,953,741**	1,027,099	**-**	**185,102,399**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(7,776)	(1,345)	-	(6,282)	(149)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	9,187	6,454	-	2,588	145	-	-
Subtotal	**-**	**-**	**1,411**	**5,109**	**-**	**(3,694)**	(4)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	8,447,200	8,447,200	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(3,400,000)	-	-	(3,400,000)	-	-	-
Subtotal	**-**	**-**	**5,047,200**	**8,447,200**	**-**	**(3,400,000)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	631,817	564,664	-	27,265	39,888	-	-
Subtotal	**-**	**-**	**631,817**	**564,664**	**-**	**27,265**	39,888	**-**	**-**

Housing & Community Svcs Dept **Governor's Budget**
Project-Based Rental Housing Assistance **Cross Reference Number: 91400-025-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**17**	**16.50**	**212,720,657**	**22,973,963**	**-**	**3,577,312**	1,066,983	**-**	**185,102,399**

Housing & Community Svcs Dept **Governor's Budget**
Project-Based Rental Housing Assistance **Cross Reference Number: 91400-025-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**17**	**16.50**	**212,720,657**	**22,973,963**	**-**	**3,577,312**	1,066,983	**-**	**185,102,399**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**17**	**16.50**	**212,720,657**	**22,973,963**	**-**	**3,577,312**	1,066,983	**-**	**185,102,399**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	4	4.00	851,763	-	-	851,763	-	-	-
Subtotal Emergency Board Packages	**4**	**4.00**	**851,763**	**-**	**-**	**851,763**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	(312)	-	-	(238)	(74)	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon’s Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(312)**	**-**	**-**	**(238)**	(74)	**-**	**-**
Total 2023-25 Governor's Budget	**21**	**20.50**	**213,572,108**	**22,973,963**	**-**	**4,428,837**	1,066,909	**-**	**185,102,399**
Percentage Change From 2021-23 Leg Approved Budget	23.53%	24.24%	7.77%	66.44%	-	-35.66%	4.40%	-	4.89%
Percentage Change From 2023-25 Current Service Level	23.53%	24.24%	0.40%	-	-	23.80%	-0.01%	-	-

Summary of 2023-25 Biennium Budget

Housing & Community Svcs Dept | **Governor's Budget**
Multifamily Rental Housing Programs | **Cross Reference Number: 91400-030-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	90	88.17	411,115,472	170,281,907	-	202,702,079	37,231,486	900,000	-
2021-23 Emergency Boards	2	1.16	330,885,499	190,001,932	-	140,840,183	43,384	-	-
2021-23 Leg Approved Budget	**92**	**89.33**	**742,000,971**	**360,283,839**	**-**	**343,542,262**	37,274,870	**900,000**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(4)	(1.33)	1,652,307	2,851	-	1,361,551	287,905	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			(500,000)	-	-	-	-	(500,000)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**88**	**88.00**	**743,153,278**	**360,286,690**	**-**	**344,903,813**	37,562,775	**400,000**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(70,515)	2,385	-	(66,870)	(6,030)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	75,602	64	-	64,699	10,839	-	-
Subtotal	**-**	**-**	**5,087**	**2,449**	**-**	**(2,171)**	4,809	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	57,700,000	-	-	57,700,000	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(452,182,102)	(360,000,000)	-	(92,182,102)	-	-	-
Subtotal	**-**	**-**	**(394,482,102)**	**(360,000,000)**	**-**	**(34,482,102)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,492,334	16,604	-	10,170,515	305,215	-	-
Subtotal	**-**	**-**	**10,492,334**	**16,604**	**-**	**10,170,515**	305,215	**-**	**-**

Housing & Community Svcs Dept **Governor's Budget**
Multifamily Rental Housing Programs **Cross Reference Number: 91400-030-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(1)	(1.00)	(235,879)	-	-	(203,970)	(31,909)	-	-
Subtotal: 2023-25 Current Service Level	**87**	**87.00**	**358,932,718**	**305,743**	**-**	**320,386,085**	37,840,890	**400,000**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**87**	**87.00**	**358,932,718**	**305,743**	**-**	**320,386,085**	37,840,890	**400,000**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**87**	**87.00**	**358,932,718**	**305,743**	**-**	**320,386,085**	37,840,890	**400,000**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	(305,548)	-	305,548	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	(109,472)	(195)	-	(109,120)	(157)	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	20	18.56	4,241,428	-	-	4,241,428	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	150,000	-	-	150,000	-	-	-
105 - LIFTing up OR: Building Affordable Housing	1	0.92	404,113	-	-	404,113	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon’s Affordable Housing Stock	-	-	136,300,000	18,000,000	-	118,300,000	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	5,000,000	5,000,000	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**21**	**19.48**	**145,986,069**	**22,694,257**	**-**	**123,291,969**	(157)	**-**	**-**
Total 2023-25 Governor's Budget	**108**	**106.48**	**504,918,787**	**23,000,000**	**-**	**443,678,054**	37,840,733	**400,000**	**-**
Percentage Change From 2021-23 Leg Approved Budget	17.39%	19.20%	-31.95%	-93.62%	-	29.15%	1.52%	-55.56%	-
Percentage Change From 2023-25 Current Service Level	24.14%	22.39%	40.67%	7,422.66%	-	38.48%	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	56	50.06	111,272,194	58,983,414	-	18,555,172	33,733,608	-	-
2021-23 Emergency Boards	-	-	88,979,529	35,114,574	-	12,194,615	41,670,340	-	-
2021-23 Leg Approved Budget	**56**	**50.06**	**200,251,723**	**94,097,988**	**-**	**30,749,787**	75,403,948	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(19)	(13.06)	(932,158)	(65,343)	-	549,594	(1,416,409)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**37**	**37.00**	**199,319,565**	**94,032,645**	**-**	**31,299,381**	73,987,539	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(48,539)	(11,789)	-	(20,129)	(16,621)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(24,276)	(1,057)	-	22,278	(45,497)	-	-
Subtotal	**-**	**-**	**(72,815)**	**(12,846)**	**-**	**2,149**	(62,118)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(146,962,985)	(90,395,952)	-	(6,200,000)	(50,367,033)	-	-
Subtotal	**-**	**-**	**(146,962,985)**	**(90,395,952)**	**-**	**(6,200,000)**	(50,367,033)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,905,892	76,173	-	831,231	998,488	-	-
Subtotal	**-**	**-**	**1,905,892**	**76,173**	**-**	**831,231**	998,488	**-**	**-**

Housing & Community Svcs Dept
Single Family Housing Programs
2023-25 Biennium

Governor's Budget
Cross Reference Number: 91400-040-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**37**	**37.00**	**54,189,657**	**3,700,020**	**-**	**25,932,761**	24,556,876	**-**	**-**

Housing & Community Svcs Dept
Single Family Housing Programs
2023-25 Biennium

Governor's Budget
Cross Reference Number: 91400-040-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**37**	**37.00**	**54,189,657**	**3,700,020**	**-**	**25,932,761**	24,556,876	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**37**	**37.00**	**54,189,657**	**3,700,020**	**-**	**25,932,761**	24,556,876	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	5,000,000	-	-	5,000,000	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	(2,069)	(544)	-	(1,525)	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	4	3.92	1,162,958	-	-	573,724	589,234	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon’s Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	8,000,000	4,000,000	-	4,000,000	-	-	-
109 - Building Starter Homes	-	-	50,000,000	5,000,000	-	45,000,000	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	32,200,000	13,600,000	-	18,600,000	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**4**	**3.92**	**96,360,889**	**22,599,456**	**-**	**73,172,199**	589,234	**-**	**-**
Total 2023-25 Governor's Budget	**41**	**40.92**	**150,550,546**	**26,299,476**	**-**	**99,104,960**	25,146,110	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-26.79%	-18.26%	-24.82%	-72.05%	-	222.29%	-66.65%	-	-
Percentage Change From 2023-25 Current Service Level	10.81%	10.59%	177.82%	610.79%	-	282.16%	2.40%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	14	5.93	1,454,862	-	-	1,454,862	-	-	-
2021-23 Emergency Boards	-	-	80,699	-	-	80,699	-	-	-
2021-23 Leg Approved Budget	**14**	**5.93**	**1,535,561**	**-**	**-**	**1,535,561**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(14)	(5.93)	(1,332,446)	-	-	(1,332,446)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**203,115**	**-**	**-**	**203,115**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	(52,541)	-	-	(52,541)	-	-	-
Subtotal	**-**	**-**	**(52,541)**	**-**	**-**	**(52,541)**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(150,574)	-	-	(150,574)	-	-	-
Subtotal	**-**	**-**	**(150,574)**	**-**	**-**	**(150,574)**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon’s Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2023-25 Governor's Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-100.00%	-100.00%	-100.00%	-	-	-100.00%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase				-	-	-	-	-	-
Base Debt Service Adjustment				-	-	-	-	-	-
Base Nonlimited Adjustment				-	-	-	-	-	-
Capital Construction				-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	13	13.00	4,493,906	865,847	-	552,125	3,075,934	-	-
Subtotal: 2023-25 Current Service Level	**13**	**13.00**	**4,493,906**	**865,847**	**-**	**552,125**	3,075,934	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**13**	**13.00**	**4,493,906**	**865,847**	**-**	**552,125**	3,075,934	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**13**	**13.00**	**4,493,906**	**865,847**	**-**	**552,125**	3,075,934	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	(865,847)	-	-	865,847	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	(1,087)	-	-	-	(1,087)	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon’s Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	29	29.00	158,036,086	-	-	21,889,550	136,146,536	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**29**	**29.00**	**158,034,999**	**(865,847)**	**-**	**21,889,550**	137,011,296	**-**	**-**
Total 2023-25 Governor's Budget	**42**	**42.00**	**162,528,905**	**-**	**-**	**22,441,675**	140,087,230	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2023-25 Current Service Level	223.08%	223.08%	3,516.65%	-100.00%	-	3,964.60%	4,454.30%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	113	109.14	124,718,813	62,622,082	-	55,754,662	6,342,069	-	-
2021-23 Emergency Boards	55	29.06	9,394,460	85,490	-	1,672,629	7,636,341	-	-
2021-23 Leg Approved Budget	**168**	**138.20**	**134,113,273**	**62,707,572**	**-**	**57,427,291**	13,978,410	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(42)	(12.20)	877,088	153,654	-	2,691,703	(1,968,269)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**126**	**126.00**	**134,990,361**	**62,861,226**	**-**	**60,118,994**	12,010,141	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(136,967)	(8,717)	-	(78,897)	(49,353)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	265,405	7,992	-	142,341	115,072	-	-
Subtotal	**-**	**-**	**128,438**	**(725)**	**-**	**63,444**	65,719	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(92,160,363)	(60,867,078)	-	(30,096,650)	(1,196,635)	-	-
Subtotal	**-**	**-**	**(92,160,363)**	**(60,867,078)**	**-**	**(30,096,650)**	(1,196,635)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	298,278	3,101	-	204,067	91,110	-	-
State Gov"t & Services Charges Increase/(Decrease)			2,031,549	479,175	-	924,066	628,308	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**2,329,827**	**482,276**	**-**	**1,128,133**	719,418	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(10)	(10.00)	(3,660,869)	(617,767)	-	(347,241)	(2,695,861)	-	-
Subtotal: 2023-25 Current Service Level	**116**	**116.00**	**41,627,394**	**1,857,932**	**-**	**30,866,680**	8,902,782	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**116**	**116.00**	**41,627,394**	**1,857,932**	**-**	**30,866,680**	8,902,782	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(8)	(8.00)	(1,792,843)	-	-	(1,267,270)	(525,573)	-	-
Modified 2023-25 Current Service Level	**108**	**108.00**	**39,834,551**	**1,857,932**	**-**	**29,599,410**	8,377,209	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	13	11.50	2,722,121	2,375,545	-	346,576	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	(7,032)	-	-	(7,032)	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	(589,062)	(58,906)	-	(530,156)	-	-	-
101 - Retaining Quality Staff	9	9.00	1,985,584	-	-	1,589,702	395,882	-	-
102 - Improving Program Delivery and Access	10	9.48	2,217,287	-	-	1,447,440	769,847	-	-
103 - Training, Technical Assistance & Access	3	2.64	9,373,294	9,373,294	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	1,000,000	-	-	1,000,000	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	3	2.92	681,520	-	-	-	681,520	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**38**	**35.54**	**17,383,712**	**11,689,933**	**-**	**3,846,530**	1,847,249	**-**	**-**
Total 2023-25 Governor's Budget	**146**	**143.54**	**57,218,263**	**13,547,865**	**-**	**33,445,940**	10,224,458	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-13.10%	3.86%	-57.34%	-78.40%	-	-41.76%	-26.86%	-	-
Percentage Change From 2023-25 Current Service Level	25.86%	23.74%	37.45%	629.19%	-	8.36%	14.85%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	8	8.00	1,030,157,817	69,354,398	25,224,730	9,793,407	-	925,785,282	-
2021-23 Emergency Boards	-	-	64,154	-	-	64,154	-	-	-
2021-23 Leg Approved Budget	**8**	**8.00**	**1,030,221,971**	**69,354,398**	**25,224,730**	**9,857,561**	-	**925,785,282**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	297,986	-	-	297,986	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			6,622,839	46,773,416	3,218,890	(33,241)	-	(43,336,226)	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**8**	**8.00**	**1,037,142,796**	**116,127,814**	**28,443,620**	**10,122,306**	-	**882,449,056**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(6,513)	-	-	(6,513)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	12,372	-	-	12,372	-	-	-
Subtotal	**-**	**-**	**5,859**	**-**	**-**	**5,859**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(4,270,071)	-	-	(4,270,071)	-	-	-
Subtotal	**-**	**-**	**(4,270,071)**	**-**	**-**	**(4,270,071)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	246,964	-	-	246,964	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			46,701	103,985	-	(57,284)	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**293,665**	**103,985**	**-**	**189,680**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**8**	**8.00**	**1,033,172,249**	**116,231,799**	**28,443,620**	**6,047,774**	-	**882,449,056**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**8**	**8.00**	**1,033,172,249**	**116,231,799**	**28,443,620**	**6,047,774**	**-**	**882,449,056**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**8**	**8.00**	**1,033,172,249**	**116,231,799**	**28,443,620**	**6,047,774**	**-**	**882,449,056**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	(7,796)	-	-	(1,758)	-	(6,038)	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	1	0.92	233,058	-	-	233,058	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	6,628,501	5,737,279	-	891,222	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	39,261,121	33,982,343	-	5,278,778	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon’s Affordable Housing Stock	-	-	947,376	-	-	947,376	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**1**	**0.92**	**47,062,260**	**39,719,622**	**-**	**7,348,676**	**-**	**(6,038)**	**-**
Total 2023-25 Governor's Budget	**9**	**8.92**	**1,080,234,509**	**155,951,421**	**28,443,620**	**13,396,450**	**-**	**882,443,018**	**-**
Percentage Change From 2021-23 Leg Approved Budget	12.50%	11.50%	4.85%	124.86%	12.76%	35.90%	-	-4.68%	-
Percentage Change From 2023-25 Current Service Level	12.50%	11.50%	4.56%	34.17%	-	121.51%	-	-	-

Housing & Community Svcs Dept
Capital Construction
2023-25 Biennium

Governor's Budget
Cross Reference Number: 91400-089-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2021-23 Leg Adopted Budget	-	-	410,000,000	-	-	410,000,000	-	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**410,000,000**	**-**	**-**	**410,000,000**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(410,000,000)	-	-	(410,000,000)	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

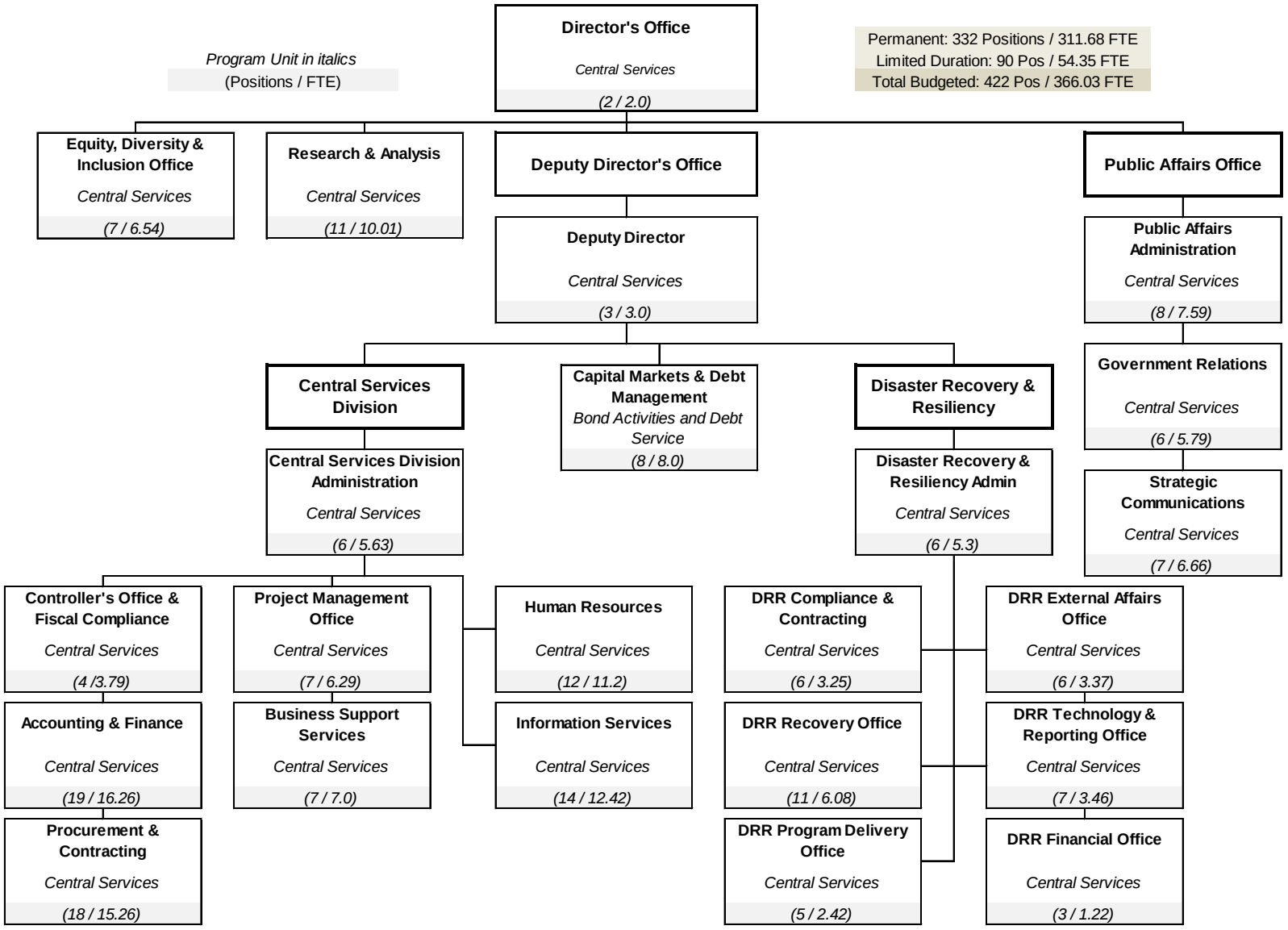
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	130,000,000	-	-	130,000,000	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	770,000,000	-	-	770,000,000	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon’s Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**900,000,000**	**-**	**-**	**900,000,000**	**-**	**-**	**-**
Total 2023-25 Governor's Budget	**-**	**-**	**900,000,000**	**-**	**-**	**900,000,000**	**-**	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	119.51%	-	-	119.51%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Housing and Community Services Department #91400

2021-23 Organizational Chart by Divisions

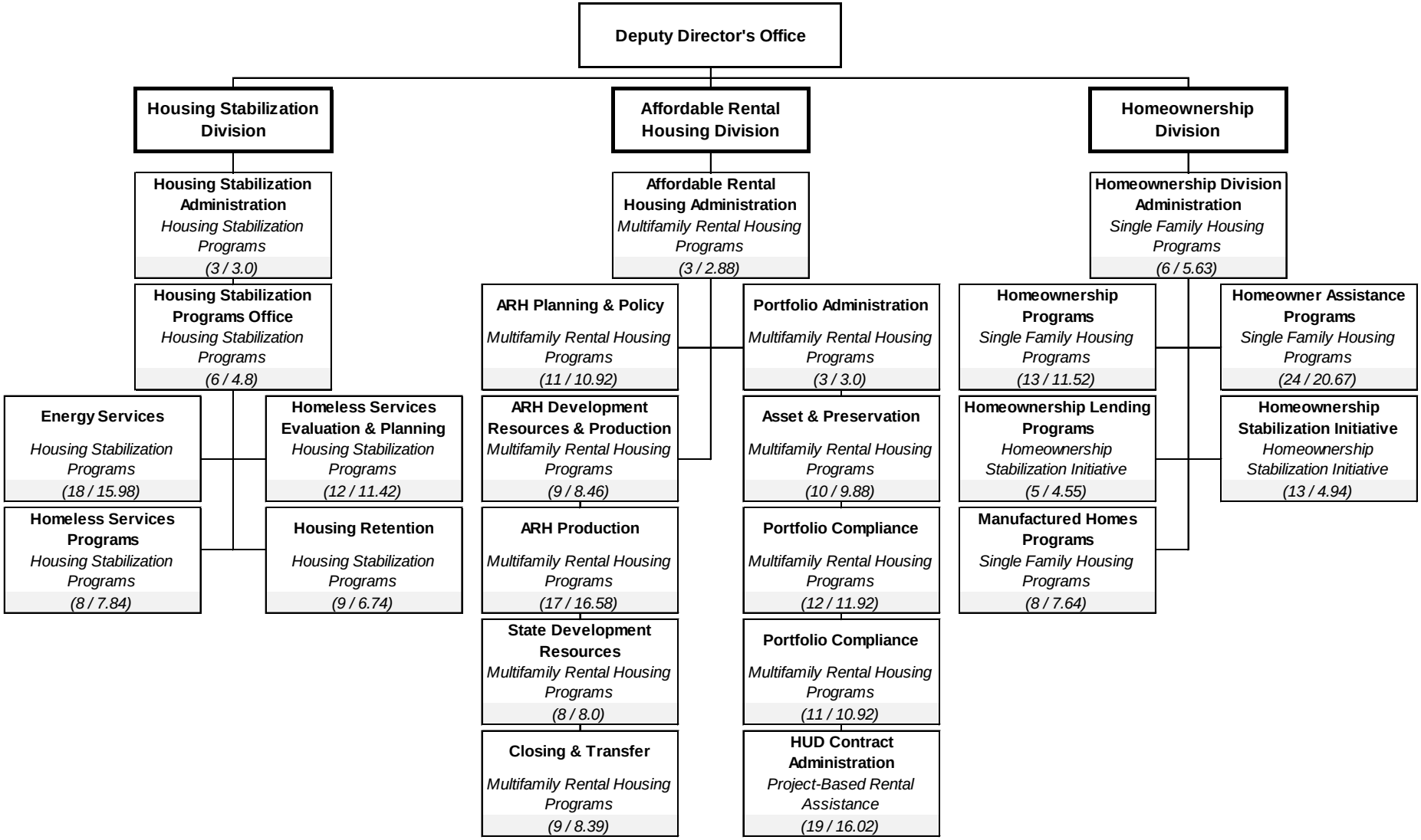
February 1, 2023



Housing and Community Services Department #91400

2021-23 Organizational Chart by Divisions

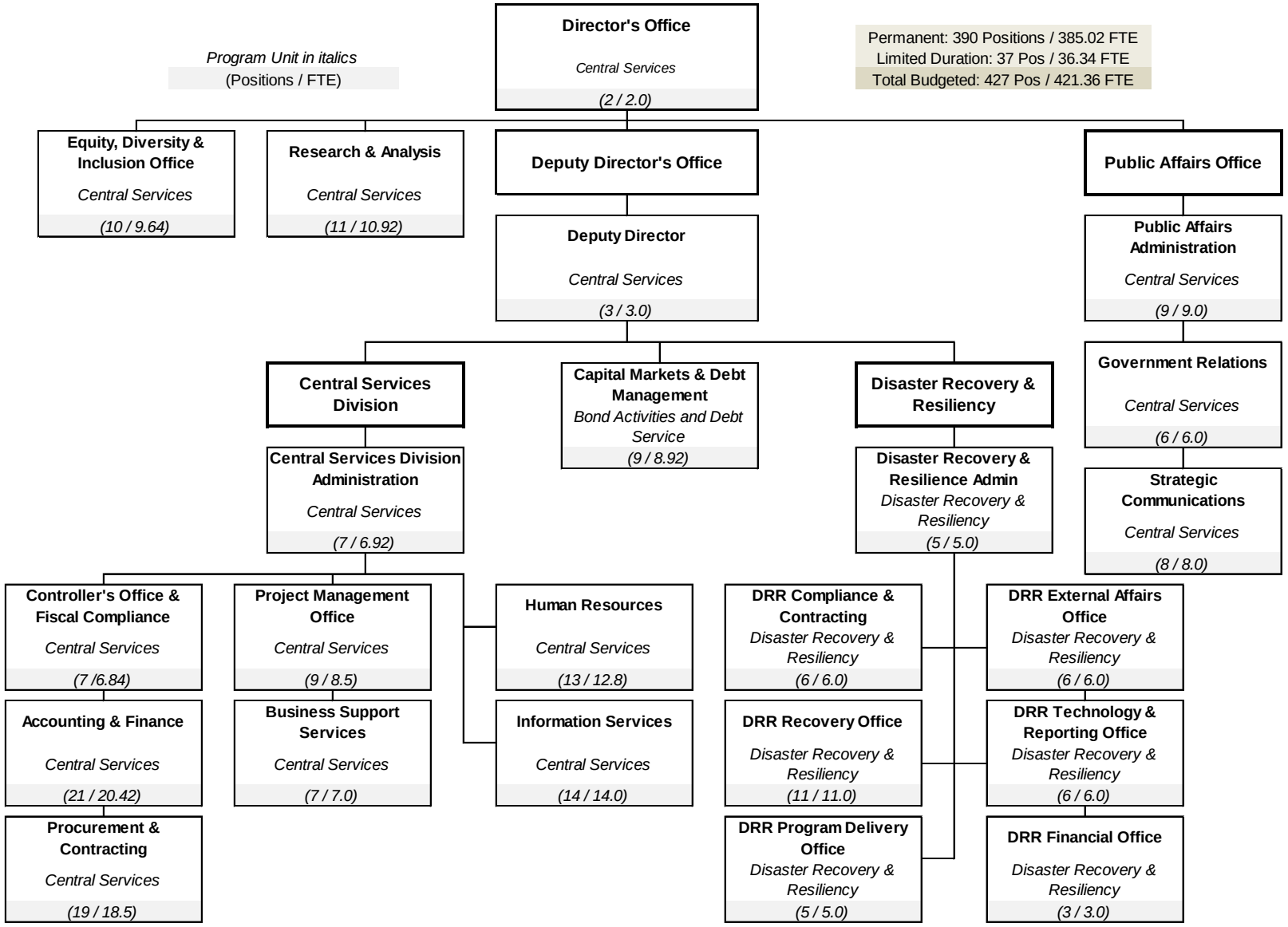
February 1, 2023



Housing and Community Services Department #91400

2023-25 Organizational Chart by Divisions

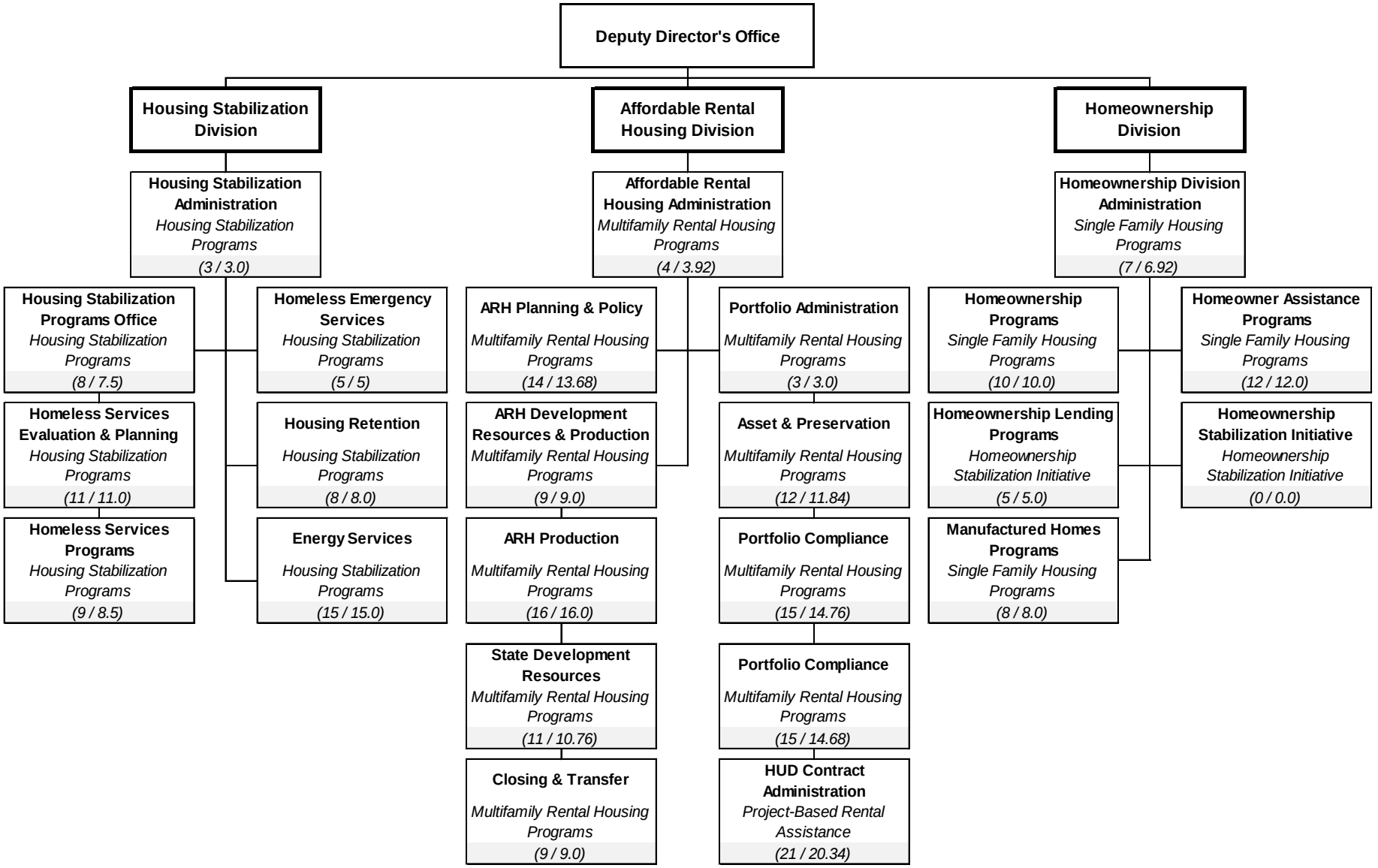
Proposed



Housing and Community Services Department #91400

2023-25 Organizational Chart by Divisions

Proposed



Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Agency-wide

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
1	1	OHCS		Affordable Rental Housing Programs	91400-03 91400-04 91400-05 91400-06	12	23,000,000	0	443,678,054	400,000	37,840,733	0	$ 504,918,787	108	106.48	Y	N	FO, S	ORS 317.097; ORS 446.515-446.547;ORS 456.502-456.725; ORS 458.380-458.740; ORS 566.340; 42 USC 12724; 2008 HERA; IRS Section 42;	Awarding Low Income Housing Tax Credits to developers; administering housing development grants and loans; ensuring compliance with program rules and laws, financial stability, and health and safety standards.	Requests lottery bond proceeds for preserving affordable rental housing; additional positions related to volume, complexity of work.
2	1	OHCS		Capital Construction	91400-03 91400-04 91400-05	12	0	0	900,000,000	0	0	0	$ 900,000,000	0	0.00	Y	N	S	ORS 458.485		Requests additional XI-Q bond proceeds for housing development.
3	1	OHCS	PSH	Permanent Supportive Housing Rent Assistance		12	22,973,963	0	0	0	0	0	$ 22,973,963	2	2.00	Y	N				Requests additional Rent Assistance funds tied to new units.
4	1	OHCS		Homeless Services	91400-01	12	435,504,958	2,150,341	25,658,428	0	27,761,331	0	$ 491,075,058	42	41.00	Y	Y	FO, S	ORS 456.265; ORS 456.375-456.390; ORS 456.555; ORS 456.607-456.609; ORS 458.365-458.377; ORS 458.620, 458.650, 458.677, 458.700; 42 USC 7, 9901-9926, 11317-11378, 12725	Administering grants to alleviate poverty and homelessness.	Requests GF to support shelter system, eviction, support for IDA Initiative, and youth rental assistance.
5	2	OHCS		Energy Services	91400-02	12	0	0	95,723,195	0	105,863,628	0	$ 201,586,823	18	18.00	Y	Y	FO, S	ORS 456.594-456.599; ORS 469.421; ORS 757.612; 24 USC 6833, 8621-8630	Administering grants to alleviate energy expenses.	Extends use of federal COVID response funds.
6	1	OHCS		Homeownership Programs	91400-07 91400-08	12	21,405,310	0	91,335,113	0	25,146,110	0	$ 137,886,533	33	32.92	Y	N	FO, S	ORS 456; P.L. 111-203	Administering grants to stabilize neighborhoods.	Requests funding for down payment assistance in OHCS programs, and development for homeownership opportunities.
7	2	OHCS	PBCA	Performance Based Contract Admin		12	0	0	4,428,837	0	1,066,909	185,102,399	$ 190,598,145	19	18.50	Y	N	FO	Title 42 Section 8 section 1437f	Rent subsidy payments to landlords/owners of Section 8 (Housing Choice) units.	
8	2	OHCS		Manufactured Homes and Parks Programs		12	4,894,166	0	7,769,847	0	0	0	$ 12,664,013	8	8.00	Y	N	S			Requests funding to replace older homes.
9	1	OHCS	OHSI	Foreclosure Prevention Programs (Homeownership Stabilization Initiative)		12	0	0	0	0	0	0	$ -	0	0.00	Y	N	FO	12 USC 5211	Administer program to relieve foreclosures.	Closes program
10	1	OHCS	DRR			12	0	0	22,441,675	0	140,087,230	0	$ 162,528,905	42	42.00	Y	N	FO			New SCR in 23-25. Requests FF limitation for wildfire recovery, limited duration positions.
N/A	N/A	OHCS		Central Services	91400-09	4	13,547,865	0	33,445,941	0	10,224,458	0	$ 57,218,264	146	147.14	N	N				Requesting additional positions, removing DRR costs.
N/A	N/A	OHCS		Bond Activities and Debt Service		4	155,951,421	28,443,620	13,396,450	882,443,018	0	0	$ 1,080,234,509	9	8.92	Y	N	D			Additional S&S, DS for issuing XI-Q bonds and lottery bonds.
													$ -								
							677,277,683	30,593,961	1,637,877,540	882,843,018	347,990,399	185,102,399	$ 3,761,685,000	427	424.96						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

Unmet Need (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

Mission Fit (weight = 35%) Programs aligned with mission of ag

Excellence in State Government (weight = 15%) Program

Scale:
1 = Not Effective
2 = Below Average
3 = Average
4 = Good
5 = Very Effective

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
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S Statutory

Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Housing Stabilization Programs (SCR 010)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
4	1	OHCS		Homeless Services	91400-01	12	435,504,958	2,150,341	25,658,428	0	27,761,331	0	$ 491,075,058	42	41.00	Y	Y	FO, S	ORS 456.265; ORS 456.375-456.390; ORS 456.555; ORS 456.607-456.609; ORS 458.365-458.377; ORS 458.620, 458.650, 458.677, 458.700; 42 USC 7, 9901-9926, 11317-11378, 12725	Administering grants to alleviate poverty and homelessness.	Requests GF to support shelter system, eviction, support for IDA Initiative, and youth rental assistance.
5	2	OHCS		Energy Services	91400-02	12	0	0	95,723,195	0	105,863,628	0	$ 201,586,823	18	18.00	Y	Y	FO, S	ORS 456.594-456.599; ORS 469.421; ORS 757.612; 24 USC 6833, 8621-8630	Administering grants to alleviate energy expenses.	Extends use of federal COVID response funds.
													$ -								
							435,504,958	2,150,341	121,381,623	-	133,624,959	-	$ 692,661,881	60	59.00						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

Unmet Need (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

Mission Fit (weight = 35%) Programs aligned with mission of ag

Excellence in State Government (weight = 15%) Program furthers goals related to education or improving government:

Scale:
1 = Not Effective
2 = Below Average
3 = Average
4 = Good
5 = Very Effective

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
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S Statutory

Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Project-Based Rental Assistance Programs (SCR 025)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
3	1	OHCS	PSH	Permanent Supportive Housing Rent Assistance		12	24,723,963	0	0	0	0	0	$ 24,723,963	2	2.00	Y	N				Requests additonal Rent Assistance funds tied to new units.
7	2	OHCS	PBCA	Performance Based Contract Admin		12	0	0	4,429,075	0	1,066,983	185,102,399	$ 190,598,457	19	18.50	Y	N	FO	Title 42 Section 8 section 1437f	Rent subsidy payments to landlords/owners of Section 8 (Housing Choice) units.	
													$ -								
							24,723,963	-	4,429,075	-	1,066,983	185,102,399	$ 215,322,420	21	20.50						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

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Mission Fit (weight = 35%) Programs aligned with mission of a

Excellence in State Government (weight = 15%) Program furthers goals related to education or improving government:

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7. Primary Purpose Program/Activity Exists

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5 Criminal Justice
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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Multifamily Rental Housing Programs (SCR 030)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
1	1	OHCS		Affordable Rental Housing Programs	91400-03 91400-04 91400-05 91400-06	12	23,000,000	0	443,678,054	400,000	37,840,733	0	$ 504,918,787	108	106.48	Y	N	FO, S	ORS 317.097; ORS 446.515-446.547;ORS 456.502-456.725; ORS 458.380-458.740; ORS 566.340; 42 USC 12724; 2008 HERA; IRS Section 42;	Awarding Low Income Housing Tax Credits to developers; administering housing development grants and loans; ensuring compliance with program rules and laws, financial stability, and health and safety standards.	Requests lottery bond proceeds for preserving affordable rental housing; additional positions related to volume, complexity of work.
													$ -								
							23,000,000	-	443,678,054	400,000	37,840,733	-	$ 504,918,787	108	106.48						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

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Excellence in State Government (weight = 15%) Program furthers goals related to education or improving government:

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Single Family Housing Programs (SCR 040)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
6	1	OHCS		Homeownership Programs	91400-07 91400-08	12	21,405,310	0	91,335,113	0	25,146,110	0	$ 137,886,533	33	32.92	Y	N	FO, S	ORS 456; P.L. 111-203	Administering grants to stabilize neighborhoods.	Requests funding for down payment assistance in OHCS programs, and development for homeownership opportunities.
8	2	OHCS		Manufactured Homes and Parks Programs		12	4,894,166	0	7,769,847	0	0	0	$ 12,664,013	8	8.00	Y	N	S			Requests funding to replace older homes.
													$ -								
							26,299,476	-	99,104,960	-	25,146,110	-	$ 150,550,546	41	40.92						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Oregon Homeownership Stabilization Initiate (SCR 050)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
9	1	OHCS	OHSI	Foreclosure Prevention Programs (Homeownership Stabilization Initiative)		12	0	0	0	0	0	0	$ -	0	0.00	Y	N	FO	12 USC 5211	Administer program to relieve foreclosures.	Closes program
													$ -								
							-	-	-	-	-	-	$ -	0	0.00						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Disaster Recovery and Resilience (SCR 060)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
10	1	OHCS	DRR			12	0	0	22,441,675	0	140,087,230	0	$ 162,528,905	42	42.00	Y	N	FO			New SCR in 23-25. Requests FF limitation for wildfire recovery, limited duration positions.
													$ -								
							-	-	22,441,675	-	140,087,230	-	$ 162,528,905	42	42.00						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Central Services (SCR 070)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
N/A	N/A	OHCS		Central Services	91400-09	4	13,547,865	0	33,445,941	0	10,224,458	0	$ 57,218,264	146	147.14	N	N				Requesting additional positions, removing DRR costs.
													$ -								
							13,547,865	-	33,445,941	-	10,224,458	-	$ 57,218,264	146	147.14						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

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Excellence in State Government (weight = 15%) Program furthers goals related to education or improving government:

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Bond Activities and Debt Service (SCR 080)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
N/A	N/A	OHCS		Bond Activities and Debt Service		4	155,951,421	28,443,620	13,396,450	882,443,018	0	0	$ 1,080,234,509	9	8.92	Y	N	D			Additional S&S, DS for issuing XI-Q bonds and lottery bonds.
													$ -								
							155,951,421	28,443,620	13,396,450	882,443,018	-	-	$ 1,080,234,509	9	8.92						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

Unmet Need (weight = 30%) Program meets an identified community need well and cannot be replaced by other

Mission Fit (weight = 35%) Programs aligned with mission of a

Excellence in State Government (weight = 15%) Program furthers goals related to education or improving government:

Scale:
1 = Not Effective
2 = Below Average
3 = Average
4 = Good
5 = Very Effective

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Capital Construction (SCR 089)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
2	1	OHCS		Capital Construction	91400-03 91400-04 91400-05	12	0	0	900,000,000	0	0	0	$ 900,000,000	0	0.00	Y	N	S	ORS 458.485		Requests additional XI-Q bond proceeds for housing development.
													$ -								
							-	-	900,000,000	-	-	-	$ 900,000,000	0	0.00						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

Unmet Need (weight = 30%) Program meets an identified community need well and cannot be replaced by other

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7. Primary Purpose Program/Activity Exists

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11 Recreation, Heritage, or Cultural
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19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Reduction Options

Reduction Options at 10% Levels for each Fund Type at Modified Current Service Level

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2023-25 AND 2025-27)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Housing Choice Landlord Guarantee Program	Landlords will not have resources available if Housing Choice voucher holders damages a unit. No positions would be reduced. Approximately 51 landlords will not receive assistance	GF: $337,910 OF: $337,910 Source: Transfer from General Fund	Additional funding for this program will be eliminated, although OHCS has a cash balance that can provide resources for landlords until the fund is depleted.
Elderly Rental Assistance Program	The program will be eliminated. This program is aligned with the Emergency Housing Assistance (EHA) program, and clients would be served by the EHA program instead. One position will be shifted to Other Funds, so the total number of positions will be unchanged. Approximately 2,324 households will not receive assistance	GF: $1,646,744	The program will be eliminated, and clients will be served by the Emergency Housing Assistance program instead. This still allows clients to receive assistance but reduces the number of programs that partner agencies and OHCS must administer.
Publicly Supported Housing Preservation Administration	We will shift the funding for these activities to Other Fund sources in the Affordable Rental Housing Division.	GF: $307,743	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.
Treasury Charges for Article XI-Q bonds	We will shift the funding for these charges to Other Fund sources in the Affordable Rental Housing Division	GF: $150,629	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.

Housing and Community Services Department #91400

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
Central Services Administrative Costs	We will shift the funding for these activities to Other Fund sources in the Affordable Rental Housing and Energy Assistance programs, using the cost allocation process to determine actual funding sources. These programs have sufficient administrative allowances to cover additional costs, but the Homeless Services and Homeownership Programs do not. This is approximately 70% of administrative General Fund costs.	GF: $1,471,505	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.
Disaster Recovery & Resilience	We will shift costs to the federal Community Development Block Grant – Disaster Recovery funding for the duration of the program. However, once the federal funds expire, we would want the General Fund restored.	GF: $865,847	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.
Homeownership Development Administration	The costs for two positions will be shifted to other sources in the Homeownership program area or another program area with sustainable administrative funding ***if*** no additional Homeownership Development Resources are received through Policy Packages 109 and 116 in our ARB. If the packages are funded, these positions are needed to administer those investments.	GF: $600,094	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.
Manufactured Homes Programs Administration	The costs of three positions will be shifted to Other Funds sources. If we do not have additional investments in the programs through Policy Package 108, the staff will be reassigned to other programs because this program area does not have long-term funding sources.	GF: $894,166	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
Emergency Housing Assistance	This reduction will be to Special Payments and impact Oregonians who are homeless or at risk of becoming homeless. Approximately 5,794 households will not receive assistance	GF: $8,941,134	After abolishing two small programs and taking reductions to administrative funds, the Emergency Housing Assistance and State Homeless Assistance programs are the only remaining areas to reduce.
State Homeless Assistance Program	This reduction will be to Special Payments and impact Oregonians who are homeless and shelter operations across the state. Approximately 7,826 households will not receive assistance	GF: $4,006,460	After abolishing two small programs and taking reductions to administrative funds, the Emergency Housing Assistance and State Homeless Assistance programs are the only remaining areas to reduce.
Oregon Energy Assistance Program	Approximately 66,000 households will not receive energy bill payment assistance. No OHCS positions or FTE would be reduced.	OF: $47,855,343 Source: Low Income Electric Bill Payment Assistance Charges	The majority of the 10% reduction will be taken from this program. OHCS considered reducing or eliminating several lower priority programs. However, the logistics of reducing multiple programs poses many challenges. Consequently, if a reduction is required, taking it entirely from this program is a more efficient solution.
Affordable Rental Housing Programs	This reduction will be to Special Payments across Affordable Rental Housing development programs.	OF: $2,220,776 Source: Multiple development funding sources	This reduction would be to limitation only. The awards to projects would remain in place but we would delay the payments to the following biennium to comply with this exercise.
Low Income Home Energy Assistance Program	Approximately 29,000 households will not receive energy bill payment assistance or client education. No OHCS positions or FTE would be reduced.	FF: $18,566,407 Source: Dept. of Health & Human Services	The entire 10% reduction will be taken from this program. OHCS considered reducing or eliminating several lower priority programs. However, the logistics of reducing multiple programs poses many challenges. Consequently, if a reduction is required, taking it entirely from this program is a more efficient solution.

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
010-00-00-00000	**Housing Stabilization Programs**						
	General Fund	124,943,503	126,727,791	308,735,669	251,688,097	435,504,958	-
	Lottery Funds	-	-	-	-	2,150,341	-
	Other Funds	182,580,439	143,157,309	247,468,259	155,814,392	121,381,624	-
	Federal Funds	276,171,919	359,310,701	580,883,462	133,747,530	133,624,959	-
	All Funds	583,695,861	629,195,801	1,137,087,390	541,250,019	692,661,882	-
025-00-00-00000	**Project-Based Rental Housing Assistance**						
	General Fund	-	13,795,536	13,803,503	24,723,963	22,973,963	-
	Other Funds	-	6,771,781	6,882,984	4,429,075	4,428,837	-
	Federal Funds	-	177,493,004	177,494,620	186,169,382	186,169,308	-
	All Funds	-	198,060,321	198,181,107	215,322,420	213,572,108	-
030-00-00-00000	**Multifamily Rental Housing Programs**						
	General Fund	155,437,828	170,281,907	360,283,839	80,305,743	23,000,000	-
	Other Funds	112,962,557	203,602,079	344,442,262	460,956,626	444,078,054	-
	Federal Funds	26,323,913	37,231,486	37,274,870	37,840,890	37,840,733	-
	All Funds	294,724,298	411,115,472	742,000,971	579,103,259	504,918,787	-
040-00-00-00000	**Single Family Housing Programs**						
	General Fund	20,454,792	58,983,414	94,097,988	73,730,424	26,299,476	-
	Other Funds	19,949,050	18,555,172	30,749,787	118,999,746	99,104,960	-
	Federal Funds	151,036	33,733,608	75,403,948	25,146,110	25,146,110	-

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
040-00-00-00000	**Single Family Housing Programs**						
	All Funds	40,554,878	111,272,194	200,251,723	217,876,280	150,550,546	-
050-00-00-00000	**Homeownership Stabilization Initiative**						
	Other Funds	3,149,636	1,454,862	1,535,561	-	-	-
	Federal Funds	2,585	-	-	-	-	-
	All Funds	3,152,221	1,454,862	1,535,561	-	-	-
060-00-00-00000	**Disaster Recovery & Resiliency**						
	General Fund	-	-	-	865,847	-	-
	Other Funds	-	-	-	22,441,675	22,441,675	-
	Federal Funds	-	-	-	240,522,470	140,087,230	-
	All Funds	-	-	-	263,829,992	162,528,905	-
070-00-00-00000	**Central Services**						
	General Fund	2,700,217	62,622,082	62,707,572	22,031,226	13,547,865	-
	Other Funds	17,772,970	55,754,662	57,427,291	35,636,552	33,445,940	-
	Federal Funds	2,672,506	6,342,069	13,978,410	10,224,458	10,224,458	-
	All Funds	23,145,693	124,718,813	134,113,273	67,892,236	57,218,263	-
080-00-00-00000	**Bond Activities and Debt Service**						
	General Fund	23,047,217	69,354,398	69,354,398	127,744,169	155,951,421	-
	Lottery Funds	21,752,234	25,224,730	25,224,730	28,443,620	28,443,620	-
	Other Funds	649,918,092	935,578,689	935,642,843	892,520,066	895,839,468	-

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
080-00-00-00000	**Bond Activities and Debt Service**						
	Federal Funds	2,588	-	-	-	-	-
	All Funds	694,720,131	1,030,157,817	1,030,221,971	1,048,707,855	1,080,234,509	-
089-00-00-00000	**Capital Construction**						
	Other Funds	250,000,000	410,000,000	410,000,000	275,000,000	900,000,000	-
TOTAL AGENCY							
	General Fund	326,583,557	501,765,128	908,982,969	581,089,469	677,277,683	-
	Lottery Funds	21,752,234	25,224,730	25,224,730	28,443,620	30,593,961	-
	Other Funds	1,236,332,744	1,774,874,554	2,034,148,987	1,965,798,132	2,520,720,558	-
	Federal Funds	305,324,547	614,110,868	885,035,310	633,650,840	533,092,798	-
	All Funds	1,889,993,082	2,915,975,280	3,853,391,996	3,208,982,061	3,761,685,000	-

Revenues

OREGON HOUSING and COMMUNITY SERVICES

Revenue Discussion

Lottery Funds

The Department's 2023-25 revenue for Lottery Funds is $30.6 million. Most of this is debt service payments on bonds for the Community Incentive Fund, to build housing and provide services in the Housing PLUS Program; to build housing for tenants with mental health and addiction issues; and to preserve affordable rental housing and manufactured home parks. It also includes $2.2 million to provide housing-related services for veterans.

Other Funds

The Department's Other Funds revenue is $2.25 billion, including Limited and Non-Limited Funds. The funding is derived from a variety of sources, including bond sales, loan repayments, public utility charges, document recording fees, and manufactured home tax assessments. The Governor's Budget includes $1.0 billion in General Fund Obligation and Lottery Bonds to invest in affordable housing, Some of the programs using Other Funds are homeless assistance and prevention; homeownership programs; multifamily housing development; energy bill payment and weatherization assistance; and manufactured home parks dispute resolution and preservation. For more specific information, see the Revenues table that follows.

Federal Funds

Limited and Non-Limited Federal Funds total $649.3 million for 2023-25. Funds are received from the US Department of Housing and Urban Development (HUD), the US Department of Health and Human Services (DHHS), the US Department of Energy (DOE), NeighborWorks, and the Bonneville Power Administration (BPA). These funds aid with such things as rent, shelter, energy bill payments, weatherization activities, housing development and rehabilitation, and also support for survivors of wildfires in 2020. For specific information on programs, match requirements, and limits on uses, see the Revenues table that follows.

Housing and Community Services Department #91400

Lottery Funds

010-00 Housing Stabilization Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Transfer from DAS			Housing-related services for veterans	Existing or previous programs that assist homeless veterans	Governor's Budget		

080-00 Bond Activities and Debt Service

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Transfer from DAS			Community Incentive Fund, Housing PLUS Program, Mental Health Housing, and Preservation	Debt service for Lottery-backed bonds	DAS estimate		

Other Funds

010-00 Housing Stabilization Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Public Utility Fees: Electricity Bill Payment Assistance			Oregon Energy Assistance Program	Energy assistance payments for low income households	2021-23 revenues		

Housing and Community Services Department #91400

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Public Utility Fees: Weatherization			Weatherization programs	Weatherize houses occupied by eligible low income families; energy conservation services to low-income households	2021-23 revenues		
N/A	Assessments on petroleum distributors			State Home Oil Weatherization Program	Weatherize houses occupied by eligible families who use oil heat	Estimated need, below statutory cap		
N/A	Program Application, Administration, and Financing Fees			Emergency Housing Assistance, Weatherization Programs	Recover administrative costs of the applicable program	2021-23 revenues		
N/A	Interest Income			Homeless Services programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Interest Income			Energy Bill Payment and Weatherization programs	Energy assistance payments to vendors; weatherize houses occupied by eligible low-income households	2021-23 revenues		
N/A	Interest on security deposits			Emergency Housing Assistance	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Payments for program administration			Individual Development Accounts	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Transfer from General Fund			Housing Choice Landlord Guarantee Program	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2023-25 inflation factor		
N/A	Temporary Assistance to Needy Families			Homeless Assistance programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
	(transfer from Dept. of Human Services)							
N/A	Document Recording Fee (transfer from Dept. of Revenue)			Homeless Assistance programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		

025-00 Project-Based Rental Assistance Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Performance-Based Contract Administrative Fees			Project-Based Rental Assistance programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		

030-00 Multifamily Rental Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Public Utility Fees: Housing development			Affordable Rental Housing programs	Low- and very-low-income housing	2021-23 revenues		
N/A	Reimbursements for Compliance Monitoring in Washington State			Portfolio Administration programs	Administrative costs of compliance monitoring	2021-23 revenues		

Housing and Community Services Department #91400

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Program Application, Administration, and Financing Fees			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Asset Management and Compliance Monitoring Fees			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Civil Penalties-BOLI			Agricultural workforce housing development	Agricultural workforce technical assistance & housing	2021-23 revenues		
N/A	Lottery Bond proceeds			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2023-25 Agency Request		
N/A	Interest Income			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Loan Repayments			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Document Recording Fee (transfer from Dept. of Revenue)			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		

040-00 Single Family Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Construction Excise Taxes imposed by local jurisdictions			Down payment assistance	Down payment assistance to income-eligible homebuyers in jurisdiction imposing CET	2021-23 revenues		
N/A	Manufactured Home Park Registration Fees			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	$50 or $100 per park per year, depending on size of park		
N/A	Manufactured Home Assessment Fees			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	$10 annually per dwelling assessed as personal property		
N/A	Loan Commitment Fee			First-Time Home Buyer Programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Civil Penalties-Late park registration or landlord training			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	2021-23 revenues		
N/A	Interest Income			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	2021-23 revenues		

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Interest Income			Homeowner Assistance Programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Document Recording Fee (transfer from Dept. of Revenue)			Homeowner Assistance Programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		

050-00 Homeownership Stabilization Initiative

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Troubled Asset Relief Program			Administrative costs for mortgage foreclosure prevention programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	Program ended 12/31/21		

070-00 Central Services

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Interest Income			Agency administration	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		

080-00 Bond Activities and Debt Service

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Sale of General Obligation Bonds			Housing programs	Costs of issuance for bonds	DAS estimate		
N/A	Sale of Lottery Revenue Bonds			Housing programs	Costs of issuance for bonds	DAS estimate		
N/A	Sale of Revenue Bonds			Housing programs	Restricted by federal tax law and bond indentures	Bond issuance schedules		
N/A	Income from Investments			Housing programs	Restricted by federal tax law and bond indentures	2021-23 revenues		
N/A	Interest Income			Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Loan Interest Payments			Housing programs	Debt service	2021-23 revenues		
N/A	Loan Principal Repayments			Housing programs	Restricted by federal tax law and bond indentures	2021-23 revenues		
N/A	Income from Sale of Acquired Property			Housing programs	Restricted by federal tax law and bond indentures	2021-23 revenues		

Federal Funds

010-00 Housing Stabilization Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
Bonneville Power Administration	Low-Income Weatherization Assistance Grant			Low-Income Weatherization Programs	Weatherize houses occupied by eligible low-income families	2021-23 grant awards		

Housing and Community Services Department #91400

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
US Dept. of Energy	Low-Income Weatherization Assistance Grant			Low-Income Weatherization Programs	Weatherize houses occupied by eligible low-income families	2021-23 grant awards		
US Dept. of Health & Human Services (DHHS)	Community Services Block Grant			Homeless Assistance Programs	Block grant to tailor programs to needs of communities	2021-23 grant awards		
DHHS	Low Income Home Energy Assistance Block Grant			Energy Bill Payment Assistance and Weatherization Programs	Energy assistance payments to vendors; Weatherize houses occupied by eligible low-income families	2021-23 grant awards		
US Dept. of Housing & Urban Development (HUD)	Continuum of Care /Homeless Management Information System	Local	25%	Homeless Assistance Programs	Operations of the information system	2021-23 grant awards		
HUD	Emergency Solutions Grant Program	State cash	100%	Homeless Assistance Programs	Essential services, prevention activities, shelter operations	2021-23 grant awards		
HUD	HOME Investment Partnership Program	Non-federal	25%	Rental Assistance Programs	Tenant-based rental assistance	2021-23 grant awards		

025-00 Project-Based Rental Assistance Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
HUD	Section 811 Project Rental Assistance			Section 811 Rent Subsidy program	Pass-through to landlords for low income tenants' rent	2021-23 revenues		

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
HUD	Section 8 Rent Subsidy program			Section 8 Rent Subsidy program	Pass-through to landlords for low income tenants' rent	2021-23 revenues		

030-00 Multifamily Rental Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
HUD	HOME Investment Partnership Program	Non-federal	25%	Affordable Rental Housing Development	Housing rehab, home buyer assistance, multi-family development acquisition and construction	2021-23 revenues		
HUD	National Housing Trust Fund	Non-federal	25%	Affordable Rental Housing Development	Same as HOME Investment Partnership Program	2021-23 revenues		

040-00 Single Family Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
HUD	Neighborhood Stabilization Program			Neighborhood Stabilization Program	Re-development of foreclosed and abandoned properties	2009 to 2013 grant awards		

Housing and Community Services Department #91400

070-00 Central Services

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
various	various			Administrative costs for agency				

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-000-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Interest Income	147,561	-	-	-	-	-
Transfer In - Intrafund	37,102	-	-	-	-	-
Tsfr From Administrative Svcs	21,551,699	25,180,556	25,180,556	28,443,620	30,593,961	-
Tsfr From Water Resources Dept	20,381	-	-	-	-	-
Transfer Out - Intrafund	(37,093)	-	-	-	-	-
Total Lottery Funds	**$21,719,650**	**$25,180,556**	**$25,180,556**	**$28,443,620**	**$30,593,961**	**-**
Other Funds						
Other Selective Taxes	1,361,948	1,527,135	1,527,135	1,923,474	1,923,474	-
Non-business Lic. and Fees	183,903	191,300	191,300	236,476	236,476	-
Public Utilities Fees	71,527,669	96,470,000	96,470,000	90,104,830	90,104,830	-
Charges for Services	1,219,577	1,215,025	1,315,025	1,707,666	1,707,666	-
Admin and Service Charges	35,142,888	38,639,319	38,639,319	57,228,324	54,029,937	-
Fines and Forfeitures	113,517	19,350	19,350	43,500	43,500	-
General Fund Obligation Bonds	247,910,000	413,490,000	413,490,000	277,675,000	906,170,000	-
Lottery Bonds	-	50,780,071	50,780,071	126,115,178	100,947,376	-
Interest Income	8,624,914	8,813,746	8,813,746	3,847,430	3,847,430	-
Housing Div Loan Repayments	10,134,478	76,291	76,291	6,589,367	6,589,367	-
Other Revenues	997,311	553,531	553,531	144,703	3,844,703	-
Transfer In - Intrafund	36,600,405	36,639,452	37,477,080	50,399,055	50,399,055	-
Transfer In Other	-	-	10,000,000	-	-	-
Transfer from General Fund	35,408,646	36,824,290	343,824,290	101,533,602	22,937,910	-
Tsfr From Human Svcs, Dept of	4,868,816	5,000,000	5,000,000	5,000,000	5,000,000	-
Tsfr From Administrative Svcs	102,616,586	-	105,000,000	-	-	-
Tsfr From Revenue, Dept of	109,032,079	90,352,414	90,352,414	115,234,008	89,000,000	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-000-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Tsfr From Oregon Health Authority	1,075,000	-	-	-	916,732	-
Transfer Out - Intrafund	(31,015,071)	(27,003,862)	(27,841,490)	(39,399,055)	(39,399,055)	-
Total Other Funds	**$635,802,666**	**$753,588,062**	**$1,175,688,062**	**$798,383,558**	**$1,298,299,401**	**-**
Federal Funds						
Federal Funds	154,519,187	437,638,180	708,562,622	448,548,441	464,169,282	-
Total Federal Funds	**$154,519,187**	**$437,638,180**	**$708,562,622**	**$448,548,441**	**$464,169,282**	**-**
Nonlimited Other Funds						
Admin and Service Charges	104,054	150,000	150,000	150,000	150,000	-
Dedicated Fund Oblig Bonds	-	50,000,000	50,000,000	50,000,000	50,000,000	-
Revenue Bonds	231,405,000	500,000,000	500,000,000	500,000,000	500,000,000	-
Interest Income	82,258,963	89,673,818	89,673,818	89,673,818	89,673,818	-
Housing Div Loan Repayments	362,557,803	315,561,050	315,561,050	315,061,050	315,061,050	-
Other Revenues	(837,066)	5,000,000	5,000,000	5,000,000	5,000,000	-
Transfer In - Intrafund	401,194,261	367,512,148	367,512,148	324,175,922	324,175,922	-
Transfer Out - Intrafund	(406,779,604)	(377,147,738)	(377,147,738)	(335,175,922)	(335,175,922)	-
Total Nonlimited Other Funds	**$669,903,411**	**$950,749,278**	**$950,749,278**	**$948,884,868**	**$948,884,868**	**-**
Nonlimited Federal Funds						
Federal Funds	150,805,360	176,472,688	176,472,688	185,102,399	185,102,399	-
Total Nonlimited Federal Funds	**$150,805,360**	**$176,472,688**	**$176,472,688**	**$185,102,399**	**$185,102,399**	**-**

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
AGENCY-WIDE

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
LOTTERY FUNDS								
Interest Income	4430	0605	$147,561	$0	$0	$0	$0	$0
Transfer In - Intrafund	4430	1010	$37,102	$0	$0	$0	$0	$0
Tsfr From Administrative Svcs	4400	1107	$0	$0	$0	$0	$2,150,341	$0
Tsfr From Administrative Svcs	4430	1107	$21,551,699	$25,180,556	$25,180,556	$28,443,620	$28,443,620	$0
Tsfr From Water Resources Dept	4430	1690	$20,381	$0	$0	$0	$0	$0
Transfer Out - Intrafund	4430	2010	($37,093)	$0	$0	$0	$0	$0
TOTAL LOTTERY FUNDS			**$21,719,650**	**$25,180,556**	**$25,180,556**	**$28,443,620**	**$30,593,961**	**$0**
OTHER FUNDS								
Construction Excise Tax Receipts	3400	0190	$1,361,948	$1,527,135	$1,527,135	$1,923,474	$1,923,474	$0
Non-business Lic. & Fees								
Marinas & Manufactured Dwelling Parks Reg	3400	0210	$183,903	$191,300	$191,300	$236,476	$236,476	$0
Public Utilities Fees								
Low-Income Electric Bill Pmt Assist Chg	3400	0240	$40,480,652	$56,000,000	$56,000,000	$42,734,414	$42,734,414	$0
Public Purpose Charge (Housing Development)	3400	0240	$8,624,559	$8,532,967	$8,532,967	$9,343,589	$9,343,589	$0
Public Purpose Charge (Weatherization)	3400	0240	$22,422,458	$31,937,033	$31,937,033	$38,026,827	$38,026,827	$0
Charges for Services								
Portfolio Administration Charges	3400	0410	$6,960	$60,835	$60,835	$30,000	$30,000	$0
Marinas & Manuf Homes Assess (MMCRC)	3400	0410	$1,212,617	$1,154,190	$1,154,190	$1,677,666	$1,677,666	$0
Admin and Service Charges								
Contract Administration Fee (OHSI)	3400	0415	$5,521,070	$1,454,862	$1,454,862	$0	$0	$0
Flex Lending Program	3400	0415	$0	$1,289,236	$1,289,236	$6,507,564	$6,507,564	$0
HUD Contract Administration Fee (PBCA)	3400	0415	$5,872,556	$5,867,492	$5,867,492	$7,142,652	$7,142,652	$0
IDA Administration Charges	3400	0415	$276,000	$0	$0	$200,000	$200,000	$0
LIFT Homeownership	3400	0415	$0	$0	$0	$75,000	$75,000	$0
Manufactured Home Park Preservation	3400	0415	$0	$49,875	$49,875	$0	$0	$0
Misc Fees (EHA Real Estate transactions)	3400	0415	$0	$14,400	$14,400	$15,000	$15,000	$0
Multifamily Rental Housing Charges (multiple progs)	3400	0415	$18,496,940	$22,222,753	$22,222,753	$36,755,451	$33,557,064	$0
Oregon Bond Residential Loan Program	3400	0415	$1,311,927	$1,596,942	$1,596,942	$1,554,408	$1,554,408	$0
Oregon Multifamily Energy Program	3400	0415	$0	$4,340	$4,340	$4,000	$4,000	$0
Petroleum Distributor Assessments (SHOW)	3400	0415	$349,799	$800,000	$800,000	$300,000	$300,000	$0
Portfolio Administration Charges	3400	0415	$3,314,596	$5,339,419	$5,339,419	$4,674,249	$4,674,249	$0
Fines and Forfeitures								
Farm Labor Civil Penalties	3400	0505	$110,167	$18,350	$18,350	$40,000	$40,000	$0
Manufactured Home Park Civil Penalties	3400	0505	$3,350	$1,000	$1,000	$3,500	$3,500	$0
General Fund Obligation Bonds								
GF Obligation Bonds (LIFT and PSH)	3020	0555	$247,910,000	$410,000,000	$410,000,000	$275,000,000	$900,000,000	$0
GF Obligation Bonds (Cost of Issuance)	3400	0555	$0	$3,490,000	$3,490,000	$2,675,000	$6,170,000	$0

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
AGENCY-WIDE

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS (continued)								
Lottery Bonds								
Lottery Bonds (Housing Preservation)	3400	0565	$0	$0	$0	$126,115,178	$100,947,376	$0
Lottery Bonds (Wildfire Recovery)	3400	0565	$0	$50,780,071	$50,780,071	$0	$0	$0
Interest Income								
Interest-Housing Stabilization Programs	3400	0605	$902,536	$1,200,710	$1,200,710	$442,708	$442,708	$0
Interest-Multifamily Rental Housing Programs	3400	0605	$3,840,346	$6,088,031	$6,088,031	$2,810,670	$2,810,670	$0
Interest-Single Family Housing Programs	3400	0605	$396,483	$787,714	$787,714	$402,497	$402,497	$0
Interest-Oregon Housing Stabilization Initiative	3400	0605	$1,477,861	$0	$0	$0	$0	$0
Interest-Central Services	3400	0605	$390,364	$649,863	$649,863	$178,607	$178,607	$0
Interest-Bond Activities & Debt Service	3400	0605	$30,657	$87,428	$87,428	$12,948	$12,948	$0
Interest-Bond Activities & Debt Service	3430	0605	$2	$0	$0	$0	$0	$0
Interest-Capital Construction	3020	0605	$1,586,665	$0	$0	$0	$0	$0
Housing Div Loan Repayments								
Housing Stabilization Programs	3400	0930	$238,509	$24,000	$24,000	$24,000	$24,000	$0
Multifamily Rental Housing Programs	3400	0930	$86,899	$52,291	$52,291	$5,616,385	$5,616,385	$0
Oregon Housing Stabilization Initiative	3400	0930	$9,809,070	$0	$0	$948,982	$948,982	$0
Other Revenues								
Misc Revenues-Housing Stabilization Programs	3400	0975	$57,781	$488,081	$488,081	$17,731	$3,717,731	$0
Misc Revenues-Multifamily Rental Housing Programs	3400	0975	($4,717,386)	$12,800	$12,800	$55,000	$55,000	$0
Misc Revenues-Single Family Housing Programs	3400	0975	$180,014	$52,650	$52,650	$65,000	$65,000	$0
Misc Revenues-Central Services	3400	0975	$1,178	$0	$0	$6,972	$6,972	$0
Misc Revenues-Bond Programs	3400	0975	$5,475,724	$0	$0	$0	$0	$0
Transfer In - Intrafund	3400	1010	$36,563,312	$36,639,452	$37,477,080	$50,399,055	$50,399,055	$0
Transfer In - Intrafund	3430	1010	$37,093	$0	$0	$0	$0	$0
Transfer In - Other	3400	1050	$0	$0	$10,000,000	$0	$0	$0
Transfer from General Fund								
Affordable Rental Housing Programs	3400	1060	$5,938,012	$5,000,000	$295,000,000	$10,000,000	$0	$0
Down Payment Assistance	3400	1060	$0	$0	$10,000,000	$20,000,000	$13,600,000	$0
Elderly Rental Assistance	3400	1060	$1,463,580	$0	$0	$0	$0	$0
Emergency Housing Assistance	3400	1060	$7,742,023	$0	$0	$0	$0	$0
Homeownership Programs	3400	1060	$824,111	$0	$0	$24,493,261	$5,000,000	$0
Housing Choice Landlord Guarantee Program	3400	1060	$375,920	$324,290	$324,290	$337,910	$337,910	$0
Manufactured Homes Programs	3400	1060	$12,000,000	$0	$7,000,000	$8,000,000	$4,000,000	$0
Rent Guarantee Program	3400	1060	$65,000	$0	$0	$0	$0	$0
Shelter Operations and Facilities	3400	1060	$0	$27,000,000	$27,000,000	$0	$0	$0
Umatilla Flood Relief	3400	1060	$7,000,000	$0	$0	$0	$0	$0
Youth Rent Assist	3400	1060	$0	$4,500,000	$4,500,000	$38,702,431	$0	$0

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE AGENCY-WIDE								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
OTHER FUNDS (continued)								
Transfer from Human Svcs. Dept of	3400	1100	$4,868,816	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$0
Tsfr From Administrative Svcs								
COVID Relief Programs	3400	1107	$102,615,538	$0	$105,000,000	$0	$0	$0
General Obligation Bonds Debt Service	3430	1107	$1,048	$0	$0	$0	$0	$0
Tsfr From Revenue, Dept of								
Doc Recording Fee (Emergency Housing Assist)	3400	1150	$10,903,208	$9,035,241	$9,035,241	$11,523,401	$8,900,000	$0
Doc Recording Fee (General Housing Account Prog)	3400	1150	$82,864,380	$68,667,835	$68,667,835	$87,577,846	$12,460,000	$0
Doc Recording Fee (Home Owner Assist Prog)	3400	1150	$15,264,491	$12,649,338	$12,649,338	$16,132,761	$67,640,000	$0
Tsfr From Oregon Health Authority	3400	1443	$1,075,000	$0	$0	$0	$916,732	$0
Transfer Out - Intrafund	3020	2010	($990,353)	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	($30,024,718)	($27,003,862)	($27,841,490)	($39,399,055)	($39,399,055)	$0
TOTAL OTHER FUNDS			**$635,802,666**	**$753,588,062**	**$1,175,588,062**	**$798,383,558**	**$1,298,299,401**	**$0**
FEDERAL FUNDS								
Federal Funds								
Bonneville Power Administration	6400	0995	$2,941,216	$3,488,897	$3,484,577	$3,676,099	$3,673,216	$0
Department of Energy	6400	0995	$5,462,771	$5,725,813	$5,725,104	$21,705,830	$36,776,133	$0
Department of Health & Human Services	6400	0995	$92,509,809	$165,625,404	$165,105,275	$95,927,720	$95,852,475	$0
Department of Housing & Urban Development	6400	0995	$44,249,144	$96,933,591	$102,920,328	$302,346,416	$302,994,608	$0
NeighborWorks	6400	0995	$153,697	$0	$1,700,102	$0	$0	$0
US Treasury	6400	0995	$9,202,550	$165,864,475	$429,627,237	$24,892,376	$24,872,851	$0
TOTAL FEDERAL FUNDS			**$154,519,187**	**$437,638,180**	**$708,562,622**	**$448,548,441**	**$464,169,282**	**$0**
NONLIMITED OTHER FUNDS								
Admin and Service Charges								
Admin & Financing Fees (Conduit bonds)	3200	0415	$104,054	$150,000	$150,000	$150,000	$150,000	$0
Dedicated Fund Obligation Bonds (Elderly & Disabled Bond Prog)	3200	0560	$0	$50,000,000	$50,000,000	$50,000,000	$50,000,000	$0
Revenue Bonds (Single Family Housing Bond Program)	3200	0570	$231,405,000	$500,000,000	$500,000,000	$500,000,000	$500,000,000	$0
Interest Income								
Bond Programs	3200	0605	$82,219,975	$89,600,000	$89,600,000	$89,600,000	$89,600,000	$0
Other Programs	3200	0605	$38,988	$73,818	$73,818	$73,818	$73,818	$0
Housing Div Loan Repayments								
Bond Programs	3200	0930	$361,865,755	$315,000,000	$315,000,000	$315,000,000	$315,000,000	$0
Other Programs	3200	0930	$692,048	$561,050	$561,050	$61,050	$61,050	$0
Other Revenues	3200	0975	($837,066)	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$0
Transfer In - Intrafund								
Transfer In for Non-Limited Exp	3200	1010	$28,448,351	$0	$0	$0	$0	$0
Transfer In for Debt Service Exp	3230	1010	$372,745,910	$367,512,148	$367,512,148	$324,175,922	$324,175,922	$0

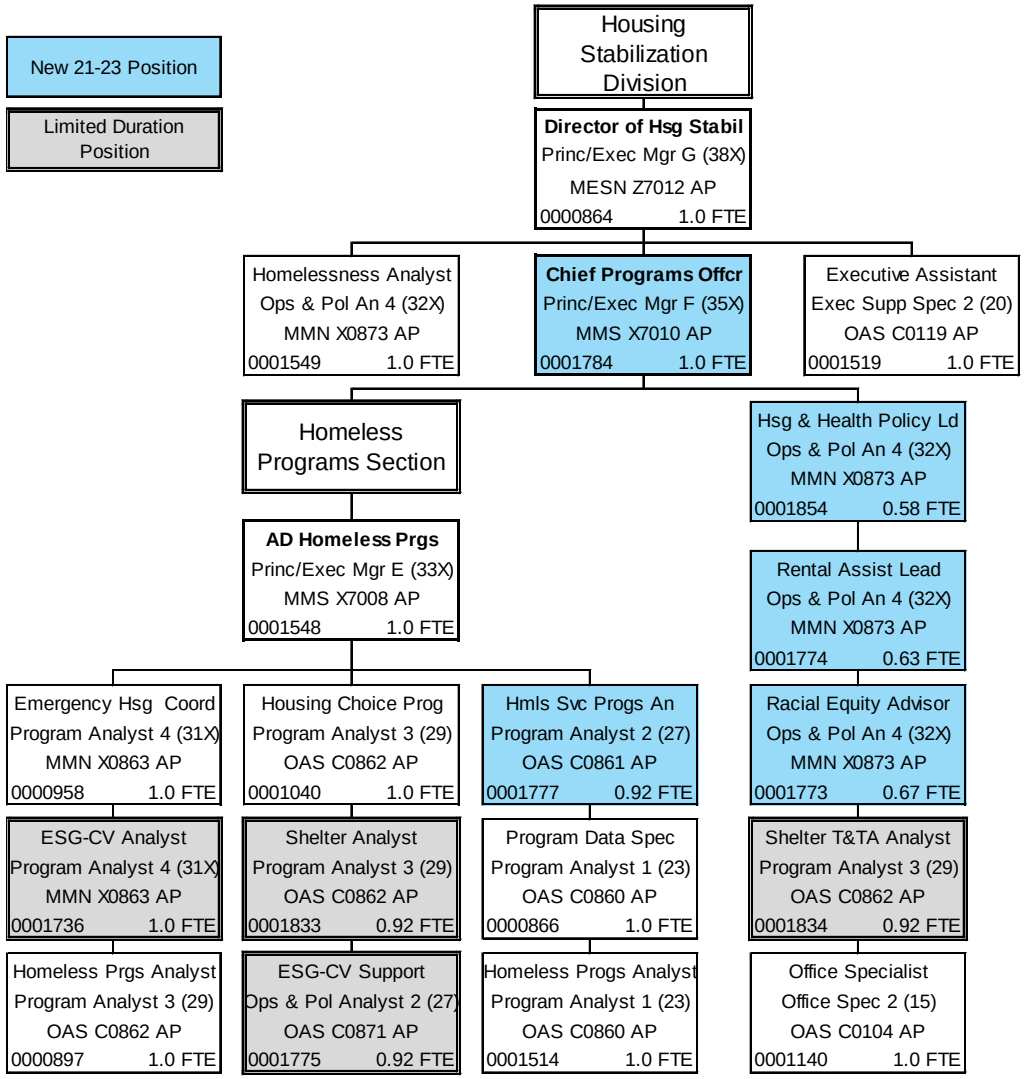
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE AGENCY-WIDE								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
NONLIMITED OTHER FUNDS (continued)								
Transfer Out - Intrafund	3200	2010	($406,779,604)	($377,147,738)	($377,147,738)	($335,175,922)	($335,175,922)	$0
TOTAL NONLIMITED OTHER FUNDS			**$669,903,411**	**$950,749,278**	**$950,749,278**	**$948,884,868**	**$948,884,868**	**$0**
NONLIMITED FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (Sect 8 Rent Subs)	6200	0995	$150,805,360	$176,472,688	$176,472,688	$185,102,399	$185,102,399	$0
TOTAL NONLIMITED FEDERAL FUNDS			**$150,805,360**	**$176,472,688**	**$176,472,688**	**$185,102,399**	**$185,102,399**	**$0**

Housing Stabilization Programs

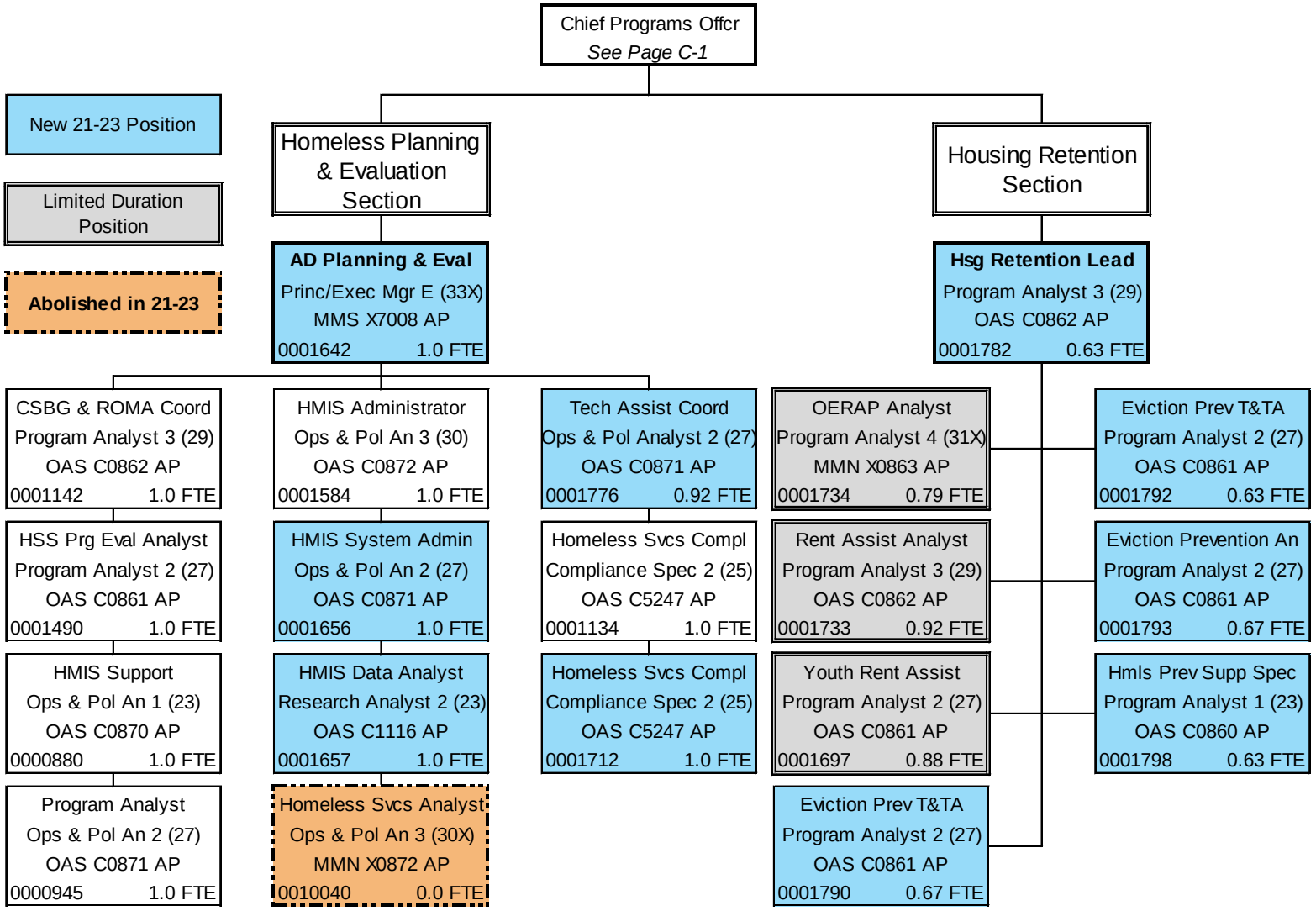
OREGON HOUSING and COMMUNITY SERVICES

Housing and Community Services Department #91400

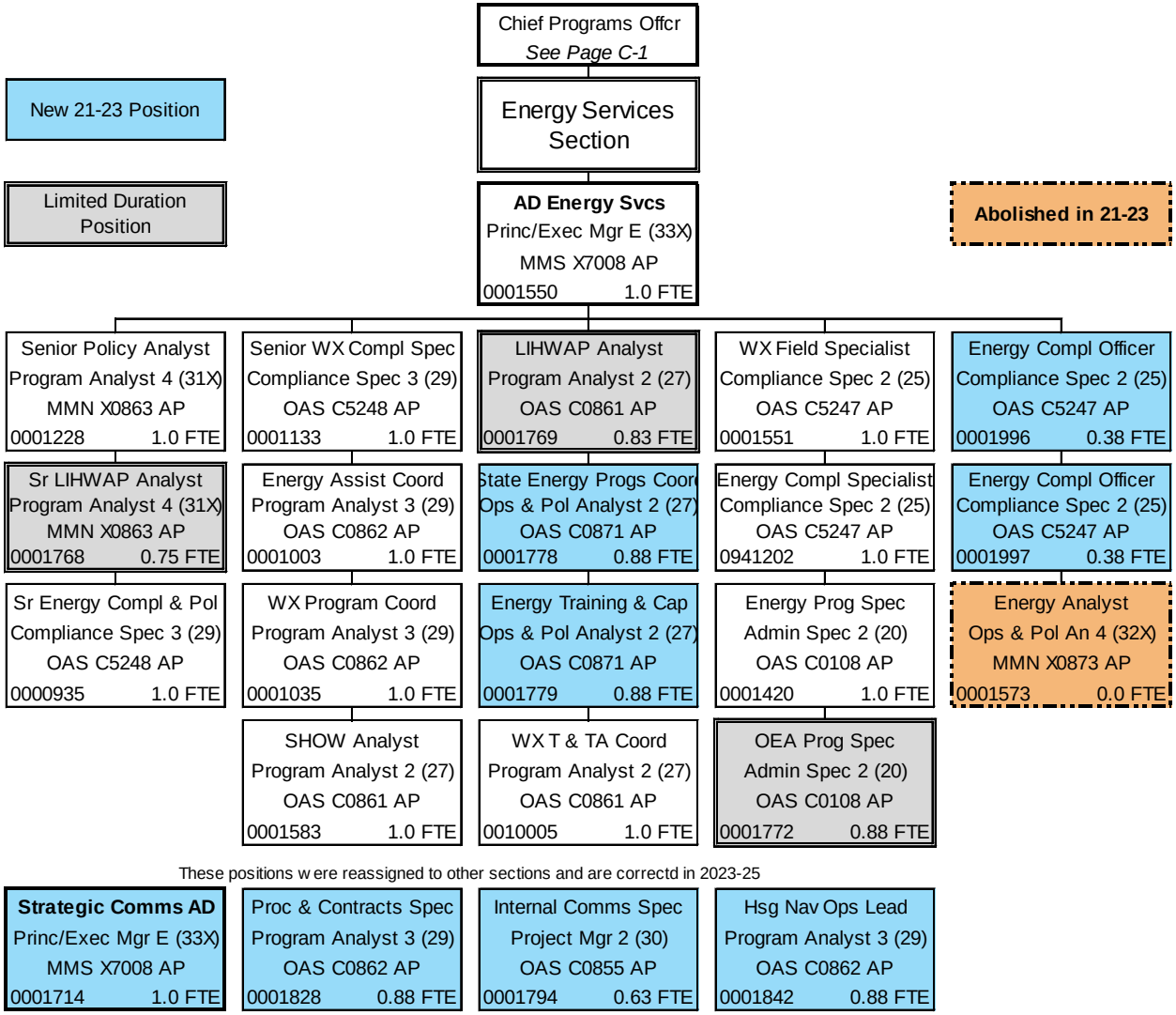
Housing Stabilization Programs 2021-23 Organizational Chart (2/1/23)



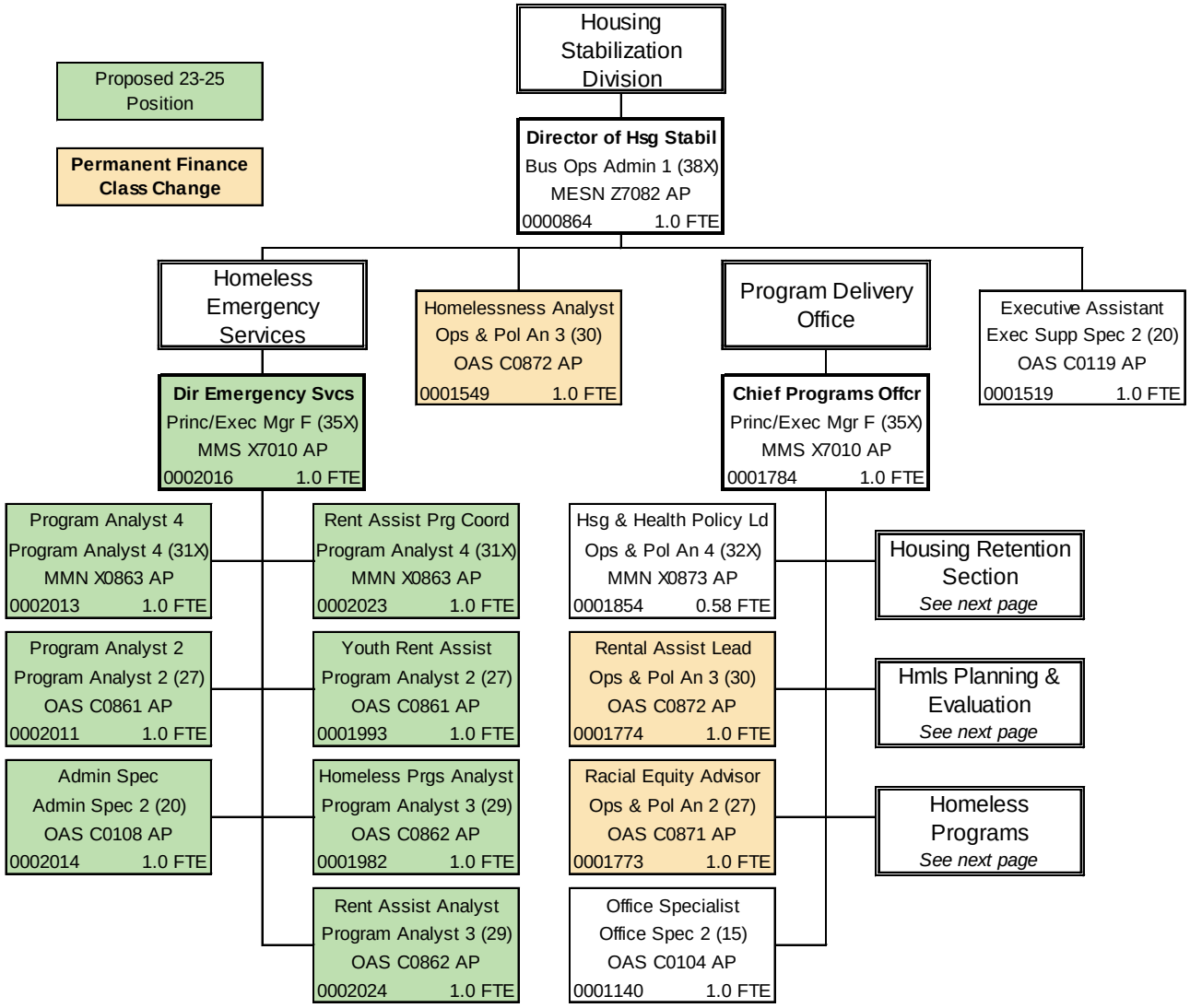
Housing Stabilization Programs 2021-23 Organizational Chart (2/1/23)



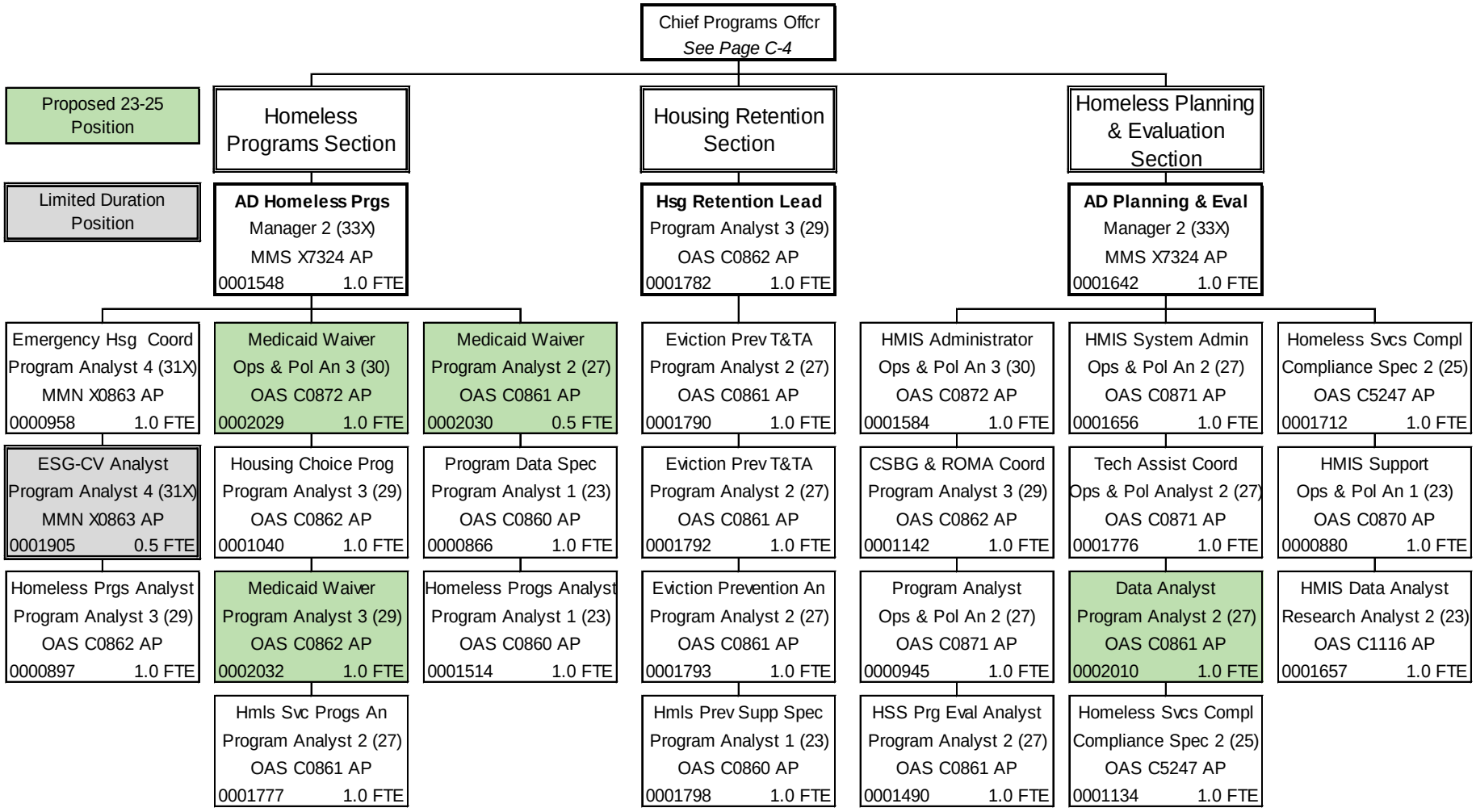
Housing Stabilization Programs 2021-23 Organizational Chart (2/1/23)



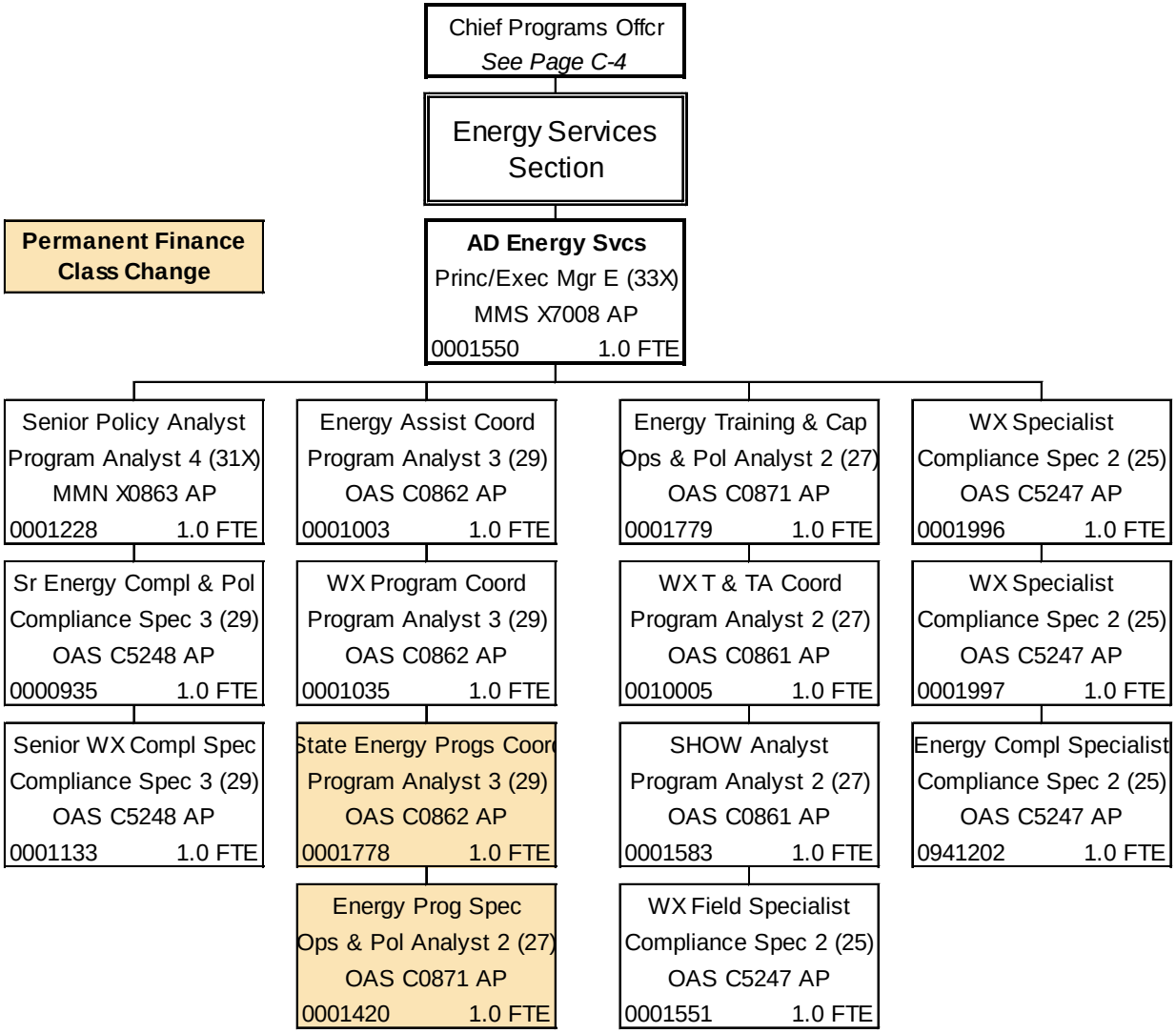
Housing Stabilization Programs 2023-25 Organizational Chart - Proposed



Housing Stabilization Programs 2023-25 Organizational Chart - Proposed



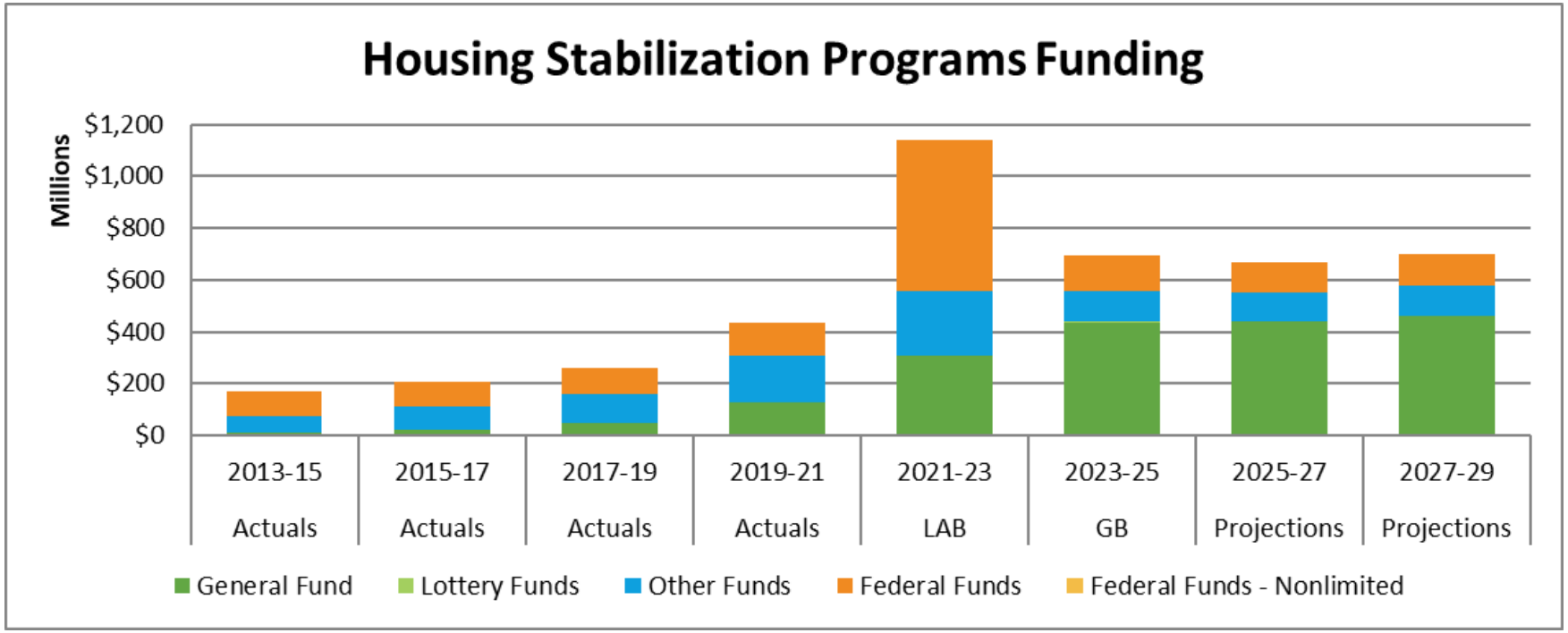
Housing Stabilization Programs 2023-25 Organizational Chart - Proposed



Housing Stabilization Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy

Program Contact: Jill Smith, Housing Stabilization Director



Program Overview

Housing insecurity and homelessness continue to pose severe challenges for Oregon across multiple sectors and all parts of the state. Cities, large and small, continue to grapple with the challenges of providing enough shelter, services, and supports for people living outside. Both rural and urban areas of the state struggle to ensure families have heat and electricity, pay their rent and utility bills, and have warm, weatherized homes to live in during the increasingly harsh seasons Oregon has experienced in recent years. Investing in housing and homelessness prevention supports has multiple benefits for

population health as well. For instance, through the lens of social determinants of health, homelessness is a key driver of poor health, while homelessness itself can result from accumulated adverse social and economic conditions. Housing instability encompasses acceptable housing conditions, such as the lack of a clean environment and adequate heating and cooling, inadequate safety and structural soundness, exposure to allergens and pests, homelessness, living on the streets or in a shelter, rent and/or energy burden, and food insecurity.

In the 2023-25 Agency Request Budget, OHCS has the opportunity to re-imagine systems and provide temporary and emergency bandages. This must include changing the systems that helped create and exacerbate disproportionate impacts on Black, Indigenous, Latinx and other communities of color. System change will take time and many biennia, and OHCS is committed to this work. In order to seize this moment, the agency will seek to create new systems that are regenerative and healing and not solely premised on growth. Our program budget was developed under a framework that aligns with and supports our Statewide Housing Plan (SWHP) priorities. It emphasizes collecting and analyzing program data, designing consistent system-wide outcomes, regularly evaluating the effectiveness of programs in advancing equity and racial justice, and our ongoing commitment to authentic, peer-led community engagement—as we often are reminded, “nothing for us, without us.” These priorities are reflected in policy package requests and will continue in the agency’s ongoing work around the Task Force on Homelessness and Racial Disparities and to support the establishment of an Interagency Taskforce on Homelessness, both of which we anticipate will shape and inform our work moving forward.

Responding to and preventing homelessness requires a range of strategies to meet the needs of Oregonians through an individualized, equity-based practice. One agency is not able to be everything for everyone. To that end, the Housing Stabilization Division’s packages reflect a system of care. This approach uses interagency collaboration, individualized programming, racially equitable communications, race-explicit strategies, and community-based service provisions. The programs we administer provide critical services to the lowest-income Oregonians by addressing housing instability and helping them access safe, stable, and affordable housing options and services. The programs address many aspects of the needs of those we serve: affordable housing, energy bill payment assistance, weatherization assistance, and connections to other services such as health care, education, and nutritious food, to help Oregonians build financial independence and find pathways out of poverty. The division administers asset-building programs that help Oregonians save for financial goals while also learning skills to stabilize their households. It also distributes federal and state resources to the state’s community action network, other key community-based organizations, local government entities, and continuums of care to ensure a system of care for each unique community across Oregon.

Program Funding Request

The Oregon Housing and Community Services (OHCS) funding for 2023-25 reflects the unprecedented challenges of:

- Continuing to invest in an equitable response and recovery to the ongoing global health pandemic that prioritizes eliminating racial disparities and other system-wide inequities.
- Increasing access to asset-building and other modes of ensuring wealth-building opportunities are available to Oregonians with lower incomes, particularly given the economic downturn spurred by COVID-19.
- Investing in the pre-existing and now exacerbated humanitarian crisis of homelessness that is visible across the streets of Oregon and is also at risk of worsening without concerted efforts to prevent involuntary displacement through eviction.
- Investing in strategies to stop the inflow of families and individuals into homelessness. The four pillars we are building upon to help families stay in their homes include rent assistance, mediation services, case management, and legal services.
- We must invest in strategies to re-house our neighbors who have become homeless. These include building a robust shelter system in alignment with best practices, such as ensuring rapid access to housing resources and incorporating multiple systems of care such as health, human services, and culturally specific supports.

OHCS' funding request for 2023-25 reflects current service level funding for energy and weatherization funds and implements the Governor's executive orders to address the state's homelessness crisis. This will include:

- Establishing and implementing policies and objectives, with input and endorsement from local communities.
- Administering funding via pass-through agreements, but not providing direct services.
- Ensuring that the Housing Stabilization Division, and agency at large, are organizationally structured to:
    - Create a team focused solely on this work, which will report to Housing Stabilization Director
    - Provide hands-on oversight of geographic regions to ensure state expectations, as outlined in agreements with local communities, are being met and local needs are known, and
    - Create accountability to outcomes, including data and program evaluation, to ensure progress toward goals.
- Elevating when local municipalities are not meeting policy and/or implementation expectations.

Additionally, the Governor's Budget includes a General Fund investment in the Individual Development Account (IDA) Initiative, additional funding for assistance to Tribes, and support for the Fair Housing Council of Oregon. The highly successful IDA program provides asset-building opportunities for low-income individuals and families. We know that asset building is essential to ongoing security and stability, enabling families in poverty to transition permanently into self-sufficiency

and achieve their goals, which might include homeownership, starting a business, or finishing their education. In total, policy packages request $389.2 million General Fund, $2.1 million Lottery Funds, $4.6 million Other Funds, $23.4 million Federal Funds, and 15 positions (14.0 FTE).

Housing Stabilization Programs								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 GB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	12,829,378	21,227,856	47,992,481	124,943,503	308,735,669	435,504,958	439,666,318	459,097,295
Lottery Funds	0	0	418,768	0	0	2,150,341	0	0
Other Funds	62,338,862	88,540,662	108,851,328	182,580,439	247,468,259	121,381,623	111,422,227	116,514,313
Federal Funds	96,527,094	97,364,004	101,113,966	125,366,599	580,883,462	133,624,959	116,773,310	122,050,144
All Funds	**171,695,334**	**207,132,522**	**258,306,543**	**432,890,501**	**1,137,087,390**	**692,661,881**	**497,136,268**	**519,538,078**
Positions/FTE	30/30.0	29/28.25	32/30.38	39/32.9	61/55.73	60/59.0	58/58.0	58/58.0

Program Description

Housing Stabilization programs include two major program areas: Homeless Services and Energy Services. Eligibility varies depending on the funding source, but all programs serve low- and very-low-income Oregonians.

Homeless Services programs are delivered statewide by Oregon's community action network and their partner agencies, other networks of culturally specific organizations, community-based organizations that are culturally responsive, and tribal entities. Program services reduce and prevent homelessness, reduce poverty, and increase economic prosperity. Assistance includes outreach, shelter, rapid access to permanent housing, asset building through Individual Development Accounts, landlord incentives to house low-income persons, case management and other supportive services, direct financial and rental assistance, linkage to other basic needs programs, and program data collection and evaluation.

Energy Services programs are also delivered by community action agencies. Clients of these programs are households earning either 60 percent or less of state median income or 200 percent or less of the federal poverty level, with priority given to seniors (60 years of age and older), people with disabilities, and households with children. The programs provide utility bill payment assistance, prevent disconnection, or restore home energy services, home health and safety improvements, heating system repair and replacement, energy conservation services, and base load measures (including replacement of

inefficient appliances and lighting). In 2021-23, assistance with household water bills was provided by federal COVID response legislation.

Program Justification

OHCS' Housing Stabilization Programs provide services that assist vulnerable households to stabilize, moving as many as possible toward greater and sustainable self-sufficiency. These programs are designed to prevent and end homelessness, reduce the housing burden by lowering rents, help households maintain utility services, address home health and safety issues, and reduce high home energy costs for low-income Oregonians.

Program Performance

	2013-15	2015-17	2017-19	2019-21	2021-23 LAB	2023-25 ARB	2025-27 (projected)	2027-29 (projected)
Six month permanent housing retention rate (based on total number contacted for six month follow-up)	78%*	84%*	84%	86%	87%	82%	82%	82%
Unduplicated homeless households served in all homeless programs	12,516	32,962**	33,211**	28,451^^	22,413^^	27,130^^	27,130^^	27,130^^
Unduplicated homeless persons served in all homeless programs	22,091	57,910**	58,451***	42.677^^	36,084^^	40,695^^	40,695^^	40,695^^
Households served in energy assistance programs	117,106	110,131	99,423	92,673	125,000	90,000	90,000	90,000
Households served in water assistance program ^	N/A	N/A	N/A	N/A	11,976	5,817	N/A	N/A
Households served in weatherization programs	3,597	4,037	4,014	3,621	7,123	8,120	8,220	8,220
Households receiving health and safety repair	3,379	2,631	2,682	1,941	1,942	3,400	3,700	3,700

**2013-14 statewide outcome data not available; 78% for 2014-15. 2015-17 is average of fiscal years 2016 and 2017.*

***Contains some level of duplication between fiscal years. In fiscal years 2018 and 2019 OHCS began collecting data differently and this data point was not available. Beginning in fiscal year 2020 it will be available again. For 17-19 actuals and projections, an assumed household size of 1.76 was used (based on 13-15 and 15-17 actuals).*

**** Contains some level of duplication between homeless programs. Projection is based on estimated size of households served.*

^^Methodology is changing in 2023-25 and will be calculated on the total number who did not return to the Homeless Services System.

^ The Low-Income Household Water Assistance (LIHWA) Program is currently authorized as one-time funding with the federal award period from May 2021 to September 2023.

Enabling Legislation and Program Authorization

The table below outlines state and federal authorizing legislation for Housing Stabilization Programs:

Authority	Program	Legislation
State	Elderly Rental Assistance	ORS 458.365-458.377
State	Emergency Housing Assistance	ORS 458.620, 458.650
State	Energy Conservation Helping Oregonians	ORS 757.612
State	Housing Choice Landlord Guarantee Program	ORS 456.375-456.390
State	Individual Development Account Program	ORS 456.555, 456.265, 458.700
State	Oregon Energy Assistance Program	ORS 757.612(7)
State	Rent Guarantee Program	ORS 456.607-456.609
State	State Home Oil Weatherization Program	ORS 456.594-456.599, 469.421(8)
Federal	Community Services Block Grant	42 U.S.C. 9901-9926
Federal	Emergency Rental Assistance (CARES, ARPA)	Public Laws 116-260 and 117-2
Federal	Emergency Solutions Grant	42 U.S.C. 11371-11378
Federal	HOME Tenant-Based Rental Assistance	42 U.S.C. 12725
Federal	Low Income Home Energy Assistance Program	42 U.S.C. § 8621-8630
Federal	Low Income Household Water Assistance Program	Public Laws 116-260 and 117-2

Authority	Program	Legislation
Federal	TANF-Housing Stabilization Program	42 U.S.C. 7
Federal	Weatherization Assistance Program	42 USC Sec. 6833

Funding Streams

Housing Stabilization Programs are funded by General Fund, Other Funds, and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
General Fund	Emergency Housing Assistance	ORS 458.620
	State Homeless Assistance Program	
	Housing Choice Landlord Guarantee Program	ORS 456.375-456.390
	Rent Guarantee Program	ORS 456.607-456.609
	Elderly Rental Assistance	ORS 458.365-458.377
Document Recording Fees	Emergency Housing Assistance	ORS 294.187
IDA Tax Credits	Individual Development Account (IDA) Program	ORS 456.555, 456.265, 458.700
Assessments on Petroleum Suppliers	State Home Oil Weatherization Program	ORS 456.594-456.599, 469.421(8)
PGE and Pacific Power Ratepayers	Energy Conservation Helping Oregonians, Multifamily Energy Program	ORS 757.612
PGE and Pacific Power Ratepayers	Oregon Energy Assistance Program	ORS 757.612(7)
US Department of Energy	Weatherization Assistance Program	42 USC Sec. 6833
	Community Services Block Grant	42 U.S.C. 9903

Funding Source	Program Name	Authorizing Legislation
US Dept. of Health and Human Services	Low Income Home Energy Assistance Program	42 U.S.C. § 8621-8630
	Low Income Household Water Assistance Program	Consolidated Appropriations Act, Public Law 116-26 and American Rescue Plan Act, Public Law 117-2
	TANF-Housing Stabilization Program (*via OR Dept. of Human Services)*	42 U.S.C. 7
US Dept. of Housing & Urban Development	Emergency Solutions Grant	42 U.S.C. 119(IV)
	HOME Tenant-Based Rental Assistance	42 USC Sec. 6833
US Treasury	Emergency Rental Assistance	Consolidated Appropriations Act, Public Law 116-26 and American Rescue Plan Act, Public Law 117-2

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

OHCS's funding in the 2023-25 Governor's Budget is almost $508 million less in all funds compare to the 2021-23 biennium provided through March 2022. The 2021-23 biennium saw significant state and federal investments to relieve the effects of the COVID-19 pandemic. One-time funds totaling $882 million were phased out. Changes to the public purpose charge statutes (HB 3141) resulted in an increase in the ECHO and the Multifamily Energy programs, and HB 2739 temporarily increased collections for the Oregon Energy Assistance Program.

Housing Stabilization Division (HSD) Programs Description

By addressing the economic and life stability of Oregonians, HSD programs can assist in preventing and ending homelessness, and ensure that Oregonians maintain access to affordable housing that meets their basic needs. National studies indicate that while a small portion of the homeless population needs intensive, long-term services, most people experiencing homelessness or who are at risk of homelessness can retain housing with rent assistance and other housing stabilization services, including employment assistance, and financial assistance programs.

Improving housing stability also impacts economic, safety, and education outcomes. Chronically homeless Oregonians who are provided permanent, supportive housing services see an average 50 percent rise in earned income, and a 40 percent rise in employment. Adults experiencing homelessness also face significantly higher rates of chronic illness, emotional distress, disability, and premature death than the general population. Homelessness is also linked to poor physical health in children including low birth weight, malnutrition, exposure to environmental toxins, and chronic illness. Children experiencing homelessness are also more likely to be mobile and/or experience barriers to attending school, thereby impacting educational trajectories and access to viable and stable employment. The impacts of being even temporarily homeless are significant.

HSD programs include homeless assistance, rental assistance, individual development accounts, low-income utility bill payment assistance, and weatherization assistance programs. These programs are delivered statewide by Oregon's community action network and their partner agencies. These providers create an extensive network that ensures coordination and leveraging of services for at-risk Oregonians.

Homeless Assistance Programs work to prevent and end homelessness. Homeless services are delivered through local providers to enable households that are homeless or at risk of homelessness to regain or maintain stable housing. Through a variety of state and federal funding sources, qualified Oregonians have access to services including emergency shelter, rapid re-housing, transitional or permanent supportive housing, rental assistance, case management, and other assistance needed to stabilize housing. Services also assist low-income households to attain economic self-sufficiency and meet their basic needs. OHCS continues to improve the homeless management information system's ability to report on outcomes and services that are provided to clients through concerted investments in data capacity, systems architecture, and data governance with continuums of care.

Rental Assistance Programs are available to Oregonians earning at or below 80 percent of area median income (AMI). These programs offer rental assistance and refundable security deposits paid directly to property owners on the tenants' behalf. All households receiving rental assistance must participate in self-sufficiency planning to receive benefits. The Housing Choice Landlord Guarantee Program is designed to provide financial assistance to landlords to

mitigate damages caused by tenants as a result of their occupancy under the HUD Housing Choice Voucher Program, also known as Section 8.

Rental Assistance for Youth and Families are available to youth and families with children who are interacting with the following systems: foster care, corrections, behavioral health or actively facing homelessness or housing instability. These programs offer rental assistance, move-in costs, case management services and other supportive services as determined by the case manager in conjunction with the family/individual being served.

Eviction Prevention programs are available to households that are at or below 80 percent AMI. These programs exist to provide rent and utility assistance, moving costs, mediation services, rapid rent assistance for eviction prevention, and a variety of other services to help families retain their homes.

The **Individual Development Account** program is available to households with incomes equal to or less than 80 percent of median income or 200 percent of federal poverty guidelines. Eligible participants and designated fiduciary organizations jointly develop personal development plans designed to provide account holders with financial and asset training, counseling, career or business planning, and other services that will increase self-reliance. Participant-generated funds are matched with program funds to create a savings account for the purposes such as home and business ownership, education, and career development. The program is funded through an Oregon tax credit that has a cap of $7.5 million per year. OHCS provides oversight of fiduciary organizations that provide the program but does not receive tax credit revenues or make payments to participants.

The **Low-Income Household Water Assistance (LIHWA) program** is a temporary, federally funded water assistance program for lower income households at or below 60% of state median income. Oregon's LIHWA program provides eligible households, who have high water burden, with on-time financial assistance paid directly to their water and sewer utilities to cover arrearages and current charges.

Energy Assistance Programs help ensure that low-income households can maintain heat in their homes during winter months. In warmer regions of the state, energy assistance can also help Oregonians keep cool during life-threatening heat waves. These services are especially critical among vulnerable households, such as the elderly, disabled, and families with young children, who are particularly sensitive to variations in temperature.

- In 2021, approximately 214,000 of Oregon's households lived with incomes below 100 percent of the federal poverty level. Oregon households with incomes below 50 percent of the federal poverty level paid 23 percent of their annual incomes simply for their home energy bills. A short-term lack of hot water, refrigeration, and cooking capacity can result in lost wages, evictions, and in some cases, homelessness.

- High energy burden and deferred home maintenance increase the likelihood that low-income families will experience unhealthy housing conditions, including lack of heat, water leaks, mold, and lead paint.

The impacts of energy assistance go well beyond staying warm or cool. Households that receive energy assistance are less likely to accumulate excessive arrearages or experience utility disconnection, thereby reducing the risk of eviction or homelessness. Studies from the Boston Medical Center also indicate that many low-income households are making dangerous trade-offs between food and energy, resulting in increased rates of food insecurity, lower weight, and decreased growth rates among children, particularly within families of color. Energy assistance has a proven protective effect against this "heat or eat" phenomenon, with recipients less likely to demonstrate food insecurity and slowed physical growth.

The living environment itself is also a significant health driver. **Low Income Weatherization Programs** provide a unique opportunity to address household health and safety. When weatherization crews visit a home to complete energy upgrades and repairs, they also perform important health and safety assessments. For example, lead safe work practices are utilized to prevent the spread of lead dust. All homes are visually inspected for mold. Ventilation systems are upgraded to ensure adequate airflow, improving indoor air quality and all homes receive carbon monoxide alarms. Additionally, repair and replacement of dysfunctional heating systems prevent health and safety risks associated with combustion by-products, lack of heat, and fire hazards. Air conditioning and heat pumps may be installed to ensure a home is left climate ready. Research indicates that every dollar invested in weatherization programs yields a return of four and a half dollars, including avoided costs associated with uninsured medical expenses and lost work.

As a result of weatherizing a home, the energy costs of the low-income Oregonians are also reduced. National research indicates that low-income households that receive weatherization services experience energy savings of $283 or more per year. These savings make it easier for families to pay for other necessities such as rent, medical care and food, subsequently increasing their likelihood of maintaining stable housing.

Funding Sources for Housing Stabilization Programs

Homeless Services Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Capacity Building Grants to CROs	General Fund	General	$7,459,472
Community Services Block Grant (CSBG)	US Dept. of Health & Human Services	Federal	$12,558,256

Housing and Community Services Department #91400

Homeless Services Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Continuum of Care support	US Dept. of Housing & Urban Development	Federal	$45,000
Elderly Rental Assistance Program (ERA)	General Fund	General	$1,646,744
Emergency Housing Assistance (EHA)	General Fund	General	$30,119,303
	Document Recording Fees, interest earnings	Other	$13,022,444
Emergency Solutions Grant (ESG)	US Dept. of Housing & Urban Development	Federal	$12,504,480
Eviction Prevention	General Fund	General	$100,957,463
HOME Tenant-Based Rental Assistance (HTBA)	US Dept. of Housing & Urban Development	Federal	$2,653,595
Homeless Management Information System (HMIS)	General Fund	General	$2,750,647
Housing Choice Landlord Guarantee Program (HCLGP)	General Fund	General	$337,910
	Transfer from General Fund, interest earnings	Other	$418,263
HCLGP Expansion	General Fund	General	$2,248,400
Individual Development Account Program (IDA)	General Fund	General	$7,500,000
	Admin fees, transfers	Other	$291,326
Medicaid 1115 Waiver	Transfer from Oregon Department of Human Services	Other	$570,156

Housing and Community Services Department #91400

Homeless Services Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
PSH Risk Mitigation Fund	General Fund	General	$4,500,000
Re-housing & Long-Term Rent Assistance	General Fund	General	$205,061,473
Rent Guarantee Program (RGP)	Account balance	Other	$107,245
Rental Assistance for Youth	Account balance	Other	$4,015,000
Safety Off the Streets/Shelter	General Fund	General	$42,569,165
Sanitation Services	General Fund	General	$1,509,390
Shelter for Oregonians	Account balance	Other	$2,000,000
State Homeless Assistance Program (SHAP)	General Fund	General	$13,408,991
Support to Tribes	General Fund	General	$10,000,000
TANF-Housing Stabilization Program (HSP)	US Dept. of Health and Human Services *(transfer from Oregon Department of Human Services)*	Other	$5,117,675
Unit Access/Block Leasing	General Fund	General	$5,436,000
Veterans Homelessness Services	Lottery Funds	Lottery	$2,150,341
Wildfire Damage Housing Relief Program (WDHRP)	Account balance	Other	$116,319

Energy and Weatherization Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Energy Conservation Helping Oregonians (ECHO)	PGE and Pacific Power Ratepayers	Other	$40,763,048

Energy and Weatherization Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Low Income Home Energy Assistance Program (LIHEAP)	US Dept. of Health and Human Services	Federal	$81,182,772
Oregon Energy Assistance Program (OEAP)	PGE and Pacific Power Ratepayers	Other	$47,855,317
Oregon Multifamily Energy Program (OMEP)	PGE and Pacific Power Ratepayers	Other	$6,629,396
State Home Oil Weatherization Program (SHOW)	Assessments on Petroleum Suppliers	Other	$475,434
Weatherization Assistance Program (BPA)	Bonneville Power Administration	Federal	$3,592,304
Weatherization Assistance Program (LIWAP)	US Department of Energy	Federal	$21,088,552

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-PICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-PICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to decrease by $22,085 in Housing Stabilization Programs in the 2023-25 biennium. This package decreases General Fund by $1,296; increases Other Funds by $27,191 and decreases Federal Funds by $47,980.

021 Phase-In

This package phases in $9,204,375 in Other Funds Special Payments to implement House Bill 3141 (2021), which modified the Public Purpose Charge distributions.

022 Phase-Out Program and One-Time Costs

This package removes one-time General Fund totaling $264,284,142. These funds were used for support to organizations administering the federal Emergency Rental Assistance program ($3,000,000), eviction diversion and prevention ($180,000,000), the homeless management information system ($829,630), homeless infrastructure ($988,250), individual development accounts ($7,000,000), shelter support to Mid-Willamette Community Action Agency ($966,262), shelter operations and facilities ($27,000,000), wildfire recovery efforts ($40,000,000), and the youth rental assistance pilot program ($4,500,000).

In addition, Other Funds limitation was reduced by $144,174,936. These funds were used for COVID-19 response ($2,854,021), eviction diversion and rental assistance ($103,098,800), temporary funding for the Oregon Energy Assistance Program ($10,000,000) shelter operations and facilities ($24,188,926), and the youth rental assistance pilot program ($4,033,189).

Finally, Federal Funds were reduced by $473,629,220. All of these funds were in response to the COVID-19 pandemic, including the Community Services Block Grant ($4,000,000), Emergency Rental Assistance Program ($350,811,141), Emergency Solutions Grant ($49,331,768), Low Income Home Energy Assistance Program ($56,016,433), and the Low Income Household Water Assistance Program ($13,469,878).

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Housing Stabilization Programs, OHCS anticipates an increase of $10,374,487 in 2023-25. This package increases General Fund by $1,755,492; Other Funds by $4,167,891; and Federal Funds by $4,451,104.

060 Technical Adjustments

This package moves several positions out of Homeless Services into Public Affairs, Disaster Resilience and Recovery, and the Project Management Office. These positions have a better fit in each of these areas, allowing OHCS to work more effectively. This results in a total decrease of $597,158, divided into $248,080 General Fund; $914 Other Funds; and $348,164 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept | **Cross Reference Name: Housing Stabilization Programs**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 91400-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,296)	-	-	-	-	-	(1,296)
Public Utilities Fees	-	-	-	-	-	-	-
Admin and Service Charges	-	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-	-
Housing Div Loan Repayments	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	(47,980)	-	-	(47,980)
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
Total Revenues	**($1,296)**	**-**	**-**	**($47,980)**	**-**	**-**	**($49,276)**
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Pension Obligation Bond	15,608	-	37,961	(37,444)	-	-	16,125
Mass Transit Tax	1,171	-	1,354	-	-	-	2,525
Vacancy Savings	(18,075)	-	(12,124)	(10,536)	-	-	(40,735)
Total Personal Services	**($1,296)**	**-**	**$27,191**	**($47,980)**	**-**	**-**	**($22,085)**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept | **Cross Reference Name: Housing Stabilization Programs**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 91400-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Dist to Other Gov Unit	-	-	-	-	-	-	-
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Individuals	-	-	-	-	-	-	-
Dist to Non-Profit Organizations	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept | **Cross Reference Name: Housing Stabilization Programs**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 91400-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	(1,296)	-	27,191	(47,980)	-	-	(22,085)
Total Expenditures	**($1,296)**	**-**	**$27,191**	**($47,980)**	**-**	**-**	**($22,085)**
Ending Balance							
Ending Balance	-	-	(27,191)	-	-	-	(27,191)
Total Ending Balance	**-**	**-**	**($27,191)**	**-**	**-**	**-**	**($27,191)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 021 - Phase-in

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Non-Profit Organizations	-	-	9,204,375	-	-	-	9,204,375
Total Special Payments	**-**	**-**	**$9,204,375**	**-**	**-**	**-**	**$9,204,375**
Total Expenditures							
Total Expenditures	-	-	9,204,375	-	-	-	9,204,375
Total Expenditures	**-**	**-**	**$9,204,375**	**-**	**-**	**-**	**$9,204,375**
Ending Balance							
Ending Balance	-	-	(9,204,375)	-	-	-	(9,204,375)
Total Ending Balance	**-**	**-**	**($9,204,375)**	**-**	**-**	**-**	**($9,204,375)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(264,284,142)	-	-	-	-	-	(264,284,142)
Federal Funds	-	-	-	(473,629,220)	-	-	(473,629,220)
Transfer In Other	-	-	-	-	-	-	-
Transfer from General Fund	-	-	(30,987,145)	-	-	-	(30,987,145)
Total Revenues	**($264,284,142)**	**-**	**($30,987,145)**	**($473,629,220)**	**-**	**-**	**($768,900,507)**
Personal Services							
Class/Unclass Sal. and Per Diem	(183,120)	-	-	-	-	-	(183,120)
Empl. Rel. Bd. Assessments	(53)	-	-	-	-	-	(53)
Public Employees' Retire Cont	(32,815)	-	-	-	-	-	(32,815)
Social Security Taxes	(14,009)	-	-	-	-	-	(14,009)
Paid Family Medical Leave Insurance	(732)	-	-	-	-	-	(732)
Worker's Comp. Assess. (WCD)	(46)	-	-	-	-	-	(46)
Mass Transit Tax	(1,099)	-	-	-	-	-	(1,099)
Flexible Benefits	(39,600)	-	-	-	-	-	(39,600)
Total Personal Services	**($271,474)**	**-**	**-**	**-**	**-**	**-**	**($271,474)**
Services & Supplies							
Instate Travel	(4,392)	-	(13,529)	(17,071)	-	-	(34,992)
Out of State Travel	(6,000)	-	-	-	-	-	(6,000)
Employee Training	(12,050)	-	(14,850)	(14,850)	-	-	(41,750)
Office Expenses	(7,853)	-	(24,192)	(30,527)	-	-	(62,572)
Telecommunications	(2,651)	-	(8,191)	(10,293)	-	-	(21,135)
Data Processing	(3,100)	-	(9,550)	(12,050)	-	-	(24,700)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Housing Stabilization Programs**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 91400-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	(47,704,360)	-	(103,365,410)	-	-	-	(151,069,770)
IT Professional Services	(700,000)	-	-	-	-	-	(700,000)
Attorney General	(10,000)	-	(30,000)	-	-	-	(40,000)
Employee Recruitment and Develop	(600)	-	(2,200)	(2,200)	-	-	(5,000)
Other Services and Supplies	(89,100)	-	(51,700)	(51,699)	-	-	(192,499)
IT Expendable Property	(6,300)	-	(23,100)	(23,100)	-	-	(52,500)
Total Services & Supplies	**($48,546,406)**	**-**	**($103,542,722)**	**($161,790)**	**-**	**-**	**($152,250,918)**
Special Payments							
Dist to Counties	-	-	-	(920,000)	-	-	(920,000)
Dist to Non-Profit Organizations	(125,966,262)	-	(40,632,214)	(472,547,430)	-	-	(639,145,906)
Intra-Agency Gen Fund Transfer	(31,500,000)	-	-	-	-	-	(31,500,000)
Other Special Payments	(58,000,000)	-	-	-	-	-	(58,000,000)
Total Special Payments	**($215,466,262)**	**-**	**($40,632,214)**	**($473,467,430)**	**-**	**-**	**($729,565,906)**
Total Expenditures							
Total Expenditures	(264,284,142)	-	(144,174,936)	(473,629,220)	-	-	(882,088,298)
Total Expenditures	**($264,284,142)**	**-**	**($144,174,936)**	**($473,629,220)**	**-**	**-**	**($882,088,298)**
Ending Balance							
Ending Balance	-	-	113,187,791	-	-	-	113,187,791
Total Ending Balance	**-**	**-**	**$113,187,791**	**-**	**-**	**-**	**$113,187,791**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(1)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(1)**
Total FTE							
Total FTE							(1.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(1.00)**

2023-25 Biennium **Cross Reference Number: 91400-010-00-00-00000**

Current Service Level **Package Number: 22**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1854	1410855	143547	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
				General Funds						**-183,120**	**-87,255**	**-270,375**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**-183,120**	**-87,255**	**-270,375**	**-1**	**-1.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,755,492	-	-	-	-	-	1,755,492
Federal Funds	-	-	-	4,451,104	-	-	4,451,104
Transfer from General Fund	-	-	13,620	-	-	-	13,620
Total Revenues	**$1,755,492**	**-**	**$13,620**	**$4,451,104**	**-**	**-**	**$6,220,216**
Services & Supplies							
Instate Travel	778	-	1,368	1,366	-	-	3,512
Out of State Travel	620	-	832	1,229	-	-	2,681
Employee Training	518	-	933	1,259	-	-	2,710
Office Expenses	2,375	-	1,371	2,126	-	-	5,872
Telecommunications	650	-	600	519	-	-	1,769
Data Processing	205	-	509	202	-	-	916
Publicity and Publications	145	-	540	114	-	-	799
Professional Services	5,266	-	124,578	223,647	-	-	353,491
IT Professional Services	94	-	32	48	-	-	174
Attorney General	10,380	-	1,603	220	-	-	12,203
Employee Recruitment and Develop	30	-	38	-	-	-	68
Dues and Subscriptions	185	-	76	809	-	-	1,070
Facilities Rental and Taxes	2,711	-	6,177	3,131	-	-	12,019
Facilities Maintenance	27	-	22	29	-	-	78
Agency Program Related S and S	-	-	88	-	-	-	88
Other Services and Supplies	3,198	-	1,478	793	-	-	5,469
Expendable Prop 250 - 5000	116	-	133	40	-	-	289

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	618	-	1,234	455	-	-	2,307
Total Services & Supplies	**$27,916**	**-**	**$141,612**	**$235,987**	**-**	**-**	**$405,515**
Special Payments							
Dist to Counties	714,878	-	1,114,187	1,202,693	-	-	3,031,758
Dist to Other Gov Unit	19,961	-	-	-	-	-	19,961
Dist to Non-Gov Units	-	-	9,957	-	-	-	9,957
Dist to Individuals	-	-	18,394	-	-	-	18,394
Dist to Non-Profit Organizations	979,117	-	2,868,536	3,012,424	-	-	6,860,077
Intra-Agency Gen Fund Transfer	13,620	-	-	-	-	-	13,620
Other Special Payments	-	-	15,205	-	-	-	15,205
Total Special Payments	**$1,727,576**	**-**	**$4,026,279**	**$4,215,117**	**-**	**-**	**$9,968,972**
Total Expenditures							
Total Expenditures	1,755,492	-	4,167,891	4,451,104	-	-	10,374,487
Total Expenditures	**$1,755,492**	**-**	**$4,167,891**	**$4,451,104**	**-**	**-**	**$10,374,487**
Ending Balance							
Ending Balance	-	-	(4,154,271)	-	-	-	(4,154,271)
Total Ending Balance	**-**	**-**	**($4,154,271)**	**-**	**-**	**-**	**($4,154,271)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(248,080)	-	-	-	-	-	(248,080)
Federal Funds	-	-	-	(348,164)	-	-	(348,164)
Total Revenues	**($248,080)**	**-**	**-**	**($348,164)**	**-**	**-**	**($596,244)**
Personal Services							
Class/Unclass Sal. and Per Diem	(145,224)	-	-	(244,872)	-	-	(390,096)
Empl. Rel. Bd. Assessments	(53)	-	-	(53)	-	-	(106)
Public Employees' Retire Cont	(26,024)	-	-	(43,881)	-	-	(69,905)
Social Security Taxes	(11,110)	-	-	(18,733)	-	-	(29,843)
Paid Family Medical Leave Insurance	(581)	-	-	(979)	-	-	(1,560)
Worker's Comp. Assess. (WCD)	(46)	-	-	(46)	-	-	(92)
Mass Transit Tax	(871)	-	(914)	-	-	-	(1,785)
Flexible Benefits	(39,600)	-	-	(39,600)	-	-	(79,200)
Total Personal Services	**($223,509)**	**-**	**($914)**	**($348,164)**	**-**	**-**	**($572,587)**
Services & Supplies							
Instate Travel	(1,549)	-	-	-	-	-	(1,549)
Employee Training	(1,407)	-	-	-	-	-	(1,407)
Office Expenses	(2,771)	-	-	-	-	-	(2,771)
Telecommunications	(935)	-	-	-	-	-	(935)
Data Processing	(1,094)	-	-	-	-	-	(1,094)
Employee Recruitment and Develop	(208)	-	-	-	-	-	(208)
Facilities Rental and Taxes	(9,522)	-	-	-	-	-	(9,522)
Other Services and Supplies	(4,897)	-	-	-	-	-	(4,897)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	(2,188)	-	-	-	-	-	(2,188)
Total Services & Supplies	**($24,571)**	**-**	**-**	**-**	**-**	**-**	**($24,571)**
Total Expenditures							
Total Expenditures	(248,080)	-	(914)	(348,164)	-	-	(597,158)
Total Expenditures	**($248,080)**	**-**	**($914)**	**($348,164)**	**-**	**-**	**($597,158)**
Ending Balance							
Ending Balance	-	-	914	-	-	-	914
Total Ending Balance	**-**	**-**	**$914**	**-**	**-**	**-**	**$914**
Total Positions							
Total Positions							(2)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(2)**
Total FTE							
Total FTE							(2.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(2.00)**

2023-25 Biennium **Cross Reference Number: 91400-010-00-00-00000**

Current Service Level **Package Number: 60**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1714	1400895	122931	MMS X7664 A P	COMMUNICATIONS MANAGER 2	33X	PF	0	9	10,203	-244,872	-103,292	-348,164	-1	-1.00
1794	1409117	141454	OAS C0855 A P	PROJECT MANAGER 2	30	PF	0	3	6,350	-152,400	-79,278	-231,678	-1	-1.00
1842	1402941	131833	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	0	3	6,051	-145,224	-77,414	-222,638	-1	-1.00
				General Funds						**-145,224**	**-77,414**	**-222,638**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-152,400**	**-79,278**	**-231,678**		
				Federal Funds						**-244,872**	**-103,292**	**-348,164**		
				Total Funds						**-542,496**	**-259,984**	**-802,480**	**-3**	**-3.00**

Policy Package 070 Revenue Shortfalls

Package Description

This package reduces positions that were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. Package 101 Retaining Quality Staff describes the funds that will be used in alternative to the one-time funds.

Purpose

This package reduces a total of 18 positions. Ten positions are in the Housing Stabilization Division and eight are in Central Services. These positions were requested with insufficient time to prepare position descriptions and receive approval from the Department of Administrative Services (DAS) Chief Human Resources Office. Now that the classification work has been completed, we are restoring three positions with revised classifications and one position reduced in Housing Stabilization will be restored in Central Services

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation.

OHCS received over $1 billion in one-time funds in 2020 and 2021 and faced significant challenges with getting the funds distributed to the intended recipients. We were compelled to deliver funds using different models than our traditional methods, in some cases becoming a direct-service provider instead of a pass-through agency. We had a higher level of media attention than ever before, and we struggled with having sufficient staff to manage these issues.

With some of the one-time funds, we requested permanent positions because the programmatic and agency support functions needed to continue regardless of the short-term situation. We knew we would need to cover the costs from other sources in future biennia. OHCS uses a cost allocation process where employees charge their time to the programs they work on, and we were confident that existing sources would be available once the temporary funds expired. However, language in the authorizing legislation referenced administrative allowances and OHCS was directed to remove these positions and provide an analysis of the funding available.

Staffing Impact

In the Housing Stabilization program unit, we are reducing a Compliance Specialist 2, a Program Analyst 1, four Program Analyst 2s, a Program Analyst 3, a Project Manager 2, and two Operations and Policy Analyst 4s.

The Compliance Specialist and one Program Analyst 2 (number 1776) were approved in OHCS' Legislatively Adopted Budget as Federal Funds positions with funding from the Emergency Rental Assistance program. The remaining positions were funded in the December 2021 Second Special Session as Other Funds using a portion of the state's American Rescue Plan Act.

The purpose of the Compliance Specialist position is to monitor, evaluate, report on, and support grantee compliance with applicable rules, regulations, and agreements pertaining to Homeless Services Section funds and programs. The Program Analyst 1 position is the Homeless Prevention Support Specialist and is currently filled as permanent. The Program Analyst 2 positions include the Technical Assistance Coordinator, and three Eviction Prevention Analysts. Two of the positions are currently filled as permanent. The Project Manager was originally intended to develop and administer the eviction prevention programs, but the focus was changed to providing internal updates on all agency programs. The Operations and Policy Analyst 4 positions serve as the Racial Equity Strategic Advisor and the Rental Assistance Lead. These positions will be restored as an Operations and Policy Analyst 2 and an Operations and Policy Analyst 3, which is currently filled as permanent.

FTE	Position Number	Class	Title	Monthly Rate
(1.00)	0001712	C5247 AP	Compliance Specialist 2	($5,019)
(1.00)	0001773	X0873 AP	Operations and Policy Analyst 4	($7,630)
(1.00)	0001774	X0873 AP	Operations and Policy Analyst 4	($7,630)
(1.00)	0001776	C0861 AP	Program Analyst 2	($5,503)
(1.00)	0001782	C0862 AP	Program Analyst 3	($6,051)
(1.00)	0001790	C0861 AP	Program Analyst 2	($5,503)
(1.00)	0001792	C0861 AP	Program Analyst 2	($7,678)
(1.00)	0001793	C0861 AP	Program Analyst 2	($5,503)
(1.00)	0001794	C0855 AP	Project Manager 2	($6,350)
(1.00)	0001798	C0860 AP	Program Analyst 1	($4,555)

Quantifying Results

These staffing positions provide OHCS with the ability to improve overall agency operations. Positions ensure effective program administration, timely deployment of resources, analysis of program impact, and operations support. Shifting funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency. Eliminating these positions without reintroducing them in Policy Package 101 will have negative impacts on OHCS programs and the people we serve.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allows equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. Eliminating these positions without reintroducing them in Policy Package 101 will have negative impacts on OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	($1,863,772)	($397,508)	**($2,261,280)**
Total Package 070	**$0**	**($1,863,772)**	**($397,508)**	**($2,261,280)**

2025-27 Fiscal Impact

OHCS is requesting these permanent positions be restored in Policy Package 101 Restoring Quality Staff, and they will continue as part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(397,508)	-	-	(397,508)
Total Revenues	**-**	**-**	**-**	**($397,508)**	**-**	**-**	**($397,508)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(1,221,600)	(252,528)	-	-	(1,474,128)
Empl. Rel. Bd. Assessments	-	-	(424)	(106)	-	-	(530)
Public Employees' Retire Cont	-	-	(218,910)	(45,253)	-	-	(264,163)
Social Security Taxes	-	-	(93,455)	(19,319)	-	-	(112,774)
Paid Family Medical Leave Insurance	-	-	(4,885)	(1,010)	-	-	(5,895)
Worker's Comp. Assess. (WCD)	-	-	(368)	(92)	-	-	(460)
Mass Transit Tax	-	-	(7,330)	-	-	-	(7,330)
Flexible Benefits	-	-	(316,800)	(79,200)	-	-	(396,000)
Total Personal Services	**-**	**-**	**($1,863,772)**	**($397,508)**	**-**	**-**	**($2,261,280)**
Total Expenditures							
Total Expenditures	-	-	(1,863,772)	(397,508)	-	-	(2,261,280)
Total Expenditures	**-**	**-**	**($1,863,772)**	**($397,508)**	**-**	**-**	**($2,261,280)**
Ending Balance							
Ending Balance	-	-	1,863,772	-	-	-	1,863,772
Total Ending Balance	**-**	**-**	**$1,863,772**	**-**	**-**	**-**	**$1,863,772**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(10)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(10)**
Total FTE							
Total FTE							(10.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(10.00)**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1712	1400893	122913	OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	0	3	5,019	-120,456	-70,982	-191,438	-1	-1.00
1773	1409111	141425	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1774	1409112	141426	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1776	1402610	127340	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1782	1409113	141427	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	0	3	6,051	-145,224	-77,414	-222,638	-1	-1.00
1790	1409114	141430	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1792	1409115	141429	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	0	10	7,678	-184,272	-87,555	-271,827	-1	-1.00
1793	1409116	141428	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1794	1409117	141454	OAS C0855 A P	PROJECT MANAGER 2	30	PF	0	3	6,350	-152,400	-79,278	-231,678	-1	-1.00
1798	1409118	141455	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	0	3	4,555	-109,320	-68,089	-177,409	-1	-1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-1,221,600**	**-634,842**	**-1,856,442**		
				Federal Funds						**-252,528**	**-144,980**	**-397,508**		
				Total Funds						**-1,474,128**	**-779,822**	**-2,253,950**	**-10**	**-10.00**

Policy Package 082 September E Board

Package Description

This package implements actions approved in the September 2022 Emergency Board meeting. In this program unit, Federal Funds limitation is increased, and two Compliance Specialist 2 positions are added related to the Low-Income Weatherization Assistance Program (WAP) through the US Department of Energy. OHCS received a $30.6 million award through the Infrastructure Investment and Jobs Act. OHCS will distribute funding to CAAs by formula to reach eligible households. The positions will perform compliance work related to the federal award. These positions were requested in Policy Package 119 Deploying Weatherization Resources but were needed in the 2021-23 biennium. Policy Package 119 has been revised to remove them.

Purpose

The weatherization program formula award for Oregon has a staggered funding distribution. The first fifteen percent was released in September 2022, with an additional 35 percent available on approval of OHCS' application. The second half of the funding is contingent on the agency reaching seven milestones, which we anticipate meeting, and will be allocated in the 2023-25 biennium.

How Achieved

WAP provides weatherization and energy conservation services, such as repairs or replacements of windows and doors, installation of insulation or smoke and carbon monoxide alarms, and performing heating system safety testing, and more, at no cost to households at or below 200% of federal poverty income level. Upon receipt of funds, OHCS will award the funds by formula to community action agencies (CAAs), who will provide services in their geographic areas.

Staffing Impact

Two full-time, permanent Compliance Specialist 2 positions will complete the additional work expected with the WAP funding. USDOE will be monitoring OHCS more frequently, and OHCS will be required to monitor our partners more closely. Increased monitoring will help ensure program, administrative, and financial compliance, and include physical onsite inspections of completed weatherization projects. OHCS must monitor 10 percent of weatherization completions, resulting in approximately 300 inspections statewide.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001996	C5247 AP	Compliance Specialist 2	$5,019
1.00	0001997	C5247 AP	Compliance Specialist 2	$5,019

Quantifying Results

With an average cost per unit of almost $9,000 and rising construction costs, we estimate that we will provide weatherization assistance to close to 3,000 units across the state of Oregon with this additional funding. This form of assistance significantly reduces home operating costs for low-income households, reducing the energy cost burden by possibly millions of dollars over several years. Weatherization ultimately helps stabilize families by reducing their energy burden.

Equity and Racial Justice Impact

Data is clear that low-income communities, who are disproportionately within Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, have higher energy burdens, meaning that they pay a higher percentage of their income on energy costs than higher-income residents.

That is why OHCS is committed to being actively anti-racist, equitably serving the people of Oregon, and doing our part to disrupt entrenched systems that perpetuate racial inequality within the energy industry and beyond. We stand with the diverse communities we serve and their rights to be respected, safely housed, and to secure environmental and energy justice. We will adopt and adapt policies and practices to eliminate systemic racism from the administration and implementation of the program.

Toward that goal, OHCS is committed to evaluating equity and racial justice of populations served by the Oregon WAP and has outlined the following implementation strategies:

- Create and maintain a system to analyze the WAP program delivery for equity and racial justice.
- Evaluate the Oregon WAP to identify barriers to accessing the program to ensure equitable outcomes.
- Establish intentional outreach and educational strategies to engage culturally specific and culturally responsive organizations to ensure communities of color are aware of and can access weatherization services.

- Collaborate with USDOE to find pathways within the confines of the program to prioritize and provide services to underserved populations.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$382,876	**$382,876**
Services & Supplies	$0	$0	$41,560	**$41,560**
Special Payments	$0	$0	$14,877,497	**$14,877,497**
Total Package 082	**$0**	**$0**	**$15,301,933**	**$15,301,933**

2025-27 Fiscal Impact

These are permanent positions and will continue in the 2025-27 biennium.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Federal Funds	-	-	-	15,301,933	-	-	15,301,933
Total Revenues	**-**	**-**	**-**	**$15,301,933**	**-**	**-**	**$15,301,933**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	240,912	-	-	240,912
Empl. Rel. Bd. Assessments	-	-	-	106	-	-	106
Public Employees' Retire Cont	-	-	-	43,172	-	-	43,172
Social Security Taxes	-	-	-	18,430	-	-	18,430
Paid Family Medical Leave Insurance	-	-	-	964	-	-	964
Worker's Comp. Assess. (WCD)	-	-	-	92	-	-	92
Flexible Benefits	-	-	-	79,200	-	-	79,200
Total Personal Services	**-**	**-**	**-**	**$382,876**	**-**	**-**	**$382,876**
Services & Supplies							
Instate Travel	-	-	-	3,600	-	-	3,600
Employee Training	-	-	-	2,850	-	-	2,850
Office Expenses	-	-	-	6,480	-	-	6,480
Telecommunications	-	-	-	2,160	-	-	2,160
Data Processing	-	-	-	2,640	-	-	2,640
Employee Recruitment and Develop	-	-	-	430	-	-	430
Other Services and Supplies	-	-	-	9,800	-	-	9,800
Expendable Prop 250 - 5000	-	-	-	8,600	-	-	8,600

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	5,000	-	-	5,000
Total Services & Supplies	**-**	**-**	**-**	**$41,560**	**-**	**-**	**$41,560**
Special Payments							
Dist to Counties	-	-	-	4,496,139	-	-	4,496,139
Dist to Non-Profit Organizations	-	-	-	10,381,358	-	-	10,381,358
Total Special Payments	**-**	**-**	**-**	**$14,877,497**	**-**	**-**	**$14,877,497**
Total Expenditures							
Total Expenditures	-	-	-	15,301,933	-	-	15,301,933
Total Expenditures	**-**	**-**	**-**	**$15,301,933**	**-**	**-**	**$15,301,933**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

2023-25 Biennium
Governors Budget

Cross Reference Number: 91400-010-00-00-00000
Package Number: 82

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1996	1433353		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
1997	1433354		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**240,912**	**141,964**	**382,876**		
				Total Funds						**240,912**	**141,964**	**382,876**	**2**	**2.00**

Policy Package 090 Analyst Adjustments

This package increases General Fund by $375.2 million, increases Lottery Funds by $2.2 million, increases Other Funds by $4.3 million, and establishes 12 permanent positions (11.5 FTE). The General Fund investment is intended to meet the Governor's priorities to address the statewide housing and homelessness emergency. General Fund will be used to implement the Governor's emergency response plan, which expects to meet the following outcomes by the end of the 2023 calendar year:

- Create/operate 600 new shelter beds and staffing to conduct outreach efforts.
- Re-house 1,200 unsheltered households.
- Expand the Landlord Guarantee Program.
- Assist 8,750 households with eviction prevention assistance.
- Provide capacity-building grants to culturally responsive organizations.
- Secure unit access for 600 new rental units.
- Investments in tribal partners to support emergency response efforts.

In addition to the initial emergency response efforts, additional funding is provided to meet the following outcomes in the 2023-25 biennium:

- Re-house an additional 2,400 unsheltered households and provide long-term rent assistance to the previous 1,200 households re-housed in the emergency response plan.
- Assist an additional 17,500 households at risk of eviction with eviction prevention supports.
- Create a Permanent Supportive Housing (PSH) Risk Mitigation Fund.
- Invest in additional functionality of the Homeless Management Information System.
- Staffing capacity to support the deployment of the housing investments described above.

In addition to General Fund investments, the budget includes $2.2 million in Lottery Funds from the Veteran’s Services Account to fund housing-related services to veterans and $3.7 million in Other Funds to enable the agency to spend funds that will be carried over on youth homelessness prevention efforts.

This package also reduces projected document recording fee revenues from $11.5 million to $8.9 million for the 2023-25 biennium based on the most recent estimate provided by the Department of Revenue (DOR). DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

In addition, Other Funds was increased by $0.3 million to provide permanent staffing capacity to implement the new 1115 Medicaid waiver. The source of Other Funds revenue is a transfer from the Oregon Health Authority.

Staffing Impact

The positions added address the homelessness crisis include a Principal Executive/Manager F to lead the Homeless Emergency Services team, an Administrative Specialist 2, three Program Analyst 2s, two Program Analyst 3s, and two Program Analyst 4s. In addition, a Research Analyst 2 was added in the Central Services program unit but should be in the Housing Stabilization Division. Position 1982 was moved from Policy Package 106 Shelter for Oregonians and position 1993 was moved from Policy Package 115 Housing for Youth and Families. However, these positions were not intended to be reassigned to this initiative, and new positions will be added in the Legislatively Adopted Budget.

An Operations and Policy Analyst 3, a Program Analyst 3, and a Program Analyst 2 were added to perform duties related to the Medicaid 1115 Waiver.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001982	C0862 AP	Program Analyst 3	$6,051
1.00	0001993	C0861 AP	Program Analyst 2	$6,982
1.00	0002010	C0861 AP	Program Analyst 2	$5,503
1.00	0002011	C0861 AP	Program Analyst 2	$5,503
0.50	0002013	X0863 AP	Program Analyst 4	$7,274
1.00	0002014	C0108 AP	Administrative Specialist 2	$3,964
0.50	0002016	X7010 AP	Principal Exec/Manager F	$8,408
1.00	0002023	X0863 AP	Program Analyst 4	$7,274
1.00	0002024	C0862 AP	Program Analyst 3	$6,051
1.00	0002029	C0872 AP	Operations & Policy Analyst 3	$6,350
0.50	0002030	C0861 AP	Program Analyst 2	$5,503
1.00	0002032	C0862 AP	Program Analyst 3	$6,051

Revenue Sources

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds
Personal Services	$2,018,656	$0	$507,816	$0	**$2,526,472**
Services & Supplies	$187,020	$0	$62,340	$0	**$249,360**
Special Payments	$373,035,455	$2,150,341	$3,700,000	$0	**$378,885,796**
Total Package 090	**$375,241,131**	**$2,150,341**	**$4,270,156**	**$0**	**$381,661,628**

2025-27 Fiscal Impact

The positions are permanent and will continue as part of the 2025-27 Base budget. Position 2032 phases-in for the second year of the 2023-25 biennium and will increase to 24 months in 2025-27. The Services & Supplies costs will be part of the Base budget. Lottery Funds and Other Funds Special Payments are one-time and will phase out next biennium.

The table below shows General Fund Special Payments by activity in this package and the anticipated amount that will become part of the Current Service Level.

Activity or Program	2023-25	2025-27 CSL
Eviction Prevention	$99,213,174	$73,000,000
Safety Off the Streets/Shelter	$42,061,736	$80,220,000
Re-housing & Long-Term Rent Assistance	$204,343,281	$190,771,200
Expanded Landlord Guarantee Program	$2,248,400	$5,400,000
Unit Access/Block Leasing	$5,436,000	$12,720,000
Capacity Building Grants to Culturally Responsive Organizations	$6,723,474	$0
Sanitation Services	$1,509,390	$0

Activity or Program	2023-25	2025-27 CSL
Homeless Management Information System (HMIS)	$2,000,000	$2,000,000
PSH Risk Mitigation Fund	$4,500,000	$4,500,000
Support to Tribes	$5,000,000	$5,000,000
Total	**$373,035,455**	**$373,611,200**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	375,241,131	-	-	-	-	-	375,241,131
Other Revenues	-	-	3,700,000	-	-	-	3,700,000
Tsfr From Administrative Svcs	-	2,150,341	-	-	-	-	2,150,341
Tsfr From Revenue, Dept of	-	-	(2,623,401)	-	-	-	(2,623,401)
Tsfr From Oregon Health Authority	-	-	570,156	-	-	-	570,156
Total Revenues	**$375,241,131**	**$2,150,341**	**$1,646,755**	**-**	**-**	**-**	**$379,038,227**
Personal Services							
Class/Unclass Sal. and Per Diem	1,368,240	-	363,660	-	-	-	1,731,900
Empl. Rel. Bd. Assessments	477	-	132	-	-	-	609
Public Employees' Retire Cont	245,187	-	65,168	-	-	-	310,355
Social Security Taxes	104,672	-	27,821	-	-	-	132,493
Paid Family Medical Leave Insurance	5,472	-	1,455	-	-	-	6,927
Worker's Comp. Assess. (WCD)	414	-	115	-	-	-	529
Mass Transit Tax	8,209	-	2,182	-	-	-	10,391
Flexible Benefits	356,400	-	99,000	-	-	-	455,400
Reconciliation Adjustment	(70,415)	-	(51,717)	-	-	-	(122,132)
Total Personal Services	**$2,018,656**	**-**	**$507,816**	**-**	**-**	**-**	**$2,526,472**
Services & Supplies							
Instate Travel	16,200	-	5,400	-	-	-	21,600
Employee Training	12,825	-	4,275	-	-	-	17,100
Office Expenses	29,160	-	9,720	-	-	-	38,880
Telecommunications	9,720	-	3,240	-	-	-	12,960

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	11,880	-	3,960	-	-	-	15,840
Employee Recruitment and Develop	1,935	-	645	-	-	-	2,580
Other Services and Supplies	44,100	-	14,700	-	-	-	58,800
Expendable Prop 250 - 5000	38,700	-	12,900	-	-	-	51,600
IT Expendable Property	22,500	-	7,500	-	-	-	30,000
Total Services & Supplies	**$187,020**	**-**	**$62,340**	**-**	**-**	**-**	**$249,360**
Special Payments							
Other Special Payments	373,035,455	2,150,341	3,700,000	-	-	-	378,885,796
Total Special Payments	**$373,035,455**	**$2,150,341**	**$3,700,000**	**-**	**-**	**-**	**$378,885,796**
Total Expenditures							
Total Expenditures	375,241,131	2,150,341	4,270,156	-	-	-	381,661,628
Total Expenditures	**$375,241,131**	**$2,150,341**	**$4,270,156**	**-**	**-**	**-**	**$381,661,628**
Ending Balance							
Ending Balance	-	-	(2,623,401)	-	-	-	(2,623,401)
Total Ending Balance	**-**	**-**	**($2,623,401)**	**-**	**-**	**-**	**($2,623,401)**
Total Positions							
Total Positions							12
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**12**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							11.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**11.50**

2023-25 Biennium **Cross Reference Number: 91400-010-00-00-00000**
Governors Budget **Package Number: 90**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1982	1427072		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
1993	1427151		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	8	6,982	167,568	83,216	250,784	1	1.00
2010	1434060		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
2011	1434061		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
2013	1434063		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
2014	1434064		OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	3	3,964	95,136	64,406	159,542	1	1.00
2016	1434066		MMS X7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	PF	24	3	8,408	201,792	92,104	293,896	1	1.00
2023	1434073		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
2024	1434074		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
2029	1434079		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
2030	1434080		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	12	3	5,503	66,036	36,999	103,035	1	0.50
2032	1434082		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
				General Funds						**1,368,240**	**712,622**	**2,080,862**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**363,660**	**193,691**	**557,351**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**1,731,900**	**906,313**	**2,638,213**	**12**	**11.50**

Policy Package 092 Statewide AG Adjustment

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, General Fund is reduced by $3,193 Other Funds are reduced by $493 and Federal Funds are reduced by $68.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(3,193)	-	-	-	-	-	(3,193)
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**($3,193)**	**-**	**-**	**-**	**-**	**-**	**($3,193)**
Services & Supplies							
Attorney General	(3,193)	-	(493)	(68)	-	-	(3,754)
Total Services & Supplies	**($3,193)**	**-**	**($493)**	**($68)**	**-**	**-**	**($3,754)**
Total Expenditures							
Total Expenditures	(3,193)	-	(493)	(68)	-	-	(3,754)
Total Expenditures	**($3,193)**	**-**	**($493)**	**($68)**	**-**	**-**	**($3,754)**
Ending Balance							
Ending Balance	-	-	493	68	-	-	561
Total Ending Balance	**-**	**-**	**$493**	**$68**	**-**	**-**	**$561**

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional

staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

In the Housing Stabilization program unit, we are requesting to restore a Program Analyst 1, a Compliance Specialist 2, an Operations and Policy Analyst 2, four Program Analyst 2s, a Program Analyst 3, an Operations and Policy Analyst 3, and an Operations and Policy Analyst 4.

The Program Analyst 1 position is the Homeless Prevention Support Specialist and is currently filled as permanent.

The Compliance Specialist 2 position was approved in OHCS' Legislatively Adopted Budget as a Federal Funds position. The purpose of the position is to monitor, evaluate, report on, and support grantee compliance with applicable rules, regulations, and agreements pertaining to Homeless Services Section funds and programs. The scope and scale of homeless services work is rapidly changing and modernizing, and OHCS is working with partners beyond the traditional community action agencies. The section has one other permanent Compliance Specialist, but the work has grown beyond the capacity for a single person.

The Operations and Policy Analyst 2 position serves as the Racial Equity Strategic Advisor. This position was originally approved as an Operations and Policy Analyst 4, but a review of the duties determined the correct classification is OPA2.

The Program Analyst 2 positions include the Technical Assistance Coordinator, and Eviction Prevention Analysts. Two of the positions are currently filled as permanent.

The Operations and Policy Analyst 3 position serves as the Rental Assistance Lead. This position was originally approved as an Operations and Policy Analyst 4, but a review of the duties determined the correct classification is OPA3, and it is currently filled as permanent.

The Operations and Policy Analyst 4 position The Operations and Policy Analyst 4 position was approved in the February 2022 session for policy development and coordination, and to coordinate, analyze, and prioritize homelessness responses between state agencies and local partners, and to support an Interagency Council on Homelessness.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001798	C0860 AP	Program Analyst 1	$4,555
1.00	0001712	C5247 AP	Compliance Specialist 2	$5,019
1.00	0001773	C0871 AP	Operations and Policy Analyst 2	$5,503
1.00	0001776	C0861 AP	Program Analyst 2	$5,503
1.00	0001790	C0861 AP	Program Analyst 2	$5,503
1.00	0001792	C0861 AP	Program Analyst 2	$7,678
1.00	0001793	C0861 AP	Program Analyst 2	$5,503
1.00	0001782	C0862 AP	Program Analyst 3	$6,051
1.00	0001774	C0872 AP	Operations and Policy Analyst 3	$6,350
1.00	0001854	X0873 AP	Operations and Policy Analyst 4	$7,630

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing

materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$2,198,183	$0	**$2,198,183**
Total Package 101	**$0**	**$2,198,183**	**$0**	**$2,198,183**

2025-27 Fiscal Impact

These positions are permanent and will become part of the 2023-25 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(48,188)	-	-	-	(48,188)
Total Transfers Out	**-**	**-**	**($48,188)**	**-**	**-**	**-**	**($48,188)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	1,423,080	-	-	-	1,423,080
Empl. Rel. Bd. Assessments	-	-	530	-	-	-	530
Public Employees' Retire Cont	-	-	255,015	-	-	-	255,015
Social Security Taxes	-	-	108,869	-	-	-	108,869
Paid Family Medical Leave Insurance	-	-	5,691	-	-	-	5,691
Worker's Comp. Assess. (WCD)	-	-	460	-	-	-	460
Mass Transit Tax	-	-	8,538	-	-	-	8,538
Flexible Benefits	-	-	396,000	-	-	-	396,000
Total Personal Services	**-**	**-**	**$2,198,183**	**-**	**-**	**-**	**$2,198,183**
Total Expenditures							
Total Expenditures	-	-	2,198,183	-	-	-	2,198,183
Total Expenditures	**-**	**-**	**$2,198,183**	**-**	**-**	**-**	**$2,198,183**
Ending Balance							
Ending Balance	-	-	(2,246,371)	-	-	-	(2,246,371)
Total Ending Balance	**-**	**-**	**($2,246,371)**	**-**	**-**	**-**	**($2,246,371)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							10
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**10**
Total FTE							
Total FTE							10.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**10.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1712	1400893	122913	OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
1773	1409111	141425	OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1774	1409112	141426	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
1776	1402610	127340	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1782	1409113	141427	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
1790	1409114	141430	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1792	1409115	141429	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	10	7,678	184,272	87,555	271,827	1	1.00
1793	1409116	141428	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1798	1409118	141455	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	24	3	4,555	109,320	68,089	177,409	1	1.00
1854	1410855	143547	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**1,423,080**	**766,565**	**2,189,645**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**1,423,080**	**766,565**	**2,189,645**	**10**	**10.00**

Policy Package 102 Improving Program Delivery and Access

Package Description

This policy option package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Central Services program unit.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to fill the various gaps within the agency and better support the agency's purpose.

How Achieved

For the agency to reach maximum capacity to best guarantee success, hiring of various skilled individuals will need to take place. Fortunately, the agency is in a position where the positions we wish to fill have approved position descriptions and classification information from the Department of Administrative Services. This will enable OHCS to begin the hiring process as soon as the budget is approved instead of waiting months before we can begin the hiring process.

In the Housing Stabilization program unit, we are not requesting additional positions. However, $216,325 in Other Funds is transferred to the Central Services program unit to cover allocated costs of positions that provide agency-wide support. This funding is from the Emergency Housing Assistance, Energy Conservation Helping Oregonians, and Oregon Energy Assistance programs.

Staffing Impact

No additional staff is requested in this program unit.

Quantifying Results

Additional staff will allow OHCS to appropriately administer state and federal dollars to make the most effective possible investments in Oregon communities. This positions will improve management of public funds, compliance, and overall agency operations. Supporting core agency functions will allow program staff to deliver and deploy resources to Oregonians more effectively.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 102	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(216,325)	-	-	-	(216,325)
Total Transfers Out	**-**	**-**	**($216,325)**	**-**	**-**	**-**	**($216,325)**
Ending Balance							
Ending Balance	-	-	(216,325)	-	-	-	(216,325)
Total Ending Balance	**-**	**-**	**($216,325)**	**-**	**-**	**-**	**($216,325)**

Policy Package 106 Shelter for Oregonians

See Governor's Budget on page C-77

Package Description

This package proposes $71.4 million in ongoing General Fund to extend critical investments made by the Oregon Legislature to continue much-needed efforts, including operational support for Project Turnkey investments, homeless navigation centers, additional shelter funding with an explicit call out to work with culturally specific organizations, Tribal homeless services, homelessness data improvement implementation, and other supports to assist Oregonians in shelters successfully find stable housing.

Purpose

OHCS knows that shelter, in and of itself, is not the way to end homelessness. However, shelter is necessary to keep Oregonians alive, protected from extreme weather, and engaged in vital services as we do the work to ensure they have access to what truly ends homelessness: safe and stable housing. Additionally, Oregonians across the state are demanding action to the inhumane conditions of their community members without housing. While shelter investments do not end homelessness, they can reduce trauma for Oregonians experiencing homelessness and the communitywide impacts of unsheltered homelessness.

To that end, we seek to bring more focus and attention to the development of housing-focused shelter interventions, a promising practice that builds on the wide-spread use of Housing First approaches to successfully end homelessness for diverse populations across the globe. OHCS is excited to bring more strategic investment, support to existing programs, and additional partners and sovereign Tribal governments in this important work to ensure our shelter system drives households toward the outcome of permanent, affordable housing with proper supports for sustainability.

We will also continue to invest beyond winter shelters as climate change worsens and heat waves threaten the most vulnerable. We must recognize that weather dramatically affects people experiencing homelessness, and it is imperative that Oregon has year-round statewide shelters, whether warming centers or summer cooling centers, for people to shelter and stay safe.

Oregon continues to see an increase in the number of people experiencing homelessness and an increase in funding resources to solve the crisis. The Homeless Management Information System (HMIS) is the data system being used to gather information on homeless individuals and families and their housing placement and service engagement activity. This data system must be utilized by all providers consistently across the state to ensure we understand and can report accurately on the state of homelessness and which solutions are working.

These investments will continue to be a high priority for the agency as we work to execute our goals articulated in the Statewide Housing Plan, specifically the priority of "Homelessness." Funds to support ongoing and increased shelter work will directly support our longer-term goals to address homelessness in Oregon. Without continued and expanded investments in improved shelter models, such as Project Turnkey, and inclusive shelter funding, such as Out of the Cold, the shelter system will remain ill prepared to support the transition of homeless families and youth to longer term housing situations.

Finally, as is reflected in the agency's Policy Package 110 Keeping Oregonians in their Homes, we would like to acknowledge that OHCS and our work is in a key time of transition as we support the development of an Interagency Council on Homelessness, being led by the Governor, and the ongoing work of House Bill 2100 (2021) Taskforce on Homelessness and Racial Disparities. Both of these efforts will provide guidance and partnership for the agency as we continue to examine our work to acknowledge and address government's role in perpetuating systemic inequities and the need for interagency collaboration. While we continue to move our work forward, we know that both of these groups will provide strategic direction for the agency moving forward and will likely inform OHCS' future decisions, policy, and practices.

How Achieved

Oregon has one of the nation's highest rates of unsheltered homelessness in the country. Coupling that fact with the increased strain on our systems, increased levels of economic hardship, and health precautions making service provision more challenging over the last two years, many Oregonians experiencing homelessness have lived without the necessities and pathways to improved quality of life and stable housing. The need to fund and professionally staff shelters to meet the demand of the new environment is higher than it has ever been before.

In addition to those conditions, we are also facing a looming concern regarding the potential gap in support as emergency rental assistance and eviction protections end. With such high need and the increase in funding the agency has received in comparison to previous biennia, we have worked to utilize existing networks and build new ones to support communities experiencing homelessness statewide.

Please see below for a description of the key investments OHCS hopes to build on into the coming biennium:

Out of the Cold | $20 million
Out of the Cold funding is intended for winter and severe shelter operations and infrastructure, including renovations, retrofits, and conversions, and shelter services. Funds align closely with Emergency Housing Assistance and State Homelessness Assistance Program dollars to further services. In some areas, shelters also provide support to Oregonians affected by wildfires. The funds also allow for the implementation and use of new models of shelter such as Conestoga huts or pallet shelters. OHCS has received $30 million from the Legislature to fund Out of the Cold since 2020. Funding is distributed by an allocation formula through the community action agency (CAA) network, and CAAs are required to partner with culturally specific organizations and Tribes to distribute these funds. Requested funding will support ongoing emergency shelter infrastructure and expenses.

Project Turnkey | $28 million
Project Turnkey (PTK) is a state-level program that focuses on the acquisition of motels and hotels for use as non-congregate shelters during the pandemic, cost-effective units to increase the capacity of the homeless service system, and also ensures alignment of various strategies to improve the lives of people experiencing homelessness. Project Turnkey Round 1 resulted in 19 properties across the state providing 865 shelter beds, resulting in a 20 percent increase in shelter beds. Round 2 projects are still in process. With recent funding, OHCS has provided $11.25 million to both Round 1 ($9 million) and Round 2 ($2.25 million) to support ongoing operations costs. Requested funding will support shelter operations for existing PTK projects as well as new PTK Round 2 projects that will be selected in 2022.

These investments will be key to ensure projects are able to remain open and provide services on an ongoing basis. Without additional state funds, PTK projects may have to close their doors. Furthermore, funding will allow OHCS to monitor PTK sites to ensure services are delivered in line with best practices and will require HMIS data input for all Oregonians served by PTK. That level of data collection has not happened for these sites, and the agency anticipates it will provide better statewide analysis of the effectiveness of the program.

OHCS will also be working with the Portland State University Homelessness Research & Action Collaborative (PSU HRAC) to conduct an evaluation study of Project Turnkey over the next two years to help us better understand the intervention and investment and set recommendations for the state going forward.

Navigation Centers | $8 million
House Bill 5042 provided General Fund through the Department of Administrative Services (DAS) in the 2019-21 biennium to create eight navigation centers throughout the state. Navigation centers have been tasked with providing low-barrier emergency shelter, transitional housing accommodations, drop-in resource centers, rapid rehousing services, and support

to individuals and families experiencing homelessness or who are at risk of homelessness, all while integrating behavioral health services supported and funded by the Oregon Health Authority.

Six of the navigation centers are administered by the cities of Eugene, Salem, Bend, McMinnville, Roseburg, and Medford. Two additional centers are operated by Helping Hands Re-Entry, serving the Oregon coast and Multnomah County, and Mid-Columbia Community Action Council, serving The Dalles.

Support for these centers was originally provided by DAS, and OHCS has provided $12 million in additional funding to address building costs and general work to stand up eight additional centers. Navigation centers around the state are still getting off the ground and will require additional support in the coming biennium to provide consistent and quality services to their communities.

This additional funding will be used based on the needs of each center, and will likely fund operations, site modifications, and ongoing services to ensure offerings are robust and the centers are successful.

Continuums of Care & Built for Zero | $1.5 million
This investment will support Oregon's Continuums of Care (CoC) to implement Built for Zero, a private/public partnership to support communities in ending homelessness. OHCS used $1 million of funding received in the 2022 Short Session for this work, however the funds are insufficient to provide full support to CoCs. Requested funding will help provide technical assistance, additional staffing, and HMIS support, and will have increased reporting requirements and expectations around systems improvements and outcomes.

Tribal Investments | $10 million
Native and Indigenous people are represented in homelessness more than four times their share of the state population, and those who identify as American Indian or Alaska Native are more likely to experience unsheltered homelessness. To address the disparity and rising numbers of unsheltered homeless in these communities, OHCS is investing in homeless services pilots and homelessness prevention programs to serve Oregon's nine federally recognized tribes. These funds will build on investments OHCS made with funding from the 2022 Short Session ($9 million).

The tribes will utilize these flexible resources as their members need, which will vary by location. Funding can be used for street outreach, emergency shelter, transitional housing, homelessness prevention, eviction prevention, supportive housing, acquisition, rehab, or conversion of shelters, outreach and engagement, capacity building, and/or data collection. Each government's plan looks different depending on the needs of the members. Per stakeholder feedback, OHCS is also committed to continuing to build relationships with urban Native communities and organizations to further this work into the future.

HMIS Investments | $2 million

Senate Bill 5512 highlighted a collective desire to improve data collection, quality, and reporting to better support data-informed decisions within all levels of service delivery across the state. This funding will pay for ongoing and expanding software licensing, statewide training, and oversight which is essential to ensure data integrity. Significant progress has been made on the SB 5512 Budget Note to work toward the reporting of valid and reliable data, alongside streamlined, and aligned access, use, and governance structures. This represents a tangible improvement in the homeless system that ensures a better understanding of both the breadth and depth of housing instability and the rapid identification and utilization of efficient and effective resources that are targeted to specific needs within our communities.

In addition to launching a new HMIS implementation for four Continuum's of Care in 2022, OHCS will also be implementing a new statewide HMIS "data lake". The data lake will provide a statewide view of the number, characteristics and needs of Oregonians experiencing homelessness, as well as the number of people receiving services and the capacity of these services. This is essential to identifying the proper strategies to reduce housing instability and improve housing supports across the state.

Improving our HMIS capability ensures the EPIC Report (or an improved version), which measures program outcomes and evaluates effective service delivery, is available statewide and allows us to track critical data around our equity and racial justice goals, all of which directly aligns with Oregon's Statewide Housing Plan.

However, more work needs to be done. This investment will be used for staffing to match the increased levels of support OHCS is providing to facilitate HMIS improvements, licenses for more partners, and overall HMIS implementation costs.

Staffing Impact

Positions requested in this package include a Program Analyst 3, a Compliance Specialist 2, an Operations and Policy Analyst 3 and an Administrative Specialist 2. All positions were approved as limited duration in the 2021-23 biennium, and we are requesting they be continued and made permanent.

The Program Analyst 3 will serve as the Shelter Systems Analyst and ensure timely and efficient delivery of shelter and homeless services resources to grantees, provide technical assistance and training, and support monitoring and assurance of funding utilization.

The Compliance Specialist 2 will monitor shelter sites for compliance with regulations and habitability standards. Additionally, the position will provide technical assistance on best practices and required actions for correction of program administration.

The Operations and Policy Analyst 3 will serve as a Homeless Services Policy Strategist and support the ongoing policy needs of the Homeless Programs Section, related to implementation of systems improvement initiatives, support for ongoing policy and engagement work, and ensuring that strategy and policy are implemented successfully within the Section's programs.

The Administrative Specialist 2 serves as the Section's Gatekeeper and provides continuity of communications and administrative support for administrative rules coordination and other vital administrative duties across the growing section.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001982	C0862 AP	Program Analyst 3	$6,051
1.00	0001983	C5247 AP	Compliance Specialist 2	$5,019
1.00	0001984	C0872 AP	Ops & Policy Analyst 3	$6,350
0.88	0001985	C0108 AP	Admin Specialist 2	$3,964

Quantifying Results

Out of the Cold was able to serve almost 6,000 people in the previous year, but that data does not include information from Multnomah Continuum of Care. With the same amount of funds requested, we expect to be able to serve a similar number of people. It's important to understand that while 6,000 people were served, many of the individuals accessing our services are seen an average of 3.5 times, meaning that these funds served 6,000 people nearly 18,000 instances of access to shelter. In future years, with additional support and training of HMIS, we will have a strong infrastructure to understand the number of people across the state who accessed Out of the Cold shelter funds.

An additional $28 million for Project Turnkey could result in an additional 1,200 to 1,800 beds across the state, in addition to continuing to support the 19 projects that already exist. These funds allow shelters and hotels to provide upgrades like new kitchens, heating and cooling units, upgrades to external features like lights and sidewalks, and provide any other necessary upgrades or improvements. This continued funding provides financial stability and predictability to projects that are already serving nearly 1,000 individuals.

Investments in HMIS allow OHCS to act as a strategically positioned leader in homeless management data at the state level. In order for us to truly understand the impact of homelessness and uncover the most efficacious and best practices to reduce returns to homelessness and increase instances of permanent housing, it is imperative we have a strong and central mechanism in place for tracking outcomes.

Results of the tribal investment will vary depending on the needs of the community, but a sample of one spending plan for a similar investment includes creating a “Sober Life” transitional housing program, hiring positions and purchasing a vehicle to do outreach and assist people with accessing services, rent, mortgage, and utility bill assistance, housing and financial counseling, legal services, as well as capacity building and administrative costs for the organization.

For navigation centers outcomes, this funding will streamline the process for people to easily access shelter. The intended outcome for navigation centers is for people to exit homelessness more quickly because these low barrier shelters provide case management and streamlined social services to medical care and other needed services. While we do not have data on how many people this program will serve, it will all be tracked in HMIS and subsequently available when the centers start operating. We will report on this program with data similar to our other state funded homeless services programs.

Equity and Racial Justice Impact

Homelessness affects Black, Indigenous, and other people of color and LGBTQIA2S+ populations disproportionately, and thus, a key component of shelter response is to lead with equity and racial justice.

The HB 2100 Taskforce on Homelessness and Racial Disparities cites critical 2020 Point In-Time (PIT) Count data in their 2022 report to the Oregon Legislature, explaining, *“In Oregon, people who identify as Black or African American are 2% of the total population, 4% of those in poverty, and 6% of those experiencing homelessness. People who are American Indian or Alaskan Native are overrepresented at an even greater rate of nearly 4 times their share of the general population. People who are American Indian or Alaskan Native are about 1% of the total population, 2% of those in poverty, and 5% of those surveyed by the PIT Count. Overrepresentation is also seen among Native Hawaiian and other Pacific Islanders, while those who identify as white or Asian are underrepresented.*

“It is important to note that further disaggregating the data within a pan-ethnic racial identity group (e.g., Hispanic/Latino, Asian/Asian American, or multiracial) is needed to provide a full understanding of racial disparities for specific groups within a larger group. For example, it may be that while Asian/Asian Americans on the whole are under-represented among those experiencing homelessness, sub-groups may actually be over-represented. Further analysis is needed to understand these nuances.”

It is vital to understand both these realities and their roots in systemic racism and oppression across housing, employment, the criminal legal system, education, and more as we work to address homelessness in our communities. In our efforts to do this work, OHCS knows that we must work collaboratively with trusted entities across the state to craft solutions and provide services. This is reflected in our proposed investment in Out of the Cold, which contains a requirement to collaborate

with culturally specific organizations (CSOs) and federally recognized Tribal governments in delivering these shelter and support dollars. OHCS believes that requiring active partnerships that reflect a funding relationship between the CAA and CSOs or Tribes is a concrete step to incorporating equity and racial justice into the execution of shelter response throughout the state.

We believe that investing in targeted approaches to ensure specific populations and providers have the resources and supports they need will yield greater results and parity for more Oregonians who are facing housing instability and homelessness. Additional investments in this package will follow a similar approach, requiring participation with CSOs.

The HB2100 Taskforce also demonstrated the significant need for investments that serve the Native American population across the state. Based on this feedback, OHCS is embarking on our first contract with each of the nine federally recognized Tribes of Oregon to provide homeless services that are tailored the needs of each Tribe's members, and we hope to extend this work in the next biennium.

Finally, investments in HMIS are also imperative to OHCS' work to address racial disparities, to ensure information around who is accessing the resources available, utilizing those resources to attain housing, etc. is available to inform data-informed decision-making and program development. Improving our HMIS capability ensures the EPIC Report (or an improved version), which focuses on measuring program outcomes and evaluating effective service delivery, is available statewide and allows us to track race and ethnicity data in a way we have never done in Oregon.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$788,360	$0	$0	**$788,360**
Services & Supplies	$3,582,190	$0	$0	**$3,582,190**
Special Payments	$67,000,000	$0	$0	**$67,000,000**
Total Package 106	**$71,370,550**	**$0**	**$0**	**$71,370,550**

2025-27 Fiscal Impact

OHCS is requesting that this level of funding for these programs and the positions become a permanent part of the agency's budget.

Governor's Budget

The Governor's Budget removes the positions and Services and Supplies costs. Special Payments are reduced to $5 million to be distributed to Tribes to respond to homelessness challenges in their communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	**$0**
Services & Supplies	$0	$0	$0	**$0**
Special Payments	$5,000,000	$0	$0	**$5,000,000**
Total Package 106	**$5,000,000**	**$0**	**$0**	**$5,000,000**

2025-27 Fiscal Impact

These are one-time funds and will phase out of the 2025-27 budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 106 - Shelter for Oregonians

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,000,000	-	-	-	-	-	5,000,000
Total Revenues	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 106 - Shelter for Oregonians

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Cities	-	-	-	-	-	-	-
Dist to Counties	-	-	-	-	-	-	-
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Other Special Payments	5,000,000	-	-	-	-	-	5,000,000
Total Special Payments	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Total Expenditures							
Total Expenditures	5,000,000	-	-	-	-	-	5,000,000
Total Expenditures	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 106 - Shelter for Oregonians

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 110 Keeping Oregonians in their Homes

See Governor's Budget on page C-91

Package Description

This package requests $60.3 million in ongoing General Fund to extend eviction prevention efforts currently underway, funded by the Oregon Legislature in the 2021 December Special Session and 2022 Session to build a more robust eviction prevention and housing retention system to ensure Oregonians remain safely housed.

Funds will be used to extend and build on critical eviction prevention programs, outlined below, and ensure the safety net built for renters does not disappear. This type of investment must be ongoing year over year to ensure community partners and providers can build a system with the means to address the needs of Oregonians.

Purpose

Oregon's housing crisis has long forced Oregonians to decide whether they pay rent, put food on their tables, or purchase other household necessities. Average rental rates have risen to the point that Oregonians on fixed incomes are priced out of housing. The COVID-19 pandemic has laid bare the effects of housing instability and the risk of eviction making a difficult situation even worse. The state's safe harbor period ended this summer, and while short-term emergency programs have shown that rental assistance and legislative protections are critical to reducing evictions, limited federal programs alone were not designed to, and cannot, solve Oregon's eviction risk. Oregon needs a more robust system in place over the long term.

We know that the scale of resources OHCS has seen over the past two years from federal government investments is not a sustainable level for the long-term. However, we have learned and created invaluable tools and systems that we must not pull back from while so much need remains in our state. As we look toward an equitable economic recovery, OHCS is looking at the longer term to develop a system of eviction diversion that seeks to address issues upstream and works for tenants and landlords to reduce evictions. Since the funds requested for this system will be less robust than resources received by the agency in the last three years, OHCS will target resources into proven strategies to support housing retention, ultimately decreasing the risk of eviction and subsequent homelessness for Oregonians.

To be most effective, rental assistance must be paired with a solid programmatic policy infrastructure, and without long-term planning that centers on equity, Oregon will continue to see the same cycles perpetuated. Investing in system infrastructure

capacity will help Oregon prepare for future crises and ensure that those so often left behind in economic recovery will have pathways to receive the help they need – from legal assistance and culturally specific services to rental assistance.



With the initial investments the agency received to build and begin implementing an eviction prevention system, OHCS has leaned deeply on national best practices around such systems. Recommendations from HUD and the Urban Institute consistently identify key areas of need for eviction diversion programs. The four key areas of emphasis for program design that continue to be at the forefront of our learning and commitment to this system are 1) Rental Assistance 2) Case Management 3) Mediation and 4) Legal Services.

These areas have been present throughout the planning and execution of this work and are reflected in our request as we seek to build upon the investments the Legislature has made in this work over the last year.

Furthermore, eviction prevention work dovetails closely with Oregon's Statewide Housing Plan. By strengthening and building new partnerships and responding to housing inequities and disproportional impacts of housing instability on people of color, this policy option package directly supports the guiding principles of the Statewide Housing Plan.

We must also acknowledge that eviction prevention is inseparable from homelessness, one of the priorities of the Statewide Housing Plan. Homelessness prevention, particularly eviction prevention, helps ensure that homelessness is less likely for as many vulnerable Oregonians as possible. Investment must be prioritized for those most vulnerable to becoming homeless including people earning 50 percent or less of area median income and people of color who are disparately impacted by both eviction and homelessness. Investing in strategies to reduce evictions is a proven intervention that reduces our reliance on costly homeless services interventions. If we can keep people in housing while they weather a crisis, we can save the traumatization, pain, and expense of re-housing a household that has fallen into crisis. This investment pairs well with our other policy packages that focus on homelessness response and long-term rental assistance for families and youth, two key groups that are part of our strategic plan and experience a huge need for additional resources. By providing opportunities to help these groups avoid eviction and be connected with additional resources such as long-term rental assistance, we can provide stability for years to come.

Finally, we would like to acknowledge that OHCS and our work is in transition as we support the development of an Interagency Council on Homelessness housed in the Governor's Office and the ongoing work of the House Bill 2100 (2021) Taskforce on Homelessness and Racial Disparities. Both will provide key guidance and partnership for the agency as we continue to examine our work to acknowledge and address the government's role in perpetuating systemic inequities and the need for interagency collaboration. While we continue to move our work forward, we know that these groups will provide strategic direction for the agency and will likely inform OHCS' future decisions, policies, and practices.

How Achieved

These funds will utilize the existing networks established and being built from investments from the Legislature in the 2021 December Special Session and 2022 Short Session. We are seeking ongoing funding to stand up a true system of care to stop eviction and help stop the inflow of families entering homelessness.

Utilizing the existing continuum of care framework, infrastructure, and partnerships from recent legislative investments, the resources from this package will continue to support this work. There are no new explicit milestones and deadlines, rather ensuring that the work that has started can continue.

ORE-DAP | $20 million

The Oregon Eviction Diversion and Prevention (ORE-DAP) program requires community action agencies (CAAs) to coordinate with local community-based organizations, culturally specific organizations, legal service providers, and other entities to ensure each system has processes in place to quickly assist tenants in need. The statewide network will continue to deliver rental assistance and other critical eviction and housing-related resources within their local communities to assist Oregonians facing displacement.

In the December 2021 Special Session, OHCS received $100 million to build a statewide eviction prevention system. We consistently heard from stakeholders that local rental assistance should remain a core element of this system, and thus OHCS has deployed $40.7 million in two waves of funding into communities statewide.

Preliminary reports from CAAs show over 93 percent of ORE-DAP funds have been used to provide rental assistance with utility assistance the second most common source of support provided. This request for an additional $20 million will be used in alignment with other funding sources to supplement additional homeless services funding (such as Emergency Housing Assistance and the State Homelessness Assistance Program).

Culturally Specific Provider Network|$10 million
OHCS will partner with culturally specific providers that have deep expertise in ensuring populations who lack trust in government and traditional systems have access to housing resources for housing stability. Tremendous effort must be invested in creating relationships and a statewide culturally specific delivery system that Black, Indigenous and people of color know and trust is essential. This funding can be used for rent assistance, moving costs, and services necessary to stabilize families threatened with homelessness. These funds will be offered through a competitive process, and we will ensure that they are available statewide.

Culturally Specific Network Development and Lived Experience Compensation| $11 million
OHCS will continue to invest in the development of providers adept at serving people of color. This network must develop the capacity to connect with households who are at risk of housing instability and homelessness. Investments will assist culturally specific agencies in providing housing services, employment training, legal assistance, health services, financial education, and other services**.**

Development of service providers must be led by people with lived experience. This investment will be available to fund focus groups and community engagement to ensure the voices of those to be served are always at the forefront of the program design and delivery. Funding can be utilized for staffing, administrative costs, and stipends for participants involved in program design and planning where allowable.

Portland State University Homelessness Research Action Center| $500,000
OHCS has entered into an agreement with the Portland State University Homelessness Research Action Center (PSU HRAC) through June 2024. PSU HRAC will provide OHCS technical assistance, consultative advice, and project support with various initiatives relating to eviction prevention, data analysis, program evaluation and program development. This work is ongoing and will provide key data and support around program analysis and development and will support OHCS' efforts to improve data collection and data-driven decision making. Some of the work that will be conducted through this agreement will include evaluating the implementation and effectiveness of the Oregon Emergency Rental Assistance Program (OERAP), building a knowledge base for understanding eviction in Oregon and potential diversion approaches, and conducting exploratory research and consultation on eviction protection program development.

These additional funds will be used to address personnel and administrative costs, subcontracting when necessary, and additional ancillary costs to analyze and evaluate the Eviction Prevention system that OHCS will be investing in within this package. Costs will support the development of a more effective, efficient system for eviction prevention to ensure that public funds are spent on the most evidence-based interventions.

Eviction Prevention Rapid Response | $5 million
OHCS knows the importance of quick decisions when tenants are facing the crisis of evictions. To meet the needs of this moment, OHCS is standing up the Eviction Prevention Rapid Response (EPRR) program through a contract with the Oregon Law Center and other legal aid service providers. This will provide rapid financial assistance for those at most imminent risk of eviction: those who are literally in the court room or will be in the near future due to active eviction proceedings.

Oregon Law Center and other providers are currently providing legal support to tenants who have received eviction notices through the Eviction Defense Project. As they provide that support, situations arise in which tenants need to pay rental arrearages, fees, or other costs immediately or face eviction. The Eviction Prevention Rapid Response builds on this legal services network to grant pre-approved legal aid services and specific direct service providers access to a dedicated rapid response hotline, portal, and funds. The system will be run by Public Partnerships LLC (PPL), to intervene and prevent evictions by providing rapid financial support to avoid an eviction judgement. EPRR is able to quickly cut checks for tenants, potentially those who are in a courtroom or working with an attorney on their case. Additional funds will allow this critical program to continue into the coming biennium.

211info | $750,000
OHCS is requesting $750,000 to provide a grant to the 211info System, enabling them to enhance and improve the system with up-to-date information on statewide resources including rental assistance, shelter beds, and homeless and behavioral health providers. Over the last few years, 211info has become an ever more critical element of OHCS' work as the agency strives to ensure Oregonians have accurate and reliable information about programs the agency administers. As we move forward, this need will continue as we implement eviction prevention and other programing.

In partnership with the Oregon Department of Human Services, OHCS has invested $500,000 in 211info services and has entered into a direct agreement with 211info that we hope to extend. This agreement will help build the infrastructure needed to ensure Oregonians seeking services and support related to housing--including eviction prevention, rent payment assistance, and mortgage assistance, homeless services, and more--have the information they need. With current funding, 211info has agreed to hire a Statewide House Programs Manager, Coordination Center Manager, Quality Assurance Manager, Community Engagement Coordinator, will work with a marketing team to create and produce translated outreach materials, and update their phone tree to include additional language prompts. Additional funding will support continued staffing, outreach efforts, and equity-focused initiatives.

Mediation Pilots | $1.45 million
OHCS invested $1.25 million from the 2022 Short Session funding in the Eviction Prevention Mediation Demonstration (EPMD) program through a grant agreement with the Oregon Office for Community Dispute Resolution (OOCDR) to scale

up mediation in a partnership with local renter assistance services as a part of an integrated upstream eviction prevention system.

Through this partnership, OHCS will fund five pilot sites across Oregon that will provide eviction prevention mediation services to people facing eviction to avoid evictions and seek satisfactory resolutions to cases between landlords and tenants. Testing this approach for voluntary mediation is a key step forward for Oregon and works to address eviction or housing instability before it begins. Services from the pilot organizations are available in Washington, Clackamas, Linn, Benton, Marion, Lincoln, Hood River, Wasco, Gilliam, Sherman, Wheeler, Jackson, and Josephine counties. The current agreement is slated to last through September 2023.

Mediation pilots, though a proven model to decrease evictions in other regions, have not historically received sufficient funding. This request will provide investments to improve this area of the eviction prevention system. Funding will cover mediators and program staff, outreach activities, marketing, equity and accessibility costs, translation and interpretation, equity and other training, evaluation, grant reporting, and general program administration costs. Outcomes for this pilot program will be carefully measured to determine if mediation should be a permanent investment in housing retention.

Rent Well & Rent Guarantee Program | $2.5 million

Rent Well, a program of Transition Projects Inc. (TPI), is a 15-hour tenant education program taught by certified instructors in Oregon and Washington. The course is typically taught in 3 to 6 weeks and covers important information and skills for becoming a responsible, successful, and stable tenant, such as:

- Learning to identify potential screening barriers
- Understanding how and why a landlord will screen them
- Reviewing important personal records, such as credit, civil, and criminal reports
- Creating an individualized plan for stable housing
- Building a household budget that makes paying rent a priority
- Reviewing rental agreements to understand common terms and expectations, and more.

In 2021, OHCS partnered with Transition Projects and provided funding to expand their Rent Well program to the entire state of Oregon to expand the number of languages in which the program is available, and to launch an eCourse version of the program to respond to the changing needs of tenants. Rent Well is now delivered across Oregon in three ways: in person, through a Zoom instruction platform, and through the tenant-guided eCourse platform. The eCourse and program materials

are now available in English, Spanish, Russian, simplified Chinese, traditional Chinese, Vietnamese, and German. The eCourse has voice-over narration in English, Spanish, and Russian.

Tenants must participate in Rent Well to be eligible for the Rent Guarantee Program (RGP), which provides reimbursement of up to $5,000 in total assistance to landlords to cover unpaid rent, eviction, and property damage costs if they rent to an eligible tenant who then vacates or is evicted from the residence in the first 12 months of tenancy. In addition to completing Rent Well, tenants eligible to participate in RGP must be low-income and experience barriers to obtaining housing, including, but not limited to, poor credit history/ratings, lack of rental history, criminal history, a history of housing eviction(s), having been a ward of the state, and may be homeless or unstably housed.

This request will support the Rent Guarantee Program with $500,000 in administrative funds, and $2 million to support ongoing Rent Well costs, including administrative and costs related to delivering the ongoing tenant education requirement.

Partner Investments | $8.8 million
OHCS will use $8.8 million to support the ongoing programing and efforts of key partners in supporting Oregonians in avoiding eviction. Funding for each partner will support ongoing efforts, including operations, staffing, and program costs, to provide eviction prevention and housing retention efforts as OHCS winds down the Oregon Emergency Rental Assistance Program (OERAP) and eviction protections end. This work will be crucial well into the 2023-25 biennium. See below for partner information:

- **Springfield Eugene Tenant Association | $300,000**: The Springfield Eugene Tenant Association (SETA) operates a free hotline to educate tenants in Lane County about their rights and protections and connect them with local resources. SETA has also conducted critical direct outreach to tenants with eviction notices for non-payment of rent to connect them with OERAP or other resources to support them in staying stably housed if possible.
- **Immigrant and Refugee Community Organization | $2 million**: The Immigrant and Refugee Community Organization (IRCO) provides legal services to immigrant and refugee Oregonians to support their housing stability in line with immigration policies, operates a rent assistance hotline, and partners with their community action agency to support households seeking rent assistance. In addition, IRCO operates other programing in partnership with OHCS, and as eviction prevention efforts continue, they will continue to be an important partner.
- **Community Alliance of Tenants | $2 million**: Community Alliance of Tenants (CAT) is a tenant advocate organization that has worked throughout the pandemic to keep their 6,000 members and the general public

informed about statute changes and resources, supported Oregonians in applying for OERAP, connected households with legal services, and continued to provide critical hotline and support services for tenants to support their ongoing housing stability. While this work may shift, CAT will remain a strong partner in the work to prevent evictions as OERAP winds down.

- **Oregon Law Center and the Oregon State Bar | $3 million**: Oregon Law Center supports the agency's housing stability goals through their work on the Eviction Defense Project and the Eviction Prevention Rapid Response program, and also through critical advocacy provision of free legal services throughout the state. Additionally, OHCS has partnered with the Oregon State Bar to provide comprehensive analysis of the eviction defense systems in the state and to provide recommendations that will inform future investments.
- **Fair Housing Council of Oregon | $1.5 million**: The Fair Housing Council of Oregon (FHCO) works to ensure equal access to housing by providing education, outreach, technical assistance, and enforcement opportunities specifically related to federal, state, and local fair housing laws. Throughout the pandemic they have provided legal services and information to Oregonians navigating legal issues. This work will remain vital as eviction protections end in 2022.

Staffing Impact

OHCS is requesting a Principal Executive/ Manager E to serve in the role of Assistant Director of Housing Retention to lead the team that will deliver these funds. This position will oversee and supervise a team of program analysts and compliance specialists. Many of the positions were granted during the Second Special Session of 2021 with the eviction prevention funding. Previously, OHCS has relied on a limited duration position with the employee receiving work out of class compensation to serve as an interim manager and provide supervision and support. Permanent management oversight is necessary to ensure compliance with supervisory requirements, as well as to lead and support the team.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0001990	X7008 AP	Principal Executive/ Manager E	$7,630

Quantifying Results

ORE-DAP has served 3,177 people since the program started earlier in 2022, but these numbers do not include Multnomah, Clackamas, and Washington Counties, and we know that there will be thousands more served in this area. With continued

funding of $10 million, we anticipate being able to serve close to 6,000 additional households. Like ORE-DAP, the Eviction Prevention Rapid Response will serve thousands of households across the state. Because the program is new and has not yet started paying households, estimates are based on previous rent assistance programs, and we anticipate that we will be able to serve between 1,300 to 2,000 additional households, as payments for previous rental assistance programs tended to be between $4,500 to $5,500 per household.

Our partnership with 211info and other partner investments have already served hundreds of people, giving them access to legal services, tenant support services, tenant education and other important educational and community based services to prevent eviction. We receive quarterly reports from these partners which will allow us to understand how clients are being served. This information will be published similarly to the way we publish our ORE-DAP eviction diversion information.

Since July 2019, 2,820 Oregonians have received a Rent Guarantee Program certificate, meaning they completed tenant readiness education and were ready to participate in the RGP. While they are all able to use the certificate to achieve housing goals, 116 guarantees were issued. Of those 116 clients, nine are still in their first 12 months of tenancy, 98 achieved housing stability for 12 months and nine landlords requested assistance from the program for a total of $22,540 (an average of $2,500 per request). Our success with keeping clients in their housing for 12 months or longer is 84 percent.

Equity and Racial Justice Impact

Eviction prevention is fundamental to equity and racial justice. Evictions disproportionately affect communities most affected by systemic oppression and with lower incomes, and even within those groups disproportionately Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities experience disparities more acutely. The Oregon Renters Report, released in September 2020 found that 34.8 percent of Oregon tenants owed back rent, with 56 percent of Black, Indigenous, and People of Color (BIPOC) tenants owing back rent, putting them at disproportionate risk of eviction. Additional investments in eviction prevention are necessary to provide critical and overdue support to the communities hardest hit by the COVID-19 pandemic and communities hardest hit by systemic injustices.

OHCS is working to ensure we are living out the directives and recommendations of the HB 2100 Taskforce on Homelessness and Racial Disparities by ensuring we are utilizing opportunities to build systems with the most impacted communities at the center. This includes the need to invest in organizations and initiatives that will work with people who have lived experience of homelessness and housing instability and ensure that this voice is elevated in policy decisions. Meanwhile, we know that the Taskforce continues to meet and will likely bring forward additional directives for the agency in our work to eliminate disparities, so we acknowledge that this work is ongoing and OHCS must do more--led by Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities--to further this critical work.

Historically, eviction prevention work funded by the state has been minimal and when funded, it flows specifically through the community action agency network. Currently, only one culturally specific organization is part of the CAA network. There are myriad small CSO/CBOs/CROs and local governments that interact with housing insecure tenants.

Latina/o/x, Black, Native, and other Oregonians of color are greatly overrepresented when it comes to homelessness and housing instability and keeping them at the table for eviction prevention work will be critical to long term success, and this package allows for continued investments in CSOs that serve these populations. Additionally, by adding key networks of CSOs that are part of this permanent investment in OHCS' budget, we ensure ongoing stability and predictability for these organizations and those they work with.

By expanding and funding the eviction prevention network and funding new partners, OHCS will be able to make upstream and systemic changes to our funding system that will increase housing stability while also providing major investment into underfunded communities, especially Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities as well as immigrant and refugee communities. This looks like both increasing access to current funding streams, such as requiring partnership with CSOs for ORE-DAP funding, and dedicating new funding streams, such as investments in the Urban League of Portland and Oregon Worker Relief Coalition, which allow us to reimagine the way OHCS does and funds its work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$237,539	$0	$0	**$237,539**
Services & Supplies	$1,269,850	$0	$0	**$1,269,850**
Special Payments	$58,750,000	$0	$0	**$58,750,000**
Total Package 110	**$60,257,389**	**$0**	**$0**	**$60,257,389**

2025-27 Fiscal Impact

OHCS is requesting that this level of funding for these programs and the positions become a permanent part of the agency's budget.

Governor's Budget

The Governor's Budget removes the positions and Services and Supplies costs. Special Payments are reduced to $1.5 million to be distributed to Fair Housing Council of Oregon to support eviction prevention efforts by providing legal assistance to households facing eviction.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	**$0**
Services & Supplies	$0	$0	$0	**$0**
Special Payments	$1,500,000	$0	$0	**$1,500,000**
Total Package 110	**$1,500,000**	**$0**	**$0**	**$1,500,000**

2025-27 Fiscal Impact

These are one-time funds and will phase out of the 2025-27 budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 110 - Keeping Oregonians in their Homes

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,500,000	-	-	-	-	-	1,500,000
Total Revenues	**$1,500,000**	**-**	**-**	**-**	**-**	**-**	**$1,500,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 110 - Keeping Oregonians in their Homes

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Other Special Payments	1,500,000	-	-	-	-	-	1,500,000
Total Special Payments	**$1,500,000**	**-**	**-**	**-**	**-**	**-**	**$1,500,000**
Total Expenditures							
Total Expenditures	1,500,000	-	-	-	-	-	1,500,000
Total Expenditures	**$1,500,000**	**-**	**-**	**-**	**-**	**-**	**$1,500,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 110 - Keeping Oregonians in their Homes

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 115 Housing for Youth and Families

This Package is not included in the Governor's Budget

Package Description

This package requests $39 million in ongoing funding to extend and expand the House Bill 2163 pilot program and establish a statewide long-term supportive rental assistance program available to individuals younger than 25 years of age who are, or have recently been, experiencing homelessness, in a substitute care program, incarcerated or detained in a correctional or detention facility, or residing in a facility for dependency or mental health treatment.

Purpose

Oregon has one of the highest rates of youth homelessness in the nation, including youth in the K-12 system, youth exiting the foster care system, and unaccompanied youth. Studies show that youth who experience homelessness are more likely to experience homelessness as adults. Homeless management information system (HMIS) data shows 2,047 independent homeless youth in Oregon as of June 21, 2022. This data does not include the Metro region or Lane County and excludes runaway youth and youth facing domestic violence due to stringent privacy requirements. Due to these limitations, we acknowledge that these numbers do not fully reflect the current realities in Oregon and are severely underreporting the true need. We are using this information as a proxy in combination with national data.

This request builds upon the engagement and planning work conducted to implement HB 2163 to expand long term rental assistance resources statewide and serve both independent youth and families with children experiencing homelessness. The Oregon Legislature passed House Bill 2163 in the 2021 Legislative Session, which invested $4.5 million to establish a long-term rental assistance pilot program supporting individuals younger than 25-years-old who are transitioning out of foster care, homelessness, behavioral health or treatment facilities, or corrections or detention facilities.

The primary objectives for HB 2163 were to transform the outcomes for youth through a long-term rent assistance pilot program that targets one of the primary entry points into adult homelessness, and to provide stability and support to youth as they transition from childhood to adulthood so they can access the same education and training opportunities as their stably housed counterparts.

Oregon's Statewide Housing Plan specifically uplifts children and youth experiencing homelessness and, by extension, families experiencing homelessness as a target population. This policy package directly targets both populations and aligns with OHCS' homelessness priority in the Plan.

Furthermore, while this package does not directly support permanent supportive housing, it is filling a gap in longer-term assistance for those who need support for longer periods. This is vital given that long-term housing subsidies are the most effective intervention for homeless families. In their summary of the study's findings listed above, the authors conclude that "having priority access to deep long-term housing subsidies produces substantial benefits for families" and "for most families, homelessness is a housing affordability problem that can be remedied with long-term housing subsidies without specialized services."

Additional studies have found that children whose families benefited from rent assistance experience increased educational attainment and earnings as adults and that rent assistance is a good public investment, returning greater benefits to our communities than the cost to provide the support. From HMIS, McKinney Vento, and other data, we can see that the long-term housing needs are significant for youth. An analysis of Oregon's HMIS data for a sample of programs reveals key insights:

- Across Continuums of Care and projects for which OHCS has HMIS data, the youth population experiencing homelessness faces vulnerabilities such as domestic violence and disabling conditions.
- Notable racial disparities exist around program outcomes within the youth population, which are especially alarming given OHCS' guiding principle of racial equity.
- Addressing these disparities can improve the well-being of our underserved population, as well as overall program effectiveness.

Long-term investments for youth and families will provide critically needed support. OHCS views this program expansion as a critical upstream and systemic investment that will allow the state to invest in extended services. It has the potential to drastically improve outcomes for youth experiencing homelessness in Oregon.

How Achieved

This request extends the House Bill 2163 pilot, expands the program to serve communities statewide, and provide services to families with children experiencing homelessness, not exclusively to independent youth. In addition to specific populations explicitly called out in the bill, OHCS has also identified the need to include a Racial Justice lens.

Pilot Program Engagement
Over the last six months, OHCS staff conducted various community engagement activities through existing networks, as well as created new relationships with targeted community-based organizations (CBOs) and culturally specific organizations (CSOs). The agency has met with the following networks/organizations:

Basic Rights Oregon	Our Children
Black and Beyond the Binary	Outside the Frame
Child Welfare Staff (DHS)	Tribal Economic Development Cluster
Community Action Partnership of Oregon (CAPO)	Tribal Health and Human Services Cluster
Department of Education – McKinney-Vento Specialist	Tribal Housing Workgroup
Housing Authorities of Oregon	Youth Experiencing Homelessness Advisory Committee
Oregon HUD Field Office	Youth Experiencing Homelessness Providers (DHS/Non-DHS)
Oregon Youth Authority	Youth Homelessness Demonstration Program (YHDP) Board

As identified by the bill, OHCS engaged housing authorities as our starting place for administering the program. We conducted a readiness survey that looked at a variety of factors indicating the organization's ability to:

- Stand up this pilot program within a relatively short timeline
- Have units available
- Have infrastructure (relationships with youth corrections, foster care system, local behavioral/treatment facilities, currently running youth programs, etc.) already in place

The final engagement in program design has been a youth focus group with youth housed at Taylor's House in Salem to gather information about the needs of the individuals who will be served through this program. OHCS heard from participants that program administration should prioritize issues such as isolation from support systems, the need to learn life skills and receive individualized supports, and ensuring young people have opportunities to still be kids.

Pilot Program Administration
OHCS is contracting with the Northwest Oregon Housing Authority (NOHA) and the Housing Authority of Washington County (HAWC) to administer the HB 2163 pilot program. NOHA anticipates that 15 youth will qualify for the program and receive

services and ongoing rental assistance at $9,685 per placement. NOHA plans to utilize the months of August and September 2022 for recruiting and hiring, organization, and establishing partnerships, and aims to start housing homeless youth in October. HAWC estimates 20 youth will participate in their long-term rent assistance program at the cost of $23,031 per individual, and 20 will participate in their shorter term (12 to 24 month) rapid rehousing program at the cost of $19,612 per individual. Participants in both programs will receive case management services in addition to rental assistance. HAWC aims to conduct further planning in August with the goal of starting to house homeless youth in September 2022.

Pilot Program Extension & Expansion

As the pilot nears launch, data still shows that youth and families throughout the state need long-term, stable housing situations and long-term rental assistance paired with housing access, such as security deposits and resident services, to help ensure housing stability. To that end, this request expands the existing program for youth and builds on the infrastructure to incorporate families experiencing homelessness and housing instability. It also provides a mechanism to ensure housing stability to youth under 25 while remaining with their families. OHCS has received strong support for the expansion of the pilot program and has received feedback to continue to work to “braid” programs and services together to ensure program participants can truly achieve housing stability. Per stakeholder feedback, the agency will also need to engage partners to ensure they are aware of the status of this program.

This program would follow the design process laid out by the HB 2163 pilot and would provide coverage in non-metro regions, given the ongoing work in Metro regions to support youth and families experiencing homelessness. We would continue to fund providers from the HB 2163 pilot and use a competitive process to determine additional service providers in regions not served by HB 2163. We also propose a set-aside for OHCS-funded project-based assistance to connect affordable housing development tenant supports. This set-aside would be tied to future funding allocated for new development and rehabilitation of affordable housing. Funding terms would mirror the affordability terms of tax credit funding and be awarded in alignment with Affordable Rental Housing Division processes.

Rent assistance will be delivered through an existing system, including housing authorities, community action agencies, service provider partners with experience in providing rent assistance or through a central OHCS distribution system. Program participants would also receive referrals to other partner organizations for additional supports and services. The delivery methodology will depend on partner experience and capacity and the ability to implement an accurate and efficient delivery system.

Funding will provide rent assistance, security deposits, application fees, and other barrier reductions to enable housing access. Funding will also be provided for youth specific case management and supportive services to ensure ongoing housing stability. When possible, culturally specific youth providers will provide youth with services in the region of the state

where the rent assistance is being provided. This statewide program will build on lessons learned through the pilot program for long term supportive rental assistance for homeless youth.

Since these funds are intended to provide assistance over a term that may not coincide with the biennium, OHCS will transfer the General Fund program funding to the Long Term Rent Assistance account, established in HB 2163. This will ensure that applicants have access to long-term assistance even if they apply late in the 2023-25 biennium, assuming program funds remain.

Staffing Impact

OHCS is requesting a permanent Program Analyst 3 position to administer the programs in this package. The position will be responsible for identifying statewide partners to administer rent assistance and supportive services.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001660	C0862 AP	Program Analyst 3	$7,996

Quantifying Results

The HB 2163 pilot program has not yet launched, so no data is available on the number of youth served with the initial investment. However, based on projections from the two agencies in the pilot, we estimate this request will assist 500 homeless youth and families with security deposits, fees, and other assistance to obtain housing, rent assistance, and supportive services.

Other measurements for success of the program will be informed by the focus groups held during program design which will continue throughout the program. Examples of outcomes from the focus group include increased access to support services and transportation, improved life skills, and financial stability.

These outcomes will be designed and measured with the organizations delivering the funds and engagement with youth receiving services. Through data collected in HMIS, continued focus groups, surveys throughout the program, and exit interviews upon completion, OHCS will analyze program impacts and determine program improvements and delivery.

Equity and Racial Justice Impact

Key Data

Nationally and in Oregon, youth experiencing homelessness are more likely to be from Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities.

- Black students are 2.67 times more likely to experience homelessness than their white counterparts. In Oregon, Black and African American youth represent nearly 5.5 percent of the youth served in our database (vs. approximately 2 percent of the overall youth population). Compared to White youth, Black and African American youth face over twice the relative risk for requiring such services. 19.6 percent of White youth exited programs to housed destinations compared to only 11.7 percent for Black and African American youth. Furthermore, almost 51 percent of Black and African American youth exited to homeless destinations compared to just over 46 percent of White youth. Additionally, White youth received, on average, an additional month of services compared to Black and African American youth.
- Hispanic/Latinx youth experienced higher rates of homelessness compared to their non-Hispanic/Latinx counterparts and were served at lower rates, as well. Research shows that the rate of youth homelessness in rural communities mirrors the rate in urban and suburban areas.
- National data shows that LGBTQIA+ youth comprise roughly 40 percent of the homeless youth population and 7 percent of the general youth population. (Note: HMIS does not currently collect data on LGBTQIA+ youth.)

When we examine data collected around families, Black/African American families represent 13 percent of the general population nationally. Still, they account for 39 percent of people experiencing homelessness and more than 50 percent of homeless families with children. In Oregon, Black/African American individuals represent 3 percent of those living in poverty but nearly 7 percent of those experiencing homelessness, meaning Black/African American Oregonians disproportionally experience homelessness and housing instability. This imbalance has not improved over time.

In the state of Oregon, nearly 50 percent of those experiencing homelessness have children. Additionally, people from Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities make up over 40 percent of the homeless population in Oregon.

Operationalizing Equity

With the data outlined above in mind, OHCS has made a concerted effort to conduct engagement with organizations that specifically work with homeless youth of color and LGBTQIA+ youth. OHCS has assembled an internal team that consists of program, data, research, communications, and community engagement staff and has kept a strong focus on authentic community engagement that allows people with lived experience to provide critical feedback on program philosophy and

design. These engagements also identified potential barriers in providing rent assistance (and supportive services) to youth. We anticipate this work will support the expansion of the pilot program, and we aim to continue this work as services expand.

In program design, OHCS has and will continue to incorporate key success indicators such as:

- Eliminating citizenship requirements
- Preference for culturally specific/ culturally competent providers
- Flexible housing types/models that work for the community
- Reduced screening criteria with case management to ensure housing access
- Strong partnerships with youth corrections, adult corrections, addiction, and behavioral health treatment facilities.

OHCS hopes to implement enrollment targets to ensure the program successfully addresses racial disparities and plans to utilize program data to facilitate a continuous improvement program model rooted in equity.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$251,789	$0	$0	**$251,789**
Services & Supplies	$45,780	$0	$0	**$45,780**
Special Payments	$38,702,431	$38,702,431	$0	**$77,404,862**
Total Package 115	**$39,000,000**	**$38,702,431**	**$0**	**$77,702,431**

2025-27 Fiscal Impact

This request is for permanent funding and a permanent position, so they will become part of the 2025-27 Base budget.

Policy Package 117 Investing in Oregonians' Futures (IDAs)

See Governor's Budget on page C-109

Package Description

This package proposes $35 million in General Fund resources for the Individual Development Account (IDA) Initiative to increase capacity for fiduciary organizations (FOs), increase match goals for certain IDA types, and invest in efforts that will increase Initiative capacity and expansion for smaller community-based and culturally specific partner organizations.

Purpose

The IDA Initiative is a matched savings program funded by the State of Oregon through individual and business taxpayer donations. The donor receives a tax credit for up to 90 percent of the value of the donation, with an annual statewide maximum of $7.5 million in credits. The IDA Initiative helps families with lower incomes and limited net worth build assets and financial skills, which bring stability, financial security, and opportunity to their lives. With incentivized saving, personalized support, and financial education, Oregonians can access assets that can start an upward spiral of mobility. Through the IDA Initiative, Oregonians with low incomes are purchasing their first homes, completing post-secondary education, growing a microenterprise, or investing in one of several other asset categories. Oregonians who participate in the IDA Initiative express an increased sense of security, financial resilience, and hope for their future. Many participants note that they believe these changes would not have been possible without the IDA.

In 2021, OHCS and Neighborhood Partnerships successfully advocated with the Legislature to change IDA statute language from a specific goal of promoting job training, higher education, home ownership and small business development to an actionable vision that promotes and facilitates overall financial stability and resilience of lower-income households.

This request of $35 million in General Fund dollars, which has been developed in partnership with Neighborhood Partnerships, is particularly timely as IDAs and asset building generally are a key strategy and focus for OHCS to ensure equitable economic recovery from the effects of the COVID-19 pandemic. By investing directly into the communities most impacted by COVID-19, we can ensure that people who are far too often left behind during economic recovery, especially Black, Indigenous, and people of color (BIPOC) communities, have the resources needed to thrive. Additionally, enhancements within the IDA program in recent years, such as the inclusion of emergency savings as an asset, can build stability and resilience for communities that do not have the financial resources to weather unexpected emergencies. Other

shifts provide support for participants with an existing base of stability to more quickly leverage their savings to invest in longer-term prosperity for themselves, their communities, and future generations.

With this one-time investment, in tandem with the tax credit, the IDA Initiative will deepen the impact and reach of its equity-based work to build stability and work toward closing the wealth gap for low-income Oregonians. One of the investments this package would allow is increasing the match goal in certain asset areas most aligned with current economic challenges allowing participants to benefit from the funds they saved. By increasing the savings match goal to $18,000 for both homeownership and student loan savers, this package aims to address rising home prices, and the increased levels of student debt many Oregonians carry. The Oregon House Price Index shows home prices have increased by over 18 percent in just the last year. More funds can make the difference when bidding to purchase a home, accessing a high quality loan, and affordability in the long term. Similarly, student loan debt is at an all-time high. According to the Oregon Department of Justice, the average Oregon student loan borrower owes over $38,000 by the time they graduate, with Oregonians having more than $20.5 billion in student loan debt. For students from communities of color, debt burdens have been shown to erase the value of a degree. By increasing the match available to these savers, education can become the boost we promise it to be. Finally, this request seeks to increase the savings match goal to $12,000 for microenterprise savers. This will allow them to better meet their goals by addressing increasing costs such as supply chain shortages, rising wages, and growing real estate expenses, which have been clear challenges for small businesses the Legislature has sought to meet in other ways as well.

In the table included below, we can see the existing impact of IDAs across the state, and some highlighted areas in orange where IDAs need to reach more deeply. For example, 11.8 percent of all matched withdrawals on the coast were for home purchases, compared to 25.1 percent of all matched withdrawals statewide for home purchases. This data supports targeted direction for much-needed resources to meet savers for home purchase, education, and microenterprise. Stakeholders have also expressed a desire for flexibility to address rental costs, such as first and last month’s rent or deposits, however we have identified that support for those costs may be better aligned with other programs

	State	Coast	Portland Metro	Mid Valley	Central	East
IDA Completers, 2020	1,327	177	572	97	234	247
Total Match Withdrawn	$ 8,685,492	$ 1,343,800	$ 3,599,299	$ 528,813	$ 1,440,581	$ 1,772,999
Home Purchase	25.1%	11.8%	31.2%	32.9%	30.7%	16.0%
Education	27.1%	44.9%	19.3%	33.6%	20.3%	33.0%
Microenterprise	19.6%	14.4%	29.0%	16.2%	7.2%	15.4%
Vehicle	18.5%	21.9%	10.0%	12.2%	31.0%	24.7%
Home Repair	5.3%	5.2%	4.1%	1.7%	5.0%	9.0%
Other Assets	4.4%	1.9%	6.3%	3.4%	5.8%	1.9%
Stabilization	21.4%	23.3%	13.6%	13.9%	35.3%	26.6%
Bridging	27.7%	45.3%	20.4%	33.6%	20.9%	33.0%
Wealth Building	50.9%	31.4%	66.0%	52.5%	43.8%	40.4%
FOs in this region (more than 20 IDAs in 2019)		CASA, NWU, PY+	CASA, DevNW, IRCO, MCNW, MESO,	CASA, DevNW	CASA, DevNW, NWU	CASA, NWU, PY+, WSCAT
Counties in region		Columbia, Clatsop, Tillamook, Lincoln, Douglas, Coos, Curry, Josephine	Multnomah, Clackamas, Washington	Marion, Yamhill, Polk	Linn, Benton, Lane, Deschutes	Jackson, Klamath, Lake, Harney, Malheur, Jefferson, Crook, Hood River, Wasco, Sherman, Gilliam, Wheeler, Morrow, Umatilla, Grant, Wallowa, Union, Baker

OHCS received strong support for further IDA investments in our stakeholder engagement processes. Still, stakeholders did note a need for recurring funding as a key element of long-term planning and service expansion. While our request for the

coming biennium does not reflect an ongoing General Fund ask, OHCS has worked with Neighborhood Partnerships to ensure this level of funding will support sustainable growth and vital, upstream investments in the Initiative network.

This package addresses capacity and invests in systemic solutions across the IDA Initiative in several ways. The estimated waitlist for Oregonians seeking to participate in the IDA program would require approximately $40 million to meet and sustain recurring funding. Until such funding is available, this proposal will allow the Initiative to leverage existing administrative and program capacity to meet more of the identified and existing demand. It will also support bringing to capacity two recently added fiduciary organizations, NeighborImpact and Habitat for Humanity. It will invest in pipeline development to identify organizations in underserved regions and communities to build referral and smaller network partner depth to better reach communities. It also provides for much-needed administrative modernization that will remove barriers for savers and reduce administrative burden and expense.

How Achieved

The IDA Initiative is managed by Neighborhood Partnerships (NP), a statewide non-profit organization that has served Oregon for 25 years. OHCS provides oversight and leadership capacity to support the Initiative in its entirety in collaboration with the Oregon Department of Revenue. The Initiative is operated by a group of 11 non-profit organizations referred to as fiduciary organizations (FOs). Two of the FOs manage networks of more than 70 affiliate partners. IDA Initiative providers create a strong and effective network, allowing Oregonians to access IDAs in all 36 counties. Management of the program will continue through contract services with NP, and program operations will continue through FOs and network affiliate partners.

Additional resources will allow the Initiative to meet the needs of Oregonians through increased match goals for certain savings types and invest in the network to allow for increased capacity and expansion of partners. See below for specific investments:

- $7.5 million to provide funding for FOs to increase existing homeownership savers to an $18,000 match goal, allowing for additional savings more commensurate with rising home prices.
- $7.3 million to provide funding for FOs to increase all existing student loan savers to an $18,000 match goal, reducing debt at a more meaningful level, and increasing the impact of degrees for communities of color.
- $3.2 million to provide funding for FOs to increase all existing microenterprise savers to a $12,000 match goal.
- $10 million support to existing FOs to reach more of the unmet demand already present with existing administrative investments and provide the capacity for the two new FOs invited to the Initiative to scale up their work. This

investment will allow the Initiative to grant FOs additional funding to address the significant demand sustainably. Neighborhood Partnerships anticipates this level of funding will allow providers the capacity to serve more Oregonians on the IDA waitlist without needing significant staffing changes.

- $3 million to allow network FOs to continue the critical work of pipeline development with newer small organizations serving underserved rural and BIPOC communities. Neighborhood Partnerships has identified service gaps across the state and anticipates this funding would allow the Initiative to add new culturally responsive and rural providers. We anticipate these additions could include new partnerships within existing networks to enable community-based organizations with less capacity the opportunity to refer community members to IDA providers. FOs have already been building relationships with other organizations to make this network expansion possible. Neighborhood Partnerships used $2 million in the last funding cycle to do related equity-focused development work that this infusion will build on.
- $4 million to support necessary and overdue IDA Initiative administrative modernization that will lay the groundwork for future expansion and improved access to smaller CBOs and CSOs. Administering the IDA Initiative is highly complicated and presents significant challenges for many partners, particularly those without access to higher levels of funding and staffing, resulting in inequities for both organizations and individuals. Neighborhood Partnerships has noted that one specific challenge for the Initiative has been the IDA database, which is extremely outdated, provides poor mobile access, and puts high pressure on an organization's finance department in administering the program. With this funding, Neighborhood Partnerships plans to pilot grant management improvements with a few key partners to simplify and modernize the process and then, with lessons learned and needs identified, work with consultants to acquire a new database. We are confident this investment is a critical rightsizing of infrastructure that will allow for better results throughout the Initiative.

Staffing Impact

OHCS is not seeking increased staffing levels as part of this funding request since oversight and administration of the IDA program is primarily run through Neighborhood Partnerships.

Quantifying Results

Since 2015, the Individual Development Account has helped over 5,300 families reach their savings goals to purchase a home, start a business, or start their education. Since 2015, nearly $30 million has been distributed, with families receiving an average of $5,600 during their total time in the IDA program. These stabilizing funds provide extraordinary opportunities

that allow families to reach their long-term financial goals through the long-range stability of education, homeownership, and self-sufficiency. Over 50 percent of the people who received IDA funds since 2015 are people of color, indicating that the IDA program does an excellent job meeting racial equity goals by serving communities of color throughout the state. IDA recipients live in almost every county in Oregon. The IDA program does more than just provide a one-time payment to families; it promotes long-term financial literacy for participants. A year after completing the IDA program, those who participated show a much higher rate of financial responsibility than those who don't by doing things like auto-saving, using a budget, and maintaining emergency savings.

The data above is averaged over the last five years and assumes a lower average paid to each participating individual ($5,600 average). This package will allow an increase of the savings match to $18,000, which we estimate would allow us to serve between 1,900 to 2,200 families, assuming those families each receive $16,000 to $18,000.

Equity and Racial Justice Impact

Investments in established programs that allow for increased economic stability and movement into wealth building are vital as Oregon continues to see the wealth differential between higher and lower-income Oregonians deepen. We know that this inequity has deep, systemic, and structural roots. As a result of the impacts of historical and ongoing structural racism, Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities in Oregon experience a wealth gap in relation to white Oregonians. A 2022 report by the Coalition of Communities of Color reported that Black homeowners had $94,400 in home equity, compared to $215,800 among the average white homeowner. And these figures reflect homeowners, not only the individuals and families with very low to low incomes the IDA Initiative reaches. Similarly, 78 percent of BIPOC entrepreneurs (compared to 52 percent of white entrepreneurs) were concerned about losing their business during the pandemic.

Concentrating attention on race equity is a crucial element on a path toward prosperity for all. Wealth building and economic stability are needed to combat and repair generations of wealth stripping of Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities.

In response to the demonstrated racial wealth gap, broad disproportionate economic impacts, and as a program created to address wealth building, the IDA Initiative has concentrated efforts at understanding where IDAs are reaching Oregon's diverse communities and where more resources are needed. Two simple insights guide the strategic direction of IDA Initiative programming and allocation of funding:

1. People need wealth to build wealth, and
2. A significant racial wealth gap persists in Oregon.

Counties in each region:	Statewide All counties.		
	Residents	Completions	Enrollments
Low Income Residents	1,250,014	2,071	2,243
Total Match Withdrawn		$13,313,935	
Asian or Pacific Islander	5.8%	4.6%	5.4%
Black	4.4%	10.5%	12.8%
Latinx	20.5%	23.9%	27.1%
Native American	4.4%	6.0%	9.5%
White alone, not Latinx	66.8%	53.4%	42.8%
Total BIPOC	33.2%	43.8%	54.9%
FOs in each region:	All FOs.		

According to 2020 data from Neighborhood Partnerships, the chart above compares disaggregated census data on Oregon's LMI population ("Residents" column) against IDA savers. In the 2019-20 period reflected in the data, Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal people were enrolled in the Initiative at a higher rate than their representation in the low-income population. This results from intentional efforts to reach communities, provide culturally specific services, and especially to provide IDAs to BIPOC communities through culturally specific providers who can meet savers where they are. To provide accountability metrics for this work, the Initiative has an equity goal of successful completions and enrollments to be at least 1.5 times a racial/ethnic group's proportion of low-income residents, to impact the wealth gap, and reflect census undercounting of BIPOC communities. In the table above, the figures highlighted in green meet or exceeded that goal.

Economic disparity across all communities in Oregon, Black, brown, and white, is deepening, exacerbated by the pandemic and the growing rate of inflation. This work must continue and deepen while we work as a state to better provide resources for all Oregonians to thrive. This investment will provide meaningful support for this community-based and human-centered work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$35,000,000	$0	$0	**$35,000,000**
Total Package 117	**$35,000,000**	**$0**	**$0**	**$35,000,000**

2025-27 Fiscal Impact

This is one-time funding and will phase out of the 2025-27 budget.

Governor's Budget

The Governor's Budget reduces the investment to $7.5 million.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$7,500,000	$0	$0	**$7,500,000**
Total Package 117	**$7,500,000**	**$0**	**$0**	**$7,500,000**

2025-27 Fiscal Impact

This is one-time funding and will phase out of the 2025-27 budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 117 - Investing in Oregonians' Futures (IDAs)

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,500,000	-	-	-	-	-	7,500,000
Total Revenues	**$7,500,000**	**-**	**-**	**-**	**-**	**-**	**$7,500,000**
Special Payments							
Dist to Non-Profit Organizations	7,500,000	-	-	-	-	-	7,500,000
Total Special Payments	**$7,500,000**	**-**	**-**	**-**	**-**	**-**	**$7,500,000**
Total Expenditures							
Total Expenditures	7,500,000	-	-	-	-	-	7,500,000
Total Expenditures	**$7,500,000**	**-**	**-**	**-**	**-**	**-**	**$7,500,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 119 Deploying Federal COVID Response Resources

See Governor's Budget on page C-114

Package Description

This package requests Federal Funds limitation for programs that began in the 2021-23 biennium and extend into 2023-25. The programs included the Low-Income Weatherization Assistance Program (WAP), funded through the Infrastructure Investment and Jobs Act (IIJA), and the Emergency Solutions Grant COVID-19 (ESG-CV), funded through the Coronavirus Aid, Relief, and Economic Security Act (CARES) Act of 2020.

Purpose

The weatherization program formula award for Oregon totals $30,603,866 and it has a staggered funding distribution. The first fifteen percent will be released by October 1, 2022, with an additional 35 percent available on approval of OHCS' application. The second half of the funding is contingent on the agency reaching seven milestones, which we anticipate meeting, and will be allocated in the 2023-25 biennium. We are requesting $15,424,436 limitation to deliver these funds.

Additionally, funding granted through the CARES Act for ESG-CV was set to sunset in September of 2022. However, the Department of Housing and Urban Development (HUD) extended the timeline to September of 2023. OHCS estimates approximately $8.5 million will be needed in the 2023-25 biennium.

How Achieved

WAP, funded through the US Department of Energy (USDOE), provides weatherization and energy conservation services, such as repairs or replacements of windows and doors, installation of insulation or smoke and carbon monoxide alarms, and performing heating system safety testing, and more, at no cost to households at or below 200% of federal poverty income level. Upon receipt of funds, OHCS will award the funds by formula to community action agencies (CAAs), who will provide services in their geographic areas.

OHCS is in the process of developing a state plan for these funds, similar to the State Weatherization Assistance Plan, to be submitted to the U.S. Department of Energy. All funds will be substantially aligned with the example plan objectives, with the exception of the provisions required by the IIJA outlined below.

- Davis-Bacon Act prevailing wage will apply to all projects with five or more units in a building.
- Buy American provisions are applicable.
- IIJA WAP funding may not be comingled with annual WAP grant funding.

The Coronavirus Aid, Relief, and Economic Security Act (CARES Act) provided additional funding for the Emergency Solutions Grant (ESG) program to prevent, prepare for, and respond to coronavirus among individuals and families who are experiencing homelessness or receiving homelessness assistance; and to support additional homelessness assistance and homeless prevention activities to mitigate the impact created by coronavirus.

OHCS received a total of $56,178,636 for ESG-CV Funds in 2020. OHCS and its partners have spent over $40million at the time of Agency Request Budget preparation. Originally, ESG-CV funds were required to be spent by September 30, 2022, but in April 2022, HUD extended the deadline to September 30, 2023. This allows the state to continue this program in the 2023-25 biennium. These funds are distributed through the CAA network and culturally specific organizations, ensuring the assistance responsibly and constructively serves all communities.

Staffing Impact

OHCS requests two full-time, permanent Compliance Specialist 2 positions to complete the additional work expected with the WAP funding. USDOE will be monitoring OHCS more frequently, and OHCS will be required to monitor our partners more closely. Increased monitoring will help ensure program, administrative, and financial compliance, and include physical onsite inspections of completed weatherization projects. OHCS must monitor 10% of weatherization completions, resulting in approximately 300 inspections statewide. The current compliance staff will not be able to absorb this level of additional work. OHCS is requesting permanent positions because USDOE is awarding funds in five-year increments. If funds are not expended in the initial five-year increment, the award period can be extended to an additional five-year window.

We are requesting the compliance positions in the September 2022 Emergency Board meeting with the initial funding limitation. If the positions are approved as permanent positions, we will not need the positions in this package. However, if limited duration positions are approved in September, we will need these positions for the 2023-25 biennium and beyond.

OHCS is also requesting an extension of a limited duration Program Analyst 4 to administer the Emergency Solutions Grant COVID-19 program for 12 months. This will ensure continuity for the program as it winds down and support close-out monitoring and reporting.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001994	C5247 AP	Compliance Specialist 2	$5,019
1.00	0001995	C5247 AP	Compliance Specialist 2	$5,019
0.50	0001905	C0863 AP	Program Analyst 4	$8,450

Quantifying Results

With an average cost per unit of almost $9,000 and rising construction costs, we estimate that we will provide weatherization assistance to close to 3,000 units across the state of Oregon with this additional funding. This form of assistance significantly reduces home operating costs for low-income households, reducing the energy cost burden by possibly millions of dollars over several years. Weatherization ultimately helps stabilize families by reducing their energy burden.

OHCS has served 13,875 Oregonians thus far with ESG-CV funds and continues to track and report on outcomes as the program has developed. We have contracted with over two dozen new organizations beyond the CAA network. Furthermore, over 50 percent of the resources went to badly needed shelter resources that help ensure Oregonians most vulnerable to harsh climates, pandemic risks, and the trauma of living on the streets have a place to be safe during their journey to get services and housing supports. ESG-CV has provided much needed resources for all aspects of the homelessness system across the state.

Equity and Racial Justice Impact

Data is clear that low-income communities, who are disproportionately within Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, have higher energy burdens, meaning that they pay a higher percentage of their income on energy costs than higher-income residents.

That is why OHCS is committed to being actively anti-racist, equitably serving the people of Oregon, and doing our part to disrupt entrenched systems that perpetuate racial inequality within the energy industry and beyond. We stand with the diverse communities we serve and their rights to be respected, safely housed, and to secure environmental and energy justice. We will adopt and adapt policies and practices to eliminate systemic racism from the administration and implementation of the program.

Toward that goal, OHCS is committed to evaluating equity and racial justice of populations served by the Oregon WAP and has outlined the following implementation strategies:

- Create and maintain a system to analyze the WAP program delivery for equity and racial justice.
- Evaluate the Oregon WAP to identify barriers to accessing the program to ensure equitable outcomes.
- Establish intentional outreach and educational strategies to engage culturally specific and culturally responsive organizations to ensure communities of color are aware of and can access weatherization services.
- Collaborate with USDOE to find pathways within the confines of the program to prioritize and provide services to underserved populations.

ESG-CV resources have been allocated to community based organizations, community action agencies and culturally specific organizations across Oregon. As part of OHCS' work to ensure that homeless services systems serve and support communities of color and other under-represented groups, ESG-CV funds have supported our expansion efforts.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$530,459	**$530,459**
Services and Supplies	$0	$0	$58,620	**$58,620**
Special Payments	$0	$0	$23,335,357	**$23,335,357**
Total Package 119	**$0**	**$0**	**$23,924,436**	**$23,924,436**

2025-27 Fiscal Impact

This is one-time funding and will phase out of the 2025-27 budget. The ESG-CV position will end after 12 months, but the compliance positions will continue permanently. The ongoing costs will be funded from the existing weatherization programs, which have sufficient administrative allowances to cover the additional costs.

Governor's Budget

The Governor's Budget removes the costs associated with the Low-Income Weatherization Assistance Program. Positions, Services & Supplies, and Special Payments for this program are included in Package 082 September Emergency Board.

The positions were needed and approved in the 2021-23 biennium and the 2023-25 budget was also adjusted. The costs and position related to the ESG program remain in this package.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$147,583	**$147,583**
Services and Supplies	$0	$0	$17,060	**$17,060**
Special Payments	$0	$0	$8,335,357	**$8,335,357**
Total Package 119	**$0**	**$0**	**$8,500,000**	**$8,500,000**

2025-27 Fiscal Impact

This is one-time funding and will phase out of the 2025-27 budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 119 - Deploying Weatherization Resources

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	23,377,497	-	-	23,377,497
Total Revenues	**-**	**-**	**-**	**$23,377,497**	**-**	**-**	**$23,377,497**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	101,400	-	-	101,400
Empl. Rel. Bd. Assessments	-	-	-	26	-	-	26
Public Employees' Retire Cont	-	-	-	18,171	-	-	18,171
Social Security Taxes	-	-	-	7,757	-	-	7,757
Paid Family Medical Leave Insurance	-	-	-	406	-	-	406
Worker's Comp. Assess. (WCD)	-	-	-	23	-	-	23
Flexible Benefits	-	-	-	19,800	-	-	19,800
Total Personal Services	**-**	**-**	**-**	**$147,583**	**-**	**-**	**$147,583**
Services & Supplies							
Instate Travel	-	-	-	900	-	-	900
Employee Training	-	-	-	1,425	-	-	1,425
Office Expenses	-	-	-	1,620	-	-	1,620
Telecommunications	-	-	-	540	-	-	540
Data Processing	-	-	-	660	-	-	660
Employee Recruitment and Develop	-	-	-	215	-	-	215
Other Services and Supplies	-	-	-	4,900	-	-	4,900
Expendable Prop 250 - 5000	-	-	-	4,300	-	-	4,300

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 119 - Deploying Weatherization Resources

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	2,500	-	-	2,500
Total Services & Supplies	**-**	**-**	**-**	**$17,060**	**-**	**-**	**$17,060**
Special Payments							
Dist to Counties	-	-	-	2,197,358	-	-	2,197,358
Dist to Non-Profit Organizations	-	-	-	6,137,999	-	-	6,137,999
Total Special Payments	**-**	**-**	**-**	**$8,335,357**	**-**	**-**	**$8,335,357**
Total Expenditures							
Total Expenditures	-	-	-	8,500,000	-	-	8,500,000
Total Expenditures	**-**	**-**	**-**	**$8,500,000**	**-**	**-**	**$8,500,000**
Ending Balance							
Ending Balance	-	-	-	14,877,497	-	-	14,877,497
Total Ending Balance	**-**	**-**	**-**	**$14,877,497**	**-**	**-**	**$14,877,497**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 119 - Deploying Weatherization Resources

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							0.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1905	1414732		OAS C0863 A P	PROGRAM ANALYST 4	31	LF	12	8	8,450	101,400	46,183	147,583	1	0.50
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**101,400**	**46,183**	**147,583**		
				Total Funds						**101,400**	**46,183**	**147,583**	**1**	**0.50**

Policy Package 120 Consolidating TANF Programs at ODHS

This Package is not included in the Governor's Budget

Package Description

This package will return the administration of the Housing Stabilization Program from Oregon Housing and Community Services (OHCS) to the Oregon Department of Human Services (ODHS), in alignment with a an ODHS policy package. For OHCS, this package reduces one position related to the program.

Purpose

The Housing Stabilization Program (HSP) assists low-income families who receive a state Temporary Assistance for Needy Families (TANF) grant or are otherwise eligible and homeless or unstably housed and at risk of becoming homeless. HSP is currently funded by the U.S. Department of Health and Human Services through the Oregon Department of Human Services, who then transfers funds to OHCS. OHCS allocates funds to community action agencies (CAAs) for direct assistance to families.

This package begins the transition of HSP oversight back to ODHS, planned for July 1, 2025. OHCS will eliminate one position in 2023-25 and ODHS will add a position to implement the transition.

How Achieved

ODHS is submitting a complementary policy package to propose changes to the HSP program, including expanding the program to increase eligible populations, prioritizing equitable contracting opportunities for culturally specific organizations, increasing available financial housing assistance funds, establishing a Landlord Incentive Fund, and creating a network of ODHS-funded housing navigators throughout the state to be activated during emergencies and disasters.

ODHS proposes retaining the existing funding ($5 million per biennium) that is currently transferred to OHCS, and creating a single, expanded program. The proposes timeline for the program transfer is below.

- OHCS continues the current HSP in the 2023-25 biennium
- ODHS begins expansion of HSP effective Jan. 1, 2024

- OHCS, ODHS, and CAAs plan the transfer of the current program to ODHS effective July 1, 2025

ODHS and OHCS will work in partnership to ensure alignment between agency resources, avoid duplication, and limit the administrative burden on organizations contracting with both state agencies.

Staffing Impact

One Operations and Policy Analyst 2 position will be eliminated by OHCS, and another position will be added at ODHS for program administration. Although the transition is not scheduled until the beginning of the 2025-27 biennium, the position is eliminated for the full 2023-25 biennium.

FTE	Position Number	Class	Title	Monthly Rate
(1.00)	0000945	C0871 AP	Ops & Policy Analyst 2	($5,503)

Quantifying Results

Details on the consolidation of the program will be included in the ODHS package.

Equity and Racial Justice Impact

Communities of color and other marginalized groups experience homelessness, housing instability, and discrimination in the rental market at disproportionate levels. Because of this, it is critical that our programs seek to center equity and change to better align with the needs of Black, Indigenous, and other Oregonians of color. OHCS supports the programmatic changes to HSP that will allow it to become a more effective housing intervention and achieve more equitable outcomes.

A key element of the new program design would include expanding eligibility criteria for HSP to include any Self-Sufficiency Program participant, including the Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF) program, Temporary Assistance for Domestic Violence Survivors (TA-DVS) program, Employment-Related Day Care (ERDC) program or Refugee Services. This is critical as poverty rates are higher for Black, Indigenous, and Latino/a/x communities and thus more likely to qualify for such programs. It is also vital to expand eligibility to more immigrant and refugee communities. The expansion will further expand HSP contracting opportunities beyond the CAA network, using a competitive process that prioritizes culturally specific organizations.

The HSP transfer and expansion will allow more families, particularly BIPOC families, to receive critical services. Both agencies remain committed to a thoughtful and smooth transition the centers the needs of our communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	($206,862)	$0	$0	**($206,862)**
Total Package 120	**($206,862)**	**$0**	**$0**	**($206,862)**

2025-27 Fiscal Impact

The transfer from ODHS to OHCS will be eliminated, reducing OHCS' budget by $5 million Other Funds. The position reduction is permanent.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-010-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	-	2,150,341	-
Total Lottery Funds	**-**	**-**	**-**	**-**	**$2,150,341**	**-**
Other Funds						
Public Utilities Fees	62,903,110	87,937,033	87,937,033	80,761,241	80,761,241	-
Admin and Service Charges	6,498,355	818,740	818,740	519,000	519,000	-
Interest Income	902,536	1,200,710	1,200,710	442,708	442,708	-
Housing Div Loan Repayments	238,509	24,000	24,000	24,000	24,000	-
Other Revenues	57,781	488,081	488,081	17,731	3,717,731	-
Transfer In - Intrafund	-	-	-	23,361	23,361	-
Transfer from General Fund	9,646,523	31,311,435	31,311,435	39,040,341	337,910	-
Tsfr From Human Svcs, Dept of	4,740,942	5,000,000	5,000,000	5,000,000	5,000,000	-
Tsfr From Administrative Svcs	102,000,000	-	104,164,999	-	-	-
Tsfr From Revenue, Dept of	10,903,208	9,035,241	9,035,241	11,523,401	8,900,000	-
Tsfr From Oregon Health Authority	1,000,000	-	-	-	570,156	-
Transfer Out - Intrafund	(3,016,752)	(2,178,365)	(2,178,365)	(7,534,734)	(7,534,734)	-
Total Other Funds	**$195,874,212**	**$133,636,875**	**$237,801,874**	**$129,817,049**	**$92,761,373**	**-**
Federal Funds						
Federal Funds	125,366,559	359,310,701	580,883,462	133,747,530	148,502,524	-
Total Federal Funds	**$125,366,559**	**$359,310,701**	**$580,883,462**	**$133,747,530**	**$148,502,524**	**-**
Nonlimited Federal Funds						
Federal Funds	150,805,360	-	-	-	-	-
Total Nonlimited Federal Funds	**$150,805,360**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing Stabilization Programs

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
LOTTERY FUNDS								
Tsfr From Administrative Svcs								
Housing-related services for veterans	4400	1107	$0	$0	$0	$0	$2,150,341	$0
TOTAL LOTTERY FUNDS			**$0**	**$0**	**$0**	**$0**	**$2,150,341**	**$0**
OTHER FUNDS								
Public Utility Fees								
Energy Conservation Helping Oregonians	3400	0240	$18,890,921	$28,442,825	$28,442,825	$34,833,333	$34,833,333	$0
Oregon Energy Assistance Program	3400	0240	$40,480,652	$56,000,000	$56,000,000	$42,734,414	$42,734,414	$0
Oregon Multifamily Energy Program	3400	0240	$3,531,537	$3,494,208	$3,494,208	$3,193,494	$3,193,494	$0
Admin and Service Charges								
HUD Contract Administration Fee (PBCA)	3400	0415	$5,872,556	$0	$0	$0	$0	$0
IDA Administration Charges	3400	0415	$276,000	$0	$0	$200,000	$200,000	$0
Misc Fees (EHA Real Estate transactions)	3400	0415	$0	$14,400	$14,400	$15,000	$15,000	$0
Oregon Multifamily Energy Program	3400	0415	$0	$4,340	$4,340	$4,000	$4,000	$0
Petroleum Distributor Assessments (SHOW)	3400	0415	$349,799	$800,000	$800,000	$300,000	$300,000	$0
Interest Income								
Elderly Rental Assistance Program	3400	0605	$5,184	$4,070	$4,070	$0	$0	$0
Emergency Housing Assistance	3400	0605	$237,989	$173,760	$173,760	$85,418	$85,418	$0
Energy Conservation Helping Oregonians	3400	0605	$411,613	$625,233	$625,233	$240,213	$240,213	$0
Housing Choice Landlord Guarantee Program	3400	0605	$7,621	$11,691	$11,691	$4,039	$4,039	$0
Oregon Energy Assistance Program	3400	0605	$201,112	$324,108	$324,108	$105,359	$105,359	$0
Oregon Multifamily Energy Program	3400	0605	$10,713	$16,071	$16,071	$0	$0	$0
Rent Guarantee Program	3400	0605	$3,825	$6,282	$6,282	$792	$792	$0
State Home Oil Weatherization Program	3400	0605	$16,826	$29,571	$29,571	$4,428	$4,428	$0
Wildfire Damage Housing Relief Program	3400	0605	$7,653	$9,924	$9,924	$2,459	$2,459	$0
Housing Div Loan Repayments	3400	0930	$238,509	$24,000	$24,000	$24,000	$24,000	$0
Other Revenues								
Interest on Security Deposits (EHA)	3400	0975	$54,031	$87,209	$87,209	$17,731	$17,731	$0
Misc Revenues (Energy Programs)	3400	0975	$3,750	$200,872	$200,872	$0	$0	$0
Program Admin Fees (IDAs)	3400	0975	$0	$200,000	$200,000	$0	$0	$0
Rent Assist for Youth Balance from 2021-23	3400	0975	$0	$0	$0	$0	$3,700,000	$0
Transfer In - Intrafund	3400	1010	$0	$0	$0	$23,361	$23,361	$0
Transfer from General Fund								
Elderly Rental Assistance Program	3400	1060	$1,463,580	$0	$0	$0	$0	$0
Emergency Housing Assistance	3400	1060	$7,742,023	$0	$0	$0	$0	$0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Housing Stabilization Programs

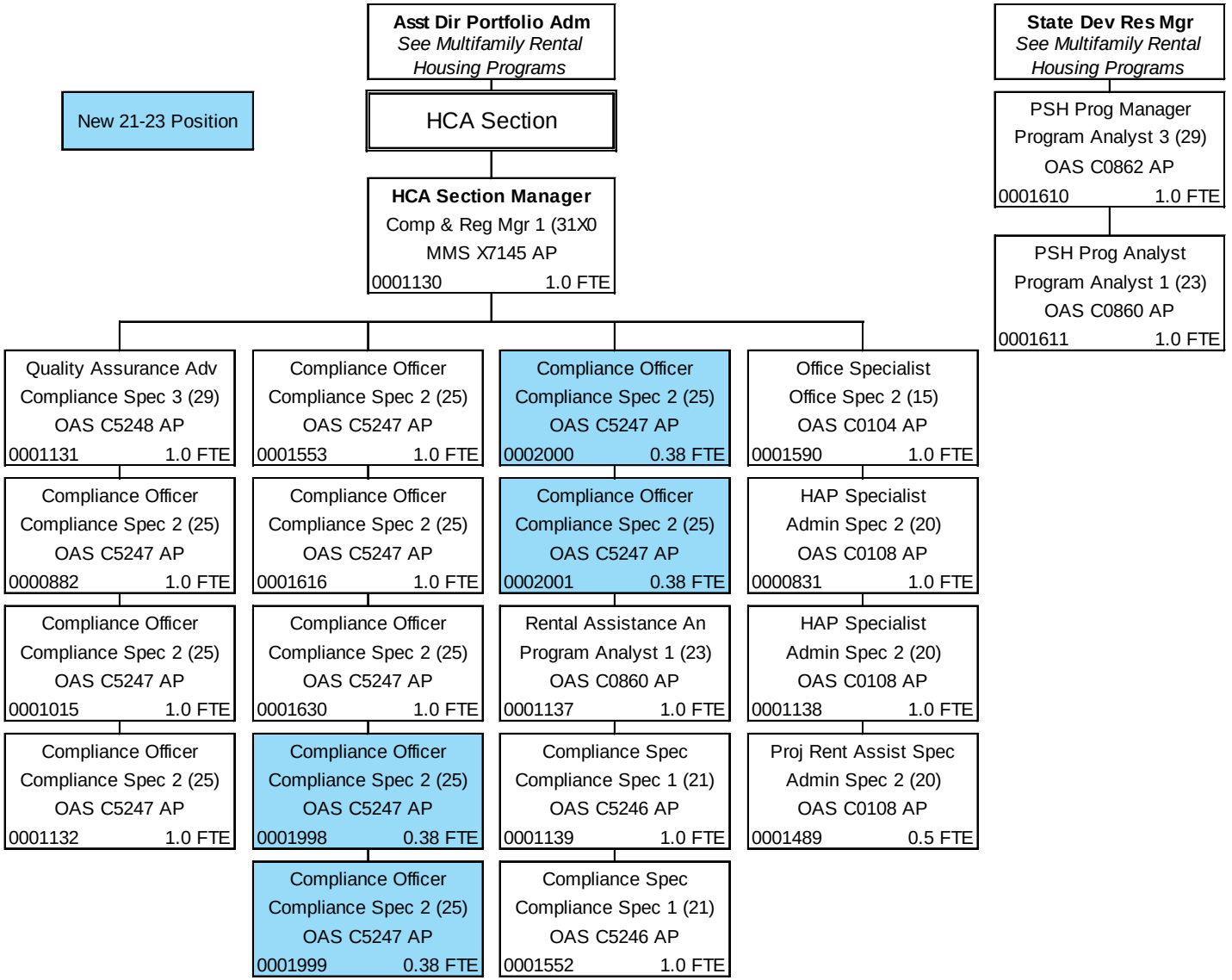
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS (continued)								
Housing Choice Landlord Guarantee Program	3400	1060	$375,920	$324,290	$324,290	$337,910	$337,910	$0
Rent Guarantee Program	3400	1060	$65,000	$0	$0	$0	$0	$0
Shelter Operations and Facilities	3400	1060	$0	$26,487,145	$26,487,145	$0	$0	$0
Youth Rent Assist	3400	1060	$0	$4,500,000	$4,500,000	$38,702,431	$0	$0
Transfer from Human Svcs. Dept of								
Housing Stabilization (TANF) Program	3400	1100	$4,740,942	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$0
Tsfr From Administrative Svcs								
COVID Relief Programs	3400	1107	$102,000,000	$0	$104,164,999	$0	$0	$0
Tsfr From Revenue, Dept of								
Document Recording Fee (EHA)	3400	1150	$10,903,208	$9,035,241	$9,035,241	$11,523,401	$8,900,000	$0
Tsfr From Oregon Health Authority								
Support for Permanent Supportive Housing Rent Assist	3400	1443	$1,000,000	$0	$0	$0	$0	$0
Support for Medicaid 1115 Waiver	3400	1443	$0	$0	$0	$0	$570,156	$0
Transfer Out - Intrafund	3400	2010	($3,016,752)	($2,178,365)	($2,178,365)	($7,534,734)	($7,534,734)	$0
TOTAL OTHER FUNDS			**$195,874,212**	**$133,636,875**	**$237,801,874**	**$129,817,049**	**$92,761,373**	**$0**
FEDERAL FUNDS								
Federal Funds								
Bonneville Power Administration (LIW)	6400	0995	$2,890,297	$3,438,337	$3,446,103	$3,592,304	$3,592,304	$0
US Dept. of Energy (LIW)	6400	0995	$5,368,197	$5,642,837	$5,802,272	$21,211,055	$35,966,049	$0
US Dept. of Health & Human Svcs (CSBG)	6400	0995	$16,275,841	$15,674,083	$15,552,718	$12,558,319	$12,558,319	$0
US Dept. of Health & Human Svcs (LIHEAP)	6400	0995	$74,593,407	$133,712,000	$133,730,098	$81,182,772	$81,182,772	$0
US Dept. of Health & Human Svcs (LIHWAP)	6400	0995	$38,997	$13,839,147	$13,859,132	$0	$0	$0
US Dept. of Housing & Urban Dev (ESGP)	6400	0995	$13,740,424	$53,628,653	$53,676,227	$12,504,482	$12,504,482	$0
US Dept. of Housing & Urban Dev (C of C)	6400	0995	$18,176	$215,111	$208,218	$45,000	$45,000	$0
US Dept. of Housing & Urban Dev (HOME TBA)	6400	0995	$3,312,677	$2,645,649	$2,658,897	$2,653,598	$2,653,598	$0
US Dept. of Housing & Urban Dev (Section 811 PRA)	6400	0995	$85,311	$0	$0	$0	$0	$0
US Treasury (Emergency Rental Assistance)	6400	0995	$9,043,232	$130,514,884	$351,949,797	$0	$0	$0
TOTAL FEDERAL FUNDS			**$125,366,559**	**$359,310,701**	**$580,883,462**	**$133,747,530**	**$148,502,524**	**$0**
NONLIMITED FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (Sect 8 Rent Subs)	6200	0995	$150,805,360	$0	$0	$0	$0	$0
TOTAL NONLIMITED FEDERAL FUNDS			**$150,805,360**	**$0**	**$0**	**$0**	**$0**	**$0**

Project-Based Rent Assistance Programs

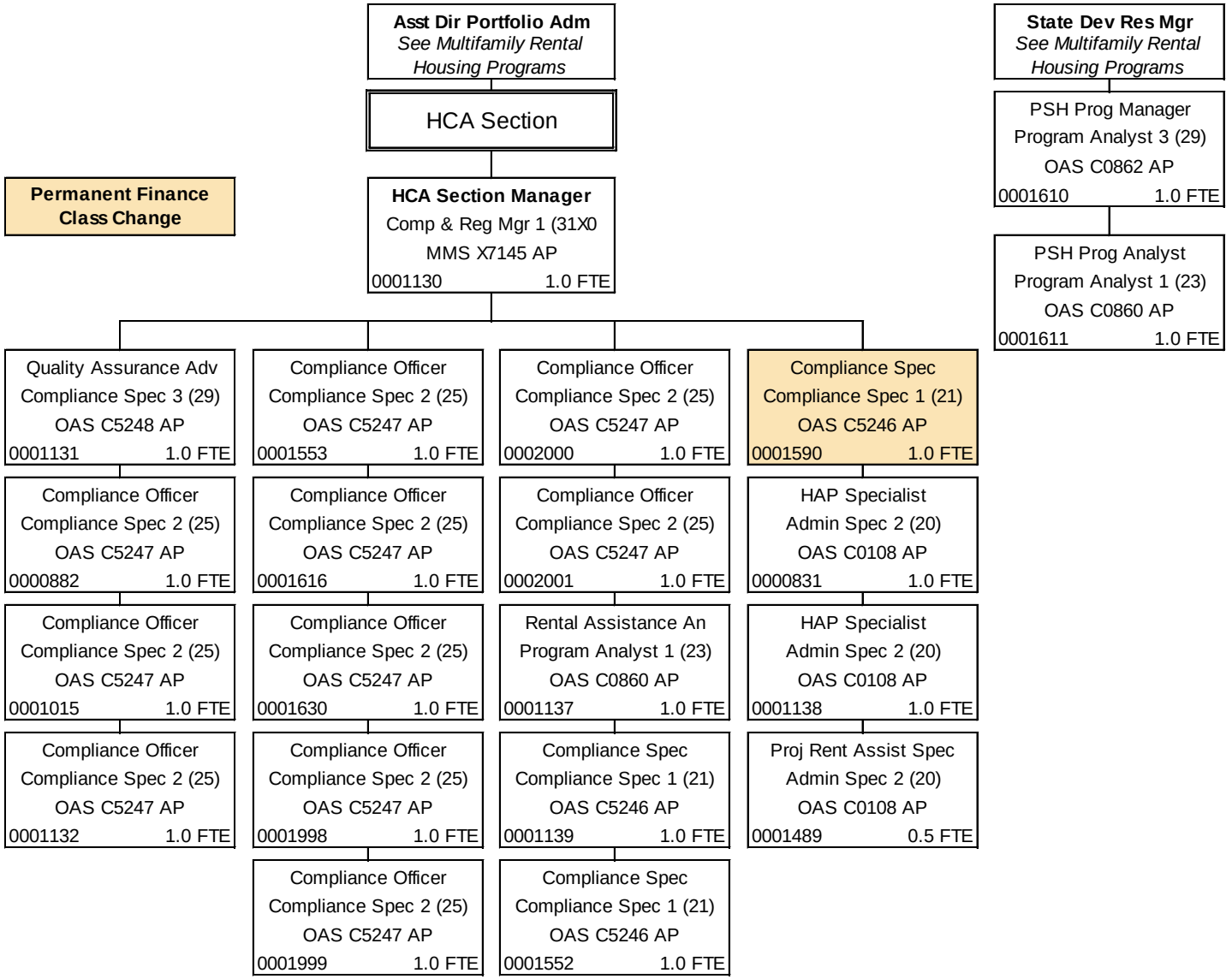
OREGON HOUSING and COMMUNITY SERVICES

Housing and Community Services Department #91400

Project-Based Rental Assistance Programs 2021-23 Organizational Chart (2/1/23)

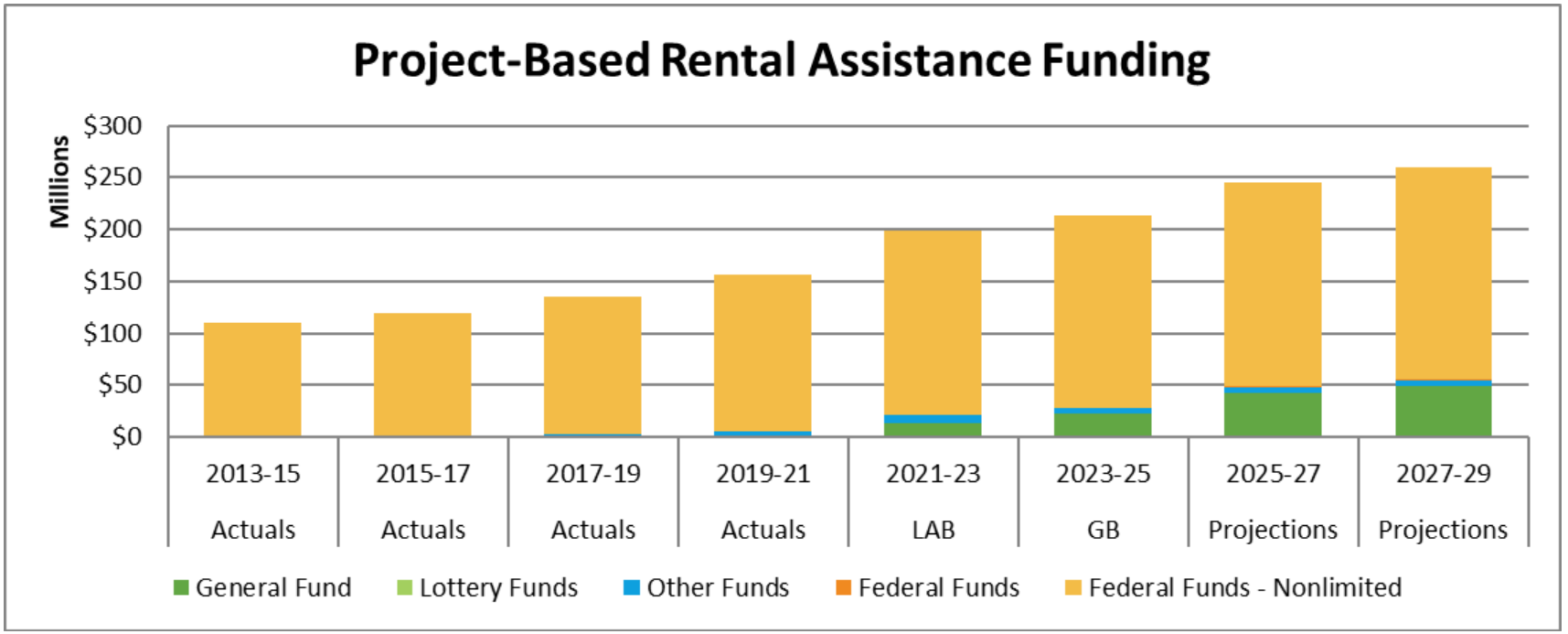


Project-Based Rental Assistance Programs 2023-25 Organizational Chart: Proposed



Project-Based Rental Assistance Programs Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Natasha Detweiler-Daby, Affordable Rental Housing Division Director



Program Overview

The Project-Based Rental Assistance (PBRA) program unit was created with the 2021-23 biennium Agency Request Budget. The PBRA programs provide rental assistance that is associated with specific housing units rather than awarded to a tenant regardless of where the person lives. The staff that implement these programs report to the Director of Affordable Rental Housing.

Program Funding Request

This program unit includes ongoing support for the department's Permanent Supportive Housing (PSH) Initiative. The program was authorized in 2019-21 and is intentionally designed to serve those experiencing chronic homelessness with permanent housing through rental assistance and supportive services. Housing development is funded with Article XI-Q

bond resources in the Capital Construction program unit. In this program unit, General Fund is used for the rent and services, and no additional funds are requested in policy packages in the 2023-25 Governor's Budget.

In addition to the PSH Initiative, OHCS Affordable Rental Housing Division also includes the HUD Contract Administration group, overseeing federal HUD contracts for project-based rent assisted projects, along with the federal HUD 811 program which provides resources to funded projects serving Oregon Health Authority and Department of Human Services clients. Only Federal Funds Non-Limited for the HUD Contract Administration are shown in the chart below for the 13-15 and 15-17 biennia. PSH was established in 2019-21. The chart below projects rent and services costs (General Fund) from PSH investments through 2023-25 ARB but does not assume additional investments in construction.

Project-Based Rental Assistance Programs								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 GB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	0	0	0	0	13,803,503	22,973,963	42,476,969	48,572,018
Lottery Funds	0	0	0	0	0	0	0	0
Other Funds	0	0	2,350,199	5,212,236	6,882,984	4,428,837	5,165,520	5,473,075
Federal Funds	0	0	34,935	156,380	1,021,932	1,066,909	1,130,752	1,181,892
Federal Funds Non-Limited	110,118,920	119,200,845	132,720,436	150,805,360	176,472,688	185,102,399	196,208,543	204,841,719
All Funds	**110,118,920**	**119,200,845**	**135,105,570**	**156,173,976**	**198,181,107**	**213,572,108**	**244,981,785**	**260,068,704**
Positions/FTE	0/ 0.0	0/ 0.0	10/9.5	17/15.09	17/16.5	21/20.5	23/22.5	22/22.5

Program Description

The Project-Based Rent Assistance efforts of OHCS are three-fold: HUD Contract Administration (HCA), HUD 811 PRA (HUD 811), and Permanent Supportive Housing Project-Based Rent Assistance (PSH PBRA). These three discrete efforts serve to provide rent assistance in connection with the provision of housing.

HCA serves as the state's Performance Based Contract Administrator (PBCA) for project-based Section 8 housing. Each Section 8 project has a Housing Assistance Payment (HAP) contract which provides the project-based subsidy. HCA performs contract administration activities for approximately 254 contracts in Oregon. Contract administration includes subsidy payments to owners (pass-through funds), tenant complaint resolution, HAP contract renewals, rent adjustments, on-site management reviews, and technical support to owners, managing agents, site staff, and residents.

HUD 811 program resources are awarded to OHCS in order to set aside units in affordable housing projects whose capital costs are funded through Federal Low-Income Housing Tax Credits, Federal HOME funds, or other state, Federal and local funding sources. OHCS partners with the Oregon Health Authority and Department of Human Services to identify and refer extremely low-income people with disabilities to HUD 811 units and ensure their access to long-term services and supports in the community.

PSH PBRA resources are programmed by OHCS into funded, publicly supported affordable housing in order to serve persons requiring rental assistance and tenancy support services to maintain housing, such as those experiencing chronic homelessness; the PSH initiative is currently focused on prioritizing PSH for those experiencing chronic homelessness that are referred through their local coordinated entry process.

Program Justification

OHCS' Project-Based Rent Assistance Programs provide assistance to stabilize very low- and extremely low-income Oregonians to ensure housing stability. These community members would be unlikely to find housing affordable to them outside of project-based rental assistance. PSH rental assistance is a key element to successfully housing Oregonians experiencing chronic homelessness.

Program Performance

	2013-15	2015-17	2017-19	2019-21	2021-23 (projected)	2023-25 (projected)	2025-27 (projected)	2027-29 (projected)
Households Served in Project-Based Section 8 Program	9,714	9,708	9,704	9,704	9,720	9,720	9,720	9,720
Permanent Supportive Housing Rent Assistance	N/A	N/A	N/A	N/A	852	1,227	1,227	1,227

Enabling Legislation and Program Authorization

The table below outlines State and Federal authorizing legislation for Housing Stabilization Programs:

Authority	Program	Legislation
Federal	Section 8	Various USC statutes

Funding Streams

Project-Based Rental Assistance Programs are funded by General Fund, Other Funds, and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
General Fund	Permanent Supportive Housing Rent Assistance	
US Dept. of Housing & Urban Development	Section 8 Rent Subsidy Payments	42 U.S.C. 1437(f)(b)
US Dept. of Housing & Urban Development	Section 811 Project Rental Assistance	42 U.S.C. 8013

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

OHCS's funding request for 2023-25 increases funding for the Permanent Supportive Housing program as more units become occupied. In addition, Non-Limited Federal Funds are expected to increase above standard inflation rates as rental costs continue to rise faster than incomes. The payments subsidize the difference between market rate rents and 30 percent of the tenant's income.

Project-Based Rental Assistance Programs Description

The Project-Based Rental Assistance (PBRA) programs include HUD Contract Administration (HCA), HUD 811 PRA (HUD 811), and Permanent Supportive Housing Project-Based Rent Assistance (PSH PBRA). These three discrete efforts serve to provide rent assistance in connection with the provision of housing.

The HUD Contract Administration section monitors the physical condition, management, and tenant eligibility of projects that receive funding. A management review is conducted to ensure compliance with regulatory standards, federal regulations, and state rules. The section also follows up on health and safety issues that are documented through HUD Real Estate Assessment Center (REAC) physical inspections. Common areas, vacant units ready for occupancy, building exteriors, roofs and landscaping are inspected in conjunction with representatives from the property management firm responsible for the day-to-day management of the projects.

OHCS serves as the Performance Based Contract Administrator (PBCA) for project-based Section 8 housing in Oregon. OHCS performs contract administration activities for 252 contracts in HUD Section 8 properties across the state, which equates to 9,720 total units. Contract administration includes subsidy payments to owners (pass-through funds), tenant complaint resolution, HAP contract renewals, rent adjustments, on-site management reviews, and technical support to owners, managing agents, site staff, and residents. In addition, OHCS helps provide information to persons seeking housing who might already be living in Section 8 housing, or who may be experiencing housing problems.

OHCS receives federal HUD 811 program resources. Through this program, staff work to assign HUD 811 rent assistance to units, specifically set-aside for extremely low income people living with disabilities. OHCS coordinates tenant referrals through the Department of Human Services as well as the Oregon Health Authority. Staff negotiate and oversee applications for HUD 811 resources to ensure compliance with federal regulations.

PSH PBRA resources are awarded by OHCS in conjunction with development funds for publicly supported affordable housing. These resources serve those requiring rental assistance and tenancy support services to maintain housing, such as those experiencing chronic homelessness, which is the focus of the current PSH Initiative. This is a newer program for OHCS, established in the 2019-21 biennium. The program framework was established in collaboration with advisory groups and the Housing Stability Council. OHCS staff began making rent assistance payments during the 2021-23 biennium.

Funding Sources for Project-Based Rental Assistance Programs

Program Name	Funding Source	Fund Type	Amount
Permanent Supportive Housing	General Fund	General Fund	$22,973,963
HUD Contract Administration	Performance-Based Contract	Other Funds	$4,428,837
Section 811 Project Rental Assistance	US Dept. of Housing & Urban Development (HUD)	Federal Funds	$1,066,909
Section 8 Rent Subsidy	HUD	Federal Funds	$185,102,399

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by $1,411 in Project-Based Rental Assistance Programs in the 2023-25 biennium. This package increases General Funds by 5,109, decreases Other Funds by $3,694 and decreases Federal Funds by $4.

021 Phase-In

This package phases in costs associated with Permanent Supportive Housing (PSH), established in the 2021-23 budget. Special Payments are increased for a full biennium of rental assistance dedicated to PSH units constructed with 21-23 funding. The total increase is $8,447,200 in General Fund.

022 Phase-Out

This package phases out one-time costs associated with PSH 19-21 limitations. The total amount being phased out is $3,400,000 Other Funds.

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

OHCS anticipates these costs to increase by $631,817 in Project-Based Rental Assistance Programs in the 2023-25 biennium. This package increases General Fund by $564,664, Other Funds by $27,265 and Federal Funds by $39,888.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Project-Based Rental Housing Assistance**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 91400-025-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,109	-	-	-	-	-	5,109
Federal Funds	-	-	-	(4)	-	-	(4)
Total Revenues	**$5,109**	**-**	**-**	**($4)**	**-**	**-**	**$5,105**
Personal Services							
Pension Obligation Bond	5,748	-	1,912	145	-	-	7,805
Mass Transit Tax	706	-	676	-	-	-	1,382
Vacancy Savings	(1,345)	-	(6,282)	(149)	-	-	(7,776)
Total Personal Services	**$5,109**	**-**	**($3,694)**	**($4)**	**-**	**-**	**$1,411**
Total Expenditures							
Total Expenditures	5,109	-	(3,694)	(4)	-	-	1,411
Total Expenditures	**$5,109**	**-**	**($3,694)**	**($4)**	**-**	**-**	**$1,411**
Ending Balance							
Ending Balance	-	-	3,694	-	-	-	3,694
Total Ending Balance	**-**	**-**	**$3,694**	**-**	**-**	**-**	**$3,694**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 021 - Phase-in

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	8,447,200	-	-	-	-	-	8,447,200
Total Revenues	**$8,447,200**	**-**	**-**	**-**	**-**	**-**	**$8,447,200**
Special Payments							
Other Special Payments	8,447,200	-	-	-	-	-	8,447,200
Total Special Payments	**$8,447,200**	**-**	**-**	**-**	**-**	**-**	**$8,447,200**
Total Expenditures							
Total Expenditures	8,447,200	-	-	-	-	-	8,447,200
Total Expenditures	**$8,447,200**	**-**	**-**	**-**	**-**	**-**	**$8,447,200**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	(3,400,000)	-	-	-	(3,400,000)
Total Special Payments	**-**	**-**	**($3,400,000)**	**-**	**-**	**-**	**($3,400,000)**
Total Expenditures							
Total Expenditures	-	-	(3,400,000)	-	-	-	(3,400,000)
Total Expenditures	**-**	**-**	**($3,400,000)**	**-**	**-**	**-**	**($3,400,000)**
Ending Balance							
Ending Balance	-	-	3,400,000	-	-	-	3,400,000
Total Ending Balance	**-**	**-**	**$3,400,000**	**-**	**-**	**-**	**$3,400,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	564,664	-	-	-	-	-	564,664
Federal Funds	-	-	-	39,888	-	-	39,888
Total Revenues	**$564,664**	**-**	**-**	**$39,888**	**-**	**-**	**$604,552**
Services & Supplies							
Instate Travel	215	-	1,183	23	-	-	1,421
Out of State Travel	-	-	636	68	-	-	704
Employee Training	74	-	565	14	-	-	653
Office Expenses	275	-	610	14	-	-	899
Telecommunications	62	-	428	23	-	-	513
Data Processing	25	-	1,807	23	-	-	1,855
Professional Services	-	-	7,312	-	-	-	7,312
IT Professional Services	-	-	8,723	-	-	-	8,723
Attorney General	-	-	774	240	-	-	1,014
Employee Recruitment and Develop	7	-	23	-	-	-	30
Dues and Subscriptions	-	-	15	-	-	-	15
Facilities Rental and Taxes	922	-	4,192	-	-	-	5,114
Facilities Maintenance	-	-	9	-	-	-	9
Other Services and Supplies	102	-	404	68	-	-	574
Expendable Prop 250 - 5000	2	-	19	23	-	-	44
IT Expendable Property	180	-	565	68	-	-	813
Total Services & Supplies	**$1,864**	**-**	**$27,265**	**$564**	**-**	**-**	**$29,693**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Individuals	-	-	-	39,324	-	-	39,324
Other Special Payments	562,800	-	-	-	-	-	562,800
Total Special Payments	**$562,800**	**-**	**-**	**$39,324**	**-**	**-**	**$602,124**
Total Expenditures							
Total Expenditures	564,664	-	27,265	39,888	-	-	631,817
Total Expenditures	**$564,664**	**-**	**$27,265**	**$39,888**	**-**	**-**	**$631,817**
Ending Balance							
Ending Balance	-	-	(27,265)	-	-	-	(27,265)
Total Ending Balance	**-**	**-**	**($27,265)**	**-**	**-**	**-**	**($27,265)**

Policy Package 082 September E Board

Package Description

This package implements actions approved in the September 2022 Emergency Board meeting. In this program unit, Other Funds limitation is increased, and four Compliance Specialist 2 positions are added to perform Management Occupancy Reviews (MORs) required by the Department of Housing and Urban Development (HUD). These positions were requested in Policy Package 102 Improving Program Delivery and Access but were needed in the 2021-23 biennium. Policy Package 102 has been revised to remove them.

Purpose

OHCS serves as a Performance-Based Contract Administrator (PBCA) HUD, administering the Multifamily Project-Based Section 8 rental assistance program. Part of the PBCA's responsibilities under the contract with HUD is to perform MORs at participating program properties.

On June 27, 2022, HUD issued a Final Rule streamlining MORs effective September 26, 2022. As a result of the new rule, OHCS is required to annually perform MORs on two-thirds of its PBCA portfolio and then schedule future MORs on a risk-based formula. In addition, file review during the MOR will increase from records within the past year to all records since the last MOR. These new requirements increase the workload well beyond current staffing capacity. OHCS added four permanent compliance monitoring positions to meet the increased HUD contract requirements.

How Achieved

The positions authorized in the September 2022 Emergency Board meeting were established in the 2021-23 biennium. All four positions were filled by the end of October. This package adds the positions and Services and Supplies costs to the 2023-25 biennium.

Staffing Impact

In the Project-Based Rental Assistance program unit, we are requesting four additional Compliance Specialist 2 positions in the HUD Contract Administration Section. This section manages the contract between OHCS and the US Department of Housing and Urban Development (HUD), which authorizes the agency to distribute rent subsidy funds to affordable housing developments. The contract also charges OHCS with ensuring that the housing units are safe, affordable, and in compliance with state and federal laws. HUD recently updated performance expectations for contract holders, requiring a review of 75 percent of the properties in the portfolio, and reviews of the entire portfolio every 18 months. OHCS does not have sufficient

compliance staff to achieve this level of review and is requesting the additional positions so we can meet these requirements. HUD provides a fee for these reviews, which exceeds our projected costs. Any excess funds can be used at OHCS' discretion, including to fund positions requested in the Affordable Rental Housing program unit for the Family Self Sufficiency program.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001998	C5247 AP	Compliance Specialist 2	$5,109
1.00	0001999	C5247 AP	Compliance Specialist 2	$5,109
1.00	0002000	C5247 AP	Compliance Specialist 2	$5,109
1.00	0002001	C5247 AP	Compliance Specialist 2	$5,109

Quantifying Results

Additional staff will allow OHCS to appropriately administer state and federal dollars to make the most effective possible investments in Oregon communities. These positions will improve management of public funds, compliance, and overall agency operations. Supporting core agency functions will allow program staff to deliver and deploy resources to Oregonians more effectively.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services, Services & Supplies	$0	$851,763	$0	**$851,763**
Total Package 082	**$0**	**$851,763**	**$0**	**$851,763**

2025-27 Fiscal Impact

These are permanent positions and will continue in the 2025-27 biennium.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	481,824	-	-	-	481,824
Empl. Rel. Bd. Assessments	-	-	212	-	-	-	212
Public Employees' Retire Cont	-	-	86,344	-	-	-	86,344
Social Security Taxes	-	-	36,860	-	-	-	36,860
Paid Family Medical Leave Insurance	-	-	1,928	-	-	-	1,928
Worker's Comp. Assess. (WCD)	-	-	184	-	-	-	184
Mass Transit Tax	-	-	2,891	-	-	-	2,891
Flexible Benefits	-	-	158,400	-	-	-	158,400
Total Personal Services	**-**	**-**	**$768,643**	**-**	**-**	**-**	**$768,643**
Services & Supplies							
Instate Travel	-	-	7,200	-	-	-	7,200
Employee Training	-	-	5,700	-	-	-	5,700
Office Expenses	-	-	12,960	-	-	-	12,960
Telecommunications	-	-	4,320	-	-	-	4,320
Data Processing	-	-	5,280	-	-	-	5,280
Employee Recruitment and Develop	-	-	860	-	-	-	860
Other Services and Supplies	-	-	19,600	-	-	-	19,600
Expendable Prop 250 - 5000	-	-	17,200	-	-	-	17,200
IT Expendable Property	-	-	10,000	-	-	-	10,000
Total Services & Supplies	**-**	**-**	**$83,120**	**-**	**-**	**-**	**$83,120**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	851,763	-	-	-	851,763
Total Expenditures	**-**	**-**	**$851,763**	**-**	**-**	**-**	**$851,763**
Ending Balance							
Ending Balance	-	-	(851,763)	-	-	-	(851,763)
Total Ending Balance	**-**	**-**	**($851,763)**	**-**	**-**	**-**	**($851,763)**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							4.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1998	1433355		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
1999	1433356		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
2000	1433357		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
2001	1433358		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**481,824**	**283,928**	**765,752**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**481,824**	**283,928**	**765,752**	**4**	**4.00**

Policy Package 092 Statewide AG Adjustment

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, Other Funds are reduced by $238 and Federal Funds are reduced by $74.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	(238)	(74)	-	-	(312)
Total Services & Supplies	**-**	**-**	**($238)**	**($74)**	**-**	**-**	**($312)**
Total Expenditures							
Total Expenditures	-	-	(238)	(74)	-	-	(312)
Total Expenditures	**-**	**-**	**($238)**	**($74)**	**-**	**-**	**($312)**
Ending Balance							
Ending Balance	-	-	238	74	-	-	312
Total Ending Balance	**-**	**-**	**$238**	**$74**	**-**	**-**	**$312**

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

In this program unit, funds are transferred to the Central Services program unit to cover a proportionate share of agency-wide costs for support positions.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more

payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

None of the restored positions are in this program unit.

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 101	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(30,961)	-	-	-	(30,961)
Total Transfers Out	**-**	**-**	**($30,961)**	**-**	**-**	**-**	**($30,961)**
Ending Balance							
Ending Balance	-	-	(30,961)	-	-	-	(30,961)
Total Ending Balance	**-**	**-**	**($30,961)**	**-**	**-**	**-**	**($30,961)**

Policy Package 102 Improving Program Delivery and Access

See Governor's Budget on page D-29

Package Description

This policy package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Central Services program unit.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to fill the various gaps within the agency and better support the agency's purpose.

How Achieved

For the agency to reach maximum capacity to best guarantee success, hiring various skilled individuals will need to take place. Fortunately, the agency is in a position where the positions we wish to fill have approved position descriptions and classification information from the Department of Administrative Services. This will enable OHCS to begin the hiring process as soon as the budget is approved instead of waiting months before we can begin the hiring process.

Staffing Impact

In the Project-Based Rental Assistance program unit, we are requesting four additional Compliance Specialist 2 positions in the HUD Contract Administration Section. This section manages the contract between OHCS and the US Department of Housing and Urban Development (HUD), which authorizes the agency to distribute rent subsidy funds to affordable housing developments. The contract also charges OHCS with ensuring that the housing units are safe, affordable, and in compliance with state and federal laws. HUD recently updated performance expectations for contract holders, requiring a review of 75 percent of the properties in the portfolio, and reviews of the entire portfolio every 18 months. OHCS does not have sufficient compliance staff to achieve this level of review and is requesting the additional positions so we can meet these requirements. HUD provides a fee for these reviews, which exceeds our projected costs. Any excess funds can be used at OHCS' discretion, including to fund positions requested in the Affordable Rental Housing program unit for the Family Self Sufficiency program.

We need these positions as soon as possible and will hire temporary positions during the 2021-23 biennium. In addition, we plan to request authorization for permanent positions at the September 2022 meeting of the Emergency Board. If those positions are approved, the positions in this package will not be needed.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001915	C5247 AP	Compliance Specialist 2	$5,109
1.00	0001916	C5247 AP	Compliance Specialist 2	$5,109
1.00	0001917	C5247 AP	Compliance Specialist 2	$5,109
1.00	0001918	C5247 AP	Compliance Specialist 2	$5,109

Quantifying Results

Additional staff will allow OHCS to appropriately administer state and federal dollars to make the most effective possible investments in Oregon communities. These positions will improve management of public funds, compliance, and overall agency operations. Supporting core agency functions will allow program staff to deliver and deploy resources to Oregonians more effectively.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$768,643	$0	**$768,643**
Services & Supplies	$0	$83,120	$0	**$83,120**
Total Package 102	**$0**	**$851,763**	**$0**	**$851,763**

2025-27 Fiscal Impact

These are permanent changes and will become part of the 2025-27 Base budget.

Governor's Budget

These positions and Services and Supplies were added in Policy Package 082 September E Board and are no longer needed in this package.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(138,988)	-	-	-	(138,988)
Total Transfers Out	**-**	**-**	**($138,988)**	**-**	**-**	**-**	**($138,988)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Project-Based Rental Housing Assistance**

Pkg: 102 - Improving Program Delivery and Access **Cross Reference Number: 91400-025-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	(138,988)	-	-	-	(138,988)
Total Ending Balance	**-**	**-**	**($138,988)**	**-**	**-**	**-**	**($138,988)**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 104 Addressing Homelessness with PSH

See Governor's Budget on page D-35

Package Description

Permanent Supportive Housing (PSH) utilizes national best practices and is a proven strategy to successfully house individuals experiencing chronic homelessness. This package requests an additional $75 million in development resources through Article XI-Q bond proceeds, which is anticipated to create 500 new PSH units. Funding for these units will be accomplished primarily through this dedicated PSH funding, as well as through leveraging other state and federal funding sources to maximize the impact of this critical state investment. This complex bundling of resources will continue to be delivered through a coordinated process at OHCS as was conducted through the 2021-23 biennium.

PSH units serve extremely low-income households in units with rent assistance that are restricted to serve those 60 percent area median income (AMI) and below. This structure allows chronically homeless households with little to no income to live permanently in units with the support of deeply affordable rents and voluntary onsite support services. Eligible individuals may access PSH units through their region's continuum of care coordinated entry system.

This request includes $1.75 million for rental assistance and supportive services related to 125 units we estimate will be occupied in the 2023-25 biennium.

Rental assistance and tenant services are administered by staff in this program unit. Construction funds will be administered by staff in the Multifamily Rental Housing program unit. Costs of issuance and debt service on Article XI-Q bonds are in the Bond Activities and Debt Service program unit. The bond proceeds are shown in the Capital Construction program unit.

Purpose

This investment package addresses the complex needs of unhoused persons who cannot remain stably housed without supportive tenancy services and rental assistance. OHCS has an established priority of using PSH resources to address the unique needs of those experiencing chronic homelessness, persons who are experiencing long-term homelessness, and/or have a disability. This program provides permanent housing with permanent project-based rent assistance and supportive services to keep vulnerable tenants safely and stably housed.

The PSH program advances several 2019-2023 Statewide Housing Plan priorities: Permanent Supportive Housing, Addressing Homelessness, Affordable Rental Housing, Equity and Racial Justice. This investment requests resources that

sustainability supports the PSH program and allow OHCS to proactively continue creating PSH housing units urgently needed across the state.

How Achieved

Successfully developing and operating PSH is a complex task with many inter-connected roles that need to be built into project design and operations. OHCS hosts the Supportive Housing Institute to bring together the key three entities in any successful PSH development: the developer, the property manager, and the service provider. These project teams are also encouraged to have a member with lived experience to inform design and operations. The Institute prepares the project group as they address barriers commonly faced by these developments and creates a peer support group with fellow cohort members. To be eligible for PSH program funds, the development team must have received technical assistance and training through attending a Supportive Housing Institute.

Capital Funds:
Bond proceeds dedicated to PSH capital development will be offered through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. Other department programmatic resources aligned with PSH priorities are also used to secure new units to serve chronic homeless with permanent supportive housing; any related slots are limited to the placements requested. Notably, as bond proceeds are not able to be invested on Tribal lands given the ownership requirements, OHCS strategically uses other sources of gap funding to move those projects forward. Following these competitive funding rounds, OHCS will score proposals and present funding recommendations to the Housing Stability Council (HSC) for approval. Reservation letters are issued after HSC approval, then loans are closed, and construction begins. Once construction is complete, properties are placed in service and can begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years
- PSH capital fund payments are reimbursed through construction draws and rent assistance and supportive services funding is paid monthly.

Staffing Impact

The current staff dedicated to the Permanent Supportive Housing program at OHCS will assume work required by these additional resources. The work is currently administered through a primary program manager who coordinates fund offerings, the supportive housing institute, and ensures successful agreements are in place with PSH developments. In addition, a Program Analyst 1 provides ongoing support to operations, including payment requests for rent assistance and supportive services.

Quantifying Results

Together, these development resources and funding for rent assistance and services will ensure our ability to produce 500 units of permanent supportive housing. This is accomplished through leveraging these dedicated development resources with other available state and federal funds to produce 500 units that can layer PSH specific rent assistance and services for the chronically homeless. The units must be affordable for 20 to 30 years, but in many cases, will be affordable for 40 to 60 years. The units would be ready to house tenants within three years of the funding becoming available to OHCS.

Equity and Racial Justice Impact

According to the racial disparities and disproportionality index from the Corporation for Supportive Housing, Black Oregonians are 3.3 times more likely than all others to experience chronic homelessness and Native Americans living in Oregon are 3.99 times more likely than all others to experience chronic homelessness. Coupling housing with culturally responsive services and supports, and culturally specific partnerships is critical to decreasing disparity for Black and Native American people in Oregon.

PSH is a crucial part of the wide spectrum of affordable housing and a proven model for successfully housing people experiencing chronic homelessness and reducing barriers to housing instability. Because PSH focuses on people with the highest needs and who may touch various systems (I.e., justice systems, homeless service systems, foster care, etc.), an investment in PSH can help us reach better outcomes for people and can reduce costs on health care, justice systems, emergency services and other public systems. Knowing the racial disparities we see in chronic homelessness, specifically for Black and Native American people, it is important that we prioritize culturally responsive partnerships and projects led by Tribes to ensure we are meeting the unique needs and circumstances these communities are navigating.

Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects. As we look

to also ensure equity as projects are being built, applicants must also provide a narrative outlining plans to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

All of these requirements are intended to directly impact the historic and current barriers Black and Native American people, and other historically marginalized communities, have experienced in accessing safe, stable, and affordable housing.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$1,750,000	$0	$0	**$1,750,000**
Total Package 104	**$1,750,000**	**$0**	**$0**	**$1,750,000**

2025-27 Fiscal Impact

The 2023-25 request estimates that 125 units will receive rent assistance and tenant services for up to one year during the biennium. For the 2025-27 biennium, this will increase to 500 units, although not all of them will be occupied the entire biennium. We estimate that Special Payments will need to increase to $13,940,000 in 2025-27 and $20 million in 2027-29 and beyond.

Governor's Budget

The Governor's Budget increased the investment for PSH to $130 million in the Capital Construction program unit. It is unlikely that the new units will be constructed and occupied in the 2023-25 biennium, so the Special Payments in this package was removed. The amount needed for 2025-27 will be determined in the budget preparation process.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-025-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Admin and Service Charges	-	5,867,492	5,867,492	7,142,652	7,142,652	-
Transfer Out - Intrafund	-	(2,547,179)	(2,547,179)	(3,328,052)	(3,328,052)	-
Total Other Funds	**-**	**$3,320,313**	**$3,320,313**	**$3,814,600**	**$3,814,600**	**-**
Federal Funds						
Federal Funds	-	1,020,316	1,021,932	1,066,983	1,066,983	-
Total Federal Funds	**-**	**$1,020,316**	**$1,021,932**	**$1,066,983**	**$1,066,983**	**-**
Nonlimited Federal Funds						
Federal Funds	-	176,472,688	176,472,688	185,102,399	185,102,399	-
Total Nonlimited Federal Funds	**-**	**$176,472,688**	**$176,472,688**	**$185,102,399**	**$185,102,399**	**-**

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Project-Based Rental Housing Assistance

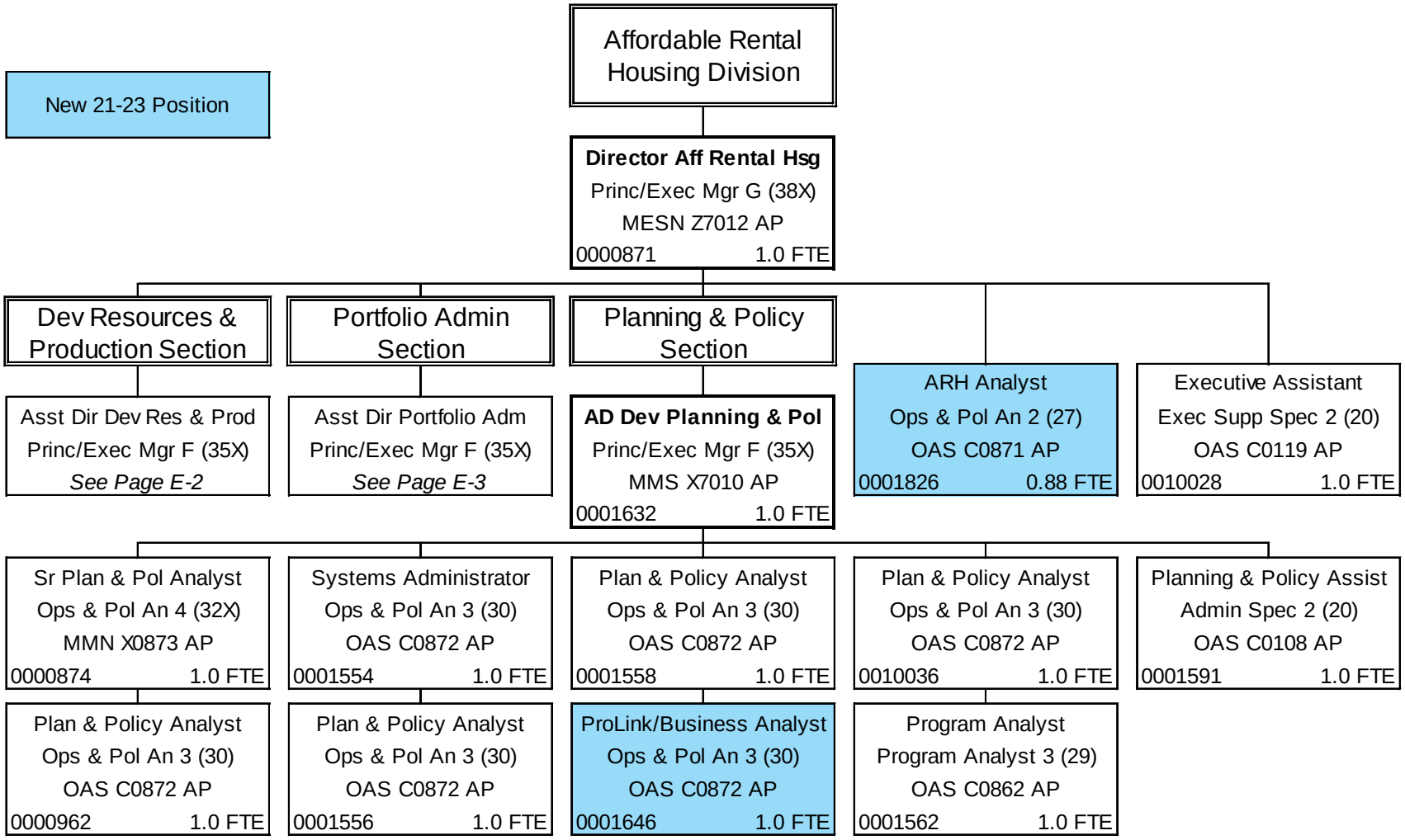
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS								
Admin and Service Charges								
HUD Contract Administration Fee (PBCA)	3400	0415	$0	$5,867,492	$5,867,492	$7,142,652	$7,142,652	$0
Tsfr From Oregon Health Authority								
Support for Permanent Supportive Housing Rent Assist	3400	1443	$0	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	$0	($2,547,179)	($2,547,179)	($3,328,052)	($3,328,052)	$0
TOTAL OTHER FUNDS			**$0**	**$3,320,313**	**$3,320,313**	**$3,814,600**	**$3,814,600**	**$0**
FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (Section 811 PRA)	6400	0995	$0	$1,020,316	$1,021,932	$1,066,983	$1,066,983	$0
TOTAL FEDERAL FUNDS			**$0**	**$1,020,316**	**$1,021,932**	**$1,066,983**	**$1,066,983**	**$0**
NONLIMITED FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (Sect 8 Rent Subs)	6200	0995	$0	$176,472,688	$176,472,688	$185,102,399	$185,102,399	$0
TOTAL NONLIMITED FEDERAL FUNDS			**$0**	**$176,472,688**	**$176,472,688**	**$185,102,399**	**$185,102,399**	**$0**

Multifamily Rental Housing Programs

OREGON HOUSING and COMMUNITY SERVICES

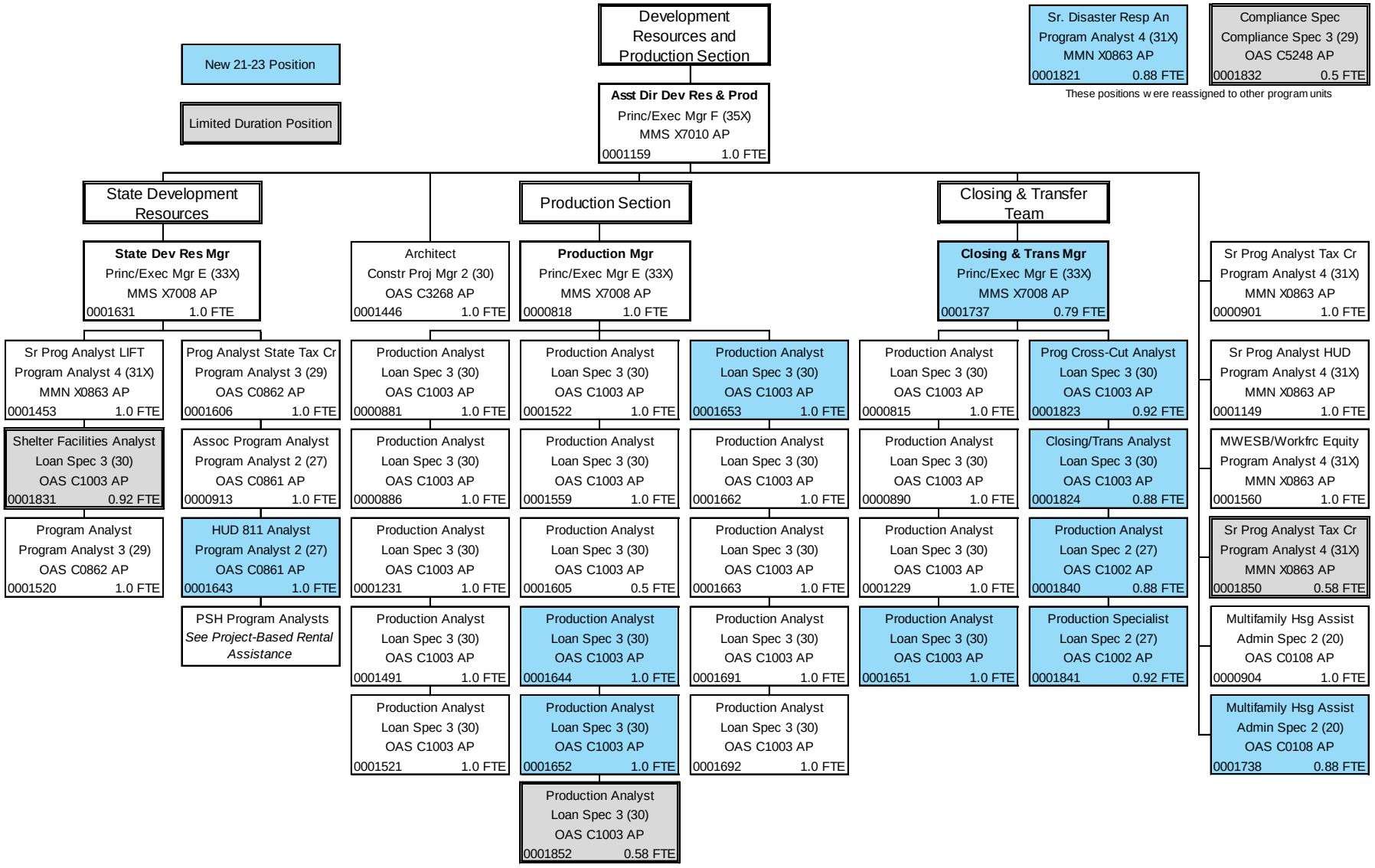
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2021-23 Organizational Charts (2/1/23)



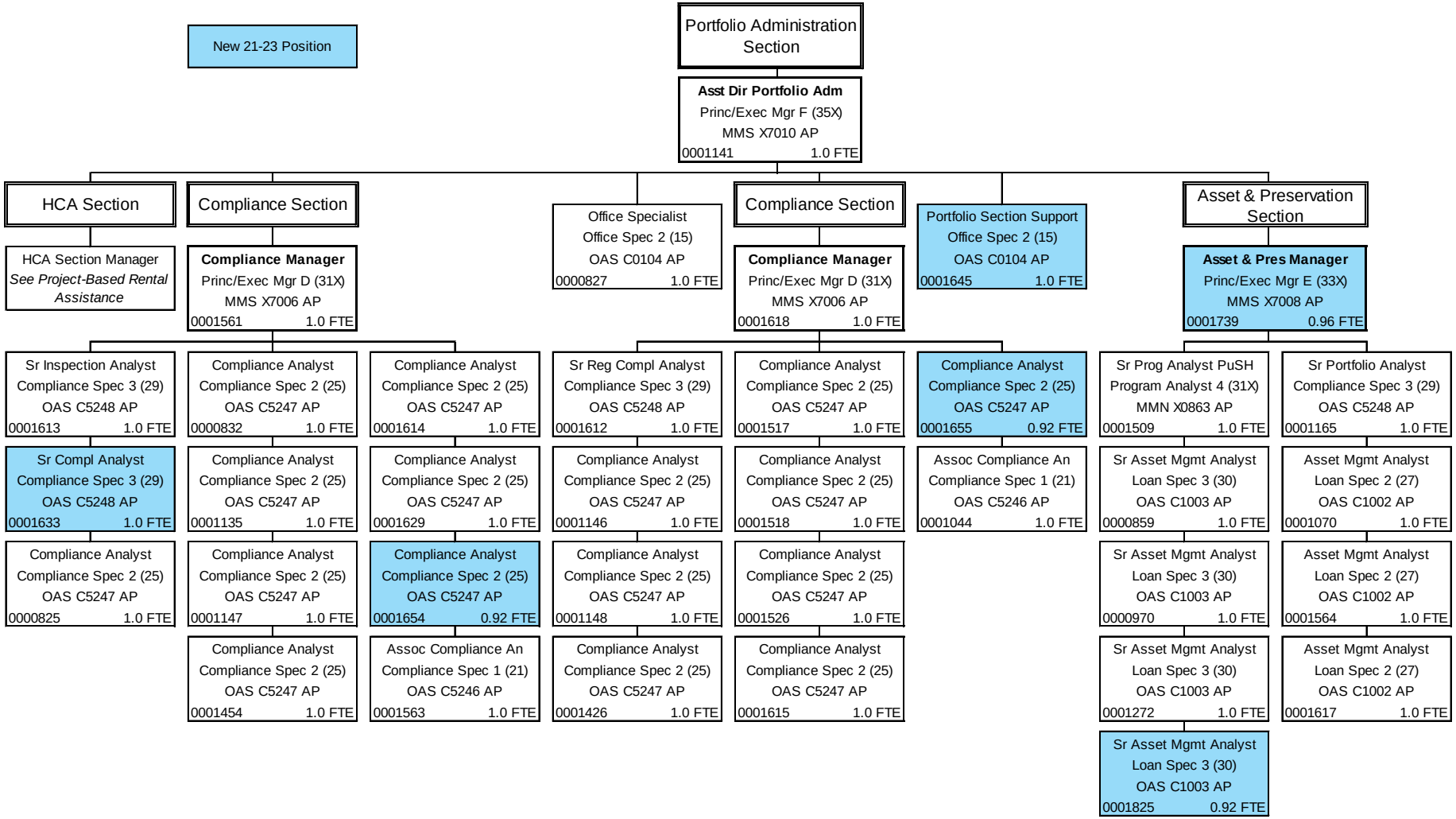
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2021-23 Organizational Charts (2/1/23)



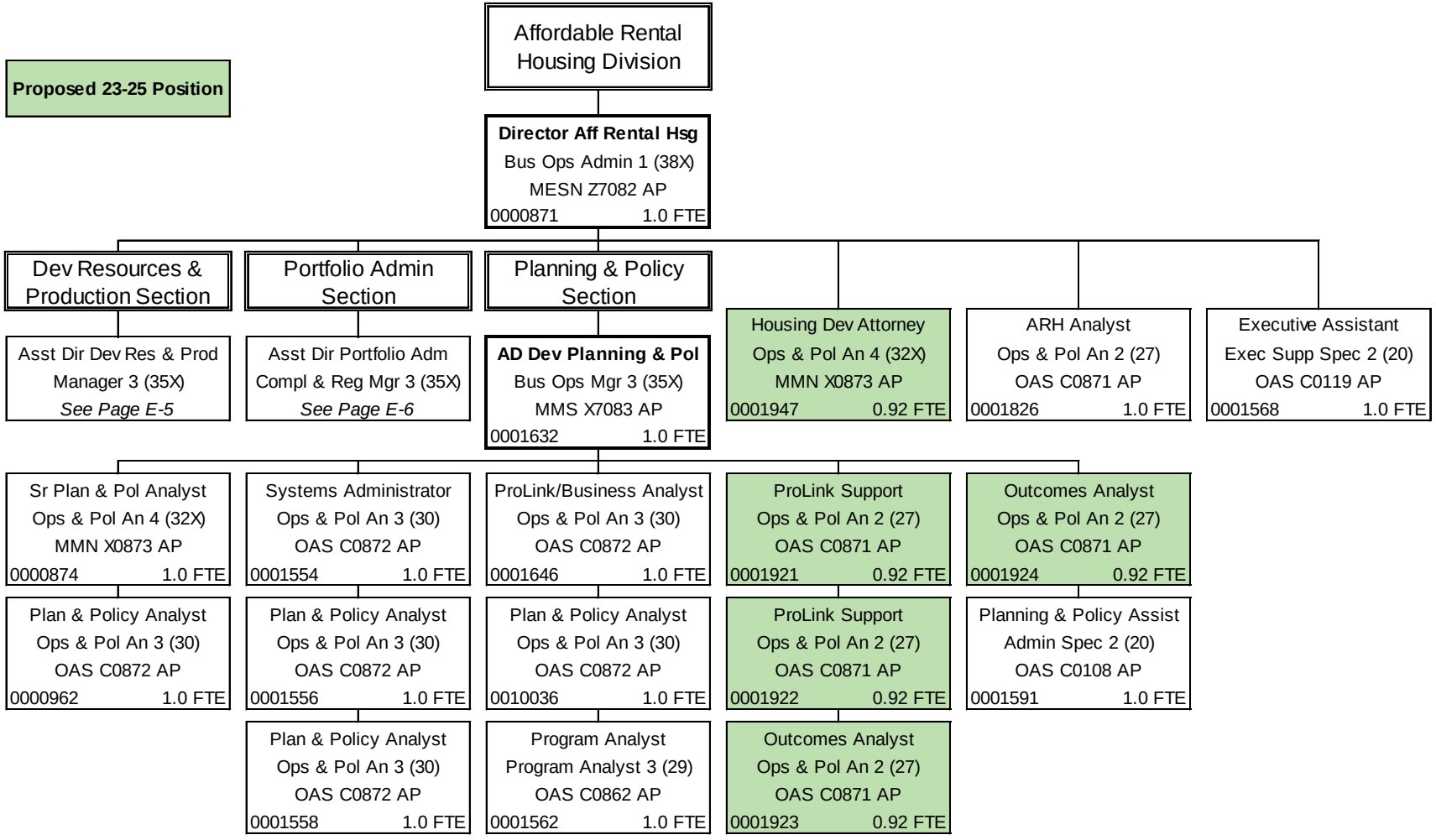
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2021-23 Organizational Charts (2/1/23)



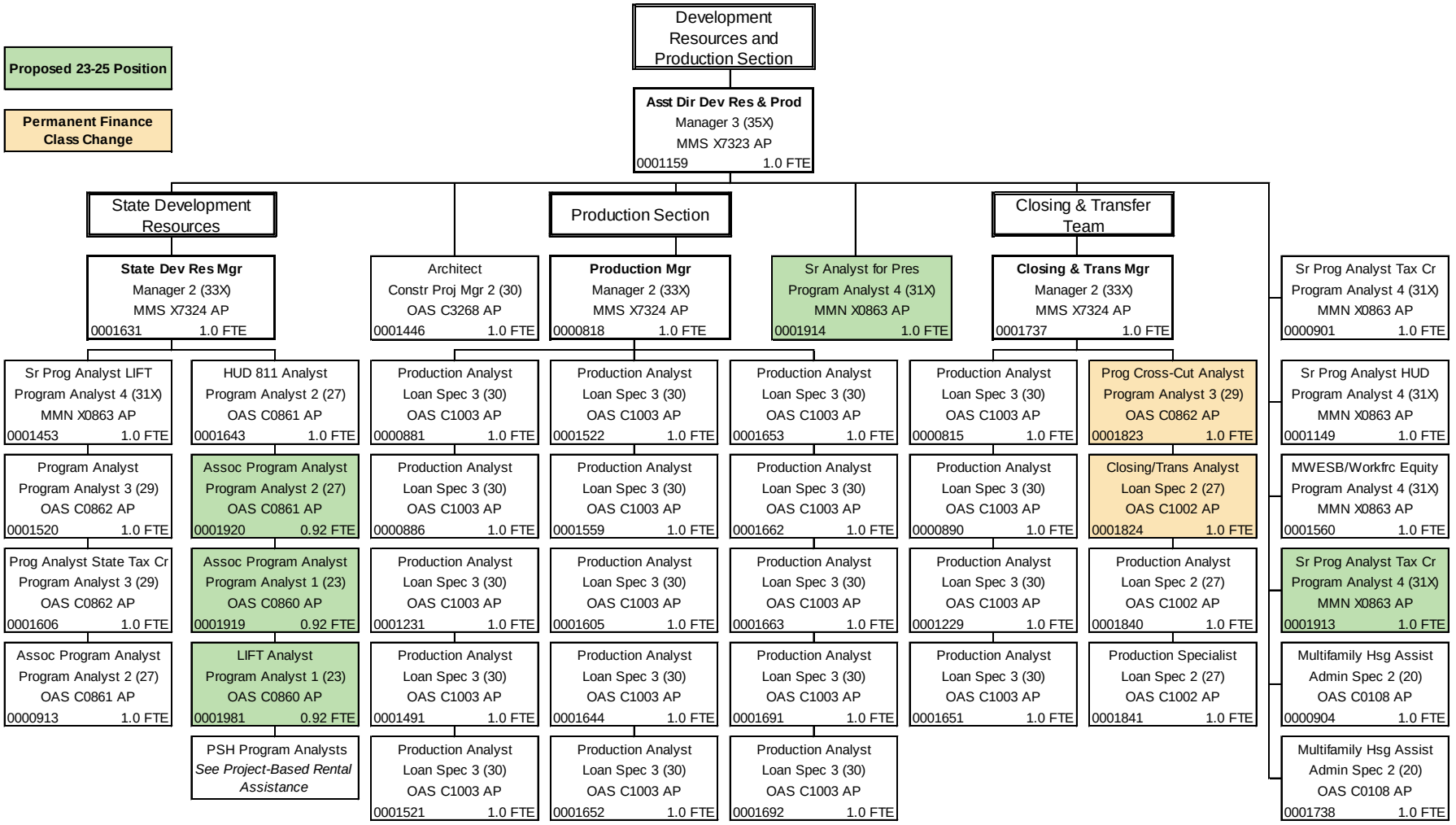
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2023-25 Organizational Charts: Proposed



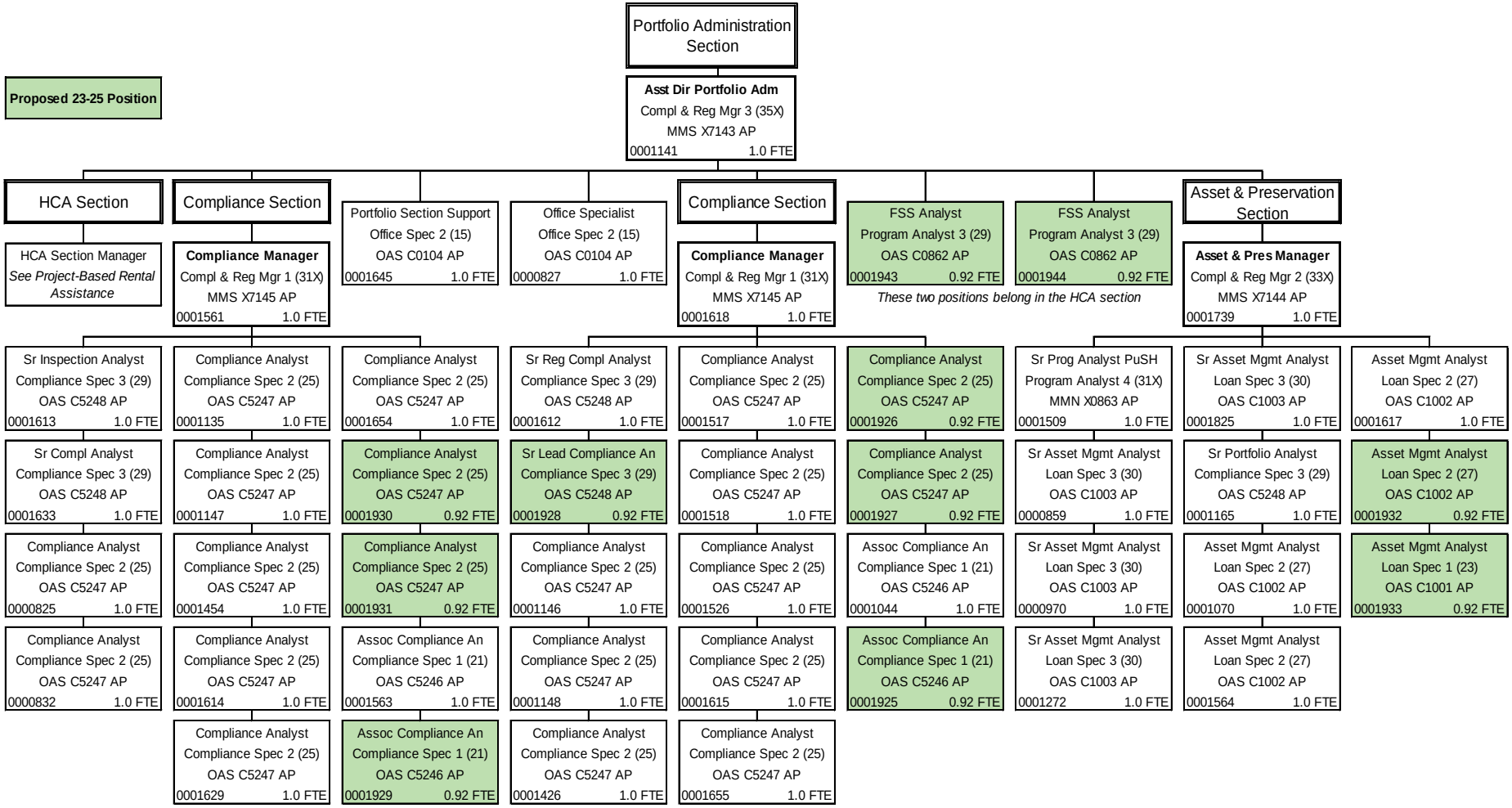
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2023-25 Organizational Chart: Proposed



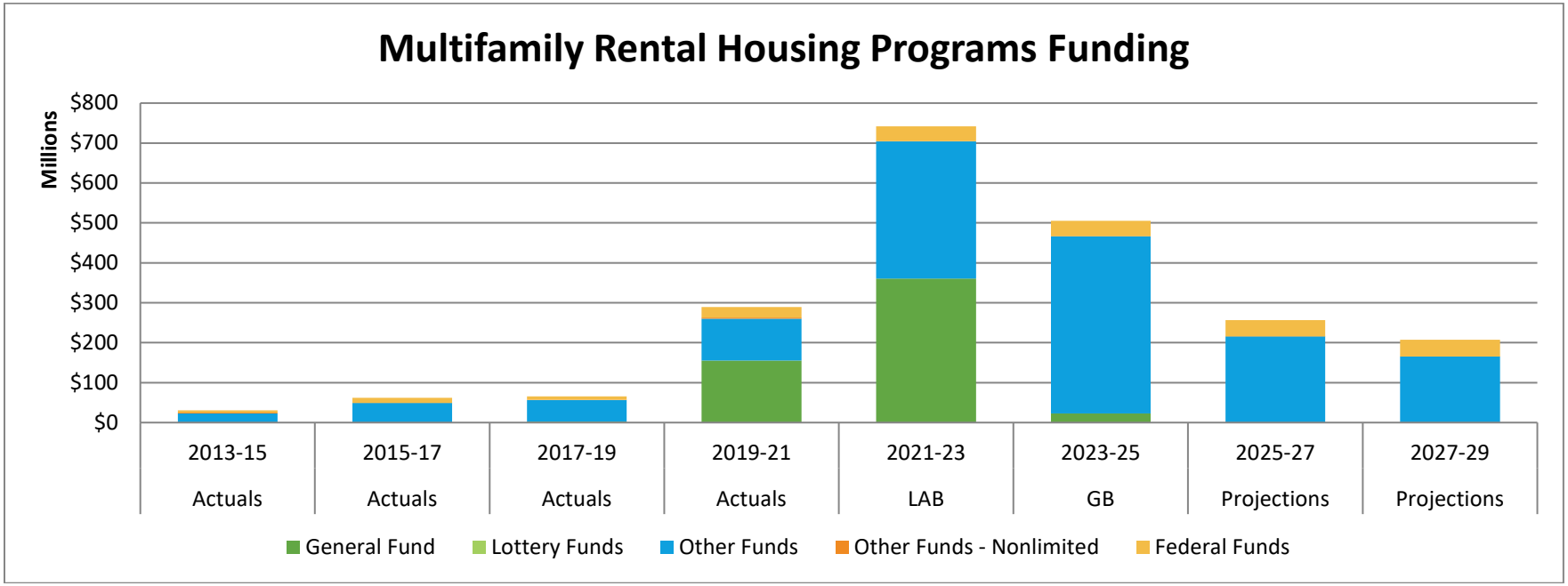
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2023-25 Organizational Chart: Proposed



Multifamily Rental Housing Programs Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Natasha Detweiler-Daby, Affordable Rental Housing Division Director



Program Overview

OHCS provides a continuum of housing options for low income and at-risk Oregonians in need through administration of federal and state-funded affordable rental housing resources. The resources assist in the development of new affordable housing units, acquisition and rehabilitation of existing affordable housing units, and preserving affordable housing properties, including those with project-based federal rental subsidies.

Program Funding Request

In this program unit, new funding for 2023-25 reflects the continued demand for resources to preserve rental housing as affordability restrictions expire or properties are at-risk of converting to market rate, increases funds for land acquisition to scale, and ensures broader reach of the new Co-Location of Affordable Rental Housing with Early Learning and Day Care (CARE) Initiative. In addition, OHCS is requesting strategic investments in demonstrated successes of programs funded

through Article XI-Q bonds for capital construction. Bond proceeds are included in the Capital Construction program unit but will be administered by this division. Total investments are $23 million General Fund and $123.1 million Other Funds, plus $900 million in Article XI-Q bonds included in the Capital Construction program unit.

The 2021-23 biennium saw significant investments of one-time funds, which are phased out for 2023-25. This includes General Fund appropriations to mitigate COVID-related development cost increases and rental income losses for landlords, continuation of the Landlord Compensation Fund, investments in the Land Acquisition and Naturally Occurring Affordable Housing programs, affordable rental housing preservation, preserving manufactured home parks, and development funds for small projects. Other Funds phase-outs include lottery bond proceeds for wildfire recovery, limitation for fully expended lottery bond proceeds from previous biennia, and limitation related to transferring General Fund to Other Funds for certain programs. Reductions total $360 million General Fund and $92.2 million Other Funds.

Multifamily Rental Housing Programs								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 GB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	0	169,351	1,048,109	155,437,828	360,283,839	23,000,000	0	0
Lottery Funds	0	0	787,237	0	0	0	0	0
Other Funds	23,161,809	48,821,505	54,661,029	104,384,350	343,542,262	443,678,054	215,669,971	165,075,247
Other Funds Non-Limited	1,758,160	340,809	574,14	3,365,971	900,000	400,000	421,300	439,837
Federal Funds	5,792,331	12,458,110	8,261,159	26,167,533	37,274,870	37,840,733	40,110,458	41,901,018
All Funds	**30,712,300**	**61,789,775**	**65,331,658**	**289,355,682**	**742,000,971**	**504,918,787**	**256,201,566**	**207,416,103**
Positions/FTE	34/34.0	40/39.17	55/47.06	78/65.22	92/89.33	108/106.48	106/106.0	106/106.0

Program Description

OHCS facilitates the increased availability of safe, decent, affordable housing for low income Oregonians by administering federal and state-funded multifamily rental housing resources. The programs help fund development of new affordable units and acquisition and rehabilitation of existing rental units. These rental homes serve low-income working families, formerly homeless people, special needs populations, veterans, and many others in need of housing that is within reach of those with lower incomes. Funding combines resources that may include low income housing tax credits, low interest loans (including tax-exempt bond financing), grants, and tax incentives, which are almost always combined with private-financing tools.

Most funding resources are awarded through a competitive process or open funding rounds. A biennial funding calendar that includes all resources is developed in conjunction with the Oregon Housing Stability Council. Application processes incorporate policy objectives that ensure funds are targeted for projects with strong affordability, are linked to unique local community needs, meet equity and racial justice goals, and align with Statewide Housing Plan priorities. Funding is also tied to appropriate resident services that are designed to ensure housing stability and meet the needs of the most vulnerable

residents. Examples of resident services include health care referral programs and services, after school activities, mental health services, and meal programs.

Program Justification

Affordable rental housing programs help ensure that low-income Oregonians have access to decent housing which meets their basic needs at an affordable rate. Housing stability has been proved to provide broad benefits to families and communities, including reducing stress and financial hardship, and supporting educational achievement and job performance. Data from the Oregon Housing Needs Analysis (resulting from House Bill 2003 in 2019) indicates a statewide need for over 270,000 housing units to serve low-income households. Currently, 48 percent of renter households spend 30 percent or more of their incomes on housing. OHCS housing development programs serve to increase the supply of affordable rental housing and help provide access to stable housing for those without options in the private market.

Program Performance

The number of units developed or rehabilitated each year is the primary performance measure for the Affordable Rental Housing Division. The chart below outlines data from 2009-11 to present. OHCS has a five-year goal in the Statewide Housing Plan to increase the affordable rental housing pipeline to 25,000. As of January 2022, more than 18,329 units were funded or created through this pipeline, breaking all investment records for the agency.

	2009-11	2011-13	2013-15	2015-17	2017-19	2019-21	2021-23 *(projected)*	2023-25 *(projected)*	2025-27 *(projected)*
Number of Affordable Units Produced or Rehabilitated	3,062	2,994	3,785	4,522	6,443	8,775	10,436	7,200	7,000

The demand for affordable rental housing units is significantly greater than the resources available through OHCS. This is demonstrated by the very low vacancy rates realized at the projects funded by OHCS, as well as the long wait lists for subsidized housing and Section 8 project-based rental assistance.

Enabling Legislation and Program Authorization

The table below outlines State and Federal authorizing legislation for Multifamily Rental Housing Programs:

Authority	Program	Legislation
Federal	HOME Investment Partnership Program	42 USC 12724
Federal	National Housing Trust Fund	2008 HERA
Federal	Low Income Housing Tax Credits	IRS Section 42
State	Oregon Affordable Housing Tax Credits	ORS 317.097

Authority	Program	Legislation
State	General Housing Assistance Program	ORS 456.550-725
State	Housing Development Grant Program	ORS 456.515-720
State	Agricultural Workforce Housing Tax Credit	ORS 458.620
State	Agricultural Workforce Housing Development Account	ORS 458.660
State	Community Incentive Fund	ORS 458.700-740
State	Oregon Rural Rehabilitation	ORS 566.340
State	Housing Preservation Fund Program	ORS 456.548; 456.555; 456.620-720
State	Elderly and Disabled Housing Program	ORS 456.535, 456.539
State	Risk Share Rental Housing Program	ORS 456.620; 456.625
State	Pass-through Revenue Bond Financing Program	ORS 456.620-456.720
State	HELP	ORS 456.555
State	Loan Guarantee Program	ORS 456.625
State	Predevelopment Loan Program	ORS 456
State	Mobile Home Park Purchase Predevelopment Loan Program	ORS 456.579-456.581
State	Manufactured Communities Resources	ORS 446.515 – 446.547
State	Mental Health Housing	ORS 458.380
State	Local Innovation and Fast Track Housing	ORS 458.485
State	Land Acquisition Revolving Loan Program	ORS 456.502

Funding Streams

Multifamily Rental Housing Programs are funded by Other Funds and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
Document Recording Fees	General Housing Account Program	ORS 294.187
PGE and Pacific Power Ratepayers	Housing Development Grants	ORS 757.612
Charges for program administration and funding application	Multifamily Housing Finance	
Charges for management and compliance monitoring	Asset Management and Compliance	

Funding Source	Program Name	Authorizing Legislation
US Dept. of Housing & Urban Development	HOME Investment Partnership Program	42 USC 12724

Comparison of Funding 2023-25 Proposal to 2021-23 Funding

As noted above, the 2023-25 proposal is significantly changed from the 2021-23 budget. We are requesting to continue proven programs, while we continue distributing funds from one-time investments. We are requesting additional funds to preserve affordable rental housing that the state is at risk of losing, expand access to the Co-Location of Affordable Rental Housing with Early Learning and Day Care (CARE) Initiative, and another investment in the Land Acquisition Program. The total change in this program unit is a reduction of $237.1 million in all funds.

Multifamily Rental Housing Programs Description

The Multifamily Rental Housing Programs provide a continuum of housing options for low-income and at-risk Oregonians through administration of federal and state-funded affordable rental housing resources. The resources assist in the development of new housing units, acquisition and rehabilitation of existing housing units, and preserving affordable housing properties, including those with project-based federal rental subsidies.

The demand for affordable rental housing units is significantly greater than the resources available through OHCS. This is demonstrated by the very low vacancy rates realized at the projects funded by OHCS, as well as the long wait lists for subsidized housing and Section 8 project-based rental assistance. The department's efforts in funding new construction, acquisition and rehabilitation, and preservation of affordable rental housing help address the significant need throughout the state.

Often, OHCS allocates multiple sources of state and federal resources to a project that is seeking funds to maximize leverage and ensure project viability. In exchange for the public investment in the construction or rehabilitation of rental units, property owners are required to maintain long-term affordability of the units. This is documented through a regulatory agreement that is recorded against the real property. Through the allocation of federal low-income housing tax credits (LIHTC), low-interest loan programs, grants, and other tax credits, OHCS works in cooperation with local partners and the private sector to invest resources necessary to successfully develop and preserve affordable housing throughout Oregon.

Reduced borrowing costs to developers through low interest loans, along with gap funding and equity leveraged through federal LIHTC, result in the ability to provide lower monthly rents than those found in the private sector for qualified low-income tenants. This provides individuals and families with more residual income to cover critical household expenses. One prominent study found that "working families paying 30 percent or less of their income for housing were able to dedicate more than twice as much of their income to health care and insurance as those paying 50 percent or more for housing."

Given the regulatory compliance requirements that come with the federal and state resources, OHCS's Portfolio Administration Section monitors the physical condition, management, and tenant eligibility of projects that have received funding. Many properties are inspected at least annually, and a review of management is conducted to ensure compliance with regulatory standards, federal regulations, and state rules. Individual units, common areas, building exteriors, roofs and landscaping are inspected in conjunction with representatives from the property management firm responsible for the day-to-day management of the projects.

For affordable rental housing programs to be effective, OHCS partners with individuals, community development corporations, housing authorities, financial institutions, and other entities. Associated cost drivers for administration of these programs include programmatic data tracking and reporting, compliance monitoring, financial review (both at the time of

development and as asset management through the regulatory compliance period), underwriting, contract renewals, and tenant complaint resolution. Limitations of federal private activity bonds (PAB) also impact affordable housing development and have further complicated analysis of leveraging funds. Processes associated with affordable housing rental programs and policies are continuously under evaluation as we endeavor to identify more efficient delivery methods, improve performance, and realize meaningful outcomes, given the scarce resources and high demand. In the 2021-23 biennium, OHCS is on track to make a record number of rental homes available through our development pipeline, with only a modest increase in administrative costs.

Funding Sources for Multifamily Rental Housing Programs

Affordable Rental Housing Development Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Affordable Housing Preservation	General Fund	General Fund	$18,000,000
	Lottery Bond proceeds	Other Funds	$118,300,000
	Cash balance (2021-23 funds)	Other Funds	$114,209,350
Co-Location of Affordable Rental Housing with Early Learning and Day Care (CARE)	General Fund	General Fund	$5,000,000
Gap Financing (due to COVID-19 construction cost increases)	Cash balance (2021-23 funds)	Other Funds	$10,000,000
General Housing Account Program	Document recording fees, cash balance	Other Funds	$117,270,835
HOME Investment Partnership Program	US Dept. of Housing & Urban Development	Federal Funds	$24,295,879
Housing Development Grant Program	Public purpose charge, interest earnings	Other Funds	$20,468,013
Land Acquisition Program	General Fund	General Fund	$0
	Transfer from GF, cash balance	Other Funds	$30,141,460
National Housing Trust Fund Program	US Dept. of Housing & Urban Development	Federal Funds	$13,370,745
Naturally Occurring Affordable Housing	Cash balance (2021-23 funds)	Other Funds	$5,000,000

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Affordable Rental Housing Development Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Other Housing Grants, Loans, and Tax Credits	Charges for services, loan repayments	Other Funds	$15,839,025

Portfolio Administration			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Portfolio Administration and Asset Management	Charges for services	Other Funds	$12,449,371
	Dept. of Housing & Urban Development	Federal Funds	$174,109

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by $5,087 in Multifamily Rental Housing Programs in the 2023-25 biennium. This package increases General Fund by $2,449, decreases Other Funds by $2,171, and increases Federal Funds by $4,809.

021 Phase-In

In Multifamily Rental Housing Programs, this package phases in $57.7 million in Other Funds limitation related to one-time funding for affordable rental housing preservation. In the 2021-23 biennium, $165 million General Fund was appropriated for this purpose. OHCS anticipates all funds to be committed before the biennium ends, but expenditures for construction will extend into the 2023-25 biennium.

022 Phase-Out Program and One-Time Costs

This package phases out one-time investments from 2021-23, totaling $360,000,000 in General Fund and $92,182,102 Other Funds. General Fund investments include $55 million for housing development gap financing due to COVID-19 cost increases, $45 million in programs to assist landlords who lost rental income due to COVID-19, $30 million for the land acquisition program, $20 million for manufactured home parks preservation, $10 million for naturally occurring affordable housing acquisition, $165 million for preserving affordable rental housing, and $35 million for small affordable rental housing projects.

Some of the General Fund programs had funds transferred to Other Funds accounts because construction spending often extends past the biennial period or funds are loaned instead of granted. This package phases out $30 million Other Funds related to the transfers. It also phases out $20 million of lottery bond proceeds authorized for recovery efforts related to the 2020 Labor Day wildfires, and $41.6 million for lottery bond proceeds from prior biennia. Finally, $537,876 for temporary

services and Services and Supplies related to the Landlord Compensation Fund, preservation, and shelter activities is removed.

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees, and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.3 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Multifamily Rental Housing Programs, OHCS anticipates an increase of $10,492,334 in 2023-25. This package increases General Fund by $16,604; Other Funds by $10,170,515; and Federal Funds by $305,215.

060 Technical Adjustments

This package moves in one position from Central Services to Multifamily Rental Housing and moves out two positions, one to Disaster Recovery and Resilience and one to Central Services. The net change is a decrease of $203,970 in Other Funds and a decrease of $31,909 in Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,449	-	-	-	-	-	2,449
Federal Funds	-	-	-	4,809	-	-	4,809
Total Revenues	**$2,449**	**-**	**-**	**$4,809**	**-**	**-**	**$7,258**
Personal Services							
All Other Differential	-	-	73	-	-	-	73
Public Employees' Retire Cont	-	-	13	-	-	-	13
Pension Obligation Bond	45	-	58,554	10,839	-	-	69,438
Social Security Taxes	-	-	6	-	-	-	6
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Mass Transit Tax	19	-	6,053	-	-	-	6,072
Vacancy Savings	2,385	-	(66,870)	(6,030)	-	-	(70,515)
Total Personal Services	**$2,449**	**-**	**($2,171)**	**$4,809**	**-**	**-**	**$5,087**
Total Expenditures							
Total Expenditures	2,449	-	(2,171)	4,809	-	-	5,087
Total Expenditures	**$2,449**	**-**	**($2,171)**	**$4,809**	**-**	**-**	**$5,087**
Ending Balance							
Ending Balance	-	-	2,171	-	-	-	2,171
Total Ending Balance	**-**	**-**	**$2,171**	**-**	**-**	**-**	**$2,171**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 021 - Phase-in

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	57,700,000	-	-	-	57,700,000
Total Special Payments	**-**	**-**	**$57,700,000**	**-**	**-**	**-**	**$57,700,000**
Total Expenditures							
Total Expenditures	-	-	57,700,000	-	-	-	57,700,000
Total Expenditures	**-**	**-**	**$57,700,000**	**-**	**-**	**-**	**$57,700,000**
Ending Balance							
Ending Balance	-	-	(57,700,000)	-	-	-	(57,700,000)
Total Ending Balance	**-**	**-**	**($57,700,000)**	**-**	**-**	**-**	**($57,700,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Multifamily Rental Housing Programs**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 91400-030-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(360,000,000)	-	-	-	-	-	(360,000,000)
Transfer from General Fund	-	-	(295,320,975)	-	-	-	(295,320,975)
Total Revenues	**($360,000,000)**	**-**	**($295,320,975)**	**-**	**-**	**-**	**($655,320,975)**
Personal Services							
Temporary Appointments	-	-	(451,900)	-	-	-	(451,900)
Social Security Taxes	-	-	(34,570)	-	-	-	(34,570)
Total Personal Services	**-**	**-**	**($486,470)**	**-**	**-**	**-**	**($486,470)**
Services & Supplies							
Instate Travel	-	-	(4,391)	-	-	-	(4,391)
Employee Training	-	-	(5,400)	-	-	-	(5,400)
Office Expenses	-	-	(7,854)	-	-	-	(7,854)
Telecommunications	-	-	(2,661)	-	-	-	(2,661)
Data Processing	-	-	(3,100)	-	-	-	(3,100)
Employee Recruitment and Develop	-	-	(800)	-	-	-	(800)
Other Services and Supplies	-	-	(18,800)	-	-	-	(18,800)
IT Expendable Property	-	-	(8,400)	-	-	-	(8,400)
Total Services & Supplies	**-**	**-**	**($51,406)**	**-**	**-**	**-**	**($51,406)**
Special Payments							
Dist to Non-Profit Organizations	(30,000,000)	-	(25,000,000)	-	-	-	(55,000,000)
Intra-Agency Gen Fund Transfer	(295,000,000)	-	-	-	-	-	(295,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	(35,000,000)	-	(66,644,226)	-	-	-	(101,644,226)
Total Special Payments	**($360,000,000)**	**-**	**($91,644,226)**	**-**	**-**	**-**	**($451,644,226)**
Total Expenditures							
Total Expenditures	(360,000,000)	-	(92,182,102)	-	-	-	(452,182,102)
Total Expenditures	**($360,000,000)**	**-**	**($92,182,102)**	**-**	**-**	**-**	**($452,182,102)**
Ending Balance							
Ending Balance	-	-	(203,138,873)	-	-	-	(203,138,873)
Total Ending Balance	**-**	**-**	**($203,138,873)**	**-**	**-**	**-**	**($203,138,873)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	16,604	-	-	-	-	-	16,604
Federal Funds	-	-	-	305,215	-	-	305,215
Total Revenues	**$16,604**	**-**	**-**	**$305,215**	**-**	**-**	**$321,819**
Services & Supplies							
Instate Travel	250	-	8,395	471	-	-	9,116
Out of State Travel	114	-	2,900	339	-	-	3,353
Employee Training	91	-	3,141	302	-	-	3,534
Office Expenses	227	-	3,678	220	-	-	4,125
Telecommunications	-	-	2,362	88	-	-	2,450
Data Processing	-	-	4,913	86	-	-	4,999
Publicity and Publications	-	-	769	-	-	-	769
Professional Services	14,538	-	15,398	1,634	-	-	31,570
IT Professional Services	-	-	901	-	-	-	901
Attorney General	634	-	354,677	509	-	-	355,820
Employee Recruitment and Develop	-	-	143	17	-	-	160
Dues and Subscriptions	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	20,092	416	-	-	20,508
Facilities Maintenance	-	-	19	-	-	-	19
Agency Program Related S and S	-	-	44	-	-	-	44
Other Services and Supplies	750	-	13,810	405	-	-	14,965
Expendable Prop 250 - 5000	-	-	388	71	-	-	459

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	3,511	200	-	-	3,711
Total Services & Supplies	**$16,604**	**-**	**$435,216**	**$4,758**	**-**	**-**	**$456,578**
Special Payments							
Dist to Other Gov Unit	-	-	28,912	-	-	-	28,912
Dist to Non-Gov Units	-	-	2,614,669	-	-	-	2,614,669
Dist to Non-Profit Organizations	-	-	1,531,127	300,457	-	-	1,831,584
Loans Made - Other	-	-	1,873,616	-	-	-	1,873,616
Other Special Payments	-	-	3,686,975	-	-	-	3,686,975
Total Special Payments	**-**	**-**	**$9,735,299**	**$300,457**	**-**	**-**	**$10,035,756**
Total Expenditures							
Total Expenditures	16,604	-	10,170,515	305,215	-	-	10,492,334
Total Expenditures	**$16,604**	**-**	**$10,170,515**	**$305,215**	**-**	**-**	**$10,492,334**
Ending Balance							
Ending Balance	-	-	(10,170,515)	-	-	-	(10,170,515)
Total Ending Balance	**-**	**-**	**($10,170,515)**	**-**	**-**	**-**	**($10,170,515)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(31,909)	-	-	(31,909)
Total Revenues	**-**	**-**	**-**	**($31,909)**	**-**	**-**	**($31,909)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(136,061)	(19,027)	-	-	(155,088)
Empl. Rel. Bd. Assessments	-	-	(42)	(11)	-	-	(53)
Public Employees' Retire Cont	-	-	(24,381)	(3,410)	-	-	(27,791)
Social Security Taxes	-	-	(10,408)	(1,456)	-	-	(11,864)
Paid Family Medical Leave Insurance	-	-	(545)	(76)	-	-	(621)
Worker's Comp. Assess. (WCD)	-	-	(37)	(9)	-	-	(46)
Mass Transit Tax	-	-	(816)	-	-	-	(816)
Flexible Benefits	-	-	(31,680)	(7,920)	-	-	(39,600)
Total Personal Services	**-**	**-**	**($203,970)**	**($31,909)**	**-**	**-**	**($235,879)**
Total Expenditures							
Total Expenditures	-	-	(203,970)	(31,909)	-	-	(235,879)
Total Expenditures	**-**	**-**	**($203,970)**	**($31,909)**	**-**	**-**	**($235,879)**
Ending Balance							
Ending Balance	-	-	203,970	-	-	-	203,970
Total Ending Balance	**-**	**-**	**$203,970**	**-**	**-**	**-**	**$203,970**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(1)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(1)**
Total FTE							
Total FTE							(1.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(1.00)**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1568	1322330	103507	OAS C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	24	7	4,776	114,624	69,467	184,091	1	1.00
1821	1402675	127308	MMN X0863 A P	PROGRAM ANALYST 4	31	PF	0	3	7,274	-174,576	-85,036	-259,612	-1	-1.00
10028	516200	7881	OAS C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	0	3	3,964	-95,136	-64,406	-159,542	-1	-1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-136,061**	**-67,094**	**-203,155**		
				Federal Funds						**-19,027**	**-12,881**	**-31,908**		
				Total Funds						**-155,088**	**-79,975**	**-235,063**	**-1**	**-1.00**

Policy Package 090 Analyst Adjustment

This package makes a one-time General Fund reduction of $0.3 million by shifting administrative costs for the Publicly Supported Housing Preservation program from General Fund to Other Funds. The Other Funds revenue source to support the additional Other Funds expenditures is excess operating reserves from revenue streams such as conduit bond fees or Low Income Housing Tax Credit 4% fees, among others.

This package also reduces projected document recording fee revenue from $87.6 million to $67.6 million for the 2023-25 biennium based on the most recent estimate provided by the Department of Revenue (DOR). DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

Finally, a small technical change was made due to statewide adjustments to projected Attorney General costs.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(305,548)	-	-	-	-	-	(305,548)
Tsfr From Revenue, Dept of	-	-	(19,937,846)	-	-	-	(19,937,846)
Total Revenues	**($305,548)**	**-**	**($19,937,846)**	**-**	**-**	**-**	**($20,243,394)**
Personal Services							
Class/Unclass Sal. and Per Diem	(58,308)	-	58,308	-	-	-	-
Empl. Rel. Bd. Assessments	(13)	-	13	-	-	-	-
Public Employees' Retire Cont	(10,449)	-	10,449	-	-	-	-
Pension Obligation Bond	(3,082)	-	3,082	-	-	-	-
Social Security Taxes	(4,461)	-	4,461	-	-	-	-
Paid Family Medical Leave Insurance	(233)	-	233	-	-	-	-
Worker's Comp. Assess. (WCD)	(12)	-	12	-	-	-	-
Mass Transit Tax	(350)	-	350	-	-	-	-
Flexible Benefits	(9,900)	-	9,900	-	-	-	-
Vacancy Savings	551	-	(551)	-	-	-	-
Total Personal Services	**($86,257)**	**-**	**$86,257**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	(6,204)	-	6,204	-	-	-	-
Out of State Travel	(2,821)	-	2,821	-	-	-	-
Employee Training	(2,256)	-	2,256	-	-	-	-
Office Expenses	(5,640)	-	5,640	-	-	-	-
Professional Services	(179,747)	-	179,747	-	-	-	-
Attorney General	(4,027)	-	4,027	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	(18,596)	-	18,596	-	-	-	-
Total Services & Supplies	**($219,291)**	**-**	**$219,291**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	(305,548)	-	305,548	-	-	-	-
Total Expenditures	**($305,548)**	**-**	**$305,548**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	(20,243,394)	-	-	-	(20,243,394)
Total Ending Balance	**-**	**-**	**($20,243,394)**	**-**	**-**	**-**	**($20,243,394)**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1509	1302650	1693	MMN X0863 A P	PROGRAM ANALYST 4	31	PF	0	9	9,718	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**

Policy Package 092 Statewide AG Adjustment

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, General Fund is reduced by $195, Other Funds are reduced by $109,120 and Federal Funds are reduced by $157.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(195)	-	-	-	-	-	(195)
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**($195)**	**-**	**-**	**-**	**-**	**-**	**($195)**
Services & Supplies							
Attorney General	(195)	-	(109,120)	(157)	-	-	(109,472)
Total Services & Supplies	**($195)**	**-**	**($109,120)**	**($157)**	**-**	**-**	**($109,472)**
Total Expenditures							
Total Expenditures	(195)	-	(109,120)	(157)	-	-	(109,472)
Total Expenditures	**($195)**	**-**	**($109,120)**	**($157)**	**-**	**-**	**($109,472)**
Ending Balance							
Ending Balance	-	-	109,120	157	-	-	109,277
Total Ending Balance	**-**	**-**	**$109,120**	**$157**	**-**	**-**	**$109,277**

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

In this program unit, funds are transferred to the Central Services program unit to cover a proportionate share of agency-wide costs for support positions.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional

staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

None of the restored positions are in this program unit.

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 101	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(188,731)	-	-	-	(188,731)
Total Transfers Out	**-**	**-**	**($188,731)**	**-**	**-**	**-**	**($188,731)**
Ending Balance							
Ending Balance	-	-	(188,731)	-	-	-	(188,731)
Total Ending Balance	**-**	**-**	**($188,731)**	**-**	**-**	**-**	**($188,731)**

Policy Package 102 Improving Program Delivery and Access

Package Description

This policy option package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Affordable Rental Housing Division.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

How Achieved

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

Staffing Impact

In the Multifamily Rental Housing program unit, we are requesting 20 additional positions (18.56 FTE) at various classifications in several sections.

In the Policy and Planning Section, we are requesting four positions (3.68 FTE) at the Operations and Policy Analyst 2 level. Two of these positions will coordinate data and analysis in the systems that track affordable housing developments from application through long-term affordability. These positions will allow the division to conduct needed analysis and reporting from our data system and allow adoption of best practices in data collection from development through compliance. Deliberate staffing focused on system data and tracking both internally, as well as for transparency externally, will serve to build on best practices and ensure ability to report and track outcomes of state investments. Specific duties include reviewing applications and agreements, explaining program and system requirements, monitoring data submission and program

outcomes, and identifying operational and process efficiencies. The other two positions will provide outreach and support for all Affordable Rental Housing Division programs and functions, including both federal and state-initiated dollars (multi-family finance, asset management and compliance). These key positions will serve to offset capacity gaps in communication, evaluation, and program development. They will advise management, staff, and partners regarding development and production operations, and coordinate with other division staff to inform and implement policy development and outreach for programs as changes occur.

The Development Resources and Production Section is requesting two Program Analyst 4 positions (1.88 FTE). One position will serve as an authority and technical expert for the federal Low Income Housing Tax Credit and Oregon's Affordable Housing Tax Credit. Given the growth in these programs and the need to operate the 4% LIHTC program competitively with the current constriction of the state's Private Activity Bond authority, this position is critical to allow OHCS to effectively leverage federal resources. This position will coordinate the state's Qualified Allocation Plan, which outlines how the department makes the federal tax credits available, provide oversight on projects with tax credit allocations, and serve as the authoritative advisor to the section's loan officers. The second position will be the preservation program analyst and will be responsible for stewarding the implementation of a cohesive preservation strategy and conducting strategic funding initiatives that respond to and advance the preservation of affordable housing. Preservation is acquiring and rehabilitating housing with federal rental assistance or expiring affordability requirements and is a critical way to stabilize the existing portfolio of affordable rental housing. Both of these positions were high priorities for the division, and limited duration positions were added in the 2021-23 biennium.

The State Development Resources Section requests two new positions (1.84 FTE), a Program Analyst 1 and a Program Analyst 2. Development resources from state funds have increased over the past few biennia which means the existing program staff are balancing a robust pipeline of projects needing program guidance alongside conducting competitive offerings and provided needed programmatic technical expertise. Meanwhile, the large competitive offerings are complex and calendared throughout the year, requiring additional programmatic support. The Program Analyst 1 will address capacity gaps by coordinating fund offerings for various state funded efforts while also being the point of contact for questions related to the Local Innovation and Fast Track (LIFT) Housing and Land Acquisition programs. The Program Analyst 2 will address capacity gaps in supporting federal investments in projects by conducting federally required environmental reviews, tracking Davis Bacon rules in applicable projects, and serving as an administrative rules coordinator for the section to ensure timeliness of response.

In the Portfolio Administration Section, we are requesting two Program Analyst 3 positions (1.84 FTE) to develop and administer a Family Self Sufficiency (FSS) program to support tenants living in our HUD Contract Administration properties. FSS is a federal program that uses Section 8 Housing Assistance Payment (HAP) proceeds to fund escrow accounts for Section 8 assisted households working to increase their earned income to achieve economic self-sufficiency. Responsibilities

include creating a model action plan, drafting a program guide with forms and procedures, developing a database of statewide providers, and other duties to establish and implement the program.

The two Portfolio Compliance sections are requesting a total of seven compliance positions (6.44 FTE) at various levels to support the increases in the portfolio of subsidized affordable rental housing. Two positions are at the Compliance Specialist 1 level to assist in coordinating quality assurance and regulatory analysis of the affordable rental housing portfolio, ensure data accuracy, and support other section staff as needed. Four Compliance Specialist 2 positions are needed to ensure compliance with complex rules, regulations, and agreements related to multiple state and federal funding sources in affordable housing projects. The agency's portfolio continues to grow due to substantial investments in housing production over the last several biennia, layering restrictions and compliance needs from federal and state resources, which is a driver behind these increase requests. The remaining position is a Compliance Specialist 3, who will administer quality assurance policies and procedures to ensure consistent, accurate, and timely performance. This position will also perform quality control on reports and customer service to partners, develop and oversee a continued process improvement plan, perform regulatory research, attend industry training to keep staff updated on program changes, and update policies and procedures as necessary.

Two Loan Specialists are requested in the Asset and Preservation Section to assist with the rapidly growing portfolio of affordable housing. These positions will help evaluate the portfolio of properties funded through the agency with the intent to minimize risk, enhance community collaboration, and assist in the operation of sustainable multifamily housing communities throughout the affordability period. A Loan Specialist 1 position will manage audited financial statements submitted by properties, ensure compliance with operating restrictions, review occupancy and other reports, and other duties. A Loan Specialist 2 position will identify at-risk projects, evaluate projects financial statements, determine barriers to success, and implement and monitor improvement plans.

Finally, the division is requesting an Operations and Policy Analyst 4 position to serve as the Housing Development Attorney. (This classification is subject to change as the position description is reviewed and approved.) Affordable housing development transaction volume has remained steadily at 5-10 times the historical average. OHCS has redesigned business processes to meet changing industry needs, increased the quantity of programs, and increased our focus on achieving outcomes through policy objectives. OHCS and the Department of Justice (DOJ) have faced numerous challenges in achieving their business objectives due to insurmountable legal issues. Transactions have fallen out, approved policy frameworks have been pulled back, and operational efficiencies have been compromised without internal legal expertise. OHCS needs an attorney with a legal background to work upstream with DOJ to ensure business objectives are legally achievable. This position will ensure that OHCS and DOJ have a shared understanding of all statutes and rules pertaining to the Affordable Rental Housing Division. The position will engage with DOJ prior to program development to identify legal implications of policy and administrative options being considered and engage DOJ early to avoid legal

obstacles. This position will serve as a key liaison and capacity addition to the division, however, will not represent OHCS in legal matters, provide legal sufficiency decisions, or perform other duties that are responsibilities of DOJ.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001921	C0871 AP	Ops & Policy Analyst 2	$5,503
0.92	0001922	C0871 AP	Ops & Policy Analyst 2	$5,503
0.92	0001923	C0871 AP	Ops & Policy Analyst 2	$5,503
0.92	0001924	C0871 AP	Ops & Policy Analyst 2	$5,503
0.88	0001913	X0863 AP	Program Analyst 4	$7,274
1.00	0001914	X0863 AP	Program Analyst 4	$7,274
0.92	0001919	C0860 AP	Program Analyst 1	$4,555
0.92	0001920	C0861 AP	Program Analyst 2	$5,503
0.92	0001943	C0862 AP	Program Analyst 3	$6,051
0.92	0001944	C0862 AP	Program Analyst 3	$6,051
0.92	0001925	C5246 AP	Compliance Specialist 1	$4,155
0.92	0001929	C5246 AP	Compliance Specialist 1	$4,155
0.92	0001926	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001927	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001930	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001931	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001928	C5248 AP	Compliance Specialist 3	$6,051
0.92	0001933	C1001 AP	Loan Specialist 1	$4,555
0.92	0001932	C1002 AP	Loan Specialist 2	$5,503
0.92	0001947	X0873 AP	Ops & Policy Analyst 4	$7,630

Quantifying Results

Additional staffing will allow OHCS to appropriately administer the state and federal dollars to make the most effective possible investments in Oregon communities. This position will provide policy support throughout the Affordable Rental Housing Division. Additional program and policy capacity will allow OHCS to improve equity considerations in program frameworks in alignment with community needs.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$3,857,768	$0	**$3,857,768**
Services & Supplies	$0	$383,660	$0	**$383,660**
Total Package 102	**$0**	**$4,241,428**	**$0**	**$4,241,428**

2025-27 Fiscal Impact

These positions are permanent and will become part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(847,245)	-	-	-	(847,245)
Total Transfers Out	**-**	**-**	**($847,245)**	**-**	**-**	**-**	**($847,245)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	2,467,686	-	-	-	2,467,686
Empl. Rel. Bd. Assessments	-	-	970	-	-	-	970
Public Employees' Retire Cont	-	-	442,210	-	-	-	442,210
Social Security Taxes	-	-	188,781	-	-	-	188,781
Paid Family Medical Leave Insurance	-	-	9,869	-	-	-	9,869
Worker's Comp. Assess. (WCD)	-	-	848	-	-	-	848
Mass Transit Tax	-	-	14,804	-	-	-	14,804
Flexible Benefits	-	-	732,600	-	-	-	732,600
Total Personal Services	**-**	**-**	**$3,857,768**	**-**	**-**	**-**	**$3,857,768**
Services & Supplies							
Instate Travel	-	-	31,500	-	-	-	31,500
Employee Training	-	-	27,075	-	-	-	27,075
Office Expenses	-	-	56,700	-	-	-	56,700
Telecommunications	-	-	18,900	-	-	-	18,900
Data Processing	-	-	23,100	-	-	-	23,100
Employee Recruitment and Develop	-	-	4,085	-	-	-	4,085
Other Services and Supplies	-	-	93,100	-	-	-	93,100
Expendable Prop 250 - 5000	-	-	81,700	-	-	-	81,700

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	47,500	-	-	-	47,500
Total Services & Supplies	**-**	**-**	**$383,660**	**-**	**-**	**-**	**$383,660**
Total Expenditures							
Total Expenditures	-	-	4,241,428	-	-	-	4,241,428
Total Expenditures	**-**	**-**	**$4,241,428**	**-**	**-**	**-**	**$4,241,428**
Ending Balance							
Ending Balance	-	-	(5,088,673)	-	-	-	(5,088,673)
Total Ending Balance	**-**	**-**	**($5,088,673)**	**-**	**-**	**-**	**($5,088,673)**
Total Positions							
Total Positions							20
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**20**
Total FTE							
Total FTE							18.56
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**18.56**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1913	1427277		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
1914	1427278		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
1919	1427283		OAS C0860 A P	PROGRAM ANALYST 1	23	PF	22	3	4,555	100,210	62,415	162,625	1	0.92
1920	1427284		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1921	1427285		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1922	1427286		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1923	1427287		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1924	1427288		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1925	1427289		OAS C5246 A P	COMPLIANCE SPECIALIST 1	21	PF	22	3	4,155	91,410	60,130	151,540	1	0.92
1926	1427290		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	22	3	5,019	110,418	65,066	175,484	1	0.92
1927	1427291		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	22	3	5,019	110,418	65,066	175,484	1	0.92
1928	1427292		OAS C5248 A P	COMPLIANCE SPECIALIST 3	29	PF	22	3	6,051	133,122	70,961	204,083	1	0.92
1929	1427293		OAS C5246 A P	COMPLIANCE SPECIALIST 1	21	PF	22	3	4,155	91,410	60,130	151,540	1	0.92
1930	1427294		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	22	3	5,019	110,418	65,066	175,484	1	0.92
1931	1427295		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	22	3	5,019	110,418	65,066	175,484	1	0.92
1932	1427296		OAS C1002 A P	LOAN SPECIALIST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1933	1427297		OAS C1001 A P	LOAN SPECIALIST 1	23	PF	22	3	4,555	100,210	62,415	162,625	1	0.92
1943	1427307		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	22	3	6,051	133,122	70,961	204,083	1	0.92
1944	1427305		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	22	3	6,051	133,122	70,961	204,083	1	0.92
1947	1427308		MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	22	3	7,630	167,860	79,983	247,843	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**2,467,686**	**1,375,278**	**3,842,964**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**2,467,686**	**1,375,278**	**3,842,964**	**20**	**18.56**

Policy Package 104 Addressing Homelessness with PSH

See Governor's Budget on page E-47

Package Description

Permanent Supportive Housing (PSH) utilizes national best practices and is a proven strategy to successfully house individuals experiencing chronic homelessness. This package requests an additional $75 million in development resources through Article XI-Q bond proceeds, which is anticipated to create 500 new PSH units. Funding for these units will be accomplished primarily through this dedicated PSH funding, as well as through leveraging other state and federal funding sources to maximize the impact of this critical state investment. This complex bundling of resources will continue to be delivered through a coordinated process at OHCS as was conducted through the 2021-23 biennium.

PSH units serve extremely low-income households in units with rent assistance that are restricted to serve those 60 percent area median income (AMI) and below. This structure allows chronically homeless households with little to no income to live permanently in units with the support of deeply affordable rents and voluntary onsite support services. Eligible individuals may access PSH units through their region's continuum of care coordinated entry system.

This request includes $1.75 million for rental assistance and supportive services related to 125 units we estimate will be occupied in the 2023-25 biennium.

Construction funds will be administered by staff in this program unit, and minimal administrative costs are shown here. Costs of issuance and debt service on Article XI-Q bonds are in the Bond Activities and Debt Service program unit. The bond proceeds are shown in the Capital Construction program unit. Rental assistance and tenant services are administered by staff in the Project-Based Rental Assistance program unit.

Purpose

This investment package addresses the complex needs of unhoused persons who cannot remain stably housed without supportive tenancy services and rental assistance. OHCS has an established priority of using PSH resources to address the unique needs of those experiencing chronic homelessness, persons who are experiencing long-term homelessness, and/or have a disability. This program provides permanent housing with permanent project-based rent assistance and supportive services to keep vulnerable tenants safely and stably housed.

The PSH program advances several 2019-2023 Statewide Housing Plan priorities: Permanent Supportive Housing, Addressing Homelessness, Affordable Rental Housing, Equity and Racial Justice. This investment requests resources that

sustainability supports the PSH program and allow OHCS to proactively continue creating PSH housing units urgently needed across the state.

How Achieved

Successfully developing and operating PSH is a complex task with many inter-connected roles that need to be built into project design and operations. OHCS hosts the Supportive Housing Institute to bring together the key three entities in any successful PSH development: the developer, the property manager, and the service provider. These project teams are also encouraged to have a member with lived experience to inform design and operations. The Institute prepares the project group as they address barriers commonly faced by these developments and creates a peer support group with fellow cohort members. To be eligible for PSH program funds, the development team must have received technical assistance and training through attending a Supportive Housing Institute.

Capital Funds:
Bond proceeds dedicated to PSH capital development will be offered through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. Other department programmatic resources aligned with PSH priorities are also used to secure new units to serve chronic homeless with permanent supportive housing; any related slots are limited to the placements requested. Notably, as bond proceeds are not able to be invested on tribal lands given the ownership requirements, OHCS strategically uses other sources of gap funding to move those projects forward. Following these competitive funding rounds, OHCS will score proposals and present funding recommendations to the Housing Stability Council (HSC) for approval. Reservation letters are issued after HSC approval, then loans are closed, and construction begins. Once construction is complete, properties are placed in service and can begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years
- PSH capital fund payments are reimbursed through construction draws and rent assistance and supportive services funding is paid monthly.

Staffing Impact

The current staff dedicated to the Permanent Supportive Housing program at OHCS will assume work required by these additional resources. The work is currently administered through a primary program manager who coordinates fund offerings, the supportive housing institute, and ensures successful agreements are in place with PSH developments. In addition, a Program Analyst 1 provides ongoing support to operations, including payment requests for rent assistance and supportive services.

Quantifying Results

Together, these development resources and funding for rent assistance and services will ensure our ability to produce 500 units of permanent supportive housing. This is accomplished through leveraging these dedicated development resources with other available state and federal funds to produce 500 units that can layer PSH specific rent assistance and services for the chronically homeless. The units must be affordable for 20 to 30 years, but in many cases, will be affordable for 40 to 60 years. The units would be ready to house tenants within three years of the funding becoming available to OHCS.

Equity and Racial Justice Impact

According to the racial disparities and disproportionality index from the Corporation for Supportive Housing, Black Oregonians are 3.3 times more likely than all others to experience chronic homelessness and Native Americans living in Oregon are 3.99 times more likely than all others to experience chronic homelessness. Coupling housing with culturally responsive services and supports, and culturally specific partnerships is critical to decreasing disparity for Black and Native American people in Oregon.

PSH is a crucial part of the wide spectrum of affordable housing and a proven model for successfully housing people experiencing chronic homelessness and reducing barriers to housing instability. Because PSH focuses on people with the highest needs and who may touch various systems (I.e., justice systems, homeless service systems, foster care, etc.), an investment in PSH can help us reach better outcomes for people and can reduce costs on health care, justice systems, emergency services and other public systems. Knowing the racial disparities we see in chronic homelessness, specifically for Black and Native American people, it is important that we prioritize culturally responsive partnerships and projects led by Tribes to ensure we are meeting the unique needs and circumstances these communities are navigating.

Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects. As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining plans to ensure that

Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

All of these requirements are intended to directly impact the historic and current barriers Black and Native American people, and other historically marginalized communities, have experienced in accessing safe, stable, and affordable housing.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$150,000	$0	**$150,000**
Total Package 104	**$0**	**$150,000**	**$0**	**$150,000**

2025-27 Fiscal Impact

Services and Supplies expenditures will be phased out in 2025-27.

Governor's Budget

The Governor's Budget did not change the package in this program unit but increased the investment in Article XI-Q bonds to $130 million, shown in the Capital Construction program unit.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 104 - Addressing Homelessness with PSH

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	150,000	-	-	-	150,000
Total Revenues	**-**	**-**	**$150,000**	**-**	**-**	**-**	**$150,000**
Services & Supplies							
Attorney General	-	-	150,000	-	-	-	150,000
Total Services & Supplies	**-**	**-**	**$150,000**	**-**	**-**	**-**	**$150,000**
Total Expenditures							
Total Expenditures	-	-	150,000	-	-	-	150,000
Total Expenditures	**-**	**-**	**$150,000**	**-**	**-**	**-**	**$150,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 105 LIFTing up OR: Building Affordable Housing

See Governor's Budget on page E-53

Package Description

This $200 million Article XI-Q bond funds request will fund the successful Local Innovation Fast Track (LIFT) development program to continue meaningful increases in the supply of publicly financed affordable rental housing and homeownership opportunities across Oregon. This request mirrors the request in bond proceeds from the 2021-23 Agency Request Budget.

The LIFT Rental program is a robust source of state funds that focuses on developing new affordable rental housing units that prioritize historically underserved communities, including rural regions and communities of color across Oregon. These resources are combined with other federal funds and require a 36-month funding-to-service commitment from awarded projects. Since the program inception, the resources allocated have been successfully deployed to fund new affordable rental housing statewide. Requests for LIFT development resources submitted in the 2022 competitive offering were 2.6 times the amount of resources able to be invested, giving confidence that these resources can continue to be deployed to serve the states housing needs.

The LIFT Homeownership Program, established alongside the LIFT Rental Program in 2016, is intended to create affordable homeownership opportunities for low- to moderate-income families. These funds are for new construction or conversion of existing non-housing structures with units being completed and ready for sale within 36 months of receiving a funding reservation. A homeownership development set-aside of up to 20 percent will be dedicated based on anticipated demand; unused resources from this set-aside will be used to fund affordable rental housing development.

Construction funds will be administered by staff in the Multifamily Rental Housing and Single Family Housing program units. Costs of bond issuance and debt service are included in the Bond Activities and Debt Service program unit. Article XI-Q bond proceeds are shown in Capital Construction program unit.

Purpose

The Oregon Regional Housing Needs analysis developed in conjunction with the Department of Land Conservation and Development (DLCD) found that 584,000 housing units must be built across Oregon in the next 20 years to meet demand. The same analysis found that today the state is roughly 140,000 units short of meeting current need. Approximately half of both housing figures must be affordable at 80 percent of the area median income. This ongoing engagement with DLCD aims to ensure that communities statewide have the tools locally to create development friendly dynamics to be responsive to the tremendous need for increased housing supply.

This package addresses the shortage of affordable rental housing in Oregon. The LIFT Rental program is statutorily designed to specifically address the unmet housing needs of communities of color and rural Oregonians aligning with the Rural Communities and Equity and Racial Justice priorities of the OHCS 2019-2023 Statewide Housing Plan. OHCS has reached the 19,000-unit mark of its 25,000 affordable housing unit goal in the current Plan.

How Achieved

In the 2021-23 biennium, OHCS received a fourth investment in the LIFT program of $360 million in Article XI-Q bonds. In the context of Oregon's current housing crisis, LIFT Rental is a nationally acclaimed program and is one of the most impactful funding sources to get affordable housing projects developed.

The LIFT Article XI-Q bond funds are loaned at zero percent interest and are deferred for the loan affordability period (20 to 30 years depending on other project financing). The borrower can repay the loan at the end of the affordability period or choose to extend the affordability period for an amount of time equal to the first affordability period. With this extension, the loan is considered satisfied and requires no payments. OHCS believes that most borrowers will choose the option to extend the affordability period with loan satisfaction.

While we have traditionally offered LIFT resources under the assumption that sponsors are able to leverage federal 4% Low Income Housing Tax Credit (LIHTC), constraints on the private activity bond (PAB) limit necessitated changes in OHCS' strategy. Without the PAB authority needed to generate the 4% LIHTC, in the 2022–2023 fund offerings OHCS has worked with the Housing Stability Council to create a strong path for continuing needed development by allocating LIFT resources to fund smaller projects without leveraging the federal tax credit. In these cases, projects are able to include related Oregon Affordable Housing Tax Credits to be able to offer more affordable rents and otherwise support innovative approaches to development. In addition, in 2022, OHCS dedicated a portion of these resources specifically to ready development opportunities in areas devastated by the 2020 wildfires. Despite all potential obstacles, LIFT has proven to be resilient and continually able to attract viable project proposals, demonstrating performance and impact in expanding the supply of affordable housing.

Bond proceeds will be made available through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. OHCS will score proposals and present funding recommendations to Housing Stability Council (HSC) for their approval. Reservations letters are issued after HSC approval, loans are then closed, and construction begins. Once construction is complete, properties are placed in service and begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation

- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years

Staffing Impact

The LIFT program currently has a dedicated senior program analyst; with this request for resources, we are requesting a Program Analyst 1 to help support the workload of operating this dynamic program. The number of LIFT projects continues to grow. Additional support is needed to conduct effective fund offerings, provide real time support to projects throughout underwriting, and in tracking performance and reporting needs.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001981	C0860 AP	Program Analyst 1	$4,555

Quantifying Results

An investment of $200 million in the LIFT program will result in an estimated 1,200 to 1,500 new affordable rental units and up to 170 homeownership units ready to house Oregonians three to five years after the funding becomes available to OHCS. These units will remain affordable for at least 20 to 30 years, but in many cases, for 40 to 60 years. In calendar years 2020 and 2021, 42 percent of the units funded by LIFT were in rural parts of the state. Assuming a similar trend going forward, the 2023-25 request would add approximately 630 affordable units to rural Oregon.

All the units funded with LIFT funds will have rents restricted to amounts affordable to households earning 60 percent of the area median family income or less. If past trends continue, about 30 percent of the units will be affordable to households with income at 50 percent of area median family income or less through either project-based assistance or rents set at that level.

This investment in LIFT will also ensure that more affordable family-sized units are being built throughout the state. In calendar years 2020 and 2021, approximately one-third of all the units in urban and rural areas were 3-bedrooms; an additional 43 percent in rural areas and 33 percent in urban areas were 2-bedrooms.

Equity and Racial Justice Impact

In Oregon, Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities face some of the deepest disparities in housing opportunities, including navigating high housing cost burdens and access to quality, affordable units. We know

that affordable housing increases financial stability and allows people and families to prioritize spending on what matters most, including food, transportation, healthcare, and savings. The LIFT Rental program is intended to create new affordable housing units that serve communities with historic housing outcome disparities, including Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities. While Article XI-Q bonds cannot be invested on tribal lands given the related ownership controls, OHCS prioritizes the use of other state gap funding to ensure our ability to fund housing development on tribal lands. It also focuses on service to families by prioritizing family-sized units. In order to meet these goals, LIFT requires all applications for funding to focus on service to at least one Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal community. Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement, and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects.

As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining their plan to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

OHCS continues to grow and learn about what it looks like to center equity and racial justice in our program offerings, and we anticipate more stringent requirements specific to equity and racial justice, specifically MWESB contracting, will be added to future rounds of LIFT funding.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$163,226	$0	**$163,226**
Services and Supplies	$0	$240,887	$0	**$240,887**
Total Package 105	**$0**	**$404,113**	**$0**	**$404,113**

2025-27 Fiscal Impact

Attorney General charges of $225,000 will be phased out in 2025-27. The position and remaining Services and Supplies are permanent and will become part of the 2025-27 Base budget.

Governor's Budget

The Governor's Budget did not change the package in this program unit but increased the investment in Article XI-Q bonds to $770 million, shown in the Capital Construction program unit.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 105 - LIFTing up OR: Building Affordable Housing

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	404,113	-	-	-	404,113
Total Revenues	**-**	**-**	**$404,113**	**-**	**-**	**-**	**$404,113**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	100,210	-	-	-	100,210
Empl. Rel. Bd. Assessments	-	-	48	-	-	-	48
Public Employees' Retire Cont	-	-	17,958	-	-	-	17,958
Social Security Taxes	-	-	7,666	-	-	-	7,666
Paid Family Medical Leave Insurance	-	-	401	-	-	-	401
Worker's Comp. Assess. (WCD)	-	-	42	-	-	-	42
Mass Transit Tax	-	-	601	-	-	-	601
Flexible Benefits	-	-	36,300	-	-	-	36,300
Total Personal Services	**-**	**-**	**$163,226**	**-**	**-**	**-**	**$163,226**
Services & Supplies							
Instate Travel	-	-	1,628	-	-	-	1,628
Employee Training	-	-	1,407	-	-	-	1,407
Office Expenses	-	-	2,904	-	-	-	2,904
Telecommunications	-	-	990	-	-	-	990
Data Processing	-	-	1,144	-	-	-	1,144
Attorney General	-	-	225,000	-	-	-	225,000
Employee Recruitment and Develop	-	-	208	-	-	-	208
Other Services and Supplies	-	-	4,897	-	-	-	4,897
Expendable Prop 250 - 5000	-	-	521	-	-	-	521

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 105 - LIFTing up OR: Building Affordable Housing

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	2,188	-	-	-	2,188
Total Services & Supplies	**-**	**-**	**$240,887**	**-**	**-**	**-**	**$240,887**
Total Expenditures							
Total Expenditures	-	-	404,113	-	-	-	404,113
Total Expenditures	**-**	**-**	**$404,113**	**-**	**-**	**-**	**$404,113**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.92
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.92**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1981	1427071		OAS C0860 A P	PROGRAM ANALYST 1	23	PF	22	3	4,555	100,210	62,415	162,625	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**100,210**	**62,415**	**162,625**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**100,210**	**62,415**	**162,625**	**1**	**0.92**

Policy Package 107 Preserving Oregon's Affordable Housing Stock

See Governor's Budget on page E-62

Package Description

The State of Oregon is experiencing a housing crisis and has mobilized historic levels of state resources to address the profound, ongoing need for affordable rental housing. As we continue developing new affordable housing at an unprecedented pace, it is essential and cost-effective to ensure we are preserving and maintaining the current affordable housing stock.

OHCS is requesting resources to preserve publicly funded affordable rental housing across the state. The affordable rental housing portfolio is extremely diverse, with multiple opportunities for preservation intervention to maintain current stock as the state makes progress in creating new, additional units.

This $175 million request has three components:

- Publicly Supported Housing Preservation Pool ($100 million)
- Portfolio Stabilization Fund ($50 million)
- Manufactured Housing Park Preservation Program ($25 million)

These resources will be used to prevent withdrawal from the affordable housing program, prevent foreclosure and loan forfeiture, address necessary life and safety repairs within OHCS' portfolio properties, and provide resources to preserve manufactured home parks.

Purpose

Oregon's housing crisis is supply driven. According to Oregon's Regional Housing Needs Analysis, Oregon must build more than 140,000 affordable homes over the next twenty years while not losing ground on our existing housing stock. With more than 8,000 affordable homes at risk of loss over the next eight years, we have an urgent need to prioritize preservation.

Publicly Supported Housing (PuSH) Preservation Pool

When the terms of affordability restrictions or federal rental assistance contracts expire, current law allows a property owner to withdraw their property from continued use as an affordable rental development. When executed through a sale on the open market, the property owner is required to follow a legal process as outlined in House Bill 2002 (2019), which allows a housing provider willing to extend the affordability restrictions through a designee process to match the market offer, known

as the ‘‘right of first refusal.” The law also allows the state, its designee, or a participating local jurisdiction to exercise this right of first refusal to purchase the property and thus extend its affordability period. Currently, no funding is available to assist these designees when competing with market rate or variable land use entities, making a successful purchase very challenging and infrequent. Additionally, many federal subsidies that are lost in these transactions cannot be replaced once properties are transferred to market rate rental units. This request for resources is one critical step in identify and making available needed resources to steward these prior investments into a new phase of long-term affordability.

Portfolio Stabilization Preservation Fund

Establishing a Portfolio Stabilization Preservation Fund will benefit the OHCS portfolio properties by expanding the tools the Asset Management team can use to intervene with properties at risk of foreclosure, loan forfeiture, or experiencing life and safety issues affecting tenants. Several potential benefits are associated with the implementation of such a fund:

- A reduction in the overall number of at-risk properties in the OHCS portfolio.
- A reduction in the number of competitive funding applications for rehabilitation of existing properties under 30 years of age.
- The ability to better respond to legislative changes in support of environmental changes, such as cooling requirements and mitigating fire dangers.
- Improved living conditions for affordable housing tenants.
- Improved access to resources for developers with smaller portfolios.
- Reduced risk of rent increases for vulnerable tenants when the owner needs funds for repairs and upgrades.

Manufactured Housing Park Preservation Program

Manufactured home parks are especially vulnerable to sale and closure as land values increase across the state. The sale of a park can devastate families in rural and urban areas where other options for affordable housing are limited. The State of Oregon has utilized resources to preserve these parks by incentivizing non-profits to purchase at-risk parks and/or to incent tenant cooperatives to purchase and operate the properties. This is the approach OHCS will continue to take with this additional funding.

How Achieved

We are requesting a combination of General Fund and Lottery Bond proceeds to preserve critical affordable housing. General Fund resources will be used when funds are granted for any of the preservation strategies, since loans are not possible with these funds. Bond proceeds will be available for loans or grants, whichever is most appropriate in the specific situation.

Publicly Supported Housing Preservation Pool

A dedicated funding stream would help incentivize the purchase and management of these affordable rental properties, preserving their affordability. These dollars would also bring much-needed access to capital to meet elevated market costs if a motivated designee could not otherwise compete with a private purchaser. Providing purchase assistance to designees is a *significantly* more cost-effective option in securing housing opportunities for Oregonians when compared to developing new housing to replace existing stock.

An updated program framework with a deliberate focus on a sustainable offering of resources will be developed and integrated into the current Publicly Supported Housing (PuSH) notice of funding process (HB 2002 (2019)). We estimate that within six months of funding approval, OHCS can establish the program and funds would be accessible to interested purchasers of expiring affordable housing developments soon after the program launch. The funds could be used as a low-interest or forgivable loan or possibly a grant depending upon the source of funds, capital, and repayment to extend affordability. The delivery of the PuSH pool resources would likely be tied to the expiration of a publicly supported housing project and an organization desiring to purchase the expiring property to preserve it. Potential buyers would need to undergo an underwriting and affordability restriction process similar to current preservation efforts to access the loan or grant.

Portfolio Stabilization Preservation Fund

The Agency will be piloting a Portfolio Stabilization Fund effort beginning in late 2022, expected to help ensure a better understanding of the needs and priorities of administering such a fund. Lessons from the pilot will inform the development of a framework for an open, non-competitive application process. The process, as incorporated through the pilot framework approved by Housing Stability Council, includes an asset management assessment, developed in collaboration with various stakeholder groups. Depending on the circumstance, properties would agree to certain regulatory agreements, including rent increase restrictions, affordability extensions, specific utilization parameters, and others.

Improvements to portfolio performance is estimated to be identifiable between years three and four as reportable data is generated from Portfolio Administration's Risk Analysis Review Reporting (RARR) system in year-to-year comparisons of risk rating trends. The number of at-risk properties should show improvement in year three and substantial reductions by year four of the Portfolio Stabilization Fund operations.

Manufactured Housing Park Preservation Program

This investment renews the program; the framework will be developed and integrated into the current PuSH notice process. The program is expected to be established within six months of funding approval and would be accessible to interested purchasers of expiring affordable housing immediately after the program launch. The funds could be used as a low-interest or forgivable loan (or possibly a grant) depending upon the capital need and the ability of the designee to repay and/or extend affordability. The Manufactured Housing Park Preservation Program will be implemented through a non-competitive pool

process, using the same approach that has been used for the program in past biennia. This is a program that OHCS has previously delivered with success.

Staffing Impact

In 2022, OHCS identified a critical need to have a Preservation Program Manager to drive strategic partnerships and strategies concerning the ongoing need for state investment in preservation. Accordingly, we used a limited duration position to recruit for this position in 2021-23. While the initial recruitments were unsuccessful, we are optimistic that we will have a person hired into this role before the end of 2022. Part of our staffing request for the 2023-25 biennium is a permanent position for this role in Policy Package 102 Improving Program Delivery and Access. The work of implementing these resources will be placed on this new preservation program manager with supports from the PuSH Program Analyst as well as other state development team members. As the challenge of managing preservation needs persists regardless of state investment, we are not tying a position request specifically to these funds.

Quantifying Results

Publicly Supported Housing Preservation Pool

Success will be measured by the number of affordable units saved, the amount of rent assistance retained, and the utilization of the funds. Results will be seen as projects announce withdrawal and try to sell. It is hard to predict or determine which of the projects may want to withdraw their property and sell, but a number of properties will have this option in the next few years. With a $100 million investment in this fund, we estimate that we will be able to preserve approximately 785 units that may otherwise lose their affordability restrictions.

Portfolio Stabilization Preservation Fund

Since this is a pilot fund, past activity data doesn't exist to help us predict how many units and tenants might benefit from this program, but we can estimate that approximately 2,500 units could be stabilized with a $50 million investment. This fund would also result in a reduction of at-risk properties in the OHCS portfolio, freeing up other valuable and competitive preservation resources for other projects. Additionally, this fund will lead to tenant benefits, including a reduction in the number of rent increases needed at properties, increased energy efficiency and climate resiliency of the buildings, and general improved living conditions at properties.

Manufactured Housing Park Preservation Program

OHCS has been successfully preserving manufactured home parks since 2006. A total of 27 manufactured home parks with approximately 1,660 homes have been preserved in that time. The vast majority of the parks are now operated by tenant cooperatives, giving tenants more control over future costs. An investment of $25 million to continue this program should preserve an additional 450 homes in at-risk manufactured home parks.

Equity and Racial Justice Impact

Communities of color have been disadvantaged economically, and therefore are overrepresented as low-income households. Preserving access to affordable housing is critical to these communities, particularly in the current housing crisis. Similarly, the loss of rental assistance would have a greater impact on the Black, Indigenous, and People of Color (BIPOC) community for the same reasons. Owners of affordable rental housing are motivated to convert to market with higher rents, in particular when located in gentrifying communities. As we see in data consistently, these are neighborhoods with higher rates of communities of color.

Preventing large rental increases and improving the quality of life for residents is a clear Equity and Racial Justice benefit. As poverty and housing needs inequitably affect communities of color, incentivizing affordable rental increases, improving the quality of our existing affordable housing inventory, and addressing climate resiliency are important goals.

As with all development projects, the agency will encourage the engagement of Minority, Women, Emerging Small Business (M/WESB) and other underserved or disadvantaged Certified Oregon businesses on projects receiving funding via the Portfolio Stabilization Fund Pool. In addition, we plan to include ERJ expectations in each application and will confirm project satisfaction of and compliance with established resident service plans and/or Affirmative Fair Housing Marketing Plans. All fund applicants will be required to submit a signed Equity, Diversity, and Inclusion Agreement, which commits the applicant to making strides within their organization and its work toward diversity, equity and inclusion as outlined in the application.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$300,000	$0	**$300,000**
Special Payments	$50,000,000	$125,000,000	$0	**$175,000,000**
Total Package 107	**$50,000,000**	**$125,300,000**	**$0**	**$175,300,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out in the 2025-27 budget, although some funds may be committed but unspent at the end of the 2023-25 biennium. An analysis of limitation needed will be a part of the budget preparation process.

Governor's Budget

The Governor's Budget reduced the General Fund amount to $18 million and the lottery bond proceeds to $100 million. Although the GB does not specifically include a transfer of General Fund to an Other Funds account, the Other Funds Special Payments amount was increased to reflect a transfer. Construction projects typically take more than two years to complete, and OHCS often makes loans for project financing. For these reasons, General Fund is transferred to dedicated bank accounts to enable spending until construction is completed.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$300,000	$0	**$300,000**
Special Payments	$18,000,000	$118,000,000	$0	**$136,000,000**
Total Package 107	**$18,000,000**	**$118,300,000**	**$0**	**$136,300,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out in the 2025-27 budget, although some funds may be committed but unspent at the end of the 2023-25 biennium. An analysis of limitation needed will be a part of the budget preparation process.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 107 - Preserving Oregon's Affordable Housing Stock

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	18,000,000	-	-	-	-	-	18,000,000
Admin and Service Charges	-	-	-	-	-	-	-
Lottery Bonds	-	-	100,000,000	-	-	-	100,000,000
Total Revenues	**$18,000,000**	**-**	**$100,000,000**	**-**	**-**	**-**	**$118,000,000**
Services & Supplies							
Attorney General	-	-	300,000	-	-	-	300,000
Total Services & Supplies	**-**	**-**	**$300,000**	**-**	**-**	**-**	**$300,000**
Special Payments							
Loans Made - Other	-	-	-	-	-	-	-
Other Special Payments	18,000,000	-	118,000,000	-	-	-	136,000,000
Total Special Payments	**$18,000,000**	**-**	**$118,000,000**	**-**	**-**	**-**	**$136,000,000**
Total Expenditures							
Total Expenditures	18,000,000	-	118,300,000	-	-	-	136,300,000
Total Expenditures	**$18,000,000**	**-**	**$118,300,000**	**-**	**-**	**-**	**$136,300,000**
Ending Balance							
Ending Balance	-	-	(18,300,000)	-	-	-	(18,300,000)
Total Ending Balance	**-**	**-**	**($18,300,000)**	**-**	**-**	**-**	**($18,300,000)**

Policy Package 111 Acquiring Land for Affordable Homes

This Package is not included in the Governor's Budget

Package Description

This package requests $10 million in General Fund for the Land Acquisition Program (LAP), providing loans to specified entities to purchase land for affordable housing development as it becomes available. LAP is a well-utilized resource across the state. Additional investment assures the program has the funds to operate in the way it was designed, providing a consistent source of capital to eligible entities to develop affordable housing that are otherwise disadvantaged by market forces.

Purpose

Land to develop affordable housing is scarce. When land becomes available, local governments or non-profit developers often have difficulty rapidly accessing capital to buy it before it is sold. LAP is a critical resource that allows public entities and nonprofits to compete more successfully for development land, particularly in hot housing markets where it is purchased quickly.

The response to the program has been powerful. Just seven months into 2022, nearly $10 million has been loaned to purchase land. The program manager fields frequent and consistent inquiries as development teams seek the right opportunity to purchase land. As construction costs and interest rates continue to climb, a deliberate priority will be to bank land while it can be purchased in advance of rising property costs. LAP is a more resilient tool for pre-development than other programs, as once the land is secured developers can spend the time needed to fully develop a successful funding strategy. Other pre-development investments are ordinarily more vulnerable to losing sunken costs in support of failed concepts. LAP is a loan, which allows the resources to be recycled. Stakeholders are enthusiastic that this resource will be ongoing and strongly encouraged OHCS to increase this request. The community's need and interest in this resource are significant. However, OHCS is requesting the initial amount proposed due to forecasted recycled funds and the likelihood that with another biennium's investment and recycling repaid loan funds, the program will become self-sustaining. Staff are projecting this might be the last infusion of resources needed until recycled program funds can meet requested resources.

This program meets the Statewide Housing Plan priority of Affordable Housing and Homeownership, and potentially other priorities depending on the location of the land purchased and the type of housing that is constructed.

How Achieved

OHCS currently operates the LAP, so additional funding would be added to the current regional set-asides and mandated program set-asides (homeownership vs. multifamily). Funds are loaned to qualified entities who are allowed up to eight years to develop affordable housing on the property purchased with LAP resources. The program requires the land purchased to be used for affordable housing, and funds are repaid to OHCS within legislatively determined timeframes. This allows OHCS to re-issue funds in the future and provides an ongoing, revolving source of funds.

OHCS will transfer the General Fund to the Housing Acquisition Fund, created in 2021-23 for this program. This allows the department to make loans, which is not possible with General Fund resources.

Staffing Impact

This program is managed by existing state development resource program staff and does not require additional staffing to support it at this time.

Quantifying Results

This additional investment in LAP's revolving loan fund will allow organizations that do not generally have sufficient capital to purchase land as it becomes available on the market. This is particularly important in competitive markets where land is purchased quickly.

An initial investment of $2.5 million in this program was made in the 2019-21 session, and an additional $30 million investment in 2021-23. The initial $2.5 million went toward purchasing land for three properties: one homeownership transaction that will ultimately result in ten new homes, and two affordable rental housing projects that will ultimately result in 320 new units. These three loans have already been repaid, returning that $2.5 million, plus interest, into the loan fund. The returned resources have nearly all been deployed to purchasing property again, proving the viability of circulating these key resources. Additionally, OHCS has already received nine applications for approximately $10.8 million of the funds from the 2021-23 session. Three are homeownership projects, and six are for affordable rental housing developments. Since these projects are still early in the planning phase, it is unclear how many units these will create.

Recipients of LAP funds have eight years to repay the loans; however, early activity has shown that the initial three loans were repaid in 18 months to two years, reinfusing the loan fund more quickly than anticipated.

Equity and Racial Justice Impact

Oregon has lacked investments in Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities and organizations that serve these communities, including a lack of access to land to develop affordable housing or create new

opportunities for homeownership. This lack of investment is compounded by government policies (I.e., redlining and gentrification) that have caused generational harm and have deeply restricted the ability for these communities to thrive and accumulate wealth. This is coupled with the fact that land for affordable housing development is in short supply and difficult to obtain. Because of this lack of investment, organizations or entities without the resources to compete in hot housing markets generally concentrate units in less desirable places without strong economic, environmental, and educational outcomes.

Providing LAP to communities will allow eligible entities to build housing in high opportunity areas that have better economic, environmental, and educational outcomes. LAP includes a set-aside for culturally specific organizations, specifically Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, which meet HUD's definition of "least likely to apply." An identifiable presence of a specific demographic group exists in the housing market area, but members of that group are not likely to apply for the opportunity without targeted outreach.

The program also requires that affordable housing be developed within eight years of purchasing the land. Often OHCS programs like Local Innovation and Fast Track (LIFT) and low-income housing tax credits (LIHTC) are financing vehicles used to develop the land, making those developments comply with equity measures within those programs. The LAP program, as designed, is particularly well suited for homeownership, with 40 percent of the loan funding made available for this use. Homeownership has been identified as a critical wealth-building tool often out of reach for Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities. This program increases the ability of nonprofit and governmental groups, including OHCS, to further equity and racial justice priorities by enhancing homeownership opportunities to create more affordable housing. OHCS will be able to measure both homeownership opportunities added by this program and the number of additional affordable housing units tied to this resource.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$75,000	$0	**$75,000**
Special Payments	$10,000,000	$10,000,000	$0	**$20,000,000**
Total Package 111	**$10,000,000**	**$10,075,000**	**$0**	**$20,075,000**

2025-27 Fiscal Impact

The General Fund is a one-time resource and will phase out in the 2025-27 budget. Other Funds limitation will continue to be needed as funds are repaid and then reloaned.

Policy Package 114 CARE for Children in Affordable Housing

See Governor's Budget on page E-71

Package Description

This package requests $20 million in General Fund to continue implementation efforts of the Co-location of Affordable Rental Housing and Early Childcare and Education (CARE) program, supporting the development of childcare and early learning centers inside publicly supported affordable housing projects in Oregon.

This investment will expand co-location efforts currently underway in a pilot funded by an initial $10 million investment the Oregon Legislature made in the 2021 Legislative Session. The Oregon Housing Stability Council has approved the draft CARE program framework. As of summer 2022, OHCS is developing a competitive request for proposal (RFP) process to select a third-party Community Development Finance Institution (CDFI) to:

- Manage the CARE loan fund
- Provide technical assistance to potential partners
- Coordinate with local governments
- Assist OHCS in project selection and the award process
- Raise funds from philanthropic organizations and other local, public funds to match the state investment
- Ensure geographic diversity of project selection

OHCS will add the additional $20 million investment to the CARE program's three main funding pools:

- A Low-Interest Loan Fund
- An Early Childhood Education (ECE) Facilities Grant Pool
- A Family Childcare Repair and Renovation Grant Pool

Purpose

The Oregon Regional Housing Needs Analysis estimates that 584,000 new housing units of all types and across price points are needed to account for the current and anticipated housing demand over the next two decades. At the same time, Oregon is experiencing a similar crisis in available childcare across the state. The Low-Income Investment Fund (LIIF) report,

commissioned by OHCS at the behest of the Legislature, found that every county in Oregon is considered a ”childcare desert” for children aged 0 to 2 (defined as a region where at least three children need care per available regulated childcare slot) and 33 of Oregon’s 36 counties are childcare deserts for children ages 0 to 5.

No dedicated source of state or federal funding exists within Early Childcare Education (ECE) programs to support facility development, and ECE operators face severe challenges in financing the physical construction of all types of childcare facilities. Considering the need for ECE and affordable housing, the public will benefit from both disciplines. The benefit residents within affordable housing may receive from having quality childcare on-site and utilizing affordable housing developments to create additional childcare opportunities was recognized as an effective and efficient strategy by the Oregon Legislature in the 2021 Legislative Session and has shown promising results in communities along the west coast. The new CARE program is a systemic approach to address two of the most fundamental needs for Oregon families, ensuring that children have safe homes and quality care.

How Achieved

The additional investment in the co-location of ECE and affordable rental housing will allow Oregon to be at the forefront of this emerging concept, combining two distinct and complex policy areas that help directly address concurrent crises.

OHCS is currently developing its process to select a third-party program CDFI administrator, in coordination with the Oregon Early Learning Division (ELD), basing the selection on:

- Experience in providing technical assistance in both affordable housing and ECE disciplines
- Demonstrated outcomes in managing similar investment funds
- Established partnerships with community partners and philanthropic organizations
- Commitment to serving low-income, BIPOC families and rural communities
- A track record of successfully evaluating and tracking program impact

The third-party administrator will manage the three funding sources within the CARE loan program in partnership with OHCS and ELD.

Low-Interest Loan Fund

This pool of investment dollars will be used for loans for pre-development, acquisition, construction, or costs of converting a space in newly constructed, preserved, enhanced, or retrofitted ECE facility located in or on the same site as a publicly financed affordable rental housing project. The Low-Interest Loan Fund would actively seek partnerships with additional investors to enhance loan resources, including private, philanthropic, and other public sources of capital.

ECE Facilities Grant Pool:

CARE would allocate a portion of the funds for grants for any pre-development, acquisition, construction, or fit-out costs related to newly constructed, preserved, enhanced, or retrofitted ECE facilities located in or on the same site as an affordable rental housing project. The ECE Facilities Grant Pool would actively seek local, state, and federal partnerships, in addition to philanthropic capital, to increase grant availability in this fund. Grants could also be packaged with loans from the Low-Interest Loan Fund. Program administrators will determine caps on a project-by-project basis using locational comparisons, current construction cost models, and other applicable data yet to be determined.

Family Child Care Repair and Renovation Grants:

CARE would create a pool of resources for grant purposes to use for any costs associated with improving the indoor or outdoor space of an existing unit of affordable housing (OHCS restricted) to accommodate a Family Child Care provider. These funds are expected to serve rural communities, where in-home, family-type childcare opportunities are most common. Additional state investments may be layered into this funding formula or modified depending upon availability, need, and outcomes.

Staffing Impact

This program is being supported by the Affordable Rental Housing Division's planning and policy group who will administer the contract with a Community Development Financial Institution. This strategy was selected in order to support the dynamic needs of these resources bringing affordable housing and early childcare education together, as well as to best provide the opportunity to leverage other private and public resources to support this much needed investment.

Quantifying Results

This program has not been established, so we have no past activity to look to in order to project future success. However, estimating the potential number of additional childcare slots that can be added throughout the state is possible based on some assumptions in the study completed by LIIF. Based on some low and high estimates of both the cost of construction or renovation per child and the amount of leveraged dollars this will result in, it is likely that an investment of $20 million in this program could create, preserve, or enhance somewhere between 1,450 and 2,474 childcare slots in Oregon.

Equity and Racial Justice Impact

The CARE program helps OHCS meet its commitment to equity and racial justice in program creation and implementation by growing opportunities for two critical, unmet needs. Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal

communities experience disparities more acutely in both housing and childcare. When choosing our third-party administrator, the agency has the power to enforce these commitments from the beginning, and track progress as the project grows.

The project framework prioritizes developments committed to serving Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal, rural communities, and areas with severe ECE supply shortages. OHCS will work to secure a commitment to equity, diversity, and inclusion within the workforce of awarded projects.

Additionally, the LIIF report indicates that ECE providers are predominantly women and people of color who often operate under-resourced businesses. The loan fund brings investments directly into many existing Minority, Women, and Emerging Small Business (MWESB) businesses by offering favorable financing options and grants.

Oregonian children aged 0 to 5 are more diverse than ever. The share of young children identified as Hispanic and the share identified as Black, Indigenous, and people of color (BIPOC), including individuals of Hispanic origin, are at least 1.5 times that of Oregon's total population. Thirty-six percent of the state's children ages 0 to 5 are BIPOC. The co-location program will provide childcare resources on-site for families in our affordable housing while supporting small businesses and early childhood education.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$20,000,000	$0	$0	**$20,000,000**
Total Package 114	**$20,000,000**	**$0**	**$0**	**$20,000,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out in the 2025-27 budget.

Governor's Budget

The Governor's Budget reduced the General Fund amount to $5 million.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$5,000,000	$0	$0	**$5,000,000**
Total Package 114	**$5,000,000**	**$0**	**$0**	**$5,000,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out in the 2025-27 budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 114 - CARE for Children in Affordable Housing

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,000,000	-	-	-	-	-	5,000,000
Total Revenues	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Special Payments							
Other Special Payments	5,000,000	-	-	-	-	-	5,000,000
Total Special Payments	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Total Expenditures							
Total Expenditures	5,000,000	-	-	-	-	-	5,000,000
Total Expenditures	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-030-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Non-business Lic. and Fees	183,903	-	-	-	-	-
Public Utilities Fees	8,624,559	8,532,967	8,532,967	9,343,589	9,343,589	-
Charges for Services	1,219,577	60,835	60,835	30,000	30,000	-
Admin and Service Charges	21,811,536	27,562,172	27,562,172	41,429,700	38,231,313	-
Fines and Forfeitures	113,517	18,350	18,350	40,000	40,000	-
Lottery Bonds	-	20,000,000	20,000,000	125,000,000	100,000,000	-
Interest Income	3,840,346	6,088,031	6,088,031	2,810,670	2,810,670	-
Housing Div Loan Repayments	86,899	52,291	52,291	5,616,385	5,616,385	-
Other Revenues	(4,717,386)	12,800	12,800	55,000	55,000	-
Transfer In - Intrafund	9,388,124	5,462,515	5,462,515	4,892,045	4,892,045	-
Transfer from General Fund	8,938,012	5,320,975	295,320,975	10,000,000	-	-
Tsfr From Revenue, Dept of	82,864,380	68,667,835	68,667,835	87,577,846	67,640,000	-
Tsfr From Oregon Health Authority	75,000	-	-	-	-	-
Transfer Out - Intrafund	(7,260,953)	(19,778,318)	(20,615,946)	(24,008,402)	(24,008,402)	-
Total Other Funds	**$125,167,514**	**$122,000,453**	**$411,162,825**	**$262,786,833**	**$204,650,600**	**-**
Federal Funds						
Federal Funds	26,323,913	37,231,486	37,274,870	37,840,890	37,840,890	-
Total Federal Funds	**$26,323,913**	**$37,231,486**	**$37,274,870**	**$37,840,890**	**$37,840,890**	**-**
Nonlimited Other Funds						
Admin and Service Charges	104,054	150,000	150,000	150,000	150,000	-
Interest Income	38,988	73,818	73,818	73,818	73,818	-
Housing Div Loan Repayments	692,048	561,050	561,050	61,050	61,050	-
Other Revenues	(6,775)	-	-	-	-	-
Transfer In - Intrafund	872,829	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-030-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Nonlimited Other Funds						
Transfer Out - Intrafund	-	(135,590)	(135,590)	-	-	-
Total Nonlimited Other Funds	**$1,701,144**	**$649,278**	**$649,278**	**$284,868**	**$284,868**	**-**

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Multifamily Rental Housing Programs								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
OTHER FUNDS								
Non-business Lic. & Fees								
Marinas & Manufactured Dwelling Parks Reg	3400	0210	$183,903	$0	$0	$0	$0	$0
Public Utilities Fees								
Public Purpose Charge (HDGP)	3400	0240	$8,624,559	$8,532,967	$8,532,967	$9,343,589	$9,343,589	$0
Charges for Services								
Portfolio Administration Charges	3400	0410	$6,960	$60,835	$60,835	$30,000	$30,000	$0
Marinas & Manuf Homes Assess (MMCRC)	3400	0410	$1,212,617	$0	$0	$0	$0	$0
Admin and Service Charges								
Affordable Rental Housing Charges (multiple progs)	3400	0415	$18,496,940	$22,222,753	$22,222,753	$36,755,451	$33,557,064	$0
Portfolio Administration Charges	3400	0415	$3,314,596	$5,339,419	$5,339,419	$4,674,249	$4,674,249	$0
Fines and Forfeitures								
Manufactured Home Park Civil Penalties	3400	0505	$3,350	$0	$0	$0	$0	$0
Farm Labor Civil Penalties (AWHDP)	3400	0505	$110,167	$18,350	$18,350	$40,000	$40,000	$0
Lottery Bonds								
Lottery Bonds (Housing Preservation)	3400	0565	$0	$0	$0	$125,000,000	$100,000,000	$0
Lottery Bonds (Wildfire Recovery)	3400	0565	$0	$20,000,000	$20,000,000	$0	$0	$0
Interest Income								
Interest Earnings (Acq of Market Rate Hsg)	3400	0605	$0	$161,250	$161,250	$0	$0	$0
Interest Earnings (AWHDP)	3400	0605	$468	$12	$12	$675	$675	$0
Interest Earnings (Conduit)	3400	0605	$34,407	$59,682	$59,682	$10,030	$10,030	$0
Interest Earnings (E&D)	3400	0605	$0	$37,428	$37,428	$0	$0	$0
Interest Earnings (GHAP)	3400	0605	$1,358,904	$1,686,300	$1,686,300	$1,400,000	$1,400,000	$0
Interest Earnings (HDGP)	3400	0605	$1,483,594	$976,776	$976,776	$1,388,642	$1,388,642	$0
Interest Earnings (LAP)	3400	0605	$0	$0	$0	$11,323	$11,323	$0
Interest Earnings (Loan Guar Prog)	3400	0605	$0	$1,874,752	$1,874,752	$0	$0	$0
Interest Earnings (MH Hsg)	3400	0605	$0	$91,831	$91,831	$0	$0	$0
Interest Earnings (MMCRC)	3400	0605	$45,229	$0	$0	$0	$0	$0
Interest Earnings (Preservation)	3400	0605	$917,744	$1,200,000	$1,200,000	$0	$0	$0
Housing Div Loan Repayments								
Loan Repayments (GHAP)	3400	0930	$23,032	$22,000	$22,000	$0	$0	$0
Loan Repayments (HDGP)	3400	0930	$17,415	$30,291	$30,291	$0	$0	$0
Loan Repayments (Land Acquisition Program)	3400	0930	$0	$0	$0	$5,000,000	$5,000,000	$0
Loan Repayments (Preservation)	3400	0930	$46,452	$0	$0	$616,385	$616,385	$0
Other Revenues	3400	0975	($4,717,386)	$12,800	$12,800	$55,000	$55,000	$0
Transfer In - Intrafund	3400	1010	$9,388,124	$5,462,515	$5,462,515	$4,892,045	$4,892,045	$0
Transfer from General Fund								
Affordable Rental Housing Funding Gaps	3400	1060	$0	$5,000,000	$55,000,000	$0	$0	$0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Multifamily Rental Housing Programs

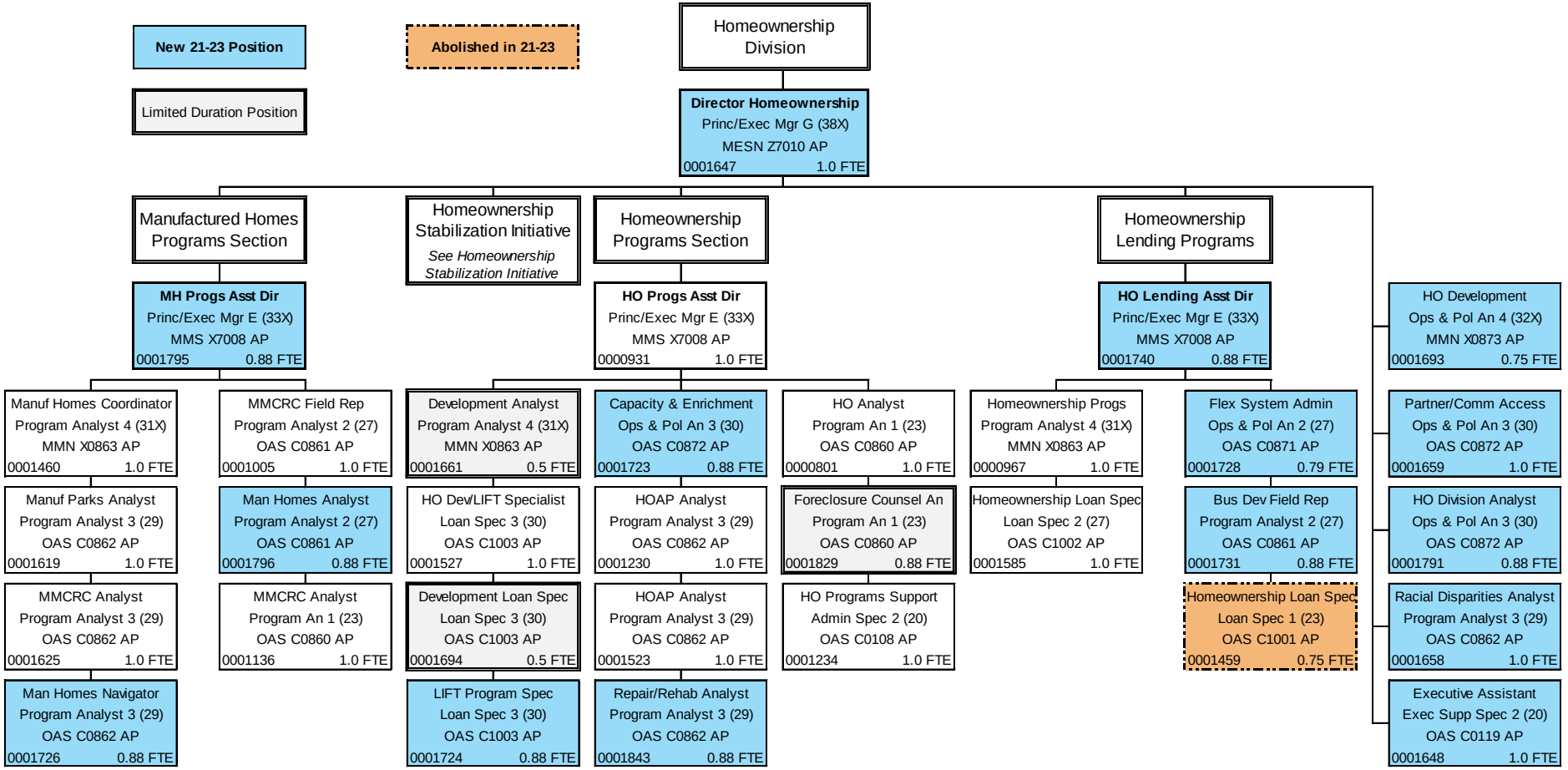
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS (continued)								
Transfer from General Fund								
Affordable Rental Housing Preservation	3400	1060	$0	$0	$165,000,000	$0	$0	$0
Affordable Rental Housing Small Projects	3400	1060	$0	$0	$35,000,000	$0	$0	$0
COVID Relief Programs	3400	1060	$3,938,012	$0	$0	$0	$0	$0
Hacienda CDC	3400	1060	$2,000,000	$0	$0	$0	$0	$0
Land Acquisition Program	3400	1060	$0	$0	$30,000,000	$10,000,000	$0	$0
Naturally Occurring Affordable Housing	3400	1060	$0	$0	$10,000,000	$0	$0	$0
Shelter Operations and Facilities	3400	1060	$0	$320,975	$320,975	$0	$0	$0
Umatilla Flood Relief	3400	1060	$3,000,000	$0	$0	$0	$0	$0
Tsfr From Revenue, Dept of								
Document Recording Fee (GHAP)	3400	1150	$82,864,380	$68,667,835	$68,667,835	$87,577,846	$67,640,000	$0
Tsfr From Oregn Health Authority	3400	1443	$75,000	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	($7,260,953)	($19,778,318)	($20,615,946)	($24,008,402)	($24,008,402)	$0
TOTAL OTHER FUNDS			**$125,167,514**	**$122,000,453**	**$411,162,825**	**$262,786,833**	**$204,650,600**	**$0**
FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (HOME)	6400	0995	$12,955,236	$23,961,439	$23,989,507	$24,470,145	$24,470,145	$0
US Dept. of Housing & Urban Dev (Nat HTF)	6400	0995	$13,368,677	$13,223,719	$13,238,051	$13,370,745	$13,370,745	$0
US Dept. of Housing & Urban Dev (Section 811 PRA)	6400	0995	$0	$46,328	$47,312	$0	$0	$0
TOTAL FEDERAL FUNDS			**$26,323,913**	**$37,231,486**	**$37,274,870**	**$37,840,890**	**$37,840,890**	**$0**
NONLIMITED OTHER FUNDS								
Admin and Service Charges								
Admin & Financing Fees (Conduit bonds)	3200	0415	$104,054	$150,000	$150,000	$150,000	$150,000	$0
Interest Income								
Other Programs	3200	0605	$38,988	$73,818	$73,818	$73,818	$73,818	$0
Interest Earnings (HELP)	3200	0605	$0	$0	$0	$0	$0	$0
Interest Earnings (ORR)	3200	0605	$0	$0	$0	$0	$0	$0
Housing Div Loan Repayments								
Other Programs	3200	0930	$692,048	$561,050	$561,050	$61,050	$61,050	$0
Loan Repayments (Land Acquisition Program)	3200	0930	$0	$0	$0	$0	$0	$0
Loan Repayments (ORR)	3200	0930	$0	$0	$0	$0	$0	$0
Other Revenues	3200	0975	($6,775)	$0	$0	$0	$0	$0
Transfer In - Intrafund	3200	1010	$872,829	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3200	2010	$0	($135,590)	($135,590)	$0	$0	$0
TOTAL NONLIMITED OTHER FUNDS			**$1,701,144**	**$649,278**	**$649,278**	**$284,868**	**$284,868**	**$0**

Single Family Housing Programs

OREGON HOUSING and COMMUNITY SERVICES

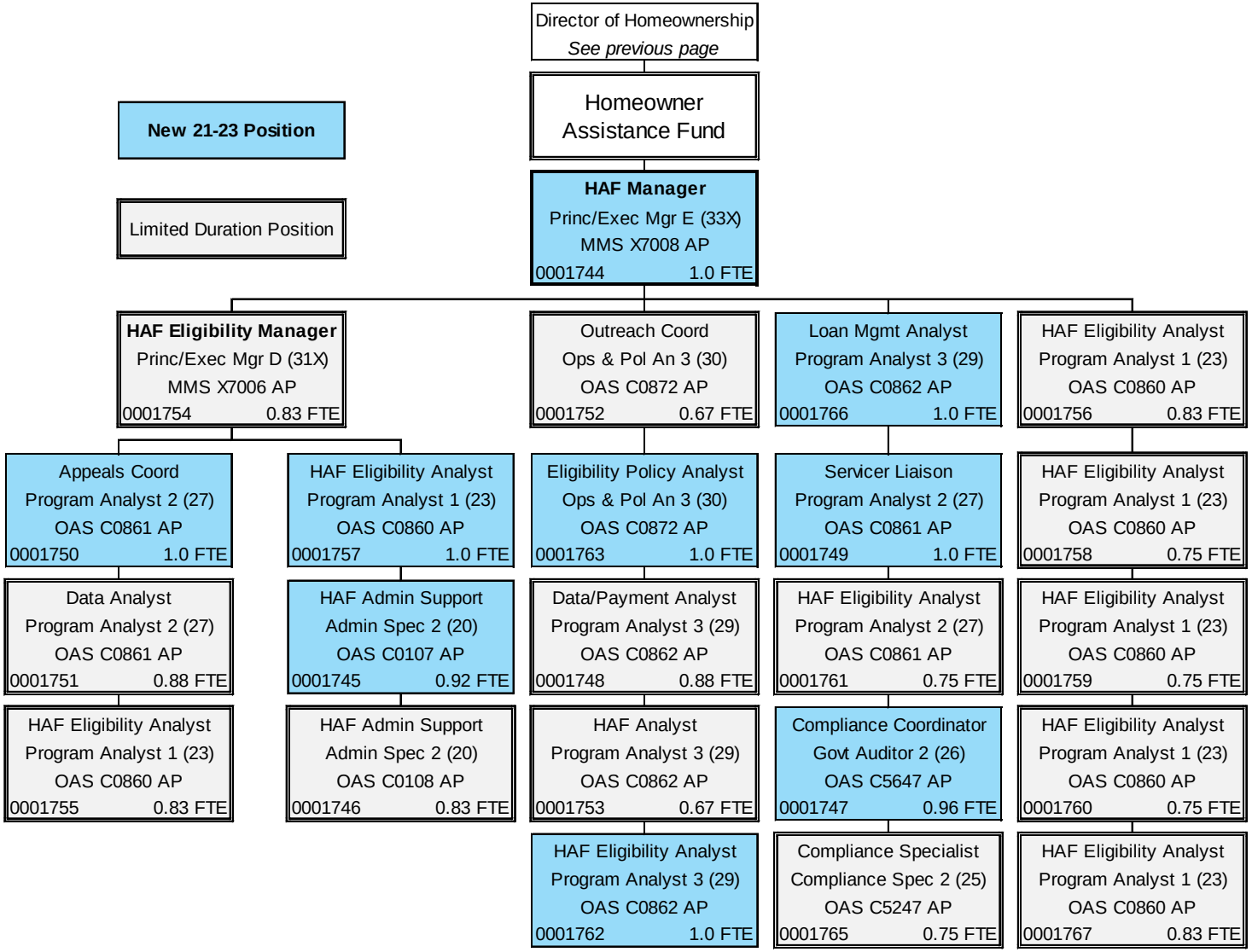
Housing and Community Services Department #91400

Single Family Housing Programs 2021-23 Organizational Chart (2/1/23)



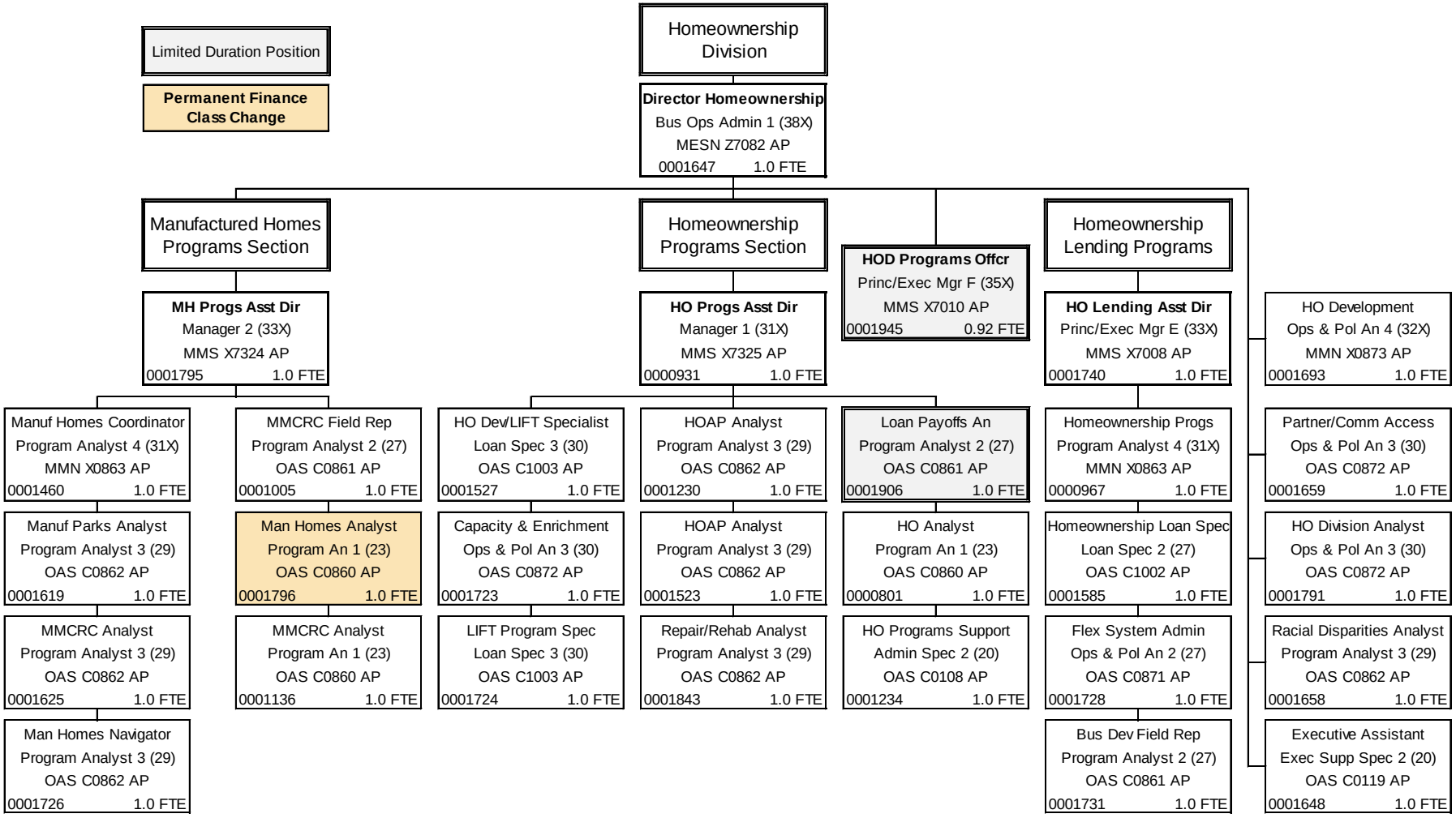
Housing and Community Services Department #91400

Single Family Housing Programs 2021-23 Organizational Chart (2/1/23)

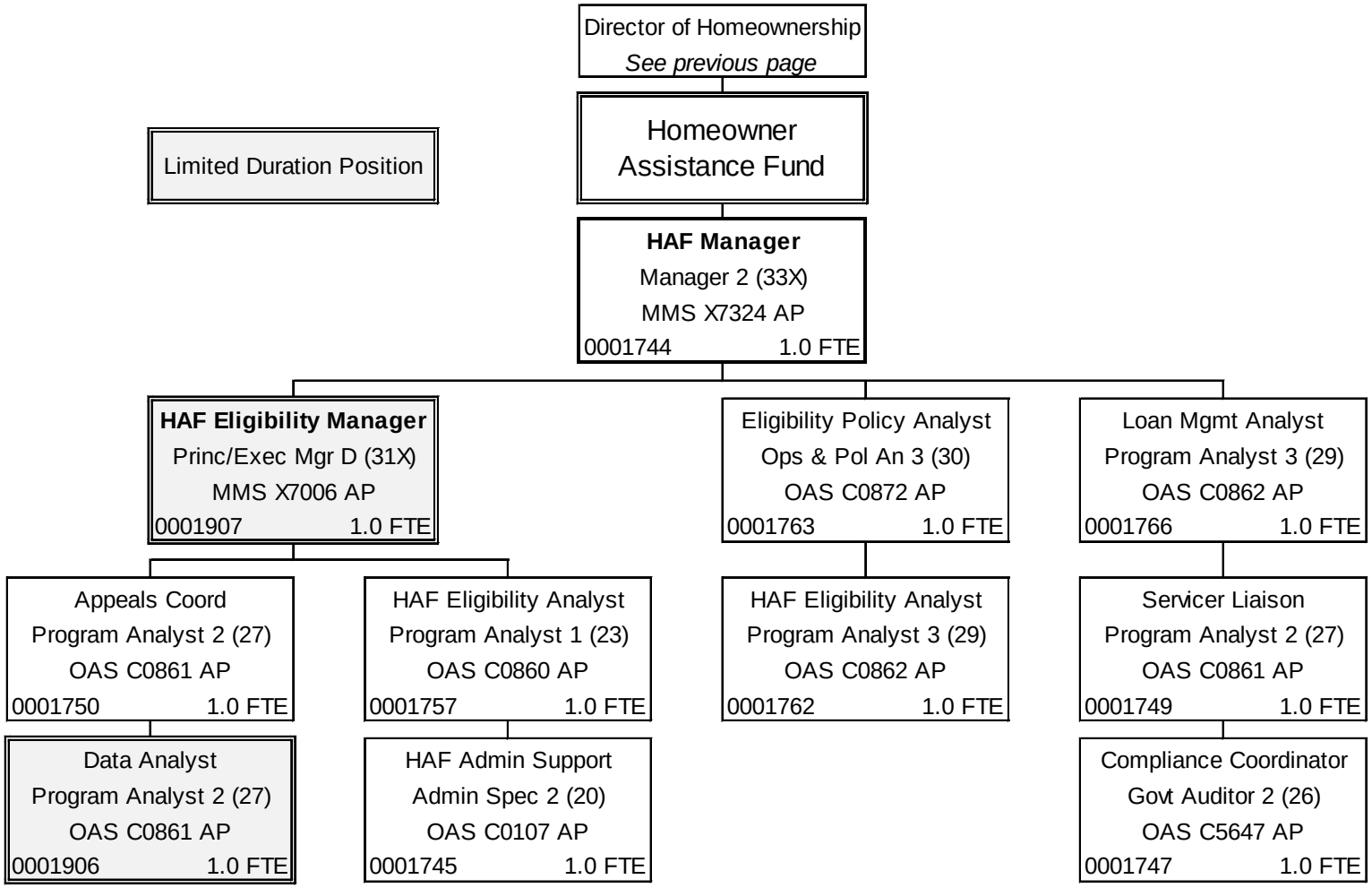


Housing and Community Services Department #91400

Single Family Housing Programs 2023-25 Organizational Chart (Proposed)

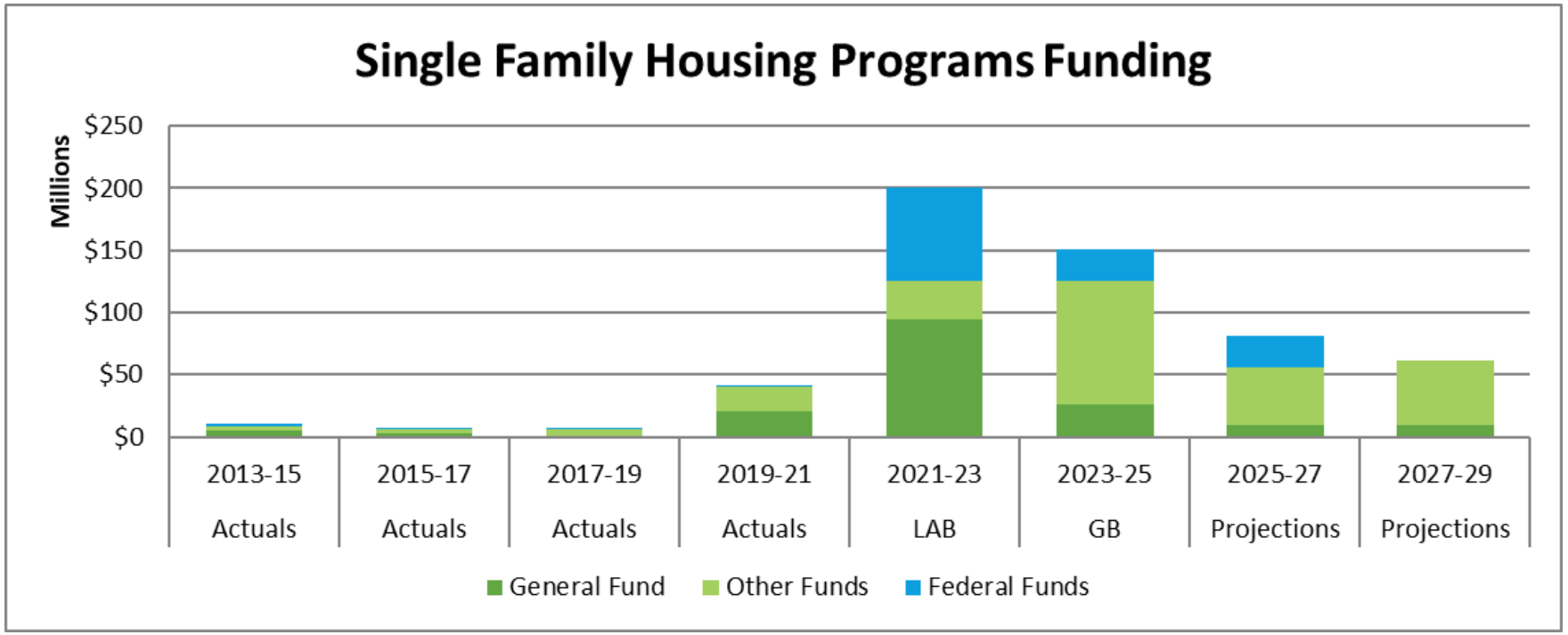


Single Family Housing Programs 2023-25 Organizational Chart (Proposed)



Single Family Housing Programs Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Caleb Yant, Deputy Director



Program Overview

The Single Family program is administered by the Homeownership Division. The division consists of four sections, each driven by the central goal of engaging low- to moderate-income Oregonians who wish to attain or retain homeownership: Homeownership Programs, Manufactured & Marina Communities, Homeowner Assistance, and Homeownership Lending. Collectively, these programs expand access to affordable homeownership through competitive market rate mortgages, down payment assistance, and pre-purchase education and counseling, as well as assisting homeowners in retaining their homes through education, foreclosure counseling, and health and safety repairs, including resources specific to manufactured housing. In addition, Homeownership Programs increase the supply of affordable homes for purchase through

homeownership development funding. These programs benefit homebuyers and homeowners who are typically not served by traditional lenders, and who would not otherwise have access to the housing market and homeownership services.

Program Funding Request

OHCS' funding for 2023-25 includes General Fund requests to continue support programs for owners of manufactured homes, additional seed funding for a down payment assistance revolving loan fund to be paired with OHCS lending programs, and funding to expand the supply of affordable homes for purchase through the LIFT homeownership program.

Single Family Housing Programs								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 GB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	5,142,877	2,905,351	795,630	20,454,792	94,097,988	26,299,476	3,818,002	4,020,715
Lottery Funds	0	0	746	0	0	0	0	0
Other Funds	3,084,145	3,832,221	5,787,954	19,949,050	30,749,787	99,104,960	20,140,173	23,802,242
Federal Funds	2,251,029	376,623	1,255,274	151,036	75,403,948	25,146,110	25,201,189	0
All Funds	**10,478,051**	**7,114,195**	**7,839,604**	**40,554,878**	**200,251,723**	**150,550,546**	**49,159,363**	**27,822,957**
Positions/FTE	7/5.88	4/4.0	7/6.46	16/15.0	56/50.06	41/40.92	37/37.0	37/37.0

/50.6

Program Description

The Homeownership Division offers funding to bring stability to families through homebuyer and homeowner financial education, foreclosure prevention through counseling and mortgage assistance, funding for health and safety repairs, and developing an array of affordable housing opportunities for Oregonians by facilitating the financing and development of homes for homeownership.

Through the Homeownership Programs Section, the department contracts with nonprofit homeownership centers, local governments, public housing authorities, and nonprofit organizations to offer down payment assistance, homebuyer education, foreclosure counseling, health and safety repair funding, and neighborhood stabilization. Our updated down payment assistance program is available to first-time and first-generation homebuyers as well as veterans. Additionally, under Homeownership Programs, our forthcoming Homeownership Development Program seeks to increase the supply of affordable homes for purchase by funding the development of housing that is aligned with community needs.

Within the Homeownership Lending Section, OHCS supports development and oversight of mortgage lending programs and products to assist low- to moderate-income Oregon homebuyers. The Lending Section currently encompasses the Oregon Bond Residential Loan Program and the forthcoming Flex Lending Program. The Oregon Bond Residential Loan Program uses a network of lenders to finance residential loans under the program guidelines. OHCS invests in and purchases these loans from the lenders using mortgage revenue bonds (see description in the Bond Activities and Debt Service program

unit). Economic conditions and financial markets affect the success of mortgage revenue bond financed loans. The recent housing market and program requirements have impacted program production. Higher home prices make it difficult for first-time home buyers, the population served by this program, to purchase homes. OHCS' new Flex Lending program will serve to expand the reach of affordable homeownership lending activities by pairing a flexible mortgage product with down payment assistance by leveraging mortgage-backed security markets.

The Manufactured & Marina Communities Programs include manufactured homes programs and the Manufactured and Marinas Communities Resource Center (MMCRC). The manufactured home programs identify creative solutions to expand housing options by preserving and improving manufactured dwelling parks and collaborating with stakeholders to develop policies and resources that support manufactured housing residents. This also includes the Manufactured Home Replacement Program, which provides affordable gap financing for owners of manufactured homes to replace aging and inefficient manufactured homes. Mediation services are available for manufactured and marina community residents and owners through MMCRC. The program provides impartial assistance to resolve disputes between park owners and tenants outside of court by promoting cooperation, open communication, and a positive environment.

The Homeowner Assistance Section includes the Homeowner Assistance Fund (HAF), which provides financial assistance for low- to moderate-income Oregonians who experienced financial hardship related to the coronavirus pandemic, preserving homeownership through mortgage reinstatement by curing delinquent mortgages and/or assisting with future payments. HAF also connects struggling homeowners to housing counselors and legal aid services. HAF replaces the very successful mortgage assistance program funded by the Hardest Hit Funds after the last recession.

Program Justification

OHCS homeownership programs expand access to affordable housing and prevent the loss of housing stability through an array of homeowner education programs, financial literacy counseling and coaching, foreclosure prevention, health and safety repairs, and neighborhood stabilization programs. Programs also assist owners of manufactured homes with home replacement, mediation services, and preserving manufactured home parks as options for affordable homeownership.

OHCS uses an equity and racial justice lens in all our programming, policies, and operations in order to tear down systemic housing barriers and assist in creating opportunities. Striving to meet Oregon’s Statewide Housing Plan goal of closing the homeownership gap in underserved communities, OHCS purposefully focuses on the role of housing and homeownership, as homeownership has been proven historically to create stability and promote equity and generational wealth-building.

Program Performance

Key success measures for Homeownership Program performance are the number of residential loans financed, the number of people accessing homeownership centers for homebuyer education, financial literacy counseling, down payment

assistance, foreclosure counseling, and the ability of homeownership programs to help reduce the minority homeownership gap. Performance data for the last four biennia and current projections are outlined in the table below.

Homeownership Services	2013-15	2015-17	2017-19	2019-21	2021-23	2023-25	2025-27	2027-29
Home Purchase (Oregon Bond Residential Loans and Flex Lending Program)	728	779	1,743	1,046	1,864*	3,120	3,120	3,120
Homeownership Centers (Households Served)	25,669	17,523**	13,334	6,980	6,980	7,100	7,300	7,500
Down Payment Assistance (Households Served)	N/A	N/A	192	207	250	500	400	400
Foreclosure Counseling/ Oregon Foreclosure Avoidance (Persons Served)	5,100	3,259	1,232**	665	1,334	1,500	1,040	1,040
Homeowner Assistance Fund (Households Funded)	N/A	N/A	N/A	N/A	1708^	1210	n/a	n/a
Manufactured Homes (homes replaced)	N/A	N/A	N/A	N/A	10	20	25	30

**Flex lending is expected to start in January 2023. If interest rates remain high, our number may be lower.*
***Homeownership Center data reporting methods changed as of July 1, 2016. Previous data collection was based on the number of services provided, while the new method reports on households served, causing a lower number in the 2019-21 biennium.*
^ Projected data is for the Homeowner Assistance Fund, a new program launched in January 2022.

Enabling Legislation and Program Authorization

Neither federal law nor the Oregon Constitution mandates housing, homeownership, and/or homeownership retention. However, because housing and homeownership are indicators of healthy, vital, and stable communities, federal and state policies encourage, promote, finance, and protect housing and homeownership as follows:

Authority	Program	Legislation
State	Bond Financing—Residential Loan Program	ORS 456
State	Increasing Homeownership, Retention	ORS 456.550, 458.655
State	Marinas & Manufactured Communities	ORS 446.515 – 446.547
State	Manufactured Home Decommissioning and Replacement Program	ORS 458.356-458.358
State	Manufactured Dwelling Park Preservation Loan Program	ORS 458.352
Federal	Neighborhood Stabilization Program	Public Law 111-203

Authority	Program	Legislation
Federal	Homeowner Assistance Fund	American Rescue Plan Act, Public Law 117-2

Funding Streams

Homeownership Programs are funded by Other Funds and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
Bond Financing	Residential Loan Program	ORS 456
Document Recording Fees	Home Ownership Assistance Program	ORS 294.187
US Dept. of Housing & Urban Development	Neighborhood Stabilization Program	Public Law 111-203
US Treasury	Homeowner Assistance Fund	American Rescue Plan Act, Public Law 117-2
Manufactured park registration fees, home assessments	Marinas & Manufactured Communities Resources	ORS 90.732, 90.734, 456.418

Comparison of Funding 2023-25 Proposal to 2021-23 Funding

Over $90 million in one-time General Fund is reduced from 2021-23, as well as more than $50 million in the federal Homeowner Assistance Fund. Approximately $45 million of the General Fund authorized in 2021-23 was projected to be committed but unspent at the end of the biennium and transferred to Other Funds so OHCS can spend funds in 2023-25. This increases Other Funds expenditures compared to the previous biennium. OHCS's funding for 2023-25 increases funding above the current service level for replacing manufactured homes, to develop homeownership opportunities, and down payment funds tied to OHCS lending programs. The net change for all funds is a decrease of $49.7 million.

Single Family Housing Programs Description

The Homeownership Division administers federal and state funds to create opportunities for lower income Oregonians to purchase and stay in a home. These programs expand access to affordable homeownership through competitive market rate residential loans and assist homeowners in retaining their homes through education, foreclosure counseling and financial assistance services. These programs benefit homebuyers with lower incomes who might not otherwise have access to homeownership options and traditional mortgage services. Additional programs provide loans and grants for manufactured dwelling park preservation and replacing older manufactured homes with newer, energy-efficient models. The section manages the Oregon Bond Residential Loan Program, down payment assistance, homeownership education and counseling, health and safety repairs, and offers training and technical assistance resources.

Affordable single-family loans financed through the Oregon Bond Residential Loan Program provide qualified first-time homebuyers with the opportunity to move from being renters to homeowners. The program offers competitive market interest rates and cash assistance to help pay for closing costs. When people advance through the housing continuum into homeownership, it helps to free up existing rental housing stock, thereby potentially increasing affordable housing opportunities for Oregonians. Affordable, competitive market rate residential loans give homeowners the ability to build wealth and achieve household stability, with an affordable monthly housing payment. Similar to the Oregon Bond Residential Loan Program, Flex Lending, a new lending program, requires no state or federal funds for baseline operation, but rather leverages OHCS' unique authorization to access federal homeownership tools. Through its many potential product offerings, it can reduce the cost of a mortgage, or provide down payment assistance for homebuyers.

Access to affordable homeownership through new, energy-efficient manufactured homes provides Oregonians with opportunities for economic and housing stability and improved health outcomes. The Manufactured Home Replacement Program offers subordinate loans and grants for decommissioning and disposal to low-income owners of manufactured homes who wish to replace their homes. In addition, short-term park preservation financing enables nonprofit organizations and resident-owned cooperatives to preserve manufactured dwelling parks when permanent financing options aren't readily available.

Additionally, the Manufactured and Marinas Communities Resource Center (MMCRC) provides impartial assistance to resolve disputes between park owners and tenants outside of court by promoting cooperation, open communication, and a positive environment. This support serves to create more stable communities.

Homeownership centers help homeowners seeking information and resources to assist with maintaining their current living environment. The centers assist prospective homeowners with homebuyer pre- and post-purchase education and down payment assistance, as well as financial literacy and coaching. Homeowners unable to afford the costs of home maintenance

can access funding for health and safety repairs, allowing homeowners the opportunity to remain in a healthy and safe environment.

Counselors within homeownership centers and other community organizations provide foreclosure prevention counseling services and support during foreclosure mediation through the Oregon Foreclosure Avoidance (OFA) and Foreclosure Avoidance Counseling (FAC) programs. OFA is a program under the Department of Justice, where OHCS administers the counseling component. FAC provides additional counseling opportunity for homeowners who aren't utilizing OFA but are in jeopardy of losing their homes.

For those at severe risk of losing their home, the Homeowner Assistance Fund (HAF) offers financial assistance for low- to moderate-income Oregonians who experienced financial hardship related to the coronavirus pandemic. The program preserves homeownership through mortgage reinstatement by curing a delinquent mortgage and/or assisting with future payments. HAF also connects struggling homeowners to housing counselors and legal aid services. The HAF program replaces the successful mortgage assistance program, Oregon Homeownership Stabilization Initiative, which supported 17,200 homeowners and was funded by the Hardest Hit Funds after the last recession.

Lastly, OHCS programs not only provide a safety net of support for future and current homeowners but seek to increase the supply of affordable homes proactively by providing funding and technical assistance to homeownership developers. Our forthcoming Homeownership Development Program will foster the creation of new and diverse types of affordable, energy-efficient housing units for purchase that are aligned with local needs, particularly for first-generation homebuyers, communities of color, Tribal nations, and rural communities.

OHCS works with partners to keep the delivery of Homeownership Programs cost-effective. For example, awarding grant agreements or contracts to local providers is more affordable than creating an in-house method of delivery and ensures that resources are maximized to address unique community needs. And, in 2021, we shifted many of our contracts with community providers to a pay-for-performance model to ensure they are meeting the desired funding outcomes.

Central to all Homeownership Division programs is a goal of eliminating the racial homeownership gap in Oregon. In 2018, the Oregon Joint Interim Task Force on Addressing Racial Disparities in Home Ownership (JARDHO) found that "Oregon's communities of color do not have equal, fair, or equitable access to homeownership." Homeownership programs seek to change this by offering accessible and equitable programs, and by proactively funding and supporting organizations that are culturally responsive and culturally specific. As laid out in the Statewide Housing Plan, all Homeownership programs aim to serve at least 30 percent Oregonians of color.

Funding Sources for Single Family Programs

Homeownership Programs			
Program Name	**Funding Source**	**Fund Type**	**GB Amount**
Addressing Racial Disparities in Homeownership	General Fund	General Fund	$2,205,216
Down Payment Assistance	General Fund	General Fund	$13,600,000
	Local Construction Excise Taxes	Other Funds	$1,042,000
	Transfer from General Fund, cash balance	Other Funds	$28,600,000
Flex Lending Program	Loan Commitment Fees	Other Funds	$1,547,471
Foreclosure Avoidance Assistance	General Fund	General Fund	$0
Foreclosure Avoidance Counseling	General Fund	General Fund	$0
Home Owner Assistance Program (HOAP)	Document Recording Fees, Account Balance, Interest Earnings	Other Funds	$12,649,158
Homeowner Assistance Fund	US Treasury	Federal Funds	$24,324,966
Homeownership Development	General Fund	General Fund	$5,600,094
	Transfer from General Fund, cash balance	Other Funds	$45,706,335
Neighborhood Stabilization Program	Dept. of Housing & Urban Development	Federal Funds	$821,144
Oregon Bond Residential Loan Program	Loan Commitment Fees	Other Funds	$1,507,765
Oregon Homeownership Stabilization Initiative	Loan repayments	Other Funds	$283,049

Manufactured Homes Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Manufactured and Marinas Communities Resource Center	Park Registration Fees, Assessments on Dwellings, Interest Earnings	Other Funds	$1,552,3331

Manufactured Homes Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Manufactured Homes Replacement Program	General Fund	General Fund	$4,894,166
	Transfer from General Fund, cash balance	Other Funds	$6,217,516

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to decrease by $72,815 in Single Family Housing Programs in the 2023-25 biennium. This package decreases General Funds by $12,846; increases Other Funds by $2,149; and decreases Federal Funds by $62,118.

022 Phase-Out Program and One-Time Costs

This package phases out $90,395,952 General Fund as one-time funds run out. This includes $1 million for an accessory dwelling unit pilot program, $2 million for a shared-equity or tiny homes pilot, $20 million for homeownership funding paired with the LIFT program, and $19.5 million for other homeownership development funding. Other homeownership program reductions are $17.9 million for homeownership counseling and $20 million for down payment assistance. Manufactured homes programs phase-outs include $3 million for a manufactured home park in Springfield, $4.5 million for manufactured parks preservation loans, and $2.5 million for manufactured homes replacement.

General Fund for manufactured homes programs was transferred to Other Funds in order to loan the funds. These Other Funds are also phased out, totaling $6.2 million.

Federal Funds phase-outs include$1,681,331 for the Homeowner Stabilization Counseling Program, a COVID-19 response program through NeighborWorks, and $48,685,702 for the Homeowner Assistance Fund (HAF). HAF will continue in the 2023-25 biennium and be fully phased-out in 2025-27.

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes.

The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Single Family Housing Programs, OHCS anticipates an increase of $1,905,892 in 2023-25. This package increases General Fund by $76,173; Other Funds by $831,231 and Federal Funds by $998,488.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Single Family Housing Programs**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 91400-040-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(12,846)	-	-	-	-	-	(12,846)
Federal Funds	-	-	-	(62,118)	-	-	(62,118)
Total Revenues	**($12,846)**	**-**	**-**	**($62,118)**	**-**	**-**	**($74,964)**
Personal Services							
Pension Obligation Bond	(1,222)	-	19,271	(45,497)	-	-	(27,448)
Mass Transit Tax	165	-	3,007	-	-	-	3,172
Vacancy Savings	(11,789)	-	(20,129)	(16,621)	-	-	(48,539)
Total Personal Services	**($12,846)**	**-**	**$2,149**	**($62,118)**	**-**	**-**	**($72,815)**
Total Expenditures							
Total Expenditures	(12,846)	-	2,149	(62,118)	-	-	(72,815)
Total Expenditures	**($12,846)**	**-**	**$2,149**	**($62,118)**	**-**	**-**	**($72,815)**
Ending Balance							
Ending Balance	-	-	(2,149)	-	-	-	(2,149)
Total Ending Balance	**-**	**-**	**($2,149)**	**-**	**-**	**-**	**($2,149)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Single Family Housing Programs**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 91400-040-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(90,395,952)	-	-	-	-	-	(90,395,952)
Federal Funds	-	-	-	(50,367,033)	-	-	(50,367,033)
Transfer from General Fund	-	-	(17,000,000)	-	-	-	(17,000,000)
Total Revenues	**($90,395,952)**	**-**	**($17,000,000)**	**($50,367,033)**	**-**	**-**	**($157,762,985)**
Personal Services							
Pension Obligation Bond	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	(4,471)	-	-	(24,200)	-	-	(28,671)
Employee Training	(5,400)	-	-	(31,050)	-	-	(36,450)
Office Expenses	(7,995)	-	-	(47,420)	-	-	(55,415)
Telecommunications	(2,700)	-	-	(10,352)	-	-	(13,052)
Data Processing	(3,156)	-	-	-	-	-	(3,156)
Publicity and Publications	(5,000)	-	-	-	-	-	(5,000)
Professional Services	(281,000)	-	-	(4,500,000)	-	-	(4,781,000)
IT Professional Services	(4,000)	-	-	-	-	-	(4,000)
Attorney General	(86,025)	-	-	-	-	-	(86,025)
Employee Recruitment and Develop	(600)	-	-	(4,600)	-	-	(5,200)
Other Services and Supplies	(308,385)	-	-	(269,131)	-	-	(577,516)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Single Family Housing Programs**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 91400-040-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	(6,300)	-	-	(48,300)	-	-	(54,600)
Total Services & Supplies	**($715,032)**	**-**	**-**	**($4,935,053)**	**-**	**-**	**($5,650,085)**
Special Payments							
Dist to Non-Profit Organizations	(29,837,417)	-	-	(1,412,200)	-	-	(31,249,617)
Intra-Agency Gen Fund Transfer	(17,000,000)	-	-	-	-	-	(17,000,000)
Loans Made - Other	-	-	(6,200,000)	-	-	-	(6,200,000)
Other Special Payments	(42,843,503)	-	-	(44,019,780)	-	-	(86,863,283)
Total Special Payments	**($89,680,920)**	**-**	**($6,200,000)**	**($45,431,980)**	**-**	**-**	**($141,312,900)**
Total Expenditures							
Total Expenditures	(90,395,952)	-	(6,200,000)	(50,367,033)	-	-	(146,962,985)
Total Expenditures	**($90,395,952)**	**-**	**($6,200,000)**	**($50,367,033)**	**-**	**-**	**($146,962,985)**
Ending Balance							
Ending Balance	-	-	(10,800,000)	-	-	-	(10,800,000)
Total Ending Balance	**-**	**-**	**($10,800,000)**	**-**	**-**	**-**	**($10,800,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	76,173	-	-	-	-	-	76,173
Federal Funds	-	-	-	998,488	-	-	998,488
Total Revenues	**$76,173**	**-**	**-**	**$998,488**	**-**	**-**	**$1,074,661**
Services & Supplies							
Instate Travel	669	-	1,172	382	-	-	2,223
Out of State Travel	-	-	623	-	-	-	623
Employee Training	454	-	1,084	-	-	-	1,538
Office Expenses	1,106	-	1,963	546	-	-	3,615
Telecommunications	317	-	768	421	-	-	1,506
Data Processing	372	-	577	1,002	-	-	1,951
Publicity and Publications	-	-	143	-	-	-	143
Professional Services	5,280	-	20,937	211,200	-	-	237,417
IT Professional Services	176	-	87	-	-	-	263
Attorney General	1,767	-	4,957	-	-	-	6,724
Employee Recruitment and Develop	67	-	64	-	-	-	131
Dues and Subscriptions	-	-	72	-	-	-	72
Facilities Rental and Taxes	-	-	4,546	-	-	-	4,546
Facilities Maintenance	-	-	25	-	-	-	25
Other Services and Supplies	12,969	-	8,357	4,540	-	-	25,866
Expendable Prop 250 - 5000	-	-	188	-	-	-	188
IT Expendable Property	706	-	1,484	-	-	-	2,190
Total Services & Supplies	**$23,883**	**-**	**$47,047**	**$218,091**	**-**	**-**	**$289,021**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Cities	-	-	-	31,818	-	-	31,818
Dist to Counties	-	-	11,251	-	-	-	11,251
Dist to Non-Profit Organizations	52,290	-	499,711	-	-	-	552,001
Loans Made - Other	-	-	243,600	-	-	-	243,600
Other Special Payments	-	-	29,622	748,579	-	-	778,201
Total Special Payments	**$52,290**	**-**	**$784,184**	**$780,397**	**-**	**-**	**$1,616,871**
Total Expenditures							
Total Expenditures	76,173	-	831,231	998,488	-	-	1,905,892
Total Expenditures	**$76,173**	**-**	**$831,231**	**$998,488**	**-**	**-**	**$1,905,892**
Ending Balance							
Ending Balance	-	-	(831,231)	-	-	-	(831,231)
Total Ending Balance	**-**	**-**	**($831,231)**	**-**	**-**	**-**	**($831,231)**

Policy Package 090 Analyst Adjustments

This package increases Other Funds by $5.0 million to enable the agency to transfer $5.0 million of unspent down payment assistance funding appropriated in the 2021-23 biennium to the 2023-25 biennium. The package also reduces projected document recording fee revenues for the 2023-25 biennium based on the most recent estimate provided by the Department of Revenue (DOR). DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Revenue, Dept of	-	-	(3,672,761)	-	-	-	(3,672,761)
Total Revenues	**-**	**-**	**($3,672,761)**	**-**	**-**	**-**	**($3,672,761)**
Special Payments							
Other Special Payments	-	-	5,000,000	-	-	-	5,000,000
Total Special Payments	**-**	**-**	**$5,000,000**	**-**	**-**	**-**	**$5,000,000**
Total Expenditures							
Total Expenditures	-	-	5,000,000	-	-	-	5,000,000
Total Expenditures	**-**	**-**	**$5,000,000**	**-**	**-**	**-**	**$5,000,000**
Ending Balance							
Ending Balance	-	-	(8,672,761)	-	-	-	(8,672,761)
Total Ending Balance	**-**	**-**	**($8,672,761)**	**-**	**-**	**-**	**($8,672,761)**

Policy Package 092 Statewide AG Adjustment

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, General Fund is reduced $544 and Other Funds are reduced by $1,525.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(544)	-	-	-	-	-	(544)
Total Revenues	**($544)**	**-**	**-**	**-**	**-**	**-**	**($544)**
Services & Supplies							
Attorney General	(544)	-	(1,525)	-	-	-	(2,069)
Total Services & Supplies	**($544)**	**-**	**($1,525)**	**-**	**-**	**-**	**($2,069)**
Total Expenditures							
Total Expenditures	(544)	-	(1,525)	-	-	-	(2,069)
Total Expenditures	**($544)**	**-**	**($1,525)**	**-**	**-**	**-**	**($2,069)**
Ending Balance							
Ending Balance	-	-	1,525	-	-	-	1,525
Total Ending Balance	**-**	**-**	**$1,525**	**-**	**-**	**-**	**$1,525**

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

In this program unit, funds are transferred to the Central Services program unit to cover a proportionate share of agency-wide costs for support positions.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional

staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

None of the restored positions are in this program unit.

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 101	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(33,709)	-	-	-	(33,709)
Total Transfers Out	**-**	**-**	**($33,709)**	**-**	**-**	**-**	**($33,709)**
Ending Balance							
Ending Balance	-	-	(33,709)	-	-	-	(33,709)
Total Ending Balance	**-**	**-**	**($33,709)**	**-**	**-**	**-**	**($33,709)**

Policy Package 102 Improving Program Delivery and Access

Package Description

This policy option package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Affordable Rental Housing Division.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

How Achieved

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

Staffing Impact

The Single Family Housing program unit is requesting 4 limited duration positions (3.92 FTE). Three of these positions extend limited duration positions from the 2021-23 biennium for programs that have one-time funding but are still operating. The 2021-23 limited duration positions are filled, and this request allows the employees to continue at their current classifications and salaries.

A Program Analyst 2 performs work related to the Oregon Homeownership Stabilization Initiative, a federal foreclosure prevention program in response to the housing recession. The program provided loans to homeowners to prevent foreclosures and this position ensures conditions of the loans are met and prepares loan satisfaction documents. These duties will continue for up to five years after the close of the program, so the position is requested for the full 2023-25 biennium.

The Homeowner Assistance Fund, another federal foreclosure prevention program, was established in response to the COVID-19 pandemic. OHCS has several permanent positions working on this program but needs to extend a Principal Executive/Manager D and a Program Analyst 2 to assist with workload and oversight through the 2023-25 biennium.

The Homeownership Division Director is requesting a Principal Executive/Manager F to provide high-level assistance with policy development, program optimization, engagement and outreach with partners and legislators, and serve as the Director's representative when needed.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001906	C0861 AP	Program Analyst 2	$7,327
1.00	0001907	X7006 AP	Principal Exec/Manager D	$9,718
1.00	0001908	C0861 AP	Program Analyst 2	$5,771
0.92	0001945	X7010 AP	Principal Exec/Manager F	$8,408

Quantifying Results

Additional staffing will allow OHCS to appropriately administer the state and federal dollars to make the most effective possible investments in Oregon communities. This position will provide policy support throughout the Affordable Rental Housing Division. Additional program and policy capacity will allow OHCS to improve equity considerations in program frameworks in alignment with community needs.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$532,784	$547,674	**$1,080,458**
Services & Supplies	$0	$40,940	$41,560	**$82,500**
Total Package 102	**$0**	**$573,724**	**$589,234**	**$1,162,958**

2025-27 Fiscal Impact

These are limited duration positions that will phase out of the 2025-27 budget. If the need continues, especially for the Oregon Homeownership Stabilization Initiative position, they may be included in a 2025-27 policy package.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	589,234	-	-	589,234
Total Revenues	**-**	**-**	**-**	**$589,234**	**-**	**-**	**$589,234**
Transfers Out							
Transfer Out - Intrafund	-	-	(151,321)	-	-	-	(151,321)
Total Transfers Out	**-**	**-**	**($151,321)**	**-**	**-**	**-**	**($151,321)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	360,824	371,736	-	-	732,560
Empl. Rel. Bd. Assessments	-	-	101	106	-	-	207
Public Employees' Retire Cont	-	-	64,660	66,615	-	-	131,275
Social Security Taxes	-	-	27,603	28,438	-	-	56,041
Paid Family Medical Leave Insurance	-	-	1,443	1,487	-	-	2,930
Worker's Comp. Assess. (WCD)	-	-	88	92	-	-	180
Mass Transit Tax	-	-	2,165	-	-	-	2,165
Flexible Benefits	-	-	75,900	79,200	-	-	155,100
Total Personal Services	**-**	**-**	**$532,784**	**$547,674**	**-**	**-**	**$1,080,458**
Services & Supplies							
Instate Travel	-	-	3,450	3,600	-	-	7,050
Employee Training	-	-	2,850	2,850	-	-	5,700
Office Expenses	-	-	6,210	6,480	-	-	12,690
Telecommunications	-	-	2,070	2,160	-	-	4,230
Data Processing	-	-	2,530	2,640	-	-	5,170

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Single Family Housing Programs**

Pkg: 102 - Improving Program Delivery and Access **Cross Reference Number: 91400-040-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	-	-	430	430	-	-	860
Other Services and Supplies	-	-	9,800	9,800	-	-	19,600
Expendable Prop 250 - 5000	-	-	8,600	8,600	-	-	17,200
IT Expendable Property	-	-	5,000	5,000	-	-	10,000
Total Services & Supplies	**-**	**-**	**$40,940**	**$41,560**	**-**	**-**	**$82,500**
Total Expenditures							
Total Expenditures	-	-	573,724	589,234	-	-	1,162,958
Total Expenditures	**-**	**-**	**$573,724**	**$589,234**	**-**	**-**	**$1,162,958**
Ending Balance							
Ending Balance	-	-	(725,045)	-	-	-	(725,045)
Total Ending Balance	**-**	**-**	**($725,045)**	**-**	**-**	**-**	**($725,045)**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							3.92
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.92**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1906	1414733		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	9	7,327	175,848	85,366	261,214	1	1.00
1907	1427271		MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	LF	24	10	9,718	233,232	100,269	333,501	1	1.00
1908	1427272		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	4	5,771	138,504	75,669	214,173	1	1.00
1945	1427306		MMS X7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	LF	22	3	8,408	184,976	84,429	269,405	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**360,824**	**169,795**	**530,619**		
				Federal Funds						**371,736**	**175,938**	**547,674**		
				Total Funds						**732,560**	**345,733**	**1,078,293**	**4**	**3.92**

Housing and Community Services Department #91400

Policy Package 108 Supporting Owners of Manufactured Homes

See Governor's Budget on page F-38

Package Description

This package requests $8 million to finance the Manufactured Home Replacement Program (MHRP). This request will allow OHCS to continue operating MHRP, which was established under House Bill 2896 (2019), to provide forgivable replacement loans and decommissioning grants by allocating additional loan capital and grant funds to the existing program. The program gives financial options to owners of manufactured homes with low to moderate incomes who wish to replace old (pre-1995), inefficient manufactured homes. This request will provide much-needed funding to fill this need and create a sustainable resource for both OHCS and its partners to support homeowners. The program provides grants of up to $15,000 to decommission older manufactured homes and loans of up to $100,000 for a single-wide and $175,000 for a double-wide to replace them with new, energy-efficient models.

Purpose

Funding resources for the Manufactured Home Replacement Program allows owners of manufactured homes living in substandard and unsafe housing to replace their homes affordably, which leads to greater economic and housing stability, particularly for members of communities that historically have had limited opportunities for asset building. While options for chattel loans exist, they are often unaffordable for owners of manufactured homes with low to moderate incomes and leave them debt burdened. Additionally, owners of manufactured homes frequently live on fixed incomes, are economically disadvantaged, and/or are from historically underserved communities. These factors make it even more difficult for owners of manufactured homes to take on debt to get into a safer, more efficient home without assistance. This program addresses this issue by leveraging General Fund dollars with other resources, such as low-interest loans from Community Development Financial Institutions (CDFIs), traditional financial institutions, weatherization funds, and energy-efficiency funding. All of these resources help, but don't entirely meet homeowners' needs alone.

This program contributes to meeting the Statewide Housing Plan by supporting homeowners with the tools to maintain homeownership. Manufactured housing is one of the most affordable homeownership options available and ensuring that owners of manufactured homes are in safe, energy-efficient homes is key to supporting their stability. The program provides economic prosperity through forgivable replacement loans and decommissioning grants to homeowners seeking to improve their standard of living by replacing their old (pre-1995), obsolete, and energy inefficient manufactured homes.

How Achieved

The original funding request for this program in 2019 was initiated and developed in collaboration with partners who work in community to preserve manufactured housing as permanently affordable. OHCS participated in various stakeholder groups to identify creative and flexible ways to address manufactured housing preservation in Oregon. These partners specifically requested OHCS' involvement and the development of a program that would allow for manufactured home replacement. OHCS has been working with its nonprofit partners, municipalities, and other government agencies such as the Department of Environmental Quality (DEQ), USDA Rural Development, Oregon Department of Energy, Business Oregon, and Oregon Department of Consumer and Business Services, to ensure it is best addressing community needs.

In the 2019-21 biennium, OHCS received $15 million to launch this program and officially launched the program in 2020. In the 2021-23 biennium, OHCS focused on better supporting Oregonians so they can purchase a replacement of their pre-1995 manufactured homes. Since 2019, due to higher demand, increases in the cost of raw materials, labor, and inflation, manufactured home prices have risen by about 69 percent. In response, the program recently increased program caps and now provides grants of up to $15,000 to decommission older manufactured homes, and loans of up to $100,000 for a single-wide, and up to $175,000 for a double-wide manufactured home to replace them.

Much of the increased demand is due to the devastation to manufactured home communities in the 2020 Labor Day fires. To address these urgent needs, OHCS sought a change to this program during the 2021 Legislative Session under House Bill 3218 that allows the program to serve wildfire survivors in replacing their manufactured homes that were destroyed or damaged.

In the 2021 Legislative Session, OHCS was allocated $250,000 to support the manufactured home ownership counseling that is required as part of the Manufactured Home Replacement Program, which was previously unfunded. These resources are being put out in a request for application later this year. This will allow the homeownership centers that OHCS partners with to better support owners of manufactured homes.

Staffing Impact

OHCS is requesting a limited duration Program Analyst 3 position to support individuals as they navigate the complex process of decommissioning and replacing their homes in a timely manner. Additional administrative support provided by a limited duration Administrative Specialist 2 is also requested.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0001986	C0108 AP	Administrative Specialist 2	$3,964
0.88	0001987	C0862 AP	Program Analyst 3	$6,051

Quantifying Results

As construction costs increase, so has the cost to build a manufactured home. The average cost to build a single-wide is around $100,000 and $175,000 for a doublewide. This does not include set-up costs which could add an additional $25,000 to $35,000 as of July 20, 2022. OHCS anticipates it can replace up to 7 homes per million (this being a combination of single- and double-wide homes). Therefore, based on current costs, OHCS anticipates $8 million being able to replace or repair nearly 56 manufactured homes with the investment in this package.

Equity and Racial Justice Impact

Homeownership remains out of reach for many underserved communities, including Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, rural communities, and households with low-income. These communities have been disproportionately impacted by historic and current policies and practices such as redlining, predatory lending practices, gentrification, federal housing policies, and other socioeconomic disadvantages. These historic and current practices have caused generational impacts and created barriers in these communities to accessing resources and opportunities to build generational wealth. Access to affordable homeownership through manufactured housing will create opportunities for economic and housing stability as well as improved health outcomes. Partners are asked to assist in marketing the Manufactured Home Replacement Program through culturally responsive outreach and engagement strategies, which includes providing information and materials in languages spoken by manufactured home park residents.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$335,667	$0	**$335,667**
Services & Supplies	$0	$54,333	$0	**$54,333**
Special Payments	$8,000,000	$7,610,000	$0	**$15,610,000**
Total Package 108	**$8,000,000**	**$8,000,000**	**$0**	**$16,000,000**

2025-27 Fiscal Impact

This is one-time funding and limited duration positions that will phase out during 2025-27 budget preparation.

Governor's Budget

The General Fund investment and transfer to the Manufactured Home Replacement Fund was reduced to $4 million. The positions were not approved, and Other Funds Special Payments were reduced to $4 million.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	**$0**
Services & Supplies	$0	$0	$0	**$0**
Special Payments	$4,000,000	$4,000,000	$0	**$8,000,000**
Total Package 108	**$4,000,000**	**$4,000,000**	**$0**	**$8,000,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept | **Cross Reference Name: Single Family Housing Programs**

Pkg: 108 - Supporting Owners of Manufactured Homes | **Cross Reference Number: 91400-040-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,000,000	-	-	-	-	-	4,000,000
Transfer from General Fund	-	-	4,000,000	-	-	-	4,000,000
Total Revenues	**$4,000,000**	**-**	**$4,000,000**	**-**	**-**	**-**	**$8,000,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 108 - Supporting Owners of Manufactured Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Intra-Agency Gen Fund Transfer	4,000,000	-	-	-	-	-	4,000,000
Loans Made - Other	-	-	-	-	-	-	-
Other Special Payments	-	-	4,000,000	-	-	-	4,000,000
Total Special Payments	**$4,000,000**	**-**	**$4,000,000**	**-**	**-**	**-**	**$8,000,000**
Total Expenditures							
Total Expenditures	4,000,000	-	4,000,000	-	-	-	8,000,000
Total Expenditures	**$4,000,000**	**-**	**$4,000,000**	**-**	**-**	**-**	**$8,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 108 - Supporting Owners of Manufactured Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 109 Building Starter Homes

See Governor's Budget on page F-46

Package Description

This package requests $25 million in General Fund for a homeownership development incubator program that will increase the capacity of developers to build as well as boost the supply of affordable homes available to low- to moderate-income Oregonians for purchase. This package will align with the funding that OHCS has already received for flexible homeownership development and build on the momentum of past investments.

Purpose

According to the Regional Housing Needs Analysis, Oregon will need to build 584,000 new homes over the next 20 years to keep up with state housing needs. While this number reflects a mix of homes for rent and purchase, it signals a need to invest in scaling up the production of homes, particularly those that are affordable. To get there, developers would need to increase their production of subsidized, affordable homes at three times their current build rate.

Homeownership development is complex, and developers have less state and federal resources available to them than affordable multifamily rental developers. Currently, OHCS supports developers to build homes for purchase through the Local Innovation Fast Track Homeownership (LIFT HO) program. LIFT HO was created in 2017 and has supported development of 269 homes that are affordable to homebuyers at 80 percent of area median income (AMI) or below. However, LIFT HO has presented several challenges over the duration of the program. While OHCS has worked with stakeholders to overcome many of those challenges, to expand homeownership development programming, OHCS will need a more flexible source of funds in the long-term (please note that OHCS will continue the LIFT HO program).

Constitutionally, Article XI-Q bonds require that the state maintain AN ownership stake in anything developed using these bond funds. This creates challenges in several ways:

- LIFT fund awards must be limited to the value of the land, making it challenging to develop in rural areas or develop densely in urban area.
- Due to the permanent lien on the property, LIFT funds can only support a community land trust model and not other types of homeownership models.
- The state ownership requirement makes it difficult for those who wish to become a homeowner of a LIFT HO-developed property to obtain financing, because most financial institutions are unable to finance them.

To support growth in the number of affordable homes, as well as qualified developers to build them, OHCS will create an affordable homeownership development incubator program. This program will have two tracks: 1) Capacity building resources to support existing and emerging developers to scale up operations to build more housing; 2) Funding to spur the development of tested and/or innovative housing models that meet the needs of communities that are underrepresented in Oregon's homeownership rates. This program will support the development of multiple models for homeownership, including community land trusts (CLTs), co-ops, fee simple ownership, and traditional mortgages. With General Fund resources, OHCS will be able to design a program that serves not only its nonprofit partners but also new for-profit partners who are looking to help increase supply. A set-aside for Oregon's federally recognized Tribes will also ensure that the funds are reaching Tribal community members. This program meets the Statewide Housing Plan priority of affordable homeownership and potentially other priorities depending upon where the land was purchased and the type of housing that is ultimately constructed.

How Achieved

OHCS received $20 million in General Fund for this purpose in the 2021-23 Legislatively Adopted Budget. OHCS has conducted multiple engagement sessions with potential partners, which informed the development and programming of those dollars. At the time of 2023-25 Agency Request Budget development, OHCS is still in the process of releasing and piloting the use of these flexible funds for homeownership development. Additional dollars from this package will be used to build off lessons learned from the first investment and create a more holistic homeownership development program that proactively fosters a pipeline of skilled developers and culturally specific projects that address the state's housing deficit. The agency's goals with this program are to:

- Create new, affordable homes that respond to local housing needs and are accessible to first-generation homebuyers, communities of color, members of Tribal nations, individuals with disabilities, and residents of rural communities.
- Provide Oregonians with low- and moderate-incomes opportunities to both achieve and maintain homeownership and to build generational wealth, particularly for first-generation homebuyers, communities of color, members of Tribal nations, individuals with disabilities, and residents of rural communities.
- Increase the capacity of emerging developers, culturally specific developers, and Tribal housing development organizations to access OHCS funding and engage in homeownership development projects.
- Incentivize homeownership development in rural areas and foster greater density in urban areas.
- Spur the construction of diverse and innovative housing types to meet the needs of local communities.

- Foster climate-resilient, energy-efficient communities.
- Support cross-organization collaboration to address state housing needs.

OHCS will achieve these goals by providing capacity-building "incubation" resources to support existing and emerging developers to scale up operations to build more housing, as well as project funding structured as partially forgivable loans that allow developers to "incubate" new models of housing, or build tested, community supported homeownership models. OHCS will deploy funds as grants and forgivable loans. Since some of the funds will be recaptured by OHCS, they will be recycled back into the program to support the development of more homes for purchase. OHCS will continue to work with nonprofit and for-profit developers, as well as culturally specific and Tribal entities to design, implement, and grow its homeownership development incubator to ensure that it can be a sustainable source of support for homeownership development.

Staffing Impact

This level of development funds requires additional staff for program development, loan underwriting and guiding projects through construction. Once the projects are placed in service, OHCS will need to ensure reporting, financial, and physical property compliance. The department is requesting two limited duration Loan Specialist 3 positions in the Homeownership Division.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001988	C1003 AP	Loan Specialist 3	$6,350
0.88	0001989	C1003 AP	Loan Specialist 3	$6,350

Quantifying Results

Historically, the LIFT HO program has subsidized creation of 269 affordable units. The average amount of subsidy per LIFT project has been around $70,000 per home. On average, this represents 30 percent of most LIFT project funding. With a $25 million investment, OHCS will be able to subsidize roughly 357 new affordable homes.

Equity and Racial Justice Impact

According to the U.S. Census Owner-Occupied Housing Unit Rate (2014-2018), Oregon's homeownership rate at 61.9 percent is lower than the national average of 65.3 percent. As home prices continue to trend upward and inflation and interest rise, many Oregon families and their communities will miss out on long-term stability and generational wealth building that homeownership provides. OHCS acknowledges that problem is exceptionally acute in Black, Indigenous, Latino/a/x and

Tribal communities, as they have historically experienced barriers to homeownership due to redlining, discriminatory lending practices, and neighborhood gentrification. According to a new report from the Coalition of Communities of Color, "Addressing the Racial Wealth Gap", "more than any other indicator, such as level of income or education, how a person is racialized—and the accumulation of advantages and disadvantages based on race through centuries of policies, laws, and practices—is the most important factor in understanding differential access to wealth in this country". With this investment, OHCS can create and focus its program to better serve Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities.

OHCS has heard repeatedly from culturally specific partners that while CLTs are a great tool for homeownership, many Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities want the opportunity to access all of the equity generated through owning a home. These more flexible dollars will allow OHCS to develop multiple models of homeownership that can be tailored to community needs and preferences.

Additionally, OHCS plans to set aside a percentage of these funds for rural communities and Tribal communities. Goals and performance measures in contracts will include engagement with all these communities in outreach, marketing, and equitable and culturally responsive design criteria. OHCS will track measures such as amount and types of engagement with target communities, support given to target communities to prepare them for homeownership, and the demographics of households that purchase homes created with OHCS funds.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$436,109	$0	$0	**$436,109**
Services & Supplies	$70,630	$0	$0	**$70,630**
Special Payments	$24,493,261	$64,493,261	$0	**$88,986,522**
Total Package 109	**$25,000,000**	**$64,493,261**	**$0**	**$89,493,261**

2025-27 Fiscal Impact

This is one-time funding and limited duration positions that will phase out during 2025-27 budget preparation.

Governor's Budget

The General Fund investment and transfer to Other Funds was reduced to $5 million. These funds are to provide grants and forgivable loans to developers to encourage homeownership and are aligned with additional investments in Package 105 (LIFTing up OR: Building Affordable Housing), shown in the Capital Construction program unit.

The positions were not approved, and Other Funds Special Payments were reduced to $45 million. The Special Payments amount includes $40 million of unspent development funds from the 2021-23 biennium that will be spent in the 2023-25 biennium.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	**$0**
Services & Supplies	$0	$0	$0	**$0**
Special Payments	$5,000,000	$45,000,000	$0	**$50,000,000**
Total Package 109	**$5,000,000**	**$45,000,000**	**$0**	**$50,000,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 109 - Building Starter Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,000,000	-	-	-	-	-	5,000,000
Transfer from General Fund	-	-	5,000,000	-	-	-	5,000,000
Total Revenues	**$5,000,000**	**-**	**$5,000,000**	**-**	**-**	**-**	**$10,000,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 109 - Building Starter Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Intra-Agency Gen Fund Transfer	5,000,000	-	-	-	-	-	5,000,000
Other Special Payments	-	-	45,000,000	-	-	-	45,000,000
Total Special Payments	**$5,000,000**	**-**	**$45,000,000**	**-**	**-**	**-**	**$50,000,000**
Total Expenditures							
Total Expenditures	5,000,000	-	45,000,000	-	-	-	50,000,000
Total Expenditures	**$5,000,000**	**-**	**$45,000,000**	**-**	**-**	**-**	**$50,000,000**
Ending Balance							
Ending Balance	-	-	(40,000,000)	-	-	-	(40,000,000)
Total Ending Balance	**-**	**-**	**($40,000,000)**	**-**	**-**	**-**	**($40,000,000)**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 109 - Building Starter Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Housing and Community Services Department #91400

Policy Package 113 Maintaining Homeownership

This Package is not included in the Governor's Budget

Package Description

Crucial to supporting homeownership is a safety net that ensures homeowners can stay in their homes in the face of instability. This package includes two programs that work hand in hand to prevent foreclosure: foreclosure prevention counseling and financial assistance for mortgage relief. This package requests $2 million in General Fund resources for OHCS' existing Foreclosure Avoidance Counseling (FAC) and Oregon Foreclosure Avoidance (OFA) programs to provide support to homeowners who have been impacted by the ongoing effects of forbearance and the recent end of foreclosure moratoriums. Additionally, this package is asking for $15 million to provide financial assistance to prevent foreclosure or displacement for struggling low-income homeowners on fixed incomes in times of economic uncertainty, with rising inflation, increasing property taxes and insurance costs, and high alternative housing costs.

Purpose

OHCS is committed to addressing racial disparities in homeownership. However, once individuals achieve a dream of homeownership our work is not done. OHCS is working to create a safety net of support that ensures our most vulnerable neighbors are able to hold on to the dream they've worked so hard to attain through two layers of foreclosure prevention support: counseling and financial assistance.

Foreclosure Avoidance Counseling (FAC) and Oregon Foreclosure Avoidance OFA)

Oregon Foreclosure Avoidance (OFA) is an Oregon Department of Justice program to help Oregonians facing foreclosure. OHCS administers the homeowner counseling portion of this program in partnership with homeownership centers' certified housing counselors. The program requires that counselors be certified in foreclosure counseling to provide counseling and help homeowners navigate their best resources to avoid foreclosure. OHCS knows the key to building wealth is through sustainable homeownership. Data also shows homeowners who are Black, Indigenous, Latino/a/x, Asian, Pacific Islander, or a member of a federally recognized Tribe experience higher rates of foreclosure and often lack additional resources to assist them in maintaining and sustaining their homes.

During the 2021 Legislative Session, the Foreclosure Avoidance Counseling program was funded to create more resources for homeownership centers to provide counseling to homeowners who are not part of the OFA program but need foreclosure counseling. This filled a gap in foreclosure prevention in Oregon and helped homeowners stay in their homes, creating the Foreclosure Avoidance Counseling (FAC) program.

When economic times are good, the state disinvests in crisis programs like foreclosure prevention counseling due to a lack of need, depleting infrastructure, institutional knowledge, and staff. Then when the economy turns down, crisis funding is renewed and programs are resurrected, or sometimes created anew. It takes time and money to duplicate infrastructure that once existed. Additionally, even in times of prosperity, homeowners face financial difficulties that jeopardize their ability to maintain their homes. OHCS homeownership partners have highlighted the need to continue funding programs like OFA and FAC even when the economy is good to maintain the strength of this safety net and create a sustainable, right-sized system to support Oregon homeowners in a consistent manner, especially those who find themselves at risk of losing their homes and falling into homelessness even in times of overall economic stability for the state.

Oregon Homeowner Mortgage Relief Program

Oregon does not have a permanent mortgage relief program to prevent foreclosures and support homeowners. Stakeholders and the Statewide Housing Plan (SWHP) explicitly identify this as a gap in OHCS' service to Oregonians. The long-time resource that Oregonians had access to, the federal Oregon Homeownership Stabilization Initiative (OHSI), closed in 2021 pursuant to U.S. Treasury requirements. The Homeowner Assistance Fund (HAF), a much smaller, temporary federal emergency response program, succeeded OHSI but only assists homeowners affected by the coronavirus pandemic. OHSI was allocated nearly $373 million compared to HAF's $90 million budget. OHSI provided support for over 17,000 unique borrowers in its 10 years. Roughly 96 percent of homeowners who received assistance through OHSI still owned their homes two years after receiving that assistance. Over ten years, OHSI helped nearly 16,500 Oregon families save and retain their homes. Mortgage relief programs are successful in maintaining homeownership, increasing housing stability, building generational wealth, and helping Oregon families recover from setbacks.

HAF cannot meet the current need for homeowners who are delinquent on their mortgages. Although federal forbearance and loss mitigation options are reducing serious delinquencies, not all homeowners have access to these options. In addition, foreclosure rates are increasing (from 526 active foreclosures in December 2021, the end of the foreclosure moratorium, to 858 active foreclosures in April 2022). The HAF budget can only serve 2,400 of the 5,575 homeowners who are seriously delinquent (April 2022) if every homeowner receives $30,000, and only 1,200 households if families need the program cap of $60,000. HAF funds may be fully spent by 2024, leaving homeowners in crisis without support. Additionally, HAF only covers COVID-related foreclosures. While we are still contending with the consequences of an ongoing pandemic, we need a safety net for those facing foreclosure due to economic inequality that is not directly tied to the COVID-19 pandemic.

Without assistance programs, mortgage and housing cost delinquency can be very difficult to cure if one is on a fixed income, especially in the environment of the ongoing pandemic recovery, high inflation, rising interest rates, the potential for a recession, unexpected medical bills, natural disasters, and increasing housing costs unrelated to inflation (including property taxes, mandatory flood insurance rate increases, etc.). Mortgage default and adverse credit reporting prevent refinancing or obtaining a new loan. Loss mitigation for a loan in default depends on the type of loan and servicer and may be very difficult

to underwrite and achieve on a fixed income (precluding traditional repayment or trial payment modification plans). Not all borrowers benefit from federally related loan loss mitigation options. Furthermore, there are homeowner gaps in the Oregon Department of Revenue's senior and disabled tax deferral programs, such as a five-year ownership and residency requirement and a general prohibition on reverse mortgages, both of which this program could serve.

Creating a state-funded program will allow mortgage assistance funding to align better with the OFA and FAC programs, creating better outcomes for Oregonians in all parts of the state. Together these programs are aligned with the agency's mission and purpose, fulfill the SWHP homeownership retention strategy, and further SWHP equity and racial justice and rural community priorities.

How Achieved

Foreclosure Avoidance Counseling (FAC) and Oregon Foreclosure Avoidance OFA)
These are existing programs, and this new investment will be delivered through existing systems that support the ongoing administration of these programs within OHCS and its homeownership center partners. These "plug-and-play" resources will allow homeownership centers to continue serving Oregonians at risk of foreclosure and, together with the Oregon Homeowner Mortgage Relief Program, will help to right-size the safety net for Oregonians at risk of foreclosure.

Oregon Homeowner Mortgage Relief Program
The mortgage relief funds would be used to cure mortgage, homeowners' association, and county tax lien delinquencies and defaults for low-income Oregonians on fixed incomes. This funding would help more than 1,000 homeowners who are low-income, elderly, and disabled stay in their homes as the federally funded HAF program sunsets. Assistance would prevent county tax foreclosures, traditional mortgage foreclosures, and reverse mortgage foreclosures.

County tax payment relief: The program will help low-income seniors and homeowners with disabilities cure property tax, homeowners' association dues, and insurance cost delinquencies, plus fees and accrued interest. Homeowners are subject to county tax lien foreclosure after three years of missed payments. For Multnomah County, the average tax assessed at the median home value is $3,768 (1.04 percent of $364,300). Allowing for variation in local tax rates and home prices, the program could establish a maximum assistance of $15,000 for three years of taxes and $10,000 for homeowners' association, manufactured housing lot rent, or other association charges (two years at $400 per month). Not all homeowners will need the maximum $25,000. Where a reverse mortgage holder has paid these delinquent costs, the program would cure the reverse mortgage default.

Mortgage payment relief: The program also will help low-income seniors and disabled homeowners become current on their traditional mortgages. According to 2020 National Association of Realtors data, the median mortgage payment in Oregon is $1,647 per month. The program can be capped at $15,000 per homeowner, to cover roughly one year of missed mortgage

payments. To ensure stability, the homeowner's mortgage must be affordable going forward; if it is not, the homeowner may sell the property, refinance, or take out a reverse mortgage. In the case of the latter three, OHCS may be able to provide transitional assistance and any returned program funds would be recycled for other homeowners. Homeowners may be eligible for both mortgage payment and county tax (and other housing cost) payment relief in order to fully cure defaults.

Data points that can measure program success include:

- Homeowners served through the program who cured their mortgage, HOA, or county tax delinquency.
- Homeowners served through the program who still owned their home after two and five years.
- Homeowners served through the program who sold their home voluntarily within the five-year lien period, including an estimate of their retained equity, instead of losing the home to foreclosure.
    - Might estimate equity retained at end of five-year lien period even if the home is not sold.
- Oregon's number and trends of active foreclosures and seriously delinquent loans (e.g., the Oregon foreclosure rate was 0.40 percent in 2019 and 3 percent in the Great Recession).
- Preserving homeownership numbers and rates for those who are Black, Indigenous, Latino/a/x, Asian, Pacific Islander, or a member of a federally recognized Tribe (demographics will be requested).
- Increased outreach and engagement with target populations traditionally underserved and underrepresented.
- Amount of funds recycled through the program for additional homeowners.
- Documenting application completion rates and timelines to show reduced application barriers and use of third-party assessments by housing counselors to fast-track applications.
- Estimate of homeowners who received program informational and educational resources.

This data can be obtained and monitored through the program work, existing mortgage and homeowner data sets, and work with homeownership centers and other partners. Much of the technology setup and program design (terms, manuals, processes) has already been completed for HAF and OHSI. This would not be a completely new program for OHCS and could be set up while HAF is running to avoid gaps in coverage. Further, this program would benefit from lessons learned in both OHSI and HAF. OHCS staff has already established these programs and the results would be immediate once the new program is developed. Creating a state-funded mortgage relief program, a need identified in the Statewide Housing Plan and by stakeholders, would establish a more permanent structure that does not rely on temporary, federal emergency response programs and would strengthen the safety net for the most vulnerable Oregonians.

Staffing Impact

OHCS is requesting two limited duration positions for the 2023-25 biennium to help develop and administer the Oregon Homeowner Mortgage Relief program. A Program Analyst 1 position will assist with application review, processing, underwriting, and quality assurance of other staff and vendor work product. The second position, an Administrative Specialist 2, will help track foreclosure activity, complete targeted outreach to homeowners, provide customer service and support, and coordinate program documentation and retention. While other OHCS staff and vendors will assist and implement the program, both of the requested staff serve key roles in being able to solicit, process, fund, and document assistance to homeowners. These positions would be dedicated to this program to ensure smooth and efficient operations to better serve Oregonians.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0001991	C0108 AP	Administrative Specialist 2	$3,964
0.88	0001992	C0860 AP	Program Analyst 1	$4,555

Quantifying Results

With the $2 million investment, OHCS expects to support 1,500 individuals through foreclosure prevention counseling.

OHCS anticipates $15 million will assist 1,000 homeowners and additional supporting administrative costs (intake assistance using local partners, operational vendors, staffing, indirect allocations). This estimate assumes the agency provides homeowners with an average payment of approximately $13,000. According to agency stakeholders, investments in foreclosure avoidance counseling and mortgage payment relief is needed in bad times and good and is more effective and less costly than later mitigating housing loss through homelessness services or affordable rental development.

The proposed mortgage relief program would prevent foreclosures and fill gaps in both the HAF program and state tax deferral program. According to 2020 National Association of Realtors data, the median mortgage payment in Oregon is $1,647 per month. If a homeowner received our estimated $13,000 in assistance, the program could cure nearly one year of missed mortgage payments. For homeowners without a mortgage, the program could cure tax, HOA, or other housing cost delinquencies. For Multnomah County, the average tax assessed at the median home value is $3,768 (1.04 percent of $364,300). Allowing for varying local tax rates and home prices, the program could cure about three years of unpaid taxes to prevent the county tax lien foreclosures that occur after three years. To ensure stability, the homeowner's mortgage and housing costs must be affordable going forward. Otherwise, the program could help the homeowner sell the property and transition to their next living situation, refinance the loan, or take out a reverse mortgage.

Equity and Racial Justice Impact

According to the U.S. Census Owner-Occupied Housing Unit Rate (2014-2018), Oregon's 61.9 percent homeownership rate is lower than the national average of 65.3 percent. As home prices continue to trend upward and inflation and interest rates rise, many Oregon families and their communities will miss out on long-term stability and generational wealth building that homeownership provides. OHCS knows this is exceptionally acute in Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, as they have historically experienced barriers to homeownership due to redlining, discriminatory lending practices and neighborhood gentrification. Additionally, OHCS knows that Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal homeowners may be placed in less favorable loans (adjustable rate mortgage are harder to maintain as interest rates rise), generally experience higher rates of foreclosure, and have a lack of additional resources to assist them in maintaining and sustaining their homes. These resources are vital to keeping older homeowners, including homeowners of color and those with disabilities, in their homes, and allowing them to keep what equity they have built. Maintaining homeownership provides stability for families and a generational wealth building opportunity.

Stakeholders recommend using alternative measures of what is "affordable" for housing costs; traditional benchmarks may not be suitable for all homeowners. OHCS will work with stakeholders and Oregon's Task Force on Addressing Racial Disparities in Homeownership to evaluate what alternatives may be more appropriate for homeowners with fixed incomes, who have disabilities, and homeowners of color. Where housing costs are not affordable, OHCS will evaluate providing transitional support to homeowners who cannot afford their mortgage or housing costs going forward as a potential safety net and wraparound service in times of need.

Lastly, OHCS can further design the mortgage relief application to reduce barriers to fixed-income homeowners. Stakeholders have noted that these homeowners in particular need easier application processes and the nature of fixed incomes can be used to create improved processes.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$295,904	$0	$0	**$295,904**
Services & Supplies	$1,734,500	$0	$0	**$1,734,500**
Special Payments	$15,000,000	$0	$0	**$15,000,000**
Total Package 113	**$17,030,404**	**$0**	**$0**	**$17,030,404**

2025-27 Fiscal Impact

This is one-time funding and limited duration positions that will phase out during 2025-27 budget preparation.

Housing and Community Services Department #91400

Policy Package 116 Supporting Homebuyers

See Governor's Budget on page F-60

Package Description

This investment will provide $25 million as a recurring source of Down Payment Assistance (DPA) funding outside OHCS' current Home Owner Assistance Program (HOAP). The DPA funds will be administered by OHCS and utilized in conjunction with OHCS's homeownership lending mortgage programs. Funds will be available statewide and will have specific program outcomes. With OHCS administering this resource in tandem with our mortgage lending programs, funds will assist more homebuyers by addressing a key barrier for mortgage ready Oregonians: capital for down payment assistance.

Purpose

Saving funds for a down payment is the largest barrier to homeownership, especially for first-time homebuyers. We are at a 50 year low for homeownership rates for African Americans. Oregon's Joint Addressing Racial Disparities in Home Ownership Task Force identified increasing funding for DPA as one of the tools to reduce racial disparities in homeownership and a way to make it more affordable for all. Home prices in Oregon have continually been increasing at a rate of 10 percent to 14 percent annually, which correspondingly increases the down payment needed to buy a home. This means that resources to get people into homes, with financing they can afford, is of the utmost importance. Supporting communities of color to achieve homeownership now so they can be sheltered from rising rents and begin building equity will start narrowing the racial wealth gap.

OHCS is requesting funds to provide DPA to homebuyers who use the department's mortgage lending programs. The DPA will be in the form of a repayable second mortgage, that when repaid, will be recycled, and loaned again to future homebuyers creating an ongoing, revolving source of assistance. One hundred percent of the appropriation and repayments are pledged for assistance to homeowners. No funding will be used for administration or program delivery since funds will be used in conjunction with existing mortgage lending programs.

The parameters for this program were developed in the 2021-23 biennium by engaging stakeholders and experienced Housing Finance Agencies (HFAs) who have established lending programs and analyzing the most recent HOAP DPA programmatic framework. DPA funds and a sustainable mortgage will assist homebuyers attain housing stability so they may build generational wealth.

How Achieved

OHCS developed the program parameters and delivery methods in the 2021-23 biennium, incorporating a vetted design whose purpose is to serve communities facing the most barriers to entry and those who are mortgage ready but need additional DPA resources to attain a home. The Flex Lending program will be established prior to the 2023-25 biennium. These funds will provide continued funding for the DPA program and help create a stronger revolving loan fund to be paired with the Flex Lending mortgage program as well as other OHCS loan products in the future.

OHCS has a unique ability to administer this funding without additional administrative or program delivery funding costs by offering it in tandem with mortgage lending programs through our existing network of approved mortgage lenders. OHCS has developed the terms of the loans based on guidance from stakeholders and the Oregon Housing Stability Council. Stakeholder engagement has been used to ensure that the DPA program reflects the demographics of Oregon's racial and ethnic communities that have historically been excluded from homeownership and asset-building opportunities.

The eligibility terms for DPA consider income and demographics, as shown in the table below. Homebuyers whose income is at or below 80 percent of area median income (AMI) receive a "silent second mortgage" which requires no payments, has no interest and is forgiven over time. Buyers with incomes over 80 percent AMI receive an amortizing second mortgage repaid over time. Our Focused Demographics DPA product provides more assistance, more attractive terms, and is designed to capture homebuyers who have experienced the greatest barriers to homeownership, communities of color. The focused demographics product was developed based on a similar product created by Minnesota's HFA that has proven to be effective at reaching communities that are underrepresented in homeownership. Additionally, OHCS researchers ensured we incorporated data that reflect state needs and DOJ ensured that the focus demographic product complies with state and federal laws.

OHCS Flex Lending DPA		
Up to 80% AMI		
	Focused Demographics Silent Second	Silent Second
Min. Contribution	$0	$0
DPA	5.00%	4.00%
Rate	None	None
Payments	None	None

OHCS Flex Lending DPA		
Term	120 months	240 months
Notes	Only repaid if refinanced or sold within 120 mos.	Only repaid if refinanced or sold within 240 mos.
80.01%-120% AMI		
	Focused Demographics 30-yr Second	20-yr Second
Min. Contribution	$0	$0
DPA	5.00%	4.00%
Rate	First +1%	First +1%
Payments	Amortizing	Amortizing
Term	30-year	20-year
>120% AMI ($120K Max.) AMI		
	10-yr Second	
Min. Contribution	$0	
DPA	4.00%	
Rate	First +1%	
Payments	Amortizing	
Term	10-year	

The goal of this funding is to increase the impact of taxpayer dollars while allowing more families to build equity. This investment will also help achieve OHCS's goal outlined in Oregon's Statewide Housing Plan of assisting 4,500 homeowners by 2023. By further financing a revolving DPA fund, OHCS can assist income-qualified homeowners to achieve their dreams now and in future years, particularly those who have historically been excluded from financial assistance to achieve homeownership.

In the 2023-25 biennium, OHCS plans to implement its new Down Payment Assistance framework and continue to look at new ways to make homeownership more accessible to historically underserved communities.

Staffing Impact

The DPA Funds in this request will be implemented in conjunction with OHCS lending programs and will not require additional staffing or administrative funds.

Quantifying Results

We anticipate that this $25 million investment will help nearly 1,500 families across the state to purchase homes with down payment assistance. As homeowners repay their DPA loans, those funds will be recycled and loaned again, assisting even more Oregonians in realizing the dream of homeownership. The families that receive down payment assistance from other OHCS programs have a median income of less than $58,000, meaning that without down payment assistance it is unlikely they would be able to purchase homes without the additional $12,000 to $15,000 in assistance from the state.

Equity and Racial Justice Impact

According to the U.S. Census Owner-Occupied Housing Unit Rate (2014-2018), Oregon's homeownership rate at 61.9 percent is lower than the national average of 65.3 percent. As home prices continue to trend upward and inflation and interest rates rise, many Oregon families and their communities will miss out on the long-term stability and generational wealth building that homeownership provides. Down payment is the number one barrier to homeownership for low- and moderate-income households. OHCS is aware that problem is exceptionally acute in Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities because of historic and current disinvestment, redlining policies, discriminatory lending practices, and neighborhood gentrification. These inequities result in Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities lacking the resources and generational wealth to become first-time homebuyers. With this investment, OHCS has the opportunity to create more avenues for those with limited wealth and who are mortgage ready to access the resources that allow them to secure their dream of homeownership and build generational wealth.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$20,000,000	$20,000,000	$0	**$40,000,000**
Total Package 116	**$20,000,000**	**$20,000,000**	**$0**	**$40,000,000**

2025-27 Fiscal Impact

OHCS is requesting that this investment be an ongoing portion of the agency budget and will continue in 2025-27.

Governor's Budget

The General Fund investment and transfer to Other Funds was reduced to $13.6 million. The Other Funds Special Payments amount includes $5 million of unspent down payment assistance funds from the 2021-23 biennium that will be spent in the 2023-25 biennium.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$13,600,000	$18,600,000	$0	**$32,200,000**
Total Package 116	**$13,600,000**	**$18,600,000**	**$0**	**$32,200,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 116 - Supporting Homebuyers

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	13,600,000	-	-	-	-	-	13,600,000
Transfer from General Fund	-	-	13,600,000	-	-	-	13,600,000
Total Revenues	**$13,600,000**	**-**	**$13,600,000**	**-**	**-**	**-**	**$27,200,000**
Special Payments							
Intra-Agency Gen Fund Transfer	13,600,000	-	-	-	-	-	13,600,000
Loans Made - Other	-	-	18,600,000	-	-	-	18,600,000
Total Special Payments	**$13,600,000**	**-**	**$18,600,000**	**-**	**-**	**-**	**$32,200,000**
Total Expenditures							
Total Expenditures	13,600,000	-	18,600,000	-	-	-	32,200,000
Total Expenditures	**$13,600,000**	**-**	**$18,600,000**	**-**	**-**	**-**	**$32,200,000**
Ending Balance							
Ending Balance	-	-	(5,000,000)	-	-	-	(5,000,000)
Total Ending Balance	**-**	**-**	**($5,000,000)**	**-**	**-**	**-**	**($5,000,000)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-040-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Other Selective Taxes	1,361,948	1,527,135	1,527,135	1,923,474	1,923,474	-
Non-business Lic. and Fees	-	191,300	191,300	236,476	236,476	-
Charges for Services	-	1,154,190	1,154,190	1,677,666	1,677,666	-
Admin and Service Charges	1,311,927	2,936,053	2,936,053	8,136,972	8,136,972	-
Fines and Forfeitures	-	1,000	1,000	3,500	3,500	-
Interest Income	396,483	787,714	787,714	402,497	402,497	-
Housing Div Loan Repayments	-	-	-	948,982	948,982	-
Other Revenues	180,014	52,650	52,650	65,000	65,000	-
Transfer In - Intrafund	-	723,807	723,807	897,084	897,084	-
Transfer from General Fund	16,824,111	-	17,000,000	52,493,261	22,600,000	-
Tsfr From Revenue, Dept of	15,264,491	12,649,338	12,649,338	16,132,761	12,460,000	-
Transfer Out - Intrafund	(3,000,000)	(2,500,000)	(2,500,000)	(3,973,468)	(3,973,468)	-
Total Other Funds	**$32,338,974**	**$17,523,187**	**$34,523,187**	**$78,944,205**	**$45,378,183**	**-**
Federal Funds						
Federal Funds	151,036	33,733,608	75,403,948	25,146,110	25,146,110	-
Total Federal Funds	**$151,036**	**$33,733,608**	**$75,403,948**	**$25,146,110**	**$25,146,110**	**-**

Housing and Community Services Department #91400

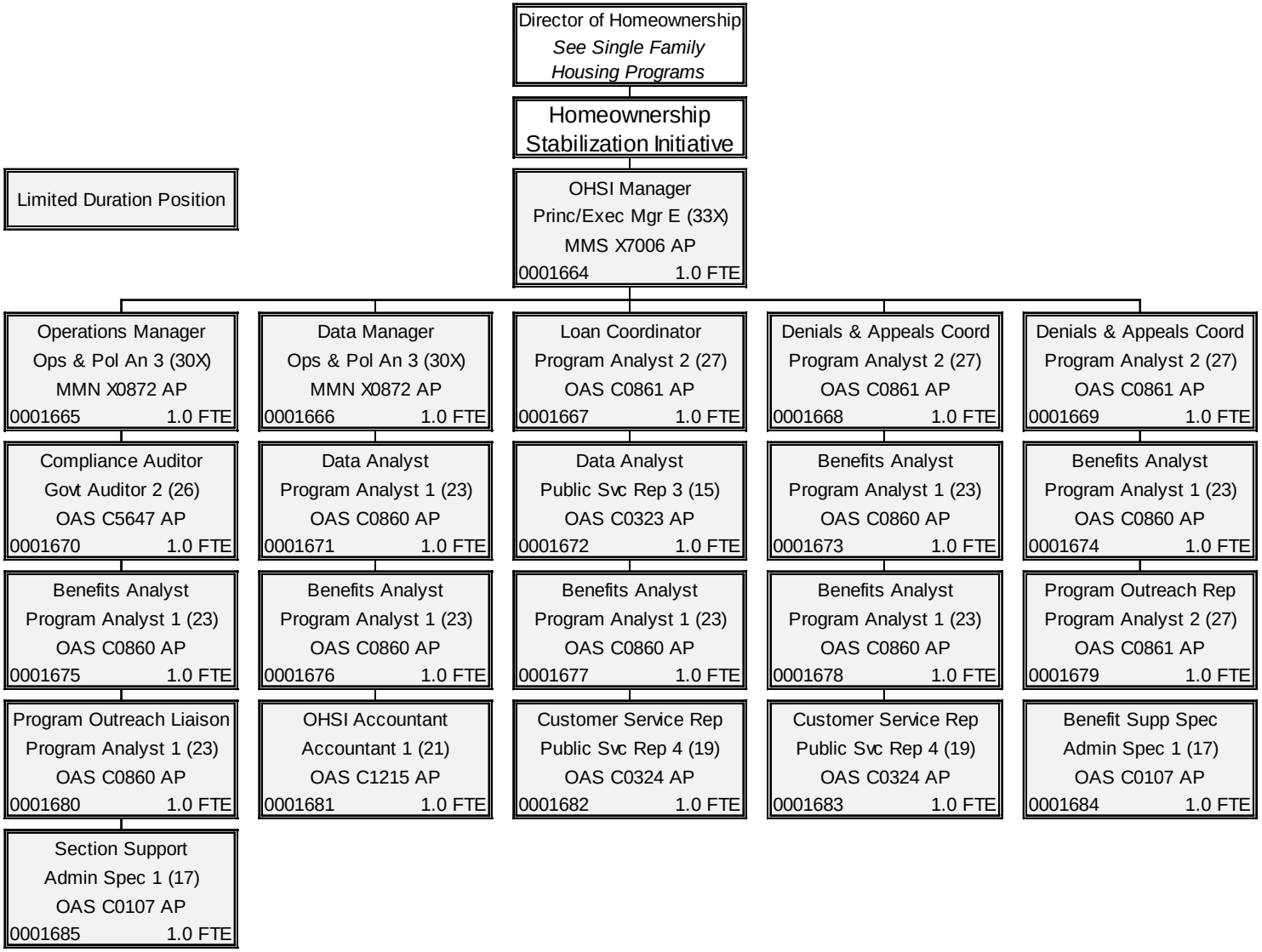
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Single Family Housing Programs								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
OTHER FUNDS								
Other Selective Taxes								
Construction Excise Tax Receipts	3400	0190	$1,361,948	$1,527,135	$1,527,135	$1,923,474	$1,923,474	$0
Non-business Lic. & Fees								
Marinas & Manufactured Dwelling Parks Reg	3400	0210	$0	$191,300	$191,300	$236,476	$236,476	$0
Charges for Services								
Marinas & Manuf Homes Assess (MMCRC)	3400	0410	$0	$1,154,190	$1,154,190	$1,677,666	$1,677,666	$0
Admin and Service Charges								
Flex Lending Program	3400	0415	$0	$1,289,236	$1,289,236	$6,507,564	$6,507,564	$0
LIFT Homeownership	3400	0415	$0	$0	$0	$75,000	$75,000	$0
Manufactured Home Park Preservation	3400	0415	$0	$49,875	$49,875	$0	$0	$0
Oregon Bond Residential Loan Program	3400	0415	$1,311,927	$1,596,942	$1,596,942	$1,554,408	$1,554,408	$0
Fines and Forfeitures								
Manufactured Home Park Civil Penalties	3400	0505	$0	$1,000	$1,000	$3,500	$3,500	$0
Interest Income								
Interest Earnings (HOAP)	3400	0605	$346,636	$488,640	$488,640	$191,086	$191,086	$0
Interest Earnings (Manuf Homes Progs)	3400	0605	$49,847	$201,850	$201,850	$40,542	$40,542	$0
Interest Earnings (MMCRC)	3400	0605	$0	$97,224	$97,224	$33,773	$33,773	$0
Interest Earnings (OHSI Loans)	3400	0605	$0	$0	$0	$137,096	$137,096	$0
Housing Division Loan Repayments	3400	0930	$0	$0	$0	$948,982	$948,982	$0
Other Revenues								
Manufactured Homes Programs	3400	0975	$115,364	$0	$0	$0	$0	$0
Down Payment Assistance Repayments (HOAP)	3400	0975	$64,650	$52,650	$52,650	$65,000	$65,000	$0
Transfer In - Intrafund	3400	1010	$0	$723,807	$723,807	$897,084	$897,084	$0
Transfer from General Fund								
Down Payment Assistance	3400	1060	$0	$0	$10,000,000	$20,000,000	$13,600,000	$0
Home Owner Assistance Program	3400	1060	$824,111	$0	$0	$0	$0	$0
Homeownership Development	3400	1060	$0	$0	$0	$24,493,261	$5,000,000	$0
Manufactured Home Park Preservation	3400	1060	$9,500,000	$0	$4,500,000	$0	$0	$0
Manufactured Homes Replacement Program	3400	1060	$2,500,000	$0	$2,500,000	$8,000,000	$4,000,000	$0
Umatilla Flood Relief	3400	1060	$4,000,000	$0	$0	$0	$0	$0
Tsfr From Revenue, Dept of								
Document Recording Fee (HOAP)	3400	1150	$15,264,491	$12,649,338	$12,649,338	$16,132,761	$12,460,000	$0
Transfer Out - Intrafund	3400	2010	($3,000,000)	($2,500,000)	($2,500,000)	($3,973,468)	($3,973,468)	$0
TOTAL OTHER FUNDS			**$32,338,974**	**$17,523,187**	**$34,523,187**	**$78,944,205**	**$45,378,183**	**$0**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Single Family Housing Programs								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
FEDERAL FUNDS								
Federal Funds								
NeighborWorks	6400	0995	$151,036	$0	$1,681,331	$0	$0	$0
US Dept. of Housing & Urban Dev (NSP)	6400	0995	$0	$787,655	$788,742	$821,144	$821,144	$0
US Treasury (Homeowner Assistance Fund)	6400	0995	$0	$32,945,953	$72,933,875	$24,324,966	$24,324,966	$0
TOTAL FEDERAL FUNDS			**$151,036**	**$33,733,608**	**$75,403,948**	**$25,146,110**	**$25,146,110**	**$0**

Homeownership Stabilization Initiative

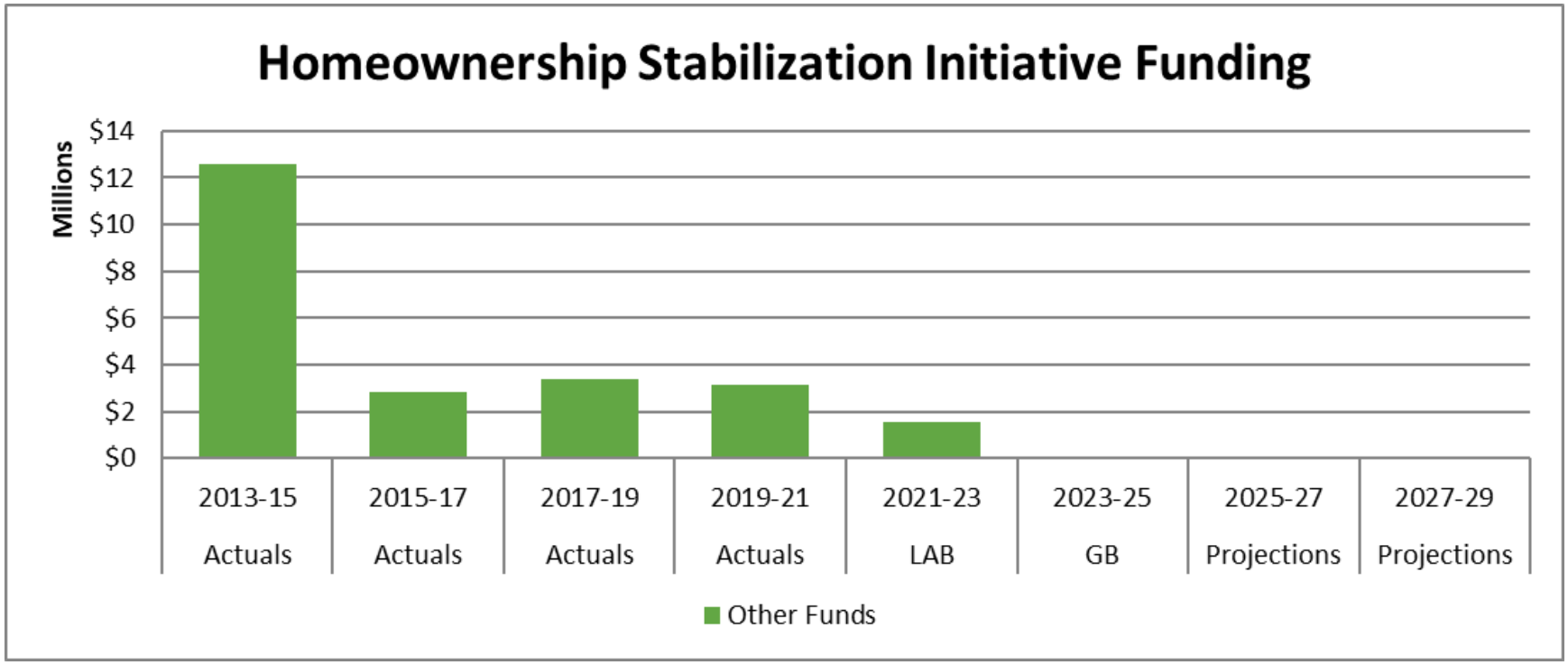
OREGON HOUSING and COMMUNITY SERVICES

Homeownership Stabilization Initiative 2021-23 Organizational Chart (6/30/22)



Homeownership Stabilization Initiative Executive Summary

Long Term Focus Area: Healthy and Safe Communities
Program Contact: Caleb Yant, Deputy Director



Program Overview

The Oregon Homeownership Stabilization Initiative (OHSI) is a foreclosure prevention program that assisted at-risk homeowners to avoid foreclosure through a number of activities. The program, known nationally as the Hardest Hit Fund (HHF) program, was funded entirely by federal Troubled Asset Relief Program (TARP) resources from the U.S. Department of the Treasury. Oregon was one of 18 states and the District of Columbia awarded funds because of the severe impacts suffered during the last economic recession. The overall goal of the HHF program was to stabilize the housing market through foreclosure prevention activities. Oregon received $220 million of HHF dollars in 2010 and finished expending all

of these funds in 2016. Through December 2017, OHSI assisted over 13,400 homeowners, and nearly 95 percent remained in their homes twenty-four months after receiving assistance. An additional $95.4 million was awarded to Oregon in 2016, which had to be expended by December 2021. Over the life of the program, OHSI assisted 17,200 homeowners.

Program Funding Request

The program closed December 2021, so OHCS is not requesting additional funding in this program unit. The program created forgivable loans that will be in effect for several years, but the revenues and costs of administration are included in the Single Family Housing program unit.

Homeownership Stabilization Initiative								
	2013-15 Actuals	2015-17 Actuals	2017-19 Actuals	2019-21 Actuals	2021-23 LAB	2023-25 GB	2025-27 Projections	2027-29 Projections
Other Funds	12,551,112	2,855,768	3,364,722	3,149,636	1,535,561	0	0	0
Federal Funds	0	0	0	2,585	0	0	0	0
All Funds	**12,551,112**	**2,855,768**	**3,364,722**	**3,152,221**	**1,535,561**	**0**	**0**	**0**
Positions/FTE	35/22.59	27/16.17	25/21.43	20/17.25	14/5.93	0/0.0	0/0	0/0

Program Description

OHSI is a foreclosure prevention program that assisted at-risk homeowners to avoid foreclosure through a number of programs. Programs that provided assistance through a no-interest, forgivable loan included Mortgage Payment Assistance (MPA) and Loan Preservation Assistance (LPA), and Principal Reduction/Lien Extinguishment assistance. Other programs include Loan Refinancing Assistance Pilot Project (LRAPP) and Rebuilding American Homeownership Assistance Pilot Project (RAHAPP), which refinanced mortgages and created a revenue source for the program.

OHSI was funded entirely by federal TARP resources from the U.S. Treasury in response to the 2008 economic recession. Oregon received $220 million for this program under the Hardest Hit Fund (HHF) and expended all of these resources before the 2017 program end date. In late 2015, the U.S. Congress committed additional funding to HHF. In February 2016, U.S. Treasury announced that Oregon was awarded $95.4 million in additional funding that had to be fully expended by December 2021.

The U.S. Treasury required HHF resources to be awarded to a non-profit entity, so OHCS created the Oregon Affordable Housing Assistance Corporation (OAHAC), a non-profit 501(c)(3) corporation. Most of the HHF dollars were expended through this corporation, including all of the direct assistance to homeowners and a portion of the administrative costs. However, all of the staff required to administer the program were limited duration employees of OHCS and paid through an

administrative contract between OAHAC and the department. OHCS's budget only included costs associated with the OAHAC contract, and the expenditures were classified as Other Funds.

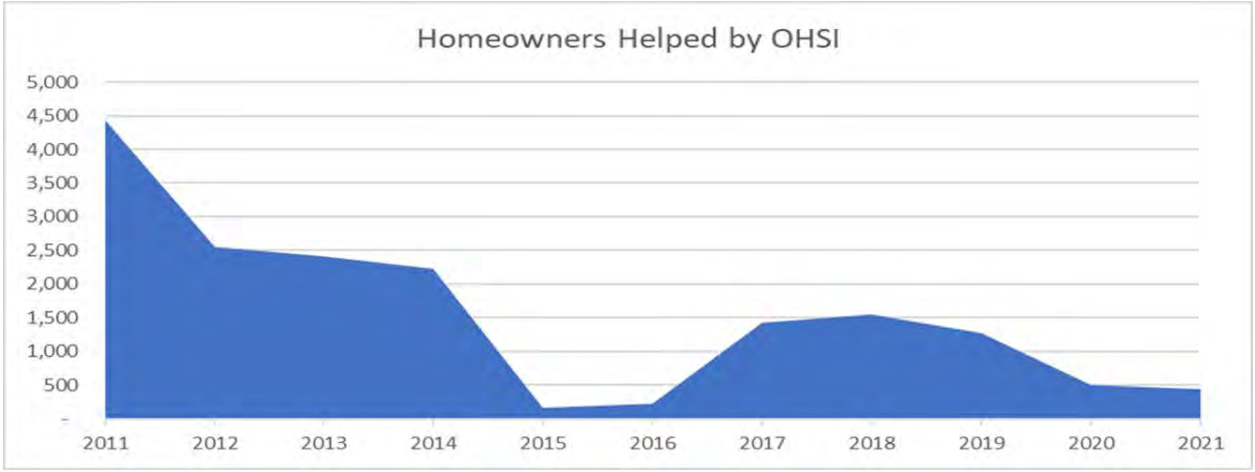
Program Justification

The Homeownership Stabilization Initiative program linked to long-term outcomes by preventing foreclosures, which helps keep families in their homes, preserves communities, and prevents avoidable loss. Further, OHSI programs helped to stabilize Oregon's housing market by preventing additional homeowners from entering Oregon's difficult rental market. Helping families stay in their homes and preventing foreclosure is easier, more cost effective, and is significantly better for the long term health and well-being of homeowners. Foreclosure causes lasting damage to credit, health, and has other significant and negative effects. A home is often a family's most valuable asset.

Program Performance

OHSI reported program and financial performance quarterly to the US Department of Treasury. The number of homeowners assisted was the primary performance outcome. Over the life of the program, 17,200 Oregonians received services to avoid foreclosure and retain their homes (see chart below).

Timeliness of assistance was another metric of performance. OHSI committed 100 percent of its initial HHF dollars by the fourth quarter in 2014, the first of the 19 states receiving HHF allocations to do so. In 2016, Oregon was awarded an additional $95.4 million in HHF dollars, to be expended by December 2021. OHSI expended the allocated program dollars (direct assistance to homeowners) by the end of 2018 and then used "recycled funds" to pay for additional program dollars. The recycled funds came from payoff money received when a past program participant sold or refinanced (with cash out) their home before the five-year forgiveness date on their assistance loan.



Enabling Legislation and Program Authorization

As noted above, the Homeownership Stabilization Initiative administered HHF under contract with OAHAC using TARP funds which were authorized under 12 U.S.C. 5211.

Funding Streams

OAHAC received the TARP funds from US Treasury, and then contracted with OHCS for administration. In the OHCS budget, these were Other Funds.

Comparison of Funding 2023-25 Proposal to 2021-23 Funding

OHCS is not requesting funding in this program unit for 2023-25 as the program has ended. One limited duration position, administrative costs, and loan payoffs are included in the Single Family Housing program unit.

Homeownership Stabilization Initiative Program Description

OHSI is a foreclosure prevention program that assisted at-risk homeowners to avoid foreclosure through a number of programs. Programs that provided assistance through a no-interest, forgivable loan included Mortgage Payment Assistance (MPA) and Loan Preservation Assistance (LPA), and Principal Reduction/Lien Extinguishment assistance. Other programs include Loan Refinancing Assistance Pilot Project (LRAPP) and Rebuilding American Homeownership Assistance Pilot Project (RAHAPP), which refinanced mortgages and created a revenue source for the program.

OHSI was funded entirely by federal TARP resources from the U.S. Treasury in response to the 2008 economic recession. Oregon received $220 million for this program under the Hardest Hit Fund (HHF) and expended all of these resources before the 2017 program end date. In late 2015, the U.S. Congress committed additional funding to HHF. In February 2016, U.S. Treasury announced that Oregon was awarded $95.4 million in additional funding that had to be fully expended by December 2021.

Program Area	Program Name	Funding Source	Fund Type	Amount
Homeownership Stabilization Initiative	Homeownership Stabilization Initiative	Troubled Asset Relief Program	Other Funds	$0

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to decrease by $52,541 Other Funds in the Homeownership Stabilization Initiative program unit in the 2023-25 biennium.

022 Phase-Out Program and One-Time Costs

In the Homeownership Stabilization Initiative program unit, this package phases-out Services and Supplies costs remaining after limited duration positions dropped. All of the limitation for administering this program is phased out as the program ended in December 2021. The total reduction is $150,574 OF.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept | **Cross Reference Name: Homeownership Stabilization Initiative**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 91400-050-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	(47,377)	-	-	-	(47,377)
Mass Transit Tax	-	-	(5,164)	-	-	-	(5,164)
Total Personal Services	**-**	**-**	**($52,541)**	**-**	**-**	**-**	**($52,541)**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	(52,541)	-	-	-	(52,541)
Total Expenditures	**-**	**-**	**($52,541)**	**-**	**-**	**-**	**($52,541)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Homeownership Stabilization Initiative

Cross Reference Number: 91400-050-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	52,541	-	-	-	52,541
Total Ending Balance	**-**	**-**	**$52,541**	**-**	**-**	**-**	**$52,541**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Homeownership Stabilization Initiative
Cross Reference Number: 91400-050-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	(1,938)	-	-	-	(1,938)
Out of State Travel	-	-	(3,043)	-	-	-	(3,043)
Employee Training	-	-	(4,870)	-	-	-	(4,870)
Office Expenses	-	-	(11,298)	-	-	-	(11,298)
Telecommunications	-	-	(4,617)	-	-	-	(4,617)
Data Processing	-	-	(470)	-	-	-	(470)
Professional Services	-	-	(85,715)	-	-	-	(85,715)
IT Professional Services	-	-	(328)	-	-	-	(328)
Attorney General	-	-	(114)	-	-	-	(114)
Employee Recruitment and Develop	-	-	(302)	-	-	-	(302)
Dues and Subscriptions	-	-	(6,309)	-	-	-	(6,309)
Other Services and Supplies	-	-	(25,700)	-	-	-	(25,700)
IT Expendable Property	-	-	(5,870)	-	-	-	(5,870)
Total Services & Supplies	**-**	**-**	**($150,574)**	**-**	**-**	**-**	**($150,574)**
Total Expenditures							
Total Expenditures	-	-	(150,574)	-	-	-	(150,574)
Total Expenditures	**-**	**-**	**($150,574)**	**-**	**-**	**-**	**($150,574)**
Ending Balance							
Ending Balance	-	-	150,574	-	-	-	150,574
Total Ending Balance	**-**	**-**	**$150,574**	**-**	**-**	**-**	**$150,574**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-050-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	-	-	100,000	-	-	-
Admin and Service Charges	5,521,070	1,454,862	1,454,862	-	-	-
Interest Income	1,477,861	-	-	-	-	-
Housing Div Loan Repayments	9,809,070	-	-	-	-	-
Transfer Out - Intrafund	(13,658,365)	-	-	-	-	-
Total Other Funds	**$3,149,636**	**$1,454,862**	**$1,554,862**	**-**	**-**	**-**
Federal Funds						
Federal Funds	2,585	-	-	-	-	-
Total Federal Funds	**$2,585**	**-**	**-**	**-**	**-**	**-**

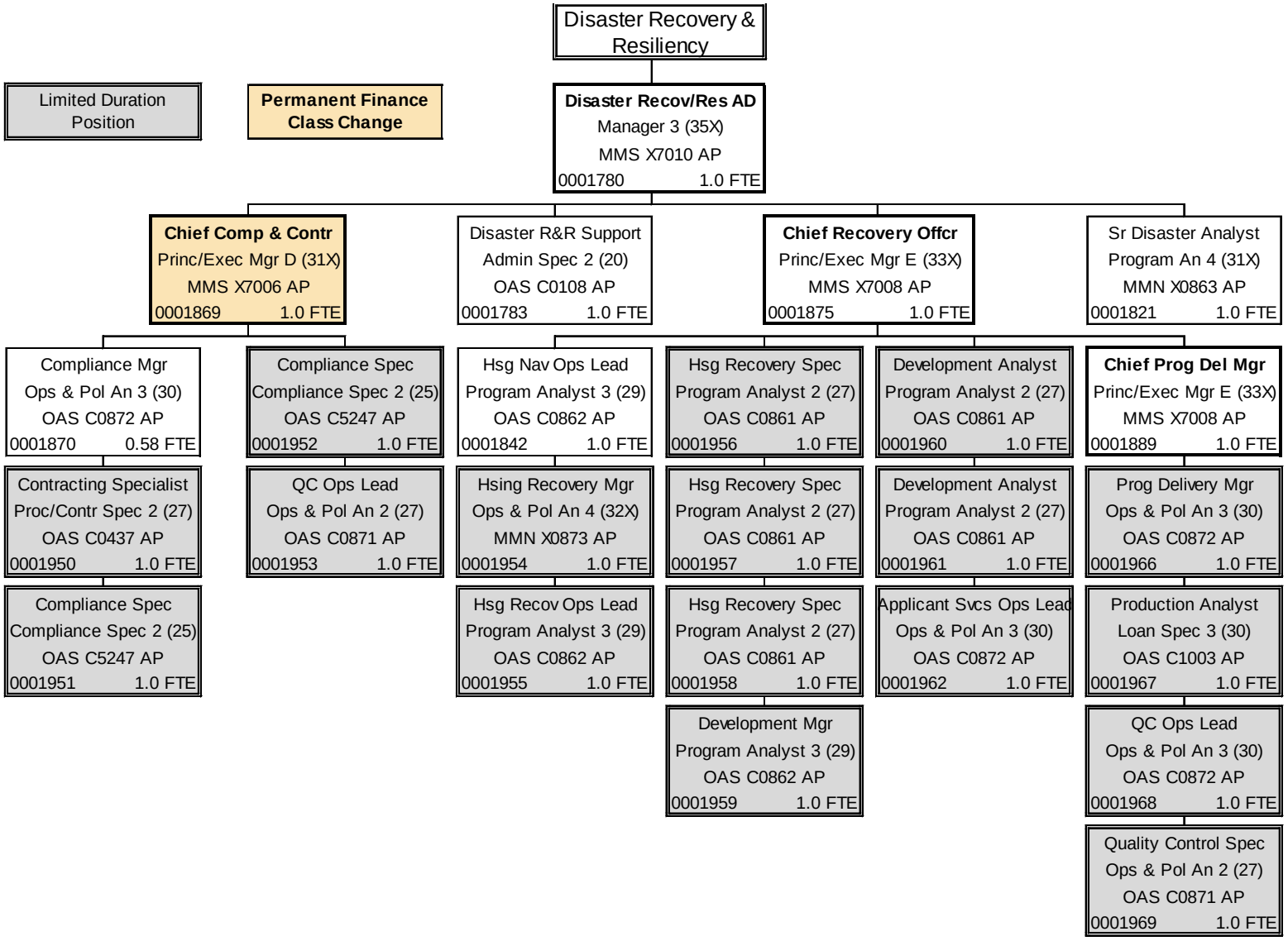
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Homeownership Stabilization Initiative								
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS								
Admin and Service Charges								
Contract Administration Fee (OHSI)	3400	0415	$5,521,070	$1,454,862	$1,454,862	$0	$0	$0
Interest Income	3400	0605	$1,477,861	$0	$0	$0	$0	$0
Housing Div Loan Repayments	3400	0930	$9,809,070	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	($13,658,365)	$0	$0	$0	$0	$0
TOTAL OTHER FUNDS			**$3,149,636**	**$1,454,862**	**$1,454,862**	**$0**	**$0**	**$0**
FEDERAL FUNDS								
Federal Funds								
NeighborWorks	6400	0995	$2,585	$0	$0	$0	$0	$0
TOTAL FEDERAL FUNDS			**$2,585**	**$0**	**$0**	**$0**	**$0**	**$0**

Disaster Recovery and Resiliency

OREGON HOUSING and COMMUNITY SERVICES

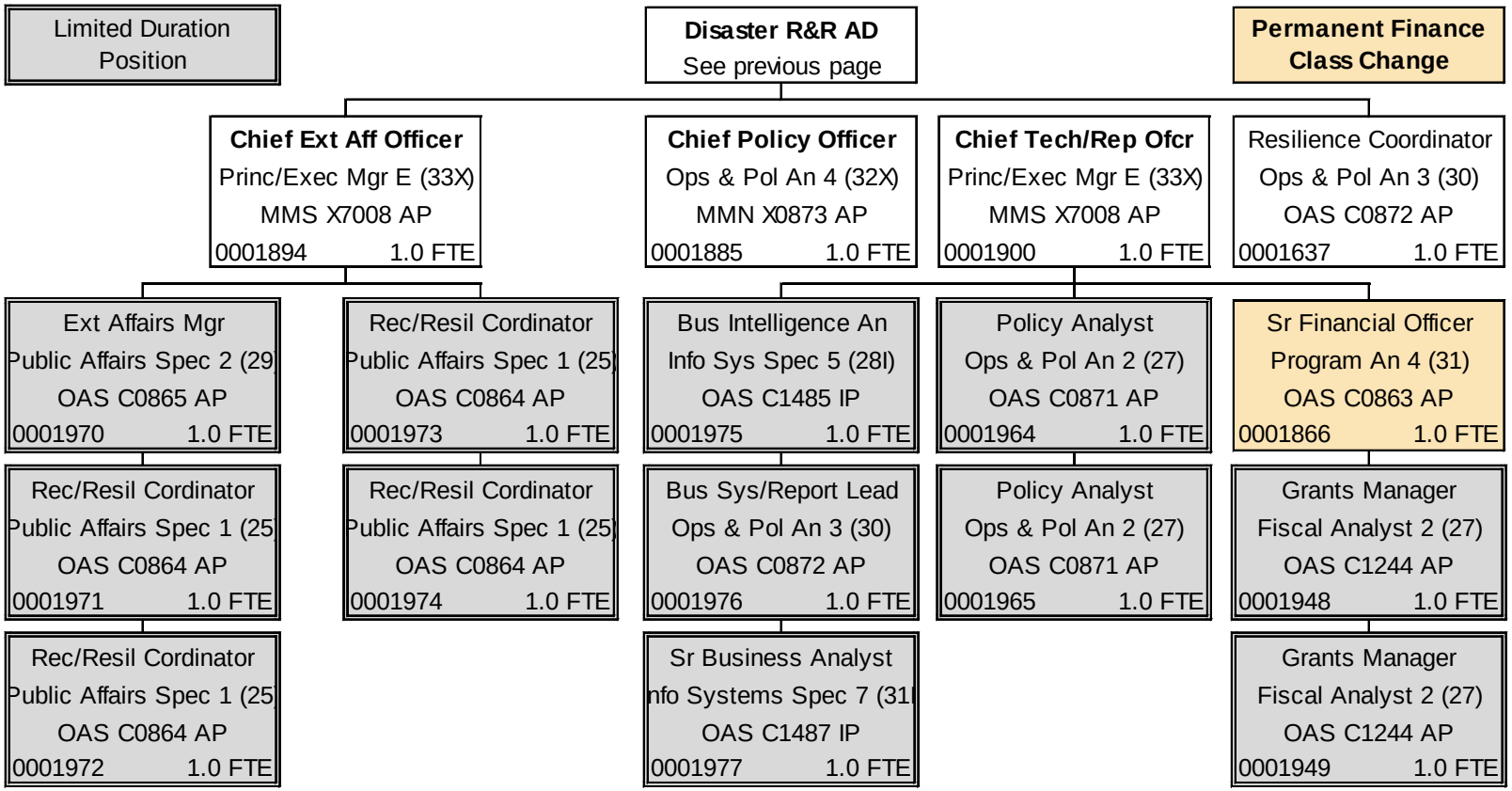
Housing and Community Services Department #91400

Disaster Recovery & Resiliency Programs 2023-25 Organizational Chart – Proposed



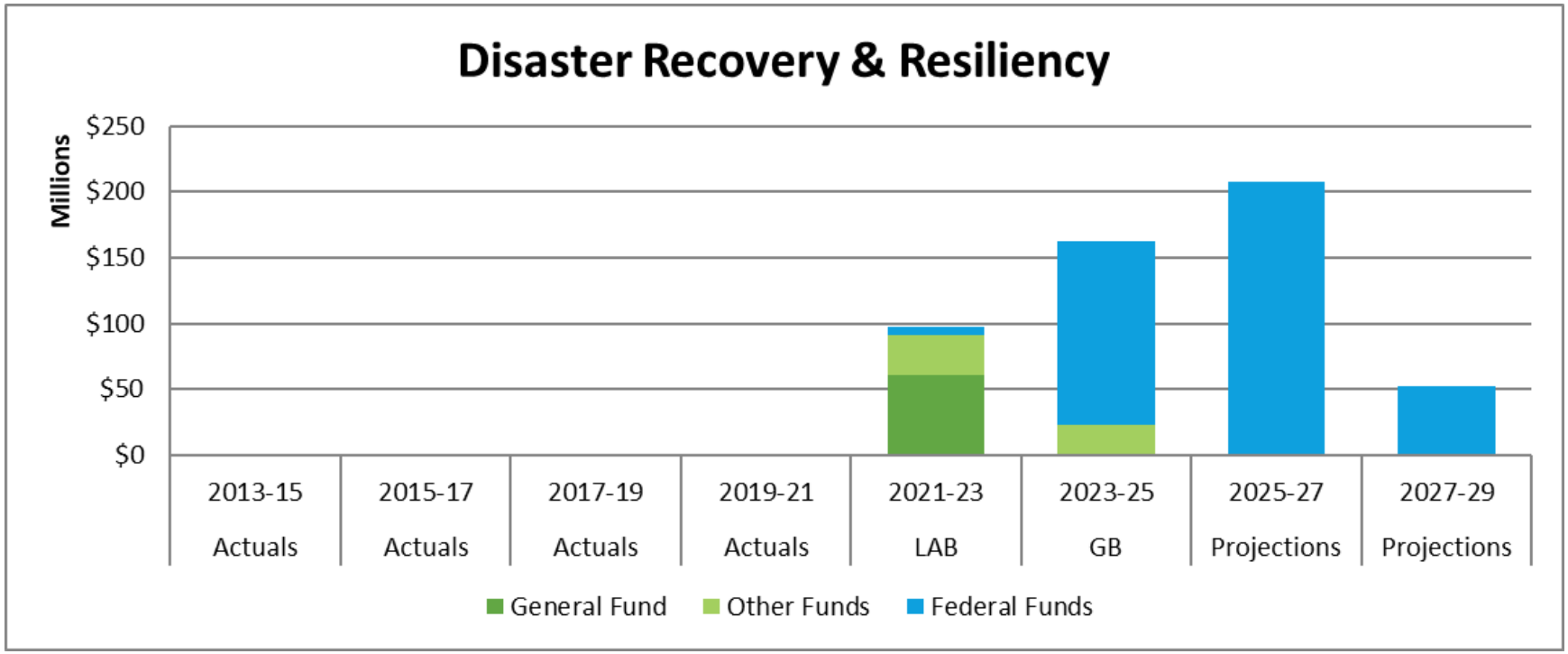
Housing and Community Services Department #91400

Disaster Recovery & Resiliency Programs 2023-25 Organizational Chart – Proposed



Disaster Recovery and Resiliency Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Ryan Flynn, Assistant Director of Recovery and Resiliency



Program Overview

This program unit was created with the 2023-25 Agency Request Budget. OHCS received funding in 2021-23 to respond to the 2020 wildfires, and the funds were included in the Housing Stabilization, Multifamily Rental Housing, and Central Services program units. Funding and positions are now being consolidated here.

OHCS supports housing recovery and resilience in the face of natural disasters, particularly for low- to moderate-income Oregonians. This effort is carried out primarily by supporting production of additional affordable housing for survivors and providing services, such as housing navigation. In addition, as the lead agency on implementation of the $422 million federal

Community Development Block Grant - Disaster Recovery (CDBG-DR), OHCS is responsible for carrying out or overseeing a range of disaster recovery efforts organized to support individual and community recovery from the 2020 Labor Day fires.

Program Funding Request

Oregon Housing and Community Services funding request for 2023-25 reflects expenditures of $240.5 million of the $422 million CDBG-DR grant, particularly in the Homeowner Assistance and Replacement Program (HARP) and Homeownership Opportunity Program (HOP). In addition, $22.4 million from lottery bond proceeds in the 2021-23 biennium is expected to be committed to development projects but be unspent at the close of the biennium. These funds will carry into 2023-25 to complete the projects.

Disaster Recovery and Resiliency								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 GB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	0	0	0	0	61,099,088	0	0	0
Other Funds	0	0	0	0	30,000,000	22,441,675	585,126	620,117
Federal Funds	0	0	0	0	6,155,087	140,087,230	207,250,653	51,301,199
All Funds	**0**	**0**	**0**	**0**	**97,254,175**	**162,528,905**	**207,835,780**	**51,291,315**
Positions/FTE	0/0.0	0/0.0	0/0.0	0/0.0	43/24.05	42/42.0	13/13.0	13/13.0

2021-23 LAB funding and positions were budgeted in Central Services but shown here for comparison purposes.

Program Description

Activities in this program unit for the 2023-25 biennium will focus on implementation of CDBG-DR, detailed in Policy Package 118. CDBG-DR programs are expected to launch in 2021-23, although a few may not launch until early in 2023-25. The state's CDBG-DR Action Plan is being collectively marketed and branded as Re-Oregon.

It is possible that OHCS will need to respond to additional housing losses from future disasters. Depending on the scale and type of recovery needs, additional state or federal resources may be sought to respond. Anticipated activities in such situations include funding due diligence and project planning activities to jump-start long-term housing replacement projects, funding intermediate housing, as possible and necessary, and supporting the provision of housing navigation services.

Program Justification

OHCS recognized the need for dedicated staff capacity and resources to help Oregonians recover from wildfires and other natural disasters in the wake of the 2020 wildfire season, which destroyed over 4,300 housing units in western Oregon. This massive destruction compounded a pre-existing housing crisis. As a result, recovery for survivors to be able to remain in Oregon requires the construction of additional, new housing. Furthermore, some small communities (and even medium-sized towns, in the cases of Phoenix and Talent) saw significant proportions of their housing stock wiped out by the fires.

As is unfortunately the case in many disasters, low- and moderate-income Oregonians face great challenges to their recovery. The fires destroyed thousands of units of naturally occurring affordable housing, including 1,800 manufactured homes. The residents who lost these homes have minimal, if any, opportunity to find replacement housing at a similar price without state or federal assistance. Furthermore, manufactured homes cannot be insured at replacement value, meaning insurance will not cover replacing the home entirely. As manufactured homes are a depreciating asset, many of these residents were left in very difficult financial circumstances. In the case of the 2020 fires, the vast majority of the lost manufactured homes were destroyed in Jackson County in the Almeda Fire. The area that was impacted was more than 50 percent low- and moderate-income. Most residents were either low-income, non-native English speakers, elderly, or disabled, with many being more than one.

Program Performance

The number of fire survivor households assisted in completing their housing recovery (i.e., find a safe, affordable, sustainable, permanent residence) is the primary performance measure for Disaster Recovery and Resiliency. The section anticipates approximately 300 homes to be ready for occupancy in the 2023-25 biennium as a result of activities funded with state resources (lottery bond revenue and General Fund) dedicated in the 2021-23 biennium.

With CDBG-DR programs, early projections show being able to provide awards reconstruct or replace 810 new homes, with approximately half of the homes ready for occupancy in the 2023-25 biennium and half in the 2025-27 biennium. Construction and other delays will impact how quickly homes are ready for occupancy, so definite numbers are not known yet. For additional information on CDBG-DR results, please see Quantifying Results in Policy Package 118 on page H-22.

Enabling Legislation and Program Authorization

The table below outlines state and federal authorizing legislation for Disaster Recovery and Resiliency programs:

Authority	Program	Legislation
Federal	Community Development Block Grant	42 U.S.C. 5301
Federal	Community Development Block Grant -Disaster Recovery Allocation for 2020-21 Disasters	87 FR 6364

Funding Streams

Disaster Recovery and Resiliency Programs are funded as outlined below:

Funding Source	Program Name	Authorizing Legislation
General Fund	DRR Administration	
Lottery Bond proceeds (2021-23)	Wildfire recovery	

US Dept. of Housing & Urban Development	CDBG-DR	Disaster Relief Supplemental Appropriations Act, 2022 (Pub. L. 117-43); 42 U.S.C. 5301

Comparison of Funding 2023-25 Proposal to 2021-23 Funding

OHCS' funding request for 2023-25 reduces General Fund and lottery bond proceeds provided for wildfire recovery efforts in 2021-23. Federal Funds are increased above the current service level for additional staffing and Special Payments related to housing production, housing and recovery assistance services, community recovery activities, and planning in the CDBG-DR grant.

Disaster Recovery & Resiliency Programs Description

Disaster Recovery & Resiliency (DRR) performance in the 2023-25 biennium will consist primarily of activities related to the Community Development Block Grant - Disaster Recovery (CDBG-DR) Action Plan, branded and marketed as the ReOregon program. These efforts will support recovery from the 2020 Labor Day fires and mitigation actions in Clackamas, Douglas, Jackson, Klamath, Lane, Lincoln, Linn, and Marion counties. The goal of CDBG-DR is that all fire-impacted individuals and households have equitable access to the resources necessary to be housed safely, sustainably, permanently, affordably and in their housing of choice.

The ReOregon housing programs, expected to launch late in the 2021-23 biennium, will provide resources to help wildfire survivors who have not yet been able to rebuild or return to safe, affordable homes. The plan was drafted with an explicit concern for—and implementation will be guided by—the particular needs of Latino/a/x residents, low-income residents, and individuals living with disabilities who have been disproportionately impacted by this disaster and face hurdles in recovery. OHCS will partner with culturally specific and community-based organizations to support survivors through application and recovery processes.

The core elements of the plan, which were refined through extensive public engagement in fire-impacted areas in May 2022, are described below. No less than 15 percent of program funds must be spent on mitigation activities, including building homes that are resistant to fires and other natural disasters. The total amount listed is the program budget for the life of the grant, which can be up to six years.

Homeowner Assistance and Reconstruction Program (HARP) ($204.6 million): A housing replacement program for homeowners who lost homes to the fires. The program will provide new homes or help survivors complete rebuilding. At this time, the program does not include any benefits for survivors who have completed their reconstruction. If sufficient funds are available, a reimbursement program could be added in a future amendment to the Action plan.

Homeownership Opportunities Program (HOP) ($119.3 million): A new homeownership program for fire survivors who were renters and displaced by the fires. This program will fund development of affordable opportunities for former renters to buy homes. OHCS will partner with nonprofit and other developers to build new housing. When developing new “parks,” the program will focus on quality construction (ideally, modular units as opposed to manufactured homes) and cooperative or other land ownership models that ensure long-term affordable space rents.

Both of the above programs will be opened first to applications by low- and moderate-income fire survivors (defined as those whose income is no more than 80 percent of area median income). ReOregon as a whole must devote at least 70 percent of funds to benefit low- and moderate-income survivors. OHCS has requested that HUD allow the income maximum to be

based on statewide median income rather than county median income, which would allow programs to serve more survivors who are struggling with the cost to rebuild but may not qualify at the lower amount.

Survivor Support Services: The Action Plan has funds for services such as rent support, housing navigation, legal assistance, and case management: Intermediate Housing Assistance ($20.1 million); Housing and Recovery Services ($6.0 million); Legal Services ($6.0 million).

Planning, Public Infrastructure and Economic Revitalization Program (PIER) ($42.1 million): PIER is a fund to support local priority projects to build new infrastructure, carry out mitigation activities to prepare for future disasters, and support economic revitalization. OHCS, with input from the impacted counties, will suballocate PIER funding by county. Local governments and other key recovery stakeholders (such as the housing authorities and economic development districts) will be asked to select and define the priority projects to receive these funds.

Community Planning and Revitalization (CPR) ($3 million): This program allows the state to carry out housing and mitigation planning for disaster-impacted areas.

The Action Plan budget reserves the maximum allowable amount (5 percent or $21.4 million) for administrative costs. Any future substantial amendments to the Action Plan would require another formal public comment period. OHCS is also committed to involving local partners working with fire survivors in the process of program design, which is one of the primary next phases of work in the development of ReOregon.

In addition to the federal program, $22.4 million from lottery bond proceeds in the 2021-23 biennium is expected to be committed to development projects but be unspent at the close of the biennium. These funds will carry into 2023-25 to complete the projects.

Funding Sources for Disaster Recovery & Resiliency Programs

Disaster Recovery & Resiliency Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Disaster Recovery & Resiliency Administration	General Fund	General	$0
Wildfire Recovery	Lottery bond proceeds (2021-23)	Other	$22,441,675
Community Development Block Grant – Disaster Recovery (CDBG-DR)	US Dept. of Housing & Urban Development	Federal	$140,087,230

Essential Packages

060 Technical Adjustments

This package moves in positions and Services and Supplies costs from the Housing Stabilization, Multifamily Rental Housing, and Central Services program units to consolidate recovery and resiliency efforts in a single program unit. This results in an increase of $865,847 General Fund, $552,125 Other Funds, and $3,075,934 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	865,847	-	-	-	-	-	865,847
Federal Funds	-	-	-	3,075,934	-	-	3,075,934
Total Revenues	**$865,847**	**-**	**-**	**$3,075,934**	**-**	**-**	**$3,941,781**
Personal Services							
Class/Unclass Sal. and Per Diem	509,784	-	367,944	1,417,440	-	-	2,295,168
Empl. Rel. Bd. Assessments	159	-	106	424	-	-	689
Public Employees' Retire Cont	91,353	-	65,936	254,005	-	-	411,294
Social Security Taxes	38,999	-	28,148	108,436	-	-	175,583
Paid Family Medical Leave Insurance	2,039	-	1,471	5,667	-	-	9,177
Worker's Comp. Assess. (WCD)	138	-	92	368	-	-	598
Mass Transit Tax	3,058	-	2,207	-	-	-	5,265
Flexible Benefits	118,800	-	79,200	316,800	-	-	514,800
Total Personal Services	**$764,330**	**-**	**$545,104**	**$2,103,140**	**-**	**-**	**$3,412,574**
Services & Supplies							
Instate Travel	9,663	-	-	14,171	-	-	23,834
Employee Training	8,484	-	-	11,254	-	-	19,738
Office Expenses	17,301	-	-	25,341	-	-	42,642
Telecommunications	5,820	-	-	8,586	-	-	14,406
Data Processing	6,787	-	-	10,003	-	-	16,790
IT Professional Services	-	-	-	816,000	-	-	816,000
Attorney General	-	-	-	23,534	-	-	23,534
Employee Recruitment and Develop	1,253	-	-	1,667	-	-	2,920

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	9,522	-	7,021	5,553	-	-	22,096
Other Services and Supplies	29,466	-	-	39,179	-	-	68,645
IT Expendable Property	13,221	-	-	17,506	-	-	30,727
Total Services & Supplies	**$101,517**	**-**	**$7,021**	**$972,794**	**-**	**-**	**$1,081,332**
Total Expenditures							
Total Expenditures	865,847	-	552,125	3,075,934	-	-	4,493,906
Total Expenditures	**$865,847**	**-**	**$552,125**	**$3,075,934**	**-**	**-**	**$4,493,906**
Ending Balance							
Ending Balance	-	-	(552,125)	-	-	-	(552,125)
Total Ending Balance	**-**	**-**	**($552,125)**	**-**	**-**	**-**	**($552,125)**
Total Positions							
Total Positions							13
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**13**
Total FTE							
Total FTE							13.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**13.00**

2023-25 Biennium **Cross Reference Number: 91400-060-00-00-00000**

Current Service Level **Package Number: 60**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1637	1376795	108050	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	8	8,057	193,368	89,917	283,285	1	1.00
1780	1402659	124642	MMS X7753 A P	Manager 3	35X	PF	24	10	11,035	264,840	108,477	373,317	1	1.00
1783	1402660	124643	OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	4	4,155	99,720	65,597	165,317	1	1.00
1821	1402675	127308	MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
1842	1402941	131833	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
1866	1410867	143620	MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	24	3	6,930	166,320	82,892	249,212	1	1.00
1869	1410870	143603	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1870	1410871	143605	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
1875	1410876	143628	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1885	1410886	143586	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1889	1410890	143623	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1894	1410895	143611	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1900	1410901	143573	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
				General Funds						**509,784**	**251,488**	**761,272**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**367,944**	**174,953**	**542,897**		
				Federal Funds						**1,417,440**	**685,700**	**2,103,140**		
				Total Funds						**2,295,168**	**1,112,141**	**3,407,309**	**13**	**13.00**

Policy Package 090 Analyst Adjustments

This package reduces General Fund and increases Federal Funds by making a permanent fund shift on positions and Services and Supplies costs. General Fund was appropriated in the 2021-23 biennium to assist with recovery from the September 2020 Labor Day wildfires. Subsequently, OHCS received a $422.3 million federal CDBG-DR grant for the same purpose. This package shifts costs of permanent positions to the federal grant.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(865,847)	-	-	-	-	-	(865,847)
Federal Funds	-	-	-	865,847	-	-	865,847
Total Revenues	**($865,847)**	**-**	**-**	**$865,847**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	(509,784)	-	-	509,784	-	-	-
Empl. Rel. Bd. Assessments	(159)	-	-	159	-	-	-
Public Employees' Retire Cont	(91,353)	-	-	91,353	-	-	-
Social Security Taxes	(38,999)	-	-	38,999	-	-	-
Paid Family Medical Leave Insurance	(2,039)	-	-	2,039	-	-	-
Worker's Comp. Assess. (WCD)	(138)	-	-	138	-	-	-
Mass Transit Tax	(3,058)	-	-	-	-	-	(3,058)
Flexible Benefits	(118,800)	-	-	118,800	-	-	-
Reconciliation Adjustment	-	-	-	3,058	-	-	3,058
Total Personal Services	**($764,330)**	**-**	**-**	**$764,330**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	(9,663)	-	-	9,663	-	-	-
Employee Training	(8,484)	-	-	8,484	-	-	-
Office Expenses	(17,301)	-	-	17,301	-	-	-
Telecommunications	(5,820)	-	-	5,820	-	-	-
Data Processing	(6,787)	-	-	6,787	-	-	-
Employee Recruitment and Develop	(1,253)	-	-	1,253	-	-	-
Facilities Rental and Taxes	(9,522)	-	-	9,522	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	(29,466)	-	-	29,466	-	-	-
IT Expendable Property	(13,221)	-	-	13,221	-	-	-
Total Services & Supplies	**($101,517)**	**-**	**-**	**$101,517**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	(865,847)	-	-	865,847	-	-	-
Total Expenditures	**($865,847)**	**-**	**-**	**$865,847**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 Biennium
Governors Budget

Cross Reference Number: 91400-060-00-00-00000
Package Number: 90

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1780	1402659	124642	MMS X7753 A P	Manager 3	35X	PF	0	10	11,035	0	0	0	0	0.00
1783	1402660	124643	OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	4	4,155	0	0	0	0	0.00
1842	1402941	131833	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	0	3	6,051	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**

Policy Package 092 Statewide AG Adjustment

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, Federal Funds are reduced by $1,087.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	(1,087)	-	-	(1,087)
Total Services & Supplies	**-**	**-**	**-**	**($1,087)**	**-**	**-**	**($1,087)**
Total Expenditures							
Total Expenditures	-	-	-	(1,087)	-	-	(1,087)
Total Expenditures	**-**	**-**	**-**	**($1,087)**	**-**	**-**	**($1,087)**
Ending Balance							
Ending Balance	-	-	-	1,087	-	-	1,087
Total Ending Balance	**-**	**-**	**-**	**$1,087**	**-**	**-**	**$1,087**

Housing and Community Services Department #91400

Policy Package 118 Deploying Federal Recovery Resources

See Governor's Budget on page H-29

Package Description

This package requests $237.4 million in Federal Funds expenditure limitation for staffing and to carry out implementation of the Community Development Block Grant Disaster Recovery (CDBG-DR) work (aka "ReOregon"). The total awarded to Oregon is $422 million, and we began expending funds in 2021-23. The state has six years to complete expenditure of the entire grant from the date of approval of the Action Plan, expected by the end of August 2022. Core permanent staff for the Disaster Recovery and Resiliency (DRR) division were approved in the 2022 short session, as were a number of limited term positions in DRR and support sections.

The package also included Other Funds limitation related to lottery bonds issued in 2021-23 for wildfire recovery. All funds were committed to projects, but some of the funds were expected to be unspent at the end of the biennium. We are requesting $21.9 million in Other Funds limitation to complete these activities.

Purpose

This package is for expenditure limitation to use federal funds to (a) assist survivors of the 2020 Labor Day Fires who have not yet been able to rebuild or find safe, affordable homes, with a priority on low- and moderate-income survivors and (b) support community recovery and disaster mitigation efforts.

The federal government appropriated funds Community Development Block Grant Disaster Recovery in the fall of 2021, but rules establishing the requirements to receive funding were not published until February 2022. A draft action plan outlining implementation and distribution of the grant was made available for public comment in May 2022. OHCS conducted five public hearings and received (and published responses to) nearly 200 comments from those hearings, focus groups, local government feedback, and an on-line survey. Revisions were made to the plan based on public comment, and the Oregon Housing Stability Council approved the Action Plan on June 3, 2022. On June 8, 2022, OHCS submitted the plan to the U.S. Department of Housing and Urban Development (HUD) and expects approval in 60 to 90 days.

The Action Plan describes how the state will spend the funds to support recovery from the 2020 Labor Day Fires in Clackamas, Douglas, Jackson, Klamath, Lane, Lincoln, Linn, and Marion counties. The goal of the program is that all fire-impacted individuals and households have equitable access to the resources necessary to be housed safely, sustainably, permanently, affordably, and in their housing of choice. There are no proof-of-citizenship or residency requirements, and

OHCS will seek opportunities to partner with culturally specific, community-based organizations to support survivors through application and recovery processes.

The programs below that serve fire survivors directly are all designed to prioritize survivors who continue to face recovery barriers because they have not had access to the resources, support services, and/or capacity to complete their recovery. This includes, specifically, many Latino/a/x fire survivors in Jackson County who were either excluded by rule from FEMA assistance or faced language barriers and/or concerns about future "public charge" implications of receiving assistance for which they were eligible. The state will achieve this through the following approaches:

- By implementing a phased approach to applicant processing, prioritizing low- and moderate-income households first.
- Through partnering with a variety of organizations, but particularly culturally specific community-based organizations, through subrecipient agreements and partnerships, to target outreach and engagement to individuals and communities with limited English proficiency, members of protected classes, vulnerable populations, and individuals from underserved communities.
- OHCS will engage local, trusted organizations to help with application intake and provide support through the application process.

Homeowner Assistance and Reconstruction Program (HARP)

(Total program budget: $204,597,567; projected 2023-25 expenditure $171.4 million). The Homeowner Assistance and Reconstruction Program will assist homeowners in replacing or reconstructing homes that were destroyed by the 2020 fires. The program provides assistance to help eligible homeowners repair, reconstruct or replace their damaged homes. For homeowners who have not yet begun to rebuild, OHCS plans to provide contracted construction oversight to homeowners to replace lost homes. Phase 1 will be open to low- and moderate-income (LMI) applicants (defined as those with household income at or below 80 percent of area median income) to ensure this population's needs are prioritized. The program will fund eligible rehabilitation, reconstruction, acquisition, and replacement, and temporary relocation costs. Homeowners who may have purchased sub-standard or unsafe housing or homes that remain vulnerable to the impacts of future disasters will also be eligible for assistance.

The Accessory Dwelling Unit (ADU) Pilot Program will be included in HARP, which will set aside $4 million for constructing ADUs on the property of reconstructed homes to provide affordable rental housing for LMI Oregonians.

Homeownership Opportunities Program (HOP)

(Total program budget: $119,348,581; projected 2023-25 expenditures $31.2 million). To address the impact of the fires on rental housing stock, the state has already invested heavily in new affordable housing projects in the impacted communities.

To serve additional renters and expand available affordable housing stock, the ReOregon program dedicates significant funding to develop hew homeownership opportunities for displaced renters. The program will incentivize development of multiple types of new housing (single-family stick-built or prefabricated structures; attached single-family; resident-, housing authority-, or nonprofit-owned manufactured housing parks; and/or condominiums) that will be sold on affordable terms to eligible disaster-impacted survivors earning up to 120 percent of area median income (AMI). This program will replace destroyed housing stock with more energy-efficient, resilient, accessible, and affordable homeownership opportunities for low- to moderate-income homebuyers.

Affordable homeownership is, of course, a critical component of any forward-thinking strategy that seeks to address both housing and prosperity. Stable, fixed home payments insulate residents from displacement pressures and homeownership provides an avenue to build wealth. Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities have lower homeownership rates than white households, on average, due to multiple factors, including historic and ongoing lending practices that were discriminatory in intent and/or result; disparities in income; and disparities in access to capital that are the result of multiple factors. A large proportion of 2020 fire survivors who continue to struggle with recovery, particularly in Jackson County where the Almeda fire ravaged the naturally occurring affordable housing stock, were Latino/a/x. These fire survivors have had reduced access to recovery support, in particular to federal Individual Assistance provided by FEMA.

Intermediate Housing Assistance (IHA)

(Total program budget: $20,073,231; projected 2023-25 expenditures $8.6 million). This program will aid fire-impacted owners and renters who need intermediate housing until permanent, affordable housing solutions are secured. OHCS will provide grants to eligible subrecipients to provide up to 36 months of rental, temporary relocation, and/or other intermediate housing assistance, such as funding housing navigation, case management, and support services for disaster-impacted residents. The program assists individuals and households who are awaiting permanent housing options that will be provided by HARP and HOP programs described above.

Planning, Infrastructure and Economic Revitalization (PIER)

(Total program budget: $42,117,170; projected 2023-25 expenditures $13.75 million). This program will provide direct grants to local governments and/or non-profits in the eight most-impacted counties to address unmet recovery and mitigation needs. Within budgetary sub-allocations made at the county level, counties, cities, and recovery organizations within the impacted areas will work together to define the specific projects or programs to be funded. The program allows for a wide range of CDBG-DR-eligible infrastructure, economic revitalization, mitigation, and planning activities. Each activity must clearly have a tie to revitalizing disaster-impacted communities by directly or indirectly supporting new housing and replacement of damaged housing, and/or the mitigation of loss of life or property in the face of future natural hazards.

Housing and Recovery Services (HRS)
(Total program budget: $6,017,576; projected 2023-25 expenditures $1.6 million). OHCS may administer the Housing and Recovery Services program directly or by awarding grants to homeownership centers, nonprofit organizations, or other qualified subrecipients to deliver housing and financial counseling and housing navigation services to impacted residents to help in their transition to more permanent housing. Services may include homeowner education, renter counseling, homebuyer education, financial literacy, credit rehabilitation, debt management, budgeting, homelessness counseling, avoiding fraud and scams, applying for public and private resources, foreclosure prevention strategies, and relocation counseling, among other services tailored to fit the participants' needs. Disaster-impacted households are facing monumental challenges and are making life-changing decisions related to housing and their household finances.

Legal Services
(Total program budget: $6,017,575; projected 2023-25 expenditures $1.6 million). Through the Legal Services Program, OHCS will provide funding to qualified legal aid and/or legal services providers to deliver the assistance necessary to help impacted residents transition to more permanent housing. This will help survivors resolve legal challenges, including replacing identification papers, insurance claims, unlawful evictions and foreclosures, title issues, and other legal services related to recovery.

Resilience Planning Program (RPP)
(Total program budget: $3,000,000; projected 2023-25 expenditures $1.0 million). Through the Resilience Planning Program, the State will carry out regional and statewide recovery, resilience, and mitigation planning, including, but not limited to, the following:

- Housing development strategies, including developing construction standards, facilitating development of affordable housing, and removing barriers to affordable housing
- Public land use and infrastructure policy and planning
- Public resilience and preparedness policy and planning, particularly in the areas of increasing resilience to the impacts of climate change, protecting public health, and addressing environmental injustice
- Spurring economic growth and creating jobs.

The planning and technical assistance process is intended to be inclusive and reflective of those with lived disaster experience, housing insecurity, and/or economic insecurity. The State will design and implement an inclusive planning process that incorporates feedback and input in a manner that is equitable and representative of the residents living in the impacted areas.

How Achieved

OHCS hopes to have its Action Plan approved by HUD in August or September 2022. While the agency awaits approval, permanent staff will be working on further developing and fleshing out details for implementation and deployment of the various programs. Once the Action Plan is approved, OHCS will move forward with contracting and designating subrecipients, with the hope of being able to open applications to survivors for HARP and HOP in early 2023. OHCS will draft administrative rules and operational manuals with all implementation details in late 2022.

In the 2023-25 biennium, OHCS will have the programs open to applications and will be disbursing funds to survivors to aid in their recovery. Additionally, OHCS will be continuing to look at the unmet need in disaster-impacted areas and amending the Action Plan with HUD to make sure all the resources are being put to the best use to help survivors recover.

Staffing Impact

This package requests continuation of 29 limited duration positions, all to be funded by the Community Development Block Grant-Disaster Recovery. The size of the team reflects the responsibility of managing a $422 million federal grant, much of which will be used to provide reimbursement payments to individual survivors or direct acquisition of construction services. While many components of the program will be performed by contractors, an enormous amount of work is necessary to procure, manage, and oversee contracts in accordance with HUD monitoring requirements and all federal laws applicable to construction.

Many of the positions are in recruitment at the time of Agency Request Budget development, and others have position descriptions in review. As we become aware of classifications that are not aligned with the budget request, we will work with the Department of Administrative Services (DAS) and Legislative Fiscal Office (LFO) to correct classifications. The Limited Duration positions we are requesting to continue through the 2023-25 biennium are:

Contract and Compliance Team

A Procurement and Contracting Specialist 2 is responsible for detailed work on numerous professional services contracts, grant agreements, or inter-governmental agreements, and the competitive processes to determine awardees.

Two Compliance Specialist 2 positions to work directly with the contracted service provider, review regular reports, to resolve issues, answer questions, and provide support and technical assistance to sub-recipients.

An Operations and Policy Analyst 2 position to serve as the Quality Control Operations Lead. This position provides quality control review of processes, performance, and reports generated by contracted compliance monitors. The position will also develop policies and procedures to ensure adequate monitoring measures are in place to comply with OHCS and HUD requirements.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001950	C0437 AP	Procurement & Contracts Spec 2	$5,503
1.00	0001951	C5247 AP	Compliance Spec 2	$5,019
1.00	0001952	C5247 AP	Compliance Spec 2	$5,019
1.00	0001953	C0871 AP	Ops & Policy Analyst 2	$5,503

Housing Recovery Team

An Operations and Policy Analyst 4 will serve as the Housing Recovery Manager. The position will manage workflow for the housing recovery team, and review and revise policy guidelines related to the applicant review process for individuals applying for CDBG-DR benefits. The Manager will advise and assist subrecipient organizations, who will be responsible for marketing the program, initiate intake and interact directly with applicants, and perform eligibility reviews.

The Recovery Operations Lead is a Program Analyst 3, who will work with Housing Recovery Specialists as they review applicant approvals. The Recovery Operations Lead will be the key reviewer and approve exceptions requests and assist the Housing Recovery Manager in communicating with the management teams of contracted services providers. This position will also work with service providers under the IHA, Recovery Services, and Legal Services programs.

Three Program Analyst 2 positions will be Housing Recovery Specialists. These positions work with the contracted services team that interacts with applicants. The Specialists will review and accept approval recommendations and assess services needed or justified in individual cases. They will also review exceptions requests and complaints and make initial recommendations to the Recovery Operations Lead.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001954	X0873 AP	Ops & Policy Analyst 4	$7,630
1.00	0001955	C0862 AP	Program Analyst 3	$6,051
1.00	0001956	C0861 AP	Program Analyst 2	$5,503
1.00	0001957	C0861 AP	Program Analyst 2	$5,503
1.00	0001958	C0861 AP	Program Analyst 2	$5,503

Development Team

The Development Manager provides oversight of the Homeownership Opportunities Program. In this program, OHCS will be engaging with housing developers for construction of new housing available for purchase by former renters. The development

manager will be the lead for issuing Notices of Funding Availability (NOFA), reviewing applications, and negotiating with selected developers. (This position is budgeted as a Program Analyst 3 position, but the classification from the DAS Chief Human Resources Office determined that the appropriate level is a Program Analyst 4. OHCS will work with our budget analysts to get the classification corrected in the Governor's or Legislatively Adopted Budget.)

Two Program Analyst 2 positions will be Development Analysts and review and analyze pro forma NOFA responses. They will also coordinate with the selected developers, serve as loan underwriters for program applicants, establish repayment schedules, and work with lenders.

The Applicant Services Operations Lead, an Operations and Policy Analyst 3, will provide oversight to team member, work with service providers, and ensure referrals among and between support service programs are completed. This position will assist with HARP program clients as needed.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001959	C0862 AP	Program Analyst 3	$6,051
1.00	0001960	C0861 AP	Program Analyst 2	$5,503
1.00	0001961	C0861 AP	Program Analyst 2	$5,503
1.00	0001962	C0872 AP	Ops & Policy Analyst 3	$6,350

Program Delivery Team

An Operations and Policy Analyst 3 is the Program Delivery Manager, who is responsible for supervising the program delivery team and providing oversight of housing production for the HARP program. The manager is lead for procuring factory-built housing (manufactured and/or modular housing units), construction services, and external contract construction management services as needed.

The Production Analyst is a Loan Specialist 3 position. The position will develop Requests for Proposals, and support analysis of proposals, reviews and selection of manufacturers and contractors. The position will also work with bidders and selected firms on construction specifications, program, and contract requirements.

Another Operations and Policy Analyst 3 will be the Quality Control Operations Lead. The position will manage workflow for quality control and inspection of housing units, approve inspection reports, and resolve disagreements between parties as needed.

Quality Control Specialist will be an Operations and Policy Analyst 2, who will be the lead field inspector of housing units during construction or manufacture. This position will schedule inspections, manage contract inspectors, provide initial review

of inspection reports, address issues that can be resolved on-site or in the field, and address any complaints from beneficiaries about construction quality.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001966	C0872 AP	Ops & Policy Analyst 3	$6,350
1.00	0001967	C1003 AP	Loan Specialist 3	$6,350
1.00	0001968	C0872 AP	Ops & Policy Analyst 3	$6,350
1.00	0001969	C0871 AP	Ops & Policy Analyst 2	$5,503

External affairs team

The External Affairs Manager is a Public Affairs Specialist 2, who is responsible for overseeing workflow and records management of comments and complaints. The position will assist in developing public communications strategy, oversee and write communications, and manage contracted marketing or public communications services.

Four Public Affairs Specialist 1 positions will serve as Recovery and Resilience Coordinators. They will be responsible for day-to-day interactions with partner agencies, community-based organizations, the media, local governments, and other partners to ensure that information about the availability of benefits and how to apply is widely disseminated.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001970	C0865 AP	Public Affairs Spec 2	$6,051
1.00	0001971	C0864 AP	Public Affairs Spec 1	$5,019
1.00	0001972	C0864 AP	Public Affairs Spec 1	$5,019
1.00	0001973	C0864 AP	Public Affairs Spec 1	$5,019
1.00	0001974	C0864 AP	Public Affairs Spec 1	$5,019

Business systems team

The Business Systems & Reporting Administrator is an Information Systems Specialist 7 position. The position will manage the design, implementation, and administration of a customized Customer Relations Management (CRM) platform that will function as the “system of record” for the program. The CRM platform will include a public intake portal, system architecture for applicant records, automated system processing of applicant files, protocols for standardized external contact to applicants within the system, and interface with OHCS accounting systems. This position will lead CRM developers and work closely with key OHCS staff to develop business requirements for programs run through the CRM.

An Operations and Policy Analyst 3 will be the Business Analyst, who will oversee research, analysis, and reporting for all CDBG-DR programs. This position will collaborate with other OHCS staff, and coordinate data and research needs with external partners, including federal partners, other state agencies, local governments, vendors and contractors, and other community organizations.

Trainer & Organizational Change Management Analyst, an Information Systems Specialist 5, is responsible for training internal staff and external partners in using the system of record and will develop strategic plans related to system roll out.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001977	C1487 IP	Info Systems Spec 7	$6,898
1.00	0001976	C0872 AP	Ops & Policy Analyst 3	$6,350
1.00	0001977	C1485 IP	Info Systems Spec 5	$5,825

Financial services team

Two Fiscal Analyst 2 positions will work with the Senior Financial Analyst to prepare reports, monitor financial and expenditure trends, and reconcile accounts. They will provide financial information to program managers for operations management and reporting for HUD and state partners.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001948	C1244 AP	Fiscal Analyst 2	$5,503
1.00	0001949	C1244 AP	Fiscal Analyst 2	$5,503

Policy team

Two Operations and Policy Analyst 2 positions will provide policy guidance for internal and external program management partners. They will assist in review, evaluation, and resolution of waiver and exception requests and appeals, provide policy updates to HUD's Disaster Recovery Grant Reporting system, and assist the external affairs team with community engagement regarding policy changes and updates.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001964	C0871 AP	Ops & Policy Analyst 2	$5,503
1.00	0001965	C0871 AP	Ops & Policy Analyst 2	$5,503

Quantifying Results

Under the HARP and HOP programs, OHCS anticipates being able to provide awards during the 2023-25 biennium to reconstruct or replace 810 new homes, based on program estimates reported to HUD and based on an average unit cost of $250,000. OHCS expects that while awards for reconstruction or replacement of the homes will be made in the 2023-25 biennium, approximately half of the homes will be ready for occupancy in the 2023-25 biennium. The other half will be ready in the 2025-27 biennium due to construction and replacement timelines. The section also anticipates another approximately 300 homes to be ready for occupancy in the 2023-25 biennium as a result of activities funded with state resources (lottery bond revenue and General Fund) dedicated in the 2021-23 biennium.

For the Intermediate Housing Assistance program, OHCS anticipates serving an average of 215 households each month. This information will include race and ethnicity, income level, and other demographic information. For the Housing Recovery Services program and Legal Services, OHCS expects to serve 150 households for the biennium for each program. For PIER, OHCS anticipates funding nine projects, recognizing that they may take multiple years to complete and are long- term. Economic revitalization projects or any project that has direct, individual beneficiaries will also generate data on number of people served. OHCS estimates completing two projects with the Community Planning and Revitalization grant.

Equity and Racial Justice Impact

In September 2020, fast-moving devastating wildfires engulfed large parts of Oregon, including 20 of 36 counties declared as disaster areas. As a result, more than 40,000 residents had to evacuate, with more than 4,300 homes damaged or destroyed. Of the 4,300 homes burned, nearly half were manufactured homes where many Latino/a/x and farmworkers lived.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$6,182,197	**$6,182,197**
Services & Supplies	$0	$0	$3,080,522	**$3,080,522**
Special Payments	$0	$21,889,550	$228,183,817	**$250,073,367**
Total Package 118	**$0**	**$21,889,550**	**$237,446,536**	**$259,336,086**

2025-27 Fiscal Impact

These are limited duration positions that will drop in 2025-27. The grant funds may not be fully expended in 2023-25, so the positions may need to be requested again. The need will be determined when we prepare the 2025-27 Agency Request Budget.

Governor's Budget

This package reduced Federal Funds Special Payments based on updated expenditure estimates. OHCS estimated that approximately half of the homes in the HARP and HOP program will be available for occupancy in the 2023-25 biennium and half will be available in the 2025-27 biennium. Although awards and expenditures for homes available in the 2025-27 biennium may occur in the 2023-25 biennium, labor and supply chain issues may continue into the 2023-25 biennium. If OHCS finds that spending is accelerated in the 2023-25 biennium, the agency can return to the February 2024 session to request additional Federal Funds limitation. The limited duration positions and Services and Supplies costs were not changed.

The source of Other Funds revenue to support the package is from lottery bonds issued in the 2021-23 biennium for wildfire recovery. The Federal Funds limitation was reduced in this package, but a corresponding revenue reduction wasn't made. OHCS will balance the revenues and expenditures in the Legislatively Adopted Budget.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$6,182,197	**$6,182,197**
Services & Supplies	$0	$0	$3,080,522	**$3,080,522**
Special Payments	$0	$21,889,550	$126,883,817	**$148,773,367**
Total Package 118	**$0**	**$21,889,550**	**$136,146,536**	**$158,036,086**

2025-27 Fiscal Impact

These are limited duration positions that will drop in 2025-27. The grant funds may not be fully expended in 2023-25, so the positions may need to be requested again. The need will be determined when we prepare the 2025-27 Agency Request Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 118 - Deploying Federal Recovery Resources

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	237,446,536	-	-	237,446,536
Total Revenues	**-**	**-**	**-**	**$237,446,536**	**-**	**-**	**$237,446,536**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	3,993,744	-	-	3,993,744
Empl. Rel. Bd. Assessments	-	-	-	1,537	-	-	1,537
Public Employees' Retire Cont	-	-	-	715,676	-	-	715,676
Social Security Taxes	-	-	-	305,532	-	-	305,532
Paid Family Medical Leave Insurance	-	-	-	15,974	-	-	15,974
Worker's Comp. Assess. (WCD)	-	-	-	1,334	-	-	1,334
Flexible Benefits	-	-	-	1,148,400	-	-	1,148,400
Total Personal Services	**-**	**-**	**-**	**$6,182,197**	**-**	**-**	**$6,182,197**
Services & Supplies							
Instate Travel	-	-	-	52,200	-	-	52,200
Out of State Travel	-	-	-	8,902	-	-	8,902
Employee Training	-	-	-	41,325	-	-	41,325
Office Expenses	-	-	-	93,960	-	-	93,960
Telecommunications	-	-	-	31,320	-	-	31,320
Data Processing	-	-	-	38,280	-	-	38,280
Publicity and Publications	-	-	-	90,000	-	-	90,000
Professional Services	-	-	-	600,000	-	-	600,000
IT Professional Services	-	-	-	1,419,000	-	-	1,419,000
Attorney General	-	-	-	360,000	-	-	360,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 118 - Deploying Federal Recovery Resources

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	-	-	-	6,235	-	-	6,235
Other Services and Supplies	-	-	-	142,100	-	-	142,100
Expendable Prop 250 - 5000	-	-	-	124,700	-	-	124,700
IT Expendable Property	-	-	-	72,500	-	-	72,500
Total Services & Supplies	**-**	**-**	**-**	**$3,080,522**	**-**	**-**	**$3,080,522**
Special Payments							
Other Special Payments	-	-	21,889,550	126,883,817	-	-	148,773,367
Total Special Payments	**-**	**-**	**$21,889,550**	**$126,883,817**	**-**	**-**	**$148,773,367**
Total Expenditures							
Total Expenditures	-	-	21,889,550	136,146,536	-	-	158,036,086
Total Expenditures	**-**	**-**	**$21,889,550**	**$136,146,536**	**-**	**-**	**$158,036,086**
Ending Balance							
Ending Balance	-	-	(21,889,550)	101,300,000	-	-	79,410,450
Total Ending Balance	**-**	**-**	**($21,889,550)**	**$101,300,000**	**-**	**-**	**$79,410,450**
Total Positions							
Total Positions							29
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**29**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 118 - Deploying Federal Recovery Resources

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							29.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**29.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1948	1427172		OAS C1244 A P	FISCAL ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1949	1427173		OAS C1244 A P	FISCAL ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1950	1427174		OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1951	1427175		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1952	1427176		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1953	1427177		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1954	1427179		MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	LF	24	3	7,630	183,120	87,255	270,375	1	1.00
1955	1427180		OAS C0862 A P	PROGRAM ANALYST 3	29	LF	24	3	6,051	145,224	77,414	222,638	1	1.00
1956	1427181		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1957	1427182		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1958	1427183		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1959	1427184		OAS C0862 A P	PROGRAM ANALYST 3	29	LF	24	3	6,051	145,224	77,414	222,638	1	1.00
1960	1427185		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1961	1427186		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1962	1427187		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00
1964	1427190		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1965	1427191		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1966	1427192		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00
1967	1427193		OAS C1003 A P	LOAN SPECIALIST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00
1968	1427194		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00
1969	1427196		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1970	1427197		OAS C0865 A P	PUBLIC AFFAIRS SPECIALIST 2	29	LF	24	3	6,051	145,224	77,414	222,638	1	1.00
1971	1427198		OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1972	1427199		OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1973	1427200		OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1974	1427201		OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1975	1427202		OAS C1485 I P	INFORMATION SYSTEMS SPECIAL	28	LF	24	3	5,825	139,800	76,005	215,805	1	1.00
1976	1427203		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1977	1427204		OAS C1487 I P	INFORMATION SYSTEMS SPECIAL	31	LF	24	3	6,898	165,552	82,693	248,245	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**3,993,744**	**2,188,453**	**6,182,197**		
				Total Funds						**3,993,744**	**2,188,453**	**6,182,197**	**29**	**29.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-060-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	-	-	-	552,125	552,125	-
Total Other Funds	**-**	**-**	**-**	**$552,125**	**$552,125**	**-**
Federal Funds						
Federal Funds	-	-	-	240,522,470	241,388,317	-
Total Federal Funds	**-**	**-**	**-**	**$240,522,470**	**$241,388,317**	**-**

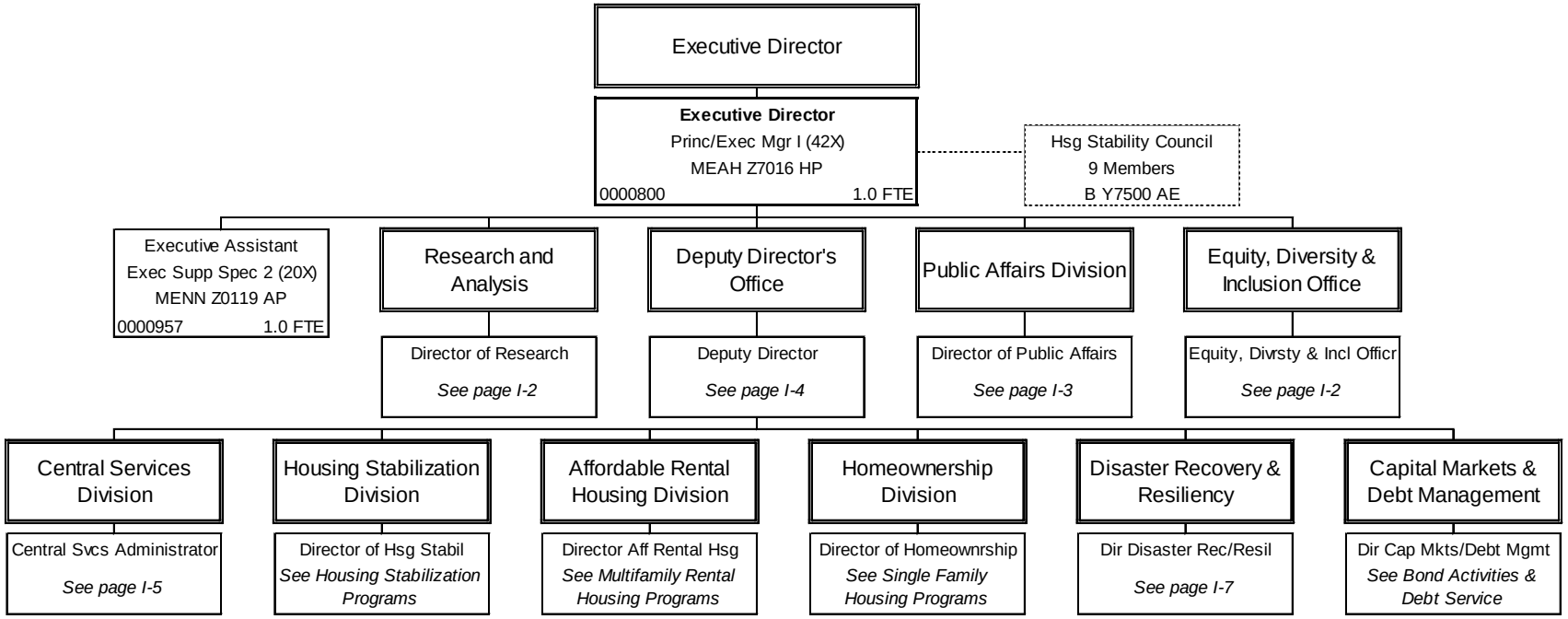
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Disaster Recovery & Resiliency								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
OTHER FUNDS								
Transfer In - Intrafund	3400	1010	$0	$0	$0	$552,125	$552,125	$0
TOTAL OTHER FUNDS			**$0**	**$0**	**$0**	**$552,125**	**$552,125**	**$0**
FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (CDBG-DR)	6400	0995	$0	$0	$0	$240,522,470	$241,388,317	$0
TOTAL FEDERAL FUNDS			**$0**	**$0**	**$0**	**$240,522,470**	**$241,388,317**	**$0**

Central Services

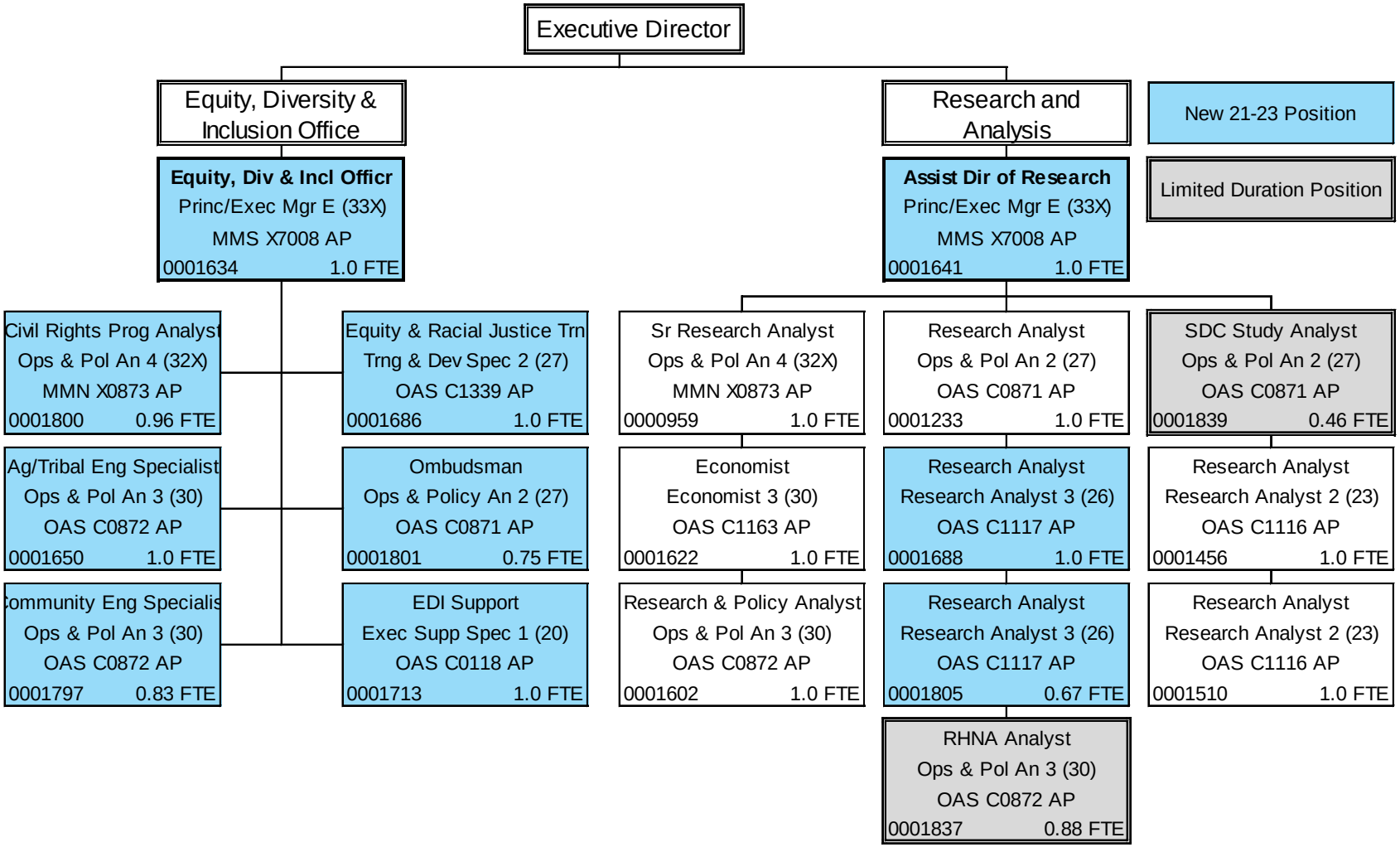
OREGON HOUSING and COMMUNITY SERVICES

Housing and Community Services Department #91400

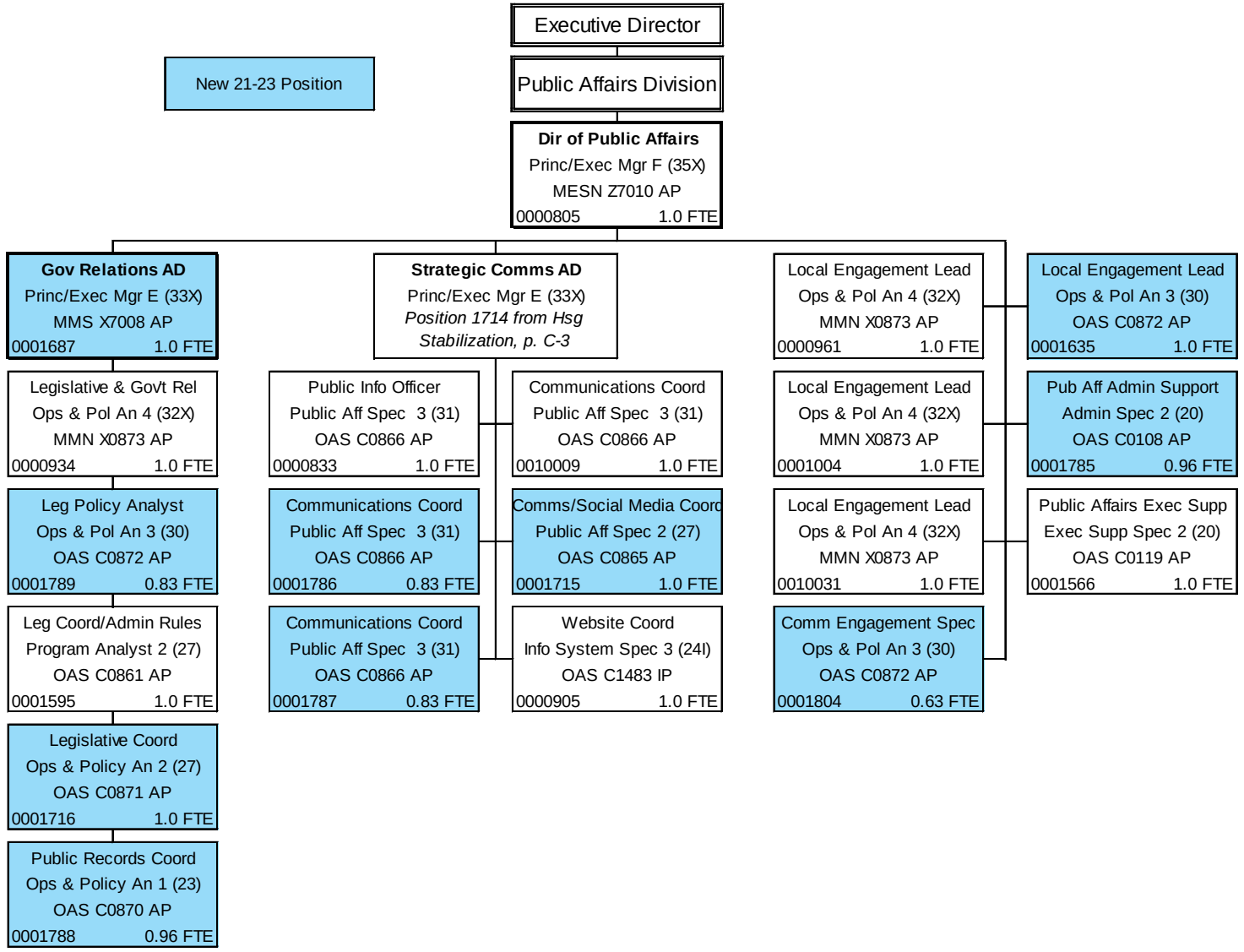
Central Services 2021-23 Organizational Chart (2/1/23)



Central Services 2021-23 Organizational Chart (2/1/23)

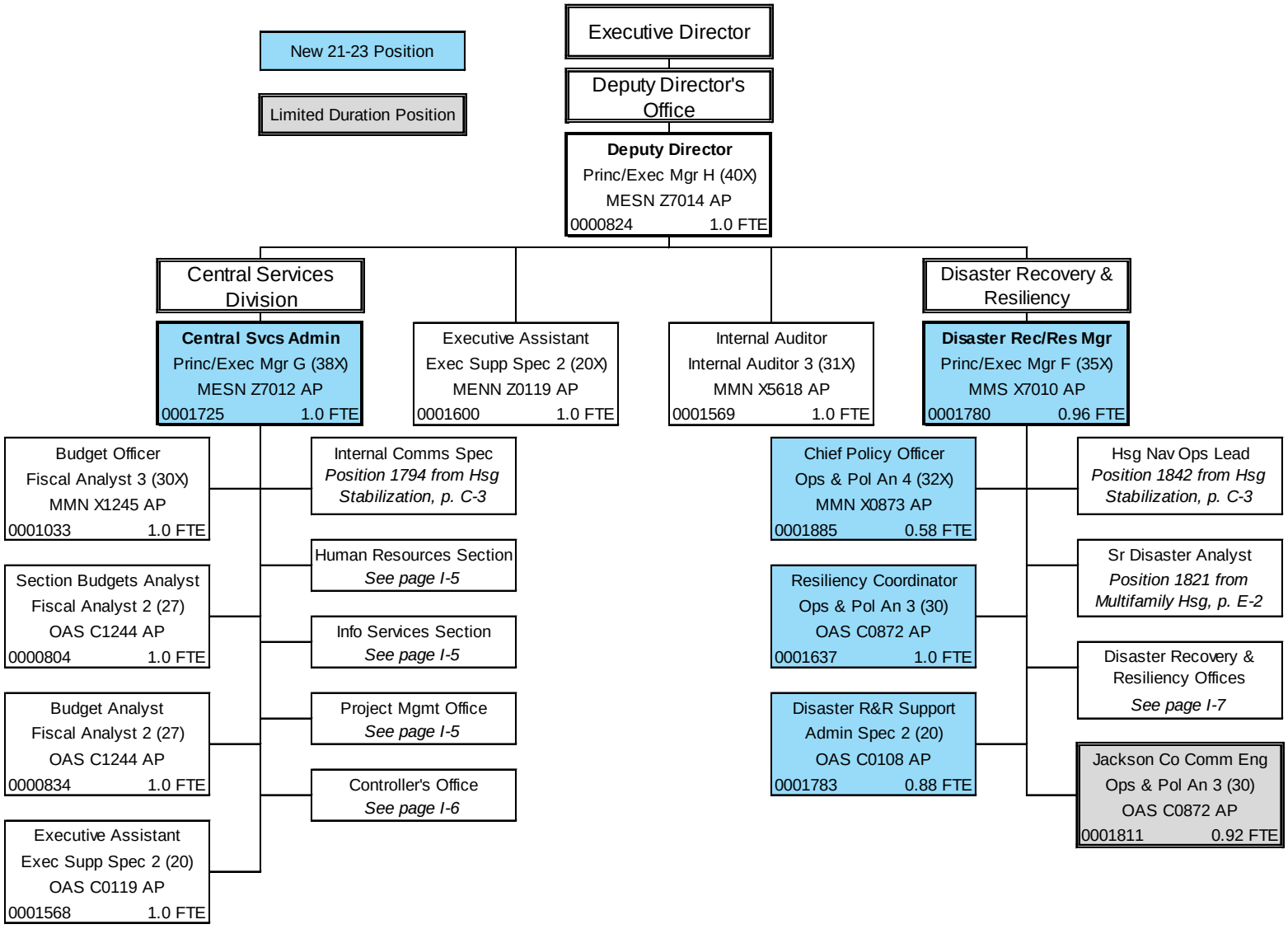


Central Services 2021-23 Organizational Chart (2/1/23)



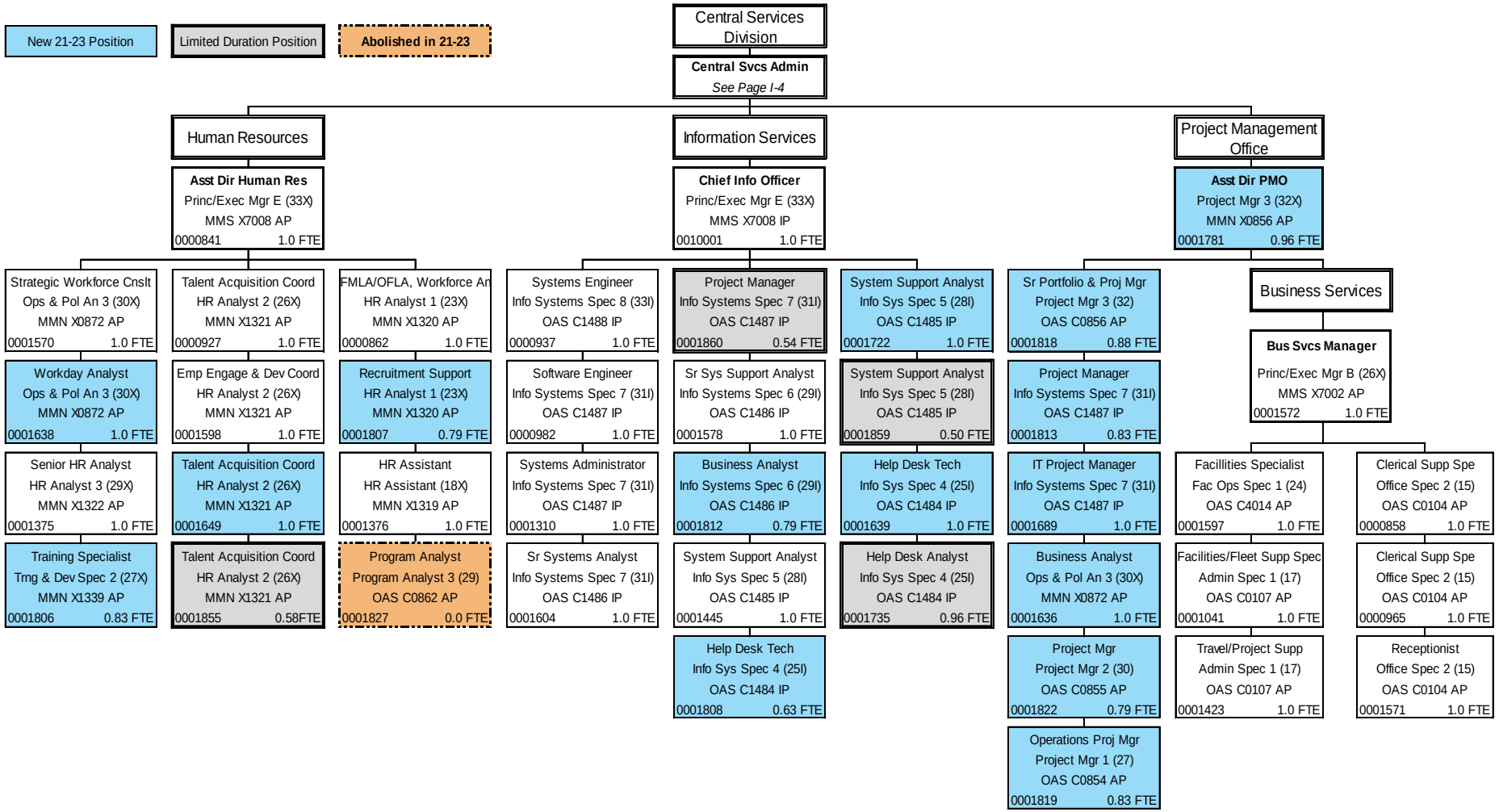
Housing and Community Services Department #91400

Central Services 2021-23 Organizational Chart (2/1/23)

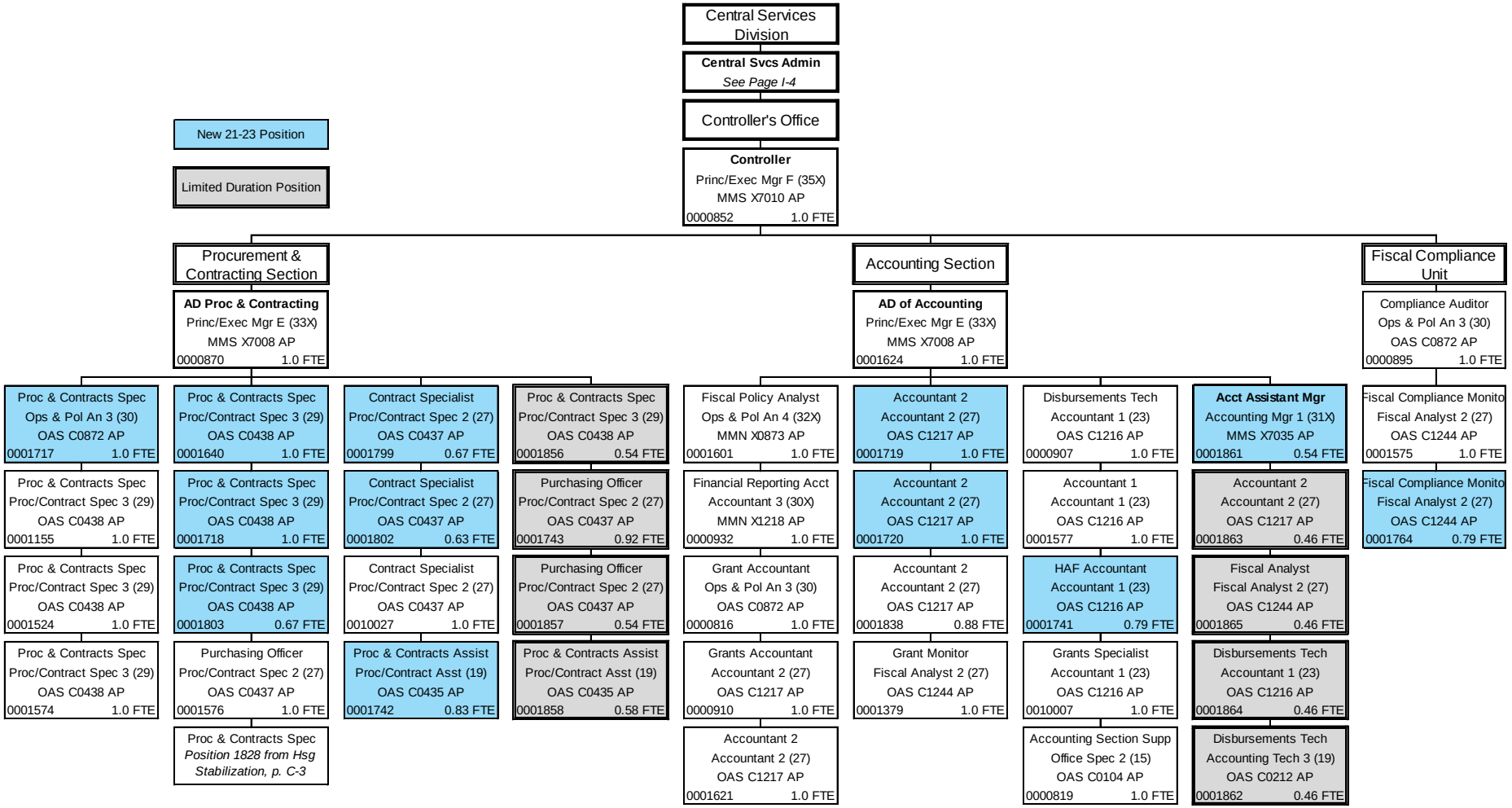


Housing and Community Services Department #91400

Central Services 2021-23 Organizational Chart (2/1/23)

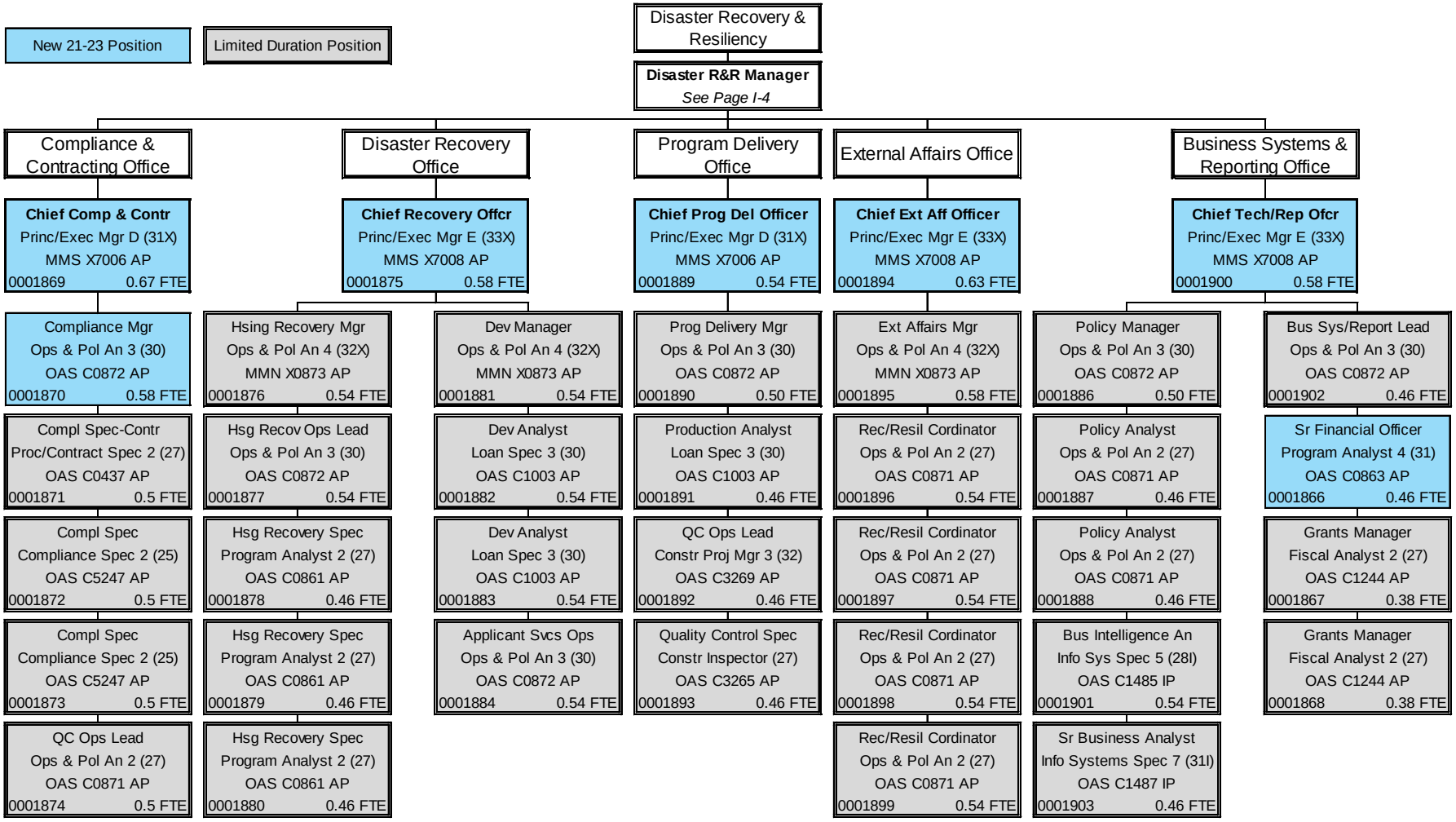


Central Services 2021-23 Organizational Chart (2/1/23)

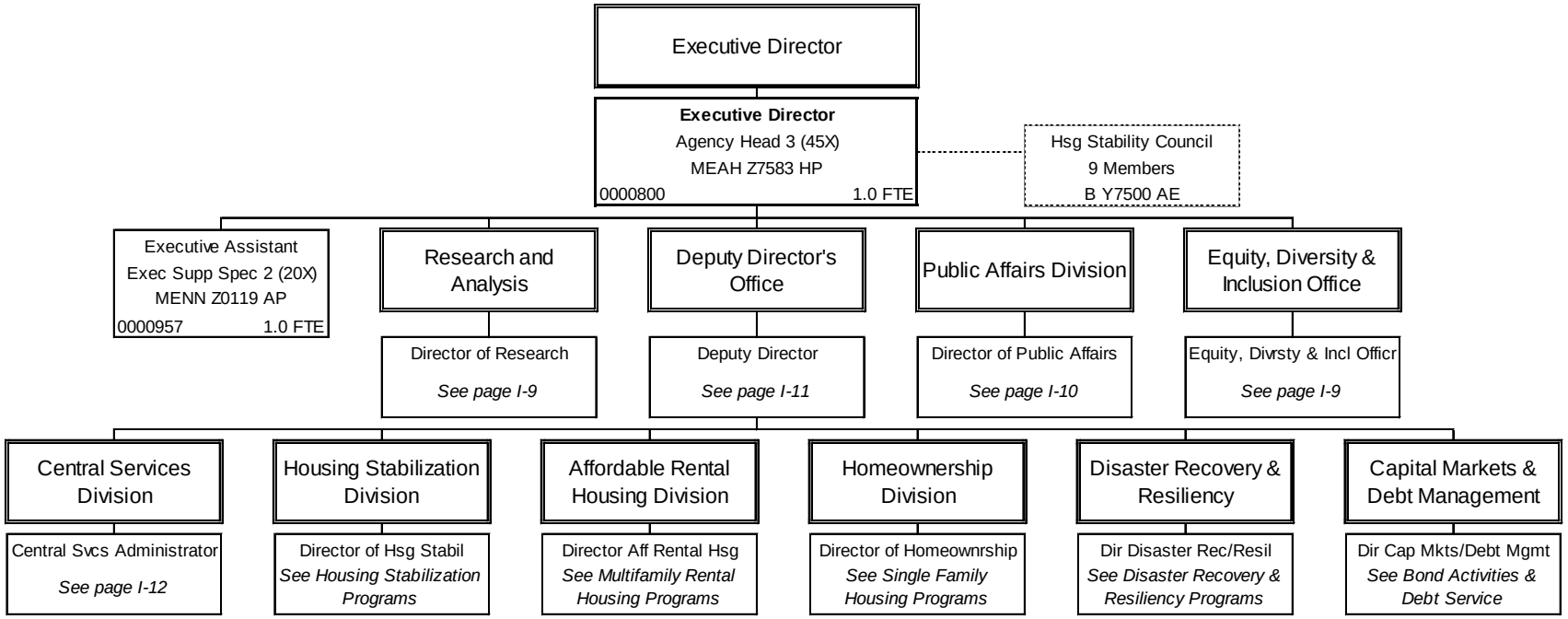


Housing and Community Services Department #91400

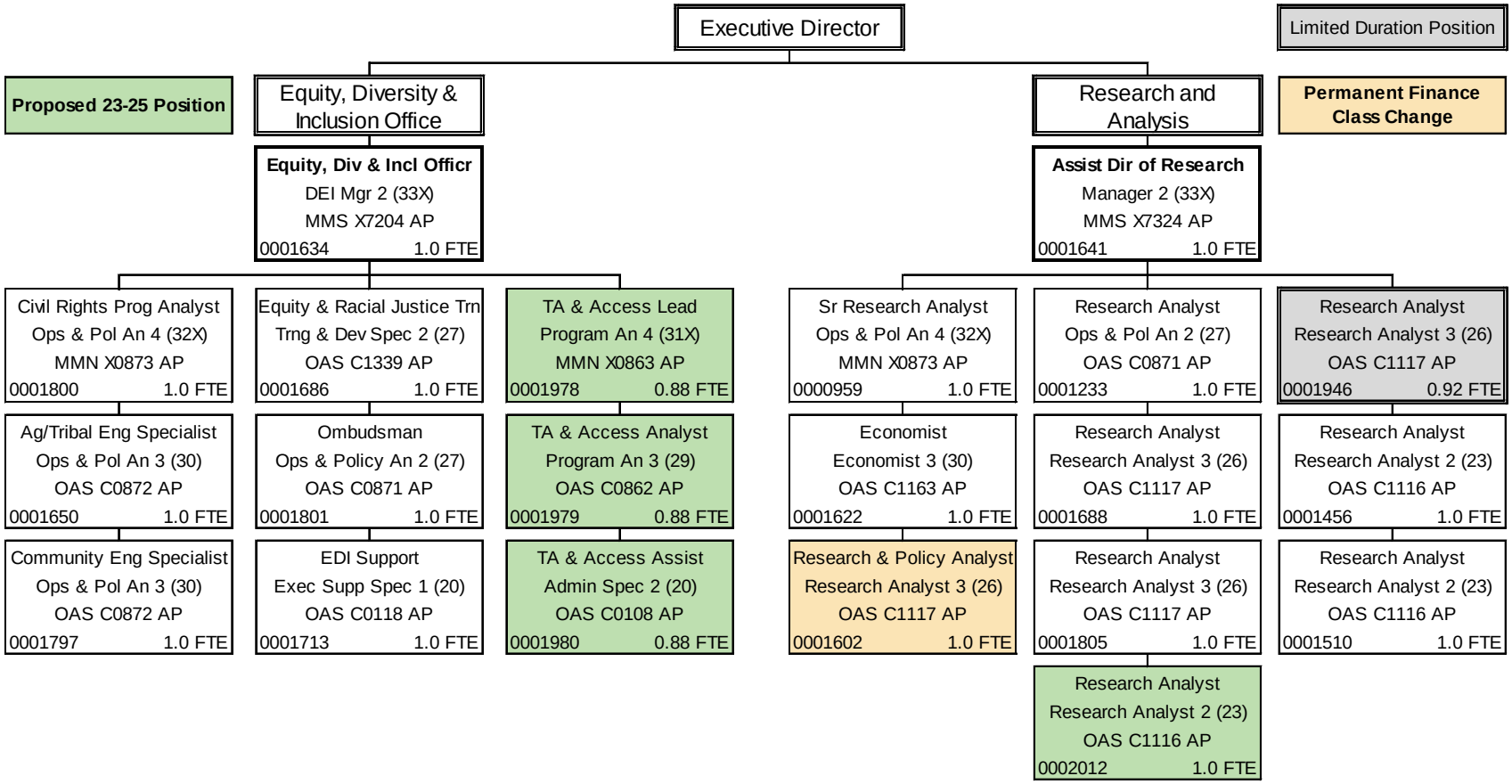
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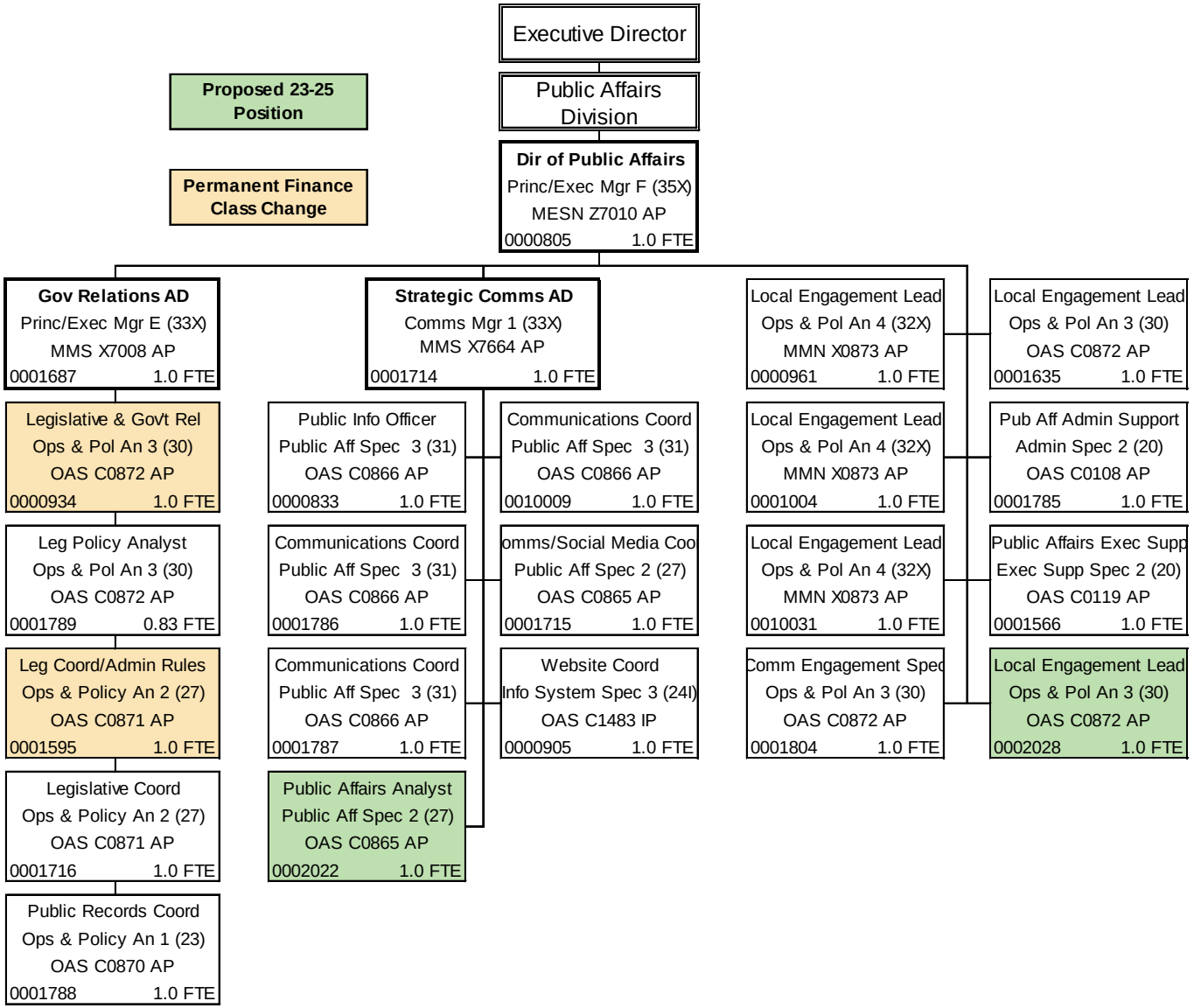
Central Services 2023-25 Organizational Charts: Proposed



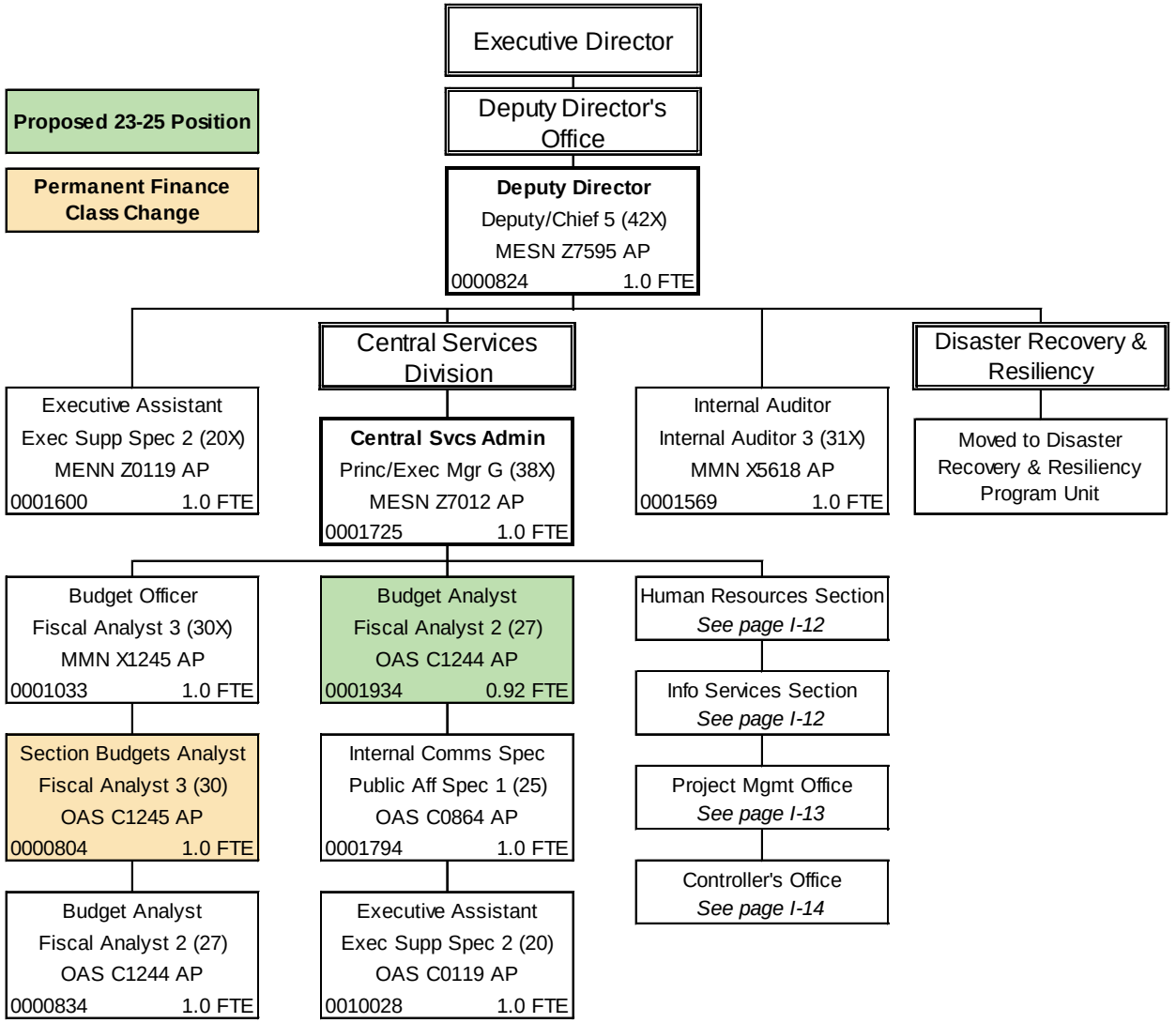
Central Services 2023-25 Organizational Charts: Proposed



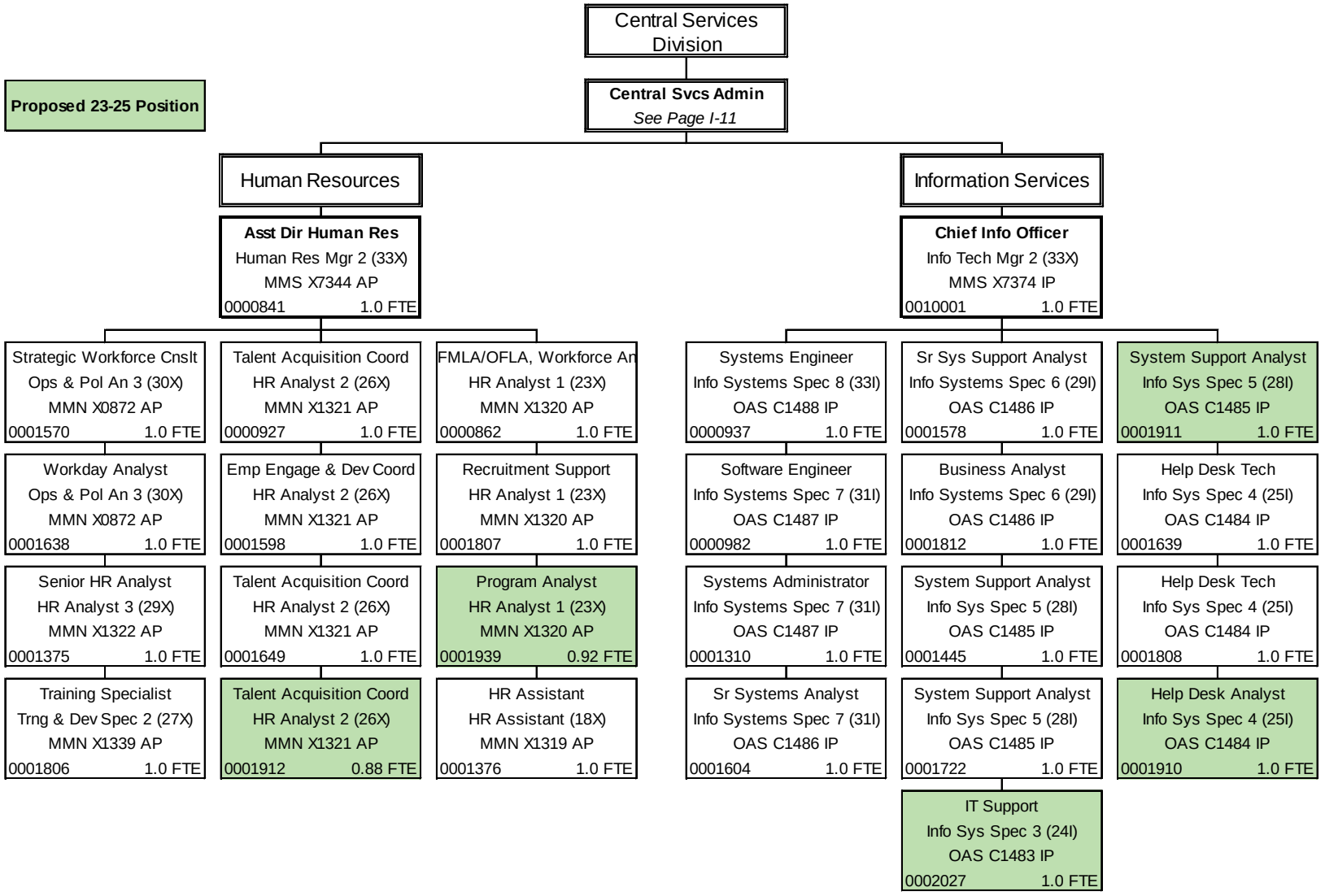
Central Services 2023-25 Organizational Charts: Proposed



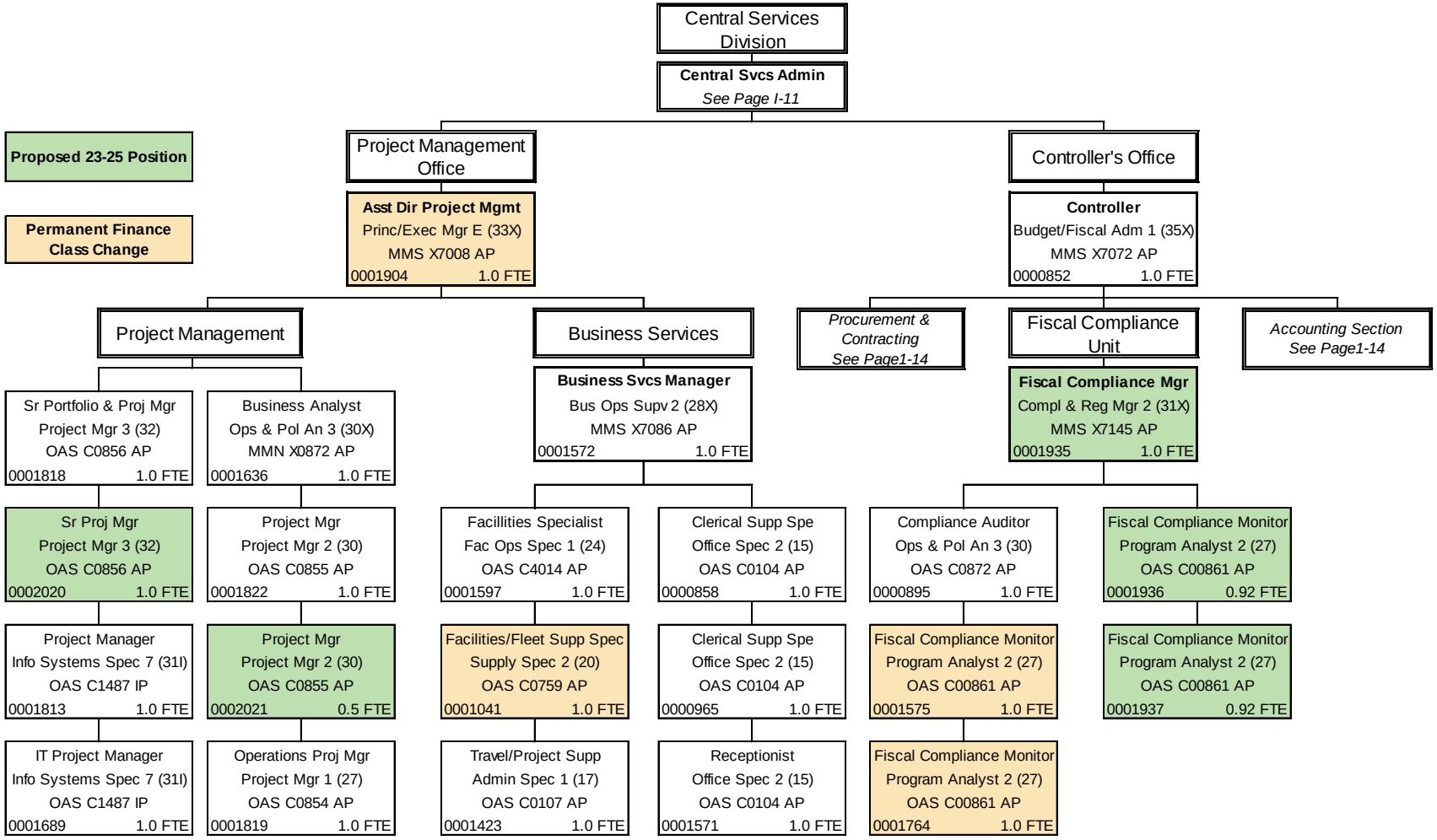
Central Services 2023-25 Organizational Charts: Proposed



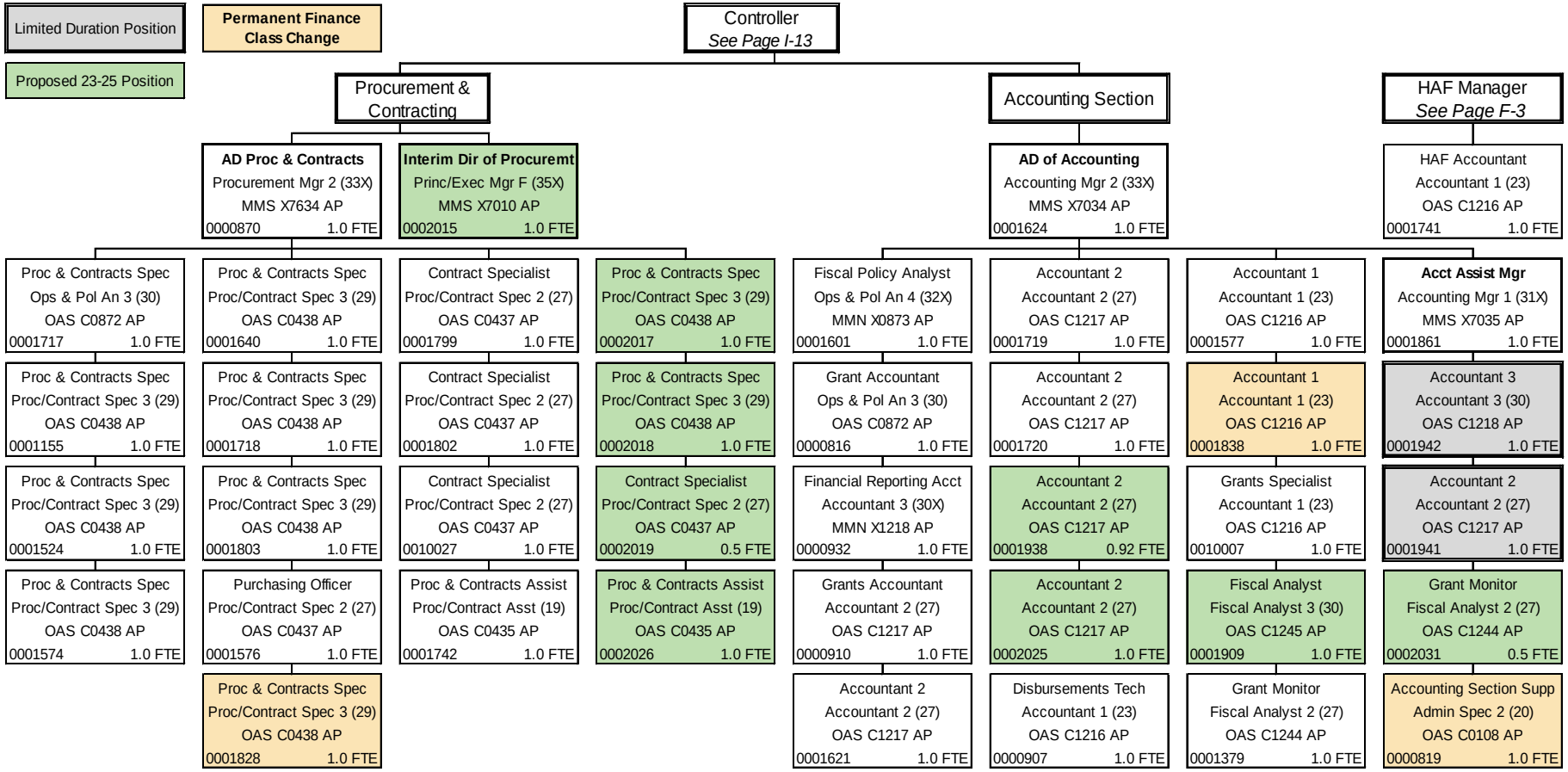
Central Services 2023-25 Organizational Charts: Proposed



Central Services 2023-25 Organizational Charts: Proposed

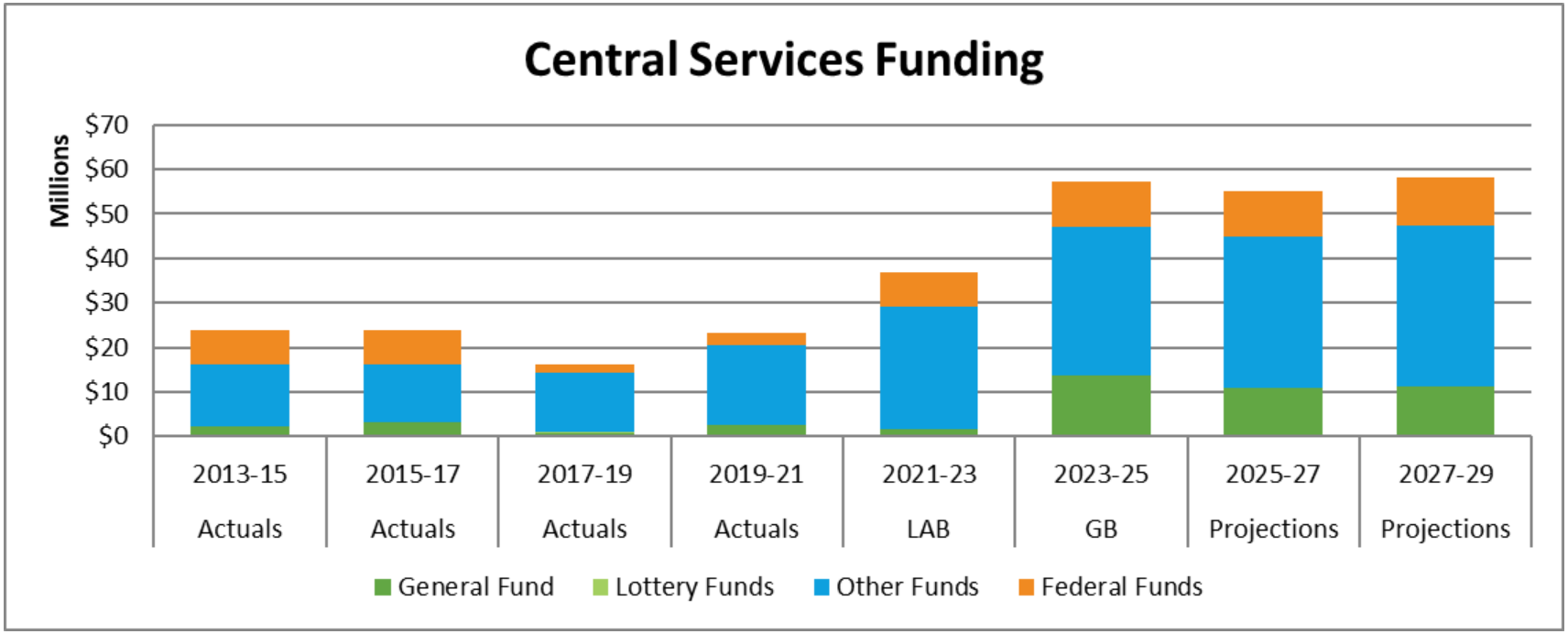


Central Services 2023-25 Organizational Charts: Proposed



Central Services Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Caleb Yant, Deputy Director



Program Overview

The Central Services program unit provides essential leadership and business support crucial to achieving the vision of the agency: *All Oregonians have the opportunity to pursue prosperity and live free from poverty*. Central Services includes the Executive Director's Office, Public Affairs Division, the Equity, Diversity and Inclusion Office, Research and Analysis Section, Deputy Director's Office, and the Central Services Division. The Public Affairs and Central Services divisions contain multiple sections.

Program Funding Request

OHCS is requesting funding for improved language access and technical assistance for partners in Policy Package 103, which increases General Fund expenditures by approximately $20.2 million. The agency is also requesting additional positions to improve reporting, accounting, compliance, information services, and human resources functions. These positions are needed to support the department's mission and goals effectively at current service level funding.

Central Services								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 GB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	2,382,950	3,026,396	571,972	2,700,217	1,608,484	13,547,865	10,752,020	11,294,592
Lottery Funds	0	0	293,249	0	0	0	0	0
Other Funds	13,807,133	12,987,250	13,402,081	17,772,970	27,427,291	33,445,941	34,266,151	36,205,471
Federal Funds	7,728,831	7,994,907	1,771,585	2,672,506	7,823,323	10,224,458	10,153,131	10,736,564
All Funds	**23,918,914**	**24,008,553**	**16,038,887**	**23,145,693**	**36,859,098**	**57,218,264**	**47,851,690**	**50,547,464**
Positions/FTE	56/52.51	45/44.06	44/43.55	77/68.67	125/114.15	145/142.54	143/143.0	143/143.0

2021-23 LAB funding and positions for the Disaster Recovery and Resiliency programs were removed from Central Services and shown in the DRR program unit for comparison purposes.

Program Description

The Central Services program area represents the business support functions within the agency, includes 133 positions (132.04 FTE), and supports all agency program areas. Centralizing the administrative and operational functions enables greater efficiency and facilitates better assessment of program delivery effectiveness. OHCS has prioritized centering equity, diversity, and inclusion practices and procedures, and established this office in Central Services to support the success of these priorities.

Central Services provides essential business services that support the agency's leadership and workforce to achieve the department's mission: *To provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians*.

Program Justification

Central Services provides support to the entire agency, contributing to the agency's work to support Oregonians through the housing continuum. The guidance and support tot eh other program units at OHCS sets the stage for identifying program outcomes that are equitable and effective, allowing for data-driven policies, strategies, and decision making. Central Services is responsible for ensuring the agency has sound business processes and principles, and a well-trained staff to

deliver the services. Central Services also helps promote the work of the agency to key partners, ensures community needs are centered in programming, and leverages resources with other public and private funds.

Program Performance

Performance measures within Central Services vary across business function. However, common drivers include compliance with rules and regulations, effective communication with stakeholders at all levels, effective business processes, and equitable distribution of resources to communities across Oregon grounded in a racial justice lens. Relatedly, OHCS actively participates in statewide efforts to centralize work across the enterprise and with other government entities to streamline administrative functions and be more efficient and effective.

Funding Streams

All funding sources in the agency contribute to Central Services program costs. Based on the agency's HUD-approved cost allocation plan, the relative benefit received by each program pays for the allocated share of costs that contribute toward the Central Services program area. The agency's flexible funding sources, derived mostly from self-supporting activities such as the bond-financed loan programs, administration of non-competitive federal tax credits, and contract duties performed for HUD, subsidize programs that do not provide sufficient revenue to cover costs.

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

The Central Services funding proposal moves the Disaster Recovery and Resiliency programs and staff to a new program unit with this name. We are requesting funding for improved language access and technical assistance for partners in Policy Package 103. We are also requesting additional positions to improve reporting, accounting, compliance, information services, and human resources functions. These positions are needed to effectively support the department's mission and goals at current service level funding.

Central Services Programs Description

The Central Services program unit provides essential leadership and business support crucial to achieving the vision of the agency: *All Oregonians have the opportunity to pursue prosperity and live free from poverty*. Central Services includes the Director's Office, the Research and Analysis Section, the Public Affairs Division, the Equity, Diversity, and Inclusion Office, the Deputy Director's Office, and the Central Services Division.

Executive Director's Office

The Executive Director's Office provides overall leadership, policy direction, and administrative oversight for the department. The office includes the executive director and the executive assistant, and the Housing Stability Council, which consists of nine members who are appointed by the governor. As established in statute, the role of the council is summarized through six themes:

1. Helps establish strategic direction and policy framework for OHCS
2. Helps the executive director to foster constructive partnerships with other state agencies and key partners engaged in housing and community services
3. Sets policy for and approves loans, grants, and funding awards
4. Advises policymakers
5. Informs the executive director's annual operating plan and biennial budget, and oversees OHCS operations through regular reports from the executive director
6. Advocates at all levels on behalf of the department and affordable housing

Research and Analysis Section

The Research and Analysis section supports the entire agency and has team members focused on and embedded within specific program areas. The team consists of research analysts, operations and policy analysts, and an economist. The outcome of the quantitative and qualitative analysis performed by the research section serves as the basis for how a significant portion of OHCS' resources are allocated and/or awarded. Additionally, the research section leads efforts to share data across state agencies, with local governments, and with partner organizations, to enable better outcomes for vulnerable Oregonians.

Strategic planning includes the creation and implementation of the five-year Statewide Housing Plan and establishing and monitoring annual goals. A key component of this planning is establishing outcomes and metrics by which the agency can measure the success of its programs.

Public Affairs Division

The Public Affairs Division promotes OHCS' core services, programs, and mission by leading internal and external government relations, strategic communications, and engagement. The division serves as a bridge between policymakers, public interest, and partner organizations to promote stable housing. Public Affairs actively strives to center equity and racial justice and to form deep partnerships across the housing continuum to achieve equitable and affordable housing outcomes for all Oregonians.

The Communications Section is responsible for helping shape the overarching communications strategy for the agency. The Communications team promotes OHCS' core services, programs and mission through media strategy and response, graphic design, marketing, crisis communications, social media, web management, video, strategic communications counsel, and other services. Communication is critical to ensuring equitable access to housing. With clear communications we aim to keep all Oregonians engaged and informed.

The Government Relations Section acts as policy advisors responsible for developing and implementing strategies to advance the OHCS mission and stated goals in alignment with the governor. The Government Relations team are the liaisons between the agency and elected officials and other government bodies, and its work guides strategic policy and program decisions. This team advocates for OHCS in a manner that advances equitable, systemic housing solutions for all Oregonians while elevating the agency's operational needs. The team upholds legislative intent, ensures compliance with public records requirements, oversees the development of administrative rules, voices the public's needs and desires, and consistently engages with policymakers and key partners.

The Engagement Section is responsible for developing and supporting relationships with state partners, community housing partners and the public to inform and advance OHCS programs, policies, and goals. This team provides agencywide strategic outreach and engagement planning, coordination, and implementation, responds to requests for information and provides strategic guidance to OHCS divisions and leadership. This section acts as a liaison, represents the agency at events, and participates as members and facilitators of internal, external and governor appointment committees.

Equity, Diversity, and Inclusion Office

The Equity, Diversity, & Inclusion (EDI) Office shepherds the agency's equity and racial justice work by engaging internally with executive leadership, management, and staff to develop and implement plans designed to meet the agency's goal of a diverse and inclusive workforce and tracks agencywide progress toward meeting the equity and racial justice goals of the agency's strategic plan, the Statewide Housing Plan (SWHP). The EDI Office also engages externally with partners, stakeholders, and communities to ensure OHCS' efforts improve service equity to Oregonians. Lastly, the EDI Office

provides vision, direction, counsel, and leadership to all employees in areas of equity, racial justice, diversity, and inclusion, in their daily work, and in the programs and activities of the agency.

Deputy Director's Office

The Deputy Director's Office includes the internal auditor and an executive support position. The deputy oversees all programmatic divisions in the agency, as well as the Capital Markets and Debt Management Section, and the Central Services Division.

Central Services Division

The Central Services Division is comprised of sections that support the agency to achieve its mission. This includes accounting, finance, fiscal compliance, procurement and grants, budget human resources, information systems, project management, and operations services. Work performed in this division ensures equity, accountability, transparency, stewardship, and security of state resources.

- The Project Management Office was created to provide consistent, centralized coordination of all projects that meet agency governance criteria, giving leadership visibility into projects as they are planned and during implementation.
- The Business Services Section provides administrative and operational support activities such as facilities management, worksite safety and security, non-IT inventory, reception, travel coordination, and mail and shipping processing duties.
- The Human Resources Section supports the agency by providing services such as employee recruitment and retention, employee training activities, leadership development, and workforce planning.
- The Information Services Section supports the agency's information technology needs, including network administration, application development, and desktop support functions.
- The Controller's Office provides services to the agency that include budgeting, accounting, grants, procurement, and fiscal monitoring. The primary objectives of the Controller's Office are effective stewardship of agency and federal funds, compliance with rules and regulations. And financial stability, including identification of opportunities to generate additional mission-driven funding.
- The Accounting Section maintains the department's records of revenue, accounting records, and is responsible for the financial reporting both internally and externally to bond trustees, the State of Oregon, the

federal government, and the many external stakeholder organizations. The Section is responsible for financial and investment analysis and internal operational control assessments.

- The Procurement and Contracting Section provides procurement and contract services for OHCS, an area of unique complexity given OHCS is statutorily provided with its own procurement authority.
- The Budget unit manages and reports on all aspects of the agency's budget. The section works closely with partners at the Legislative Fiscal Office and the Chief Financial Office of Department of Administrative Services to provide needed reports and budget documents throughout the biennium.

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by $128,438 in Central Services in the 2023-25 biennium. This package reduces General Fund by $725; increases Other Funds by $63,444; and increases Federal Funds by $65,719.

022 Phase-Out Program and One-Time Costs

The total phase-out in this program unit is $60,867,078 General Fund; $30,096,650 Other Funds; and $1,196,635 Federal Funds. General Fund received one-time funding for Services and Supplies (S&S) related to a Regional Housing Needs Assessment and Systems Development Charges Study, as well as one-time funding for Special Payments related to the 2020 wildfires. The Other Funds phase-out is split between S&S for positions and Shelter Operations and Facilities, and Special Payments for lottery bond proceeds to help manage the 2020 wildfires. The Federal Funds phase-out is for S&S related to limited duration positions.

030 Inflation & Price List Adjustments

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Central Services, OHCS anticipates an increase of $2,329,827 in 2023-25. This package increases General Fund by $482,276; Other Funds by $1,128,133; and Federal Funds by $719,418.

060 Technical Adjustments

This package moves positions from Central Services to the newly created Disaster Recovery and Resiliency (DRR) program unit. Additionally, three positions were moved into Central Services from other program units. This resulted in a total decrease of General Fund by $616,767; Other Funds by $347,241 and Federal Funds by $2,695,861.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(725)	-	-	-	-	-	(725)
Federal Funds	-	-	-	65,719	-	-	65,719
Total Revenues	**($725)**	**-**	**-**	**$65,719**	**-**	**-**	**$64,994**
Personal Services							
Temporary Appointments	-	-	3,212	28	-	-	3,240
All Other Differential	-	-	443	6	-	-	449
Public Employees' Retire Cont	-	-	79	1	-	-	80
Pension Obligation Bond	6,934	-	123,936	115,034	-	-	245,904
Social Security Taxes	-	-	280	2	-	-	282
Unemployment Assessments	-	-	173	1	-	-	174
Paid Family Medical Leave Insurance	-	-	2	-	-	-	2
Mass Transit Tax	1,058	-	14,216	-	-	-	15,274
Vacancy Savings	(8,717)	-	(78,897)	(49,353)	-	-	(136,967)
Total Personal Services	**($725)**	**-**	**$63,444**	**$65,719**	**-**	**-**	**$128,438**
Total Expenditures							
Total Expenditures	(725)	-	63,444	65,719	-	-	128,438
Total Expenditures	**($725)**	**-**	**$63,444**	**$65,719**	**-**	**-**	**$128,438**
Ending Balance							
Ending Balance	-	-	(63,444)	-	-	-	(63,444)
Total Ending Balance	**-**	**-**	**($63,444)**	**-**	**-**	**-**	**($63,444)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(60,867,078)	-	-	-	-	-	(60,867,078)
Federal Funds	-	-	-	(1,196,635)	-	-	(1,196,635)
Transfer from General Fund	-	-	(191,880)	-	-	-	(191,880)
Total Revenues	**($60,867,078)**	**-**	**($191,880)**	**($1,196,635)**	**-**	**-**	**($62,255,593)**
Services & Supplies							
Instate Travel	(2,267)	-	(8,146)	(29,053)	-	-	(39,466)
Employee Training	(2,700)	-	(9,450)	(54,000)	-	-	(66,150)
Office Expenses	(4,053)	-	(14,567)	(51,953)	-	-	(70,573)
Telecommunications	(1,367)	-	(4,937)	(17,603)	-	-	(23,907)
Data Processing	(1,600)	-	(5,750)	(20,508)	-	-	(27,858)
Professional Services	(805,000)	-	-	-	-	-	(805,000)
IT Professional Services	-	-	-	(750,000)	-	-	(750,000)
Attorney General	(2,410)	-	(4,800)	-	-	-	(7,210)
Employee Recruitment and Develop	(400)	-	(1,400)	(8,000)	-	-	(9,800)
Other Services and Supplies	(43,081)	-	(32,900)	(181,518)	-	-	(257,499)
IT Expendable Property	(4,200)	-	(14,700)	(84,000)	-	-	(102,900)
Total Services & Supplies	**($867,078)**	**-**	**($96,650)**	**($1,196,635)**	**-**	**-**	**($2,160,363)**
Special Payments							
Other Special Payments	(60,000,000)	-	(30,000,000)	-	-	-	(90,000,000)
Total Special Payments	**($60,000,000)**	**-**	**($30,000,000)**	**-**	**-**	**-**	**($90,000,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(60,867,078)	-	(30,096,650)	(1,196,635)	-	-	(92,160,363)
Total Expenditures	**($60,867,078)**	**-**	**($30,096,650)**	**($1,196,635)**	**-**	**-**	**($92,160,363)**
Ending Balance							
Ending Balance	-	-	29,904,770	-	-	-	29,904,770
Total Ending Balance	**-**	**-**	**$29,904,770**	**-**	**-**	**-**	**$29,904,770**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	482,276	-	-	-	-	-	482,276
Federal Funds	-	-	-	719,418	-	-	719,418
Total Revenues	**$482,276**	**-**	**-**	**$719,418**	**-**	**-**	**$1,201,694**
Services & Supplies							
Instate Travel	327	-	5,095	1,901	-	-	7,323
Out of State Travel	-	-	2,283	258	-	-	2,541
Employee Training	285	-	4,169	1,899	-	-	6,353
Office Expenses	586	-	11,606	3,110	-	-	15,302
Telecommunications	197	-	4,765	1,051	-	-	6,013
State Gov. Service Charges	479,175	-	924,066	628,308	-	-	2,031,549
Data Processing	229	-	29,352	1,228	-	-	30,809
Publicity and Publications	-	-	513	-	-	-	513
Professional Services	-	-	31,946	-	-	-	31,946
IT Professional Services	-	-	310	66,000	-	-	66,310
Attorney General	-	-	22,857	3,534	-	-	26,391
Employee Recruitment and Develop	42	-	406	219	-	-	667
Dues and Subscriptions	-	-	1,472	-	-	-	1,472
Facilities Rental and Taxes	-	-	46,933	3,879	-	-	50,812
Facilities Maintenance	-	-	566	94	-	-	660
Agency Program Related S and S	-	-	7,564	-	-	-	7,564
Other Services and Supplies	990	-	13,231	5,151	-	-	19,372
Expendable Prop 250 - 5000	-	-	3,580	19	-	-	3,599

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	445	-	13,229	2,767	-	-	16,441
Total Services & Supplies	**$482,276**	**-**	**$1,123,943**	**$719,418**	**-**	**-**	**$2,325,637**
Capital Outlay							
Data Processing Software	-	-	4,190	-	-	-	4,190
Total Capital Outlay	**-**	**-**	**$4,190**	**-**	**-**	**-**	**$4,190**
Total Expenditures							
Total Expenditures	482,276	-	1,128,133	719,418	-	-	2,329,827
Total Expenditures	**$482,276**	**-**	**$1,128,133**	**$719,418**	**-**	**-**	**$2,329,827**
Ending Balance							
Ending Balance	-	-	(1,128,133)	-	-	-	(1,128,133)
Total Ending Balance	**-**	**-**	**($1,128,133)**	**-**	**-**	**-**	**($1,128,133)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(617,767)	-	-	-	-	-	(617,767)
Federal Funds	-	-	-	(2,695,861)	-	-	(2,695,861)
Total Revenues	**($617,767)**	**-**	**-**	**($2,695,861)**	**-**	**-**	**($3,313,628)**
Personal Services							
Class/Unclass Sal. and Per Diem	(364,560)	-	(231,883)	(1,153,541)	-	-	(1,749,984)
Empl. Rel. Bd. Assessments	(106)	-	(64)	(360)	-	-	(530)
Public Employees' Retire Cont	(65,329)	-	(41,555)	(206,714)	-	-	(313,598)
Social Security Taxes	(27,889)	-	(17,740)	(88,247)	-	-	(133,876)
Paid Family Medical Leave Insurance	(1,458)	-	(926)	(4,612)	-	-	(6,996)
Worker's Comp. Assess. (WCD)	(92)	-	(55)	(313)	-	-	(460)
Mass Transit Tax	(2,187)	-	(477)	-	-	-	(2,664)
Flexible Benefits	(79,200)	-	(47,520)	(269,280)	-	-	(396,000)
Total Personal Services	**($540,821)**	**-**	**($340,220)**	**($1,723,067)**	**-**	**-**	**($2,604,108)**
Services & Supplies							
Instate Travel	(8,114)	-	-	(14,171)	-	-	(22,285)
Employee Training	(7,077)	-	-	(11,254)	-	-	(18,331)
Office Expenses	(14,530)	-	-	(25,341)	-	-	(39,871)
Telecommunications	(4,885)	-	-	(8,586)	-	-	(13,471)
Data Processing	(5,693)	-	-	(10,003)	-	-	(15,696)
IT Professional Services	-	-	-	(816,000)	-	-	(816,000)
Attorney General	-	-	-	(23,534)	-	-	(23,534)
Employee Recruitment and Develop	(1,045)	-	-	(1,667)	-	-	(2,712)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	(7,021)	(5,553)	-	-	(12,574)
Other Services and Supplies	(24,569)	-	-	(39,179)	-	-	(63,748)
IT Expendable Property	(11,033)	-	-	(17,506)	-	-	(28,539)
Total Services & Supplies	**($76,946)**	**-**	**($7,021)**	**($972,794)**	**-**	**-**	**($1,056,761)**
Total Expenditures							
Total Expenditures	(617,767)	-	(347,241)	(2,695,861)	-	-	(3,660,869)
Total Expenditures	**($617,767)**	**-**	**($347,241)**	**($2,695,861)**	**-**	**-**	**($3,660,869)**
Ending Balance							
Ending Balance	-	-	347,241	-	-	-	347,241
Total Ending Balance	**-**	**-**	**$347,241**	**-**	**-**	**-**	**$347,241**
Total Positions							
Total Positions							(10)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(10)**
Total FTE							
Total FTE							(10.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(10.00)**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Current Service Level **Package Number: 60**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1568	1322330	103507	OAS C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	0	7	4,776	-114,624	-69,467	-184,091	-1	-1.00
1637	1376795	108050	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	8	8,057	-193,368	-89,917	-283,285	-1	-1.00
1714	1400895	122931	MMS X7664 A P	COMMUNICATIONS MANAGER 2	33X	PF	0	9	10,203	244,872	103,292	348,164	1	1.00
1780	1402659	124642	MMS X7753 A P	Manager 3	35X	PF	0	10	11,035	-264,840	-108,477	-373,317	-1	-1.00
1783	1402660	124643	OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	4	4,155	-99,720	-65,597	-165,317	-1	-1.00
1866	1410867	143620	MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	0	3	6,930	-166,320	-82,892	-249,212	-1	-1.00
1869	1410870	143603	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1870	1410871	143605	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	3	6,350	-152,400	-79,278	-231,678	-1	-1.00
1875	1410876	143628	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1885	1410886	143586	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1889	1410890	143623	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1894	1410895	143611	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1900	1410901	143573	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
10028	516200	7881	OAS C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	24	3	3,964	95,136	64,406	159,542	1	1.00
				General Funds						**-364,560**	**-174,074**	**-538,634**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-231,883**	**-107,859**	**-339,742**		
				Federal Funds						**-1,153,541**	**-569,527**	**-1,723,068**		
				Total Funds						**-1,749,984**	**-851,460**	**-2,601,444**	**-10**	**-10.00**

Policy Package 070 Revenue Shortfalls

Package Description

This package reduces positions that were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. Package 101 Retaining Quality Staff describes the funds that will be used in alternative to the one-time funds.

Purpose

This package reduces a total of 18 positions. Ten positions are in the Housing Stabilization Division and eight are in Central Services. These positions were requested with insufficient time to prepare position descriptions and receive approval from the Department of Administrative Services (DAS) Chief Human Resources Office. Now that the classification work has been completed, we are restoring three positions with revised classifications and one position reduced in Housing Stabilization will be restored in Central Services

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation.

OHCS received over $1 billion in one-time funds in 2020 and 2021 and faced significant challenges with getting the funds distributed to the intended recipients due to inadequate infrastructure within OHCS and within partner organizations. We were compelled to deliver funds using different models than our traditional methods, in some cases becoming a direct-service provider instead of a pass-through agency. We had a higher level of media attention than ever before, and we struggled with having sufficient staff to ensure adequate information was made available to Oregonians in a culturally competent manner.

With some of the one-time funds, we requested permanent positions because the programmatic and agency support functions needed to continue regardless of the short-term situation. We knew we would need to cover the costs from other sources in future biennia. OHCS uses a cost allocation process where employees charge their time to the programs they work on, and we were confident that existing sources would be available once the temporary funds expired. However, OHCS was directed to remove these positions and provide an analysis of the funding available. Policy Package 101 restores these positions with information on permanent funding.

Staffing Impact

In the Central Services program unit, we are reducing an Executive Support Specialist 1 in the Equity, Diversity, and Inclusion Office; a Research Analyst 3 in the Research Section; a Communications Manager 2 and an Operations and Policy Analyst 3 in the Strategic Communications Section; two Procurement & Contracts Specialist 2s and a Procurement & Contracts Specialist 3 in the Procurement and Contracts Section; and an Information Systems Specialist 4 in the Information Services Section.

The Executive Support Specialist and the Communications Manager were approved in OHCS' Legislatively Adopted Budget as Federal Funds positions with funding from the Emergency Rental Assistance program. The remaining positions were funded in the December 2021 Second Special Session as Other Funds using a portion of the state's American Rescue Plan Act.

FTE	Position Number	Class	Title	Monthly Rate
(1.00)	0001713	C0118 AP	Exec Support Spec 1	($4,555)
(1.00)	0001714	X7664 AP	Communications Mgr 2	($10,203)
(1.00)	0001799	C0437 AP	Procurement & Contracts Spec 2	($5,503)
(1.00)	0001802	C0437 AP	Procurement & Contracts Spec 2	($5,503)
(1.00)	0001803	C0438 AP	Procurement & Contracts Spec 3	($6,051)
(1.00)	0001804	C0872 AP	Operations and Policy Analyst 3	($6,350)
(1.00)	0001805	C1117 AP	Research Analyst 3	($5,256)
(1.00)	0001808	C1484 IP	Information Systems Spec 4	($5,214)

Quantifying Results

These staffing positions provide OHCS with the ability to improve overall agency operations. Positions ensure effective program administration, timely deployment of resources, analysis of program impact, and operations support. Shifting funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency. Eliminating these positions without reintroducing them in Policy Package 101 will have negative impacts on OHCS programs and the people we serve.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This

package allows us to invest in our organizational health and provides the ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allows equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. Eliminating these positions without reintroducing them in Policy Package 101 will have negative impacts on OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	($1,267,270)	($525,573)	**($1,792,270)**
Total Package 070	**$0**	**($1,267,270)**	**($525,573)**	**($1,792,270)**

2025-27 Fiscal Impact

OHCS is requesting these permanent positions be restored in Policy Package 101 Restoring Quality Staff, and they will continue as part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(525,573)	-	-	(525,573)
Total Revenues	**-**	**-**	**-**	**($525,573)**	**-**	**-**	**($525,573)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(813,048)	(354,192)	-	-	(1,167,240)
Empl. Rel. Bd. Assessments	-	-	(318)	(106)	-	-	(424)
Public Employees' Retire Cont	-	-	(145,697)	(63,471)	-	-	(209,168)
Social Security Taxes	-	-	(62,200)	(27,096)	-	-	(89,296)
Paid Family Medical Leave Insurance	-	-	(3,253)	(1,416)	-	-	(4,669)
Worker's Comp. Assess. (WCD)	-	-	(276)	(92)	-	-	(368)
Mass Transit Tax	-	-	(4,878)	-	-	-	(4,878)
Flexible Benefits	-	-	(237,600)	(79,200)	-	-	(316,800)
Total Personal Services	**-**	**-**	**($1,267,270)**	**($525,573)**	**-**	**-**	**($1,792,843)**
Total Expenditures							
Total Expenditures	-	-	(1,267,270)	(525,573)	-	-	(1,792,843)
Total Expenditures	**-**	**-**	**($1,267,270)**	**($525,573)**	**-**	**-**	**($1,792,843)**
Ending Balance							
Ending Balance	-	-	1,267,270	-	-	-	1,267,270
Total Ending Balance	**-**	**-**	**$1,267,270**	**-**	**-**	**-**	**$1,267,270**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(8)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(8)**
Total FTE							
Total FTE							(8.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(8.00)**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Agency Request Budget **Package Number: 70**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1713	1400894	122932	OAS C0118 A P	EXECUTIVE SUPPORT SPECIALIST	17	PF	0	9	4,555	-109,320	-68,089	-177,409	-1	-1.00
1714	1400895	122931	MMS X7664 A P	COMMUNICATIONS MANAGER 2	33X	PF	0	9	10,203	-244,872	-103,292	-348,164	-1	-1.00
1799	1409119	141457	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1802	1409120	141456	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1803	1409121	141460	OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	0	3	6,051	-145,224	-77,414	-222,638	-1	-1.00
1804	1409122	141461	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	3	6,350	-152,400	-79,278	-231,678	-1	-1.00
1805	1409123	141462	OAS C1117 A P	RESEARCH ANALYST 3	26	PF	0	3	5,256	-126,144	-72,459	-198,603	-1	-1.00
1808	1409124	141464	OAS C1484 I P	INFORMATION SYSTEMS SPECIAL	25	PF	0	3	5,214	-125,136	-72,197	-197,333	-1	-1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-813,048**	**-449,344**	**-1,262,392**		
				Federal Funds						**-354,192**	**-171,381**	**-525,573**		
				Total Funds						**-1,167,240**	**-620,725**	**-1,787,965**	**-8**	**-8.00**

Policy Package 090 Analyst Adjustments

This package increases General Fund by $2.4 million to provide staffing for the Governor's housing and homelessness response efforts. Five permanent positions are added in the Procurement and Contracts Section, two in the Project Management Office, and one each in Accounting, Research and Analysis, Public Affairs, and Information Services.

In addition, Other Funds was increased by $0.3 million to provide permanent staffing capacity to implement the new 1115 Medicaid waiver. The source of Other Funds revenue is a transfer from the Oregon Health Authority.

Staffing Impact

FTE	Position Number	Class	Title	Monthly Rate
1.00	0002012	C1116 AP	Research Analyst 2	$4,555
1.00	0002015	X7010 AP	Principal Exec/Manager F	$8,408
1.00	0002017	C0438 AP	Procurement & Contracts Spec 3	$6,051
1.00	0002018	C0438 AP	Procurement & Contracts Spec 3	$6,051
0.50	0002019	C0437 AP	Procurement & Contracts Spec 2	$5,503
1.00	0002020	C0856 AP	Project Manager 3	$6,982
0.50	0002021	C0855 AP	Project Manager 2	$6,350
1.00	0002022	C0865 AP	Public Affairs Specialist 2	$6,051
1.00	0002025	C1217 AP	Accountant 2	$5,503
1.00	0002026	C0437 AP	Procurement & Contracts Spec 2	$5,503
1.00	0002027	C1483 IP	Info Systems Spec 3	$4,814
1.00	0002028	C0872 AP	Operations & Policy Analyst 3	$6,350
0.50	0002031	C1244 AP	Fiscal Analyst 2	$5,503

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$2,154,405	$305,016	$0	**$2,459,421**
Services & Supplies	$221,140	$41,450	$0	**$262,700**
Total Package 090	**$2,375,545**	**$346,576**	**$0**	**$2,722,121**

2025-27 Fiscal Impact

These are permanent positions, and they will continue as part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,375,545	-	-	-	-	-	2,375,545
Tsfr From Oregon Health Authority	-	-	346,576	-	-	-	346,576
Total Revenues	**$2,375,545**	**-**	**$346,576**	**-**	**-**	**-**	**$2,722,121**
Personal Services							
Class/Unclass Sal. and Per Diem	1,436,268	-	218,436	-	-	-	1,654,704
Empl. Rel. Bd. Assessments	529	-	79	-	-	-	608
Public Employees' Retire Cont	257,378	-	39,144	-	-	-	296,522
Social Security Taxes	109,877	-	16,711	-	-	-	126,588
Paid Family Medical Leave Insurance	5,744	-	874	-	-	-	6,618
Worker's Comp. Assess. (WCD)	460	-	69	-	-	-	529
Mass Transit Tax	8,617	-	1,310	-	-	-	9,927
Flexible Benefits	396,000	-	59,400	-	-	-	455,400
Reconciliation Adjustment	(60,468)	-	(31,007)	-	-	-	(91,475)
Total Personal Services	**$2,154,405**	**-**	**$305,016**	**-**	**-**	**-**	**$2,459,421**
Services & Supplies							
Instate Travel	18,000	-	3,600	-	-	-	21,600
Employee Training	15,675	-	2,850	-	-	-	18,525
Office Expenses	32,400	-	6,480	-	-	-	38,880
Telecommunications	10,800	-	2,160	-	-	-	12,960
Data Processing	13,200	-	2,640	-	-	-	15,840
Employee Recruitment and Develop	2,365	-	430	-	-	-	2,795
Other Services and Supplies	53,900	-	9,800	-	-	-	63,700

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	47,300	-	8,600	-	-	-	55,900
IT Expendable Property	27,500	-	5,000	-	-	-	32,500
Total Services & Supplies	**$221,140**	**-**	**$41,560**	**-**	**-**	**-**	**$262,700**
Total Expenditures							
Total Expenditures	2,375,545	-	346,576	-	-	-	2,722,121
Total Expenditures	**$2,375,545**	**-**	**$346,576**	**-**	**-**	**-**	**$2,722,121**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							13
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**13**
Total FTE							
Total FTE							11.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**11.50**

2023-25 Biennium
Governors Budget

Cross Reference Number: 91400-070-00-00-00000
Package Number: 90

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2012	1434062		OAS C1116 A P	RESEARCH ANALYST 2	23	PF	24	3	4,555	109,320	68,089	177,409	1	1.00
2015	1434065		MMS X7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	PF	24	3	8,408	201,792	92,104	293,896	1	1.00
2017	1434067		OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
2018	1434068		OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
2019	1434069		OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PP	12	3	5,503	66,036	36,999	103,035	1	0.50
2020	1434070		OAS C0856 A P	PROJECT MANAGER 3	32	PF	24	3	6,982	167,568	83,216	250,784	1	1.00
2021	1434071		OAS C0855 A P	PROJECT MANAGER 2	30	PP	12	3	6,350	76,200	39,638	115,838	1	0.50
2022	1434072		OAS C0865 A P	PUBLIC AFFAIRS SPECIALIST 2	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
2025	1434075		OAS C1217 A P	ACCOUNTANT 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
2026	1434076		OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
2027	1434077		OAS C1483 I P	INFORMATION SYSTEMS SPECIAL	24	PF	24	3	4,814	115,536	69,704	185,240	1	1.00
2028	1434078		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
2031	1434081		OAS C1244 A P	FISCAL ANALYST 2	27	PF	12	3	5,503	66,036	36,999	103,035	1	0.50
				General Funds						**1,436,268**	**769,988**	**2,206,256**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**218,436**	**116,277**	**334,713**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**1,654,704**	**886,265**	**2,540,969**	**13**	**11.50**

Policy Package 092 Statewide AG Adjustment

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, Other Funds are reduced by $7,032.

Policy Package 093 Statewide Adjustment DAS Charges

This package reduces State Government Service Charges and DAS pricelist charges for services made in the Governor's Budget. General Fund is reduced by $58,906 and Other Funds are reduced by $530,156.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(7,032)	-	-	-	(7,032)
Total Services & Supplies	**-**	**-**	**($7,032)**	**-**	**-**	**-**	**($7,032)**
Total Expenditures							
Total Expenditures	-	-	(7,032)	-	-	-	(7,032)
Total Expenditures	**-**	**-**	**($7,032)**	**-**	**-**	**-**	**($7,032)**
Ending Balance							
Ending Balance	-	-	7,032	-	-	-	7,032
Total Ending Balance	**-**	**-**	**$7,032**	**-**	**-**	**-**	**$7,032**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 093 - Statewide Adjustment DAS Chgs **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(58,906)	-	-	-	-	-	(58,906)
Total Revenues	**($58,906)**	**-**	**-**	**-**	**-**	**-**	**($58,906)**
Services & Supplies							
State Gov. Service Charges	(58,906)	-	(347,558)	-	-	-	(406,464)
Data Processing	-	-	(182,598)	-	-	-	(182,598)
Total Services & Supplies	**($58,906)**	**-**	**($530,156)**	**-**	**-**	**-**	**($589,062)**
Total Expenditures							
Total Expenditures	(58,906)	-	(530,156)	-	-	-	(589,062)
Total Expenditures	**($58,906)**	**-**	**($530,156)**	**-**	**-**	**-**	**($589,062)**
Ending Balance							
Ending Balance	-	-	530,156	-	-	-	530,156
Total Ending Balance	**-**	**-**	**$530,156**	**-**	**-**	**-**	**$530,156**

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's Document Recording Fee (DRF). The DRF revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, there is an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, in alignment with recommendations from the Task Force on Homelessness and Racial Disparities and legislative intent. This requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional staff to

provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

In the Central Services program unit, we are requesting to restore an Executive Support Specialist 1 in the Equity, Diversity, and Inclusion (EDI) Office; a Research Analyst 3 in the Research and Analysis Section; a Communications Manager 2 in the Strategic Communications Section and an Operations and Policy Analyst 3 in the Public Affairs Division; a Public Affairs Specialist 1 in the Central Services Administration Office; two Procurement & Contracts Specialist (PCS) 2s and a PCS 3 in the Procurement and Contracts Section; and an Information Systems Specialist 4 in the Information Services Section.

The Executive Support Specialist (ESS1) supports the EDI Officer and the EDI Section by provide executive support to the EDI Officer, section employees, the Equity Council and Equity Committees, ensuring we are internally coordinated and aligned. This may include meeting coordination, preparing materials for meetings including notetaking, assisting with rule-making processes, and supporting preparation for meetings by providing research and information to EDI Officer.

As the work of the Housing Stabilization Division at OHCS has grown exponentially, it has become more and more critical to ensure we are providing timely and accurate data to the public about the outputs and outcomes of the old and new programs being run out of that Division. Before the addition of the Research Analyst 3 position within the Research section, OHCS only had one Research Analyst 2 who was dedicated to that entire Division (which includes both Homeless Services and Energy Services). There is an ongoing and urgent need for a higher level Research Analyst to work with that Division on data collection, analysis, and reporting.

The Strategic Communications Manager directs, manages, oversees, and provides leadership for the strategic communications team and efforts that advance, create, and maintain mission-driven legislative initiatives while demonstrating a positive image for the agency. This position implements communication strategies related to OHCS programs and during unforeseen issues, crises, or other potentially problematic situations. This role serves as a senior relationship policy advisor to the agency management staff, and other public-facing staff on the development of

governmental communication relationship management strategies. This position is responsible for developing and achieving short- and long-term strategic communication strategies, goals, and objectives.

The Community Engagement Specialist coordinates community outreach and engagement efforts in partnership with or on behalf of program to inform decisions, policy changes and integration of systems of care for people at risk of or experiencing homelessness and housing instability. The position facilitates and integrates the delivery of OHCS programs in a manner that respects the needs of communities of color furthering the equity and racial justice goals of the Oregon's Statewide Housing Plan. This position plans and executes community engagement to inform and advance best and promising practices, communicate and coordinate with stakeholders, and recommends solutions that advance the needs of those communities who are often disproportionately impacted by housing instability, specifically for communities of color.

The Internal Communications Coordinator provides develops, supports, monitors, evaluates, and implements agencywide internal communications plans. The coordinator also maintains and updates internal communications by collecting and curating content from program areas to share in multiple formats (web, newsletter, social media, video, etc.).

The PCS3 provides IT support work dedicated to the area of software/IT purchases. This role works on projects that vary from services as the backbone for major grant efforts, such as public facing portals, and for software that meets standard business needs, such as employee technology. The two PCS2 positions will be focused primarily on grants and ORS 190 agreements. As the program continues to grow, so will the need for procurement staff to execute the contracts and agreements.

The Information Systems Specialist 4 is one of the Help Desk Technicians. The position provides technical support to agency staff. This includes network and system administration, troubleshooting software products, managing area network performance, and configuring computers.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001713	C0118 AP	Exec Support Specialist 1	$4,555
1.00	0001805	C1117 AP	Research Analyst 3	$5,256
1.00	0001714	X7664 AP	Communications Manager 2	$10,203
1.00	0001804	C0872 AP	Operations & Policy Analyst 3	$6,350
1.00	0001794	C0864 AP	Public Affairs Specialist 1	$5,019
1.00	0001799	C0437 AP	Procurement & Contracts Spec 2	$5,503
1.00	0001802	C0437 AP	Procurement & Contracts Spec 2	$5,503
1.00	0001803	C0438 AP	Procurement & Contracts Spec 3	$6,051

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001808	C1484 AP	Information Services Spec 4	$5,214

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$1,589,702	$395,882	**$1,985,584**
Total Package 101	**$0**	**$1,589,702**	**$395,882**	**$1,985,584**

2025-27 Fiscal Impact

All of the positions are permanent and will become part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	395,882	-	-	395,882
Transfer In - Intrafund	-	-	529,369	-	-	-	529,369
Total Revenues	**-**	**-**	**$529,369**	**$395,882**	**-**	**-**	**$925,251**
Transfers Out							
Transfer Out - Intrafund	-	-	(206,937)	-	-	-	(206,937)
Total Transfers Out	**-**	**-**	**($206,937)**	**-**	**-**	**-**	**($206,937)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	1,030,158	257,538	-	-	1,287,696
Empl. Rel. Bd. Assessments	-	-	378	99	-	-	477
Public Employees' Retire Cont	-	-	184,604	46,150	-	-	230,754
Social Security Taxes	-	-	78,807	19,704	-	-	98,511
Paid Family Medical Leave Insurance	-	-	4,121	1,030	-	-	5,151
Worker's Comp. Assess. (WCD)	-	-	333	81	-	-	414
Mass Transit Tax	-	-	6,181	-	-	-	6,181
Flexible Benefits	-	-	285,120	71,280	-	-	356,400
Total Personal Services	**-**	**-**	**$1,589,702**	**$395,882**	**-**	**-**	**$1,985,584**
Total Expenditures							
Total Expenditures	-	-	1,589,702	395,882	-	-	1,985,584
Total Expenditures	**-**	**-**	**$1,589,702**	**$395,882**	**-**	**-**	**$1,985,584**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(1,267,270)	-	-	-	(1,267,270)
Total Ending Balance	**-**	**-**	**($1,267,270)**	**-**	**-**	**-**	**($1,267,270)**
Total Positions							
Total Positions							9
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**9**
Total FTE							
Total FTE							9.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**9.00**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Agency Request Budget **Package Number: 101**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1713	1400894	122932	OAS C0118 A P	EXECUTIVE SUPPORT SPECIALIST	17	PF	24	9	4,555	109,320	68,089	177,409	1	1.00
1714	1400895	122931	MMS X7664 A P	COMMUNICATIONS MANAGER 2	33X	PF	24	9	10,203	244,872	103,292	348,164	1	1.00
1794	1409117	141454	OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
1799	1409119	141457	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1802	1409120	141456	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1803	1409121	141460	OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
1804	1409122	141461	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
1805	1409123	141462	OAS C1117 A P	RESEARCH ANALYST 3	26	PF	24	3	5,256	126,144	72,459	198,603	1	1.00
1808	1409124	141464	OAS C1484 I P	INFORMATION SYSTEMS SPECIAL	25	PF	24	3	5,214	125,136	72,197	197,333	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**1,030,158**	**553,365**	**1,583,520**		
				Federal Funds						**257,538**	**138,342**	**395,883**		
				Total Funds						**1,287,696**	**691,707**	**1,979,403**	**9**	**9.00**

Policy Package 102 Improving Program Delivery and Access

Package Description

This policy option package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Central Services program unit.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

How Achieved

For the agency to reach maximum capacity to best guarantee success, hiring various skilled individuals will need to take place. Fortunately, the agency is in a position where the positions we wish to fill have approved position descriptions and classification information from the Department of Administrative Services. This will enable OHCS to begin the hiring process as soon as the budget is approved instead of waiting months before the hiring process can begin.

Staffing Impact

In the Central Services program unit, we are requesting 10 additional positions (9.48 FTE) in several sections, including Central Services Administration, Fiscal Compliance, Accounting, Information Services, and Human Resources.

Central Services Administration is requesting a Fiscal Analyst 2 position to assist with agency budget preparation and execution. OHCS has grown significantly over the past several years, and its budget has become more complex. In addition, the Department of Administrative Services, the Legislative Fiscal Office, legislators, and others are seeking more information on the funds invested in the agency. This has increased the workload for the Budget Team, and an additional person is needed to ensure accurate and timely responses.

Currently, the agency has three positions for fiscal compliance, and they report to the Controller. We are requesting a Regulatory Compliance Manager 1 and two additional monitoring positions. The manager will provide a higher level of expertise and the direct supervision for the section. The manager will direct, plan, organize, align, and administer comprehensive compliance programs and functions to achieve the department's goals and objectives. The additional positions will be Program Analyst 2s who perform on-site and remote financial compliance reviews of the agency's grantees. The number and complexity of agency programs has grown in the last several years, and we are granting funds to more partner organizations. The intention is to distribute funds through culturally responsive organizations and broaden the opportunities for Oregonians to access the department's programs. This increases the number of reviews OHCS performs, and the current staff is not sufficient to ensure program funds have been spent in accordance with state and federal laws, rules, and regulations.

In the Accounting Section, we are requesting a Fiscal Analyst 3 and an Accountant 2. Again, as the number and complexity of the agency's programs has grown, the financial and accounting duties have grown as well. The Fiscal Analyst will be the primary financial advisor for a set of programs, and provide complex accounting analysis, forecasting, develop financial policy and internal controls, and consult with program and other financial staff. The Accountant 2 is needed for processing grantee reimbursement requests, auditing expenditures to ensure compliance with laws, rules, and agreements, and providing grantees with technical assistance.

The Information Services Section also needs additional staff to manage growth in the agency. We received limited duration positions in the 2021-23 biennium, but we have a permanent need for another Information Systems Specialist 4 and an Information Systems Specialist 5. The ISS4 position provides technical support to agency staff. This includes network and system administration, troubleshooting software products, managing area network performance, and configuring computers. The ISS5 position will monitor agency servers and troubleshoot network connectivity issues, manage inventory, order equipment as needed, serve as a technical resource for agency staff, and perform system updates.

The Human Resources Section is requesting a Human Resource Analyst 1 and a Human Resource Analyst 2. OHCS received limited duration positions for these duties in the 2021-23 biennium but needs the positions permanently. The HRA1 is needed to assist managers and other HR staff with recruitments, as well as assist new hires during the on-boarding process. All these functions and processes have become more complex as the agency has adapted to remote work for many employees. The HRA2 position will provide advice, counsel, and assistance to managers and employees regarding labor contracts, personnel and employment laws, and review classifications and compensation.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001934	C1244 AP	Fiscal Analyst 2	$5,503
1.00	0001935	X7145 AP	Compliance & Reg Manager 1	$6,930
0.92	0001936	C0861 AP	Program Analyst 2	$5,503
0.92	0001937	C0861 AP	Program Analyst 2	$5,503
1.00	0001909	C1245 AP	Fiscal Analyst 3	$6,350
0.92	0001938	C1217 AP	Accountant 2	$5,503
1.00	0001910	C1484 AP	Information Systems Spec 4	$5,214
1.00	0001911	C1485 AP	Information Systems Spec 5	$5,825
0.92	0001939	X1320 AP	Human Resource Analyst 1	$4,941
0.88	0001912	X1321 AP	Human Resource Analyst 2	$5,700

Quantifying Results

Additional staff will allow OHCS to appropriately administer state and federal dollars to make the most effective possible investments in Oregon communities. This positions will improve management of public funds, compliance, and overall agency operations. Supporting core agency functions will allow program staff to deliver and deploy resources to Oregonians more effectively.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$1,313,144	$700,373	**$2,013,517**
Services and Supplies	$0	$134,296	$69,474	**$203,770**
Total Package 102	**$0**	**$1,447,440**	**$769,847**	**$2,217,287**

2025-27 Fiscal Impact

These changes are permanent and will become part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	769,847	-	-	769,847
Transfer In - Intrafund	-	-	1,447,440	-	-	-	1,447,440
Total Revenues	**-**	**-**	**$1,447,440**	**$769,847**	**-**	**-**	**$2,217,287**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	842,499	453,823	-	-	1,296,322
Empl. Rel. Bd. Assessments	-	-	325	173	-	-	498
Public Employees' Retire Cont	-	-	150,976	81,326	-	-	232,302
Social Security Taxes	-	-	64,453	34,718	-	-	99,171
Paid Family Medical Leave Insurance	-	-	3,369	1,816	-	-	5,185
Worker's Comp. Assess. (WCD)	-	-	287	147	-	-	434
Mass Transit Tax	-	-	5,055	-	-	-	5,055
Flexible Benefits	-	-	246,180	128,370	-	-	374,550
Total Personal Services	**-**	**-**	**$1,313,144**	**$700,373**	**-**	**-**	**$2,013,517**
Services & Supplies							
Instate Travel	-	-	11,190	5,835	-	-	17,025
Employee Training	-	-	9,405	4,845	-	-	14,250
Office Expenses	-	-	20,142	10,503	-	-	30,645
Telecommunications	-	-	6,714	3,501	-	-	10,215
Data Processing	-	-	8,206	4,279	-	-	12,485
Employee Recruitment and Develop	-	-	1,419	731	-	-	2,150
Other Services and Supplies	-	-	32,340	16,660	-	-	49,000
Expendable Prop 250 - 5000	-	-	28,380	14,620	-	-	43,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 102 - Improving Program Delivery and Access **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	16,500	8,500	-	-	25,000
Total Services & Supplies	**-**	**-**	**$134,296**	**$69,474**	**-**	**-**	**$203,770**
Total Expenditures							
Total Expenditures	-	-	1,447,440	769,847	-	-	2,217,287
Total Expenditures	**-**	**-**	**$1,447,440**	**$769,847**	**-**	**-**	**$2,217,287**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							10
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**10**
Total FTE							
Total FTE							9.48
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**9.48**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Agency Request Budget **Package Number: 102**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1909	1427273		OAS C1245 A P	FISCAL ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
1910	1427274		OAS C1484 I P	INFORMATION SYSTEMS SPECIAL	25	PF	24	3	5,214	125,136	72,197	197,333	1	1.00
1911	1427275		OAS C1485 I P	INFORMATION SYSTEMS SPECIAL	28	PF	24	3	5,825	139,800	76,005	215,805	1	1.00
1912	1427276		MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	21	3	5,700	119,700	65,822	185,522	1	0.88
1934	1427298		OAS C1244 A P	FISCAL ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1935	1427299		MMS X7145 A P	COMPLIANCE AND REGULATORY M	31X	PF	24	3	6,930	166,320	82,892	249,212	1	1.00
1936	1427300		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	22	3	5,503	121,066	67,832	188,898	1	0.92
1937	1427301		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	22	3	5,503	121,066	67,832	188,898	1	0.92
1938	1427302		OAS C1217 A P	ACCOUNTANT 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1939	1427303		MMN X1320 A P	HUMAN RESOURCE ANALYST 1	23	PF	22	3	4,941	108,702	64,620	173,322	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**842,499**	**465,592**	**1,308,090**		
				Federal Funds						**453,823**	**246,548**	**700,372**		
				Total Funds						**1,296,322**	**712,140**	**2,008,462**	**10**	**9.48**

Housing and Community Services Department #91400

Policy Package 103 Internal Infrastructure: Training, Technical Assistance & Access

See Governor's Budget on page I-68

Package Description

This investment is targeted to strengthening Oregon's social safety net by providing funds that will build the organizational capacity of our partners in housing, support their ability to move their mission-critical work forward, and ensure the ecosystem of housing providers, including OHCS, are effectively addressing the most pressing housing issues we face with community accessibility at the core. This policy option package will help to develop and fund agencywide support for language access needs, training opportunities, and technical assistance. To best serve Oregonians, OHCS will expand partnerships with community-based organizations and Tribal entities to address the housing crisis facing Oregon effectively and responsively. In doing so we must look to increase our ability to support these government and organizations. This funding would help bridge the gap.

Purpose

A priority in our Statewide Housing Plan (SWHP) is to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity. OHCS has identified language access, capacity building, and training and technical assistance (T&TA) as opportunities to address some of the challenges experienced in many communities in Oregon. To advance equitable housing solutions, the state must invest in resources that can help remove these barriers. This funding will also help us meet the goals outlined in the Statewide Diversity Equity and Inclusion (DEI) Action Plan and ensure we are complying and following the guidance of Title VI Civil Rights Law. This funding will also help OHCS have a consistent approach for the agency to better understand and develop materials to improve accessibility needs for Oregon's most vulnerable citizens.

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot equitably, effectively, or responsively do so without the many community-based organizations (CBOs), including culturally specific and culturally responsive organizations, and Tribal partners who are uniquely positioned to respond to specific local community needs. These groups work with diverse communities across the state, have the knowledge, expertise, and lived experience to meet the varying needs they see, and are on the front lines doing the work every day. They are also deeply involved in cross-system work such as health and housing, and often navigate multiple state agencies with differing contracting and business requirements.

Language Access

The E-Government Program strongly recommends that all agencies gain a good understanding of the constituencies that they serve and support multi-lingual access and translation when appropriate. One important feature of online services is that they serve across barriers, including language. Providing content in languages other than English is needed to better reach underserved communities, particularly when these communities may have a higher need for resources. Funding is needed to make content published on the web available to those with limited English proficiency (LEP).

As of July 2022, OHCS is nearing recruitment for a Civil Rights Program Analyst to lead this work. This funding will allow OHCS to create a plan and clarify expectations while ensuring investment in translation and interpretation is consistent agencywide.

Currently, OHCS has no policy or process for programs to follow that clarifies when or how to translate content. Staff lack clarity on what is required, and resources committed to translation are limited. The LEP plan provides statewide data which can help determine strategy and investment, but it has not been updated since 2015. The LEP plan provides important statewide data needed for budget forecasting, planning, and compliance.

The current translation contract is $150k, which we prioritized for wildfire recovery needs and customer-based materials for emergency rental assistance and homeowner assistance. This contract provided translation services for messaging and communications, social media titles and captions, fact sheets, the application and website portal, and live Spanish translations. This contract has been renewed and increased to the limit of the current agency budget, and the remaining funds are nearly fully spent down. This contract has allowed OHCS to begin addressing the issues of accessibility through language access, but more work needs to be done to ensure our agency is fully language accessible.

OHCS does not yet have an agency-wide policy that helps programs proactively plan for a language access investment, so staff often must plan reactively, potentially leading to a lack of compliance due to insufficient budget. This work is needed to actively focus on closing the gap for communities of color by providing equitable access to information and resources for all. Additionally, we need to assess whether we have internal barriers with language access for staff and grantees and understand what tools, processes and resources should be in place.

Capacity Building and Training and Technical Assistance

Feedback received from a recent Training & Technical Assistance (T & TA) partner survey indicated that CBOs, Tribal partners, and local governments see a need for more investment in supporting overall capacity building and training and technical assistance of local housing initiatives/agencies and coordination with their efforts. We also have a specific need to serve rural and very rural communities for investment outreach and coordination with these cities and counties to better understand the limitations of OHCS programs and services when applied to rural communities. Additionally, stakeholder engagement, including a BIPOC focused listening session held on June 30, 2022, a Spanish-speaking listening session

held on July 25, 2022, and the opportunity to hear from partners with the Affordable Housing Industry Anti Racism Collaborative (AHIARC), has provided OHCS with insight into current policy and systemic barriers to partner capacity building and T&TA opportunities.

Our CBO partners have emphasized the importance of an OHCS internal policy review and change as a vital component of a capacity building plan. For example, as a housing finance agency, OHCS grants and loans large financial investments with multiple monitoring and reporting requirements and asks partners to show they are able to meet those requirements on the investments. Often, organizations with experience navigating these requirements are inadvertently incentivized when applying for and receiving funding. This makes it difficult for emerging and under resourced organizations that are less familiar with these requirements to access these investments.

This reinforces and rewards the status quo and limits wealth and relationship building opportunities for emerging and under resourced partner organizations. If OHCS is to be successful in meeting the priorities of the Statewide Housing Plan (SWHP), we must invest in the organizations and partners who are doing the work in community. The investment in this policy package will build the capacity of organizations, support their ability to move their mission-critical work forward, and ensure the system of housing providers, including OHCS, are effectively addressing the most pressing housing issues we face.

This investment will provide targeted support, resources, and/or activities to CBOs and Tribal partners focused on a multitude of specialized services, skills, and training, as well as supporting local governments (I.e., cities and counties). This includes CBOs and Tribal partners who currently partner with OHCS or would like to partner in the future, and who are providing housing stability, housing development, homeownership supports, and services. Oregonians deserve to have safe, stable, and affordable housing, and OHCS must be responsive to the diverse housing needs across the state. CBOs and Tribal partners play a vital role in the human services ecosystem and safety net, ranging from affordable housing and transportation to employment supports, preventative health and behavioral health services, and early childhood development and education, among many other important supports.

This package addresses a distinct and critical need for targeted capacity building support to ensure CBOs, Tribal partners and local governments can effectively meet their missions related to housing, thus ensuring OHCS can also meet its mission. Many funding sources available to our nonprofit community partners are tied to specific projects and have limits to use for internal capacity building and T&TA. This is especially true for culturally specific partners and Tribal partners, who are increasingly tasked with providing direct services to a growing number of our most vulnerable community members while also navigating complicated monitoring requirements to attain public funds. This package seeks to increase the capacity and organizational health of our community partners by providing resources dedicated to organizational growth and improvement, which will ultimately ensure responsible use of state resources.

This package will advance OHCS' ability to meet the priorities of our SWHP. Our ability to create more permanently supportive homes, increase the stock of safe and affordable housing, to build a coordinated statewide effort to prevent and end homelessness, to increase the number of homeowners of color, and increase housing development in rural Oregon all rely on CBOs, Tribes, and local governments. None of these priorities would be possible without their crucial efforts.

The use of General Fund dollars is important to ensure it can support the flexibility CBOs, Tribal partners, and local governments need to meet their unique community needs. We heard from partners via the T & TA survey of the need for OHCS to consider flexibility in this funding source to ensure local communities and CBOs can develop solutions that are an appropriate fit to local needs. OHCS believes General Fund will allow us to meet this need, and it ensures these entities can utilize this investment to support cross-system work.

How Achieved

This package includes two distinct components to achieve the stated goals:

Language Access | $1.7 million

For the agency to provide language accessibility tools across all divisions, this part of the investment will need to be divided into four-parts:

1. Develop and fund contracts with translation and interpretation services and culturally specific organizations to review and assess existing practices (approximately $1million)
2. Develop procedures that lead to greater confidence in compliance with federal, state and ADA requirements (approximately $700,000)
3. Update the Limited English Proficiency (LEP) data and agency plan. There are four factors that must be considered in developing a plan to provide language assistance to LEP persons. These factors include:
    a. The demographics of the population served,
    b. Frequency of contact with LEP persons,
    c. The nature and importance of program activities or services, and
    d. Identification of financial and personnel resources needed to the meet needs of LEP persons.
4. Develop and implement an agencywide American Sign Language (ASL) policy to support internal and external meetings. This will require a needs assessment and dedicated resources.

Capacity Building & Training and Technical Assistance | $17.85 million

For OHCS to provide capacity building supports, this portion of this investment will also need to be divided into four parts. These capacity building investments will support the development of competencies, strategies, systems, and structures to increase readiness to receive housing resources.

1. Capacity Building and T & TA grants to include but not limited to (approximately $10.85 million)
    a. Grant/Government Skill Building: fiscal, contracting support, reporting, ongoing fund management, bookkeeping strategies for multiple government grants, etc.
    b. Equity & Racial Justice (ERJ) Training and Capacity Building: including community engagement, language access.
    c. General Nonprofit Organizational Capacity Building: strategic planning, succession planning, data collection and analysis, language access.
2. Direct allocation of grants to the nine federally recognized Tribes to honor Tribal self-determination and to support maximum participation (approximately $3.0 million)
3. Multi-year grants to support building organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations. (approximately $3.5 million)
4. Contract to support a phased approach to rolling out investment inclusive of agency barrier assessment, research, analysis, and design to inform OHCS capacity building efforts (approximately $500,000)

OHCS needs to consider the length of time and planning needed to thoughtfully deploy these funds in a way that will have meaningful impact and ensures our ability to have continued engagement with partners. OHCS also recognizes that it is unrealistic for our partners to spend down funds within a year. Given this, OHCS is proposing a phased approach over two biennia to implement with the first phase in the 2023-25 biennium focused on laying the foundation. This includes working with our Procurement team on building a request for application (RFA), allowing time to consult with the Department of Justice as needed, contract negotiations, and hiring staff to design the implementation plan, inclusive of community engagement; we anticipate completion of phase 1 by June 30, 2024. We anticipate phase 2 beginning July 1, 2024, moving into the 2025-27 biennium, and including ongoing community engagement, deploying funds, and full implementation.

Accountability to our partners is critical to the success of this investment and OHCS knows that our agency partners at the Oregon Department of Human Services (ODHS) are asking for a similar investment with their partners, inclusive of standing up a capacity building workgroup/Black, Indigenous, Latino/a/x, and People of Color (BIPOC)-focused advisor group. While

this investment does not ask for funds specifically to stand up this group, OHCS anticipates staff working closely with ODHS on participation in this workgroup. Throughout both phases of this investment, and in addition to ongoing engagement, OHCS will conduct an internal racial equity analysis to ensure we are considering the unintended impacts of how we build the implementation plan and how we deploy funds utilizing the OHCS Racial Equity Analysis Tool (REAT).

Staffing Impact

These funds would be administered and led by a Capacity Building and T & TA Coordinating section in partnership with OHCS' programmatic divisions and would be comprised of three positions: a Program Analyst 4 (PA4), a Program Analyst 3 (PA3), and an Administrative Specialist 2 (AS2). The PA4 will manage the multi-year grants to BIPOC-led and/or rural/very rural serving organizations with their role being to support program building, design, and implementation, as well as cross-agency collaboration and partner engagement. The PA3 will manage agency specific contracts to support the phased approach and barrier assessment with their role being to support program building design and implementation and contract management.

OHCS currently has a half-time Tribal Liaison in the Equity, Diversity, and Inclusion (EDI) Office, and anticipates increasing this role to a full-time Tribal Liaison position. The Tribal Liaison will manage the Tribal-specific grants with their role being to support program building, design, and implementation, as well as cross-agency collaboration and Tribal engagement. The AS2 will work with the PA4, PA3 and Tribal Liaison to support program coordination and establishing and maintaining procedures and records. The PA4, PA3 and Tribal Liaison roles would also be working with our Procurement team, and DOJ as needed in Phase 1 of this investment, as well as working closely with programmatic division staff who have a wealth of program knowledge and can help ensure that we are internally coordinated on this investment.

All positions will be expected to have an agencywide purview and will receive specific training on requirements for successful contract administration, including planning, negotiation, execution, and expectations of contractors.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0001978	X0863 AP	Program Analyst 4	$7,274
0.88	0001979	C0862 AP	Program Analyst 3	$6,051
0.88	0001980	C0108 AP	Admin Specialist 2	$3,964

Quantifying Results

Launching emergency programs while ensuring needs of non-English speakers are met amplified the need for OHCS to establish more formalized policies and practices around language access. Funds from this investment will allow OHCS to

develop formal policies and procedures while providing additional funds during the 2023-25 biennium to translate program materials. Package deliverables include an updated Limited English Proficiency Plan, ASL policies, and an agencywide policy on program translation needs. OHCS aims to use funds to identify ongoing needs for language access and ensure funding is reflected in program administrative resources.

OHCS has grown substantially over the past few years, but a corresponding level of growth for housing-focused organizations across the state has not been seen. Those organizations need a consistent flow of funds, just as we do. For context, in previous biennia OHCS has provided one-time, program-specific funding. Here is what we've learned from some of those investments.

- In 21-23, we received significant one-time funding for T&TA in the Housing Stabilization Division. Just 2 percent of this funding is ongoing.
- The majority of our T&TA funding is one-time (50 percent) and program specific (77percent), meaning organizations must receive a certain type of funding to receive the T&TA.
- Approximately 67 organizations received capacity building grants through our Affordable Rental Housing Division since 2010 and only six have been culturally specific organizations (CSOs).

This investment includes funds to help OHCS do a better job of understanding who receives our funds, including understanding if they are culturally specific organizations or culturally responsive organizations, as well as the communities they serve. OHCS must build up these relationships to ensure we not only understand what partner organizations need to improve readiness, but also what barriers we need to remove internally.

OHCS wants the organizations we invest in to grow and be resilient. For example, if an organization loses staff, resilience means they can still deliver services and effectively manage their funds, and regular disbursement requests are being submitted and approved. These are all pieces we will track. For organizations that have a strategic plan in place, OHCS could utilize it for reporting on progress toward their strategic objectives. Similarly, if an organization does not yet have a strategic plan in place, we can track how this investment helped them build their organizational strategy. Tracking for this investment will need to be flexible based on where organizations are in their planning and staffing.

OHCS will also track how many organizations are able to successfully access our funds. We will measure this across each of our programmatic divisions to ensure we are equitably distributing these funds.

Equity and Racial Justice Impact

Equity and Racial Justice is a guiding principle of Oregon's Statewide Housing Plan (SWHP). The organizational health and capacity of Tribal organizations and CBOs to serve their communities is directly related to favorable outcomes for Black,

Indigenous, and Communities of Color. According to the National Council of Nonprofits report. Goal A of the Equity and Racial Justice priority in OHCS' 2019-2023 SWHP is: Communities of color experience increased access to OHCS resources. This goal cannot be achieved without a thriving ecosystem of partner organizations. Oregon's CBOs were pivotal in supporting their communities throughout the COVID pandemic, the devastating wildfires of 2020, and continue to be at the front lines of support in the ongoing housing crisis. These organizations, and the people they serve, are resilient but not invincible. Studies have shown, and our partners can attest, that the economic health, physical health, and housing stability of BIPOC community members in Oregon were (and continue to be) most impacted by the pandemic. Many of our CBO partners report having sacrificed or delayed capacity building needs in order to provide the maximum feasible services to their communities.

This moment in time, combined with a well-documented history of systemic racism in Oregon, has contributed to a perfect storm of crisis for our Tribal communities and BIPOC community members and the organizations that serve them. Even our own agency's growth has contributed to the capacity challenges faced by our CBOs. Their salary offerings often cannot compete with the employment opportunities offered through OHCS' exponential growth.

This package will seek to prioritize distribution of funds in alignment with the SWHP priorities and will utilize the agency's Racial Equity and Analysis Tool (REAT) and guidance from the EDI Office in development, design, and oversight of the strategic plan for this investment.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$563,744	$0	$0	**$563,744**
Services & Supplies	$4,609,550	$0	$0	**$4,609,550**
Special Payments	$15,000,000	$0	$0	**$15,000,000**
Total Package 103	**$20,173,294**	**$0**	**$0**	**$20,173,294**

2025-27 Fiscal Impact

The positions are limited duration and will be requested in the 2025-27 Agency Request Budget if the need continues. The program funding is expected to be one-time, with an additional request in 2025-27 to continue the work, as described above.

Governor's Budget

The Governor's Budget changes the positions to permanent to reflect the ongoing nature of this work. The Governor's Budget reduces the total investment and implements a phased approach. The package includes funding for a contract to support this approach to inform OHCS capacity building efforts ($500,000), direct allocations to the nine federally recognized Tribes to honor Tribal self-determination and to support maximum participation ($3.0 million), grants to support building organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations ($3.5 million), and funding for the agency to provide language accessibility tools across all divisions ($1.7 million).

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$563,744	$0	$0	**$563,744**
Services & Supplies	$1,609,550	$0	$0	**$1,609,550**
Special Payments	$7,200,000	$0	$0	**$7,200,000**
Total Package 103	**$9,373,294**	**$0**	**$0**	**$9,373,294**

2025-27 Fiscal Impact

The positions are permanent and will continue in the 2025-27 Budget. if the need continues. The contract for a gaps analysis is one-time and will be phased out next biennium. Support to Tribes is expected to continue at the same level, while support to BIPOC-lead and rural organizations will be reduced to $1.4 million. Language access costs will be reduced to $1.0 million.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 103 - Training, Technical Assistance & Access **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	9,373,294	-	-	-	-	-	9,373,294
Total Revenues	**$9,373,294**	**-**	**-**	**-**	**-**	**-**	**$9,373,294**
Personal Services							
Class/Unclass Sal. and Per Diem	363,069	-	-	-	-	-	363,069
Empl. Rel. Bd. Assessments	138	-	-	-	-	-	138
Public Employees' Retire Cont	65,062	-	-	-	-	-	65,062
Social Security Taxes	27,775	-	-	-	-	-	27,775
Paid Family Medical Leave Insurance	1,452	-	-	-	-	-	1,452
Worker's Comp. Assess. (WCD)	120	-	-	-	-	-	120
Mass Transit Tax	2,178	-	-	-	-	-	2,178
Flexible Benefits	103,950	-	-	-	-	-	103,950
Total Personal Services	**$563,744**	**-**	**-**	**-**	**-**	**-**	**$563,744**
Services & Supplies							
Instate Travel	4,725	-	-	-	-	-	4,725
Employee Training	4,275	-	-	-	-	-	4,275
Office Expenses	8,505	-	-	-	-	-	8,505
Telecommunications	2,835	-	-	-	-	-	2,835
Data Processing	3,465	-	-	-	-	-	3,465
Professional Services	1,500,000	-	-	-	-	-	1,500,000
Attorney General	50,000	-	-	-	-	-	50,000
Employee Recruitment and Develop	645	-	-	-	-	-	645
Other Services and Supplies	14,700	-	-	-	-	-	14,700

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 103 - Training, Technical Assistance & Access **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	12,900	-	-	-	-	-	12,900
IT Expendable Property	7,500	-	-	-	-	-	7,500
Total Services & Supplies	**$1,609,550**	**-**	**-**	**-**	**-**	**-**	**$1,609,550**
Special Payments							
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Other Special Payments	7,200,000	-	-	-	-	-	7,200,000
Total Special Payments	**$7,200,000**	**-**	**-**	**-**	**-**	**-**	**$7,200,000**
Total Expenditures							
Total Expenditures	9,373,294	-	-	-	-	-	9,373,294
Total Expenditures	**$9,373,294**	**-**	**-**	**-**	**-**	**-**	**$9,373,294**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 103 - Training, Technical Assistance & Access

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.64
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.64**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1978	1427031		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	21	3	7,274	152,754	74,407	227,161	1	0.88
1979	1427032		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	21	3	6,051	127,071	67,736	194,807	1	0.88
1980	1427051		OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	21	3	3,964	83,244	56,354	139,598	1	0.88
				General Funds						**363,069**	**198,497**	**561,566**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**363,069**	**198,497**	**561,566**	**3**	**2.64**

Housing and Community Services Department #91400

Policy Package 112 Modernizing Grant Management Systems

See Governor's Budget on page I-76

Package Description

This policy option package will support modernization of the grants management software, improving the agency's ability to deliver funds, track and manage grants, and provide reports to track services and financial spending more effectively. A more comprehensive, modern grants management system would enable the agency to receive and deliver funds more effectively and efficiently, allowing us to provide service to Oregonians more easily. Current grant management processes are inconsistent and rely on a combination of complex spreadsheets and applications developed in-house. This package will allow OHCS to create and implement a system that addresses the challenges associated with delivering funds and ease our partners' burdens and challenges in reporting on their use of funds. The evolving scope and scale of grants management necessitate the adoption of a new system.

Purpose

A priority in our Statewide Housing Plan is to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity. We have determined that using disjointed grant management systems and spreadsheets is not equitable for partners across programmatic divisions of the agency, and OHCS needs to invest in resources to remove the barriers by streamlining grant management. OHCS is not only growing in agency staff, but also in the programs and dollars funneled through the agency. It is crucial that we invest in systems that can adequately manage the increasing number and complexity of grants for the long term. New programs, including the emergency response effort, rapid organizational growth rate, and an increasing number of partner organizations to deliver grants in alignment with legislative direction, have highlighted the need to modernize and enhance how we manage the entire grant process.

Investment in an improved grant management system will allow us to implement a comprehensive system to ensure our efforts remain consistent and sustainable as we grow. We have been fortunate to have skilled in-house development to provide much of our needs historically, but we must proactively mitigate risks associated with custom systems that use aging architecture. Unprecedented emergency response efforts have illustrated the need to be agile and adaptive. This package will enable OHCS to build resiliency in such circumstances.

How Achieved

OHCS will use existing funds from flexible resources and administrative allowances from program funds, if available, to develop this system. We are coordinating with Enterprise Information Services to determine costs, timing, and scope of the project. This package will enable many improvements in delivering essential housing-related grants to Oregonians in the next biennium and beyond, including:

Outreach and engagement opportunities – Communication could be significantly streamlined, allowing more diverse stakeholders to participate in various points of the granting process. Configurable portals would allow OHCS to collaborate more efficiently, and marketing tools would enable us to reach more Oregonians in less time.

Standardization and automation opportunities – Several tasks are currently done manually in various systems that could be standardized, which would reduce duplication of efforts and create a system of record, as well as reducing opportunities for errors. Automating processes can free up staff to spend more time delivering services and less time compiling disjointed information for review and analysis.

Increased compliance and transparency – Data could be more accessible via modern connections to other record systems. Easily configurable permissions would give stakeholders appropriate views into relevant data and statuses. A modern solution would provide more opportunities to track regulatory compliance obligations effectively.

Improved planning capabilities – Better tools to manage resources, documents, and data would enable OHCS to better plan and act quickly. This investment would also help us to identify, monitor, and mitigate risks associated with our core business processes.

Alignment with broader State of Oregon Enterprise Information Services (EIS) goals, strategies, and values - Process overviews and reporting functionality will increase accountability, a core EIS value. Portals for internal and external users will make us more customer-focused and collaborative. Adoption of a modern grants management system is aligned with the cloud-first and software as a service (SaaS) approach to new IT investments and will increase a data-informed culture.

Enhanced abilities to evaluate and measure grant performance – The desired solution would allow the ability to integrate desired outcomes into applications, reports, and dashboards that display progress toward goals**.**

OHCS has developed an implementation plan for the grant management modernization in this investment request. To achieve these goals, the following activities must take place:

1. Appropriate resource allocation for project management and project members. This includes the project intake process and prioritization and initial project planning.

2. Gathering and refining business requirements, including outreach to users external to OHCS, communicating and learning from other agencies who are/have been engaged in similar endeavors, and defining project scope.
3. Competitive solicitation to identify potential solutions.
4. Selection and procurement of solution and implementation planning.
5. System implementation, testing, training, adoption, and system refinement/tuning.

Staffing Impact

No additional positions are requested in this package. Duties will be assigned to existing staff in the Central Services Division, who will collaborate with program staff in other divisions to ensure a system will be effective for various grants and partners.

Quantifying Results

A new grants management system will allow OHCS to integrate the grants management system with other internal systems to better determine who we are serving, the services provided, and with what funding sources. This will allow OHCS to build the system infrastructure and improve the efficacy of our programs. It will also provide the ability to track how quickly funds are disbursed to partners, which will enable us to evaluate and measure grantee performance. In addition to internal efficiencies, the system will improve access to grants, uploading required documentation, and reporting for grantees,

Equity and Racial Justice Impact

Equity and Racial Justice is a guiding principle of Oregon's Statewide Housing Plan. A modern grants management system would improve our ability to deliver on goals to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity. Our existing grants management solutions are not designed to facilitate these goals, especially in a manner that reflects their urgency and importance. We are not alone in these goals, and that is evidenced by the growing number of existing grants management software solutions which contain components specifically tooled to identify and address inequities among various demographics. Better grant monitoring will also improve accountability measures for grantees, allowing OHCS to identify and intervene if grantee service trends indicate a barrier to deliver on these goals. We must have systems in place to collect appropriate information, track outcomes, and analyze deficiencies. This package will give us the needed system improvements to do just that.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	$0	$3,000,000	$0	**$3,000,000**
Total Package 112	**$0**	**$3,000,000**	**$0**	**$3,000,000**

2025-27 Fiscal Impact

The need for ongoing limitation will be determined when we prepare the 2025-27 Agency Request Budget.

Governor's Budget

The Governor's Budget reduces the package to $1 million to conduct planning work to develop a new agency-wide grants management software system to deliver funds to grantees, track and manage grants, and provide reports to track services and financial spending. OHCS has experienced an increase in program volume and complexity in recent biennia. A uniform grants management system will provide consistency in grants management between programs and provide more accurate data reporting from partners.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	$0	$1,000,000	$0	**$1,000,000**
Total Package 112	**$0**	**$1,000,000**	**$0**	**$1,000,000**

2025-27 Fiscal Impact

The need for ongoing limitation will be determined when we prepare the 2025-27 Agency Request Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 112 - Modernizing Grant Management Systems **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	1,000,000	-	-	-	1,000,000
Total Services & Supplies	**-**	**-**	**$1,000,000**	**-**	**-**	**-**	**$1,000,000**
Total Expenditures							
Total Expenditures	-	-	1,000,000	-	-	-	1,000,000
Total Expenditures	**-**	**-**	**$1,000,000**	**-**	**-**	**-**	**$1,000,000**
Ending Balance							
Ending Balance	-	-	(1,000,000)	-	-	-	(1,000,000)
Total Ending Balance	**-**	**-**	**($1,000,000)**	**-**	**-**	**-**	**($1,000,000)**

Policy Package 118 Deploying Federal Recovery Resources

Package Description

This package requests Federal Funds expenditure limitation for staffing and to carry out implementation of the Community Development Block Grant Disaster Recovery (CDBG-DR) work (aka “ReOregon”). The total awarded to Oregon is $422 million, and we began expending funds in 2021-23. The state has six years to complete expenditure of the entire grant from the date of approval of the Action Plan, expected by the end of August 2022. Core permanent staff for the Disaster Recovery and Resilience (DRR) division were approved in the 2022 short session, as were a number of limited term positions in DRR and support sections.

Most of the positions and program payments are included in the Disaster Recovery and Resilience program unit. In the Central Services program unit, this package requests two limited term positions be extended through the 2023-25 biennium, and an additional limited duration position be added.

Purpose

This package is for expenditure limitation to use federal funds to (a) assist survivors of the 2020 Labor Day Fires who have not yet been able to rebuild or find safe, affordable homes, with a priority on low- and moderate-income survivors and (b) support community recovery and disaster mitigation efforts.

The federal government appropriated funds Community Development Block Grant Disaster Recovery in the fall of 2021, but rules establishing the requirements to receive funding were not published until February 2022. A draft action plan outlining implementation and distribution of the grant was made available for public comment in May 2022. OHCS conducted five public hearings and received (and published responses to) nearly 200 comments from those hearings, focus groups, local government feedback, and an on-line survey. Revisions were made to the plan based on public comment, and the Oregon Housing Stability Council approved the Action Plan on June 3, 2022. On June 8, 2022, OHCS submitted the plan to the U.S. Department of Housing and Urban Development (HUD) and expects approval in 60 to 90 days.

The Action Plan describes how the state will spend the funds to support recovery from the 2020 Labor Day Fires in Clackamas, Douglas, Jackson, Klamath, Lane, Lincoln, Linn, and Marion counties. The goal of the program is that all fire-impacted individuals and households have equitable access to the resources necessary to be housed safely, sustainably, permanently, affordably, and in their housing of choice. There are no proof-of-citizenship or residency requirements, and OHCS will seek opportunities to partner with culturally specific, community-based organizations to support survivors through application and recovery processes.

The programs below that serve fire survivors directly are all designed to prioritize survivors who continue to face recovery barriers because they have not had access to the resources, support services, and/or capacity to complete their recovery. This includes, specifically, many Latino/a/x fire survivors in Jackson County who were either excluded by rule from FEMA assistance or faced language barriers and/or concerns about future "public charge" implications of receiving assistance for which they were eligible. The state will achieve this through the following approaches:

- By implementing a phased approach to applicant processing, prioritizing low- and moderate-income households first.
- Through partnering with a variety of organizations, but particularly culturally specific community-based organizations, through subrecipient agreements and partnerships, to target outreach and engagement to individuals and communities with limited English proficiency, members of protected classes, vulnerable populations, and individuals from underserved communities.
- OHCS will engage local, trusted organizations to help with application intake and provide support through the application process.

Homeowner Assistance and Reconstruction Program (HARP)

(Total program budget: $204,597,567; projected 2023-25 expenditure $171.4 million). The Homeowner Assistance and Reconstruction Program will assist homeowners in replacing or reconstructing homes that were destroyed by the 2020 fires. The program provides assistance to help eligible homeowners repair, reconstruct or replace their damaged homes. For homeowners who have not yet begun to rebuild, OHCS plans to provide contracted construction oversight to homeowners to replace lost homes. Phase 1 will be open to low- and moderate-income (LMI) applicants (defined as those with household income at or below 80 percent of area median income) to ensure this population's needs are prioritized. The program will fund eligible rehabilitation, reconstruction, acquisition, and replacement, and temporary relocation costs. Homeowners who may have purchased sub-standard or unsafe housing or homes that remain vulnerable to the impacts of future disasters will also be eligible for assistance.

The Accessory Dwelling Unit (ADU) Pilot Program will be included in HARP, which will set aside $4 million for constructing ADUs on the property of reconstructed homes to provide affordable rental housing for LMI Oregonians.

Homeownership Opportunities Program (HOP)

(Total program budget: $119,348,581; projected 2023-25 expenditures $31.2 million). To address the impact of the fires on rental housing stock, the state has already invested heavily in new affordable housing projects in the impacted communities. To serve additional renters and expand available affordable housing stock, the ReOregon program dedicates significant funding to develop hew homeownership opportunities for displaced renters. The program will incentivize development of

multiple types of new housing (single-family stick-built or prefabricated structures; attached single-family; resident-, housing authority-, or nonprofit-owned manufactured housing parks; and/or condominiums) that will be sold on affordable terms to eligible disaster-impacted survivors earning up to 120 percent of area median income (AMI). This program will replace destroyed housing stock with more energy-efficient, resilient, accessible, and affordable homeownership opportunities for low- to moderate-income homebuyers.

Affordable homeownership is, of course, a critical component of any forward-thinking strategy that seeks to address both housing and prosperity. Stable, fixed home payments insulate residents from displacement pressures and homeownership provides an avenue to build wealth. Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities have lower homeownership rates than white households, on average, due to multiple factors, including historic and ongoing lending practices that were discriminatory in intent and/or result; disparities in income; and disparities in access to capital that are the result of multiple factors. A large proportion of 2020 fire survivors who continue to struggle with recovery, particularly in Jackson County where the Almeda fire ravaged the naturally occurring affordable housing stock, were Latino/a/x. These fire survivors have had reduced access to recovery support, in particular to federal Individual Assistance provided by FEMA.

Intermediate Housing Assistance (IHA)

(Total program budget: $20,073,231; projected 2023-25 expenditures $8.6 million). This program will aid fire-impacted owners and renters who need intermediate housing until permanent, affordable housing solutions are secured. OHCS will provide grants to eligible subrecipients to provide up to 36 months of rental, temporary relocation, and/or other intermediate housing assistance, such as funding housing navigation, case management, and support services for disaster-impacted residents. The program assists individuals and households who are awaiting permanent housing options that will be provided by HARP and HOP programs described above.

Planning, Infrastructure and Economic Revitalization (PIER)

(Total program budget: $42,117,170; projected 2023-25 expenditures $13.75 million). This program will provide direct grants to local governments and/or non-profits in the eight most-impacted counties to address unmet recovery and mitigation needs. Within budgetary sub-allocations made at the county level, counties, cities, and recovery organizations within the impacted areas will work together to define the specific projects or programs to be funded. The program allows for a wide range of CDBG-DR-eligible infrastructure, economic revitalization, mitigation, and planning activities. Each activity must clearly have a tie to revitalizing disaster-impacted communities by directly or indirectly supporting new housing and replacement of damaged housing, and/or the mitigation of loss of life or property in the face of future natural hazards.

Housing and Recovery Services (HRS)
(Total program budget: $6,017,576; projected 2023-25 expenditures $1.6 million). OHCS may administer the Housing and Recovery Services program directly or by awarding grants to homeownership centers, nonprofit organizations, or other qualified subrecipients to deliver housing and financial counseling and housing navigation services to impacted residents to help in their transition to more permanent housing. Services may include homeowner education, renter counseling, homebuyer education, financial literacy, credit rehabilitation, debt management, budgeting, homelessness counseling, avoiding fraud and scams, applying for public and private resources, foreclosure prevention strategies, and relocation counseling, among other services tailored to fit the participants' needs. Disaster-impacted households are facing monumental challenges and are making life-changing decisions related to housing and their household finances.

Legal Services
(Total program budget: $6,017,575; projected 2023-25 expenditures $1.6 million). Through the Legal Services Program, OHCS will provide funding to qualified legal aid and/or legal services providers to deliver the assistance necessary to help impacted residents transition to more permanent housing. This will help survivors resolve legal challenges, including replacing identification papers, insurance claims, unlawful evictions and foreclosures, title issues, and other legal services related to recovery.

Resilience Planning Program (RPP)
(Total program budget: $3,000,000; projected 2023-25 expenditures $1.0 million). Through the Resilience Planning Program, the State will carry out regional and statewide recovery, resilience, and mitigation planning, including, but not limited to, the following:

- Housing development strategies, including developing construction standards, facilitating development of affordable housing, and removing barriers to affordable housing
- Public land use and infrastructure policy and planning
- Public resilience and preparedness policy and planning, particularly in the areas of increasing resilience to the impacts of climate change, protecting public health, and addressing environmental injustice
- Spurring economic growth and creating jobs.

The planning and technical assistance process is intended to be inclusive and reflective of those with lived disaster experience, housing insecurity, and/or economic insecurity. The State will design and implement an inclusive planning process that incorporates feedback and input in a manner that is equitable and representative of the residents living in the impacted areas.

How Achieved

OHCS hopes to have its Action Plan approved by HUD in August or September 2022. While the agency awaits approval, permanent staff will be working on further developing and fleshing out details for implementation and deployment of the various programs. Once the Action Plan is approved, OHCS will move forward with contracting and designating subrecipients, with the hope of being able to open applications to survivors for HARP and HOP in early 2023. OHCS will draft administrative rules and operational manuals with all implementation details in late 2022.

In the 2023-25 biennium, OHCS will have the programs open to applications and will be disbursing funds to survivors to aid in their recovery. Additionally, OHCS will be continuing to look at the unmet need in disaster-impacted areas and amending the Action Plan with HUD to make sure all the resources are being put to the best use to help survivors recover.

Staffing Impact

In the Central Services program unit, OHCS is requesting that two accounting positions approved in February 2022 be restored as limited duration for the 2023-25 biennium. The CDBG-DR program will require additional work to request funds from HUD's system, generate multiple payments to new vendors, and increase reporting requirements. Permanent staff will not be able to absorb this additional work, so the limited duration positions are needed.

In addition, the program will require data collection, analysis, and reporting that existing staff do not have capacity to perform. We are requesting a limited duration Research Analyst 3 position to accomplish these tasks.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001941	C1217 AP	Accountant 2	$5,503
1.00	0001942	C1218 AP	Accountant 3	$6,350
0.88	0001946	C1117 AP	Research Analyst 3	$5,256

Quantifying Results

Under the HARP and HOP programs, OHCS anticipates being able to provide awards during the 2023-25 biennium to reconstruct or replace 810 new homes, based on program estimates reported to HUD and based on an average unit cost of $250,000. OHCS expects that while awards for reconstruction or replacement of the homes will be made in the 2023-25 biennium, approximately half of the homes will be ready for occupancy in the 2023-25 biennium. The other half will be ready in the 2025-27 biennium due to construction and replacement timelines. The section also anticipates another approximately

300 homes to be ready for occupancy in the 2023-25 biennium as a result of activities funded with state resources (lottery bond revenue and General Fund) dedicated in the 2021-23 biennium.

For the Intermediate Housing Assistance program, OHCS anticipates serving an average of 215 households each month. This information will include race and ethnicity, income level, and other demographic information. For the Housing Recovery Services program and Legal Services, OHCS expects to serve 150 households for the biennium for each program. For PIER, OHCS anticipates funding nine projects, recognizing that they may take multiple years to complete and are long-term. Economic revitalization projects or any project that has direct, individual beneficiaries will also generate data on number of people served. OHCS estimates completing two projects with the Community Planning and Revitalization grant.

Equity and Racial Justice Impact

In September 2020, fast-moving devastating wildfires engulfed large parts of Oregon, including 20 of 36 counties declared as disaster areas. As a result, more than 40,000 residents had to evacuate, with more than 4,300 homes damaged or destroyed. Of the 4,300 homes burned, nearly half were manufactured homes where many Latino/a/x and farmworkers lived.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$619,800	**$619,800**
Services & Supplies	$0	$0	$61,720	**$61,720**
Total Package 118	**$0**	**$0**	**$681,520**	**$681,520**

2025-27 Fiscal Impact

These are limited duration positions that will drop in 2025-27. The grant funds may not be fully expended in 2023-25, so the positions may need to be requested again. The need will be determined when we prepare the 2025-27 Agency Request Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 118 - Deploying Federal Recovery Resources **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	681,520	-	-	681,520
Total Revenues	**-**	**-**	**-**	**$681,520**	**-**	**-**	**$681,520**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	400,104	-	-	400,104
Empl. Rel. Bd. Assessments	-	-	-	154	-	-	154
Public Employees' Retire Cont	-	-	-	71,698	-	-	71,698
Social Security Taxes	-	-	-	30,609	-	-	30,609
Paid Family Medical Leave Insurance	-	-	-	1,601	-	-	1,601
Worker's Comp. Assess. (WCD)	-	-	-	134	-	-	134
Flexible Benefits	-	-	-	115,500	-	-	115,500
Total Personal Services	**-**	**-**	**-**	**$619,800**	**-**	**-**	**$619,800**
Services & Supplies							
Instate Travel	-	-	-	5,250	-	-	5,250
Employee Training	-	-	-	4,275	-	-	4,275
Office Expenses	-	-	-	9,450	-	-	9,450
Telecommunications	-	-	-	3,150	-	-	3,150
Data Processing	-	-	-	3,850	-	-	3,850
Employee Recruitment and Develop	-	-	-	645	-	-	645
Other Services and Supplies	-	-	-	14,700	-	-	14,700
Expendable Prop 250 - 5000	-	-	-	12,900	-	-	12,900

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 118 - Deploying Federal Recovery Resources **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	7,500	-	-	7,500
Total Services & Supplies	**-**	**-**	**-**	**$61,720**	**-**	**-**	**$61,720**
Total Expenditures							
Total Expenditures	-	-	-	681,520	-	-	681,520
Total Expenditures	**-**	**-**	**-**	**$681,520**	**-**	**-**	**$681,520**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							2.92
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.92**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Agency Request Budget **Package Number: 70**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1713	1400894	122932	OAS C0118 A P	EXECUTIVE SUPPORT SPECIALIST	17	PF	0	9	4,555	-109,320	-68,089	-177,409	-1	-1.00
1714	1400895	122931	MMS X7664 A P	COMMUNICATIONS MANAGER 2	33X	PF	0	9	10,203	-244,872	-103,292	-348,164	-1	-1.00
1799	1409119	141457	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1802	1409120	141456	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1803	1409121	141460	OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	0	3	6,051	-145,224	-77,414	-222,638	-1	-1.00
1804	1409122	141461	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	3	6,350	-152,400	-79,278	-231,678	-1	-1.00
1805	1409123	141462	OAS C1117 A P	RESEARCH ANALYST 3	26	PF	0	3	5,256	-126,144	-72,459	-198,603	-1	-1.00
1808	1409124	141464	OAS C1484 I P	INFORMATION SYSTEMS SPECIAL	25	PF	0	3	5,214	-125,136	-72,197	-197,333	-1	-1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-813,048**	**-449,344**	**-1,262,392**		
				Federal Funds						**-354,192**	**-171,381**	**-525,573**		
				Total Funds						**-1,167,240**	**-620,725**	**-1,787,965**	**-8**	**-8.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Lottery Bonds	-	30,000,000	30,000,000	-	-	-
Interest Income	390,364	649,863	649,863	178,607	178,607	-
Other Revenues	1,178	-	-	6,972	6,972	-
Transfer In - Intrafund	16,638,016	24,912,919	25,750,547	35,657,911	35,657,911	-
Transfer In Other	-	-	10,000,000	-	-	-
Transfer from General Fund	-	191,880	191,880	-	-	-
Tsfr From Human Svcs, Dept of	127,874	-	-	-	-	-
Tsfr From Administrative Svcs	615,538	-	835,001	-	-	-
Tsfr From Oregon Health Authority	-	-	-	-	346,576	-
Transfer Out - Intrafund	-	-	-	(206,937)	(206,937)	-
Total Other Funds	**$17,772,970**	**$55,754,662**	**$67,427,291**	**$35,636,553**	**$35,983,129**	**-**
Federal Funds						
Federal Funds	2,672,506	6,342,069	13,978,410	10,224,458	10,224,458	-
Total Federal Funds	**$2,672,506**	**$6,342,069**	**$13,978,410**	**$10,224,458**	**$10,224,458**	**-**

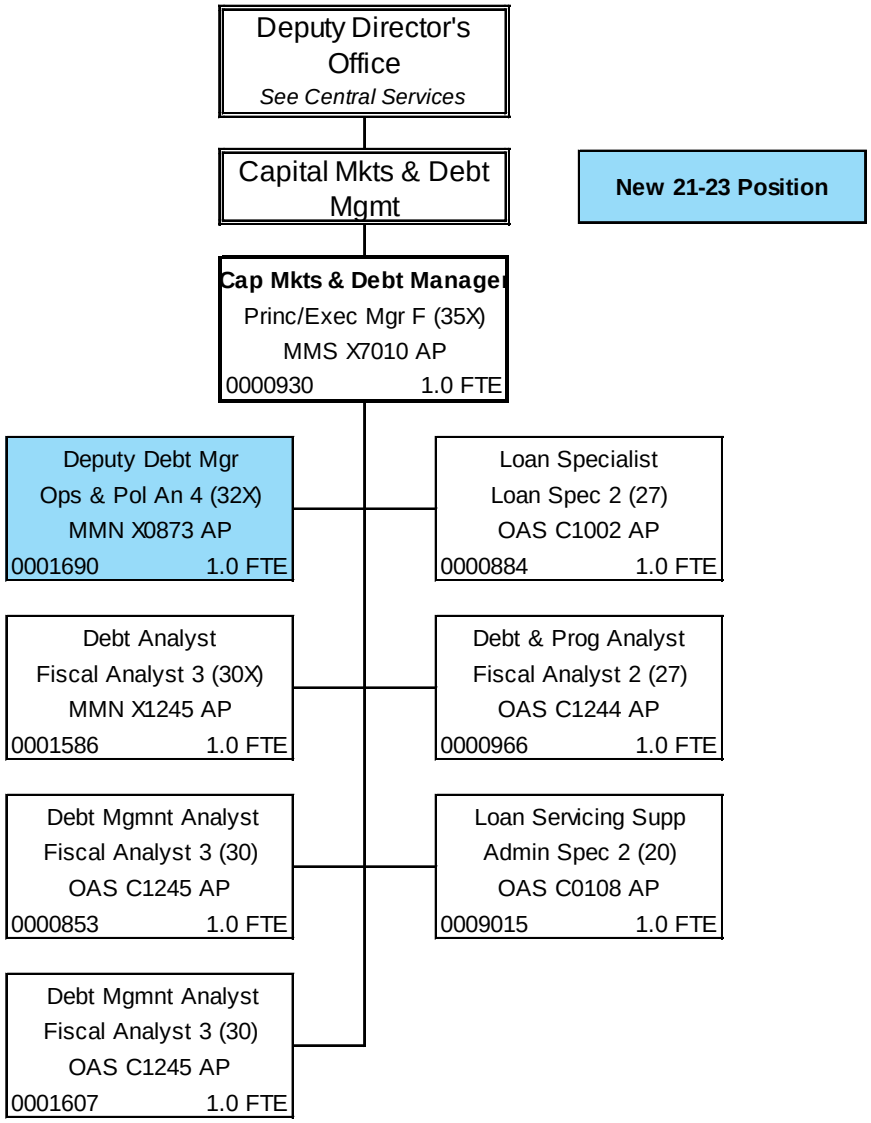
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Central Services

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS								
Lottery Bonds (Wildfire Recovery)	3400	0565	$0	$30,000,000	$30,000,000	$0	$0	$0
Interest Income	3400	0605	$390,364	$649,863	$649,863	$178,607	$178,607	$0
Other Revenues	3400	0975	$1,178	$0	$0	$6,972	$6,972	$0
Transfer In - Intrafund	3400	1010	$16,638,016	$24,912,919	$25,750,547	$35,657,911	$35,657,911	$0
Transfer In - Other	3400	1050	$0	$0	$10,000,000	$0	$0	$0
Transfer from General Fund								
Shelter Operations and Facilities	3400	1060	$0	$191,880	$191,880	$0	$0	$0
Transfer from Human Svcs. Dept of	3400	1100	$127,874	$0	$0	$0	$0	$0
Tsfr From Administrative Svcs								
COVID Relief Programs	3400	1107	$615,538	$0	$835,001	$0	$0	$0
Tsfr From Oregon Health Authority								
Support for Medicaid 1115 Waiver	3400	1443	$0	$0	$0	$0	$346,576	$0
Transfer Out - Intrafund	3400	2010	$0	$0	$0	($206,937)	($206,937)	$0
TOTAL OTHER FUNDS			**$17,772,970**	**$55,754,662**	**$67,427,291**	**$35,636,553**	**$35,983,129**	**$0**
FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (CDBG-DR)	6400	0995	$0	$0	$7,368,864	$0	$0	$0
Multiple agencies for allocated costs	6400	0995	$2,672,506	$6,342,069	$6,609,546	$10,224,458	$10,224,458	$0
TOTAL FEDERAL FUNDS			**$2,672,506**	**$6,342,069**	**$13,978,410**	**$10,224,458**	**$10,224,458**	**$0**

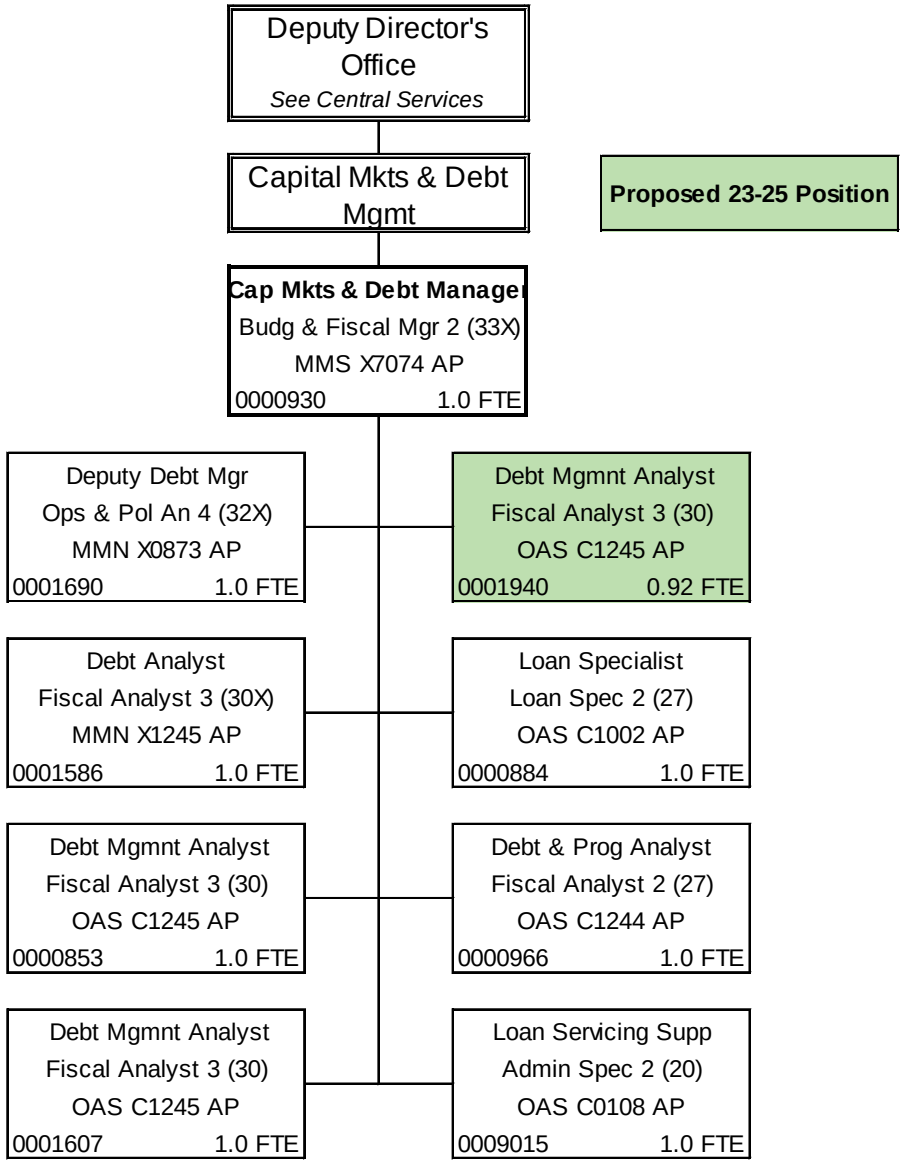
Bond Activities and Debt Service

OREGON HOUSING and COMMUNITY SERVICES

Bond Activities and Debt Service 2021-23 Organizational Chart (2/1/23)

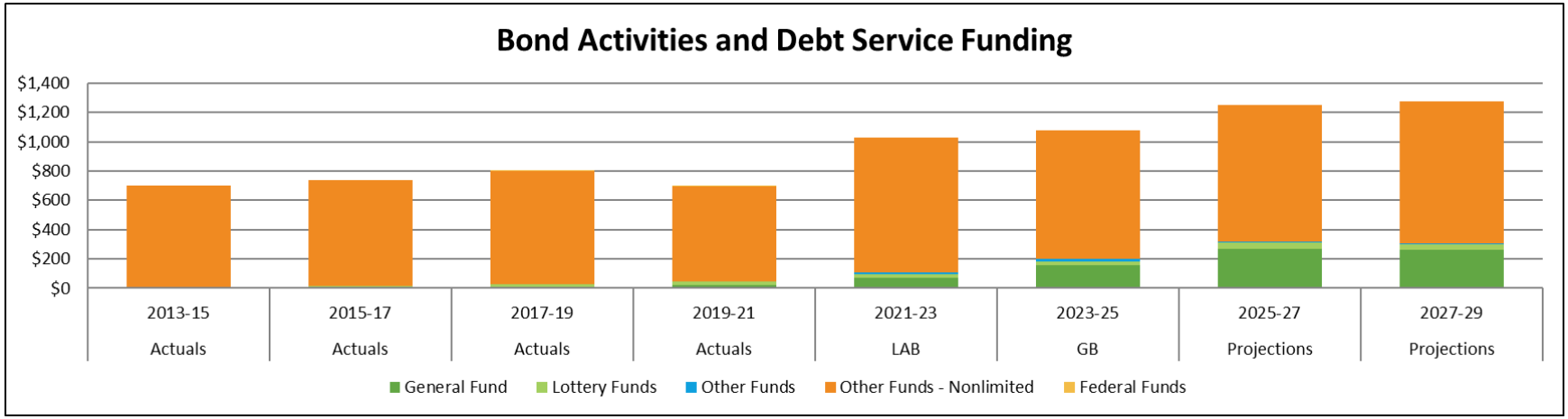


Bond Activities and Debt Service 2023-25 Organizational Chart: Proposed



Bond Activities and Debt Service Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Matthew Harris, Assistant Director for Capital Markets and Debt Management



Program Overview

Oregon Housing and Community Services' (OHCS) various bond-financed loan programs provide safe and affordable rental housing to low-income Oregonians and provide opportunities for first-time homebuyers to finance their mortgages at below-market interest rates. Bond-related activities include disbursement of bond proceeds to finance multifamily and single-family mortgage loans, bond issuance costs, administrative expenses related to outstanding debt, and asset-protection costs associated with foreclosures and acquired properties, along with staffing for the Conduit Revenue Bond program. OHCS debt service activities primarily represent expenditures that repay investors and other parties' obligations owed on the outstanding debt issued by the agency to finance various loan program activities.

Program Funding Request

The funding for 2023-25 includes nine positions (8.92 FTE) and related Services and Supplies, non-limited Other Funds for program and debt service costs, General Fund and Lottery Funds for debt service on bonds issued in prior biennia, and costs of issuance for additional general obligation and lottery bonds requested in policy packages.

Housing and Community Services Department #91400

Bond Activities and Debt Service								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 GB**	**2025-27 Projections**	**2027-29 Projections**
General Fund Debt Service	0	0	8,553,658	23,047,217	69,354,398	155,951,421	267,086,167	261,827,636
Lottery Funds Debt Service	9,413,639	11,676,461	16,007,281	21,752,234	25,224,730	28,443,620	45,008,027	38,534,014
Other Funds (including Debt Service)	689,556,276	723,479,126	775,482,887	649,918,092	935,642,843	895,839,827	938,558,670	977,872,292
Federal Funds	0	0	527	2,588	0	0	0	0
All Funds	**698,969,915**	**735,155,587**	**800,044,353**	**694,720,131**	**1,030,221,971**	**1,080,234,868**	**1,250,652,864**	**1,278,233,942**
Positions/ FTE	0/0.0	6/6.0	6/6.00	7/6.50	8/8.00	9/8.92	9/9.00	9/9.00

Program Description

OHCS' Capital Markets and Debt Management (CMDM) Team is responsible for all activities related to the debt issuance and on-going administration of the department's various bond programs. This includes assuring compliance with all federal tax regulations, state laws, bondholder covenants, and other contractual requirements related to the taxable and tax-exempt bonds issued by OHCS, including all reporting and continuing disclosure requirements related to these bonds. The CMDM Team is also responsible for investment activities related to all funds in these various bond programs and oversees all loan servicing activities, including loan payment processing, foreclosure, mortgage insurance claims processing and disposition of acquired properties for the mortgage loans financed by the department's various bond programs.

Bond-Related Activities provide the mechanism to expend funds related to OHCS bond-financed loan programs. OHCS sells taxable and tax-exempt bonds to investors and uses the proceeds to finance multifamily and single-family mortgage loans. OHCS also issues Conduit Revenue Bonds on behalf of for-profit and non-profit entities for the construction of affordable rental housing units. This conduit issuance requires no obligation of payment to the state but unlocks tax-exempt financing and 4% Low- Income Housing Tax Credits (LIHTC) for these entities.

For multifamily housing bonds, projects financed with tax-exempt bonds must meet either of the following requirements: 1) 40 percent of the project's units at rents that would be affordable to persons at 60 percent of area median income or less; or 2) 20 percent of the project's units at rents that would be affordable to persons at 50 percent of area -median income or less. For single-family housing bonds, this includes borrower eligibility requirements that generally restrict the program to owner-occupied properties, first-time homebuyers with incomes that do not exceed area median income, and purchase price limits established by the federal government.

OHCS' residential (single-family) loan program utilizes a network of local banks and mortgage companies located throughout Oregon to reserve, underwrite, and originate mortgage loans for eligible borrowers. Participation by these lenders is critical to the success of the residential loan program. OHCS uses bond proceeds to purchase loans from these lenders, which remain in OHCS' single-family loan portfolio.

OHCS' Conduit Revenue Bond program relies on developers seeking tax-exempt and LIHTC financing to pair with other state and local resources such as Local Innovation and Fast Track (LIFT) funds, Oregon Affordable Housing Tax Credit (OAHTC), or the recently passed City of Portland and Metro local matching bonds, to name a few. OHCS actS as the "conduit" for the developer to public or private bond financing unlocks tax-exempt financing and LIHTC awards. The department does not pay the debt service on these bonds, nor is the state obligated to pay these bonds, They are a direct debt liability of the project developer/sponsor.

Debt service expenditures represent the repayment of amounts borrowed from investors, the proceeds from which provide the funding for OHCS' bond-related activities. These expenditures represent the largest portion of OHCS' budget each biennium. Debt service is contractual, and revenue to pay this debt service is generated by payments and pre-payments on outstanding loans.

OHCS sells tax-exempt bonds to investors and uses the proceeds to finance multifamily and residential (single-family) mortgage loans. Investors play a key role in the success of this program. Since interest earned from these bonds is generally exempt from federal income tax, and OHCS is a well-known, fiscally responsible borrower with a high credit rating of "AA" from Moody's Investor Services, investors are willing to accept lower interest yields on these investments. This results in reduced borrowing costs, which are passed on to borrowers in the form of below-market interest rates on their loans.

As of July 1, 2022, OHCS had the following amounts of Direct Revenue Bonds, Elderly and Disabled Housing Bonds, and Conduit Revenue Bonds outstanding:

Indenture	Outstanding Bonds (as of July 1, 2022)
Mortgage Revenue Bonds (Single-Family Mortgage Program)	$841,600,000
Housing Revenue Bonds (Single-Family Mortgage Program)	$0
Multifamily Housing Revenue Bonds	$21,150,000
Total Direct Revenue Bonds	$862,750,000
Elderly and Disabled Housing Bonds	$21,650,000
Total State of Oregon General Obligation Bonds	$21,650,000
Total Outstanding Direct Obligation Bonds	**$884,400,000**
Pass Through Conduit Revenue Bonds	$949,503,691
Total Outstanding Bonds (including Pass Through Revenue Bonds)	**$1,833,903,691**

Program Justification

OHCS bond activities help ensure all Oregonians have access to decent housing that meets their basic needs and allows them to reach their full potential by providing the funding mechanism that creates affordable housing for low- to median-income Oregonians. The program unit also protects OHCS bond programs, and the reputation of all Oregon bond programs by managing the agency's debt service obligations. A default on OHCS' debt service obligations would likely result in an immediate ratings downgrade, which not only would preclude the agency from being able to issue future debt, but more importantly, would potentially cause the agency to violate various covenants in bond documents and other related agreements, creating additional liability and other serious financial conditions for these bond programs and the agency.

Program Performance

The primary performance measure for bond-related activities is the number of affordable housing units financed for multifamily and single-family housing. The following table illustrates performance for the past ten fiscal years:

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023 Projected
Single Family Units	360	394	334	410	490	714	1,029	678	368	522	500
Direct Multifamily Units	0	0	0	0	0	0	0	0	0	0	0
Conduit Multifamily Units*	251	94	1,343	358	440	1,217	1,943	1,655	2,754	3,537	3,000
Total	611	488	1,677	768	930	1,931	2,972	2,333	3,122	4,059	3,500

**Based on Placed in Service date, not on bond issuance date – may not reconcile to other Multifamily Conduit Reports because of timing issues.*

For single-family housing, the data above is based on the number of loans purchased from program lenders. For multifamily housing, figures are based on loans closed in each fiscal year.

Enabling Legislation and Program Authorization

OHCS' bond-financed loan programs are authorized throughout ORS Chapter 456. In addition, Article XI-I (2) of the Oregon Constitution authorizes that bonds used to finance multifamily housing for elderly and disabled persons be issued as general obligation bonds of the State of Oregon, and establishes a limit of Elderly and Disabled Housing Bonds that may be outstanding at any given time in an amount equal to or not to exceed 0.5 percent of true cash value of all taxable property in the state (as of January 1, 2021, this amount is about $4.118 billion).

ORS 456.661 establishes a limit for all outstanding direct revenue bonds issued by OHCS in an amount not to exceed $2.5 billion. ORS 456.692 exempts pass-through revenue bonds issued by OHCS from the outstanding debt limitation established

by ORS 456.661. Specific legislation passed each biennium establishes OHCS' biennial new issuance limits by debt category and allocates federal "private activity bond" authority to the agency for the following two calendar years.

Funding Streams

Proceeds from the sale of OHCS bonds provide the funding stream for purchasing or financing loans and funding bond indenture required reserves. All of OHCS' bond-financed loan programs are self-supporting activities; as such, all debt service expenditures are funded solely from borrower's payments received on loans financed under each indenture, interest earnings on invested indenture funds and reserves, proceeds from the sale of acquired properties, and any recoveries from mortgage insurance related to these foreclosed properties. No other state or federal revenues are received to support the debt service payments or other costs of these programs. Although earnings are restricted by federal tax law and certain bond indenture provisions, income earned that exceeds amounts needed to cover debt service and program administrative expenses can be used to pay the general operating expenses of the agency. Loan purchases/financing, bond issuance costs and asset protection are Other Funds (Non-Limited) expenditures and administrative expenses are Other Funds (Limited) in the OHCS budget.

Successful financing of multifamily housing projects with tax-exempt bond proceeds usually requires leveraging multiple sources of capital. In addition to the proceeds of tax-exempt bonds, most multifamily housing projects utilize other funding sources such as 4% housing tax credits, state and federal grants, federal housing subsidies, local property tax abatement, subordinated debt or other funding sources from local governments, deferred developer's fees, and other capital contributions. For conduit bond issues, lenders are also often able to take advantage of the Oregon Affordable Housing Tax Credit (OAHTC), a lenders tax credit, which helps them effectively lower the interest offered to borrowers. OHCS has shifted over the past several years away from multifamily borrowings and thus income has been reduced. OHCS does, however, collect issuance fees from all Conduit Revenue Bond transactions to cover the costs of operating that program, such as for staffing on transactions, review of issuance documents, and ongoing compliance activities.

This program unit also has limitation for costs of issuance and debt service on general obligation and lottery bonds issued on the OHCS' behalf by the Department of Administrative Services (DAS). OHCS receives the proceeds from these bonds, but DAS Capital Finance staff are responsible for the issuance and ongoing maintenance of these bonds.

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

One additional position is requested in 2023-25 due to capacity constraints as OHCS continues to issue high levels of conduit bonds. Lottery Funds Debt Service and General Fund Debt Service are adjusted for bonds issued in previous biennia and additional bonds proposed in 2023-25. General Fund Debt Service is increased due to Article XI-Q bonds issued in 2021-23 and the large investment in 2023-25. Lottery bonds debt service also increased due additional bonds in 2023-25.

Bond Activities and Debt Service Description

The Capital Markets and Debt Management section supports the organization by executing on a variety of municipal bond issuances and secondary capital market financial transactions including debt service payments, compliance, and reporting of bond activities. The section ensures OHCS retains its high bond ratings while providing critical funding to agency programs on top of state and federal appropriations.

The department has four primary bond programs:

- Single-Family Mortgage Revenue Bonds (MRB) and Housing Revenue Bonds (HRB)
- Multifamily Revenue Bonds
- Conduit Revenue Bonds
- Elderly & Disabled General Obligation Bonds

Single-family loans financed through OHCS bond programs, MRB and (until 2022) HRB, provide qualified first-time homebuyers the opportunity to move from being renters to homeowners. When persons advance through the housing continuum into homeownership, it helps free up existing multifamily rental housing stock, thereby increasing affordable housing opportunities for all Oregonians. OHCS is able to borrow funds through the MRB at below housing market rates through the public bond markets and offer a lower rate to Oregonians than the private housing market, while still earning a large enough spread to pay the costs of operating the program. The HRB indenture was retired in 2022 to reduce the costs of reporting and compliance for the Single Family program, as we no longer had a financial benefit to maintaining that indenture.

OHCS uses three different approaches to finance multifamily housing projects with revenue bond loan programs. One approach involves issuing direct revenue bonds where OHCS underwrites multifamily housing projects and directly finances these projects with bond proceeds. These loans remain in OHCS' multifamily loan portfolio and have traditionally been OHCS' main avenue for developing multifamily housing projects.

The second approach is through issuing Elderly & Disabled General Obligation Bonds, which function very similarly to the multifamily revenue bond program. The key difference is the projects must qualify under Article XI-I (2) of the state constitution, whereby their residents meet the definitions of elderly or disabled. Because general obligation bonds carry the backing of the full faith and credit of the state, investors are willing to ask for less return on funds financing those bonds. This results in a lower cost of funds to the department and a lower interest rate to developers. However, due to the constitutional restrictions, this program has seen less use than the other multifamily programs combined.

The third approach, which has been much more active in recent years, involves issuing pass-through ("conduit") revenue bonds. These bonds are issued as "no obligation" debt of OHCS and the state, who are simply providing borrowers with access to lower financing rates in the tax-exempt market. Most conduit revenue bonds are sold as private placements to large commercial banks, who the projects and negotiate specific transaction terms with the borrowers. The success of this program is largely dependent upon the capacity of commercial banks that operate in Oregon to participate as lenders and the projects are not direct lending of the department, thus representing less risk to the state in the event of default of the developer.

Investors play a key role in the success of the bond programs. Since interest earned from these bonds is generally exempt from federal income tax, and OHCS is a highly rated and well-known borrower, investors are willing to accept lower interest yields on these investments. This results in reduced borrowing costs, which are passed on to borrowers in the form of below-market interest rates on their loans.

Expenditures related to OHCS' bond-financed loan programs include the following:

- Disbursement of lendable bond proceeds to purchase single-family loans and finance multifamily housing loans from non-conduit bond issues, as well as amounts disbursed to borrowers as down payment assistance generated from certain single-family bond structures.
- Bond issuance costs that include all charges for professional services (bond underwriters, attorneys, financial advisers, trustees, etc.) incurred when bonds are issued to assure compliance with all state, federal, and investor requirements.
- Administrative expenses related to outstanding debt (trustee fees, state Treasury assessments, legal and financial advisory services, bond liquidity and remarketing fees, etc.) that are necessary to assure compliance with all covenants to bond holders and federal tax law requirements for the entire period that bonds remain outstanding, which is typically 30 years at a minimum, but extends through the life of any refunding bonds (which may be decades longer).
- Asset protection expenses that include all costs associated with acquiring and maintaining foreclosed properties necessary to preserve OHCS' claims to mortgage insurance proceeds, keep properties in marketable condition and prevent properties from becoming blights on the communities in which they are located.

The success of new loan production in tax-exempt bond-financed programs is largely affected by general economic conditions and current financial markets. The extended period of historically low conventional mortgage interest rates has

continued to make financing affordable housing at below-market rates with tax-exempt bond programs difficult as has the exhaustion of private activity bond (PAB) volume cap.

For multifamily housing projects financed through OHCS bond programs, reduced borrowing costs to developers and federal tax law affordability requirements result in decreased monthly rents for qualified tenants, as well as affordable housing opportunities for vulnerable populations, such as elderly and disabled persons.

Both multifamily and single-family loan production also stimulates economic activity in communities and statewide. Some economic models suggest that for every $1 million of bond proceeds used to finance multifamily or single-family loans, between 8.6 and 14.6 direct and indirect jobs are created or saved statewide. This includes jobs in construction, banking, real estate, and other related services. Current market conditions require more complexity in bond structures that often impact the size and timing of issuance. Even with the housing crisis and Great Recession, OHCS has continuously accepted single family loan reservations.

Multifamily loan production had increased to record highs during the 2021-23 biennium. Since the inception of OHCS' multifamily housing pass-through revenue bond ("conduit") program in 2000, the program has continued to be a popular financing tool for borrowers who might have otherwise used one of OHCS' non-conduit multifamily bond programs. This is presently the financing tool of choice for most borrowers who finance multifamily housing through OHCS and is only limited by the availability of gap resources such as Local Innovation Fast Track (LIFT) and the availability of PAB volume cap.

Bond Debt Service

These loan programs provide safe and affordable rental housing to low-income Oregonians and provide opportunities for first-time homebuyers to finance their mortgages at below-market interest rates.

To qualify for federal tax-exemption, these bonds are subject to various federal requirements. For multifamily housing bonds, projects financed with tax-exempt bonds must meet either of the following requirements:

1) 40 percent of the project's units at rents that would be affordable to persons at 60 percent of area median income or less; or
2) 20 percent of the project's units at rents that would be affordable to persons at 50 percent of area median income or less.

For single family housing bonds, borrower eligibility requirements generally restrict the program to owner-occupied properties, first-time homebuyers with incomes that don't exceed area median income, and purchase price limits established by the federal government. These federal tax requirements also include many provisions that affect the structure of bonds and can impact the timing and amount of debt service payments.

Expenditures related to OHCS' debt service activities include the following:

- Regular scheduled principal and interest payments on all of the OHCS' outstanding direct revenue bonds and Elderly and Disabled Housing Bonds (which are self-supporting State of Oregon general obligation bonds). This does not include any debt service payments for any of OHCS' outstanding pass-through revenue bonds ("conduits"), as these represent "no-obligation" debt of OHCS and the state. All debt service is paid to investors directly from program borrowers.
- Payments of principal and accrued interest related to early redemption of OHCS' outstanding direct revenue bonds and Elderly and Disabled Housing Bonds. Early redemptions of bonds can occur as the result of refunding of current outstanding debt, prepayment of mortgage loans, excess bond-financed reserve (which occurs when outstanding bonds are paid down) and unexpended bond proceeds. Federal tax law related to housing bonds also has various restrictions that require bonds to be redeemed prior to maturity; these relate primarily to single-family loan prepayments received after 10 years from the date of the original bond issue.
- Net interest payments owed to counterparties pursuant to interest-rate exchange agreements ("swaps"). Swaps are used by OHCS effectively to hedge against interest rate risk related to the variable rate portion of the agency's outstanding debt. These agreements comply with strict swap policies of the state Treasury and OHCS, both of which closely monitor these swap activities on an ongoing basis. These net interest payments are processed and made in conjunction with the regularly scheduled principal and interest payments for certain OHCS bonds issued under the indentures for Mortgage Revenue Bonds (Single-Family Mortgage Program).
- Arbitrage rebate or yield reduction payments owed to the federal government. Federal tax law generally requires that any investments earnings related to proceeds of tax-exempt bonds that exceed the federal tax bond yield of a specific bond issue be repaid to the U.S. Treasury. For investment earnings related to proceeds of tax-exempt bonds in specific funds and accounts not subject to arbitrage rebate requirements, other federal restrictions may still require payments to the U.S. Treasury notwithstanding the absence of an arbitrage liability.

OHCS debt service expenditures can vary greatly between years and are largely affected by general economic conditions and current financial markets. Debt service expenditures are impacted by both new bond issuance and early redemption of existing debt. During periods of low interest rates, economic refunding opportunities can result in higher debt service expenditures as existing debt is paid off and replaced with new, lower rate debt. Interest rate environments in which tax-exempt bond financing is favorable relative to conventional market rate financing can result in increased tax-exempt debt

issuance, which increases debt service expenditures in current and future periods. It is important to note that debt service expenditures extend up to 40 years after the period in which units of affordable housing are financed.

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by $5,859 in Bond Activities and Debt Service in the 2023-25 biennium, all Other Funds.

022 Phase Out

This package phases out $4,270,071 in Other Funds Services and Supplies related to Article XI-Q and lottery bond issuance in 2021-23.

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees, and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

In the Bond Activities and Debt Service program unit, OHCS anticipates 2023-25 General Fund costs to increase by $103,985 and Other Funds costs to increase by $189,680.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	10,804	-	-	-	10,804
Mass Transit Tax	-	-	1,568	-	-	-	1,568
Vacancy Savings	-	-	(6,513)	-	-	-	(6,513)
Total Personal Services	**-**	**-**	**$5,859**	**-**	**-**	**-**	**$5,859**
Total Expenditures							
Total Expenditures	-	-	5,859	-	-	-	5,859
Total Expenditures	**-**	**-**	**$5,859**	**-**	**-**	**-**	**$5,859**
Ending Balance							
Ending Balance	-	-	(5,859)	-	-	-	(5,859)
Total Ending Balance	**-**	**-**	**($5,859)**	**-**	**-**	**-**	**($5,859)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	(4,270,071)	-	-	-	(4,270,071)
Total Services & Supplies	**-**	**-**	**($4,270,071)**	**-**	**-**	**-**	**($4,270,071)**
Total Expenditures							
Total Expenditures	-	-	(4,270,071)	-	-	-	(4,270,071)
Total Expenditures	**-**	**-**	**($4,270,071)**	**-**	**-**	**-**	**($4,270,071)**
Ending Balance							
Ending Balance	-	-	4,270,071	-	-	-	4,270,071
Total Ending Balance	**-**	**-**	**$4,270,071**	**-**	**-**	**-**	**$4,270,071**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	103,985	-	-	-	-	-	103,985
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$103,985**	**-**	**-**	**-**	**-**	**-**	**$103,985**
Services & Supplies							
Instate Travel	-	-	197	-	-	-	197
Out of State Travel	-	-	636	-	-	-	636
Employee Training	-	-	518	-	-	-	518
Office Expenses	-	-	524	-	-	-	524
Telecommunications	-	-	281	-	-	-	281
State Gov. Service Charges	103,985	-	(57,284)	-	-	-	46,701
Data Processing	-	-	1,431	-	-	-	1,431
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	230,479	-	-	-	230,479
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	5,714	-	-	-	5,714
Employee Recruitment and Develop	-	-	12	-	-	-	12
Dues and Subscriptions	-	-	38	-	-	-	38
Facilities Rental and Taxes	-	-	2,338	-	-	-	2,338
Agency Program Related S and S	-	-	47	-	-	-	47
Other Services and Supplies	-	-	4,428	-	-	-	4,428
Expendable Prop 250 - 5000	-	-	25	-	-	-	25

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	296	-	-	-	296
Total Services & Supplies	**$103,985**	**-**	**$189,680**	**-**	**-**	**-**	**$293,665**
Total Expenditures							
Total Expenditures	103,985	-	189,680	-	-	-	293,665
Total Expenditures	**$103,985**	**-**	**$189,680**	**-**	**-**	**-**	**$293,665**
Ending Balance							
Ending Balance	-	-	(189,680)	-	-	-	(189,680)
Total Ending Balance	**-**	**-**	**($189,680)**	**-**	**-**	**-**	**($189,680)**

Policy Package 092 Statewide AG Adjustment

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, Other Funds are reduced by $1,758 and Nonlimited Other Funds are reduced by $6,038.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(1,758)	-	(6,038)	-	(7,796)
Total Services & Supplies	**-**	**-**	**($1,758)**	**-**	**($6,038)**	**-**	**($7,796)**
Total Expenditures							
Total Expenditures	-	-	(1,758)	-	(6,038)	-	(7,796)
Total Expenditures	**-**	**-**	**($1,758)**	**-**	**($6,038)**	**-**	**($7,796)**
Ending Balance							
Ending Balance	-	-	1,758	-	6,038	-	7,796
Total Ending Balance	**-**	**-**	**$1,758**	**-**	**$6,038**	**-**	**$7,796**

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

In this program unit, funds are transferred to the Central Services program unit to cover a proportionate share of agency-wide costs for support positions.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional

staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

None of the restored positions are in this program unit.

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 101	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(20,843)	-	-	-	(20,843)
Total Transfers Out	**-**	**-**	**($20,843)**	**-**	**-**	**-**	**($20,843)**
Ending Balance							
Ending Balance	-	-	(20,843)	-	-	-	(20,843)
Total Ending Balance	**-**	**-**	**($20,843)**	**-**	**-**	**-**	**($20,843)**

Policy Package 102 Improving Program Delivery and Access

Package Description

This policy package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Central Services program unit.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to fill the various gaps within the agency and better support the agency's purpose.

How Achieved

For the agency to reach maximum capacity to best guarantee success, hiring various skilled individuals will need to take place. Fortunately, the agency is in a position where the positions we wish to fill have approved position descriptions and classification information from the Department of Administrative Services. This will enable OHCS to begin the hiring process as soon as the budget is approved instead of waiting months before we can begin the hiring process.

Staffing Impact

In the Bond Activities and Debt Service program unit we are requesting a Fiscal Analyst 3 position in the Capital Markets and Debt Management Section. The section manages complex bond sales, invests bond proceeds, manages debt service payments, and other duties related to mortgage revenue and conduit bonds. This position will advise the section in prudent fiscal practices and procedures to ensure compliance with federal, state, and internal audit standards. The volume of bond transactions has grown significantly over the last few biennia due to investments in housing development. The current volume requires additional support to ensure the transactions take place as scheduled, with complete and accurate documentation in place. As the department's bond and loan portfolios have grown, the existing software system is needing improvement or replacement. This position will assist with developing and implementing new processes or systems.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001940	C1245 AP	Fiscal Analyst 3	$6,350

Quantifying Results

Additional staffing will allow OHCS to appropriately administer the state and federal dollars to make the most effective possible investments in Oregon communities. This position will ensure public funds are used in a manner that ensures highest and best use.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$213,208	$0	**$213,208**
Services & Supplies	$0	$19,850	$0	**$19,850**
Total Package 102	**$0**	**$233,058**	**$0**	**$233,058**

2025-27 Fiscal Impact

These are permanent changes and will become part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	233,058	-	-	-	233,058
Total Revenues	**-**	**-**	**$233,058**	**-**	**-**	**-**	**$233,058**
Transfers Out							
Transfer Out - Intrafund	-	-	(326,619)	-	-	-	(326,619)
Total Transfers Out	**-**	**-**	**($326,619)**	**-**	**-**	**-**	**($326,619)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	139,700	-	-	-	139,700
Empl. Rel. Bd. Assessments	-	-	48	-	-	-	48
Public Employees' Retire Cont	-	-	25,034	-	-	-	25,034
Social Security Taxes	-	-	10,687	-	-	-	10,687
Paid Family Medical Leave Insurance	-	-	559	-	-	-	559
Worker's Comp. Assess. (WCD)	-	-	42	-	-	-	42
Mass Transit Tax	-	-	838	-	-	-	838
Flexible Benefits	-	-	36,300	-	-	-	36,300
Total Personal Services	**-**	**-**	**$213,208**	**-**	**-**	**-**	**$213,208**
Services & Supplies							
Instate Travel	-	-	1,575	-	-	-	1,575
Employee Training	-	-	1,425	-	-	-	1,425
Office Expenses	-	-	2,835	-	-	-	2,835
Telecommunications	-	-	945	-	-	-	945
Data Processing	-	-	1,155	-	-	-	1,155

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	-	-	215	-	-	-	215
Other Services and Supplies	-	-	4,900	-	-	-	4,900
Expendable Prop 250 - 5000	-	-	4,300	-	-	-	4,300
IT Expendable Property	-	-	2,500	-	-	-	2,500
Total Services & Supplies	**-**	**-**	**$19,850**	**-**	**-**	**-**	**$19,850**
Total Expenditures							
Total Expenditures	-	-	233,058	-	-	-	233,058
Total Expenditures	**-**	**-**	**$233,058**	**-**	**-**	**-**	**$233,058**
Ending Balance							
Ending Balance	-	-	(326,619)	-	-	-	(326,619)
Total Ending Balance	**-**	**-**	**($326,619)**	**-**	**-**	**-**	**($326,619)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.92
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.92**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1940	1427304		OAS C1245 A P	FISCAL ANALYST 3	30	PF	22	3	6,350	139,700	72,670	212,370	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**139,700**	**72,670**	**212,370**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**139,700**	**72,670**	**212,370**	**1**	**0.92**

Policy Package 104 Addressing Homelessness with PSH

See Governor's Budget on page J-32

Package Description

Permanent Supportive Housing (PSH) utilizes national best practices and is a proven strategy to successfully house individuals experiencing chronic homelessness. This package requests an additional $75 million in development resources through Article XI-Q bond proceeds, which is anticipated to create 500 new PSH units. Funding for these units will be accomplished primarily through this dedicated PSH funding, as well as through leveraging other state and federal funding sources to maximize the impact of this critical state investment. This complex bundling of resources will continue to be delivered through a coordinated process at OHCS as was conducted through the 2021-23 biennium.

PSH units serve extremely low-income households in units with rent assistance that are restricted to serve those 60 percent area median income (AMI) and below. This structure allows chronically homeless households with little to no income to live in units permanently with the support of deeply affordable rents and voluntary onsite support services. Eligible individuals may access PSH units through their region's continuum of care coordinated entry system.

This request includes $1.75 million for rental assistance and supportive services related to 125 units we estimate will be occupied in the 2023-25 biennium.

Costs of issuance and debt service on Article XI-Q bonds are in this program unit. The bond proceeds are shown in the Capital Construction program unit. Construction funds will be administered by staff in the Multifamily Rental Housing program unit, and rental assistance and tenant services are administered by staff in the Project-Based Rental Assistance program unit.

Purpose

This investment package addresses the complex needs of unhoused persons who cannot remain stably housed without supportive tenancy services and rental assistance. OHCS has an established priority of using PSH resources to address the unique needs of those experiencing chronic homelessness, persons who are experiencing long-term homelessness, and/or have a disability. This program provides permanent housing with permanent project-based rent assistance and supportive services to keep vulnerable tenants safely and stably housed.

The PSH program advances several 2019-2023 Statewide Housing Plan priorities: Permanent Supportive Housing, Addressing Homelessness, Affordable Rental Housing, Equity and Racial Justice. This investment requests resources that sustainability supports the PSH program and allow OHCS to proactively continue creating PSH housing units urgently needed across the state.

How Achieved

Successfully developing and operating PSH is a complex task with many inter-connected roles that need to be built into project design and operations. OHCS hosts the Supportive Housing Institute to bring together the key three entities in any successful PSH development: the developer, the property manager, and the service provider. These project teams are also encouraged to have a member with lived experience to inform design and operations. The Institute prepares the project group as they address barriers commonly faced by these developments and creates a peer support group with fellow cohort members. To be eligible for PSH program funds, the development team must have received technical assistance and training through attending a Supportive Housing Institute.

Capital Funds:
Bond proceeds dedicated to PSH capital development will be offered through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. Other department programmatic resources aligned with PSH priorities are also used to secure new units to serve chronic homeless with permanent supportive housing; any related slots are limited to the placements requested. Notably, as bond proceeds are not able to be invested on Tribal lands given the ownership requirements, OHCS strategically uses other sources of gap funding to move those projects forward. Following these competitive funding rounds, OHCS will score proposals and present funding recommendations to the Housing Stability Council (HSC) for approval. Reservation letters are issued after HSC approval, then loans are closed, and construction begins. Once construction is complete, properties are placed in service and can begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years
- PSH capital fund payments are reimbursed through construction draws and rent assistance and supportive services funding is paid monthly.

Staffing Impact

No additional staff is requested in this program unit.

Quantifying Results

Together, these development resources and funding for rent assistance and services will ensure our ability to produce 500 units of permanent supportive housing. This is accomplished through leveraging these dedicated development resources with other available state and federal funds to produce 500 units that can layer PSH specific rent assistance and services for the chronically homeless. The units must be affordable for 20 to 30 years, but in many cases, will be affordable for 40 to 60 years. The units would be ready to house tenants within three years of the funding becoming available to OHCS.

Equity and Racial Justice Impact

According to the racial disparities and disproportionality index from the Corporation for Supportive Housing, Black Oregonians are 3.3 times more likely than all others to experience chronic homelessness and Native Americans living in Oregon are 3.99 times more likely than all others to experience chronic homelessness. Coupling housing with culturally responsive services and supports, and culturally specific partnerships is critical to decreasing disparity for Black and Native American people in Oregon.

PSH is a crucial part of the wide spectrum of affordable housing and a proven model for successfully housing people experiencing chronic homelessness and reducing barriers to housing instability. Because PSH focuses on people with the highest needs and who may touch various systems (I.e., justice systems, homeless service systems, foster care, etc.), an investment in PSH can help us reach better outcomes for people and can reduce costs on health care, justice systems, emergency services and other public systems. Knowing the racial disparities we see in chronic homelessness, specifically for Black and Native American people, it is important that we prioritize culturally responsive partnerships and projects led by Tribes to ensure we are meeting the unique needs and circumstances these communities are navigating.

Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects. As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining plans to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

All of these requirements are intended to directly impact the historic and current barriers Black and Native American people, and other historically marginalized communities, have experienced in accessing safe, stable, and affordable housing.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$905,000	$0	**$905,000**
Debt Service	$2,989,722	$0	$0	**$2,989,722**
Total Package 104	**$2,989,722**	**$905,000**	**$0**	**$3,894,722**

2025-27 Fiscal Impact

The Other Funds Services and Supplies expenditures will be phased out in 2025-27. General Fund Debt Service related to these bonds will increase to $13,361,636.

Governor's Budget

The Governor's Budget increased the Article XI-Q bonds to $130 million. This changed the costs of issuance to $891,222 and debt service to $5,737,279.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$891,222	$0	**$891,222**
Debt Service	$5,737,279	$0	$0	**$5,737,279**
Total Package 104	**$5,737,279**	**$891,222**	**$0**	**$6,628,501**

2025-27 Fiscal Impact

The Other Funds Services and Supplies expenditures will be phased out in 2025-27. General Fund Debt Service related to these bonds will increase to $23,852,780.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 104 - Addressing Homelessness with PSH

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,737,279	-	-	-	-	-	5,737,279
General Fund Obligation Bonds	-	-	891,222	-	-	-	891,222
Total Revenues	**$5,737,279**	**-**	**$891,222**	**-**	**-**	**-**	**$6,628,501**
Services & Supplies							
Other Services and Supplies	-	-	891,222	-	-	-	891,222
Total Services & Supplies	**-**	**-**	**$891,222**	**-**	**-**	**-**	**$891,222**
Debt Service							
Principal - Bonds	1,791,111	-	-	-	-	-	1,791,111
Interest - Bonds	3,946,168	-	-	-	-	-	3,946,168
Total Debt Service	**$5,737,279**	**-**	**-**	**-**	**-**	**-**	**$5,737,279**
Total Expenditures							
Total Expenditures	5,737,279	-	891,222	-	-	-	6,628,501
Total Expenditures	**$5,737,279**	**-**	**$891,222**	**-**	**-**	**-**	**$6,628,501**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Housing and Community Services Department #91400

Policy Package 105 LIFTing up OR: Building Affordable Housing

See Governor's Budget on page J-38

Package Description

This $200 million Article XI-Q bond funds request will fund the successful Local Innovation Fast Track (LIFT) development program to continue meaningful increases in the supply of publicly financed affordable rental housing and homeownership opportunities across Oregon. This request mirrors the request in bond proceeds from the 2021-23 Agency Request Budget.

The LIFT Rental program is a robust source of state funds that focuses on developing new affordable rental housing units that prioritize historically underserved communities, including rural regions and communities of color across Oregon. These resources are combined with other federal funds and require a 36-month funding-to-service commitment from awarded projects. Since the program inception, the resources allocated have been successfully deployed to fund new affordable rental housing statewide. Requests for LIFT development resources submitted in the 2022 competitive offering were 2.6 times the amount of resources able to be invested, giving confidence that these resources can continue to be deployed to serve the states housing needs.

The LIFT Homeownership Program, established alongside the LIFT Rental Program in 2016, is intended to create affordable homeownership opportunities for low- to moderate-income families. These funds are for new construction or conversion of existing non-housing structures with units being completed and ready for sale within 36 months of receiving a funding reservation. A homeownership development set-aside of up to 20 percent will be dedicated based on anticipated demand; unused resources from this set-aside will be used to fund affordable rental housing development.

Costs of bond issuance and debt service are included in this program unit. Article XI-Q bond proceeds are shown in the Capital Construction program unit. Construction funds will be administered by staff in the Multifamily Rental Housing and Single Family Housing program units.

Purpose

The Oregon Regional Housing Needs analysis developed in conjunction with the Department of Land Conservation and Development (DLCD) found that 584,000 housing units must be built across Oregon in the next 20 years to meet demand. The same analysis found that today the state is roughly 140,000 units short of meeting current need. Approximately half of both housing figures must be affordable at 80 percent of the area median income. This ongoing engagement with DLCD

aims to ensure that communities statewide have the tools locally to create development friendly dynamics to be responsive to the tremendous need for increased housing supply.

This package addresses the shortage of affordable rental housing in Oregon. The LIFT Rental program is statutorily designed to specifically address the unmet housing needs of communities of color and rural Oregonians aligning with the Rural Communities and Equity and Racial Justice priorities of the OHCS 2019-2023 Statewide Housing Plan. OHCS has reached the 19,000-unit mark of its 25,000 affordable housing unit goal in the current Plan.

How Achieved

In the 2021-23 biennium, OHCS received a fourth investment in the LIFT program of $360 million in Article XI-Q bonds. In the context of Oregon's current housing crisis, LIFT Rental is a nationally acclaimed program and is one of the most impactful funding sources to get affordable housing projects developed.

The LIFT Article XI-Q bond funds are loaned at zero percent interest and are deferred for the loan affordability period (20 to 30 years depending on other project financing). The borrower can repay the loan at the end of the affordability period or choose to extend the affordability period for an amount of time equal to the first affordability period. With this extension, the loan is considered satisfied and requires no payments. OHCS believes that most borrowers will choose the option to extend the affordability period with loan satisfaction.

While we have traditionally offered LIFT resources under the assumption that sponsors are able to leverage federal 4% Low Income Housing Tax Credit (LIHTC), constraints on the private activity bond (PAB) limit necessitated changes in OHCS' strategy. Without the PAB authority needed to generate the 4% LIHTC, in the 2022–2023 fund offerings OHCS has worked with the Housing Stability Council to create a strong path for continuing needed development by allocating LIFT resources to fund smaller projects without leveraging the federal tax credit. In these cases, projects are able to include related Oregon Affordable Housing Tax Credits to be able to offer more affordable rents and otherwise support innovative approaches to development. In addition, in 2022, OHCS dedicated a portion of these resources specifically to ready development opportunities in areas devastated by the 2020 wildfires. Despite all potential obstacles, LIFT has proven to be resilient and continually able to attract viable project proposals, demonstrating performance and impact in expanding the supply of affordable housing.

Bond proceeds will be made available through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. OHCS will score proposals and present funding recommendations to Housing Stability Council (HSC) for their approval. Reservations letters are issued after HSC approval, loans are then closed, and construction begins. Once construction is complete, properties are placed in service and begin

to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years

Staffing Impact

No additional staff is requested in this program unit.

Quantifying Results

An investment of $200 million in the LIFT program will result in an estimated 1,200 to 1,500 new affordable rental units and up to 170 homeownership units ready to house Oregonians three to five years after the funding becomes available to OHCS. These units will remain affordable for at least 20 to 30 years, but in many cases, for 40 to 60 years. In calendar years 2020 and 2021, 42 percent of the units funded by LIFT were in rural parts of the state. Assuming a similar trend going forward, the 2023-25 request would add approximately 630 affordable units to rural Oregon.

All the units funded with LIFT funds will have rents restricted to amounts affordable to households earning 60 percent of the area median family income or less. If past trends continue, about 30 percent of the units will be affordable to households with income at 50 percent of area median family income or less through either project-based assistance or rents set at that level.

This investment in LIFT will also ensure that more affordable family-sized units are being built throughout the state. In calendar years 2020 and 2021, approximately one-third of all the units in urban and rural areas were 3-bedrooms; an additional 43 percent in rural areas and 33 percent in urban areas were 2-bedrooms.

Equity and Racial Justice Impact

In Oregon, Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities face some of the deepest disparities in housing opportunities, including navigating high housing cost burdens and access to quality, affordable units. We know that affordable housing increases financial stability and allows people and families to prioritize spending on what matters most, including food, transportation, healthcare, and savings. The LIFT Rental program is intended to create new affordable housing units that serve communities with historic housing outcome disparities, including Black, Indigenous, Latino/a/x,

Asian, Pacific Islander and Tribal communities. While Article XI-Q bonds cannot be invested on Tribal lands given the related ownership controls, OHCS prioritizes the use of other state gap funding to ensure our ability to fund housing development on Tribal lands. It also focuses on service to families by prioritizing family-sized units. In order to meet these goals, LIFT requires all applications for funding to focus on service to at least one Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal community. Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement, and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects.

As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining their plan to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

OHCS continues to grow and learn about what it looks like to center equity and racial justice in our program offerings, and we anticipate more stringent requirements specific to equity and racial justice, specifically MWESB contracting, will be added to future rounds of LIFT funding.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$1,770,000	$0	**$1,770,000**
Debt Service	$8,522,648	$0	$0	**$8,522,648**
Total Package 105	**$8,522,648**	**$1,770,000**	**$0**	**$10,292,648**

2025-27 Fiscal Impact

The Other Funds Services and Supplies expenditures will be phased out in 2025-27. General Fund Debt Service related to these bonds will increase to $35,431,027.

Governor's Budget

The Governor's Budget increased the Article XI-Q bonds to $770 million. This changed the costs of issuance to $5,278,778 and debt service to $533,982,343.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$5,278,778	$0	**$5,278,778**
Debt Service	$33,982,343	$0	$0	**$33,982,343**
Total Package 105	**$33,982,343**	**$5,278,778**	**$0**	**$39,261,121**

2025-27 Fiscal Impact

The Other Funds Services and Supplies expenditures will be phased out in 2025-27. General Fund Debt Service related to these bonds will increase to $141,281,841.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 105 - LIFTing up OR: Building Affordable Housing

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	33,982,343	-	-	-	-	-	33,982,343
General Fund Obligation Bonds	-	-	5,278,778	-	-	-	5,278,778
Total Revenues	**$33,982,343**	**-**	**$5,278,778**	**-**	**-**	**-**	**$39,261,121**
Services & Supplies							
Other Services and Supplies	-	-	5,278,778	-	-	-	5,278,778
Total Services & Supplies	**-**	**-**	**$5,278,778**	**-**	**-**	**-**	**$5,278,778**
Debt Service							
Principal - Bonds	10,608,889	-	-	-	-	-	10,608,889
Interest - Bonds	23,373,454	-	-	-	-	-	23,373,454
Total Debt Service	**$33,982,343**	**-**	**-**	**-**	**-**	**-**	**$33,982,343**
Total Expenditures							
Total Expenditures	33,982,343	-	5,278,778	-	-	-	39,261,121
Total Expenditures	**$33,982,343**	**-**	**$5,278,778**	**-**	**-**	**-**	**$39,261,121**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Housing and Community Services Department #91400

Policy Package 107 Preserving Oregon's Affordable Housing Stock

See Governor's Budget on page J-45

Package Description

The State of Oregon is experiencing a housing crisis and has mobilized historic levels of state resources to address the profound, ongoing need for affordable rental housing. As we continue developing new affordable housing at an unprecedented pace, it is essential and cost-effective to ensure we are preserving and maintaining the current affordable housing stock.

OHCS is requesting resources to preserve publicly funded affordable rental housing across the state. The affordable rental housing portfolio is extremely diverse, with multiple opportunities for preservation intervention to maintain current stock as the state makes progress in creating new, additional units.

This $175 million request has three components:

- Publicly Supported Housing Preservation Pool ($100 million)
- Portfolio Stabilization Fund ($50 million)
- Manufactured Housing Park Preservation Program ($25 million)

These resources will be used to prevent withdrawal from the affordable housing program, prevent foreclosure and loan forfeiture, address necessary life and safety repairs within OHCS' portfolio properties, and provide resources to preserve manufactured home parks.

Costs of bond issuance and debt service are included in this program unit. Construction funds will be administered by staff in the Multifamily Rental Housing program unit.

Purpose

Oregon's housing crisis is supply driven. According to Oregon's Regional Housing Needs Analysis, Oregon must build more than 140,000 affordable homes over the next twenty years while not losing ground on our existing housing stock. With more than 8,000 affordable homes at risk of loss over the next eight years, we have an urgent need to prioritize preservation.

Publicly Supported Housing (PuSH) Preservation Pool

When the terms of affordability restrictions or federal rental assistance contracts expire, current law allows a property owner to withdraw their property from continued use as an affordable rental development. When executed through a sale on the open market, the property owner is required to follow a legal process as outlined in House Bill 2002 (2019), which allows a housing provider willing to extend the affordability restrictions through a designee process to match the market offer, known as the ‘‘right of first refusal.” The law also allows the state, its designee, or a participating local jurisdiction to exercise this right of first refusal to purchase the property and thus extend its affordability period. Currently, no funding is available to assist these designees when competing with market rate or variable land use entities, making a successful purchase very challenging and infrequent. Additionally, many federal subsidies that are lost in these transactions cannot be replaced once properties are transferred to market rate rental units. This request for resources is one critical step in identify and making available needed resources to steward these prior investments into a new phase of long-term affordability.

Portfolio Stabilization Preservation Fund

Establishing a Portfolio Stabilization Preservation Fund will benefit the OHCS portfolio properties by expanding the tools the Asset Management team can use to intervene with properties at risk of foreclosure, loan forfeiture, or experiencing life and safety issues affecting tenants. Several potential benefits are associated with the implementation of such a fund:

- A reduction in the overall number of at-risk properties in the OHCS portfolio.
- A reduction in the number of competitive funding applications for rehabilitation of existing properties under 30 years of age.
- The ability to better respond to legislative changes in support of environmental changes, such as cooling requirements and mitigating fire dangers.
- Improved living conditions for affordable housing tenants.
- Improved access to resources for developers with smaller portfolios.
- Reduced risk of rent increases for vulnerable tenants when the owner needs funds for repairs and upgrades.

Manufactured Housing Park Preservation Program

Manufactured home parks are especially vulnerable to sale and closure as land values increase across the state. The sale of a park can devastate families in rural and urban areas where other options for affordable housing are limited. The State of Oregon has utilized resources to preserve these parks by incentivizing non-profits to purchase at-risk parks and/or to incent tenant cooperatives to purchase and operate the properties. This is the approach OHCS will continue to take with this additional funding.

How Achieved

We are requesting a combination of General Fund and Lottery Bond proceeds to preserve critical affordable housing. General Fund resources will be used when funds are granted for any of the preservation strategies, since loans are not possible with these funds. Bond proceeds will be available for loans or grants, whichever is most appropriate in the specific situation.

Publicly Supported Housing Preservation Pool

A dedicated funding stream would help incentivize the purchase and management of these affordable rental properties, preserving their affordability. These dollars would also bring much-needed access to capital to meet elevated market costs if a motivated designee could not otherwise compete with a private purchaser. Providing purchase assistance to designees is a *significantly* more cost-effective option in securing housing opportunities for Oregonians when compared to developing new housing to replace existing stock.

An updated program framework with a deliberate focus on a sustainable offering of resources will be developed and integrated into the current Publicly Supported Housing (PuSH) notice of funding process (HB 2002 (2019)). We estimate that within six months of funding approval, OHCS can establish the program and funds would be accessible to interested purchasers of expiring affordable housing developments soon after the program launch. The funds could be used as a low-interest or forgivable loan or possibly a grant depending upon the source of funds, capital, and repayment to extend affordability. The delivery of the PuSH pool resources would likely be tied to the expiration of a publicly supported housing project and an organization desiring to purchase the expiring property to preserve it. Potential buyers would need to undergo an underwriting and affordability restriction process similar to current preservation efforts to access the loan or grant.

Portfolio Stabilization Preservation Fund

The Agency will be piloting a Portfolio Stabilization Fund effort beginning in late 2022, expected to help ensure a better understanding of the needs and priorities of administering such a fund. Lessons from the pilot will inform the development of a framework for an open, non-competitive application process. The process, as incorporated through the pilot framework approved by Housing Stability Council, includes an asset management assessment, developed in collaboration with various stakeholder groups. Depending on the circumstance, properties would agree to certain regulatory agreements, including rent increase restrictions, affordability extensions, specific utilization parameters, and others.

Improvements to portfolio performance is estimated to be identifiable between years three and four as reportable data is generated from Portfolio Administration’s Risk Analysis Review Reporting (RARR) system in year-to-year comparisons of risk rating trends. The number of at-risk properties should show improvement in year three and substantial reductions by year four of the Portfolio Stabilization Fund operations.

Manufactured Housing Park Preservation Program
This investment renews the program; the framework will be developed and integrated into the current PuSH notice process. The program is expected to be established within six months of funding approval and would be accessible to interested purchasers of expiring affordable housing immediately after the program launch. The funds could be used as a low-interest or forgivable loan (or possibly a grant) depending upon the capital need and the ability of the designee to repay and/or extend affordability. The Manufactured Housing Park Preservation Program will be implemented through a non-competitive pool process, using the same approach that has been used for the program in past biennia. This is a program that OHCS has previously delivered with success.

Staffing Impact

No additional staff is requested in this program unit.

Quantifying Results

Publicly Supported Housing Preservation Pool
Success will be measured by the number of affordable units saved, the amount of rent assistance retained, and the utilization of the funds. Results will be seen as projects announce withdrawal and try to sell. It is hard to predict or determine which of the projects may want to withdraw their property and sell, but a number of properties will have this option in the next few years. With a $100 million investment in this fund, we estimate that we will be able to preserve approximately 785 units that may otherwise lose their affordability restrictions.

Portfolio Stabilization Preservation Fund
Since this is a pilot fund, past activity data doesn't exist to help us predict how many units and tenants might benefit from this program, but we can estimate that approximately 2,500 units could be stabilized with a $50 million investment. This fund would also result in a reduction of at-risk properties in the OHCS portfolio, freeing up other valuable and competitive preservation resources for other projects. Additionally, this fund will lead to tenant benefits, including a reduction in the number of rent increases needed at properties, increased energy efficiency and climate resiliency of the buildings, and general improved living conditions at properties.

Manufactured Housing Park Preservation Program
OHCS has been successfully preserving manufactured home parks since 2006. A total of 27 manufactured home parks with approximately 1,660 homes have been preserved in that time. The vast majority of the parks are now operated by tenant cooperatives, giving tenants more control over future costs. An investment of $25 million to continue this program should preserve an additional 450 homes in at-risk manufactured home parks.

Equity and Racial Justice Impact

Communities of color have been disadvantaged economically, and therefore are overrepresented as low-income households. Preserving access to affordable housing is critical to these communities, particularly in the current housing crisis. Similarly, the loss of rental assistance would have a greater impact on the Black, Indigenous, and People of Color (BIPOC) community for the same reasons. Owners of affordable rental housing are motivated to convert to market with higher rents, in particular when located in gentrifying communities. As we see in data consistently, these are neighborhoods with higher rates of communities of color.

Preventing large rental increases and improving the quality of life for residents is a clear Equity and Racial Justice benefit. As poverty and housing needs inequitably affect communities of color, incentivizing affordable rental increases, improving the quality of our existing affordable housing inventory, and addressing climate resiliency are important goals.

As with all development projects, the agency will encourage the engagement of Minority, Women, Emerging Small Business (M/WESB) and other underserved or disadvantaged Certified Oregon businesses on projects receiving funding via the Portfolio Stabilization Fund Pool. In addition, we plan to include ERJ expectations in each application and will confirm project satisfaction of and compliance with established resident service plans and/or Affirmative Fair Housing Marketing Plans. All fund applicants will be required to submit a signed Equity, Diversity, and Inclusion Agreement, which commits the applicant to making strides within their organization and its work toward diversity, equity and inclusion as outlined in the application.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$1,115,178	$0	**$1,115,178**
Total Package 107	**$0**	**$1,115,178**	**$0**	**$1,115,178**

2025-27 Fiscal Impact

The Other Funds Services and Supplies expenditures will be phased out in 2025-27. Lottery Funds Debt Service related to these bonds is estimated at $24,259,713.

Governor's Budget

The Governor's Budget reduced the lottery bond proceeds to $100 million. This changed the costs of issuance to $947,376.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$947,376	$0	**$947,376**
Total Package 107	**$0**	**$947,376**	**$0**	**$947,376**

2025-27 Fiscal Impact

The Other Funds Services and Supplies expenditures will be phased out in 2025-27. Lottery Funds Debt Service related to these bonds is estimated at $20,211,172.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 107 - Preserving Oregon's Affordable Housing Stock

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	947,376	-	-	-	947,376
Total Revenues	**-**	**-**	**$947,376**	**-**	**-**	**-**	**$947,376**
Services & Supplies							
Other Services and Supplies	-	-	947,376	-	-	-	947,376
Total Services & Supplies	**-**	**-**	**$947,376**	**-**	**-**	**-**	**$947,376**
Total Expenditures							
Total Expenditures	-	-	947,376	-	-	-	947,376
Total Expenditures	**-**	**-**	**$947,376**	**-**	**-**	**-**	**$947,376**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-080-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Interest Income	147,561	-	-	-	-	-
Transfer In - Intrafund	37,102	-	-	-	-	-
Tsfr From Administrative Svcs	21,551,699	25,180,556	25,180,556	28,443,620	28,443,620	-
Tsfr From Water Resources Dept	20,381	-	-	-	-	-
Transfer Out - Intrafund	(37,093)	-	-	-	-	-
Total Lottery Funds	**$21,719,650**	**$25,180,556**	**$25,180,556**	**$28,443,620**	**$28,443,620**	**-**
Other Funds						
General Fund Obligation Bonds	-	3,490,000	3,490,000	2,675,000	6,170,000	-
Lottery Bonds	-	780,071	780,071	1,115,178	947,376	-
Interest Income	30,659	87,428	87,428	12,948	12,948	-
Other Revenues	5,475,724	-	-	-	-	-
Transfer In - Intrafund	10,574,265	5,540,211	5,540,211	8,376,529	8,376,529	-
Tsfr From Administrative Svcs	1,048	-	-	-	-	-
Transfer Out - Intrafund	(3,088,648)	-	-	(347,462)	(347,462)	-
Total Other Funds	**$12,993,048**	**$9,897,710**	**$9,897,710**	**$11,832,193**	**$15,159,391**	**-**
Federal Funds						
Federal Funds	2,588	-	-	-	-	-
Total Federal Funds	**$2,588**	**-**	**-**	**-**	**-**	**-**
Nonlimited Other Funds						
Dedicated Fund Oblig Bonds	-	50,000,000	50,000,000	50,000,000	50,000,000	-
Revenue Bonds	231,405,000	500,000,000	500,000,000	500,000,000	500,000,000	-
Interest Income	82,219,975	89,600,000	89,600,000	89,600,000	89,600,000	-
Housing Div Loan Repayments	361,865,755	315,000,000	315,000,000	315,000,000	315,000,000	-
Other Revenues	(830,291)	5,000,000	5,000,000	5,000,000	5,000,000	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-080-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Nonlimited Other Funds						
Transfer In - Intrafund	400,321,432	367,512,148	367,512,148	324,175,922	324,175,922	-
Transfer Out - Intrafund	(406,779,604)	(377,012,148)	(377,012,148)	(335,175,922)	(335,175,922)	-
Total Nonlimited Other Funds	**$668,202,267**	**$950,100,000**	**$950,100,000**	**$948,600,000**	**$948,600,000**	**-**

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Bond Activities & Debt Service

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
LOTTERY FUNDS								
Interest Income	4430	0605	$147,561	$0	$0	$0	$0	$0
Transfer In - Intrafund	4430	1010	$37,102	$0	$0	$0	$0	$0
Tsfr From Administrative Svcs	4430	1107	$21,551,699	$25,180,556	$25,180,556	$28,443,620	$28,443,620	$0
Tsfr From Water Resources Dept	4430	1690	$20,381	$0	$0	$0	$0	$0
Transfer Out - Intrafund	4430	2010	($37,093)	$0	$0	$0	$0	$0
TOTAL LOTTERY FUNDS			**$21,719,650**	**$25,180,556**	**$25,180,556**	**$28,443,620**	**$28,443,620**	**$0**
OTHER FUNDS								
General Fund Obligation Bonds								
GO Bonds (Costs of Issuance)	3400	0555	$0	$3,490,000	$3,490,000	$2,675,000	$6,170,000	$0
Lottery Bonds								
Lottery Bonds (Housing Preservation)	3400	0565	$0	$0	$0	$1,115,178	$947,376	$0
Lottery Bonds (Wildfire Recovery)	3400	0565	$0	$780,071	$780,071	$0	$0	$0
Interest Income								
Interest Earnings (multiple accounts)	3400	0605	$30,657	$87,428	$87,428	$12,948	$12,948	$0
Interest Earnings	3430	0605	$2	$0	$0	$0	$0	$0
Other Revenues	3400	0975	$5,475,724	$0	$0	$0	$0	$0
Transfer In - Intrafund								
Transfer In for Debt Management Section	3400	1010	$1,661,238	$2,240,211	$2,240,211	$2,847,992	$2,847,992	$0
Transfer In for Bond Programs	3400	1010	$8,875,934	$3,300,000	$3,300,000	$5,528,537	$5,528,537	$0
Transfer In for Bond Programs	3430	1010	$37,093	$0	$0	$0	$0	$0
Tsfr From Administrative Svcs	3430	1107	$1,048	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	($3,088,648)	$0	$0	($347,462)	($347,462)	$0
TOTAL OTHER FUNDS			**$12,993,048**	**$9,897,710**	**$9,897,710**	**$11,832,193**	**$15,159,391**	**$0**
FEDERAL FUNDS								
Federal Funds								
Multiple agencies for allocated costs	6400	0995	$2,588	$0	$0	$0	$0	$0
TOTAL FEDERAL FUNDS			**$2,588**	**$0**	**$0**	**$0**	**$0**	**$0**
NONLIMITED OTHER FUNDS								
Dedicated Fund Obligation Bonds								
Elderly & Disabled Bond Program	3200	0560	$0	$50,000,000	$50,000,000	$50,000,000	$50,000,000	$0
Revenue Bonds								
Oregon Bond Residential Loan Program	3200	0570	$231,405,000	$500,000,000	$500,000,000	$500,000,000	$500,000,000	$0
Interest Income								
Elderly & Disabled Bond Program	3200	0605	$6,994,682	$12,000,000	$12,000,000	$12,000,000	$12,000,000	$0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Bond Activities & Debt Service								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
NONLIMITED OTHER FUNDS (continued)								
Interest Income								
Multifamily Housing Bond Program	3200	0605	$6,000,072	$12,600,000	$12,600,000	$12,600,000	$12,600,000	$0
Oregon Bond Residential Loan Program	3200	0605	$69,225,221	$65,000,000	$65,000,000	$65,000,000	$65,000,000	$0
Housing Div Loan Repayments								
Elderly & Disabled Bond Program	3200	0930	$19,789,577	$25,000,000	$25,000,000	$25,000,000	$25,000,000	$0
Multifamily Housing Bond Program	3200	0930	$26,010,430	$60,000,000	$60,000,000	$60,000,000	$60,000,000	$0
Oregon Bond Residential Loan Program	3200	0930	$316,065,748	$230,000,000	$230,000,000	$230,000,000	$230,000,000	$0
Other Revenues	3200	0975	($830,291)	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$0
Transfer In - Intrafund								
T-In for Non-Limited	3200	1010	$27,575,522	$0	$0	$0	$0	$0
T-In for Debt Svc	3230	1010	$372,745,910	$367,512,148	$367,512,148	$324,175,922	$324,175,922	$0
Transfer Out - Intrafund								
Elderly & Disabled Bond Program	3200	2010	($12,502,087)	($39,289,653)	($39,289,653)	($9,975,504)	($9,975,504)	$0
Multifamily Housing Bond Program	3200	2010	($27,030,437)	($64,248,164)	($64,248,164)	($10,738,352)	($10,738,352)	$0
Oregon Bond Residential Loan Program	3200	2010	($367,247,080)	($273,474,331)	($273,474,331)	($314,462,066)	($314,462,066)	$0
TOTAL NONLIMITED OTHER FUNDS			**$668,202,267**	**$950,100,000**	**$950,100,000**	**$948,600,000**	**$948,600,000**	**$0**

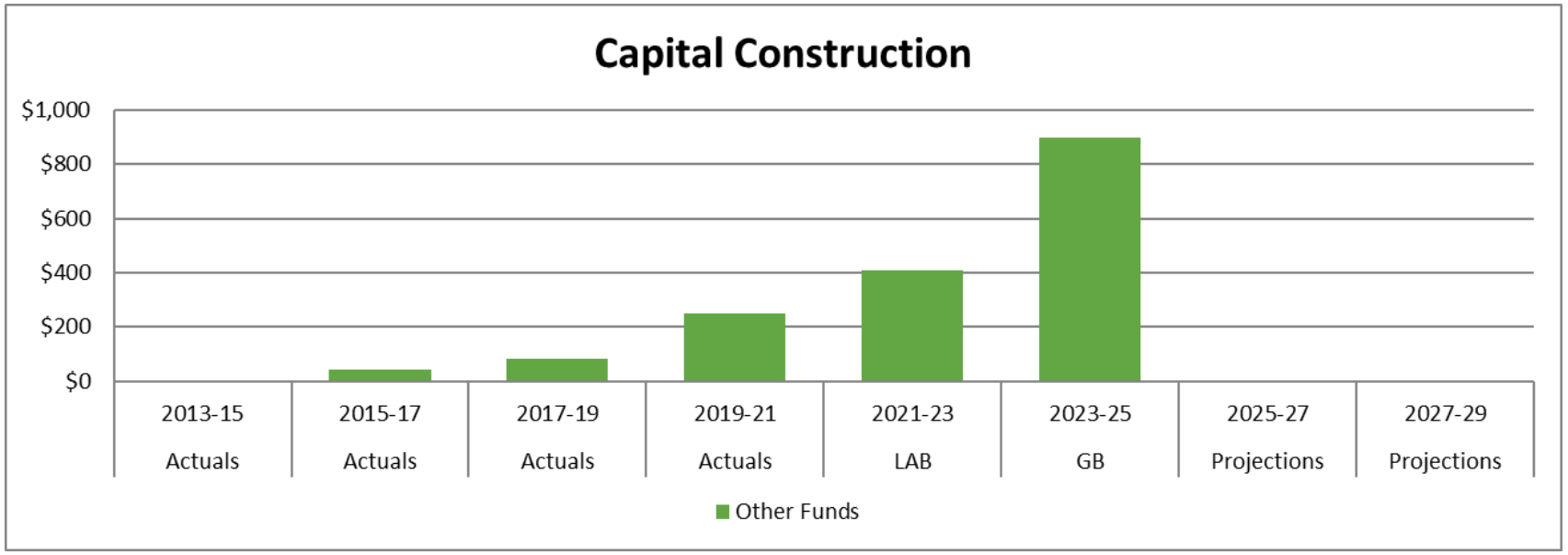
Capital Construction

OREGON HOUSING and COMMUNITY SERVICES

Housing and Community Services Department #91400

Capital Construction Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Caleb Yant, Deputy Director



Program Overview

The Capital Construction program unit was created in 2015 to receive $40 million in proceeds from Article XI-Q bonds to create the Local Innovation and Fast Track (LIFT) housing program. This was subsequently added to in 2017 with $80 million, and then expanded in 2019 to fund both LIFT and the Permanent Supportive Housing (PSH) Initiative. Both programs were funded in 2019-21 and 2021-23, and additional investments are requested in 2023-25.

The LIFT Program's objective is to build new affordable housing and homeownership opportunities for low income households, especially families. The PSH Initiative is focused on serving those experiencing chronic homelessness by providing a housing unit, rent assistance and tenant support services to ensure ongoing housing affordability and tenancy.

Housing and Community Services Department #91400

Program Funding Request

The 2023-25 Governor's Budget provides $770 million in General Obligation bonds to continue the LIFT program and $130 million in the PSH program.

Capital Construction								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 GB**	**2025-27 Projections**	**2027-229 Projections**
Other Funds	0	40,000,000	80,000,000	250,000,000	410,000,000	900,000,000	0	0
All Funds	**0**	**40,000,000**	**80,000,000**	**250,000,000**	**410,000,000**	**900,000,000**	**0**	**0**
Positions/FTE	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0

Program Description

LIFT allows Oregon Housing and Community Services (OHCS) and its partners to add to the supply of affordable housing, especially for historically underserved communities. At a time when Oregon has a significant shortage of affordable housing across the state, this additional source of housing funds is a significant investment in response to the need. Permanent Supportive Housing provides rent-assisted housing with tenancy supports to vulnerable households experiencing chronic homelessness. The Land Acquisition Program allows communities to engage proactively in ensuring ongoing ability to create affordable housing in their community by securing land as it becomes available.

Key to these programs is leveraging the use of the Article XI-Q bond funding for housing development; these funds require the state to own or operate any real property. OHCS has found a means to work within these parameters by putting the funds in a first position loan in conjunction with distinct operational oversight authorities.

Program Justification

Development of affordable rental housing and homeownership programs helps ensure that all Oregonians have access to decent housing which meets their basic needs. It allows them to reach their full potential by increasing the availability of affordable rental housing and ensuring existing affordable rental housing stock is safe and decent, as well as reducing the housing cost burden for qualified tenants.

Program Performance

LIFT program results will be measured and assessed for performance. Currently identified outcome metrics for the LIFT program are:

- Increase in affordable housing inventory; measured by the number of new units built.
- More affordable rental housing units available in rural communities.
- More affordable rental housing units available that serve communities of color.

- More affordable homeownership units available in rural communities
- More affordable homeownership units available that serve communities of color
- Implement innovative and replicable cost containment strategies; measured through comparison of projects funded with LIFT proceeds to traditional multifamily housing costs, such as RS Means.

Permanent Supportive Housing will be measured by the number of new PSH units available to those experiencing chronic homelessness, as referred through local coordinated entry systems. This collaboration will ensure that the state's most vulnerable people, living without housing, are provided safe, decent, and sanitary housing. Fundamental to all program efforts is a lens toward equity and racial justice, ensuring that housing opportunities reflect the populations that have been historically under-represented in our public system supports.

Enabling Legislation and Program Authorization

ORS 458.485 – Local Innovation and Fast Track Housing

Funding Streams

Proceeds from the sale of Article XI-Q General Obligation bonds provide the funding for the LIFT program and the Permanent Supportive Housing initiative. General Fund is appropriated to OHCS in order to make regular debt service payments on outstanding bonds, shown in the Bond Activities and Debt Service program unit.

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

OHCS's funding request for 2023-25 increases funding approved in 2021-23 from $410 million to $900 million.

Capital Construction Program Description

The Capital Construction program unit was created for proceeds from Article XI-Q General Obligation bonds to create the Local Innovation and Fast Track (LIFT) housing program. In the 2015-17 biennium, $40 million in bond proceeds were used for this program, and in the 2017-19 biennium another $80 million was approved. In the 2019-2021 biennium OHCS began receiving funding for the Permanent Supportive Housing initiative as well.

The LIFT Program's objective is to build new affordable housing for low-income households, especially families. Using this funding source allows OHCS and its partners to add to the supply of affordable housing, in particular for historically underserved communities. At a time when Oregon has a significant shortage of affordable housing across the state, this additional source of housing funds is a significant investment in response to the need. Key to LIFT program design is identifying an effective way to use the Article XI-Q bond funding for housing development. These funds require the state to own or operate any real property development that uses this resource. OHCS typically does not have an ownership stake in developments the department finances, and this type of funding was challenging to use in housing development investments made by the state.

The primary goals of the LIFT program are to: create a large number of new affordable housing units to serve low-income Oregonians, serve historically underserved communities including rural communities with less than 25,000 people, and serve communities of color. Secondary LIFT program goals are to: place affordable housing units in service as quickly as possible, serve families at or below 60 percent of area median income who are receiving services through Oregon's Department of Human Services (DHS) child welfare or family self-sufficiency programs, and identify innovative building strategies that result in lower cost affordable housing development that is replicable.

In the 2017 legislative session, House Bill 3175 modified the program and allowed it to also be used for home ownership. OHCS set aside 20 percent of the $80 million bond proceeds to develop homeownership opportunities, with the remaining 80 percent to develop rental housing opportunities.

In 2019, the Oregon Legislature approved $50 million in development capital to support the OHCS Permanent Supportive Housing (PSH) Initiative. This Initiative specifically creates stable housing for those experiencing chronic homelessness across Oregon. PSH is a specific delivery of housing that combines the affordable housing unit, rent assistance, and tenancy support services to ensure ongoing housing affordability and stability. In delivering this program, OHCS built a strong linkage to training and technical assistance that is necessary to make sure this complex structure is effectively designed and put into operation. The first cohort of applications participated in a five month "PSH Institute" in order to be eligible for accessing development resources.

Policy Package 104 Addressing Homelessness with PSH

See Governor's Budget on page K-8

Package Description

Permanent Supportive Housing (PSH) utilizes national best practices and is a proven strategy to successfully house individuals experiencing chronic homelessness. This package requests an additional $75 million in development resources through Article XI-Q bond proceeds, which is anticipated to create 500 new PSH units. Funding for these units will be accomplished primarily through this dedicated PSH funding, as well as through leveraging other state and federal funding sources to maximize the impact of this critical state investment. This complex bundling of resources will continue to be delivered through a coordinated process at OHCS as was conducted through the 21-23 biennium.

PSH units serve extremely low-income households in units with rent assistance that are restricted to serve those 60% AMI and below. This structure allows chronically homeless households with little to no income to live in units permanently with the support of deeply affordable rents and voluntary onsite support services. Eligible individuals may access PSH units through their region's continuum of care coordinated entry system.

This request includes $1.75 million for rental assistance and supportive services related to 125 units we estimate will be occupied in the 2023-25 biennium.

Article XI-Q bond proceeds are shown in this program unit. Construction funds will be administered by staff in the Multifamily Rental Housing and rental assistance and tenant services are administered by staff in the Project-Based Rental Assistance program unit. Costs of bond issuance and debt service are included in the Bond Activities and Debt Service program unit.

Purpose

This investment package addresses the complex needs of unhoused persons who cannot remain stably housed without supportive tenancy services and rental assistance. OHCS has an established priority of using PSH resources to address the unique needs of those experiencing chronic homelessness, persons who are experiencing long-term homelessness, and/or have a disability. This program provides permanent housing with permanent project-based rent assistance and supportive services to keep vulnerable tenants safely and stably housed.

The PSH program advances several 2019-2023 Statewide Housing Plan priorities: Permanent Supportive Housing, Addressing Homelessness, Affordable Rental Housing, Equity and Racial Justice. This investment requests resources that

sustainability supports the PSH program and allow OHCS to proactively continue creating PSH housing units urgently needed across the state.

How Achieved

Successfully developing and operating PSH is a complex task with many inter-connected roles that need to be built into project design and operations. OHCS hosts the Supportive Housing Institute to bring together the key three entities in any successful PSH development: the developer, the property manager, and the service provider. These project teams are also encouraged to have a member with lived experience to inform design and operations. The Institute prepares the project group as they address barriers commonly faced by these developments and creates a peer support group with fellow cohort members. To be eligible for PSH program funds, the development team must have received technical assistance and training through attending a Supportive Housing Institute.

Capital Funds:
Bond proceeds dedicated to PSH capital development will be offered through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. Other department programmatic resources aligned with PSH priorities are also used to secure new units to serve chronic homeless with permanent supportive housing; any related slots are limited to the placements requested. Notably, as bond proceeds are not able to be invested on Tribal lands given the ownership requirements, OHCS strategically uses other sources of gap funding to move those projects forward. Following these competitive funding rounds, OHCS will score proposals and present funding recommendations to the Housing Stability Council (HSC) for approval. Reservation letters are issued after HSC approval, then loans are closed, and construction begins. Once construction is complete, properties are placed in service and can begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years
- PSH capital fund payments are reimbursed through construction draws and rent assistance and supportive services funding is paid monthly.

Quantifying Results

Together, these development resources and funding for rent assistance and services will ensure our ability to produce 500 units of permanent supportive housing. This is accomplished through leveraging these dedicated development resources with other available state and federal funds to produce 500 units that can layer PSH specific rent assistance and services for the chronically homeless. The units must be affordable for 20 to 30 years, but in many cases, will be affordable for 40 to 60 years. The units would be ready to house tenants within three years of the funding becoming available to OHCS.

Equity and Racial Justice Impact

According to the racial disparities and disproportionality index from the Corporation for Supportive Housing, Black Oregonians are 3.3 times more likely than all others to experience chronic homelessness and Native Americans living in Oregon are 3.99 times more likely than all others to experience chronic homelessness. Coupling housing with culturally responsive services and supports, and culturally specific partnerships is critical to decreasing disparity for Black and Native American people in Oregon.

PSH is a crucial part of the wide spectrum of affordable housing and a proven model for successfully housing people experiencing chronic homelessness and reducing barriers to housing instability. Because PSH focuses on people with the highest needs and who may touch various systems (I.e., justice systems, homeless service systems, foster care, etc.), an investment in PSH can help us reach better outcomes for people and can reduce costs on health care, justice systems, emergency services and other public systems. Knowing the racial disparities we see in chronic homelessness, specifically for Black and Native American people, it is important that we prioritize culturally responsive partnerships and projects led by Tribes to ensure we are meeting the unique needs and circumstances these communities are navigating.

Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects. As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining plans to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

All of these requirements are intended to directly impact the historic and current barriers Black and Native American people, and other historically marginalized communities, have experienced in accessing safe, stable and affordable housing.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Capital Outlay	$0	$75,000,000	$0	**$75,000,000**
Total Package 104	**$0**	**$75,000,000**	**$0**	**$75,000,000**

2025-27 Fiscal Impact

These are one-time funds which must be spent within six years of bond issuance.

Governor's Budget

The Governor's Budget increased the Article XI-Q bond investment to $130 million.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Capital Outlay	$0	$130,000,000	$0	**$130,000,000**
Total Package 104	**$0**	**$130,000,000**	**$0**	**$130,000,000**

2025-27 Fiscal Impact

These are one-time funds which must be spent within six years of bond issuance.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 104 - Addressing Homelessness with PSH

Cross Reference Name: Capital Construction
Cross Reference Number: 91400-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	130,000,000	-	-	-	130,000,000
Total Revenues	**-**	**-**	**$130,000,000**	**-**	**-**	**-**	**$130,000,000**
Capital Outlay							
Other Capital Outlay	-	-	130,000,000	-	-	-	130,000,000
Total Capital Outlay	**-**	**-**	**$130,000,000**	**-**	**-**	**-**	**$130,000,000**
Total Expenditures							
Total Expenditures	-	-	130,000,000	-	-	-	130,000,000
Total Expenditures	**-**	**-**	**$130,000,000**	**-**	**-**	**-**	**$130,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 105 LIFTing up OR: Building Affordable Housing

See Governor's Budget on page K-13

Package Description

This $200 million Article XI-Q bond funds request will fund the successful Local Innovation Fast Track (LIFT) development program to continue meaningful increases in the supply of publicly financed affordable rental housing and homeownership opportunities across Oregon. This request mirrors the request in bond proceeds from the 2021-23 Agency Request Budget.

The LIFT Rental program is a robust source of state funds that focuses on developing new affordable rental housing units that prioritize historically underserved communities, including rural regions and communities of color across Oregon. These resources are combined with other federal funds and require a 36-month funding-to-service commitment from awarded projects. Since the program inception, the resources allocated have been successfully deployed to fund new affordable rental housing statewide. Requests for LIFT development resources submitted in the 2022 competitive offering were 2.6 times the amount of resources able to be invested, giving confidence that these resources can continue to be deployed to serve the states housing needs.

The LIFT Homeownership Program, established alongside the LIFT Rental Program in 2016, is intended to create affordable homeownership opportunities for low- to moderate-income families. These funds are for new construction or conversion of existing non-housing structures with units being completed and ready for sale within 36 months of receiving a funding reservation. A homeownership development set-aside of up to 20 percent will be dedicated based on anticipated demand; unused resources from this set-aside will be used to fund affordable rental housing development.

Article XI-Q bond proceeds are shown in this program unit. Construction funds will be administered by staff in the Multifamily Rental Housing and Single Family Housing program units. Costs of bond issuance and debt service are included in the Bond Activities and Debt Service program unit.

Purpose

The Oregon Regional Housing Needs analysis developed in conjunction with the Department of Land Conservation and Development (DLCD) found that 584,000 housing units must be built across Oregon in the next 20 years to meet demand. The same analysis found that today the state is roughly 140,000 units short of meeting current need. Approximately half of both housing figures must be affordable at 80 percent of the area median income. This ongoing engagement with DLCD

aims to ensure that communities statewide have the tools locally to create development friendly dynamics to be responsive to the tremendous need for increased housing supply.

This package addresses the shortage of affordable rental housing in Oregon. The LIFT Rental program is statutorily designed to specifically address the unmet housing needs of communities of color and rural Oregonians aligning with the Rural Communities and Equity and Racial Justice priorities of the OHCS 2019-2023 Statewide Housing Plan. OHCS has reached the 19,000-unit mark of its 25,000 affordable housing unit goal in the current Plan.

How Achieved

In the 2021-23 biennium, OHCS received a fourth investment in the LIFT program of $360 million in Article XI-Q bonds. In the context of Oregon's current housing crisis, LIFT Rental is a nationally acclaimed program and is one of the most impactful funding sources to get affordable housing projects developed.

The LIFT Article XI-Q bond funds are loaned at zero percent interest and are deferred for the loan affordability period (20 to 30 years depending on other project financing). The borrower can repay the loan at the end of the affordability period or choose to extend the affordability period for an amount of time equal to the first affordability period. With this extension, the loan is considered satisfied and requires no payments. OHCS believes that most borrowers will choose the option to extend the affordability period with loan satisfaction.

While we have traditionally offered LIFT resources under the assumption that sponsors are able to leverage federal 4% Low Income Housing Tax Credit (LIHTC), constraints on the private activity bond (PAB) limit necessitated changes in OHCS' strategy. Without the PAB authority needed to generate the 4% LIHTC, in the 2022–2023 fund offerings OHCS has worked with the Housing Stability Council to create a strong path for continuing needed development by allocating LIFT resources to fund smaller projects without leveraging the federal tax credit. In these cases, projects are able to include related Oregon Affordable Housing Tax Credits to be able to offer more affordable rents and otherwise support innovative approaches to development. In addition, in 2022, OHCS dedicated a portion of these resources specifically to ready development opportunities in areas devastated by the 2020 wildfires. Despite all potential obstacles, LIFT has proven to be resilient and continually able to attract viable project proposals, demonstrating performance and impact in expanding the supply of affordable housing.

Bond proceeds will be made available through a Notice of Funding Availability (NOFA) twice during the 2023-2025 biennium; half of the funding will be made available through each offering. OHCS will score proposals and present funding recommendations to Housing Stability Council (HSC) for their approval. Reservations letters are issued after HSC approval, loans are then closed, and construction begins. Once construction is complete, properties are placed in service and begin

to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years

Quantifying Results

An investment of $200 million in the LIFT program will result in an estimated 1,200 to 1,500 new affordable rental units and up to 170 homeownership units ready to house Oregonians three to five years after the funding becomes available to OHCS. These units will remain affordable for at least 20 to 30 years, but in many cases, for 40 to 60 years. In calendar years 2020 and 2021, 42 percent of the units funded by LIFT were in rural parts of the state. Assuming a similar trend going forward, the 23-25 request would add approximately 630 affordable units to rural Oregon.

All the units funded with LIFT funds will have rents restricted to amounts affordable to households earning 60 percent of the area median family income or less. If past trends continue, about 30 percent of the units will be affordable to households with income at 50 percent of area median family income or less through either project-based assistance or rents set at that level.

This investment in LIFT will also ensure that more affordable family-sized units are being built throughout the state. In calendar years 2020 and 2021, approximately one-third of all the units in urban and rural areas were 3-bedrooms; an additional 43 percent in rural areas and 33 percent in urban areas were 2-bedrooms.

Equity and Racial Justice Impact

In Oregon, Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities face some of the deepest disparities in housing opportunities, including navigating high housing cost burdens and access to quality, affordable units. We know that affordable housing increases financial stability and allows people and families to prioritize spending on what matters most, including food, transportation, healthcare, and savings. The LIFT Rental program is intended to create new affordable housing units that serve communities with historic housing outcome disparities, including Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities. While Article XI-Q bonds cannot be invested on Tribal lands given the related ownership controls, OHCS prioritizes the use of other state gap funding to ensure our ability to fund housing development

on Tribal lands. It also focuses on service to families by prioritizing family-sized units. In order to meet these goals, LIFT requires all applications for funding to focus on service to at least one Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal community. Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement, and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects.

As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining their plan to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

OHCS continues to grow and learn about what it looks like to center equity and racial justice in our program offerings, and we anticipate more stringent requirements specific to equity and racial justice, specifically MWESB contracting, will be added to future rounds of LIFT funding.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Capital Outlay	$0	$200,000,000	$0	**$200,000,000**
Total Package 105	**$0**	**$200,000,000**	**$0**	**$200,000,000**

2025-27 Fiscal Impact

These are one-time funds which must be spent within six years of bond issuance.

Governor's Budget

The Governor's Budget increased the Article XI-Q bond investment to $770 million.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Capital Outlay	$0	$770,000,000	$0	**$770,000,000**
Total Package 105	**$0**	**$770,000,000**	**$0**	**$770,000,000**

2025-27 Fiscal Impact

These are one-time funds which must be spent within six years of bond issuance.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 105 - LIFTing up OR: Building Affordable Housing

Cross Reference Name: Capital Construction
Cross Reference Number: 91400-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	770,000,000	-	-	-	770,000,000
Total Revenues	**-**	**-**	**$770,000,000**	**-**	**-**	**-**	**$770,000,000**
Capital Outlay							
Other Capital Outlay	-	-	770,000,000	-	-	-	770,000,000
Total Capital Outlay	**-**	**-**	**$770,000,000**	**-**	**-**	**-**	**$770,000,000**
Total Expenditures							
Total Expenditures	-	-	770,000,000	-	-	-	770,000,000
Total Expenditures	**-**	**-**	**$770,000,000**	**-**	**-**	**-**	**$770,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-089-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
General Fund Obligation Bonds	247,910,000	410,000,000	410,000,000	275,000,000	900,000,000	-
Interest Income	1,586,665	-	-	-	-	-
Transfer Out - Intrafund	(990,353)	-	-	-	-	-
Total Other Funds	**$248,506,312**	**$410,000,000**	**$410,000,000**	**$275,000,000**	**$900,000,000**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Capital Construction

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS								
General Fund Obligation Bonds	3020	0555	$247,910,000	$410,000,000	$410,000,000	$275,000,000	$900,000,000	$0
Interest Income	3020	0605	$1,586,665	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3020	2010	($990,353)	$0	$0	$0	$0	$0
TOTAL OTHER FUNDS			**$248,506,312**	**$410,000,000**	**$410,000,000**	**$275,000,000**	**$900,000,000**	**$0**

Capital Budgeting

OREGON HOUSING and COMMUNITY SERVICES

Capital Financing Six-Year Forecast Summary 2023-25

AGENCY: **Housing & Community Services**
Agency #: **91400**

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2023-25 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$ 900,000,000	$	$ 900,000,000	GF
Subtotal for Lottery Funds Repayment:	$ 100,000,000	$	$ 100,000,000	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$ 1,050,000,000	$ 500,000,000	$ 1,550,000,000	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$ 900,000,000	$	$ 900,000,000	GF
Subtotal for Lottery Funds Repayment:	$ 100,000,000	$	$ 100,000,000	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2023-25:	**$ 1,050,000,000**	**$ 500,000,000**	**$ 1,550,000,000**	

____ Agency Request __X__ Governor's Budget _____ Legislatively Adopted Budget Page _L-1__

Capital Financing Six-Year Forecast Summary 2025-27

AGENCY: **Housing & Community Services**
Agency #: **91400**

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2025-27 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$ 50,000,000	$ 500,000,000	$ 550,000,000	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2025-27:	**$ 50,000,000**	**$ 500,000,000**	**$ 550,000,000**	

____ Agency Request __X__ Governor's Budget _____ Legislatively Adopted Budget Page _L-2__

Capital Financing Six-Year Forecast Summary 2027-29

AGENCY: **Housing & Community Services**
Agency #: **91400**

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2027-29 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$ 50,000,000	$ 500,000,000	$ 550,000,000	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2027-29:	**$ 50,000,000**	**$ 500,000,000**	**$ 550,000,000**	

____ Agency Request __X__ Governor's Budget _____ Legislatively Adopted Budget Page _L-3__

Special Reports

OREGON HOUSING and COMMUNITY SERVICES

EITGC Project Prioritization | 2023-25			Grants Management Agency wide	HMIS
		TOTAL PROJECT SCORE (0-100)	**72**	**70**
CRITERIA	**WEIGHT**	**SCORING GUIDE**		
Technology and Strategic Alignment	**35%**	**WEIGHTED SUBTOTAL**	**29**	**23**
Alignment to Strategic Plans • Does this investment adhere to the Governor's Strategic Plan (Action Plan: User Friendly, Reliable and Secure: Modernizing State Information Technology Systems and Oversight) • Does this investment align with and support the vision, goals, and guiding principles outlined in the EIS Strategic Framework, Cloud Forward: A Framework for Embracing the Cloud in Oregon, Oregon's Data Strategy: Unlocking Oregon's Potential, and the Modernization Playbook? • Does this investment align with and support the State of Oregon, Diversity, Equity, and Inclusion (DEI) Action Plan: A Roadmap to Racial Equity and Belonging, the sponsor's agency-specific Racial Equity Plan, and ethical use of date—investing in data justice and representation, visibility, and ethics to serve all Oregonians? • Does this investment optimize service delivery to the public and/or internally by modernizing agency-specific and cross-agency systems? • Does this investment align with and support the agency's IT and business strategic plans, including strategies for modernizing legacy systems? • Does this investment fulfill a legislative mandate, enable compliance with current State or Federal law, or address specific audit findings?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2
Technology Best Practices and Priorities • Does this investment align with and support the following enterprise information technology priorities? - ***Information Security*** **.** Improving the security and resilience of the state's systems - ***Modernization*** . Optimizing service delivery through resilient, adaptive, secure, and customer-centered digital transformation - ***A Better Oregon Through Better Data*** **.** Leveraging data as a strategic asset—improving data analysis, data quality, information-sharing, decision-making, and ethical use. - ***Cloud Forward*** . Enabling Oregon to conduct 75% of its business via cloud-based services and infrastructure • Does this investment align with IT best practices (e.g., cloud-first, modular implementation, agile practices, configuration over customization, open systems, transparency and privacy by design, security principles, and other modern hosting technologies)? • For system modernizations that include data or data systems, has the agency evaluated the current data being collected, its overall quality, and a migration approach if relevant? • Has there been evaluation of the data contained within the system to see if changes need to be made to the data collection itself?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	2

EITGC Project Prioritization | 2023-25			Grants Management Agency wide	HMIS
		TOTAL PROJECT SCORE (0-100)	72	70
CRITERIA	WEIGHT	SCORING GUIDE		
Business and People-Centered Approach	25%	WEIGHTED SUBTOTAL	17	17
People-Centered Approach • Does this investment put people first—the people who rely on essential services and those working to provide those services? • Does this investment help to eradicate racial and other forms of disparities in state government? • Does this investment improve equitable access to services, programs, and resources, or make the agency's overall service portfolio more accessible or usable for diverse populations? • Does the agency intend to strengthen public involvement through transformational community engagement, access to information, and decision-making opportunities? • Does this investment reduce or eliminate administrative burdens* that have created barriers to access or reinforced existing inequalities for historically underserved and underrepresented communities? • Has the agency utilized the Racial Equity Toolkit within the DEI Action Plan in assessing and planning the project? • If the investment is for agency use, does it improve the agency users' experience?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2
Business Process Transformation • Does this investment contribute to business process improvement/transformation? • Does this investment improve service delivery to customers, partners, or other stakeholders? • Has the agency done public engagement, outreach, or an internal evaluation to identify which populations are most highly impacted (positively and negatively) by these business process changes (e.g., considering populations without home internet in creating a digital application process)? • Have measurable business outcomes and benefits been established, including the return on investment if applicable?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2
Investment Risk • Would inaction impact systems or solutions that support critical business functions? • Would inaction increase risk to continuity of services to customers, particularly vulnerable or underserved populations? • Are there community impacts of not undertaking this project? • Has the agency identified an inequity or imbalance in service provision that this initiative would resolve? • Is there increased risk if investment is not addressed during this budget cycle (e.g., security, safety, legal, funding source, or any other related risk)? • Does the investment address non-compliance of federal or state requirement, audit finding, or mandate? • Does this investment address an identified and documented highly probable agency risk?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2

EITGC Project Prioritization | 2023-25			Grants Management Agency wide	HMIS
		TOTAL PROJECT SCORE (0-100)	72	70
CRITERIA	WEIGHT	SCORING GUIDE		
Agency Readiness and Solution Appropriateness	40%	WEIGHTED SUBTOTAL	27	30
Organizational Change Management (OCM) • Does the investment significantly impact operations throughout the organization? • Does the agency have, or intend to acquire, OCM resources with the skillsets and experience for the size and complexity of the project? • Does the agency plan to address and mitigate impact or adoption risks through a change management plan or intend to follow a formal OCM methodology? • Has the agency identified community engagement or community involvement as a component of the change management process? • Is external outreach or training planned to implement this change with constituents?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	1	2
Solution Scale and Approach • Has the agency engaged customers, partners, and communities to understand and structure the business problem, benefits, and outcomes? • Does the investment fully address the agency's business problem, benefits and outcomes? • Is the solution of the appropriate size and scale? • Does this investment adhere to principles in *EIS Cloud Forward* (p.4) or *Modernization Playbook* (p.6), etc.? • Will the agency continue to engage customers and communities to inform design, approach, and usability of the solution?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	2
Capacity • Has the agency considered skillsets and capacity requirements needed to effectively resource this initiative? • Does the agency have resources with the necessary skillsets and knowledge, or can the agency acquire the resources? • Will this investment impact the agency's ability to deliver on its core business functions? • Has the agency considered capacity for various non-technical resources, including organizational change management, project management, business analysis, testing, communication and community engagement activities? • Does the agency or project environment foster an inclusive workplace culture and promote equitable hiring, retention, and promotion practices?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	3

EITGC Project Prioritization | 2023-25			Grants Management Agency wide	HMIS
		TOTAL PROJECT SCORE (0-100)	72	70
CRITERIA	WEIGHT	SCORING GUIDE		
Agency Readiness and Solution Appropriateness	40%	WEIGHTED SUBTOTAL	27	30
Governance and Project Management Processes • Does the agency have formal IT governance in place that will oversee this investment? • Does the investment have executive sponsorship and steering committee in place? • Does the agency employ adequate project governance structure and practices to oversee vendor/contract management, change control, quality control and quality assurance, and data management and usage? • For projects that impact data or data systems, is there a data governance body or other body responsible for data management that is engaged in the process? Is there an agency data lead who is engaged as part of the project? • Are agency DEI staff involved in the IT Governance and prioritization process? • Does the agency intend to involve customer or partner representation on project forums (i.e. steering committees, advisory boards, etc.)? • Has the agency established processes for community outreach, feedback, engagement, or advice in accordance with the Racial Equity Framework and DEI Action Plan? • Does the agency have, or intend to acquire, project management resources with the skillsets and experience for the size and complexity of the project? • Does the agency use mature project management practices (PMBOK)?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2

OHCS | *Grants Management System*

Stage Gate	New	Fund Type Mix	100% OF	Agency Score	**70**
Magnitude	Small ($1-5M)	Agency IT Governance	Project management organization	EIS Score	**57**
Modernization	Yes	Project Focus	Service Delivery and Integration	Alignment	No

Project Purpose

Deployment of a modern grants management system would enable OHCS to administer grant funds more effectively and efficiently across its portfolio of grant programs—standardizing and automating common business processes, unifying grant data and reporting, enhancing grantee outreach and engagement, and improving the overall user experience. Currently, OHCS sections manage individual grants and programs using a variety of in-house custom-developed and vendor-hosted applications, coupled with a disparate array of spreadsheet-based trackers in Excel and SmartSheets. With the pandemic and continuing housing state of emergency, OHCS has experienced unprecedented growth—in terms of new programs, funds distributed, the complexity of grant requirements, personnel (effectively doubling in size), and customer expectations. Disjointed, ad hoc, and manual grant management practices are no longer sufficient.

Technology and Strategic Alignment (35%)

Alignment to Strategic Plans

Score of 2 is supported.

- As Oregon's housing finance agency, grant management is a core capability for OHCS and central to their mission of providing affordable housing and addressing poverty, and OHCS leadership has identified this investment as a strategic priority.
- This investment would enable OHCS to optimize service delivery and provide it with ability to assess program outcomes and better identify institutional and systemic barriers to advancing equity and racial justice.
- While a Request for Information (RFI) is forthcoming and OHCS has yet to define a solutions approach (e.g., SaaS versus configured CRM), the potential solutions identified, and desired capabilities are largely consistent with EIS strategies and guiding principles.

Technology Best Practices and Priorities

Score of 2 is supported.

- Despite an indeterminate solutions approach (i.e., pending RFI), OHCS has already conducted market research on grant management systems and is actively evaluating the feasibility of leveraging capabilities within MS Dynamics to administer the distribution of wildfire recovery grants; i.e., the Community Block Grants – Disaster Recovery (CBGDR) project.
- At this point, OHCS is still assessing the roadmap for in-house developed applications and the scope of potential migration activities.

Business and People-Centered Approach (25%)

People-Centered Approach

Score of 2 is supported.

- While primarily a back-office system or set of enabling capabilities, this investment has the potential to improve of delivery essential services, enhance the agency's users' experience, and provide insight in how to advance equity and racial justice, as well as reduce administrative burdens at a programmatic level.
- Given the nature of this investment, there will be limited opportunities for public engagement.

Business Process Transformation		**Score of 2 is supported.** • This investment would enable the standardization and automation of common business processes across OHCS Divisions and grant programs, reduce the need for manual data entry, and streamline data sharing and reporting. • This investment also supports enhanced service delivery by enabling performance evaluation in terms of grant programs and individual grantees.
Investment Risk		**Score of 2 is supported.** • Disparate and disjointed IT systems, unstandardized business process, and reliance on manual entry and spreadsheets limits OHCS's ability to effectively administer new and existing grant programs, meet increasingly complex grant requirements, leverage data as a strategic asset, and meet growing stakeholder expectations.

Agency Readiness and Solution Appropriateness (40%)

Organizational Change Management (OCM)	1	**Score of 2 is not supported.** • EIS recommends a score of **1** for Organizational Change Management (OCM). • It is difficult to overstate the OCM implications of this investment, as it has the potential to impact nearly every Division within OHCS and to fundamentally change how many employees do their job. • A well-resourced and sustained OCM effort will be required to enable business process reengineering, training, and user adoption, however, at this point the OCM needs for this project have neither been described nor planned for.
Solution Scale and Approach	1	**Score of 2 is not supported.** • EIS recommends a score of **1** for Solution Scale and Approach. • There is no way to accurately assess the solution scale and approach for this investment given the indeterminate solutions approach and lack of clarity around its scope; e.g., use of CRM versus purpose-built SaaS, replacement of existing systems, integrations across systems, and the number of business units and individual grant programs impacted.
Capacity	2	**Score of 3 is not supported.** • EIS recommends a score of **2** for Capacity. • While OHCS has recently staffed-up, hiring several project managers (PMs) and business analysts for the first time, these resources have already been allocated to existing initiatives. • At this point, there is indication that OHCS is seeking to acquire the OCM resources necessary to support this initiative.
Governance and Project Management Processes	1	**Score of 2 is not supported.** • With the addition of new PM resources and business analysts, the development of an agency-wide governance framework, and an emerging PMO, OHCS has made substantial progress in its governance and project management processes. We look forward to continuing to partner with OHCS as they continue to implement and refine governance processes, enable capacity management, and gain experience with EIS engagement and successful project delivery.

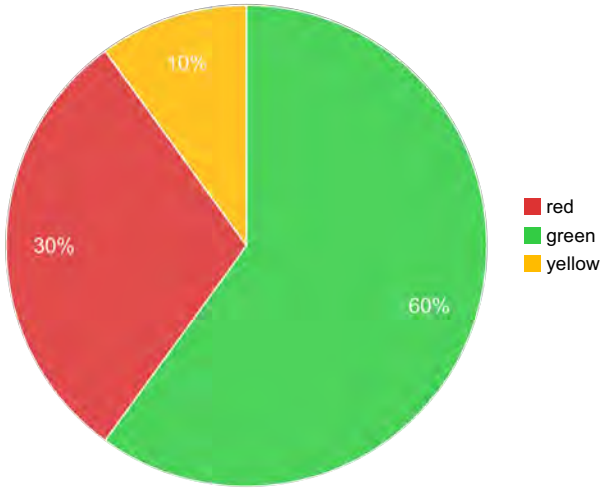
Housing and Community Services, Department of

Annual Performance Progress Report

Reporting Year 2022

Published: 10/3/2022 1:54:52 PM

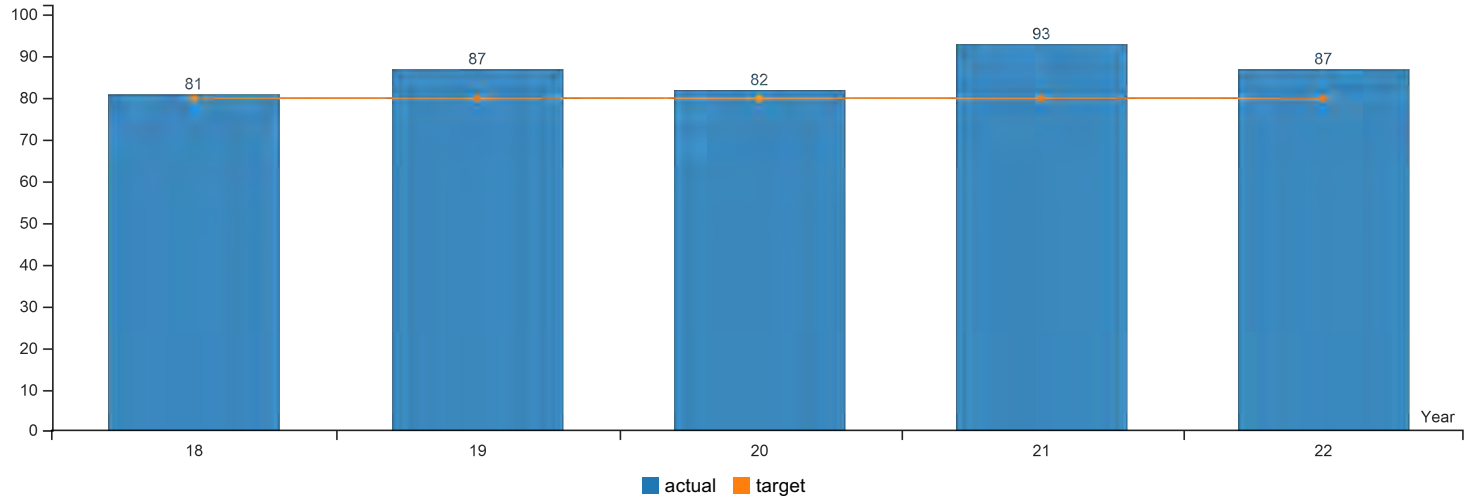
KPM #	Approved Key Performance Measures (KPMs)
1	Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.
2	Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.
3	Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.
4	Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.
5	Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.
6	Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.
7	Affordable Rental Housing in Rural Areas - Percent increase in the number of affordable rental housing units that will be developed in rural areas. Rural areas are defined as: communities with population 15,000 or less outside of the Portland Urban Growth Boundary in counties within Metropolitan Statistical Areas (Benton, Clackamas, Columbia, Deschutes, Jackson, Josephine, Lane, Marion, Multnomah, Polk, Washington and Yamhill Counties) and communities with 40,000 population or less in the balance of the state.
8	Homeownership - Percentage of households at or below the county median family income served by the Oregon Bond Residential Loan program.
9	Homeownership Services to People of Color - Percentage of people served by all OHCS homeownership programs who identify as people of color.
10	Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	60%	10%	30%

KPM #1	Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Percentage of homeless Oregonians remaining in permanent housing six months or longer					
Actual	81%	87%	82%	93%	87%
Target	80%	80%	80%	80%	80%

How Are We Doing

From July 1, 2021 through June 30, 2022, 87% of households who exited into Permanent Housing after receiving state homeless assistance funds had retained their permanent housing for six months. This is above the target of 80%.

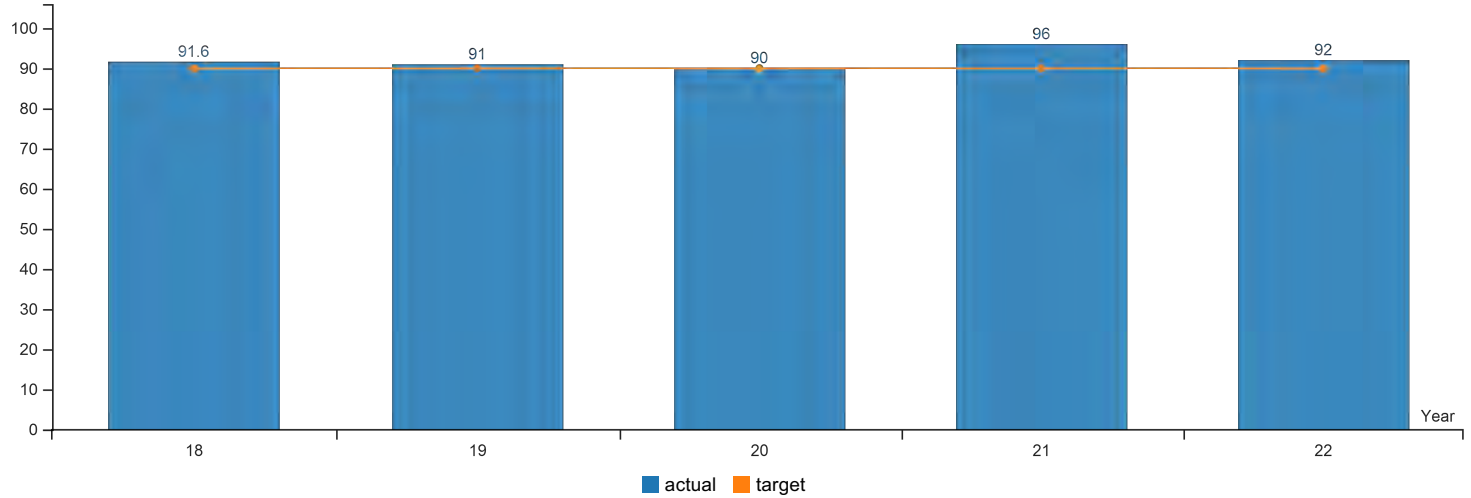
Factors Affecting Results

Shifting program attention from emergency shelters toward a "housing first" model, which prioritizes putting people into permanent housing immediately, has been ongoing for the past few years and may contribute to meeting this goal. In fiscal year 2022 there were also a significant number of continuing rental assistance programs designed to keep people housed through the COVID-19 pandemic, which could have contributed to meeting this goal this year.

In 2022 OHCS shifted the methodology to measure this KPM to improve the data. Prior to 2022, Community Action Agencies used data collected from 6-month follow-up client contacts. In 2022 the method shifted to measuring “return to homeless” data reported in Homeless Management Information Systems (HMIS). The 2022 method queries all clients who exit into Permanent Housing from a Street Outreach, Emergency Shelter, Transitional Housing, Safe Haven, or a Permanent Housing program in the date range, 6-months prior to the report date range. Of those clients, the measure reports on how many of them did not return to homelessness as indicated in the HMIS system. A return is an entry into a Street Outreach, Emergency Shelter, Transitional Housing, Safe Haven or a new entry into a Permanent Housing program. This method matches the HUD System Performance Measure 2 methodology.

KPM #2	Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Energy Assistance					
Actual	91.60%	91%	90%	96%	92%
Target	90%	90%	90%	90%	90%

How Are We Doing

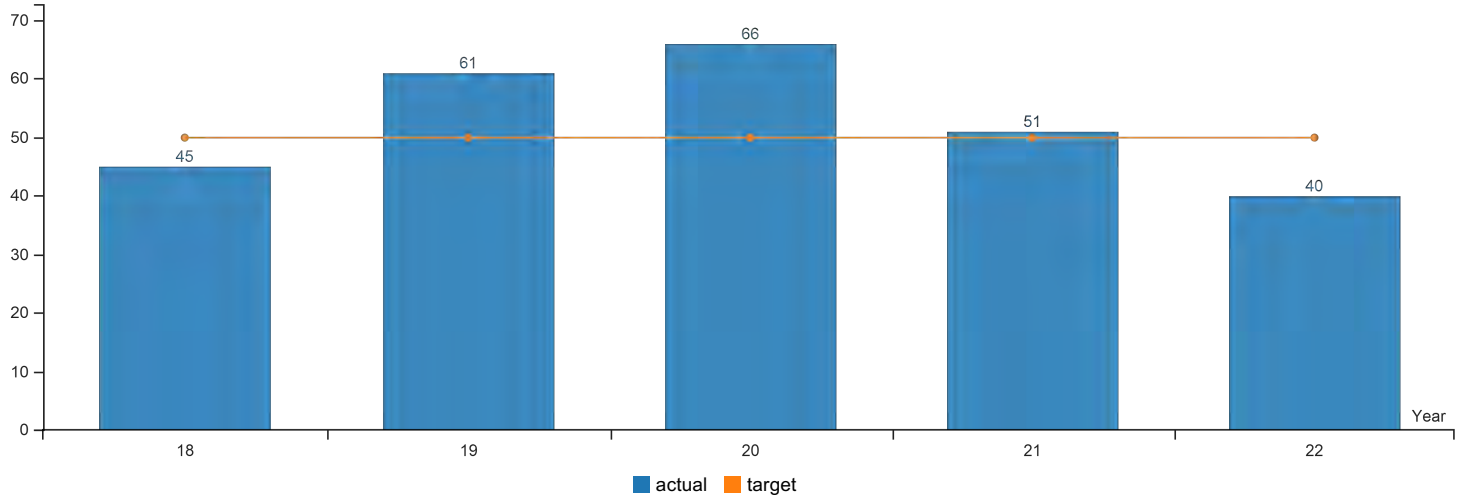
From July 1, 2021 through June 30, 2022, 92% of households receiving crisis energy assistance received payment for the prevention of power disconnections. This is above the target of 90%.

Factors Affecting Results

There has been a concerted effort by the state and our community action partners to get restoration numbers down and prevention numbers up – and in fact, they have gone from 82% of crisis payments in FY11 up to a high point of 96% in FY21. Measuring the prevention of disconnections compared to restorations is an established and well-researched method of understanding the effectiveness and efficiency of energy assistance programs. Disconnections are expensive for families, for utility companies, and it is expensive to restore services. Prevention is a much better strategy.

KPM #3	Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Affordable Rental Housing					
Actual	45%	61%	66%	51%	40%
Target	50%	50%	50%	50%	50%

How Are We Doing

From July 1, 2021 through June 30, 2022, 1,858 units, or 40% of rental units approved for funding, will be affordable to households with income at or below 50% of the area median income. This is below our goal of 50%.

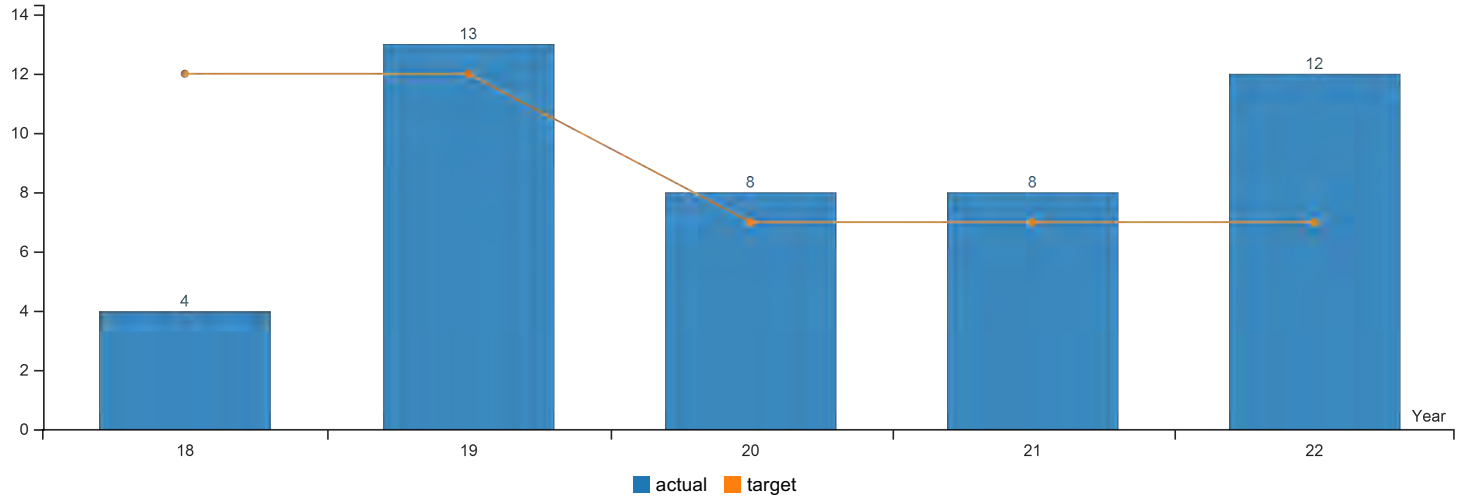
Factors Affecting Results

The majority of our funding sources serve households earning at or below 60% of AMI, and in fiscal year 2022 several programmatic policies, including points in competitive LIFT and 9% LIHTC funding and continued investment in Permanent Supportive Housing (PSH) development for chronically homeless individuals, gave further preference to serving lower incomes. As a result, we approved a number of projects that focused on housing for people with income at or below 50% of AMI. These figures include the rehabilitation and preservation of public housing properties in addition to other preservation and new construction of projects that include project-based rent assistance, which ensure that households only pay 30% of their income towards rent. This fiscal year 32% of the units funded either preserved or created project-based assistance, which is similar to the 28% of units with project-based assistance approved last fiscal year.

There has been an improvement in the methodology for capturing project-based assistance in units, which has likely resulted in this number being lower than in past years. In past years, it is possible that we occasionally double counted units with project-based assistance, if that project-based assistance was also counted as a unit affordable to households at or below 30% AMI. That has been corrected.

KPM #4	Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Affordable Rental Housing					
Actual	4%	13%	8%	8%	12%
Target	12%	12%	7%	7%	7%

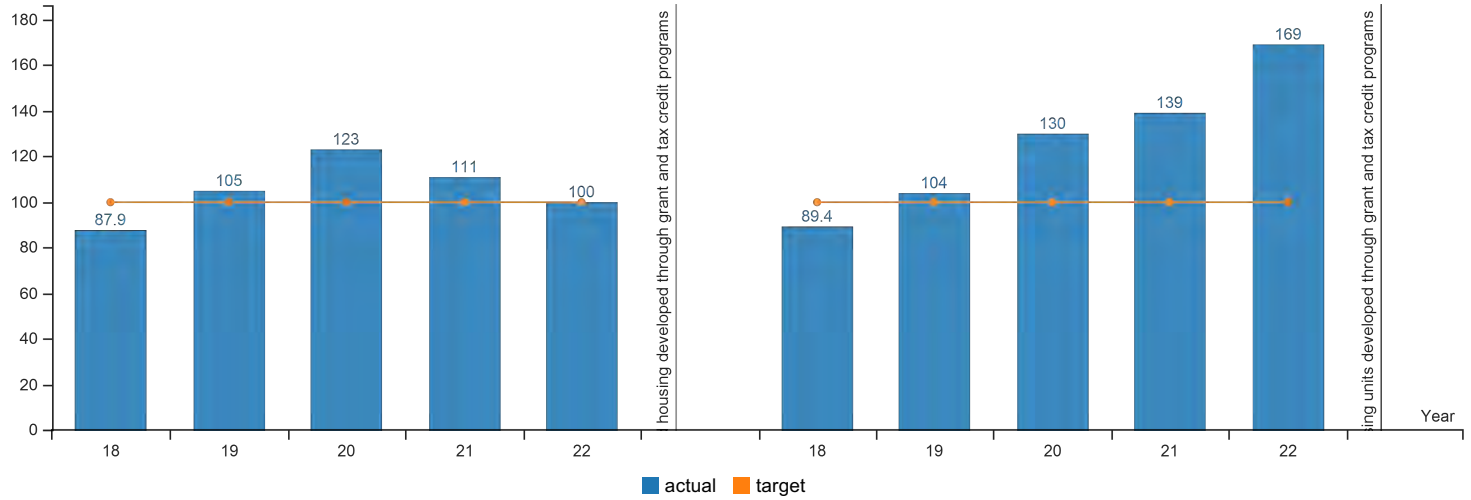
How Are We Doing

From July 1, 2021 through June 30, 2022, 564 units, or 12% of rental units approved for funding, will be set-aside for individuals with physical, developmental, or mental disabilities. This is above our goal of 7%.

Factors Affecting Results

There were several properties approved this fiscal year that set-aside a large number of units for those with mental, developmental, or physical disabilities. Not reflected in these numbers are 391 additional units that will be Permanent Supportive Housing (PSH). While these units are not directly set-aside for persons with disabilities, the populations they are designed to target do also have disabilities. For example, anyone who is served with our Permanent Supportive Housing resources would be chronically homeless – which is a population defined both by the duration and recurrence of homelessness in addition to having co-occurring disabilities. Housing for those with disabilities like these often require intensive services be provided in order to make the projects successful and ensure tenants remain stable within their housing. It is only with these specifically dedicated PSH resources that we are able to serve these populations with higher needs. In addition, we work with our partners at Oregon Health Authority (OHA) and Oregon Department of Human Services (ODHS) for the HUD 811 Project-based Rent Assistance (PRA) program. This program is funded through a grant from the US Dept. of Housing and Urban Development and pays project-based rent assistance for persons who are living with a mental illness or an intellectual/developmental disability. The rent assistance is matched with services through OHA and ODHS, who are also responsible for the referral of prospective program participants.

KPM #5	Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2018	2019	2020	2021	2022
a. Cost per square foot of newly constructed housing developed through grant and tax credit programs					
Actual	87.90%	105%	123%	111%	100%
Target	100%	100%	100%	100%	100%
b. Cost per square foot for rehabilitated housing units developed through grant and tax credit programs					
Actual	89.40%	104%	130%	139%	169%
Target	100%	100%	100%	100%	100%

How Are We Doing

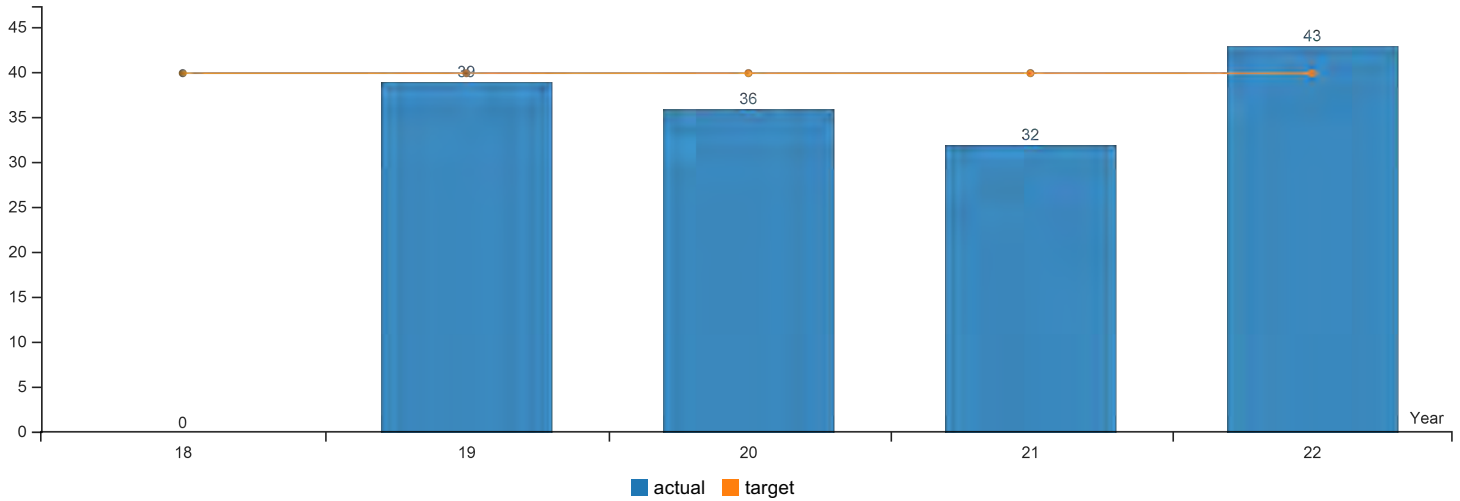
From July 1, 2021 through June 30, 2022, the average cost per square foot of new construction properties that completed construction during that period was $217, or 100% of the combined 2021 and 2022 national average construction costs per square foot as reported by RS Means data ($217). This meets the target of 100%. For properties that were preserved and went through significant rehabilitation, the average cost per square foot of that rehabilitation was $178, which is 169% of the combined 2021 and 2022 national average rehabilitation costs per square foot as reported by RS Means data ($105). This is above the target of 100%, which is a negative result.

Factors Affecting Results

Many requirements can increase costs in the development or rehabilitation of affordable housing, including but not limited to: paying workers prevailing wages, building to LEED standards, site work, design standards, the fluctuating costs and availability of materials, and locational factors. In addition, for many of our older projects needing rehabilitation we are finding the need to invest in large systems upgrades that would be less likely to have seen reflected in a normal market rehab that would be more aligned with the national average rehabilitation costs from RS Means. A large driver for the costs for rehabilitation projects over this period to be higher than average is likely due to the focus of rehabilitation and preservation offerings on those projects with multiple system failures putting tenant health and safety at risk. In addition, costs escalations were exacerbated by the COVID-19 pandemic, and its impact on supply chain and labor. Furthermore, we are using national RS Means data because statewide data is not available, but Oregon construction costs tend to be higher than the national average, especially in urban areas.

KPM #6	Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Affordable Rental Housing					
Actual	0%	39%	36%	32%	43%
Target	40%	40%	40%	40%	40%

How Are We Doing

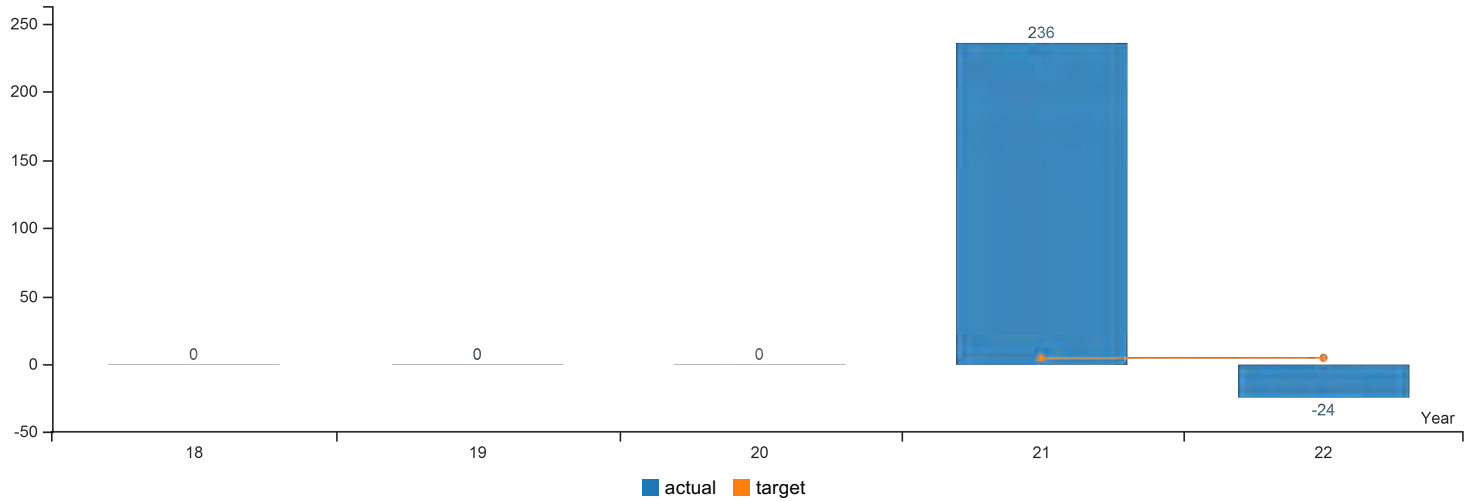
From July 1, 2021 through June 30, 2022, 43% of units funded with 9% Low Income Housing Tax Credits or HOME program funds will be developed in “high opportunity” census tracts according to the KPM definition of meeting two of three criteria. This is above the target of 40%. A fourth criterion, high scoring schools, is also used to evaluate “high opportunity” census tracts in a separate mapping tool. With the inclusion of this variable in the analysis, the percentage of units that will be developed in “high opportunity” census tracts increases to 52%.

Factors Affecting Results

Beginning in 2016, we provided points to 9% LIHTC and HOME applications that develop new units, or preserve existing units in high opportunity census tracts. This was done to encourage developers to create housing outside of high poverty census tracts, near employment opportunities, and near good schools. As developers have incorporated knowledge of these scoring incentives over time we are hopeful that we will continue to see sites located in high opportunity areas. However, as overall development costs continue to escalate it is possible that the added cost of more expensive land will serve as a deterrent, especially given that as required by the 9% LIHTC program, we also must provide points to applications for developments in qualified census tracts, which are higher poverty census tracts.

KPM #7	Affordable Rental Housing in Rural Areas - Percent increase in the number of affordable rental housing units that will be developed in rural areas. Rural areas are defined as: communities with population 15,000 or less outside of the Portland Urban Growth Boundary in counties within Metropolitan Statistical Areas (Benton, Clackamas, Columbia, Deschutes, Jackson, Josephine, Lane, Marion, Multnomah, Polk, Washington and Yamhill Counties) and communities with 40,000 population or less in the balance of the state.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Affordable Rental Housing in Rural Areas					
Actual				236%	-24%
Target				5%	5%

How Are We Doing

From July 1, 2021 through June 30, 2022, 24% of rental units approved for funding were in rural areas. The number of units funded in rural areas decreased by 34%, from 1,759 in FY 2021 to 1,153 in FY 2022. This rate of decrease was higher than the overall decrease in housing production for the state; statewide, there was a 21% decrease in the number of units funded in both rural and urban locations. This is below the target of a 5% increase, and below the target of 25% of the units being in rural areas.

Factors Affecting Results

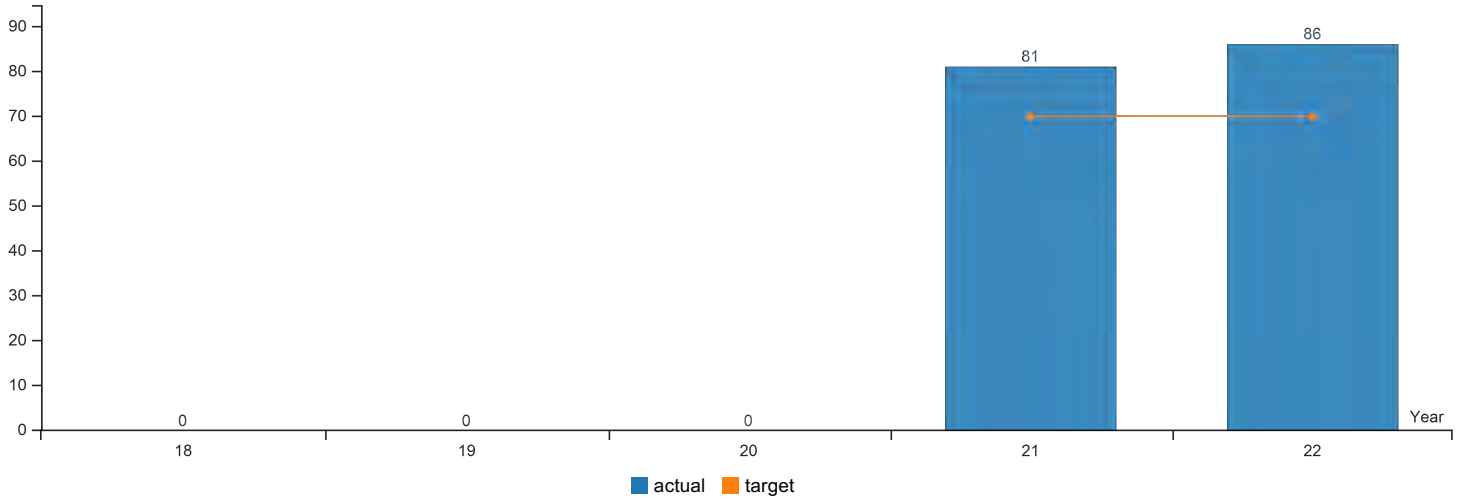
This is the second year we have tracked this KPM and this decrease was expected based on the FY 2021 numbers. Last fiscal year, there were historic levels of funding available and committed, leading to the agency more than doubling the number of units approved in Oregon and more than tripling the number of units approved in rural parts of the state. The passage of affordable housing bonds at Metro and in Portland have led to an influx of funding in the metropolitan areas, and a need for the state to invest more in the areas of the state that do not have those additional resources.

The agency's FY 2021 unit production data was an anomaly, as that historic rate of increase was not sustainable or expected over the long-term. The number of units funded in rural areas increased by 236%, from 523 in FY 2020 to 1,759 in FY 2021. This inability to keep pace with that level of growth bore out in FY 2022, with a decrease in both the overall number of units funded and rural units funded. The percentage of all units funded in rural areas does remain above what it was in FY 2019 (19%), at 24%. We recommend re-establishing the target for this KPM to align with the percentage of overall units that are located in rural areas. We can see in the provided data that the percent of units funded in rural areas as a percent of total units funded has gone from 19% in FY 2020, to 30% in FY 2021 and now to 24%. This indicates a real commitment to reaching more rural communities. Using these three points as a baseline, we would like to continue using this measurement, with a

target that 25% of the funded units be located in rural areas of the state.

KPM #8	Homeownership - Percentage of households at or below the county median family income served by the Oregon Bond Residential Loan program.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Homeownership					
Actual				81%	86%
Target				70%	70%

How Are We Doing

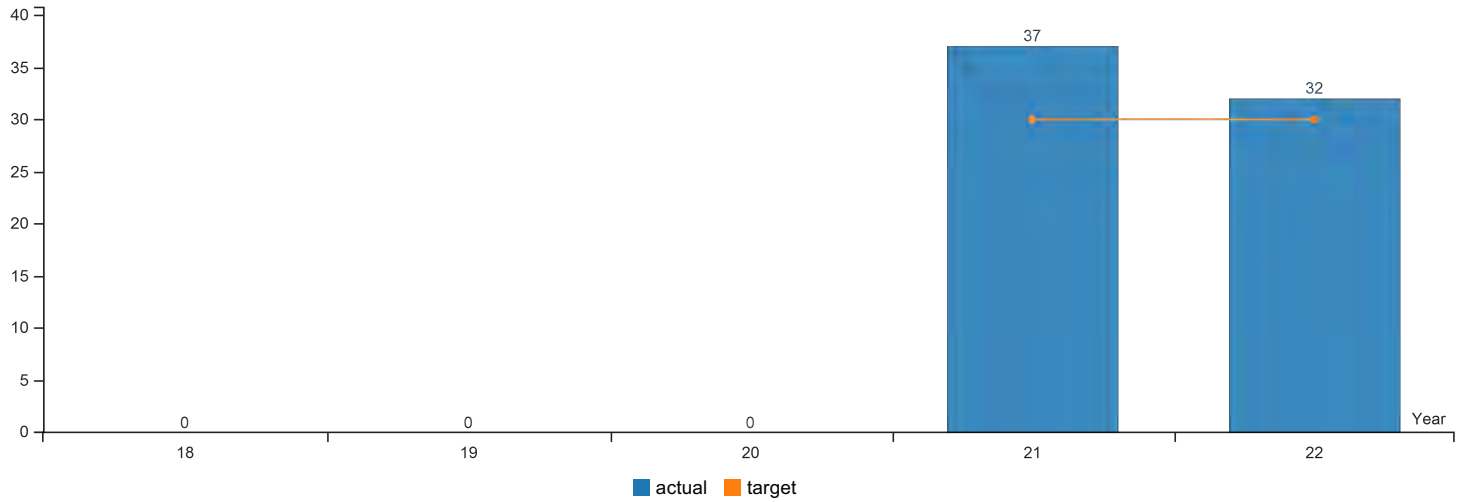
From July 1, 2021 through June 30, 2022, 86% of loans made through the Oregon Bond Residential Loan Program went to households at or below the county median family income. This is above our target of 70%.

Factors Affecting Results

The lowest income limits OHCS uses for the residential loan program is 100% of statewide median family income. The highest limit for a larger size household is 140% of statewide MFI or 140% of county MFI, whichever is greater.

KPM #9	Homeownership Services to People of Color - Percentage of people served by all OHCS homeownership programs who identify as people of color.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Homeownership Services to People of Color					
Actual				37%	32%
Target				30%	30%

How Are We Doing

From July 1, 2021 through June 30, 2022, 32% of clients served by our homeownership programs were Black, Indigenous, and People of Color (BIPOC). This is above our goal of 30%.

Factors Affecting Results

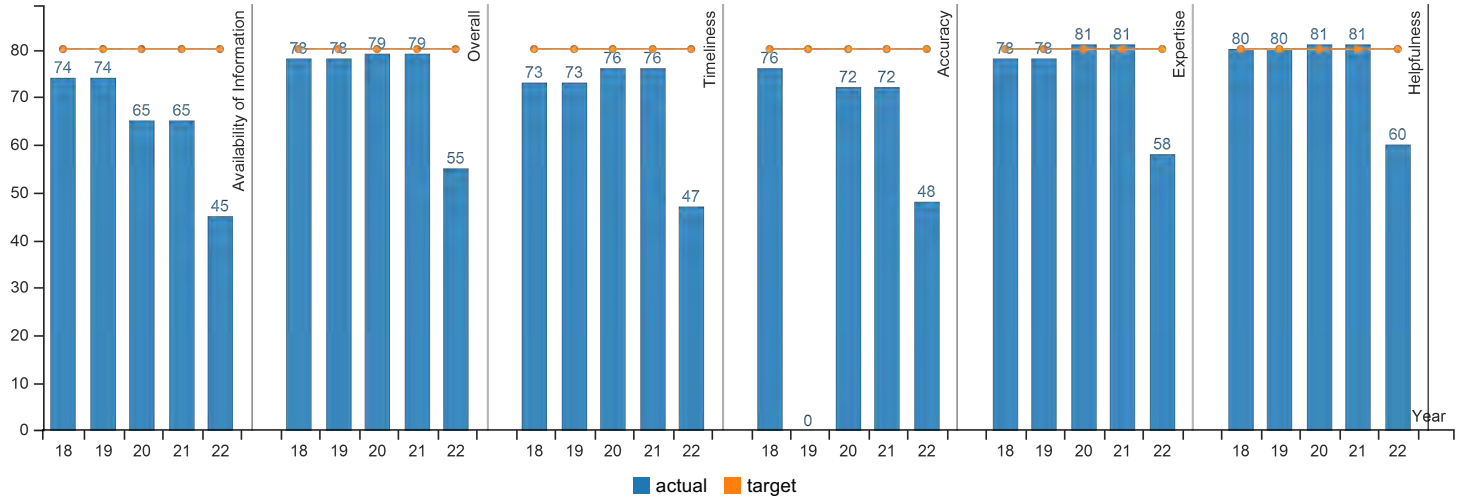
In previous years, we only looked at the percentage of borrowers or co-borrowers in our Oregon Bond Residential Loan (OBRL) program who identified as people of color for this KPM, but we are now collecting race and ethnicity data on clients served by the homeownership centers we fund, as well as recipients of our Down Payment Assistance (DPA) program, and the Oregon Foreclosure Avoidance (OFA) program, so we wanted to include them in our metric to better understand how all of our homeownership programs are reaching BIPOC communities.

There were 383 clients who were able to purchase homes through their work with the homeownership centers we fund with HOAP dollars and of those, 32% identified as people of color. Our Down Payment Assistance program served 156 clients in fiscal year 2022 and 53% of those clients were People of Color. The OBRL program reached 522 new homeowners in this fiscal year, 30% of whom were People of Color and the OFA program served 98 clients and 15% were People of Color. In fiscal year 2021 the Homeownership Division launched the Housing Assistance Fund (HAF), a program funded by the U.S Treasury to assist homeowners most at risk of foreclosure. This program launched it's pilot phase in November 2021, and from November 30, 2021 through June 30, 2022, 10 of the 33 approved applicants are People of Color. There were an additional 872 People of Color who received counseling and education at the homeownership centers funded by OHCS, making up 38% of total clients in the fiscal year. These clients were not included in the KPM calculation since they did not necessarily all purchase a home, but it is encouraging that such a high percentage of those receiving these services were from communities of color.

OHCS has been working to ensure that our partners are being more proactive in promoting the all of our homeownership programs to communities of color by encouraging partnerships with culturally-

specific organizations and expanding outreach efforts. Most recently, OHCS started using performance-based contracting with our lenders and partners to ensure that they serve and improve outreach to the BIPOC community. Partners had to submit a Request For Application to the Home Ownership division committing to serving their entire community with a focus on communities of color and hitting performance goals tied to the number of BIPOC individuals served. Homeownership is leading the Agency in this effort and is committed to refining this process over the coming years.

KPM #10	Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2018	2019	2020	2021	2022
Availability of Information					
Actual	74%	74%	65%	65%	45%
Target	80%	80%	80%	80%	80%
Overall					
Actual	78%	78%	79%	79%	55%
Target	80%	80%	80%	80%	80%
Timeliness					
Actual	73%	73%	76%	76%	47%
Target	80%	80%	80%	80%	80%
Accuracy					
Actual	76%		72%	72%	48%
Target	80%	80%	80%	80%	80%
Expertise					
Actual	78%	78%	81%	81%	58%
Target	80%	80%	80%	80%	80%
Helpfulness					
Actual	80%	80%	81%	81%	60%
Target	80%	80%	80%	80%	80%

How Are We Doing

We performed our ninth customer service survey in 2022 and we received 121 complete responses. When asked to rate “the overall quality of service provided by OHCS”, 55% of respondents gave a positive answer (“Excellent” or “Good”). We conduct this survey every other year. This is below our target of 80%.

Factors Affecting Results

The results of the 2022 Customer Service Survey were significantly different than the 2020 survey results. After 2 years of launching and facilitating hundreds of millions of dollars of emergency programs in a short time, OHCS had to pivot our business practices and operations by becoming a direct service provider for these new programs. This change in business required OHCS to internally adjust and affected how we relate with our external partners and how we are perceived externally. Nearly all the poor or fair ratings were due to lack of satisfaction with federal emergency programs (this includes ERA and HAF). Other comments included dissatisfaction with OHCS changing prioritization for our notice of funding availability and how we score developers who are applying for affordable housing tax credit funding (LIHTC, HOME, etc.).

One important lesson the agency learned over the course of the pandemic was the importance of setting up customer service support for new public facing emergency response programs. OHCS has set up support lines for tenants and landlords in need of emergency rental assistance application support and has invested in interagency partnerships with 211 to increase the availability of information about foreclosure prevention and availability of federal and state resources.

OHCS received its highest ratings for “the helpfulness of OHCS employees”, and “the knowledge and expertise of OHCS employees”, with 60% and 58% of customers giving a positive rating on these factors respectively. The factor which the agency needs to focus on improving the most is “the availability of information at OHCS” with a positive percentage of just 45%.

OHCS works with hundreds of partners across the state across the housing continuum. While OHCS generally relies on partners to promote and deliver their services to local communities, OHCS does provide a wide variety of community supports, educational information and outreach. Sometimes there is a time lapse between when OHCS is updated about remaining availability of resources on the ground. OHCS will soon take part in an interagency council on homelessness to co-create ways to improve communication between the state, county, city and local providers in order to provide more timely information to the public about resource availability. The agency is actively building out and reformulating our stakeholder engagement and outreach to increase information sharing and partnerships with community members. This feedback will help inform our approach.

OHCS greatly values community input and takes feedback on performance seriously. While we appreciate that responders found our staff to be knowledgeable and helpful, we strive for excellence and will continue to incorporate feedback on ways the agency can improve access to information and program opportunities while strengthening community partnerships.

Audit Response Report

2021-012: Ensure financial and Federal Funding Accountability and Transparency Act reports are submitted
Federal Awarding Agency: U.S. Department of Health and Human Services
Assistance Listing Number and Name: 93.568 Low-Income Home Energy Assistance Program (LIHEAP)
Compliance Requirement: Reporting
Type of Finding: Material Weakness; Material Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
Anticipated Completion Date: June 30, 2022
OHCS actions: Finding resolved, OHCS corrected.

2021-013: Ensure documentation is maintained to support amounts reported and review of reports
Federal Awarding Agency: U.S. Department of Health and Human Services
Assistance Listing Number and Name: 93.568 Low-Income Home Energy Assistance Program (LIHEAP)
Compliance Requirement: Reporting
Type of Finding: Significant Deficiency; Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
Anticipated Completion Date: June 30, 2022
OHCS Actions: The OHCS Assistant Director of Energy Services will work with the OHCS Energy Assistance Coordinator to ensure that our reporting procedures and controls include manager's review of completed reports before submission and that all supporting documents are maintained. Finding resolved.

2021-014: Establish controls to ensure information is readily available to assist in monitoring compliance requirements
Federal Awarding Agency: U.S. Department of Health and Human Services
Assistance Listing Number and Name: 93.568 Low-Income Home Energy Assistance Program (LIHEAP) Federal Award Numbers and Years: 2001ORLIEA, 2020
Compliance Requirement: Earmarking
Type of Finding: Significant Deficiency
Prior Year Finding: N/A
Questioned Costs: N/A

OHCS Actions: OHCS will work with Information Technology support to ensure critical system reports are generated timely. Additional staff are also being hired to ensure capacity exists to dedicate the necessary time to preparing grant management reports. Finding in process of resolution.

2021-036: Strengthen controls to ensure subaward information is communicated
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.019 Coronavirus Relief Fund
Federal Award Numbers and Years: Unknown
2021 Compliance Requirement: Subrecipient Monitoring
Type of Finding: Significant Deficiency; Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: OHCS will strengthen its reporting and controls mechanism during the Master Grant Agreement (MGA) amendment process to ensure that all federal grant information is communicated to subrecipients as required. Finding resolved.

2021-037: Discontinue federal subawards to noncompliant subrecipients
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.019 Coronavirus Relief Fund
Federal Award Numbers and Years: Unknown; 2021
Compliance Requirement: Subrecipient Monitoring
Type of Finding: Noncompliance
Prior Year Finding: N/A
Questioned Costs: $4,426 (known); $415,997 (likely)
OHCS Actions: OHCS discontinued all new awards from May 2022 to September 2022 to noncompliant subrecipients. Noncompliant subrecipients were required to work with a 3rd party contractor to resolve their issues . Once issues were resolved and reviewed by OHCS staff, the constraint was released. Finding resolved.

Appendix I: Racial Equity Toolkit

Section 1. Racial Equity Budget Impact Assessment Worksheet

Advancing racial equity in Oregon will take foundational reform. Racial disparities persist across key indicators of success including health, education, housing, and economic opportunity amongst others. A budget is a moral document, a statement of our state's priorities and a critical opportunity to advance racial equity. The Racial Equity Assessment Worksheet serves as a tool to apply a racial equity lens to the budget development process and assess how programs benefit and/or burden Tribal/Native American, Black/ African American, Latino/a/x, Asian, Pacific Islander, Arab/Middle Eastern/North African, Immigrant, and Refugee communities. The worksheet questions serve as a tool to deepen agencies' racial equity impact assessment for the programs (budgets) in consideration.

Step 1. Set Equity Outcomes and Define Impact

1. **Does your agency have an Equity Strategic Plan?** *(Please circle response)* **Yes** / No

While OHCS does not have Equity Strategic Plan, we do have our Statewide Housing Plan (SWHP) in which Equity and Racial Justice is both a guiding principle and a core priority in the plan. The SWHP is OHCS' roadmap for what we invest in and how we deliver key resources and programs to communities across the state. More specifically, the SWHP:

- Draws on quantitative and qualitative data to illuminate areas of need across the state and within specific communities;
- Communicates six priorities (Equity & Racial Justice, Homelessness, Permanent Supportive Housing, Affordable Rental Housing, Homeownership and Rural Communities) to build support and inspire coordinated action;
- Describes how OHCS will lead, fund, and support our partners on priority issues over the next five years; and
- Provides a framework and direction for OHCS to prepare annual work plans, set goals, monitor progress, and implement our priorities.

If so, what does your agency define as the most important equitable community outcomes related to the investment or program?

A priority in our Statewide Housing Plan (SWHP) is to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity. OHCS has identified **language access, capacity building and training and technical assistance (T&TA)** as opportunities to address some of the challenges experienced in many communities in Oregon, specifically for Tribal communities and Black, Indigenous, Latino/a/x, Asian-American and Pacific Islander communities. To advance equitable housing solutions, the state must invest in resources that can help remove these barriers.

As OHCS responds to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot equitably, effectively, or responsively do so without the many community-based organizations (CBOs), including culturally specific and culturally responsive organizations, and Tribal partners who are uniquely positioned to respond to specific local community needs. These groups work with diverse communities across the state, have the knowledge, expertise, and lived experience to meet the varying needs they see, and are on the front lines doing the work every day. They are also deeply involved in cross-system work such as health and housing, often navigating multiple state agencies with differing contracting and business requirements. It is crucial that we invest in the capacity and organizational health of these organizations, supporting their ability to meet their missions, ultimately serving diverse communities across the state.

2. **What is the program under consideration?**

Policy Package 103 Internal Infrastructure: Training, Technical Assistance & Access

This investment is designed to strengthen Oregon's social safety net by providing funds that will build the organizational capacity of our partners in housing, support their ability to move their mission-critical work forward that helps communities thrive and ensures the ecosystem of housing providers, including OHCS, are effectively addressing the most pressing housing issues we face with community accessibility at the core. This policy option package will help develop and fund agency-wide language access needs, training opportunities, and technical assistance. To best serve Oregonians, OHCS will expand partnerships with community-based organizations and Tribal entities to address the housing challenges facing Oregon effectively and responsively. This funding will help increase OHCS' ability to support these government and organizations and the diverse communities they serve.

3. **Which racial equity opportunity areas will the program primarily impact?** *(Bold all that apply)*

- Criminal Justice Reform and Police Accountability
- Economic Opportunity
- Education
- Environmental Justice/Natural Resources
- Health Equity
- ***Housing and Homelessness***
- Jobs/Employment
- Other

Are there impacts on:

- ***Contract/Procurement Equity***
- ***Culturally Specific Programs and Services***
- ***Immigrant and Refugee Access to Services***
- ***Inclusive Communications and Outreach***
- Workforce Equity
- Other:_____

Please explain your selection:

While this investment seeks to serve a wide range of housing-focused organizations, there will be specific impacts for culturally specific housing-focused organizations, rural and very rural housing-focused organizations. This includes:

- Direct allocation of ***grants*** to the nine federally recognized Tribal Nations to honor Tribal sovereignty and self-determination and to support maximum participation; and
- Multi-year ***grants*** to build the organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations

4. **What are the desired results and outcomes with this program?**

These capacity building investments will support community-based organizations to build and sustain their organizational competencies, strategies, systems, and structures to increase their readiness to receive housing resources both in the ability to compete and manage federal and state resources. When we're able to invest in more diverse organizations, we know we'll reach more diverse communities and better reach those on the margins.

Step 2. Analyze Data

5. **Does the program have different impacts within different geographic areas?**
   (Please circle response) Yes / **No**

6. **What are the racial demographics of those living in the area or impacted by the program?**

Oregon has a deeply racist history that continues to impact the racial demographics of the state to this day. As a state that began by instituting several black exclusionary laws, it continues to be one of the least diverse states in the country. However, the demographics are changing all over the state, even in rural areas. The Capacity Building and T&TA program will serve organizations across the state, and there will be direct grants to the nine federally recognized Tribal Nations in Oregon as well as to organizations led by Black, Indigenous, Hispanic/ Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations.

The overall demographics in the state from the 2020 US Census are below. White alone 74.8% (compared to 61.6% nationally)

- Black alone 2%
- Hispanic/Latino/a/x: 13.9%
- Asian alone 4.6%
- American Indian and Alaska Native alone 1.5%
- Native Hawaiian and Other Pacific Islander alone 0.5%
- Some Other Race alone 6.3%
- Two or More Races: 10.5%.

These numbers will not add up to 100% because Hispanic/Latino/a/x is an ethnicity and not a race and individuals who identify as Hispanic can also identify as any of the above races.

Growth rate in populations from 2010 to 2020 are:

- Native Hawaiian and Other Pacific Islander: 43.3%
- Asian: 37.7%
- Hispanic/Latino/a/x: 30.8%
- Black: 19.4%
- White: -1.1%

The diversity index is a tool used by the US Census to understand the likelihood that, if you select two individuals at random within a certain area, those 2 individuals will be of different races or ethnicity. The diversity index of Oregon overall is 46.1%. Jefferson and Washington Counties have two of the highest diversity indices in the state. Many of the other counties with the highest diversity indices are rural counties like:

- Jefferson: 56.6%
- Morrow: 53.8%
- Umatilla: 53.1%
- Malheur: 53%
- Hood River: 52%

These counties are seeing growing Hispanic/Latino/a/x and American Indian and Alaska Native populations.

7. **How are you collecting, reviewing, and analyzing demographic data to inform program decisions?**

OHCS continues to improve the way that we collect, review, and analyze demographic data at the Agency. We have created county profiles that explore demographic data and trends as well as specific housing and economic indicators disaggregated by race and ethnicity. This type of data allows us to ensure we understand where the largest disparities exist and where things might be improving or worsening for specific communities. Most of this data comes from publicly available, large datasets, which we know have biases and tend to undercount Black, Indigenous and People of Color communities. OHCS will also strive to look to data from the organizations we hope to serve with these funds and the communities they serve to ground truth and supplement that data.

In addition to the data mentioned above, OHCS is working towards ensuring we have demographic data on all the clients, tenants, and homeowners served by our programs and are transparent with that information. We now have public dashboards showing the demographics of clients served by the Oregon Emergency Rental Assistance Program, Energy Assistance programs, and almost all OHCS homeownership programs. We also have internal draft dashboards showing the demographics of clients served by most of our homeless services programs. We are working towards collecting demographic data on the tenants served in our affordable rental housing portfolio.

The needs data and program data we collect and analyze have helped OHCS understand how critical it is that we center racial equity in our work. Our listening sessions, surveys, and conversations with Community Based Organizations (CBO) and Culturally Specific and Responsive Organizations and Tribes have made it clear that our current system of funding organizations does not always work well for them and if we are going to rely on them to reach Black, Indigenous and People of Color communities, then they need additional capacity and training to be effective.

We do not yet know the specific data points we will collect and analyze as this investment moves forward, but we want to ensure we are working closely with the CBOs and Tribes we'll be serving with these funds to collectively build those systems. This investment includes funds to help OHCS do a better job of understanding who we are investing in, including understanding if they are culturally specific organizations or culturally responsive organizations, and which communities they serve. OHCS must build up these relationships to ensure we not only understand what they need to improve readiness, but also what agency-specific barriers we need to remove to better serve them.

OHCS wants the organizations we invest in to grow and be resilient. For example, if an organization loses staff, they should still be able to deliver services and effectively manage their funds, and we should be able to see that regular disbursement requests are being received, submitted, and approved. These are all pieces we will track. We also anticipate that every organization has a strategic plan in place, with which OHCS could use for reporting on progress towards their strategic objectives. Similarly, if an organization does not yet have a strategic plan in place, we can track how this investment helped them build their organizational strategy. Tracking for this investment will need to be flexible based on where organizations are in their planning and staffing.

OHCS will also track how many organizations are able to successfully access our funds. We will need to measure this across each of our programmatic divisions to ensure we are equitably distributing these funds.

8. **How are you notifying and educating constituents in the collection of this data and how it will be used?**

Throughout the process of creating this Policy Option Package (POP), staff have engaged with as many partners as possible on this investment. There was a survey sent out to our stakeholders with specific questions about the package and four different listening sessions have been conducted with:

- Federally recognized Tribes
- Culturally Specific Organizations
- Organizations serving the Latino/a/x population (conducted in Spanish)
- Affordable Housing Industry Anti Racism Collaborative (AHIARC)

We are summarizing the feedback we heard from these engagements and how they impact the final version of the POP that will be submitted to the Governor's office. We will continue to engage with these critical partners and stakeholders as the process moves forward.

If the Governor adopts this POP into their budget and the legislature approves the investment, then we will work even more closely with these partners to design the program and decide the appropriate data to collect that shows progress towards meeting our shared outcomes.

9. **How is demographic data being woven into program decision-making? Will this data, or a version of this data, be incorporated into the agency's open data efforts, so that constituents may view and understand this dataset?**

The data we ultimately collect if this investment is approved and funded will be shared in either a public report and/or an interactive dashboard designed and reviewed in collaboration with the partners we have engaged in this process. This data should be part of the Agency's open data plan. We want to be transparent about how these funds are used and if we are meeting our outcomes or not. If we are not being successful in meeting our outcomes, we will need to course correct with the assistance of those we hope to serve through this investment.

Step 3. Determine Benefit and/or Burden

10. **Who benefits from the program, both directly and indirectly?**

Tribal organizations, culturally specific (CSOs) and culturally responsive (CROs) housing-focused organizations, and rural and very rural housing-focused organizations will directly benefit from this investment. The communities served by these organizations will benefit indirectly.

11. **Who will be burdened from the proposal?**

OHCS needs to consider the ways in which we rely on Tribal organizations and CSOs to help us deliver on our Equity and Racial Justice priority in our Statewide Housing Plan and serving communities that have been intentionally and generationally impacted by racist and inequitable policies and practices and under resourcing. In most programs, we have not invested as much, if at all, in their sustainability and resiliency as compared to other investments we've made in the past. If we don't center the feedback and needs of Tribal organizations and CSOs, we risk these funds not making it to the organizations who are solving some of the deepest disparities in community.

12. **How does the program increase or decrease racial equity? Does the program have potential unintended racial equity consequences? What benefits may result?**

OHCS believes this investment in capacity building, particularly for Tribes, Black, Indigenous, Asian-American and Pacific Islanders, will increase racial equity because we will be directly investing in the organizational health and sustainability of organizations serving communities who have been most impacted by racist and inequitable policies. It will be important to be intentional and specific in building out the implementation plan for this investment so that we prioritize Tribes and Black, Indigenous and People of Color-led organizations for these investments. If we don't prioritize these organizations, we run the risk of negatively impacting their sustainability by continuing to rely on them to help us meet our goals without investing in them to do so. As we invest in the capacity and organizational health of these organizations and support their ability to meet their missions, we will ensure we effectively and equitably serve diverse communities across the state.

Section 2. Guiding Questions to Operationalize Racial Equity

Below are some guiding questions to apply the Diversity, Equity, and Inclusion (DEI) Action Plan strategies in all development and implementation State of Oregon's policy, practice, budget, program, and service decisions.

Inclusive Communications

1. **How do we ensure our communications and messaging are getting to all Oregonians?**

This investment is critical as a portion of the funds will build OHCS' infrastructure for increased language accessibility. OHCS does not yet have an agency-wide policy that helps programs proactively budget for language access needs, and staff often must respond to language access requests reactively, potentially leading to lack of compliance due to insufficient budget. This work actively focuses on closing the gap for Tribal and Black, Indigenous and People of Color communities by ensuring equitable access to information and resources. Additionally, we need to assess whether we have internal barriers to language access for staff and grantees and understand what tools, processes and resources should be in place. In order to do this, this investment will include funds to:

- Develop and fund contracts with translation and interpretation services and for culturally specific organizations to review and assess existing practices.
- Develop procedures that lead to greater confidence in compliance with federal, state and ADA requirements.
- Update the OHCS' Limited English Proficiency (LEP) data and agency plan. There are four factors that must be considered in developing a plan to provide language assistance to LEP persons. These factors include:
    1. Demographics of the population served
    2. Frequency of contact with LEP persons
    3. Nature and importance of program activities or services
    4. Identification of financial and personnel resources needed to the meet needs of LEP persons
- Develop and implement an agencywide ASL policy to support internal and external meetings. This will require a needs assessment and dedicated resources.

2. **Who are the communities being left behind and how do we connect with those communities? What processes are in place for:**

    ☐ **Translating and interpreting agency communications?**

    ☐ **Ensuring that ADA requirements are met or exceeded?**

    ☐ **Communicating with people who may be unable to read, lack access to the internet, and/or need information through alternate media?**

    ☐ **Working with trusted messengers and local leaders to communicate with communities?**

    ☐ **Seeking early input to inform the development of communications materials?**

OHCS currently has a contract to support translation, which we have prioritized for wildfire recovery needs and emergency rental assistance and homeowner assistance customer-based material. This contract provided translation services for messaging and communications, social media titles and captions, fact sheets, the application and website, and live Spanish translations. While this contract has allowed OHCS to begin addressing the issues of accessibility through language access, there is more work to be done to ensure our agency is fully language accessible, including building our capacity to communicate with people who may be unable to read, lack access to the internet, and/or need information through alternate media.

As noted above in question 1, a portion of this investment will go to build OHCS' infrastructure for increased language accessibility, including funds to assess whether we have internal barriers with language access for

grantees and to understand what tools, processes and resources should be in place.

Data Collection and Data-informed Decision-Making

1. **Are we collecting, reviewing, and analyzing demographic data to inform mitigation measures, communication strategies, and targeted investments?**

   Yes, OHCS has been collecting demographic data. As discussed in more detail in Section 1: Step 2, Question 7, this helped us decide to make this investment in the first place, specifically targeted investments in the nine federally recognized Tribes, Culturally Specific Organizations, and rural and very rural organizations. Publicly available data from the Census Bureau and the US Department of Housing and Urban Development (HUD) clearly shows that Black, Indigenous and People of Color communities are disproportionately experiencing housing instability and homelessness. We know CSOs, Tribes, and rural and very rural organizations are not accessing our funding resources as often, including our existing capacity building and technical assistance and training resources. We did quite a bit of engagement in creating this Policy Option Package to understand why they are not applying for and accessing these resources. The feedback from that engagement directly informed the way this investment was structured.

2. **How are these data being woven into decision making?**

   This question was answered in more detail in Section 1: Step 2, Questions 7 and 9.

   The needs data and program data we collect and analyze helped OHCS understand how critical it is to center racial equity in our work. Our listening sessions, surveys, and conversations with Community Based Organizations and Culturally Specific and Responsive Organizations and Tribes make it clear that our current system of funding organizations does not always work well for them and if we are going to rely on them to reach Black, Indigenous and People of Color communities, then they need additional capacity and training to be effective.

   We do not yet know the specific data points we will collect and analyze as this investment moves forward. In alignment with data and research justice, OHCS will work closely with the CSOs and Tribes we'll be serving with these funds to collectively build those systems. This investment includes funds to help OHCS do a better job of understanding who we are investing in, including understanding if they are culturally specific organizations or culturally responsive organizations, and which communities they serve. OHCS must build up these relationships to understand what they need to improve readiness and agency-specific barriers we need to remove to serve them better.

3. **Who is interpreting the data?**

   While creating this POP, there was an internal team with Equity, Diversity, and Inclusion (EDI), Research, Affordable Rental Housing Policy and Planning, Homeless Services, and Public Affairs staff who:
   - Gathered a baseline inventory of the capacity building and training and technical assistance investments we made in the past and the types of organizations those have gone to
   - Designed and analyzed a survey to gather feedback on this POP
   - Collaborated on designing the various listening sessions and meetings that were held with partners on this investment
   - Provided critical analysis of the feedback and takeaways from those sessions.

   If the Governor adopts this POP into their budget and the legislature approves the investment, then we will work even more closely with these partners to design the program and collectively decide on the most appropriate data to collect to show progress towards meeting our shared outcomes. Our hope is that we can meet with a group of partners and stakeholders regularly to review and interpret that data and course correct if outcomes are not being met.

4. **Is the data being used to impact systems rather than define people?**

   Our ultimate goal with this investment is to change the way OHCS invests in capacity building and training and technical assistance, as well as to understand the ways in which existing mechanisms and processes for providing funding presents barriers to the nine federal recognized Tribes, to organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations. We want to build a system that serves these organizations better, so they can better serve their communities and remain resilient and sustainable organizations.

5. **Was there a community engagement or other outreach process in the creation of this data system, collection methodology, or standard?**

   We do not yet have a data system, collection methodology, or standard for this investment, as it has not yet been approved or implemented. Our intention is to have robust community engagement around program implementation if this investment is ultimately approved. We have committed to the partners we've engaged with around the creation of this POP that we would continue to work with them during the implementation phase and a piece of implementation will be specific to our data collection and analysis efforts.

6. **Will this data be made publicly available as open data to support the state's vision for transparency?**

   Yes, the plan is to create a dataset to be available as open data to ensure transparency throughout this process.

Community-Informed Policy and Partnerships

1. **How are we ensuring we have representation of voices across race, ethnicity, culture, color, Tribal membership, disability, gender, gender identity, marital status, national origin, age, religion, sexual orientation, socio-economic status, veteran status, and immigration status? And geographically?**

OHCS used our Training and Technical Assistance survey to reach a diverse and wide array of partners to gather feedback on how we shape the ask. We focused on deeper engagement via listening sessions with Tribes, rural housing-focused stakeholders and housing-focused organizations led by and serving Black, Indigenous, Latinx, Asian-American and Pacific Islander communities to hear specific feedback about the needs they're seeing in their communities. While ongoing engagement with these groups will be needed, we believe the investment is reflective of the various voices we've heard from.

2. **What are the ways we engage agency equity leaders and communities in decision-making currently?**

Beginning in 2018 ahead of the 2019-21 budget development, OHCS experienced huge increases to our budget as a result of new and increased engagement with our partners and stakeholders. We continue to build on this engagement. Despite these increases and expanded program responsibility, OHCS' permanent staff have not grown proportionally to support deeper engagement work. This growth, while very exciting and necessary to meet the state's housing needs, have been challenging amid transition.

In addition to a mismatch of program growth and staff capacity, OHCS is also transitioning in its role of program administration. In response to COVID-19, OHCS is moving from a nearly exclusive "pass through" resource administrator and funder that worked primarily behind the scenes to a direct service provider. As this transition continues it will move us closer and in more direct relationship with community and those who use our programs. Although we are not yet well positioned to do the necessary deep and broad engagement this transition and our commitment to racial equity demands, the community engagement and racial equity impact statement process speeds up prioritizing, strategizing, and investments in this area.

OHCS believes that as we expand our capacity to engage more with diverse communities, we can build engagement into implementing this critical investment and build pathways to hold ourselves accountable to the outcomes of this investment.

3. **Whose voices and perspectives are not at the table? Why?**

OHCS knows that while we have increased our engagement efforts with communities related to decision-making, we are still not fully reaching some voices and perspectives, including LGBTQIA2S+ people, and people with disabilities. This is due to both internal staff capacity and our need to learn more and outreach to the organizations serving these communities.

4. **What can we do to ensure they are part of our decision-making process?**

We must invest time and resources in understanding who the array of housing-focused organizations is. This means spending time with leaders and community members to listen to needs and suggestions on goals and outcomes we should focus investment on. OHCS commits to ongoing and transparent engagement.

5. **What are the barriers that keep communities from participating in decision-making?**

Often, we are not transparent about where and how decision-making happens in at OHCS, so communities don't know when or how to engage. Generally, we have asked for feedback to support decision-making, but never go back to community to share how their feedback did or didn't impact decisions and why, which breaks trust. We also ask communities to share feedback, come to meetings, etc., without compensating them for the time and expertise they've shared with us. A lack of coordination between state agencies causes communities and organizations to navigate multiple meetings with various agencies, without considering the impact this has on the time and repetition of information they share with us. OHCS has had conversations with state agency partners, including the Oregon Health Authority and the Oregon Department of Human Services, about the need for increased collaboration.

6. **How are we ensuring that we provide access to and address the needs of:**
    - **Language?**
    - **Technology?**
    - **Physical accessibility?**
    - **Adequate support and preparation?**
    - **Financial support?**

As we planned for our various methods of engagement in this process, we thought of ways to increase accessibility and cultural relevancy. This included everything from session design that incorporates different ways to gather feedback and support diversity of participation styles (i.e., small group breakouts, use of interactive feedback gathering tools, presentation vs. group discussion, etc.) to use of interpreters, and translating materials. We also considered and included ways for people to talk about why this investment matters for them and the people they serve so that we can elevate and incorporate that framing and messaging in the investment itself.

Resource Allocation and Accessibility

1. **How are we ensuring that forms of response/relief/benefit/resource/budget allocation are:**

It is important to note that some of these questions will/can be more robustly answered in the implementation phase, once we know if we get this investment ask and how much we will receive. The thoughts shared are based on our current thinking.

- **Going directly to the communities who need it?**

Based on demographic data collection and engagement this investment will include:

Direct allocation of ***grants*** to the nine federally recognized Tribes to honor Tribal self-determination and to support maximum participation; and

Multi-year ***grants*** to support building the organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations

- **Accessible regardless of disability or status?**

Funds will be available to housing focused organizations, including organizations serving people with disabilities.

Ahead of meetings we will ask invitees if any accessibility accommodations are needed and be sure to meet the needs identified. Before selecting in-person meeting venues, OHCS will ensure the space is ADA accessible. We will send meeting invites well in advance to allow people time to prepare and ensure the invite text is large and easy to read. Finally, include a statement letting individuals know that they can request accommodations (such as ASL or captioning) for the meeting and ensuring that our websites are safe and accessible for people with disabilities.

- **Accessible regardless of language?**

OHCS will ensure all materials used for engagement and communication about the investment are translated in the top five most common languages spoken in Oregon. We will also do our best to provide translation services and alternate formats, including ASL, in our efforts.

- **Compliant with the ADA requirements?**

Ahead of meetings we will ask invitees if any accessibility accommodations are needed and meet the needs identified. Before selecting in-person and online meeting venues, OHCS will check for maximum ADA accessibility. We will send meeting invites well in advance to allow people time to prepare and ensure the invite text is large and easy to read. Finally, we will include a statement in all communications letting individuals know that they can request accommodations (such as ASL or captioning) for the meeting.

- **Accessible regardless of access to technology?**

Ahead of virtual meetings we will ask invitees if there are any technology or accessibility needs or challenges. We need to consider and find ways to engage with people who may be unable to read, lack access to the internet, and/or need information through alternate media.

- **Supporting, consulting, and/or partnering with tribes?**

We will continue to work with our Tribal Liaison and engage with the Tribal Housing Workgroup to ensure this investment is meeting the specific needs raised by our Tribal partners.

- **Accessible regardless of geographic location including rural Oregonians?**

As noted above, a portion of these funds will include multi-year ***grants*** to support building the organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, ***and/or rural and very rural serving organizations.***

- **Being prioritized for communities already living on the margins (e.g., older adults, gender, ethnic, and racial minorities, immigration status, socio-economic status)?**

Based on demographic data collection and engagement this investment will include:

Multi-year ***grants*** to support building the organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations

2. **Are we using strategies that are culturally specific and responsive to address the distinct needs of Oregonians? If not, what resources or community partners can we consult with to develop culturally specific and responsive strategies?**

Throughout our engagement efforts we've had the opportunity to engage with various culturally specific and responsive groups, some of whom are new relationships for our agency. If the Governor adopts this POP into their budget and the legislature approves the investment, we anticipate working closely with these groups to ensure design and implementation of this investment is responsive to the needs identified.

3. **Are our programs and services providing reasonable accommodations in compliance with the ADA to Oregonians? If not, what resources or partners can we consult with to develop strategies to better support people with disabilities?**

Funds will be available to housing focused organizations, including organizations serving people with disabilities. We anticipate working closely with these groups to ensure the design and implementation of this investment is responsive to the needs identified and inclusive of strategies to support people with disabilities.

Evaluation

1. **What measurable outcomes are most important to our historically and currently underserved communities?**

These capacity building investments will support the development of competencies, strategies, systems, and structures to increase community organizations' readiness to receive housing resources. This investment will also increase their organizational sustainability and resiliency.

2. **How will impacts be documented and evaluated?**

OHCS wants the organizations we invest in to grow and be resilient. For example, if an organization loses staff, they can still deliver services and effectively manage their funds, and regular disbursement requests are being received submitted and approved. These are all pieces we will track. We also anticipate that every organization has a strategic plan in place, with which OHCS could use for reporting on progress towards their strategic objectives. Similarly, if an organization does not yet have a strategic plan in place, we can track how this investment helped them build their organizational strategy. Tracking for this investment will need to be flexible based on where organizations are in their planning and staffing.

OHCS will also track how many organizations are able to successfully access our funds. We will measure this across each of our programmatic divisions to equitably distribute these funds.

3. **How will our communities participate in the evaluation process?**

Accountability to our partners is critical to the success of this investment and OHCS knows that our agency partners at the Oregon Department of Human Services (ODHS) are asking for a similar investment with their partners, inclusive of standing up a capacity building workgroup/Black, Indigenous, Latino/a/x, and People of Color (BIPOC)-focused advisor group through a Legislative Concept. While this investment does not ask for funds specifically to stand this group up, OHCS anticipates staff participating in this workgroup, particularly around evaluating the impact of this investment. Throughout both phases of this investment, in addition to ongoing community engagement, OHCS will conduct an internal racial equity analysis to consider the unintended impacts of the implementation plan and how we deploy funds using the OHCS Racial Equity Analysis Tool (REAT).

4. **Are we achieving the anticipated outcomes?**

If the Governor adopts this POP into their budget and the legislature approves the investment, we anticipate working closely with partners to ensure the design and implementation of this investment is responsive to the needs identified, and that we are meeting the outcomes we've set.

5. **Are we having measurable impact in the communities?**

If the Governor adopts this POP into their budget and the legislature approves the investment, we anticipate working closely with partners to ensure the design and implementation of this investment is responsive to the needs identified, and that the investment is having the impact we anticipated.

6. **How are we consistently communicating our efforts with our communities**

and demonstrating our results?

As we've developed this investment ask, we've committed to our partners that we will be transparent and consistent in our communication, including sharing how we've used the feedback shared to shape the ask. We've also shared the engagement we've done thus far. This is the beginning of what will be ongoing engagement from design to implementation to evaluation.

The learning has parallels: we've learned from our partners how we can strengthen this specific investment ask, and we are learning how to incorporate ongoing engagement as regular practice that allows us to truly live our values of making our Agency more racially just and equitable.

7. **How do we collect and respond to feedback?**

If the Governor adopts this POP into their budget and the legislature approves the investment, we anticipate building on the relationships formed with partners and CBOs to create an ongoing feedback loop on implementation to ensure OHCS understands specific needs and desired outcomes. This ongoing engagement is the foundation for our ability to consistently collect and respond to feedback.

8. **How do we use these results to continually reevaluate and improve our efforts?**

The use of our Racial Equity Analysis Tool (REAT) will be critical to ensuring we are using the results to regularly evaluate and improve our efforts. OHCS will conduct an internal racial equity analysis to ensure we are considering the unintended impacts of how we build the implementation plan and how we deploy funds utilizing the OHCS Racial Equity Analysis Tool (REAT).

9. **How are we ensuring these partnerships do not exploit the communities we seek to engage?**

It will be important for us to incorporate the following strategies in engagement and implementation to ensure we are not exploiting communities we hope to engage:

- Ensure that engagement points in OHCS fund offerings are intentional, well designed, and represent opportunities where they can meaningfully inform decisions;
- Consider compensation for engagement, look for guidance to ensure consistent approach;
- Ensure engagement does not lead to overpromising requested resources do not materialize in the Governor's Recommended Budget or if the Legislative Branch does not fund initiatives;
- Share how feedback was used to inform the budget, and implementation, and ensure that our words and actions are aligned - check-in, adjust and be flexible, be clear about goals and evaluate ourselves; and
- Increase attention to our communications strategies to ensure consistent messages, identify very specific decision points and well-defined topics for engagement.

10. **How will we operationalize equity and create accountability systems?**

Accountability to our partners is critical to the success of this investment and OHCS knows that our agency partners at the Oregon Department of Human Services (ODHS) are asking for a similar

investment with their partners, inclusive of standing up a capacity building workgroup/Black, Indigenous, Latino/a/x, and People of Color-focused advisory group. While this investment does not ask for funds specifically to stand this group up, OHCS anticipates staff working closely with ODHS on participation in this workgroup. Throughout both phases of this investment, and in addition to ongoing engagement, OHCS will conduct an internal racial equity analysis to ensure we are considering the unintended impacts of how we build the implementation plan and how we deploy funds utilizing the OHCS REAT.

11. **How will we ensure adequate capacity to implement strategies as outlined?**

These funds would be administered and led by a Capacity Building and T & TA Coordinating section in partnership with OHCS' programmatic divisions and would be comprised of three positions: a Program Analyst 4 (PA4), a Program Analyst 3 (PA3), and an Administrative Specialist 2 (AS2). The PA4 will manage the multi-year grants to culturally specific/responsive and/or rural/very rural serving organizations with their role being to support program building, design, and implementation, as well as cross-agency collaboration and partner engagement. The PA3 will manage agency specific contract to support the phased approach and barrier assessment with their role being to support program building design and implementation and contract management. OHCS currently has a half-time Tribal Liaison (OPA3) housed within the Equity, Diversity, and Inclusion (EDI) Office, and would anticipate bumping this role to a full-time Tribal Liaison position. The Tribal Liaison will manage the Tribal-specific grants with their role being to support program building, design, and implementation, as well as cross-agency collaboration and Tribal engagement. The AS2 will work with the PA4, PA3 and Tribal Liaison to support program coordination and establishing and maintaining procedures and records. The PA4, PA3 and Tribal Liaison roles would also be working with our Procurement team, and DOJ as needed in Phase 1 of this investment, as well as working closely with programmatic division staff who have a wealth of program knowledge and can help ensure that we are not only internally coordinated on this investment, but also have the capacity we need to implement our strategies. Additionally staffing embedded throughout the Agency Request Budget will support integration throughout OHCS programs.

PROPOSED SUPERVISORY SPAN OF CONTROL REPORT

In accordance with the requirements of ORS 291.227, (Oregon Housing & Community Services) presents this report to the Joint Ways and Means Committee regarding the agency's Proposed Maximum Supervisory Ratio for the 2021-2023 biennium.

Supervisory Ratio for the last quarter of 2021-23 biennium

The agency actual supervisory ratio as of 2/16/23 is 1:9

The Agency actual supervisory ratio is calculated using the following calculation;

_____40_____ = _____35_____ + _____6_____- (____1____)
(Total supervisors) (Employee in a supervisory role) (Vacancies that if filled would perform a supervisory role) (Agency head)

_____375_____ = _____273_____ + _____102_____
(Total non-supervisors) (Employee in a non-supervisory role) (Vacancies that if filled would perform a non- supervisory role)

The agency has a current actual supervisory ratio of-
1:_____9_____ = _____375_____ / _____40_____
(Actual span of control) (Total non - Supervisors) (Total Supervisors)

When determining an agency maximum supervisory ratio all agencies shall begin of a baseline supervisory ratio of 1:11, and based upon some or all of the following factors may adjust the ratio up or down to fit the needs of the agency.

← Narrow Span		Wide Span →
High	**RISK TO PUBLIC/EMPLOYEE SAFETY**	Low
Dispersed	**GEOGRAPHIC LOCATION(s) OF SUBORDINATES**	Assembled
Complex	**COMPLEXITY OF DUTIES/MISSION**	Not complex
Low	**BEST PRACTICES/INDUSTRY STANDARDS**	High
Small	**AGENCY SIZE/HOURS OF OPERATION**	Large
Many	**NON AGENCY STAFF/TEMPORARY EMPLOYEES**	Few
High	**FINANCIAL RESPONSIBILITY**	Low
← More Supervisors		Fewer Supervisors →

Ratio Adjustment Factors

Is safety of the public or of State employees a factor to be considered in determining the agency maximum supervisory ratio? Y/N

Explain how and why this factor impacts the agency maximum supervisory ratio upwards or downward from 1:11-

Is geographical location of the agency's employees a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Is the complexity of the agency's duties a factor to be considered in determining the agency maximum supervisory ratio? Y/N

Explain how and why this factor impacts the agency maximum supervisory ratio upwards or downward from 1:11-

OHCS is responsible for administering over a billion dollars of federal and state housing tax credits each biennium, which are not seen in the budget. In addition, OHCS is one of a few state agencies that issues its own bonds, including direct revenue bonds and pass-through bonds. Both types of bonds are subject to multiple federal requirements to qualify for exemption from federal income taxes. When bond funding is layered with other funding sources in an affordable housing development, the requirements become even more complicated.

In addition to current funds, the department is also responsible for compliance and monitoring responsibilities for many programs that no longer have active funding. Most affordable housing developments have three or more types of funds to make the project viable, and each source of funding could have different restrictions for tenant incomes, populations served, and affordability periods. These restrictions can last for 60 years or more, and staff must know each of these expired programs as well as the current ones.

To make things even more challenging, many funding sources have multiple allowable uses, and the allowable uses of both state and federal funding are expanding and becoming even more complex. This is true across the continuum of the department's programs, from homeless services, to housing financing and development, to homeownership. Moreover, the interconnectedness of these areas is becoming more critical in the current housing crisis. For example, homeless services funding sources are used to acquire real estate to use for shelters, and housing development funds are paired with funds for rent subsidies. This requires integrated statewide policy work and alignment of OHCS funding sources with other state, local, and private resources.

For all of these reasons, OHCS requires managers who know a few programs and all of their intricacies, and who manage a smaller staff of professionals. Forcing managers to oversee programs where they do not have the capacity to become well informed could result in risk to the agency's funds, the state's bond rating, the integrity of housing developments, and services to low-income Oregonians.

Are there industry best practices and standards that should be a factor when determining the agency maximum supervisory ratio? Y/N

N/A

Is size and hours of operation of the agency a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Are there unique personnel needs of the agency, including the agency's use of volunteers or seasonal or temporary employees, or exercise of supervisory authority by agency supervisory employees over personnel who are not agency employees a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Is the financial scope and responsibility of the agency a factor to be considered in determining the agency maximum supervisory ratio? Y/N

Explain how and why this factor impacts the agency maximum supervisory ratio upwards or downward from 1:11-

When factoring in leveraged funds that OHCS administers which includes tax credit equity, pass-through bond proceeds, and other OHCS administered funds not included in the formal Legislatively Adopted Budget, OHCS's all funds budget exceeds $6.5 billion/biennium. However, those funds are administered by a total of 375 staff. The scale and complexity of the financial resources requires OHCS managers to be subject matter experts which limits the number of employees that can be supervised.

Additionally, OHCS is one of the only agencies who issues bonds. This is an extremely complex process which requires regular work with DOJ. Debt service and bond costs encompass activities related to the agency's bond-financed loan programs and include issuance of bonds to finance multifamily and single-family mortgage loans, bond issuance costs, and asset-protection costs associated with foreclosures and acquired properties. The agency has extreme responsibility to be responsible and timely with all of these costs, or risk jeopardizing the state's credit rating.

Based upon the described factors above the agency proposes a Maximum Supervisory Ratio of 1: 7.

Unions Requiring Notification: SEIU

Date unions notified: 2/21/23

Submitted by: _____ Date:_____

Signature Line _____ Date _____

Signature Line _____ Date _____

Signature Line _____ Date _____

Signature Line _____ Date _____

Oregon
Governor Kate Brown

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November 10, 2020

Steve Lee
Affirmative Action Manager
Diversity, Equity and Inclusion Office of the Governor
900 Court St. NE, Ste. 254
Salem, OR 97301
affirmative.action@oregon.gov

Dear Steve,

I am pleased to provide you with a copy of the Oregon Housing and Community Services (OHCS) Affirmative Action Plan for the 2021-2023 biennium. The agency will continue with our initiatives for our agency and as a service provider for state government.

OHCS is committed to having a workforce that reflects the diversity of our customers and ensures our workplace is a welcoming, inclusive, and respectful place to work. Our agency fully supports the inclusion of all protected groups into our work force. We are committed to recruiting, hiring, training, and promoting persons in all job classifications regardless of race, color, religion, national origin, age, sex, sexual orientation, marital status or a physical or mental disability.

OHCS is committed to creating and maintaining a work environment and culture which values and utilizes diversity and that is free from harassment based on protected class.

If you have any questions, please contact me at 503-986-2005 or Laura Deleon, HR Director, at 503-986-7228.

Sincerely,

Margaret Salazar
Director
Oregon Housing and Community Services

OREGON HOUSING and COMMUNITY SERVICES

OHCS AFFIRMATIVE ACTION PLAN

2021-2023

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Oregon Housing & Community Services

AGENCY OVERVIEW

Oregon Housing and Community Services (OHCS) is the state's affordable housing finance agency and community services program administrator. The Department administers federal and state programs that fund multifamily affordable housing development, fund residential mortgages for first-time homebuyers, fund foreclosure prevention, and support antipoverty, the homeless population, energy assistance, and community services.

MISSION

We provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for residents of Oregon.

VISION

All Oregonians have the opportunity to pursue prosperity and live free from poverty.

VALUES

- Compassion
- Collaboration
- Dedication
- Equity
- Integrity
- Leadership

Key Contacts

OHCS Director
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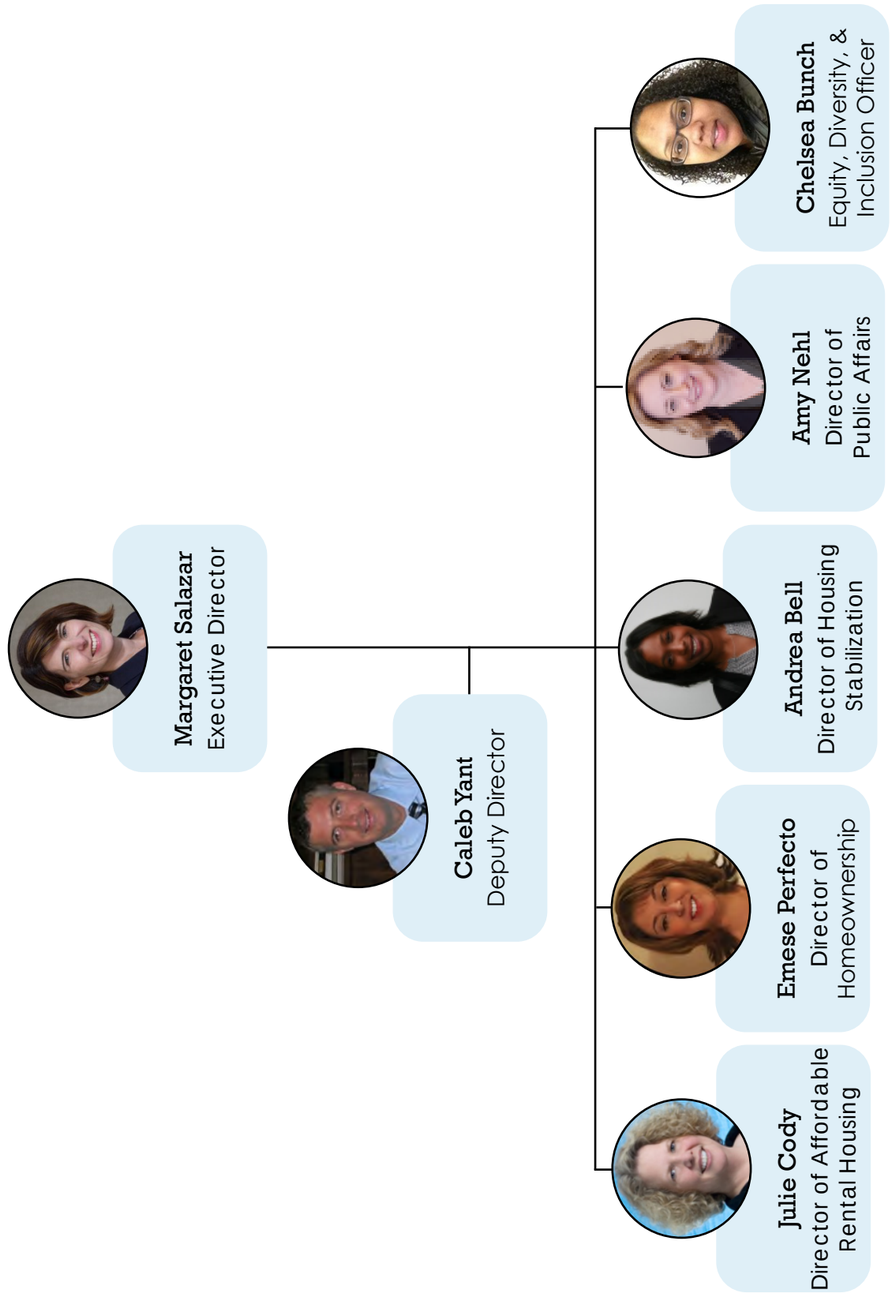
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Chelsea.Bunch@oregon.gov

Finance and Procurement Manager
Sandra Flickinger
503-986-2147
Sandra.Flickinger@oregon.gov



OHCS ORGANIZATIONAL CHART

Since our last Affirmative Action Plan, OHCS hired a permanent Equity, Diverity & Inclusion Officer.
The agency hopes to establish the position permanently in the 21-23 biennium.



AFFIRMATIVE ACTION POLICIES

AGENCY POLICIES

Applicable OHCS Affirmative Action Policies are accessible to all employees via the OHCS internal website with links listed below:

OHCS Equal Employment Opportunity/Affirmative Action Policy 20.010.02

OHCS Reasonable Accommodations Policy 20.010.01

STATE EMPLOYMENT RESOURCES

Statewide Affirmative Action Policies are accessible to all employees and partners via the DAS webpage and the links listed below:

ADA and Reasonable Accommodation Policy *(Statewide Policy 50.020.10)*

Discrimination and Harassment Free Workplace *(Statewide Policy No. 50.010.01)*

Veterans Preference in Employment *(40-055-03)*

Equal Opportunity and Affirmative Action Rule *(105-040-0001)*

Executive Order 17-11: Relating to Affirmative Action and Diversity and Inclusion

Current Employee Relocation *(Statewide Policy 40-055-10)*

Employment of Returning Retirees *(Statewide Policy 40-090-01)*

Limited duration appointments *(Statewide Policy 40-025-02)*

Recruitment and Selection *(Statewide Policy 40-010-02)*

Reemployment *(Statewide Policy 40-080-01)*

Temporary Appointments *(Statewide Policy 40-025-01)*

Transfers *(Statewide Policy 40-045-01)*

Unclassified Service Employment and Termination *(Statewide Policy 40-035-01)*

Veterans' Preference in Employment *(Statewide Policy 40-055-03)*

FEDERAL EMPLOYMENT LAW RESOURCES

The Federal Affirmative Action Title VII Resource Guide provides links and detailed information for the following federal employment laws:

Age Discrimination in Employment Act of 1967 (ADEA)

Disability Discrimination Title I of the Americans with Disability Act of 1990

Equal Pay and Compensation Discrimination Equal Pay Act of 1963, and Title VII of the Civil Rights Act of 1964

Genetic Information Discrimination Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA)

National Origin Discrimination Title VII of the Civil Rights Act of 1964

Pregnancy Discrimination Title VII of the Civil Rights Act of 1964

Race/Color Discrimination Title VII of the Civil Rights Act of 1964

Religious Discrimination Title VII of the Civil Rights Act of 1964

Retaliation Title VII of the Civil Agency Affirmative Action Policy

Sex-Based Discrimination Title VII of the Civil Rights Act of 1964

Sexual Harassment Title VII of the Civil Rights Act of 1964

Executive Order 11246 elaborates on Equal Employment Opportunity law as it applies to government contractors.

COMPLAINT PROCESS

The State of Oregon is committed to maintaining a discrimination and harassment free workplace. It is the policy of the State of Oregon to create and maintain a work environment that is respectful, professional, and free from inappropriate workplace conduct. OHCS has established procedures in place to receive, investigate, and act upon internal complaints. The purpose of this procedure is to promptly address concerns regarding potential violations of the DAS Discrimination and Harassment Free Workplace Policy, 50.010.01, the DAS Maintaining a Professional Workplace Policy, 50.010.03, and alleged violations of state and federal law.

Documentation

A complaint may be made orally or in writing. An oral or written complaint should contain the following:

- The name of the complainant and the name of the person that was subjected to the discrimination, workplace harassment, sexual harassment, workplace intimidation, or sexual assault if they are not the same person.
- The names of all parties involved, including witnesses.

Official Complaint Form

Other Reporting Options

Filing a complaint with the Office of Human Resources does not prevent an employee from filing a complaint with the Bureau of Labor and Industries (BOLI), or the United States Equal Employment Opportunity Commission (EEOC).

Penalties

Employees found to have engaged in inappropriate workplace behavior, will be counseled, or depending on the severity of the behavior, may be subject to discipline, up to, and including dismissal.

Retaliation

OHCS does not tolerate any form of retaliation against individuals who file a complaint, participate in an investigation, or report discrimination, workplace harassment, or inappropriate workplace conduct.

OHCS Contact for Complaints

Senior HR Business Partner
Denise Kraxberger
503-689-2257
Denise.Kraxberger@oregon.gov



ROLES FOR IMPLEMENTATION

All OHCS employees are required to complete the online DAS-CHRO training – Preventing Discrimination and Harassment in The Workplace. New employees must complete this training within two weeks of their start date. Each employee will complete the training annually.

OHCS Director Margaret Salazar

The Executive Director commits OHCS to a policy of equal employment opportunity and is active in the attainment of the Agency's Affirmative Action goals, objectives, and initiatives.

The Executive Director holds OHCS administrators and management staff accountable for understanding and articulating the Affirmative Action Policy, commitment, and goals, and producing the affirmative action plan. This is assessed during the annual performance evaluation cycle. The OHCS Director is held accountable through her annual evaluation from the Governor.

She will ensure compliance with all applicable federal and state laws, rules, and regulations regarding equal employment opportunity.

She will deal directly with reported actions that are contrary to the policies and procedures outlined in the Affirmative Action Plan.

OHCS Executive Team

The Executive Team includes the Executive Director, Deputy Director, Director of Homeownership, Director of Affordable Housing, Director of Housing Stabilization, Equity, Diversity & Inclusion Officer, and Director of Public Affairs.

Executive team members are responsible for the full implementation of the Affirmative Action Plan within their area of responsibility, including:

- Establish a positive climate for program success.
- Make a place where employees can thrive, succeed, and look forward to coming to work each day knowing they have a safe and respectful place to work, free from discrimination and harassment.
- Review personnel practices and procedures including training programs, recruitment, hiring and promotion patterns to identify possible roadblocks to equal employment opportunity and upward mobility; and then take appropriate remedial action to support the OHCS workforce philosophy.
- Participate in meetings with organizations of color, women's organizations, and community service groups as appropriate to promote OHCS employment opportunities.
- Hold regular discussions with managers, supervisors, and employees to be certain that the Affirmative Action Plan is understood and implemented.
- Ensure the evaluation of manager and supervisor performance considers their commitment to Affirmative Action efforts and results.

OHCS Managers and Supervisors

The OHCS managers and supervisors have primary responsibility for the success of the Affirmative Action Plan through their direct supervisory role. Managers and supervisors are responsible for implementing the Agency's Affirmative Action Plan including:

- Becoming familiar with the details of the Affirmative Action Plan as they apply to the programs, sections, or units within their area of responsibility.
- Monitoring progress of hiring and promotions in relation to the Affirmative Action goals:
  - Brief all new employees on the plan
  - Ensure readily available access of the plan for reference
  - Discuss the plan and progress achieved at staff meetings
  - Provide information, resources and training regarding the plan, Equal Employment Opportunity (EEO) and the prohibition of discrimination and harassment
  - Periodically review hiring and promotion patterns, training opportunities, and work assignment in order to work collaboratively with the Office of Human Resources to ensure freedom from stereotyping persons with protected class status that could limit their access to jobs for which they are qualified.
  - Take steps to become involved in outreach programs to encourage and develop diverse applicant pools for current and future vacancies.
- Attend and encourage employees to attend diversity, inclusion and service equity trainings, presentations, and Equity Council meetings.
- Create a working environment, which encourages all employees to achieve their full potential. Address career development opportunities by developing Individual Development Plans (IDP) and reviewing employee training and career plans.
- Maintain a professional attitude and an inclusive work environment, free of harassment and other forms of discrimination.
- Take responsible action to prevent harassment and discrimination of employees.
- Work collaboratively with The Office of Human Resources to provide reasonable accommodations for qualified employees with disabilities through the engagement of the interactive process.

HUMAN RESOURCES SOLUTIONS

The Human Resources Director serves as, designates, and works in collaboration with the HR team members to fulfill the role of the Agency Affirmative Action Officer as defined in compliance with the spirit of the Governor's Affirmative Action Office. The Human Resources Director is responsible for partnering with the agency leadership on the implementation of the Affirmative Action Plan.

The OHCS HR team provides human resources consultation and support to all the various work units/sections of the agency and includes the responsibility to investigate all discrimination and harassment claims an complaints that employees file with their supervisor, manager, DAS CHRO or the Office of Human Resources. Further, OHCS HR:

- Leads the development and monitoring of the OHCS biennial Affirmative Action Plan.
- Publicize, distribute, and train managers and supervisors on the expectations for implementing the plan.
- Assist the agency in identifying problems or improvement areas.
- Work in collaboration with the Equity, Diversity & Inclusion Officer and the Equity Council to develop affirmative action programs and internal and external communication programs about the Affirmative Action Plan according to the Governor's Equity Office recommendations.
- Maintain statistical information of race, gender, and disabilities obtained through analysis of state personnel data. Provide analysis and recommend goals with timelines and develop programs to achieve those goals.
- Monitor goals initiated to remedy areas of underutilization.
- Provide feedback to executives, managers, and supervisors on Affirmative Action progress.
- Ensure investigations and resolutions of all discrimination and harassment complaints are conducted in compliance with OHCS procedure in a timely manner.
- Report to and update the Deputy Director and/or Director on all complaints.



2019-2021 AFFIRMATIVE ACTION PROGRESS REPORT

This section indicates progress towards program goals and strategies presented in the 2019-2021 Affirmative Action Plan.

1ST GOAL

Harness positive growth and change of the Agency by providing leadership development, resources, and training to create a sustainable workforce.

Strategies

Create and implement succession plans with a focus on underrepresented employee groups.

Provide change management training that includes sessions on cultural awareness in order to promote the benefit of diverse thought, education, style, and culture.

Access to the AAP is available to all employees and discussed during onboarding and all-staff meetings.

Managers are continuing conversations within their respective sections clearly communicating the expectations of a professional workplace by focusing on topics related to Preventing Sexual Harassment and Maintaining a Professional and Harassment Free Workplace.

Progress

OHCS has yet to fully actualize workforce succession plans. HR staff and leadership are in the process of reviewing agency employment trends and best practices to develop equitable approaches to succession planning for our employees. Data and insights collected from responses to the upcoming Employee Engagement Survey will also help inform priorities and methods for succession planning.

OHCS Executive Team members began attending a multi-part training series on transformational leadership focused on organizing for racial equity. This series began in Summer 2020 and will continue through Spring 2021.

While the Affirmative Action Plan is available to employees on the agency Intranet, it is not formally reviewed during New Employee Orientation and occasionally referenced during all-staff meetings.

Managers continue to ensure employees within their respective sections complete annual trainings designed to prevent sexual harassment and other forms of workplace harassment.

2ND GOAL

Demonstrate an efficient business culture with tools for effective decision making, service delivery, and accountable leadership.

Strategies

Implement the AAP through the use of employee surveys, assessments, performance evaluations, performance management, and position description.

Managers demonstrate accountable leadership by ensuring expectations are communicated to employees through frequent conversations about diversity and inclusion during 1:1 coaching sessions and other training opportunities.

Review and distribute the OHCS Affirmative Action Policy.

Incorporate AA, equity, diversity and inclusion responsibilities in executive and management job descriptions.

Progress

One Employee Engagement Survey was administered during the 2019-2021 Affirmative Action Planning period, but it did not incorporate questions that could be used to effectively measure engagement outcomes. OHCS lacked the internal capacity and resources necessary to address in-house survey results and actualize improvements. Based on prior survey responses, employees felt that questions were too specific, and they were unable to answer questions honestly or anonymously. Response options did not provide space for participants to express neutrality – an important indicator and metric for tracking engagement. This underdeveloped methodology did not ensure actionable survey results and made it difficult to address employee grievances, which likely exacerbated existing issues between managers and employees.

Under new leadership in Human Resources and the Deputy Director's Office, OHCS is currently set to administer a new Employee Engagement Survey utilizing top of industry resources in January 2021. Results of this survey will be utilized to determine new strategies as a means to intentionally increase engagement across the agency.

Supervisors have been following accountability and performance guidelines established through the Oregon Management Project (TOMP).

The Affirmative Action Plan is available to employees on the agency Intranet.

All executive and management job descriptions outline relative position responsibilities regarding Affirmative Action, equity, diversity, and inclusion.

3RD GOAL

Attract and retain a diverse workforce, in compliance with labor agreements, employment laws and enterprise directives, reflective of the communities we serve.

Strategies

Develop, recruit, and maintain an active pipeline of diverse and qualified applicants.

Conduct outreach to target underrepresented populations, by attending five outreach activities each year.

Create a program that includes internal development and promotional strategies for underrepresented employee groups through active sourcing, succession plans, mentoring programs, job rotations, and other training and development opportunities.

Create an Onboarding Program that extends beyond a one-day event to ensure those employees who are new to OHCS are provided connections in the Agency through mentorships or other engagement activities.

OHCS commitment to equity, diversity and inclusion will be included in all job postings and advertisement.

Progress

HR has invested in memberships and developed partnerships with the following diversity groups: Partners in Diversity (PID), DiversityJobs.com, and Minority Professional Network (MPN). We utilize these job boards to announce agency recruitments and extend outreach opportunities in order to create active pipelines of diverse, qualified applicants. We also register for various trainings including participation in PID's Breakfast of Champions.

The COVID-19 pandemic prevented most outreach activities in 2020; however, our agency participated in several virtual DEI trainings and extended our recruitment outreach via online DEI job boards.

Various Job Rotational opportunities were provided over the last Affirmative Action Planning period, though none were created to specifically target underrepresented employee groups. Managers were provided guidance and advice regarding career planning and mentorship.

Our efforts to establish an Onboarding Program that extends beyond new employees' first days in the office are ongoing. HR experienced major employee turnover in the last year, and the new HR team is creating onboarding techniques to accommodate for remote working conditions during COVID-19.

OHCS outlines our agency's commitment to equity, diversity and inclusion in all job announcements. The ongoing use of Workday Reporting helps our agency establish a relevant baseline to determine the number of underrepresented employee groups and analyze retention trends.

4TH GOAL

Administer policies, rules and practices that create a safe, respectful, and results-driven environment where our values of diversity, inclusion, and service equity are demonstrated in our work.

Strategies

Continue the practice of pay equity salary assessments.

Compliance with "Preventing Sexual Harassment" and "Maintaining a Professional and Harassment Free Workplace" trainings.

Implement section expectations throughout the agency to include support of AAP initiatives.

Progress

OHCS continues to improve on pay equity salary assessments.

The above trainings are included in new employee onboarding and the agency maintains annual training requirements for all staff.

Expectations for the support of Affirmative Action initiatives are documented and maintained by each section.

5TH GOAL

Build a commitment to better understand diversity, inclusion and equity through staff training and leadership development with the guidance of an effective Equity Council.

Strategies

OHCS will continue commitment to the Statewide Diversity Conference through sponsorship.

Increase OHCS employee participation in the 2019 Statewide Diversity Conference.

Increase OHCS employee participation in the Equity Council meetings and provide specific training for Equity Council members to increase engagement and results.

Provide training through workshops, events, and presentation to increase understanding.

Progress

Agency sponsorship of the Statewide Diversity Conference is ongoing.

OHCS saw a 75% increase in Statewide Diversity Conference participation from 2019-2020.

OHCS formed and restructured a Equity Council and Equity Committees to directly increase employee participation in agency initiatives and decision-making. Establishing and providing training is an ongoing process.

During the previous Affirmative Action Planning period, OHCS administered continuous training opportunities including Color of Law, Best Practices for Inclusion of Transgender and Gender Diverse Individuals, and Government Alliance on Race and Equity (GARE). OHCS also hosted a Tribal Affairs training and sponsored the 2019 and 2020 Statewide Diversity Conferences.

Demographic Analysis

SUPERVISORS

The tables below include the demographic analysis[2] of all supervisory personnel within OHCS. All data is this analysis is effective as of June 30, 2020.

Table 1: Supervisors by Ethnicity

Race/Ethnicity	Percentage	Count
Asian	4.35%	1
Black or African American	8.70%	2
Hispanic or Latino	13.04%	3
White	73.91%	17
Grand Total	100.0%	23

Supervisory Managers at OHCS primarily identify as White. While there are a total of six (6) BIPOC managers, there is no representation of American Indian/ Native Alaskan or Native Hawaiian/ Other Pacific Islander communities.

Table 2: Supervisors by Gender

Gender	Percentage	Count
Female	60.87%	14
Male	39.13%	9
Grand Total	100.0%	23

Individuals who identify as Female represent the predominant gender of OHCS Supervisory Managers.

Table 3: Supervisors by Veteran Status

Veteran Status	Percentage	Count
Not a Veteran	95.65%	22
Veteran	4.35%	1
Grand Total	100.0%	23

Veterans currently represent about 5% of the Supervisors within the agency.

2 Note: No Supervisory Managers had self-reported a disability as of the effective date of this data.

WORKFORCE

The following tables include the demographic information of the entire OHCS workforce broken down by job category.

Table 4: Job Categories by Race/Ethnicity

Race/Ethnicity	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
American Indian or Alaska Native	1	3.2%	0	0.0%	3	2.1%	0	0.0%	0	0.0%	4	2.0%
Asian	3	9.7%	1	3.8%	6	4.2%	0	0.0%	1	33.3%	11	5.5%
Black or African American	0	0.0%	2	7.7%	7	4.9%	0	0.0%	0	0.0%	9	4.5%
Hispanic or Latino	0	0.0%	3	11.5%	6	4.2%	0	0.0%	0	0.0%	9	4.5%
I do not wish to answer.	1	3.2%	0	0.0%	5	3.5%	0	0.0%	0	0.0%	6	3.0%
Native Hawaiian or Other Pacific Islander	0	0.0%	0	0.0%	1	0.7%	0	0.0%	0	0.0%	1	0.5%
Two or More Races	3	9.7%	0	0.0%	8	5.6%	0	0.0%	0	0.0%	11	5.5%
White	23	74.2%	20	76.9%	108	75.0%	1	100.0%	2	66.7%	148	74.4%
Total	31	100.0%	26	100.0%	144	100.0%	1	100.0%	3	100.0%	199	100.0%

Table 5: Job Categories by Gender

	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
Gender (Binary Options)	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number
Female	80.6%	25	65.4%	17	59.0%	85	0.0%	0	66.7%	2	61.8%	123
Male	19.4%	6	34.6%	9	41.0%	59	100.0%	1	33.3%	1	38.2%	76
Total	100.0%	31	100.0%	26	100.0%	144	100.0%	1	100.0%	3	100.0%	199

Table 6: Job Categories by Veteran Status

	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
Veteran Status	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number
Not a Veteran	90.3%	28	96.2%	25	93.8%	135	100.0%	1	100.0%	3	93.5%	186
Veteran	9.7%	3	3.8%	1	6.3%	9	0.0%	0	0.0%	0	6.5%	13
Total	100.0%	31	100.0%	26	100.0%	144	100.0%	1	100.0%	3	100.0%	199

Table 7: Job Categories by Generation

	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
Generation	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number
Generation Z (1997-Current)	0.0%	0	0.0%	0	0.7%	1	0.0%	0	0.0%	0	0.5%	1
Millennials (1981-1996)	19.4%	6	19.2%	5	31.9%	46	0.0%	0	0.0%	0	28.1%	56
Generation X (1965-1980)	51.6%	16	57.7%	15	44.4%	64	0.0%	0	33.3%	1	46.7%	93
Baby Boomers (1947-1964)	29.0%	9	23.1%	6	21.5%	31	100.0%	1	66.7%	2	23.6%	47
Traditionalists (1917-1946)	0.0%	0	0.0%	0	1.4%	2	0.0%	0	0.0%	0	1.0%	2
Total	100.0%	31	100.0%	26	100.0%	144	100.0%	1	100.0%	3	100.0%	199

Table 8: Job Categories by Disability Reporting

	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
Disability Reporting	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number
No Reported Disability	93.5%	29	100.0%	26	95.8%	138	100.0%	1	100.0%	3	96.0%	191
Disability Reported	6.5%	2	0.0%	0	4.2%	6	0.0%	0	0.0%	0	4.0%	8
Total	100.0%	31	100.0%	26	100.0%	144	100.0%	1	100.0%	3	100.0%	199

PROMOTIONS

The tables in this section present the demographic breakdown of promotions across Race/Ethnicity and Gender for both Supervisors and Non-Supervisors.

Table 9: Race/Ethnicity of Non-Supervisory Promotions by Gender

Race/Ethnicity	Female	Male	Total
American Indian or Alaska Native		1	1
Black or African American		1	1
Hispanic or Latino	2		2
I do not wish to answer.	1		1
Two or More Races	5	1	6
White	12	6	18
Total	**20**	**9**	**29**

Table 10: Race/Ethnicity of Supervisory Promotions by Gender

Race/Ethnicity	Female	Male	Total
Black or African American	1		1
White	4	1	5
Grand Total	**5**	**1**	**6**

2021-2023 AFFIRMATIVE ACTION GOALS & STRATEGIES

AGENCY-WIDE GOALS

1ST GOAL

Increase Employee Engagement

Strategy

HR will administer an Employee Engagement Pulse Survey by July 2021 and achieve an 80% response rate from employees. The pulse survey will act as a follow-up to the Employee Engagement Survey scheduled to be delivered in January 2021. These results will serve as a means to measure progress of engagement strategies administered by the agency.

HR will utilize monthly reports from the Workday system to track and report trends in employee turnover rates by July 2021.

By July 2021 HR will develop an effective agency-wide offboarding procedure and administer an exit survey for each separating employee. Identify the number of times separating employees report "manager" and/or "poor leadership" as their reason for leaving OHCS in the exit survey.

By January 2022 managers and supervisors will meet one-on-one with employees in trial service every two weeks, and regular service employees every quarter (every three months) to document structured check-ins in Workday.

By January 2022 managers and supervisors will meet one-on-one with employees annually to review and maintain Individual Development Plans (IDP) that capture job performance, acknowledge achievements, identify professional advancement opportunities, and document training and career plans.

OHCS will sponsor the creation of a Veterans Employee Resource Group by January 2022 to create a safe space for Veterans to meaningfully connect, collaborate, and network around military and Veteran culture. OHCS is also interested in creating Employee Resource Groups for employees who identify as Black, Indigenous and People of Color (BIPOC) in an effort to ensure an inclusive and supportive workplace for BIPOC staff.

2ND GOAL

Build Workforce Equity, Diversity & Inclusion Proficiency

Strategy

OHCS has chartered a new Equity Committee Structure, which includes the Equity Council, Diversity and Inclusion (D & I) Best Practices, Professional Equity, Growth and Empowerment (PEGE), Equity Lab, and the Data Equity Workgroup (DEW). Part of PEGE's work, specifically, is to curate a training series on equity, racial justice, diversity and inclusion. This will help create a safe professional environment where people of all backgrounds and cultures can thrive. Goals for training and education may include:

- Increase cultural responsiveness among co-workers, partners and service recipients.
- Educate and inform co-workers and partners about historical and present-day racial, cultural, and social oppression that was and still is practiced in the State of Oregon;
- Offer pathways for improving awareness and skills for employees and managers at all levels to promote equity and interrupt racial injustice; and
- Inform and transform employee development, training programs, and policies.

The first course is expected by December 2021.

In an effort to improve multi-generational relationships and mobilize the agency's preparedness for workforce changes over the coming years, trainings will be offered on understanding and integrating Millennials and Generation Z in the workplace. This training is expected to be delivered by July 2021.

3RD GOAL

Expand Results-Based Monitoring & Evaluation

Strategy

Create and maintain a system to analyze OHCS programs and practices and remove identified barriers to access and opportunity within OHCS programs to ensure equitable outcomes. This includes improving OHCS's ability to track, analyze, and measure performance and progress towards equity goals through standardization of data collection and enhancing data analysis of program utilization.

OHCS plans to hire a contractor in 2021 to develop a Results-Based Monitoring & Evaluation system to tie program investments and staff activities to long-term outcomes and impacts. "M&E Champions" will be selected from each section to help codify outcome metrics in order to ground the agency's work and ensure staff activities support Oregonian's long-term needs. Specific training for M&E Champions will be administered in 2021, and staff will begin working in cross-functional teams to drive this project forward starting July 2021. The Equity Committees will also be available for consult, provision of feedback and support the centering of equity and racial justice within the process and outcomes.

OHCS Staff (Executive Team, EDI Officer, HR, and Equity Council & Committees) will begin auditing the goals set forth in this Affirmative Action Plan by September 2022.

OHCS Staff (Executive Team, EDI Officer, HR, and Equity Council & Committees) will collaboratively draft and approve future Affirmative Action Plans starting September 2022.



MANAGEMENT GOALS

1ST GOAL

Leadership Evaluation (Ongoing)

Strategy

ORS 659A.012 requires agencies *to achieve the public policy of the State of Oregon for persons in the state to attain employment and advancement without discrimination because of race, religion, color, sex, marital status, national origin, disability or age, every state agency shall be required to include in the evaluation of all management personnel the manager's or supervisor's effectiveness in achieving affirmative action objectives as a consideration of the manager's or supervisor's performance*.

OHCS Executive Team and other leadership who oversee managers have been following the process and guidelines set forth by The Oregon Management Project (TOMP). These individuals were also required to complete mandatory trainings offered through iLearn. Other guidelines include, at minimum, quarterly check-ins with managers and their direct supervisors. OHCS Human Resources monitors compliance with the requirement. While the agency has not yet achieved full participation, reporting numbers are on the rise and OHCS Human Resources continues to provide the tools and resources to assist managers in meeting the requirements. This work will continue for the duration of this Affirmative Action Plan.

2ND GOAL

Succession Planning (Ongoing)

Strategy

OHCS does not currently have a formal succession plan. In 2021, the Office of Human Resources and Executive Team will assess the resources needed to develop and sustain a succession plan. OHCS staff will identify and review available DAS resources for how to get started on succession planning by December 2021.

DEI COUNCIL AND EQUITY COMMITTEES

OHCS recently stood up our reimagined Equity Council. The last several months have been spent continuing to lay the foundation and creating structure for the agency's Equity and Racial Justice work. In August 2020, we closed an incredibly important chapter and sunset the original Diversity, Equity, and Inclusion (DEI) Council. Our former Equity, Diversity, and Inclusion (EDI) Officer, Chelsea Bunch, led the council in a debrief of the in-depth EDI Assessment of our organization she developed after meeting with key staff across the agency. The assessment, which began in February and concluded in August, used a SWOT (Strengths, Weaknesses, Opportunities, and Threats) Analysis methodology to assess the department related to equity, diversity, and inclusion. Over 50 people who serve in executive leadership or management roles in our agency, have jobs focused on equity, diversity, and inclusion, or serve in leadership roles related to equity, diversity and inclusion participated in the assessment.

In addition, our EDI Officer worked with the former DEI Council, including the Data Equity Workgroup (DEW), and Team C (staff training) to develop a new set of charters [Appendices A-F] for the newly formed Equity Committee structure. This was a major piece of the foundation building, solidifying our agency's direction and approach in our Equity and Racial Justice work. In August 2020, the application process for agency staff opened, and over the course of about six weeks, staff thought about their skills, passion and commitment to Equity and Racial Justice and shared their intention via the application. The application closed on September 24th. We had a little over 20% of our agency sign up to be a part of this important work and there was great representation across every division. The new Equity Committee structure will help us continue to center Equity & Racial Justice across the agency, support agency transformation and help us focus on both internal capacity and skill building and implementing our work within community. The Equity Committee Structure includes: Equity Council, Equity Lab, Data Equity Workgroup (DEW), Diversity and Inclusion Best Practices, and Professional Equity, Growth and Empowerment (PEGE).

By the end of September, applicants were placed on committees based on the charters and a few general criteria including skills and attributes needed for committee work, skills and attributes needed for chair/co-chair work, demographic data (race/ethnicity; agency positionality; gender/gender expression), applicants committee preferences and chair/co-chair preferences.

EQUITY COUNCIL

The Equity Council's purpose is to lead, guide, support or direct the equity, racial justice, diversity, and inclusion work of OHCS. This team will include the executive team and co-chairs of the committees who will work together to develop and

implement a diversity and inclusion, equity and racial justice plan, and to identify and respond to emergent needs and opportunities to advance equity and dismantle institutional racism.

The goals of the Equity Council are:

- Full implementation of relevant civil rights law and policies, as well as regular and periodic tracking of employee and client complaints
- Full implementation of an equity and racial justice lens for the development and modification of key policies, programs, and practices
- Implementation of robust employee equity, racial justice, diversity, and inclusion training plan, including deep equity leadership development for OHCS staff engaged in the Equity Council and its committees
- Adoption and implementation of diversity and inclusion policies and best practices
- Utilization of best practices related to collecting, analyzing, and reporting on disaggregated demographic client and community data to inform policies and practices

DIVERSITY AND INCLUSION BEST PRACTICE COMMITTEE

The Diversity and Inclusion Best Practices Committee's purpose is to create and support an organizational culture that promotes diversity and fosters inclusion. This team will include members of the agency who will work together on research, plan, recommend and implement policy and practice changes that support excellence in diversity and inclusion.

The goals of this committee are:

- Establish best practice policies that promote diversity and inclusion across OHCS, including but not limited to:
  - Diversity recruitment
  - MWESB participation
  - Employee Resource Groups
  - Mentoring

DATA EQUITY WORKGROUP

The purpose of the OHCS Data Equity Workgroup is to advance equity and racial justice by exploring the implicit biases in existing internal and external data collection methods, evaluate and explain the impact of this on the work the agency does, and make plans for the agency to address and remediate identified issues. The workgroup will do this by evaluating internal databases through an equity lens, recommending improved methods of internal data collection and analysis, and determining appropriate metrics for measuring the agency's progress towards reducing disparities in OHCS programs and internal operations. The workgroup will examine practices of other public, private, and nonprofit organizations and consider tools and resources that may be useful within the unique culture of OHCS. Critically, this group will serve as a cross-functional body for agency equity work, with a primary focus on data systems, data collection, and data analysis.

EQUITY LAB

The Equity Lab's purpose is to deeply embed equity and racial justice into the policies and practices of every facet of OHCS to address past racial injustices, dismantle institutional racism and promote equitable outcomes. This team will include members of the agency as well as community partners.
The goals of the Equity Lab are:

- Recommend best practices for programs and policies to embed in design or updates that promote equity, racial justice, diversity, and inclusion across OHCS, including but not limited to:
  - Implementation of civil rights laws, including language access
  - Culturally responsive and culturally specific service delivery
  - Strategies that address historical inequities
  - Approaches that promote racial justice and equity in housing and services

PROFESSIONAL EQUITY AND GROWTH EMPOWERMENT TEAM (PEGE)

PEGE Team's purpose is to create opportunities where employees can receive education and training in topics related to diversity, equity, and inclusion in the workplace, and as it relates to services provided by the agency. This team will include members of the agency who will work together to plan and implement training and educational experiences that help to further employees' diversity, equity and inclusion education, knowledge, understanding and skill set.

The goals of PEGE are:

- Increase cultural responsiveness among co-workers, partners, and service recipients
- Educate and inform co-workers and partners about historical and present day racial, cultural, and social oppression that was and still is practiced in the State of Oregon
- Offer pathways for improving awareness and skills for employees and managers at all levels to promote equity and interrupt racial injustice
- Inform and transform employee development, training programs, and policies

APPENDICES

Appendix A. Equity Council Charter

OREGON HOUSING and COMMUNITY SERVICES

725 SUMMER STREET NE, SUITE B | SALEM, OR 97301
503-986-2000 | www.oregon.gov/OHCS

Equity Council Governing Charter

Background

In its Statewide Housing Plan, Oregon Housing and Community Services committed to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity in Oregon.

As part of that commitment, the agency has authorized the formation of the Equity Council as a governing structure for advancing the work of diversity and inclusion, equity, and racial justice across the enterprise. The Council will provide overall guidance and executive leadership support for four supporting committees and a leadership development cohort.

Purpose & Goals

The Equity Council's purpose is to lead, guide, support or direct the equity, racial justice, diversity, and inclusion work of OHCS. This team will include the executive team and co-chairs of the committees who will work together to develop and implement a diversity and inclusion, equity and racial justice plan, and to identify and respond to emergent needs and opportunities to advance equity and dismantle institutional racism.

Goals for the Equity Council:

- Full implementation of relevant civil rights law and policies, as well as regular and periodic tracking of employee and client complaints
- Full implementation of an equity and racial justice lens for the development and modification of key policies, programs, and practices
- Implementation of robust employee equity, racial justice, diversity, and inclusion training plan, including deep equity leadership development for OHCS staff engaged in the Equity Council and its committees
- Adoption and implementation of diversity and inclusion policies and best practices
- Utilization of best practices related to collecting, analyzing, and reporting on disaggregated demographic client and community data to inform policies and practices

Authority & Duration

OHCS' Equity Council is charged by the Executive Team of OHCS to provide agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of the council and committees.

Budget Authority: $200,000/biennium

Duration:

The Equity Council is a permanent and ongoing body. OHCS's Equity, Diversity, and Inclusion Manager, along with Council members, will review and update the charter on a biennial basis or more frequently, if needed.

Charter review date: August 2022

Sponsor(s)

OHCS Director

Scope of Work

This list represents an initial scope of work anticipated for Equity Council involvement and prioritization and is subject to further modification, as needed, in order to be responsive to OHCS' goals:

Set and track agency-wide Diversity and Inclusion, Equity, and Racial Justice directives for 19-21 biennium:

- Track progress towards ERJ goals in the Statewide Housing Plan
- Approve and track Affirmative Action Plan; track EEO progress reports
- Approve a training plan tailored to the needs of executives, managers, and staff including recommendations for mandatory and optional professional development opportunities.
- Develop biennial budget for agency D&I/ERJ activities
- Identify equity and racial justice, diversity, and inclusion leadership development cohort

Committee Structure

To effectively achieve the goals and directives of the Equity Council, the following standing committees will be chartered:

- Professional Equity Growth and Empowerment – to focus on equity, racial justice, diversity and inclusion training and professional development for staff and partners
- Data Equity Workgroup – to focus on best practices related to collecting, analyzing, and reporting on disaggregated demographic client and community data
- Diversity and Inclusion Best Practices - implementation of diversity and inclusion policies and best practices

- Equity Lab – to implementation of racial justice and equity policy reviews

The co-chairs of these committees will serve concurrently on the Equity Council.

Membership Expectation & Time Commitment

Membership will be limited to OHCS Executive Team members and committee chairs and co-chairs. All members of the Equity Council will have voting authority.

OHCS Staff who serve on the Equity Council will:

- Adhere to the Equity Council's group agreements
- Contribute actively to the achievement of Equity Council's scope of work
- Provide information to and solicit ideas from staff across the agency via Management Team, SALT, All-Staff meetings, and Section Meetings
- Review and consider policy recommendations and adopt policies that reflect best practices related to equity, racial justice, diversity, and inclusion

<u>Time Commitment:</u>

- Three (3) hours per quarter to attend scheduled Equity Council meetings;
- Two to four (2-4) hours (in addition to meeting time) to prepare for and follow up after Equity Council meetings.
- Executive Team Members will serve as standing members
- Other Members of the Equity Council will serve concurrent with their role as committee Chair or Co-Chair.

Decision Making Process

Decisions will not be limited by the confines of a 100% consensus decision-making rule. A decision to adopt a policy will require the green- or yellow-level endorsement of approximately 80% of council members.

Quorum will be defined as half of the Equity Council membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email.

Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report. Three or more members expressing red will result in a recommendation to not adopt the motion or policy. In either situation, the meeting report will be shared with the appropriate committee for re-consideration of the policy recommendation.

GREEN	YELLOW	RED
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Convening Information

The OHCS Director will serve as Chair of the Equity Council for the initial one-year term; all other Executive Team members will rotate through the role of Chair for one year. The Equity Manager will serve as Co-Chair of the Equity Council.

Committee Support:

Co-chair and chair will facilitate meeting and set the agenda, with support and input from committee co-chairs. The Equity Manager will provide staff support to the chair and follow-up on action items in between meetings, and maintaining the official charter documents.

The Chair is responsible for meeting scheduling and minutes.

Signature of Sponsor

_____

Margaret Salazar, Executive Director

As members of the OHCS Equity Council, we sign as an indication of our commitment to work together.

[Signature lines for all members]

Appendix B. Equity Council Agreements

OREGON HOUSING and COMMUNITY SERVICES

OHCS EQUITY COUNCIL AGREEMENTS
August 21, 2020

Group Agreements:

- Cultivate brave space
  - Speak your truth
  - Cultivate trust (offer and earn)
  - Assume good intent
  - Be honest/truthful
  - Be direct but speak my truth responsibly
  - Ask for clarification
- Move up; move back
- Be accountable for your impact
  - Recognize how your social positionality informs your perspectives & reactions
- Identify where your learning edge is and push it
  - Be willing to learn and educate, including historical information
  - Be open & curious
- Be responsible for my own wellbeing
  - Take notice of your own defensive reactions
- Differentiate between safety & comfort
- What's said here, stays here... What's learned here, leaves here.
  - Share actions, decisions and topics agency-wide
  - Maintain confidentiality
  - Hold personal stories in confidence
- Accept and expect non-closure
- Stay open and try on new ideas
- Be respectful
  - It is ok to disagree
- Be accepting
  - It is not okay to blame, shame or attack self or others
- Be present (turn off cell phones, i.e.)
  - Be committed to the work, the process, and the Council

Appendix C. Diversity and Inclusion Best Practices Committee Charter

OREGON HOUSING and COMMUNITY SERVICES

725 SUMMER STREET NE, SUITE B | SALEM, OR 97301
503-986-2000 | www.oregon.gov/OHCS

Diversity and Inclusion
Best Practices Committee
Governing Charter

Background

Employees in a diverse work environment have access to a variety of different perspectives, which contributes to creativity, innovation, and problem solving, and is essential to being effective stewards of the public trust and public resources. Employees who feel welcomed, have a sense of belonging and inclusion and have opportunities to advance or deepen their skills are more likely to remain at OHCS, decreasing the human and financial costs of turnover.

As part of Oregon Housing & Community Services' (OHCS) commitment to equity and racial justice in Oregon, the agency has authorized the formation of a Diversity and Inclusion Best Practices Committee to create and implement policies and practices that improve the diversity and inclusion of OHCS employees at every level. The scope of the Committee will encompass diversity and inclusion as outlined by the Global Diversity and Inclusion Benchmarks, to the fullest extent possible.

Purpose & Goals

The Diversity and Inclusion Best Practices Committee's purpose is to create and support an organizational culture that promotes diversity and fosters inclusion. This team will include members of the agency who will work together to research, plan, recommend and implement policy and practice changes that support excellence in diversity and inclusion.

<u>Goals for diversity and inclusion best practices:</u>

- Establish best practice policies that promote diversity and inclusion across OHCS, including but not limited to:
  - Diversity recruitment
  - MWESB participation
  - Employee Resource Groups
  - Mentoring

Authority & Duration

The Diversity and Inclusion Best Practices Committee operates under the authority of OHCS's Equity Council which is charged with providing agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of this committee.

Budget Authority:

$25,000 per year. Additional funding requests must be elevated to the Equity Council. Budget supports training assessment, as well as implementation.

Duration:

Diversity and Inclusion Best Practices Committee is a standing body. OHCS's Equity, Diversity and Inclusion Manager, HR Director, and committee team members will review the charter on a biennial basis and more frequently, as needed.

Charter review date: August 2022

Sponsor(s)

Equity, Diversity, and Inclusion Manager

Scope of Work

This list represents an initial scope of work anticipated for Diversity and Inclusion Best Practices Committee involvement and prioritization and is subject to further modification, as needed, in order to be responsive to the Diversity and Inclusion Best Practices Committee's purpose and OHCS' goals.

- Develop, adopt, communicate, implement, and track the OHCS Affirmative Action Plan
- Develop standard diversity recruitment plan, templates, processes;
- Establish equity and diversity standards for position descriptions, supplemental and interview questions,
- Develop diversity on-boarding, mentoring and retention strategies
- Develop and refine strategies and processes for increasing MWESB and culturally specific contracting
- Develop and implement strategies for increasing staff and community diversity on procurement review panels
- Develop and refine diversity recruitment and MWESB outreach budget

Membership Expectations

The Committee will consist of no more than 15 members, and will replace members who leave the group as needed.

Member terms will be tracked and managed so that not all members begin or end their term at one time. Membership recruitment will happen annually and as needed. Membership will be open to all staff at Oregon Housing and Community Services, with permission of their respective managers. One standing member will represent the Procurement Team. Only members of the Committee will have voting authority.

Members the Diversity and Inclusion Best Practices Committee will:

- Adhere to the Equity Council group agreements
- Contribute actively to the achievement of Diversity and Inclusion Best Practices Committee's scope of work
- Perform administrative functions (such as facilitation, documenting meetings, creating memos, budget tracking and funding requests)
- Provide information to and solicit ideas regarding diversity and inclusion policies and practices from co-workers and section leadership
- Provide critical input in assessing policy and practice changes

Time Commitment

- Two (2) hours per month to attend scheduled Diversity and Inclusion Best Practices Committee meetings; and
- Two to four (2-4) hours (in addition to meeting time) to assist and support with planning, researching, scheduling, and other tasks.
- Members will serve a 2-year term, and have the option to extend membership for one additional term.
- Co-chairs will commit an additional five (5) hours per quarter to prepare for, attend, and present at the Equity Council

Decision Making Process

Recommendation will not be limited by the confines of a 100% consensus decision-making rule. A resolution to recommend a policy will require the green- *or* yellow-level endorsement of approximately 80% of members.

Quorum will be defined as half of the membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email.

Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report that will go to Equity Council for consideration. Three or more members expressing red will result in a recommendation to Equity Council to not advance the policy.

GREEN	YELLOW	RED
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Convening Information

The Chair will be the HR Director for the first 2 years. The Co-Chair will be a committee member not on the HR team. In future terms, the Chair or Co-Chair role will alternate between a member of the HR team and a committee member not on the HR team.

The chair and co-chair will facilitate meetings and set the agenda, with support and input from committee members.

Committee Support

The committee will identify staff support for the co-chair and chair, and support follow-up on action items in between meetings.

The Chair is responsible for meeting scheduling, minutes, and maintaining the official charter documents.

Signature of Sponsor

_____

Chelsea Bunch, Equity, Diversity and Inclusion Manager

As members the Diversity and Inclusion Best Practices Committee, we sign below as an indication of our commitment to work together.

[Signature lines for all members]

Appendix D. Data Equity Workgroup Charter

OREGON HOUSING and COMMUNITY SERVICES
725 SUMMER STREET NE, SUITE B | SALEM, OR 97301
503-986-2000 | www.oregon.gov/OHCS

Data Equity Work Governing Charter

Background

The mission of Oregon Housing and Community Services (OHCS) is to provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians. The agency's vision is that all Oregonians have the opportunity to pursue prosperity and live free from poverty.

This mission and vision are especially important in relation to Oregon's residents that experience poverty, homelessness, and lack of housing opportunities disproportionately. Communities of color, persons with disabilities, the LGTBQ+ community, and English Language Learners face greater housing instability, including access to rental and home ownership opportunities. The State of Oregon cannot afford to allow any Oregonians to be left behind in our efforts to increase opportunity and prosperity, and OHCS has a duty to ensure that its programs and service delivery systems work to overcome historic and institutional racism, discrimination, and bias that continue to negatively impact many Oregonians. In order to pursue this goal, OHCS must understand the specific and unique needs of underrepresented communities, and must examine how the agency is currently serving those communities. Data collection and analysis is critical to this process, but data often can come with their own sets of biases and tend to reflect dominant culture norms.

Large scale, public databases reflect societal values and they reflect which data various entities are willing to invest in collecting, and at what level of completeness and accuracy. Databases also reflect individual and societal decisions about what information groups are willing to share with strangers. In addition, data are often categorized in ways that reflect dominant cultural norms. Even when these norms are changing (as in the case of acknowledging multi-racial identities or various gender identities), public databases may lag years or decades behind the redefinition of these norms by the populations they describe.

The people most likely to be misrepresented in the available data are often the most marginalized. "Invisibility" in the data is a consequence of undercounting, and means that conclusions drawn from large-scale databases are based on a false understanding of the reality of the group as a whole and of differences between

particular groups. In addition, investments in data collection and analysis are often insufficient to get the level of detail needed to understand how systemic forces – policies, opportunities, resources, and conditions – contribute to particular results. All of these factors – time lags in data, the way we categorize groups, undercounting and insufficient detail – challenge strategy and policy development. So, while available demographic and population data can be useful and is necessary to support a data-driven decision-making culture, it is very important always to be cautious and conscious about the timeliness and limitations of the data, who is likely to be over- or underrepresented, and what assumptions are built into conclusions produced by the data providers and second-level users. This is particularly true when drawing conclusions across groups, places and/or databases.[2]

In our work to change entrenched systems of oppression within research and data collection it is imperative that we have guiding principles and a grounded vision of what we are working toward. Research Ethics[3] and Research Justice[4] are core guiding principles for our work.

Purpose & Goals

The purpose of the OHCS Data Equity Workgroup is to utilize best practices related to collecting, analyzing, and reporting on disaggregated demographic client and community data to inform policies and practices. The Workgroup will advance equity and racial justice by exploring the implicit biases in existing internal and external data collection methods, evaluate and explain the impact of this on the work the agency does, and make plans for the agency to address and remediate identified issues. The Workgroup will do this by evaluating internal databases through an equity lens, recommending improved methods of internal data collection and analysis, and determining appropriate metrics for measuring the agency's progress towards reducing disparities in OHCS programs and internal operations. The Workgroup will examine practices of other public, private, and nonprofit organizations and consider tools and resources that may be useful within the unique culture of OHCS. Critically, this group will serve as a cross-functional body for agency equity work, with a primary focus on data systems, data collection, and data analysis.

The Workgroup will use Research Ethics and Research Justice as guiding principles in our work. Research Ethics are based on the fundamental principles of Respect for Persons, Beneficence, and Justice. Research Justice centers empowering communities of color as experts of their experience and affirms their right to research, the right to know and the right to be heard.

2 www.racialequitytools.org/resources/fundamentals/data/demographics-and-population-data

3 www.avac.org/principles-research-ethics

4 www.coalitioncommunitiescolor.org/ccc-researchdatajustice

Research Justice is informed by the principles of Equitable Partnership, Community Priorities, Transformative Action, Sustainable Capacity, and Transparency and Accountability.

Authority & Duration

The Equity Lab operates under the authority of OHCS's Equity Council which is charged with providing agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of this body.

Budget Authority:

$25,000 per year. Additional funding requests must be elevated to the Equity Council. Budget supports per diem and stipends for community members.

The Data Equity Workgroup is an ongoing body. OHCS's Deputy Director and committee team members will review the charter on a biennial basis and more frequently, as needed.

Charter review date: August 2022

Sponsor

Deputy Director of OHCS

Scope of Work

This list represents an initial scope of work anticipated for the Data Equity Workgroup and prioritization and is subject to further modification, as needed, in order to be responsive to OHCS' goals.

- Create ongoing opportunities to hear, discuss, and invite opinions, feedback, and involvement from employees to better understand the importance of data collection and data analysis in the context of racial and social equity.
- Provide ongoing research and best practices from similar bodies within government and other public, private, and nonprofit organizations agencies to draw on lessons learned for creating greater awareness around using data in racial justice and equity work.
- Develop consistent language about the biases that exist in data as it relates to, amongst other items, race, ethnicity, language, disabilities, age, and gender and ensure that language is used whenever data is presented. Update this language as needed.
- Evaluate existing data systems to ensure they allow for the appropriate

level of data collection needed to effectively examine racial and other disparities in program delivery and make recommendations for improvements to data systems when necessary.

- Provide recommendations on metrics to be used in each division and section of the agency to track progress towards reducing racial and other disparities in internal operations and program delivery.
- Promote a greater understanding of the principles of Research Ethics and Research Justice, and how to apply those principles to the work of OHCS.
- Explore opportunities to expand OHCS's use of qualitative and survey data to add to our understanding of communities who are misrepresented or undercounted in traditional data sources.

Membership Expectations & Time Commitment

The Workgroup will consist of approximately 15 members, and will replace members who leave the group as needed.

Member terms will be two years and will be tracked and managed so that not all members begin or end their term at one time. Membership recruitment will happen annually and as needed. Membership will be open to staff at Oregon Housing and Community Services and community partners who have experience and knowledge related to equity and racial justice. Only members of the Committee will have voting authority. Based on the makeup of the membership from this invitation, the COO will invite non-DEI Council members in order to ensure diversity in agency tenure and work units, as well as age, race, ethnicity, disability status, geography, and sexual orientation with the goal of participation from each section of the Agency.

Members the Equity Lab will:

- Adhere to the Equity Council group agreements
- Contribute actively to the achievement of Diversity and Inclusion Best Practices Committee's scope of work
- Perform administrative functions (such as facilitation, documenting meetings, creating memos, budget tracking and funding requests)
- Provide information to and solicit ideas regarding diversity and inclusion policies and practices from co-workers and section leadership
- Provide critical input in assessing policy and practice changes

Time Commitment:

- Two (2) hours per month to attend scheduled Data Equity Workgroup meetings;
- Two to four (2-4) hours (in addition to meeting time) for meeting follow up and preparation.
- Members will serve a 2-year term, and have the option to extend membership for one additional term.
- Co-chairs will commit an additional five (5) hours per quarter to prepare for, attend, and present at the Equity Council

Convening Information

The Data Equity Workgroup will have a Chair and a Co-Chair. The Chair will be a member of the OHCS research team and the Co-Chair will be a non-research team staff member who has applied for the position. The Chair and Co-Chair will serve two-year terms. The Chair and Co-Chair will facilitate meetings and set the agenda, with support and input from committee members.

Committee Support

The Equity Manager will provide staff support for the chair and co-chair, and support follow-up on action items in between meetings.

The Deputy Director's Executive Assistant is responsible for meeting scheduling, minutes, and maintaining the official charter documents.

Decision Making Process

The majority of the work of the Data Equity Workgroup will be to provide input and recommendations for how to make changes in data collection and analysis methods. Consensus or formal decision-making processes may be necessary for some reviews and not for others.

Recommendation will not be limited by the confines of a 100% consensus decision-making rule. A formal decision to recommend a policy or program change will require the green- or yellow-level endorsement of approximately 80% of members.

Quorum will be defined as half of the membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email.

Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report that will go to Equity Council for consideration. Three or more members expressing red will result in a recommendation to Equity Council to not advance the policy.

GREEN	YELLOW	RED
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Signature of Sponsor

Caleb Yant, Deputy Director of OHCS

As members of the OHCS Data Equity Workgroup, we sign as an indication of our commitment to work together.

[Signature lines for all members]

Appendix E. Equity Lab Charter

OREGON HOUSING and COMMUNITY SERVICES
725 SUMMER STREET NE, SUITE B | SALEM, OR 97301
503-986-2000 | www.oregon.gov/OHCS

Data Equity Work Governing Charter

Background

In its Statewide Housing Plan, Oregon Housing and Community Services committed to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity in Oregon.

As part of Oregon Housing & Community Services' (OHCS) commitment to equity and racial justice in Oregon, the agency has authorized the formation of the Equity Lab under the Equity Council to analyze policies and programs using an equity and racial justice lens and to recommend strategies for policy and program improvement. The scope of the Committee includes policy and program in development and improvements that originate from within programs, sections, and committees and from Equity Lab members.

Purpose & Goals

The Equity Lab's purpose is to deeply embed equity and racial justice into the policies and practices of every facet of Oregon Housing and Community Services to address past racial injustices, dismantle institutional racism and promote equitable outcomes.

This team will include members of the agency as well as community partners.

<u>Goals for the Equity Lab:</u>

- Recommend best practices for programs and policies to embed in design or updates that promote equity, racial justice, diversity, and inclusion across OHCS, including but not limited to:
  - Implementation of civil rights laws, including language access
  - Culturally responsive and culturally specific service delivery
  - Strategies that address historical inequities
  - Approaches that promote racial justice and equity in housing and services

Authority & Duration

The Equity Lab operates under the authority of OHCS's Equity Council which is charged with providing agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of this body.

The Equity Lab will provide recommendations for embedding or strengthening equity and racial justice approaches within programs, legislative concepts, legislation, budgets, and internal organizational policy and procedure.

The Equity Lab will receive requests for review from the Programmatic Policy Review Committee (PPRC), the Legislative Coordination Team, the Executive Team, the Equity Council, the Audit Committee, the Operational Policy Review Committee (OPRC), as well as Equity Lab members.

Budget Authority:

$25,000 per year. Additional funding requests must be elevated to the Equity Council. Budget supports training for all Lab members and per diem and stipends for community members.

Duration:

Equity Lab is a standing body. OHCS's Equity, Diversity and Inclusion Manager and committee team members will review the charter on a biennial basis and more frequently, as needed.

Charter review date: August 2022

Sponsor

Equity, Diversity and Inclusion Manager

Scope of Work

This list represents an initial scope of work anticipated for Equity Lab involvement and prioritization and is subject to further modification, as needed, in order to be responsive to OHCS' goals:

- Develop, test, and continuously refine an OHCS Racial Equity Review Tool
- Review legislative concepts and bills, budget proposals, programmatic changes, audit designs
- Track Racial Equity Tool review feedback, as well as actions taken (changes, etc.) based on the feedback
- Identify best practice equity and racial justice policies/policy elements that are missing from OHCS that need development and implementation
- Provide a quarterly update on impact to Equity Council and an annual report on key accomplishments to the Housing Stability Council

Membership Process, Expectations

The Committee will consist of no more than 15 members, and will replace members who leave the group as needed. Staff and community members submit an application and demonstrate managerial approval and organizational support. The Executive Director makes the final appointment.

Member terms will be tracked and managed so that not all members begin or end their term at one time. Membership recruitment will happen annually and as needed. Membership will be open to staff at Oregon Housing and Community Services and community partners who have experience and knowledge related to equity and racial justice. One Equity Lab member will be a Housing Stability Council member. Only members of the Committee will have voting authority.

Members of the Equity Lab will:

- Adhere to the Equity Council group agreements
- Contribute actively to the achievement of the Equity Lab's scope of work
- Provide critical input in assessing policy and practice and recommending improvements

Time Commitment

- Two (2) hours per month to attend scheduled Equity Lab meetings; meeting time may increase during high intensity policy cycles (i.e. legislative session)
- Two to four (2-4) hours (in addition to meeting time) for meeting follow up and preparation.
- Members will serve a 2-year term, and have the option to extend membership for one additional term.
- Members will participate in intensive equity and racial justice policy review training
- Co-chairs will commit an additional five (5) hours per quarter to prepare for, attend, and present at the Equity Council

Decision Making Process

The majority of the work of the Equity Lab will be to provide input and recommendations for embedding equity and racial justice into policy concepts, budgets and existing policies or programs. Consensus or formal decision-making processes may be necessary for some reviews and not for others.

Recommendation will not be limited by the confines of a 100% consensus decision-making rule. A formal decision to recommend a policy or program change will require the green- or yellow-level endorsement of approximately 80% of members.

Quorum will be defined as half of the membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email.

Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report that will go to Equity Council for consideration. Three or more members expressing red will result in a recommendation to Equity Council to not advance the policy.

GREEN	YELLOW	RED
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Convening Information	The Chair and Co-Chair terms will each be a year, with the Co-Chair moving into the Chair role after one year, or as needed if the Chair position vacates early. The Chair or Co-Chair roles will alternate between a member of OHCS staff and a community member. The chair and co-chair will facilitate meetings and set the agenda, with support and input from committee members.
Committee Support	The Equity Manager will provide staff support for the chair and co-chair, and support follow-up on action items in between meetings. The Equity Manager is responsible for meeting scheduling, minutes, and maintaining the official charter documents.

Signature of Sponsor

Chelsea Bunch, Equity, Diversity and Inclusion Manager

As members the Diversity and Inclusion Best Practices Committee, we sign below as an indication of our commitment to work together.

[Signature lines for all members]

Appendix F. Professional Equity Growth and Empowerment Committee Charter

OREGON HOUSING and COMMUNITY SERVICES

725 SUMMER STREET NE, SUITE B | SALEM, OR 97301
503-986-2000 | www.oregon.gov/OHCS

Professional Equity Growth and Empowerment Team Governing Charter

Background

As part of Oregon Housing & Community Services' (OHCS) commitment to equity and racial justice in Oregon, the agency has authorized the formation of a Professional Equity and Growth Empowerment Team (PEGE Team) to create an equity and racial justice training and educational plan for OHCS employees. The plan will consist of baseline mandatory trainings and educational opportunities of which some will be optional and at the discretion of employees based on the needs of divisions/sections and professional goals.

Purpose & Goals

PEGE Team's purpose is to create opportunities where employees are able to receive education and training in topics related to diversity, equity, and inclusion in the workplace, and as it relates to services provided by the agency. This team will include members of the agency who will work together to plan and implement training and educational experiences that help to further employees' diversity, equity and inclusion education, knowledge, understanding, and skill set.

Goals for training and education:

- Increase cultural responsiveness among co-workers, partners, and service recipients.
- Educate and inform co-workers and partners about historical and present-day racial, cultural, and social oppression that was and still is practiced in the State of Oregon;
- Offer pathways for improving awareness and skills for employees and managers at all levels to promote equity and interrupt racial injustice; and
- Inform and transform employee development, training programs, and policies.

Authority & Duration

PEGE Team operates under the authority of OHCS's Equity Council charged with providing agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of the PEGE Team.

Budget Authority

$50,000 per year. Additional funding requests must be elevated to the Equity Council. Budget supports training assessment, as well as implementation.

Duration

PEGE Team is a standing body. OHCS's Equity, Diversity and Inclusion Manager and committee team members will review the charter on a biennial basis and more frequently, as needed.

Charter review date: August 2022

Sponsor

Equity, Diversity and Inclusion Manager

Scope of Work

This list represents an initial scope of work anticipated for PEGE Team involvement and prioritization and is subject to further modification, as needed, in order to be responsive to the PEGE Team's purpose and OHCS' goals.

- Serve as a cross-functional body for agency equity work, with a primary focus on staff development.
- Establish and implement a training plan tailored to the needs of executives, managers, and staff including recommendations for mandatory and optional professional development opportunities. Recommendations must go to Equity Council for approval.
- Create ongoing opportunities to educate and train staff on cultural topics and issues that impact Oregonians as it relates to equity, diversity, and inclusion
- Identify areas to improve development of staff capacity to recognize and dismantle institutional racism, biases, and discrimination for all Oregonians, particularly in housing.
- Identify areas to improve development of staff capacity to recognize and remove inequities and create an inclusive culture in the workplace.
- Plan, schedule, implement, and assess trainings and/or educational opportunities that include education and/or training for staff such as speakers, films, documentaries, readings, and other interactive activities.
- Identify equity and racial justice, diversity, and inclusion leadership development cohort opportunities

Membership Process, Expectations

The Committee will consist of no more than 15 members, and will replace members who leave the group as needed. Staff members submit an application and demonstrate managerial approval and organizational support. The Executive Director makes the final appointment.

Member terms will be tracked and managed so that not all members begin or end their term at one time. Membership recruitment will happen annually and as needed. Membership will be open to staff at Oregon Housing and Community Services. Only members of the Committee will have voting authority.

Members of the Equity Lab will:

- Adhere to the Equity Council group agreements
- Contribute actively to the achievement of PEGE Team's scope of work
- Provide information to and solicit ideas regarding training and professional development policies and practices from co-workers and section leadership
- Provide critical input in assessing educational and training opportunities

Time Commitment

- Two (2) hours per month to attend PEGE Team meetings; and
- Two to four (2-4) hours (in addition to meeting time) to assist and support with planning, researching, scheduling, and other tasks.
- Members will serve a 2-year term and have the option to extend membership for one additional term.
- Members of PEGE Team will need to attend at least one intensive equity and racial justice or diversity and inclusion training annually, as part of their assessment function.
- Co-chairs will commit an additional five (5) hours per quarter to prepare for, attend, and present at the Equity Council

Decision Making Process

Recommendation will not be limited by the confines of a 100% consensus decision-making rule. A formal decision to recommend a policy or program change will require the green- or yellow-level endorsement of approximately 80% of members.

Quorum will be defined as half of the membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email.

Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report that will go to Equity Council for consideration. Three or more members expressing red will result in a recommendation to Equity Council to not advance the policy.

GREEN	YELLOW	RED
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Convening Information

The Chair and Co-Chair terms will each be a year, with the Co-Chair moving into the Chair role after one year, or as needed if the Chair position vacates early. The chair and co-chair will facilitate meetings and set the agenda, with support and input from committee members.

Committee Support

The Equity Manager will provide staff support for the chair and co-chair, and support follow-up on action items in between meetings. The Equity Manager is responsible for meeting scheduling, minutes, and maintaining the official charter documents.

Signature of Sponsor

_____

Chelsea Bunch, Equity, Diversity, and Inclusion Manager

As members the Professional Equity Growth and Empowerment Team, we sign below as an indication of our commitment to work together.

[Signature lines for all members]

ORBITS & ORPICS Reports

OREGON HOUSING and COMMUNITY SERVICES

Housing & Community Svcs Dept

Summary Cross Reference Listing and Packages **Agency Number: 91400**

2023-25 Biennium **BAM Analyst: Webb, Alisa**

Budget Coordinator: Morter, Linda - (503)986-0995

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
010-00-00-00000	Housing Stabilization Programs	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
010-00-00-00000	Housing Stabilization Programs	021	0	Phase-in	Essential Packages
010-00-00-00000	Housing Stabilization Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-00-00-00000	Housing Stabilization Programs	031	0	Standard Inflation	Essential Packages
010-00-00-00000	Housing Stabilization Programs	032	0	Above Standard Inflation	Essential Packages
010-00-00-00000	Housing Stabilization Programs	033	0	Exceptional Inflation	Essential Packages
010-00-00-00000	Housing Stabilization Programs	060	0	Technical Adjustments	Essential Packages
010-00-00-00000	Housing Stabilization Programs	070	0	Revenue Shortfalls	Policy Packages
010-00-00-00000	Housing Stabilization Programs	081	0	June 2022 Emergency Board	Policy Packages
010-00-00-00000	Housing Stabilization Programs	082	0	September Eboard	Policy Packages
010-00-00-00000	Housing Stabilization Programs	090	0	Analyst Adjustments	Policy Packages
010-00-00-00000	Housing Stabilization Programs	091	0	Additional Analyst Adjustments	Policy Packages
010-00-00-00000	Housing Stabilization Programs	092	0	Statewide AG Adjustment	Policy Packages
010-00-00-00000	Housing Stabilization Programs	093	0	Statewide Adjustment DAS Chgs	Policy Packages
010-00-00-00000	Housing Stabilization Programs	101	0	Retaining Quality Staff	Policy Packages
010-00-00-00000	Housing Stabilization Programs	102	0	Improving Program Delivery and Access	Policy Packages
010-00-00-00000	Housing Stabilization Programs	106	0	Shelter for Oregonians	Policy Packages
010-00-00-00000	Housing Stabilization Programs	110	0	Keeping Oregonians in their Homes	Policy Packages
010-00-00-00000	Housing Stabilization Programs	112	0	Modernizing Grant Management Systems	Policy Packages
010-00-00-00000	Housing Stabilization Programs	115	0	Housing for Youth and Families	Policy Packages
010-00-00-00000	Housing Stabilization Programs	117	0	Investing in Oregonians' Futures (IDAs)	Policy Packages
010-00-00-00000	Housing Stabilization Programs	119	0	Deploying Weatherization Resources	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
010-00-00-00000	Housing Stabilization Programs	120	0	Consolidating TANF Programs at ODHS	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	021	0	Phase-in	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	022	0	Phase-out Pgm & One-time Costs	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	031	0	Standard Inflation	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	032	0	Above Standard Inflation	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	033	0	Exceptional Inflation	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	070	0	Revenue Shortfalls	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	081	0	June 2022 Emergency Board	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	082	0	September Eboard	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	090	0	Analyst Adjustments	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	091	0	Additional Analyst Adjustments	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	092	0	Statewide AG Adjustment	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	093	0	Statewide Adjustment DAS Chgs	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	101	0	Retaining Quality Staff	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	102	0	Improving Program Delivery and Access	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	104	0	Addressing Homelessness with PSH	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	112	0	Modernizing Grant Management Systems	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	021	0	Phase-in	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	031	0	Standard Inflation	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-00-00-00000	Multifamily Rental Housing Programs	032	0	Above Standard Inflation	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	033	0	Exceptional Inflation	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	060	0	Technical Adjustments	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	070	0	Revenue Shortfalls	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	081	0	June 2022 Emergency Board	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	082	0	September Eboard	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	090	0	Analyst Adjustments	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	091	0	Additional Analyst Adjustments	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	092	0	Statewide AG Adjustment	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	093	0	Statewide Adjustment DAS Chgs	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	101	0	Retaining Quality Staff	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	102	0	Improving Program Delivery and Access	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	104	0	Addressing Homelessness with PSH	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	105	0	LIFTing up OR: Building Affordable Housing	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	107	0	Preserving Oregon’s Affordable Housing Stock	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	111	0	Acquiring Land for Affordable Homes	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	112	0	Modernizing Grant Management Systems	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	114	0	CARE for Children in Affordable Housing	Policy Packages
040-00-00-00000	Single Family Housing Programs	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
040-00-00-00000	Single Family Housing Programs	021	0	Phase-in	Essential Packages
040-00-00-00000	Single Family Housing Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
040-00-00-00000	Single Family Housing Programs	031	0	Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
040-00-00-00000	Single Family Housing Programs	032	0	Above Standard Inflation	Essential Packages
040-00-00-00000	Single Family Housing Programs	033	0	Exceptional Inflation	Essential Packages
040-00-00-00000	Single Family Housing Programs	070	0	Revenue Shortfalls	Policy Packages
040-00-00-00000	Single Family Housing Programs	081	0	June 2022 Emergency Board	Policy Packages
040-00-00-00000	Single Family Housing Programs	082	0	September Eboard	Policy Packages
040-00-00-00000	Single Family Housing Programs	090	0	Analyst Adjustments	Policy Packages
040-00-00-00000	Single Family Housing Programs	091	0	Additional Analyst Adjustments	Policy Packages
040-00-00-00000	Single Family Housing Programs	092	0	Statewide AG Adjustment	Policy Packages
040-00-00-00000	Single Family Housing Programs	093	0	Statewide Adjustment DAS Chgs	Policy Packages
040-00-00-00000	Single Family Housing Programs	101	0	Retaining Quality Staff	Policy Packages
040-00-00-00000	Single Family Housing Programs	102	0	Improving Program Delivery and Access	Policy Packages
040-00-00-00000	Single Family Housing Programs	104	0	Addressing Homelessness with PSH	Policy Packages
040-00-00-00000	Single Family Housing Programs	105	0	LIFTing up OR: Building Affordable Housing	Policy Packages
040-00-00-00000	Single Family Housing Programs	108	0	Supporting Owners of Manufactured Homes	Policy Packages
040-00-00-00000	Single Family Housing Programs	109	0	Building Starter Homes	Policy Packages
040-00-00-00000	Single Family Housing Programs	112	0	Modernizing Grant Management Systems	Policy Packages
040-00-00-00000	Single Family Housing Programs	113	0	Maintaining Homeownership	Policy Packages
040-00-00-00000	Single Family Housing Programs	116	0	Supporting Homebuyers	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	021	0	Phase-in	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	022	0	Phase-out Pgm & One-time Costs	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	031	0	Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
050-00-00-00000	Homeownership Stabilization Initiative	032	0	Above Standard Inflation	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	033	0	Exceptional Inflation	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	070	0	Revenue Shortfalls	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	081	0	June 2022 Emergency Board	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	082	0	September Eboard	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	090	0	Analyst Adjustments	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	091	0	Additional Analyst Adjustments	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	092	0	Statewide AG Adjustment	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	093	0	Statewide Adjustment DAS Chgs	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	102	0	Improving Program Delivery and Access	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	104	0	Addressing Homelessness with PSH	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	021	0	Phase-in	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	022	0	Phase-out Pgm & One-time Costs	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	031	0	Standard Inflation	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	032	0	Above Standard Inflation	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	033	0	Exceptional Inflation	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	060	0	Technical Adjustments	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	070	0	Revenue Shortfalls	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	081	0	June 2022 Emergency Board	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	082	0	September Eboard	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	090	0	Analyst Adjustments	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
060-00-00-00000	Disaster Recovery & Resiliency	091	0	Additional Analyst Adjustments	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	092	0	Statewide AG Adjustment	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	093	0	Statewide Adjustment DAS Chgs	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	118	0	Deploying Federal Recovery Resources	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	119	0	Deploying Weatherization Resources	Policy Packages
070-00-00-00000	Central Services	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
070-00-00-00000	Central Services	021	0	Phase-in	Essential Packages
070-00-00-00000	Central Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
070-00-00-00000	Central Services	031	0	Standard Inflation	Essential Packages
070-00-00-00000	Central Services	032	0	Above Standard Inflation	Essential Packages
070-00-00-00000	Central Services	033	0	Exceptional Inflation	Essential Packages
070-00-00-00000	Central Services	060	0	Technical Adjustments	Essential Packages
070-00-00-00000	Central Services	070	0	Revenue Shortfalls	Policy Packages
070-00-00-00000	Central Services	081	0	June 2022 Emergency Board	Policy Packages
070-00-00-00000	Central Services	082	0	September Eboard	Policy Packages
070-00-00-00000	Central Services	090	0	Analyst Adjustments	Policy Packages
070-00-00-00000	Central Services	091	0	Additional Analyst Adjustments	Policy Packages
070-00-00-00000	Central Services	092	0	Statewide AG Adjustment	Policy Packages
070-00-00-00000	Central Services	093	0	Statewide Adjustment DAS Chgs	Policy Packages
070-00-00-00000	Central Services	101	0	Retaining Quality Staff	Policy Packages
070-00-00-00000	Central Services	102	0	Improving Program Delivery and Access	Policy Packages
070-00-00-00000	Central Services	103	0	Training, Technical Assistance & Access	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
070-00-00-00000	Central Services	112	0	Modernizing Grant Management Systems	Policy Packages
070-00-00-00000	Central Services	118	0	Deploying Federal Recovery Resources	Policy Packages
070-00-00-00000	Central Services	119	0	Deploying Weatherization Resources	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	021	0	Phase-in	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	031	0	Standard Inflation	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	032	0	Above Standard Inflation	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	033	0	Exceptional Inflation	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	070	0	Revenue Shortfalls	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	081	0	June 2022 Emergency Board	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	082	0	September Eboard	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	090	0	Analyst Adjustments	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	091	0	Additional Analyst Adjustments	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	092	0	Statewide AG Adjustment	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	093	0	Statewide Adjustment DAS Chgs	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	101	0	Retaining Quality Staff	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	102	0	Improving Program Delivery and Access	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	104	0	Addressing Homelessness with PSH	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	105	0	LIFTing up OR: Building Affordable Housing	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	107	0	Preserving Oregon’s Affordable Housing Stock	Policy Packages
089-00-00-00000	Capital Construction	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	070	0	Revenue Shortfalls	Policy Packages
089-00-00-00000	Capital Construction	081	0	June 2022 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	082	0	September Eboard	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Additional Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	093	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	104	0	Addressing Homelessness with PSH	Policy Packages
089-00-00-00000	Capital Construction	105	0	LIFTing up OR: Building Affordable Housing	Policy Packages

Housing & Community Svcs Dept

Policy Package List by Priority

2023-25 Biennium

Agency Number: 91400

BAM Analyst: Webb, Alisa

Budget Coordinator: Morter, Linda - (503)986-0995

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	081	June 2022 Emergency Board	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	082	September Eboard	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	082	September Eboard	060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	090	Analyst Adjustments	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	091	Additional Analyst Adjustments	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	092	Statewide AG Adjustment	010-00-00-00000	Housing Stabilization Programs

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	092	Statewide AG Adjustment	025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	093	Statewide Adjustment DAS Chgs	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	101	Retaining Quality Staff	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	102	Improving Program Delivery and Access	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
	103	Training, Technical Assistance & Access	070-00-00-00000	Central Services
	104	Addressing Homelessness with PSH	025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	105	LIFTing up OR: Building Affordable Housing	030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	106	Shelter for Oregonians	010-00-00-00000	Housing Stabilization Programs
	107	Preserving Oregon’s Affordable Housing Stocl	030-00-00-00000	Multifamily Rental Housing Programs
			080-00-00-00000	Bond Activities and Debt Service
	108	Supporting Owners of Manufactured Homes	040-00-00-00000	Single Family Housing Programs
	109	Building Starter Homes	040-00-00-00000	Single Family Housing Programs

Policy Package List by Priority

2023-25 Biennium

Agency Number: 91400

BAM Analyst: Webb, Alisa

Budget Coordinator: Morter, Linda - (503)986-0995

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	110	Keeping Oregonians in their Homes	010-00-00-00000	Housing Stabilization Programs
	111	Acquiring Land for Affordable Homes	030-00-00-00000	Multifamily Rental Housing Programs
	112	Modernizing Grant Management Systems	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			070-00-00-00000	Central Services
	113	Maintaining Homeownership	040-00-00-00000	Single Family Housing Programs
	114	CARE for Children in Affordable Housing	030-00-00-00000	Multifamily Rental Housing Programs
	115	Housing for Youth and Families	010-00-00-00000	Housing Stabilization Programs
	116	Supporting Homebuyers	040-00-00-00000	Single Family Housing Programs
	117	Investing in Oregonians' Futures (IDAs)	010-00-00-00000	Housing Stabilization Programs
	118	Deploying Federal Recovery Resources	060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
	119	Deploying Weatherization Resources	010-00-00-00000	Housing Stabilization Programs
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
	120	Consolidating TANF Programs at ODHS	010-00-00-00000	Housing Stabilization Programs

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construct	2,076,520	-	-	-	-	-
3200 Other Funds Non-Ltd	334,846,539	342,776,409	-	342,776,409	342,776,409	342,776,409
3400 Other Funds Ltd	151,421,797	172,038,677	-	172,038,677	361,693,413	361,693,413
All Funds	488,344,856	514,815,086	-	514,815,086	704,469,822	704,469,822
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	32,584	44,174	-	44,174	-	-
3400 Other Funds Ltd	-	10,783,066	-	10,783,066	29,609,614	29,609,614
3430 Other Funds Debt Svc Ltd	-	33,241	-	33,241	-	-
All Funds	32,584	10,860,481	-	10,860,481	29,609,614	29,609,614
TOTAL BEGINNING BALANCE						
4430 Lottery Funds Debt Svc Ltd	32,584	44,174	-	44,174	-	-
3020 Other Funds Cap Construct	2,076,520	-	-	-	-	-
3200 Other Funds Non-Ltd	334,846,539	342,776,409	-	342,776,409	342,776,409	342,776,409
3400 Other Funds Ltd	151,421,797	182,821,743	-	182,821,743	391,303,027	391,303,027
3430 Other Funds Debt Svc Ltd	-	33,241	-	33,241	-	-
TOTAL BEGINNING BALANCE	**$488,377,440**	**$525,675,567**	**-**	**$525,675,567**	**$734,079,436**	**$734,079,436**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
0050 General Fund Appropriation						
8000 General Fund	308,002,321	432,410,730	407,264,485	839,675,215	840,229,241	76,121,154
8030 General Fund Debt Svc	23,043,308	69,354,398	(46,644)	69,307,754	116,081,170	116,081,170
All Funds	331,045,629	501,765,128	407,217,841	908,982,969	956,310,411	192,202,324
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	1,361,948	1,527,135	-	1,527,135	1,923,474	1,923,474
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	183,903	191,300	-	191,300	236,476	236,476
0240 Public Utilities Fees						
3400 Other Funds Ltd	71,527,669	96,470,000	-	96,470,000	90,104,830	90,104,830
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	71,711,572	96,661,300	-	96,661,300	90,341,306	90,341,306
TOTAL LICENSES AND FEES	**$71,711,572**	**$96,661,300**	**-**	**$96,661,300**	**$90,341,306**	**$90,341,306**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,219,577	1,215,025	100,000	1,315,025	1,707,666	1,707,666
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	104,054	150,000	-	150,000	150,000	150,000

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	35,142,888	38,639,319	-	38,639,319	53,475,824	53,475,824
All Funds	35,246,942	38,789,319	-	38,789,319	53,625,824	53,625,824
TOTAL CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	104,054	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	36,362,465	39,854,344	100,000	39,954,344	55,183,490	55,183,490
TOTAL CHARGES FOR SERVICES	**$36,466,519**	**$40,004,344**	**$100,000**	**$40,104,344**	**$55,333,490**	**$55,333,490**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	113,517	19,350	-	19,350	43,500	43,500
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	247,910,000	410,000,000	-	410,000,000	-	-
3400 Other Funds Ltd	-	3,490,000	-	3,490,000	-	-
All Funds	247,910,000	413,490,000	-	413,490,000	-	-
0560 Dedicated Fund Oblig Bonds						
3200 Other Funds Non-Ltd	-	50,000,000	-	50,000,000	50,000,000	50,000,000
0565 Lottery Bonds						
3400 Other Funds Ltd	-	50,780,071	-	50,780,071	-	-
0570 Revenue Bonds						
3200 Other Funds Non-Ltd	231,405,000	500,000,000	-	500,000,000	500,000,000	500,000,000

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL BOND SALES						
3020 Other Funds Cap Construct	247,910,000	410,000,000	-	410,000,000	-	-
3200 Other Funds Non-Ltd	231,405,000	550,000,000	-	550,000,000	550,000,000	550,000,000
3400 Other Funds Ltd	-	54,270,071	-	54,270,071	-	-
TOTAL BOND SALES	**$479,315,000**	**$1,014,270,071**	**-**	**$1,014,270,071**	**$550,000,000**	**$550,000,000**
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	147,561	-	-	-	-	-
3020 Other Funds Cap Construct	1,586,665	-	-	-	-	-
3200 Other Funds Non-Ltd	82,258,963	89,673,818	-	89,673,818	89,673,818	89,673,818
3400 Other Funds Ltd	7,038,247	8,813,746	-	8,813,746	3,847,430	3,847,430
3430 Other Funds Debt Svc Ltd	2	-	-	-	-	-
All Funds	91,031,438	98,487,564	-	98,487,564	93,521,248	93,521,248
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3200 Other Funds Non-Ltd	362,557,803	315,561,050	-	315,561,050	315,061,050	315,061,050
3400 Other Funds Ltd	10,134,478	76,291	-	76,291	6,589,367	6,589,367
All Funds	372,692,281	315,637,341	-	315,637,341	321,650,417	321,650,417
OTHER						
0975 Other Revenues						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3200 Other Funds Non-Ltd	(837,066)	5,000,000	-	5,000,000	5,000,000	5,000,000
3400 Other Funds Ltd	997,311	553,531	-	553,531	144,703	144,703
All Funds	160,245	5,553,531	-	5,553,531	5,144,703	5,144,703
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	154,519,187	437,638,180	270,924,442	708,562,622	704,382,416	185,664,067
All Funds	305,324,547	614,110,868	270,924,442	885,035,310	889,484,815	370,766,466
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	37,102	-	-	-	-	-
3200 Other Funds Non-Ltd	28,448,351	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	36,563,312	36,639,452	837,628	37,477,080	48,189,188	48,189,188
3430 Other Funds Debt Svc Ltd	37,093	-	-	-	-	-
All Funds	437,831,768	404,151,600	837,628	404,989,228	372,365,110	372,365,110
1050 Transfer In Other						
3400 Other Funds Ltd	-	-	10,000,000	10,000,000	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	35,408,646	36,824,290	307,000,000	343,824,290	343,824,290	337,910
1100 Tsfr From Human Svcs, Dept of						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	4,868,816	5,000,000	-	5,000,000	5,000,000	5,000,000
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	21,551,699	25,180,556	-	25,180,556	28,443,620	28,443,620
3400 Other Funds Ltd	102,615,538	-	105,000,000	105,000,000	-	-
3430 Other Funds Debt Svc Ltd	1,048	-	-	-	-	-
All Funds	124,168,285	25,180,556	105,000,000	130,180,556	28,443,620	28,443,620
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	109,032,079	90,352,414	-	90,352,414	115,234,008	115,234,008
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	1,075,000	-	-	-	-	-
1690 Tsfr From Water Resources Dept						
4430 Lottery Funds Debt Svc Ltd	20,381	-	-	-	-	-
TOTAL TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	21,609,182	25,180,556	-	25,180,556	28,443,620	28,443,620
3200 Other Funds Non-Ltd	28,448,351	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	289,563,391	168,816,156	422,837,628	591,653,784	512,247,486	168,761,106
3430 Other Funds Debt Svc Ltd	38,141	-	-	-	-	-
TOTAL TRANSFERS IN	**$712,404,975**	**$561,508,860**	**$422,837,628**	**$984,346,488**	**$864,867,028**	**$521,380,648**

REVENUES

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	308,002,321	432,410,730	407,264,485	839,675,215	840,229,241	76,121,154
8030 General Fund Debt Svc	23,043,308	69,354,398	(46,644)	69,307,754	116,081,170	116,081,170
4430 Lottery Funds Debt Svc Ltd	21,756,743	25,180,556	-	25,180,556	28,443,620	28,443,620
3020 Other Funds Cap Construct	249,496,665	410,000,000	-	410,000,000	-	-
3200 Other Funds Non-Ltd	703,937,105	960,384,868	-	960,384,868	959,884,868	959,884,868
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	417,282,929	370,591,924	422,937,628	793,529,552	670,320,756	326,834,376
3430 Other Funds Debt Svc Ltd	38,143	-	-	-	-	-
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	154,519,187	437,638,180	270,924,442	708,562,622	704,382,416	185,664,067
TOTAL REVENUES	**$2,401,627,671**	**$3,249,545,492**	**$1,101,079,911**	**$4,350,625,403**	**$3,828,620,392**	**$2,202,307,576**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4430 Lottery Funds Debt Svc Ltd	(37,093)	-	-	-	-	-
3020 Other Funds Cap Construct	(990,353)	-	-	-	-	-
3200 Other Funds Non-Ltd	(406,779,604)	(377,147,738)	-	(377,147,738)	(335,175,922)	(335,175,922)
3400 Other Funds Ltd	(30,024,718)	(27,003,862)	(837,628)	(27,841,490)	(37,189,188)	(37,189,188)
All Funds	(437,831,768)	(404,151,600)	(837,628)	(404,989,228)	(372,365,110)	(372,365,110)
AVAILABLE REVENUES						
8000 General Fund	308,002,321	432,410,730	407,264,485	839,675,215	840,229,241	76,121,154

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8030 General Fund Debt Svc	23,043,308	69,354,398	(46,644)	69,307,754	116,081,170	116,081,170
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	-	25,224,730	28,443,620	28,443,620
3020 Other Funds Cap Construct	250,582,832	410,000,000	-	410,000,000	-	-
3200 Other Funds Non-Ltd	632,004,040	926,013,539	-	926,013,539	967,485,355	967,485,355
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	538,680,008	526,409,805	422,100,000	948,509,805	1,024,434,595	680,948,215
3430 Other Funds Debt Svc Ltd	38,143	33,241	-	33,241	-	-
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	154,519,187	437,638,180	270,924,442	708,562,622	704,382,416	185,664,067
TOTAL AVAILABLE REVENUES	**$2,452,173,343**	**$3,371,069,459**	**$1,100,242,283**	**$4,471,311,742**	**$4,190,334,718**	**$2,564,021,902**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,772,157	4,435,435	279,036	4,714,471	5,132,819	4,949,699
3400 Other Funds Ltd	21,702,910	35,228,141	3,154,303	38,382,444	40,573,089	40,573,089
6400 Federal Funds Ltd	3,935,006	9,306,929	3,827,538	13,134,467	10,508,908	10,508,908
All Funds	28,410,073	48,970,505	7,260,877	56,231,382	56,214,816	56,031,696
3160 Temporary Appointments						
8000 General Fund	156,370	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	130,849	528,376	-	528,376	528,376	79,688
6400 Federal Funds Ltd	53,723	665	-	665	665	693
All Funds	340,942	529,041	-	529,041	529,041	80,381
3170 Overtime Payments						
8000 General Fund	13,531	-	-	-	-	-
3400 Other Funds Ltd	105,700	-	-	-	-	-
6400 Federal Funds Ltd	12,025	-	-	-	-	-
All Funds	131,256	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	29	-	-	-	-	-
3400 Other Funds Ltd	83	-	-	-	-	-
6400 Federal Funds Ltd	11	-	-	-	-	-
All Funds	123	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	29,332	-	-	-	-	-
3400 Other Funds Ltd	228,092	12,289	-	12,289	12,289	12,805
6400 Federal Funds Ltd	40,901	145	-	145	145	151
All Funds	298,325	12,434	-	12,434	12,434	12,956
TOTAL SALARIES & WAGES						
8000 General Fund	2,971,419	4,435,435	279,036	4,714,471	5,132,819	4,949,699
3400 Other Funds Ltd	22,167,634	35,768,806	3,154,303	38,923,109	41,113,754	40,665,582

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	4,041,666	9,307,739	3,827,538	13,135,277	10,509,718	10,509,752
TOTAL SALARIES & WAGES	**$29,180,719**	**$49,511,980**	**$7,260,877**	**$56,772,857**	**$56,756,291**	**$56,125,033**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	976	1,884	34	1,918	1,606	1,553
3400 Other Funds Ltd	7,403	13,115	586	13,701	12,240	12,240
6400 Federal Funds Ltd	1,303	3,962	1,445	5,407	3,305	3,305
All Funds	9,682	18,961	2,065	21,026	17,151	17,098
3220 Public Employees' Retire Cont						
8000 General Fund	451,016	759,787	16,919	776,706	919,799	886,984
3400 Other Funds Ltd	3,495,720	6,035,579	233,071	6,268,650	7,271,746	7,271,838
6400 Federal Funds Ltd	653,174	1,594,305	590,252	2,184,557	1,883,225	1,883,226
All Funds	4,599,910	8,389,671	840,242	9,229,913	10,074,770	10,042,048
3221 Pension Obligation Bond						
8000 General Fund	154,566	47,578	196,589	244,167	244,167	271,280
3400 Other Funds Ltd	1,209,639	1,540,714	399,243	1,939,957	1,939,957	2,145,018
6400 Federal Funds Ltd	219,848	203,510	308,837	512,347	512,347	555,424
All Funds	1,584,053	1,791,802	904,669	2,696,471	2,696,471	2,971,722
3230 Social Security Taxes						
8000 General Fund	223,137	339,311	7,556	346,867	392,668	378,659

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	1,660,345	2,731,929	104,087	2,836,016	3,129,462	3,095,178
6400 Federal Funds Ltd	303,028	710,946	263,599	974,545	801,054	801,056
All Funds	2,186,510	3,782,186	375,242	4,157,428	4,323,184	4,274,893
3240 Unemployment Assessments						
8000 General Fund	6,323	-	-	-	-	-
3400 Other Funds Ltd	49,688	4,128	-	4,128	4,128	4,301
6400 Federal Funds Ltd	-	23	-	23	23	24
All Funds	56,011	4,151	-	4,151	4,151	4,325
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	20,530	19,798
3400 Other Funds Ltd	-	-	-	-	160,656	160,658
6400 Federal Funds Ltd	-	-	-	-	41,724	41,724
All Funds	-	-	-	-	222,910	222,180
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	761	1,499	27	1,526	1,396	1,350
3400 Other Funds Ltd	5,666	10,404	467	10,871	10,625	10,625
6400 Federal Funds Ltd	1,013	3,139	1,159	4,298	2,866	2,866
All Funds	7,440	15,042	1,653	16,695	14,887	14,841
3260 Mass Transit Tax						
8000 General Fund	13,868	27,085	593	27,678	27,678	29,698
3400 Other Funds Ltd	135,739	214,119	8,164	222,283	222,283	243,993

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	149,607	241,204	8,757	249,961	249,961	273,691
3270 Flexible Benefits						
8000 General Fund	588,929	1,247,548	34,049	1,281,597	1,200,157	1,160,557
3400 Other Funds Ltd	4,987,118	8,654,516	470,184	9,124,700	9,144,986	9,144,986
6400 Federal Funds Ltd	886,828	2,615,730	986,803	3,602,533	2,465,457	2,465,457
All Funds	6,462,875	12,517,794	1,491,036	14,008,830	12,810,600	12,771,000
3280 Other OPE						
8000 General Fund	194	-	-	-	-	-
3400 Other Funds Ltd	1,190	-	-	-	-	-
All Funds	1,384	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	1,439,770	2,424,692	255,767	2,680,459	2,808,001	2,749,879
3400 Other Funds Ltd	11,552,508	19,204,504	1,215,802	20,420,306	21,896,083	22,088,837
6400 Federal Funds Ltd	2,065,194	5,131,615	2,152,095	7,283,710	5,710,001	5,753,082
TOTAL OTHER PAYROLL EXPENSES	**$15,057,472**	**$26,760,811**	**$3,623,664**	**$30,384,475**	**$30,414,085**	**$30,591,798**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(10,990)	-	(10,990)	(10,990)	(48,531)
3400 Other Funds Ltd	-	(222,367)	-	(222,367)	(222,367)	(413,182)
6400 Federal Funds Ltd	-	(29,271)	-	(29,271)	(29,271)	(111,960)

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	-	(262,628)	-	(262,628)	(262,628)	(573,673)
3465 Reconciliation Adjustment						
8000 General Fund	-	(8,136)	-	(8,136)	-	-
3400 Other Funds Ltd	-	(58,407)	-	(58,407)	-	-
6400 Federal Funds Ltd	-	(19,062)	-	(19,062)	-	-
All Funds	-	(85,605)	-	(85,605)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(19,126)	-	(19,126)	(10,990)	(48,531)
3400 Other Funds Ltd	-	(280,774)	-	(280,774)	(222,367)	(413,182)
6400 Federal Funds Ltd	-	(48,333)	-	(48,333)	(29,271)	(111,960)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($348,233)**	**-**	**($348,233)**	**($262,628)**	**($573,673)**
TOTAL PERSONAL SERVICES						
8000 General Fund	4,411,189	6,841,001	534,803	7,375,804	7,929,830	7,651,047
3400 Other Funds Ltd	33,720,142	54,692,536	4,370,105	59,062,641	62,787,470	62,341,237
6400 Federal Funds Ltd	6,106,860	14,391,021	5,979,633	20,370,654	16,190,448	16,150,874
TOTAL PERSONAL SERVICES	**$44,238,191**	**$75,924,558**	**$10,884,541**	**$86,809,099**	**$86,907,748**	**$86,143,158**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	11,555	63,456	992	64,448	64,448	55,557
3400 Other Funds Ltd	136,742	425,059	17,496	442,555	442,555	431,961

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	26,965	124,586	44,353	168,939	168,939	102,758
All Funds	175,262	613,101	62,841	675,942	675,942	590,276
4125 Out of State Travel						
8000 General Fund	9,800	23,470	-	23,470	23,470	18,204
3400 Other Funds Ltd	96,370	191,376	-	191,376	191,376	196,243
6400 Federal Funds Ltd	16,323	45,107	-	45,107	45,107	47,001
All Funds	122,493	259,953	-	259,953	259,953	261,448
4150 Employee Training						
8000 General Fund	30,600	52,652	1,350	54,002	54,002	35,274
3400 Other Funds Ltd	230,131	260,815	21,600	282,415	282,415	258,255
6400 Federal Funds Ltd	27,408	116,447	66,150	182,597	182,597	86,171
All Funds	288,139	429,914	89,100	519,014	519,014	379,700
4175 Office Expenses						
8000 General Fund	23,168	126,912	1,773	128,685	128,685	113,353
3200 Other Funds Non-Ltd	35	1,000	-	1,000	1,000	1,000
3400 Other Funds Ltd	183,364	496,917	31,287	528,204	528,204	490,045
6400 Federal Funds Ltd	16,288	193,867	79,313	273,180	273,180	149,296
All Funds	222,855	818,696	112,373	931,069	931,069	753,694
4200 Telecommunications						
8000 General Fund	35,139	35,321	601	35,922	35,922	30,430
3400 Other Funds Ltd	171,632	228,997	10,601	239,598	239,598	228,396

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	20,510	61,399	26,873	88,272	88,272	52,126
All Funds	227,281	325,717	38,075	363,792	363,792	310,952
4225 State Gov. Service Charges						
8000 General Fund	286,961	-	46,644	46,644	46,644	629,804
8030 General Fund Debt Svc	-	46,644	(46,644)	-	-	-
3200 Other Funds Non-Ltd	761,594	-	-	-	-	-
3400 Other Funds Ltd	2,438,572	3,477,577	-	3,477,577	3,477,577	4,344,359
6400 Federal Funds Ltd	246,488	383,197	-	383,197	383,197	1,011,505
All Funds	3,733,615	3,907,418	-	3,907,418	3,907,418	5,985,668
4250 Data Processing						
8000 General Fund	6,476	26,924	700	27,624	27,624	20,599
3400 Other Funds Ltd	208,376	869,119	12,350	881,469	881,469	901,188
6400 Federal Funds Ltd	12,378	61,732	31,308	93,040	93,040	63,023
All Funds	227,230	957,775	44,358	1,002,133	1,002,133	984,810
4275 Publicity and Publications						
8000 General Fund	9,359	8,452	-	8,452	8,452	3,597
3200 Other Funds Non-Ltd	-	175,000	-	175,000	175,000	175,000
3400 Other Funds Ltd	18,823	46,773	-	46,773	46,773	48,738
6400 Federal Funds Ltd	6,943	2,706	-	2,706	2,706	2,820
All Funds	35,125	232,931	-	232,931	232,931	230,155
4300 Professional Services						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	1,634,772	1,371,051	47,704,360	49,075,411	49,075,411	310,135
3200 Other Funds Non-Ltd	6,617,275	9,126,576	-	9,126,576	9,126,576	9,126,576
3400 Other Funds Ltd	4,474,867	5,379,479	102,965,410	108,344,889	108,344,889	5,324,414
6400 Federal Funds Ltd	1,951,585	4,660,006	4,800,000	9,460,006	9,460,006	5,396,487
All Funds	14,678,499	20,537,112	155,469,770	176,006,882	176,006,882	20,157,612
4315 IT Professional Services						
8000 General Fund	2,071	707,064	-	707,064	707,064	3,334
3400 Other Funds Ltd	13,722	114,580	-	114,580	114,580	124,305
6400 Federal Funds Ltd	1,280	551	1,500,000	1,500,551	1,500,551	816,599
All Funds	17,073	822,195	1,500,000	2,322,195	2,322,195	944,238
4325 Attorney General						
8000 General Fund	348,677	170,766	-	170,766	170,766	85,112
3200 Other Funds Non-Ltd	15,590	130,696	-	130,696	130,696	130,696
3400 Other Funds Ltd	1,598,383	2,215,345	30,000	2,245,345	2,245,345	2,601,013
6400 Federal Funds Ltd	82,500	5,483	20,000	25,483	25,483	29,986
All Funds	2,045,150	2,522,290	50,000	2,572,290	2,572,290	2,846,807
4350 Dispute Resolution Services						
3400 Other Funds Ltd	95,750	72,816	-	72,816	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	1,757	4,872	200	5,072	5,072	3,618
3400 Other Funds Ltd	15,338	17,786	3,200	20,986	20,986	16,970

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	2,369	10,600	9,800	20,400	20,400	5,836
All Funds	19,464	33,258	13,200	46,458	46,458	26,424
4400 Dues and Subscriptions						
8000 General Fund	25,759	4,411	-	4,411	4,411	4,596
3400 Other Funds Ltd	112,564	104,038	-	104,038	104,038	99,477
6400 Federal Funds Ltd	49,422	19,269	-	19,269	19,269	20,078
All Funds	187,745	127,718	-	127,718	127,718	124,151
4425 Facilities Rental and Taxes						
8000 General Fund	261,735	86,488	-	86,488	86,488	90,121
3400 Other Funds Ltd	1,422,164	2,006,617	-	2,006,617	2,006,617	2,090,895
6400 Federal Funds Ltd	168,845	176,795	-	176,795	176,795	184,221
All Funds	1,852,744	2,269,900	-	2,269,900	2,269,900	2,365,237
4475 Facilities Maintenance						
8000 General Fund	1,195	635	-	635	635	662
3400 Other Funds Ltd	10,972	15,251	-	15,251	15,251	15,892
6400 Federal Funds Ltd	1,034	2,944	-	2,944	2,944	3,067
All Funds	13,201	18,830	-	18,830	18,830	19,621
4575 Agency Program Related S and S						
8000 General Fund	3,761	-	-	-	-	-
3200 Other Funds Non-Ltd	447,089	3,300,000	-	3,300,000	3,300,000	3,300,000
3400 Other Funds Ltd	11,518	184,336	-	184,336	184,336	192,079

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	3,049	-	-	-	-	-
All Funds	465,417	3,484,336	-	3,484,336	3,484,336	3,492,079
4650 Other Services and Supplies						
8000 General Fund	11,057	864,648	4,700	869,348	869,348	446,791
3200 Other Funds Non-Ltd	4,133,510	6,193,542	-	6,193,542	6,193,542	6,193,542
3400 Other Funds Ltd	1,124,917	5,244,183	75,200	5,319,383	5,392,199	1,034,736
6400 Federal Funds Ltd	6,575	270,298	492,949	763,247	763,247	271,856
All Funds	5,276,059	12,572,671	572,849	13,145,520	13,218,336	7,946,925
4700 Expendable Prop 250 - 5000						
8000 General Fund	12,256	2,814	-	2,814	2,814	2,932
3400 Other Funds Ltd	385,249	103,174	-	103,174	103,174	107,507
6400 Federal Funds Ltd	4,412	3,652	-	3,652	3,652	3,805
All Funds	401,917	109,640	-	109,640	109,640	114,244
4715 IT Expendable Property						
8000 General Fund	149,702	61,085	2,100	63,185	63,185	48,334
3400 Other Funds Ltd	518,673	502,257	33,600	535,857	535,857	504,106
6400 Federal Funds Ltd	55,840	135,592	102,900	238,492	238,492	86,582
All Funds	724,215	698,934	138,600	837,534	837,534	639,022
TOTAL SERVICES & SUPPLIES						
8000 General Fund	2,865,800	3,611,021	47,763,420	51,374,441	51,374,441	1,902,453
8030 General Fund Debt Svc	-	46,644	(46,644)	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3200 Other Funds Non-Ltd	11,975,093	18,926,814	-	18,926,814	18,926,814	18,926,814
3400 Other Funds Ltd	13,268,127	21,956,495	103,200,744	125,157,239	125,157,239	19,010,579
6400 Federal Funds Ltd	2,700,214	6,274,231	7,173,646	13,447,877	13,447,877	8,333,217
TOTAL SERVICES & SUPPLIES	**$30,809,234**	**$50,815,205**	**$158,091,166**	**$208,906,371**	**$208,906,371**	**$48,173,063**
CAPITAL OUTLAY						
5550 Data Processing Software						
3400 Other Funds Ltd	-	99,763	-	99,763	99,763	103,953
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	192,695,114	410,000,000	-	410,000,000	-	-
TOTAL CAPITAL OUTLAY						
3020 Other Funds Cap Construct	192,695,114	410,000,000	-	410,000,000	-	-
3400 Other Funds Ltd	-	99,763	-	99,763	99,763	103,953
TOTAL CAPITAL OUTLAY	**$192,695,114**	**$410,099,763**	**-**	**$410,099,763**	**$99,763**	**$103,953**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	44,677	-	-	-	-	-
6400 Federal Funds Ltd	90,800	757,579	-	757,579	757,579	789,397
All Funds	135,477	757,579	-	757,579	757,579	789,397
6020 Dist to Counties						
8000 General Fund	76,793,733	17,020,914	-	17,020,914	17,020,914	17,735,792

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	60,132,393	26,796,141	-	26,796,141	26,796,141	27,921,579
6400 Federal Funds Ltd	34,534,146	29,555,545	-	29,555,545	29,555,545	29,838,238
All Funds	171,460,272	73,372,600	-	73,372,600	73,372,600	75,495,609
6025 Dist to Other Gov Unit						
8000 General Fund	12,827,800	475,272	-	475,272	475,272	495,233
3400 Other Funds Ltd	880,769	688,388	-	688,388	688,388	717,300
All Funds	13,708,569	1,163,660	-	1,163,660	1,163,660	1,212,533
6030 Dist to Non-Gov Units						
8000 General Fund	629,507	-	-	-	-	-
3200 Other Funds Non-Ltd	2,247,056	5,996,320	-	5,996,320	5,996,320	5,996,320
3400 Other Funds Ltd	56,494,055	62,496,092	-	62,496,092	62,491,092	65,115,718
6200 Federal Funds Non-Ltd	571,198	-	-	-	-	-
All Funds	59,941,816	68,492,412	-	68,492,412	68,487,412	71,112,038
6035 Dist to Individuals						
8000 General Fund	7,122,500	-	-	-	-	-
3400 Other Funds Ltd	264,018	924,951	-	924,951	437,951	456,345
6200 Federal Funds Non-Ltd	150,234,162	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	81,912	-	-	-	-	39,324
All Funds	157,702,592	177,397,639	-	177,397,639	185,540,350	185,598,068
6050 Dist to Non-Profit Organizations						
8000 General Fund	162,627,358	49,394,729	160,966,262	210,360,991	210,360,991	25,588,719

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	148,741,390	181,548,673	-	181,548,673	182,190,673	130,662,208
6400 Federal Funds Ltd	85,619,992	330,035,943	222,801,795	552,837,738	552,837,738	82,190,989
All Funds	396,988,740	560,979,345	383,768,057	944,747,402	945,389,402	238,441,916
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	35,408,646	36,824,290	307,000,000	343,824,290	343,824,290	337,910
6080 Loans Made - Other						
3020 Other Funds Cap Construct	57,304,886	-	-	-	-	-
3200 Other Funds Non-Ltd	262,913,543	534,250,000	-	534,250,000	533,750,000	533,750,000
3400 Other Funds Ltd	20,882,430	4,609,916	47,000,000	51,609,916	51,609,916	47,527,132
6400 Federal Funds Ltd	14,424,803	-	-	-	-	-
All Funds	355,525,662	538,859,916	47,000,000	585,859,916	585,359,916	581,277,132
6085 Other Special Payments						
8000 General Fund	-	318,243,503	(109,000,000)	209,243,503	209,243,503	22,410,000
3400 Other Funds Ltd	1,984,998	84,343,076	104,703,584	189,046,660	188,896,660	150,284,236
6400 Federal Funds Ltd	10,787,578	56,623,861	34,969,368	91,593,229	91,593,229	48,322,028
All Funds	12,772,576	459,210,440	30,672,952	489,883,392	489,733,392	221,016,264
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	853,758	-	-	-	-	-
6400 Federal Funds Ltd	172,882	-	-	-	-	-
All Funds	1,026,640	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	296,263,302	421,958,708	358,966,262	780,924,970	780,924,970	66,567,654
3020 Other Funds Cap Construct	57,304,886	-	-	-	-	-
3200 Other Funds Non-Ltd	265,160,599	540,246,320	-	540,246,320	539,746,320	539,746,320
3400 Other Funds Ltd	289,424,730	361,407,237	151,703,584	513,110,821	513,110,821	422,684,518
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	145,712,113	416,972,928	257,771,163	674,744,091	674,744,091	161,179,976
TOTAL SPECIAL PAYMENTS	**$1,204,670,990**	**$1,917,057,881**	**$768,441,009**	**$2,685,498,890**	**$2,693,628,601**	**$1,375,280,867**
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	13,460,000	39,015,000	-	39,015,000	65,390,000	65,390,000
4430 Lottery Funds Debt Svc Ltd	17,018,995	20,284,830	-	20,284,830	21,103,410	21,103,410
3230 Other Funds Debt Svc Non-Ltd	305,840,000	305,455,000	-	305,455,000	267,810,000	267,810,000
All Funds	336,318,995	364,754,830	-	364,754,830	354,303,410	354,303,410
7150 Interest - Bonds						
8030 General Fund Debt Svc	9,583,266	30,292,754	-	30,292,754	50,691,170	50,691,170
4430 Lottery Funds Debt Svc Ltd	4,733,239	4,939,900	-	4,939,900	7,340,210	7,340,210
3230 Other Funds Debt Svc Non-Ltd	66,905,910	62,057,148	-	62,057,148	56,365,922	56,365,922
3430 Other Funds Debt Svc Ltd	38,143	33,241	-	33,241	-	-
All Funds	81,260,558	97,323,043	-	97,323,043	114,397,302	114,397,302
TOTAL DEBT SERVICE						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8030 General Fund Debt Svc	23,043,266	69,307,754	-	69,307,754	116,081,170	116,081,170
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	-	25,224,730	28,443,620	28,443,620
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3430 Other Funds Debt Svc Ltd	38,143	33,241	-	33,241	-	-
TOTAL DEBT SERVICE	**$417,579,553**	**$462,077,873**	**-**	**$462,077,873**	**$468,700,712**	**$468,700,712**
EXPENDITURES						
8000 General Fund	303,540,291	432,410,730	407,264,485	839,675,215	840,229,241	76,121,154
8030 General Fund Debt Svc	23,043,266	69,354,398	(46,644)	69,307,754	116,081,170	116,081,170
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	-	25,224,730	28,443,620	28,443,620
3020 Other Funds Cap Construct	250,000,000	410,000,000	-	410,000,000	-	-
3200 Other Funds Non-Ltd	277,135,692	559,173,134	-	559,173,134	558,673,134	558,673,134
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	336,412,999	438,156,031	259,274,433	697,430,464	701,155,293	504,140,287
3430 Other Funds Debt Svc Ltd	38,143	33,241	-	33,241	-	-
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	154,519,187	437,638,180	270,924,442	708,562,622	704,382,416	185,664,067
TOTAL EXPENDITURES	**$1,889,993,082**	**$2,915,975,280**	**$937,416,716**	**$3,853,391,996**	**$3,458,243,195**	**$1,978,401,753**
REVERSIONS						
9900 Reversions						
8000 General Fund	(4,462,030)	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8030 General Fund Debt Svc	(42)	-	-	-	-	-
All Funds	(4,462,072)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	-	-	-
3020 Other Funds Cap Construct	582,832	-	-	-	-	-
3200 Other Funds Non-Ltd	354,868,348	366,840,405	-	366,840,405	408,812,221	408,812,221
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	202,267,009	88,253,774	162,825,567	251,079,341	323,279,302	176,807,928
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
6200 Federal Funds Non-Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$557,718,189**	**$455,094,179**	**$162,825,567**	**$617,919,746**	**$732,091,523**	**$585,620,149**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	252	350	66	416	324	323
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	219.21	327.63	35.91	363.54	323.50	322.50
8280 FTE Reconciliation	-	0.21	-	0.21	-	-
TOTAL AUTHORIZED FTE	**219.21**	**327.84**	**35.91**	**363.75**	**323.50**	**322.50**

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	30,269,363	18,358,123	-	18,358,123	33,523,196	33,523,196
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	2,854,021	-	2,854,021	193,767	193,767
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	30,269,363	21,212,144	-	21,212,144	33,716,963	33,716,963
TOTAL BEGINNING BALANCE	**$30,269,363**	**$21,212,144**	**-**	**$21,212,144**	**$33,716,963**	**$33,716,963**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	126,790,048	126,727,791	182,007,878	308,735,669	309,045,046	46,267,020
LICENSES AND FEES						
0240 Public Utilities Fees						
3400 Other Funds Ltd	62,903,110	87,937,033	-	87,937,033	80,761,241	80,761,241
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	6,498,355	818,740	-	818,740	519,000	519,000
INTEREST EARNINGS						
0605 Interest Income						

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
3400 Other Funds Ltd	902,536	1,200,710	-	1,200,710	442,708	442,708
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3400 Other Funds Ltd	238,509	24,000	-	24,000	24,000	24,000
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	57,781	488,081	-	488,081	17,731	17,731
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-
6400 Federal Funds Ltd	125,366,559	359,310,701	221,572,761	580,883,462	579,794,862	110,220,602
All Funds	276,171,919	359,310,701	221,572,761	580,883,462	579,794,862	110,220,602
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	-	-	-	23,361	23,361
1060 Transfer from General Fund						
3400 Other Funds Ltd	9,646,523	31,311,435	-	31,311,435	31,311,435	337,910
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	4,740,942	5,000,000	-	5,000,000	5,000,000	5,000,000
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	102,000,000	-	104,164,999	104,164,999	-	-

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	10,903,208	9,035,241	-	9,035,241	11,523,401	11,523,401
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	1,000,000	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	128,290,673	45,346,676	104,164,999	149,511,675	47,858,197	16,884,672
TOTAL TRANSFERS IN	**$128,290,673**	**$45,346,676**	**$104,164,999**	**$149,511,675**	**$47,858,197**	**$16,884,672**
REVENUES						
8000 General Fund	126,790,048	126,727,791	182,007,878	308,735,669	309,045,046	46,267,020
3400 Other Funds Ltd	198,890,964	135,815,240	104,164,999	239,980,239	129,622,877	98,649,352
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-
6400 Federal Funds Ltd	125,366,559	359,310,701	221,572,761	580,883,462	579,794,862	110,220,602
TOTAL REVENUES	**$601,852,931**	**$621,853,732**	**$507,745,638**	**$1,129,599,370**	**$1,018,462,785**	**$255,136,974**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(3,016,752)	(2,178,365)	-	(2,178,365)	(7,270,221)	(7,270,221)
AVAILABLE REVENUES						
8000 General Fund	126,790,048	126,727,791	182,007,878	308,735,669	309,045,046	46,267,020
3400 Other Funds Ltd	226,143,575	154,849,019	104,164,999	259,014,018	156,069,619	125,096,094
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	125,366,559	359,310,701	221,572,761	580,883,462	579,794,862	110,220,602
TOTAL AVAILABLE REVENUES	**$629,105,542**	**$640,887,511**	**$507,745,638**	**$1,148,633,149**	**$1,044,909,527**	**$281,583,716**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	829,386	1,862,043	185,724	2,047,767	2,234,767	1,906,423
3400 Other Funds Ltd	2,846,859	2,944,767	850,656	3,795,423	3,785,447	3,785,447
6400 Federal Funds Ltd	1,655,442	2,506,166	106,467	2,612,633	1,901,874	1,657,002
All Funds	5,331,687	7,312,976	1,142,847	8,455,823	7,922,088	7,348,872
3160 Temporary Appointments						
8000 General Fund	30,870	-	-	-	-	-
3400 Other Funds Ltd	30,939	-	-	-	-	-
6400 Federal Funds Ltd	32,070	-	-	-	-	-
All Funds	93,879	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	3,336	-	-	-	-	-
3400 Other Funds Ltd	12,809	-	-	-	-	-
6400 Federal Funds Ltd	5,695	-	-	-	-	-
All Funds	21,840	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3180 Shift Differential						
8000 General Fund	1	-	-	-	-	-
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	2	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	11,445	-	-	-	-	-
3400 Other Funds Ltd	39,430	-	-	-	-	-
6400 Federal Funds Ltd	17,881	-	-	-	-	-
All Funds	68,756	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	875,038	1,862,043	185,724	2,047,767	2,234,767	1,906,423
3400 Other Funds Ltd	2,930,037	2,944,767	850,656	3,795,423	3,785,447	3,785,447
6400 Federal Funds Ltd	1,711,089	2,506,166	106,467	2,612,633	1,901,874	1,657,002
TOTAL SALARIES & WAGES	**$5,516,164**	**$7,312,976**	**$1,142,847**	**$8,455,823**	**$7,922,088**	**$7,348,872**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	282	768	34	802	752	646
3400 Other Funds Ltd	1,085	1,100	295	1,395	1,192	1,192
6400 Federal Funds Ltd	551	1,026	-	1,026	603	550
All Funds	1,918	2,894	329	3,223	2,547	2,388

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3220 Public Employees' Retire Cont						
8000 General Fund	137,215	318,966	16,919	335,885	400,468	341,629
3400 Other Funds Ltd	492,111	504,439	118,827	623,266	678,353	678,353
6400 Federal Funds Ltd	283,843	429,308	-	429,308	340,817	296,936
All Funds	913,169	1,252,713	135,746	1,388,459	1,419,638	1,316,918
3221 Pension Obligation Bond						
8000 General Fund	47,268	15,591	86,913	102,504	102,504	118,112
3400 Other Funds Ltd	162,488	179,990	(17,883)	162,107	162,107	200,068
6400 Federal Funds Ltd	94,324	67,637	70,325	137,962	137,962	100,518
All Funds	304,080	263,218	139,355	402,573	402,573	418,698
3230 Social Security Taxes						
8000 General Fund	66,031	142,445	7,556	150,001	170,964	145,845
3400 Other Funds Ltd	221,397	225,277	53,066	278,343	289,593	289,593
6400 Federal Funds Ltd	129,372	191,721	-	191,721	145,497	126,764
All Funds	416,800	559,443	60,622	620,065	606,054	562,202
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	8,939	7,626
3400 Other Funds Ltd	-	-	-	-	15,140	15,140
6400 Federal Funds Ltd	-	-	-	-	7,606	6,627
All Funds	-	-	-	-	31,685	29,393
3250 Worker's Comp. Assess. (WCD)						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	229	610	27	637	653	561
3400 Other Funds Ltd	826	876	234	1,110	1,034	1,034
6400 Federal Funds Ltd	434	812	-	812	522	476
All Funds	1,489	2,298	261	2,559	2,209	2,071
3260 Mass Transit Tax						
8000 General Fund	70	11,645	593	12,238	12,238	11,439
3400 Other Funds Ltd	8,169	17,197	4,162	21,359	21,359	21,799
All Funds	8,239	28,842	4,755	33,597	33,597	33,238
3270 Flexible Benefits						
8000 General Fund	171,154	506,803	27,074	533,877	561,805	482,605
3400 Other Funds Ltd	679,060	727,912	202,793	930,705	889,020	889,020
6400 Federal Funds Ltd	364,237	676,885	6,374	683,259	449,975	410,375
All Funds	1,214,451	1,911,600	236,241	2,147,841	1,900,800	1,782,000
3280 Other OPE						
8000 General Fund	98	-	-	-	-	-
3400 Other Funds Ltd	61	-	-	-	-	-
All Funds	159	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	422,347	996,828	139,116	1,135,944	1,258,323	1,108,463
3400 Other Funds Ltd	1,565,197	1,656,791	361,494	2,018,285	2,057,798	2,096,199
6400 Federal Funds Ltd	872,761	1,367,389	76,699	1,444,088	1,082,982	942,246

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
TOTAL OTHER PAYROLL EXPENSES	**$2,860,305**	**$4,021,008**	**$577,309**	**$4,598,317**	**$4,399,103**	**$4,146,908**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(3,055)	-	(3,055)	(3,055)	(21,130)
3400 Other Funds Ltd	-	(26,432)	-	(26,432)	(26,432)	(38,556)
6400 Federal Funds Ltd	-	(9,726)	-	(9,726)	(9,726)	(20,262)
All Funds	-	(39,213)	-	(39,213)	(39,213)	(79,948)
3465 Reconciliation Adjustment						
8000 General Fund	-	2	-	2	-	-
3400 Other Funds Ltd	-	(56,147)	-	(56,147)	-	-
6400 Federal Funds Ltd	-	16,735	-	16,735	-	-
All Funds	-	(39,410)	-	(39,410)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(3,053)	-	(3,053)	(3,055)	(21,130)
3400 Other Funds Ltd	-	(82,579)	-	(82,579)	(26,432)	(38,556)
6400 Federal Funds Ltd	-	7,009	-	7,009	(9,726)	(20,262)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($78,623)**	**-**	**($78,623)**	**($39,213)**	**($79,948)**
TOTAL PERSONAL SERVICES						
8000 General Fund	1,297,385	2,855,818	324,840	3,180,658	3,490,035	2,993,756
3400 Other Funds Ltd	4,495,234	4,518,979	1,212,150	5,731,129	5,816,813	5,843,090

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
6400 Federal Funds Ltd	2,583,850	3,880,564	183,166	4,063,730	2,975,130	2,578,986
TOTAL PERSONAL SERVICES	**$8,376,469**	**$11,255,361**	**$1,720,156**	**$12,975,517**	**$12,281,978**	**$11,415,832**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	4,876	21,929	992	22,921	22,921	17,758
3400 Other Funds Ltd	23,557	37,165	8,925	46,090	46,090	33,929
6400 Federal Funds Ltd	21,427	49,579	-	49,579	49,579	33,874
All Funds	49,860	108,673	9,917	118,590	118,590	85,561
4125 Out of State Travel						
8000 General Fund	1,742	20,763	-	20,763	20,763	15,383
3400 Other Funds Ltd	4,766	19,808	-	19,808	19,808	20,640
6400 Federal Funds Ltd	9,309	29,258	-	29,258	29,258	30,487
All Funds	15,817	69,829	-	69,829	69,829	66,510
4150 Employee Training						
8000 General Fund	2,186	23,033	1,350	24,383	24,383	11,444
3400 Other Funds Ltd	10,262	26,267	10,800	37,067	37,067	23,150
6400 Federal Funds Ltd	12,116	44,826	-	44,826	44,826	31,235
All Funds	24,564	94,126	12,150	106,276	106,276	65,829
4175 Office Expenses						
8000 General Fund	951	62,628	1,773	64,401	64,401	56,152

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	5,999	40,874	15,959	56,833	56,833	34,012
6400 Federal Funds Ltd	1,249	81,150	-	81,150	81,150	52,749
All Funds	8,199	184,652	17,732	202,384	202,384	142,913
4200 Telecommunications						
8000 General Fund	8,712	17,526	601	18,127	18,127	15,191
3400 Other Funds Ltd	23,489	17,062	5,406	22,468	22,468	14,877
6400 Federal Funds Ltd	10,861	22,636	-	22,636	22,636	12,862
All Funds	43,062	57,224	6,007	63,231	63,231	42,930
4250 Data Processing						
8000 General Fund	216	7,270	700	7,970	7,970	3,981
3400 Other Funds Ltd	110,306	15,367	6,300	21,667	21,667	12,626
6400 Federal Funds Ltd	10,215	16,839	-	16,839	16,839	4,991
All Funds	120,737	39,476	7,000	46,476	46,476	21,598
4275 Publicity and Publications						
8000 General Fund	7,430	3,452	-	3,452	3,452	3,597
3400 Other Funds Ltd	847	12,848	-	12,848	12,848	13,388
6400 Federal Funds Ltd	-	2,706	-	2,706	2,706	2,820
All Funds	8,277	19,006	-	19,006	19,006	19,805
4300 Professional Services						
8000 General Fund	619,602	59,842	47,704,360	47,764,202	47,764,202	65,108
3400 Other Funds Ltd	1,788,741	1,815,662	102,965,410	104,781,072	104,781,072	1,540,240

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	1,887,617	2,541,442	-	2,541,442	2,541,442	2,765,089
All Funds	4,295,960	4,416,946	150,669,770	155,086,716	155,086,716	4,370,437
4315 IT Professional Services						
8000 General Fund	556	701,064	-	701,064	701,064	1,158
3400 Other Funds Ltd	1,028	369	-	369	369	401
6400 Federal Funds Ltd	350	551	-	551	551	599
All Funds	1,934	701,984	-	701,984	701,984	2,158
4325 Attorney General						
8000 General Fund	131,088	68,743	-	68,743	68,743	69,123
3400 Other Funds Ltd	90,098	9,074	30,000	39,074	39,074	10,677
6400 Federal Funds Ltd	52,042	1,246	-	1,246	1,246	1,466
All Funds	273,228	79,063	30,000	109,063	109,063	81,266
4375 Employee Recruitment and Develop						
8000 General Fund	-	1,113	200	1,313	1,313	535
3400 Other Funds Ltd	404	1,513	1,600	3,113	3,113	951
6400 Federal Funds Ltd	950	2,200	-	2,200	2,200	-
All Funds	1,354	4,826	1,800	6,626	6,626	1,486
4400 Dues and Subscriptions						
8000 General Fund	12,132	4,411	-	4,411	4,411	4,596
3400 Other Funds Ltd	5,247	1,809	-	1,809	1,809	1,885
6400 Federal Funds Ltd	41,611	19,269	-	19,269	19,269	20,078

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	58,990	25,489	-	25,489	25,489	26,559
4425 Facilities Rental and Taxes						
8000 General Fund	23,507	64,547	-	64,547	64,547	57,736
3400 Other Funds Ltd	61,385	147,067	-	147,067	147,067	153,244
6400 Federal Funds Ltd	24,887	74,543	-	74,543	74,543	77,674
All Funds	109,779	286,157	-	286,157	286,157	288,654
4475 Facilities Maintenance						
8000 General Fund	-	635	-	635	635	662
3400 Other Funds Ltd	-	515	-	515	515	537
6400 Federal Funds Ltd	-	699	-	699	699	728
All Funds	-	1,849	-	1,849	1,849	1,927
4575 Agency Program Related S and S						
8000 General Fund	3,261	-	-	-	-	-
3400 Other Funds Ltd	5,742	2,086	-	2,086	2,086	2,174
6400 Federal Funds Ltd	2,837	-	-	-	-	-
All Funds	11,840	2,086	-	2,086	2,086	2,174
4650 Other Services and Supplies						
8000 General Fund	3,969	160,548	4,700	165,248	165,248	74,449
3400 Other Funds Ltd	5,642	49,279	37,600	86,879	86,879	36,657
6400 Federal Funds Ltd	4,812	70,571	-	70,571	70,571	19,665
All Funds	14,423	280,398	42,300	322,698	322,698	130,771

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	2,760	-	2,760	2,760	2,876
3400 Other Funds Ltd	945	3,178	-	3,178	3,178	3,311
6400 Federal Funds Ltd	2,025	964	-	964	964	1,004
All Funds	2,970	6,902	-	6,902	6,902	7,191
4715 IT Expendable Property						
8000 General Fund	15,044	18,921	2,100	21,021	21,021	13,151
3400 Other Funds Ltd	9,391	35,685	16,800	52,485	52,485	30,619
6400 Federal Funds Ltd	18,290	33,909	-	33,909	33,909	11,264
All Funds	42,725	88,515	18,900	107,415	107,415	55,034
TOTAL SERVICES & SUPPLIES						
8000 General Fund	835,272	1,239,185	47,716,776	48,955,961	48,955,961	412,900
3400 Other Funds Ltd	2,147,849	2,235,628	103,098,800	105,334,428	105,334,428	1,933,318
6400 Federal Funds Ltd	2,100,598	2,992,388	-	2,992,388	2,992,388	3,066,585
TOTAL SERVICES & SUPPLIES	**$5,083,719**	**$6,467,201**	**$150,815,576**	**$157,282,777**	**$157,282,777**	**$5,412,803**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	35,844,592	17,020,914	-	17,020,914	17,020,914	17,735,792
3400 Other Funds Ltd	58,083,942	26,528,270	-	26,528,270	26,528,270	27,642,457
6400 Federal Funds Ltd	34,534,146	29,555,545	-	29,555,545	29,555,545	29,838,238

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	128,462,680	73,104,729	-	73,104,729	73,104,729	75,216,487
6025 Dist to Other Gov Unit						
8000 General Fund	330,000	475,272	-	475,272	475,272	495,233
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	1,197,073	242,064	-	242,064	237,064	247,021
6200 Federal Funds Non-Ltd	571,198	-	-	-	-	-
All Funds	1,768,271	242,064	-	242,064	237,064	247,021
6035 Dist to Individuals						
8000 General Fund	7,122,500	-	-	-	-	-
3400 Other Funds Ltd	264,018	924,951	-	924,951	437,951	456,345
6200 Federal Funds Non-Ltd	150,234,162	-	-	-	-	-
6400 Federal Funds Ltd	72,412	-	-	-	-	-
All Funds	157,693,092	924,951	-	924,951	437,951	456,345
6050 Dist to Non-Profit Organizations						
8000 General Fund	67,513,473	33,312,312	115,966,262	149,278,574	149,278,574	24,291,429
3400 Other Funds Ltd	116,183,712	108,345,384	-	108,345,384	108,837,384	80,278,081
6400 Federal Funds Ltd	85,902,671	322,882,204	221,389,595	544,271,799	544,271,799	74,736,793
All Funds	269,599,856	464,539,900	337,355,857	801,895,757	802,387,757	179,306,303
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	11,146,523	31,824,290	-	31,824,290	31,824,290	337,910
6080 Loans Made - Other						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	208,611	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	-	40,000,000	18,000,000	58,000,000	58,000,000	-
3400 Other Funds Ltd	-	362,033	-	362,033	362,033	377,238
All Funds	-	40,362,033	18,000,000	58,362,033	58,362,033	377,238
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	853,758	-	-	-	-	-
6400 Federal Funds Ltd	172,882	-	-	-	-	-
All Funds	1,026,640	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	122,810,846	122,632,788	133,966,262	256,599,050	256,599,050	42,860,364
3400 Other Funds Ltd	175,937,356	136,402,702	-	136,402,702	136,402,702	109,001,142
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-
6400 Federal Funds Ltd	120,682,111	352,437,749	221,389,595	573,827,344	573,827,344	104,575,031
TOTAL SPECIAL PAYMENTS	**$570,235,673**	**$611,473,239**	**$355,355,857**	**$966,829,096**	**$966,829,096**	**$256,436,537**
EXPENDITURES						
8000 General Fund	124,943,503	126,727,791	182,007,878	308,735,669	309,045,046	46,267,020
3400 Other Funds Ltd	182,580,439	143,157,309	104,310,950	247,468,259	247,553,943	116,777,550
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-
6400 Federal Funds Ltd	125,366,559	359,310,701	221,572,761	580,883,462	579,794,862	110,220,602

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
TOTAL EXPENDITURES	**$583,695,861**	**$629,195,801**	**$507,891,589**	**$1,137,087,390**	**$1,136,393,851**	**$273,265,172**
REVERSIONS						
9900 Reversions						
8000 General Fund	(1,846,545)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	43,563,136	11,691,710	(145,951)	11,545,759	(91,484,324)	8,318,544
6200 Federal Funds Non-Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$43,563,136**	**$11,691,710**	**($145,951)**	**$11,545,759**	**($91,484,324)**	**$8,318,544**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	39	52	9	61	48	45
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	32.90	50.05	5.69	55.74	48.00	45.00
8280 FTE Reconciliation	-	(0.01)	-	(0.01)	-	-
TOTAL AUTHORIZED FTE	**32.90**	**50.04**	**5.69**	**55.73**	**48.00**	**45.00**

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	5,250,918	-	5,250,918	4,025,683	4,025,683
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	13,795,536	7,967	13,803,503	13,956,990	22,973,963
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	5,867,492	-	5,867,492	7,142,652	7,142,652
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	-	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	-	1,020,316	1,616	1,021,932	1,027,099	1,066,983
All Funds	-	177,493,004	1,616	177,494,620	186,129,498	186,169,382
REVENUES						
8000 General Fund	-	13,795,536	7,967	13,803,503	13,956,990	22,973,963
3400 Other Funds Ltd	-	5,867,492	-	5,867,492	7,142,652	7,142,652
6200 Federal Funds Non-Ltd	-	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	-	1,020,316	1,616	1,021,932	1,027,099	1,066,983

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
TOTAL REVENUES	**-**	**$197,156,032**	**$9,583**	**$197,165,615**	**$207,229,140**	**$216,285,997**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(2,547,179)	-	(2,547,179)	(3,158,103)	(3,158,103)
AVAILABLE REVENUES						
8000 General Fund	-	13,795,536	7,967	13,803,503	13,956,990	22,973,963
3400 Other Funds Ltd	-	8,571,231	-	8,571,231	8,010,232	8,010,232
6200 Federal Funds Non-Ltd	-	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	-	1,020,316	1,616	1,021,932	1,027,099	1,066,983
TOTAL AVAILABLE REVENUES	**-**	**$199,859,771**	**$9,583**	**$199,869,354**	**$208,096,720**	**$217,153,577**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	217,104	7,872	224,976	334,872	334,872
3400 Other Funds Ltd	-	1,842,840	98,896	1,941,736	1,955,640	1,955,640
6400 Federal Funds Ltd	-	43,032	1,560	44,592	47,568	47,568
All Funds	-	2,102,976	108,328	2,211,304	2,338,080	2,338,080
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	-	116	-	116	106	106
3400 Other Funds Ltd	-	812	-	812	742	742
6400 Federal Funds Ltd	-	29	-	29	26	26
All Funds	-	957	-	957	874	874
3220 Public Employees' Retire Cont						
8000 General Fund	-	37,190	-	37,190	60,009	60,009
3400 Other Funds Ltd	-	315,679	-	315,679	350,450	350,450
6400 Federal Funds Ltd	-	7,371	-	7,371	8,524	8,524
All Funds	-	360,240	-	360,240	418,983	418,983
3221 Pension Obligation Bond						
8000 General Fund	-	12,576	(625)	11,951	11,951	17,699
3400 Other Funds Ltd	-	94,180	7,267	101,447	101,447	103,359
6400 Federal Funds Ltd	-	2,493	(124)	2,369	2,369	2,514
All Funds	-	109,249	6,518	115,767	115,767	123,572
3230 Social Security Taxes						
8000 General Fund	-	16,609	-	16,609	25,618	25,618
3400 Other Funds Ltd	-	140,978	-	140,978	149,611	149,611
6400 Federal Funds Ltd	-	3,292	-	3,292	3,639	3,639
All Funds	-	160,879	-	160,879	178,868	178,868
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	1,339	1,339

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	-	-	-	-	7,822	7,822
6400 Federal Funds Ltd	-	-	-	-	190	190
All Funds	-	-	-	-	9,351	9,351
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	92	-	92	92	92
3400 Other Funds Ltd	-	644	-	644	644	644
6400 Federal Funds Ltd	-	23	-	23	23	23
All Funds	-	759	-	759	759	759
3260 Mass Transit Tax						
8000 General Fund	-	1,303	-	1,303	1,303	2,009
3400 Other Funds Ltd	-	11,058	-	11,058	11,058	11,734
All Funds	-	12,361	-	12,361	12,361	13,743
3270 Flexible Benefits						
8000 General Fund	-	76,464	720	77,184	79,200	79,200
3400 Other Funds Ltd	-	535,248	5,040	540,288	554,400	554,400
6400 Federal Funds Ltd	-	19,116	180	19,296	19,800	19,800
All Funds	-	630,828	5,940	636,768	653,400	653,400
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	-	144,350	95	144,445	179,618	186,072
3400 Other Funds Ltd	-	1,098,599	12,307	1,110,906	1,176,174	1,178,762
6400 Federal Funds Ltd	-	32,324	56	32,380	34,571	34,716

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,275,273**	**$12,458**	**$1,287,731**	**$1,390,363**	**$1,399,550**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(1,821)	-	(1,821)	(1,821)	(3,166)
3400 Other Funds Ltd	-	(13,637)	-	(13,637)	(13,637)	(19,919)
6400 Federal Funds Ltd	-	(358)	-	(358)	(358)	(507)
All Funds	-	(15,816)	-	(15,816)	(15,816)	(23,592)
3465 Reconciliation Adjustment						
8000 General Fund	-	(8,418)	-	(8,418)	-	-
3400 Other Funds Ltd	-	8,415	-	8,415	-	-
All Funds	-	(3)	-	(3)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(10,239)	-	(10,239)	(1,821)	(3,166)
3400 Other Funds Ltd	-	(5,222)	-	(5,222)	(13,637)	(19,919)
6400 Federal Funds Ltd	-	(358)	-	(358)	(358)	(507)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($15,819)**	**-**	**($15,819)**	**($15,816)**	**($23,592)**
TOTAL PERSONAL SERVICES						
8000 General Fund	-	351,215	7,967	359,182	512,669	517,778
3400 Other Funds Ltd	-	2,936,217	111,203	3,047,420	3,118,177	3,114,483
6400 Federal Funds Ltd	-	74,998	1,616	76,614	81,781	81,777

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL PERSONAL SERVICES	**-**	**$3,362,430**	**$120,786**	**$3,483,216**	**$3,712,627**	**$3,714,038**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	5,110	-	5,110	5,110	5,325
3400 Other Funds Ltd	-	28,168	-	28,168	28,168	29,351
6400 Federal Funds Ltd	-	541	-	541	541	564
All Funds	-	33,819	-	33,819	33,819	35,240
4125 Out of State Travel						
3400 Other Funds Ltd	-	15,145	-	15,145	15,145	15,781
6400 Federal Funds Ltd	-	1,624	-	1,624	1,624	1,692
All Funds	-	16,769	-	16,769	16,769	17,473
4150 Employee Training						
8000 General Fund	-	1,762	-	1,762	1,762	1,836
3400 Other Funds Ltd	-	13,444	-	13,444	13,444	14,009
6400 Federal Funds Ltd	-	324	-	324	324	338
All Funds	-	15,530	-	15,530	15,530	16,183
4175 Office Expenses						
8000 General Fund	-	6,539	-	6,539	6,539	6,814
3400 Other Funds Ltd	-	14,528	-	14,528	14,528	15,138
6400 Federal Funds Ltd	-	324	-	324	324	338

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	-	21,391	-	21,391	21,391	22,290
4200 Telecommunications						
8000 General Fund	-	1,481	-	1,481	1,481	1,543
3400 Other Funds Ltd	-	10,184	-	10,184	10,184	10,612
6400 Federal Funds Ltd	-	541	-	541	541	564
All Funds	-	12,206	-	12,206	12,206	12,719
4250 Data Processing						
8000 General Fund	-	584	-	584	584	609
3400 Other Funds Ltd	-	43,015	-	43,015	43,015	44,822
6400 Federal Funds Ltd	-	541	-	541	541	564
All Funds	-	44,140	-	44,140	44,140	45,995
4300 Professional Services						
3400 Other Funds Ltd	-	83,096	-	83,096	83,096	90,408
4315 IT Professional Services						
3400 Other Funds Ltd	-	99,125	-	99,125	99,125	107,848
4325 Attorney General						
3400 Other Funds Ltd	-	4,383	-	4,383	4,383	5,157
6400 Federal Funds Ltd	-	1,356	-	1,356	1,356	1,596
All Funds	-	5,739	-	5,739	5,739	6,753
4375 Employee Recruitment and Develop						
8000 General Fund	-	156	-	156	156	163

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	-	556	-	556	556	579
All Funds	-	712	-	712	712	742
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	346	-	346	346	361
4425 Facilities Rental and Taxes						
8000 General Fund	-	21,941	-	21,941	21,941	22,863
3400 Other Funds Ltd	-	99,812	-	99,812	99,812	104,004
All Funds	-	121,753	-	121,753	121,753	126,867
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	224	-	224	224	233
4650 Other Services and Supplies						
8000 General Fund	-	2,420	-	2,420	2,420	2,522
3400 Other Funds Ltd	-	9,629	-	9,629	9,629	10,033
6400 Federal Funds Ltd	-	1,624	-	1,624	1,624	1,692
All Funds	-	13,673	-	13,673	13,673	14,247
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	52	-	52	52	54
3400 Other Funds Ltd	-	451	-	451	451	470
6400 Federal Funds Ltd	-	541	-	541	541	564
All Funds	-	1,044	-	1,044	1,044	1,088
4715 IT Expendable Property						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	-	4,276	-	4,276	4,276	4,456
3400 Other Funds Ltd	-	13,458	-	13,458	13,458	14,023
6400 Federal Funds Ltd	-	1,624	-	1,624	1,624	1,692
All Funds	-	19,358	-	19,358	19,358	20,171
TOTAL SERVICES & SUPPLIES						
8000 General Fund	-	44,321	-	44,321	44,321	46,185
3400 Other Funds Ltd	-	435,564	-	435,564	435,564	462,829
6400 Federal Funds Ltd	-	9,040	-	9,040	9,040	9,604
TOTAL SERVICES & SUPPLIES	**-**	**$488,925**	**-**	**$488,925**	**$488,925**	**$518,618**
SPECIAL PAYMENTS						
6035 Dist to Individuals						
6200 Federal Funds Non-Ltd	-	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	-	-	-	-	-	39,324
All Funds	-	176,472,688	-	176,472,688	185,102,399	185,141,723
6085 Other Special Payments						
8000 General Fund	-	13,400,000	-	13,400,000	13,400,000	22,410,000
3400 Other Funds Ltd	-	3,400,000	-	3,400,000	3,400,000	-
6400 Federal Funds Ltd	-	936,278	-	936,278	936,278	936,278
All Funds	-	17,736,278	-	17,736,278	17,736,278	23,346,278
TOTAL SPECIAL PAYMENTS						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	-	13,400,000	-	13,400,000	13,400,000	22,410,000
3400 Other Funds Ltd	-	3,400,000	-	3,400,000	3,400,000	-
6200 Federal Funds Non-Ltd	-	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	-	936,278	-	936,278	936,278	975,602
TOTAL SPECIAL PAYMENTS	**-**	**$194,208,966**	**-**	**$194,208,966**	**$202,838,677**	**$208,488,001**
EXPENDITURES						
8000 General Fund	-	13,795,536	7,967	13,803,503	13,956,990	22,973,963
3400 Other Funds Ltd	-	6,771,781	111,203	6,882,984	6,953,741	3,577,312
6200 Federal Funds Non-Ltd	-	176,472,688	-	176,472,688	185,102,399	185,102,399
6400 Federal Funds Ltd	-	1,020,316	1,616	1,021,932	1,027,099	1,066,983
TOTAL EXPENDITURES	**-**	**$198,060,321**	**$120,786**	**$198,181,107**	**$207,040,229**	**$212,720,657**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	1,799,450	(111,203)	1,688,247	1,056,491	4,432,920
6200 Federal Funds Non-Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**$1,799,450**	**($111,203)**	**$1,688,247**	**$1,056,491**	**$4,432,920**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	15	17	-	17	17	17
AUTHORIZED FTE POSITIONS						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8250 Class/Unclass FTE Positions	13.67	16.50	-	16.50	16.50	16.50

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	4,230,849	818,764	-	818,764	818,764	818,764
3400 Other Funds Ltd	109,061,457	147,292,853	-	147,292,853	267,431,370	267,431,370
All Funds	113,292,306	148,111,617	-	148,111,617	268,250,134	268,250,134
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	162,227,757	170,281,907	190,001,932	360,283,839	360,286,690	305,743
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	183,903	-	-	-	-	-
0240 Public Utilities Fees						
3400 Other Funds Ltd	8,624,559	8,532,967	-	8,532,967	9,343,589	9,343,589
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	8,808,462	8,532,967	-	8,532,967	9,343,589	9,343,589
TOTAL LICENSES AND FEES	**$8,808,462**	**$8,532,967**	**-**	**$8,532,967**	**$9,343,589**	**$9,343,589**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,219,577	60,835	-	60,835	30,000	30,000

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	104,054	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	21,811,536	27,562,172	-	27,562,172	37,677,200	37,677,200
All Funds	21,915,590	27,712,172	-	27,712,172	37,827,200	37,827,200
TOTAL CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	104,054	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	23,031,113	27,623,007	-	27,623,007	37,707,200	37,707,200
TOTAL CHARGES FOR SERVICES	**$23,135,167**	**$27,773,007**	**-**	**$27,773,007**	**$37,857,200**	**$37,857,200**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	113,517	18,350	-	18,350	40,000	40,000
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	20,000,000	-	20,000,000	-	-
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	38,988	73,818	-	73,818	73,818	73,818
3400 Other Funds Ltd	3,840,346	6,088,031	-	6,088,031	2,810,670	2,810,670
All Funds	3,879,334	6,161,849	-	6,161,849	2,884,488	2,884,488
LOAN REPAYMENT						

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
0930 Housing Div Loan Repayments						
3200 Other Funds Non-Ltd	692,048	561,050	-	561,050	61,050	61,050
3400 Other Funds Ltd	86,899	52,291	-	52,291	5,616,385	5,616,385
All Funds	778,947	613,341	-	613,341	5,677,435	5,677,435
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	(6,775)	-	-	-	-	-
3400 Other Funds Ltd	(4,717,386)	12,800	-	12,800	55,000	55,000
All Funds	(4,724,161)	12,800	-	12,800	55,000	55,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	26,323,913	37,231,486	43,384	37,274,870	37,562,775	37,840,890
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	872,829	-	-	-	-	-
3400 Other Funds Ltd	9,388,124	5,462,515	-	5,462,515	4,892,045	4,892,045
All Funds	10,260,953	5,462,515	-	5,462,515	4,892,045	4,892,045
1060 Transfer from General Fund						
3400 Other Funds Ltd	8,938,012	5,320,975	290,000,000	295,320,975	295,320,975	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	82,864,380	68,667,835	-	68,667,835	87,577,846	87,577,846

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	75,000	-	-	-	-	-
TOTAL TRANSFERS IN						
3200 Other Funds Non-Ltd	872,829	-	-	-	-	-
3400 Other Funds Ltd	101,265,516	79,451,325	290,000,000	369,451,325	387,790,866	92,469,891
TOTAL TRANSFERS IN	**$102,138,345**	**$79,451,325**	**$290,000,000**	**$369,451,325**	**$387,790,866**	**$92,469,891**
REVENUES						
8000 General Fund	162,227,757	170,281,907	190,001,932	360,283,839	360,286,690	305,743
3200 Other Funds Non-Ltd	1,701,144	784,868	-	784,868	284,868	284,868
3400 Other Funds Ltd	132,428,467	141,778,771	290,000,000	431,778,771	443,363,710	148,042,735
6400 Federal Funds Ltd	26,323,913	37,231,486	43,384	37,274,870	37,562,775	37,840,890
TOTAL REVENUES	**$322,681,281**	**$350,077,032**	**$480,045,316**	**$830,122,348**	**$841,498,043**	**$186,474,236**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	-	(135,590)	-	(135,590)	-	-
3400 Other Funds Ltd	(7,260,953)	(19,778,318)	(837,628)	(20,615,946)	(22,972,426)	(22,972,426)
All Funds	(7,260,953)	(19,913,908)	(837,628)	(20,751,536)	(22,972,426)	(22,972,426)
AVAILABLE REVENUES						
8000 General Fund	162,227,757	170,281,907	190,001,932	360,283,839	360,286,690	305,743
3200 Other Funds Non-Ltd	5,931,993	1,468,042	-	1,468,042	1,103,632	1,103,632

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	234,228,971	269,293,306	289,162,372	558,455,678	687,822,654	392,501,679
6400 Federal Funds Ltd	26,323,913	37,231,486	43,384	37,274,870	37,562,775	37,840,890
TOTAL AVAILABLE REVENUES	**$428,712,634**	**$478,274,741**	**$479,207,688**	**$957,482,429**	**$1,086,775,751**	**$431,751,944**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	662,377	55,176	2,001	57,177	58,308	58,308
3400 Other Funds Ltd	7,005,558	12,823,226	852,642	13,675,868	14,464,269	14,328,208
6400 Federal Funds Ltd	854,588	769,626	31,914	801,540	1,006,719	987,692
All Funds	8,522,523	13,648,028	886,557	14,534,585	15,529,296	15,374,208
3160 Temporary Appointments						
8000 General Fund	112,839	-	-	-	-	-
3400 Other Funds Ltd	25,332	451,900	-	451,900	451,900	-
6400 Federal Funds Ltd	4,423	-	-	-	-	-
All Funds	142,594	451,900	-	451,900	451,900	-
3170 Overtime Payments						
8000 General Fund	3,721	-	-	-	-	-
3400 Other Funds Ltd	1,988	-	-	-	-	-
6400 Federal Funds Ltd	132	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	5,841	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	16	-	-	-	-	-
3400 Other Funds Ltd	27	-	-	-	-	-
6400 Federal Funds Ltd	4	-	-	-	-	-
All Funds	47	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	7,493	-	-	-	-	-
3400 Other Funds Ltd	76,602	1,744	-	1,744	1,744	1,817
6400 Federal Funds Ltd	9,654	7	-	7	7	7
All Funds	93,749	1,751	-	1,751	1,751	1,824
TOTAL SALARIES & WAGES						
8000 General Fund	786,446	55,176	2,001	57,177	58,308	58,308
3400 Other Funds Ltd	7,109,507	13,276,870	852,642	14,129,512	14,917,913	14,330,025
6400 Federal Funds Ltd	868,801	769,633	31,914	801,547	1,006,726	987,699
TOTAL SALARIES & WAGES	**$8,764,754**	**$14,101,679**	**$886,557**	**$14,988,236**	**$15,982,947**	**$15,376,032**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	288	15	-	15	13	13
3400 Other Funds Ltd	2,384	4,810	68	4,878	4,375	4,333

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	296	283	-	283	276	265
All Funds	2,968	5,108	68	5,176	4,664	4,611
3220 Public Employees' Retire Cont						
8000 General Fund	107,122	9,452	-	9,452	10,449	10,449
3400 Other Funds Ltd	1,104,581	2,196,920	30,994	2,227,914	2,592,307	2,567,939
6400 Federal Funds Ltd	135,078	131,838	-	131,838	180,406	176,996
All Funds	1,346,781	2,338,210	30,994	2,369,204	2,783,162	2,755,384
3221 Pension Obligation Bond						
8000 General Fund	37,824	3,196	(159)	3,037	3,037	3,082
3400 Other Funds Ltd	391,142	567,417	138,587	706,004	706,004	764,558
6400 Federal Funds Ltd	47,598	32,643	9,725	42,368	42,368	53,207
All Funds	476,564	603,256	148,153	751,409	751,409	820,847
3230 Social Security Taxes						
8000 General Fund	59,025	4,221	-	4,221	4,461	4,461
3400 Other Funds Ltd	533,744	1,015,689	13,842	1,029,531	1,141,226	1,096,254
6400 Federal Funds Ltd	65,178	58,877	-	58,877	77,015	75,559
All Funds	657,947	1,078,787	13,842	1,092,629	1,222,702	1,176,274
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	233	233
3400 Other Funds Ltd	-	-	-	-	57,688	57,143
6400 Federal Funds Ltd	-	-	-	-	3,997	3,921

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	-	-	-	-	61,918	61,297
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	207	12	-	12	12	12
3400 Other Funds Ltd	1,743	3,818	54	3,872	3,799	3,762
6400 Federal Funds Ltd	217	223	-	223	239	230
All Funds	2,167	4,053	54	4,107	4,050	4,004
3260 Mass Transit Tax						
8000 General Fund	5,002	331	-	331	331	350
3400 Other Funds Ltd	47,571	79,660	1,086	80,746	80,746	85,983
All Funds	52,573	79,991	1,086	81,077	81,077	86,333
3270 Flexible Benefits						
8000 General Fund	152,266	9,558	90	9,648	9,900	9,900
3400 Other Funds Ltd	1,676,764	3,174,341	74,494	3,248,835	3,269,772	3,238,092
6400 Federal Funds Ltd	212,416	185,296	1,745	187,041	205,128	197,208
All Funds	2,041,446	3,369,195	76,329	3,445,524	3,484,800	3,445,200
3280 Other OPE						
8000 General Fund	12	-	-	-	-	-
3400 Other Funds Ltd	95	-	-	-	-	-
All Funds	107	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	361,746	26,785	(69)	26,716	28,436	28,500

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	3,758,024	7,042,655	259,125	7,301,780	7,855,917	7,818,064
6400 Federal Funds Ltd	460,783	409,160	11,470	420,630	509,429	507,386
TOTAL OTHER PAYROLL EXPENSES	**$4,580,553**	**$7,478,600**	**$270,526**	**$7,749,126**	**$8,393,782**	**$8,353,950**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(2,936)	-	(2,936)	(2,936)	(551)
3400 Other Funds Ltd	-	(80,453)	-	(80,453)	(80,453)	(147,323)
6400 Federal Funds Ltd	-	(4,695)	-	(4,695)	(4,695)	(10,725)
All Funds	-	(88,084)	-	(88,084)	(88,084)	(158,599)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(19,013)	-	(19,013)	-	-
6400 Federal Funds Ltd	-	6,073	-	6,073	-	-
All Funds	-	(12,940)	-	(12,940)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(2,936)	-	(2,936)	(2,936)	(551)
3400 Other Funds Ltd	-	(99,466)	-	(99,466)	(80,453)	(147,323)
6400 Federal Funds Ltd	-	1,378	-	1,378	(4,695)	(10,725)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($101,024)**	**-**	**($101,024)**	**($88,084)**	**($158,599)**
TOTAL PERSONAL SERVICES						
8000 General Fund	1,148,192	79,025	1,932	80,957	83,808	86,257

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	10,867,531	20,220,059	1,111,767	21,331,826	22,693,377	22,000,766
6400 Federal Funds Ltd	1,329,584	1,180,171	43,384	1,223,555	1,511,460	1,484,360
TOTAL PERSONAL SERVICES	**$13,345,307**	**$21,479,255**	**$1,157,083**	**$22,636,338**	**$24,288,645**	**$23,571,383**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	677	5,954	-	5,954	5,954	6,204
3400 Other Funds Ltd	75,596	202,296	1,983	204,279	204,279	208,283
6400 Federal Funds Ltd	191	11,214	-	11,214	11,214	11,685
All Funds	76,464	219,464	1,983	221,447	221,447	226,172
4125 Out of State Travel						
8000 General Fund	2,111	2,707	-	2,707	2,707	2,821
3400 Other Funds Ltd	32,883	69,055	-	69,055	69,055	71,955
6400 Federal Funds Ltd	2,834	8,082	-	8,082	8,082	8,421
All Funds	37,828	79,844	-	79,844	79,844	83,197
4150 Employee Training						
8000 General Fund	5,631	2,165	-	2,165	2,165	2,256
3400 Other Funds Ltd	61,495	77,475	2,700	80,175	80,175	77,916
6400 Federal Funds Ltd	1,305	7,192	-	7,192	7,192	7,494
All Funds	68,431	86,832	2,700	89,532	89,532	87,666
4175 Office Expenses						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	961	5,413	-	5,413	5,413	5,640
3200 Other Funds Non-Ltd	35	-	-	-	-	-
3400 Other Funds Ltd	5,655	91,870	3,547	95,417	95,417	91,241
6400 Federal Funds Ltd	129	5,233	-	5,233	5,233	5,453
All Funds	6,780	102,516	3,547	106,063	106,063	102,334
4200 Telecommunications						
8000 General Fund	8,525	-	-	-	-	-
3400 Other Funds Ltd	45,163	57,708	1,202	58,910	58,910	58,611
6400 Federal Funds Ltd	735	2,090	-	2,090	2,090	2,178
All Funds	54,423	59,798	1,202	61,000	61,000	60,789
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	715,500	-	-	-	-	-
4250 Data Processing						
8000 General Fund	2,724	-	-	-	-	-
3400 Other Funds Ltd	54,354	118,670	1,400	120,070	120,070	121,883
6400 Federal Funds Ltd	1,123	2,052	-	2,052	2,052	2,138
All Funds	58,201	120,722	1,400	122,122	122,122	124,021
4275 Publicity and Publications						
3400 Other Funds Ltd	15,106	18,304	-	18,304	18,304	19,073
6400 Federal Funds Ltd	5,069	-	-	-	-	-
All Funds	20,175	18,304	-	18,304	18,304	19,073

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4300 Professional Services						
8000 General Fund	952,052	165,209	-	165,209	165,209	179,747
3200 Other Funds Non-Ltd	99,186	-	-	-	-	-
3400 Other Funds Ltd	671,373	174,977	-	174,977	174,977	190,375
6400 Federal Funds Ltd	24,461	18,564	-	18,564	18,564	20,198
All Funds	1,747,072	358,750	-	358,750	358,750	390,320
4315 IT Professional Services						
8000 General Fund	275	-	-	-	-	-
3400 Other Funds Ltd	3,616	10,244	-	10,244	10,244	11,145
6400 Federal Funds Ltd	68	-	-	-	-	-
All Funds	3,959	10,244	-	10,244	10,244	11,145
4325 Attorney General						
8000 General Fund	162,410	3,588	-	3,588	3,588	4,222
3200 Other Funds Non-Ltd	2,622	-	-	-	-	-
3400 Other Funds Ltd	1,309,656	2,007,227	-	2,007,227	2,007,227	2,361,904
6400 Federal Funds Ltd	22,793	2,881	-	2,881	2,881	3,390
All Funds	1,497,481	2,013,696	-	2,013,696	2,013,696	2,369,516
4350 Dispute Resolution Services						
3400 Other Funds Ltd	74,342	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	4	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	57	3,808	400	4,208	4,208	3,551
6400 Federal Funds Ltd	1	400	-	400	400	417
All Funds	62	4,208	400	4,608	4,608	3,968
4400 Dues and Subscriptions						
8000 General Fund	221	-	-	-	-	-
3400 Other Funds Ltd	4,782	1,781	-	1,781	1,781	1,856
6400 Federal Funds Ltd	57	-	-	-	-	-
All Funds	5,060	1,781	-	1,781	1,781	1,856
4425 Facilities Rental and Taxes						
8000 General Fund	22,848	-	-	-	-	-
3400 Other Funds Ltd	149,778	478,374	-	478,374	478,374	498,466
6400 Federal Funds Ltd	2,759	9,900	-	9,900	9,900	10,316
All Funds	175,385	488,274	-	488,274	488,274	508,782
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	450	-	450	450	469
4575 Agency Program Related S and S						
8000 General Fund	5	-	-	-	-	-
3400 Other Funds Ltd	564	1,043	-	1,043	1,043	1,087
6400 Federal Funds Ltd	9	-	-	-	-	-
All Funds	578	1,043	-	1,043	1,043	1,087
4650 Other Services and Supplies						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	1,368	17,846	-	17,846	17,846	18,596
3200 Other Funds Non-Ltd	-	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	8,889	338,214	9,400	347,614	347,614	342,624
6400 Federal Funds Ltd	68	9,650	-	9,650	9,650	10,055
All Funds	10,325	515,710	9,400	525,110	525,110	521,275
4700 Expendable Prop 250 - 5000						
8000 General Fund	9,380	-	-	-	-	-
3400 Other Funds Ltd	3,244	9,229	-	9,229	9,229	9,617
6400 Federal Funds Ltd	453	1,684	-	1,684	1,684	1,755
All Funds	13,077	10,913	-	10,913	10,913	11,372
4715 IT Expendable Property						
8000 General Fund	53,649	-	-	-	-	-
3400 Other Funds Ltd	154,894	87,792	4,200	91,992	91,992	87,103
6400 Federal Funds Ltd	2,572	4,762	-	4,762	4,762	4,962
All Funds	211,115	92,554	4,200	96,754	96,754	92,065
TOTAL SERVICES & SUPPLIES						
8000 General Fund	1,222,841	202,882	-	202,882	202,882	219,486
3200 Other Funds Non-Ltd	817,343	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	2,671,447	3,748,517	24,832	3,773,349	3,773,349	4,157,159
6400 Federal Funds Ltd	64,627	83,704	-	83,704	83,704	88,462

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL SERVICES & SUPPLIES	**$4,776,258**	**$4,185,103**	**$24,832**	**$4,209,935**	**$4,209,935**	**$4,615,107**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	44,677	-	-	-	-	-
6020 Dist to Counties						
8000 General Fund	40,949,141	-	-	-	-	-
3400 Other Funds Ltd	1,951,774	-	-	-	-	-
All Funds	42,900,915	-	-	-	-	-
6025 Dist to Other Gov Unit						
8000 General Fund	12,497,800	-	-	-	-	-
3400 Other Funds Ltd	260,198	688,388	-	688,388	688,388	717,300
All Funds	12,757,998	688,388	-	688,388	688,388	717,300
6030 Dist to Non-Gov Units						
8000 General Fund	629,507	-	-	-	-	-
3400 Other Funds Ltd	54,655,331	62,254,028	-	62,254,028	62,254,028	64,868,697
All Funds	55,284,838	62,254,028	-	62,254,028	62,254,028	64,868,697
6050 Dist to Non-Profit Organizations						
8000 General Fund	94,552,335	-	30,000,000	30,000,000	30,000,000	-
3400 Other Funds Ltd	25,486,811	61,455,408	-	61,455,408	61,455,408	37,986,535
6400 Federal Funds Ltd	(282,679)	7,153,739	-	7,153,739	7,153,739	7,454,196

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
All Funds	119,756,467	68,609,147	30,000,000	98,609,147	98,609,147	45,440,731
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	4,438,012	5,000,000	290,000,000	295,000,000	295,000,000	-
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	2,548,628	750,000	-	750,000	250,000	250,000
3400 Other Funds Ltd	11,673,819	4,609,916	35,000,000	39,609,916	39,609,916	41,483,532
6400 Federal Funds Ltd	14,424,803	-	-	-	-	-
All Funds	28,647,250	5,359,916	35,000,000	40,359,916	39,859,916	41,733,532
6085 Other Special Payments						
8000 General Fund	-	165,000,000	(130,000,000)	35,000,000	35,000,000	-
3400 Other Funds Ltd	1,984,998	49,725,763	104,703,584	154,429,347	154,429,347	149,172,096
6400 Federal Funds Ltd	10,787,578	28,813,872	-	28,813,872	28,813,872	28,813,872
All Funds	12,772,576	243,539,635	(25,296,416)	218,243,219	218,243,219	177,985,968
TOTAL SPECIAL PAYMENTS						
8000 General Fund	153,066,795	170,000,000	190,000,000	360,000,000	360,000,000	-
3200 Other Funds Non-Ltd	2,548,628	750,000	-	750,000	250,000	250,000
3400 Other Funds Ltd	96,057,608	178,733,503	139,703,584	318,437,087	318,437,087	294,228,160
6400 Federal Funds Ltd	24,929,702	35,967,611	-	35,967,611	35,967,611	36,268,068
TOTAL SPECIAL PAYMENTS	**$276,602,733**	**$385,451,114**	**$329,703,584**	**$715,154,698**	**$714,654,698**	**$330,746,228**

EXPENDITURES

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	155,437,828	170,281,907	190,001,932	360,283,839	360,286,690	305,743
3200 Other Funds Non-Ltd	3,365,971	900,000	-	900,000	400,000	400,000
3400 Other Funds Ltd	109,596,586	202,702,079	140,840,183	343,542,262	344,903,813	320,386,085
6400 Federal Funds Ltd	26,323,913	37,231,486	43,384	37,274,870	37,562,775	37,840,890
TOTAL EXPENDITURES	**$294,724,298**	**$411,115,472**	**$330,885,499**	**$742,000,971**	**$743,153,278**	**$358,932,718**
REVERSIONS						
9900 Reversions						
8000 General Fund	(6,789,929)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3200 Other Funds Non-Ltd	2,566,022	568,042	-	568,042	703,632	703,632
3400 Other Funds Ltd	124,632,385	66,591,227	148,322,189	214,913,416	342,918,841	72,115,594
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$127,198,407**	**$67,159,269**	**$148,322,189**	**$215,481,458**	**$343,622,473**	**$72,819,226**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	78	90	2	92	88	87
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	65.22	88.17	1.16	89.33	88.00	87.00

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	9,232,344	5,790,915	-	5,790,915	60,142,061	60,142,061
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	2,678,127	-	2,678,127	3,500,614	3,500,614
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	9,232,344	8,469,042	-	8,469,042	63,642,675	63,642,675
TOTAL BEGINNING BALANCE	**$9,232,344**	**$8,469,042**	**-**	**$8,469,042**	**$63,642,675**	**$63,642,675**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	17,500,000	58,983,414	35,114,574	94,097,988	94,032,645	3,700,020
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	1,361,948	1,527,135	-	1,527,135	1,923,474	1,923,474
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	191,300	-	191,300	236,476	236,476
CHARGES FOR SERVICES						
0410 Charges for Services						

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
3400 Other Funds Ltd	-	1,154,190	-	1,154,190	1,677,666	1,677,666
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,311,927	2,936,053	-	2,936,053	8,136,972	8,136,972
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	1,311,927	4,090,243	-	4,090,243	9,814,638	9,814,638
TOTAL CHARGES FOR SERVICES	**$1,311,927**	**$4,090,243**	**-**	**$4,090,243**	**$9,814,638**	**$9,814,638**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	-	1,000	-	1,000	3,500	3,500
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	396,483	787,714	-	787,714	402,497	402,497
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3400 Other Funds Ltd	-	-	-	-	948,982	948,982
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	180,014	52,650	-	52,650	65,000	65,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
6400 Federal Funds Ltd	151,036	33,733,608	41,670,340	75,403,948	73,987,539	24,556,876
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	723,807	-	723,807	897,084	897,084
1060 Transfer from General Fund						
3400 Other Funds Ltd	16,824,111	-	17,000,000	17,000,000	17,000,000	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	15,264,491	12,649,338	-	12,649,338	16,132,761	16,132,761
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	32,088,602	13,373,145	17,000,000	30,373,145	34,029,845	17,029,845
TOTAL TRANSFERS IN	**$32,088,602**	**$13,373,145**	**$17,000,000**	**$30,373,145**	**$34,029,845**	**$17,029,845**
REVENUES						
8000 General Fund	17,500,000	58,983,414	35,114,574	94,097,988	94,032,645	3,700,020
3400 Other Funds Ltd	35,338,974	20,023,187	17,000,000	37,023,187	47,424,412	30,424,412
6400 Federal Funds Ltd	151,036	33,733,608	41,670,340	75,403,948	73,987,539	24,556,876
TOTAL REVENUES	**$52,990,010**	**$112,740,209**	**$93,784,914**	**$206,525,123**	**$215,444,596**	**$58,681,308**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(3,000,000)	(2,500,000)	-	(2,500,000)	(3,788,438)	(3,788,438)
AVAILABLE REVENUES						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	17,500,000	58,983,414	35,114,574	94,097,988	94,032,645	3,700,020
3400 Other Funds Ltd	41,571,318	25,992,229	17,000,000	42,992,229	107,278,649	90,278,649
6400 Federal Funds Ltd	151,036	33,733,608	41,670,340	75,403,948	73,987,539	24,556,876
TOTAL AVAILABLE REVENUES	**$59,222,354**	**$118,709,251**	**$93,784,914**	**$212,494,165**	**$275,298,833**	**$118,535,545**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	43,180	1,219,305	44,212	1,263,517	1,246,872	1,246,872
3400 Other Funds Ltd	1,514,796	3,199,029	132,051	3,331,080	3,696,637	3,696,637
6400 Federal Funds Ltd	29,697	2,338,392	84,791	2,423,183	1,574,771	1,574,771
All Funds	1,587,673	6,756,726	261,054	7,017,780	6,518,280	6,518,280
3160 Temporary Appointments						
8000 General Fund	50	-	-	-	-	-
3400 Other Funds Ltd	10,749	-	-	-	-	-
6400 Federal Funds Ltd	4,042	-	-	-	-	-
All Funds	14,841	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	8	-	-	-	-	-
3400 Other Funds Ltd	393	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	4	-	-	-	-	-
All Funds	405	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	256	-	-	-	-	-
3400 Other Funds Ltd	5,929	-	-	-	-	-
6400 Federal Funds Ltd	98	-	-	-	-	-
All Funds	6,283	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	43,494	1,219,305	44,212	1,263,517	1,246,872	1,246,872
3400 Other Funds Ltd	1,531,867	3,199,029	132,051	3,331,080	3,696,637	3,696,637
6400 Federal Funds Ltd	33,841	2,338,392	84,791	2,423,183	1,574,771	1,574,771
TOTAL SALARIES & WAGES	**$1,609,202**	**$6,756,726**	**$261,054**	**$7,017,780**	**$6,518,280**	**$6,518,280**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	14	517	-	517	371	371
3400 Other Funds Ltd	458	1,200	-	1,200	1,105	1,105
6400 Federal Funds Ltd	8	1,154	-	1,154	485	485
All Funds	480	2,871	-	2,871	1,961	1,961
3220 Public Employees' Retire Cont						
8000 General Fund	6,245	208,866	-	208,866	223,439	223,439

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	221,489	547,993	-	547,993	662,438	662,438
6400 Federal Funds Ltd	4,591	400,567	-	400,567	282,200	282,200
All Funds	232,325	1,157,426	-	1,157,426	1,168,077	1,168,077
3221 Pension Obligation Bond						
8000 General Fund	2,363	-	67,122	67,122	67,122	65,900
3400 Other Funds Ltd	84,511	121,016	55,088	176,104	176,104	195,375
6400 Federal Funds Ltd	1,649	1,086	127,641	128,727	128,727	83,230
All Funds	88,523	122,102	249,851	371,953	371,953	344,505
3230 Social Security Taxes						
8000 General Fund	3,257	93,276	-	93,276	95,387	95,387
3400 Other Funds Ltd	115,033	244,728	-	244,728	280,696	280,696
6400 Federal Funds Ltd	2,551	178,889	-	178,889	120,471	120,471
All Funds	120,841	516,893	-	516,893	496,554	496,554
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	4,988	4,988
3400 Other Funds Ltd	-	-	-	-	14,583	14,583
6400 Federal Funds Ltd	-	-	-	-	6,299	6,299
All Funds	-	-	-	-	25,870	25,870
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	11	412	-	412	322	322
3400 Other Funds Ltd	370	953	-	953	959	959

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	8	917	-	917	421	421
All Funds	389	2,282	-	2,282	1,702	1,702
3260 Mass Transit Tax						
8000 General Fund	272	7,316	-	7,316	7,316	7,481
3400 Other Funds Ltd	9,399	19,173	-	19,173	19,173	22,180
All Funds	9,671	26,489	-	26,489	26,489	29,661
3270 Flexible Benefits						
8000 General Fund	10,913	344,088	3,240	347,328	277,200	277,200
3400 Other Funds Ltd	380,553	793,951	7,476	801,427	825,660	825,660
6400 Federal Funds Ltd	7,382	765,596	7,209	772,805	362,340	362,340
All Funds	398,848	1,903,635	17,925	1,921,560	1,465,200	1,465,200
3280 Other OPE						
8000 General Fund	3	-	-	-	-	-
3400 Other Funds Ltd	110	-	-	-	-	-
All Funds	113	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	23,078	654,475	70,362	724,837	676,145	675,088
3400 Other Funds Ltd	811,923	1,729,014	62,564	1,791,578	1,980,718	2,002,996
6400 Federal Funds Ltd	16,189	1,348,209	134,850	1,483,059	900,943	855,446
TOTAL OTHER PAYROLL EXPENSES	**$851,190**	**$3,731,698**	**$267,776**	**$3,999,474**	**$3,557,806**	**$3,533,530**

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	-	-	(11,789)
3400 Other Funds Ltd	-	(17,522)	-	(17,522)	(17,522)	(37,651)
6400 Federal Funds Ltd	-	(156)	-	(156)	(156)	(16,777)
All Funds	-	(17,678)	-	(17,678)	(17,678)	(66,217)
3465 Reconciliation Adjustment						
8000 General Fund	-	6	-	6	-	-
3400 Other Funds Ltd	-	5,103	-	5,103	-	-
6400 Federal Funds Ltd	-	(14,119)	-	(14,119)	-	-
All Funds	-	(9,010)	-	(9,010)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	6	-	6	-	(11,789)
3400 Other Funds Ltd	-	(12,419)	-	(12,419)	(17,522)	(37,651)
6400 Federal Funds Ltd	-	(14,275)	-	(14,275)	(156)	(16,777)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($26,688)**	**-**	**($26,688)**	**($17,678)**	**($66,217)**
TOTAL PERSONAL SERVICES						
8000 General Fund	66,572	1,873,786	114,574	1,988,360	1,923,017	1,910,171
3400 Other Funds Ltd	2,343,790	4,915,624	194,615	5,110,239	5,659,833	5,661,982
6400 Federal Funds Ltd	50,030	3,672,326	219,641	3,891,967	2,475,558	2,413,440

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
TOTAL PERSONAL SERVICES	**$2,460,392**	**$10,461,736**	**$528,830**	**$10,990,566**	**$10,058,408**	**$9,985,593**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	3	20,409	-	20,409	20,409	16,607
3400 Other Funds Ltd	669	27,913	-	27,913	27,913	29,085
6400 Federal Funds Ltd	-	33,300	-	33,300	33,300	9,482
All Funds	672	81,622	-	81,622	81,622	55,174
4125 Out of State Travel						
8000 General Fund	97	-	-	-	-	-
3400 Other Funds Ltd	7,438	14,828	-	14,828	14,828	15,451
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	7,536	14,828	-	14,828	14,828	15,451
4150 Employee Training						
8000 General Fund	172	16,200	-	16,200	16,200	11,254
3400 Other Funds Ltd	11,221	25,806	-	25,806	25,806	26,890
6400 Federal Funds Ltd	125	31,050	-	31,050	31,050	-
All Funds	11,518	73,056	-	73,056	73,056	38,144
4175 Office Expenses						
8000 General Fund	34	34,335	-	34,335	34,335	27,446
3400 Other Funds Ltd	3,618	46,743	-	46,743	46,743	48,706

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	-	60,420	-	60,420	60,420	13,546
All Funds	3,652	141,498	-	141,498	141,498	89,698
4200 Telecommunications						
8000 General Fund	274	10,259	-	10,259	10,259	7,876
3400 Other Funds Ltd	7,778	18,289	-	18,289	18,289	19,057
6400 Federal Funds Ltd	124	20,372	-	20,372	20,372	10,441
All Funds	8,176	48,920	-	48,920	48,920	37,374
4250 Data Processing						
8000 General Fund	-	12,006	-	12,006	12,006	9,222
3400 Other Funds Ltd	-	13,746	-	13,746	13,746	14,323
6400 Federal Funds Ltd	-	23,850	-	23,850	23,850	24,852
All Funds	-	49,602	-	49,602	49,602	48,397
4275 Publicity and Publications						
8000 General Fund	13	5,000	-	5,000	5,000	-
3400 Other Funds Ltd	245	3,399	-	3,399	3,399	3,542
All Funds	258	8,399	-	8,399	8,399	3,542
4300 Professional Services						
8000 General Fund	2	341,000	-	341,000	341,000	65,280
3400 Other Funds Ltd	8,015	237,920	-	237,920	237,920	258,857
6400 Federal Funds Ltd	-	2,100,000	4,800,000	6,900,000	6,900,000	2,611,200
All Funds	8,017	2,678,920	4,800,000	7,478,920	7,478,920	2,935,337

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4315 IT Professional Services						
8000 General Fund	14	6,000	-	6,000	6,000	2,176
3400 Other Funds Ltd	742	991	-	991	991	1,078
All Funds	756	6,991	-	6,991	6,991	3,254
4325 Attorney General						
8000 General Fund	711	96,025	-	96,025	96,025	11,767
3400 Other Funds Ltd	83,634	28,056	-	28,056	28,056	33,013
All Funds	84,345	124,081	-	124,081	124,081	44,780
4350 Dispute Resolution Services						
3400 Other Funds Ltd	21,408	72,816	-	72,816	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	2,200	-	2,200	2,200	1,667
3400 Other Funds Ltd	127	1,512	-	1,512	1,512	1,576
6400 Federal Funds Ltd	-	4,600	-	4,600	4,600	-
All Funds	127	8,312	-	8,312	8,312	3,243
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	1,707	-	1,707	1,707	1,779
4425 Facilities Rental and Taxes						
8000 General Fund	1,146	-	-	-	-	-
3400 Other Funds Ltd	33,983	108,241	-	108,241	108,241	112,787
6400 Federal Funds Ltd	448	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	35,577	108,241	-	108,241	108,241	112,787
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	591	-	591	591	616
4575 Agency Program Related S and S						
8000 General Fund	3	-	-	-	-	-
3400 Other Funds Ltd	94	-	-	-	-	-
All Funds	97	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	(1)	617,174	-	617,174	617,174	321,758
3400 Other Funds Ltd	1,833	126,160	-	126,160	198,976	207,333
6400 Federal Funds Ltd	-	108,100	269,131	377,231	377,231	112,640
All Funds	1,832	851,434	269,131	1,120,565	1,193,381	641,731
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	4,473	-	4,473	4,473	4,661
4715 IT Expendable Property						
8000 General Fund	91	23,100	-	23,100	23,100	17,506
3400 Other Funds Ltd	4,337	35,325	-	35,325	35,325	36,809
6400 Federal Funds Ltd	8	48,300	-	48,300	48,300	-
All Funds	4,436	106,725	-	106,725	106,725	54,315
TOTAL SERVICES & SUPPLIES						
8000 General Fund	2,559	1,183,708	-	1,183,708	1,183,708	492,559

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	185,142	768,516	-	768,516	768,516	815,563
6400 Federal Funds Ltd	706	2,429,992	5,069,131	7,499,123	7,499,123	2,782,161
TOTAL SERVICES & SUPPLIES	**$188,407**	**$4,382,216**	**$5,069,131**	**$9,451,347**	**$9,451,347**	**$4,090,283**
SPECIAL PAYMENTS						
6015 Dist to Cities						
6400 Federal Funds Ltd	90,800	757,579	-	757,579	757,579	789,397
6020 Dist to Counties						
3400 Other Funds Ltd	96,677	267,871	-	267,871	267,871	279,122
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	620,571	-	-	-	-	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	641,651	-	-	-	-	-
6035 Dist to Individuals						
6400 Federal Funds Ltd	9,500	-	-	-	-	-
6050 Dist to Non-Profit Organizations						
8000 General Fund	561,550	16,082,417	15,000,000	31,082,417	31,082,417	1,297,290
3400 Other Funds Ltd	7,061,219	11,747,881	-	11,747,881	11,897,881	12,397,592
6400 Federal Funds Ltd	-	-	1,412,200	1,412,200	1,412,200	-
All Funds	7,622,769	27,830,298	16,412,200	44,242,498	44,392,498	13,694,882
6060 Intra-Agency Gen Fund Transfer						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	19,824,111	-	17,000,000	17,000,000	17,000,000	-
6080 Loans Made - Other						
3400 Other Funds Ltd	9,000,000	-	12,000,000	12,000,000	12,000,000	6,043,600
6085 Other Special Payments						
8000 General Fund	-	39,843,503	3,000,000	42,843,503	42,843,503	-
3400 Other Funds Ltd	-	855,280	-	855,280	705,280	734,902
6400 Federal Funds Ltd	-	26,873,711	34,969,368	61,843,079	61,843,079	18,571,878
All Funds	-	67,572,494	37,969,368	105,541,862	105,391,862	19,306,780
TOTAL SPECIAL PAYMENTS						
8000 General Fund	20,385,661	55,925,920	35,000,000	90,925,920	90,925,920	1,297,290
3400 Other Funds Ltd	17,420,118	12,871,032	12,000,000	24,871,032	24,871,032	19,455,216
6400 Federal Funds Ltd	100,300	27,631,290	36,381,568	64,012,858	64,012,858	19,361,275
TOTAL SPECIAL PAYMENTS	**$37,906,079**	**$96,428,242**	**$83,381,568**	**$179,809,810**	**$179,809,810**	**$40,113,781**
EXPENDITURES						
8000 General Fund	20,454,792	58,983,414	35,114,574	94,097,988	94,032,645	3,700,020
3400 Other Funds Ltd	19,949,050	18,555,172	12,194,615	30,749,787	31,299,381	25,932,761
6400 Federal Funds Ltd	151,036	33,733,608	41,670,340	75,403,948	73,987,539	24,556,876
TOTAL EXPENDITURES	**$40,554,878**	**$111,272,194**	**$88,979,529**	**$200,251,723**	**$199,319,565**	**$54,189,657**
REVERSIONS						
9900 Reversions						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	2,954,792	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	21,622,268	7,437,057	4,805,385	12,242,442	75,979,268	64,345,888
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$21,622,268**	**$7,437,057**	**$4,805,385**	**$12,242,442**	**$75,979,268**	**$64,345,888**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	16	56	-	56	37	37
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	15.00	49.85	-	49.85	37.00	37.00
8280 FTE Reconciliation	-	0.21	-	0.21	-	-
TOTAL AUTHORIZED FTE	**15.00**	**50.06**	**-**	**50.06**	**37.00**	**37.00**

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	-	100,000	100,000	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	5,521,070	1,454,862	-	1,454,862	-	-
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	5,521,070	1,454,862	100,000	1,554,862	-	-
TOTAL CHARGES FOR SERVICES	**$5,521,070**	**$1,454,862**	**$100,000**	**$1,554,862**	**-**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	1,477,861	-	-	-	-	-
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3400 Other Funds Ltd	9,809,070	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	2,585	-	-	-	-	-
REVENUES						
3400 Other Funds Ltd	16,808,001	1,454,862	100,000	1,554,862	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	2,585	-	-	-	-	-
TOTAL REVENUES	**$16,810,586**	**$1,454,862**	**$100,000**	**$1,554,862**	**-**	**-**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(13,658,365)	-	-	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	3,149,636	1,454,862	100,000	1,554,862	-	-
6400 Federal Funds Ltd	2,585	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$3,152,221**	**$1,454,862**	**$100,000**	**$1,554,862**	**-**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	1,808,248	860,637	31,207	891,844	-	-
6400 Federal Funds Ltd	1,782	-	-	-	-	-
All Funds	1,810,030	860,637	31,207	891,844	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	55,905	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	24,548	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	68	-	-	-	-	-
All Funds	24,616	-	-	-	-	-
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	1,888,701	860,637	31,207	891,844	-	-
6400 Federal Funds Ltd	1,850	-	-	-	-	-
TOTAL SALARIES & WAGES	**$1,890,551**	**$860,637**	**$31,207**	**$891,844**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	789	344	-	344	-	-
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	790	344	-	344	-	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	266,595	147,426	-	147,426	-	-
6400 Federal Funds Ltd	302	-	-	-	-	-
All Funds	266,897	147,426	-	147,426	-	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	102,687	-	47,377	47,377	47,377	-
6400 Federal Funds Ltd	98	-	-	-	-	-
All Funds	102,785	-	47,377	47,377	47,377	-
3230 Social Security Taxes						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	142,467	65,840	-	65,840	-	-
6400 Federal Funds Ltd	139	-	-	-	-	-
All Funds	142,606	65,840	-	65,840	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	571	267	-	267	-	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	11,343	5,164	-	5,164	5,164	-
3270 Flexible Benefits						
3400 Other Funds Ltd	409,630	224,613	2,115	226,728	-	-
6400 Federal Funds Ltd	195	-	-	-	-	-
All Funds	409,825	224,613	2,115	226,728	-	-
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	934,082	443,654	49,492	493,146	52,541	-
6400 Federal Funds Ltd	735	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$934,817**	**$443,654**	**$49,492**	**$493,146**	**$52,541**	**-**
P.S. BUDGET ADJUSTMENTS						
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(3)	-	(3)	-	-
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	2,822,783	1,304,288	80,699	1,384,987	52,541	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	2,585	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$2,825,368**	**$1,304,288**	**$80,699**	**$1,384,987**	**$52,541**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	10	1,938	-	1,938	1,938	-
4125 Out of State Travel						
3400 Other Funds Ltd	928	3,043	-	3,043	3,043	-
4150 Employee Training						
3400 Other Funds Ltd	558	4,870	-	4,870	4,870	-
4175 Office Expenses						
3400 Other Funds Ltd	14,512	11,298	-	11,298	11,298	-
4200 Telecommunications						
3400 Other Funds Ltd	12,176	4,617	-	4,617	4,617	-
4250 Data Processing						
3400 Other Funds Ltd	313	470	-	470	470	-
4275 Publicity and Publications						
3400 Other Funds Ltd	52	-	-	-	-	-
4300 Professional Services						
3400 Other Funds Ltd	207,429	85,715	-	85,715	85,715	-
4315 IT Professional Services						

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
3400 Other Funds Ltd	694	328	-	328	328	-
4325 Attorney General						
3400 Other Funds Ltd	5,243	114	-	114	114	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	302	-	302	302	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	22,447	6,309	-	6,309	6,309	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	54,241	-	-	-	-	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	400	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,768	25,700	-	25,700	25,700	-
4715 IT Expendable Property						
3400 Other Funds Ltd	6,082	5,870	-	5,870	5,870	-
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	326,853	150,574	-	150,574	150,574	-
TOTAL SERVICES & SUPPLIES	**$326,853**	**$150,574**	**-**	**$150,574**	**$150,574**	**-**
EXPENDITURES						
3400 Other Funds Ltd	3,149,636	1,454,862	80,699	1,535,561	203,115	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	2,585	-	-	-	-	-
TOTAL EXPENDITURES	**$3,152,221**	**$1,454,862**	**$80,699**	**$1,535,561**	**$203,115**	**-**
ENDING BALANCE						
3400 Other Funds Ltd	-	-	19,301	19,301	(203,115)	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**$19,301**	**$19,301**	**($203,115)**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	20	14	-	14	-	-
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	17.25	5.94	-	5.94	-	-
8280 FTE Reconciliation	-	(0.01)	-	(0.01)	-	-
TOTAL AUTHORIZED FTE	**17.25**	**5.93**	**-**	**5.93**	**-**	**-**

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	-	21,889,550	21,889,550
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	-	-	-	865,847
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	-	-	3,075,934
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	-	-	-	552,125	552,125
REVENUES						
8000 General Fund	-	-	-	-	-	865,847
3400 Other Funds Ltd	-	-	-	-	552,125	552,125
6400 Federal Funds Ltd	-	-	-	-	-	3,075,934
TOTAL REVENUES	**-**	**-**	**-**	**-**	**$552,125**	**$4,493,906**
AVAILABLE REVENUES						
8000 General Fund	-	-	-	-	-	865,847

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	-	-	-	-	22,441,675	22,441,675
6400 Federal Funds Ltd	-	-	-	-	-	3,075,934
TOTAL AVAILABLE REVENUES	**-**	**-**	**-**	**-**	**$22,441,675**	**$26,383,456**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	-	-	-	509,784
3400 Other Funds Ltd	-	-	-	-	-	367,944
6400 Federal Funds Ltd	-	-	-	-	-	1,417,440
All Funds	-	-	-	-	-	2,295,168
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	-	-	-	159
3400 Other Funds Ltd	-	-	-	-	-	106
6400 Federal Funds Ltd	-	-	-	-	-	424
All Funds	-	-	-	-	-	689
3220 Public Employees' Retire Cont						
8000 General Fund	-	-	-	-	-	91,353
3400 Other Funds Ltd	-	-	-	-	-	65,936

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	-	-	-	-	-	254,005
All Funds	-	-	-	-	-	411,294
3230 Social Security Taxes						
8000 General Fund	-	-	-	-	-	38,999
3400 Other Funds Ltd	-	-	-	-	-	28,148
6400 Federal Funds Ltd	-	-	-	-	-	108,436
All Funds	-	-	-	-	-	175,583
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	-	2,039
3400 Other Funds Ltd	-	-	-	-	-	1,471
6400 Federal Funds Ltd	-	-	-	-	-	5,667
All Funds	-	-	-	-	-	9,177
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	-	-	-	-	138
3400 Other Funds Ltd	-	-	-	-	-	92
6400 Federal Funds Ltd	-	-	-	-	-	368
All Funds	-	-	-	-	-	598
3260 Mass Transit Tax						
8000 General Fund	-	-	-	-	-	3,058
3400 Other Funds Ltd	-	-	-	-	-	2,207
All Funds	-	-	-	-	-	5,265

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3270 Flexible Benefits						
8000 General Fund	-	-	-	-	-	118,800
3400 Other Funds Ltd	-	-	-	-	-	79,200
6400 Federal Funds Ltd	-	-	-	-	-	316,800
All Funds	-	-	-	-	-	514,800
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	-	-	254,546
3400 Other Funds Ltd	-	-	-	-	-	177,160
6400 Federal Funds Ltd	-	-	-	-	-	685,700
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**-**	**-**	**-**	**$1,117,406**
TOTAL PERSONAL SERVICES						
8000 General Fund	-	-	-	-	-	764,330
3400 Other Funds Ltd	-	-	-	-	-	545,104
6400 Federal Funds Ltd	-	-	-	-	-	2,103,140
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**	**$3,412,574**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	-	-	9,663
6400 Federal Funds Ltd	-	-	-	-	-	14,171
All Funds	-	-	-	-	-	23,834

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
4150 Employee Training						
8000 General Fund	-	-	-	-	-	8,484
6400 Federal Funds Ltd	-	-	-	-	-	11,254
All Funds	-	-	-	-	-	19,738
4175 Office Expenses						
8000 General Fund	-	-	-	-	-	17,301
6400 Federal Funds Ltd	-	-	-	-	-	25,341
All Funds	-	-	-	-	-	42,642
4200 Telecommunications						
8000 General Fund	-	-	-	-	-	5,820
6400 Federal Funds Ltd	-	-	-	-	-	8,586
All Funds	-	-	-	-	-	14,406
4250 Data Processing						
8000 General Fund	-	-	-	-	-	6,787
6400 Federal Funds Ltd	-	-	-	-	-	10,003
All Funds	-	-	-	-	-	16,790
4315 IT Professional Services						
6400 Federal Funds Ltd	-	-	-	-	-	816,000
4325 Attorney General						
6400 Federal Funds Ltd	-	-	-	-	-	23,534
4375 Employee Recruitment and Develop						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	-	-	-	-	-	1,253
6400 Federal Funds Ltd	-	-	-	-	-	1,667
All Funds	-	-	-	-	-	2,920
4425 Facilities Rental and Taxes						
8000 General Fund	-	-	-	-	-	9,522
3400 Other Funds Ltd	-	-	-	-	-	7,021
6400 Federal Funds Ltd	-	-	-	-	-	5,553
All Funds	-	-	-	-	-	22,096
4650 Other Services and Supplies						
8000 General Fund	-	-	-	-	-	29,466
6400 Federal Funds Ltd	-	-	-	-	-	39,179
All Funds	-	-	-	-	-	68,645
4715 IT Expendable Property						
8000 General Fund	-	-	-	-	-	13,221
6400 Federal Funds Ltd	-	-	-	-	-	17,506
All Funds	-	-	-	-	-	30,727
TOTAL SERVICES & SUPPLIES						
8000 General Fund	-	-	-	-	-	101,517
3400 Other Funds Ltd	-	-	-	-	-	7,021
6400 Federal Funds Ltd	-	-	-	-	-	972,794

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
TOTAL SERVICES & SUPPLIES	**-**	**-**	**-**	**-**	**-**	**$1,081,332**
EXPENDITURES						
8000 General Fund	-	-	-	-	-	865,847
3400 Other Funds Ltd	-	-	-	-	-	552,125
6400 Federal Funds Ltd	-	-	-	-	-	3,075,934
TOTAL EXPENDITURES	**-**	**-**	**-**	**-**	**-**	**$4,493,906**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	22,441,675	21,889,550
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$22,441,675**	**$21,889,550**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	-	-	-	13
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	-	-	-	-	-	13.00

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,468,385	62,622,082	85,490	62,707,572	62,861,226	1,857,932
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	30,000,000	-	30,000,000	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	390,364	649,863	-	649,863	178,607	178,607
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,178	-	-	-	6,972	6,972
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	2,672,506	6,342,069	7,636,341	13,978,410	12,010,141	8,902,782
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	16,638,016	24,912,919	837,628	25,750,547	33,681,102	33,681,102
1050 Transfer In Other						
3400 Other Funds Ltd	-	-	10,000,000	10,000,000	-	-

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	191,880	-	191,880	191,880	-
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	127,874	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	615,538	-	835,001	835,001	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	17,381,428	25,104,799	11,672,629	36,777,428	33,872,982	33,681,102
TOTAL TRANSFERS IN	**$17,381,428**	**$25,104,799**	**$11,672,629**	**$36,777,428**	**$33,872,982**	**$33,681,102**
REVENUES						
8000 General Fund	1,468,385	62,622,082	85,490	62,707,572	62,861,226	1,857,932
3400 Other Funds Ltd	17,772,970	55,754,662	11,672,629	67,427,291	34,058,561	33,866,681
6400 Federal Funds Ltd	2,672,506	6,342,069	7,636,341	13,978,410	12,010,141	8,902,782
TOTAL REVENUES	**$21,913,861**	**$124,718,813**	**$19,394,460**	**$144,113,273**	**$108,929,928**	**$44,627,395**
AVAILABLE REVENUES						
8000 General Fund	1,468,385	62,622,082	85,490	62,707,572	62,861,226	1,857,932
3400 Other Funds Ltd	17,772,970	55,754,662	11,672,629	67,427,291	34,058,561	33,866,681
6400 Federal Funds Ltd	2,672,506	6,342,069	7,636,341	13,978,410	12,010,141	8,902,782
TOTAL AVAILABLE REVENUES	**$21,913,861**	**$124,718,813**	**$19,394,460**	**$144,113,273**	**$108,929,928**	**$44,627,395**
EXPENDITURES						

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,235,605	1,081,807	39,227	1,121,034	1,258,000	893,440
3400 Other Funds Ltd	7,514,682	12,187,002	1,133,206	13,320,208	15,039,048	14,807,165
6400 Federal Funds Ltd	1,391,876	3,649,713	3,602,806	7,252,519	5,977,976	4,824,435
All Funds	10,142,163	16,918,522	4,775,239	21,693,761	22,275,024	20,525,040
3160 Temporary Appointments						
8000 General Fund	12,611	-	-	-	-	-
3400 Other Funds Ltd	63,829	76,476	-	76,476	76,476	79,688
6400 Federal Funds Ltd	13,188	665	-	665	665	693
All Funds	89,628	77,141	-	77,141	77,141	80,381
3170 Overtime Payments						
8000 General Fund	6,466	-	-	-	-	-
3400 Other Funds Ltd	34,209	-	-	-	-	-
6400 Federal Funds Ltd	6,194	-	-	-	-	-
All Funds	46,869	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	12	-	-	-	-	-
3400 Other Funds Ltd	56	-	-	-	-	-
6400 Federal Funds Ltd	6	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	74	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	10,136	-	-	-	-	-
3400 Other Funds Ltd	77,400	10,545	-	10,545	10,545	10,988
6400 Federal Funds Ltd	13,195	138	-	138	138	144
All Funds	100,731	10,683	-	10,683	10,683	11,132
TOTAL SALARIES & WAGES						
8000 General Fund	1,264,830	1,081,807	39,227	1,121,034	1,258,000	893,440
3400 Other Funds Ltd	7,690,176	12,274,023	1,133,206	13,407,229	15,126,069	14,897,841
6400 Federal Funds Ltd	1,424,459	3,650,516	3,602,806	7,253,322	5,978,779	4,825,272
TOTAL SALARIES & WAGES	**$10,379,465**	**$17,006,346**	**$4,775,239**	**$21,781,585**	**$22,362,848**	**$20,616,553**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	392	468	-	468	364	258
3400 Other Funds Ltd	2,359	4,385	223	4,608	4,402	4,338
6400 Federal Funds Ltd	447	1,470	1,445	2,915	1,915	1,555
All Funds	3,198	6,323	1,668	7,991	6,681	6,151
3220 Public Employees' Retire Cont						
8000 General Fund	200,138	185,313	-	185,313	225,434	160,105
3400 Other Funds Ltd	1,224,691	2,088,332	83,250	2,171,582	2,695,735	2,654,259

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	229,063	625,221	590,252	1,215,473	1,071,278	864,565
All Funds	1,653,892	2,898,866	673,502	3,572,368	3,992,447	3,678,929
3221 Pension Obligation Bond						
8000 General Fund	67,017	16,215	43,338	59,553	59,553	66,487
3400 Other Funds Ltd	411,113	508,287	163,178	671,465	671,465	795,401
6400 Federal Funds Ltd	76,086	99,651	101,270	200,921	200,921	315,955
All Funds	554,216	624,153	307,786	931,939	931,939	1,177,843
3230 Social Security Taxes						
8000 General Fund	94,700	82,760	-	82,760	96,238	68,349
3400 Other Funds Ltd	569,970	934,563	37,179	971,742	1,143,484	1,126,024
6400 Federal Funds Ltd	105,663	278,167	263,599	541,766	454,432	366,187
All Funds	770,333	1,295,490	300,778	1,596,268	1,694,154	1,560,560
3240 Unemployment Assessments						
8000 General Fund	6,323	-	-	-	-	-
3400 Other Funds Ltd	49,688	4,128	-	4,128	4,128	4,301
6400 Federal Funds Ltd	-	23	-	23	23	24
All Funds	56,011	4,151	-	4,151	4,151	4,325
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	5,031	3,573
3400 Other Funds Ltd	-	-	-	-	58,895	57,971
6400 Federal Funds Ltd	-	-	-	-	23,632	19,020

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	-	-	-	-	87,558	80,564
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	314	373	-	373	317	225
3400 Other Funds Ltd	1,918	3,478	179	3,657	3,821	3,766
6400 Federal Funds Ltd	354	1,164	1,159	2,323	1,661	1,348
All Funds	2,586	5,015	1,338	6,353	5,799	5,339
3260 Mass Transit Tax						
8000 General Fund	8,514	6,490	-	6,490	6,490	5,361
3400 Other Funds Ltd	53,143	73,643	2,916	76,559	76,559	90,298
All Funds	61,657	80,133	2,916	83,049	83,049	95,659
3270 Flexible Benefits						
8000 General Fund	254,206	310,635	2,925	313,560	272,052	192,852
3400 Other Funds Ltd	1,599,053	2,892,595	175,386	3,067,981	3,289,334	3,241,814
6400 Federal Funds Ltd	302,205	968,837	971,295	1,940,132	1,428,214	1,158,934
All Funds	2,155,464	4,172,067	1,149,606	5,321,673	4,989,600	4,593,600
3280 Other OPE						
8000 General Fund	81	-	-	-	-	-
3400 Other Funds Ltd	924	-	-	-	-	-
All Funds	1,005	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	631,685	602,254	46,263	648,517	665,479	497,210

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	3,912,859	6,509,411	462,311	6,971,722	7,947,823	7,978,172
6400 Federal Funds Ltd	713,818	1,974,533	1,929,020	3,903,553	3,182,076	2,727,588
TOTAL OTHER PAYROLL EXPENSES	**$5,258,362**	**$9,086,198**	**$2,437,594**	**$11,523,792**	**$11,795,378**	**$11,202,970**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(3,178)	-	(3,178)	(3,178)	(11,895)
3400 Other Funds Ltd	-	(74,213)	-	(74,213)	(74,213)	(153,110)
6400 Federal Funds Ltd	-	(14,336)	-	(14,336)	(14,336)	(63,689)
All Funds	-	(91,727)	-	(91,727)	(91,727)	(228,694)
3465 Reconciliation Adjustment						
8000 General Fund	-	274	-	274	-	-
3400 Other Funds Ltd	-	3,238	-	3,238	-	-
6400 Federal Funds Ltd	-	(27,751)	-	(27,751)	-	-
All Funds	-	(24,239)	-	(24,239)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(2,904)	-	(2,904)	(3,178)	(11,895)
3400 Other Funds Ltd	-	(70,975)	-	(70,975)	(74,213)	(153,110)
6400 Federal Funds Ltd	-	(42,087)	-	(42,087)	(14,336)	(63,689)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($115,966)**	**-**	**($115,966)**	**($91,727)**	**($228,694)**
TOTAL PERSONAL SERVICES						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	1,896,515	1,681,157	85,490	1,766,647	1,920,301	1,378,755
3400 Other Funds Ltd	11,603,035	18,712,459	1,595,517	20,307,976	22,999,679	22,722,903
6400 Federal Funds Ltd	2,138,277	5,582,962	5,531,826	11,114,788	9,146,519	7,489,171
TOTAL PERSONAL SERVICES	**$15,637,827**	**$25,976,578**	**$7,212,833**	**$33,189,411**	**$34,066,499**	**$31,590,829**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,999	10,054	-	10,054	10,054	-
3400 Other Funds Ltd	36,705	122,886	6,588	129,474	129,474	126,423
6400 Federal Funds Ltd	5,347	29,952	44,353	74,305	74,305	32,982
All Funds	48,051	162,892	50,941	213,833	213,833	159,405
4125 Out of State Travel						
8000 General Fund	5,850	-	-	-	-	-
3400 Other Funds Ltd	50,355	54,352	-	54,352	54,352	56,635
6400 Federal Funds Ltd	4,179	6,143	-	6,143	6,143	6,401
All Funds	60,384	60,495	-	60,495	60,495	63,036
4150 Employee Training						
8000 General Fund	22,598	9,492	-	9,492	9,492	-
3400 Other Funds Ltd	140,137	100,617	8,100	108,717	108,717	103,436
6400 Federal Funds Ltd	13,856	33,055	66,150	99,205	99,205	35,850
All Funds	176,591	143,164	74,250	217,414	217,414	139,286

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
4175 Office Expenses						
8000 General Fund	21,221	17,997	-	17,997	17,997	-
3400 Other Funds Ltd	152,601	279,119	11,781	290,900	290,900	287,939
6400 Federal Funds Ltd	14,910	46,740	79,313	126,053	126,053	51,869
All Funds	188,732	343,856	91,094	434,950	434,950	339,808
4200 Telecommunications						
8000 General Fund	17,619	6,055	-	6,055	6,055	-
3400 Other Funds Ltd	77,096	114,436	3,993	118,429	118,429	118,257
6400 Federal Funds Ltd	8,785	15,760	26,873	42,633	42,633	17,495
All Funds	103,500	136,251	30,866	167,117	167,117	135,752
4225 State Gov. Service Charges						
8000 General Fund	285,624	-	-	-	-	479,175
3400 Other Funds Ltd	2,424,322	2,980,274	-	2,980,274	2,980,274	3,904,340
6400 Federal Funds Ltd	246,488	383,197	-	383,197	383,197	1,011,505
All Funds	2,956,434	3,363,471	-	3,363,471	3,363,471	5,395,020
4250 Data Processing						
8000 General Fund	3,536	7,064	-	7,064	7,064	-
3400 Other Funds Ltd	13,577	643,771	4,650	648,421	648,421	672,023
6400 Federal Funds Ltd	1,040	18,450	31,308	49,758	49,758	20,475
All Funds	18,153	669,285	35,958	705,243	705,243	692,498
4275 Publicity and Publications						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	1,916	-	-	-	-	-
3400 Other Funds Ltd	2,573	12,222	-	12,222	12,222	12,735
6400 Federal Funds Ltd	1,874	-	-	-	-	-
All Funds	6,363	12,222	-	12,222	12,222	12,735
4300 Professional Services						
8000 General Fund	63,100	805,000	-	805,000	805,000	-
3400 Other Funds Ltd	1,123,139	363,020	-	363,020	363,020	394,966
6400 Federal Funds Ltd	39,495	-	-	-	-	-
All Funds	1,225,734	1,168,020	-	1,168,020	1,168,020	394,966
4315 IT Professional Services						
8000 General Fund	1,226	-	-	-	-	-
3400 Other Funds Ltd	7,642	3,523	-	3,523	3,523	3,833
6400 Federal Funds Ltd	862	-	1,500,000	1,500,000	1,500,000	-
All Funds	9,730	3,523	1,500,000	1,503,523	1,503,523	3,833
4325 Attorney General						
8000 General Fund	54,468	2,410	-	2,410	2,410	-
3400 Other Funds Ltd	102,527	134,153	-	134,153	134,153	152,210
6400 Federal Funds Ltd	7,665	-	20,000	20,000	20,000	-
All Funds	164,660	136,563	20,000	156,563	156,563	152,210
4375 Employee Recruitment and Develop						
8000 General Fund	1,753	1,403	-	1,403	1,403	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	14,750	9,817	1,200	11,017	11,017	10,023
6400 Federal Funds Ltd	1,418	3,400	9,800	13,200	13,200	3,752
All Funds	17,921	14,620	11,000	25,620	25,620	13,775
4400 Dues and Subscriptions						
8000 General Fund	13,404	-	-	-	-	-
3400 Other Funds Ltd	79,002	91,187	-	91,187	91,187	92,659
6400 Federal Funds Ltd	7,753	-	-	-	-	-
All Funds	100,159	91,187	-	91,187	91,187	92,659
4425 Facilities Rental and Taxes						
8000 General Fund	214,189	-	-	-	-	-
3400 Other Funds Ltd	1,098,359	1,117,452	-	1,117,452	1,117,452	1,157,364
6400 Federal Funds Ltd	140,723	92,352	-	92,352	92,352	90,678
All Funds	1,453,271	1,209,804	-	1,209,804	1,209,804	1,248,042
4475 Facilities Maintenance						
8000 General Fund	1,195	-	-	-	-	-
3400 Other Funds Ltd	10,972	13,471	-	13,471	13,471	14,037
6400 Federal Funds Ltd	1,034	2,245	-	2,245	2,245	2,339
All Funds	13,201	15,716	-	15,716	15,716	16,376
4575 Agency Program Related S and S						
8000 General Fund	492	-	-	-	-	-
3400 Other Funds Ltd	4,718	180,085	-	180,085	180,085	187,649

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	203	-	-	-	-	-
All Funds	5,413	180,085	-	180,085	180,085	187,649
4650 Other Services and Supplies						
8000 General Fund	5,721	66,660	-	66,660	66,660	-
3400 Other Funds Ltd	104,396	319,719	28,200	347,919	347,919	328,250
6400 Federal Funds Ltd	1,695	80,353	223,818	304,171	304,171	88,625
All Funds	111,812	466,732	252,018	718,750	718,750	416,875
4700 Expendable Prop 250 - 5000						
8000 General Fund	2,876	2	-	2	2	2
3400 Other Funds Ltd	381,060	85,255	-	85,255	85,255	88,835
6400 Federal Funds Ltd	1,934	463	-	463	463	482
All Funds	385,870	85,720	-	85,720	85,720	89,319
4715 IT Expendable Property						
8000 General Fund	80,915	14,788	-	14,788	14,788	-
3400 Other Funds Ltd	340,457	317,081	12,600	329,681	329,681	328,210
6400 Federal Funds Ltd	34,968	46,997	102,900	149,897	149,897	51,158
All Funds	456,340	378,866	115,500	494,366	494,366	379,368
TOTAL SERVICES & SUPPLIES						
8000 General Fund	803,702	940,925	-	940,925	940,925	479,177
3400 Other Funds Ltd	6,164,388	6,942,440	77,112	7,019,552	7,019,552	8,039,824
6400 Federal Funds Ltd	534,229	759,107	2,104,515	2,863,622	2,863,622	1,413,611

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
TOTAL SERVICES & SUPPLIES	**$7,502,319**	**$8,642,472**	**$2,181,627**	**$10,824,099**	**$10,824,099**	**$9,932,612**
CAPITAL OUTLAY						
5550 Data Processing Software						
3400 Other Funds Ltd	-	99,763	-	99,763	99,763	103,953
SPECIAL PAYMENTS						
6050 Dist to Non-Profit Organizations						
3400 Other Funds Ltd	5,547	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	-	60,000,000	-	60,000,000	60,000,000	-
3400 Other Funds Ltd	-	30,000,000	-	30,000,000	30,000,000	-
All Funds	-	90,000,000	-	90,000,000	90,000,000	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	-	60,000,000	-	60,000,000	60,000,000	-
3400 Other Funds Ltd	5,547	30,000,000	-	30,000,000	30,000,000	-
TOTAL SPECIAL PAYMENTS	**$5,547**	**$90,000,000**	**-**	**$90,000,000**	**$90,000,000**	**-**
EXPENDITURES						
8000 General Fund	2,700,217	62,622,082	85,490	62,707,572	62,861,226	1,857,932
3400 Other Funds Ltd	17,772,970	55,754,662	1,672,629	57,427,291	60,118,994	30,866,680
6400 Federal Funds Ltd	2,672,506	6,342,069	7,636,341	13,978,410	12,010,141	8,902,782
TOTAL EXPENDITURES	**$23,145,693**	**$124,718,813**	**$9,394,460**	**$134,113,273**	**$134,990,361**	**$41,627,394**

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
REVERSIONS						
9900 Reversions						
8000 General Fund	1,231,832	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	10,000,000	10,000,000	(26,060,433)	3,000,001
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**$10,000,000**	**$10,000,000**	**($26,060,433)**	**$3,000,001**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	77	113	55	168	126	116
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	68.67	109.12	29.06	138.18	126.00	116.00
8280 FTE Reconciliation	-	0.02	-	0.02	-	-
TOTAL AUTHORIZED FTE	**68.67**	**109.14**	**29.06**	**138.20**	**126.00**	**116.00**

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	330,615,690	341,957,645	-	341,957,645	341,957,645	341,957,645
3400 Other Funds Ltd	2,858,633	596,786	-	596,786	596,786	596,786
All Funds	333,474,323	342,554,431	-	342,554,431	342,554,431	342,554,431
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	32,584	44,174	-	44,174	-	-
3430 Other Funds Debt Svc Ltd	-	33,241	-	33,241	-	-
All Funds	32,584	77,415	-	77,415	-	-
TOTAL BEGINNING BALANCE						
4430 Lottery Funds Debt Svc Ltd	32,584	44,174	-	44,174	-	-
3200 Other Funds Non-Ltd	330,615,690	341,957,645	-	341,957,645	341,957,645	341,957,645
3400 Other Funds Ltd	2,858,633	596,786	-	596,786	596,786	596,786
3430 Other Funds Debt Svc Ltd	-	33,241	-	33,241	-	-
TOTAL BEGINNING BALANCE	**$333,506,907**	**$342,631,846**	**-**	**$342,631,846**	**$342,554,431**	**$342,554,431**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	16,131	-	46,644	46,644	46,644	150,629
8030 General Fund Debt Svc	23,043,308	69,354,398	(46,644)	69,307,754	116,081,170	116,081,170

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
All Funds	23,059,439	69,354,398	-	69,354,398	116,127,814	116,231,799
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	3,490,000	-	3,490,000	-	-
0560 Dedicated Fund Oblig Bonds						
3200 Other Funds Non-Ltd	-	50,000,000	-	50,000,000	50,000,000	50,000,000
0565 Lottery Bonds						
3400 Other Funds Ltd	-	780,071	-	780,071	-	-
0570 Revenue Bonds						
3200 Other Funds Non-Ltd	231,405,000	500,000,000	-	500,000,000	500,000,000	500,000,000
TOTAL BOND SALES						
3200 Other Funds Non-Ltd	231,405,000	550,000,000	-	550,000,000	550,000,000	550,000,000
3400 Other Funds Ltd	-	4,270,071	-	4,270,071	-	-
TOTAL BOND SALES	**$231,405,000**	**$554,270,071**	**-**	**$554,270,071**	**$550,000,000**	**$550,000,000**
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	147,561	-	-	-	-	-
3200 Other Funds Non-Ltd	82,219,975	89,600,000	-	89,600,000	89,600,000	89,600,000
3400 Other Funds Ltd	30,657	87,428	-	87,428	12,948	12,948
3430 Other Funds Debt Svc Ltd	2	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	82,398,195	89,687,428	-	89,687,428	89,612,948	89,612,948
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3200 Other Funds Non-Ltd	361,865,755	315,000,000	-	315,000,000	315,000,000	315,000,000
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	(830,291)	5,000,000	-	5,000,000	5,000,000	5,000,000
3400 Other Funds Ltd	5,475,724	-	-	-	-	-
All Funds	4,645,433	5,000,000	-	5,000,000	5,000,000	5,000,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	2,588	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	37,102	-	-	-	-	-
3200 Other Funds Non-Ltd	27,575,522	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	10,537,172	5,540,211	-	5,540,211	8,143,471	8,143,471
3430 Other Funds Debt Svc Ltd	37,093	-	-	-	-	-
All Funds	410,932,799	373,052,359	-	373,052,359	332,319,393	332,319,393
1107 Tsfr From Administrative Svcs						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4430 Lottery Funds Debt Svc Ltd	21,551,699	25,180,556	-	25,180,556	28,443,620	28,443,620
3430 Other Funds Debt Svc Ltd	1,048	-	-	-	-	-
All Funds	21,552,747	25,180,556	-	25,180,556	28,443,620	28,443,620
1690 Tsfr From Water Resources Dept						
4430 Lottery Funds Debt Svc Ltd	20,381	-	-	-	-	-
TOTAL TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	21,609,182	25,180,556	-	25,180,556	28,443,620	28,443,620
3200 Other Funds Non-Ltd	27,575,522	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	10,537,172	5,540,211	-	5,540,211	8,143,471	8,143,471
3430 Other Funds Debt Svc Ltd	38,141	-	-	-	-	-
TOTAL TRANSFERS IN	**$432,505,927**	**$398,232,915**	**-**	**$398,232,915**	**$360,763,013**	**$360,763,013**
REVENUES						
8000 General Fund	16,131	-	46,644	46,644	46,644	150,629
8030 General Fund Debt Svc	23,043,308	69,354,398	(46,644)	69,307,754	116,081,170	116,081,170
4430 Lottery Funds Debt Svc Ltd	21,756,743	25,180,556	-	25,180,556	28,443,620	28,443,620
3200 Other Funds Non-Ltd	702,235,961	959,600,000	-	959,600,000	959,600,000	959,600,000
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	16,043,553	9,897,710	-	9,897,710	8,156,419	8,156,419
3430 Other Funds Debt Svc Ltd	38,143	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	2,588	-	-	-	-	-
TOTAL REVENUES	**$1,135,882,337**	**$1,431,544,812**	**-**	**$1,431,544,812**	**$1,436,503,775**	**$1,436,607,760**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4430 Lottery Funds Debt Svc Ltd	(37,093)	-	-	-	-	-
3200 Other Funds Non-Ltd	(406,779,604)	(377,012,148)	-	(377,012,148)	(335,175,922)	(335,175,922)
3400 Other Funds Ltd	(3,088,648)	-	-	-	-	-
All Funds	(409,905,345)	(377,012,148)	-	(377,012,148)	(335,175,922)	(335,175,922)
AVAILABLE REVENUES						
8000 General Fund	16,131	-	46,644	46,644	46,644	150,629
8030 General Fund Debt Svc	23,043,308	69,354,398	(46,644)	69,307,754	116,081,170	116,081,170
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	-	25,224,730	28,443,620	28,443,620
3200 Other Funds Non-Ltd	626,072,047	924,545,497	-	924,545,497	966,381,723	966,381,723
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	15,813,538	10,494,496	-	10,494,496	8,753,205	8,753,205
3430 Other Funds Debt Svc Ltd	38,143	33,241	-	33,241	-	-
6400 Federal Funds Ltd	2,588	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$1,059,483,899**	**$1,397,164,510**	**-**	**$1,397,164,510**	**$1,443,882,284**	**$1,443,986,269**
EXPENDITURES						
PERSONAL SERVICES						

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,609	-	-	-	-	-
3400 Other Funds Ltd	1,012,767	1,370,640	55,645	1,426,285	1,632,048	1,632,048
6400 Federal Funds Ltd	1,621	-	-	-	-	-
All Funds	1,015,997	1,370,640	55,645	1,426,285	1,632,048	1,632,048
3170 Overtime Payments						
3400 Other Funds Ltd	396	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	2	-	-	-	-	-
3400 Other Funds Ltd	4,183	-	-	-	-	-
6400 Federal Funds Ltd	5	-	-	-	-	-
All Funds	4,190	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	1,611	-	-	-	-	-
3400 Other Funds Ltd	1,017,346	1,370,640	55,645	1,426,285	1,632,048	1,632,048
6400 Federal Funds Ltd	1,626	-	-	-	-	-
TOTAL SALARIES & WAGES	**$1,020,583**	**$1,370,640**	**$55,645**	**$1,426,285**	**$1,632,048**	**$1,632,048**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	328	464	-	464	424	424
3220 Public Employees' Retire Cont						
8000 General Fund	296	-	-	-	-	-
3400 Other Funds Ltd	186,253	234,790	-	234,790	292,463	292,463
6400 Federal Funds Ltd	297	-	-	-	-	-
All Funds	186,846	234,790	-	234,790	292,463	292,463
3221 Pension Obligation Bond						
8000 General Fund	94	-	-	-	-	-
3400 Other Funds Ltd	57,698	69,824	5,629	75,453	75,453	86,257
6400 Federal Funds Ltd	93	-	-	-	-	-
All Funds	57,885	69,824	5,629	75,453	75,453	86,257
3230 Social Security Taxes						
8000 General Fund	124	-	-	-	-	-
3400 Other Funds Ltd	77,734	104,854	-	104,854	124,852	124,852
6400 Federal Funds Ltd	125	-	-	-	-	-
All Funds	77,983	104,854	-	104,854	124,852	124,852
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	-	-	-	-	6,528	6,528
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	238	368	-	368	368	368
3260 Mass Transit Tax						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	10	-	-	-	-	-
3400 Other Funds Ltd	6,114	8,224	-	8,224	8,224	9,792
All Funds	6,124	8,224	-	8,224	8,224	9,792
3270 Flexible Benefits						
8000 General Fund	390	-	-	-	-	-
3400 Other Funds Ltd	242,058	305,856	2,880	308,736	316,800	316,800
6400 Federal Funds Ltd	393	-	-	-	-	-
All Funds	242,841	305,856	2,880	308,736	316,800	316,800
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	914	-	-	-	-	-
3400 Other Funds Ltd	570,423	724,380	8,509	732,889	825,112	837,484
6400 Federal Funds Ltd	908	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$572,245**	**$724,380**	**$8,509**	**$732,889**	**$825,112**	**$837,484**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(10,110)	-	(10,110)	(10,110)	(16,623)
TOTAL PERSONAL SERVICES						
8000 General Fund	2,525	-	-	-	-	-
3400 Other Funds Ltd	1,587,769	2,084,910	64,154	2,149,064	2,447,050	2,452,909
6400 Federal Funds Ltd	2,534	-	-	-	-	-

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
TOTAL PERSONAL SERVICES	**$1,592,828**	**$2,084,910**	**$64,154**	**$2,149,064**	**$2,447,050**	**$2,452,909**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	205	4,693	-	4,693	4,693	4,890
4125 Out of State Travel						
3400 Other Funds Ltd	-	15,145	-	15,145	15,145	15,781
4150 Employee Training						
8000 General Fund	13	-	-	-	-	-
3400 Other Funds Ltd	6,458	12,336	-	12,336	12,336	12,854
6400 Federal Funds Ltd	6	-	-	-	-	-
All Funds	6,477	12,336	-	12,336	12,336	12,854
4175 Office Expenses						
8000 General Fund	1	-	-	-	-	-
3200 Other Funds Non-Ltd	-	1,000	-	1,000	1,000	1,000
3400 Other Funds Ltd	979	12,485	-	12,485	12,485	13,009
All Funds	980	13,485	-	13,485	13,485	14,009
4200 Telecommunications						
8000 General Fund	9	-	-	-	-	-
3400 Other Funds Ltd	5,930	6,701	-	6,701	6,701	6,982
6400 Federal Funds Ltd	5	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	5,944	6,701	-	6,701	6,701	6,982
4225 State Gov. Service Charges						
8000 General Fund	1,337	-	46,644	46,644	46,644	150,629
8030 General Fund Debt Svc	-	46,644	(46,644)	-	-	-
3200 Other Funds Non-Ltd	46,094	-	-	-	-	-
3400 Other Funds Ltd	14,250	497,303	-	497,303	497,303	440,019
All Funds	61,681	543,947	-	543,947	543,947	590,648
4250 Data Processing						
3400 Other Funds Ltd	29,826	34,080	-	34,080	34,080	35,511
4275 Publicity and Publications						
3200 Other Funds Non-Ltd	-	175,000	-	175,000	175,000	175,000
4300 Professional Services						
8000 General Fund	16	-	-	-	-	-
3200 Other Funds Non-Ltd	6,518,089	9,126,576	-	9,126,576	9,126,576	9,126,576
3400 Other Funds Ltd	676,170	2,619,089	-	2,619,089	2,619,089	2,849,568
6400 Federal Funds Ltd	12	-	-	-	-	-
All Funds	7,194,287	11,745,665	-	11,745,665	11,745,665	11,976,144
4325 Attorney General						
3200 Other Funds Non-Ltd	12,968	130,696	-	130,696	130,696	130,696
3400 Other Funds Ltd	7,225	32,338	-	32,338	32,338	38,052
All Funds	20,193	163,034	-	163,034	163,034	168,748

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	278	-	278	278	290
4400 Dues and Subscriptions						
8000 General Fund	2	-	-	-	-	-
3400 Other Funds Ltd	1,086	899	-	899	899	937
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	1,089	899	-	899	899	937
4425 Facilities Rental and Taxes						
8000 General Fund	45	-	-	-	-	-
3400 Other Funds Ltd	24,418	55,671	-	55,671	55,671	58,009
6400 Federal Funds Ltd	28	-	-	-	-	-
All Funds	24,491	55,671	-	55,671	55,671	58,009
4575 Agency Program Related S and S						
3200 Other Funds Non-Ltd	447,089	3,300,000	-	3,300,000	3,300,000	3,300,000
3400 Other Funds Ltd	-	1,122	-	1,122	1,122	1,169
All Funds	447,089	3,301,122	-	3,301,122	3,301,122	3,301,169
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	4,133,510	6,043,542	-	6,043,542	6,043,542	6,043,542
3400 Other Funds Ltd	1,002,389	4,375,482	-	4,375,482	4,375,482	109,839
All Funds	5,135,899	10,419,024	-	10,419,024	10,419,024	6,153,381
4700 Expendable Prop 250 - 5000						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	-	588	-	588	588	613
4715 IT Expendable Property						
8000 General Fund	3	-	-	-	-	-
3400 Other Funds Ltd	3,512	7,046	-	7,046	7,046	7,342
6400 Federal Funds Ltd	2	-	-	-	-	-
All Funds	3,517	7,046	-	7,046	7,046	7,342
TOTAL SERVICES & SUPPLIES						
8000 General Fund	1,426	-	46,644	46,644	46,644	150,629
8030 General Fund Debt Svc	-	46,644	(46,644)	-	-	-
3200 Other Funds Non-Ltd	11,157,750	18,776,814	-	18,776,814	18,776,814	18,776,814
3400 Other Funds Ltd	1,772,448	7,675,256	-	7,675,256	7,675,256	3,594,865
6400 Federal Funds Ltd	54	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$12,931,678**	**$26,498,714**	**-**	**$26,498,714**	**$26,498,714**	**$22,522,308**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3200 Other Funds Non-Ltd	2,247,056	5,996,320	-	5,996,320	5,996,320	5,996,320
6050 Dist to Non-Profit Organizations						
3400 Other Funds Ltd	4,101	-	-	-	-	-
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	260,364,915	533,500,000	-	533,500,000	533,500,000	533,500,000

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	262,611,971	539,496,320	-	539,496,320	539,496,320	539,496,320
3400 Other Funds Ltd	4,101	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$262,616,072**	**$539,496,320**	**-**	**$539,496,320**	**$539,496,320**	**$539,496,320**
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	13,460,000	39,015,000	-	39,015,000	65,390,000	65,390,000
4430 Lottery Funds Debt Svc Ltd	17,018,995	20,284,830	-	20,284,830	21,103,410	21,103,410
3230 Other Funds Debt Svc Non-Ltd	305,840,000	305,455,000	-	305,455,000	267,810,000	267,810,000
All Funds	336,318,995	364,754,830	-	364,754,830	354,303,410	354,303,410
7150 Interest - Bonds						
8030 General Fund Debt Svc	9,583,266	30,292,754	-	30,292,754	50,691,170	50,691,170
4430 Lottery Funds Debt Svc Ltd	4,733,239	4,939,900	-	4,939,900	7,340,210	7,340,210
3230 Other Funds Debt Svc Non-Ltd	66,905,910	62,057,148	-	62,057,148	56,365,922	56,365,922
3430 Other Funds Debt Svc Ltd	38,143	33,241	-	33,241	-	-
All Funds	81,260,558	97,323,043	-	97,323,043	114,397,302	114,397,302
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	23,043,266	69,307,754	-	69,307,754	116,081,170	116,081,170
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	-	25,224,730	28,443,620	28,443,620
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3430 Other Funds Debt Svc Ltd	38,143	33,241	-	33,241	-	-
TOTAL DEBT SERVICE	**$417,579,553**	**$462,077,873**	**-**	**$462,077,873**	**$468,700,712**	**$468,700,712**
EXPENDITURES						
8000 General Fund	3,951	-	46,644	46,644	46,644	150,629
8030 General Fund Debt Svc	23,043,266	69,354,398	(46,644)	69,307,754	116,081,170	116,081,170
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	-	25,224,730	28,443,620	28,443,620
3200 Other Funds Non-Ltd	273,769,721	558,273,134	-	558,273,134	558,273,134	558,273,134
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	-	367,512,148	324,175,922	324,175,922
3400 Other Funds Ltd	3,364,318	9,760,166	64,154	9,824,320	10,122,306	6,047,774
3430 Other Funds Debt Svc Ltd	38,143	33,241	-	33,241	-	-
6400 Federal Funds Ltd	2,588	-	-	-	-	-
TOTAL EXPENDITURES	**$694,720,131**	**$1,030,157,817**	**$64,154**	**$1,030,221,971**	**$1,037,142,796**	**$1,033,172,249**
REVERSIONS						
9900 Reversions						
8000 General Fund	(12,180)	-	-	-	-	-
8030 General Fund Debt Svc	(42)	-	-	-	-	-
All Funds	(12,222)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4430 Lottery Funds Debt Svc Ltd	-	-	-	-	-	-
3200 Other Funds Non-Ltd	352,302,326	366,272,363	-	366,272,363	408,108,589	408,108,589
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	12,449,220	734,330	(64,154)	670,176	(1,369,101)	2,705,431
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$364,751,546**	**$367,006,693**	**($64,154)**	**$366,942,539**	**$406,739,488**	**$410,814,020**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	7	8	-	8	8	8
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	6.50	8.00	-	8.00	8.00	8.00

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construct	2,076,520	-	-	-	-	-
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	247,910,000	410,000,000	-	410,000,000	-	-
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construct	1,586,665	-	-	-	-	-
REVENUES						
3020 Other Funds Cap Construct	249,496,665	410,000,000	-	410,000,000	-	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construct	(990,353)	-	-	-	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	250,582,832	410,000,000	-	410,000,000	-	-
EXPENDITURES						
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	192,695,114	410,000,000	-	410,000,000	-	-

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
SPECIAL PAYMENTS						
6080 Loans Made - Other						
3020 Other Funds Cap Construct	57,304,886	-	-	-	-	-
EXPENDITURES						
3020 Other Funds Cap Construct	250,000,000	410,000,000	-	410,000,000	-	-
ENDING BALANCE						
3020 Other Funds Cap Construct	582,832	-	-	-	-	-
TOTAL ENDING BALANCE	**$582,832**	**-**	**-**	**-**	**-**	**-**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3200 Other Funds Non-Ltd	342,776,409	-	342,776,409	-	342,776,409
3400 Other Funds Ltd	361,693,413	-	361,693,413	-	361,693,413
All Funds	704,469,822	-	704,469,822	-	704,469,822
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	29,609,614	-	29,609,614	-	29,609,614
TOTAL BEGINNING BALANCE					
3200 Other Funds Non-Ltd	342,776,409	-	342,776,409	-	342,776,409
3400 Other Funds Ltd	391,303,027	-	391,303,027	-	391,303,027
TOTAL BEGINNING BALANCE	**$734,079,436**	**-**	**$734,079,436**	**-**	**$734,079,436**
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	840,229,241	(764,108,087)	76,121,154	377,374,775	453,495,929
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
All Funds	956,310,411	(764,108,087)	192,202,324	388,887,145	581,089,469
TAXES					
0190 Other Selective Taxes					
3400 Other Funds Ltd	1,923,474	-	1,923,474	-	1,923,474
LICENSES AND FEES					
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	236,476	-	236,476	-	236,476

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
0240 Public Utilities Fees					
3400 Other Funds Ltd	90,104,830	-	90,104,830	-	90,104,830
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	90,341,306	-	90,341,306	-	90,341,306
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	1,707,666	-	1,707,666	-	1,707,666
0415 Admin and Service Charges					
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	53,475,824	-	53,475,824	3,752,500	57,228,324
All Funds	53,625,824	-	53,625,824	3,752,500	57,378,324
TOTAL CHARGES FOR SERVICES					
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	55,183,490	-	55,183,490	3,752,500	58,935,990
TOTAL CHARGES FOR SERVICES	**$55,333,490**	**-**	**$55,333,490**	**$3,752,500**	**$59,085,990**
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	43,500	-	43,500	-	43,500
BOND SALES					
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000
3400 Other Funds Ltd	-	-	-	2,675,000	2,675,000
All Funds	-	-	-	277,675,000	277,675,000

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
0560 Dedicated Fund Oblig Bonds					
3200 Other Funds Non-Ltd	50,000,000	-	50,000,000	-	50,000,000
0565 Lottery Bonds					
3400 Other Funds Ltd	-	-	-	126,115,178	126,115,178
0570 Revenue Bonds					
3200 Other Funds Non-Ltd	500,000,000	-	500,000,000	-	500,000,000
TOTAL BOND SALES					
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000
3200 Other Funds Non-Ltd	550,000,000	-	550,000,000	-	550,000,000
3400 Other Funds Ltd	-	-	-	128,790,178	128,790,178
TOTAL BOND SALES	**$550,000,000**	**-**	**$550,000,000**	**$403,790,178**	**$953,790,178**
INTEREST EARNINGS					
0605 Interest Income					
3200 Other Funds Non-Ltd	89,673,818	-	89,673,818	-	89,673,818
3400 Other Funds Ltd	3,847,430	-	3,847,430	-	3,847,430
All Funds	93,521,248	-	93,521,248	-	93,521,248
LOAN REPAYMENT					
0930 Housing Div Loan Repayments					
3200 Other Funds Non-Ltd	315,061,050	-	315,061,050	-	315,061,050
3400 Other Funds Ltd	6,589,367	-	6,589,367	-	6,589,367
All Funds	321,650,417	-	321,650,417	-	321,650,417
OTHER					
0975 Other Revenues					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3200 Other Funds Non-Ltd	5,000,000	-	5,000,000	-	5,000,000
3400 Other Funds Ltd	144,703	-	144,703	-	144,703
All Funds	5,144,703	-	5,144,703	-	5,144,703
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	704,382,416	(518,718,349)	185,664,067	262,884,374	448,548,441
All Funds	889,484,815	(518,718,349)	370,766,466	262,884,374	633,650,840
TRANSFERS IN					
1010 Transfer In - Intrafund					
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	48,189,188	-	48,189,188	2,209,867	50,399,055
All Funds	372,365,110	-	372,365,110	2,209,867	374,574,977
1060 Transfer from General Fund					
3400 Other Funds Ltd	343,824,290	(343,486,380)	337,910	101,195,692	101,533,602
1100 Tsfr From Human Svcs, Dept of					
3400 Other Funds Ltd	5,000,000	-	5,000,000	-	5,000,000
1107 Tsfr From Administrative Svcs					
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	115,234,008	-	115,234,008	-	115,234,008
TOTAL TRANSFERS IN					
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	512,247,486	(343,486,380)	168,761,106	103,405,559	272,166,665
TOTAL TRANSFERS IN	**$864,867,028**	**($343,486,380)**	**$521,380,648**	**$103,405,559**	**$624,786,207**
TOTAL REVENUES					
8000 General Fund	840,229,241	(764,108,087)	76,121,154	377,374,775	453,495,929
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000
3200 Other Funds Non-Ltd	959,884,868	-	959,884,868	-	959,884,868
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	670,320,756	(343,486,380)	326,834,376	235,948,237	562,782,613
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	704,382,416	(518,718,349)	185,664,067	262,884,374	448,548,441
TOTAL REVENUES	**$3,828,620,392**	**($1,626,312,816)**	**$2,202,307,576**	**$1,162,719,756**	**$3,365,027,332**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3200 Other Funds Non-Ltd	(335,175,922)	-	(335,175,922)	-	(335,175,922)
3400 Other Funds Ltd	(37,189,188)	-	(37,189,188)	(2,209,867)	(39,399,055)
All Funds	(372,365,110)	-	(372,365,110)	(2,209,867)	(374,574,977)
AVAILABLE REVENUES					
8000 General Fund	840,229,241	(764,108,087)	76,121,154	377,374,775	453,495,929
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000
3200 Other Funds Non-Ltd	967,485,355	-	967,485,355	-	967,485,355
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	1,024,434,595	(343,486,380)	680,948,215	233,738,370	914,686,585
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	704,382,416	(518,718,349)	185,664,067	262,884,374	448,548,441
TOTAL AVAILABLE REVENUES	**$4,190,334,718**	**($1,626,312,816)**	**$2,564,021,902**	**$1,160,509,889**	**$3,724,531,791**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	5,132,819	(183,120)	4,949,699	1,524,768	6,474,467
3400 Other Funds Ltd	40,573,089	-	40,573,089	5,021,648	45,594,737
6400 Federal Funds Ltd	10,508,908	-	10,508,908	5,212,537	15,721,445
All Funds	56,214,816	(183,120)	56,031,696	11,758,953	67,790,649
3160 Temporary Appointments					
3400 Other Funds Ltd	528,376	(448,688)	79,688	-	79,688
6400 Federal Funds Ltd	665	28	693	-	693
All Funds	529,041	(448,660)	80,381	-	80,381
3190 All Other Differential					
3400 Other Funds Ltd	12,289	516	12,805	-	12,805
6400 Federal Funds Ltd	145	6	151	-	151
All Funds	12,434	522	12,956	-	12,956

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
TOTAL SALARIES & WAGES					
8000 General Fund	5,132,819	(183,120)	4,949,699	1,524,768	6,474,467
3400 Other Funds Ltd	41,113,754	(448,172)	40,665,582	5,021,648	45,687,230
6400 Federal Funds Ltd	10,509,718	34	10,509,752	5,212,537	15,722,289
TOTAL SALARIES & WAGES	**$56,756,291**	**($631,258)**	**$56,125,033**	**$11,758,953**	**$67,883,986**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	1,606	(53)	1,553	580	2,133
3400 Other Funds Ltd	12,240	-	12,240	1,962	14,202
6400 Federal Funds Ltd	3,305	-	3,305	1,989	5,294
All Funds	17,151	(53)	17,098	4,531	21,629
3220 Public Employees' Retire Cont					
8000 General Fund	919,799	(32,815)	886,984	273,237	1,160,221
3400 Other Funds Ltd	7,271,746	92	7,271,838	899,882	8,171,720
6400 Federal Funds Ltd	1,883,225	1	1,883,226	934,084	2,817,310
All Funds	10,074,770	(32,722)	10,042,048	2,107,203	12,149,251
3221 Pension Obligation Bond					
8000 General Fund	244,167	27,113	271,280	-	271,280
3400 Other Funds Ltd	1,939,957	205,061	2,145,018	-	2,145,018
6400 Federal Funds Ltd	512,347	43,077	555,424	-	555,424
All Funds	2,696,471	275,251	2,971,722	-	2,971,722
3230 Social Security Taxes					
8000 General Fund	392,668	(14,009)	378,659	116,646	495,305

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	3,129,462	(34,284)	3,095,178	384,160	3,479,338
6400 Federal Funds Ltd	801,054	2	801,056	398,773	1,199,829
All Funds	4,323,184	(48,291)	4,274,893	899,579	5,174,472
3240 Unemployment Assessments					
3400 Other Funds Ltd	4,128	173	4,301	-	4,301
6400 Federal Funds Ltd	23	1	24	-	24
All Funds	4,151	174	4,325	-	4,325
3241 Paid Family Medical Leave Insurance					
8000 General Fund	20,530	(732)	19,798	6,100	25,898
3400 Other Funds Ltd	160,656	2	160,658	20,084	180,742
6400 Federal Funds Ltd	41,724	-	41,724	20,852	62,576
All Funds	222,910	(730)	222,180	47,036	269,216
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	1,396	(46)	1,350	504	1,854
3400 Other Funds Ltd	10,625	-	10,625	1,720	12,345
6400 Federal Funds Ltd	2,866	-	2,866	1,719	4,585
All Funds	14,887	(46)	14,841	3,943	18,784
3260 Mass Transit Tax					
8000 General Fund	27,678	2,020	29,698	9,148	38,846
3400 Other Funds Ltd	222,283	21,710	243,993	30,127	274,120
All Funds	249,961	23,730	273,691	39,275	312,966
3270 Flexible Benefits					
8000 General Fund	1,200,157	(39,600)	1,160,557	435,600	1,596,157

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	9,144,986	-	9,144,986	1,481,700	10,626,686
6400 Federal Funds Ltd	2,465,457	-	2,465,457	1,483,350	3,948,807
All Funds	12,810,600	(39,600)	12,771,000	3,400,650	16,171,650
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	2,808,001	(58,122)	2,749,879	841,815	3,591,694
3400 Other Funds Ltd	21,896,083	192,754	22,088,837	2,819,635	24,908,472
6400 Federal Funds Ltd	5,710,001	43,081	5,753,082	2,840,767	8,593,849
TOTAL OTHER PAYROLL EXPENSES	**$30,414,085**	**$177,713**	**$30,591,798**	**$6,502,217**	**$37,094,015**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(10,990)	(37,541)	(48,531)	-	(48,531)
3400 Other Funds Ltd	(222,367)	(190,815)	(413,182)	-	(413,182)
6400 Federal Funds Ltd	(29,271)	(82,689)	(111,960)	-	(111,960)
All Funds	(262,628)	(311,045)	(573,673)	-	(573,673)
TOTAL PERSONAL SERVICES					
8000 General Fund	7,929,830	(278,783)	7,651,047	2,366,583	10,017,630
3400 Other Funds Ltd	62,787,470	(446,233)	62,341,237	7,841,283	70,182,520
6400 Federal Funds Ltd	16,190,448	(39,574)	16,150,874	8,053,304	24,204,178
TOTAL PERSONAL SERVICES	**$86,907,748**	**($764,590)**	**$86,143,158**	**$18,261,170**	**$104,404,328**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	64,448	(8,891)	55,557	21,600	77,157
3400 Other Funds Ltd	442,555	(10,594)	431,961	59,693	491,654

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	168,939	(66,181)	102,758	71,385	174,143
All Funds	675,942	(85,666)	590,276	152,678	742,954
4125 Out of State Travel					
8000 General Fund	23,470	(5,266)	18,204	-	18,204
3400 Other Funds Ltd	191,376	4,867	196,243	-	196,243
6400 Federal Funds Ltd	45,107	1,894	47,001	8,902	55,903
All Funds	259,953	1,495	261,448	8,902	270,350
4150 Employee Training					
8000 General Fund	54,002	(18,728)	35,274	18,525	53,799
3400 Other Funds Ltd	282,415	(24,160)	258,255	50,712	308,967
6400 Federal Funds Ltd	182,597	(96,426)	86,171	57,570	143,741
All Funds	519,014	(139,314)	379,700	126,807	506,507
4175 Office Expenses					
8000 General Fund	128,685	(15,332)	113,353	38,880	152,233
3200 Other Funds Non-Ltd	1,000	-	1,000	-	1,000
3400 Other Funds Ltd	528,204	(38,159)	490,045	107,421	597,466
6400 Federal Funds Ltd	273,180	(123,884)	149,296	128,493	277,789
All Funds	931,069	(177,375)	753,694	274,794	1,028,488
4200 Telecommunications					
8000 General Fund	35,922	(5,492)	30,430	12,960	43,390
3400 Other Funds Ltd	239,598	(11,202)	228,396	35,829	264,225
6400 Federal Funds Ltd	88,272	(36,146)	52,126	42,831	94,957
All Funds	363,792	(52,840)	310,952	91,620	402,572

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4225 State Gov. Service Charges					
8000 General Fund	46,644	583,160	629,804	-	629,804
3400 Other Funds Ltd	3,477,577	866,782	4,344,359	-	4,344,359
6400 Federal Funds Ltd	383,197	628,308	1,011,505	-	1,011,505
All Funds	3,907,418	2,078,250	5,985,668	-	5,985,668
4250 Data Processing					
8000 General Fund	27,624	(7,025)	20,599	345,840	366,439
3400 Other Funds Ltd	881,469	19,719	901,188	43,725	944,913
6400 Federal Funds Ltd	93,040	(30,017)	63,023	52,349	115,372
All Funds	1,002,133	(17,323)	984,810	441,914	1,426,724
4275 Publicity and Publications					
8000 General Fund	8,452	(4,855)	3,597	20,000	23,597
3200 Other Funds Non-Ltd	175,000	-	175,000	-	175,000
3400 Other Funds Ltd	46,773	1,965	48,738	-	48,738
6400 Federal Funds Ltd	2,706	114	2,820	90,000	92,820
All Funds	232,931	(2,776)	230,155	110,000	340,155
4300 Professional Services					
8000 General Fund	49,075,411	(48,765,276)	310,135	8,751,000	9,061,135
3200 Other Funds Non-Ltd	9,126,576	-	9,126,576	-	9,126,576
3400 Other Funds Ltd	108,344,889	(103,020,475)	5,324,414	-	5,324,414
6400 Federal Funds Ltd	9,460,006	(4,063,519)	5,396,487	600,000	5,996,487
All Funds	176,006,882	(155,849,270)	20,157,612	9,351,000	29,508,612
4315 IT Professional Services					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	707,064	(703,730)	3,334	1,500,000	1,503,334
3400 Other Funds Ltd	114,580	9,725	124,305	2,000,000	2,124,305
6400 Federal Funds Ltd	1,500,551	(683,952)	816,599	1,419,000	2,235,599
All Funds	2,322,195	(1,377,957)	944,238	4,919,000	5,863,238
4325 Attorney General					
8000 General Fund	170,766	(85,654)	85,112	120,000	205,112
3200 Other Funds Non-Ltd	130,696	-	130,696	-	130,696
3400 Other Funds Ltd	2,245,345	355,668	2,601,013	760,000	3,361,013
6400 Federal Funds Ltd	25,483	4,503	29,986	360,000	389,986
All Funds	2,572,290	274,517	2,846,807	1,240,000	4,086,807
4375 Employee Recruitment and Develop					
8000 General Fund	5,072	(1,454)	3,618	2,795	6,413
3400 Other Funds Ltd	20,986	(4,016)	16,970	7,647	24,617
6400 Federal Funds Ltd	20,400	(14,564)	5,836	8,686	14,522
All Funds	46,458	(20,034)	26,424	19,128	45,552
4400 Dues and Subscriptions					
8000 General Fund	4,411	185	4,596	-	4,596
3400 Other Funds Ltd	104,038	(4,561)	99,477	1,000,000	1,099,477
6400 Federal Funds Ltd	19,269	809	20,078	-	20,078
All Funds	127,718	(3,567)	124,151	1,000,000	1,124,151
4425 Facilities Rental and Taxes					
8000 General Fund	86,488	3,633	90,121	-	90,121
3400 Other Funds Ltd	2,006,617	84,278	2,090,895	-	2,090,895

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	176,795	7,426	184,221	-	184,221
All Funds	2,269,900	95,337	2,365,237	-	2,365,237
4475 Facilities Maintenance					
8000 General Fund	635	27	662	-	662
3400 Other Funds Ltd	15,251	641	15,892	-	15,892
6400 Federal Funds Ltd	2,944	123	3,067	-	3,067
All Funds	18,830	791	19,621	-	19,621
4575 Agency Program Related S and S					
8000 General Fund	-	-	-	300,000	300,000
3200 Other Funds Non-Ltd	3,300,000	-	3,300,000	-	3,300,000
3400 Other Funds Ltd	184,336	7,743	192,079	-	192,079
All Funds	3,484,336	7,743	3,492,079	300,000	3,792,079
4650 Other Services and Supplies					
8000 General Fund	869,348	(422,557)	446,791	78,700	525,491
3200 Other Funds Non-Ltd	6,193,542	-	6,193,542	-	6,193,542
3400 Other Funds Ltd	5,392,199	(4,357,463)	1,034,736	3,969,248	5,003,984
6400 Federal Funds Ltd	763,247	(491,391)	271,856	197,960	469,816
All Funds	13,218,336	(5,271,411)	7,946,925	4,245,908	12,192,833
4700 Expendable Prop 250 - 5000					
8000 General Fund	2,814	118	2,932	55,900	58,832
3400 Other Funds Ltd	103,174	4,333	107,507	149,301	256,808
6400 Federal Funds Ltd	3,652	153	3,805	173,720	177,525
All Funds	109,640	4,604	114,244	378,921	493,165

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4715 IT Expendable Property					
8000 General Fund	63,185	(14,851)	48,334	46,300	94,634
3400 Other Funds Ltd	535,857	(31,751)	504,106	88,688	592,794
6400 Federal Funds Ltd	238,492	(151,910)	86,582	101,000	187,582
All Funds	837,534	(198,512)	639,022	235,988	875,010
TOTAL SERVICES & SUPPLIES					
8000 General Fund	51,374,441	(49,471,988)	1,902,453	11,312,500	13,214,953
3200 Other Funds Non-Ltd	18,926,814	-	18,926,814	-	18,926,814
3400 Other Funds Ltd	125,157,239	(106,146,660)	19,010,579	8,272,264	27,282,843
6400 Federal Funds Ltd	13,447,877	(5,114,660)	8,333,217	3,311,896	11,645,113
TOTAL SERVICES & SUPPLIES	**$208,906,371**	**($160,733,308)**	**$48,173,063**	**$22,896,660**	**$71,069,723**
CAPITAL OUTLAY					
5550 Data Processing Software					
3400 Other Funds Ltd	99,763	4,190	103,953	-	103,953
5900 Other Capital Outlay					
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000
TOTAL CAPITAL OUTLAY					
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000
3400 Other Funds Ltd	99,763	4,190	103,953	-	103,953
TOTAL CAPITAL OUTLAY	**$99,763**	**$4,190**	**$103,953**	**$275,000,000**	**$275,103,953**
SPECIAL PAYMENTS					
6015 Dist to Cities					
8000 General Fund	-	-	-	6,000,000	6,000,000

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	757,579	31,818	789,397	-	789,397
All Funds	757,579	31,818	789,397	6,000,000	6,789,397
6020 Dist to Counties					
8000 General Fund	17,020,914	714,878	17,735,792	12,000,000	29,735,792
3400 Other Funds Ltd	26,796,141	1,125,438	27,921,579	-	27,921,579
6400 Federal Funds Ltd	29,555,545	282,693	29,838,238	6,693,497	36,531,735
All Funds	73,372,600	2,123,009	75,495,609	18,693,497	94,189,106
6025 Dist to Other Gov Unit					
8000 General Fund	475,272	19,961	495,233	-	495,233
3400 Other Funds Ltd	688,388	28,912	717,300	-	717,300
All Funds	1,163,660	48,873	1,212,533	-	1,212,533
6030 Dist to Non-Gov Units					
3200 Other Funds Non-Ltd	5,996,320	-	5,996,320	-	5,996,320
3400 Other Funds Ltd	62,491,092	2,624,626	65,115,718	-	65,115,718
All Funds	68,487,412	2,624,626	71,112,038	-	71,112,038
6035 Dist to Individuals					
3400 Other Funds Ltd	437,951	18,394	456,345	-	456,345
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	-	39,324	39,324	-	39,324
All Funds	185,540,350	57,718	185,598,068	-	185,598,068
6050 Dist to Non-Profit Organizations					
8000 General Fund	210,360,991	(184,772,272)	25,588,719	128,300,000	153,888,719
3400 Other Funds Ltd	182,190,673	(51,528,465)	130,662,208	350,000	131,012,208

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	552,837,738	(470,646,749)	82,190,989	16,641,860	98,832,849
All Funds	945,389,402	(706,947,486)	238,441,916	145,291,860	383,733,776
6060 Intra-Agency Gen Fund Transfer					
8000 General Fund	343,824,290	(343,486,380)	337,910	101,195,692	101,533,602
6080 Loans Made - Other					
3200 Other Funds Non-Ltd	533,750,000	-	533,750,000	-	533,750,000
3400 Other Funds Ltd	51,609,916	(4,082,784)	47,527,132	86,900,000	134,427,132
All Funds	585,359,916	(4,082,784)	581,277,132	86,900,000	668,177,132
6085 Other Special Payments					
8000 General Fund	209,243,503	(186,833,503)	22,410,000	116,200,000	138,610,000
3400 Other Funds Ltd	188,896,660	(38,612,424)	150,284,236	200,445,242	350,729,478
6400 Federal Funds Ltd	91,593,229	(43,271,201)	48,322,028	228,183,817	276,505,845
All Funds	489,733,392	(268,717,128)	221,016,264	544,829,059	765,845,323
TOTAL SPECIAL PAYMENTS					
8000 General Fund	780,924,970	(714,357,316)	66,567,654	363,695,692	430,263,346
3200 Other Funds Non-Ltd	539,746,320	-	539,746,320	-	539,746,320
3400 Other Funds Ltd	513,110,821	(90,426,303)	422,684,518	287,695,242	710,379,760
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	674,744,091	(513,564,115)	161,179,976	251,519,174	412,699,150
TOTAL SPECIAL PAYMENTS	**$2,693,628,601**	**($1,318,347,734)**	**$1,375,280,867**	**$902,910,108**	**$2,278,190,975**
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	65,390,000	-	65,390,000	3,910,000	69,300,000

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4430 Lottery Funds Debt Svc Ltd	21,103,410	-	21,103,410	-	21,103,410
3230 Other Funds Debt Svc Non-Ltd	267,810,000	-	267,810,000	-	267,810,000
All Funds	354,303,410	-	354,303,410	3,910,000	358,213,410
7150 Interest - Bonds					
8030 General Fund Debt Svc	50,691,170	-	50,691,170	7,602,370	58,293,540
4430 Lottery Funds Debt Svc Ltd	7,340,210	-	7,340,210	-	7,340,210
3230 Other Funds Debt Svc Non-Ltd	56,365,922	-	56,365,922	-	56,365,922
All Funds	114,397,302	-	114,397,302	7,602,370	121,999,672
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
TOTAL DEBT SERVICE	**$468,700,712**	**-**	**$468,700,712**	**$11,512,370**	**$480,213,082**
TOTAL EXPENDITURES					
8000 General Fund	840,229,241	(764,108,087)	76,121,154	377,374,775	453,495,929
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000
3200 Other Funds Non-Ltd	558,673,134	-	558,673,134	-	558,673,134
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	701,155,293	(197,015,006)	504,140,287	303,808,789	807,949,076
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	704,382,416	(518,718,349)	185,664,067	262,884,374	448,548,441

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
TOTAL EXPENDITURES	**$3,458,243,195**	**($1,479,841,442)**	**$1,978,401,753**	**$1,230,580,308**	**$3,208,982,061**
ENDING BALANCE					
3200 Other Funds Non-Ltd	408,812,221	-	408,812,221	-	408,812,221
3400 Other Funds Ltd	323,279,302	(146,471,374)	176,807,928	(70,070,419)	106,737,509
TOTAL ENDING BALANCE	**$732,091,523**	**($146,471,374)**	**$585,620,149**	**($70,070,419)**	**$515,549,730**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	324	(1)	323	90	413
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	323.50	(1.00)	322.50	86.02	408.52

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	33,523,196	-	33,523,196	-	33,523,196
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	193,767	-	193,767	-	193,767
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	33,716,963	-	33,716,963	-	33,716,963
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	309,045,046	(262,778,026)	46,267,020	205,421,077	251,688,097
LICENSES AND FEES					
0240 Public Utilities Fees					
3400 Other Funds Ltd	80,761,241	-	80,761,241	-	80,761,241
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3400 Other Funds Ltd	519,000	-	519,000	-	519,000
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	442,708	-	442,708	-	442,708
LOAN REPAYMENT					
0930 Housing Div Loan Repayments					
3400 Other Funds Ltd	24,000	-	24,000	-	24,000

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	17,731	-	17,731	-	17,731
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	579,794,862	(469,574,260)	110,220,602	23,526,928	133,747,530
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	23,361	-	23,361	-	23,361
1060 Transfer from General Fund					
3400 Other Funds Ltd	31,311,435	(30,973,525)	337,910	38,702,431	39,040,341
1100 Tsfr From Human Svcs, Dept of					
3400 Other Funds Ltd	5,000,000	-	5,000,000	-	5,000,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	11,523,401	-	11,523,401	-	11,523,401
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	47,858,197	(30,973,525)	16,884,672	38,702,431	55,587,103
TOTAL REVENUES					
8000 General Fund	309,045,046	(262,778,026)	46,267,020	205,421,077	251,688,097
3400 Other Funds Ltd	129,622,877	(30,973,525)	98,649,352	38,702,431	137,351,783
6400 Federal Funds Ltd	579,794,862	(469,574,260)	110,220,602	23,526,928	133,747,530
TOTAL REVENUES	**$1,018,462,785**	**($763,325,811)**	**$255,136,974**	**$267,650,436**	**$522,787,410**
TRANSFERS OUT					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(7,270,221)	-	(7,270,221)	(264,513)	(7,534,734)
AVAILABLE REVENUES					
8000 General Fund	309,045,046	(262,778,026)	46,267,020	205,421,077	251,688,097
3400 Other Funds Ltd	156,069,619	(30,973,525)	125,096,094	38,437,918	163,534,012
6400 Federal Funds Ltd	579,794,862	(469,574,260)	110,220,602	23,526,928	133,747,530
TOTAL AVAILABLE REVENUES	**$1,044,909,527**	**($763,325,811)**	**$281,583,716**	**$267,385,923**	**$548,969,639**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	2,234,767	(328,344)	1,906,423	697,050	2,603,473
3400 Other Funds Ltd	3,785,447	-	3,785,447	201,480	3,986,927
6400 Federal Funds Ltd	1,901,874	(244,872)	1,657,002	89,784	1,746,786
All Funds	7,922,088	(573,216)	7,348,872	988,314	8,337,186
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	752	(106)	646	251	897
3400 Other Funds Ltd	1,192	-	1,192	106	1,298
6400 Federal Funds Ltd	603	(53)	550	26	576
All Funds	2,547	(159)	2,388	383	2,771
3220 Public Employees' Retire Cont					
8000 General Fund	400,468	(58,839)	341,629	124,911	466,540

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	678,353	-	678,353	36,105	714,458
6400 Federal Funds Ltd	340,817	(43,881)	296,936	16,090	313,026
All Funds	1,419,638	(102,720)	1,316,918	177,106	1,494,024
3221 Pension Obligation Bond					
8000 General Fund	102,504	15,608	118,112	-	118,112
3400 Other Funds Ltd	162,107	37,961	200,068	-	200,068
6400 Federal Funds Ltd	137,962	(37,444)	100,518	-	100,518
All Funds	402,573	16,125	418,698	-	418,698
3230 Social Security Taxes					
8000 General Fund	170,964	(25,119)	145,845	53,325	199,170
3400 Other Funds Ltd	289,593	-	289,593	15,414	305,007
6400 Federal Funds Ltd	145,497	(18,733)	126,764	6,868	133,632
All Funds	606,054	(43,852)	562,202	75,607	637,809
3241 Paid Family Medical Leave Insurance					
8000 General Fund	8,939	(1,313)	7,626	2,789	10,415
3400 Other Funds Ltd	15,140	-	15,140	806	15,946
6400 Federal Funds Ltd	7,606	(979)	6,627	360	6,987
All Funds	31,685	(2,292)	29,393	3,955	33,348
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	653	(92)	561	218	779
3400 Other Funds Ltd	1,034	-	1,034	92	1,126
6400 Federal Funds Ltd	522	(46)	476	23	499
All Funds	2,209	(138)	2,071	333	2,404

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3260 Mass Transit Tax					
8000 General Fund	12,238	(799)	11,439	4,182	15,621
3400 Other Funds Ltd	21,359	440	21,799	1,208	23,007
All Funds	33,597	(359)	33,238	5,390	38,628
3270 Flexible Benefits					
8000 General Fund	561,805	(79,200)	482,605	188,100	670,705
3400 Other Funds Ltd	889,020	-	889,020	79,200	968,220
6400 Federal Funds Ltd	449,975	(39,600)	410,375	19,800	430,175
All Funds	1,900,800	(118,800)	1,782,000	287,100	2,069,100
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,258,323	(149,860)	1,108,463	373,776	1,482,239
3400 Other Funds Ltd	2,057,798	38,401	2,096,199	132,931	2,229,130
6400 Federal Funds Ltd	1,082,982	(140,736)	942,246	43,167	985,413
TOTAL OTHER PAYROLL EXPENSES	**$4,399,103**	**($252,195)**	**$4,146,908**	**$549,874**	**$4,696,782**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(3,055)	(18,075)	(21,130)	-	(21,130)
3400 Other Funds Ltd	(26,432)	(12,124)	(38,556)	-	(38,556)
6400 Federal Funds Ltd	(9,726)	(10,536)	(20,262)	-	(20,262)
All Funds	(39,213)	(40,735)	(79,948)	-	(79,948)
TOTAL PERSONAL SERVICES					
8000 General Fund	3,490,035	(496,279)	2,993,756	1,070,826	4,064,582
3400 Other Funds Ltd	5,816,813	26,277	5,843,090	334,411	6,177,501

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	2,975,130	(396,144)	2,578,986	132,951	2,711,937
TOTAL PERSONAL SERVICES	**$12,281,978**	**($866,146)**	**$11,415,832**	**$1,538,188**	**$12,954,020**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	22,921	(5,163)	17,758	10,350	28,108
3400 Other Funds Ltd	46,090	(12,161)	33,929	-	33,929
6400 Federal Funds Ltd	49,579	(15,705)	33,874	4,500	38,374
All Funds	118,590	(33,029)	85,561	14,850	100,411
4125 Out of State Travel					
8000 General Fund	20,763	(5,380)	15,383	-	15,383
3400 Other Funds Ltd	19,808	832	20,640	-	20,640
6400 Federal Funds Ltd	29,258	1,229	30,487	-	30,487
All Funds	69,829	(3,319)	66,510	-	66,510
4150 Employee Training					
8000 General Fund	24,383	(12,939)	11,444	8,550	19,994
3400 Other Funds Ltd	37,067	(13,917)	23,150	-	23,150
6400 Federal Funds Ltd	44,826	(13,591)	31,235	4,275	35,510
All Funds	106,276	(40,447)	65,829	12,825	78,654
4175 Office Expenses					
8000 General Fund	64,401	(8,249)	56,152	18,630	74,782
3400 Other Funds Ltd	56,833	(22,821)	34,012	-	34,012
6400 Federal Funds Ltd	81,150	(28,401)	52,749	8,100	60,849
All Funds	202,384	(59,471)	142,913	26,730	169,643

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4200 Telecommunications					
8000 General Fund	18,127	(2,936)	15,191	6,210	21,401
3400 Other Funds Ltd	22,468	(7,591)	14,877	-	14,877
6400 Federal Funds Ltd	22,636	(9,774)	12,862	2,700	15,562
All Funds	63,231	(20,301)	42,930	8,910	51,840
4250 Data Processing					
8000 General Fund	7,970	(3,989)	3,981	7,590	11,571
3400 Other Funds Ltd	21,667	(9,041)	12,626	-	12,626
6400 Federal Funds Ltd	16,839	(11,848)	4,991	3,300	8,291
All Funds	46,476	(24,878)	21,598	10,890	32,488
4275 Publicity and Publications					
8000 General Fund	3,452	145	3,597	-	3,597
3400 Other Funds Ltd	12,848	540	13,388	-	13,388
6400 Federal Funds Ltd	2,706	114	2,820	-	2,820
All Funds	19,006	799	19,805	-	19,805
4300 Professional Services					
8000 General Fund	47,764,202	(47,699,094)	65,108	3,250,000	3,315,108
3400 Other Funds Ltd	104,781,072	(103,240,832)	1,540,240	-	1,540,240
6400 Federal Funds Ltd	2,541,442	223,647	2,765,089	-	2,765,089
All Funds	155,086,716	(150,716,279)	4,370,437	3,250,000	7,620,437
4315 IT Professional Services					
8000 General Fund	701,064	(699,906)	1,158	1,500,000	1,501,158
3400 Other Funds Ltd	369	32	401	-	401

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	551	48	599	-	599
All Funds	701,984	(699,826)	2,158	1,500,000	1,502,158
4325 Attorney General					
8000 General Fund	68,743	380	69,123	10,000	79,123
3400 Other Funds Ltd	39,074	(28,397)	10,677	-	10,677
6400 Federal Funds Ltd	1,246	220	1,466	-	1,466
All Funds	109,063	(27,797)	81,266	10,000	91,266
4375 Employee Recruitment and Develop					
8000 General Fund	1,313	(778)	535	1,290	1,825
3400 Other Funds Ltd	3,113	(2,162)	951	-	951
6400 Federal Funds Ltd	2,200	(2,200)	-	645	645
All Funds	6,626	(5,140)	1,486	1,935	3,421
4400 Dues and Subscriptions					
8000 General Fund	4,411	185	4,596	-	4,596
3400 Other Funds Ltd	1,809	76	1,885	-	1,885
6400 Federal Funds Ltd	19,269	809	20,078	-	20,078
All Funds	25,489	1,070	26,559	-	26,559
4425 Facilities Rental and Taxes					
8000 General Fund	64,547	(6,811)	57,736	-	57,736
3400 Other Funds Ltd	147,067	6,177	153,244	-	153,244
6400 Federal Funds Ltd	74,543	3,131	77,674	-	77,674
All Funds	286,157	2,497	288,654	-	288,654
4475 Facilities Maintenance					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	635	27	662	-	662
3400 Other Funds Ltd	515	22	537	-	537
6400 Federal Funds Ltd	699	29	728	-	728
All Funds	1,849	78	1,927	-	1,927
4575 Agency Program Related S and S					
3400 Other Funds Ltd	2,086	88	2,174	-	2,174
4650 Other Services and Supplies					
8000 General Fund	165,248	(90,799)	74,449	44,400	118,849
3400 Other Funds Ltd	86,879	(50,222)	36,657	-	36,657
6400 Federal Funds Ltd	70,571	(50,906)	19,665	14,700	34,365
All Funds	322,698	(191,927)	130,771	59,100	189,871
4700 Expendable Prop 250 - 5000					
8000 General Fund	2,760	116	2,876	25,800	28,676
3400 Other Funds Ltd	3,178	133	3,311	-	3,311
6400 Federal Funds Ltd	964	40	1,004	12,900	13,904
All Funds	6,902	289	7,191	38,700	45,891
4715 IT Expendable Property					
8000 General Fund	21,021	(7,870)	13,151	15,000	28,151
3400 Other Funds Ltd	52,485	(21,866)	30,619	-	30,619
6400 Federal Funds Ltd	33,909	(22,645)	11,264	7,500	18,764
All Funds	107,415	(52,381)	55,034	22,500	77,534
TOTAL SERVICES & SUPPLIES					
8000 General Fund	48,955,961	(48,543,061)	412,900	4,897,820	5,310,720

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	105,334,428	(103,401,110)	1,933,318	-	1,933,318
6400 Federal Funds Ltd	2,992,388	74,197	3,066,585	58,620	3,125,205
TOTAL SERVICES & SUPPLIES	**$157,282,777**	**($151,869,974)**	**$5,412,803**	**$4,956,440**	**$10,369,243**
SPECIAL PAYMENTS					
6015 Dist to Cities					
8000 General Fund	-	-	-	6,000,000	6,000,000
6020 Dist to Counties					
8000 General Fund	17,020,914	714,878	17,735,792	12,000,000	29,735,792
3400 Other Funds Ltd	26,528,270	1,114,187	27,642,457	-	27,642,457
6400 Federal Funds Ltd	29,555,545	282,693	29,838,238	6,693,497	36,531,735
All Funds	73,104,729	2,111,758	75,216,487	18,693,497	93,909,984
6025 Dist to Other Gov Unit					
8000 General Fund	475,272	19,961	495,233	-	495,233
6030 Dist to Non-Gov Units					
3400 Other Funds Ltd	237,064	9,957	247,021	-	247,021
6035 Dist to Individuals					
3400 Other Funds Ltd	437,951	18,394	456,345	-	456,345
6050 Dist to Non-Profit Organizations					
8000 General Fund	149,278,574	(124,987,145)	24,291,429	126,300,000	150,591,429
3400 Other Funds Ltd	108,837,384	(28,559,303)	80,278,081	-	80,278,081
6400 Federal Funds Ltd	544,271,799	(469,535,006)	74,736,793	16,641,860	91,378,653
All Funds	802,387,757	(623,081,454)	179,306,303	142,941,860	322,248,163
6060 Intra-Agency Gen Fund Transfer					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	31,824,290	(31,486,380)	337,910	38,702,431	39,040,341
6085 Other Special Payments					
8000 General Fund	58,000,000	(58,000,000)	-	16,450,000	16,450,000
3400 Other Funds Ltd	362,033	15,205	377,238	38,702,431	39,079,669
All Funds	58,362,033	(57,984,795)	377,238	55,152,431	55,529,669
TOTAL SPECIAL PAYMENTS					
8000 General Fund	256,599,050	(213,738,686)	42,860,364	199,452,431	242,312,795
3400 Other Funds Ltd	136,402,702	(27,401,560)	109,001,142	38,702,431	147,703,573
6400 Federal Funds Ltd	573,827,344	(469,252,313)	104,575,031	23,335,357	127,910,388
TOTAL SPECIAL PAYMENTS	**$966,829,096**	**($710,392,559)**	**$256,436,537**	**$261,490,219**	**$517,926,756**
TOTAL EXPENDITURES					
8000 General Fund	309,045,046	(262,778,026)	46,267,020	205,421,077	251,688,097
3400 Other Funds Ltd	247,553,943	(130,776,393)	116,777,550	39,036,842	155,814,392
6400 Federal Funds Ltd	579,794,862	(469,574,260)	110,220,602	23,526,928	133,747,530
TOTAL EXPENDITURES	**$1,136,393,851**	**($863,128,679)**	**$273,265,172**	**$267,984,847**	**$541,250,019**
ENDING BALANCE					
3400 Other Funds Ltd	(91,484,324)	99,802,868	8,318,544	(598,924)	7,719,620
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	48	(3)	45	8	53
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	48.00	(3.00)	45.00	7.26	52.26

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	4,025,683	-	4,025,683	-	4,025,683
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	13,956,990	9,016,973	22,973,963	1,750,000	24,723,963
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3400 Other Funds Ltd	7,142,652	-	7,142,652	-	7,142,652
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	1,027,099	39,884	1,066,983	-	1,066,983
All Funds	186,129,498	39,884	186,169,382	-	186,169,382
TOTAL REVENUES					
8000 General Fund	13,956,990	9,016,973	22,973,963	1,750,000	24,723,963
3400 Other Funds Ltd	7,142,652	-	7,142,652	-	7,142,652
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	1,027,099	39,884	1,066,983	-	1,066,983
TOTAL REVENUES	**$207,229,140**	**$9,056,857**	**$216,285,997**	**$1,750,000**	**$218,035,997**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	(3,158,103)	-	(3,158,103)	(169,949)	(3,328,052)
AVAILABLE REVENUES					
8000 General Fund	13,956,990	9,016,973	22,973,963	1,750,000	24,723,963
3400 Other Funds Ltd	8,010,232	-	8,010,232	(169,949)	7,840,283
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	1,027,099	39,884	1,066,983	-	1,066,983
TOTAL AVAILABLE REVENUES	**$208,096,720**	**$9,056,857**	**$217,153,577**	**$1,580,051**	**$218,733,628**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	334,872	-	334,872	-	334,872
3400 Other Funds Ltd	1,955,640	-	1,955,640	481,824	2,437,464
6400 Federal Funds Ltd	47,568	-	47,568	-	47,568
All Funds	2,338,080	-	2,338,080	481,824	2,819,904
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	106	-	106	-	106
3400 Other Funds Ltd	742	-	742	212	954
6400 Federal Funds Ltd	26	-	26	-	26
All Funds	874	-	874	212	1,086
3220 Public Employees' Retire Cont					
8000 General Fund	60,009	-	60,009	-	60,009

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	350,450	-	350,450	86,344	436,794
6400 Federal Funds Ltd	8,524	-	8,524	-	8,524
All Funds	418,983	-	418,983	86,344	505,327
3221 Pension Obligation Bond					
8000 General Fund	11,951	5,748	17,699	-	17,699
3400 Other Funds Ltd	101,447	1,912	103,359	-	103,359
6400 Federal Funds Ltd	2,369	145	2,514	-	2,514
All Funds	115,767	7,805	123,572	-	123,572
3230 Social Security Taxes					
8000 General Fund	25,618	-	25,618	-	25,618
3400 Other Funds Ltd	149,611	-	149,611	36,860	186,471
6400 Federal Funds Ltd	3,639	-	3,639	-	3,639
All Funds	178,868	-	178,868	36,860	215,728
3241 Paid Family Medical Leave Insurance					
8000 General Fund	1,339	-	1,339	-	1,339
3400 Other Funds Ltd	7,822	-	7,822	1,928	9,750
6400 Federal Funds Ltd	190	-	190	-	190
All Funds	9,351	-	9,351	1,928	11,279
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	92	-	92	-	92
3400 Other Funds Ltd	644	-	644	184	828
6400 Federal Funds Ltd	23	-	23	-	23
All Funds	759	-	759	184	943

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3260 Mass Transit Tax					
8000 General Fund	1,303	706	2,009	-	2,009
3400 Other Funds Ltd	11,058	676	11,734	2,891	14,625
All Funds	12,361	1,382	13,743	2,891	16,634
3270 Flexible Benefits					
8000 General Fund	79,200	-	79,200	-	79,200
3400 Other Funds Ltd	554,400	-	554,400	158,400	712,800
6400 Federal Funds Ltd	19,800	-	19,800	-	19,800
All Funds	653,400	-	653,400	158,400	811,800
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	179,618	6,454	186,072	-	186,072
3400 Other Funds Ltd	1,176,174	2,588	1,178,762	286,819	1,465,581
6400 Federal Funds Ltd	34,571	145	34,716	-	34,716
TOTAL OTHER PAYROLL EXPENSES	**$1,390,363**	**$9,187**	**$1,399,550**	**$286,819**	**$1,686,369**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(1,821)	(1,345)	(3,166)	-	(3,166)
3400 Other Funds Ltd	(13,637)	(6,282)	(19,919)	-	(19,919)
6400 Federal Funds Ltd	(358)	(149)	(507)	-	(507)
All Funds	(15,816)	(7,776)	(23,592)	-	(23,592)
TOTAL PERSONAL SERVICES					
8000 General Fund	512,669	5,109	517,778	-	517,778
3400 Other Funds Ltd	3,118,177	(3,694)	3,114,483	768,643	3,883,126

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	81,781	(4)	81,777	-	81,777
TOTAL PERSONAL SERVICES	**$3,712,627**	**$1,411**	**$3,714,038**	**$768,643**	**$4,482,681**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	5,110	215	5,325	-	5,325
3400 Other Funds Ltd	28,168	1,183	29,351	7,200	36,551
6400 Federal Funds Ltd	541	23	564	-	564
All Funds	33,819	1,421	35,240	7,200	42,440
4125 Out of State Travel					
3400 Other Funds Ltd	15,145	636	15,781	-	15,781
6400 Federal Funds Ltd	1,624	68	1,692	-	1,692
All Funds	16,769	704	17,473	-	17,473
4150 Employee Training					
8000 General Fund	1,762	74	1,836	-	1,836
3400 Other Funds Ltd	13,444	565	14,009	5,700	19,709
6400 Federal Funds Ltd	324	14	338	-	338
All Funds	15,530	653	16,183	5,700	21,883
4175 Office Expenses					
8000 General Fund	6,539	275	6,814	-	6,814
3400 Other Funds Ltd	14,528	610	15,138	12,960	28,098
6400 Federal Funds Ltd	324	14	338	-	338
All Funds	21,391	899	22,290	12,960	35,250
4200 Telecommunications					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	1,481	62	1,543	-	1,543
3400 Other Funds Ltd	10,184	428	10,612	4,320	14,932
6400 Federal Funds Ltd	541	23	564	-	564
All Funds	12,206	513	12,719	4,320	17,039
4250 Data Processing					
8000 General Fund	584	25	609	-	609
3400 Other Funds Ltd	43,015	1,807	44,822	5,280	50,102
6400 Federal Funds Ltd	541	23	564	-	564
All Funds	44,140	1,855	45,995	5,280	51,275
4300 Professional Services					
3400 Other Funds Ltd	83,096	7,312	90,408	-	90,408
4315 IT Professional Services					
3400 Other Funds Ltd	99,125	8,723	107,848	-	107,848
4325 Attorney General					
3400 Other Funds Ltd	4,383	774	5,157	-	5,157
6400 Federal Funds Ltd	1,356	240	1,596	-	1,596
All Funds	5,739	1,014	6,753	-	6,753
4375 Employee Recruitment and Develop					
8000 General Fund	156	7	163	-	163
3400 Other Funds Ltd	556	23	579	860	1,439
All Funds	712	30	742	860	1,602
4400 Dues and Subscriptions					
3400 Other Funds Ltd	346	15	361	-	361

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4425 Facilities Rental and Taxes					
8000 General Fund	21,941	922	22,863	-	22,863
3400 Other Funds Ltd	99,812	4,192	104,004	-	104,004
All Funds	121,753	5,114	126,867	-	126,867
4475 Facilities Maintenance					
3400 Other Funds Ltd	224	9	233	-	233
4650 Other Services and Supplies					
8000 General Fund	2,420	102	2,522	-	2,522
3400 Other Funds Ltd	9,629	404	10,033	19,600	29,633
6400 Federal Funds Ltd	1,624	68	1,692	-	1,692
All Funds	13,673	574	14,247	19,600	33,847
4700 Expendable Prop 250 - 5000					
8000 General Fund	52	2	54	-	54
3400 Other Funds Ltd	451	19	470	17,200	17,670
6400 Federal Funds Ltd	541	23	564	-	564
All Funds	1,044	44	1,088	17,200	18,288
4715 IT Expendable Property					
8000 General Fund	4,276	180	4,456	-	4,456
3400 Other Funds Ltd	13,458	565	14,023	10,000	24,023
6400 Federal Funds Ltd	1,624	68	1,692	-	1,692
All Funds	19,358	813	20,171	10,000	30,171
TOTAL SERVICES & SUPPLIES					
8000 General Fund	44,321	1,864	46,185	-	46,185

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	435,564	27,265	462,829	83,120	545,949
6400 Federal Funds Ltd	9,040	564	9,604	-	9,604
TOTAL SERVICES & SUPPLIES	**$488,925**	**$29,693**	**$518,618**	**$83,120**	**$601,738**
SPECIAL PAYMENTS					
6035 Dist to Individuals					
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	-	39,324	39,324	-	39,324
All Funds	185,102,399	39,324	185,141,723	-	185,141,723
6085 Other Special Payments					
8000 General Fund	13,400,000	9,010,000	22,410,000	1,750,000	24,160,000
3400 Other Funds Ltd	3,400,000	(3,400,000)	-	-	-
6400 Federal Funds Ltd	936,278	-	936,278	-	936,278
All Funds	17,736,278	5,610,000	23,346,278	1,750,000	25,096,278
TOTAL SPECIAL PAYMENTS					
8000 General Fund	13,400,000	9,010,000	22,410,000	1,750,000	24,160,000
3400 Other Funds Ltd	3,400,000	(3,400,000)	-	-	-
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399
6400 Federal Funds Ltd	936,278	39,324	975,602	-	975,602
TOTAL SPECIAL PAYMENTS	**$202,838,677**	**$5,649,324**	**$208,488,001**	**$1,750,000**	**$210,238,001**
TOTAL EXPENDITURES					
8000 General Fund	13,956,990	9,016,973	22,973,963	1,750,000	24,723,963
3400 Other Funds Ltd	6,953,741	(3,376,429)	3,577,312	851,763	4,429,075
6200 Federal Funds Non-Ltd	185,102,399	-	185,102,399	-	185,102,399

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	1,027,099	39,884	1,066,983	-	1,066,983
TOTAL EXPENDITURES	**$207,040,229**	**$5,680,428**	**$212,720,657**	**$2,601,763**	**$215,322,420**
ENDING BALANCE					
3400 Other Funds Ltd	1,056,491	3,376,429	4,432,920	(1,021,712)	3,411,208
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	17	-	17	4	21
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	16.50	-	16.50	4.00	20.50

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3200 Other Funds Non-Ltd	818,764	-	818,764	-	818,764
3400 Other Funds Ltd	267,431,370	-	267,431,370	-	267,431,370
All Funds	268,250,134	-	268,250,134	-	268,250,134
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	360,286,690	(359,980,947)	305,743	80,000,000	80,305,743
LICENSES AND FEES					
0240 Public Utilities Fees					
3400 Other Funds Ltd	9,343,589	-	9,343,589	-	9,343,589
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	30,000	-	30,000	-	30,000
0415 Admin and Service Charges					
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	37,677,200	-	37,677,200	3,752,500	41,429,700
All Funds	37,827,200	-	37,827,200	3,752,500	41,579,700
TOTAL CHARGES FOR SERVICES					
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	37,707,200	-	37,707,200	3,752,500	41,459,700
TOTAL CHARGES FOR SERVICES	**$37,857,200**	**-**	**$37,857,200**	**$3,752,500**	**$41,609,700**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	40,000	-	40,000	-	40,000
BOND SALES					
0565 Lottery Bonds					
3400 Other Funds Ltd	-	-	-	125,000,000	125,000,000
INTEREST EARNINGS					
0605 Interest Income					
3200 Other Funds Non-Ltd	73,818	-	73,818	-	73,818
3400 Other Funds Ltd	2,810,670	-	2,810,670	-	2,810,670
All Funds	2,884,488	-	2,884,488	-	2,884,488
LOAN REPAYMENT					
0930 Housing Div Loan Repayments					
3200 Other Funds Non-Ltd	61,050	-	61,050	-	61,050
3400 Other Funds Ltd	5,616,385	-	5,616,385	-	5,616,385
All Funds	5,677,435	-	5,677,435	-	5,677,435
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	55,000	-	55,000	-	55,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	37,562,775	278,115	37,840,890	-	37,840,890
TRANSFERS IN					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	4,892,045	-	4,892,045	-	4,892,045
1060 Transfer from General Fund					
3400 Other Funds Ltd	295,320,975	(295,320,975)	-	10,000,000	10,000,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	87,577,846	-	87,577,846	-	87,577,846
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	387,790,866	(295,320,975)	92,469,891	10,000,000	102,469,891
TOTAL REVENUES					
8000 General Fund	360,286,690	(359,980,947)	305,743	80,000,000	80,305,743
3200 Other Funds Non-Ltd	284,868	-	284,868	-	284,868
3400 Other Funds Ltd	443,363,710	(295,320,975)	148,042,735	138,752,500	286,795,235
6400 Federal Funds Ltd	37,562,775	278,115	37,840,890	-	37,840,890
TOTAL REVENUES	**$841,498,043**	**($655,023,807)**	**$186,474,236**	**$218,752,500**	**$405,226,736**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(22,972,426)	-	(22,972,426)	(1,035,976)	(24,008,402)
AVAILABLE REVENUES					
8000 General Fund	360,286,690	(359,980,947)	305,743	80,000,000	80,305,743
3200 Other Funds Non-Ltd	1,103,632	-	1,103,632	-	1,103,632
3400 Other Funds Ltd	687,822,654	(295,320,975)	392,501,679	137,716,524	530,218,203
6400 Federal Funds Ltd	37,562,775	278,115	37,840,890	-	37,840,890
TOTAL AVAILABLE REVENUES	**$1,086,775,751**	**($655,023,807)**	**$431,751,944**	**$217,716,524**	**$649,468,468**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	58,308	-	58,308	-	58,308
3400 Other Funds Ltd	14,464,269	(136,061)	14,328,208	2,567,896	16,896,104
6400 Federal Funds Ltd	1,006,719	(19,027)	987,692	-	987,692
All Funds	15,529,296	(155,088)	15,374,208	2,567,896	17,942,104
3160 Temporary Appointments					
3400 Other Funds Ltd	451,900	(451,900)	-	-	-
3190 All Other Differential					
3400 Other Funds Ltd	1,744	73	1,817	-	1,817
6400 Federal Funds Ltd	7	-	7	-	7
All Funds	1,751	73	1,824	-	1,824
TOTAL SALARIES & WAGES					
8000 General Fund	58,308	-	58,308	-	58,308
3400 Other Funds Ltd	14,917,913	(587,888)	14,330,025	2,567,896	16,897,921
6400 Federal Funds Ltd	1,006,726	(19,027)	987,699	-	987,699
TOTAL SALARIES & WAGES	**$15,982,947**	**($606,915)**	**$15,376,032**	**$2,567,896**	**$17,943,928**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	13	-	13	-	13
3400 Other Funds Ltd	4,375	(42)	4,333	1,018	5,351

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	276	(11)	265	-	265
All Funds	4,664	(53)	4,611	1,018	5,629
3220 Public Employees' Retire Cont					
8000 General Fund	10,449	-	10,449	-	10,449
3400 Other Funds Ltd	2,592,307	(24,368)	2,567,939	460,168	3,028,107
6400 Federal Funds Ltd	180,406	(3,410)	176,996	-	176,996
All Funds	2,783,162	(27,778)	2,755,384	460,168	3,215,552
3221 Pension Obligation Bond					
8000 General Fund	3,037	45	3,082	-	3,082
3400 Other Funds Ltd	706,004	58,554	764,558	-	764,558
6400 Federal Funds Ltd	42,368	10,839	53,207	-	53,207
All Funds	751,409	69,438	820,847	-	820,847
3230 Social Security Taxes					
8000 General Fund	4,461	-	4,461	-	4,461
3400 Other Funds Ltd	1,141,226	(44,972)	1,096,254	196,447	1,292,701
6400 Federal Funds Ltd	77,015	(1,456)	75,559	-	75,559
All Funds	1,222,702	(46,428)	1,176,274	196,447	1,372,721
3241 Paid Family Medical Leave Insurance					
8000 General Fund	233	-	233	-	233
3400 Other Funds Ltd	57,688	(545)	57,143	10,270	67,413
6400 Federal Funds Ltd	3,997	(76)	3,921	-	3,921
All Funds	61,918	(621)	61,297	10,270	71,567
3250 Worker's Comp. Assess. (WCD)					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	12	-	12	-	12
3400 Other Funds Ltd	3,799	(37)	3,762	890	4,652
6400 Federal Funds Ltd	239	(9)	230	-	230
All Funds	4,050	(46)	4,004	890	4,894
3260 Mass Transit Tax					
8000 General Fund	331	19	350	-	350
3400 Other Funds Ltd	80,746	5,237	85,983	15,405	101,388
All Funds	81,077	5,256	86,333	15,405	101,738
3270 Flexible Benefits					
8000 General Fund	9,900	-	9,900	-	9,900
3400 Other Funds Ltd	3,269,772	(31,680)	3,238,092	768,900	4,006,992
6400 Federal Funds Ltd	205,128	(7,920)	197,208	-	197,208
All Funds	3,484,800	(39,600)	3,445,200	768,900	4,214,100
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	28,436	64	28,500	-	28,500
3400 Other Funds Ltd	7,855,917	(37,853)	7,818,064	1,453,098	9,271,162
6400 Federal Funds Ltd	509,429	(2,043)	507,386	-	507,386
TOTAL OTHER PAYROLL EXPENSES	**$8,393,782**	**($39,832)**	**$8,353,950**	**$1,453,098**	**$9,807,048**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(2,936)	2,385	(551)	-	(551)
3400 Other Funds Ltd	(80,453)	(66,870)	(147,323)	-	(147,323)
6400 Federal Funds Ltd	(4,695)	(6,030)	(10,725)	-	(10,725)

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	(88,084)	(70,515)	(158,599)	-	(158,599)
TOTAL PERSONAL SERVICES					
8000 General Fund	83,808	2,449	86,257	-	86,257
3400 Other Funds Ltd	22,693,377	(692,611)	22,000,766	4,020,994	26,021,760
6400 Federal Funds Ltd	1,511,460	(27,100)	1,484,360	-	1,484,360
TOTAL PERSONAL SERVICES	**$24,288,645**	**($717,262)**	**$23,571,383**	**$4,020,994**	**$27,592,377**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	5,954	250	6,204	-	6,204
3400 Other Funds Ltd	204,279	4,004	208,283	33,128	241,411
6400 Federal Funds Ltd	11,214	471	11,685	-	11,685
All Funds	221,447	4,725	226,172	33,128	259,300
4125 Out of State Travel					
8000 General Fund	2,707	114	2,821	-	2,821
3400 Other Funds Ltd	69,055	2,900	71,955	-	71,955
6400 Federal Funds Ltd	8,082	339	8,421	-	8,421
All Funds	79,844	3,353	83,197	-	83,197
4150 Employee Training					
8000 General Fund	2,165	91	2,256	-	2,256
3400 Other Funds Ltd	80,175	(2,259)	77,916	28,482	106,398
6400 Federal Funds Ltd	7,192	302	7,494	-	7,494
All Funds	89,532	(1,866)	87,666	28,482	116,148
4175 Office Expenses					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	5,413	227	5,640	-	5,640
3400 Other Funds Ltd	95,417	(4,176)	91,241	59,604	150,845
6400 Federal Funds Ltd	5,233	220	5,453	-	5,453
All Funds	106,063	(3,729)	102,334	59,604	161,938
4200 Telecommunications					
3400 Other Funds Ltd	58,910	(299)	58,611	19,890	78,501
6400 Federal Funds Ltd	2,090	88	2,178	-	2,178
All Funds	61,000	(211)	60,789	19,890	80,679
4250 Data Processing					
3400 Other Funds Ltd	120,070	1,813	121,883	24,244	146,127
6400 Federal Funds Ltd	2,052	86	2,138	-	2,138
All Funds	122,122	1,899	124,021	24,244	148,265
4275 Publicity and Publications					
3400 Other Funds Ltd	18,304	769	19,073	-	19,073
4300 Professional Services					
8000 General Fund	165,209	14,538	179,747	-	179,747
3400 Other Funds Ltd	174,977	15,398	190,375	-	190,375
6400 Federal Funds Ltd	18,564	1,634	20,198	-	20,198
All Funds	358,750	31,570	390,320	-	390,320
4315 IT Professional Services					
3400 Other Funds Ltd	10,244	901	11,145	-	11,145
4325 Attorney General					
8000 General Fund	3,588	634	4,222	-	4,222

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	2,007,227	354,677	2,361,904	750,000	3,111,904
6400 Federal Funds Ltd	2,881	509	3,390	-	3,390
All Funds	2,013,696	355,820	2,369,516	750,000	3,119,516
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	4,208	(657)	3,551	4,293	7,844
6400 Federal Funds Ltd	400	17	417	-	417
All Funds	4,608	(640)	3,968	4,293	8,261
4400 Dues and Subscriptions					
3400 Other Funds Ltd	1,781	75	1,856	-	1,856
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	478,374	20,092	498,466	-	498,466
6400 Federal Funds Ltd	9,900	416	10,316	-	10,316
All Funds	488,274	20,508	508,782	-	508,782
4475 Facilities Maintenance					
3400 Other Funds Ltd	450	19	469	-	469
4575 Agency Program Related S and S					
3400 Other Funds Ltd	1,043	44	1,087	-	1,087
4650 Other Services and Supplies					
8000 General Fund	17,846	750	18,596	-	18,596
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	347,614	(4,990)	342,624	97,997	440,621
6400 Federal Funds Ltd	9,650	405	10,055	-	10,055
All Funds	525,110	(3,835)	521,275	97,997	619,272

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	9,229	388	9,617	82,221	91,838
6400 Federal Funds Ltd	1,684	71	1,755	-	1,755
All Funds	10,913	459	11,372	82,221	93,593
4715 IT Expendable Property					
3400 Other Funds Ltd	91,992	(4,889)	87,103	49,688	136,791
6400 Federal Funds Ltd	4,762	200	4,962	-	4,962
All Funds	96,754	(4,689)	92,065	49,688	141,753
TOTAL SERVICES & SUPPLIES					
8000 General Fund	202,882	16,604	219,486	-	219,486
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	3,773,349	383,810	4,157,159	1,149,547	5,306,706
6400 Federal Funds Ltd	83,704	4,758	88,462	-	88,462
TOTAL SERVICES & SUPPLIES	**$4,209,935**	**$405,172**	**$4,615,107**	**$1,149,547**	**$5,764,654**
SPECIAL PAYMENTS					
6025 Dist to Other Gov Unit					
3400 Other Funds Ltd	688,388	28,912	717,300	-	717,300
6030 Dist to Non-Gov Units					
3400 Other Funds Ltd	62,254,028	2,614,669	64,868,697	-	64,868,697
6050 Dist to Non-Profit Organizations					
8000 General Fund	30,000,000	(30,000,000)	-	-	-
3400 Other Funds Ltd	61,455,408	(23,468,873)	37,986,535	-	37,986,535
6400 Federal Funds Ltd	7,153,739	300,457	7,454,196	-	7,454,196

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	98,609,147	(53,168,416)	45,440,731	-	45,440,731
6060 Intra-Agency Gen Fund Transfer					
8000 General Fund	295,000,000	(295,000,000)	-	10,000,000	10,000,000
6080 Loans Made - Other					
3200 Other Funds Non-Ltd	250,000	-	250,000	-	250,000
3400 Other Funds Ltd	39,609,916	1,873,616	41,483,532	60,000,000	101,483,532
All Funds	39,859,916	1,873,616	41,733,532	60,000,000	101,733,532
6085 Other Special Payments					
8000 General Fund	35,000,000	(35,000,000)	-	70,000,000	70,000,000
3400 Other Funds Ltd	154,429,347	(5,257,251)	149,172,096	75,000,000	224,172,096
6400 Federal Funds Ltd	28,813,872	-	28,813,872	-	28,813,872
All Funds	218,243,219	(40,257,251)	177,985,968	145,000,000	322,985,968
TOTAL SPECIAL PAYMENTS					
8000 General Fund	360,000,000	(360,000,000)	-	80,000,000	80,000,000
3200 Other Funds Non-Ltd	250,000	-	250,000	-	250,000
3400 Other Funds Ltd	318,437,087	(24,208,927)	294,228,160	135,000,000	429,228,160
6400 Federal Funds Ltd	35,967,611	300,457	36,268,068	-	36,268,068
TOTAL SPECIAL PAYMENTS	**$714,654,698**	**($383,908,470)**	**$330,746,228**	**$215,000,000**	**$545,746,228**
TOTAL EXPENDITURES					
8000 General Fund	360,286,690	(359,980,947)	305,743	80,000,000	80,305,743
3200 Other Funds Non-Ltd	400,000	-	400,000	-	400,000
3400 Other Funds Ltd	344,903,813	(24,517,728)	320,386,085	140,170,541	460,556,626
6400 Federal Funds Ltd	37,562,775	278,115	37,840,890	-	37,840,890

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
TOTAL EXPENDITURES	**$743,153,278**	**($384,220,560)**	**$358,932,718**	**$220,170,541**	**$579,103,259**
ENDING BALANCE					
3200 Other Funds Non-Ltd	703,632	-	703,632	-	703,632
3400 Other Funds Ltd	342,918,841	(270,803,247)	72,115,594	(2,454,017)	69,661,577
TOTAL ENDING BALANCE	**$343,622,473**	**($270,803,247)**	**$72,819,226**	**($2,454,017)**	**$70,365,209**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	88	(1)	87	21	108
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	88.00	(1.00)	87.00	19.48	106.48

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	60,142,061	-	60,142,061	-	60,142,061
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	3,500,614	-	3,500,614	-	3,500,614
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	63,642,675	-	63,642,675	-	63,642,675
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	94,032,645	(90,332,625)	3,700,020	70,030,404	73,730,424
TAXES					
0190 Other Selective Taxes					
3400 Other Funds Ltd	1,923,474	-	1,923,474	-	1,923,474
LICENSES AND FEES					
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	236,476	-	236,476	-	236,476
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	1,677,666	-	1,677,666	-	1,677,666
0415 Admin and Service Charges					
3400 Other Funds Ltd	8,136,972	-	8,136,972	-	8,136,972
TOTAL CHARGES FOR SERVICES					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	9,814,638	-	9,814,638	-	9,814,638
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	3,500	-	3,500	-	3,500
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	402,497	-	402,497	-	402,497
LOAN REPAYMENT					
0930 Housing Div Loan Repayments					
3400 Other Funds Ltd	948,982	-	948,982	-	948,982
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	65,000	-	65,000	-	65,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	73,987,539	(49,430,663)	24,556,876	589,234	25,146,110
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	897,084	-	897,084	-	897,084
1060 Transfer from General Fund					
3400 Other Funds Ltd	17,000,000	(17,000,000)	-	52,493,261	52,493,261
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	16,132,761	-	16,132,761	-	16,132,761

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	34,029,845	(17,000,000)	17,029,845	52,493,261	69,523,106
TOTAL REVENUES					
8000 General Fund	94,032,645	(90,332,625)	3,700,020	70,030,404	73,730,424
3400 Other Funds Ltd	47,424,412	(17,000,000)	30,424,412	52,493,261	82,917,673
6400 Federal Funds Ltd	73,987,539	(49,430,663)	24,556,876	589,234	25,146,110
TOTAL REVENUES	**$215,444,596**	**($156,763,288)**	**$58,681,308**	**$123,112,899**	**$181,794,207**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(3,788,438)	-	(3,788,438)	(185,030)	(3,973,468)
AVAILABLE REVENUES					
8000 General Fund	94,032,645	(90,332,625)	3,700,020	70,030,404	73,730,424
3400 Other Funds Ltd	107,278,649	(17,000,000)	90,278,649	52,308,231	142,586,880
6400 Federal Funds Ltd	73,987,539	(49,430,663)	24,556,876	589,234	25,146,110
TOTAL AVAILABLE REVENUES	**$275,298,833**	**($156,763,288)**	**$118,535,545**	**$122,927,869**	**$241,463,414**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	1,246,872	-	1,246,872	464,649	1,711,521
3400 Other Funds Ltd	3,696,637	-	3,696,637	571,139	4,267,776
6400 Federal Funds Ltd	1,574,771	-	1,574,771	371,736	1,946,507
All Funds	6,518,280	-	6,518,280	1,407,524	7,925,804

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	371	-	371	191	562
3400 Other Funds Ltd	1,105	-	1,105	193	1,298
6400 Federal Funds Ltd	485	-	485	106	591
All Funds	1,961	-	1,961	490	2,451
3220 Public Employees' Retire Cont					
8000 General Fund	223,439	-	223,439	83,264	306,703
3400 Other Funds Ltd	662,438	-	662,438	102,348	764,786
6400 Federal Funds Ltd	282,200	-	282,200	66,615	348,815
All Funds	1,168,077	-	1,168,077	252,227	1,420,304
3221 Pension Obligation Bond					
8000 General Fund	67,122	(1,222)	65,900	-	65,900
3400 Other Funds Ltd	176,104	19,271	195,375	-	195,375
6400 Federal Funds Ltd	128,727	(45,497)	83,230	-	83,230
All Funds	371,953	(27,448)	344,505	-	344,505
3230 Social Security Taxes					
8000 General Fund	95,387	-	95,387	35,546	130,933
3400 Other Funds Ltd	280,696	-	280,696	43,692	324,388
6400 Federal Funds Ltd	120,471	-	120,471	28,438	148,909
All Funds	496,554	-	496,554	107,676	604,230
3241 Paid Family Medical Leave Insurance					
8000 General Fund	4,988	-	4,988	1,859	6,847

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	14,583	-	14,583	2,284	16,867
6400 Federal Funds Ltd	6,299	-	6,299	1,487	7,786
All Funds	25,870	-	25,870	5,630	31,500
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	322	-	322	166	488
3400 Other Funds Ltd	959	-	959	168	1,127
6400 Federal Funds Ltd	421	-	421	92	513
All Funds	1,702	-	1,702	426	2,128
3260 Mass Transit Tax					
8000 General Fund	7,316	165	7,481	2,788	10,269
3400 Other Funds Ltd	19,173	3,007	22,180	3,427	25,607
All Funds	26,489	3,172	29,661	6,215	35,876
3270 Flexible Benefits					
8000 General Fund	277,200	-	277,200	143,550	420,750
3400 Other Funds Ltd	825,660	-	825,660	145,200	970,860
6400 Federal Funds Ltd	362,340	-	362,340	79,200	441,540
All Funds	1,465,200	-	1,465,200	367,950	1,833,150
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	676,145	(1,057)	675,088	267,364	942,452
3400 Other Funds Ltd	1,980,718	22,278	2,002,996	297,312	2,300,308
6400 Federal Funds Ltd	900,943	(45,497)	855,446	175,938	1,031,384
TOTAL OTHER PAYROLL EXPENSES	**$3,557,806**	**($24,276)**	**$3,533,530**	**$740,614**	**$4,274,144**
P.S. BUDGET ADJUSTMENTS					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3455 Vacancy Savings					
8000 General Fund	-	(11,789)	(11,789)	-	(11,789)
3400 Other Funds Ltd	(17,522)	(20,129)	(37,651)	-	(37,651)
6400 Federal Funds Ltd	(156)	(16,621)	(16,777)	-	(16,777)
All Funds	(17,678)	(48,539)	(66,217)	-	(66,217)
TOTAL PERSONAL SERVICES					
8000 General Fund	1,923,017	(12,846)	1,910,171	732,013	2,642,184
3400 Other Funds Ltd	5,659,833	2,149	5,661,982	868,451	6,530,433
6400 Federal Funds Ltd	2,475,558	(62,118)	2,413,440	547,674	2,961,114
TOTAL PERSONAL SERVICES	**$10,058,408**	**($72,815)**	**$9,985,593**	**$2,148,138**	**$12,133,731**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	20,409	(3,802)	16,607	6,525	23,132
3400 Other Funds Ltd	27,913	1,172	29,085	6,600	35,685
6400 Federal Funds Ltd	33,300	(23,818)	9,482	3,600	13,082
All Funds	81,622	(26,448)	55,174	16,725	71,899
4125 Out of State Travel					
3400 Other Funds Ltd	14,828	623	15,451	-	15,451
4150 Employee Training					
8000 General Fund	16,200	(4,946)	11,254	5,700	16,954
3400 Other Funds Ltd	25,806	1,084	26,890	5,700	32,590
6400 Federal Funds Ltd	31,050	(31,050)	-	2,850	2,850
All Funds	73,056	(34,912)	38,144	14,250	52,394

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4175 Office Expenses					
8000 General Fund	34,335	(6,889)	27,446	11,745	39,191
3400 Other Funds Ltd	46,743	1,963	48,706	11,880	60,586
6400 Federal Funds Ltd	60,420	(46,874)	13,546	6,480	20,026
All Funds	141,498	(51,800)	89,698	30,105	119,803
4200 Telecommunications					
8000 General Fund	10,259	(2,383)	7,876	3,915	11,791
3400 Other Funds Ltd	18,289	768	19,057	3,960	23,017
6400 Federal Funds Ltd	20,372	(9,931)	10,441	2,160	12,601
All Funds	48,920	(11,546)	37,374	10,035	47,409
4250 Data Processing					
8000 General Fund	12,006	(2,784)	9,222	334,785	344,007
3400 Other Funds Ltd	13,746	577	14,323	4,840	19,163
6400 Federal Funds Ltd	23,850	1,002	24,852	2,640	27,492
All Funds	49,602	(1,205)	48,397	342,265	390,662
4275 Publicity and Publications					
8000 General Fund	5,000	(5,000)	-	20,000	20,000
3400 Other Funds Ltd	3,399	143	3,542	-	3,542
All Funds	8,399	(4,857)	3,542	20,000	23,542
4300 Professional Services					
8000 General Fund	341,000	(275,720)	65,280	1,001,000	1,066,280
3400 Other Funds Ltd	237,920	20,937	258,857	-	258,857
6400 Federal Funds Ltd	6,900,000	(4,288,800)	2,611,200	-	2,611,200

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	7,478,920	(4,543,583)	2,935,337	1,001,000	3,936,337
4315 IT Professional Services					
8000 General Fund	6,000	(3,824)	2,176	-	2,176
3400 Other Funds Ltd	991	87	1,078	-	1,078
All Funds	6,991	(3,737)	3,254	-	3,254
4325 Attorney General					
8000 General Fund	96,025	(84,258)	11,767	60,000	71,767
3400 Other Funds Ltd	28,056	4,957	33,013	10,000	43,013
All Funds	124,081	(79,301)	44,780	70,000	114,780
4375 Employee Recruitment and Develop					
8000 General Fund	2,200	(533)	1,667	860	2,527
3400 Other Funds Ltd	1,512	64	1,576	860	2,436
6400 Federal Funds Ltd	4,600	(4,600)	-	430	430
All Funds	8,312	(5,069)	3,243	2,150	5,393
4400 Dues and Subscriptions					
3400 Other Funds Ltd	1,707	72	1,779	-	1,779
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	108,241	4,546	112,787	-	112,787
4475 Facilities Maintenance					
3400 Other Funds Ltd	591	25	616	-	616
4575 Agency Program Related S and S					
8000 General Fund	-	-	-	300,000	300,000
4650 Other Services and Supplies					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	617,174	(295,416)	321,758	19,600	341,358
3400 Other Funds Ltd	198,976	8,357	207,333	24,233	231,566
6400 Federal Funds Ltd	377,231	(264,591)	112,640	9,800	122,440
All Funds	1,193,381	(551,650)	641,731	53,633	695,364
4700 Expendable Prop 250 - 5000					
8000 General Fund	-	-	-	17,200	17,200
3400 Other Funds Ltd	4,473	188	4,661	17,200	21,861
6400 Federal Funds Ltd	-	-	-	8,600	8,600
All Funds	4,473	188	4,661	43,000	47,661
4715 IT Expendable Property					
8000 General Fund	23,100	(5,594)	17,506	23,800	41,306
3400 Other Funds Ltd	35,325	1,484	36,809	10,000	46,809
6400 Federal Funds Ltd	48,300	(48,300)	-	5,000	5,000
All Funds	106,725	(52,410)	54,315	38,800	93,115
TOTAL SERVICES & SUPPLIES					
8000 General Fund	1,183,708	(691,149)	492,559	1,805,130	2,297,689
3400 Other Funds Ltd	768,516	47,047	815,563	95,273	910,836
6400 Federal Funds Ltd	7,499,123	(4,716,962)	2,782,161	41,560	2,823,721
TOTAL SERVICES & SUPPLIES	**$9,451,347**	**($5,361,064)**	**$4,090,283**	**$1,941,963**	**$6,032,246**
SPECIAL PAYMENTS					
6015 Dist to Cities					
6400 Federal Funds Ltd	757,579	31,818	789,397	-	789,397
6020 Dist to Counties					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	267,871	11,251	279,122	-	279,122
6050 Dist to Non-Profit Organizations					
8000 General Fund	31,082,417	(29,785,127)	1,297,290	2,000,000	3,297,290
3400 Other Funds Ltd	11,897,881	499,711	12,397,592	350,000	12,747,592
6400 Federal Funds Ltd	1,412,200	(1,412,200)	-	-	-
All Funds	44,392,498	(30,697,616)	13,694,882	2,350,000	16,044,882
6060 Intra-Agency Gen Fund Transfer					
8000 General Fund	17,000,000	(17,000,000)	-	52,493,261	52,493,261
6080 Loans Made - Other					
3400 Other Funds Ltd	12,000,000	(5,956,400)	6,043,600	26,900,000	32,943,600
6085 Other Special Payments					
8000 General Fund	42,843,503	(42,843,503)	-	13,000,000	13,000,000
3400 Other Funds Ltd	705,280	29,622	734,902	64,853,261	65,588,163
6400 Federal Funds Ltd	61,843,079	(43,271,201)	18,571,878	-	18,571,878
All Funds	105,391,862	(86,085,082)	19,306,780	77,853,261	97,160,041
TOTAL SPECIAL PAYMENTS					
8000 General Fund	90,925,920	(89,628,630)	1,297,290	67,493,261	68,790,551
3400 Other Funds Ltd	24,871,032	(5,415,816)	19,455,216	92,103,261	111,558,477
6400 Federal Funds Ltd	64,012,858	(44,651,583)	19,361,275	-	19,361,275
TOTAL SPECIAL PAYMENTS	**$179,809,810**	**($139,696,029)**	**$40,113,781**	**$159,596,522**	**$199,710,303**
TOTAL EXPENDITURES					
8000 General Fund	94,032,645	(90,332,625)	3,700,020	70,030,404	73,730,424
3400 Other Funds Ltd	31,299,381	(5,366,620)	25,932,761	93,066,985	118,999,746

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	73,987,539	(49,430,663)	24,556,876	589,234	25,146,110
TOTAL EXPENDITURES	**$199,319,565**	**($145,129,908)**	**$54,189,657**	**$163,686,623**	**$217,876,280**
ENDING BALANCE					
3400 Other Funds Ltd	75,979,268	(11,633,380)	64,345,888	(40,758,754)	23,587,134
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	37	-	37	10	47
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	37.00	-	37.00	9.32	46.32

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
EXPENDITURES					
PERSONAL SERVICES					
OTHER PAYROLL EXPENSES					
3221 Pension Obligation Bond					
3400 Other Funds Ltd	47,377	(47,377)	-	-	-
3260 Mass Transit Tax					
3400 Other Funds Ltd	5,164	(5,164)	-	-	-
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	52,541	(52,541)	-	-	-
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	1,938	(1,938)	-	-	-
4125 Out of State Travel					
3400 Other Funds Ltd	3,043	(3,043)	-	-	-
4150 Employee Training					
3400 Other Funds Ltd	4,870	(4,870)	-	-	-
4175 Office Expenses					
3400 Other Funds Ltd	11,298	(11,298)	-	-	-
4200 Telecommunications					
3400 Other Funds Ltd	4,617	(4,617)	-	-	-
4250 Data Processing					
3400 Other Funds Ltd	470	(470)	-	-	-
4300 Professional Services					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	85,715	(85,715)	-	-	-
4315 IT Professional Services					
3400 Other Funds Ltd	328	(328)	-	-	-
4325 Attorney General					
3400 Other Funds Ltd	114	(114)	-	-	-
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	302	(302)	-	-	-
4400 Dues and Subscriptions					
3400 Other Funds Ltd	6,309	(6,309)	-	-	-
4650 Other Services and Supplies					
3400 Other Funds Ltd	25,700	(25,700)	-	-	-
4715 IT Expendable Property					
3400 Other Funds Ltd	5,870	(5,870)	-	-	-
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	150,574	(150,574)	-	-	-
TOTAL EXPENDITURES					
3400 Other Funds Ltd	203,115	(203,115)	-	-	-
ENDING BALANCE					
3400 Other Funds Ltd	(203,115)	203,115	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	21,889,550	-	21,889,550	-	21,889,550
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	-	865,847	865,847	-	865,847
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	-	3,075,934	3,075,934	237,446,536	240,522,470
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	552,125	-	552,125	-	552,125
TOTAL REVENUES					
8000 General Fund	-	865,847	865,847	-	865,847
3400 Other Funds Ltd	552,125	-	552,125	-	552,125
6400 Federal Funds Ltd	-	3,075,934	3,075,934	237,446,536	240,522,470
TOTAL REVENUES	**$552,125**	**$3,941,781**	**$4,493,906**	**$237,446,536**	**$241,940,442**
AVAILABLE REVENUES					
8000 General Fund	-	865,847	865,847	-	865,847
3400 Other Funds Ltd	22,441,675	-	22,441,675	-	22,441,675
6400 Federal Funds Ltd	-	3,075,934	3,075,934	237,446,536	240,522,470
TOTAL AVAILABLE REVENUES	**$22,441,675**	**$3,941,781**	**$26,383,456**	**$237,446,536**	**$263,829,992**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	-	509,784	509,784	-	509,784
3400 Other Funds Ltd	-	367,944	367,944	-	367,944
6400 Federal Funds Ltd	-	1,417,440	1,417,440	3,993,744	5,411,184
All Funds	-	2,295,168	2,295,168	3,993,744	6,288,912
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	-	159	159	-	159
3400 Other Funds Ltd	-	106	106	-	106
6400 Federal Funds Ltd	-	424	424	1,537	1,961
All Funds	-	689	689	1,537	2,226
3220 Public Employees' Retire Cont					
8000 General Fund	-	91,353	91,353	-	91,353
3400 Other Funds Ltd	-	65,936	65,936	-	65,936
6400 Federal Funds Ltd	-	254,005	254,005	715,676	969,681
All Funds	-	411,294	411,294	715,676	1,126,970
3230 Social Security Taxes					
8000 General Fund	-	38,999	38,999	-	38,999
3400 Other Funds Ltd	-	28,148	28,148	-	28,148
6400 Federal Funds Ltd	-	108,436	108,436	305,532	413,968

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	-	175,583	175,583	305,532	481,115
3241 Paid Family Medical Leave Insurance					
8000 General Fund	-	2,039	2,039	-	2,039
3400 Other Funds Ltd	-	1,471	1,471	-	1,471
6400 Federal Funds Ltd	-	5,667	5,667	15,974	21,641
All Funds	-	9,177	9,177	15,974	25,151
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	-	138	138	-	138
3400 Other Funds Ltd	-	92	92	-	92
6400 Federal Funds Ltd	-	368	368	1,334	1,702
All Funds	-	598	598	1,334	1,932
3260 Mass Transit Tax					
8000 General Fund	-	3,058	3,058	-	3,058
3400 Other Funds Ltd	-	2,207	2,207	-	2,207
All Funds	-	5,265	5,265	-	5,265
3270 Flexible Benefits					
8000 General Fund	-	118,800	118,800	-	118,800
3400 Other Funds Ltd	-	79,200	79,200	-	79,200
6400 Federal Funds Ltd	-	316,800	316,800	1,148,400	1,465,200
All Funds	-	514,800	514,800	1,148,400	1,663,200
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	-	254,546	254,546	-	254,546
3400 Other Funds Ltd	-	177,160	177,160	-	177,160

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	-	685,700	685,700	2,188,453	2,874,153
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,117,406**	**$1,117,406**	**$2,188,453**	**$3,305,859**
TOTAL PERSONAL SERVICES					
8000 General Fund	-	764,330	764,330	-	764,330
3400 Other Funds Ltd	-	545,104	545,104	-	545,104
6400 Federal Funds Ltd	-	2,103,140	2,103,140	6,182,197	8,285,337
TOTAL PERSONAL SERVICES	**-**	**$3,412,574**	**$3,412,574**	**$6,182,197**	**$9,594,771**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	-	9,663	9,663	-	9,663
6400 Federal Funds Ltd	-	14,171	14,171	52,200	66,371
All Funds	-	23,834	23,834	52,200	76,034
4125 Out of State Travel					
6400 Federal Funds Ltd	-	-	-	8,902	8,902
4150 Employee Training					
8000 General Fund	-	8,484	8,484	-	8,484
6400 Federal Funds Ltd	-	11,254	11,254	41,325	52,579
All Funds	-	19,738	19,738	41,325	61,063
4175 Office Expenses					
8000 General Fund	-	17,301	17,301	-	17,301
6400 Federal Funds Ltd	-	25,341	25,341	93,960	119,301
All Funds	-	42,642	42,642	93,960	136,602
4200 Telecommunications					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	-	5,820	5,820	-	5,820
6400 Federal Funds Ltd	-	8,586	8,586	31,320	39,906
All Funds	-	14,406	14,406	31,320	45,726
4250 Data Processing					
8000 General Fund	-	6,787	6,787	-	6,787
6400 Federal Funds Ltd	-	10,003	10,003	38,280	48,283
All Funds	-	16,790	16,790	38,280	55,070
4275 Publicity and Publications					
6400 Federal Funds Ltd	-	-	-	90,000	90,000
4300 Professional Services					
6400 Federal Funds Ltd	-	-	-	600,000	600,000
4315 IT Professional Services					
6400 Federal Funds Ltd	-	816,000	816,000	1,419,000	2,235,000
4325 Attorney General					
6400 Federal Funds Ltd	-	23,534	23,534	360,000	383,534
4375 Employee Recruitment and Develop					
8000 General Fund	-	1,253	1,253	-	1,253
6400 Federal Funds Ltd	-	1,667	1,667	6,235	7,902
All Funds	-	2,920	2,920	6,235	9,155
4425 Facilities Rental and Taxes					
8000 General Fund	-	9,522	9,522	-	9,522
3400 Other Funds Ltd	-	7,021	7,021	-	7,021
6400 Federal Funds Ltd	-	5,553	5,553	-	5,553

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	-	22,096	22,096	-	22,096
4650 Other Services and Supplies					
8000 General Fund	-	29,466	29,466	-	29,466
6400 Federal Funds Ltd	-	39,179	39,179	142,100	181,279
All Funds	-	68,645	68,645	142,100	210,745
4700 Expendable Prop 250 - 5000					
6400 Federal Funds Ltd	-	-	-	124,700	124,700
4715 IT Expendable Property					
8000 General Fund	-	13,221	13,221	-	13,221
6400 Federal Funds Ltd	-	17,506	17,506	72,500	90,006
All Funds	-	30,727	30,727	72,500	103,227
TOTAL SERVICES & SUPPLIES					
8000 General Fund	-	101,517	101,517	-	101,517
3400 Other Funds Ltd	-	7,021	7,021	-	7,021
6400 Federal Funds Ltd	-	972,794	972,794	3,080,522	4,053,316
TOTAL SERVICES & SUPPLIES	**-**	**$1,081,332**	**$1,081,332**	**$3,080,522**	**$4,161,854**
SPECIAL PAYMENTS					
6085 Other Special Payments					
3400 Other Funds Ltd	-	-	-	21,889,550	21,889,550
6400 Federal Funds Ltd	-	-	-	228,183,817	228,183,817
All Funds	-	-	-	250,073,367	250,073,367
TOTAL EXPENDITURES					
8000 General Fund	-	865,847	865,847	-	865,847

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	-	552,125	552,125	21,889,550	22,441,675
6400 Federal Funds Ltd	-	3,075,934	3,075,934	237,446,536	240,522,470
TOTAL EXPENDITURES	**-**	**$4,493,906**	**$4,493,906**	**$259,336,086**	**$263,829,992**
ENDING BALANCE					
3400 Other Funds Ltd	22,441,675	(552,125)	21,889,550	(21,889,550)	-
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	-	13	13	29	42
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	-	13.00	13.00	29.00	42.00

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	62,861,226	(61,003,294)	1,857,932	20,173,294	22,031,226
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	178,607	-	178,607	-	178,607
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	6,972	-	6,972	-	6,972
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	12,010,141	(3,107,359)	8,902,782	1,321,676	10,224,458
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	33,681,102	-	33,681,102	1,976,809	35,657,911
1060 Transfer from General Fund					
3400 Other Funds Ltd	191,880	(191,880)	-	-	-
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	33,872,982	(191,880)	33,681,102	1,976,809	35,657,911
TOTAL REVENUES					
8000 General Fund	62,861,226	(61,003,294)	1,857,932	20,173,294	22,031,226
3400 Other Funds Ltd	34,058,561	(191,880)	33,866,681	1,976,809	35,843,490

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	12,010,141	(3,107,359)	8,902,782	1,321,676	10,224,458
TOTAL REVENUES	**$108,929,928**	**($64,302,533)**	**$44,627,395**	**$23,471,779**	**$68,099,174**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	-	-	-	(206,937)	(206,937)
AVAILABLE REVENUES					
8000 General Fund	62,861,226	(61,003,294)	1,857,932	20,173,294	22,031,226
3400 Other Funds Ltd	34,058,561	(191,880)	33,866,681	1,769,872	35,636,553
6400 Federal Funds Ltd	12,010,141	(3,107,359)	8,902,782	1,321,676	10,224,458
TOTAL AVAILABLE REVENUES	**$108,929,928**	**($64,302,533)**	**$44,627,395**	**$23,264,842**	**$67,892,237**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	1,258,000	(364,560)	893,440	363,069	1,256,509
3400 Other Funds Ltd	15,039,048	(231,883)	14,807,165	1,059,609	15,866,774
6400 Federal Funds Ltd	5,977,976	(1,153,541)	4,824,435	757,273	5,581,708
All Funds	22,275,024	(1,749,984)	20,525,040	2,179,951	22,704,991
3160 Temporary Appointments					
3400 Other Funds Ltd	76,476	3,212	79,688	-	79,688
6400 Federal Funds Ltd	665	28	693	-	693
All Funds	77,141	3,240	80,381	-	80,381
3190 All Other Differential					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	10,545	443	10,988	-	10,988
6400 Federal Funds Ltd	138	6	144	-	144
All Funds	10,683	449	11,132	-	11,132
TOTAL SALARIES & WAGES					
8000 General Fund	1,258,000	(364,560)	893,440	363,069	1,256,509
3400 Other Funds Ltd	15,126,069	(228,228)	14,897,841	1,059,609	15,957,450
6400 Federal Funds Ltd	5,978,779	(1,153,507)	4,825,272	757,273	5,582,545
TOTAL SALARIES & WAGES	**$22,362,848**	**($1,746,295)**	**$20,616,553**	**$2,179,951**	**$22,796,504**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	364	(106)	258	138	396
3400 Other Funds Ltd	4,402	(64)	4,338	385	4,723
6400 Federal Funds Ltd	1,915	(360)	1,555	320	1,875
All Funds	6,681	(530)	6,151	843	6,994
3220 Public Employees' Retire Cont					
8000 General Fund	225,434	(65,329)	160,105	65,062	225,167
3400 Other Funds Ltd	2,695,735	(41,476)	2,654,259	189,883	2,844,142
6400 Federal Funds Ltd	1,071,278	(206,713)	864,565	135,703	1,000,268
All Funds	3,992,447	(313,518)	3,678,929	390,648	4,069,577
3221 Pension Obligation Bond					
8000 General Fund	59,553	6,934	66,487	-	66,487
3400 Other Funds Ltd	671,465	123,936	795,401	-	795,401
6400 Federal Funds Ltd	200,921	115,034	315,955	-	315,955

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	931,939	245,904	1,177,843	-	1,177,843
3230 Social Security Taxes					
8000 General Fund	96,238	(27,889)	68,349	27,775	96,124
3400 Other Funds Ltd	1,143,484	(17,460)	1,126,024	81,060	1,207,084
6400 Federal Funds Ltd	454,432	(88,245)	366,187	57,935	424,122
All Funds	1,694,154	(133,594)	1,560,560	166,770	1,727,330
3240 Unemployment Assessments					
3400 Other Funds Ltd	4,128	173	4,301	-	4,301
6400 Federal Funds Ltd	23	1	24	-	24
All Funds	4,151	174	4,325	-	4,325
3241 Paid Family Medical Leave Insurance					
8000 General Fund	5,031	(1,458)	3,573	1,452	5,025
3400 Other Funds Ltd	58,895	(924)	57,971	4,237	62,208
6400 Federal Funds Ltd	23,632	(4,612)	19,020	3,031	22,051
All Funds	87,558	(6,994)	80,564	8,720	89,284
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	317	(92)	225	120	345
3400 Other Funds Ltd	3,821	(55)	3,766	344	4,110
6400 Federal Funds Ltd	1,661	(313)	1,348	270	1,618
All Funds	5,799	(460)	5,339	734	6,073
3260 Mass Transit Tax					
8000 General Fund	6,490	(1,129)	5,361	2,178	7,539
3400 Other Funds Ltd	76,559	13,739	90,298	6,358	96,656

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	83,049	12,610	95,659	8,536	104,195
3270 Flexible Benefits					
8000 General Fund	272,052	(79,200)	192,852	103,950	296,802
3400 Other Funds Ltd	3,289,334	(47,520)	3,241,814	293,700	3,535,514
6400 Federal Funds Ltd	1,428,214	(269,280)	1,158,934	235,950	1,394,884
All Funds	4,989,600	(396,000)	4,593,600	633,600	5,227,200
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	665,479	(168,269)	497,210	200,675	697,885
3400 Other Funds Ltd	7,947,823	30,349	7,978,172	575,967	8,554,139
6400 Federal Funds Ltd	3,182,076	(454,488)	2,727,588	433,209	3,160,797
TOTAL OTHER PAYROLL EXPENSES	**$11,795,378**	**($592,408)**	**$11,202,970**	**$1,209,851**	**$12,412,821**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(3,178)	(8,717)	(11,895)	-	(11,895)
3400 Other Funds Ltd	(74,213)	(78,897)	(153,110)	-	(153,110)
6400 Federal Funds Ltd	(14,336)	(49,353)	(63,689)	-	(63,689)
All Funds	(91,727)	(136,967)	(228,694)	-	(228,694)
TOTAL PERSONAL SERVICES					
8000 General Fund	1,920,301	(541,546)	1,378,755	563,744	1,942,499
3400 Other Funds Ltd	22,999,679	(276,776)	22,722,903	1,635,576	24,358,479
6400 Federal Funds Ltd	9,146,519	(1,657,348)	7,489,171	1,190,482	8,679,653
TOTAL PERSONAL SERVICES	**$34,066,499**	**($2,475,670)**	**$31,590,829**	**$3,389,802**	**$34,980,631**
SERVICES & SUPPLIES					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4100 Instate Travel					
8000 General Fund	10,054	(10,054)	-	4,725	4,725
3400 Other Funds Ltd	129,474	(3,051)	126,423	11,190	137,613
6400 Federal Funds Ltd	74,305	(41,323)	32,982	11,085	44,067
All Funds	213,833	(54,428)	159,405	27,000	186,405
4125 Out of State Travel					
3400 Other Funds Ltd	54,352	2,283	56,635	-	56,635
6400 Federal Funds Ltd	6,143	258	6,401	-	6,401
All Funds	60,495	2,541	63,036	-	63,036
4150 Employee Training					
8000 General Fund	9,492	(9,492)	-	4,275	4,275
3400 Other Funds Ltd	108,717	(5,281)	103,436	9,405	112,841
6400 Federal Funds Ltd	99,205	(63,355)	35,850	9,120	44,970
All Funds	217,414	(78,128)	139,286	22,800	162,086
4175 Office Expenses					
8000 General Fund	17,997	(17,997)	-	8,505	8,505
3400 Other Funds Ltd	290,900	(2,961)	287,939	20,142	308,081
6400 Federal Funds Ltd	126,053	(74,184)	51,869	19,953	71,822
All Funds	434,950	(95,142)	339,808	48,600	388,408
4200 Telecommunications					
8000 General Fund	6,055	(6,055)	-	2,835	2,835
3400 Other Funds Ltd	118,429	(172)	118,257	6,714	124,971
6400 Federal Funds Ltd	42,633	(25,138)	17,495	6,651	24,146

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	167,117	(31,365)	135,752	16,200	151,952
4225 State Gov. Service Charges					
8000 General Fund	-	479,175	479,175	-	479,175
3400 Other Funds Ltd	2,980,274	924,066	3,904,340	-	3,904,340
6400 Federal Funds Ltd	383,197	628,308	1,011,505	-	1,011,505
All Funds	3,363,471	2,031,549	5,395,020	-	5,395,020
4250 Data Processing					
8000 General Fund	7,064	(7,064)	-	3,465	3,465
3400 Other Funds Ltd	648,421	23,602	672,023	8,206	680,229
6400 Federal Funds Ltd	49,758	(29,283)	20,475	8,129	28,604
All Funds	705,243	(12,745)	692,498	19,800	712,298
4275 Publicity and Publications					
3400 Other Funds Ltd	12,222	513	12,735	-	12,735
4300 Professional Services					
8000 General Fund	805,000	(805,000)	-	4,500,000	4,500,000
3400 Other Funds Ltd	363,020	31,946	394,966	-	394,966
All Funds	1,168,020	(773,054)	394,966	4,500,000	4,894,966
4315 IT Professional Services					
3400 Other Funds Ltd	3,523	310	3,833	2,000,000	2,003,833
6400 Federal Funds Ltd	1,500,000	(1,500,000)	-	-	-
All Funds	1,503,523	(1,499,690)	3,833	2,000,000	2,003,833
4325 Attorney General					
8000 General Fund	2,410	(2,410)	-	50,000	50,000

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	134,153	18,057	152,210	-	152,210
6400 Federal Funds Ltd	20,000	(20,000)	-	-	-
All Funds	156,563	(4,353)	152,210	50,000	202,210
4375 Employee Recruitment and Develop					
8000 General Fund	1,403	(1,403)	-	645	645
3400 Other Funds Ltd	11,017	(994)	10,023	1,419	11,442
6400 Federal Funds Ltd	13,200	(9,448)	3,752	1,376	5,128
All Funds	25,620	(11,845)	13,775	3,440	17,215
4400 Dues and Subscriptions					
3400 Other Funds Ltd	91,187	1,472	92,659	1,000,000	1,092,659
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	1,117,452	39,912	1,157,364	-	1,157,364
6400 Federal Funds Ltd	92,352	(1,674)	90,678	-	90,678
All Funds	1,209,804	38,238	1,248,042	-	1,248,042
4475 Facilities Maintenance					
3400 Other Funds Ltd	13,471	566	14,037	-	14,037
6400 Federal Funds Ltd	2,245	94	2,339	-	2,339
All Funds	15,716	660	16,376	-	16,376
4575 Agency Program Related S and S					
3400 Other Funds Ltd	180,085	7,564	187,649	-	187,649
4650 Other Services and Supplies					
8000 General Fund	66,660	(66,660)	-	14,700	14,700
3400 Other Funds Ltd	347,919	(19,669)	328,250	32,340	360,590

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	304,171	(215,546)	88,625	31,360	119,985
All Funds	718,750	(301,875)	416,875	78,400	495,275
4700 Expendable Prop 250 - 5000					
8000 General Fund	2	-	2	12,900	12,902
3400 Other Funds Ltd	85,255	3,580	88,835	28,380	117,215
6400 Federal Funds Ltd	463	19	482	27,520	28,002
All Funds	85,720	3,599	89,319	68,800	158,119
4715 IT Expendable Property					
8000 General Fund	14,788	(14,788)	-	7,500	7,500
3400 Other Funds Ltd	329,681	(1,471)	328,210	16,500	344,710
6400 Federal Funds Ltd	149,897	(98,739)	51,158	16,000	67,158
All Funds	494,366	(114,998)	379,368	40,000	419,368
TOTAL SERVICES & SUPPLIES					
8000 General Fund	940,925	(461,748)	479,177	4,609,550	5,088,727
3400 Other Funds Ltd	7,019,552	1,020,272	8,039,824	3,134,296	11,174,120
6400 Federal Funds Ltd	2,863,622	(1,450,011)	1,413,611	131,194	1,544,805
TOTAL SERVICES & SUPPLIES	**$10,824,099**	**($891,487)**	**$9,932,612**	**$7,875,040**	**$17,807,652**
CAPITAL OUTLAY					
5550 Data Processing Software					
3400 Other Funds Ltd	99,763	4,190	103,953	-	103,953
SPECIAL PAYMENTS					
6085 Other Special Payments					
8000 General Fund	60,000,000	(60,000,000)	-	15,000,000	15,000,000

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	30,000,000	(30,000,000)	-	-	-
All Funds	90,000,000	(90,000,000)	-	15,000,000	15,000,000
TOTAL EXPENDITURES					
8000 General Fund	62,861,226	(61,003,294)	1,857,932	20,173,294	22,031,226
3400 Other Funds Ltd	60,118,994	(29,252,314)	30,866,680	4,769,872	35,636,552
6400 Federal Funds Ltd	12,010,141	(3,107,359)	8,902,782	1,321,676	10,224,458
TOTAL EXPENDITURES	**$134,990,361**	**($93,362,967)**	**$41,627,394**	**$26,264,842**	**$67,892,236**
ENDING BALANCE					
3400 Other Funds Ltd	(26,060,433)	29,060,434	3,000,001	(3,000,000)	1
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	126	(10)	116	17	133
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	126.00	(10.00)	116.00	16.04	132.04

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3200 Other Funds Non-Ltd	341,957,645	-	341,957,645	-	341,957,645
3400 Other Funds Ltd	596,786	-	596,786	-	596,786
All Funds	342,554,431	-	342,554,431	-	342,554,431
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	46,644	103,985	150,629	-	150,629
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
All Funds	116,127,814	103,985	116,231,799	11,512,370	127,744,169
BOND SALES					
0555 General Fund Obligation Bonds					
3400 Other Funds Ltd	-	-	-	2,675,000	2,675,000
0560 Dedicated Fund Oblig Bonds					
3200 Other Funds Non-Ltd	50,000,000	-	50,000,000	-	50,000,000
0565 Lottery Bonds					
3400 Other Funds Ltd	-	-	-	1,115,178	1,115,178
0570 Revenue Bonds					
3200 Other Funds Non-Ltd	500,000,000	-	500,000,000	-	500,000,000
TOTAL BOND SALES					
3200 Other Funds Non-Ltd	550,000,000	-	550,000,000	-	550,000,000
3400 Other Funds Ltd	-	-	-	3,790,178	3,790,178

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
TOTAL BOND SALES	**$550,000,000**	**-**	**$550,000,000**	**$3,790,178**	**$553,790,178**
INTEREST EARNINGS					
0605 Interest Income					
3200 Other Funds Non-Ltd	89,600,000	-	89,600,000	-	89,600,000
3400 Other Funds Ltd	12,948	-	12,948	-	12,948
All Funds	89,612,948	-	89,612,948	-	89,612,948
LOAN REPAYMENT					
0930 Housing Div Loan Repayments					
3200 Other Funds Non-Ltd	315,000,000	-	315,000,000	-	315,000,000
OTHER					
0975 Other Revenues					
3200 Other Funds Non-Ltd	5,000,000	-	5,000,000	-	5,000,000
TRANSFERS IN					
1010 Transfer In - Intrafund					
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	8,143,471	-	8,143,471	233,058	8,376,529
All Funds	332,319,393	-	332,319,393	233,058	332,552,451
1107 Tsfr From Administrative Svcs					
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
TOTAL TRANSFERS IN					
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	8,143,471	-	8,143,471	233,058	8,376,529

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
TOTAL TRANSFERS IN	**$360,763,013**	**-**	**$360,763,013**	**$233,058**	**$360,996,071**
TOTAL REVENUES					
8000 General Fund	46,644	103,985	150,629	-	150,629
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
3200 Other Funds Non-Ltd	959,600,000	-	959,600,000	-	959,600,000
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	8,156,419	-	8,156,419	4,023,236	12,179,655
TOTAL REVENUES	**$1,436,503,775**	**$103,985**	**$1,436,607,760**	**$15,535,606**	**$1,452,143,366**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3200 Other Funds Non-Ltd	(335,175,922)	-	(335,175,922)	-	(335,175,922)
3400 Other Funds Ltd	-	-	-	(347,462)	(347,462)
All Funds	(335,175,922)	-	(335,175,922)	(347,462)	(335,523,384)
AVAILABLE REVENUES					
8000 General Fund	46,644	103,985	150,629	-	150,629
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
3200 Other Funds Non-Ltd	966,381,723	-	966,381,723	-	966,381,723
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	8,753,205	-	8,753,205	3,675,774	12,428,979
TOTAL AVAILABLE REVENUES	**$1,443,882,284**	**$103,985**	**$1,443,986,269**	**$15,188,144**	**$1,459,174,413**
EXPENDITURES					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	1,632,048	-	1,632,048	139,700	1,771,748
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	424	-	424	48	472
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	292,463	-	292,463	25,034	317,497
3221 Pension Obligation Bond					
3400 Other Funds Ltd	75,453	10,804	86,257	-	86,257
3230 Social Security Taxes					
3400 Other Funds Ltd	124,852	-	124,852	10,687	135,539
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	6,528	-	6,528	559	7,087
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	368	-	368	42	410
3260 Mass Transit Tax					
3400 Other Funds Ltd	8,224	1,568	9,792	838	10,630
3270 Flexible Benefits					
3400 Other Funds Ltd	316,800	-	316,800	36,300	353,100
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	825,112	12,372	837,484	73,508	910,992

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(10,110)	(6,513)	(16,623)	-	(16,623)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	2,447,050	5,859	2,452,909	213,208	2,666,117
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	4,693	197	4,890	1,575	6,465
4125 Out of State Travel					
3400 Other Funds Ltd	15,145	636	15,781	-	15,781
4150 Employee Training					
3400 Other Funds Ltd	12,336	518	12,854	1,425	14,279
4175 Office Expenses					
3200 Other Funds Non-Ltd	1,000	-	1,000	-	1,000
3400 Other Funds Ltd	12,485	524	13,009	2,835	15,844
All Funds	13,485	524	14,009	2,835	16,844
4200 Telecommunications					
3400 Other Funds Ltd	6,701	281	6,982	945	7,927
4225 State Gov. Service Charges					
8000 General Fund	46,644	103,985	150,629	-	150,629
3400 Other Funds Ltd	497,303	(57,284)	440,019	-	440,019
All Funds	543,947	46,701	590,648	-	590,648
4250 Data Processing					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	34,080	1,431	35,511	1,155	36,666
4275 Publicity and Publications					
3200 Other Funds Non-Ltd	175,000	-	175,000	-	175,000
4300 Professional Services					
3200 Other Funds Non-Ltd	9,126,576	-	9,126,576	-	9,126,576
3400 Other Funds Ltd	2,619,089	230,479	2,849,568	-	2,849,568
All Funds	11,745,665	230,479	11,976,144	-	11,976,144
4325 Attorney General					
3200 Other Funds Non-Ltd	130,696	-	130,696	-	130,696
3400 Other Funds Ltd	32,338	5,714	38,052	-	38,052
All Funds	163,034	5,714	168,748	-	168,748
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	278	12	290	215	505
4400 Dues and Subscriptions					
3400 Other Funds Ltd	899	38	937	-	937
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	55,671	2,338	58,009	-	58,009
4575 Agency Program Related S and S					
3200 Other Funds Non-Ltd	3,300,000	-	3,300,000	-	3,300,000
3400 Other Funds Ltd	1,122	47	1,169	-	1,169
All Funds	3,301,122	47	3,301,169	-	3,301,169
4650 Other Services and Supplies					
3200 Other Funds Non-Ltd	6,043,542	-	6,043,542	-	6,043,542

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	4,375,482	(4,265,643)	109,839	3,795,078	3,904,917
All Funds	10,419,024	(4,265,643)	6,153,381	3,795,078	9,948,459
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	588	25	613	4,300	4,913
4715 IT Expendable Property					
3400 Other Funds Ltd	7,046	296	7,342	2,500	9,842
TOTAL SERVICES & SUPPLIES					
8000 General Fund	46,644	103,985	150,629	-	150,629
3200 Other Funds Non-Ltd	18,776,814	-	18,776,814	-	18,776,814
3400 Other Funds Ltd	7,675,256	(4,080,391)	3,594,865	3,810,028	7,404,893
TOTAL SERVICES & SUPPLIES	**$26,498,714**	**($3,976,406)**	**$22,522,308**	**$3,810,028**	**$26,332,336**
SPECIAL PAYMENTS					
6030 Dist to Non-Gov Units					
3200 Other Funds Non-Ltd	5,996,320	-	5,996,320	-	5,996,320
6080 Loans Made - Other					
3200 Other Funds Non-Ltd	533,500,000	-	533,500,000	-	533,500,000
TOTAL SPECIAL PAYMENTS					
3200 Other Funds Non-Ltd	539,496,320	-	539,496,320	-	539,496,320
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	65,390,000	-	65,390,000	3,910,000	69,300,000
4430 Lottery Funds Debt Svc Ltd	21,103,410	-	21,103,410	-	21,103,410
3230 Other Funds Debt Svc Non-Ltd	267,810,000	-	267,810,000	-	267,810,000

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	354,303,410	-	354,303,410	3,910,000	358,213,410
7150 Interest - Bonds					
8030 General Fund Debt Svc	50,691,170	-	50,691,170	7,602,370	58,293,540
4430 Lottery Funds Debt Svc Ltd	7,340,210	-	7,340,210	-	7,340,210
3230 Other Funds Debt Svc Non-Ltd	56,365,922	-	56,365,922	-	56,365,922
All Funds	114,397,302	-	114,397,302	7,602,370	121,999,672
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
TOTAL DEBT SERVICE	**$468,700,712**	**-**	**$468,700,712**	**$11,512,370**	**$480,213,082**
TOTAL EXPENDITURES					
8000 General Fund	46,644	103,985	150,629	-	150,629
8030 General Fund Debt Svc	116,081,170	-	116,081,170	11,512,370	127,593,540
4430 Lottery Funds Debt Svc Ltd	28,443,620	-	28,443,620	-	28,443,620
3200 Other Funds Non-Ltd	558,273,134	-	558,273,134	-	558,273,134
3230 Other Funds Debt Svc Non-Ltd	324,175,922	-	324,175,922	-	324,175,922
3400 Other Funds Ltd	10,122,306	(4,074,532)	6,047,774	4,023,236	10,071,010
TOTAL EXPENDITURES	**$1,037,142,796**	**($3,970,547)**	**$1,033,172,249**	**$15,535,606**	**$1,048,707,855**
ENDING BALANCE					
3200 Other Funds Non-Ltd	408,108,589	-	408,108,589	-	408,108,589
3400 Other Funds Ltd	(1,369,101)	4,074,532	2,705,431	(347,462)	2,357,969
TOTAL ENDING BALANCE	**$406,739,488**	**$4,074,532**	**$410,814,020**	**($347,462)**	**$410,466,558**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	8	-	8	1	9
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	8.00	-	8.00	0.92	8.92

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
REVENUE CATEGORIES					
BOND SALES					
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000
AVAILABLE REVENUES					
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000
EXPENDITURES					
CAPITAL OUTLAY					
5900 Other Capital Outlay					
3020 Other Funds Cap Construct	-	-	-	275,000,000	275,000,000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(764,108,087)	(7,309)	8,447,200	(775,547,172)	2,999,194	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(518,718,349)	(39,574)	-	(525,192,888)	6,514,113	-
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	(343,486,380)	-	-	(343,500,000)	13,620	-
REVENUE CATEGORIES						
8000 General Fund	(764,108,087)	(7,309)	8,447,200	(775,547,172)	2,999,194	-
3400 Other Funds Ltd	(343,486,380)	-	-	(343,500,000)	13,620	-
6400 Federal Funds Ltd	(518,718,349)	(39,574)	-	(525,192,888)	6,514,113	-
TOTAL REVENUE CATEGORIES	**($1,626,312,816)**	**($46,883)**	**$8,447,200**	**($1,644,240,060)**	**$9,526,927**	**-**
AVAILABLE REVENUES						
8000 General Fund	(764,108,087)	(7,309)	8,447,200	(775,547,172)	2,999,194	-
3400 Other Funds Ltd	(343,486,380)	-	-	(343,500,000)	13,620	-
6400 Federal Funds Ltd	(518,718,349)	(39,574)	-	(525,192,888)	6,514,113	-
TOTAL AVAILABLE REVENUES	**($1,626,312,816)**	**($46,883)**	**$8,447,200**	**($1,644,240,060)**	**$9,526,927**	**-**
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	(183,120)	-	-	(183,120)	-	-
3160 Temporary Appointments						
3400 Other Funds Ltd	(448,688)	3,212	-	(451,900)	-	-
6400 Federal Funds Ltd	28	28	-	-	-	-
All Funds	(448,660)	3,240	-	(451,900)	-	-
3190 All Other Differential						
3400 Other Funds Ltd	516	516	-	-	-	-
6400 Federal Funds Ltd	6	6	-	-	-	-
All Funds	522	522	-	-	-	-
SALARIES & WAGES						
8000 General Fund	(183,120)	-	-	(183,120)	-	-
3400 Other Funds Ltd	(448,172)	3,728	-	(451,900)	-	-
6400 Federal Funds Ltd	34	34	-	-	-	-
TOTAL SALARIES & WAGES	**($631,258)**	**$3,762**	**-**	**($635,020)**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	(53)	-	-	(53)	-	-
3220 Public Employees Retire Cont						
8000 General Fund	(32,815)	-	-	(32,815)	-	-
3400 Other Funds Ltd	92	92	-	-	-	-
6400 Federal Funds Ltd	1	1	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
All Funds	(32,722)	93	-	(32,815)	-	-
3221 Pension Obligation Bond						
8000 General Fund	27,113	27,113	-	-	-	-
3400 Other Funds Ltd	205,061	205,061	-	-	-	-
6400 Federal Funds Ltd	43,077	43,077	-	-	-	-
All Funds	275,251	275,251	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	(14,009)	-	-	(14,009)	-	-
3400 Other Funds Ltd	(34,284)	286	-	(34,570)	-	-
6400 Federal Funds Ltd	2	2	-	-	-	-
All Funds	(48,291)	288	-	(48,579)	-	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	173	173	-	-	-	-
6400 Federal Funds Ltd	1	1	-	-	-	-
All Funds	174	174	-	-	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	(732)	-	-	(732)	-	-
3400 Other Funds Ltd	2	2	-	-	-	-
All Funds	(730)	2	-	(732)	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	(46)	-	-	(46)	-	-
3260 Mass Transit Tax						
8000 General Fund	2,020	3,119	-	(1,099)	-	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	21,710	21,710	-	-	-	-
All Funds	23,730	24,829	-	(1,099)	-	-
3270 Flexible Benefits						
8000 General Fund	(39,600)	-	-	(39,600)	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	(58,122)	30,232	-	(88,354)	-	-
3400 Other Funds Ltd	192,754	227,324	-	(34,570)	-	-
6400 Federal Funds Ltd	43,081	43,081	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$177,713**	**$300,637**	**-**	**($122,924)**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(37,541)	(37,541)	-	-	-	-
3400 Other Funds Ltd	(190,815)	(190,815)	-	-	-	-
6400 Federal Funds Ltd	(82,689)	(82,689)	-	-	-	-
All Funds	(311,045)	(311,045)	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	(278,783)	(7,309)	-	(271,474)	-	-
3400 Other Funds Ltd	(446,233)	40,237	-	(486,470)	-	-
6400 Federal Funds Ltd	(39,574)	(39,574)	-	-	-	-
TOTAL PERSONAL SERVICES	**($764,590)**	**($6,646)**	**-**	**($757,944)**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
8000 General Fund	(8,891)	-	-	(11,130)	2,239	-
3400 Other Funds Ltd	(10,594)	-	-	(28,004)	17,410	-
6400 Federal Funds Ltd	(66,181)	-	-	(70,324)	4,143	-
All Funds	(85,666)	-	-	(109,458)	23,792	-
4125 Out of State Travel						
8000 General Fund	(5,266)	-	-	(6,000)	734	-
3400 Other Funds Ltd	4,867	-	-	(3,043)	7,910	-
6400 Federal Funds Ltd	1,894	-	-	-	1,894	-
All Funds	1,495	-	-	(9,043)	10,538	-
4150 Employee Training						
8000 General Fund	(18,728)	-	-	(20,150)	1,422	-
3400 Other Funds Ltd	(24,160)	-	-	(34,570)	10,410	-
6400 Federal Funds Ltd	(96,426)	-	-	(99,900)	3,474	-
All Funds	(139,314)	-	-	(154,620)	15,306	-
4175 Office Expenses						
8000 General Fund	(15,332)	-	-	(19,901)	4,569	-
3400 Other Funds Ltd	(38,159)	-	-	(57,911)	19,752	-
6400 Federal Funds Ltd	(123,884)	-	-	(129,900)	6,016	-
All Funds	(177,375)	-	-	(207,712)	30,337	-
4200 Telecommunications						
8000 General Fund	(5,492)	-	-	(6,718)	1,226	-
3400 Other Funds Ltd	(11,202)	-	-	(20,406)	9,204	-
6400 Federal Funds Ltd	(36,146)	-	-	(38,248)	2,102	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
All Funds	(52,840)	-	-	(65,372)	12,532	-
4225 State Gov. Service Charges						
8000 General Fund	583,160	-	-	-	583,160	-
3400 Other Funds Ltd	866,782	-	-	-	866,782	-
6400 Federal Funds Ltd	628,308	-	-	-	628,308	-
All Funds	2,078,250	-	-	-	2,078,250	-
4250 Data Processing						
8000 General Fund	(7,025)	-	-	(7,856)	831	-
3400 Other Funds Ltd	19,719	-	-	(18,870)	38,589	-
6400 Federal Funds Ltd	(30,017)	-	-	(32,558)	2,541	-
All Funds	(17,323)	-	-	(59,284)	41,961	-
4275 Publicity and Publications						
8000 General Fund	(4,855)	-	-	(5,000)	145	-
3400 Other Funds Ltd	1,965	-	-	-	1,965	-
6400 Federal Funds Ltd	114	-	-	-	114	-
All Funds	(2,776)	-	-	(5,000)	2,224	-
4300 Professional Services						
8000 General Fund	(48,765,276)	-	-	(48,790,360)	25,084	-
3400 Other Funds Ltd	(103,020,475)	-	-	(103,451,125)	430,650	-
6400 Federal Funds Ltd	(4,063,519)	-	-	(4,500,000)	436,481	-
All Funds	(155,849,270)	-	-	(156,741,485)	892,215	-
4315 IT Professional Services						
8000 General Fund	(703,730)	-	-	(704,000)	270	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	9,725	-	-	(328)	10,053	-
6400 Federal Funds Ltd	(683,952)	-	-	(750,000)	66,048	-
All Funds	(1,377,957)	-	-	(1,454,328)	76,371	-
4325 Attorney General						
8000 General Fund	(85,654)	-	-	(98,435)	12,781	-
3400 Other Funds Ltd	355,668	-	-	(34,914)	390,582	-
6400 Federal Funds Ltd	4,503	-	-	-	4,503	-
All Funds	274,517	-	-	(133,349)	407,866	-
4375 Employee Recruitment and Develop						
8000 General Fund	(1,454)	-	-	(1,600)	146	-
3400 Other Funds Ltd	(4,016)	-	-	(4,702)	686	-
6400 Federal Funds Ltd	(14,564)	-	-	(14,800)	236	-
All Funds	(20,034)	-	-	(21,102)	1,068	-
4400 Dues and Subscriptions						
8000 General Fund	185	-	-	-	185	-
3400 Other Funds Ltd	(4,561)	-	-	(6,309)	1,748	-
6400 Federal Funds Ltd	809	-	-	-	809	-
All Funds	(3,567)	-	-	(6,309)	2,742	-
4425 Facilities Rental and Taxes						
8000 General Fund	3,633	-	-	-	3,633	-
3400 Other Funds Ltd	84,278	-	-	-	84,278	-
6400 Federal Funds Ltd	7,426	-	-	-	7,426	-
All Funds	95,337	-	-	-	95,337	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4475 Facilities Maintenance						
8000 General Fund	27	-	-	-	27	-
3400 Other Funds Ltd	641	-	-	-	641	-
6400 Federal Funds Ltd	123	-	-	-	123	-
All Funds	791	-	-	-	791	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	7,743	-	-	-	7,743	-
4650 Other Services and Supplies						
8000 General Fund	(422,557)	-	-	(440,566)	18,009	-
3400 Other Funds Ltd	(4,357,463)	-	-	(4,399,171)	41,708	-
6400 Federal Funds Ltd	(491,391)	-	-	(502,348)	10,957	-
All Funds	(5,271,411)	-	-	(5,342,085)	70,674	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	118	-	-	-	118	-
3400 Other Funds Ltd	4,333	-	-	-	4,333	-
6400 Federal Funds Ltd	153	-	-	-	153	-
All Funds	4,604	-	-	-	4,604	-
4715 IT Expendable Property						
8000 General Fund	(14,851)	-	-	(16,800)	1,949	-
3400 Other Funds Ltd	(31,751)	-	-	(52,070)	20,319	-
6400 Federal Funds Ltd	(151,910)	-	-	(155,400)	3,490	-
All Funds	(198,512)	-	-	(224,270)	25,758	-
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
8000 General Fund	(49,471,988)	-	-	(50,128,516)	656,528	-
3400 Other Funds Ltd	(106,146,660)	-	-	(108,111,423)	1,964,763	-
6400 Federal Funds Ltd	(5,114,660)	-	-	(6,293,478)	1,178,818	-
TOTAL SERVICES & SUPPLIES	**($160,733,308)**	**-**	**-**	**($164,533,417)**	**$3,800,109**	**-**
CAPITAL OUTLAY						
5550 Data Processing Software						
3400 Other Funds Ltd	4,190	-	-	-	4,190	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
6400 Federal Funds Ltd	31,818	-	-	-	31,818	-
6020 Dist to Counties						
8000 General Fund	714,878	-	-	-	714,878	-
3400 Other Funds Ltd	1,125,438	-	-	-	1,125,438	-
6400 Federal Funds Ltd	282,693	-	-	(920,000)	1,202,693	-
All Funds	2,123,009	-	-	(920,000)	3,043,009	-
6025 Dist to Other Gov Unit						
8000 General Fund	19,961	-	-	-	19,961	-
3400 Other Funds Ltd	28,912	-	-	-	28,912	-
All Funds	48,873	-	-	-	48,873	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	2,624,626	-	-	-	2,624,626	-
6035 Dist to Individuals						
3400 Other Funds Ltd	18,394	-	-	-	18,394	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
6400 Federal Funds Ltd	39,324	-	-	-	39,324	-
All Funds	57,718	-	-	-	57,718	-
6050 Dist to Non-Profit Organizations						
8000 General Fund	(184,772,272)	-	-	(185,803,679)	1,031,407	-
3400 Other Funds Ltd	(51,528,465)	-	9,204,375	(65,632,214)	4,899,374	-
6400 Federal Funds Ltd	(470,646,749)	-	-	(473,959,630)	3,312,881	-
All Funds	(706,947,486)	-	9,204,375	(725,395,523)	9,243,662	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	(343,486,380)	-	-	(343,500,000)	13,620	-
6080 Loans Made - Other						
3400 Other Funds Ltd	(4,082,784)	-	-	(6,200,000)	2,117,216	-
6085 Other Special Payments						
8000 General Fund	(186,833,503)	-	8,447,200	(195,843,503)	562,800	-
3400 Other Funds Ltd	(38,612,424)	-	57,700,000	(100,044,226)	3,731,802	-
6400 Federal Funds Ltd	(43,271,201)	-	-	(44,019,780)	748,579	-
All Funds	(268,717,128)	-	66,147,200	(339,907,509)	5,043,181	-
SPECIAL PAYMENTS						
8000 General Fund	(714,357,316)	-	8,447,200	(725,147,182)	2,342,666	-
3400 Other Funds Ltd	(90,426,303)	-	66,904,375	(171,876,440)	14,545,762	-
6400 Federal Funds Ltd	(513,564,115)	-	-	(518,899,410)	5,335,295	-
TOTAL SPECIAL PAYMENTS	**($1,318,347,734)**	**-**	**$75,351,575**	**($1,415,923,032)**	**$22,223,723**	**-**
EXPENDITURES						
8000 General Fund	(764,108,087)	(7,309)	8,447,200	(775,547,172)	2,999,194	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	(197,015,006)	40,237	66,904,375	(280,474,333)	16,514,715	-
6400 Federal Funds Ltd	(518,718,349)	(39,574)	-	(525,192,888)	6,514,113	-
TOTAL EXPENDITURES	**($1,479,841,442)**	**($6,646)**	**$75,351,575**	**($1,581,214,393)**	**$26,028,022**	**-**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(146,471,374)	(40,237)	(66,904,375)	(63,025,667)	(16,501,095)	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($146,471,374)**	**($40,237)**	**($66,904,375)**	**($63,025,667)**	**($16,501,095)**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(1)	-	-	(1)	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(1.00)	-	-	(1.00)	-	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(262,778,026)	(1,296)	-	(264,284,142)	1,755,492	(248,080)
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(469,574,260)	(47,980)	-	(473,629,220)	4,451,104	(348,164)
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	(30,973,525)	-	-	(30,987,145)	13,620	-
REVENUE CATEGORIES						
8000 General Fund	(262,778,026)	(1,296)	-	(264,284,142)	1,755,492	(248,080)
3400 Other Funds Ltd	(30,973,525)	-	-	(30,987,145)	13,620	-
6400 Federal Funds Ltd	(469,574,260)	(47,980)	-	(473,629,220)	4,451,104	(348,164)
TOTAL REVENUE CATEGORIES	**($763,325,811)**	**($49,276)**	**-**	**($768,900,507)**	**$6,220,216**	**($596,244)**
AVAILABLE REVENUES						
8000 General Fund	(262,778,026)	(1,296)	-	(264,284,142)	1,755,492	(248,080)
3400 Other Funds Ltd	(30,973,525)	-	-	(30,987,145)	13,620	-
6400 Federal Funds Ltd	(469,574,260)	(47,980)	-	(473,629,220)	4,451,104	(348,164)
TOTAL AVAILABLE REVENUES	**($763,325,811)**	**($49,276)**	**-**	**($768,900,507)**	**$6,220,216**	**($596,244)**
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	(328,344)	-	-	(183,120)	-	(145,224)
6400 Federal Funds Ltd	(244,872)	-	-	-	-	(244,872)
All Funds	(573,216)	-	-	(183,120)	-	(390,096)
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	(106)	-	-	(53)	-	(53)
6400 Federal Funds Ltd	(53)	-	-	-	-	(53)
All Funds	(159)	-	-	(53)	-	(106)
3220 Public Employees Retire Cont						
8000 General Fund	(58,839)	-	-	(32,815)	-	(26,024)
6400 Federal Funds Ltd	(43,881)	-	-	-	-	(43,881)
All Funds	(102,720)	-	-	(32,815)	-	(69,905)
3221 Pension Obligation Bond						
8000 General Fund	15,608	15,608	-	-	-	-
3400 Other Funds Ltd	37,961	37,961	-	-	-	-
6400 Federal Funds Ltd	(37,444)	(37,444)	-	-	-	-
All Funds	16,125	16,125	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	(25,119)	-	-	(14,009)	-	(11,110)
6400 Federal Funds Ltd	(18,733)	-	-	-	-	(18,733)
All Funds	(43,852)	-	-	(14,009)	-	(29,843)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3241 Paid Family Medical Leave Insurance						
8000 General Fund	(1,313)	-	-	(732)	-	(581)
6400 Federal Funds Ltd	(979)	-	-	-	-	(979)
All Funds	(2,292)	-	-	(732)	-	(1,560)
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	(92)	-	-	(46)	-	(46)
6400 Federal Funds Ltd	(46)	-	-	-	-	(46)
All Funds	(138)	-	-	(46)	-	(92)
3260 Mass Transit Tax						
8000 General Fund	(799)	1,171	-	(1,099)	-	(871)
3400 Other Funds Ltd	440	1,354	-	-	-	(914)
All Funds	(359)	2,525	-	(1,099)	-	(1,785)
3270 Flexible Benefits						
8000 General Fund	(79,200)	-	-	(39,600)	-	(39,600)
6400 Federal Funds Ltd	(39,600)	-	-	-	-	(39,600)
All Funds	(118,800)	-	-	(39,600)	-	(79,200)
OTHER PAYROLL EXPENSES						
8000 General Fund	(149,860)	16,779	-	(88,354)	-	(78,285)
3400 Other Funds Ltd	38,401	39,315	-	-	-	(914)
6400 Federal Funds Ltd	(140,736)	(37,444)	-	-	-	(103,292)
TOTAL OTHER PAYROLL EXPENSES	**($252,195)**	**$18,650**	**-**	**($88,354)**	**-**	**($182,491)**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
8000 General Fund	(18,075)	(18,075)	-	-	-	-
3400 Other Funds Ltd	(12,124)	(12,124)	-	-	-	-
6400 Federal Funds Ltd	(10,536)	(10,536)	-	-	-	-
All Funds	(40,735)	(40,735)	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	(496,279)	(1,296)	-	(271,474)	-	(223,509)
3400 Other Funds Ltd	26,277	27,191	-	-	-	(914)
6400 Federal Funds Ltd	(396,144)	(47,980)	-	-	-	(348,164)
TOTAL PERSONAL SERVICES	**($866,146)**	**($22,085)**	**-**	**($271,474)**	**-**	**($572,587)**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(5,163)	-	-	(4,392)	778	(1,549)
3400 Other Funds Ltd	(12,161)	-	-	(13,529)	1,368	-
6400 Federal Funds Ltd	(15,705)	-	-	(17,071)	1,366	-
All Funds	(33,029)	-	-	(34,992)	3,512	(1,549)
4125 Out of State Travel						
8000 General Fund	(5,380)	-	-	(6,000)	620	-
3400 Other Funds Ltd	832	-	-	-	832	-
6400 Federal Funds Ltd	1,229	-	-	-	1,229	-
All Funds	(3,319)	-	-	(6,000)	2,681	-
4150 Employee Training						
8000 General Fund	(12,939)	-	-	(12,050)	518	(1,407)
3400 Other Funds Ltd	(13,917)	-	-	(14,850)	933	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
6400 Federal Funds Ltd	(13,591)	-	-	(14,850)	1,259	-
All Funds	(40,447)	-	-	(41,750)	2,710	(1,407)
4175 Office Expenses						
8000 General Fund	(8,249)	-	-	(7,853)	2,375	(2,771)
3400 Other Funds Ltd	(22,821)	-	-	(24,192)	1,371	-
6400 Federal Funds Ltd	(28,401)	-	-	(30,527)	2,126	-
All Funds	(59,471)	-	-	(62,572)	5,872	(2,771)
4200 Telecommunications						
8000 General Fund	(2,936)	-	-	(2,651)	650	(935)
3400 Other Funds Ltd	(7,591)	-	-	(8,191)	600	-
6400 Federal Funds Ltd	(9,774)	-	-	(10,293)	519	-
All Funds	(20,301)	-	-	(21,135)	1,769	(935)
4250 Data Processing						
8000 General Fund	(3,989)	-	-	(3,100)	205	(1,094)
3400 Other Funds Ltd	(9,041)	-	-	(9,550)	509	-
6400 Federal Funds Ltd	(11,848)	-	-	(12,050)	202	-
All Funds	(24,878)	-	-	(24,700)	916	(1,094)
4275 Publicity and Publications						
8000 General Fund	145	-	-	-	145	-
3400 Other Funds Ltd	540	-	-	-	540	-
6400 Federal Funds Ltd	114	-	-	-	114	-
All Funds	799	-	-	-	799	-
4300 Professional Services						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
8000 General Fund	(47,699,094)	-	-	(47,704,360)	5,266	-
3400 Other Funds Ltd	(103,240,832)	-	-	(103,365,410)	124,578	-
6400 Federal Funds Ltd	223,647	-	-	-	223,647	-
All Funds	(150,716,279)	-	-	(151,069,770)	353,491	-
4315 IT Professional Services						
8000 General Fund	(699,906)	-	-	(700,000)	94	-
3400 Other Funds Ltd	32	-	-	-	32	-
6400 Federal Funds Ltd	48	-	-	-	48	-
All Funds	(699,826)	-	-	(700,000)	174	-
4325 Attorney General						
8000 General Fund	380	-	-	(10,000)	10,380	-
3400 Other Funds Ltd	(28,397)	-	-	(30,000)	1,603	-
6400 Federal Funds Ltd	220	-	-	-	220	-
All Funds	(27,797)	-	-	(40,000)	12,203	-
4375 Employee Recruitment and Develop						
8000 General Fund	(778)	-	-	(600)	30	(208)
3400 Other Funds Ltd	(2,162)	-	-	(2,200)	38	-
6400 Federal Funds Ltd	(2,200)	-	-	(2,200)	-	-
All Funds	(5,140)	-	-	(5,000)	68	(208)
4400 Dues and Subscriptions						
8000 General Fund	185	-	-	-	185	-
3400 Other Funds Ltd	76	-	-	-	76	-
6400 Federal Funds Ltd	809	-	-	-	809	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
All Funds	1,070	-	-	-	1,070	-
4425 Facilities Rental and Taxes						
8000 General Fund	(6,811)	-	-	-	2,711	(9,522)
3400 Other Funds Ltd	6,177	-	-	-	6,177	-
6400 Federal Funds Ltd	3,131	-	-	-	3,131	-
All Funds	2,497	-	-	-	12,019	(9,522)
4475 Facilities Maintenance						
8000 General Fund	27	-	-	-	27	-
3400 Other Funds Ltd	22	-	-	-	22	-
6400 Federal Funds Ltd	29	-	-	-	29	-
All Funds	78	-	-	-	78	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	88	-	-	-	88	-
4650 Other Services and Supplies						
8000 General Fund	(90,799)	-	-	(89,100)	3,198	(4,897)
3400 Other Funds Ltd	(50,222)	-	-	(51,700)	1,478	-
6400 Federal Funds Ltd	(50,906)	-	-	(51,699)	793	-
All Funds	(191,927)	-	-	(192,499)	5,469	(4,897)
4700 Expendable Prop 250 - 5000						
8000 General Fund	116	-	-	-	116	-
3400 Other Funds Ltd	133	-	-	-	133	-
6400 Federal Funds Ltd	40	-	-	-	40	-
All Funds	289	-	-	-	289	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4715 IT Expendable Property						
8000 General Fund	(7,870)	-	-	(6,300)	618	(2,188)
3400 Other Funds Ltd	(21,866)	-	-	(23,100)	1,234	-
6400 Federal Funds Ltd	(22,645)	-	-	(23,100)	455	-
All Funds	(52,381)	-	-	(52,500)	2,307	(2,188)
SERVICES & SUPPLIES						
8000 General Fund	(48,543,061)	-	-	(48,546,406)	27,916	(24,571)
3400 Other Funds Ltd	(103,401,110)	-	-	(103,542,722)	141,612	-
6400 Federal Funds Ltd	74,197	-	-	(161,790)	235,987	-
TOTAL SERVICES & SUPPLIES	**($151,869,974)**	**-**	**-**	**($152,250,918)**	**$405,515**	**($24,571)**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	714,878	-	-	-	714,878	-
3400 Other Funds Ltd	1,114,187	-	-	-	1,114,187	-
6400 Federal Funds Ltd	282,693	-	-	(920,000)	1,202,693	-
All Funds	2,111,758	-	-	(920,000)	3,031,758	-
6025 Dist to Other Gov Unit						
8000 General Fund	19,961	-	-	-	19,961	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	9,957	-	-	-	9,957	-
6035 Dist to Individuals						
3400 Other Funds Ltd	18,394	-	-	-	18,394	-
6050 Dist to Non-Profit Organizations						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
8000 General Fund	(124,987,145)	-	-	(125,966,262)	979,117	-
3400 Other Funds Ltd	(28,559,303)	-	9,204,375	(40,632,214)	2,868,536	-
6400 Federal Funds Ltd	(469,535,006)	-	-	(472,547,430)	3,012,424	-
All Funds	(623,081,454)	-	9,204,375	(639,145,906)	6,860,077	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	(31,486,380)	-	-	(31,500,000)	13,620	-
6085 Other Special Payments						
8000 General Fund	(58,000,000)	-	-	(58,000,000)	-	-
3400 Other Funds Ltd	15,205	-	-	-	15,205	-
All Funds	(57,984,795)	-	-	(58,000,000)	15,205	-
SPECIAL PAYMENTS						
8000 General Fund	(213,738,686)	-	-	(215,466,262)	1,727,576	-
3400 Other Funds Ltd	(27,401,560)	-	9,204,375	(40,632,214)	4,026,279	-
6400 Federal Funds Ltd	(469,252,313)	-	-	(473,467,430)	4,215,117	-
TOTAL SPECIAL PAYMENTS	**($710,392,559)**	**-**	**$9,204,375**	**($729,565,906)**	**$9,968,972**	**-**
EXPENDITURES						
8000 General Fund	(262,778,026)	(1,296)	-	(264,284,142)	1,755,492	(248,080)
3400 Other Funds Ltd	(130,776,393)	27,191	9,204,375	(144,174,936)	4,167,891	(914)
6400 Federal Funds Ltd	(469,574,260)	(47,980)	-	(473,629,220)	4,451,104	(348,164)
TOTAL EXPENDITURES	**($863,128,679)**	**($22,085)**	**$9,204,375**	**($882,088,298)**	**$10,374,487**	**($597,158)**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	99,802,868	(27,191)	(9,204,375)	113,187,791	(4,154,271)	914
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$99,802,868**	**($27,191)**	**($9,204,375)**	**$113,187,791**	**($4,154,271)**	**$914**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(3)	-	-	(1)	-	(2)
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(3.00)	-	-	(1.00)	-	(2.00)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	9,016,973	5,109	8,447,200	-	564,664	
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	39,884	(4)	-	-	39,888	
REVENUE CATEGORIES						
8000 General Fund	9,016,973	5,109	8,447,200	-	564,664	
6400 Federal Funds Ltd	39,884	(4)	-	-	39,888	
TOTAL REVENUE CATEGORIES	**$9,056,857**	**$5,105**	**$8,447,200**	**-**	**$604,552**	
AVAILABLE REVENUES						
8000 General Fund	9,016,973	5,109	8,447,200	-	564,664	
6400 Federal Funds Ltd	39,884	(4)	-	-	39,888	
TOTAL AVAILABLE REVENUES	**$9,056,857**	**$5,105**	**$8,447,200**	**-**	**$604,552**	
EXPENDITURES						
PERSONAL SERVICES						
OTHER PAYROLL EXPENSES						
3221 Pension Obligation Bond						
8000 General Fund	5,748	5,748	-	-	-	
3400 Other Funds Ltd	1,912	1,912	-	-	-	
6400 Federal Funds Ltd	145	145	-	-	-	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
All Funds	7,805	7,805	-	-	-	
3260 Mass Transit Tax						
8000 General Fund	706	706	-	-	-	
3400 Other Funds Ltd	676	676	-	-	-	
All Funds	1,382	1,382	-	-	-	
OTHER PAYROLL EXPENSES						
8000 General Fund	6,454	6,454	-	-	-	
3400 Other Funds Ltd	2,588	2,588	-	-	-	
6400 Federal Funds Ltd	145	145	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	**$9,187**	**$9,187**	**-**	**-**	**-**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(1,345)	(1,345)	-	-	-	
3400 Other Funds Ltd	(6,282)	(6,282)	-	-	-	
6400 Federal Funds Ltd	(149)	(149)	-	-	-	
All Funds	(7,776)	(7,776)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	5,109	5,109	-	-	-	
3400 Other Funds Ltd	(3,694)	(3,694)	-	-	-	
6400 Federal Funds Ltd	(4)	(4)	-	-	-	
TOTAL PERSONAL SERVICES	**$1,411**	**$1,411**	**-**	**-**	**-**	
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
4100 Instate Travel						
8000 General Fund	215	-	-	-	215	
3400 Other Funds Ltd	1,183	-	-	-	1,183	
6400 Federal Funds Ltd	23	-	-	-	23	
All Funds	1,421	-	-	-	1,421	
4125 Out of State Travel						
3400 Other Funds Ltd	636	-	-	-	636	
6400 Federal Funds Ltd	68	-	-	-	68	
All Funds	704	-	-	-	704	
4150 Employee Training						
8000 General Fund	74	-	-	-	74	
3400 Other Funds Ltd	565	-	-	-	565	
6400 Federal Funds Ltd	14	-	-	-	14	
All Funds	653	-	-	-	653	
4175 Office Expenses						
8000 General Fund	275	-	-	-	275	
3400 Other Funds Ltd	610	-	-	-	610	
6400 Federal Funds Ltd	14	-	-	-	14	
All Funds	899	-	-	-	899	
4200 Telecommunications						
8000 General Fund	62	-	-	-	62	
3400 Other Funds Ltd	428	-	-	-	428	
6400 Federal Funds Ltd	23	-	-	-	23	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
All Funds	513	-	-	-	513	
4250 Data Processing						
8000 General Fund	25	-	-	-	25	
3400 Other Funds Ltd	1,807	-	-	-	1,807	
6400 Federal Funds Ltd	23	-	-	-	23	
All Funds	1,855	-	-	-	1,855	
4300 Professional Services						
3400 Other Funds Ltd	7,312	-	-	-	7,312	
4315 IT Professional Services						
3400 Other Funds Ltd	8,723	-	-	-	8,723	
4325 Attorney General						
3400 Other Funds Ltd	774	-	-	-	774	
6400 Federal Funds Ltd	240	-	-	-	240	
All Funds	1,014	-	-	-	1,014	
4375 Employee Recruitment and Develop						
8000 General Fund	7	-	-	-	7	
3400 Other Funds Ltd	23	-	-	-	23	
All Funds	30	-	-	-	30	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	15	-	-	-	15	
4425 Facilities Rental and Taxes						
8000 General Fund	922	-	-	-	922	
3400 Other Funds Ltd	4,192	-	-	-	4,192	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
All Funds	5,114	-	-	-	5,114	
4475 Facilities Maintenance						
3400 Other Funds Ltd	9	-	-	-	9	
4650 Other Services and Supplies						
8000 General Fund	102	-	-	-	102	
3400 Other Funds Ltd	404	-	-	-	404	
6400 Federal Funds Ltd	68	-	-	-	68	
All Funds	574	-	-	-	574	
4700 Expendable Prop 250 - 5000						
8000 General Fund	2	-	-	-	2	
3400 Other Funds Ltd	19	-	-	-	19	
6400 Federal Funds Ltd	23	-	-	-	23	
All Funds	44	-	-	-	44	
4715 IT Expendable Property						
8000 General Fund	180	-	-	-	180	
3400 Other Funds Ltd	565	-	-	-	565	
6400 Federal Funds Ltd	68	-	-	-	68	
All Funds	813	-	-	-	813	
SERVICES & SUPPLIES						
8000 General Fund	1,864	-	-	-	1,864	
3400 Other Funds Ltd	27,265	-	-	-	27,265	
6400 Federal Funds Ltd	564	-	-	-	564	
TOTAL SERVICES & SUPPLIES	**$29,693**	**-**	**-**	**-**	**$29,693**	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
SPECIAL PAYMENTS						
6035 Dist to Individuals						
6400 Federal Funds Ltd	39,324	-	-	-	39,324	
6085 Other Special Payments						
8000 General Fund	9,010,000	-	8,447,200	-	562,800	
3400 Other Funds Ltd	(3,400,000)	-	-	(3,400,000)	-	
All Funds	5,610,000	-	8,447,200	(3,400,000)	562,800	
SPECIAL PAYMENTS						
8000 General Fund	9,010,000	-	8,447,200	-	562,800	
3400 Other Funds Ltd	(3,400,000)	-	-	(3,400,000)	-	
6400 Federal Funds Ltd	39,324	-	-	-	39,324	
TOTAL SPECIAL PAYMENTS	**$5,649,324**	**-**	**$8,447,200**	**($3,400,000)**	**$602,124**	
EXPENDITURES						
8000 General Fund	9,016,973	5,109	8,447,200	-	564,664	
3400 Other Funds Ltd	(3,376,429)	(3,694)	-	(3,400,000)	27,265	
6400 Federal Funds Ltd	39,884	(4)	-	-	39,888	
TOTAL EXPENDITURES	**$5,680,428**	**$1,411**	**$8,447,200**	**($3,400,000)**	**$631,817**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	3,376,429	3,694	-	3,400,000	(27,265)	
6400 Federal Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	**$3,376,429**	**$3,694**	**-**	**$3,400,000**	**($27,265)**	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(359,980,947)	2,449	-	(360,000,000)	16,604	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	278,115	4,809	-	-	305,215	(31,909)
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	(295,320,975)	-	-	(295,320,975)	-	-
REVENUE CATEGORIES						
8000 General Fund	(359,980,947)	2,449	-	(360,000,000)	16,604	-
3400 Other Funds Ltd	(295,320,975)	-	-	(295,320,975)	-	-
6400 Federal Funds Ltd	278,115	4,809	-	-	305,215	(31,909)
TOTAL REVENUE CATEGORIES	**($655,023,807)**	**$7,258**	**-**	**($655,320,975)**	**$321,819**	**($31,909)**
AVAILABLE REVENUES						
8000 General Fund	(359,980,947)	2,449	-	(360,000,000)	16,604	-
3400 Other Funds Ltd	(295,320,975)	-	-	(295,320,975)	-	-
6400 Federal Funds Ltd	278,115	4,809	-	-	305,215	(31,909)
TOTAL AVAILABLE REVENUES	**($655,023,807)**	**$7,258**	**-**	**($655,320,975)**	**$321,819**	**($31,909)**
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	(136,061)	-	-	-	-	(136,061)
6400 Federal Funds Ltd	(19,027)	-	-	-	-	(19,027)
All Funds	(155,088)	-	-	-	-	(155,088)
3160 Temporary Appointments						
3400 Other Funds Ltd	(451,900)	-	-	(451,900)	-	-
3190 All Other Differential						
3400 Other Funds Ltd	73	73	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	(587,888)	73	-	(451,900)	-	(136,061)
6400 Federal Funds Ltd	(19,027)	-	-	-	-	(19,027)
TOTAL SALARIES & WAGES	**($606,915)**	**$73**	**-**	**($451,900)**	**-**	**($155,088)**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	(42)	-	-	-	-	(42)
6400 Federal Funds Ltd	(11)	-	-	-	-	(11)
All Funds	(53)	-	-	-	-	(53)
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	(24,368)	13	-	-	-	(24,381)
6400 Federal Funds Ltd	(3,410)	-	-	-	-	(3,410)
All Funds	(27,778)	13	-	-	-	(27,791)
3221 Pension Obligation Bond						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
8000 General Fund	45	45	-	-	-	-
3400 Other Funds Ltd	58,554	58,554	-	-	-	-
6400 Federal Funds Ltd	10,839	10,839	-	-	-	-
All Funds	69,438	69,438	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	(44,972)	6	-	(34,570)	-	(10,408)
6400 Federal Funds Ltd	(1,456)	-	-	-	-	(1,456)
All Funds	(46,428)	6	-	(34,570)	-	(11,864)
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	(545)	-	-	-	-	(545)
6400 Federal Funds Ltd	(76)	-	-	-	-	(76)
All Funds	(621)	-	-	-	-	(621)
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	(37)	-	-	-	-	(37)
6400 Federal Funds Ltd	(9)	-	-	-	-	(9)
All Funds	(46)	-	-	-	-	(46)
3260 Mass Transit Tax						
8000 General Fund	19	19	-	-	-	-
3400 Other Funds Ltd	5,237	6,053	-	-	-	(816)
All Funds	5,256	6,072	-	-	-	(816)
3270 Flexible Benefits						
3400 Other Funds Ltd	(31,680)	-	-	-	-	(31,680)
6400 Federal Funds Ltd	(7,920)	-	-	-	-	(7,920)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
All Funds	(39,600)	-	-	-	-	(39,600)
OTHER PAYROLL EXPENSES						
8000 General Fund	64	64	-	-	-	-
3400 Other Funds Ltd	(37,853)	64,626	-	(34,570)	-	(67,909)
6400 Federal Funds Ltd	(2,043)	10,839	-	-	-	(12,882)
TOTAL OTHER PAYROLL EXPENSES	**($39,832)**	**$75,529**	**-**	**($34,570)**	**-**	**($80,791)**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	2,385	2,385	-	-	-	-
3400 Other Funds Ltd	(66,870)	(66,870)	-	-	-	-
6400 Federal Funds Ltd	(6,030)	(6,030)	-	-	-	-
All Funds	(70,515)	(70,515)	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	2,449	2,449	-	-	-	-
3400 Other Funds Ltd	(692,611)	(2,171)	-	(486,470)	-	(203,970)
6400 Federal Funds Ltd	(27,100)	4,809	-	-	-	(31,909)
TOTAL PERSONAL SERVICES	**($717,262)**	**$5,087**	**-**	**($486,470)**	**-**	**($235,879)**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	250	-	-	-	250	-
3400 Other Funds Ltd	4,004	-	-	(4,391)	8,395	-
6400 Federal Funds Ltd	471	-	-	-	471	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
All Funds	4,725	-	-	(4,391)	9,116	-
4125 Out of State Travel						
8000 General Fund	114	-	-	-	114	-
3400 Other Funds Ltd	2,900	-	-	-	2,900	-
6400 Federal Funds Ltd	339	-	-	-	339	-
All Funds	3,353	-	-	-	3,353	-
4150 Employee Training						
8000 General Fund	91	-	-	-	91	-
3400 Other Funds Ltd	(2,259)	-	-	(5,400)	3,141	-
6400 Federal Funds Ltd	302	-	-	-	302	-
All Funds	(1,866)	-	-	(5,400)	3,534	-
4175 Office Expenses						
8000 General Fund	227	-	-	-	227	-
3400 Other Funds Ltd	(4,176)	-	-	(7,854)	3,678	-
6400 Federal Funds Ltd	220	-	-	-	220	-
All Funds	(3,729)	-	-	(7,854)	4,125	-
4200 Telecommunications						
3400 Other Funds Ltd	(299)	-	-	(2,661)	2,362	-
6400 Federal Funds Ltd	88	-	-	-	88	-
All Funds	(211)	-	-	(2,661)	2,450	-
4250 Data Processing						
3400 Other Funds Ltd	1,813	-	-	(3,100)	4,913	-
6400 Federal Funds Ltd	86	-	-	-	86	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
All Funds	1,899	-	-	(3,100)	4,999	-
4275 Publicity and Publications						
3400 Other Funds Ltd	769	-	-	-	769	-
4300 Professional Services						
8000 General Fund	14,538	-	-	-	14,538	-
3400 Other Funds Ltd	15,398	-	-	-	15,398	-
6400 Federal Funds Ltd	1,634	-	-	-	1,634	-
All Funds	31,570	-	-	-	31,570	-
4315 IT Professional Services						
3400 Other Funds Ltd	901	-	-	-	901	-
4325 Attorney General						
8000 General Fund	634	-	-	-	634	-
3400 Other Funds Ltd	354,677	-	-	-	354,677	-
6400 Federal Funds Ltd	509	-	-	-	509	-
All Funds	355,820	-	-	-	355,820	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	(657)	-	-	(800)	143	-
6400 Federal Funds Ltd	17	-	-	-	17	-
All Funds	(640)	-	-	(800)	160	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	75	-	-	-	75	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	20,092	-	-	-	20,092	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
6400 Federal Funds Ltd	416	-	-	-	416	-
All Funds	20,508	-	-	-	20,508	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	19	-	-	-	19	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	44	-	-	-	44	-
4650 Other Services and Supplies						
8000 General Fund	750	-	-	-	750	-
3400 Other Funds Ltd	(4,990)	-	-	(18,800)	13,810	-
6400 Federal Funds Ltd	405	-	-	-	405	-
All Funds	(3,835)	-	-	(18,800)	14,965	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	388	-	-	-	388	-
6400 Federal Funds Ltd	71	-	-	-	71	-
All Funds	459	-	-	-	459	-
4715 IT Expendable Property						
3400 Other Funds Ltd	(4,889)	-	-	(8,400)	3,511	-
6400 Federal Funds Ltd	200	-	-	-	200	-
All Funds	(4,689)	-	-	(8,400)	3,711	-
SERVICES & SUPPLIES						
8000 General Fund	16,604	-	-	-	16,604	-
3400 Other Funds Ltd	383,810	-	-	(51,406)	435,216	-
6400 Federal Funds Ltd	4,758	-	-	-	4,758	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
TOTAL SERVICES & SUPPLIES	**$405,172**	**-**	**-**	**($51,406)**	**$456,578**	**-**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	28,912	-	-	-	28,912	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	2,614,669	-	-	-	2,614,669	-
6050 Dist to Non-Profit Organizations						
8000 General Fund	(30,000,000)	-	-	(30,000,000)	-	-
3400 Other Funds Ltd	(23,468,873)	-	-	(25,000,000)	1,531,127	-
6400 Federal Funds Ltd	300,457	-	-	-	300,457	-
All Funds	(53,168,416)	-	-	(55,000,000)	1,831,584	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	(295,000,000)	-	-	(295,000,000)	-	-
6080 Loans Made - Other						
3400 Other Funds Ltd	1,873,616	-	-	-	1,873,616	-
6085 Other Special Payments						
8000 General Fund	(35,000,000)	-	-	(35,000,000)	-	-
3400 Other Funds Ltd	(5,257,251)	-	57,700,000	(66,644,226)	3,686,975	-
All Funds	(40,257,251)	-	57,700,000	(101,644,226)	3,686,975	-
SPECIAL PAYMENTS						
8000 General Fund	(360,000,000)	-	-	(360,000,000)	-	-
3400 Other Funds Ltd	(24,208,927)	-	57,700,000	(91,644,226)	9,735,299	-
6400 Federal Funds Ltd	300,457	-	-	-	300,457	-

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
TOTAL SPECIAL PAYMENTS	**($383,908,470)**	**-**	**$57,700,000**	**($451,644,226)**	**$10,035,756**	**-**
EXPENDITURES						
8000 General Fund	(359,980,947)	2,449	-	(360,000,000)	16,604	-
3400 Other Funds Ltd	(24,517,728)	(2,171)	57,700,000	(92,182,102)	10,170,515	(203,970)
6400 Federal Funds Ltd	278,115	4,809	-	-	305,215	(31,909)
TOTAL EXPENDITURES	**($384,220,560)**	**$5,087**	**$57,700,000**	**($452,182,102)**	**$10,492,334**	**($235,879)**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(270,803,247)	2,171	(57,700,000)	(203,138,873)	(10,170,515)	203,970
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($270,803,247)**	**$2,171**	**($57,700,000)**	**($203,138,873)**	**($10,170,515)**	**$203,970**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(1)	-	-	-	-	(1)
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(1.00)	-	-	-	-	(1.00)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(90,332,625)	(12,846)	(90,395,952)	76,173		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(49,430,663)	(62,118)	(50,367,033)	998,488		
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	(17,000,000)	-	(17,000,000)	-		
REVENUE CATEGORIES						
8000 General Fund	(90,332,625)	(12,846)	(90,395,952)	76,173		
3400 Other Funds Ltd	(17,000,000)	-	(17,000,000)	-		
6400 Federal Funds Ltd	(49,430,663)	(62,118)	(50,367,033)	998,488		
TOTAL REVENUE CATEGORIES	**($156,763,288)**	**($74,964)**	**($157,762,985)**	**$1,074,661**		
AVAILABLE REVENUES						
8000 General Fund	(90,332,625)	(12,846)	(90,395,952)	76,173		
3400 Other Funds Ltd	(17,000,000)	-	(17,000,000)	-		
6400 Federal Funds Ltd	(49,430,663)	(62,118)	(50,367,033)	998,488		
TOTAL AVAILABLE REVENUES	**($156,763,288)**	**($74,964)**	**($157,762,985)**	**$1,074,661**		
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
OTHER PAYROLL EXPENSES						
3221 Pension Obligation Bond						
8000 General Fund	(1,222)	(1,222)	-	-		
3400 Other Funds Ltd	19,271	19,271	-	-		
6400 Federal Funds Ltd	(45,497)	(45,497)	-	-		
All Funds	(27,448)	(27,448)	-	-		
3260 Mass Transit Tax						
8000 General Fund	165	165	-	-		
3400 Other Funds Ltd	3,007	3,007	-	-		
All Funds	3,172	3,172	-	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	(1,057)	(1,057)	-	-		
3400 Other Funds Ltd	22,278	22,278	-	-		
6400 Federal Funds Ltd	(45,497)	(45,497)	-	-		
TOTAL OTHER PAYROLL EXPENSES	**($24,276)**	**($24,276)**	**-**	**-**		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(11,789)	(11,789)	-	-		
3400 Other Funds Ltd	(20,129)	(20,129)	-	-		
6400 Federal Funds Ltd	(16,621)	(16,621)	-	-		
All Funds	(48,539)	(48,539)	-	-		
PERSONAL SERVICES						
8000 General Fund	(12,846)	(12,846)	-	-		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	2,149	2,149	-	-		
6400 Federal Funds Ltd	(62,118)	(62,118)	-	-		
TOTAL PERSONAL SERVICES	**($72,815)**	**($72,815)**	**-**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(3,802)	-	(4,471)	669		
3400 Other Funds Ltd	1,172	-	-	1,172		
6400 Federal Funds Ltd	(23,818)	-	(24,200)	382		
All Funds	(26,448)	-	(28,671)	2,223		
4125 Out of State Travel						
3400 Other Funds Ltd	623	-	-	623		
4150 Employee Training						
8000 General Fund	(4,946)	-	(5,400)	454		
3400 Other Funds Ltd	1,084	-	-	1,084		
6400 Federal Funds Ltd	(31,050)	-	(31,050)	-		
All Funds	(34,912)	-	(36,450)	1,538		
4175 Office Expenses						
8000 General Fund	(6,889)	-	(7,995)	1,106		
3400 Other Funds Ltd	1,963	-	-	1,963		
6400 Federal Funds Ltd	(46,874)	-	(47,420)	546		
All Funds	(51,800)	-	(55,415)	3,615		
4200 Telecommunications						
8000 General Fund	(2,383)	-	(2,700)	317		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	768	-	-	768		
6400 Federal Funds Ltd	(9,931)	-	(10,352)	421		
All Funds	(11,546)	-	(13,052)	1,506		
4250 Data Processing						
8000 General Fund	(2,784)	-	(3,156)	372		
3400 Other Funds Ltd	577	-	-	577		
6400 Federal Funds Ltd	1,002	-	-	1,002		
All Funds	(1,205)	-	(3,156)	1,951		
4275 Publicity and Publications						
8000 General Fund	(5,000)	-	(5,000)	-		
3400 Other Funds Ltd	143	-	-	143		
All Funds	(4,857)	-	(5,000)	143		
4300 Professional Services						
8000 General Fund	(275,720)	-	(281,000)	5,280		
3400 Other Funds Ltd	20,937	-	-	20,937		
6400 Federal Funds Ltd	(4,288,800)	-	(4,500,000)	211,200		
All Funds	(4,543,583)	-	(4,781,000)	237,417		
4315 IT Professional Services						
8000 General Fund	(3,824)	-	(4,000)	176		
3400 Other Funds Ltd	87	-	-	87		
All Funds	(3,737)	-	(4,000)	263		
4325 Attorney General						
8000 General Fund	(84,258)	-	(86,025)	1,767		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	4,957	-	-	4,957		
All Funds	(79,301)	-	(86,025)	6,724		
4375 Employee Recruitment and Develop						
8000 General Fund	(533)	-	(600)	67		
3400 Other Funds Ltd	64	-	-	64		
6400 Federal Funds Ltd	(4,600)	-	(4,600)	-		
All Funds	(5,069)	-	(5,200)	131		
4400 Dues and Subscriptions						
3400 Other Funds Ltd	72	-	-	72		
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	4,546	-	-	4,546		
4475 Facilities Maintenance						
3400 Other Funds Ltd	25	-	-	25		
4650 Other Services and Supplies						
8000 General Fund	(295,416)	-	(308,385)	12,969		
3400 Other Funds Ltd	8,357	-	-	8,357		
6400 Federal Funds Ltd	(264,591)	-	(269,131)	4,540		
All Funds	(551,650)	-	(577,516)	25,866		
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	188	-	-	188		
4715 IT Expendable Property						
8000 General Fund	(5,594)	-	(6,300)	706		
3400 Other Funds Ltd	1,484	-	-	1,484		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	(48,300)	-	(48,300)	-		
All Funds	(52,410)	-	(54,600)	2,190		
SERVICES & SUPPLIES						
8000 General Fund	(691,149)	-	(715,032)	23,883		
3400 Other Funds Ltd	47,047	-	-	47,047		
6400 Federal Funds Ltd	(4,716,962)	-	(4,935,053)	218,091		
TOTAL SERVICES & SUPPLIES	**($5,361,064)**	**-**	**($5,650,085)**	**$289,021**		
SPECIAL PAYMENTS						
6015 Dist to Cities						
6400 Federal Funds Ltd	31,818	-	-	31,818		
6020 Dist to Counties						
3400 Other Funds Ltd	11,251	-	-	11,251		
6050 Dist to Non-Profit Organizations						
8000 General Fund	(29,785,127)	-	(29,837,417)	52,290		
3400 Other Funds Ltd	499,711	-	-	499,711		
6400 Federal Funds Ltd	(1,412,200)	-	(1,412,200)	-		
All Funds	(30,697,616)	-	(31,249,617)	552,001		
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	(17,000,000)	-	(17,000,000)	-		
6080 Loans Made - Other						
3400 Other Funds Ltd	(5,956,400)	-	(6,200,000)	243,600		
6085 Other Special Payments						
8000 General Fund	(42,843,503)	-	(42,843,503)	-		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	29,622	-	-	29,622		
6400 Federal Funds Ltd	(43,271,201)	-	(44,019,780)	748,579		
All Funds	(86,085,082)	-	(86,863,283)	778,201		
SPECIAL PAYMENTS						
8000 General Fund	(89,628,630)	-	(89,680,920)	52,290		
3400 Other Funds Ltd	(5,415,816)	-	(6,200,000)	784,184		
6400 Federal Funds Ltd	(44,651,583)	-	(45,431,980)	780,397		
TOTAL SPECIAL PAYMENTS	**($139,696,029)**	**-**	**($141,312,900)**	**$1,616,871**		
EXPENDITURES						
8000 General Fund	(90,332,625)	(12,846)	(90,395,952)	76,173		
3400 Other Funds Ltd	(5,366,620)	2,149	(6,200,000)	831,231		
6400 Federal Funds Ltd	(49,430,663)	(62,118)	(50,367,033)	998,488		
TOTAL EXPENDITURES	**($145,129,908)**	**($72,815)**	**($146,962,985)**	**$1,905,892**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(11,633,380)	(2,149)	(10,800,000)	(831,231)		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**($11,633,380)**	**($2,149)**	**($10,800,000)**	**($831,231)**		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
EXPENDITURES						
PERSONAL SERVICES						
OTHER PAYROLL EXPENSES						
3221 Pension Obligation Bond						
3400 Other Funds Ltd	(47,377)	(47,377)	-			
3260 Mass Transit Tax						
3400 Other Funds Ltd	(5,164)	(5,164)	-			
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(52,541)	(52,541)	-			
TOTAL OTHER PAYROLL EXPENSES	**($52,541)**	**($52,541)**	**-**			
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	(1,938)	-	(1,938)			
4125 Out of State Travel						
3400 Other Funds Ltd	(3,043)	-	(3,043)			
4150 Employee Training						
3400 Other Funds Ltd	(4,870)	-	(4,870)			
4175 Office Expenses						
3400 Other Funds Ltd	(11,298)	-	(11,298)			
4200 Telecommunications						
3400 Other Funds Ltd	(4,617)	-	(4,617)			
4250 Data Processing						
3400 Other Funds Ltd	(470)	-	(470)			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
4300 Professional Services						
3400 Other Funds Ltd	(85,715)	-	(85,715)			
4315 IT Professional Services						
3400 Other Funds Ltd	(328)	-	(328)			
4325 Attorney General						
3400 Other Funds Ltd	(114)	-	(114)			
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	(302)	-	(302)			
4400 Dues and Subscriptions						
3400 Other Funds Ltd	(6,309)	-	(6,309)			
4650 Other Services and Supplies						
3400 Other Funds Ltd	(25,700)	-	(25,700)			
4715 IT Expendable Property						
3400 Other Funds Ltd	(5,870)	-	(5,870)			
SERVICES & SUPPLIES						
3400 Other Funds Ltd	(150,574)	-	(150,574)			
TOTAL SERVICES & SUPPLIES	**($150,574)**	**-**	**($150,574)**			
EXPENDITURES						
3400 Other Funds Ltd	(203,115)	(52,541)	(150,574)			
TOTAL EXPENDITURES	**($203,115)**	**($52,541)**	**($150,574)**			
ENDING BALANCE						
3400 Other Funds Ltd	203,115	52,541	150,574			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
TOTAL ENDING BALANCE	**$203,115**	**$52,541**	**$150,574**			

Description	Total Essential Packages	Pkg: 060 Technical Adjustments Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	865,847	865,847				
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	3,075,934	3,075,934				
REVENUE CATEGORIES						
8000 General Fund	865,847	865,847				
6400 Federal Funds Ltd	3,075,934	3,075,934				
TOTAL REVENUE CATEGORIES	**$3,941,781**	**$3,941,781**				
AVAILABLE REVENUES						
8000 General Fund	865,847	865,847				
6400 Federal Funds Ltd	3,075,934	3,075,934				
TOTAL AVAILABLE REVENUES	**$3,941,781**	**$3,941,781**				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	509,784	509,784				
3400 Other Funds Ltd	367,944	367,944				
6400 Federal Funds Ltd	1,417,440	1,417,440				

Description	Total Essential Packages	Pkg: 060 Technical Adjustments Priority: 00				
All Funds	2,295,168	2,295,168				
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	159	159				
3400 Other Funds Ltd	106	106				
6400 Federal Funds Ltd	424	424				
All Funds	689	689				
3220 Public Employees Retire Cont						
8000 General Fund	91,353	91,353				
3400 Other Funds Ltd	65,936	65,936				
6400 Federal Funds Ltd	254,005	254,005				
All Funds	411,294	411,294				
3230 Social Security Taxes						
8000 General Fund	38,999	38,999				
3400 Other Funds Ltd	28,148	28,148				
6400 Federal Funds Ltd	108,436	108,436				
All Funds	175,583	175,583				
3241 Paid Family Medical Leave Insurance						
8000 General Fund	2,039	2,039				
3400 Other Funds Ltd	1,471	1,471				
6400 Federal Funds Ltd	5,667	5,667				
All Funds	9,177	9,177				
3250 Workers Comp. Assess. (WCD)						

Description	Total Essential Packages	Pkg: 060 Technical Adjustments Priority: 00				
8000 General Fund	138	138				
3400 Other Funds Ltd	92	92				
6400 Federal Funds Ltd	368	368				
All Funds	598	598				
3260 Mass Transit Tax						
8000 General Fund	3,058	3,058				
3400 Other Funds Ltd	2,207	2,207				
All Funds	5,265	5,265				
3270 Flexible Benefits						
8000 General Fund	118,800	118,800				
3400 Other Funds Ltd	79,200	79,200				
6400 Federal Funds Ltd	316,800	316,800				
All Funds	514,800	514,800				
OTHER PAYROLL EXPENSES						
8000 General Fund	254,546	254,546				
3400 Other Funds Ltd	177,160	177,160				
6400 Federal Funds Ltd	685,700	685,700				
TOTAL OTHER PAYROLL EXPENSES	**$1,117,406**	**$1,117,406**				
PERSONAL SERVICES						
8000 General Fund	764,330	764,330				
3400 Other Funds Ltd	545,104	545,104				
6400 Federal Funds Ltd	2,103,140	2,103,140				

Description	Total Essential Packages	Pkg: 060 Technical Adjustments Priority: 00				
TOTAL PERSONAL SERVICES	**$3,412,574**	**$3,412,574**				
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	9,663	9,663				
6400 Federal Funds Ltd	14,171	14,171				
All Funds	23,834	23,834				
4150 Employee Training						
8000 General Fund	8,484	8,484				
6400 Federal Funds Ltd	11,254	11,254				
All Funds	19,738	19,738				
4175 Office Expenses						
8000 General Fund	17,301	17,301				
6400 Federal Funds Ltd	25,341	25,341				
All Funds	42,642	42,642				
4200 Telecommunications						
8000 General Fund	5,820	5,820				
6400 Federal Funds Ltd	8,586	8,586				
All Funds	14,406	14,406				
4250 Data Processing						
8000 General Fund	6,787	6,787				
6400 Federal Funds Ltd	10,003	10,003				
All Funds	16,790	16,790				
4315 IT Professional Services						

Description	Total Essential Packages	Pkg: 060 Technical Adjustments Priority: 00				
6400 Federal Funds Ltd	816,000	816,000				
4325 Attorney General						
6400 Federal Funds Ltd	23,534	23,534				
4375 Employee Recruitment and Develop						
8000 General Fund	1,253	1,253				
6400 Federal Funds Ltd	1,667	1,667				
All Funds	2,920	2,920				
4425 Facilities Rental and Taxes						
8000 General Fund	9,522	9,522				
3400 Other Funds Ltd	7,021	7,021				
6400 Federal Funds Ltd	5,553	5,553				
All Funds	22,096	22,096				
4650 Other Services and Supplies						
8000 General Fund	29,466	29,466				
6400 Federal Funds Ltd	39,179	39,179				
All Funds	68,645	68,645				
4715 IT Expendable Property						
8000 General Fund	13,221	13,221				
6400 Federal Funds Ltd	17,506	17,506				
All Funds	30,727	30,727				
SERVICES & SUPPLIES						
8000 General Fund	101,517	101,517				
3400 Other Funds Ltd	7,021	7,021				

Description	Total Essential Packages	Pkg: 060 Technical Adjustments Priority: 00				
6400 Federal Funds Ltd	972,794	972,794				
TOTAL SERVICES & SUPPLIES	**$1,081,332**	**$1,081,332**				
EXPENDITURES						
8000 General Fund	865,847	865,847				
3400 Other Funds Ltd	552,125	552,125				
6400 Federal Funds Ltd	3,075,934	3,075,934				
TOTAL EXPENDITURES	**$4,493,906**	**$4,493,906**				
ENDING BALANCE						
8000 General Fund	-	-				
3400 Other Funds Ltd	(552,125)	(552,125)				
6400 Federal Funds Ltd	-	-				
TOTAL ENDING BALANCE	**($552,125)**	**($552,125)**				
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	13	13				
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	13.00	13.00				

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(61,003,294)	(725)	(60,867,078)	482,276	(617,767)	
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(3,107,359)	65,719	(1,196,635)	719,418	(2,695,861)	
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	(191,880)	-	(191,880)	-	-	
REVENUE CATEGORIES						
8000 General Fund	(61,003,294)	(725)	(60,867,078)	482,276	(617,767)	
3400 Other Funds Ltd	(191,880)	-	(191,880)	-	-	
6400 Federal Funds Ltd	(3,107,359)	65,719	(1,196,635)	719,418	(2,695,861)	
TOTAL REVENUE CATEGORIES	**($64,302,533)**	**$64,994**	**($62,255,593)**	**$1,201,694**	**($3,313,628)**	
AVAILABLE REVENUES						
8000 General Fund	(61,003,294)	(725)	(60,867,078)	482,276	(617,767)	
3400 Other Funds Ltd	(191,880)	-	(191,880)	-	-	
6400 Federal Funds Ltd	(3,107,359)	65,719	(1,196,635)	719,418	(2,695,861)	
TOTAL AVAILABLE REVENUES	**($64,302,533)**	**$64,994**	**($62,255,593)**	**$1,201,694**	**($3,313,628)**	
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	(364,560)	-	-	-	(364,560)	
3400 Other Funds Ltd	(231,883)	-	-	-	(231,883)	
6400 Federal Funds Ltd	(1,153,541)	-	-	-	(1,153,541)	
All Funds	(1,749,984)	-	-	-	(1,749,984)	
3160 Temporary Appointments						
3400 Other Funds Ltd	3,212	3,212	-	-	-	
6400 Federal Funds Ltd	28	28	-	-	-	
All Funds	3,240	3,240	-	-	-	
3190 All Other Differential						
3400 Other Funds Ltd	443	443	-	-	-	
6400 Federal Funds Ltd	6	6	-	-	-	
All Funds	449	449	-	-	-	
SALARIES & WAGES						
8000 General Fund	(364,560)	-	-	-	(364,560)	
3400 Other Funds Ltd	(228,228)	3,655	-	-	(231,883)	
6400 Federal Funds Ltd	(1,153,507)	34	-	-	(1,153,541)	
TOTAL SALARIES & WAGES	**($1,746,295)**	**$3,689**	**-**	**-**	**($1,749,984)**	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	(106)	-	-	-	(106)	
3400 Other Funds Ltd	(64)	-	-	-	(64)	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
6400 Federal Funds Ltd	(360)	-	-	-	(360)	
All Funds	(530)	-	-	-	(530)	
3220 Public Employees Retire Cont						
8000 General Fund	(65,329)	-	-	-	(65,329)	
3400 Other Funds Ltd	(41,476)	79	-	-	(41,555)	
6400 Federal Funds Ltd	(206,713)	1	-	-	(206,714)	
All Funds	(313,518)	80	-	-	(313,598)	
3221 Pension Obligation Bond						
8000 General Fund	6,934	6,934	-	-	-	
3400 Other Funds Ltd	123,936	123,936	-	-	-	
6400 Federal Funds Ltd	115,034	115,034	-	-	-	
All Funds	245,904	245,904	-	-	-	
3230 Social Security Taxes						
8000 General Fund	(27,889)	-	-	-	(27,889)	
3400 Other Funds Ltd	(17,460)	280	-	-	(17,740)	
6400 Federal Funds Ltd	(88,245)	2	-	-	(88,247)	
All Funds	(133,594)	282	-	-	(133,876)	
3240 Unemployment Assessments						
3400 Other Funds Ltd	173	173	-	-	-	
6400 Federal Funds Ltd	1	1	-	-	-	
All Funds	174	174	-	-	-	
3241 Paid Family Medical Leave Insurance						
8000 General Fund	(1,458)	-	-	-	(1,458)	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	(924)	2	-	-	(926)	
6400 Federal Funds Ltd	(4,612)	-	-	-	(4,612)	
All Funds	(6,994)	2	-	-	(6,996)	
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	(92)	-	-	-	(92)	
3400 Other Funds Ltd	(55)	-	-	-	(55)	
6400 Federal Funds Ltd	(313)	-	-	-	(313)	
All Funds	(460)	-	-	-	(460)	
3260 Mass Transit Tax						
8000 General Fund	(1,129)	1,058	-	-	(2,187)	
3400 Other Funds Ltd	13,739	14,216	-	-	(477)	
All Funds	12,610	15,274	-	-	(2,664)	
3270 Flexible Benefits						
8000 General Fund	(79,200)	-	-	-	(79,200)	
3400 Other Funds Ltd	(47,520)	-	-	-	(47,520)	
6400 Federal Funds Ltd	(269,280)	-	-	-	(269,280)	
All Funds	(396,000)	-	-	-	(396,000)	
OTHER PAYROLL EXPENSES						
8000 General Fund	(168,269)	7,992	-	-	(176,261)	
3400 Other Funds Ltd	30,349	138,686	-	-	(108,337)	
6400 Federal Funds Ltd	(454,488)	115,038	-	-	(569,526)	
TOTAL OTHER PAYROLL EXPENSES	**($592,408)**	**$261,716**	**-**	**-**	**($854,124)**	
P.S. BUDGET ADJUSTMENTS						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3455 Vacancy Savings						
8000 General Fund	(8,717)	(8,717)	-	-	-	
3400 Other Funds Ltd	(78,897)	(78,897)	-	-	-	
6400 Federal Funds Ltd	(49,353)	(49,353)	-	-	-	
All Funds	(136,967)	(136,967)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	(541,546)	(725)	-	-	(540,821)	
3400 Other Funds Ltd	(276,776)	63,444	-	-	(340,220)	
6400 Federal Funds Ltd	(1,657,348)	65,719	-	-	(1,723,067)	
TOTAL PERSONAL SERVICES	**($2,475,670)**	**$128,438**	**-**	**-**	**($2,604,108)**	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(10,054)	-	(2,267)	327	(8,114)	
3400 Other Funds Ltd	(3,051)	-	(8,146)	5,095	-	
6400 Federal Funds Ltd	(41,323)	-	(29,053)	1,901	(14,171)	
All Funds	(54,428)	-	(39,466)	7,323	(22,285)	
4125 Out of State Travel						
3400 Other Funds Ltd	2,283	-	-	2,283	-	
6400 Federal Funds Ltd	258	-	-	258	-	
All Funds	2,541	-	-	2,541	-	
4150 Employee Training						
8000 General Fund	(9,492)	-	(2,700)	285	(7,077)	
3400 Other Funds Ltd	(5,281)	-	(9,450)	4,169	-	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
6400 Federal Funds Ltd	(63,355)	-	(54,000)	1,899	(11,254)	
All Funds	(78,128)	-	(66,150)	6,353	(18,331)	
4175 Office Expenses						
8000 General Fund	(17,997)	-	(4,053)	586	(14,530)	
3400 Other Funds Ltd	(2,961)	-	(14,567)	11,606	-	
6400 Federal Funds Ltd	(74,184)	-	(51,953)	3,110	(25,341)	
All Funds	(95,142)	-	(70,573)	15,302	(39,871)	
4200 Telecommunications						
8000 General Fund	(6,055)	-	(1,367)	197	(4,885)	
3400 Other Funds Ltd	(172)	-	(4,937)	4,765	-	
6400 Federal Funds Ltd	(25,138)	-	(17,603)	1,051	(8,586)	
All Funds	(31,365)	-	(23,907)	6,013	(13,471)	
4225 State Gov. Service Charges						
8000 General Fund	479,175	-	-	479,175	-	
3400 Other Funds Ltd	924,066	-	-	924,066	-	
6400 Federal Funds Ltd	628,308	-	-	628,308	-	
All Funds	2,031,549	-	-	2,031,549	-	
4250 Data Processing						
8000 General Fund	(7,064)	-	(1,600)	229	(5,693)	
3400 Other Funds Ltd	23,602	-	(5,750)	29,352	-	
6400 Federal Funds Ltd	(29,283)	-	(20,508)	1,228	(10,003)	
All Funds	(12,745)	-	(27,858)	30,809	(15,696)	
4275 Publicity and Publications						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	513	-	-	513	-	
4300 Professional Services						
8000 General Fund	(805,000)	-	(805,000)	-	-	
3400 Other Funds Ltd	31,946	-	-	31,946	-	
All Funds	(773,054)	-	(805,000)	31,946	-	
4315 IT Professional Services						
3400 Other Funds Ltd	310	-	-	310	-	
6400 Federal Funds Ltd	(1,500,000)	-	(750,000)	66,000	(816,000)	
All Funds	(1,499,690)	-	(750,000)	66,310	(816,000)	
4325 Attorney General						
8000 General Fund	(2,410)	-	(2,410)	-	-	
3400 Other Funds Ltd	18,057	-	(4,800)	22,857	-	
6400 Federal Funds Ltd	(20,000)	-	-	3,534	(23,534)	
All Funds	(4,353)	-	(7,210)	26,391	(23,534)	
4375 Employee Recruitment and Develop						
8000 General Fund	(1,403)	-	(400)	42	(1,045)	
3400 Other Funds Ltd	(994)	-	(1,400)	406	-	
6400 Federal Funds Ltd	(9,448)	-	(8,000)	219	(1,667)	
All Funds	(11,845)	-	(9,800)	667	(2,712)	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,472	-	-	1,472	-	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	39,912	-	-	46,933	(7,021)	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
6400 Federal Funds Ltd	(1,674)	-	-	3,879	(5,553)	
All Funds	38,238	-	-	50,812	(12,574)	
4475 Facilities Maintenance						
3400 Other Funds Ltd	566	-	-	566	-	
6400 Federal Funds Ltd	94	-	-	94	-	
All Funds	660	-	-	660	-	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	7,564	-	-	7,564	-	
4650 Other Services and Supplies						
8000 General Fund	(66,660)	-	(43,081)	990	(24,569)	
3400 Other Funds Ltd	(19,669)	-	(32,900)	13,231	-	
6400 Federal Funds Ltd	(215,546)	-	(181,518)	5,151	(39,179)	
All Funds	(301,875)	-	(257,499)	19,372	(63,748)	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,580	-	-	3,580	-	
6400 Federal Funds Ltd	19	-	-	19	-	
All Funds	3,599	-	-	3,599	-	
4715 IT Expendable Property						
8000 General Fund	(14,788)	-	(4,200)	445	(11,033)	
3400 Other Funds Ltd	(1,471)	-	(14,700)	13,229	-	
6400 Federal Funds Ltd	(98,739)	-	(84,000)	2,767	(17,506)	
All Funds	(114,998)	-	(102,900)	16,441	(28,539)	
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
8000 General Fund	(461,748)	-	(867,078)	482,276	(76,946)	
3400 Other Funds Ltd	1,020,272	-	(96,650)	1,123,943	(7,021)	
6400 Federal Funds Ltd	(1,450,011)	-	(1,196,635)	719,418	(972,794)	
TOTAL SERVICES & SUPPLIES	**($891,487)**	**-**	**($2,160,363)**	**$2,325,637**	**($1,056,761)**	
CAPITAL OUTLAY						
5550 Data Processing Software						
3400 Other Funds Ltd	4,190	-	-	4,190	-	
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	(60,000,000)	-	(60,000,000)	-	-	
3400 Other Funds Ltd	(30,000,000)	-	(30,000,000)	-	-	
All Funds	(90,000,000)	-	(90,000,000)	-	-	
EXPENDITURES						
8000 General Fund	(61,003,294)	(725)	(60,867,078)	482,276	(617,767)	
3400 Other Funds Ltd	(29,252,314)	63,444	(30,096,650)	1,128,133	(347,241)	
6400 Federal Funds Ltd	(3,107,359)	65,719	(1,196,635)	719,418	(2,695,861)	
TOTAL EXPENDITURES	**($93,362,967)**	**$128,438**	**($92,160,363)**	**$2,329,827**	**($3,660,869)**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	29,060,434	(63,444)	29,904,770	(1,128,133)	347,241	
6400 Federal Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	**$29,060,434**	**($63,444)**	**$29,904,770**	**($1,128,133)**	**$347,241**	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(10)	-	-	-	(10)	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(10.00)	-	-	-	(10.00)	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	103,985	-	-	103,985		
AVAILABLE REVENUES						
8000 General Fund	103,985	-	-	103,985		
TOTAL AVAILABLE REVENUES	**$103,985**	**-**	**-**	**$103,985**		
EXPENDITURES						
PERSONAL SERVICES						
OTHER PAYROLL EXPENSES						
3221 Pension Obligation Bond						
3400 Other Funds Ltd	10,804	10,804	-	-		
3260 Mass Transit Tax						
3400 Other Funds Ltd	1,568	1,568	-	-		
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	12,372	12,372	-	-		
TOTAL OTHER PAYROLL EXPENSES	**$12,372**	**$12,372**	**-**	**-**		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(6,513)	(6,513)	-	-		
PERSONAL SERVICES						
3400 Other Funds Ltd	5,859	5,859	-	-		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
TOTAL PERSONAL SERVICES	**$5,859**	**$5,859**	**-**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	197	-	-	197		
4125 Out of State Travel						
3400 Other Funds Ltd	636	-	-	636		
4150 Employee Training						
3400 Other Funds Ltd	518	-	-	518		
4175 Office Expenses						
3400 Other Funds Ltd	524	-	-	524		
4200 Telecommunications						
3400 Other Funds Ltd	281	-	-	281		
4225 State Gov. Service Charges						
8000 General Fund	103,985	-	-	103,985		
3400 Other Funds Ltd	(57,284)	-	-	(57,284)		
All Funds	46,701	-	-	46,701		
4250 Data Processing						
3400 Other Funds Ltd	1,431	-	-	1,431		
4300 Professional Services						
3400 Other Funds Ltd	230,479	-	-	230,479		
4325 Attorney General						
3400 Other Funds Ltd	5,714	-	-	5,714		
4375 Employee Recruitment and Develop						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	12	-	-	12		
4400 Dues and Subscriptions						
3400 Other Funds Ltd	38	-	-	38		
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	2,338	-	-	2,338		
4575 Agency Program Related S and S						
3400 Other Funds Ltd	47	-	-	47		
4650 Other Services and Supplies						
3400 Other Funds Ltd	(4,265,643)	-	(4,270,071)	4,428		
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	25	-	-	25		
4715 IT Expendable Property						
3400 Other Funds Ltd	296	-	-	296		
SERVICES & SUPPLIES						
8000 General Fund	103,985	-	-	103,985		
3400 Other Funds Ltd	(4,080,391)	-	(4,270,071)	189,680		
TOTAL SERVICES & SUPPLIES	**($3,976,406)**	**-**	**($4,270,071)**	**$293,665**		
EXPENDITURES						
8000 General Fund	103,985	-	-	103,985		
3400 Other Funds Ltd	(4,074,532)	5,859	(4,270,071)	189,680		
TOTAL EXPENDITURES	**($3,970,547)**	**$5,859**	**($4,270,071)**	**$293,665**		
ENDING BALANCE						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	4,074,532	(5,859)	4,270,071	(189,680)		
TOTAL ENDING BALANCE	**$4,074,532**	**($5,859)**	**$4,270,071**	**($189,680)**		

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	377,374,775	-	-	20,173,294	1,750,000	-
8030 General Fund Debt Svc	11,512,370	-	-	-	2,989,722	8,522,648
All Funds	388,887,145	-	-	20,173,294	4,739,722	8,522,648
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	3,752,500	-	-	-	150,000	3,200,000
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	275,000,000	-	-	-	75,000,000	200,000,000
3400 Other Funds Ltd	2,675,000	-	-	-	905,000	1,770,000
All Funds	277,675,000	-	-	-	75,905,000	201,770,000
0565 Lottery Bonds						
3400 Other Funds Ltd	126,115,178	-	-	-	-	-
BOND SALES						
3020 Other Funds Cap Construct	275,000,000	-	-	-	75,000,000	200,000,000
3400 Other Funds Ltd	128,790,178	-	-	-	905,000	1,770,000
TOTAL BOND SALES	**$403,790,178**	**-**	**-**	**-**	**$75,905,000**	**$201,770,000**
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	262,884,374	395,882	1,359,081	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	2,209,867	529,369	1,680,498	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	101,195,692	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	103,405,559	529,369	1,680,498	-	-	-
TOTAL TRANSFERS IN	**$103,405,559**	**$529,369**	**$1,680,498**	**-**	**-**	**-**
REVENUE CATEGORIES						
8000 General Fund	377,374,775	-	-	20,173,294	1,750,000	-
8030 General Fund Debt Svc	11,512,370	-	-	-	2,989,722	8,522,648
3020 Other Funds Cap Construct	275,000,000	-	-	-	75,000,000	200,000,000
3400 Other Funds Ltd	235,948,237	529,369	1,680,498	-	1,055,000	4,970,000
6400 Federal Funds Ltd	262,884,374	395,882	1,359,081	-	-	-
TOTAL REVENUE CATEGORIES	**$1,162,719,756**	**$925,251**	**$3,039,579**	**$20,173,294**	**$80,794,722**	**$213,492,648**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(2,209,867)	(529,369)	(1,680,498)	-	-	-
AVAILABLE REVENUES						
8000 General Fund	377,374,775	-	-	20,173,294	1,750,000	-
8030 General Fund Debt Svc	11,512,370	-	-	-	2,989,722	8,522,648
3020 Other Funds Cap Construct	275,000,000	-	-	-	75,000,000	200,000,000

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
3400 Other Funds Ltd	233,738,370	-	-	-	1,055,000	4,970,000
6400 Federal Funds Ltd	262,884,374	395,882	1,359,081	-	-	-
TOTAL AVAILABLE REVENUES	**$1,160,509,889**	**$395,882**	**$1,359,081**	**$20,173,294**	**$80,794,722**	**$213,492,648**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,524,768	-	-	363,069	-	-
3400 Other Funds Ltd	5,021,648	2,453,238	4,292,533	-	-	100,210
6400 Federal Funds Ltd	5,212,537	257,538	825,559	-	-	-
All Funds	11,758,953	2,710,776	5,118,092	363,069	-	100,210
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	580	-	-	138	-	-
3400 Other Funds Ltd	1,962	908	1,656	-	-	48
6400 Federal Funds Ltd	1,989	99	279	-	-	-
All Funds	4,531	1,007	1,935	138	-	48
3220 Public Employees Retire Cont						
8000 General Fund	273,237	-	-	65,062	-	-
3400 Other Funds Ltd	899,882	439,619	769,224	-	-	17,958
6400 Federal Funds Ltd	934,084	46,150	147,941	-	-	-
All Funds	2,107,203	485,769	917,165	65,062	-	17,958
3230 Social Security Taxes						

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
8000 General Fund	116,646	-	-	27,775	-	-
3400 Other Funds Ltd	384,160	187,676	328,384	-	-	7,666
6400 Federal Funds Ltd	398,773	19,704	63,156	-	-	-
All Funds	899,579	207,380	391,540	27,775	-	7,666
3241 Paid Family Medical Leave Insurance						
8000 General Fund	6,100	-	-	1,452	-	-
3400 Other Funds Ltd	20,084	9,812	17,168	-	-	401
6400 Federal Funds Ltd	20,852	1,030	3,303	-	-	-
All Funds	47,036	10,842	20,471	1,452	-	401
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	504	-	-	120	-	-
3400 Other Funds Ltd	1,720	793	1,449	-	-	42
6400 Federal Funds Ltd	1,719	81	239	-	-	-
All Funds	3,943	874	1,688	120	-	42
3260 Mass Transit Tax						
8000 General Fund	9,148	-	-	2,178	-	-
3400 Other Funds Ltd	30,127	14,719	25,753	-	-	601
All Funds	39,275	14,719	25,753	2,178	-	601
3270 Flexible Benefits						
8000 General Fund	435,600	-	-	103,950	-	-
3400 Other Funds Ltd	1,481,700	681,120	1,249,380	-	-	36,300
6400 Federal Funds Ltd	1,483,350	71,280	207,570	-	-	-
All Funds	3,400,650	752,400	1,456,950	103,950	-	36,300

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
OTHER PAYROLL EXPENSES						
8000 General Fund	841,815	-	-	200,675	-	-
3400 Other Funds Ltd	2,819,635	1,334,647	2,393,014	-	-	63,016
6400 Federal Funds Ltd	2,840,767	138,344	422,488	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$6,502,217**	**$1,472,991**	**$2,815,502**	**$200,675**	**-**	**$63,016**
PERSONAL SERVICES						
8000 General Fund	2,366,583	-	-	563,744	-	-
3400 Other Funds Ltd	7,841,283	3,787,885	6,685,547	-	-	163,226
6400 Federal Funds Ltd	8,053,304	395,882	1,248,047	-	-	-
TOTAL PERSONAL SERVICES	**$18,261,170**	**$4,183,767**	**$7,933,594**	**$563,744**	**-**	**$163,226**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	21,600	-	-	4,725	-	-
3400 Other Funds Ltd	59,693	-	54,915	-	-	1,628
6400 Federal Funds Ltd	71,385	-	9,435	-	-	-
All Funds	152,678	-	64,350	4,725	-	1,628
4125 Out of State Travel						
6400 Federal Funds Ltd	8,902	-	-	-	-	-
4150 Employee Training						
8000 General Fund	18,525	-	-	4,275	-	-
3400 Other Funds Ltd	50,712	-	46,455	-	-	1,407
6400 Federal Funds Ltd	57,570	-	7,695	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
All Funds	126,807	-	54,150	4,275	-	1,407
4175 Office Expenses						
8000 General Fund	38,880	-	-	8,505	-	-
3400 Other Funds Ltd	107,421	-	98,847	-	-	2,904
6400 Federal Funds Ltd	128,493	-	16,983	-	-	-
All Funds	274,794	-	115,830	8,505	-	2,904
4200 Telecommunications						
8000 General Fund	12,960	-	-	2,835	-	-
3400 Other Funds Ltd	35,829	-	32,949	-	-	990
6400 Federal Funds Ltd	42,831	-	5,661	-	-	-
All Funds	91,620	-	38,610	2,835	-	990
4250 Data Processing						
8000 General Fund	345,840	-	-	3,465	-	-
3400 Other Funds Ltd	43,725	-	40,271	-	-	1,144
6400 Federal Funds Ltd	52,349	-	6,919	-	-	-
All Funds	441,914	-	47,190	3,465	-	1,144
4275 Publicity and Publications						
8000 General Fund	20,000	-	-	-	-	-
6400 Federal Funds Ltd	90,000	-	-	-	-	-
All Funds	110,000	-	-	-	-	-
4300 Professional Services						
8000 General Fund	8,751,000	-	-	4,500,000	-	-
6400 Federal Funds Ltd	600,000	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
All Funds	9,351,000	-	-	4,500,000	-	-
4315 IT Professional Services						
8000 General Fund	1,500,000	-	-	-	-	-
3400 Other Funds Ltd	2,000,000	-	-	-	-	-
6400 Federal Funds Ltd	1,419,000	-	-	-	-	-
All Funds	4,919,000	-	-	-	-	-
4325 Attorney General						
8000 General Fund	120,000	-	-	50,000	-	-
3400 Other Funds Ltd	760,000	-	-	-	150,000	225,000
6400 Federal Funds Ltd	360,000	-	-	-	-	-
All Funds	1,240,000	-	-	50,000	150,000	225,000
4375 Employee Recruitment and Develop						
8000 General Fund	2,795	-	-	645	-	-
3400 Other Funds Ltd	7,647	-	7,009	-	-	208
6400 Federal Funds Ltd	8,686	-	1,161	-	-	-
All Funds	19,128	-	8,170	645	-	208
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,000,000	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	300,000	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	78,700	-	-	14,700	-	-
3400 Other Funds Ltd	3,969,248	-	159,740	-	905,000	1,774,897

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
6400 Federal Funds Ltd	197,960	-	26,460	-	-	-
All Funds	4,245,908	-	186,200	14,700	905,000	1,774,897
4700 Expendable Prop 250 - 5000						
8000 General Fund	55,900	-	-	12,900	-	-
3400 Other Funds Ltd	149,301	-	140,180	-	-	521
6400 Federal Funds Ltd	173,720	-	23,220	-	-	-
All Funds	378,921	-	163,400	12,900	-	521
4715 IT Expendable Property						
8000 General Fund	46,300	-	-	7,500	-	-
3400 Other Funds Ltd	88,688	-	81,500	-	-	2,188
6400 Federal Funds Ltd	101,000	-	13,500	-	-	-
All Funds	235,988	-	95,000	7,500	-	2,188
SERVICES & SUPPLIES						
8000 General Fund	11,312,500	-	-	4,609,550	-	-
3400 Other Funds Ltd	8,272,264	-	661,866	-	1,055,000	2,010,887
6400 Federal Funds Ltd	3,311,896	-	111,034	-	-	-
TOTAL SERVICES & SUPPLIES	**$22,896,660**	**-**	**$772,900**	**$4,609,550**	**$1,055,000**	**$2,010,887**
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	275,000,000	-	-	-	75,000,000	200,000,000
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	6,000,000	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
6020 Dist to Counties						
8000 General Fund	12,000,000	-	-	-	-	-
6400 Federal Funds Ltd	6,693,497	-	-	-	-	-
All Funds	18,693,497	-	-	-	-	-
6050 Dist to Non-Profit Organizations						
8000 General Fund	128,300,000	-	-	-	-	-
3400 Other Funds Ltd	350,000	-	-	-	-	-
6400 Federal Funds Ltd	16,641,860	-	-	-	-	-
All Funds	145,291,860	-	-	-	-	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	101,195,692	-	-	-	-	-
6080 Loans Made - Other						
3400 Other Funds Ltd	86,900,000	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	116,200,000	-	-	15,000,000	1,750,000	-
3400 Other Funds Ltd	200,445,242	-	-	-	-	-
6400 Federal Funds Ltd	228,183,817	-	-	-	-	-
All Funds	544,829,059	-	-	15,000,000	1,750,000	-
SPECIAL PAYMENTS						
8000 General Fund	363,695,692	-	-	15,000,000	1,750,000	-
3400 Other Funds Ltd	287,695,242	-	-	-	-	-
6400 Federal Funds Ltd	251,519,174	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$902,910,108**	**-**	**-**	**$15,000,000**	**$1,750,000**	**-**

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	3,910,000	-	-	-	1,015,000	2,895,000
7150 Interest - Bonds						
8030 General Fund Debt Svc	7,602,370	-	-	-	1,974,722	5,627,648
DEBT SERVICE						
8030 General Fund Debt Svc	11,512,370	-	-	-	2,989,722	8,522,648
TOTAL DEBT SERVICE	**$11,512,370**	**-**	**-**	**-**	**$2,989,722**	**$8,522,648**
EXPENDITURES						
8000 General Fund	377,374,775	-	-	20,173,294	1,750,000	-
8030 General Fund Debt Svc	11,512,370	-	-	-	2,989,722	8,522,648
3020 Other Funds Cap Construct	275,000,000	-	-	-	75,000,000	200,000,000
3400 Other Funds Ltd	303,808,789	3,787,885	7,347,413	-	1,055,000	2,174,113
6400 Federal Funds Ltd	262,884,374	395,882	1,359,081	-	-	-
TOTAL EXPENDITURES	**$1,230,580,308**	**$4,183,767**	**$8,706,494**	**$20,173,294**	**$80,794,722**	**$210,696,761**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	(70,070,419)	(3,787,885)	(7,347,413)	-	-	2,795,887
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($70,070,419)**	**($3,787,885)**	**($7,347,413)**	**-**	**-**	**$2,795,887**

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	90	19	39	3	-	1
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	86.02	19.00	36.88	2.64	-	0.92

Description	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 111 Acquiring Land for Affordable Homes Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	71,370,550	50,000,000	8,000,000	25,000,000	60,257,389	10,000,000
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	300,000	-	-	-	102,500
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	126,115,178	-	-	-	-
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	-	8,000,000	24,493,261	-	10,000,000
REVENUE CATEGORIES						
8000 General Fund	71,370,550	50,000,000	8,000,000	25,000,000	60,257,389	10,000,000
3400 Other Funds Ltd	-	126,415,178	8,000,000	24,493,261	-	10,102,500
TOTAL REVENUE CATEGORIES	**$71,370,550**	**$176,415,178**	**$16,000,000**	**$49,493,261**	**$60,257,389**	**$20,102,500**
AVAILABLE REVENUES						
8000 General Fund	71,370,550	50,000,000	8,000,000	25,000,000	60,257,389	10,000,000
3400 Other Funds Ltd	-	126,415,178	8,000,000	24,493,261	-	10,102,500
TOTAL AVAILABLE REVENUES	**$71,370,550**	**$176,415,178**	**$16,000,000**	**$49,493,261**	**$60,257,389**	**$20,102,500**
EXPENDITURES						

Description	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 111 Acquiring Land for Affordable Homes Priority: 00
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	501,324	-	-	285,750	160,230	-
3400 Other Funds Ltd	-	-	210,315	-	-	-
All Funds	501,324	-	210,315	285,750	160,230	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	205	-	-	99	46	-
3400 Other Funds Ltd	-	-	92	-	-	-
All Funds	205	-	92	99	46	-
3220 Public Employees Retire Cont						
8000 General Fund	89,837	-	-	51,206	28,713	-
3400 Other Funds Ltd	-	-	37,688	-	-	-
All Funds	89,837	-	37,688	51,206	28,713	-
3230 Social Security Taxes						
8000 General Fund	38,352	-	-	21,860	12,258	-
3400 Other Funds Ltd	-	-	16,089	-	-	-
All Funds	38,352	-	16,089	21,860	12,258	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	2,006	-	-	1,143	641	-
3400 Other Funds Ltd	-	-	841	-	-	-
All Funds	2,006	-	841	1,143	641	-

Description	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 111 Acquiring Land for Affordable Homes Priority: 00
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	178	-	-	86	40	-
3400 Other Funds Ltd	-	-	80	-	-	-
All Funds	178	-	80	86	40	-
3260 Mass Transit Tax						
8000 General Fund	3,008	-	-	1,715	961	-
3400 Other Funds Ltd	-	-	1,262	-	-	-
All Funds	3,008	-	1,262	1,715	961	-
3270 Flexible Benefits						
8000 General Fund	153,450	-	-	74,250	34,650	-
3400 Other Funds Ltd	-	-	69,300	-	-	-
All Funds	153,450	-	69,300	74,250	34,650	-
OTHER PAYROLL EXPENSES						
8000 General Fund	287,036	-	-	150,359	77,309	-
3400 Other Funds Ltd	-	-	125,352	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$287,036**	**-**	**$125,352**	**$150,359**	**$77,309**	**-**
PERSONAL SERVICES						
8000 General Fund	788,360	-	-	436,109	237,539	-
3400 Other Funds Ltd	-	-	335,667	-	-	-
TOTAL PERSONAL SERVICES	**$788,360**	**-**	**$335,667**	**$436,109**	**$237,539**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						

Description	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 111 Acquiring Land for Affordable Homes Priority: 00
8000 General Fund	6,975	-	-	3,375	1,575	-
3400 Other Funds Ltd	-	-	3,150	-	-	-
All Funds	6,975	-	3,150	3,375	1,575	-
4150 Employee Training						
8000 General Fund	5,700	-	-	2,850	1,425	-
3400 Other Funds Ltd	-	-	2,850	-	-	-
All Funds	5,700	-	2,850	2,850	1,425	-
4175 Office Expenses						
8000 General Fund	12,555	-	-	6,075	2,835	-
3400 Other Funds Ltd	-	-	5,670	-	-	-
All Funds	12,555	-	5,670	6,075	2,835	-
4200 Telecommunications						
8000 General Fund	4,185	-	-	2,025	945	-
3400 Other Funds Ltd	-	-	1,890	-	-	-
All Funds	4,185	-	1,890	2,025	945	-
4250 Data Processing						
8000 General Fund	5,115	-	-	2,475	1,155	-
3400 Other Funds Ltd	-	-	2,310	-	-	-
All Funds	5,115	-	2,310	2,475	1,155	-
4300 Professional Services						
8000 General Fund	2,000,000	-	-	-	1,250,000	-
4315 IT Professional Services						
8000 General Fund	1,500,000	-	-	-	-	-

Description	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 111 Acquiring Land for Affordable Homes Priority: 00
4325 Attorney General						
8000 General Fund	-	-	-	30,000	-	-
3400 Other Funds Ltd	-	300,000	10,000	-	-	75,000
All Funds	-	300,000	10,000	30,000	-	75,000
4375 Employee Recruitment and Develop						
8000 General Fund	860	-	-	430	215	-
3400 Other Funds Ltd	-	-	430	-	-	-
All Funds	860	-	430	430	215	-
4650 Other Services and Supplies						
8000 General Fund	19,600	-	-	9,800	4,900	-
3400 Other Funds Ltd	-	1,115,178	14,433	-	-	-
All Funds	19,600	1,115,178	14,433	9,800	4,900	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	17,200	-	-	8,600	4,300	-
3400 Other Funds Ltd	-	-	8,600	-	-	-
All Funds	17,200	-	8,600	8,600	4,300	-
4715 IT Expendable Property						
8000 General Fund	10,000	-	-	5,000	2,500	-
3400 Other Funds Ltd	-	-	5,000	-	-	-
All Funds	10,000	-	5,000	5,000	2,500	-
SERVICES & SUPPLIES						
8000 General Fund	3,582,190	-	-	70,630	1,269,850	-
3400 Other Funds Ltd	-	1,415,178	54,333	-	-	75,000

Description	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 111 Acquiring Land for Affordable Homes Priority: 00
TOTAL SERVICES & SUPPLIES	**$3,582,190**	**$1,415,178**	**$54,333**	**$70,630**	**$1,269,850**	**$75,000**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	6,000,000	-	-	-	-	-
6020 Dist to Counties						
8000 General Fund	6,000,000	-	-	-	6,000,000	-
6050 Dist to Non-Profit Organizations						
8000 General Fund	45,000,000	-	-	-	46,300,000	-
3400 Other Funds Ltd	-	-	350,000	-	-	-
All Funds	45,000,000	-	350,000	-	46,300,000	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	-	-	8,000,000	24,493,261	-	10,000,000
6080 Loans Made - Other						
3400 Other Funds Ltd	-	50,000,000	6,900,000	-	-	10,000,000
6085 Other Special Payments						
8000 General Fund	10,000,000	50,000,000	-	-	6,450,000	-
3400 Other Funds Ltd	-	75,000,000	360,000	64,493,261	-	-
All Funds	10,000,000	125,000,000	360,000	64,493,261	6,450,000	-
SPECIAL PAYMENTS						
8000 General Fund	67,000,000	50,000,000	8,000,000	24,493,261	58,750,000	10,000,000
3400 Other Funds Ltd	-	125,000,000	7,610,000	64,493,261	-	10,000,000
TOTAL SPECIAL PAYMENTS	**$67,000,000**	**$175,000,000**	**$15,610,000**	**$88,986,522**	**$58,750,000**	**$20,000,000**

Description	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 111 Acquiring Land for Affordable Homes Priority: 00
EXPENDITURES						
8000 General Fund	71,370,550	50,000,000	8,000,000	25,000,000	60,257,389	10,000,000
3400 Other Funds Ltd	-	126,415,178	8,000,000	64,493,261	-	10,075,000
TOTAL EXPENDITURES	**$71,370,550**	**$176,415,178**	**$16,000,000**	**$89,493,261**	**$60,257,389**	**$20,075,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	(40,000,000)	-	27,500
TOTAL ENDING BALANCE	**-**	**-**	**-**	**($40,000,000)**	**-**	**$27,500**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4	-	2	2	1	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	3.88	-	1.76	1.88	0.88	-

Description	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00	Pkg: 114 CARE for Children in Affordable Housing Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00	Pkg: 116 Supporting Homebuyers Priority: 00	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	17,030,404	20,000,000	39,000,000	20,000,000	35,000,000
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	-	-	38,702,431	20,000,000	-
REVENUE CATEGORIES						
8000 General Fund	-	17,030,404	20,000,000	39,000,000	20,000,000	35,000,000
3400 Other Funds Ltd	-	-	-	38,702,431	20,000,000	-
TOTAL REVENUE CATEGORIES	**-**	**$17,030,404**	**$20,000,000**	**$77,702,431**	**$40,000,000**	**$35,000,000**
AVAILABLE REVENUES						
8000 General Fund	-	17,030,404	20,000,000	39,000,000	20,000,000	35,000,000
3400 Other Funds Ltd	-	-	-	38,702,431	20,000,000	-
TOTAL AVAILABLE REVENUES	**-**	**$17,030,404**	**$20,000,000**	**$77,702,431**	**$40,000,000**	**$35,000,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	178,899	-	167,568	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

Description	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00	Pkg: 114 CARE for Children in Affordable Housing Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00	Pkg: 116 Supporting Homebuyers Priority: 00	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00
8000 General Fund	-	92	-	53	-	-
3220 Public Employees Retire Cont						
8000 General Fund	-	32,058	-	30,028	-	-
3230 Social Security Taxes						
8000 General Fund	-	13,686	-	12,819	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	716	-	670	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	80	-	46	-	-
3260 Mass Transit Tax						
8000 General Fund	-	1,073	-	1,005	-	-
3270 Flexible Benefits						
8000 General Fund	-	69,300	-	39,600	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	117,005	-	84,221	-	-
TOTAL OTHER PAYROLL EXPENSES	**-**	**$117,005**	**-**	**$84,221**	**-**	**-**
PERSONAL SERVICES						
8000 General Fund	-	295,904	-	251,789	-	-
TOTAL PERSONAL SERVICES	**-**	**$295,904**	**-**	**$251,789**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	3,150	-	1,800	-	-

Description	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00	Pkg: 114 CARE for Children in Affordable Housing Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00	Pkg: 116 Supporting Homebuyers Priority: 00	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00
4150 Employee Training						
8000 General Fund	-	2,850	-	1,425	-	-
4175 Office Expenses						
8000 General Fund	-	5,670	-	3,240	-	-
4200 Telecommunications						
8000 General Fund	-	1,890	-	1,080	-	-
4250 Data Processing						
8000 General Fund	-	332,310	-	1,320	-	-
4275 Publicity and Publications						
8000 General Fund	-	20,000	-	-	-	-
4300 Professional Services						
8000 General Fund	-	1,001,000	-	-	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	2,000,000	-	-	-	-	-
4325 Attorney General						
8000 General Fund	-	30,000	-	10,000	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	430	-	215	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,000,000	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	300,000	-	-	-	-
4650 Other Services and Supplies						

Description	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00	Pkg: 114 CARE for Children in Affordable Housing Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00	Pkg: 116 Supporting Homebuyers Priority: 00	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00
8000 General Fund	-	9,800	-	19,900	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	8,600	-	4,300	-	-
4715 IT Expendable Property						
8000 General Fund	-	18,800	-	2,500	-	-
SERVICES & SUPPLIES						
8000 General Fund	-	1,734,500	-	45,780	-	-
3400 Other Funds Ltd	3,000,000	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$3,000,000**	**$1,734,500**	**-**	**$45,780**	**-**	**-**
SPECIAL PAYMENTS						
6050 Dist to Non-Profit Organizations						
8000 General Fund	-	2,000,000	-	-	-	35,000,000
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	-	-	-	38,702,431	20,000,000	-
6080 Loans Made - Other						
3400 Other Funds Ltd	-	-	-	-	20,000,000	-
6085 Other Special Payments						
8000 General Fund	-	13,000,000	20,000,000	-	-	-
3400 Other Funds Ltd	-	-	-	38,702,431	-	-
All Funds	-	13,000,000	20,000,000	38,702,431	-	-
SPECIAL PAYMENTS						
8000 General Fund	-	15,000,000	20,000,000	38,702,431	20,000,000	35,000,000
3400 Other Funds Ltd	-	-	-	38,702,431	20,000,000	-

Description	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00	Pkg: 114 CARE for Children in Affordable Housing Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00	Pkg: 116 Supporting Homebuyers Priority: 00	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00
TOTAL SPECIAL PAYMENTS	**-**	**$15,000,000**	**$20,000,000**	**$77,404,862**	**$40,000,000**	**$35,000,000**
EXPENDITURES						
8000 General Fund	-	17,030,404	20,000,000	39,000,000	20,000,000	35,000,000
3400 Other Funds Ltd	3,000,000	-	-	38,702,431	20,000,000	-
TOTAL EXPENDITURES	**$3,000,000**	**$17,030,404**	**$20,000,000**	**$77,702,431**	**$40,000,000**	**$35,000,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(3,000,000)	-	-	-	-	-
TOTAL ENDING BALANCE	**($3,000,000)**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	2	-	1	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	1.76	-	1.00	-	-

Description	Pkg: 118 Deploying Federal Recovery Resources Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	(206,862)	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	238,128,056	23,924,436	-	(923,081)		
REVENUE CATEGORIES						
8000 General Fund	-	-	(206,862)	-		
6400 Federal Funds Ltd	238,128,056	23,924,436	-	(923,081)		
TOTAL REVENUE CATEGORIES	**$238,128,056**	**$23,924,436**	**($206,862)**	**($923,081)**		
AVAILABLE REVENUES						
8000 General Fund	-	-	(206,862)	-		
6400 Federal Funds Ltd	238,128,056	23,924,436	-	(923,081)		
TOTAL AVAILABLE REVENUES	**$238,128,056**	**$23,924,436**	**($206,862)**	**($923,081)**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	(132,072)	-		
3400 Other Funds Ltd	-	-	-	(2,034,648)		
6400 Federal Funds Ltd	4,393,848	342,312	-	(606,720)		

Description	Pkg: 118 Deploying Federal Recovery Resources Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
All Funds	4,393,848	342,312	(132,072)	(2,641,368)		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	(53)	-		
3400 Other Funds Ltd	-	-	-	(742)		
6400 Federal Funds Ltd	1,691	132	-	(212)		
All Funds	1,691	132	(53)	(954)		
3220 Public Employees Retire Cont						
8000 General Fund	-	-	(23,667)	-		
3400 Other Funds Ltd	-	-	-	(364,607)		
6400 Federal Funds Ltd	787,374	61,343	-	(108,724)		
All Funds	787,374	61,343	(23,667)	(473,331)		
3230 Social Security Taxes						
8000 General Fund	-	-	(10,104)	-		
3400 Other Funds Ltd	-	-	-	(155,655)		
6400 Federal Funds Ltd	336,141	26,187	-	(46,415)		
All Funds	336,141	26,187	(10,104)	(202,070)		
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	(528)	-		
3400 Other Funds Ltd	-	-	-	(8,138)		
6400 Federal Funds Ltd	17,575	1,370	-	(2,426)		
All Funds	17,575	1,370	(528)	(10,564)		
3250 Workers Comp. Assess. (WCD)						

Description	Pkg: 118 Deploying Federal Recovery Resources Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
8000 General Fund	-	-	(46)	-		
3400 Other Funds Ltd	-	-	-	(644)		
6400 Federal Funds Ltd	1,468	115	-	(184)		
All Funds	1,468	115	(46)	(828)		
3260 Mass Transit Tax						
8000 General Fund	-	-	(792)	-		
3400 Other Funds Ltd	-	-	-	(12,208)		
All Funds	-	-	(792)	(12,208)		
3270 Flexible Benefits						
8000 General Fund	-	-	(39,600)	-		
3400 Other Funds Ltd	-	-	-	(554,400)		
6400 Federal Funds Ltd	1,263,900	99,000	-	(158,400)		
All Funds	1,263,900	99,000	(39,600)	(712,800)		
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	(74,790)	-		
3400 Other Funds Ltd	-	-	-	(1,096,394)		
6400 Federal Funds Ltd	2,408,149	188,147	-	(316,361)		
TOTAL OTHER PAYROLL EXPENSES	**$2,408,149**	**$188,147**	**($74,790)**	**($1,412,755)**		
PERSONAL SERVICES						
8000 General Fund	-	-	(206,862)	-		
3400 Other Funds Ltd	-	-	-	(3,131,042)		
6400 Federal Funds Ltd	6,801,997	530,459	-	(923,081)		

Description	Pkg: 118 Deploying Federal Recovery Resources Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
TOTAL PERSONAL SERVICES	**$6,801,997**	**$530,459**	**($206,862)**	**($4,054,123)**		
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	57,450	4,500	-	-		
4125 Out of State Travel						
6400 Federal Funds Ltd	8,902	-	-	-		
4150 Employee Training						
6400 Federal Funds Ltd	45,600	4,275	-	-		
4175 Office Expenses						
6400 Federal Funds Ltd	103,410	8,100	-	-		
4200 Telecommunications						
6400 Federal Funds Ltd	34,470	2,700	-	-		
4250 Data Processing						
6400 Federal Funds Ltd	42,130	3,300	-	-		
4275 Publicity and Publications						
6400 Federal Funds Ltd	90,000	-	-	-		
4300 Professional Services						
6400 Federal Funds Ltd	600,000	-	-	-		
4315 IT Professional Services						
6400 Federal Funds Ltd	1,419,000	-	-	-		
4325 Attorney General						
6400 Federal Funds Ltd	360,000	-	-	-		
4375 Employee Recruitment and Develop						

Description	Pkg: 118 Deploying Federal Recovery Resources Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
6400 Federal Funds Ltd	6,880	645	-	-		
4650 Other Services and Supplies						
6400 Federal Funds Ltd	156,800	14,700	-	-		
4700 Expendable Prop 250 - 5000						
6400 Federal Funds Ltd	137,600	12,900	-	-		
4715 IT Expendable Property						
6400 Federal Funds Ltd	80,000	7,500	-	-		
SERVICES & SUPPLIES						
6400 Federal Funds Ltd	3,142,242	58,620	-	-		
TOTAL SERVICES & SUPPLIES	**$3,142,242**	**$58,620**	**-**	**-**		
SPECIAL PAYMENTS						
6020 Dist to Counties						
6400 Federal Funds Ltd	-	6,693,497	-	-		
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	-	16,641,860	-	-		
6085 Other Special Payments						
3400 Other Funds Ltd	21,889,550	-	-	-		
6400 Federal Funds Ltd	228,183,817	-	-	-		
All Funds	250,073,367	-	-	-		
SPECIAL PAYMENTS						
3400 Other Funds Ltd	21,889,550	-	-	-		
6400 Federal Funds Ltd	228,183,817	23,335,357	-	-		

Description	Pkg: 118 Deploying Federal Recovery Resources Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
TOTAL SPECIAL PAYMENTS	**$250,073,367**	**$23,335,357**	**-**	**-**		
EXPENDITURES						
8000 General Fund	-	-	(206,862)	-		
3400 Other Funds Ltd	21,889,550	-	-	(3,131,042)		
6400 Federal Funds Ltd	238,128,056	23,924,436	-	(923,081)		
TOTAL EXPENDITURES	**$260,017,606**	**$23,924,436**	**($206,862)**	**($4,054,123)**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(21,889,550)	-	-	3,131,042		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**($21,889,550)**	**-**	**-**	**$3,131,042**		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	32	3	(1)	(18)		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	31.92	2.50	(1.00)	(18.00)		

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	205,421,077	-	-	71,370,550	60,257,389	39,000,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	23,526,928	-	-	-	-	-
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	38,702,431	-	-	-	-	38,702,431
REVENUE CATEGORIES						
8000 General Fund	205,421,077	-	-	71,370,550	60,257,389	39,000,000
3400 Other Funds Ltd	38,702,431	-	-	-	-	38,702,431
6400 Federal Funds Ltd	23,526,928	-	-	-	-	-
TOTAL REVENUE CATEGORIES	**$267,650,436**	**-**	**-**	**$71,370,550**	**$60,257,389**	**$77,702,431**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(264,513)	(48,188)	(216,325)	-	-	-
AVAILABLE REVENUES						
8000 General Fund	205,421,077	-	-	71,370,550	60,257,389	39,000,000
3400 Other Funds Ltd	38,437,918	(48,188)	(216,325)	-	-	38,702,431
6400 Federal Funds Ltd	23,526,928	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00
TOTAL AVAILABLE REVENUES	**$267,385,923**	**($48,188)**	**($216,325)**	**$71,370,550**	**$60,257,389**	**$77,702,431**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	697,050	-	-	501,324	160,230	167,568
3400 Other Funds Ltd	201,480	1,423,080	-	-	-	-
6400 Federal Funds Ltd	89,784	-	-	-	-	-
All Funds	988,314	1,423,080	-	501,324	160,230	167,568
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	251	-	-	205	46	53
3400 Other Funds Ltd	106	530	-	-	-	-
6400 Federal Funds Ltd	26	-	-	-	-	-
All Funds	383	530	-	205	46	53
3220 Public Employees Retire Cont						
8000 General Fund	124,911	-	-	89,837	28,713	30,028
3400 Other Funds Ltd	36,105	255,015	-	-	-	-
6400 Federal Funds Ltd	16,090	-	-	-	-	-
All Funds	177,106	255,015	-	89,837	28,713	30,028
3230 Social Security Taxes						
8000 General Fund	53,325	-	-	38,352	12,258	12,819
3400 Other Funds Ltd	15,414	108,869	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00
6400 Federal Funds Ltd	6,868	-	-	-	-	-
All Funds	75,607	108,869	-	38,352	12,258	12,819
3241 Paid Family Medical Leave Insurance						
8000 General Fund	2,789	-	-	2,006	641	670
3400 Other Funds Ltd	806	5,691	-	-	-	-
6400 Federal Funds Ltd	360	-	-	-	-	-
All Funds	3,955	5,691	-	2,006	641	670
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	218	-	-	178	40	46
3400 Other Funds Ltd	92	460	-	-	-	-
6400 Federal Funds Ltd	23	-	-	-	-	-
All Funds	333	460	-	178	40	46
3260 Mass Transit Tax						
8000 General Fund	4,182	-	-	3,008	961	1,005
3400 Other Funds Ltd	1,208	8,538	-	-	-	-
All Funds	5,390	8,538	-	3,008	961	1,005
3270 Flexible Benefits						
8000 General Fund	188,100	-	-	153,450	34,650	39,600
3400 Other Funds Ltd	79,200	396,000	-	-	-	-
6400 Federal Funds Ltd	19,800	-	-	-	-	-
All Funds	287,100	396,000	-	153,450	34,650	39,600
OTHER PAYROLL EXPENSES						
8000 General Fund	373,776	-	-	287,036	77,309	84,221

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00
3400 Other Funds Ltd	132,931	775,103	-	-	-	-
6400 Federal Funds Ltd	43,167	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$549,874**	**$775,103**	**-**	**$287,036**	**$77,309**	**$84,221**
PERSONAL SERVICES						
8000 General Fund	1,070,826	-	-	788,360	237,539	251,789
3400 Other Funds Ltd	334,411	2,198,183	-	-	-	-
6400 Federal Funds Ltd	132,951	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$1,538,188**	**$2,198,183**	**-**	**$788,360**	**$237,539**	**$251,789**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	10,350	-	-	6,975	1,575	1,800
6400 Federal Funds Ltd	4,500	-	-	-	-	-
All Funds	14,850	-	-	6,975	1,575	1,800
4150 Employee Training						
8000 General Fund	8,550	-	-	5,700	1,425	1,425
6400 Federal Funds Ltd	4,275	-	-	-	-	-
All Funds	12,825	-	-	5,700	1,425	1,425
4175 Office Expenses						
8000 General Fund	18,630	-	-	12,555	2,835	3,240
6400 Federal Funds Ltd	8,100	-	-	-	-	-
All Funds	26,730	-	-	12,555	2,835	3,240
4200 Telecommunications						

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00
8000 General Fund	6,210	-	-	4,185	945	1,080
6400 Federal Funds Ltd	2,700	-	-	-	-	-
All Funds	8,910	-	-	4,185	945	1,080
4250 Data Processing						
8000 General Fund	7,590	-	-	5,115	1,155	1,320
6400 Federal Funds Ltd	3,300	-	-	-	-	-
All Funds	10,890	-	-	5,115	1,155	1,320
4300 Professional Services						
8000 General Fund	3,250,000	-	-	2,000,000	1,250,000	-
4315 IT Professional Services						
8000 General Fund	1,500,000	-	-	1,500,000	-	-
4325 Attorney General						
8000 General Fund	10,000	-	-	-	-	10,000
4375 Employee Recruitment and Develop						
8000 General Fund	1,290	-	-	860	215	215
6400 Federal Funds Ltd	645	-	-	-	-	-
All Funds	1,935	-	-	860	215	215
4650 Other Services and Supplies						
8000 General Fund	44,400	-	-	19,600	4,900	19,900
6400 Federal Funds Ltd	14,700	-	-	-	-	-
All Funds	59,100	-	-	19,600	4,900	19,900
4700 Expendable Prop 250 - 5000						
8000 General Fund	25,800	-	-	17,200	4,300	4,300

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00
6400 Federal Funds Ltd	12,900	-	-	-	-	-
All Funds	38,700	-	-	17,200	4,300	4,300
4715 IT Expendable Property						
8000 General Fund	15,000	-	-	10,000	2,500	2,500
6400 Federal Funds Ltd	7,500	-	-	-	-	-
All Funds	22,500	-	-	10,000	2,500	2,500
SERVICES & SUPPLIES						
8000 General Fund	4,897,820	-	-	3,582,190	1,269,850	45,780
6400 Federal Funds Ltd	58,620	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$4,956,440**	**-**	**-**	**$3,582,190**	**$1,269,850**	**$45,780**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	6,000,000	-	-	6,000,000	-	-
6020 Dist to Counties						
8000 General Fund	12,000,000	-	-	6,000,000	6,000,000	-
6400 Federal Funds Ltd	6,693,497	-	-	-	-	-
All Funds	18,693,497	-	-	6,000,000	6,000,000	-
6050 Dist to Non-Profit Organizations						
8000 General Fund	126,300,000	-	-	45,000,000	46,300,000	-
6400 Federal Funds Ltd	16,641,860	-	-	-	-	-
All Funds	142,941,860	-	-	45,000,000	46,300,000	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	38,702,431	-	-	-	-	38,702,431

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00
6085 Other Special Payments						
8000 General Fund	16,450,000	-	-	10,000,000	6,450,000	-
3400 Other Funds Ltd	38,702,431	-	-	-	-	38,702,431
All Funds	55,152,431	-	-	10,000,000	6,450,000	38,702,431
SPECIAL PAYMENTS						
8000 General Fund	199,452,431	-	-	67,000,000	58,750,000	38,702,431
3400 Other Funds Ltd	38,702,431	-	-	-	-	38,702,431
6400 Federal Funds Ltd	23,335,357	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$261,490,219**	**-**	**-**	**$67,000,000**	**$58,750,000**	**$77,404,862**
EXPENDITURES						
8000 General Fund	205,421,077	-	-	71,370,550	60,257,389	39,000,000
3400 Other Funds Ltd	39,036,842	2,198,183	-	-	-	38,702,431
6400 Federal Funds Ltd	23,526,928	-	-	-	-	-
TOTAL EXPENDITURES	**$267,984,847**	**$2,198,183**	**-**	**$71,370,550**	**$60,257,389**	**$77,702,431**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(598,924)	(2,246,371)	(216,325)	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($598,924)**	**($2,246,371)**	**($216,325)**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	8	10	-	4	1	1
AUTHORIZED FTE						

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 106 Shelter for Oregonians Priority: 00	Pkg: 110 Keeping Oregonians in their Homes Priority: 00	Pkg: 115 Housing for Youth and Families Priority: 00
8250 Class/Unclass FTE Positions	7.26	10.00	-	3.88	0.88	1.00

Description	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	35,000,000	-	(206,862)	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	23,924,436	-	(397,508)		
REVENUE CATEGORIES						
8000 General Fund	35,000,000	-	(206,862)	-		
6400 Federal Funds Ltd	-	23,924,436	-	(397,508)		
TOTAL REVENUE CATEGORIES	**$35,000,000**	**$23,924,436**	**($206,862)**	**($397,508)**		
AVAILABLE REVENUES						
8000 General Fund	35,000,000	-	(206,862)	-		
6400 Federal Funds Ltd	-	23,924,436	-	(397,508)		
TOTAL AVAILABLE REVENUES	**$35,000,000**	**$23,924,436**	**($206,862)**	**($397,508)**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	(132,072)	-		
3400 Other Funds Ltd	-	-	-	(1,221,600)		
6400 Federal Funds Ltd	-	342,312	-	(252,528)		

Description	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
All Funds	-	342,312	(132,072)	(1,474,128)		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	(53)	-		
3400 Other Funds Ltd	-	-	-	(424)		
6400 Federal Funds Ltd	-	132	-	(106)		
All Funds	-	132	(53)	(530)		
3220 Public Employees Retire Cont						
8000 General Fund	-	-	(23,667)	-		
3400 Other Funds Ltd	-	-	-	(218,910)		
6400 Federal Funds Ltd	-	61,343	-	(45,253)		
All Funds	-	61,343	(23,667)	(264,163)		
3230 Social Security Taxes						
8000 General Fund	-	-	(10,104)	-		
3400 Other Funds Ltd	-	-	-	(93,455)		
6400 Federal Funds Ltd	-	26,187	-	(19,319)		
All Funds	-	26,187	(10,104)	(112,774)		
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	(528)	-		
3400 Other Funds Ltd	-	-	-	(4,885)		
6400 Federal Funds Ltd	-	1,370	-	(1,010)		
All Funds	-	1,370	(528)	(5,895)		
3250 Workers Comp. Assess. (WCD)						

Description	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
8000 General Fund	-	-	(46)	-		
3400 Other Funds Ltd	-	-	-	(368)		
6400 Federal Funds Ltd	-	115	-	(92)		
All Funds	-	115	(46)	(460)		
3260 Mass Transit Tax						
8000 General Fund	-	-	(792)	-		
3400 Other Funds Ltd	-	-	-	(7,330)		
All Funds	-	-	(792)	(7,330)		
3270 Flexible Benefits						
8000 General Fund	-	-	(39,600)	-		
3400 Other Funds Ltd	-	-	-	(316,800)		
6400 Federal Funds Ltd	-	99,000	-	(79,200)		
All Funds	-	99,000	(39,600)	(396,000)		
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	(74,790)	-		
3400 Other Funds Ltd	-	-	-	(642,172)		
6400 Federal Funds Ltd	-	188,147	-	(144,980)		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$188,147**	**($74,790)**	**($787,152)**		
PERSONAL SERVICES						
8000 General Fund	-	-	(206,862)	-		
3400 Other Funds Ltd	-	-	-	(1,863,772)		
6400 Federal Funds Ltd	-	530,459	-	(397,508)		

Description	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
TOTAL PERSONAL SERVICES	**-**	**$530,459**	**($206,862)**	**($2,261,280)**		
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	-	4,500	-	-		
4150 Employee Training						
6400 Federal Funds Ltd	-	4,275	-	-		
4175 Office Expenses						
6400 Federal Funds Ltd	-	8,100	-	-		
4200 Telecommunications						
6400 Federal Funds Ltd	-	2,700	-	-		
4250 Data Processing						
6400 Federal Funds Ltd	-	3,300	-	-		
4375 Employee Recruitment and Develop						
6400 Federal Funds Ltd	-	645	-	-		
4650 Other Services and Supplies						
6400 Federal Funds Ltd	-	14,700	-	-		
4700 Expendable Prop 250 - 5000						
6400 Federal Funds Ltd	-	12,900	-	-		
4715 IT Expendable Property						
6400 Federal Funds Ltd	-	7,500	-	-		
SERVICES & SUPPLIES						
6400 Federal Funds Ltd	-	58,620	-	-		

Description	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
TOTAL SERVICES & SUPPLIES	**-**	**$58,620**	**-**	**-**		
SPECIAL PAYMENTS						
6020 Dist to Counties						
6400 Federal Funds Ltd	-	6,693,497	-	-		
6050 Dist to Non-Profit Organizations						
8000 General Fund	35,000,000	-	-	-		
6400 Federal Funds Ltd	-	16,641,860	-	-		
All Funds	35,000,000	16,641,860	-	-		
SPECIAL PAYMENTS						
8000 General Fund	35,000,000	-	-	-		
6400 Federal Funds Ltd	-	23,335,357	-	-		
TOTAL SPECIAL PAYMENTS	**$35,000,000**	**$23,335,357**	**-**	**-**		
EXPENDITURES						
8000 General Fund	35,000,000	-	(206,862)	-		
3400 Other Funds Ltd	-	-	-	(1,863,772)		
6400 Federal Funds Ltd	-	23,924,436	-	(397,508)		
TOTAL EXPENDITURES	**$35,000,000**	**$23,924,436**	**($206,862)**	**($2,261,280)**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	-	-	-	1,863,772		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**-**	**-**	**-**	**$1,863,772**		

Description	Pkg: 117 Investing in Oregonians' Futures (IDAs) Priority: 00	Pkg: 119 Deploying Weatherization Resources Priority: 00	Pkg: 120 Consolidating TANF Programs at ODHS Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	3	(1)	(10)		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	2.50	(1.00)	(10.00)		

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,750,000	-	-	1,750,000		
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(169,949)	(30,961)	(138,988)	-		
AVAILABLE REVENUES						
8000 General Fund	1,750,000	-	-	1,750,000		
3400 Other Funds Ltd	(169,949)	(30,961)	(138,988)	-		
TOTAL AVAILABLE REVENUES	**$1,580,051**	**($30,961)**	**($138,988)**	**$1,750,000**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	481,824	-	481,824	-		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	212	-	212	-		
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	86,344	-	86,344	-		
3230 Social Security Taxes						
3400 Other Funds Ltd	36,860	-	36,860	-		

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00		
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	1,928	-	1,928	-		
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	184	-	184	-		
3260 Mass Transit Tax						
3400 Other Funds Ltd	2,891	-	2,891	-		
3270 Flexible Benefits						
3400 Other Funds Ltd	158,400	-	158,400	-		
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	286,819	-	286,819	-		
TOTAL OTHER PAYROLL EXPENSES	**$286,819**	**-**	**$286,819**	**-**		
PERSONAL SERVICES						
3400 Other Funds Ltd	768,643	-	768,643	-		
TOTAL PERSONAL SERVICES	**$768,643**	**-**	**$768,643**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	7,200	-	7,200	-		
4150 Employee Training						
3400 Other Funds Ltd	5,700	-	5,700	-		
4175 Office Expenses						
3400 Other Funds Ltd	12,960	-	12,960	-		
4200 Telecommunications						

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00		
3400 Other Funds Ltd	4,320	-	4,320	-		
4250 Data Processing						
3400 Other Funds Ltd	5,280	-	5,280	-		
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	860	-	860	-		
4650 Other Services and Supplies						
3400 Other Funds Ltd	19,600	-	19,600	-		
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	17,200	-	17,200	-		
4715 IT Expendable Property						
3400 Other Funds Ltd	10,000	-	10,000	-		
SERVICES & SUPPLIES						
3400 Other Funds Ltd	83,120	-	83,120	-		
TOTAL SERVICES & SUPPLIES	**$83,120**	**-**	**$83,120**	**-**		
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	1,750,000	-	-	1,750,000		
EXPENDITURES						
8000 General Fund	1,750,000	-	-	1,750,000		
3400 Other Funds Ltd	851,763	-	851,763	-		
TOTAL EXPENDITURES	**$2,601,763**	**-**	**$851,763**	**$1,750,000**		
ENDING BALANCE						

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00		
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(1,021,712)	(30,961)	(990,751)	-		
TOTAL ENDING BALANCE	**($1,021,712)**	**($30,961)**	**($990,751)**	**-**		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4	-	4	-		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4.00	-	4.00	-		

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	80,000,000	-	-	-	-	50,000,000
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	3,752,500	-	-	150,000	3,200,000	300,000
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	125,000,000	-	-	-	-	125,000,000
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	10,000,000	-	-	-	-	-
REVENUE CATEGORIES						
8000 General Fund	80,000,000	-	-	-	-	50,000,000
3400 Other Funds Ltd	138,752,500	-	-	150,000	3,200,000	125,300,000
TOTAL REVENUE CATEGORIES	**$218,752,500**	**-**	**-**	**$150,000**	**$3,200,000**	**$175,300,000**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,035,976)	(188,731)	(847,245)	-	-	-
AVAILABLE REVENUES						
8000 General Fund	80,000,000	-	-	-	-	50,000,000
3400 Other Funds Ltd	137,716,524	(188,731)	(847,245)	150,000	3,200,000	125,300,000

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
TOTAL AVAILABLE REVENUES	**$217,716,524**	**($188,731)**	**($847,245)**	**$150,000**	**$3,200,000**	**$175,300,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	2,567,896	-	2,467,686	-	100,210	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	1,018	-	970	-	48	-
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	460,168	-	442,210	-	17,958	-
3230 Social Security Taxes						
3400 Other Funds Ltd	196,447	-	188,781	-	7,666	-
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	10,270	-	9,869	-	401	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	890	-	848	-	42	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	15,405	-	14,804	-	601	-
3270 Flexible Benefits						
3400 Other Funds Ltd	768,900	-	732,600	-	36,300	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,453,098	-	1,390,082	-	63,016	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
TOTAL OTHER PAYROLL EXPENSES	**$1,453,098**	**-**	**$1,390,082**	**-**	**$63,016**	**-**
PERSONAL SERVICES						
3400 Other Funds Ltd	4,020,994	-	3,857,768	-	163,226	-
TOTAL PERSONAL SERVICES	**$4,020,994**	**-**	**$3,857,768**	**-**	**$163,226**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	33,128	-	31,500	-	1,628	-
4150 Employee Training						
3400 Other Funds Ltd	28,482	-	27,075	-	1,407	-
4175 Office Expenses						
3400 Other Funds Ltd	59,604	-	56,700	-	2,904	-
4200 Telecommunications						
3400 Other Funds Ltd	19,890	-	18,900	-	990	-
4250 Data Processing						
3400 Other Funds Ltd	24,244	-	23,100	-	1,144	-
4325 Attorney General						
3400 Other Funds Ltd	750,000	-	-	150,000	225,000	300,000
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	4,293	-	4,085	-	208	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	97,997	-	93,100	-	4,897	-
4700 Expendable Prop 250 - 5000						

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
3400 Other Funds Ltd	82,221	-	81,700	-	521	-
4715 IT Expendable Property						
3400 Other Funds Ltd	49,688	-	47,500	-	2,188	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,149,547	-	383,660	150,000	240,887	300,000
TOTAL SERVICES & SUPPLIES	**$1,149,547**	**-**	**$383,660**	**$150,000**	**$240,887**	**$300,000**
SPECIAL PAYMENTS						
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	10,000,000	-	-	-	-	-
6080 Loans Made - Other						
3400 Other Funds Ltd	60,000,000	-	-	-	-	50,000,000
6085 Other Special Payments						
8000 General Fund	70,000,000	-	-	-	-	50,000,000
3400 Other Funds Ltd	75,000,000	-	-	-	-	75,000,000
All Funds	145,000,000	-	-	-	-	125,000,000
SPECIAL PAYMENTS						
8000 General Fund	80,000,000	-	-	-	-	50,000,000
3400 Other Funds Ltd	135,000,000	-	-	-	-	125,000,000
TOTAL SPECIAL PAYMENTS	**$215,000,000**	**-**	**-**	**-**	**-**	**$175,000,000**
EXPENDITURES						
8000 General Fund	80,000,000	-	-	-	-	50,000,000
3400 Other Funds Ltd	140,170,541	-	4,241,428	150,000	404,113	125,300,000

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
TOTAL EXPENDITURES	**$220,170,541**	**-**	**$4,241,428**	**$150,000**	**$404,113**	**$175,300,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(2,454,017)	(188,731)	(5,088,673)	-	2,795,887	-
TOTAL ENDING BALANCE	**($2,454,017)**	**($188,731)**	**($5,088,673)**	**-**	**$2,795,887**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	21	-	20	-	1	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	19.48	-	18.56	-	0.92	-

Description	Pkg: 111 Acquiring Land for Affordable Homes Priority: 00	Pkg: 114 CARE for Children in Affordable Housing Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	10,000,000	20,000,000				
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	102,500	-				
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	10,000,000	-				
REVENUE CATEGORIES						
8000 General Fund	10,000,000	20,000,000				
3400 Other Funds Ltd	10,102,500	-				
TOTAL REVENUE CATEGORIES	**$20,102,500**	**$20,000,000**				
AVAILABLE REVENUES						
8000 General Fund	10,000,000	20,000,000				
3400 Other Funds Ltd	10,102,500	-				
TOTAL AVAILABLE REVENUES	**$20,102,500**	**$20,000,000**				
EXPENDITURES						
SERVICES & SUPPLIES						
4325 Attorney General						
3400 Other Funds Ltd	75,000	-				

Description	Pkg: 111 Acquiring Land for Affordable Homes Priority: 00	Pkg: 114 CARE for Children in Affordable Housing Priority: 00				
SPECIAL PAYMENTS						
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	10,000,000	-				
6080 Loans Made - Other						
3400 Other Funds Ltd	10,000,000	-				
6085 Other Special Payments						
8000 General Fund	-	20,000,000				
SPECIAL PAYMENTS						
8000 General Fund	10,000,000	20,000,000				
3400 Other Funds Ltd	10,000,000	-				
TOTAL SPECIAL PAYMENTS	**$20,000,000**	**$20,000,000**				
EXPENDITURES						
8000 General Fund	10,000,000	20,000,000				
3400 Other Funds Ltd	10,075,000	-				
TOTAL EXPENDITURES	**$20,075,000**	**$20,000,000**				
ENDING BALANCE						
8000 General Fund	-	-				
3400 Other Funds Ltd	27,500	-				
TOTAL ENDING BALANCE	**$27,500**	**-**				

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	70,030,404	-	-	8,000,000	25,000,000	17,030,404
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	589,234	-	589,234	-	-	-
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	52,493,261	-	-	8,000,000	24,493,261	-
REVENUE CATEGORIES						
8000 General Fund	70,030,404	-	-	8,000,000	25,000,000	17,030,404
3400 Other Funds Ltd	52,493,261	-	-	8,000,000	24,493,261	-
6400 Federal Funds Ltd	589,234	-	589,234	-	-	-
TOTAL REVENUE CATEGORIES	**$123,112,899**	**-**	**$589,234**	**$16,000,000**	**$49,493,261**	**$17,030,404**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(185,030)	(33,709)	(151,321)	-	-	-
AVAILABLE REVENUES						
8000 General Fund	70,030,404	-	-	8,000,000	25,000,000	17,030,404
3400 Other Funds Ltd	52,308,231	(33,709)	(151,321)	8,000,000	24,493,261	-
6400 Federal Funds Ltd	589,234	-	589,234	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00
TOTAL AVAILABLE REVENUES	**$122,927,869**	**($33,709)**	**$437,913**	**$16,000,000**	**$49,493,261**	**$17,030,404**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	464,649	-	-	-	285,750	178,899
3400 Other Funds Ltd	571,139	-	360,824	210,315	-	-
6400 Federal Funds Ltd	371,736	-	371,736	-	-	-
All Funds	1,407,524	-	732,560	210,315	285,750	178,899
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	191	-	-	-	99	92
3400 Other Funds Ltd	193	-	101	92	-	-
6400 Federal Funds Ltd	106	-	106	-	-	-
All Funds	490	-	207	92	99	92
3220 Public Employees Retire Cont						
8000 General Fund	83,264	-	-	-	51,206	32,058
3400 Other Funds Ltd	102,348	-	64,660	37,688	-	-
6400 Federal Funds Ltd	66,615	-	66,615	-	-	-
All Funds	252,227	-	131,275	37,688	51,206	32,058
3230 Social Security Taxes						
8000 General Fund	35,546	-	-	-	21,860	13,686
3400 Other Funds Ltd	43,692	-	27,603	16,089	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00
6400 Federal Funds Ltd	28,438	-	28,438	-	-	-
All Funds	107,676	-	56,041	16,089	21,860	13,686
3241 Paid Family Medical Leave Insurance						
8000 General Fund	1,859	-	-	-	1,143	716
3400 Other Funds Ltd	2,284	-	1,443	841	-	-
6400 Federal Funds Ltd	1,487	-	1,487	-	-	-
All Funds	5,630	-	2,930	841	1,143	716
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	166	-	-	-	86	80
3400 Other Funds Ltd	168	-	88	80	-	-
6400 Federal Funds Ltd	92	-	92	-	-	-
All Funds	426	-	180	80	86	80
3260 Mass Transit Tax						
8000 General Fund	2,788	-	-	-	1,715	1,073
3400 Other Funds Ltd	3,427	-	2,165	1,262	-	-
All Funds	6,215	-	2,165	1,262	1,715	1,073
3270 Flexible Benefits						
8000 General Fund	143,550	-	-	-	74,250	69,300
3400 Other Funds Ltd	145,200	-	75,900	69,300	-	-
6400 Federal Funds Ltd	79,200	-	79,200	-	-	-
All Funds	367,950	-	155,100	69,300	74,250	69,300
OTHER PAYROLL EXPENSES						
8000 General Fund	267,364	-	-	-	150,359	117,005

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00
3400 Other Funds Ltd	297,312	-	171,960	125,352	-	-
6400 Federal Funds Ltd	175,938	-	175,938	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$740,614**	**-**	**$347,898**	**$125,352**	**$150,359**	**$117,005**
PERSONAL SERVICES						
8000 General Fund	732,013	-	-	-	436,109	295,904
3400 Other Funds Ltd	868,451	-	532,784	335,667	-	-
6400 Federal Funds Ltd	547,674	-	547,674	-	-	-
TOTAL PERSONAL SERVICES	**$2,148,138**	**-**	**$1,080,458**	**$335,667**	**$436,109**	**$295,904**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	6,525	-	-	-	3,375	3,150
3400 Other Funds Ltd	6,600	-	3,450	3,150	-	-
6400 Federal Funds Ltd	3,600	-	3,600	-	-	-
All Funds	16,725	-	7,050	3,150	3,375	3,150
4150 Employee Training						
8000 General Fund	5,700	-	-	-	2,850	2,850
3400 Other Funds Ltd	5,700	-	2,850	2,850	-	-
6400 Federal Funds Ltd	2,850	-	2,850	-	-	-
All Funds	14,250	-	5,700	2,850	2,850	2,850
4175 Office Expenses						
8000 General Fund	11,745	-	-	-	6,075	5,670
3400 Other Funds Ltd	11,880	-	6,210	5,670	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00
6400 Federal Funds Ltd	6,480	-	6,480	-	-	-
All Funds	30,105	-	12,690	5,670	6,075	5,670
4200 Telecommunications						
8000 General Fund	3,915	-	-	-	2,025	1,890
3400 Other Funds Ltd	3,960	-	2,070	1,890	-	-
6400 Federal Funds Ltd	2,160	-	2,160	-	-	-
All Funds	10,035	-	4,230	1,890	2,025	1,890
4250 Data Processing						
8000 General Fund	334,785	-	-	-	2,475	332,310
3400 Other Funds Ltd	4,840	-	2,530	2,310	-	-
6400 Federal Funds Ltd	2,640	-	2,640	-	-	-
All Funds	342,265	-	5,170	2,310	2,475	332,310
4275 Publicity and Publications						
8000 General Fund	20,000	-	-	-	-	20,000
4300 Professional Services						
8000 General Fund	1,001,000	-	-	-	-	1,001,000
4325 Attorney General						
8000 General Fund	60,000	-	-	-	30,000	30,000
3400 Other Funds Ltd	10,000	-	-	10,000	-	-
All Funds	70,000	-	-	10,000	30,000	30,000
4375 Employee Recruitment and Develop						
8000 General Fund	860	-	-	-	430	430
3400 Other Funds Ltd	860	-	430	430	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00
6400 Federal Funds Ltd	430	-	430	-	-	-
All Funds	2,150	-	860	430	430	430
4575 Agency Program Related S and S						
8000 General Fund	300,000	-	-	-	-	300,000
4650 Other Services and Supplies						
8000 General Fund	19,600	-	-	-	9,800	9,800
3400 Other Funds Ltd	24,233	-	9,800	14,433	-	-
6400 Federal Funds Ltd	9,800	-	9,800	-	-	-
All Funds	53,633	-	19,600	14,433	9,800	9,800
4700 Expendable Prop 250 - 5000						
8000 General Fund	17,200	-	-	-	8,600	8,600
3400 Other Funds Ltd	17,200	-	8,600	8,600	-	-
6400 Federal Funds Ltd	8,600	-	8,600	-	-	-
All Funds	43,000	-	17,200	8,600	8,600	8,600
4715 IT Expendable Property						
8000 General Fund	23,800	-	-	-	5,000	18,800
3400 Other Funds Ltd	10,000	-	5,000	5,000	-	-
6400 Federal Funds Ltd	5,000	-	5,000	-	-	-
All Funds	38,800	-	10,000	5,000	5,000	18,800
SERVICES & SUPPLIES						
8000 General Fund	1,805,130	-	-	-	70,630	1,734,500
3400 Other Funds Ltd	95,273	-	40,940	54,333	-	-
6400 Federal Funds Ltd	41,560	-	41,560	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00
TOTAL SERVICES & SUPPLIES	**$1,941,963**	**-**	**$82,500**	**$54,333**	**$70,630**	**$1,734,500**
SPECIAL PAYMENTS						
6050 Dist to Non-Profit Organizations						
8000 General Fund	2,000,000	-	-	-	-	2,000,000
3400 Other Funds Ltd	350,000	-	-	350,000	-	-
All Funds	2,350,000	-	-	350,000	-	2,000,000
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	52,493,261	-	-	8,000,000	24,493,261	-
6080 Loans Made - Other						
3400 Other Funds Ltd	26,900,000	-	-	6,900,000	-	-
6085 Other Special Payments						
8000 General Fund	13,000,000	-	-	-	-	13,000,000
3400 Other Funds Ltd	64,853,261	-	-	360,000	64,493,261	-
All Funds	77,853,261	-	-	360,000	64,493,261	13,000,000
SPECIAL PAYMENTS						
8000 General Fund	67,493,261	-	-	8,000,000	24,493,261	15,000,000
3400 Other Funds Ltd	92,103,261	-	-	7,610,000	64,493,261	-
TOTAL SPECIAL PAYMENTS	**$159,596,522**	**-**	**-**	**$15,610,000**	**$88,986,522**	**$15,000,000**
EXPENDITURES						
8000 General Fund	70,030,404	-	-	8,000,000	25,000,000	17,030,404
3400 Other Funds Ltd	93,066,985	-	573,724	8,000,000	64,493,261	-
6400 Federal Funds Ltd	589,234	-	589,234	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 108 Supporting Owners of Manufactured Homes Priority: 00	Pkg: 109 Building Starter Homes Priority: 00	Pkg: 113 Maintaining Homeownership Priority: 00
TOTAL EXPENDITURES	**$163,686,623**	**-**	**$1,162,958**	**$16,000,000**	**$89,493,261**	**$17,030,404**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(40,758,754)	(33,709)	(725,045)	-	(40,000,000)	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($40,758,754)**	**($33,709)**	**($725,045)**	**-**	**($40,000,000)**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	10	-	4	2	2	2
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	9.32	-	3.92	1.76	1.88	1.76

Description	Pkg: 116 Supporting Homebuyers Priority: 00					
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	20,000,000					
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	20,000,000					
REVENUE CATEGORIES						
8000 General Fund	20,000,000					
3400 Other Funds Ltd	20,000,000					
TOTAL REVENUE CATEGORIES	**$40,000,000**					
AVAILABLE REVENUES						
8000 General Fund	20,000,000					
3400 Other Funds Ltd	20,000,000					
TOTAL AVAILABLE REVENUES	**$40,000,000**					
EXPENDITURES						
SPECIAL PAYMENTS						
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	20,000,000					
6080 Loans Made - Other						
3400 Other Funds Ltd	20,000,000					
SPECIAL PAYMENTS						

Description	Pkg: 116 Supporting Homebuyers Priority: 00					
8000 General Fund	20,000,000					
3400 Other Funds Ltd	20,000,000					
TOTAL SPECIAL PAYMENTS	**$40,000,000**					
ENDING BALANCE						
8000 General Fund	-					
3400 Other Funds Ltd	-					
TOTAL ENDING BALANCE	**-**					

Description	Total Policy Packages	Pkg: 118 Deploying Federal Recovery Resources Priority: 00				
REVENUE CATEGORIES						
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	237,446,536	237,446,536				
AVAILABLE REVENUES						
6400 Federal Funds Ltd	237,446,536	237,446,536				
TOTAL AVAILABLE REVENUES	**$237,446,536**	**$237,446,536**				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
6400 Federal Funds Ltd	3,993,744	3,993,744				
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
6400 Federal Funds Ltd	1,537	1,537				
3220 Public Employees Retire Cont						
6400 Federal Funds Ltd	715,676	715,676				
3230 Social Security Taxes						
6400 Federal Funds Ltd	305,532	305,532				
3241 Paid Family Medical Leave Insurance						
6400 Federal Funds Ltd	15,974	15,974				
3250 Workers Comp. Assess. (WCD)						
6400 Federal Funds Ltd	1,334	1,334				

Description	Total Policy Packages	Pkg: 118 Deploying Federal Recovery Resources Priority: 00				
3270 Flexible Benefits						
6400 Federal Funds Ltd	1,148,400	1,148,400				
OTHER PAYROLL EXPENSES						
6400 Federal Funds Ltd	2,188,453	2,188,453				
TOTAL OTHER PAYROLL EXPENSES	**$2,188,453**	**$2,188,453**				
PERSONAL SERVICES						
6400 Federal Funds Ltd	6,182,197	6,182,197				
TOTAL PERSONAL SERVICES	**$6,182,197**	**$6,182,197**				
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	52,200	52,200				
4125 Out of State Travel						
6400 Federal Funds Ltd	8,902	8,902				
4150 Employee Training						
6400 Federal Funds Ltd	41,325	41,325				
4175 Office Expenses						
6400 Federal Funds Ltd	93,960	93,960				
4200 Telecommunications						
6400 Federal Funds Ltd	31,320	31,320				
4250 Data Processing						
6400 Federal Funds Ltd	38,280	38,280				
4275 Publicity and Publications						

Description	Total Policy Packages	Pkg: 118 Deploying Federal Recovery Resources Priority: 00				
6400 Federal Funds Ltd	90,000	90,000				
4300 Professional Services						
6400 Federal Funds Ltd	600,000	600,000				
4315 IT Professional Services						
6400 Federal Funds Ltd	1,419,000	1,419,000				
4325 Attorney General						
6400 Federal Funds Ltd	360,000	360,000				
4375 Employee Recruitment and Develop						
6400 Federal Funds Ltd	6,235	6,235				
4650 Other Services and Supplies						
6400 Federal Funds Ltd	142,100	142,100				
4700 Expendable Prop 250 - 5000						
6400 Federal Funds Ltd	124,700	124,700				
4715 IT Expendable Property						
6400 Federal Funds Ltd	72,500	72,500				
SERVICES & SUPPLIES						
6400 Federal Funds Ltd	3,080,522	3,080,522				
TOTAL SERVICES & SUPPLIES	**$3,080,522**	**$3,080,522**				
SPECIAL PAYMENTS						
6085 Other Special Payments						
3400 Other Funds Ltd	21,889,550	21,889,550				
6400 Federal Funds Ltd	228,183,817	228,183,817				
All Funds	250,073,367	250,073,367				

Description	Total Policy Packages	Pkg: 118 Deploying Federal Recovery Resources Priority: 00				
EXPENDITURES						
3400 Other Funds Ltd	21,889,550	21,889,550				
6400 Federal Funds Ltd	237,446,536	237,446,536				
TOTAL EXPENDITURES	**$259,336,086**	**$259,336,086**				
ENDING BALANCE						
3400 Other Funds Ltd	(21,889,550)	(21,889,550)				
6400 Federal Funds Ltd	-	-				
TOTAL ENDING BALANCE	**($21,889,550)**	**($21,889,550)**				
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	29	29				
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	29.00	29.00				

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 118 Deploying Federal Recovery Resources Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	20,173,294	-	-	20,173,294	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	1,321,676	395,882	769,847	-	-	681,520
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	1,976,809	529,369	1,447,440	-	-	-
REVENUE CATEGORIES						
8000 General Fund	20,173,294	-	-	20,173,294	-	-
3400 Other Funds Ltd	1,976,809	529,369	1,447,440	-	-	-
6400 Federal Funds Ltd	1,321,676	395,882	769,847	-	-	681,520
TOTAL REVENUE CATEGORIES	**$23,471,779**	**$925,251**	**$2,217,287**	**$20,173,294**	**-**	**$681,520**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(206,937)	(206,937)	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	20,173,294	-	-	20,173,294	-	-
3400 Other Funds Ltd	1,769,872	322,432	1,447,440	-	-	-
6400 Federal Funds Ltd	1,321,676	395,882	769,847	-	-	681,520

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 118 Deploying Federal Recovery Resources Priority: 00
TOTAL AVAILABLE REVENUES	**$23,264,842**	**$718,314**	**$2,217,287**	**$20,173,294**	**-**	**$681,520**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	363,069	-	-	363,069	-	-
3400 Other Funds Ltd	1,059,609	1,030,158	842,499	-	-	-
6400 Federal Funds Ltd	757,273	257,538	453,823	-	-	400,104
All Funds	2,179,951	1,287,696	1,296,322	363,069	-	400,104
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	138	-	-	138	-	-
3400 Other Funds Ltd	385	378	325	-	-	-
6400 Federal Funds Ltd	320	99	173	-	-	154
All Funds	843	477	498	138	-	154
3220 Public Employees Retire Cont						
8000 General Fund	65,062	-	-	65,062	-	-
3400 Other Funds Ltd	189,883	184,604	150,976	-	-	-
6400 Federal Funds Ltd	135,703	46,150	81,326	-	-	71,698
All Funds	390,648	230,754	232,302	65,062	-	71,698
3230 Social Security Taxes						
8000 General Fund	27,775	-	-	27,775	-	-
3400 Other Funds Ltd	81,060	78,807	64,453	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 118 Deploying Federal Recovery Resources Priority: 00
6400 Federal Funds Ltd	57,935	19,704	34,718	-	-	30,609
All Funds	166,770	98,511	99,171	27,775	-	30,609
3241 Paid Family Medical Leave Insurance						
8000 General Fund	1,452	-	-	1,452	-	-
3400 Other Funds Ltd	4,237	4,121	3,369	-	-	-
6400 Federal Funds Ltd	3,031	1,030	1,816	-	-	1,601
All Funds	8,720	5,151	5,185	1,452	-	1,601
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	120	-	-	120	-	-
3400 Other Funds Ltd	344	333	287	-	-	-
6400 Federal Funds Ltd	270	81	147	-	-	134
All Funds	734	414	434	120	-	134
3260 Mass Transit Tax						
8000 General Fund	2,178	-	-	2,178	-	-
3400 Other Funds Ltd	6,358	6,181	5,055	-	-	-
All Funds	8,536	6,181	5,055	2,178	-	-
3270 Flexible Benefits						
8000 General Fund	103,950	-	-	103,950	-	-
3400 Other Funds Ltd	293,700	285,120	246,180	-	-	-
6400 Federal Funds Ltd	235,950	71,280	128,370	-	-	115,500
All Funds	633,600	356,400	374,550	103,950	-	115,500
OTHER PAYROLL EXPENSES						
8000 General Fund	200,675	-	-	200,675	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 118 Deploying Federal Recovery Resources Priority: 00
3400 Other Funds Ltd	575,967	559,544	470,645	-	-	-
6400 Federal Funds Ltd	433,209	138,344	246,550	-	-	219,696
TOTAL OTHER PAYROLL EXPENSES	**$1,209,851**	**$697,888**	**$717,195**	**$200,675**	**-**	**$219,696**
PERSONAL SERVICES						
8000 General Fund	563,744	-	-	563,744	-	-
3400 Other Funds Ltd	1,635,576	1,589,702	1,313,144	-	-	-
6400 Federal Funds Ltd	1,190,482	395,882	700,373	-	-	619,800
TOTAL PERSONAL SERVICES	**$3,389,802**	**$1,985,584**	**$2,013,517**	**$563,744**	**-**	**$619,800**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	4,725	-	-	4,725	-	-
3400 Other Funds Ltd	11,190	-	11,190	-	-	-
6400 Federal Funds Ltd	11,085	-	5,835	-	-	5,250
All Funds	27,000	-	17,025	4,725	-	5,250
4150 Employee Training						
8000 General Fund	4,275	-	-	4,275	-	-
3400 Other Funds Ltd	9,405	-	9,405	-	-	-
6400 Federal Funds Ltd	9,120	-	4,845	-	-	4,275
All Funds	22,800	-	14,250	4,275	-	4,275
4175 Office Expenses						
8000 General Fund	8,505	-	-	8,505	-	-
3400 Other Funds Ltd	20,142	-	20,142	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 118 Deploying Federal Recovery Resources Priority: 00
6400 Federal Funds Ltd	19,953	-	10,503	-	-	9,450
All Funds	48,600	-	30,645	8,505	-	9,450
4200 Telecommunications						
8000 General Fund	2,835	-	-	2,835	-	-
3400 Other Funds Ltd	6,714	-	6,714	-	-	-
6400 Federal Funds Ltd	6,651	-	3,501	-	-	3,150
All Funds	16,200	-	10,215	2,835	-	3,150
4250 Data Processing						
8000 General Fund	3,465	-	-	3,465	-	-
3400 Other Funds Ltd	8,206	-	8,206	-	-	-
6400 Federal Funds Ltd	8,129	-	4,279	-	-	3,850
All Funds	19,800	-	12,485	3,465	-	3,850
4300 Professional Services						
8000 General Fund	4,500,000	-	-	4,500,000	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	2,000,000	-	-	-	2,000,000	-
4325 Attorney General						
8000 General Fund	50,000	-	-	50,000	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	645	-	-	645	-	-
3400 Other Funds Ltd	1,419	-	1,419	-	-	-
6400 Federal Funds Ltd	1,376	-	731	-	-	645
All Funds	3,440	-	2,150	645	-	645

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 118 Deploying Federal Recovery Resources Priority: 00
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,000,000	-	-	-	1,000,000	-
4650 Other Services and Supplies						
8000 General Fund	14,700	-	-	14,700	-	-
3400 Other Funds Ltd	32,340	-	32,340	-	-	-
6400 Federal Funds Ltd	31,360	-	16,660	-	-	14,700
All Funds	78,400	-	49,000	14,700	-	14,700
4700 Expendable Prop 250 - 5000						
8000 General Fund	12,900	-	-	12,900	-	-
3400 Other Funds Ltd	28,380	-	28,380	-	-	-
6400 Federal Funds Ltd	27,520	-	14,620	-	-	12,900
All Funds	68,800	-	43,000	12,900	-	12,900
4715 IT Expendable Property						
8000 General Fund	7,500	-	-	7,500	-	-
3400 Other Funds Ltd	16,500	-	16,500	-	-	-
6400 Federal Funds Ltd	16,000	-	8,500	-	-	7,500
All Funds	40,000	-	25,000	7,500	-	7,500
SERVICES & SUPPLIES						
8000 General Fund	4,609,550	-	-	4,609,550	-	-
3400 Other Funds Ltd	3,134,296	-	134,296	-	3,000,000	-
6400 Federal Funds Ltd	131,194	-	69,474	-	-	61,720
TOTAL SERVICES & SUPPLIES	**$7,875,040**	**-**	**$203,770**	**$4,609,550**	**$3,000,000**	**$61,720**
SPECIAL PAYMENTS						

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 103 Training, Technical Assistance & Access Priority: 00	Pkg: 112 Modernizing Grant Management Systems Priority: 00	Pkg: 118 Deploying Federal Recovery Resources Priority: 00
6085 Other Special Payments						
8000 General Fund	15,000,000	-	-	15,000,000	-	-
EXPENDITURES						
8000 General Fund	20,173,294	-	-	20,173,294	-	-
3400 Other Funds Ltd	4,769,872	1,589,702	1,447,440	-	3,000,000	-
6400 Federal Funds Ltd	1,321,676	395,882	769,847	-	-	681,520
TOTAL EXPENDITURES	**$26,264,842**	**$1,985,584**	**$2,217,287**	**$20,173,294**	**$3,000,000**	**$681,520**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(3,000,000)	(1,267,270)	-	-	(3,000,000)	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($3,000,000)**	**($1,267,270)**	**-**	**-**	**($3,000,000)**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	17	9	10	3	-	3
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	16.04	9.00	9.48	2.64	-	2.92

Description	Pkg: 070 Revenue Shortfalls Priority: 00					
REVENUE CATEGORIES						
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(525,573)					
AVAILABLE REVENUES						
6400 Federal Funds Ltd	(525,573)					
TOTAL AVAILABLE REVENUES	**($525,573)**					
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	(813,048)					
6400 Federal Funds Ltd	(354,192)					
All Funds	(1,167,240)					
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	(318)					
6400 Federal Funds Ltd	(106)					
All Funds	(424)					
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	(145,697)					
6400 Federal Funds Ltd	(63,471)					
All Funds	(209,168)					

Description	Pkg: 070 Revenue Shortfalls Priority: 00					
3230 Social Security Taxes						
3400 Other Funds Ltd	(62,200)					
6400 Federal Funds Ltd	(27,096)					
All Funds	(89,296)					
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	(3,253)					
6400 Federal Funds Ltd	(1,416)					
All Funds	(4,669)					
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	(276)					
6400 Federal Funds Ltd	(92)					
All Funds	(368)					
3260 Mass Transit Tax						
3400 Other Funds Ltd	(4,878)					
3270 Flexible Benefits						
3400 Other Funds Ltd	(237,600)					
6400 Federal Funds Ltd	(79,200)					
All Funds	(316,800)					
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(454,222)					
6400 Federal Funds Ltd	(171,381)					
TOTAL OTHER PAYROLL EXPENSES	**($625,603)**					
PERSONAL SERVICES						

Description	Pkg: 070 Revenue Shortfalls Priority: 00					
3400 Other Funds Ltd	(1,267,270)					
6400 Federal Funds Ltd	(525,573)					
TOTAL PERSONAL SERVICES	**($1,792,843)**					
ENDING BALANCE						
3400 Other Funds Ltd	1,267,270					
6400 Federal Funds Ltd	-					
TOTAL ENDING BALANCE	**$1,267,270**					
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(8)					
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(8.00)					

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	11,512,370	-	-	2,989,722	8,522,648	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	2,675,000	-	-	905,000	1,770,000	-
0565 Lottery Bonds						
3400 Other Funds Ltd	1,115,178	-	-	-	-	1,115,178
BOND SALES						
3400 Other Funds Ltd	3,790,178	-	-	905,000	1,770,000	1,115,178
TOTAL BOND SALES	**$3,790,178**	**-**	**-**	**$905,000**	**$1,770,000**	**$1,115,178**
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	233,058	-	233,058	-	-	-
REVENUE CATEGORIES						
8030 General Fund Debt Svc	11,512,370	-	-	2,989,722	8,522,648	-
3400 Other Funds Ltd	4,023,236	-	233,058	905,000	1,770,000	1,115,178
TOTAL REVENUE CATEGORIES	**$15,535,606**	**-**	**$233,058**	**$3,894,722**	**$10,292,648**	**$1,115,178**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(347,462)	(20,843)	(326,619)	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
AVAILABLE REVENUES						
8030 General Fund Debt Svc	11,512,370	-	-	2,989,722	8,522,648	-
3400 Other Funds Ltd	3,675,774	(20,843)	(93,561)	905,000	1,770,000	1,115,178
TOTAL AVAILABLE REVENUES	**$15,188,144**	**($20,843)**	**($93,561)**	**$3,894,722**	**$10,292,648**	**$1,115,178**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	139,700	-	139,700	-	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	48	-	48	-	-	-
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	25,034	-	25,034	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	10,687	-	10,687	-	-	-
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	559	-	559	-	-	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	42	-	42	-	-	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	838	-	838	-	-	-
3270 Flexible Benefits						

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
3400 Other Funds Ltd	36,300	-	36,300	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	73,508	-	73,508	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$73,508**	**-**	**$73,508**	**-**	**-**	**-**
PERSONAL SERVICES						
3400 Other Funds Ltd	213,208	-	213,208	-	-	-
TOTAL PERSONAL SERVICES	**$213,208**	**-**	**$213,208**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	1,575	-	1,575	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	1,425	-	1,425	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	2,835	-	2,835	-	-	-
4200 Telecommunications						
3400 Other Funds Ltd	945	-	945	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	1,155	-	1,155	-	-	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	215	-	215	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	3,795,078	-	4,900	905,000	1,770,000	1,115,178

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	4,300	-	4,300	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	2,500	-	2,500	-	-	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	3,810,028	-	19,850	905,000	1,770,000	1,115,178
TOTAL SERVICES & SUPPLIES	**$3,810,028**	**-**	**$19,850**	**$905,000**	**$1,770,000**	**$1,115,178**
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	3,910,000	-	-	1,015,000	2,895,000	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	7,602,370	-	-	1,974,722	5,627,648	-
DEBT SERVICE						
8030 General Fund Debt Svc	11,512,370	-	-	2,989,722	8,522,648	-
TOTAL DEBT SERVICE	**$11,512,370**	**-**	**-**	**$2,989,722**	**$8,522,648**	**-**
EXPENDITURES						
8030 General Fund Debt Svc	11,512,370	-	-	2,989,722	8,522,648	-
3400 Other Funds Ltd	4,023,236	-	233,058	905,000	1,770,000	1,115,178
TOTAL EXPENDITURES	**$15,535,606**	**-**	**$233,058**	**$3,894,722**	**$10,292,648**	**$1,115,178**
ENDING BALANCE						
8030 General Fund Debt Svc	-	-	-	-	-	-
3400 Other Funds Ltd	(347,462)	(20,843)	(326,619)	-	-	-

Description	Total Policy Packages	Pkg: 101 Retaining Quality Staff Priority: 00	Pkg: 102 Improving Program Delivery and Access Priority: 00	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00	Pkg: 107 Preserving Oregon's Affordable Housing Stock Priority: 00
TOTAL ENDING BALANCE	**($347,462)**	**($20,843)**	**($326,619)**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	-	1	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	0.92	-	0.92	-	-	-

Description	Total Policy Packages	Pkg: 104 Addressing Homelessness with PSH Priority: 00	Pkg: 105 LIFTing up OR: Building Affordable Housing Priority: 00			
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	275,000,000	75,000,000	200,000,000			
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	275,000,000	75,000,000	200,000,000			
TOTAL AVAILABLE REVENUES	**$275,000,000**	**$75,000,000**	**$200,000,000**			
EXPENDITURES						
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	275,000,000	75,000,000	200,000,000			
ENDING BALANCE						
3020 Other Funds Cap Construct	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			

2023-25 Biennium **Cross Reference Number: 91400-000-00-00-00000**
Budget Preparation **Governors Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											7,549,184	-	46,024,826	16,231,229	69,805,239
Total OPE											3,853,451	-	22,686,506	8,289,779	34,829,736
Total Personal Services											**11,402,635**	**-**	**68,711,332**	**24,521,008**	**104,634,975**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000866	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	152,400	-	-	-	152,400
										OPE	79,278	-	-	-	79,278
0000880	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	9	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0000897	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0000945	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0000958	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	6	8408	SAL	37,735	-	-	164,057	201,792
										OPE	17,223	-	-	74,881	92,104
0001134	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	36,137	84,319	120,456
										OPE	-	-	21,295	49,687	70,982
0001142	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	7327	SAL	-	-	-	175,848	175,848
										OPE	-	-	-	85,366	85,366
0001490	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0001514	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	4	4776	SAL	114,624	-	-	-	114,624
										OPE	69,467	-	-	-	69,467
0001519	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0001548	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	8	9718	SAL	233,232	-	-	-	233,232
										OPE	100,269	-	-	-	100,269
0001549	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8831	SAL	211,944	-	-	-	211,944
										OPE	94,741	-	-	-	94,741
0001584	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	212,880	-	-	-	212,880
										OPE	94,984	-	-	-	94,984
0001642	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0001656	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	152,400	-	-	-	152,400
										OPE	79,278	-	-	-	79,278
0001657	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	2	4356	SAL	104,544	-	-	-	104,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	66,849	-	-	-	66,849
0001712	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001773	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001774	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001776	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001777	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001782	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001790	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001792	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001793	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001798	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
0001828	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0001854	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0001905	OAS C0863 AP	PROGRAM ANALYST 4	31	LF	1	0.50	12	8	8450	SAL	-	-	-	101,400	101,400
										OPE	-	-	-	46,183	46,183
0001982	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0001993	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6982	SAL	167,568	-	-	-	167,568
										OPE	83,216	-	-	-	83,216

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0002010	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002011	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002013	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	174,576	-	-	-	174,576
										OPE	85,036	-	-	-	85,036
0002014	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	95,136	-	-	-	95,136
										OPE	64,406	-	-	-	64,406
0002016	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	3	8408	SAL	201,792	-	-	-	201,792
										OPE	92,104	-	-	-	92,104
0002023	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	174,576	-	-	-	174,576
										OPE	85,036	-	-	-	85,036
0002024	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0002029	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0002030	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.50	12	3	5503	SAL	-	-	66,036	-	66,036
										OPE	-	-	36,999	-	36,999
0002032	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
Total Salary											3,274,663	-	2,005,997	802,920	6,083,580
Total OPE											1,691,533	-	1,068,806	407,529	3,167,868
Total Personal Services											**4,966,196**	**-**	**3,074,803**	**1,210,449**	**9,251,448**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000864	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATOF	38X	PF	1	1.00	24	3	9718	SAL	-	-	116,616	116,616	233,232
										OPE	-	-	50,135	50,135	100,270
0000935	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	152,100	50,700	202,800
										OPE	-	-	69,275	23,092	92,367
0001003	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001035	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001133	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	30,420	172,380	202,800
										OPE	-	-	13,855	78,511	92,366
0001140	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3629	SAL	-	-	87,096	-	87,096
										OPE	-	-	62,318	-	62,318
0001228	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001420	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	59,432	72,640	132,072
										OPE	-	-	33,299	40,699	73,998
0001550	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001551	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001583	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001778	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001779	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001784	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	3	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
0001996	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001997	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	70,982	70,982
0010005	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	55,282	128,990	184,272
										OPE	-	-	26,267	61,289	87,556
0941202	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	60,228	60,228	120,456
										OPE	-	-	35,491	35,491	70,982
Total Salary											-	-	2,243,190	842,466	3,085,656
Total OPE											-	-	1,084,750	431,181	1,515,931
Total Personal Services											**-**	**-**	**3,327,940**	**1,273,647**	**4,601,587**

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Budget Preparation **Governors Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001040	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	101,400	101,400	202,800
										OPE	-	-	46,183	46,183	92,366
Total Salary											-	-	101,400	101,400	202,800
Total OPE											-	-	46,183	46,183	92,366
Total Personal Services											**-**	**-**	**147,583**	**147,583**	**295,166**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000831	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0000882	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001015	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	6	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001130	MMS X7145 AP	COMPLIANCE AND REGULATORY MANAG	31X	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001131	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001132	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001137	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001138	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001139	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	6	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0001489	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PP	1	0.50	12	3	3964	SAL	-	-	-	47,568	47,568
										OPE	-	-	-	32,202	32,202
0001552	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	9	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001553	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001590	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3790	SAL	-	-	90,960	-	90,960
										OPE	-	-	63,321	-	63,321
0001616	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	5	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001630	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001998	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,982	-	70,982
0001999	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0002000	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0002001	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
Total Salary											-	-	2,437,464	47,568	2,485,032
Total OPE											-	-	1,347,597	32,202	1,379,799
Total Personal Services											**-**	**-**	**3,785,061**	**79,770**	**3,864,831**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001610	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	202,800	-	-	-	202,800
										OPE	92,366	-	-	-	92,366
0001611	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	7	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
Total Salary											334,872	-	-	-	334,872
Total OPE											166,364	-	-	-	166,364
Total Personal Services											**501,236**	**-**	**-**	**-**	**501,236**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000815	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0000818	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	8	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0000871	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATOF	38X	PF	1	1.00	24	3	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0000874	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	171,410	73,462	244,872
										OPE	-	-	72,304	30,988	103,292
0000881	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0000886	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0000890	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	170,304	42,576	212,880
										OPE	-	-	75,987	18,997	94,984
0000901	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	6	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
0000904	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	118,865	13,207	132,072
										OPE	-	-	66,598	7,400	73,998
0000913	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0000962	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001149	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	-	233,232	233,232
										OPE	-	-	-	100,269	100,269
0001159	MMS X7323 AP	Manager 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	184,111	99,137	283,248
										OPE	-	-	73,572	39,616	113,188
0001229	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001231	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001446	OAS C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8870	SAL	-	-	191,592	21,288	212,880

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	85,486	9,498	94,984
0001453	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001491	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001520	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001521	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	7	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001522	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001554	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001556	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001558	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001559	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001560	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001562	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	5	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001568	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	7	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0001591	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0001605	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001606	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001631	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001632	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	260,588	22,660	283,248
										OPE	-	-	104,133	9,055	113,188
0001643	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001644	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	7	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001646	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001651	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	2	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001652	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001653	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001662	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	6	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001663	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001691	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001692	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001737	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	8	9718	SAL	-	-	-	233,232	233,232
										OPE	-	-	-	100,269	100,269
0001738	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	-	95,136	95,136
										OPE	-	-	-	64,406	64,406
0001823	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001824	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,278	-	79,278
0001826	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001840	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001841	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001913	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001914	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001919	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	0.92	22	3	4555	SAL	-	-	100,210	-	100,210
										OPE	-	-	62,415	-	62,415
0001920	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001921	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001922	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001923	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001924	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001947	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.92	22	3	7630	SAL	-	-	167,860	-	167,860
										OPE	-	-	79,983	-	79,983
0001981	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	0.92	22	3	4555	SAL	-	-	100,210	-	100,210
										OPE	-	-	62,415	-	62,415
0010036	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	159,660	53,220	212,880
										OPE	-	-	71,238	23,746	94,984
Total Salary											-	-	9,801,780	887,150	10,688,930
Total OPE											-	-	4,766,704	404,244	5,170,948

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Personal Services											-	-	14,568,484	1,291,394	15,859,878

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000825	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0000827	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0000832	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0000859	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0000970	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001044	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001070	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001135	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	5	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001141	MMS X7143 AP	COMPLIANCE AND REGULATORY MANAG	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0001146	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	134,054	33,514	167,568
										OPE	-	-	66,573	16,643	83,216
0001147	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	134,054	33,514	167,568
										OPE	-	-	66,573	16,643	83,216
0001148	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	134,054	33,514	167,568
										OPE	-	-	66,573	16,643	83,216
0001165	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001272	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001426	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0001454	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,982	-	70,982
0001509	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001517	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001518	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001526	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	5	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001561	MMS X7145 AP	COMPLIANCE AND REGULATORY MANAG	31X	PF	1	1.00	24	10	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001563	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	5	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
0001564	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001612	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001613	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001614	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001615	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001617	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	7	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001618	MMS X7145 AP	COMPLIANCE AND REGULATORY MANAG	31X	PF	1	1.00	24	10	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001629	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001633	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001645	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
0001654	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001655	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0001739	MMS X7144 AP	COMPLIANCE AND REGULATORY MANAG	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001825	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001925	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	0.92	22	3	4155	SAL	-	-	91,410	-	91,410
										OPE	-	-	60,130	-	60,130
0001926	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.92	22	3	5019	SAL	-	-	110,418	-	110,418
										OPE	-	-	65,066	-	65,066
0001927	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.92	22	3	5019	SAL	-	-	110,418	-	110,418
										OPE	-	-	65,066	-	65,066
0001928	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	0.92	22	3	6051	SAL	-	-	133,122	-	133,122
										OPE	-	-	70,961	-	70,961
0001929	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	0.92	22	3	4155	SAL	-	-	91,410	-	91,410
										OPE	-	-	60,130	-	60,130
0001930	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.92	22	3	5019	SAL	-	-	110,418	-	110,418
										OPE	-	-	65,066	-	65,066
0001931	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.92	22	3	5019	SAL	-	-	110,418	-	110,418
										OPE	-	-	65,066	-	65,066
0001932	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001933	OAS C1001 AP	LOAN SPECIALIST 1	23	PF	1	0.92	22	3	4555	SAL	-	-	100,210	-	100,210
										OPE	-	-	62,415	-	62,415
0001943	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.92	22	3	6051	SAL	-	-	133,122	-	133,122
										OPE	-	-	70,961	-	70,961
0001944	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.92	22	3	6051	SAL	-	-	133,122	-	133,122

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,961	-	70,961
Total Salary											-	-	7,152,632	100,542	7,253,174
Total OPE											-	-	3,663,108	49,929	3,713,037
Total Personal Services											**-**	**-**	**10,815,740**	**150,471**	**10,966,211**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000801	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0000931	MMS X7325 AP	Manager 1	31X	PF	1	1.00	24	10	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0000967	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001230	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001234	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	112,261	19,811	132,072
										OPE	-	-	62,898	11,100	73,998
0001523	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001527	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	4	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001585	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	7	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001647	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATOF	38X	PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
0001648	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001658	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0001659	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	212,880	-	-	-	212,880
										OPE	94,984	-	-	-	94,984
0001693	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	8408	SAL	201,792	-	-	-	201,792
										OPE	92,104	-	-	-	92,104
0001723	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001724	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001728	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	73,998	-	73,998
0001731	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001740	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001744	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	-	257,280	257,280
										OPE	-	-	-	106,515	106,515
0001745	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4356	SAL	-	-	-	104,544	104,544
										OPE	-	-	-	66,849	66,849
0001747	OAS C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	9	6982	SAL	-	-	-	167,568	167,568
										OPE	-	-	-	83,216	83,216
0001749	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	-	184,272	184,272
										OPE	-	-	-	87,555	87,555
0001750	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6664	SAL	-	-	-	159,936	159,936
										OPE	-	-	-	81,235	81,235
0001757	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	5	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001762	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	-	202,800	202,800
										OPE	-	-	-	92,366	92,366
0001763	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	-	212,880	212,880
										OPE	-	-	-	94,984	94,984
0001766	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0001791	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001843	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	4	6350	SAL	152,400	-	-	-	152,400
										OPE	79,278	-	-	-	79,278
0001906	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	9	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001907	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	LF	1	1.00	24	10	9718	SAL	-	-	-	233,232	233,232
										OPE	-	-	-	100,269	100,269

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001908	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	4	5771	SAL	-	-	-	138,504	138,504
										OPE	-	-	-	75,669	75,669
0001945	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	LF	1	0.92	22	3	8408	SAL	-	-	184,976	-	184,976
										OPE	-	-	84,429	-	84,429
Total Salary											712,296	-	3,197,325	1,946,507	5,856,128
Total OPE											343,780	-	1,533,318	948,154	2,825,252
Total Personal Services											**1,056,076**	**-**	**4,730,643**	**2,894,661**	**8,681,380**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001005	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001136	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	7	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001460	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001619	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001625	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001726	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0001795	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	257,280	-	-	-	257,280
										OPE	106,515	-	-	-	106,515
0001796	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
Total Salary											534,576	-	860,136	-	1,394,712
Total OPE											257,927	-	421,872	-	679,799
Total Personal Services											**792,503**	**-**	**1,282,008**	**-**	**2,074,511**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001637	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001780	MMS X7753 AP	Manager 3	35X	PF	1	1.00	24	10	11035	SAL	-	-	-	264,840	264,840
										OPE	-	-	-	108,477	108,477
0001783	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	4155	SAL	-	-	-	99,720	99,720
										OPE	-	-	-	65,597	65,597
0001821	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001842	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0001866	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	3	6930	SAL	-	-	-	166,320	166,320
										OPE	-	-	-	82,892	82,892
0001869	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001870	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001875	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001885	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001889	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001894	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001900	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
Total Salary											-	-	367,944	1,927,224	2,295,168
Total OPE											-	-	174,953	937,188	1,112,141
Total Personal Services											**-**	**-**	**542,897**	**2,864,412**	**3,407,309**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001948	OAS C1244 AP	FISCAL ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001949	OAS C1244 AP	FISCAL ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001950	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001951	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001952	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001953	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001954	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001955	OAS C0862 AP	PROGRAM ANALYST 3	29	LF	1	1.00	24	3	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0001956	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001957	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001958	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001959	OAS C0862 AP	PROGRAM ANALYST 3	29	LF	1	1.00	24	3	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0001960	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001961	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001962	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001964	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	73,998	73,998
0001965	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001966	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001967	OAS C1003 AP	LOAN SPECIALIST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001968	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001969	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001970	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	LF	1	1.00	24	3	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0001971	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001972	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001973	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001974	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001975	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	LF	1	1.00	24	3	5825	SAL	-	-	-	139,800	139,800
										OPE	-	-	-	76,005	76,005
0001976	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001977	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	LF	1	1.00	24	3	6898	SAL	-	-	-	165,552	165,552
										OPE	-	-	-	82,693	82,693
Total Salary											-	-	-	3,993,744	3,993,744
Total OPE											-	-	-	2,188,453	2,188,453
Total Personal Services											**-**	**-**	**-**	**6,182,197**	**6,182,197**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000800	MEAH Z7583 HF	AGENCY HEAD 3	45X	PF	1	1.00	24	9	19497	SAL	-	-	374,342	93,586	467,928
										OPE	-	-	119,702	29,926	149,628
0000806	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000807	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000808	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000809	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000810	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000811	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000812	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000957	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5700	SAL	-	-	116,280	20,520	136,800
										OPE	-	-	63,942	11,284	75,226
0001451	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0001452	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
Total Salary											-	-	497,102	114,106	611,208
Total OPE											-	-	184,139	41,210	225,349
Total Personal Services											**-**	**-**	**681,241**	**155,316**	**836,557**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000824	MESN Z7595 DI	DEPUTY/CHIEF 5	42X	PF	1	1.00	24	7	14767	SAL	-	-	318,967	35,441	354,408
										OPE	-	-	114,875	12,764	127,639
0000834	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	79,243	52,829	132,072
										OPE	-	-	44,399	29,599	73,998
0001033	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	166,752	55,584	222,336
										OPE	-	-	73,080	24,360	97,440
0001569	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	8	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001600	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	6	4941	SAL	-	-	118,584	-	118,584
										OPE	-	-	70,495	-	70,495
0001725	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	3	9718	SAL	144,604	-	65,305	23,323	233,232
										OPE	62,167	-	28,075	10,027	100,269
0001794	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	3	5019	SAL	-	-	96,365	24,091	120,456
										OPE	-	-	56,786	14,196	70,982
0001822	OAS C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001934	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	96,853	24,213	121,066
										OPE	-	-	54,265	13,566	67,831
0010028	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	76,109	19,027	95,136
										OPE	-	-	51,525	12,881	64,406
Total Salary											144,604	-	1,240,514	386,908	1,772,026
Total OPE											62,167	-	590,940	196,671	849,778
Total Personal Services											**206,771**	**-**	**1,831,454**	**583,579**	**2,621,804**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000852	MMS X7072 AP	Budget and Fiscal Administrator 1		PF	1	1.00	24	10	13661	SAL	-	-	262,291	65,573	327,864
										OPE	-	-	97,998	24,499	122,497
0000895	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	30,480	121,920	152,400
										OPE	-	-	15,856	63,422	79,278
0001575	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001764	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001935	MMS X7145 AP	COMPLIANCE AND REGULATORY MANAG	31X	PF	1	1.00	24	3	6930	SAL	-	-	133,056	33,264	166,320
										OPE	-	-	66,314	16,578	82,892
0001936	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	60,533	60,533	121,066
										OPE	-	-	33,916	33,916	67,832
0001937	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	60,533	60,533	121,066
										OPE	-	-	33,916	33,916	67,832
Total Salary											-	-	678,965	473,895	1,152,860
Total OPE											-	-	321,998	246,329	568,327
Total Personal Services											**-**	**-**	**1,000,963**	**720,224**	**1,721,187**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000804	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0000816	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	53,220	159,660	212,880
										OPE	-	-	23,746	71,238	94,984
0000819	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0000870	MMS X7634 AP	Procurement Manager 2		PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0000907	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	3	4555	SAL	-	-	54,660	54,660	109,320
										OPE	-	-	34,045	34,045	68,090
0000910	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	46,068	-	101,350	36,854	184,272
										OPE	21,889	-	48,155	17,511	87,555
0000932	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001155	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001379	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	55,282	128,990	184,272
										OPE	-	-	26,267	61,289	87,556
0001524	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	6	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001574	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001576	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001577	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	5	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001601	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0001621	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001624	MMS X7034 AP	ACCOUNTING MANAGER 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	106,515	-	106,515
0001640	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	6	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001717	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	-	212,880	212,880
										OPE	-	-	-	94,984	94,984
0001718	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	2	5771	SAL	-	-	-	138,504	138,504
										OPE	-	-	-	75,669	75,669
0001719	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	4	5771	SAL	-	-	-	138,504	138,504
										OPE	-	-	-	75,669	75,669
0001720	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001741	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	7	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001742	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIST/	19	PF	1	1.00	24	3	3790	SAL	-	-	-	90,960	90,960
										OPE	-	-	-	63,321	63,321
0001799	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	3	5503	SAL	-	-	105,658	26,414	132,072
										OPE	-	-	59,198	14,800	73,998
0001802	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	3	5503	SAL	-	-	105,658	26,414	132,072
										OPE	-	-	59,198	14,800	73,998
0001803	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	3	6051	SAL	-	-	116,179	29,045	145,224
										OPE	-	-	61,931	15,483	77,414
0001838	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001861	MMS X7035 AP	ACCOUNTING MANAGER 1	31X	PF	1	1.00	24	3	6930	SAL	-	-	-	166,320	166,320
										OPE	-	-	-	82,892	82,892
0001909	OAS C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001938	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	0.92	22	3	5503	SAL	-	-	96,853	24,213	121,066
										OPE	-	-	54,265	13,566	67,831
0001941	OAS C1217 AP	ACCOUNTANT 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001942	OAS C1218 AP	ACCOUNTANT 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0002015	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	3	8408	SAL	201,792	-	-	-	201,792
										OPE	92,104	-	-	-	92,104
0002017	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0002018	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0002019	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PP	1	0.50	12	3	5503	SAL	66,036	-	-	-	66,036
										OPE	36,999	-	-	-	36,999
0002025	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002026	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002031	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	0.50	12	3	5503	SAL	-	-	66,036	-	66,036
										OPE	-	-	36,999	-	36,999
0010007	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	10	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0010027	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
Total Salary											868,488	-	3,463,152	2,086,834	6,418,474
Total OPE											453,816	-	1,702,625	1,095,095	3,251,536
Total Personal Services											**1,322,304**	**-**	**5,165,777**	**3,181,929**	**9,670,010**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000937	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
0000982	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	114,204	114,204	228,408
										OPE	-	-	49,509	49,509	99,018
0001310	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
0001445	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	7330	SAL	-	-	137,921	37,999	175,920
										OPE	-	-	66,943	18,443	85,386
0001578	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
0001639	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	7197	SAL	-	-	172,728	-	172,728
										OPE	-	-	84,557	-	84,557
0001722	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	7003	SAL	-	-	-	168,072	168,072
										OPE	-	-	-	83,348	83,348
0001808	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	3	5214	SAL	-	-	100,109	25,027	125,136
										OPE	-	-	57,758	14,439	72,197
0001812	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	4	6523	SAL	-	-	-	156,552	156,552
										OPE	-	-	-	80,355	80,355
0001813	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8683	SAL	-	-	-	208,392	208,392
										OPE	-	-	-	93,819	93,819
0001910	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	3	5214	SAL	-	-	100,109	25,027	125,136
										OPE	-	-	57,758	14,439	72,197
0001911	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	3	5825	SAL	-	-	111,840	27,960	139,800
										OPE	-	-	60,804	15,201	76,005
0002027	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	3	4814	SAL	115,536	-	-	-	115,536
										OPE	69,704	-	-	-	69,704
0010001	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	9	11802	SAL	-	-	198,274	84,974	283,248
										OPE	-	-	79,232	33,956	113,188
Total Salary											115,536	-	1,619,281	848,207	2,583,024
Total OPE											69,704	-	753,320	403,509	1,226,533
Total Personal Services											**185,240**	**-**	**2,372,601**	**1,251,716**	**3,809,557**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000841	MMS X7344 AP	Human Resources Manager 2		PF	1	1.00	24	10	10720	SAL	-	-	205,824	51,456	257,280
										OPE	-	-	85,212	21,303	106,515
0000862	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	6	5700	SAL	-	-	95,760	41,040	136,800
										OPE	-	-	52,658	22,568	75,226
0000927	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	8	7274	SAL	-	-	122,203	52,373	174,576
										OPE	-	-	59,525	25,511	85,036
0001375	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8831	SAL	-	-	137,764	74,180	211,944
										OPE	-	-	61,582	33,159	94,741
0001376	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	3	3877	SAL	-	-	60,481	32,567	93,048
										OPE	-	-	41,511	22,352	63,863
0001570	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001598	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	7	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
0001638	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001649	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0001806	MMN X1339 AP	TRAINING & DEVELOPMENT SPECIALIST	27	PF	1	1.00	24	3	5985	SAL	-	-	-	143,640	143,640
										OPE	-	-	-	77,002	77,002
0001807	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	4	5188	SAL	-	-	-	124,512	124,512
										OPE	-	-	-	72,035	72,035
0001912	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	0.88	21	3	5700	SAL	-	-	95,760	23,940	119,700
										OPE	-	-	52,658	13,164	65,822
0001939	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	0.92	22	3	4941	SAL	-	-	86,962	21,740	108,702
										OPE	-	-	51,696	12,924	64,620
Total Salary											-	-	1,598,866	565,448	2,164,314
Total OPE											-	-	769,869	300,018	1,069,887
Total Personal Services											**-**	**-**	**2,368,735**	**865,466**	**3,234,201**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000858	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0000965	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	3088	SAL	-	-	74,112	-	74,112
										OPE	-	-	58,946	-	58,946
0001041	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
0001423	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3964	SAL	-	-	47,568	47,568	95,136
										OPE	-	-	32,203	32,203	64,406
0001571	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0001572	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR 2	28X	PF	1	1.00	24	10	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
0001597	OAS C4014 AP	FACILITY OPERATIONS SPECIALIST 1	24	PF	1	1.00	24	10	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001604	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
0001689	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
0001781	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001818	OAS C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	10	9751	SAL	234,024	-	-	-	234,024
										OPE	100,475	-	-	-	100,475
0001819	OAS C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	10	7678	SAL	184,272	-	-	-	184,272
										OPE	87,555	-	-	-	87,555
0002020	OAS C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	3	6982	SAL	167,568	-	-	-	167,568
										OPE	83,216	-	-	-	83,216
0002021	OAS C0855 AP	PROJECT MANAGER 2	30	PP	1	0.50	12	3	6350	SAL	76,200	-	-	-	76,200
										OPE	39,638	-	-	-	39,638
Total Salary											662,064	-	1,223,256	230,688	2,116,008
Total OPE											310,884	-	655,124	119,458	1,085,466
Total Personal Services											**972,948**	**-**	**1,878,380**	**350,146**	**3,201,474**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001634	MMS X7204 AP	Diversity Equity and Inclusion Manager 2		PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001650	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001686	OAS C1339 AP	TRAINING & DEVELOPMENT SPECIALIST	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001713	OAS C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4555	SAL	-	-	87,456	21,864	109,320
										OPE	-	-	54,471	13,618	68,089
0001797	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001800	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0001801	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001978	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	0.88	21	3	7274	SAL	152,754	-	-	-	152,754
										OPE	74,407	-	-	-	74,407
0001979	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.88	21	3	6051	SAL	127,071	-	-	-	127,071
										OPE	67,736	-	-	-	67,736
0001980	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	0.88	21	3	3964	SAL	83,244	-	-	-	83,244
										OPE	56,354	-	-	-	56,354
Total Salary											363,069	-	1,164,168	21,864	1,549,101
Total OPE											198,497	-	572,288	13,618	784,403
Total Personal Services											**561,566**	**-**	**1,736,456**	**35,482**	**2,333,504**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000959	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	4	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
0001233	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001456	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	7	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0001510	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	8	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001602	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001622	OAS C1163 AP	ECONOMIST 3	30	PF	1	1.00	24	3	6350	SAL	152,400	-	-	-	152,400
										OPE	79,278	-	-	-	79,278
0001641	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001688	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	3	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0001805	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	3	5256	SAL	-	-	100,915	25,229	126,144
										OPE	-	-	57,967	14,492	72,459
0001946	OAS C1117 AP	RESEARCH ANALYST 3	26	LF	1	0.92	22	3	5256	SAL	-	-	-	115,632	115,632
										OPE	-	-	-	66,420	66,420
0002012	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	3	4555	SAL	109,320	-	-	-	109,320
										OPE	68,089	-	-	-	68,089
Total Salary											393,792	-	1,120,003	140,861	1,654,656
Total OPE											221,365	-	560,821	80,912	863,098
Total Personal Services											**615,157**	**-**	**1,680,824**	**221,773**	**2,517,754**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000805	MESN Z7083 AF	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	240,761	42,487	283,248
										OPE	-	-	96,210	16,978	113,188
0000833	OAS C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	10	9293	SAL	-	-	189,577	33,455	223,032
										OPE	-	-	82,977	14,643	97,620
0000905	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
0000934	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	4	8015	SAL	-	-	134,652	57,708	192,360
										OPE	-	-	62,759	26,897	89,656
0000961	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	171,410	73,462	244,872
										OPE	-	-	72,304	30,988	103,292
0001004	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0001566	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
0001595	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001635	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001636	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001687	MMS X7314 AP	Government Relations Manager 2		PF	1	1.00	24	8	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001714	MMS X7664 AP	COMMUNICATIONS MANAGER 2	33X	PF	1	1.00	24	9	10203	SAL	-	-	195,898	48,974	244,872
										OPE	-	-	82,634	20,658	103,292
0001715	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	4	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001716	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001785	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0001786	OAS C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	10	9293	SAL	-	-	223,032	-	223,032

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	97,620	-	97,620
0001787	OAS C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001788	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	8	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001789	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001804	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	121,920	30,480	152,400
										OPE	-	-	63,422	15,856	79,278
0002022	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0002028	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0010009	OAS C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	3	6664	SAL	-	-	127,949	31,987	159,936
										OPE	-	-	64,988	16,247	81,235
0010031	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	73,248	109,872	183,120
										OPE	-	-	34,902	52,353	87,255
Total Salary											145,224	-	3,479,903	712,897	4,338,024
Total OPE											77,414	-	1,653,986	347,896	2,079,296
Total Personal Services											**222,638**	**-**	**5,133,889**	**1,060,793**	**6,417,320**

2023-25 Biennium **Cross Reference Number: 91400-080-06-00-00000**
Budget Preparation **Governors Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000853	OAS C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0000884	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0000930	MMS X7074 AP	Budget and Fiscal Manager 2		PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0000966	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	9	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001586	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
0001607	OAS C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001690	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0001940	OAS C1245 AP	FISCAL ANALYST 3	30	PF	1	0.92	22	3	6350	SAL	-	-	139,700	-	139,700
										OPE	-	-	72,670	-	72,670
0009015	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
Total Salary											-	-	1,771,748	-	1,771,748
Total OPE											-	-	814,105	-	814,105
Total Personal Services											**-**	**-**	**2,585,853**	**-**	**2,585,853**

2023-25 Biennium **Cross Reference Number: 91400-010-00-00-00000**

Current Service Level **Package Number: 22**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1854	1410855	143547	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
				General Funds						**-183,120**	**-87,255**	**-270,375**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**-183,120**	**-87,255**	**-270,375**	**-1**	**-1.00**

2023-25 Biennium **Cross Reference Number: 91400-010-00-00-00000**

Current Service Level **Package Number: 60**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1714	1400895	122931	MMS X7664 A P	COMMUNICATIONS MANAGER 2	33X	PF	0	9	10,203	-244,872	-103,292	-348,164	-1	-1.00
1794	1409117	141454	OAS C0855 A P	PROJECT MANAGER 2	30	PF	0	3	6,350	-152,400	-79,278	-231,678	-1	-1.00
1842	1402941	131833	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	0	3	6,051	-145,224	-77,414	-222,638	-1	-1.00
				General Funds						**-145,224**	**-77,414**	**-222,638**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-152,400**	**-79,278**	**-231,678**		
				Federal Funds						**-244,872**	**-103,292**	**-348,164**		
				Total Funds						**-542,496**	**-259,984**	**-802,480**	**-3**	**-3.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1568	1322330	103507	OAS C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	24	7	4,776	114,624	69,467	184,091	1	1.00
1821	1402675	127308	MMN X0863 A P	PROGRAM ANALYST 4	31	PF	0	3	7,274	-174,576	-85,036	-259,612	-1	-1.00
10028	516200	7881	OAS C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	0	3	3,964	-95,136	-64,406	-159,542	-1	-1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-136,061**	**-67,094**	**-203,155**		
				Federal Funds						**-19,027**	**-12,881**	**-31,908**		
				Total Funds						**-155,088**	**-79,975**	**-235,063**	**-1**	**-1.00**

2023-25 Biennium **Cross Reference Number: 91400-060-00-00-00000**

Current Service Level **Package Number: 60**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1637	1376795	108050	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	8	8,057	193,368	89,917	283,285	1	1.00
1780	1402659	124642	MMS X7753 A P	Manager 3	35X	PF	24	10	11,035	264,840	108,477	373,317	1	1.00
1783	1402660	124643	OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	4	4,155	99,720	65,597	165,317	1	1.00
1821	1402675	127308	MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
1842	1402941	131833	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
1866	1410867	143620	MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	24	3	6,930	166,320	82,892	249,212	1	1.00
1869	1410870	143603	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1870	1410871	143605	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
1875	1410876	143628	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1885	1410886	143586	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1889	1410890	143623	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1894	1410895	143611	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
1900	1410901	143573	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
				General Funds						**509,784**	**251,488**	**761,272**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**367,944**	**174,953**	**542,897**		
				Federal Funds						**1,417,440**	**685,700**	**2,103,140**		
				Total Funds						**2,295,168**	**1,112,141**	**3,407,309**	**13**	**13.00**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Current Service Level **Package Number: 60**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1568	1322330	103507	OAS C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	0	7	4,776	-114,624	-69,467	-184,091	-1	-1.00
1637	1376795	108050	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	8	8,057	-193,368	-89,917	-283,285	-1	-1.00
1714	1400895	122931	MMS X7664 A P	COMMUNICATIONS MANAGER 2	33X	PF	0	9	10,203	244,872	103,292	348,164	1	1.00
1780	1402659	124642	MMS X7753 A P	Manager 3	35X	PF	0	10	11,035	-264,840	-108,477	-373,317	-1	-1.00
1783	1402660	124643	OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	4	4,155	-99,720	-65,597	-165,317	-1	-1.00
1866	1410867	143620	MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	0	3	6,930	-166,320	-82,892	-249,212	-1	-1.00
1869	1410870	143603	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1870	1410871	143605	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	3	6,350	-152,400	-79,278	-231,678	-1	-1.00
1875	1410876	143628	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1885	1410886	143586	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1889	1410890	143623	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1894	1410895	143611	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1900	1410901	143573	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
10028	516200	7881	OAS C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	24	3	3,964	95,136	64,406	159,542	1	1.00
				General Funds						**-364,560**	**-174,074**	**-538,634**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-231,883**	**-107,859**	**-339,742**		
				Federal Funds						**-1,153,541**	**-569,527**	**-1,723,068**		
				Total Funds						**-1,749,984**	**-851,460**	**-2,601,444**	**-10**	**-10.00**

2023-25 Biennium **Cross Reference Number: 91400-010-00-00-00000**

Agency Request Budget **Package Number: 60**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1794	1409117	141454	OAS C0855 A P	PROJECT MANAGER 2	30	PF	0	3	6,350	152,400	79,278	231,678	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**152,400**	**79,278**	**231,678**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**152,400**	**79,278**	**231,678**	**1**	**1.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1712	1400893	122913	OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	0	3	5,019	-120,456	-70,982	-191,438	-1	-1.00
1773	1409111	141425	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1774	1409112	141426	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	3	7,630	-183,120	-87,255	-270,375	-1	-1.00
1776	1402610	127340	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1782	1409113	141427	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	0	3	6,051	-145,224	-77,414	-222,638	-1	-1.00
1790	1409114	141430	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1792	1409115	141429	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	0	10	7,678	-184,272	-87,555	-271,827	-1	-1.00
1793	1409116	141428	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1794	1409117	141454	OAS C0855 A P	PROJECT MANAGER 2	30	PF	0	3	6,350	-152,400	-79,278	-231,678	-1	-1.00
1798	1409118	141455	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	0	3	4,555	-109,320	-68,089	-177,409	-1	-1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-1,221,600**	**-634,842**	**-1,856,442**		
				Federal Funds						**-252,528**	**-144,980**	**-397,508**		
				Total Funds						**-1,474,128**	**-779,822**	**-2,253,950**	**-10**	**-10.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1712	1400893	122913	OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
1773	1409111	141425	OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1774	1409112	141426	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
1776	1402610	127340	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1782	1409113	141427	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
1790	1409114	141430	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1792	1409115	141429	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	10	7,678	184,272	87,555	271,827	1	1.00
1793	1409116	141428	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1798	1409118	141455	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	24	3	4,555	109,320	68,089	177,409	1	1.00
1854	1410855	143547	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	24	3	7,630	183,120	87,255	270,375	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**1,423,080**	**766,565**	**2,189,645**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**1,423,080**	**766,565**	**2,189,645**	**10**	**10.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1905	1414732		OAS C0863 A P	PROGRAM ANALYST 4	31	LF	12	8	8,450	101,400	46,183	147,583	1	0.50
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**101,400**	**46,183**	**147,583**		
				Total Funds						**101,400**	**46,183**	**147,583**	**1**	**0.50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1913	1427277		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
1914	1427278		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
1919	1427283		OAS C0860 A P	PROGRAM ANALYST 1	23	PF	22	3	4,555	100,210	62,415	162,625	1	0.92
1920	1427284		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1921	1427285		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1922	1427286		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1923	1427287		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1924	1427288		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1925	1427289		OAS C5246 A P	COMPLIANCE SPECIALIST 1	21	PF	22	3	4,155	91,410	60,130	151,540	1	0.92
1926	1427290		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	22	3	5,019	110,418	65,066	175,484	1	0.92
1927	1427291		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	22	3	5,019	110,418	65,066	175,484	1	0.92
1928	1427292		OAS C5248 A P	COMPLIANCE SPECIALIST 3	29	PF	22	3	6,051	133,122	70,961	204,083	1	0.92
1929	1427293		OAS C5246 A P	COMPLIANCE SPECIALIST 1	21	PF	22	3	4,155	91,410	60,130	151,540	1	0.92
1930	1427294		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	22	3	5,019	110,418	65,066	175,484	1	0.92
1931	1427295		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	22	3	5,019	110,418	65,066	175,484	1	0.92
1932	1427296		OAS C1002 A P	LOAN SPECIALIST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1933	1427297		OAS C1001 A P	LOAN SPECIALIST 1	23	PF	22	3	4,555	100,210	62,415	162,625	1	0.92
1943	1427307		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	22	3	6,051	133,122	70,961	204,083	1	0.92
1944	1427305		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	22	3	6,051	133,122	70,961	204,083	1	0.92
1947	1427308		MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	22	3	7,630	167,860	79,983	247,843	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**2,467,686**	**1,375,278**	**3,842,964**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**2,467,686**	**1,375,278**	**3,842,964**	**20**	**18.56**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1981	1427071		OAS C0860 A P	PROGRAM ANALYST 1	23	PF	22	3	4,555	100,210	62,415	162,625	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**100,210**	**62,415**	**162,625**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**100,210**	**62,415**	**162,625**	**1**	**0.92**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1906	1414733		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	9	7,327	175,848	85,366	261,214	1	1.00
1907	1427271		MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	LF	24	10	9,718	233,232	100,269	333,501	1	1.00
1908	1427272		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	4	5,771	138,504	75,669	214,173	1	1.00
1945	1427306		MMS X7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	LF	22	3	8,408	184,976	84,429	269,405	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**360,824**	**169,795**	**530,619**		
				Federal Funds						**371,736**	**175,938**	**547,674**		
				Total Funds						**732,560**	**345,733**	**1,078,293**	**4**	**3.92**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1948	1427172		OAS C1244 A P	FISCAL ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1949	1427173		OAS C1244 A P	FISCAL ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1950	1427174		OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1951	1427175		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1952	1427176		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1953	1427177		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1954	1427179		MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	LF	24	3	7,630	183,120	87,255	270,375	1	1.00
1955	1427180		OAS C0862 A P	PROGRAM ANALYST 3	29	LF	24	3	6,051	145,224	77,414	222,638	1	1.00
1956	1427181		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1957	1427182		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1958	1427183		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1959	1427184		OAS C0862 A P	PROGRAM ANALYST 3	29	LF	24	3	6,051	145,224	77,414	222,638	1	1.00
1960	1427185		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1961	1427186		OAS C0861 A P	PROGRAM ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1962	1427187		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00
1964	1427190		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1965	1427191		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1966	1427192		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00
1967	1427193		OAS C1003 A P	LOAN SPECIALIST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00
1968	1427194		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00
1969	1427196		OAS C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1970	1427197		OAS C0865 A P	PUBLIC AFFAIRS SPECIALIST 2	29	LF	24	3	6,051	145,224	77,414	222,638	1	1.00
1971	1427198		OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1972	1427199		OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1973	1427200		OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1974	1427201		OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	LF	24	3	5,019	120,456	70,982	191,438	1	1.00
1975	1427202		OAS C1485 I P	INFORMATION SYSTEMS SPECIAL	28	LF	24	3	5,825	139,800	76,005	215,805	1	1.00
1976	1427203		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1977	1427204		OAS C1487 I P	INFORMATION SYSTEMS SPECIAL	31	LF	24	3	6,898	165,552	82,693	248,245	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**3,993,744**	**2,188,453**	**6,182,197**		
				Total Funds						**3,993,744**	**2,188,453**	**6,182,197**	**29**	**29.00**

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Agency Request Budget **Package Number: 70**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1713	1400894	122932	OAS C0118 A P	EXECUTIVE SUPPORT SPECIALIST	17	PF	0	9	4,555	-109,320	-68,089	-177,409	-1	-1.00
1714	1400895	122931	MMS X7664 A P	COMMUNICATIONS MANAGER 2	33X	PF	0	9	10,203	-244,872	-103,292	-348,164	-1	-1.00
1799	1409119	141457	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1802	1409120	141456	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	0	3	5,503	-132,072	-73,998	-206,070	-1	-1.00
1803	1409121	141460	OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	0	3	6,051	-145,224	-77,414	-222,638	-1	-1.00
1804	1409122	141461	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	3	6,350	-152,400	-79,278	-231,678	-1	-1.00
1805	1409123	141462	OAS C1117 A P	RESEARCH ANALYST 3	26	PF	0	3	5,256	-126,144	-72,459	-198,603	-1	-1.00
1808	1409124	141464	OAS C1484 I P	INFORMATION SYSTEMS SPECIAL	25	PF	0	3	5,214	-125,136	-72,197	-197,333	-1	-1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-813,048**	**-449,344**	**-1,262,392**		
				Federal Funds						**-354,192**	**-171,381**	**-525,573**		
				Total Funds						**-1,167,240**	**-620,725**	**-1,787,965**	**-8**	**-8.00**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Agency Request Budget **Package Number: 101**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1713	1400894	122932	OAS C0118 A P	EXECUTIVE SUPPORT SPECIALIST	17	PF	24	9	4,555	109,320	68,089	177,409	1	1.00
1714	1400895	122931	MMS X7664 A P	COMMUNICATIONS MANAGER 2	33X	PF	24	9	10,203	244,872	103,292	348,164	1	1.00
1794	1409117	141454	OAS C0864 A P	PUBLIC AFFAIRS SPECIALIST 1	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
1799	1409119	141457	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1802	1409120	141456	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
1803	1409121	141460	OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
1804	1409122	141461	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
1805	1409123	141462	OAS C1117 A P	RESEARCH ANALYST 3	26	PF	24	3	5,256	126,144	72,459	198,603	1	1.00
1808	1409124	141464	OAS C1484 I P	INFORMATION SYSTEMS SPECIAL	25	PF	24	3	5,214	125,136	72,197	197,333	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**1,030,158**	**553,365**	**1,583,520**		
				Federal Funds						**257,538**	**138,342**	**395,883**		
				Total Funds						**1,287,696**	**691,707**	**1,979,403**	**9**	**9.00**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Agency Request Budget **Package Number: 102**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1909	1427273		OAS C1245 A P	FISCAL ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
1910	1427274		OAS C1484 I P	INFORMATION SYSTEMS SPECIAL	25	PF	24	3	5,214	125,136	72,197	197,333	1	1.00
1911	1427275		OAS C1485 I P	INFORMATION SYSTEMS SPECIAL	28	PF	24	3	5,825	139,800	76,005	215,805	1	1.00
1912	1427276		MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	21	3	5,700	119,700	65,822	185,522	1	0.88
1934	1427298		OAS C1244 A P	FISCAL ANALYST 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1935	1427299		MMS X7145 A P	COMPLIANCE AND REGULATORY M	31X	PF	24	3	6,930	166,320	82,892	249,212	1	1.00
1936	1427300		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	22	3	5,503	121,066	67,832	188,898	1	0.92
1937	1427301		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	22	3	5,503	121,066	67,832	188,898	1	0.92
1938	1427302		OAS C1217 A P	ACCOUNTANT 2	27	PF	22	3	5,503	121,066	67,831	188,897	1	0.92
1939	1427303		MMN X1320 A P	HUMAN RESOURCE ANALYST 1	23	PF	22	3	4,941	108,702	64,620	173,322	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**842,499**	**465,592**	**1,308,090**		
				Federal Funds						**453,823**	**246,548**	**700,372**		
				Total Funds						**1,296,322**	**712,140**	**2,008,462**	**10**	**9.48**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1941	1427205		OAS C1217 A P	ACCOUNTANT 2	27	LF	24	3	5,503	132,072	73,998	206,070	1	1.00
1942	1427206		OAS C1218 A P	ACCOUNTANT 3	30	LF	24	3	6,350	152,400	79,278	231,678	1	1.00
1946	1427207		OAS C1117 A P	RESEARCH ANALYST 3	26	LF	22	3	5,256	115,632	66,420	182,052	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**400,104**	**219,696**	**619,800**		
				Total Funds						**400,104**	**219,696**	**619,800**	**3**	**2.92**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1940	1427304		OAS C1245 A P	FISCAL ANALYST 3	30	PF	22	3	6,350	139,700	72,670	212,370	1	0.92
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**139,700**	**72,670**	**212,370**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**139,700**	**72,670**	**212,370**	**1**	**0.92**

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Cross Reference Number: 91400-010-00-00-00000
Package Number: 82

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1996	1433353		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
1997	1433354		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**240,912**	**141,964**	**382,876**		
				Total Funds						**240,912**	**141,964**	**382,876**	**2**	**2.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1982	1427072		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
1993	1427151		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	8	6,982	167,568	83,216	250,784	1	1.00
2010	1434060		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
2011	1434061		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
2013	1434063		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
2014	1434064		OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	3	3,964	95,136	64,406	159,542	1	1.00
2016	1434066		MMS X7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	PF	24	3	8,408	201,792	92,104	293,896	1	1.00
2023	1434073		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	24	3	7,274	174,576	85,036	259,612	1	1.00
2024	1434074		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
2029	1434079		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
2030	1434080		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	12	3	5,503	66,036	36,999	103,035	1	0.50
2032	1434082		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
				General Funds						**1,368,240**	**712,622**	**2,080,862**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**363,660**	**193,691**	**557,351**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**1,731,900**	**906,313**	**2,638,213**	**12**	**11.50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1998	1433355		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
1999	1433356		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
2000	1433357		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
2001	1433358		OAS C5247 A P	COMPLIANCE SPECIALIST 2	25	PF	24	3	5,019	120,456	70,982	191,438	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**481,824**	**283,928**	**765,752**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**481,824**	**283,928**	**765,752**	**4**	**4.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1509	1302650	1693	MMN X0863 A P	PROGRAM ANALYST 4	31	PF	0	9	9,718	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**

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Cross Reference Number: 91400-060-00-00-00000
Package Number: 90

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1780	1402659	124642	MMS X7753 A P	Manager 3	35X	PF	0	10	11,035	0	0	0	0	0.00
1783	1402660	124643	OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	4	4,155	0	0	0	0	0.00
1842	1402941	131833	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	0	3	6,051	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**

2023-25 Biennium
Governors Budget

Cross Reference Number: 91400-070-00-00-00000
Package Number: 90

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2012	1434062		OAS C1116 A P	RESEARCH ANALYST 2	23	PF	24	3	4,555	109,320	68,089	177,409	1	1.00
2015	1434065		MMS X7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	PF	24	3	8,408	201,792	92,104	293,896	1	1.00
2017	1434067		OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
2018	1434068		OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
2019	1434069		OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PP	12	3	5,503	66,036	36,999	103,035	1	0.50
2020	1434070		OAS C0856 A P	PROJECT MANAGER 3	32	PF	24	3	6,982	167,568	83,216	250,784	1	1.00
2021	1434071		OAS C0855 A P	PROJECT MANAGER 2	30	PP	12	3	6,350	76,200	39,638	115,838	1	0.50
2022	1434072		OAS C0865 A P	PUBLIC AFFAIRS SPECIALIST 2	29	PF	24	3	6,051	145,224	77,414	222,638	1	1.00
2025	1434075		OAS C1217 A P	ACCOUNTANT 2	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
2026	1434076		OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	3	5,503	132,072	73,998	206,070	1	1.00
2027	1434077		OAS C1483 I P	INFORMATION SYSTEMS SPECIAL	24	PF	24	3	4,814	115,536	69,704	185,240	1	1.00
2028	1434078		OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	3	6,350	152,400	79,278	231,678	1	1.00
2031	1434081		OAS C1244 A P	FISCAL ANALYST 2	27	PF	12	3	5,503	66,036	36,999	103,035	1	0.50
				General Funds						**1,436,268**	**769,988**	**2,206,256**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**218,436**	**116,277**	**334,713**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**1,654,704**	**886,265**	**2,540,969**	**13**	**11.50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1978	1427031		MMN X0863 A P	PROGRAM ANALYST 4	31	PF	21	3	7,274	152,754	74,407	227,161	1	0.88
1979	1427032		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	21	3	6,051	127,071	67,736	194,807	1	0.88
1980	1427051		OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	21	3	3,964	83,244	56,354	139,598	1	0.88
				General Funds						**363,069**	**198,497**	**561,566**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**363,069**	**198,497**	**561,566**	**3**	**2.64**